

Overview

The place that we know today as Seattle Center has a long history as a gathering place for our city and region. It was a location where Native American tribes gathered for talk, ceremony and celebration. In the 1920's a civic campus was created with the construction of the Civic Auditorium, Civic Ice Arena, and Civic Field, with Mayor Bertha Landes presiding over the ground breaking in 1927. In the 1930's the Washington State Armory (later called Center House and recently renamed the Armory) was built. Memorial Stadium was constructed in the 1940's. In the late 1950's and early 1960's the site for the 1962 Seattle World's Fair was created, expanding the size of the campus to roughly what we know today. One result of this long history as a gathering place is an aging infrastructure. Some facilities have been significantly renovated (e.g., Civic Auditorium into the Opera House for the World's Fair, and into McCaw Hall in 2003), while others remain in need of major renovation/redevelopment (e.g., the Armory and Memorial Stadium).

Today, Seattle Center is a 74-acre campus in the middle of the city. It is the largest visitor destination in Washington State, attracting an estimated 12 million visits each year to arts, sporting, educational, and cultural events and festivals, and to enjoy the grounds and open spaces. There are 24 buildings and three parking garages on the campus. Seattle Center is also a major urban park with lawns, gardens, fountains, a skatepark, and a variety of plazas and open spaces. The Seattle Center Monorail runs between the Seattle Center campus and downtown Seattle. The City owns the Monorail and a private contractor operates it. The Space Needle, the Pacific Science Center, the EMP Museum, the Chihuly Garden and Glass Exhibition, and Seattle Public Schools' Memorial Stadium and an adjacent parking lot, are also part of the campus but are privately owned and operated. The City's 2003 Asset Preservation Study valued Seattle Center's capital assets at \$777 million. This valuation does not include the Monorail, Mercer Arena or the Blue Spruce Building (all were thought to be going away at the time of the study). The valuation also does not include the Fifth Avenue Parking Garage, which was completed in 2008.

Seattle Center's Capital Improvement Plan (CIP) is at the heart of the Center's purpose – "to create exceptional events, experiences and environments that delight and inspire the human spirit to build stronger communities." The Center's CIP repairs, renews and redevelops the facilities and grounds of the Center in order to provide a safe and welcoming place for millions of annual visitors. Seattle Center's CIP is funded from a variety of revenue sources including Real Estate Excise Tax (REET); the City's General Fund; voter-approved property tax levies; State, County and federal funds; proceeds from property sales; and private funds. Following the adoption of the Seattle Center Master Plan in 1990, two voter-approved levies raised \$62 million for Seattle Center's redevelopment. This amount in turn, leveraged \$500 million in non-City funds, including \$440 million from private sources. In August of 2008 the City Council adopted a new master plan for Seattle Center, the Seattle Center Century 21 Master Plan, which will guide development of the Seattle Center campus over the next 20 years.

Seattle Center's Proposed 2014 CIP is \$7.1 million. In addition, KEXP will use \$14.8 million of private funds (for KEXP) to redevelop the Northwest rooms; the funds will remain with KEXP rather than being transferred to the City. The 2015 to 2019 Seattle Center CIP spending plan averages \$8.9 million per year. Actual out-year spending is dependent upon the availability of various revenue sources, in particular REET revenue.

Capital projects at Seattle Center are planned and implemented to minimize the impact on events that occur throughout the year, including four major festivals between May and September.

Summary of Upcoming Budget Issues and Challenges

The biggest challenges facing Seattle Center's CIP are aging infrastructure, lack of funding, and an increasingly competitive environment for the sports and entertainment business that provides roughly

two-thirds of the revenue which supports Seattle Center. The City's 2003 Asset Preservation Study looked at best practices in the public and private sectors and set an initial annual asset preservation funding target of 1% of the replacement value for buildings and 0.5% for other assets (e.g., grounds and open space). By that calculation, Seattle Center should have been investing \$6.8 million annually in asset preservation (not including the Monorail, Mercer Arena or the Blue Spruce). This \$6.8 million amount in 2003 dollars inflated at 3% per year calculates to roughly \$9.4 million in 2014 dollars.

Seattle Center's annual CIP spending over the last eight years has averaged \$7.9 million (including a major renovation of the monorail). Center's annual allocation of REET and CRS Unrestricted funding has been augmented by bond funds in 2003 (roof replacements and seismic improvements), 2007 (monorail rehabilitation), and 2011 (Armory renovation). The 2003 and 2011 bonds are being repaid with REET funds, and the 2007 monorail bonds through CRS Unrestricted funds and federal grant funds. The City also allocated \$8 million from the sale of a Seattle Center surface parking lot to the Bill & Melinda Gates Foundation for capital improvements at Seattle Center, and \$4.7 million from the settlement with the Sonics for capital improvements in KeyArena and elsewhere on the grounds.

Due to economic impacts of the Great Recession, from 2009-12, Seattle Center's annual CRS REET and Unrestricted CIP funding (exclusive of debt service), dropped from \$2.8 million to \$1.0 million per year. Economic recovery has allowed REET funding levels to increase, which is particularly critical for Seattle Center, as the one-time funding sources listed above (land sale to Gates Foundation, KeyArena Settlement Funds and City-issued bonds), will be nearly fully spent by the end of 2013. Another important part of Seattle Center capital funding is the intermittent infusion of a significant amount of capital dollars every seven to ten years from a bond issue (1977, 1984), or a levy (1991, 1999). As Seattle Center enters its next 50 years, it will continue to work with City officials to determine how best to meet its future capital needs.

Seattle Center continues to draw millions of visitors each year and provides green and open space in an increasingly dense center of the city. In 2008, following a two-year community process, the City Council adopted the Seattle Center Century 21 Master Plan. This plan provides a roadmap for the redevelopment of Seattle Center around a set of design and planning principles including increased open space; sustainable design and operations; opening the edges of the campus to the surrounding community; enlivening the campus throughout the day; being pedestrian friendly and accessible to all; and continuing to provide a diversity of programming and attractions for all parts of our community. Seattle Center has used mostly one-time funding sources to complete initial Master Plan capital projects: Broad Street Renovation Phase I (2009), new Seattle Center Skatepark (2009), Theater Commons (2010), Campus Signage Renovation (2011), and Armory Atrium Renovation (2012). The challenge in the coming years is how to fund the vision of the Master Plan and to maintain existing assets.

Thematic Priorities

The thematic priorities for Seattle Center's 2014-2019 CIP are as follows:

<u>Safety and Security</u> – The safety of Seattle Center visitors and staff is always the first priority. In 2014, Seattle Center replaces automatic security bollards at a third campus entry location, in follow-up to replacing security bollards at two entries in 2013.

<u>Disabled Access</u> – In 2014, Seattle Center continues a program to improve disabled access to the campus and to individual buildings, including the Armory, the Exhibition Hall and KeyArena.

<u>Asset Preservation</u> – In 2014, Seattle Center prioritizes asset preservation investments in its primary public assembly facilities – McCaw Hall, KeyArena, the Armory and campus open spaces. Consistent with the City's 2003 Asset Preservation Study, Seattle Center has prioritized capital investments in

existing facilities. Armory asset preservation work in 2014 builds on recent renovation work in the Atrium, in the heavily used public restrooms, and in the third floor Conference Center with additional restroom renovation and atrium improvements. Asset preservation work in McCaw Hall and KeyArena continues in 2014 and is overseen by the McCaw Hall Operating Board and the KeyArena Operating Board, respectively. An ongoing program of renovation of the Seattle Center Monorail continues in 2014, primarily funded with Federal Transit Administration (FTA) grant funds. Also in 2014, Seattle Center makes asset preservation investments in campus HVAC infrastructure and campus open spaces. Allocation levels for asset preservation in the out years, 2015-19, will depend on available resources.

<u>Energy Efficiency and Sustainability</u> – Sustainability is a key principle of the Seattle Center Century 21 Master Plan. In 2014, Seattle Center improves metering of heating and cooling use to better track building energy use and makes priority renovations to outdated HVAC components.

<u>Implementation of the Seattle Center Century 21 Master Plan</u> – In 2014, Seattle Center will develop an Action Plan for the redevelopment of the Memorial Stadium site, the centerpiece project in the Century 21 Master Plan. The Action Plan will take the current redevelopment ideas and shape them into a program with a phased implementation plan and cost estimates.

Revenue Generation – Capital improvements which maintain and/or enhance a facility's ability to generate revenue are critical to the financial health of Seattle Center, where roughly two-thirds of the Seattle Center's budget comes from revenue generated by operations. Maintenance and improvement of revenue generating capacity can be as important as maintenance and improvements to building systems. In 2014, Seattle Center will invest in event—related infrastructure that supports the revenue generating capacity of facilities throughout the campus. An example is the Armory Rehabilitation project that redevelops the third floor atrium. This improvement increases the appeal of the adjacent conference rooms which are rented throughout the year.

Leverage Non-City Funds – In 2014, public radio station KEXP will undertake a \$14.8 million privately funded renovation of the upper Northwest Rooms at Seattle Center to be their new home. The City provides \$250,000 for emergency power and fiber connections to ensure that KEXP is able to fulfill its emergency broadcast role in the event of an emergency. The 2014 Proposed CIP also includes \$750,000 for the development of an Innovation Lab in the former Northwest Rooms which would train high school students in digital media technologies, with the goal of connecting students' passions with career opportunities. It will serve high school, college, and life-long learners by forging strategic partnerships with Seattle-area companies, educational institutions, and technology leaders. In McCaw Hall, the City's \$250,000 allocation for the McCaw Hall Capital Reserve Fund is matched by a combined equal investment from the building's resident tenants, Seattle Opera and Pacific Northwest Ballet. The ability to use City investment to leverage non-City funds is a fundamental part of the history of the redevelopment and renewal of Seattle Center.

Project Selection Criteria

For each two-year budget cycle, a broad cross-section of Seattle Center staff members are engaged in the process of identifying the highest priority asset preservation and improvement needs on the campus. This includes staff members who maintain facilities, rent facilities to clients, provide technical support for events, manage parking and public assembly facilities, and manage capital projects. Projects are prioritized around a set of criteria, including public and staff safety, regulatory requirements, failing building systems, asset preservation, Master Plan implementation, reducing operating costs and/or increasing revenue potential, and leveraging non-City funds. Staff initially prioritize projects within work groups, and then a group of managers and directors work to prioritize projects across the Center. Seattle Center does not use a point system to prioritize projects but looks across all the project selection criteria to determine project priorities.

Major maintenance funding has fallen far short of the levels recommended in the City's 2003 Asset Preservation Study, especially during 2009-12 due to dramatic reductions in Real Estate Excise Tax (REET) revenues, a primary source of major maintenance/asset preservation funding for Seattle Center. To allocate limited major maintenance funding, Seattle Center prioritizes projects which cannot be delayed due to safety concerns or system failure, and allocates some level of annual asset preservation investment in the major public assembly facilities, including McCaw Hall, KeyArena, Fisher Pavilion, the Armory and campus grounds.

Future Projects/What is on the Horizon

The Seattle Center Century 21 Master Plan, adopted by the City Council in 2008, is a roadmap for the redevelopment of Seattle Center over the next 20 years. The total estimated cost of Master Plan improvements is \$567 million (in 2007 dollars). The Master Plan addresses Seattle Center's aging infrastructure, the Center's critical role as a cultural and recreational center for the city and region, and the need for the Center to remain competitive in the marketplace and grow its revenue potential. The expectation is that the Master Plan will be implemented incrementally, as funds, partners, and opportunities become available. This was the experience with the 1990 Master Plan. Between 1990 and 2005, \$700 million was invested in the redevelopment of Seattle Center, including \$440 million in private funds, voter-approved levies in 1991 and 1999, and funding from King County, the State, and the Federal government.

Looking ahead, Seattle Center is intently focused on the following two Century 21 Master Plan projects (costs are in 2011 dollars):

- Memorial Stadium Site Redevelopment (a new cost estimate will be developed in 2014 Action Plan)
- Redevelopment of the former North Fun Forest area (\$6.5 million)

Project Summary

BCL/Program Name									
Project Title & ID	LTD Actuals	2013	2014	2015	2016	2017	2018	2019	Total
Armory Rehabilitation					ВС	CL/Progra	m Code:	'	S9113
Armory Food Court Renovation (S1001)	4,552	23	0	0	0	0	0	0	4,575
Armory Food Court Renovation - Debt Service (S1002)	443	384	384	380	381	382	383	381	3,118
Armory Rehabilitation (S9113)	12,382	1,137	675	700	734	764	789	815	17,996
Armory Rehabilitation	17,377	1,544	1,059	1,080	1,115	1,146	1,172	1,196	25,689
Bagley Wright Theatre Mainte	nance Fund				ВС	CL/Program	m Code:		S9606
Bagley Wright Theatre Maintenance Fund (S9606)	1,455	18	0	0	0	0	0	0	1,473
Bagley Wright Theatre Maintenance Fund	1,455	18	0	0	0	0	0	0	1,473
Campuswide Improvements an	d Repairs				ВС	CL/Program	m Code:		S03P01
ADA Improvements (S9302)	861	2,090	1,099	0	0	0	0	0	4,050
Artwork Maintenance (S9303)	399	101	30	30	58	60	61	62	801
Fun Forest Site Restoration (S0901)	787	1,127	0	0	0	0	0	0	1,914
General Site Improvements (S0305)	2,402	140	290	100	233	246	255	263	3,929
Northwest Rooms Redevelopment (S1401)	0	0	15,750	0	0	0	0	0	15,750
Open Space Restoration and Repair (S9704)	7,121	423	530	450	450	450	450	450	10,324
Preliminary Engineering and Planning (S9706)	981	300	75	100	100	100	100	100	1,856
Seattle Center Long Range Investment Plan (S0703)	1,359	225	290	0	0	0	0	0	1,874
Site Signage (S9118)	3,071	61	0	0	100	100	100	100	3,532
Campuswide Improvements and Repairs	16,981	4,467	18,064	680	941	956	966	975	44,030
Facility Infrastructure Renova	tion and Rep	pair			ВС	CL/Program	m Code:		S03P02
Roof/Structural Replacement and Repair (S9701)	8,638	0	0	0	410	218	225	233	9,724
Roof/Structural Replacement and Repair - Debt Service (S0304)	7,147	780	0	0	0	0	0	0	7,927
Facility Infrastructure Renovation and Repair	15,785	780	0	0	410	218	225	233	17,651

^{*}Amounts in thousands of dollars

2014 - 2019 Proposed Capital Improvement Program

Project Summary

BCL/Program Name									
Project Title & ID	LTD Actuals	2013	2014	2015	2016	2017	2018	2019	Total
Fisher Pavilion		,		1	ВС	L/Progra	m Code:	1	S9705
Fisher Pavilion Asset Preservation (S0701)	31	74	0	0	269	280	288	296	1,238
Fisher Pavilion	31	74	0	0	269	280	288	296	1,238
KeyArena					ВС	CL/Program	m Code:		S03P04
KeyArena Improvements & Repairs (S9901)	2,906	840	200	500	576	599	619	639	6,879
KeyArena	2,906	840	200	500	576	599	619	639	6,879
Lot 2 Development Project					ВС	L/Progra	m Code:		S0501
Lot 2 Development (S0501)	5,815	785	102	0	0	0	0	0	6,702
Lot 2 Development Project	5,815	785	102	0	0	0	0	0	6,702
McCaw Hall Capital Reserve l	Fund				ВС	L/Program	m Code:		S0303
McCaw Hall Asset Preservation (S0303)	1,042	1,058	521	531	2,362	561	2,580	595	9,250
McCaw Hall Capital Reserve Fund	1,042	1,058	521	531	2,362	561	2,580	595	9,250
Monorail Improvements					ВС	L/Program	m Code:		S9403
Monorail Improvements (S9403)	12,754	2,120	875	756	830	793	1,125	1,125	20,378
Monorail Improvements Debt Service (S0702)	2,842	551	548	550	551	549	0	0	5,591
Monorail Improvements	15,596	2,671	1,423	1,306	1,381	1,342	1,125	1,125	25,969
Parking Repairs and Improve	ments				ВС	L/Program	m Code:		S0301
Parking Repairs and Improvements (S0301)	1,209	581	0	0	500	250	250	250	3,040
Parking Repairs and Improvements	1,209	581	0	0	500	250	250	250	3,040
Public Gathering Space Impro	vements				ВС	L/Program	m Code:		S9902
Public Gathering Space Improvements (S9902)	3,060	1,104	90	90	319	338	346	354	5,701
Public Gathering Space Improvements	3,060	1,104	90	90	319	338	346	354	5,701
Theatre Improvements and Re	epairs				ВС	L/Progra	m Code:		S9604
Theatre Improvements and Repairs (S9604)	3,638	204	0	0	659	675	690	704	6,570
Theatre Improvements and Repairs	3,638	204	0	0	659	675	690	704	6,570

2014 - 2019 Proposed Capital Improvement Program

^{*}Amounts in thousands of dollars

Project Summary

BCL/Program Name									
Project Title & ID	LTD Actuals	2013	2014	2015	2016	2017	2018	2019	Total
Utility Infrastructure					ВС	CL/Prograi	m Code:	'	S03P03
Municipal Energy Efficiency Program (S1003)	195	440	0	0	0	0	0	0	635
Utility Infrastructure Master Plan & Repairs (S0101)	4,374	275	410	415	435	453	468	483	7,313
Utility Infrastructure	4,569	715	410	415	435	453	468	483	7,948
Waste/Recycle Center, Wareh	ouse and Sh	ops Impro	vements		ВС	CL/Prograi	m Code:		S9801
Waste/Recycle Center, Warehouse and Shops Improvements (S9801)	295	0	0	0	52	55	56	58	516
Waste/Recycle Center, Warehouse and Shops Improvements	295	0	0	0	52	55	56	58	516
Department Total*:	89,759	14,841	21,869	4,602	9,019	6,873	8,785	6,908	162,656

^{*}Amounts in thousands of dollars

Fund Summary

Fund Name & Code	LTD Actuals	2013	2014	2015	2016	2017	2018	2019	Total
2002B LTGO Capital Project Fund (34700)	5,388	0	0	0	0	0	0	0	5,388
2003 LTGO Capital Project Fund (34800)	7,875	0	0	0	0	0	0	0	7,875
2007 Multipurpose LTGO Bond Fund (35100)	5,266	0	0	0	0	0	0	0	5,266
2011 Multipurpose LTGO Bond Fund (35500)	3,572	463	0	0	0	0	0	0	4,035
Center House Merchants' Association Resources (NA- Cen2)	3,000	0	0	0	0	0	0	0	3,000
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount (00163)	21,116	7,692	4,933	2,645	3,683	3,772	3,845	3,918	51,604
Cumulative Reserve Subfund - Real Estate Excise Tax II Subaccount (00161)	175	0	0	0	0	0	0	0	175
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	23,265	4,086	1,543	1,426	1,501	1,472	1,255	1,255	35,803
KeyArena Settlement Proceeds Fund (00138)	2,759	501	0	0	0	0	0	0	3,260
McCaw Hall Capital Reserve (34070)	742	1,058	521	531	545	561	577	595	5,130
Private Resources (NA)	1,175	0	14,750	0	0	0	0	0	15,925
Seattle Center Capital Reserve Subfund (34060)	12,358	1,041	122	0	0	0	0	0	13,521
Seattle Center Redevelopment and Parks Community Center - 1991 Levy Fund (Closed) (33000)	3,068	0	0	0	0	0	0	0	3,068
To Be Determined (TBD)	0	0	0	0	3,290	1,068	3,108	1,140	8,606
Department Total*:	89,759	14,841	21,869	4,602	9,019	6,873	8,785	6,908	162,656

^{*}Amounts in thousands of dollars

ADA Improvements

BCL/Program Name:Campuswide Improvements and RepairsBCL/Program Code:S03P01Project Type:Rehabilitation or RestorationStart Date:ONGOINGProject ID:S9302End Date:ONGOING

Location: Seattle Center Campus

Neighborhood Plan: Not in a Neighborhood Plan Neighborhood Plan N/A

Matrix:

Neighborhood District: Magnolia/Queen Anne Urban Village: Uptown

This ongoing project makes the Seattle Center campus more accessible to people with disabilities. Improvements may include, but are not limited to, assisted listening devices, automatic doors, ramps, signage, seating and other features that accommodate Seattle Center visitors.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources		1	1		,				
Real Estate Excise Tax II	175	0	0	0	0	0	0	0	175
Real Estate Excise Tax I	445	2,090	1,099	0	0	0	0	0	3,634
Property Sales and Interest Earnings	241	0	0	0	0	0	0	0	241
To be determined	0	0	0	0	0	0	0	0	0
Total:	861	2,090	1,099	0	0	0	0	0	4,050
Fund Appropriations/Alloca	ations								
Cumulative Reserve Subfund - Real Estate Excise Tax II Subaccount	175	0	0	0	0	0	0	0	175
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	445	2,090	1,099	0	0	0	0	0	3,634
Cumulative Reserve Subfund - Unrestricted Subaccount	241	0	0	0	0	0	0	0	241
Total*:	861	2,090	1,099	0	0	0	0	0	4,050
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Cumulative Reserve Subfund - Real Estate Excise Tax II Subaccount		0	0	0	0	0	0	0	0
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		772	1,611	806	0	0	0	0	3,189
Cumulative Reserve Subfund - Unrestricted Subaccount		0	0	0	0	0	0	0	0
To Be Determined		0	0	0	0	0	0	0	0
Total:		772	1,611	806	0	0	0	0	3,189

2014 - 2019 Proposed Capital Improvement Program

^{*}This detail is for information only. Funds are appropriated in the budget at the Budget Control Level. Amounts are in thousands of dollars.

Armory Food Court Renovation

BCL/Program Name:Armory RehabilitationBCL/Program Code:S9113Project Type:Rehabilitation or RestorationStart Date:Q1/2011Project ID:S1001End Date:Q4/2013

Location:

Neighborhood Plan: Not in Neighborhood Plan Neighborhood Plan

Matrix:

Neighborhood District: Urban Village:

This project provides for renovation of the Seattle Center Armory atrium (formerly known as the Center House Food Court), including, but not limited to, renovation of the mechanical, electrical, plumbing and technology systems which serve the food court, opening up Center House to the outside, improvements to the stage and public open spaces, and improvements to food service spaces. This project enhances the experience of the public in Center House and supports revenue generation. City Funds leverage private investment to accomplish this project.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources						,			_
Private Funding/Donations	1,175	0	0	0	0	0	0	0	1,175
General Obligation Bonds	3,377	23	0	0	0	0	0	0	3,400
Total:	4,552	23	0	0	0	0	0	0	4,575
Fund Appropriations/Alloc	cations								
Private Resources	1,175	0	0	0	0	0	0	0	1,175
2011 Multipurpose LTGO Bond Fund	3,377	23	0	0	0	0	0	0	3,400
Total*:	4,552	23	0	0	0	0	0	0	4,575

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Armory Food Court Renovation - Debt Service

BCL/Program Name:Armory RehabilitationBCL/Program Code:S9113Project Type:Rehabilitation or RestorationStart Date:Q1/2011Project ID:S1002End Date:Q4/2021

Location:

Neighborhood Plan: Not in Neighborhood Plan Neighborhood Plan

Matrix:

Neighborhood District: Urban Village:

This project provides for payment of debt service on 10-year LTGO bonds issued in 2011 to fund renovation of the Seattle Center Armory atrium, formerly known as the Center House Food Court. LTGO bonds are one fund source for the work described in the Department's Center House Food Court Renovation project (S1001).

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									_
Real Estate Excise Tax I	443	384	384	380	381	382	383	381	3,118
Total:	443	384	384	380	381	382	383	381	3,118
Fund Appropriations/Alloc Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	ations 443	384	384	380	381	382	383	381	3,118
Total*:	443	384	384	380	381	382	383	381	3,118

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Uptown

Armory Rehabilitation

BCL/Program Name: Armory Rehabilitation **BCL/Program Code:** S9113 **Project Type:** Rehabilitation or Restoration **Start Date: ONGOING Project ID:** S9113 **End Date: ONGOING Location:** 305 Harrison St Neighborhood Plan: Not in a Neighborhood Plan Neighborhood Plan N/A **Matrix:**

Magnolia/Queen Anne

Neighborhood District:

This ongoing project provides for major maintenance and improvements to the 275,000 square-foot Seattle Center Armory, formerly known as Center House, a 1939 structure that serves as the primary free indoor public gathering and programming space at Seattle Center. Work may include, but is not limited to, restroom and mechanical renovations, elevator renovation, fire-safety and seismic improvements, window replacement, signage improvements, wall and floor surface repairs, and improvements to the atrium.

Urban Village:

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources	,								
Real Estate Excise Tax I	2,055	1,137	675	700	734	764	789	815	7,669
Property Sales and Interest Earnings-2	3,632	0	0	0	0	0	0	0	3,632
Seattle Voter-Approved Levy	2,462	0	0	0	0	0	0	0	2,462
General Obligation Bonds	1,233	0	0	0	0	0	0	0	1,233
Private Funding/Donations	3,000	0	0	0	0	0	0	0	3,000
Total:	12,382	1,137	675	700	734	764	789	815	17,996
Fund Appropriations/Alloca	ntions								
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	2,055	1,137	675	700	734	764	789	815	7,669
Cumulative Reserve Subfund - Unrestricted Subaccount	3,632	0	0	0	0	0	0	0	3,632
Seattle Center Redevelopment and Parks Community Center - 1991 Levy Fund (Closed)	2,462	0	0	0	0	0	0	0	2,462
2002B LTGO Capital Project Fund	1,233	0	0	0	0	0	0	0	1,233
Total*:	9,382	1,137	675	700	734	764	789	815	14,996
O & M Costs (Savings)			0	0	0	0	0	0	0

^{*}This detail is for information only. Funds are appropriated in the budget at the Budget Control Level. Amounts are in thousands of dollars.

Seattle Center 764 789 815 5,614 0 0 0 0 0 0 0 0 0 0 0 0

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Center House Merchants'	0	0	0	0	0	0	0	0
Association Resources								
Total:	470	1,025	1,017	734	764	789	815	5,614

1,025

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1,017

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734

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Spending Plan by FundCumulative Reserve Subfund -

Real Estate Excise Tax I

Unrestricted Subaccount

Cumulative Reserve Subfund -

Seattle Center Redevelopment

and Parks Community Center -1991 Levy Fund (Closed)

2002B LTGO Capital Project

Subaccount

Fund

 $[*]This\ detail\ is\ for\ information\ only.$ Funds are appropriated in the budget at the Budget Control Level. Amounts are in thousands of dollars.

Artwork Maintenance

BCL/Program Name:Campuswide Improvements and RepairsBCL/Program Code:S03P01Project Type:Rehabilitation or RestorationStart Date:ONGOINGProject ID:S9303End Date:ONGOING

Location: Seattle Center Campus

Neighborhood Plan: Not in a Neighborhood Plan **Neighborhood Plan** N/A

Matrix:

Neighborhood District: Magnolia/Queen Anne Urban Village: Uptown

This ongoing project provides for maintenance of public artwork on the Seattle Center campus to ensure the integrity of the artwork. Typical improvements may include, but are not limited to, surface restoration and repainting, mechanical repairs, and structural repairs. Some artworks on the Seattle Center campus are maintained by the Office of Arts and Culture.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources								'	
Real Estate Excise Tax I	31	0	0	0	0	0	0	0	31
Private Funding/Donations	5	0	0	0	0	0	0	0	5
Property Sales and Interest Earnings	363	101	30	30	30	30	30	30	644
To be determined	0	0	0	0	28	30	31	32	121
Total:	399	101	30	30	58	60	61	62	801
Fund Appropriations/Alloca	ations								
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	31	0	0	0	0	0	0	0	31
Cumulative Reserve Subfund - Unrestricted Subaccount	368	101	30	30	30	30	30	30	649
Total*:	399	101	30	30	30	30	30	30	680
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		0	0	0	0	0	0	0	0
Cumulative Reserve Subfund - Unrestricted Subaccount		25	68	68	30	30	30	30	281
To Be Determined		0	0	0	28	30	31	32	121
Total:		25	68	68	58	60	61	62	402

^{*}This detail is for information only. Funds are appropriated in the budget at the Budget Control Level. Amounts are in thousands of dollars.

Bagley Wright Theatre Maintenance Fund

BCL/Program Name: Bagley Wright Theatre Maintenance **BCL/Program Code:** S9606 Fund **Start Date:** 01/1996 **Project Type:** Rehabilitation or Restoration S9606 **Project ID: End Date:** Q4/2014 **Location:** 151 Mercer St **Neighborhood Plan:** Not in a Neighborhood Plan Neighborhood Plan N/A **Matrix: Urban Village: Neighborhood District:** Magnolia/Queen Anne Uptown

This project provides for interior major maintenance needs at the Bagley Wright Theatre as stipulated in the use agreement between the Seattle Repertory Theatre (SRT) and Seattle Center. The agreement is structured to transfer financial responsibility for interior major maintenance of the facility from the City to the SRT after the year 2009. The City's maintenance fund primarily pays for the planned replacement of theatrical equipment, but may also pay for other capital needs, including, but not limited to, carpeting, seating, and mechanical improvements, as well as building and theatrical system assessments.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Property Sales and Interest Earnings-2	1,455	18	0	0	0	0	0	0	1,473
Total:	1,455	18	0	0	0	0	0	0	1,473
Fund Appropriations/Alloca	ations								
Cumulative Reserve Subfund - Unrestricted Subaccount	1,455	18	0	0	0	0	0	0	1,473
Total*:	1,455	18	0	0	0	0	0	0	1,473
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Cumulative Reserve Subfund - Unrestricted Subaccount		12	6	0	0	0	0	0	18
Total:		12	6	0	0	0	0	0	18

^{*}This detail is for information only. Funds are appropriated in the budget at the Budget Control Level. Amounts are in thousands of dollars.

Fisher Pavilion Asset Preservation

BCL/Program Name:Fisher PavilionBCL/Program Code:S9705Project Type:Rehabilitation or RestorationStart Date:Q1/2007Project ID:S0701End Date:ONGOING

Location: 200 Thomas St

Neighborhood Plan: Not in a Neighborhood Plan Neighborhood Plan N/A

Matrix:

Neighborhood District: Magnolia/Queen Anne Urban Village: Uptown

This project provides for the development and partial implementation of an Asset Preservation Plan for Fisher Pavilion, a facility completed in 2002. The plan provides a long-term road map for future major maintenance investments in the facility.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	31	74	0	0	35	35	35	35	245
To be determined	0	0	0	0	234	245	253	261	993
Total:	31	74	0	0	269	280	288	296	1,238
Fund Appropriations/Alloc	ations								
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	31	74	0	0	35	35	35	35	245
Total*:	31	74	0	0	35	35	35	35	245
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		4	55	15	35	35	35	35	214
To Be Determined		0	0	0	234	245	253	261	993
Total:		4	55	15	269	280	288	296	1,207

^{*}This detail is for information only. Funds are appropriated in the budget at the Budget Control Level. Amounts are in thousands of dollars.

Fun Forest Site Restoration

BCL/Program Name:Campuswide Improvements and RepairsBCL/Program Code:S03P01Project Type:Rehabilitation or RestorationStart Date:Q1/2009Project ID:S0901End Date:ONGOING

Location: Seattle Center Campus

Neighborhood Plan: Not in a Neighborhood Plan Neighborhood Plan N/A

Matrix:

Neighborhood District: Magnolia/Queen Anne Urban Village: Uptown

This project provides funding for design and construction of improvements to the former Fun Forest site. Work may include, but is not limited to, hard surface repairs, demolition of existing structures, creation of new green space, installation of recreation facilities, and renovation and repurposing of existing structures.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources		'							
Key Arena Settlement Subfund Revenue	787	127	0	0	0	0	0	0	914
Real Estate Excise Tax I	0	0	0	0	0	0	0	0	0
Private Funding/Donations	0	1,000	0	0	0	0	0	0	1,000
Total:	787	1,127	0	0	0	0	0	0	1,914
Fund Appropriations/Alloca	ntions								
KeyArena Settlement Proceeds Fund	787	127	0	0	0	0	0	0	914
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	0	0	0	0	0	0	0	0
Cumulative Reserve Subfund - Unrestricted Subaccount	0	1,000	0	0	0	0	0	0	1,000
Total*:	787	1,127	0	0	0	0	0	0	1,914
O & M Costs (Savings)			0	50	50	50	50	50	250
Spending Plan by Fund									
KeyArena Settlement Proceeds Fund		42	85	0	0	0	0	0	127
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		0	0	0	0	0	0	0	0
Cumulative Reserve Subfund - Unrestricted Subaccount		0	1,000	0	0	0	0	0	1,000
Total:		42	1,085	0	0	0	0	0	1,127

^{*}This detail is for information only. Funds are appropriated in the budget at the Budget Control Level. Amounts are in thousands of dollars.

General Site Improvements

BCL/Program Name:Campuswide Improvements and RepairsBCL/Program Code:S03P01Project Type:Rehabilitation or RestorationStart Date:ONGOINGProject ID:S0305End Date:ONGOING

Location: Seattle Center Campus

Neighborhood Plan: Not in a Neighborhood Plan Neighborhood Plan N/A

Matrix:

Neighborhood District: Magnolia/Queen Anne Urban Village: Uptown

This ongoing project improves the safety, security, facility integrity, and visitor experience on the Seattle Center campus. Improvements may include, but are not limited to, installation of security bollards, lighting upgrades, sealing of building exteriors, and International Fountain renovation.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	680	140	290	100	110	116	120	124	1,680
Federal Grant Funds	615	0	0	0	0	0	0	0	615
General Subfund Revenues	178	0	0	0	0	0	0	0	178
Property Sales and Interest Earnings-2	820	0	0	0	0	0	0	0	820
General Obligation Bonds	109	0	0	0	0	0	0	0	109
To be determined	0	0	0	0	123	130	135	139	527
Total:	2,402	140	290	100	233	246	255	263	3,929
Fund Appropriations/Alloca	ntions								
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	680	140	290	100	110	116	120	124	1,680
Cumulative Reserve Subfund - Unrestricted Subaccount	793	0	0	0	0	0	0	0	793
Seattle Center Capital Reserve Subfund	820	0	0	0	0	0	0	0	820
2002B LTGO Capital Project Fund	109	0	0	0	0	0	0	0	109
Total*:	2,402	140	290	100	110	116	120	124	3,402
O & M Costs (Savings)			0	0	0	0	0	0	0

^{*}This detail is for information only. Funds are appropriated in the budget at the Budget Control Level. Amounts are in thousands of dollars.

Seattle Center Spending Plan by Fund Cumulative Reserve Subfund -1,000 Real Estate Excise Tax I Subaccount Cumulative Reserve Subfund -Unrestricted Subaccount Seattle Center Capital Reserve Subfund 2002B LTGO Capital Project Fund To Be Determined

1,527

Total:

^{*}This detail is for information only. Funds are appropriated in the budget at the Budget Control Level. Amounts are in thousands of dollars.

Uptown

KeyArena Improvements & Repairs

BCL/Program Name: KeyArena **BCL/Program Code:** S03P04 **Project Type:** Rehabilitation or Restoration **Start Date: ONGOING Project ID:** S9901 **End Date: ONGOING Location:** 334 1st Ave N **Neighborhood Plan:** Not in a Neighborhood Plan Neighborhood Plan N/A **Matrix:**

Magnolia/Queen Anne

Neighborhood District:

This ongoing project provides for major maintenance and improvements to KeyArena. Improvements may include, but are not limited to, lighting upgrades, replacement of the basketball floor and other event components, creation of special seating sections and partial house configurations to increase revenue, technology upgrades, and funding of concept plans for future facility upgrades. These improvements both maintain basic building operations and facility integrity and enhance KeyArena's position in the highly competitive sports and entertainment marketplace.

Urban Village:

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									,
Key Arena Settlement Subfund Revenue	1,972	374	0	0	0	0	0	0	2,346
Real Estate Excise Tax I	934	466	200	500	576	599	619	639	4,533
Total:	2,906	840	200	500	576	599	619	639	6,879
Fund Appropriations/Alloca	tions								
KeyArena Settlement Proceeds Fund	1,972	374	0	0	0	0	0	0	2,346
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	934	466	200	500	576	599	619	639	4,533
Total*:	2,906	840	200	500	576	599	619	639	6,879
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
KeyArena Settlement Proceeds Fund		179	195	0	0	0	0	0	374
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		29	500	637	576	599	619	639	3,599
Total:		208	695	637	576	599	619	639	3,973

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Lot 2 Development

BCL/Program Name: Lot 2 Development Project **BCL/Program Code:** S0501 **Project Type:** New Facility **Start Date:** Q4/2004 **Project ID:** S0501 **End Date:** Q4/2016 **Location:** 5th Ave N/Republican St Neighborhood Plan: Not in a Neighborhood Plan Neighborhood Plan N/A **Matrix:** Neighborhood District: Magnolia/Queen Anne **Urban Village:** Uptown

This project provides for activities related to the sale of Seattle Center Parking Lot 2 to the Bill & Melinda Gates Foundation. The property sale closed in November 2006, but sale-related activities will continue for a number of years. Activities include, but are not limited to, relocation of facilities, groundwater remediation, construction oversight, and development of a replacement skateboard park.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	800	0	0	0	0	0	0	0	800
Private Funding/Donations	0	0	102	0	0	0	0	0	102
Property Sales and Interest Earnings-2	5,015	785	0	0	0	0	0	0	5,800
Total:	5,815	785	102	0	0	0	0	0	6,702
Fund Appropriations/Alloca	ntions								
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	800	0	0	0	0	0	0	0	800
Seattle Center Capital Reserve Subfund	5,015	785	102	0	0	0	0	0	5,902
Total*:	5,815	785	102	0	0	0	0	0	6,702
O & M Costs (Savings)			20	20	20	20	20	20	120
Spending Plan by Fund									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		0	0	0	0	0	0	0	0
Seattle Center Capital Reserve Subfund		75	187	300	325	0	0	0	887
Total:		75	187	300	325	0	0	0	887

^{*}This detail is for information only. Funds are appropriated in the budget at the Budget Control Level. Amounts are in thousands of dollars.

McCaw Hall Asset Preservation

BCL/Program Name:McCaw Hall Capital Reserve FundBCL/Program Code:S0303Project Type:Rehabilitation or RestorationStart Date:Q1/2007Project ID:S0303End Date:ONGOING

Location: 321 Mercer St

Neighborhood Plan: Not in a Neighborhood Plan Neighborhood Plan N/A

Matrix:

Neighborhood District: Magnolia/Queen Anne Urban Village: Uptown

This project provides for the development, updating, and implementation of an Capital Renewal/Asset Preservation Plan for McCaw Hall, a facility completed in 2003. The plan provides a long-term road map for future major maintenance investments in the facility. Funding comes from the City and from the two resident tenants of McCaw Hall, Seattle Opera and Pacific Northwest Ballet.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	300	0	0	0	0	0	0	0	300
Energy Rebates	3	0	0	0	0	0	0	0	3
Real Estate Excise Tax I	321	529	250	258	265	273	281	290	2,467
Private Funding/Donations	403	529	250	258	265	273	281	290	2,549
Property Sales and Interest Earnings-2	15	0	21	15	15	15	15	15	111
To be determined	0	0	0	0	1,817	0	2,003	0	3,820
Total:	1,042	1,058	521	531	2,362	561	2,580	595	9,250
Fund Appropriations/Alloca	ntions								
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	300	0	0	0	0	0	0	0	300
McCaw Hall Capital Reserve	742	1,058	521	531	545	561	577	595	5,130
Total*:	1,042	1,058	521	531	545	561	577	595	5,430
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		0	0	0	0	0	0	0	0
McCaw Hall Capital Reserve		1,058	521	531	545	310	828	366	4,159
To Be Determined		0	0	0	1,817	0	2,003	0	3,820
Total:		1,058	521	531	2,362	310	2,831	366	7,979

^{*}This detail is for information only. Funds are appropriated in the budget at the Budget Control Level. Amounts are in thousands of dollars.

Uptown

Monorail Improvements

BCL/Program Name:Monorail ImprovementsBCL/Program Code:S9403Project Type:Rehabilitation or RestorationStart Date:ONGOINGProject ID:S9403End Date:ONGOINGLocation:Seattle Center Monorail System

Neighborhood Plan: Not in a Neighborhood Plan Neighborhood Plan N/A Matrix:

Magnolia/Queen Anne

Neighborhood District:

Urban Village:

This project provides for the renovation of the Seattle Center Monorail, including the two trains, the two stations and the guideways that run in between. The City operates the Monorail through its contractor, Seattle Monorail Services. Monorail improvements may include, but are not limited to, door replacement, renovation of pneumatic and electrical systems and other train components, guideway renovation, and station upgrades.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Federal Grant Funds	5,282	1,667	721	605	664	634	900	900	11,373
Private Funding/Donations	0	0	0	0	0	0	0	0	0
Property Sales and Interest Earnings-2	1,284	453	154	151	166	159	225	225	2,817
Federal ARRA Funds: FTA Transit Capital Assistance	1,000	0	0	0	0	0	0	0	1,000
General Obligation Bonds	475	0	0	0	0	0	0	0	475
General Obligation Bonds	4,713	0	0	0	0	0	0	0	4,713
Total:	12,754	2,120	875	756	830	793	1,125	1,125	20,378
Fund Appropriations/Alloca	tions								
Cumulative Reserve Subfund - Unrestricted Subaccount	7,566	2,120	875	756	830	793	1,125	1,125	15,190
2003 LTGO Capital Project Fund	475	0	0	0	0	0	0	0	475
2007 Multipurpose LTGO Bond Fund	4,713	0	0	0	0	0	0	0	4,713
Total*:	12,754	2,120	875	756	830	793	1,125	1,125	20,378
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Cumulative Reserve Subfund - Unrestricted Subaccount		559	875	1,610	1,537	793	1,125	1,125	7,624
2003 LTGO Capital Project Fund		0	0	0	0	0	0	0	0
2007 Multipurpose LTGO Bond Fund		0	0	0	0	0	0	0	0
Total:		559	875	1,610	1,537	793	1,125	1,125	7,624

2014 - 2019 Proposed Capital Improvement Program

^{*}This detail is for information only. Funds are appropriated in the budget at the Budget Control Level. Amounts are in thousands of dollars.

Uptown

Monorail Improvements Debt Service

BCL/Program Name: Monorail Improvements **BCL/Program Code:** S9403 **Project Type:** Rehabilitation or Restoration **Start Date:** Q1/2007 **Project ID:** S0702 **End Date:** Q4/2017 **Location:** Seattle Center Monorail System Neighborhood Plan: Not in a Neighborhood Plan Neighborhood Plan N/A **Matrix:** Neighborhood District: **Urban Village:**

Not in a Neighborhood District

This project provides for the payment of debt service on 10-year LTGO bonds issued in 2007 to fund rehabilitation work on the Seattle Center monorail. LTGO bonds are one fund source for the work described in the Department's Monorail Improvements project (S9403).

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources	,								
Federal Grant Funds	970	300	300	300	300	300	0	0	2,470
Property Sales and Interest Earnings-2	1,319	251	248	250	251	249	0	0	2,568
General Obligation Bonds	553	0	0	0	0	0	0	0	553
Total:	2,842	551	548	550	551	549	0	0	5,591
Fund Appropriations/Alloca	ations								
Cumulative Reserve Subfund - Unrestricted Subaccount	2,289	551	548	550	551	549	0	0	5,038
2007 Multipurpose LTGO Bond Fund	553	0	0	0	0	0	0	0	553
Total*:	2,842	551	548	550	551	549	0	0	5,591
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Cumulative Reserve Subfund - Unrestricted Subaccount		549	548	550	551	551	0	0	2,749
2007 Multipurpose LTGO Bond Fund		0	0	0	0	0	0	0	0
Total:		549	548	550	551	551	0	0	2,749

^{*}This detail is for information only. Funds are appropriated in the budget at the Budget Control Level. Amounts are in thousands of dollars.

Municipal Energy Efficiency Program

BCL/Program Name:Utility InfrastructureBCL/Program Code:S03P03Project Type:Rehabilitation or RestorationStart Date:Q1/2011Project ID:S1003End Date:ONGOING

Location:

Neighborhood Plan: Not in Neighborhood Plan Neighborhood Plan

Matrix:

Neighborhood District: Urban Village:

This project provides for energy saving facility retrofit projects at Seattle Center. This project results in more energy efficient building systems, reductions in utility use and cost, and other facility efficiency improvements.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources								,	_
General Obligation Bonds	195	440	0	0	0	0	0	0	635
Total:	195	440	0	0	0	0	0	0	635
Fund Appropriations/Allo	cations								
2011 Multipurpose LTGO Bond Fund	195	440	0	0	0	0	0	0	635
Total*:	195	440	0	0	0	0	0	0	635
O & M Costs (Savings)			(35)	(35)	(35)	(35)	(35)	(35)	(210)
Spending Plan by Fund									
2011 Multipurpose LTGO Bond Fund		193	247	0	0	0	0	0	440
Total:		193	247	0	0	0	0	0	440

^{*}This detail is for information only. Funds are appropriated in the budget at the Budget Control Level. Amounts are in thousands of dollars.

Northwest Rooms Redevelopment

BCL/Program Name: Campuswide Improvements and Repairs BCL/Program Code: S03P01

Project Type:Improved FacilityStart Date:Project ID:\$1401End Date:

Location: 354 1st AVE N

Neighborhood Plan: Not in a Neighborhood Plan Neighborhood Plan

Matrix:

Neighborhood District: Magnolia/Queen Anne Urban Village: Uptown

This project provides for the privately funded redevelopment of the upper Northwest Rooms at Seattle Center to be the new home of public radio station KEXP. City funding provides for emergency power and fiber connections to ensure that KEXP is able to fulfill its emergency broadcast role in the event of an emergency. City funding also provides, as part of a public private partnership, for the development of an Innovation Lab in the former Northwest Rooms which would train high school students in digital media technologies, with the goal of connecting students' passions with career opportunities.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	0	0	1,000	0	0	0	0	0	1,000
Private Funding/Donations	0	0	14,750	0	0	0	0	0	14,750
Total:	0	0	15,750	0	0	0	0	0	15,750
Fund Appropriations/Alloca	tions								
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	0	1,000	0	0	0	0	0	1,000
Private Resources	0	0	14,750	0	0	0	0	0	14,750
Total*:	0	0	15,750	0	0	0	0	0	15,750
Spending Plan by Fund									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		0	1,000	0	0	0	0	0	1,000
Private Resources		0	10,000	4,750	0	0	0	0	14,750
Total:		0	11,000	4,750	0	0	0	0	15,750

^{*}This detail is for information only. Funds are appropriated in the budget at the Budget Control Level. Amounts are in thousands of dollars.

Open Space Restoration and Repair

BCL/Program Name:Campuswide Improvements and RepairsBCL/Program Code:S03P01Project Type:Rehabilitation or RestorationStart Date:ONGOINGProject ID:S9704End Date:ONGOING

Location: Seattle Center Campus

Neighborhood Plan: Not in a Neighborhood Plan **Neighborhood Plan** N/A

Matrix:

Neighborhood District: Magnolia/Queen Anne Urban Village: Uptown

This ongoing project provides for the renovation, repair and the planning for the future renovation of open spaces, green spaces, hard surfaces, and fountains throughout the 74-acre Seattle Center campus. Typical improvements may include, but are not limited to, International Fountain mechanical and hard surface renovation, pedestrian and landscape improvements, hard surface repairs in heavily-trafficked areas, and tree replacement.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	2,729	423	530	450	450	450	450	450	5,932
Private Funding/Donations	25	0	0	0	0	0	0	0	25
Property Sales and Interest Earnings-2	1,977	0	0	0	0	0	0	0	1,977
Property Sales and Interest Earnings-2	1,215	0	0	0	0	0	0	0	1,215
General Obligation Bonds	1,175	0	0	0	0	0	0	0	1,175
Total:	7,121	423	530	450	450	450	450	450	10,324
Fund Appropriations/Alloca	ntions								
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	2,729	423	530	450	450	450	450	450	5,932
Cumulative Reserve Subfund - Unrestricted Subaccount	2,002	0	0	0	0	0	0	0	2,002
Seattle Center Capital Reserve Subfund	1,215	0	0	0	0	0	0	0	1,215
2002B LTGO Capital Project Fund	1,175	0	0	0	0	0	0	0	1,175
Total*:	7,121	423	530	450	450	450	450	450	10,324
O & M Costs (Savings)			0	0	0	0	0	0	0

^{*}This detail is for information only. Funds are appropriated in the budget at the Budget Control Level. Amounts are in thousands of dollars.

						Sea	ttle C	enter
Spending Plan by Fund								
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	99	854	450	450	450	450	450	3,203
Cumulative Reserve Subfund - Unrestricted Subaccount	0	0	0	0	0	0	0	0
Seattle Center Capital Reserve Subfund	0	0	0	0	0	0	0	0
2002B LTGO Capital Project Fund	0	0	0	0	0	0	0	0
Total:	99	854	450	450	450	450	450	3,203

^{*}This detail is for information only. Funds are appropriated in the budget at the Budget Control Level. Amounts are in thousands of dollars.

Parking Repairs and Improvements

BCL/Program Name:Parking Repairs and ImprovementsBCL/Program Code:S0301Project Type:Rehabilitation or RestorationStart Date:ONGOINGProject ID:S0301End Date:ONGOINGLocation:Seattle Center Campus

Neighborhood Plan: Not in a Neighborhood Plan Neighborhood Plan N/A

Matrix:

Neighborhood District: Magnolia/Queen Anne Urban Village: Uptown

This ongoing project provides for the repair and improvement of Seattle Center's parking facilities. Typical improvements may include, but are not limited to, concrete repairs, garage resealing, installation of emergency phones, and installation of access and revenue control systems.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	269	561	0	0	250	250	250	250	1,830
Property Sales and Interest Earnings-2	160	0	0	0	0	0	0	0	160
Property Sales and Interest Earnings-2	780	20	0	0	0	0	0	0	800
To be determined	0	0	0	0	250	0	0	0	250
Total:	1,209	581	0	0	500	250	250	250	3,040
Fund Appropriations/Alloca	ations								
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	269	561	0	0	250	250	250	250	1,830
Cumulative Reserve Subfund - Unrestricted Subaccount	160	0	0	0	0	0	0	0	160
Seattle Center Capital Reserve Subfund	780	20	0	0	0	0	0	0	800
Total*:	1,209	581	0	0	250	250	250	250	2,790
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		95	466	0	250	250	250	250	1,561
Cumulative Reserve Subfund - Unrestricted Subaccount		0	0	0	0	0	0	0	0
Seattle Center Capital Reserve Subfund		2	18	0	0	0	0	0	20
To Be Determined		0	0	0	250	0	0	0	250
Total:		97	484	0	500	250	250	250	1,831

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Preliminary Engineering and Planning

BCL/Program Name:Campuswide Improvements and RepairsBCL/Program Code:S03P01Project Type:Rehabilitation or RestorationStart Date:ONGOINGProject ID:S9706End Date:ONGOING

Location: Seattle Center Campus

Neighborhood Plan: Not in a Neighborhood Plan Neighborhood Plan N/A

Matrix:

Neighborhood District: Magnolia/Queen Anne Urban Village: Uptown

This ongoing project provides for the development of scopes of work, concept plans, design alternatives, and cost estimates for Seattle Center capital projects. Typical planning work includes, but is not limited to, pre-design and analysis of project alternatives, planning for property sales, and conceptual design and financial analysis of capital improvement options in conjunction with development of, and revisions to, the Seattle Center Century 21 Master Plan.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	543	182	75	100	100	100	100	100	1,300
Property Sales and Interest Earnings-2	438	118	0	0	0	0	0	0	556
To be determined	0	0	0	0	0	0	0	0	0
Total:	981	300	75	100	100	100	100	100	1,856
Fund Appropriations/Alloc	ations								
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	543	182	75	100	100	100	100	100	1,300
Cumulative Reserve Subfund - Unrestricted Subaccount	438	118	0	0	0	0	0	0	556
Total*:	981	300	75	100	100	100	100	100	1,856
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		102	115	140	100	100	100	100	757
Cumulative Reserve Subfund - Unrestricted Subaccount		32	86	0	0	0	0	0	118
To Be Determined		0	0	0	0	0	0	0	0
Total:		134	201	140	100	100	100	100	875

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Public Gathering Space Improvements

BCL/Program Name:Public Gathering Space ImprovementsBCL/Program Code:S9902Project Type:Rehabilitation or RestorationStart Date:ONGOINGProject ID:S9902End Date:ONGOINGLocation:Seattle Center Campus

Neighborhood Plan: Not in a Neighborhood Plan Neighborhood Plan N/A

Matrix:

Neighborhood District: Magnolia/Queen Anne Urban Village: Uptown

This ongoing project provides for major maintenance and improvements to meeting rooms, exhibition spaces, and public gathering spaces at Seattle Center. Typical improvements may include, but are not limited to, carpet replacement, floor surface and ceiling repairs, sound and lighting improvements, technology upgrades, and replacement of event equipment.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	503	1,000	0	0	0	0	0	0	1,503
Private Funding/Donations	60	0	0	0	0	0	0	0	60
Property Sales and Interest Earnings-2	1,077	104	90	90	90	100	100	100	1,751
Property Sales and Interest Earnings-2	1,280	0	0	0	0	0	0	0	1,280
General Obligation Bonds	140	0	0	0	0	0	0	0	140
To be determined	0	0	0	0	229	238	246	254	967
Total:	3,060	1,104	90	90	319	338	346	354	5,701
Fund Appropriations/Alloca	ations								
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	503	1,000	0	0	0	0	0	0	1,503
Cumulative Reserve Subfund - Unrestricted Subaccount	1,137	104	90	90	90	100	100	100	1,811
Seattle Center Capital Reserve Subfund	1,280	0	0	0	0	0	0	0	1,280
2002B LTGO Capital Project Fund	140	0	0	0	0	0	0	0	140
Total*:	3,060	1,104	90	90	90	100	100	100	4,734
O & M Costs (Savings)			0	0	0	0	0	0	0

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						Seattle Center			
Spending Plan by Fund									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	825	175	0	0	0	0	0	1,000	
Cumulative Reserve Subfund - Unrestricted Subaccount	85	109	90	90	100	100	100	674	
Seattle Center Capital Reserve Subfund	0	0	0	0	0	0	0	0	
2002B LTGO Capital Project Fund	0	0	0	0	0	0	0	0	
To Be Determined	0	0	0	229	238	246	254	967	
Total:	910	284	90	319	338	346	354	2,641	

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Roof/Structural Replacement and Repair

BCL/Program Name: Facility Infrastructure Renovation and BCL/Program Code: S03P02

Repair

Project Type:Rehabilitation or RestorationStart Date:ONGOINGProject ID:S9701End Date:ONGOING

Location: Seattle Center Campus

Neighborhood Plan: Not in a Neighborhood Plan Neighborhood Plan N/A

Matrix:

Neighborhood District: Magnolia/Queen Anne Urban Village: Uptown

This project provides for roof repair and replacement, and structural and seismic analysis and repairs throughout the Seattle Center campus. Typical improvements may include, but are not limited to, roof replacement, flytower repairs, seismic studies, and seismic retrofits.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	704	0	0	0	210	218	225	233	1,590
Property Sales and Interest Earnings-2	1,154	0	0	0	0	0	0	0	1,154
General Obligation Bonds	450	0	0	0	0	0	0	0	450
General Obligation Bonds	6,330	0	0	0	0	0	0	0	6,330
To be determined	0	0	0	0	200	0	0	0	200
Total:	8,638	0	0	0	410	218	225	233	9,724
Fund Appropriations/Alloca	ations								
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	704	0	0	0	210	218	225	233	1,590
Cumulative Reserve Subfund - Unrestricted Subaccount	1,154	0	0	0	0	0	0	0	1,154
2002B LTGO Capital Project Fund	450	0	0	0	0	0	0	0	450
2003 LTGO Capital Project Fund	6,330	0	0	0	0	0	0	0	6,330
Total*:	8,638	0	0	0	210	218	225	233	9,524
O & M Costs (Savings)			0	0	0	0	0	0	0

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Roof/Structural Replacement and Repair - Debt Service

BCL/Program Name:	Facility Infrastructure Renovation and Repair	BCL/Program Code:	S03P02
Project Type:	Rehabilitation or Restoration	Start Date:	Q1/2003
Project ID:	S0304	End Date:	Q3/2013
Location:	Seattle Center Campus		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	Magnolia/Queen Anne	Urban Village:	Uptown

This project funds debt service on 10-year LTGO bonds issued in 2003 to fund roof replacement and seismic and structural rehabilitation work on the Seattle Center Campus. LTGO bonds are one funding source for the work described in the Department's Roof/Structural Replacement and Repair CIP project (S9701).

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	6,315	780	0	0	0	0	0	0	7,095
General Obligation Bonds	832	0	0	0	0	0	0	0	832
Total:	7,147	780	0	0	0	0	0	0	7,927
Fund Appropriations/Alloca	ations								
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	6,315	780	0	0	0	0	0	0	7,095
2003 LTGO Capital Project Fund	832	0	0	0	0	0	0	0	832
Total*:	7,147	780	0	0	0	0	0	0	7,927
O & M Costs (Savings)			0	0	0	0	0	0	0

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Seattle Center Long Range Investment Plan

BCL/Program Name:Campuswide Improvements and RepairsBCL/Program Code:S03P01Project Type:Improved FacilityStart Date:Q4/2006Project ID:S0703End Date:ONGOING

Location: Seattle Center Campus

Neighborhood Plan: Not in a Neighborhood Plan **Neighborhood Plan** N/A

Matrix:

Neighborhood District: Magnolia/Queen Anne Urban Village: Not in an Urban

Village

This project provides for the development and implementation of the Seattle Center Century 21 Master Plan. Work includes, but is not limited to, working with stakeholder groups and consultant teams to identify development alternatives, holding public meetings, developing concept plans, carrying out environmental review, developing public and private partnerships, and recommending packages of improvements to elected officials.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	0	0	270	0	0	0	0	0	270
Property Sales and Interest Earnings-2	1,359	225	20	0	0	0	0	0	1,604
Total:	1,359	225	290	0	0	0	0	0	1,874
Fund Appropriations/Alloca	ations								
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	0	270	0	0	0	0	0	270
Seattle Center Capital Reserve Subfund	1,359	225	20	0	0	0	0	0	1,604
Total*:	1,359	225	290	0	0	0	0	0	1,874
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		0	270	0	0	0	0	0	270
Seattle Center Capital Reserve Subfund		120	125	0	0	0	0	0	245
Total:		120	395	0	0	0	0	0	515

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Site Signage

BCL/Program Name:Campuswide Improvements and RepairsBCL/Program Code:S03P01Project Type:Rehabilitation or RestorationStart Date:ONGOINGProject ID:S9118End Date:ONGOINGLocation:Seattle Center Campus

Neighborhood Plan: Not in a Neighborhood Plan Neighborhood Plan N/A

Matrix:

Neighborhood District: Magnolia/Queen Anne Urban Village: Uptown

This ongoing project funds replacement and renovation of wayfinding, event, and informational signage throughout the Seattle Center campus. Improvements may include, but are not limited to, replacement of exterior readerboards, event and directional signage, and development of a digital media network of electronic signage throughout the campus.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	91	50	0	0	100	100	100	100	541
Property Sales and Interest Earnings-2	485	0	0	0	0	0	0	0	485
Seattle Voter-Approved Levy	606	0	0	0	0	0	0	0	606
Property Sales and Interest Earnings-2	1,889	11	0	0	0	0	0	0	1,900
Total:	3,071	61	0	0	100	100	100	100	3,532
Fund Appropriations/Alloca	ntions								
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	91	50	0	0	100	100	100	100	541
Cumulative Reserve Subfund - Unrestricted Subaccount	485	0	0	0	0	0	0	0	485
Seattle Center Redevelopment and Parks Community Center - 1991 Levy Fund (Closed)	606	0	0	0	0	0	0	0	606
Seattle Center Capital Reserve Subfund	1,889	11	0	0	0	0	0	0	1,900
Total*:	3,071	61	0	0	100	100	100	100	3,532
O & M Costs (Savings)			0	0	0	0	0	0	0

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						Seattle Center			
Spending Plan by Fund									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	20	30	0	100	100	100	100	450	
Cumulative Reserve Subfund - Unrestricted Subaccount	0	0	0	0	0	0	0	0	
Seattle Center Redevelopment and Parks Community Center - 1991 Levy Fund (Closed)	0	0	0	0	0	0	0	0	
Seattle Center Capital Reserve Subfund	11	0	0	0	0	0	0	11	
Total:	31	30	0	100	100	100	100	461	

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Theatre Improvements and Repairs

BCL/Program Name:Theatre Improvements and RepairsBCL/Program Code:S9604Project Type:Rehabilitation or RestorationStart Date:ONGOINGProject ID:S9604End Date:ONGOINGLocation:Seattle Center Campus

Neighborhood Plan: Not in a Neighborhood Plan Neighborhood Plan N/A

Matrix:

Neighborhood District: Magnolia/Queen Anne Urban Village: Uptown

This ongoing project funds improvements to the various theater spaces and facilities on the Seattle Center campus. Typical improvements may include, but are not limited to, fire safety, mechanical, structural, sound, staging, dressing room and lobby improvements.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	963	130	0	0	250	250	250	250	2,093
Property Sales and Interest Earnings-2	1,545	74	0	0	0	0	0	0	1,619
General Obligation Bonds	1,130	0	0	0	0	0	0	0	1,130
To be determined	0	0	0	0	409	425	440	454	1,728
Total:	3,638	204	0	0	659	675	690	704	6,570
Fund Appropriations/Alloca	ations								
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	963	130	0	0	250	250	250	250	2,093
Cumulative Reserve Subfund - Unrestricted Subaccount	1,545	74	0	0	0	0	0	0	1,619
2002B LTGO Capital Project Fund	1,130	0	0	0	0	0	0	0	1,130
Total*:	3,638	204	0	0	250	250	250	250	4,842
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		50	80	0	250	250	250	250	1,130
Cumulative Reserve Subfund - Unrestricted Subaccount		4	70	0	0	0	0	0	74
2002B LTGO Capital Project Fund		0	0	0	0	0	0	0	0
To Be Determined		0	0	0	409	425	440	454	1,728
Total:		54	150	0	659	675	690	704	2,932

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Utility Infrastructure Master Plan & Repairs

BCL/Program Name: Utility Infrastructure **BCL/Program Code:** S03P03 **Project Type:** Rehabilitation or Restoration **Start Date: ONGOING Project ID:** S0101 **End Date: ONGOING Location:** Seattle Center Campus **Neighborhood Plan:** Not in a Neighborhood Plan Neighborhood Plan N/A **Matrix:**

Neighborhood District: Magnolia/Queen Anne Urban Village: Uptown

This ongoing project funds the repair and renovation of utility infrastructure at Seattle Center. Utility infrastructure includes chilled water and steam lines, electrical equipment, communication lines, and other systems. Typical improvements may include, but are not limited to, repair and replacement of underground piping for steam, chilled water and condensate lines; efficiency upgrades to the Center's chilled water loop; HVAC system renovation; replacement of water and fire mains; connectivity improvements; and electrical infrastructure upgrades.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	2,985	275	410	415	435	453	468	483	5,924
General Obligation Bonds	1,151	0	0	0	0	0	0	0	1,151
General Obligation Bonds	238	0	0	0	0	0	0	0	238
Total:	4,374	275	410	415	435	453	468	483	7,313
Fund Appropriations/Alloc	ations								
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	2,985	275	410	415	435	453	468	483	5,924
2002B LTGO Capital Project Fund	1,151	0	0	0	0	0	0	0	1,151
2003 LTGO Capital Project Fund	238	0	0	0	0	0	0	0	238
Total*:	4,374	275	410	415	435	453	468	483	7,313
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		250	425	425	435	453	468	483	2,939
2002B LTGO Capital Project Fund		0	0	0	0	0	0	0	0
2003 LTGO Capital Project Fund		0	0	0	0	0	0	0	0
Total:	<u> </u>	250	425	425	435	453	468	483	2,939

2014 - 2019 Proposed Capital Improvement Program

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Waste/Recycle Center, Warehouse and Shops Improvements

BCL/Program Name: Waste/Recycle Center, Warehouse and **BCL/Program Code:** S9801 **Shops Improvements Project Type:** Rehabilitation or Restoration **Start Date: ONGOING** S9801 **Project ID: End Date: ONGOING Location:** Seattle Center Campus Neighborhood Plan **Neighborhood Plan:** Not in a Neighborhood Plan N/A **Matrix: Urban Village: Neighborhood District:** Magnolia/Queen Anne Uptown

This ongoing project provides for renovation, repairs, and improvements to Seattle Center's shops and warehouse areas, waste disposal and recycling infrastructure, and staff working areas. Typical improvements include, but are not limited to, electrical upgrades, fire alarm upgrades, window replacement, and safety improvements.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources								,	
Real Estate Excise Tax I	295	0	0	0	52	55	56	58	516
Total:	295	0	0	0	52	55	56	58	516
Fund Appropriations/Alloca	ations								
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	295	0	0	0	52	55	56	58	516
Total*:	295	0	0	0	52	55	56	58	516
O & M Costs (Savings)			0	0	0	0	0	0	0

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