

Seattle Center

Overview

Seattle Center's ("Center") Capital Improvement Plan (CIP) is at the heart of Center's purpose "to create exceptional events, experiences and environments that delight and inspire the human spirit to build stronger communities." The department's CIP repairs, renews, and redevelops the facilities and grounds of Seattle Center to provide a safe and welcoming place for millions of annual visitors.

Seattle Center is a 74-acre campus in the middle of the City. It is the largest visitor destination in Washington state, attracting an estimated 12 million visits each year to attend arts, sporting, educational, and cultural events and festivals, and to enjoy the grounds and open spaces. There are 24 buildings and three parking garages on the campus. Seattle Center is also a major urban park with lawns, gardens, fountains, a children's play area, and a variety of plazas and open spaces. The Seattle Center Monorail runs between the Seattle Center campus and downtown Seattle. The City owns the Monorail, which is operated by Seattle Monorail Services on behalf of the City. The Space Needle, the Pacific Science Center, the Museum of Pop Culture, the Chihuly Garden and Glass Exhibition, and Seattle Public Schools' Memorial Stadium and an adjacent parking lot are also part of the campus but are privately owned and operated.

The origins of a civic campus at Seattle Center go back to the 1920s, with Mayor Bertha Landes presiding over the groundbreaking for the Civic Auditorium, Civic Ice Arena, and Civic Field. In the 1930s the Washington State Armory was built. Memorial Stadium was constructed in the 1940s. In the late 1950s and early 1960s the site for the 1962 Seattle World's Fair was created, expanding the size of the campus to roughly what we know today. One result of this long history as a civic gathering place is aging infrastructure. Some facilities have been significantly renovated (e.g., Civic Auditorium into the Opera House for the World's Fair, and into McCaw Hall in 2003, the Civic Ice Arena/Mercer Arena site into the new Seattle Opera at the Center facility in 2018, and the Arena in 2020-21), while others remain in need of major renovation and redevelopment (e.g., Memorial Stadium).

In 2008, following a two-year community process, the City Council adopted the Seattle Center Century 21 Master Plan. The Master Plan provides a roadmap for the redevelopment of Seattle Center around a set of design and planning principles including increased open space; sustainable design and operations; opening the edges of the campus to the surrounding community; enlivening the campus throughout the day; being pedestrian friendly and accessible to all; and continuing to provide a diversity of programming and attractions for all parts of our community. The master plan is expected to be supported, as Seattle Center redevelopment has in the past, by a mix of public and private funding.

In 2015, Seattle Center began a multi-year facility condition assessment (FCA) program to identify current and future capital investment needs. Seattle Center's Proposed 2022-2027 CIP is in part driven by the FCA program, with funds allocated for renovation of campus infrastructure, including roofs, elevators, sewer lines, parking structures, and the International Fountain.

In 2019, the City entered into an agreement with private partner Seattle Arena Company (ArenaCo) to lease and redevelop the historic KeyArena and several supporting structures to create a world-class arena for professional sports and entertainment. The new Climate Pledge Arena was completed in fall 2021 and has transformed the largest single facility on campus, flanked by public plazas with new artwork, signage, lighting, and landscaping on all sides. Seattle Center has answered this remarkable private investment by upgrading several of its most prominent public attractions, including the International Fountain, the Armory, and the landmarked north courtyards.

Despite the many hurdles of 2020 and 2021, Seattle Center has successfully leaned into its Strategic Business Plan objective of leveraging the momentum of Climate Pledge Arena to lift the entire campus. In 2021, the City issued bonds providing Seattle Center \$8 million in funding to make upgrades in our campus-wide signage. The new signage package will not only improve wayfinding resources for our visitors, but also will allow for increased revenue generation through improved sponsorship capabilities.

Seattle Center's 2022-2027 CIP plan will focus heavily on continuing phases of major projects like campus-wide lighting and network upgrades, and major maintenance priorities highlighted in our FCA. In 2021, Seattle Center received accelerated funds for the Seattle Children's Theatre roof replacement and an additional allocation of \$750,000 in the 2021 2nd Quarter Supplemental to address emergent mechanical infrastructure needs. The list of deferred major maintenance priorities on the campus, however, will require significant investment in the coming decade as the 1962 World's Fair infrastructure – originally designed for a temporary event – celebrates its 60th anniversary.

The 2022 CIP budget includes \$11 million in REET funds. In 2022, Center will accelerate the schedule for certain projects, including window replacements for the Armory and renovation of the first floor Armory restrooms to better meet ADA guidelines and expand capacity of the women's restroom. Funding will also support Center in addressing of mechanical system leaks in buildings across the campus; making the next phase of programmatic improvements to the International Fountain; and investing in three high-priority projects: completing the DuPen Fountain renovation, upgrading pedestrian lighting, and replacing the Fisher Pavilion roof, a popular space for outdoor events and activities.

Thematic Priorities

Seattle Center's Adopted 2022-2027 CIP focuses on four primary themes:

- Multi-phase investments in Seattle Center
- FCA Phase 2 and Deferred Major Maintenance
- Long range planning (ST3, Memorial Stadium, KCTS, PNB)
- Additional investment opportunities for 2022 and 2023

Multi-phase investments in Seattle Center

By the end of 2021, Center will have delivered the largest scope of improvements on the campus in 20 years, including an exterior refresh of the Armory, a new skate plaza, a revitalized International Fountain, uplifted North Courtyards and major investments in the parking garages and the Monorail. Center also kicked off several projects that will take multiple phases to complete and will continue to prioritize these projects in the coming years until they are completed:

- Renovation of the beloved DuPen Fountain phased between 2021 and 2022;
- Delivering on the vision of the Seattle Center Campus Pedestrian Lighting Concept Plan, with the first phase on Thomas St. occurring in 2021 and 2022;
- Completing the final phase of the Armory Exterior Renovation project with new exterior lighting to highlight the historic architecture planned for 2023;
- Continuous improvement of the visitor parking experience, building on the arena-related Parking Access and Revenue Control (PARC) upgrades being installed in 2022;
- Updating the wireless network infrastructure across the campus to 5G standards, in partnership with Seattle IT and third-party private carriers; and

- Electrification of the Central Utility Plant and decentralization of campus systems which, once designed, will require additional dedicated funding to complete by the target 2024 deadline.

Facility Condition Assessment Phase 2 and Deferred Major Maintenance

As Center welcomes crowds back to the campus in the post-pandemic reopening, the changing expectations around events – outdoors and indoors, community and commercial – mean there is more reason than ever before to invest in bringing aging assets up to a modern standard. Seattle Center is working within compounding constraints of aging infrastructure and limited capital and major maintenance budgets. Unplanned emergency work costs more and distracts staff from performing scheduled preventative maintenance, which in turn, increases the likelihood of emergency repairs. Condition assessments and a capital asset management program are key components of an effective maintenance and repair program.

In 2021, Center will complete the second phase of the campus FCA, identifying and prioritizing major maintenance and replacement needs throughout the campus buildings and grounds. The analysis will systematically evaluate Seattle Center’s capital assets to project repair, renewal, or replacement needs that will preserve the ability to support our mission. It will result in an action plan for addressing urgent issues including electrical, plumbing, roofing, building envelope, landscaping, irrigation, and HVAC. In the coming years, Center anticipates significant investments in design and construction to complete this necessary work.

Long-range planning priorities

While it is hard to imagine more change on campus than what has been experienced between 2018 and 2021, the coming decade contains prospects that could be equally transformative. Center is investing effort now in long-term planning and strategy for the following emerging opportunities:

- Championing an inspiring vision for integrating a light rail station at Seattle Center that promotes transit mobility and complements the identity of the campus in the future;
- Continuing to advance Memorial Stadium design and redevelopment in partnership with Seattle Public Schools (SPS), Seattle Center Foundation, philanthropy, and other stakeholders;
- Exploring opportunities for the Cascade Public Media (KCTS) site in anticipation of its lease conclusion in 2024, including potential synergies with Memorial Stadium and the SPS parking lot;
- Continuing the conversation with Pacific Northwest Ballet about their space use planning on campus in the coming years;
- Evaluating options to relocate the skilled trades shops from the Colorcraft (5.5) Building to a new location, in anticipation of its lease conclusion on July 31, 2025.

Project Selection Criteria

For each budget cycle, a broad cross-section of Seattle Center staff members engages in the process of identifying the highest priority asset preservation and improvement needs on the campus. This includes staff members who maintain facilities, rent facilities to clients, provide technical support for events, manage parking and public assembly facilities, and manage capital projects. Projects are prioritized around a set of criteria, including public and staff safety, regulatory requirements, failing building systems, asset preservation, master plan implementation, reducing operating costs and/or increasing revenue potential, leveraging non-City funds, and race and social justice. Center’s Campus & Armory Operating Board and the McCaw Hall Operating Board have played central roles in identifying and prioritizing capital needs in the facilities they oversee. The Seattle Center Executive Team takes all of this

information and prioritizes projects across the entire Seattle Center campus within funding targets provided. Seattle Center's program of facility condition assessments, utilizing a number of specialty consultants, is a key source of information for identifying current and future capital needs at Seattle Center to inform capital investment priorities.

2022-2027 Proposed CIP Highlights

The Center's CIP prioritizes funding to address needs identified in the latest phase of facility condition assessments, including roofs, mechanical infrastructure, and the International Fountain. The CIP also includes funding for asset preservation investments in McCaw Hall and the Monorail, guided by the McCaw Hall Capital Renewal/Major Maintenance Plan and the Seattle Center Monorail Transit Asset Management (TAM) Plan and Capital and Major Maintenance Program (CMMP) Plan. Asset preservation investments in 2022 will include:

Armory – In early 2022, exterior renovation of this 1939 building will continue with the installation of new awnings and doors. Additional maintenance priorities include HVAC upgrades and window replacements and renovating the first floor Armory restrooms to better meet ADA guidelines and expand capacity of the women's restroom

General Site Improvements – In 2022, REET I funding is allocated for a next phase of programmatic improvements to the International Fountain, and for campus technology infrastructure improvements.

McCaw Hall – Annual REET I allocations for McCaw Hall asset preservation are matched 100 percent by the resident tenants of McCaw Hall, the Seattle Opera and Pacific Northwest Ballet, to carry out the McCaw Hall Capital Renewal/Major Maintenance Plan, under the direction of the McCaw Hall Operating Board.

Monorail Renovation – Federal Transit Administration grant funds and local matching funds are allocated to continue implementation of the Seattle Center Monorail Transit Asset Management Plan and Capital and Major Maintenance Program Plan for renovation of the Monorail trains, guideways, and stations.

Open Space Restoration and Repair – Renovation of public open spaces in 2022 include upgrading pedestrian lighting on Thomas Street, restoring the DuPen Fountain, and planning to replace the roof of the Fisher Pavilion, a popular outdoor event space.

Parking Repairs and Improvements – The City's Lease with ArenaCo for the Climate Pledge Arena commits to operation of the Mercer Garage until 2035. Installation of a new Parking Access and Revenue Control (PARC) system in both the Mercer and 5th Avenue North garages in conjunction with ArenaCo installing a compatible system in the First Avenue North garage will be a priority to complete in 2022. An ongoing program of major maintenance on the garages will continue with repairs to elevators and water intrusion issues in the 5th Ave N. Garage.

Roof Replacements – Phase 2 of roof replacements for Seattle Children's Theatre buildings will be completed in 2022. A temporary repair to the International Fountain Pavilion roof that was made in 2020 is expected to stabilize it until replacement in 2024.

Utility Infrastructure – Renovation of campus utility infrastructure in 2022 includes campus-wide mechanical and electrical system improvements prioritized in the FCA, and re-lining the sewer below 2nd Ave. N.

CIP Revenue Sources

Seattle Center's Proposed 2022-2027 CIP is funded from a combination of revenue sources including Real Estate Excise Tax (REET, the primary funding source for 2022-2027), federal grants, and private funds. Over the years other key funding sources for Seattle Center included voter-approved property tax levies, Washington State and King County funds, and proceeds from property sales, in addition to private funds. Following the adoption of the 1990 Seattle Center Master Plan, two voter-approved levies raised \$62 million for implementing the master plan. This amount in turn leveraged \$500 million in non-City funds, including \$440 million from private sources. The Seattle Center campus is currently experiencing another wave of private investment including KEXP, the Opera at the Center, Space Needle renovation, and Climate Pledge Arena.

Summary of Upcoming Budget Issues and Challenges

The biggest challenges facing Seattle Center's CIP are aging infrastructure and funding constraints. Seattle Center buildings date from the 1930s and some underground sewer lines within the campus are over 100 years old. While some facilities have been significantly renovated, others remain in need of major renovation. Seattle Center is carrying out a program of facility condition assessments to identify current and future needs for capital renovation and replacement. The 2022-2027 Proposed CIP addresses priority needs identified in these condition assessments. Significant additional funding will need to be identified to address future needed asset preservation investments in Seattle Center facilities.

In 2008, following a two-year community process, the City Council adopted the Seattle Center Century 21 Master Plan. The Master Plan provides a roadmap for the redevelopment of Seattle Center around a set of design and planning principles. Implementation of the plan is expected to be supported by a mix of public and private funding. A challenge in the coming years is how to fund the remaining vision of the Master Plan as well as maintain existing capital assets.

Future Projects/What is on the Horizon

The announcement of the Climate Pledge Arena name and philosophy of environmental leadership has brought fresh energy to Seattle Center's commitment to environmental sustainability on its campus. Seattle Center's most fundamentally sustainable premise is its successful stewardship of historic urban fabric; however, the age of the campus also poses challenges. Seattle Center has infrastructure dating to the 1930s. The 2022-27 CIP addresses some of the highest priorities identified in Seattle Center's initial FCA, including the Seattle Children's Theatre Phase 2 and International Fountain Pavilion roof replacements, renovation of selected sewer lines, and replacing of pedestrian lighting fixtures. Seattle Center will need to address other major maintenance needs on the campus – including the conversion of the Central Utility Plant to electric power – in future CIPs.

Seattle Center skilled trades staff are based in a leased facility located just off the campus. Following a significant rent increase in 2019, Seattle Center decided to phase its staff out of this space within five years as the cost has become unjustifiable in the long term. The department is now looking to relocate its skilled trades staff within the Seattle Center campus, perhaps as part of development of the Memorial Stadium site.

A light rail station will be located on or adjacent to the Seattle Center campus as part of Sound Transit 3. Seattle Center is participating in Sound Transit's efforts to identify a preferred site for the Seattle Center station and is providing suggestions regarding where station ingress and egress could potentially occur on the Seattle Center campus. Seattle Center is collaborating with other City departments and engaging with neighbors and resident organizations in providing feedback to Sound Transit.

In 2021, after a necessary pause due to COVID-19, Center was able to advance the proposed redevelopment of Memorial Stadium in partnership with Seattle Public Schools and the Seattle Center Foundation. The 73-year-old Memorial Stadium is owned by Seattle Public Schools (SPS) on land deeded by the City and is outdated and deteriorated. Over several decades, the City and SPS have negotiated various proposals to replace Memorial Stadium and now are close to an agreement. Center and the Foundation have been working to build support for it with the SPS Board members. The City's and Foundation's vision for a new Memorial Stadium would be to transform the heart of Seattle Center with a state-of-the-art facility that would serve SPS' needs for athletics and graduations, and to also be a very desirable venue for arts, cultural, sports and community events. The City and SPS have negotiated a draft Letter of Intent (LOI) and among its provisions is that if SPS' proposed levy funding for Memorial Stadium is approved in February 2022, the City would have the option for a long-term lease and would operate and maintain the new facility. In 2022, SPS and the City would negotiate a Memorandum of Understanding that would implement detailed terms of this LOI and require approval by the SPS Board and City Council.

City Council Changes to the Proposed CIP

The City Council made no change to the 2022-2027 Proposed CIP.

ADA Improvements

Project No:	MC-SC-S9302	BSL Code:	BC-SC-S03P01
Project Type:	Ongoing	BSL Name:	Building and Campus Improvements
Project Category:	Rehabilitation or Restoration	Location:	Seattle Center Campus
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	N/A	Urban Village:	Uptown

This ongoing project makes the Seattle Center campus more accessible to people with disabilities. Improvements may include, but are not limited to, assisted listening devices, automatic doors, ramps, signage, seating and other features that accommodate Seattle Center visitors.

Resources	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
Property Sales and Interest Earnings	241	-	-	-	-	-	-	-	241
Real Estate Excise Tax I	3,121	1,347	-	-	-	-	-	-	4,468
Real Estate Excise Tax II	175	-	-	-	-	-	-	-	175
Total:	3,537	1,347	-	-	-	-	-	-	4,884
Fund Appropriations / Allocations¹	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
REET I Capital Fund	3,121	1,347	-	-	-	-	-	-	4,468
REET II Capital Fund	175	-	-	-	-	-	-	-	175
Unrestricted Cumulative Reserve Fund	241	-	-	-	-	-	-	-	241
Total:	3,537	1,347	-	-	-	-	-	-	4,884

O&M Impacts: No expected impact on O&M costs.

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Armory Food Court Renovation - Debt Service

Project No:	MC-SC-S1002	BSL Code:	BC-SC-S03P01
Project Type:	Debt Service	BSL Name:	Building and Campus Improvements
Project Category:	Rehabilitation or Restoration	Location:	305 Harrison St
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	2011 - 2021	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	\$3,881	Urban Village:	Uptown

This project provides for payment of debt service on 10-year LTGO bonds issued in 2011 to fund renovation of the Seattle Center Armory atrium, formerly known as the Center House Food Court.

Resources	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
Real Estate Excise Tax I	3,498	384	-	-	-	-	-	-	3,882
Total:	3,498	384	-	-	-	-	-	-	3,882

Fund Appropriations / Allocations ¹	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
REET I Capital Fund	3,498	384	-	-	-	-	-	-	3,882
Total:	3,498	384	-	-	-	-	-	-	3,882

O&M Impacts: No impact.

Armory Rehabilitation

Project No:	MC-SC-S9113	BSL Code:	BC-SC-S03P01
Project Type:	Ongoing	BSL Name:	Building and Campus Improvements
Project Category:	Rehabilitation or Restoration	Location:	305 Harrison St
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	N/A	Urban Village:	Uptown

This ongoing project provides for major maintenance and improvements to the 275,000 square-foot Seattle Center Armory, formerly known as Center House, a 1939 structure that serves as the primary free indoor public gathering and programming space at Seattle Center. Work may include, but is not limited to, restroom and mechanical renovations, elevator renovation, fire-safety and seismic improvements, window replacement, signage improvements, wall and floor surface repairs, and improvements to the atrium.

Resources	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
LTGO Bond Proceeds	1,233	-	-	-	-	-	-	-	1,233
Property Sales and Interest Earnings	3,632	-	-	-	-	-	-	-	3,632
Real Estate Excise Tax I	6,409	1,865	1,550	1,697	350	1,350	1,600	950	15,771
Seattle Voter-Approved Levy	2,462	-	-	-	-	-	-	-	2,462
Total:	13,736	1,865	1,550	1,697	350	1,350	1,600	950	23,098
Fund Appropriations / Allocations¹	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
1991 Levy Fund (Closed)	2,462	-	-	-	-	-	-	-	2,462
2002 Multipurpose LTGO Bond Fund	1,233	-	-	-	-	-	-	-	1,233
REET I Capital Fund	6,409	1,865	1,550	1,697	350	1,350	1,600	950	15,771
Unrestricted Cumulative Reserve Fund	3,632	-	-	-	-	-	-	-	3,632
Total:	13,736	1,865	1,550	1,697	350	1,350	1,600	950	23,098

O&M Impacts: No expected impact on O&M costs.

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Artwork Maintenance

Project No:	MC-SC-S9303	BSL Code:	BC-SC-S03P01
Project Type:	Ongoing	BSL Name:	Building and Campus Improvements
Project Category:	Rehabilitation or Restoration	Location:	Seattle Center Campus
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	N/A	Urban Village:	Uptown

This ongoing project provides for maintenance of public artwork on the Seattle Center campus to ensure the integrity of the artwork. Typical improvements may include, but are not limited to, surface restoration and repainting, mechanical upgrades and repairs, and structural repairs. Some artworks on the Seattle Center campus are maintained by the Office of Arts and Culture.

Resources	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
Private Funding/Donations	5	-	-	-	-	-	-	-	5
Property Sales and Interest Earnings	585	117	30	30	30	50	50	-	892
Real Estate Excise Tax I	31	-	-	-	-	-	-	-	31
Total:	621	117	30	30	30	50	50	-	928
Fund Appropriations / Allocations ¹	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
REET I Capital Fund	31	-	-	-	-	-	-	-	31
Unrestricted Cumulative Reserve Fund	590	117	30	30	30	50	50	-	897
Total:	621	117	30	30	30	50	50	-	928

O&M Impacts: No expected impact on O&M costs.

Fisher Pavilion Asset Preservation

Project No:	MC-SC-S0701	BSL Code:	BC-SC-S03P01
Project Type:	Ongoing	BSL Name:	Building and Campus Improvements
Project Category:	Rehabilitation or Restoration	Location:	200 Thomas St
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	N/A	Urban Village:	Uptown

This project provides for asset preservation investments in Fisher Pavilion, a public assembly facility completed in 2002.

Resources	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
Real Estate Excise Tax I	192	140	50	100	50	100	100	500	1,231
Total:	192	140	50	100	50	100	100	500	1,231
Fund Appropriations / Allocations ¹	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
REET I Capital Fund	192	140	50	100	50	100	100	500	1,231
Total:	192	140	50	100	50	100	100	500	1,231

O&M Impacts: No expected impact on O&M costs.

General Site Improvements

Project No:	MC-SC-S0305	BSL Code:	BC-SC-S03P01
Project Type:	Ongoing	BSL Name:	Building and Campus Improvements
Project Category:	Rehabilitation or Restoration	Location:	Seattle Center Campus
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	N/A	Urban Village:	Uptown

This ongoing project improves the safety, security, facility integrity, and visitor experience on the Seattle Center campus. Improvements may include, but are not limited to, installation of security bollards, lighting upgrades, sealing of building exteriors, technology and security system upgrades, and renovation of fountains, site amenities and open spaces.

Resources	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
Federal Grant Funds	615	-	-	-	-	-	-	-	615
General Fund	178	-	-	-	-	-	-	-	178
LTGO Bond Proceeds	109	-	-	-	-	-	-	-	109
Property Sales and Interest Earnings	820	-	-	-	-	-	-	-	820
Real Estate Excise Tax I	1,793	1,642	875	434	204	675	646	1,507	7,775
Total:	3,515	1,642	875	434	204	675	646	1,507	9,497
Fund Appropriations / Allocations¹	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
2002 Multipurpose LTGO Bond Fund	109	-	-	-	-	-	-	-	109
REET I Capital Fund	1,793	1,642	875	434	204	675	646	1,507	7,775
Seattle Center Capital Reserve	820	-	-	-	-	-	-	-	820
Unrestricted Cumulative Reserve Fund	793	-	-	-	-	-	-	-	793
Total:	3,515	1,642	875	434	204	675	646	1,507	9,497

O&M Impacts: No expected impact on O&M costs.

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Lot 2 Development

Project No:	MC-SC-S0501	BSL Code:	BC-SC-S03P01
Project Type:	Ongoing	BSL Name:	Building and Campus Improvements
Project Category:	New Facility	Location:	500 5th Ave N
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	N/A	Urban Village:	Uptown

This project provides for activities related to the sale of Seattle Center Parking Lot 2 to the Bill & Melinda Gates Foundation. The property sale closed in November 2006. All sale-related activities are completed with the exception of groundwater remediation and monitoring, expected to continue until 2025.

Resources	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
Private Funding/Donations	53	-	-	-	-	-	-	-	53
Property Sales and Interest Earnings	5,491	72	-	-	-	-	-	-	5,563
Real Estate Excise Tax I	800	-	-	-	-	-	-	-	800
Use of Fund Balance	-	(2)	-	-	-	-	-	-	(2)
Total:	6,344	70	-	-	-	-	-	-	6,414
Fund Appropriations / Allocations ¹	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
REET I Capital Fund	800	-	-	-	-	-	-	-	800
Seattle Center Capital Reserve	5,544	70	-	-	-	-	-	-	5,614
Total:	6,344	70	-	-	-	-	-	-	6,414

O&M Impacts: No expected impact on O&M costs.

McCaw Hall Asset Preservation

Project No:	MC-SC-S0303	BSL Code:	BC-SC-S0303
Project Type:	Ongoing	BSL Name:	McCaw Hall Capital Reserve
Project Category:	Rehabilitation or Restoration	Location:	321 Mercer St
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	N/A	Urban Village:	Uptown

This project provides for the implementation of the McCaw Hall Capital Renewal/Asset Preservation Plan under the direction of the McCaw Hall Operating Board. The plan identifies asset preservation investments in the facility. Funding comes from the City and from the two resident tenants of McCaw Hall, Seattle Opera and Pacific Northwest Ballet.

Resources	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
Energy Rebates	3	-	-	-	-	-	-	-	3
Interest Earnings	111	60	-	17	17	17	16	-	238
Miscellaneous Revenues	-	-	-	-	-	-	-	-	-
Private Funding/Donations	1,679	962	317	327	337	347	360	-	4,329
Real Estate Excise Tax I	1,897	962	281	327	337	347	360	-	4,510
Total:	3,691	1,983	598	671	691	711	736	-	9,081
Fund Appropriations / Allocations¹	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
McCaw Hall Capital Reserve	3,391	1,983	598	671	691	711	736	-	8,781
REET I Capital Fund	300	-	-	-	-	-	-	-	300
Total:	3,691	1,983	598	671	691	711	736	-	9,081

O&M Impacts: No expected impact on O&M costs.

Monorail Improvements

Project No:	MC-SC-S9403	BSL Code:	BC-SC-S9403
Project Type:	Ongoing	BSL Name:	Monorail Rehabilitation
Project Category:	Rehabilitation or Restoration	Location:	Seattle Center Monorail System
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	N/A	Urban Village:	Uptown

This project provides for the renovation of the Seattle Center Monorail, including the two trains, the two stations and the guideways that run in between. The City operates the Monorail through its contractor, Seattle Monorail Services. Monorail improvements may include, but are not limited to, floor replacement, door refurbishment, renovation of pneumatic and electrical systems and other train components, guideway renovation, and station upgrades.

Resources	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
Developer Mitigation	-	1,000	-	-	-	-	-	-	1,000
Federal ARRA Funds: FTA Transit Capital Assistance	1,000	-	-	-	-	-	-	-	1,000
Federal Grant Funds	9,156	5,022	1,006	1,004	1,004	1,004	-	-	18,196
Interdepartmental Transfer - SDOT	-	500	-	-	-	-	-	-	500
LTGO Bond Proceeds	5,188	-	-	-	-	-	-	-	5,188
Miscellaneous Revenues	2,268	1,281	249	251	251	251	1,255	-	5,805
Total:	17,612	7,803	1,255	1,255	1,255	1,255	1,255	-	31,689
Fund Appropriations / Allocations¹	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
2003 Multipurpose LTGO Bond Fund	475	-	-	-	-	-	-	-	475
2007 Multipurpose LTGO Bond Fund	4,713	-	-	-	-	-	-	-	4,713
Seattle Center Fund	117	6,377	1,255	1,255	1,255	1,255	1,255	-	12,768
Unrestricted Cumulative Reserve Fund	12,307	1,426	-	-	-	-	-	-	13,733
Total:	17,612	7,803	1,255	1,255	1,255	1,255	1,255	-	31,689

O&M Impacts: No expected impact on O&M costs.

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Municipal Energy Efficiency Program

Project No:	MC-SC-S1003	BSL Code:	BC-SC-S03P01
Project Type:	Ongoing	BSL Name:	Building and Campus Improvements
Project Category:	Rehabilitation or Restoration	Location:	Seattle Center Campus
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	N/A	Urban Village:	Uptown

This project provides for energy saving facility retrofit projects at Seattle Center. This project results in more energy efficient building systems, reductions in utility use and cost, and other facility efficiency improvements.

Resources	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
LTGO Bond Proceeds	634	-	-	-	-	-	-	-	634
Real Estate Excise Tax I	1,543	354	78	-	-	-	-	-	1,975
Total:	2,177	354	78	-	-	-	-	-	2,609
Fund Appropriations / Allocations ¹	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
2011 Multipurpose LTGO Bond Fund	634	-	-	-	-	-	-	-	634
REET I Capital Fund	1,543	354	78	-	-	-	-	-	1,975
Total:	2,177	354	78	-	-	-	-	-	2,609

O&M Impacts: Projects reduce energy use.

Open Space Restoration and Repair

Project No:	MC-SC-S9704	BSL Code:	BC-SC-S03P01
Project Type:	Ongoing	BSL Name:	Building and Campus Improvements
Project Category:	Rehabilitation or Restoration	Location:	Seattle Center Campus
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	N/A	Urban Village:	Uptown

This ongoing project provides for the renovation, repair and the planning for the future renovation of open spaces, green spaces, hard surfaces, and fountains throughout the 74-acre Seattle Center campus. Typical improvements may include, but are not limited to, International Fountain mechanical and hard surface renovation, pedestrian and landscape improvements, hard surface repairs in heavily-trafficked areas, lighting upgrades, and tree replacement.

Resources	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
LTGO Bond Proceeds	1,175	-	-	-	-	-	-	-	1,175
Private Funding/Donations	25	-	-	-	-	-	-	-	25
Property Sales and Interest Earnings	3,192	-	-	-	-	-	-	-	3,192
Real Estate Excise Tax I	5,105	2,950	3,115	2,087	1,130	1,400	1,559	1,000	18,346
Total:	9,497	2,950	3,115	2,087	1,130	1,400	1,559	1,000	22,738
Fund Appropriations / Allocations¹	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
2002 Multipurpose LTGO Bond Fund	1,175	-	-	-	-	-	-	-	1,175
REET I Capital Fund	5,105	2,950	3,115	2,087	1,130	1,400	1,559	1,000	18,346
Seattle Center Capital Reserve	1,215	-	-	-	-	-	-	-	1,215
Unrestricted Cumulative Reserve Fund	2,002	-	-	-	-	-	-	-	2,002
Total:	9,497	2,950	3,115	2,087	1,130	1,400	1,559	1,000	22,738

O&M Impacts: No expected impact on O&M costs.

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Parking Repairs and Improvements

Project No:	MC-SC-S0301	BSL Code:	BC-SC-S03P01
Project Type:	Ongoing	BSL Name:	Building and Campus Improvements
Project Category:	Rehabilitation or Restoration	Location:	Seattle Center Campus
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	N/A	Urban Village:	Uptown

This ongoing project provides for the repair and improvement of Seattle Center's parking facilities. Typical improvements may include, but are not limited to, concrete repairs, garage resealing, elevator renovation and repair, signage improvements, installation of emergency phones, and installation of electronic parking access and revenue control systems.

Resources	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
Property Sales and Interest Earnings	960	-	-	-	-	-	-	-	960
Real Estate Excise Tax I	4,898	5,355	-	400	400	150	587	-	11,790
Total:	5,858	5,355	-	400	400	150	587	-	12,750
Fund Appropriations / Allocations ¹	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
REET I Capital Fund	4,898	5,355	-	400	400	150	587	-	11,790
Seattle Center Capital Reserve	800	-	-	-	-	-	-	-	800
Unrestricted Cumulative Reserve Fund	160	-	-	-	-	-	-	-	160
Total:	5,858	5,355	-	400	400	150	587	-	12,750

O&M Impacts: No expected impact on O&M costs.

Preliminary Engineering and Planning

Project No:	MC-SC-S9706	BSL Code:	BC-SC-S03P01
Project Type:	Ongoing	BSL Name:	Building and Campus Improvements
Project Category:	Rehabilitation or Restoration	Location:	Seattle Center Campus
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	N/A	Urban Village:	Uptown

This ongoing project provides for the development of scopes of work, concept plans, design alternatives, and cost estimates for Seattle Center capital projects. Typical planning work includes, but is not limited to, pre-design and analysis of project alternatives, planning for property sales, conceptual design and financial analysis of capital improvement options in conjunction with development of, and revisions to, the Seattle Center Century 21 Master Plan, and facility condition assessments.

Resources	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
Property Sales and Interest Earnings	557	-	-	-	-	-	-	-	557
Real Estate Excise Tax I	1,757	487	125	125	125	125	150	150	3,044
Total:	2,314	487	125	125	125	125	150	150	3,601
Fund Appropriations / Allocations¹	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
REET I Capital Fund	1,757	487	125	125	125	125	150	150	3,044
Unrestricted Cumulative Reserve Fund	557	-	-	-	-	-	-	-	557
Total:	2,314	487	125	125	125	125	150	150	3,601

O&M Impacts: No impact.

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Public Gathering Space Improvements

Project No:	MC-SC-S9902	BSL Code:	BC-SC-S03P01
Project Type:	Ongoing	BSL Name:	Building and Campus Improvements
Project Category:	Rehabilitation or Restoration	Location:	Seattle Center Campus
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	N/A	Urban Village:	Uptown

This ongoing project provides for major maintenance and improvements to meeting rooms, exhibition spaces, and other indoor and outdoor public assembly and gathering spaces at Seattle Center.

Resources	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
General Fund	3	(158)	-	-	-	-	-	-	(155)
LTGO Bond Proceeds	140	-	-	-	-	-	-	-	140
Miscellaneous Revenues	-	-	-	-	-	-	-	-	-
Private Funding/Donations	1,889	597	-	-	-	-	-	-	2,486
Property Sales and Interest Earnings	2,926	205	-	-	-	-	-	-	3,131
Real Estate Excise Tax I	4,135	331	783	614	1,000	1,000	926	1,000	9,788
Total:	9,093	974	783	614	1,000	1,000	926	1,000	15,390
Fund Appropriations / Allocations¹	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
2002 Multipurpose LTGO Bond Fund	140	-	-	-	-	-	-	-	140
General Fund	1,520	172	-	-	-	-	-	-	1,691
REET I Capital Fund	4,135	331	783	614	1,000	1,000	926	1,000	9,788
Seattle Center Capital Reserve	1,280	-	-	-	-	-	-	-	1,280
Seattle Center Fund	312	268	-	-	-	-	-	-	580
Unrestricted Cumulative Reserve Fund	1,706	205	-	-	-	-	-	-	1,911
Total:	9,093	974	783	614	1,000	1,000	926	1,000	15,390

O&M Impacts: No expected impact on O&M costs.

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Roof/Structural Replacement and Repair

Project No:	MC-SC-S9701	BSL Code:	BC-SC-S03P01
Project Type:	Ongoing	BSL Name:	Building and Campus Improvements
Project Category:	Rehabilitation or Restoration	Location:	Seattle Center Campus
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	N/A	Urban Village:	Uptown

This project provides for roof and building envelope repair and replacement, and structural and seismic analysis and repairs throughout the Seattle Center campus. Typical improvements may include, but are not limited to, roof replacement, exterior wall re-cladding and repairs, repair and replacement of rooftop mechanical equipment, seismic studies, and seismic retrofits.

Resources	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
LTGO Bond Proceeds	6,780	-	-	-	-	-	-	-	6,780
Property Sales and Interest Earnings	1,154	-	-	-	-	-	-	-	1,154
Real Estate Excise Tax I	3,090	3,513	2,186	136	766	-	350	1,500	11,540
Total:	11,024	3,513	2,186	136	766	-	350	1,500	19,474
Fund Appropriations / Allocations ¹	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
2002 Multipurpose LTGO Bond Fund	450	-	-	-	-	-	-	-	450
2003 Multipurpose LTGO Bond Fund	6,330	-	-	-	-	-	-	-	6,330
REET I Capital Fund	3,090	3,513	2,186	136	766	-	350	1,500	11,540
Unrestricted Cumulative Reserve Fund	1,154	-	-	-	-	-	-	-	1,154
Total:	11,024	3,513	2,186	136	766	-	350	1,500	19,474

O&M Impacts: No expected impact on O&M costs.

Seattle Center Long Range Investment Plan

Project No:	MC-SC-S0703	BSL Code:	BC-SC-S03P01
Project Type:	Ongoing	BSL Name:	Building and Campus Improvements
Project Category:	Improved Facility	Location:	Seattle Center Campus
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	N/A	Urban Village:	Uptown

This project provides for the development and implementation of the Seattle Center Century 21 Master Plan. Work includes, but is not limited to, working with stakeholder groups and consultant teams to identify development alternatives, holding public meetings, developing concept plans, carrying out environmental review and other studies, real estate analysis, developing public and private partnerships, recommending packages of improvements to elected officials, and updating the Master Plan as needed.

Resources	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
Key Arena Settlement Subfund Revenue	270	-	-	-	-	-	-	-	270
Property Sales and Interest Earnings	1,894	-	-	-	-	-	-	-	1,894
Real Estate Excise Tax I	-	341	-	-	-	-	-	-	341
Seattle Center Fund	1,137	756	-	-	-	-	-	-	1,893
Use of Fund Balance	-	2	-	-	-	-	-	-	2
Total:	3,301	1,099	-	-	-	-	-	-	4,400
Fund Appropriations / Allocations¹	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
KeyArena Settlement Proceeds Fund	270	-	-	-	-	-	-	-	270
REET I Capital Fund	-	341	-	-	-	-	-	-	341
Seattle Center Capital Reserve	2,782	(2)	-	-	-	-	-	-	2,781
Seattle Center Fund	69	760	-	-	-	-	-	-	829
Seattle Center KeyArena Fund	179	-	-	-	-	-	-	-	179
Total:	3,301	1,099	-	-	-	-	-	-	4,400

O&M Impacts: No impact.

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Site Signage

Project No:	MC-SC-S9118	BSL Code:	BC-SC-S03P01
Project Type:	Ongoing	BSL Name:	Building and Campus Improvements
Project Category:	Rehabilitation or Restoration	Location:	Seattle Center Campus
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	N/A	Urban Village:	Uptown

This ongoing project funds replacement and renovation of wayfinding, event, building and informational signage throughout the Seattle Center campus. Improvements may include, but are not limited to, repair, replacement and upgrades to exterior readerboards and other signage, and development of a digital media network of electronic signage throughout the campus.

Resources	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
LTGO Bond Proceeds	-	8,000	-	-	-	-	-	-	8,000
Property Sales and Interest Earnings	2,385	-	-	-	-	-	-	-	2,385
Real Estate Excise Tax I	275	291	50	150	100	100	125	-	1,091
Seattle Voter-Approved Levy	606	-	-	-	-	-	-	-	606
Total:	3,266	8,291	50	150	100	100	125	-	12,082
Fund Appropriations / Allocations¹	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
1991 Levy Fund (Closed)	606	-	-	-	-	-	-	-	606
2021 Taxable LTGO Bond Fund	-	8,000	-	-	-	-	-	-	8,000
REET I Capital Fund	275	291	50	150	100	100	125	-	1,091
Seattle Center Capital Reserve	1,900	-	-	-	-	-	-	-	1,900
Unrestricted Cumulative Reserve Fund	485	-	-	-	-	-	-	-	485
Total:	3,266	8,291	50	150	100	100	125	-	12,082

O&M Impacts: No expected impact on O&M costs.

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Skatepark Relocation

Project No:	MC-SC-S1901	BSL Code:	BC-SC-S03P01
Project Type:	Discrete	BSL Name:	Building and Campus Improvements
Project Category:	Rehabilitation or Restoration	Location:	Seattle Center Campus
Current Project Stage:	Stage 3 - Design	Council District:	Council District 7
Start/End Date:	2018 - 2020	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	\$2,200	Urban Village:	Uptown

This project provides for the replacement of the former Seattle Center Skatepark at a new location on a closed portion of Broad Street, just east of the main Seattle Center campus. The former skatepark was within the footprint of the Arena construction project. ArenaCo, the developer of the Arena, is contributing to the cost of the skatepark replacement.

Resources	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
General Fund	69	86	-	-	-	-	-	-	155
Private Funding/Donations	345	155	-	-	-	-	-	-	500
Real Estate Excise Tax I	793	1,757	-	-	-	-	-	-	2,550
Total:	1,207	1,998	-	-	-	-	-	-	3,205
Fund Appropriations / Allocations ¹	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
General Fund	414	241	-	-	-	-	-	-	655
REET I Capital Fund	793	1,757	-	-	-	-	-	-	2,550
Total:	1,207	1,998	-	-	-	-	-	-	3,205

O&M Impacts: To be determined once new skatepark is completed and in use.

Theatre Improvements and Repairs

Project No:	MC-SC-S9604	BSL Code:	BC-SC-S03P01
Project Type:	Ongoing	BSL Name:	Building and Campus Improvements
Project Category:	Rehabilitation or Restoration	Location:	Seattle Center Campus
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	N/A	Urban Village:	Uptown

This ongoing project funds improvements to the various theater spaces and facilities on the Seattle Center campus. Typical improvements may include, but are not limited to, fire safety, mechanical, structural, sound, staging, dressing room, building envelope and lobby improvements.

Resources	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
LTGO Bond Proceeds	1,130	-	-	-	-	-	-	-	1,130
Miscellaneous Revenues	-	-	-	-	-	-	-	-	-
Property Sales and Interest Earnings	1,620	-	-	-	-	-	-	-	1,620
Real Estate Excise Tax I	1,062	31	-	100	100	100	100	100	1,593
Total:	3,812	31	-	100	100	100	100	100	4,343
Fund Appropriations / Allocations¹	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
2002 Multipurpose LTGO Bond Fund	1,130	-	-	-	-	-	-	-	1,130
REET I Capital Fund	1,062	31	-	100	100	100	100	100	1,593
Seattle Center Fund	-	-	-	-	-	-	-	-	-
Unrestricted Cumulative Reserve Fund	1,620	-	-	-	-	-	-	-	1,620
Total:	3,812	31	-	100	100	100	100	100	4,343

O&M Impacts: No expected impact on O&M costs.

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Utility Infrastructure Restoration and Repairs

Project No:	MC-SC-S0101	BSL Code:	BC-SC-S03P01
Project Type:	Ongoing	BSL Name:	Building and Campus Improvements
Project Category:	Rehabilitation or Restoration	Location:	Seattle Center Campus
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	N/A	Urban Village:	Uptown

This ongoing project funds the repair, renovation and upgrade of utility infrastructure at Seattle Center. Utility infrastructure includes chilled water and steam lines, water and sewer lines, electrical equipment, communication lines, fire alarms, access control and other systems. Typical improvements may include, but are not limited to, repair and replacement of underground piping for steam, chilled water and condensate lines; efficiency upgrades to the Center's chilled water loop; HVAC system renovation; replacement of water and fire mains; connectivity improvements; and electrical infrastructure upgrades.

Resources	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
LTGO Bond Proceeds	1,389	-	-	-	-	-	-	-	1,389
Real Estate Excise Tax I	5,772	2,825	1,957	1,001	702	792	1,614	1,571	16,233
Total:	7,161	2,825	1,957	1,001	702	792	1,614	1,571	17,622
Fund Appropriations / Allocations¹	LTD Actuals	2021 Revised	2022	2023	2024	2025	2026	2027	Total
2002 Multipurpose LTGO Bond Fund	1,151	-	-	-	-	-	-	-	1,151
2003 Multipurpose LTGO Bond Fund	238	-	-	-	-	-	-	-	238
REET I Capital Fund	5,772	2,825	1,957	1,001	702	792	1,614	1,571	16,233
Total:	7,161	2,825	1,957	1,001	702	792	1,614	1,571	17,622

O&M Impacts: No expected impact on O&M costs.

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars