# Human Resources Investigation Process At a Glance

ADR- Alternative Dispute Resolution

Acronyms HRIU - Human Resources Investigations Unit

OEO- Office of the Employee Ombud HR - Human Resources

**Process** 

# **Overview**



OR HRIU learns of a situation via employee, Union Rep., Supervisor, Manager, HR Rep., Strategic Advisor OR referred by ADR, OEO or HR.



more about the situation and type of concerns or incident.



HRIU collects relevant case information. (ex: emails, records, docs,

etc.) May schedule follow

up to clarify information.



Yes Investigation

Discussion HRIU determines and communicates if they

can take the case. Discusses next steps in detail.

**Next Steps** 



## steward may attend with witness.

Union Reps or shop



## in this meeting may lead

to follow up with others. Report 

Findings

Meeting

HRIU meets with

Reporter and Subject

separately to share

Approval



**Discuss Options** 

No Investigation

HRIU may suggest mediation as a first step and will connect ADR and/or OEO to lead this process. The mediator cannot order either side to accept an agreement, and you do not have to agree to medatation.

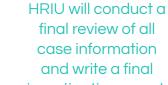


outcome will

vary depending on

#### investigation findings findings. and answer

questions. **During the Investigation** Anytime During the Investigation



investigation report.

Either side may request to stop the investigation and try to resolve the matter through ADR/OEO. The investigator may check in with either party

**Investigator Final** 

Review & Report



### to recommend this option as well. Regular Updates

The HRIU Investigator will typically update you on the investigation's progress every week or every other week.

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**Human Resources Investigation Unit (HRIU)** 

#### Intake line: 206-733-9888 seattle.gov/human-resources/rules-and-resources/human-resources-

investigations-unit





# nan Res Investigation

allegations of harassment brought to its attention.

2) Filing a grievance or appeal (i.e., for disciplinary

3) Meeting with OEO or ADR to discuss possible

For all other situations, we help the Reporter

1) Proceeding with an HRIU investigation.

determine whether an investigation or another process is their best option. Typical options may

City of Seattle Workplace Information

#### What does HRIU Investigate? What if I don't want my issue to be investigated? HRIU investigates complaints that someone has violated City Personnel Rule (PR) 1.1, Under PR 1.1.5, the HRIU <u>must</u> investigate serious

an investigation. How do I request an investigation? Email or call our office. An HRIU investigator

will listen to your concerns and figure out

whether they are within HRIU's scope, as

defined by City policy.

representative, or shop steward may request

Any current or former City of Seattle

Resources representative, union

employee, their management, Human

### I'm scared of retaliation. What will you do to protect me? The City takes concerns about retaliation seriously, as listed in section 1.1 of the

Personnel Rules. It could be considered

retaliation to discipline or fire someone because they brought a good faith concern to the HRIU. If at any time you believe you're being retaliated against, please contact the HRIU immediately. Can I file a complaint anonymously?

In some cases, yes. In limited situations,

and under unique circumstances, we can

conduct a Director Initiated Investigation

#### (DII). If the HRIU determines that a DII is an appropriate approach, the HRIU director could file a charge on behalf of an employee who is unable to do so

someone on the HRIU team. Will you tell me the result of the investigation? For the Reporter and Subject, yes. However, to protect the Reporter and Subject, witnesses will simply be notified that the investigation is complete. They will not receive a copy of the investigation's findings.

themselves. If this is something you want to

learn more about, please discuss with

#### Are there time limits? Yes. Matters that occurred more than 18 months prior to an HRIU request cannot

be accepted for an HRIU investigation, in accordance with Seattle Municipal Code. What if I disagree with the findings? You'll have a chance to discuss that with the

investigator before the end of the

#### important that could have changed the investigation's outcome, we will review it, and if relevant, rewrite the report. If the report is final, and you still disagree, you can write a response (rebuttal) to the investigation. The response will be part of the investigation file.

investigation. If we've missed something

What happens if HRIU cannot take my case?

## Are communications with HRIU

conflict resolution options.

include any of the following:

action).

disclosure?

investigation?

confidential? Information about HRIU investigations is provided only to those with a "business need to know," such as the person(s) accused, the department director, and Human Resources leaders. HRIU investigators ask interviewees to please not discuss their testimony with others, as it might discourage others from participating. However,

such as a subpoena or court order. Is my information subject to public

Under Washington State law, the Reporter's and

witnesses' names are redacted when there is a public disclosure request. There are narrow

because the City is a public entity, information

disclosure under the Public Records Act. Other

information may be disclosed if required by law,

contained in HRIU files may be subject to

exceptions, but in most cases these names would not be disclosed. Can I get fired because of this investigation? If the Subject of the investigation is found to have committed a policy violation or another serious matter, they could be subject to discipline, up to and including termination.

Can you supoena people during the

We don't have subpoena power. However, most

cooperate, we can work with SDHR, department

Human Resources, the Law department, or that

employee's management to get cooperation.

people cooperate with the investigation. In the

## **Does HRIU discipline or fire people?** The HRIU does not have that authority. We are a

rare cases when someone is unwilling to

investigation, we share our investigation report with the Reporter, Subject, and department Human Resources. The department's appointing authority (usually the department leader) determines what disciplinary action, if any, is warranted. If you do not discipline or fire people, what is the point?

neutral investigations program. At the end of the

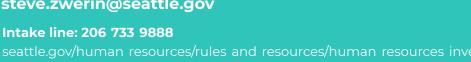
If we find a policy violation, we call it out to leadership, management, department Human Resources, SDHR, and others. They take our recommendations very seriously and are expected to take appropriate action. Even in cases where we don't find a policy violation, we often raise other concerns, such as a need for management coaching or training, communication challenges on the team, underlying conflicts, and more. We frequently refer matters to ADR or OEO after an investigation to help resolve those ongoing issues.



We will refer you to other options that may work best to address your situation.

> **Human Resources Investigation Unit (HRIU)** steve.zwerin@seattle.gov





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