

Seattle City Light

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<http://www.seattle.gov/light/>

Department Overview

Seattle City Light was created by the residents of Seattle in 1902 to provide affordable, reliable, and environmentally sound electric power to the City of Seattle and neighboring suburbs. Owned by the community it serves, City Light is a nationally recognized leader in energy efficiency, renewable resource development, and environmental stewardship.

City Light provides electric power to approximately 464,000 residential, business, and industrial customers within a 131-square-mile service area. City Light provides power to the City of Seattle and surrounding jurisdictions, including parts of Shoreline, Burien, Tukwila, SeaTac, Lake Forest Park, Renton, Normandy Park, and areas of unincorporated King County.

City Light owns about 2,000 megawatts of very low-cost, environmentally-responsible, hydroelectric generation capacity. In an average year, City Light meets about 50% of its load with hydroelectric facilities that it owns directly and obtains the remainder primarily through the Bonneville Power Administration (BPA). City Light is the nation's ninth largest publicly-owned electric utility in terms of customers served.

Budget Snapshot

	2019 Actuals	2020 Adopted	2021 Adopted
Department Support			
Other Funding - Operating	948,609,867	1,054,941,837	995,942,126
Total Operations	948,609,867	1,054,941,837	995,942,126
Capital Support			
Other Funding - Capital	356,452,965	378,049,146	361,815,181
Total Capital	356,452,965	378,049,146	361,815,181
Total Appropriations	1,305,062,832	1,432,990,982	1,357,757,307
Full-Time Equivalents Total*	1,791.30	1,792.80	1,792.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Overview

Seattle City Light's 2021 Adopted Budget is significantly impacted by the COVID-19 pandemic. Since the onset of the pandemic, electricity use has declined approximately 5%. Based on current projections, the adopted budget assumes this 5% reduction will continue in 2021. Additionally, the 2021-2026 Strategic Plan was placed on hold until further notice. A new two-year rate ordinance typically accompanies the strategic plan, however due to the economic

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hardships brought on by the pandemic, there will be no rate increase, and 2021 rates will be held at 2020 levels (the previous Strategic Plan originally called for a rate increase of 3.6% in 2021).

The decline in electricity use negatively impacts department revenues, and City Light projects a \$55 million revenue shortfall in 2021. In response, the utility will implement reductions of approximately 10% to the controllable operating budget. These reductions include limiting hiring to essential personnel and increasing the vacancy rate from 6% to 12%. Non-labor budgets will also be reduced throughout the department in areas like consulting services, training and travel, supplies and performance pay. City Light prioritized maintaining essential services and customer-driven work, consequently, these reductions will not impact critical utility functions.

Capital program spending is also reduced in 2021 as numerous ongoing project budgets are temporarily decreased. Spending is restored in future years and several new projects are added, leading to a six-year capital budget increase of 3.5%, for a total of \$2.29 billion. The most significant project increase is for the Pole Replacement project. This additional funding will accelerate the replacement of City Light's wooden poles that have reached the end of their serviceable life and will help ensure the safety and reliability of the electrical system. The capital budget also funds the Transportation Electrification plan that expands electric vehicle programming and helps build infrastructure for light, medium and heavy-duty vehicles including ferries, buses and semi-trucks. For more detailed information on the capital program, please see the 2021-2026 Adopted Capital Improvement Program.

To support the capital program and other eligible City Light costs, the 2021 Adopted Budget anticipates a 2021 bond issue of approximately \$200 million.

City Light currently has a 3% surcharge in place (surcharges are automatically triggered as part of the Rate Stabilization Account to ensure that there are adequate reserves to protect against wholesale revenue fluctuations). Wholesale revenue forecasts as of September 2020 indicate that 1.5% of this surcharge will be lifted in early 2021 and that the final 1.5% will be lifted later in the spring. Actual surcharge action will depend on market prices, winter snowpack and runoff conditions.

City Council Changes to the Proposed Budget.

The Council made no changes to the 2021 Proposed Budget.

Incremental Budget Changes

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	Dollars	FTE
2021 Beginning Budget	1,486,604,311	1792.80
Baseline		
Net-Zero Transfers to Align with Central Cost Manual	-	-
Citywide Adjustments for Standard Cost Changes	(1,066,555)	-
Reset Fund Balance Annual Adjustment	-	-
Proposed Operating		
O&M Labor Reductions	(12,000,000)	-
O&M Controllable Non-Labor Reductions	(17,534,810)	-
Deferred O&M transferred to Transportation Electrification	(3,980,000)	-
Proposed Capital		
Accelerated Pole Replacement Program	7,200,000	-

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Transportation Electrification	3,980,000	-
Transmission Tower Refurbishment	3,177,000	-
Annual Capital Spending Adjustments	(84,204,293)	-
Proposed Technical		
SCL-Revenue 2021-2022	-	-
Leadership and Administration BSL Consolidation	-	-
Technical Adjustments	(24,179,598)	-
Base Budget Adjustments for Personnel Costs	(238,748)	-
DEPT-Balancing	-	-
Total Incremental Changes	\$(128,847,004)	-
Total 2021 Adopted Budget	\$1,357,757,307	1792.80

Description of Incremental Budget Changes

Baseline

Net-Zero Transfers to Align with Central Cost Manual

Expenditures -

This net-zero adjustment aligns the base budget central rate accounts with the Central Cost Manual.

Citywide Adjustments for Standard Cost Changes

Expenditures \$(1,066,555)

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Reset Fund Balance Annual Adjustment

Revenues \$(319,073,740)

Each year, department revenues include an adjustment for either the use of, or the contribution to their fund balance. This baseline budget adjustment zeroes out the 2020 Adopted Budget fund balance adjustment to prepare for the 2021 adjustment.

Proposed Operating

O&M Labor Reductions

Expenditures \$(12,000,000)

This one-time adjustment captures savings in labor costs as the department limits hiring to essential positions only and increases its vacancy rate from 6% to 12%. The restricted hiring will be managed to limit impacts to essential services and customer-driven work.

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O&M Controllable Non-Labor Reductions

Expenditures \$(17,534,810)

This one-time adjustment carries forward the non-labor reductions identified in 2020. The cuts reduce \$9.5 million (or 34%) of the consulting budget; \$3.1 million (100%) of the incentive pay budget; \$2.7 million (9%) of the conservation incentives budget; \$1.2 million (5%) of the services budget; and \$1.9 million (12%) of the materials and supply budget. The conservation incentives reduction brings that budget in line with previous actual spending; the department will still meet their conservation targets established under I-937. Over the past three years, energy savings have averaged 132% of the target.

Deferred O&M transferred to Transportation Electrification

Expenditures \$(3,980,000)

Approximately half of the funding in the six-year capital program for the Transportation Electrification project comes from the deferred O&M account in City Light's operating budget (this resource can be amortized but is only for non-tangible assets). This adjustment reduces the budget in the deferred O&M account; the project increase occurs in separate capital budget request.

Proposed Capital

Accelerated Pole Replacement Program

Expenditures \$7,200,000

This change request adds \$7.2 million in 2021 (a total of \$106.4 million from 2021-2026) to fund the Accelerated Pole Replacement Program. After 26 poles came down on East Marginal Way in April 2019, an investigation noted that the classifications used for determining when poles need replaced was overly broad which limited City Light's ability to effectively prioritize replacements. Pole evaluation categories have been updated and expanded, and more poles than originally anticipated are now scheduled for replacement based on an analysis of pole strength. This funding provides for the replacement of approximately 1,000 poles in 2021, and 1,500 from 2022 through 2026 (City Light owns about 91,000 wooden poles).

Transportation Electrification

Expenditures \$3,980,000

This item adds \$3.9 million in funding in 2021 for transportation electrification projects (total funding from 2021-2026 is \$55.8 million). This project funds the capital engineering support, equipment, installation services, and/or construction services to deliver new transportation electrification pilots, projects and scalable programs. These investments in City Light's service territory will be targeted toward: electrification infrastructure for light, medium, and heavy-duty electric vehicles (including transit, commercial, government and non-profit fleets, delivery vehicles, personal vehicles and freight vehicles); electrification infrastructure for ferry and port systems; and additional infrastructure supporting the development, coordination, or integration of these systems.

Transmission Tower Refurbishment

Expenditures \$3,177,000

This adjustment adds \$3,177,000 to begin work on the steel transmission towers identified for corrosion treatment as part of the mandatory work performed under the FERC Skagit Project Relicensing agreement. The scope of work includes performing the necessary engineering design for the structural repairs on towers that have severe corrosion, and for performing the field repair work and/or corrosion control coating applications on towers that were identified from previous engineering inspections.

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Annual Capital Spending Adjustments

Expenditures \$(84,204,293)

This annual adjustment reprioritizes funding in the capital program and aligns budgets with the most up-to-date information on planned project spending. For more details on the capital program please see the 2021-2026 Proposed CIP book.

Proposed Technical

SCL-Revenue 2021-2022

Revenues \$(20,717,527)

This annual adjustment aligns City Light revenue accounts with the financial forecast used for the 2021 Proposed Budget.

Leadership and Administration BSL Consolidation

Expenditures -

To better align with the BSL and project structure across the City, City Light is consolidating their Leadership and Administration BSLs into one. Previously, City Light had separate Leadership and Administration BSLs for Human Resources, the General Manager, Finance, and Facilities related expenses. As part of this consolidation, the General Manager portion of the Customer Service BSL, as well as all of the Financial Services and Facilities & Oversight BSLs, will be consolidated into one Leadership & Administration BSL.

Technical Adjustments

Expenditures \$(24,179,598)

This annual technical change aligns various operating accounts with the projected spending. The most significant changes this year are the reduction in long-term purchased power costs due to the anticipated decline in load, and lower-than-anticipated debt-service payments due to favorable interest rates.

Base Budget Adjustments for Personnel Costs

Expenditures \$(238,748)

This centrally administered change adjusts appropriations to reflect an annual wage increase, as outlined in the agreements between the City and the Coalition of Unions, for personnel costs included in this department's baseline budget. This includes increases to salary, FICA, Medicare, family medical leave, retirement, overtime and temporary labor. There is no increase assumed from 2021 to 2022. This does not include a 2021 salary increase for non-represented Executives, Managers and Strategic Advisors.

DEPT-Balancing

Revenues \$264,561,182

This is a technical item to balance revenues and expenditures for the Funds managed by this department.

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Expenditure Overview

	2019 Actuals	2020 Adopted	2021 Adopted
Appropriations			
SCL - BC-CL-W - Financial Services - CIP			
41000 - Light Fund	1,991,880	-	-
Total for BSL: BC-CL-W	1,991,880	-	-
SCL - BC-CL-X - Power Supply - CIP			
41000 - Light Fund	87,515,482	116,371,639	92,943,393
Total for BSL: BC-CL-X	87,515,482	116,371,639	92,943,393
SCL - BC-CL-Y - Transmission and Distribution - CIP			
41000 - Light Fund	161,842,495	147,563,829	174,310,214
Total for BSL: BC-CL-Y	161,842,495	147,563,829	174,310,214
SCL - BC-CL-Z - Customer Focused - CIP			
41000 - Light Fund	105,103,109	114,113,679	94,561,574
Total for BSL: BC-CL-Z	105,103,109	114,113,679	94,561,574
SCL - BO-CL-A - Leadership and Administration			
41000 - Light Fund	11,654,661	8,565,429	69,488,798
Total for BSL: BO-CL-A	11,654,661	8,565,429	69,488,798
SCL - BO-CL-C - Customer Service			
41000 - Light Fund	78,315,019	29,143,428	48,023,682
Total for BSL: BO-CL-C	78,315,019	29,143,428	48,023,682
SCL - BO-CL-D - Debt Services			
41000 - Light Fund	227,424,569	240,913,369	237,513,203
Total for BSL: BO-CL-D	227,424,569	240,913,369	237,513,203
SCL - BO-CL-E - Power System Operations and Asset Management O&M			
41000 - Light Fund	22,032,574	33,561,494	41,764,853
Total for BSL: BO-CL-E	22,032,574	33,561,494	41,764,853
SCL - BO-CL-F - Leadership and Administration - Financial Services O&M			
41000 - Light Fund	7,603,368	6,338,763	-
Total for BSL: BO-CL-F	7,603,368	6,338,763	-
SCL - BO-CL-G - Generation Operations and Engineering O&M			
41000 - Light Fund	27,378,166	30,401,835	29,570,112
Total for BSL: BO-CL-G	27,378,166	30,401,835	29,570,112

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SCL - BO-CL-L - Long Term Purchased Power

41000 - Light Fund	284,908,555	307,722,319	276,523,694
Total for BSL: BO-CL-L	284,908,555	307,722,319	276,523,694

SCL - BO-CL-N - Leadership and Administration - General Expense

41000 - Light Fund	33,146,667	54,778,126	-
Total for BSL: BO-CL-N	33,146,667	54,778,126	-

SCL - BO-CL-O - Leadership and Administration - Facilities and Oversight

41000 - Light Fund	-	10,871,454	-
Total for BSL: BO-CL-O	-	10,871,454	-

SCL - BO-CL-P - Energy Innovation and Resources O&M

41000 - Light Fund	12,207,157	67,134,933	23,443,814
Total for BSL: BO-CL-P	12,207,157	67,134,933	23,443,814

SCL - BO-CL-Q - Taxes

41000 - Light Fund	103,379,486	108,556,535	107,361,424
Total for BSL: BO-CL-Q	103,379,486	108,556,535	107,361,424

SCL - BO-CL-S - Short Term Purchased Power

41000 - Light Fund	51,347,746	40,408,243	45,410,408
Total for BSL: BO-CL-S	51,347,746	40,408,243	45,410,408

SCL - BO-CL-T - Transmission and Distribution O&M

41000 - Light Fund	74,146,856	99,692,015	99,208,368
Total for BSL: BO-CL-T	74,146,856	99,692,015	99,208,368

SCL - BO-CL-V - Environmental Affairs O&M

41000 - Light Fund	15,065,042	16,853,892	17,633,770
Total for BSL: BO-CL-V	15,065,042	16,853,892	17,633,770

Department Total	1,305,062,832	1,432,990,982	1,357,757,307
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Department Full-Time Equivalents Total*	1,791.30	1,792.80	1,792.80
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* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Summary by Fund Seattle City Light

	2019 Actuals	2020 Adopted	2021 Adopted
41000 - Light Fund	1,305,062,832	1,432,990,982	1,357,757,307
Budget Totals for SCL	1,305,062,832	1,432,990,982	1,357,757,307

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Revenue Overview

2021 Estimated Revenues

Account Code	Account Name	2019 Actuals	2020 Adopted	2021 Adopted
331000	Direct Federal Grants	593,353	-	-
331240	Bpa Revenues	3,737,889	9,000,000	5,250,000
332020	Build America Bonds Subsidy Pa	6,010,665	5,970,262	5,994,447
343020	Services For Others-Nonop	8,550,434	7,363,014	8,530,183
343030	Electric Sales-Consumers	903,800,955	954,831,606	895,065,200
343050	Interchange Power To	86,879,444	70,945,354	101,283,585
343100	Other Electric Service Rev	2,246,505	2,339,841	2,511,226
360010	Investment Interest	10,731,157	8,638,457	8,878,039
360220	Interest Earned on Delinquent A	3,147,502	2,913,337	3,499,080
360320	Rent from Operating Property	2,334,461	2,819,868	2,940,386
360350	Other Rents & Use Charges	13,592,286	5,820,720	7,798,545
374000	Cap Contr Fed/State Grants	373,909	115,660	77,514
393010	Contributions In Aid Of Constr	63,798,092	42,005,439	51,367,920
395010	Sales Of Land & Buildings	1,697,737	1,150,096	-
Total Revenues for: 41000 - Light Fund		1,107,494,388	1,113,913,652	1,093,196,125
400000	Use of/Contribution to Fund Balance	197,568,444	319,073,740	264,561,182
Total Resources for:41000 - Light Fund		1,305,062,832	1,432,987,392	1,357,757,307
Total SCL Resources		1,305,062,832	1,432,987,392	1,357,757,307

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Appropriations by Budget Summary Level and Program

SCL - BC-CL-W - Financial Services - CIP

The purpose of the Financial Services - CIP Budget Summary Level is to provide for the capital costs of rehabilitation and replacement of the utility's financial systems and information technology infrastructure, and the development and implementation of large software applications. This Budget Summary Level supports capital projects identified in the department's Capital Improvement Plan.

Program Expenditures	2019 Actuals	2020 Adopted	2021 Adopted
FINANCE AND IT SYSTEMS	1,991,880	-	-
Total	1,991,880	-	-
Full-time Equivalents Total*	10.71	10.71	-

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SCL - BC-CL-X - Power Supply - CIP

The purpose of the Power Supply - CIP Budget Summary Level is to provide for the capital costs of electrification, facility improvements, maintaining the physical generating plant and associated power license, and regulatory requirements. This Budget Summary Level supports capital projects identified in the department's Capital Improvement Plan.

Program Expenditures	2019 Actuals	2020 Adopted	2021 Adopted
BOUNDARY	38,374,342	51,276,288	41,849,396
CEDAR FALLS - TOLT	4,595,502	5,678,484	6,700,201
FLEETS AND FACILITIES	15,873,424	25,718,153	20,371,010
POWER SUPPLY OTHER	8,714,597	3,877,400	2,235,428
SKAGIT	19,957,616	29,821,313	21,787,358
Total	87,515,482	116,371,639	92,943,393
Full-time Equivalents Total*	73.26	74.26	74.26

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The following information summarizes the programs in Power Supply - CIP Budget Summary Level:

BOUNDARY

The Boundary program funds the capital costs for the Boundary physical generating plant and associated regulatory requirements.

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	2019 Actuals	2020 Adopted	2021 Adopted
Expenditures/FTE			
BOUNDARY	38,374,342	51,276,288	41,849,396
Full Time Equivalents Total	22.04	23.04	23.04

CEDAR FALLS - TOLT

The Cedar Falls - Tolt program funds the capital costs for the Cedar Falls - Tolt physical generating plant and associated regulatory requirements.

	2019 Actuals	2020 Adopted	2021 Adopted
Expenditures/FTE			
CEDAR FALLS - TOLT	4,595,502	5,678,484	6,700,201
Full Time Equivalents Total	5.72	5.72	5.72

FLEETS AND FACILITIES

The Fleets and Facilities program funds the capital costs for the fleet replacement program and facility improvements.

	2019 Actuals	2020 Adopted	2021 Adopted
Expenditures/FTE			
FLEETS AND FACILITIES	15,873,424	25,718,153	20,371,010
Full Time Equivalents Total	11.36	11.36	11.36

POWER SUPPLY OTHER

The Power Supply Other program funds the capital costs for the generating plant and regulatory requirements of facilities not included in the other programs.

	2019 Actuals	2020 Adopted	2021 Adopted
Expenditures/FTE			
POWER SUPPLY OTHER	8,714,597	3,877,400	2,235,428
Full Time Equivalents Total	8.56	8.56	8.56

SKAGIT

The Skagit program funds the capital costs for the Skagit physical generating plant and associated regulatory requirements.

	2019 Actuals	2020 Adopted	2021 Adopted
Expenditures/FTE			
SKAGIT	19,957,616	29,821,313	21,787,358
Full Time Equivalents Total	25.57	25.57	25.57

SCL - BC-CL-Y - Transmission and Distribution - CIP

The purpose of the Transmission and Distribution - CIP Budget Summary Level is to provide for the capital costs of installation, major maintenance, rehabilitation, and replacement of transmission

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lines, substations, distribution feeders, transformers, and other elements of the utility's transmission and distribution systems. This Budget Summary Level supports capital projects identified in the department's Capital Improvement Plan.

Program Expenditures	2019 Actuals	2020 Adopted	2021 Adopted
DISTRIBUTION OTHER	10,353,778	19,617,108	21,412,396
NETWORK	41,663,318	27,720,013	26,713,358
RADIAL	55,678,175	64,221,417	81,227,390
SUBSTATIONS	41,612,146	27,562,663	28,519,766
TRANSMISSION	12,535,078	8,442,628	16,437,304
Total	161,842,495	147,563,829	174,310,214
Full-time Equivalents Total*	158.06	160.06	160.06

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The following information summarizes the programs in Transmission and Distribution - CIP Budget Summary Level:

DISTRIBUTION OTHER

The Distribution Other program funds the capital costs for the installation, major maintenance, rehabilitation, and replacement of other elements of the utility's transmission and distribution systems not included in other programs.

Expenditures/FTE	2019 Actuals	2020 Adopted	2021 Adopted
DISTRIBUTION OTHER	10,353,778	19,617,108	21,412,396
Full Time Equivalents Total	10.09	10.09	10.09

NETWORK

The Network program funds the capital costs for the installation, major maintenance, rehabilitation, and replacement of network system equipment.

Expenditures/FTE	2019 Actuals	2020 Adopted	2021 Adopted
NETWORK	41,663,318	27,720,013	26,713,358
Full Time Equivalents Total	29.30	29.30	29.30

RADIAL

The Radial program funds the capital costs for the installation, major maintenance, rehabilitation, and replacement of radial system equipment.

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	2019	2020	2021
Expenditures/FTE	Actuals	Adopted	Adopted
RADIAL	55,678,175	64,221,417	81,227,390
Full Time Equivalents Total	69.57	71.57	71.57

SUBSTATIONS

The Substation program funds the capital costs for the installation, major maintenance, rehabilitation, and replacement of substation equipment.

	2019	2020	2021
Expenditures/FTE	Actuals	Adopted	Adopted
SUBSTATIONS	41,612,146	27,562,663	28,519,766
Full Time Equivalents Total	39.04	39.04	39.04

TRANSMISSION

The Transmission program funds the capital costs for the installation, major maintenance, rehabilitation, and replacement of transmission lines and other elements of the utility's transmission system.

	2019	2020	2021
Expenditures/FTE	Actuals	Adopted	Adopted
TRANSMISSION	12,535,078	8,442,628	16,437,304
Full Time Equivalents Total	10.06	10.06	10.06

SCL - BC-CL-Z - Customer Focused - CIP

The purpose of the Customer Focused - CIP Budget Summary Level is to provide for the capital costs of rehabilitation and replacement of the utility's financial systems and information technology infrastructure, the development and implementation of large software applications, customer service connections, meters, and other customer-driven projects, including large inter-agency projects requiring utility services or relocations. This Budget Summary Level supports capital projects identified in the department's Capital Improvement Plan.

Program Expenditures	2019	2020	2021
	Actuals	Adopted	Adopted
CUSTOMER AND BILLING	832,166	603,918	107,335
CUSTOMER IT SYSTEMS	-	1,957,029	1,829,581
CUSTOMER OTHER	1,475,927	330,095	-
LOCAL JURISDICTIONS	12,820,928	22,288,874	13,313,719
SERVICE CONNECTIONS	74,950,535	60,446,156	59,548,500
TRANSPORTATION RELOCATIONS	15,023,553	28,487,607	19,762,439
Total	105,103,109	114,113,679	94,561,574
Full-time Equivalents Total*	56.82	61.82	72.53

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The following information summarizes the programs in Customer Focused - CIP Budget Summary Level:

CUSTOMER AND BILLING

The Customer and Billing program provides the funding to support a portion of the customer billing functions at the utility and to fund City Light's customer call center improvement program.

	2019	2020	2021
Expenditures/FTE	Actuals	Adopted	Adopted
CUSTOMER AND BILLING	832,166	603,918	107,335

CUSTOMER IT SYSTEMS

The Customer IT Systems program provides for the capital costs of rehabilitation and replacement of the utility's customer information technology infrastructure, and the development and implementation of large software applications. This program supports capital projects identified in the department's Capital Improvement Plan.

	2019	2020	2021
Expenditures/FTE	Actuals	Adopted	Adopted
CUSTOMER IT SYSTEMS	-	1,957,029	1,829,581
Full Time Equivalents Total	-	-	10.71

CUSTOMER OTHER

The Customer Other program provides funding to support the customer service engineering program and the Neighborhood Voluntary Undergrounding program.

	2019	2020	2021
Expenditures/FTE	Actuals	Adopted	Adopted
CUSTOMER OTHER	1,475,927	330,095	-
Full Time Equivalents Total	0.13	0.13	0.13

LOCAL JURISDICTIONS

The Local Jurisdictions program funds the capital costs for projects in local jurisdictions requiring utility services or relocations.

	2019	2020	2021
Expenditures/FTE	Actuals	Adopted	Adopted
LOCAL JURISDICTIONS	12,820,928	22,288,874	13,313,719
Full Time Equivalents Total	5.32	10.32	10.32

SERVICE CONNECTIONS

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The Service Connections program funds the capital costs of customer service connections and meters.

	2019	2020	2021
Expenditures/FTE	Actuals	Adopted	Adopted
SERVICE CONNECTIONS	74,950,535	60,446,156	59,548,500
Full Time Equivalents Total	42.66	42.66	42.66

TRANSPORTATION RELOCATIONS

The Transportation Relocations program funds the capital costs for large inter-agency transportation projects requiring utility services or relocations.

	2019	2020	2021
Expenditures/FTE	Actuals	Adopted	Adopted
TRANSPORTATION RELOCATIONS	15,023,553	28,487,607	19,762,439
Full Time Equivalents Total	8.71	8.71	8.71

SCL - BO-CL-A - Leadership and Administration

The purpose of the Leadership and Administration Budget Summary Level is to provide overall management and policy direction for Seattle City Light and to provide core management and administrative services such as communications, finance, human resources, facility management and IT program support. This BSL is also utilized to provide for the general expenses of the utility that are not attributable to a specific organizational unit such as insurance and bond issue costs, legal fees, indirect costs related to employee benefits and PTO, general claims costs, and services provided by the City's internal services departments through the central cost allocation mechanism.

Program Expenditures	2019	2020	2021
	Actuals	Adopted	Adopted
ADMIN SVS ADMIN O&M	21,116,800	-	-
CITY ALLOCATIONS	-	-	64,478,959
DEPARTMENT WIDE COSTS	-	-	46,093,273
Indirect Cost Recovery	-	-	(111,554,271)
Indirect Cost Recovery Offset	(9,462,139)	(6,124,295)	-
PEOPLE AND CULTURE ADMIN O&M	-	14,689,724	(64,566)
Pooled Benefits and PTO	-	-	70,535,403
Total	11,654,661	8,565,429	69,488,798
Full-time Equivalents Total*	90.17	90.17	218.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Leadership and Administration Budget Summary Level:

Seattle City Light

ADMIN SVS ADMIN O&M

The Administrative Services O&M program funds the O&M costs for employee and management support services. These including safety programs, organizational development, training, administrative support, and labor relations.

	2019 Actuals	2020 Adopted	2021 Adopted
Expenditures/FTE			
ADMIN SVS ADMIN O&M	21,116,800	-	-
Full Time Equivalents Total	90.17	-	-

CITY ALLOCATIONS

The City Allocations program funds the costs for city services that are provided to the utility.

	2019 Actuals	2020 Adopted	2021 Adopted
Expenditures/FTE			
CITY ALLOCATIONS	-	-	64,478,959

DEPARTMENT WIDE COSTS

The Departmentwide Costs program funds departmentwide O&M services that support other programs.

	2019 Actuals	2020 Adopted	2021 Adopted
Expenditures/FTE			
DEPARTMENT WIDE COSTS	-	-	46,093,273
Full Time Equivalents Total	-	-	218.50

Indirect Cost Recovery

The Indirect Cost Recovery program offsets the overhead costs applied to the capital programs in the Leadership & Administration - General Expense BSL.

	2019 Actuals	2020 Adopted	2021 Adopted
Expenditures/FTE			
Indirect Cost Recovery	-	-	(111,554,271)

Indirect Cost Recovery Offset

The Indirect Cost Recovery program offsets the overhead costs applied to the capital programs in the Leadership & Administration - People and Culture BSL.

	2019 Actuals	2020 Adopted	2021 Adopted
Expenditures/FTE			
Indirect Cost Recovery Offset	(9,462,139)	(6,124,295)	-

PEOPLE AND CULTURE ADMIN O&M

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The People and Culture Administration O&M program funds the O&M costs for employee and management support services. These including safety programs, organizational development, training, administrative support, and labor relations.

	2019	2020	2021
Expenditures/FTE	Actuals	Adopted	Adopted
PEOPLE AND CULTURE ADMIN O&M	-	14,689,724	(64,566)
Full Time Equivalents Total	-	90.17	-

Pooled Benefits and PTO

The Pooled Benefits program funds costs for health and dental insurance, workers compensation, and unemployment insurance contributions.

	2019	2020	2021
Expenditures/FTE	Actuals	Adopted	Adopted
Pooled Benefits and PTO	-	-	70,535,403

SCL - BO-CL-C - Customer Service

The purpose of the Customer Service Budget Summary Level is to provide customer experience support specific to customer information systems and to implement demand-side conservation measures that offset the need for additional generation resources.

Program Expenditures	2019	2020	2021
	Actuals	Adopted	Adopted
CHIEF OF STAFF O&M	-	5,012,620	-
CUST COMM REG ADMIN O&M	7,404,497	-	-
CUST COMM REG OPS O&M	69,877,282	-	-
CUST COMM REG SECRTY G&A O&M	1,033,240	-	-
GENERAL MANAGER ADMIN O&M	-	6,863,070	(29,164)
GENERAL MANAGER OPS O&M	-	17,267,739	48,052,846
Total	78,315,019	29,143,428	48,023,682
Full-time Equivalents Total*	319.89	312.39	266.15

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Customer Service Budget Summary Level:

CHIEF OF STAFF O&M

The Chief of Staff O&M program provides support for the Chief of Staff.

	2019	2020	2021
Expenditures/FTE	Actuals	Adopted	Adopted
CHIEF OF STAFF O&M	-	5,012,620	-

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CUST COMM REG ADMIN O&M

The General Manager Administration O&M program provides administrative support for staff working in the areas of customer service, communication, and governmental affairs.

	2019 Actuals	2020 Adopted	2021 Adopted
Expenditures/FTE			
CUST COMM REG ADMIN O&M	7,404,497	-	-
Full Time Equivalents Total	46.24	-	-

CUST COMM REG OPS O&M

The General Manager Operations O&M program provides the operational support to carry out the customer service and communications functions.

	2019 Actuals	2020 Adopted	2021 Adopted
Expenditures/FTE			
CUST COMM REG OPS O&M	69,877,282	-	-
Full Time Equivalents Total	273.65	-	-

CUST COMM REG SECRY G&A O&M

The Chief of Staff O&M program provides support for the Chief of Staff.

	2019 Actuals	2020 Adopted	2021 Adopted
Expenditures/FTE			
CUST COMM REG SECRY G&A O&M	1,033,240	-	-

GENERAL MANAGER ADMIN O&M

The General Manager Administration O&M program provides administrative support for staff working in the areas of customer service, communication, and governmental affairs.

	2019 Actuals	2020 Adopted	2021 Adopted
Expenditures/FTE			
GENERAL MANAGER ADMIN O&M	-	6,863,070	(29,164)
Full Time Equivalents Total	-	46.24	-

GENERAL MANAGER OPS O&M

The General Manager Operations O&M program provides the operational support to carry out the customer service and communications functions.

	2019 Actuals	2020 Adopted	2021 Adopted
Expenditures/FTE			
GENERAL MANAGER OPS O&M	-	17,267,739	48,052,846
Full Time Equivalents Total	-	266.15	266.15

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SCL - BO-CL-D - Debt Services

The purpose of the Debt Service Budget Summary Level is to meet principal repayment and interest obligations on funds borrowed to meet City Light's capital expenditure requirements.

Program Expenditures	2019 Actuals	2020 Adopted	2021 Adopted
DEBT SVS OPS	227,424,569	240,913,369	237,513,203
Total	227,424,569	240,913,369	237,513,203

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SCL - BO-CL-E - Power System Operations and Asset Management O&M

The purpose of the Power System Operations, and Asset Management O&M Budget Summary Level is to provide support for the asset management and power system functions.

Program Expenditures	2019 Actuals	2020 Adopted	2021 Adopted
ENG & TECH INNOVTN ADMIN O&M	8,533,648	-	-
ENG AND TECH INNOVTN OPS O&M	13,498,926	-	-
SYS OPS & ASSET MGMT ADMIN O&M	-	9,217,781	17,374,559
SYS OPS & ASSET MGMT OPS O&M	-	24,343,713	24,390,294
Total	22,032,574	33,561,494	41,764,853
Full-time Equivalents Total*	219.00	219.00	219.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Power System Operations and Asset Management O&M Budget Summary Level:

ENG & TECH INNOVTN ADMIN O&M

The Power System Operations and Asset Management O&M program funds the administrative work associated with asset management and system operations.

Expenditures/FTE	2019 Actuals	2020 Adopted	2021 Adopted
ENG & TECH INNOVTN ADMIN O&M	8,533,648	-	-
Full Time Equivalents Total	117.66	-	-

ENG AND TECH INNOVTN OPS O&M

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The Power System Operations and Asset Management O&M program funds the operational work associated with asset management and system operations.

	2019	2020	2021
Expenditures/FTE	Actuals	Adopted	Adopted
ENG AND TECH INNOVTN OPS O&M	13,498,926	-	-
Full Time Equivalents Total	101.34	-	-

SYS OPS & ASSET MGMT ADMIN O&M

The Power System Operations and Asset Management Administration O&M program funds the administrative work associated with asset management and system operations.

	2019	2020	2021
Expenditures/FTE	Actuals	Adopted	Adopted
SYS OPS & ASSET MGMT ADMIN O&M	-	9,217,781	17,374,559
Full Time Equivalents Total	-	117.66	117.66

SYS OPS & ASSET MGMT OPS O&M

The Power System Operations and Asset Management Operations O&M program funds the operational work associated with asset management and system operations.

	2019	2020	2021
Expenditures/FTE	Actuals	Adopted	Adopted
SYS OPS & ASSET MGMT OPS O&M	-	24,343,713	24,390,294
Full Time Equivalents Total	-	101.34	101.34

SCL - BO-CL-F - Leadership and Administration - Financial Services O&M

The purpose of the Leadership and Administration - Financial Services O&M Budget Summary Level is to manage the utility's financial health through planning and provision of information to make financial decisions. Information technology services are also provided through this Budget Summary Level to support systems and applications used throughout the utility.

Program Expenditures	2019	2020	2021
	Actuals	Adopted	Adopted
FINANCIAL SERVICES O&M	17,065,507	12,282,783	-
Indirect Cost Recovery Offset	(9,462,139)	(5,944,020)	-
Total	7,603,368	6,338,763	-
Full-time Equivalents Total*	81.09	81.09	-

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Leadership and Administration - Financial Services O&M Budget Summary Level:

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FINANCIAL SERVICES O&M

The Financial Services O&M program funds the O&M work required to manage the utility's financial planning, financial reporting, risk mitigation, and information technology systems and applications.

	2019 Actuals	2020 Adopted	2021 Adopted
Expenditures/FTE			
FINANCIAL SERVICES O&M	17,065,507	12,282,783	-
Full Time Equivalents Total	81.09	81.09	-

Indirect Cost Recovery Offset

The Indirect Cost Recovery program offsets the overhead costs applied to the capital programs in the Leadership & Administration - Financial Services O&M BSL.

	2019 Actuals	2020 Adopted	2021 Adopted
Expenditures/FTE			
Indirect Cost Recovery Offset	(9,462,139)	(5,944,020)	-

SCL - BO-CL-G - Generation Operations and Engineering O&M

The purpose of the Generation Operations and Engineering O&M Budget Summary Level is to provide power to City Light customers by engineering and operating the power production facilities in a clean, safe, efficient, and reliable manner. The utility's power production engineering and generation operations are included in this Budget Summary Level.

	2019 Actuals	2020 Adopted	2021 Adopted
Program Expenditures			
GENERATION OPS & ENG ADMIN O&M	27,378,166	30,401,835	29,570,112
Total	27,378,166	30,401,835	29,570,112
Full-time Equivalents Total*	177.89	177.89	177.89

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SCL - BO-CL-L - Long Term Purchased Power

The purpose of the Long-Term Purchased Power Budget Summary Level is to acquire wholesale power, transmission, and other related services (including renewable energy credits) to meet the utility's long-term demand for power. This Budget Summary Level provides appropriations for planned transactions beyond 24 months in advance.

	2019 Actuals	2020 Adopted	2021 Adopted
Program Expenditures			
LONG TERM PURCH PWR OPS O&M	284,908,555	307,722,319	276,523,694
Total	284,908,555	307,722,319	276,523,694

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**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SCL - BO-CL-N - Leadership and Administration - General Expense

The purpose of the Leadership and Administration - General Expense Budget Summary Level is to provide for the general expenses of the utility that, for the most part, are not directly attributable to a specific organizational unit. These expenditures include insurance, bond issue costs, bond maintenance fees, audit costs, Law Department legal fees, external legal fees, employee benefits (medical and retirement costs), industrial insurance costs, general claims costs, and services provided by the City's internal services departments through the central cost allocation mechanism.

Program Expenditures	2019 Actuals	2020 Adopted	2021 Adopted
CITY ALLOCATIONS	62,278,290	58,069,530	-
DEPARTMENT WIDE COSTS	8,484,751	21,988,427	-
Indirect Cost Recovery	-	(28,689,313)	-
Indirect Cost Recovery	(110,374,186)	-	-
Pooled Benefits and PTO	72,757,812	3,409,482	-
Total	33,146,667	54,778,126	-

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Leadership and Administration - General Expense Budget Summary Level:

CITY ALLOCATIONS

The City Allocations program funds the costs for city services that are provided to the utility.

Expenditures/FTE	2019 Actuals	2020 Adopted	2021 Adopted
CITY ALLOCATIONS	62,278,290	58,069,530	-

DEPARTMENT WIDE COSTS

The Departmentwide Costs program funds departmentwide O&M services that support other programs.

Expenditures/FTE	2019 Actuals	2020 Adopted	2021 Adopted
DEPARTMENT WIDE COSTS	8,484,751	21,988,427	-

Indirect Cost Recovery

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The Indirect Cost Recovery program offsets the overhead costs applied to the capital programs in the Leadership & Administration - General Expense BSL.

	2019	2020	2021
Expenditures/FTE	Actuals	Adopted	Adopted
Indirect Cost Recovery	(110,374,186)	(28,689,313)	-

Pooled Benefits and PTO

The Pooled Benefits program funds costs for health and dental insurance, workers compensation, and unemployment insurance contributions.

	2019	2020	2021
Expenditures/FTE	Actuals	Adopted	Adopted
Pooled Benefits and PTO	72,757,812	3,409,482	-

SCL - BO-CL-O - Leadership and Administration - Facilities and Oversight

The purpose of the Leadership and Administration - Facilities and Oversight Budget Summary Level is to provide security and facilities management, risk oversight, and compliance with NERC regulations. The utility's legal affairs functions are included in this Budget Summary Level.

Program Expenditures	2019	2020	2021
	Actuals	Adopted	Adopted
FACILITIES ADMIN O&M	-	10,871,454	-
Total	-	10,871,454	-
Full-time Equivalents Total*	-	1.00	-

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SCL - BO-CL-P - Energy Innovation and Resources O&M

The purpose of the Energy Innovation and Resources O&M Budget Summary Level is to support transportation electrification, solar, and other technologies, implement demand-side conservation measures that offset the need for additional generation resources, and monitor compliance with federal electric reliability standards. The power marketing operations of the utility are also included in this Budget Summary Level.

Program Expenditures	2019	2020	2021
	Actuals	Adopted	Adopted
CES DEF O&M	-	37,200,449	-
ENERGY INNOVATION & RESOURCES ADMIN	-	6,025,556	8,637,245
ENERGY INNOVATION & RESOURCES O&M	-	23,908,928	14,806,568
PWR MGT & STRATEGIC PLAN O&M	2,632,573	-	-
PWR MGT & STRATEGIC PLAN O&M	9,574,584	-	-
Total	12,207,157	67,134,933	23,443,814

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Full-time Equivalents Total*	44.66	44.66	44.66
*FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here			

The following information summarizes the programs in Energy Innovation and Resources O&M Budget Summary Level:

CES DEF O&M

The Customer Energy Solutions Deferred O&M program funds Deferred O&M costs for conservation incentives and other energy efficiency programs. The program provides a multi-year benefit to the utility and the O&M costs are deferred to align with the conservation benefits.

Expenditures/FTE	2019 Actuals	2020 Adopted	2021 Adopted
CES DEF O&M	-	37,200,449	-

ENERGY INNOVATION & RESOURCES ADMIN

The Energy Innovation and Resources Administration program funds administrative costs for power marketing, transportation electrification, solar and other technologies, demand-side conservation measures that offset the need for additional generation resources, and the monitoring of compliance with federal electric reliability standards.

Expenditures/FTE	2019 Actuals	2020 Adopted	2021 Adopted
ENERGY INNOVATION & RESOURCES ADMIN	-	6,025,556	8,637,245
Full Time Equivalents Total	-	16.30	16.30

ENERGY INNOVATION & RESOURCES O&M

The Energy Innovation and Resources O&M programs fund O&M costs for power marketing, transportation electrification, solar and other technologies, demand-side conservation measures that offset the need for additional generation resources, and the monitoring of compliance with federal electric reliability standards.

Expenditures/FTE	2019 Actuals	2020 Adopted	2021 Adopted
ENERGY INNOVATION & RESOURCES O&M	-	23,908,928	14,806,568
Full Time Equivalents Total	-	28.36	28.36

PWR MGT & STRATEGIC PLAN O&M

The Energy Innovation and Resources Administration program funds administrative costs for power marketing, transportation electrification, solar and other technologies, demand-side conservation measures that offset the need for additional generation resources, and the monitoring of compliance with federal electric reliability standards.

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	2019	2020	2021
Expenditures/FTE	Actuals	Adopted	Adopted
PWR MGT & STRATEGIC PLAN O&M	12,207,157	-	-
Full Time Equivalents Total	44.66	-	-

SCL - BO-CL-Q - Taxes

The purpose of the Taxes Budget Summary Level is to pay City Light's legally required tax payments for state, city, and local jurisdictions. This Budget Summary Level includes funding for franchise contract payments negotiated with local jurisdictions in City Light's service territory.

Program Expenditures	2019	2020	2021
	Actuals	Adopted	Adopted
TAXES OPS O&M	103,379,486	108,556,535	107,361,424
Total	103,379,486	108,556,535	107,361,424

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SCL - BO-CL-S - Short Term Purchased Power

The purpose of the Short-Term Purchased Power Budget Summary Level is to acquire wholesale power, transmission, and other related services (including renewable energy credits) to manage the utility's short-term demand given the variability of hydroelectric power. This Budget Summary Level provides appropriations for planned transactions up to 24 months in advance.

Program Expenditures	2019	2020	2021
	Actuals	Adopted	Adopted
SHORT TERM PURCH PWR OPS O&M	51,347,746	40,408,243	45,410,408
Total	51,347,746	40,408,243	45,410,408

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SCL - BO-CL-T - Transmission and Distribution O&M

The purpose of the Transmission and Distribution O&M Budget Summary Level is to provide reliable electricity to customers through operation and maintenance of City Light's overhead and underground distribution systems, substations, and transmission systems. The utility's energy delivery engineering and customer operations functions are included in this Budget Summary Level.

Program Expenditures	2019	2020	2021
	Actuals	Adopted	Adopted
TRANSMISSION & DIST ADMIN O&M	6,671,245	-	-
TRANSMISSION & DISTRIB ADMIN O&M	-	9,734,848	12,243,452
TRANSMISSION & DISTRIB FLEET O&M	-	15,965,832	16,635,600

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TRANSMISSION & DISTRIB POWER DISTRIB OPS O&M	-	73,991,335	70,329,316
XSMN & DIST FLEET 330 O&M	7,819,348	-	-
XSMN & DIST PWR DIST OPS O&M	59,656,264	-	-
Total	74,146,856	99,692,015	99,208,368
Full-time Equivalents Total*	508.75	508.75	508.75
*FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here			

The following information summarizes the programs in Transmission and Distribution O&M Budget Summary Level:

TRANSMISSION & DIST ADMIN O&M

The Transmission & Distribution Administration O&M program funds the administrative work with City Light's overhead and underground distribution systems, substations and transmission systems.

	2019 Actuals	2020 Adopted	2021 Adopted
Expenditures/FTE			
TRANSMISSION & DIST ADMIN O&M	6,671,245	-	-
Full Time Equivalents Total	103.65	-	-

TRANSMISSION & DISTRIB ADMIN O&M

The Transmission & Distribution Administration O&M program funds the administrative work with City Light's overhead and underground distribution systems, substations and transmission systems.

	2019 Actuals	2020 Adopted	2021 Adopted
Expenditures/FTE			
TRANSMISSION & DISTRIB ADMIN O&M	-	9,734,848	12,243,452
Full Time Equivalents Total	-	103.65	103.65

TRANSMISSION & DISTRIB FLEET O&M

The Transmission & Distribution Fleet program funds fleet management and support for distribution, transmission and generation programs.

	2019 Actuals	2020 Adopted	2021 Adopted
Expenditures/FTE			
TRANSMISSION & DISTRIB FLEET O&M	-	15,965,832	16,635,600
Full Time Equivalents Total	-	81.94	81.94

TRANSMISSION & DISTRIB POWER DISTRIB OPS O&M

The Transmission & Distribution Power Distribution Operations O&M program funds the operation and maintenance of City Light's overhead and underground distribution systems; engineering of

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energy delivery; customer operation services such as metering, billing, and account management; substations; and transmission systems.

Expenditures/FTE	2019 Actuals	2020 Adopted	2021 Adopted
TRANSMISSION & DISTRIB POWER DISTRIB OPS O&M	-	73,991,335	70,329,316
Full Time Equivalents Total	-	323.16	323.16

XSMN & DIST FLEET 330 O&M

The Transmission & Distribution Fleet program funds fleet management and support for distribution, transmission and generation programs.

Expenditures/FTE	2019 Actuals	2020 Adopted	2021 Adopted
XSMN & DIST FLEET 330 O&M	7,819,348	-	-
Full Time Equivalents Total	81.94	-	-

XSMN & DIST PWR DIST OPS O&M

The Transmission & Distribution Power Distribution Operations O&M program funds the operation and maintenance of City Light's overhead and underground distribution systems; engineering of energy delivery; customer operation services such as metering, billing, and account management; substations; and transmission systems.

Expenditures/FTE	2019 Actuals	2020 Adopted	2021 Adopted
XSMN & DIST PWR DIST OPS O&M	59,656,264	-	-
Full Time Equivalents Total	323.16	-	-

SCL - BO-CL-V - Environmental Affairs O&M

The purpose of the Environmental Affairs O&M Budget Summary Level is to help the utility generate and deliver energy in an environmentally responsible manner. This Budget Summary Level also supports the utility's renewable resource development programs, hydro relicensing, and real estate.

Program Expenditures	2019 Actuals	2020 Adopted	2021 Adopted
ENVIRO AFFAIRS ADMIN O&M	8,042,853	8,997,178	10,052,374
ENVIRO AFFAIRS DEFERRED O&M	2,610,571	2,682,663	2,327,806
ENVIRO AFFAIRS OPS O&M	4,411,618	5,174,051	5,253,589
Total	15,065,042	16,853,892	17,633,770
Full-time Equivalents Total*	51.00	51.00	51.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

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The following information summarizes the programs in Environmental Affairs O&M Budget Summary Level:

ENVIRO AFFAIRS ADMIN O&M

The Environmental Affairs Administration O&M program performs the administrative work associated with utility generation and the delivery of energy in an environmentally responsible manner. This program also supports the utility's renewable resource development programs, hydro relicensing, and real estate.

	2019	2020	2021
Expenditures/FTE	Actuals	Adopted	Adopted
ENVIRO AFFAIRS ADMIN O&M	8,042,853	8,997,178	10,052,374
Full Time Equivalents Total	19.03	19.03	19.03

ENVIRO AFFAIRS DEFERRED O&M

The Environmental Affairs Deferred O&M program funds the deferred O&M costs related to the utility's generation and the delivery of energy in an environmentally responsible manner. This program also supports the utility's renewable resource development programs, hydro relicensing, and real estate.

	2019	2020	2021
Expenditures/FTE	Actuals	Adopted	Adopted
ENVIRO AFFAIRS DEFERRED O&M	2,610,571	2,682,663	2,327,806
Full Time Equivalents Total	4.90	4.90	4.90

ENVIRO AFFAIRS OPS O&M

The Environmental Affairs Operations O&M program performs operational work associated with utility generation and the delivery of energy in an environmentally responsible manner. This program also supports the utility's renewable resource development programs, hydro relicensing, and real estate.

	2019	2020	2021
Expenditures/FTE	Actuals	Adopted	Adopted
ENVIRO AFFAIRS OPS O&M	4,411,618	5,174,051	5,253,589
Full Time Equivalents Total	27.08	27.08	27.08