
CITY OF
Seattle, Washington

2007-2008 Proposed Budget



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**CITY OF SEATTLE
2007-2008 PROPOSED BUDGET**

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The Department of Finance wishes to thank the following people for their help in proofreading the 2007-2008 Proposed Budget:

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**City of Seattle
2007-2008 Proposed Budget**

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Readers Guide

This reader's guide describes the structure of the 2007 Proposed and 2008 Endorsed Budget and outlines its contents. It is designed to help citizens, media, and City officials more easily understand and participate in budget deliberations. In an effort to focus on what is achieved through spending, the 2007 Proposed and 2008 Endorsed Budget includes funding levels and expected program outcomes, taking into consideration the current economic situation.

A companion document, the 2007-2012 Adopted Capital Improvement Program (CIP), identifies adopted expenditures and fund sources associated with the development and rehabilitation of major City facilities, such as streets, parks, utilities, and buildings, over the coming six years. The CIP also shows the City's financial contribution to projects owned and operated by other jurisdictions or institutions. The CIP fulfills the budgeting and financing requirements of the Capital Facilities Element of Seattle's Comprehensive Plan by providing detailed information on the capacity impact of new and improved capital facilities.

Seattle budgets on a modified biennial basis. See the "Budget Process" section for details.

The 2007-2008 Proposed Budget

This document is a detailed record of the spending plan proposed for 2007-2008. It contains the following elements:

- Selected Financial Policies – a description of the policies that govern the City's approach to revenue estimation, debt management, expenditure projections, maintenance of fund balances, and other financial responsibilities;
- Budget Process – a description of the processes by which the 2006 Adopted Budget and 2007-2012 Adopted Capital Improvement Program were developed;
- Summary Tables – a set of tables that inventory and sum up expected revenues and planned spending for 2007-2008;
- General Subfund Revenue Overview – a narrative describing the City's General Subfund revenues, or those revenues available to support general government purposes, and the factors affecting the level of resources available to support City spending;
- Departmental Budgets – City department-level descriptions of significant policy and program changes from the 2006 Adopted Budget, the services provided, and the spending levels adopted to attain these results;
- Cost Allocation – a summary of cost-allocation factors for internal City services; and
- Appendix – an array of supporting documents including Cost Allocation, a summary of cost allocation factors for internal City services; a Report of Position Modifications, listing all position modifications contained in the 2007-2008 Proposed Budget; a glossary; and, Citywide statistics.

Departmental Budgets: A Closer Look

The budget presentations for individual City departments (including offices, boards, and commissions) constitute the heart of this document. They are organized alphabetically within seven functional clusters:

- Arts, Culture, & Recreation;
- Health & Human Services;
- Neighborhoods & Development;
- Public Safety;
- Utilities & Transportation;
- Administration; and
- Funds, Subfunds, and Other.

Each cluster, with the exception of the last, comprises several departments sharing a related functional focus, as shown on the organizational chart following this reader's guide. Departments are composed of one or more budget control levels, which in turn may be composed of one or more programs. Budget control levels are the level at which the City Council makes appropriations.

The cluster "Funds, Subfunds, and Other" comprises General Fund Subfunds that do not appear in the context of department chapters, including the General Subfund Fund Table, General Subfund Revenue Table, Cumulative Reserve Subfund, Emergency Subfund, Judgment and Claims Subfund, and Parking Garage Fund. A summary of the City's General Obligation debt is also included in this section.

As indicated, the Adopted Budget appropriations are presented in this document by department, budget control level, and program. At the department level, the reader will also see references to the underlying fund sources (General Subfund and Other) for the department's budgeted resources. The City accounts for all of its revenues and expenditures according to a system of funds and subfunds. In general, funds or subfunds are established to account for specific revenues and permitted expenditures associated with those revenues. For example, the City's share of Motor Vehicle Fuel taxes must be spent on road-related transportation activities and projects, and are accounted for in two separate subfunds in the Transportation Fund. Other revenues without statutory restrictions, such as sales and property taxes, are available for general purposes and are accounted for in the City's General Subfund. For many departments, such as the Seattle Department of Transportation, several funds and subfunds, including the General Subfund, provide the resources and account for the expenditures of the department. For several other departments, the General Subfund is the sole source of available resources.

Budget Presentations

Most department-level budget presentations begin with information on how to contact the department, as well as a description of the department's basic functions and areas of responsibility. There follows a narrative summary of the major policy and program changes describing how the department plans to conduct its business in light of the proposed budget. When appropriate, subsequent sections present budget control level and program level purpose statements, and program summaries detailing significant program changes from the 2006 Adopted Budget to the 2007 Proposed Budget.

Reader's Guide

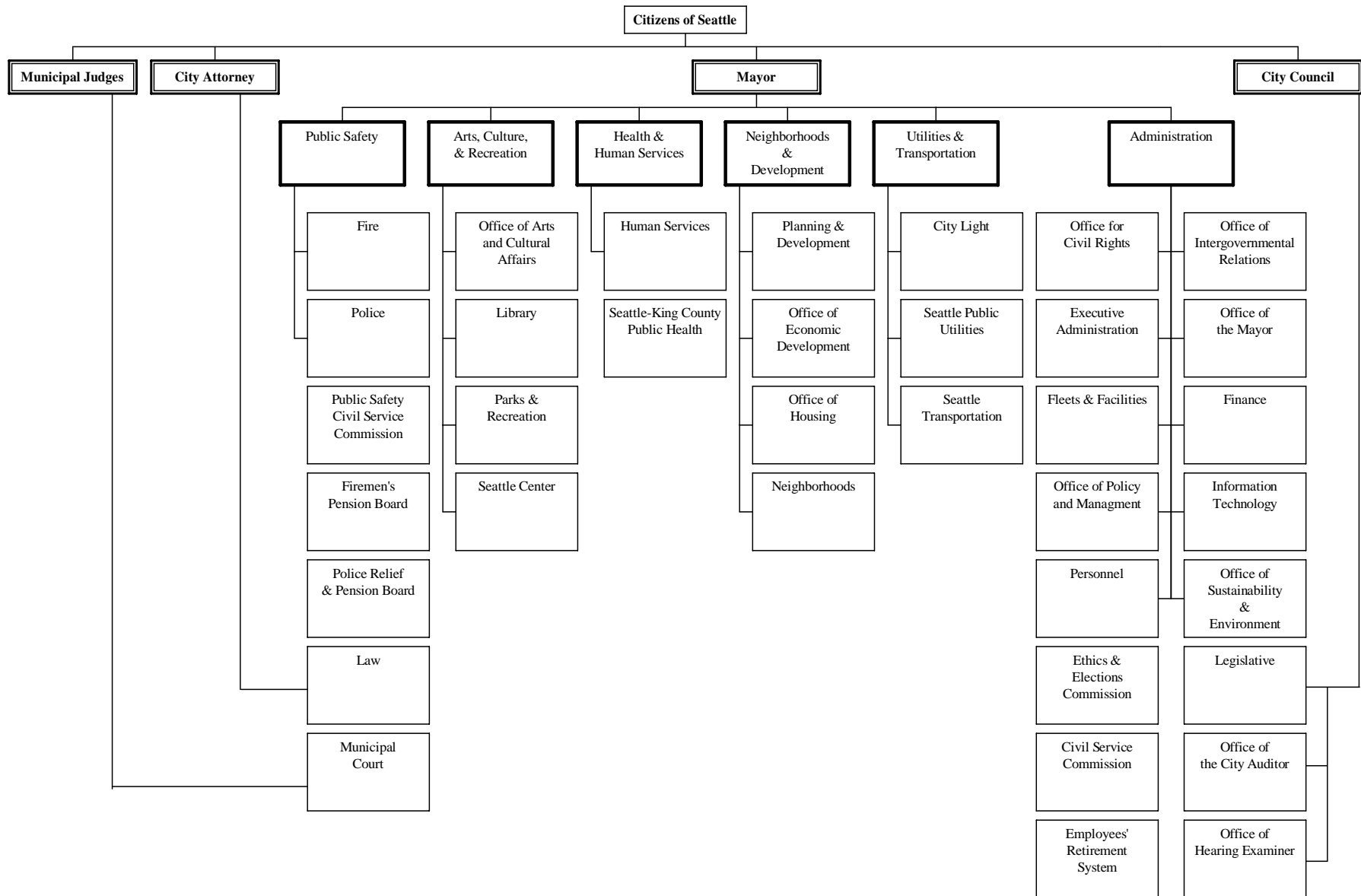
All department, budget control, and program level budget presentations include a table summarizing historical and adopted expenditures, as well as proposed appropriations for 2007 and endorsed appropriations for 2008. The actual historical expenditures are displayed for informational purposes only.

A list of all position changes proposed in the budget have been compiled in a separate report, the Report of Position Modifications. Position modifications include abrogations, additions, reclassifications, and status changes (such as a change from part-time to full-time status), as well as adjustments to departmental head counts that result from transfers of positions between departments.

For information purposes only, an estimate of the number of staff positions to be funded under the Proposed Budget appears in the departmental sections of the document at each of the three levels of detail: department, budget control, and program. These figures refer to regular, permanent staff positions (as opposed to temporary or intermittent positions) and are expressed in terms of full-time equivalent employees (FTEs). In addition to changes that occur as part of the budget document, changes may be authorized by the City Council or the Personnel Director throughout the year, and these changes may not be reflected in the estimate of staff positions presented for 2007 and 2008.

Where relevant, departmental sections close with additional pieces of information: a statement of actual or projected revenues for the years 2005 through 2008; a statement of fund balance; and a statement of 2007-2008 appropriations to support capital projects appearing in the 2007-2012 CIP. Explicit discussions of the operating and maintenance costs associated with new capital expenditures appear in the 2007-2012 Adopted Capital Improvement Program document.

City Organizational Chart



Selected Financial Policies

Debt Policies

- The City of Seattle seeks to maintain the highest possible credit ratings for all categories of short- and long-term General Obligation debt that can be achieved without compromising delivery of basic City services and achievement of adopted City policy objectives.
- The City will reserve \$100 million of legal limited tax (councilmanic) general obligation debt capacity, or 12% of the total legal limit, whichever is larger, for emergencies. The 12% reserve is now significantly greater than \$100 million.
- Except in emergencies, net debt service paid from the General Subfund will not exceed 9% of the total General Fund budget. In the long run, the City will seek to keep net debt service at 7% or less of the General Fund budget.

General Fund Fund Balance and Reserve Policies

- At the beginning of each year, sufficient funds shall be appropriated to the Emergency Subfund so that its balance equals 37.5 cents per thousand dollars of assessed value, which is the maximum amount allowed by state law.
- Tax revenues collected during the closed fiscal year which are in excess of the latest revised estimate of tax revenues for the closed fiscal year shall automatically be deposited to the Revenue Stabilization Account of the Cumulative Reserve Subfund. At no time shall the balance of the Revenue Stabilization Account exceed 2.5% of the amount of tax revenues received by the City during the fiscal year prior to the closed fiscal year.

Other Citywide Policies

- As part of the Mayor's budget proposal, the Executive develops a revenue estimate that is based on the best available economic data and forecasts.
- The City intends to adopt rates, fees, and cost allocation charges no more often than biennially. The rate, fee, or allocation charge structures may include changes to take effect at specified dates during or beyond the biennium. Other changes may still be needed in the case of emergencies or other unanticipated events.
- In general, the City will strive to pay for general government current operating expenditures with current revenues, but may use fund balance or other resources to meet these expenditures. Revenues and expenditures will be monitored throughout the year.
- In compliance with the State Accountancy Act, no City fund whose purpose is restricted by state or local law shall be used for purposes outside of these restrictions.
- Working capital for the General Fund and operating funds should be maintained at sufficient levels so that timing lags between revenues and expenditures are normally covered without any fund incurring negative cash balances for greater than 90 days. Exceptions to this policy are permitted with prior approval by the City's Director of Finance.

Budget Process

Washington state law requires cities with populations greater than 300,000, such as Seattle, to adopt balanced budgets by December 2 of each year for the fiscal year beginning January 1. The adopted budget appropriates funds and establishes legal expenditure limits for the upcoming fiscal year.

Washington state law also allows cities to adopt biennial budgets. In 1993, the City ran a pilot test on the concept of biennial budgeting for six selected departments. In 1995, the City moved from an annual to a modified biennial budget. Under this approach, the City Council formally adopts the budget for the first year of the biennium and endorses, but does not appropriate, the budget for the second year. The second year budget is based on the Council endorsement and is formally adopted by Council after a midbiennial review.

Budgetary Basis

The City budgets on a modified accrual basis. Property taxes, sales taxes, business and occupation taxes, and other taxpayer-assessed revenues due for the current year are considered measurable and available and, therefore, as revenues even though a portion of the taxes may be collected in the subsequent year. Licenses, fines, penalties, and miscellaneous revenues are recorded as revenues when they are received in cash because this is when they can be accurately measured. Investment earnings are accrued as earned.

Expenditures are considered a liability when they are incurred. Interest on long-term debt, judgments and claims, workers' compensation, and compensated absences are considered a liability when they are paid.

Budget Preparation

Executive preparation of the budget generally begins in February and concludes no later than October 2 with the Mayor's submittal to the City Council of proposed operating and capital improvement program (CIP) budgets. Operating budget preparation is based on the establishment of a Current Services or "baseline" budget. Current Services is defined as continuing programs and services the City provided in the previous year, in addition to previous commitments that will affect costs in the next year or two (when developing the two-year biennial budgets), such as voter-approved levy and bond issues for new library and park facilities, as well as labor agreements and changes in health care, insurance, and cost-of-living-adjustments for City employees. At the outset of a new biennium, Current Services budgets are established for both the first and second years. For the midbiennium budget process, the Executive may define the Current Services budget as the second year budget endorsed by the Council the previous November, or re-determine current service levels.

During the budget preparation period, the Department of Finance (DOF) makes two General Fund revenue forecasts, one in April and one in August. Both are used to determine whether the City's projected revenues are sufficient to meet the projected costs of the Current Services budget. The revenue estimates must be based on the prior 12 months of experience. Proposed expenditures cannot exceed the reasonably anticipated and legally authorized revenues for the year unless the Mayor proposes new revenues. In that case, proposed legislation to authorize the new revenues must be submitted to the City Council with the proposed budget.

In March at the outset of each new biennium, the Mayor asks departments to identify and prioritize the set of functions, defined as discrete services or activities, provided by the department and to estimate the dollars and full-time employees (FTEs) associated with each. The set of functions serves as a tool for the Mayor and his staff and DOF to review overall City priorities. In April, after updating the revenue forecast, DOF works with the Mayor's Office to develop departments' guideline budgets. In May, departments prepare Budget Issue Papers (BIPs), which are summary-level descriptions of suggested budget reductions or increases. The Mayor's Office and DOF review the documents and provide direction to departments on the BIPs to include in their budget submittals in early June. In early July, DOF receives departmental operating budget and CIP submittals,

Budget Process

including all position changes. Mayoral review and evaluation of department submittals takes place during July and August. DOF, in conjunction with individual departments, then finalizes the operating and capital budgets.

The process culminates in the proposed operating budget and CIP. Seattle's budget and CIP also allocate Community Development Block Grant funding. Although this federally funded program has unique timetables and requirements, Seattle coordinates it with the annual budget and CIP processes to improve preparation and budget allocation decisions, and streamline budget execution.

In late September, the Mayor submits the proposed budget and CIP to the City Council. In addition to the budget documents, DOF prepares supporting legislation and other related documents.

Budget Adoption

After the Mayor submits the proposed budget and CIP, the City Council conducts public hearings. The Council also holds committee meetings in open session to discuss budget requests with department representatives and DOF staff. Councilmembers then recommend specific budget actions for consideration by their colleagues. After completing the public hearing and deliberative processes, and after making changes to the Mayor's proposed budget, the City Council adopts the budget in late November through an ordinance passed by majority vote. The Mayor can choose to approve the Council's budget, veto it, or let it become law without mayoral signature. The Mayor must veto the entire budget or none of it. There is no line-item veto in Seattle. Copies of budget documents are available for public inspection at the DOF offices, in branches of the Seattle Public Library, and on the Internet at <http://www.seattle.gov/financedepartment>.

During the budget review process, the City Council may choose to explain its budget actions further by developing statements of legislative intent and budget guidance statements for future budget action. Intent statements state the Council's expectations in making budget decisions and generally require affected departments to report back to the Council on results. A chart summarizing the City's budget process schedule is provided at the end of this section.

Legal Budget Control

The adopted budget generally makes appropriations for operating expenses at the budget control level within departments, unless the expenditure is from one of the General Fund reserve accounts, or is for a specific project or activity budgeted in the General Subfund category called Finance General. These projects and activities are budgeted individually. Capital projects programmed in the CIP are appropriated in the budget at the program or project level. Grant-funded activities are controlled as prescribed by law and federal or state regulations.

Budget Execution

Within the legally adopted budget authorizations, more detailed allocations, as approved by DOF, are recorded in the City's accounting system, called SUMMIT, at the lowest levels of each department's organizational structure and in detailed expenditure accounts. Throughout the budget year, DOF monitors revenue and spending performance against the budget to protect the financial stability of the City.

Budget Amendment

A majority of the City Council may, by ordinance, eliminate, decrease, or re-appropriate any unexpended appropriations during the year. The City Council, generally with a three-fourths vote, may also increase appropriations from available money to meet necessary expenditures that were not foreseeable earlier. Additional unforeseeable appropriations related to settlement of claims, emergency conditions, or laws enacted since passage of the annual operating budget ordinance require approval by a two-thirds vote of the City Council.

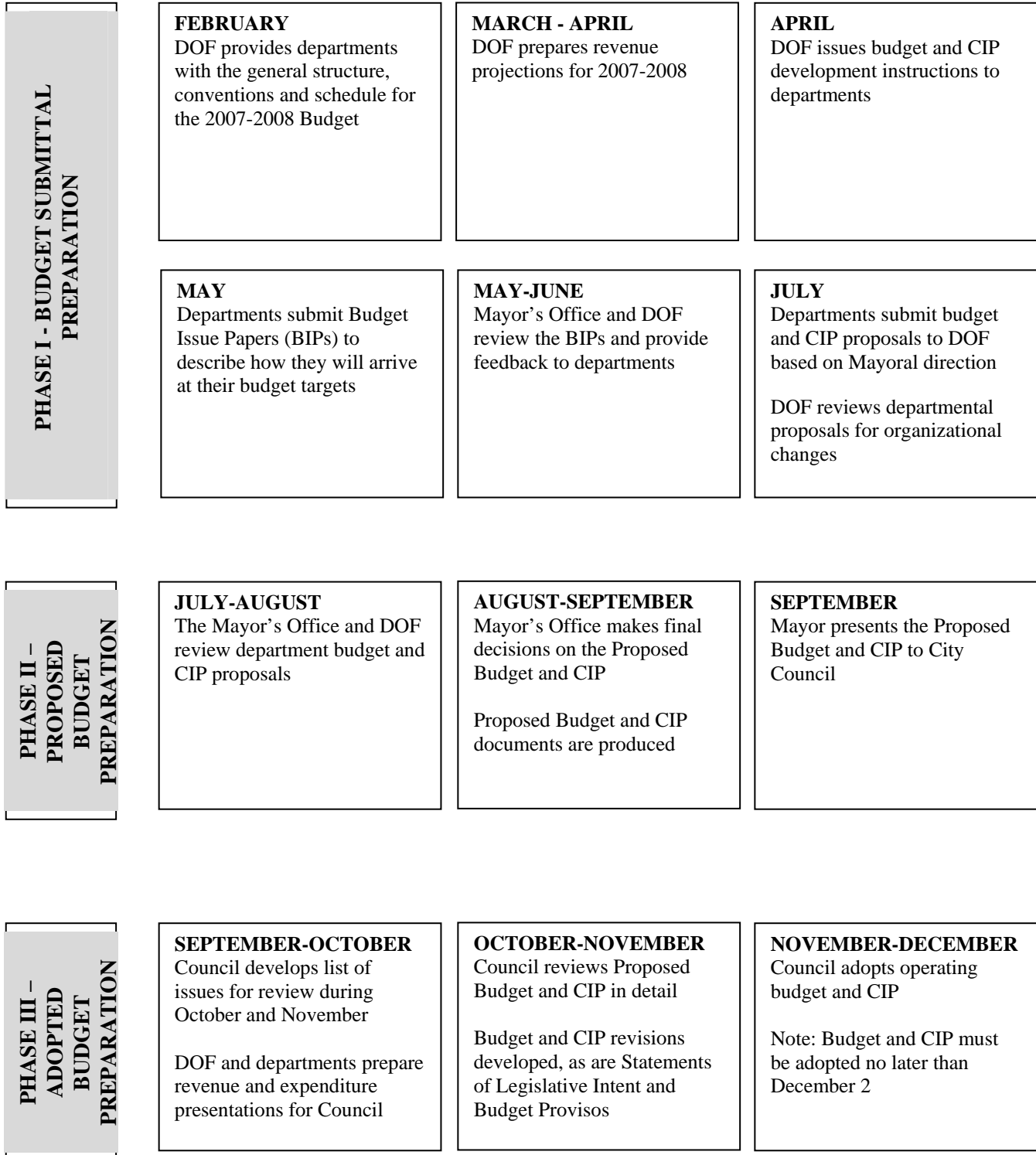
Budget Process

The Finance Director may approve, without ordinance, appropriation transfers within a department or agency of up to 10%, and with no more than \$500,000 of the appropriation authority for the particular budget control level or, where appropriate, line item, being increased. In addition, no transfers can reduce the appropriation authority of a budget control level by more than 25%.

In accordance with Washington state law, any unexpended appropriations for operating or ordinary maintenance expenditures automatically lapse at the close of the fiscal year, except for any appropriation continued by ordinance. Unexpended appropriations for capital outlays remaining at the close of the fiscal year are carried forward to the following year, except for any appropriation abandoned by ordinance. In developing guidelines for the transition to biennial budgeting, the City Council created a mechanism for allocating unexpended, non-capital, year-one appropriation authority. Resolution 28885 allows departments to carry forward into year two up to one-half of the unencumbered and unexpended non-capital appropriations remaining at the end of year one, with Council approval in year two's budget. The City's actual practices in this regard have varied over time due to fiscal conditions and policy priorities.

Budget Process

BUDGET PROCESS DIAGRAM – 2007-2008 BUDGET



Budget Overview

Mayor Greg Nickels established four priorities when he took office in January 2002: get Seattle moving, keep our neighborhoods safe, create jobs and opportunity for all, and build strong families and healthy communities. The Mayor's 2007-2008 Proposed Budget continues to focus on these priorities. The Budget is submitted during a period of strong regional economic growth but with several looming issues that may affect the City's finances during the biennium. Thus, the Proposed Budget focuses resources on a combination of one-time investments and high-priority programs.

Strong Economy and Healthy Revenues

As described in the General Subfund Revenue Overview, the Puget Sound area's economy has rebounded strongly from the 2001 recession. Job growth in the region now exceeds that in the rest of the state and the nation as a whole. A major construction boom now under way includes office buildings, research and manufacturing facilities, housing, and public projects, such as Sound Transit light rail. This economic growth has bolstered many City revenues, including sales tax, Business and Occupation (B&O) tax, Real Estate Excise Tax (REET), electricity sales, and construction permits.

It is important to put this recent revenue growth into a longer-term context. For example, sales tax revenues are projected to grow by 7.0% in 2006, 5.5% in 2007, and 4.6% in 2008. However, this follows a period of 10 consecutive quarters of declining revenues in 2001 through 2003. When the effects of inflation are removed, Seattle's sales tax revenues did not return to 2000 levels until mid-2006. Similarly, the rapid growth in property values has not translated into large growth in property tax revenues. State law limits property tax revenue growth to 1% per year, plus the value of new construction. Because new construction has seen strong growth, overall property tax revenue has been growing by 2% to 3% per year, or about the rate of inflation.

The strong recent economic performance gives the City the opportunity to add high-priority services. However, it has not yet been sufficient to fully offset the \$120 million in General Fund budget reductions made in the first four years of this decade.

Financial Challenges

Most economic forecasters expect the national and regional economies to slow over the next few years in response to higher interest rates, a slumping housing market, higher energy prices, and other issues. This slowing is reflected in the revenue estimates used for the 2007-2008 Proposed Budget. In addition to these economic concerns, the City faces at least five significant financial challenges as it enters this biennium.

B&O Tax Law Changes

In 2003, the State Legislature passed House Bill 2030, which is now codified as Chapter 35.102 RCW. The main purpose of this law was to create more uniformity among city B&O taxes through a model ordinance. This purpose was supported by both cities and business organizations. However, Section 13 of the bill was added over the opposition of cities. This section, which becomes effective in 2008, changes how income for certain businesses is calculated for tax purposes. At the Legislature's request, the State Department of Revenue (DOR) completed a study of the fiscal effects of this change in November 2005. Using 2004 figures, DOR estimated that Washington's cities would lose approximately \$23.3 million of revenue annually, with the effect on Seattle being a loss of \$15.6 million. Projecting this to 2008 yields a loss to Seattle of about \$20 million. Independent analyses by Seattle's Department of Finance produce projected losses of the same magnitude, although there is a wide range of possible impacts depending on how businesses respond to the change in the law.

DOR's study also identified several options to mitigate the impact in full or in part. As of this writing, the Legislature had not acted on any of these mitigation measures.

The 2008 Proposed Budget assumes the projected revenue loss is fully mitigated. The City's legislative agenda includes a request that the Legislature repeal, modify, or mitigate the effects of Section 13. In addition, the Mayor

Budget Overview

is proposing legislation with this budget that would raise the existing B&O tax rates if full mitigation is not provided. The Mayor does this reluctantly because it involves increasing taxes for all businesses to offset tax cuts granted to a small subset of firms. The proposal would raise the B&O tax rate in two steps on July 1, 2007 and July 1, 2008, by the maximum amounts allowed under state law. The resulting rates would be approximately 3.5% higher than current rates, with small variations by type of business. When fully implemented, these higher rates would bring in about \$5.2 million annually. The effective dates of these increases are timed to follow the legislative session so the increases can be repealed if the Legislature provides mitigation.

If full mitigation is not provided, the 2008 Proposed Budget will need to be modified in the mid-biennium through increases in other taxes and/or reductions in spending. A \$20 million revenue loss would account for about 3% of the General Subfund budget, once unavoidable costs such as debt service and contractual commitments are excluded. As part of the budget development process, departments were asked to provide preliminary proposals for what would be cut. These cuts focused on lower-priority services or elimination of proposed service expansions. Some of the proposed changes included:

- Postponing or reducing the plan to add firefighters so that all engines have four-person crews;
- Reducing the number of Police detectives;
- Reducing the number of domestic violence victim advocates;
- Slowing Police hiring, thereby reducing the number of officers on duty;
- Reducing the Library's collections budget, which is already below many of its peers;
- Reducing maintenance of trees and other open spaces;
- Reducing the Neighborhood Matching Fund, which provides support for citizen-initiated projects;
- Closing the Animal Shelter one day per week; and
- Reducing maintenance staff for City facilities, including community centers and Seattle Center.

Health Care Costs

The City faces rapid increases in health care costs for its employees, similar to the patterns experienced by other public- and private-sector employers. City health care expenditures are projected to grow by about \$45 million between 2005 and 2008, or about 14.4% per year. This increase affects all the City's operating departments, including General Fund agencies, the Department of Planning and Development, and the utilities. The increases are due to the health care market and changes in utilization as opposed to improvements in plan benefits.

Similarly, industrial insurance expenditures are project to grow by about 9.2% per year over the same period. This increase results from health care costs for treating injured workers, not from higher injury rates.

The Proposed Budget includes new staff and programs to help manage these cost pressures. The Personnel Department will add a position to work on health care cost containment. Personnel will also work with other departments to identify possible wellness initiatives. Several departments have initiated efforts to reduce industrial insurance costs. However, these efforts alone cannot bring health care cost escalation down to minimal levels. Federal or state action may be needed if cost containment is going to be effective.

Budget Overview

Civic Center Space Rent

In 1994, the City started the development of the new Civic Center. The City purchased Key Tower (now known as the Seattle Municipal Tower, or SMT) as the future home for most departments. Construction began later on a new Justice Center for the Police Department and Municipal Court, and on a City Hall for the Mayor's Office, Legislative Department, Law Department, and related agencies. These new facilities were completed by 2005 and replaced cramped, outmoded, and seismically unsafe buildings.

Space rent for agencies with downtown facilities grew substantially between 2006 and 2007 for two reasons. First, the costs for the new facilities are higher than for the buildings they replaced. These higher costs include the debt service on the bonds issued to build or acquire the new structures, an asset preservation reserve to ensure the new buildings are maintained appropriately (unlike their predecessors), and the operations costs for the large plazas and public areas that did not exist previously. Second, most departments have significantly more space in the new buildings than in the old ones.

For 2005 and 2006, the City held down space rents by using surpluses accumulated from private tenants in SMT. These tenants were replaced by City departments during the same period, so no surpluses remain to subsidize costs for City agencies in 2007 and beyond.

Space rent changes are also complicated by how debt service on Civic Center facilities is recovered. For years through 2006, debt service was allocated only to the "six funds" that have significant dedicated revenue sources: General Fund, Light Fund, Seattle Public Utilities (SPU) Fund, Planning and Development Fund, Transportation Fund, and Retirement Fund. General Fund departments did not pay any of this debt service directly. For 2007 and beyond, Civic Center debt service is being charged to the Fleets and Facilities Department (FFD) and is recovered through space rents. A further complication is that City Light had its own SMT lease that predated the City's ownership of the building. This lease expires at the end of 2006 and City Light will pay the same space rental rate as other departments starting in 2007.

This set of issues means that individual departments will see very different changes in space rents between 2006 and 2007. Departments with no downtown facilities, such as Parks, will have little or no change. Departments that were already being charged debt service, such as SPU and the Seattle Department of Transportation (SDOT), will see net increases in space rent of about 12%, largely due to the loss of private tenant subsidy. Departments that were not being charged debt service, such as the Department of Executive Administration (DEA), the Department of Finance (DOF), the Legislative Department, and the Office of Housing (OH) will see net increases in space rent of about 175%, which is partially offset by savings in General Subfund debt service payments elsewhere in the budget. Finally, departments that were not being charged debt service and that increased their space usage, such as the Personnel Department, will see increases in excess of 200%.

Space rent should not be a major budget driver after 2007. Subsidies have been completely eliminated and debt service is mostly a fixed cost, so space rents should grow more slowly than inflation in the future.

Parks Levy Expiration

In 2000, Seattle's voters approved the Neighborhood Parks, Green Spaces, Trails, and Zoo Levy Lid Lift to provide eight years of funding for various parks-related acquisition, development, and maintenance projects. In addition, the Levy included funding for expanded programs and services at parks and community centers. The Levy expires at the end of 2008. The Mayor does not support renewal of this levy for operating purposes. About \$9 million would need to be found starting in 2009 if all of these programs were continued.

The Parks Department has identified options for terminating, modifying, or finding other funding sources for these programs. The 2007-2008 Proposed Budget includes a plan to phase in the Levy termination gradually from 2007 through 2010 by using additional General Subfund resources in the first two years to save some Levy resources for the following biennium. The Mayor is also exploring other funding options for some programs,

Budget Overview

including support for the Woodland Park Zoo. This combination of efforts should reduce the effect of Levy termination in 2009.

Community Development Block Grant (CDBG)

CDBG is the federal government's principal source of funding to support local community development and human services programs. Federal funding has been constant or slowly declining in recent years. The president's budget for 2007 assumed a significant cut in CDBG, but it appears that Congress will at least maintain last year's funding level. The 2007-2008 Proposed Budget assumes federal CDBG funding will be similar to amounts received in 2006.

As part of the Sound Transit light rail project, the City has committed CDBG funds to the Rainier Valley Community Development Fund (RVCDF). This commitment increases by \$1.85 million between 2006 and 2007, necessitating reductions in other programs funded by CDBG. The Proposed Budget continues funding for many of these programs from other sources, including shifting costs of Housing Levy administration and some economic development programs to the General Fund. Similarly, a program that pays for parks maintenance projects and helps train homeless individuals is shifted to REET. Some lower-priority programs in the Human Services Department (HSD) are reduced in order to provide General Fund to cover CDBG cuts in high-priority human services programs serving homeless individuals.

Future uses of CDBG depend on continuing federal funding for this program. It is not likely that the City's other revenues will be able to fully offset significant cuts in CDBG funding if they occur.

Making Nonrecurring Investments

The strong economy has produced significant General Fund surpluses in 2005 and 2006. However, the challenges outlined above suggest that such surpluses will not continue indefinitely, so the City must be cautious in starting new, ongoing programs or expanding existing ones. The Mayor therefore developed the 2007-2008 Proposed Budget by focusing on one-time budget additions and high-priority programs.

Many of the one-time investments focus on improving the City's technological capabilities. These investments include:

- Further developing the Seattle Justice Information System (SEAJIS), which improves data links among the Police Department, Law Department, and Municipal Court. This eliminates duplicate data entry and improves efficiency, thereby allowing position reductions in some agencies.
- Expanding the program to install video cameras in Police cars. The Proposed Budget includes funding to put a combined camera and mobile data computer in all Police Department patrol vehicles. In addition, each officer will be issued his/her own laptop computer to be used with the new Records Management System. This deployment of technologies will improve efficiency and increase accountability.
- Purchasing and installing vehicle locators in each Police car. This system uses global positioning technology so dispatchers can see the exact location of every patrol vehicle, thereby ensuring the fastest possible response and providing additional officer safety.
- Providing regular funding for upgrading Library servers. Many of the systems supporting the Seattle Public Library's operations were purchased with capital funds through the Libraries for All ballot measure. The Proposed Budget provides a stable source of money to gradually replace and upgrade these systems.
- Replacing DEA's cash receipting, tax collection, and payroll interface systems. These investments will improve customer service and increase reliability.

Budget Overview

- Constructing back-up cooling systems for City data centers in SMT, which will ensure continued operation in emergencies.
- Upgrading FFD's fleet and property management software.
- Purchasing and customizing a departmental budget development system that will be shared by several mid-sized City agencies.
- Supporting the Safe Harbors information management system, which helps improve service delivery to homeless individuals.
- Funding the Department of Information Technology (DoIT) to develop a business case for the Technology Infrastructure Optimization project (TIO). The purpose of TIO is to replace the City's hardware and software that support electronic mail, filing and printing, and other internal operations. The current software may not be supported by the vendor in the future and TIO will assess the cost-effectiveness of various alternatives.

The Mayor also took the opportunity to fund several other high-priority, nonrecurring items, including investments in "green" equipment and facilities (further described below), development of long-term plans for the Parks Department and Seattle Center, a housing needs assessment, and one-time equipment purchases for several departments.

The Mayor also added nonrecurring funding for several community facilities, as described below.

Addressing Major Priorities

Mayor Nickels established four major priorities when he took office five years ago. The Proposed Budget includes significant investments in each of these areas.

Get Seattle Moving

Transportation systems are a critical feature of urban areas. The City of Seattle has lost several major revenue sources devoted to transportation maintenance over the last decade as a result of court decisions or statewide initiatives. The City has expanded its support for transportation from the General Fund and REET significantly over the past five years, but still has a substantial transportation maintenance backlog. In addition, the state and region need to make investments in major corridors, including the Alaskan Way Viaduct and the Evergreen Point Bridge (SR 520). The Proposed Budget continues current transportation maintenance efforts and adds significant funding in two programs:

- Bridging the Gap. In May, the Mayor proposed a 20-year transportation maintenance and development program to be supported by a combination of a property tax levy lid lift, a commercial parking tax, and a business transportation tax calculated on employee hours worked. The Council approved a modified version of this proposal in July with a somewhat lower property tax and a gradual phase-in of the other two taxes. In September, as this Budget was being completed, the Mayor and several Councilmembers decided to propose a modified property tax measure for the November ballot. The original proposal allowed the tax revenue to grow for the first six years to compensate for construction inflation. However, under state law, such a measure could not have a definite term. The new proposal would provide for a nine-year levy but cannot grow at the rate of construction inflation.

Assuming the new approach is approved, approximately \$39.9 million and \$51.5 million would be generated by the three revenue sources for transportation investments in 2007 and 2008, respectively. These investments include significant expansions of maintenance programs, such as street paving and

Budget Overview

bridge rehabilitation; new and expanded programs to build sidewalks and bicycle lanes; support for transit operations and related capital improvements; and the City's share of the cost of four major facilities – the Spokane Street Viaduct, the Mercer Corridor, the Lander Street Overcrossing, and King Street Station. The Proposed Budget included in this volume is based on the "Bridging the Gap" financing plan approved by the Council in July. If the new proposal is adopted, a revised budget will be submitted to the Council in October.

- Alaskan Way Tunnel and Seawall. The Alaskan Way Viaduct is approximately 50 years old and has exceeded its useful life. Many parts of the structure are seismically unsafe and it sits on unstable soils. The neighboring Seawall was mostly built in the 1930s and has deteriorated under attack by marine organisms. The City has been working with the Washington State Department of Transportation (WSDOT) to develop plans for replacing these structures. The Mayor and Council have identified a tunnel as the City's preferred replacement option. The 2007 Proposed Budget includes \$24.0 million in City Light and \$5.5 million in SPU to continue planning and design for utility relocation required by the project. Actual relocations are projected to begin in 2008. In addition, the Budget proposes a \$4.0 million Councilmanic bond issue to cover a portion of SDOT's costs in 2007-2008. These costs include design work and demonstration projects related to the North Seawall. Other costs will be covered by WSDOT.

Keep Our Neighborhoods Safe

Public safety is the principal responsibility of local government. In the last three years, the City has made major new investments in public safety, including the addition of about 33 Police patrol officers and significant investments in Police technology and equipment. The City is in the process of adding firefighters so each engine has a four-person crew, which will improve safety and provide faster response to fires. This process expected to be complete in early 2008. The Fire Facilities Levy is providing funds to replace or renovate neighborhood fire stations, build a new Fire Alarm Center and Emergency Operations Center (EOC), and purchase two new fireboats. The City has also stepped up its efforts to prepare for emergencies, including disaster caches, emergency generators, emergency water supplies, and equipment and supplies needed to respond to terrorist events or natural disasters. Three major new activities are included in the 2007-2008 Proposed Budget:

- Emergency Preparedness. Several departments receive funding to expand emergency preparedness. Staff are added to the Fire Department and FFD to coordinate their departments' emergency work. The Emergency Preparedness Bureau in the Police Department will undertake a study of the City's needs to respond to a medical emergency, such as pandemic flu. The 2008 Proposed Budget includes \$250,000 in Finance General to purchase equipment or supplies identified by this study. About \$966,000 is included for DoIT to build a backup 911 dispatch center in the new EOC. In addition, the Department of Planning and Development (DPD) receives funding to conduct a study of unreinforced masonry buildings in Seattle.
- New Officers, Technology, and Vehicles. The City has received grant funding from Sound Transit to provide additional traffic control during construction of light rail in the Downtown Bus Tunnel. Some of this funding expires in 2007. The Mayor is proposing to continue current staffing levels using General Fund resources, which will add six positions to Patrol in 2007. As noted previously, the Proposed Budget makes major investments in Police Department technology, which will facilitate dispatching, recordkeeping, and accountability. These investments will improve efficiency and will support the geo-policing effort to assign officers to areas with the greatest need. Finally, the Budget provides funds to purchase 10 new patrol cars, which will provide more coverage through one-person rather than two-person vehicles.
- 48-Hour Graffiti Response. Graffiti is often an indication of deteriorating safety in a neighborhood. One of the most effective deterrents to graffiti is to ensure its prompt removal. The Proposed Budget adds resources to Parks, Seattle Center, SDOT, and SPU to ensure removal of most graffiti on public property

Budget Overview

within 48 hours. Costs in 2007 are generally higher than in future years in order to cover startup costs for vehicles and equipment.

Create Jobs and Opportunity for All

Economic development was a major focus of the City in the first part of this decade. The deep recession led the City to undertake major efforts to attract and retain employers, including lifting the development lid in the University District, changing development regulations and making public investments in the Northgate neighborhood, building infrastructure and supporting redevelopment in South Lake Union, and changing development regulations to support construction and housing downtown. The City also made a series of targeted investments in job training, business outreach, and neighborhood business districts. These efforts will continue and expand in 2007. In addition, the Mayor's Proposed Budget includes three new economic development proposals:

- Permit Processing Times. The recent boom in construction has led to delays in processing building-related permits, despite staff expansions and new systems that improve interdepartmental coordination. The Proposed Budget adds staff to DPD, Fire, and SDOT to ensure that permit processing time goals are met.
- Apprenticeship. Apprenticeship programs are one of the best ways to provide access to well-paying jobs in building trades, automotive professions, and other jobs. These programs are especially valuable for women and people of color. The City has been a leader in providing apprenticeship opportunities and a substantial expansion of these opportunities is planned for 2007. City Light will add 30 apprentice positions to begin preparing individuals to replace line workers and other electrical professionals, many of whom are expected to retire within the next decade. SPU will expand its apprentice programs in both the water and wastewater fields. FFD will restore its three auto apprentice positions. Finally, the Personnel Department's budget will include 30 unfunded apprentice positions. These will be used in the same way as the successful program for supported employees. Departments that want to create or expand an apprenticeship program can borrow a position from Personnel and use it to hire a new apprentice. This provides more flexibility and allows programs to be started quickly and efficiently.
- B&O Tax Threshold. The Mayor is proposing to raise the threshold for B&O tax payments from its current level of \$50,000 to a proposed level of \$75,000. Firms with revenues less than \$75,000 would not be subject to the City's B&O tax. The threshold has not been raised since 1994 and the Mayor believes tax relief for these small businesses is warranted.

Build Strong Families and Healthy Communities

The City of Seattle provides a wide range of services to its residents and to people from the surrounding region. The Proposed Budget includes significant expansions of efforts in many areas:

- Environmental Action Agenda. The Mayor has proposed a three-part Environmental Action Agenda. "Green Seattle" focuses on expanding the City's tree cover and ensuring that City-owned trees are maintained appropriately. The "Climate Protection Initiative" focuses on reducing greenhouse gas emissions and having Seattle achieve the goals of the Kyoto protocol by 2012. "Restore Our Waters" focuses on improving the City's streams and shorelines, and reducing adverse impacts caused by City facilities. The 2007 Proposed Budget includes about \$18.5 million of investments in these three areas, including about \$13.3 million associated with the Bridging the Gap transportation initiative. Some of the most significant investments include:

- Adding new tree crews to Parks and SDOT to maintain City-owned trees;

Budget Overview

- Adding funds to improve maintenance of trees in the City’s open space areas, including removal of invasive species;
 - Purchasing “green” vehicles and equipment, including hybrid cars for Police nonpatrol uses and electric equipment for maintenance in Parks and Seattle Center, as well as further expansion of the City’s use of biodiesel;
 - Reducing wastewater discharges from City facilities by covering materials storage areas and changing systems at fire stations;
 - Adding and maintaining sidewalks and bike lanes;
 - Investing in transit operations and making capital investments that improve transit reliability; and
 - Adding staff and capital funds to reduce energy and water use by City facilities.
- Ten-Year Plan to End Homelessness and the Housing First Strategy. Seattle is one of the participants in the 10-Year Plan, which calls for investments in transitional and permanent housing in order to get homeless individuals out of shelters. One aspect of this is “Housing First,” a strategy that offers housing with support services to deal with homeless individuals with the most significant challenges, including drug or alcohol abuse and mental health issues. The 2007-2008 Proposed Budget includes annual funding of about \$985,000 to continue and expand support services for Housing First. In addition, about \$705,000 is included each year to continue the current level of shelter beds for this biennium until the investments in housing can begin to reduce demand. Finally, \$2 million of General Fund resources are added to OH’s budget in 2007 to fund the City’s share of construction of about 40 units of supported housing. The Mayor is calling on King County, suburban cities, and nonprofit organizations to match Seattle’s efforts in the 10-Year Plan.
- Neighborhood Investments. The Proposed Budget expands City programs in neighborhoods facing economic uncertainty and social challenges. Three neighborhoods receive special attention:
- The 2007-2008 Proposed Budget includes approximately \$1.7 million in targeted funds for the South Park neighborhood. This includes expansion of community center hours, with a particular focus on youth programs; continuation of very successful human services and economic development programs; paving of the major street in the business district; and continued efforts to reduce drainage problems.
 - An initiative to revitalize the Broadway neighborhood began in 2005. The City provided funding through a midyear supplemental ordinance in 2006. The 2007 Budget includes \$200,000 in the Office of Economic Development (OED) to continue these efforts. Finance General is provided with \$175,000 in 2008 to fulfill the City’s overall commitment of \$500,000 to this neighborhood.
 - Sound Transit light rail and other development pressures will have major effects on Southeast Seattle. The 2007-2008 Budget continues funding for efforts in OED and the Office of Policy and Management to support this neighborhood. In addition, \$75,000 is provided in Finance General each year for consultant support for a possible community revitalization effort.
- Race and Social Justice. The Mayor started his Race and Social Justice Initiative (RSJI) four years ago. The purposes of the Initiative are to ensure that City services are available to everyone and that the City works to eliminate the effects of racism within City government and the broader community. Many aspects of the 2007-2008 Proposed Budget were developed with an explicit focus on social justice issues, including the 10-Year Plan, South Park, and apprenticeship investments previously described. Other

Budget Overview

initiatives in this area include continued City support for the Contractor Development and Competitiveness Center, which helps small businesses develop skills to obtain public contracts, and funding for a new staff person in DEA to monitor compliance with wage laws by housing contractors. This responds to recent concerns that many workers on these projects, who are often immigrants and people of color, have not been paid appropriately.

- Community Facilities. The City has provided financial support for several development projects by nonprofit cultural or human services organizations in the last few years, including the Museum of History and Industry, the Seattle Children's Museum, the Wing Luke Museum, the Colman School project, and the Asian Counseling and Referral Services project. The Mayor is proposing to continue this practice in the 2007-2008 Budget. New investments include:

- \$1 million for the Rainier Vista Boys and Girls Club, as called for in Resolution 30817;
- \$250,000 for part of the costs of a new facility for Family Services;
- \$250,000 for the East Madison YMCA project;
- \$500,000 for the Seattle Housing Authority for a community facility at High Point; and
- \$333,333 in 2008 as the first payment of a projected \$1 million for the Nordic Heritage Museum.

- Seattle Center Financial Stability. Seattle Center experienced very difficult financial circumstances in the early part of this decade due to the recession and relatively poor performances by the major tenant of KeyArena. Despite cutting staffing and reducing maintenance, the Center developed a \$10 million deficit by 2005. This deficit has been filled by selling parking lots surplus to the Center's needs, but the deficit would recur quickly without further action. The Mayor appointed a citizens committee to make recommendations on the Center's future. The 2007-2008 Proposed Budget builds on these recommendations in several ways:

- Debt service on KeyArena and the revenues associated with it are removed from the Seattle Center Fund and shifted to the General Fund. This creates a net annual obligation for the General Fund of about \$2.6 million.
- Nine maintenance positions are restored to the Center's budget at an annual General Fund cost of almost \$1 million.
- The General Fund also provides money to offset revenue losses associated with the monorail. A \$4.5 million rehabilitation of the monorail is financed through Councilmanic debt to be repaid by the General Fund, operating revenues, and projected federal grants.
- Funding is provided from the Cumulative Reserve Subfund to pay for a 20-year plan for the Center's facilities and grounds. This will update existing plans that have supported the Center's rehabilitation since the early 1990s.

- Parks Improvements. The Proposed Budget includes several major initiatives in the Parks Department. In addition to the "green" investments that have already been described, the Budget includes a downtown parks initiative of maintenance and program expansions, plus the creation of new park rangers to improve security and service. About \$7 million of Councilmanic debt is proposed to renovate Building 27 at Sand Point to house indoor recreation programs. This debt service is expected to be covered by tenant revenues after 2009. Funds are provided for partial payment for the Capehart property in Discovery Park. An agreement on this issue is expected in early 2007. The Cumulative Reserve Subfund will cover the costs

Budget Overview

for new artificial turf fields and replacement of lights with safer, more energy-efficient, and less obtrusive structures. Finally, the rapid growth of REET in recent years allows Parks to expand its major maintenance of existing facilities.

- Library Collections and Technology. The Proposed Budget makes permanent a 2006 temporary \$500,000 annual increase in the Library collections budget. A recent patron survey found that users wanted more investment in collections rather than expansion of hours. As noted above, the Budget also includes ongoing funding to replace the Library's major information processing systems.

Conclusion

The Proposed 2007-2008 Budget reflects strong economic growth and the results of good fiscal management in the last few years. There are several major budget challenges likely in 2008 and 2009, so much of the current financial surplus is proposed to be focused on one-time investments. In addition, funds are proposed for the City's highest priorities and to offset some of the budget cuts that had to be made earlier in the decade.

Summary Tables

REVENUE SUMMARY BY SOURCE (in thousands of dollars)*

GENERAL SUBFUND

Revenue Source	2005 Actual	2006 Revised	2007 Proposed	2008 Proposed
Total Taxes	607,646	647,216	670,051	693,191
Licenses and Permits	15,303	12,979	12,684	12,400
Parking Meters/Meter Hoods	15,333	16,586	18,288	19,596
Court Fines	16,255	17,550	16,981	16,261
Interest Income	3,200	4,371	4,284	3,577
Revenue from Other Public Entities	22,312	8,950	9,728	9,512
Service Charges & Reimbursements	41,982	40,172	46,156	46,450
All Else	1,208	1,422	1,040	1,089
Total: Revenue & Other Financing Sources	\$723,239	\$749,247	\$779,212	\$802,077
Interfund Transfers	4,455	1,037	5,698	4,555
Total, General Subfund	\$727,694	\$750,284	\$784,910	\$806,632

*Totals may not add due to rounding.

Summary Tables

EXPENDITURE SUMMARY

(in thousands of dollars)

Department	2006 Adopted		2007 Proposed		2008 Proposed	
	General Subfund	Total Funds	General Subfund	Total Funds	General Subfund	Total Funds
Arts, Culture & Recreation						
Office of Arts and Cultural Affairs	2,013	4,186	2,544	6,723	2,535	6,549
The Seattle Public Library	40,409	43,164	44,303	47,131	45,765	48,644
Department of Parks and Recreation ¹	66,856	112,498	73,669	118,838	76,063	123,484
2000 Parks Levy Fund	0	20,759	0	9,108	0	9,807
1999 Seattle Center/Community Centers Fund	0	0	0	0	0	0
Seattle Center	10,615	36,675	14,304	32,936	14,386	34,304
SubTotal	119,893	217,282	134,820	214,735	138,749	222,787
Health & Human Services						
Community Development Block Grant	0	15,362	0	13,775	0	13,721
Educational and Developmental Services Levy	0	14,765	0	16,534	0	17,575
Human Services Department	39,249	87,288	45,807	98,161	46,741	103,013
SubTotal	39,249	117,415	45,807	128,470	46,741	134,309
Neighborhoods & Development						
Office of Economic Development	5,932	5,932	6,900	6,900	6,921	6,921
Office of Housing	2,475	33,912	3,178	38,098	953	34,801
Department of Neighborhoods	7,342	7,342	8,189	8,189	8,370	8,370
Neighborhood Matching Subfund	3,271	3,271	3,465	3,733	3,568	3,843
Department of Planning and Development	8,931	55,357	10,088	61,793	10,148	63,371
SubTotal	27,951	105,814	31,820	118,713	29,960	117,305
Public Safety						
Criminal Justice Contracted Services	19,551	19,551	21,031	21,031	22,059	22,059
Fire Facilities Fund	0	19,344	0	44,015	0	2,377
Firemen's Pension	16,423	17,707	16,884	17,975	17,072	18,201
Law Department	14,486	14,486	16,836	16,836	17,288	17,288
Police Relief and Pension	15,807	16,772	16,244	16,855	16,706	17,317
Public Safety Civil Service Commission	120	120	125	125	129	129
Seattle Fire Department	123,107	123,107	135,898	135,898	141,644	141,644
Seattle Municipal Court	19,980	19,980	24,974	24,974	25,752	25,752
Seattle Police Department	190,270	190,270	208,935	208,935	212,733	212,733
SubTotal	399,744	421,337	440,929	486,644	453,383	457,500
Utilities & Transportation						
Seattle City Light	0	903,138	0	922,552	0	950,409
Seattle Public Utilities	2,405	581,311	1,299	659,228	1,314	688,508
Seattle Transportation	40,245	177,128	43,379	193,544	43,023	319,830
SubTotal	42,650	1,661,577	44,678	1,775,324	44,337	1,958,748

¹ General Subfund figures for the Department of Parks and Recreation have been revised to reflect both the direct subsidy from the General Subfund and Charter revenues.

Summary Tables

Department	2006 Adopted		2007 Proposed		2008 Proposed	
	General Subfund	Total Funds	General Subfund	Total Funds	General Subfund	Total Funds
Administration						
Civil Service Commission	168	168	202	202	209	209
Department of Executive Administration	29,407	29,407	33,827	33,827	32,889	32,889
Department of Finance	3,973	3,973	5,230	5,230	5,063	5,063
Department of Information Technology	3,362	36,932	3,901	52,088	3,306	52,237
Employees' Retirement System	0	7,509	0	8,527	0	9,469
Ethics and Elections Commission	563	563	597	597	616	616
Finance General	32,375	32,375	34,267	34,267	34,012	34,012
Fleets and Facilities Department	2,695	79,967	0	108,469	0	109,737
Legislative Department	9,526	9,526	11,313	11,313	11,680	11,680
Office of City Auditor	1,048	1,048	1,071	1,071	1,107	1,107
Office of Hearing Examiner	488	488	512	512	529	529
Office of Intergovernmental Relations	1,850	1,850	2,036	2,036	2,075	2,075
Office of Policy and Management	2,027	2,027	2,400	2,400	2,426	2,426
Office of Sustainability and Environment	612	612	1,005	1,005	1,033	1,033
Office of the Mayor	2,461	2,461	2,814	2,814	2,882	2,882
Personnel Compensation Trust Subfunds	0	116,401	0	139,837	0	154,863
Personnel Department	10,227	10,227	12,403	12,403	12,764	12,764
Seattle Office for Civil Rights	1,861	1,861	2,095	2,095	2,226	2,226
SubTotal	102,643	337,395	113,672	418,693	112,818	435,818
Funds, Subfunds and Other						
Bonds Debt Service ²	32,677	58,882	25,423	27,658	18,510	21,313
Cumulative Reserve Subfund	678	61,199	400	67,417	0	58,133
Emergency Subfund	2,834	2,834	3,030	3,030	3,324	3,324
Judgment/Claims Subfund	485	15,050	1,379	15,000	1,379	15,000
Parking Garage Fund	0	6,964	0	7,185	0	7,420
SubTotal	36,674	144,929	30,232	120,290	23,213	105,190
Grand Total	768,804	3,005,749	841,958	3,262,869	849,200	3,431,657

² The amounts in the "Total Funds" column reflect the combination of the General Subfund LTGO bond debt obligation and the UTGO bond debt obligation. Resources to pay LTGO debt payments from non-General Subfund sources are appropriated directly in operating funds.

General Fund Revenue Overview

City Revenue Sources – September 2006

City Revenues

Seattle City government has four main sources of revenue supporting the services and programs the City provides its residents. First, taxes, license fees, and fines support activities typically associated with City government, such as police and fire services, parks, and libraries. Second, certain City activities are partially or completely supported by fees for services, regulatory fees, or dedicated property tax levies. Examples of City activities funded in whole or in part with fees include certain facilities at the Seattle Center, recreational facilities, and building inspections. Third, City utility services (electricity, water, drainage and wastewater, and solid waste) are supported by charges to customers for services provided. Finally, grant revenues from private, state or federal agencies support a variety of City services, including social services, street and bridge repair, and targeted police services.

In 2005, general government revenue totaled approximately \$727.7 million. General government revenue is projected to total \$750.3 million in 2006; \$784.9 million in 2007; and \$806.6 million in 2008. A portion of the growth from 2006 to 2007 is a result of reclassifying revenues to the General Subfund that previously were deposited in other funds.

City Funds

The City allocates its financial resources into a variety of accounting entities called “funds” or “subfunds” to account for revenues and expenditures. The use of multiple funds is necessary to ensure compliance with state budget and accounting rules, and to promote accountability for specific projects or activities.

The majority of expenditures for services typically associated with the City, such as police and fire, are accounted for in one of two subfunds of the City’s General Fund. Operating expenses for these services are accounted for in the General Subfund (comparable to the “General Fund” in budgets prior to 1996) and capital expenditures are accounted for in the Cumulative Reserve Subfund.

Many departments or programs have separate funds or subfunds. For example, operating revenues and expenditures for the City’s parks are accounted for in the Park and Recreation Fund. Expenditures of revenues from the City’s Families and Education Property Tax Levy are accounted for in the Educational and Development Services Fund. In addition, the City maintains separate funds for debt service and capital projects. The City of Seattle has an obligation to ensure revenues from utility use charges are spent on costs specifically associated with providing utility services. As a result, each of the City-operated utilities has its own operating fund.

Finally, the City maintains pension trust funds, including the Employees’ Retirement Fund, the Firemen’s Pension Fund, and the Police Relief and Pension Fund. The City holds these funds in a trustee capacity, or as an agent, for current and former City employees.

This section describes the current outlook for the national and Puget Sound economies, General Subfund forecasts, and forecasts for the Cumulative Reserve Subfund’s most important revenue, the Real Estate Excise Tax.

The National and Local Economy

National Economic Conditions and Outlook

The current expansion is now in its fifth year. The decade of the 1990s saw the longest national economic expansion on record, one that lasted a full 10 years. The expansion was characterized by rising productivity, a booming stock market, an expanding high-tech sector, and strong investment. During the high-growth years of the late 1990s, optimists talked of the arrival of a “new economy,” which would usher in a future characterized by rapid economic growth, soaring incomes, and an end to the business cycle.

General Fund Revenue Overview

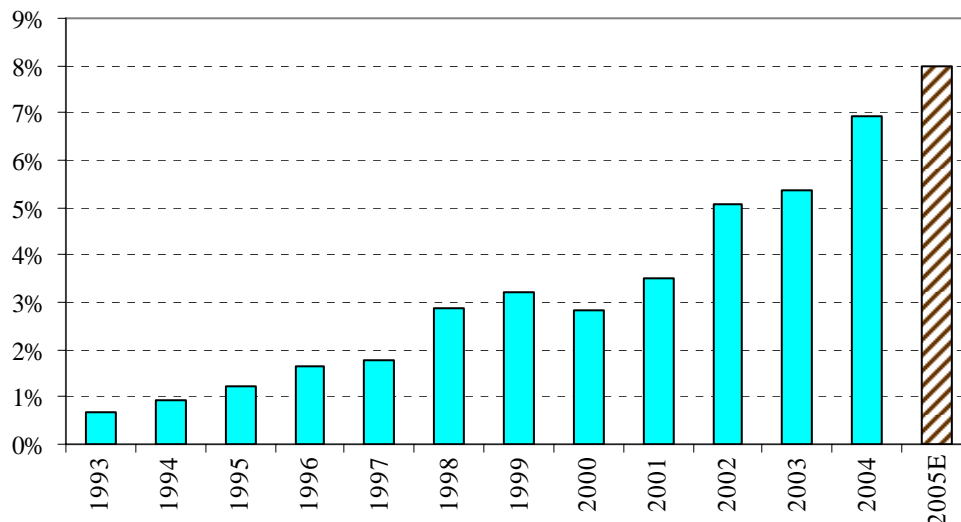
The dream of a “new economy” ended in early 2000, when the stock market bubble burst. With stock prices no longer rising, businesses cut back on investment spending. Consumer spending also slowed as falling stock prices led to a drop in household wealth. The slowing economy slipped into recession in March 2001, and was weakened further by the September 11 terrorist attacks. Due to aggressive interest rate cuts by the Federal Reserve, the recession was both short and mild.

The recovery, which began in December 2001, has been relatively weak by historical standards. During the recovery’s 4½ years, the U.S. economy added 4.5 million jobs, an increase of 3.4%. Wage growth has also been weak, and during the past year the growth rate of employee compensation, which includes salaries and benefits, has lagged the rate of inflation.

Housing has led the recovery. The housing market has been a key driver of the economy during the current expansion. The very low interest rates set by the Federal Reserve to soften the downturn and spur a recovery stimulated the housing market by enabling buyers to afford larger mortgages. As housing became more affordable, home sales increased, home ownership rose to record levels, and prices were pushed upward due to increased demand. In addition, the housing market received a further boost as many Americans decided that real estate was a more attractive investment than the stock market.

As the housing market flourished, it stimulated growth in industries involved in residential construction, the financing and sale of residential properties, and the sale of home furnishings, appliances, and building materials. In addition, rising home values supported an expansion of consumer spending via the wealth effect. Rising home values increase household wealth, and when people feel wealthier they tend to save less and spend more out of their current income. Rising home values also create an opportunity for home owners to extract some of their home equity via home equity borrowing or cash-out refinancing. Home equity extraction has risen sharply since the 2001 recession to an estimated 8% of disposable income in 2005, providing a further stimulus to consumer spending (see Figure 1).

Figure 1. Net Home Equity Extraction as a Percent of Disposable Income



Source: Federal Reserve Board. 2005 estimate based on data from Moody's Economy.com.

In June 2004, the Federal Reserve began a campaign of interest rate increases by raising rates by 0.25% at each of its meetings. This led to a rise in mortgage rates, which, along with rapidly escalating house prices, caused housing affordability to decline. With affordability declining, the national housing market peaked in the third quarter of 2005, and has slowed sharply since then. As of June 2006, the number of home sales was down 8.9%

General Fund Revenue Overview

from June of the previous year, and year-over-year price growth had fallen to 0.9%. Inventories of unsold homes were at their highest level since 1997, and single-family housing starts had dropped by 14% in the past year.

The Seattle area housing market lagged the national market on the upswing and is lagging in the slowdown as well. During the first half of 2006, home sale prices increased at a double digit pace, but the number of sales dropped below the previous year's level and the inventory of active listings began to grow.

The forecast is for slower national growth. As of mid-2006, there is growing evidence that the U.S. economy is slowing, as the housing market shifts from a source of growth to a drag on the economy. The growth rate of real Gross Domestic Product (GDP) fell to 2.5% in the second quarter, the rate of employment growth has weakened in recent months, and the unemployment rate posted a modest increase in July. Causes of the economy's slowdown include the slowing housing market, rising interest rates, and high energy prices.

Most forecasters expect the economy to grow at a slower pace for the next several quarters. Global Insight, for example, forecasts that real GDP growth will range between 2% and 3% through the end of 2007.

As always, there are numerous risk factors that could cause growth to deviate from expectations. One major risk arises from the Federal Reserve's attempt to contain inflation by raising interest rates in order to slow the economy. The Fed's goal is to slow the economy enough to reduce inflation but not so much that a recession ensues. This balancing act is difficult to achieve in part because it takes 12 to 18 months for the effects of the Fed's interest rate changes to work their way through the economy. Other risks to the economy include the housing market slowing too sharply and the potential for further energy price hikes or a supply disruption. With the economy slowing and the housing market decelerating, most economists believe that the chances of a recession occurring are rising.

Puget Sound Region Economic Conditions and Outlook

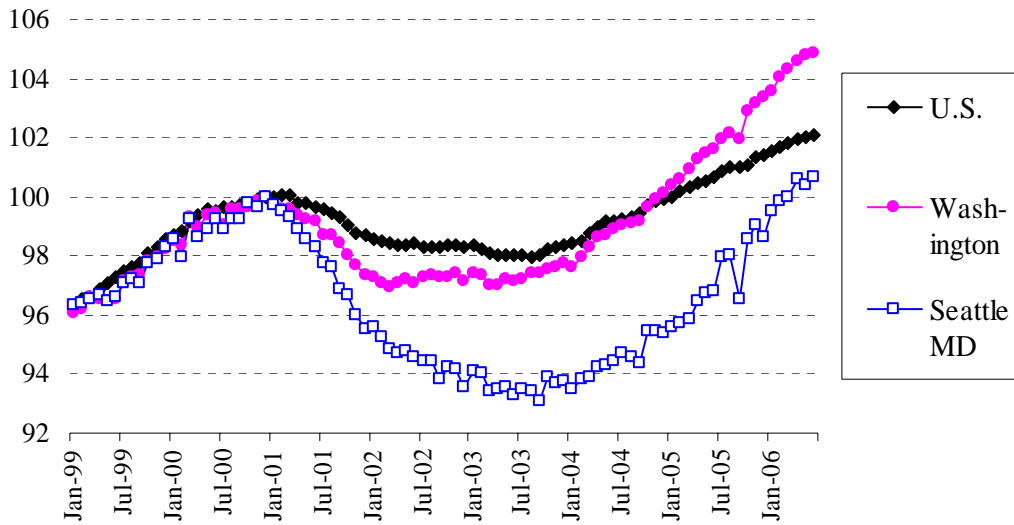
The region is now growing faster than the nation and the rest of the state. The Puget Sound region suffered more from the 2001 recession than almost any region in the nation because of its concentration of high-tech firms, which were hammered by the deflation of the stock market bubble, and the impact on Boeing of the September 11 terrorist attacks. The sharp drop in air travel that followed September 11 created financial distress for the world's airlines and a decline in the demand for airliners. Forced to sharply reduce its production levels, Boeing eliminated 27,200 of its Washington state jobs over the next 2¾ years.

During the recession, the region lost 97,800 jobs, a 6.9% decline, between December 2000 and September 2003 (see Figure 2). The recovery started out slowly but growth has picked up steadily over time, reaching a 3.6% growth rate during the first half of 2006. The Puget Sound region is now growing at a faster pace than the nation and the rest of the state.

General Fund Revenue Overview

Figure 2. Non-Agricultural Wage & Salary Employment

(December 2000 = 100)



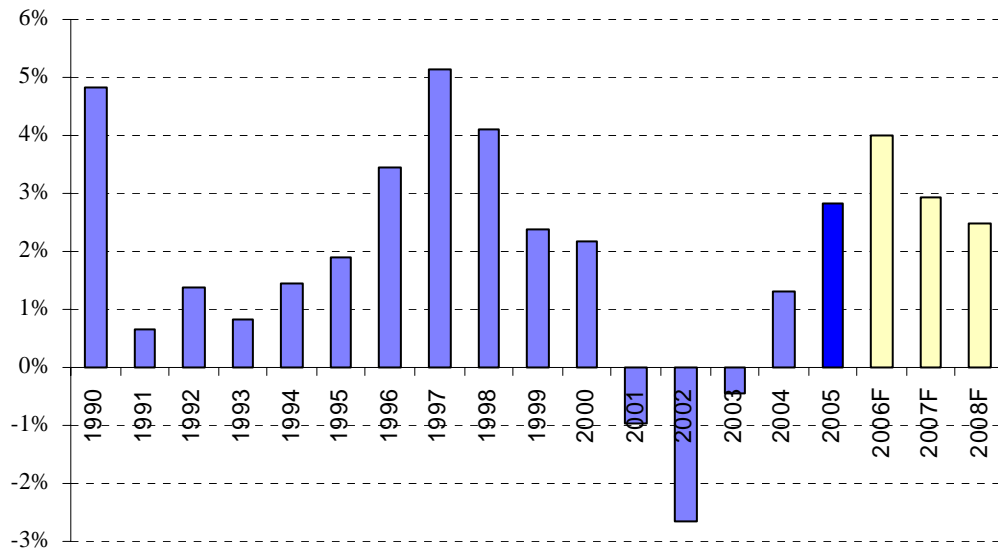
NOTE: Data are seasonally adjusted. Seattle MD = King & Snohomish Counties.

Contributing to the region's healthy growth over the past 1½ years has been an upturn at Boeing, which added 12,800 jobs since June 2004, and continued growth at Microsoft. Boeing has been adding workers as it increases production rates for existing models and ramps up research and development activity for its popular new 787 model. In the year ending June 30, 2006, Microsoft added a record 10,081 employees worldwide and 3,938 in the Seattle area. Microsoft is preparing new versions of its Windows and Office software products to be released next year, and is investing heavily in online services. Other sources of growth in the local economy include construction and professional & business services, an industry in which Seattle specializes.

The region's pace of growth is expected to slow. The region's current expansion is expected to continue, but the rate of growth is expected to slow over time as the real estate market cools and the pace of national economic growth slows (see Figure 3). According to the Puget Sound Economic Forecaster, employment growth will peak at 4.0% this year, then decline to 2.9% in 2007 and 2.5% in 2008.

General Fund Revenue Overview

Figure 3. Annual Growth of Puget Sound Region Employment



Note: 2006-08 forecasts are from Puget Sound Economic Forecaster.
Puget Sound Region is King, Kitsap, Pierce, and Snohomish Counties.

Consumer Price Inflation

Consumer price inflation has risen as oil prices have climbed. The 2001 national recession and the subsequent weak recovery helped to bring U.S. inflation down to its lowest level since the early 1960s. However, after falling to a 1.6% rate during 2002, inflation has risen gradually, reaching 3.4% in 2005 and 3.8% in the first six months of 2006. Much of the rise in inflation is due to the relentless increase in energy prices that began in early 2002 and has yet to abate. Core inflation, which excludes volatile energy and food prices, has largely remained under control despite the rise in energy prices. However, core inflation started to rise early this year and by July had reached 2.7% measured on a year-over-year basis.

The Federal Reserve has been raising short-term interest rates since mid-2004 in order to keep inflation under control. The Fed paused at its August 2006 meeting, holding the Fed Funds rate steady at 5.25%, as it attempts to determine if rates have risen enough to control inflation. The forecasts presented below are based on the assumption that inflation is near its peak and will begin to fall in late 2006 and continue to decline in 2007.

Due to the severity of the local recession, Seattle area inflation, which was higher than national inflation in every year but one between 1990 and 2002, dropped below U.S. inflation beginning in late 2002 and remained lower until mid-2006. Local inflation has now risen back to national levels, largely because the region's economy has improved. Looking to the future, local economists expect Seattle area inflation to outpace national inflation as the region continues to grow faster than the nation.

Figure 4 presents historical data and forecasts of inflation for the U.S. and Seattle metropolitan area through 2007. The forecasts are for the CPI-W, which measures price changes for urban wage and clerical workers (the CPI-U measures price changes for all urban consumers). The specific growth rate measures shown in Figure 4 are used as the basis of cost-of-living adjustments in City of Seattle wage agreements.

General Fund Revenue Overview

Figure 4. Consumer Price Index Forecast

	U.S. CPI-W (June-June growth rate)	Seattle CPI-W (June-June growth rate)	Seattle CPI-W (growth rate for 12 months ending in June)
2004 (actual)	3.2%	2.5%	1.3%
2005 (actual)	2.6%	2.3%	2.3%
2006 (actual)	4.5%	4.6%	3.4%
2007	2.6%	2.9%	3.5%

The first two forecasts in Figure 4 measure the change in consumer prices from June of one year to June of the following year. These changes are for the U.S. and the Seattle metropolitan area, respectively. The third forecast measures the growth rate of the Seattle CPI-W over a one year period ending in June (i.e., July – June). Because the Seattle CPI is published on a bimonthly basis, this growth rate reflects the average rate of inflation for August, October and December of one year and February, April and June of the following year.

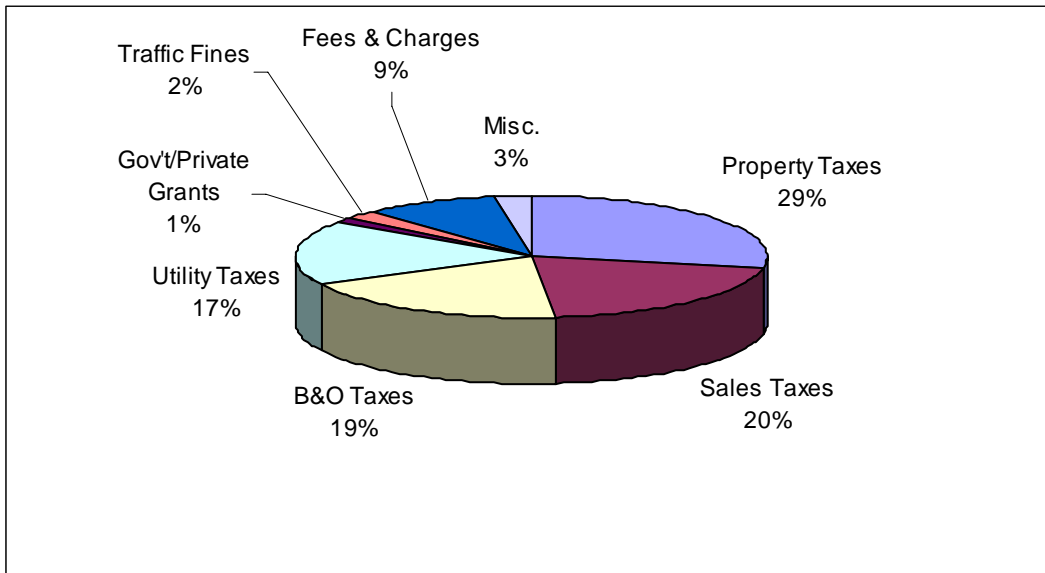
General Subfund Revenue Forecasts

Expenses assigned to the General Subfund are supported primarily by taxes. As Figure 5 illustrates, the most significant revenue source is the property tax, which accounts for 29%, followed by sales taxes, and the Business and Occupation (B&O) tax.

Revenue collections from sales, business and occupation, and utility taxes, which together account for 56% of General Subfund revenue, fluctuate significantly as economic conditions in the Puget Sound region change.

General Fund Revenue Overview

Figure 5. 2006-Revised General Subfund Revenue Forecast by Source - \$750.3M



Revenue Overview

Figure 6 shows General Subfund actual revenues for 2005, as well as the revised forecast for 2006, and the proposed forecasts for 2007 and 2008. Tax revenues are expected to grow by a robust 6.5% in 2006 and by 3.5% in both 2007 and 2008. The main drivers of these growth rates are the B&O and sales taxes. Revenues from the B&O tax for 2006 are expected to be 10.3% higher than 2005, with growth slowing to 4.3% in 2007. This forecast excludes the effect of changes in state law that could reduce City B&O tax revenues by \$20 million in 2008. Sales tax revenues, led by construction, hotels and retail sales, should experience similar patterns with 7% growth in 2006, leveling off only slightly to a rate of 5.5% in 2007.

Other factors contributing to this growth are sizable increases in drainage/wastewater rates charged by Seattle Public Utilities (SPU) to its customers. Because of these rate increases, 2007 tax revenues from the drainage/wastewater fund are forecast to grow by 8.2% over 2006. Natural gas revenues are forecast to continue positive growth due to anticipated increases in gas rates. Parking pay stations have seen strong growth in revenues and this trend is expected to continue. New pay stations are added over the next few years, particularly in the South Lake Union area where pay stations are expected to be operational by mid-2007.

Finally, beginning in 2007 certain revenues the City receives from patrons of the Key Arena will be deposited in the General Subfund rather than the Seattle Center Fund. These revenues partially offset Key Arena debt service expenses which become the obligation of the General Subfund in 2007 as well.

General Fund Revenue Overview

Figure 6. General Subfund Revenue, 2005 – 2008*
(in thousands of dollars)

Revenue Source	2005 Actual	2006 Revised	2007 Proposed	2008 Proposed
General Property Tax ⁽¹⁾	183,497	187,883	194,918	199,452
Property Tax - Medic One Levy	20,109	20,669	21,185	21,715
Retail Sales Tax	131,011	140,143	147,805	154,558
Retail Sales Tax - Criminal Justice Levy	12,282	13,138	13,856	14,490
B&O Tax (90%) ⁽²⁾	130,471	143,886	150,006	158,337
Utilities Business Tax - Telephone (90%)	26,591	26,856	26,035	25,733
Utilities Business Tax - City Light (90%)	30,340	31,373	30,642	31,315
Utilities Business Tax - SWU & priv.garb. (90%)	8,217	9,090	9,793	10,373
Utilities Business Tax - City Water (90%)	12,783	15,373	15,514	16,346
Utilities Business Tax - DWU (90%)	18,071	19,757	21,368	22,108
Utilities Business Tax - Natural Gas (90%)	12,120	14,296	14,980	14,339
Utilities Business Tax - Other Private (90%)	10,639	12,744	11,952	12,231
Admission Tax	6,664	7,214	7,201	7,399
Other Tax	4,851	4,795	4,795	4,795
Total Taxes	607,646	647,216	670,051	693,191
Licenses and Permits	15,303	12,979	12,684	12,400
Parking Meters/Meter Hoods	15,333	16,586	18,288	19,596
Court Fines (90%)	16,255	17,550	16,981	16,261
Interest Income	3,200	4,371	4,284	3,577
Revenue from Other Public Entities ⁽³⁾	22,312	8,950	9,728	9,512
Service Charges & Reimbursements	41,982	40,172	46,156	46,450
All Else	1,208	1,422	1,040	1,089
Total: Revenue and Other Financing Sources	723,239	749,247	779,212	802,077
Interfund Transfers	4,455	1,037	1,954	937
Key Arena Revenues ⁽⁴⁾	-	-	3,743	3,618
Total, General Subfund	727,694	750,284	784,910	806,632

NOTES:

(1) Includes property tax levied for the Firemen's Pension Fund per RCW 41.16.060.

(2) The 2008 Proposed figures for B&O tax assume that anticipated losses due to House Bill 2030 will be mitigated.

(3) Included in 2005 Actual are the pass-through revenues that are not appropriated in the 2005 Adopted Budget.

(4) New revenues to the General Subfund reflecting the change in debt service obligation for Key Arena from the Seattle Center Fund to the General Subfund.

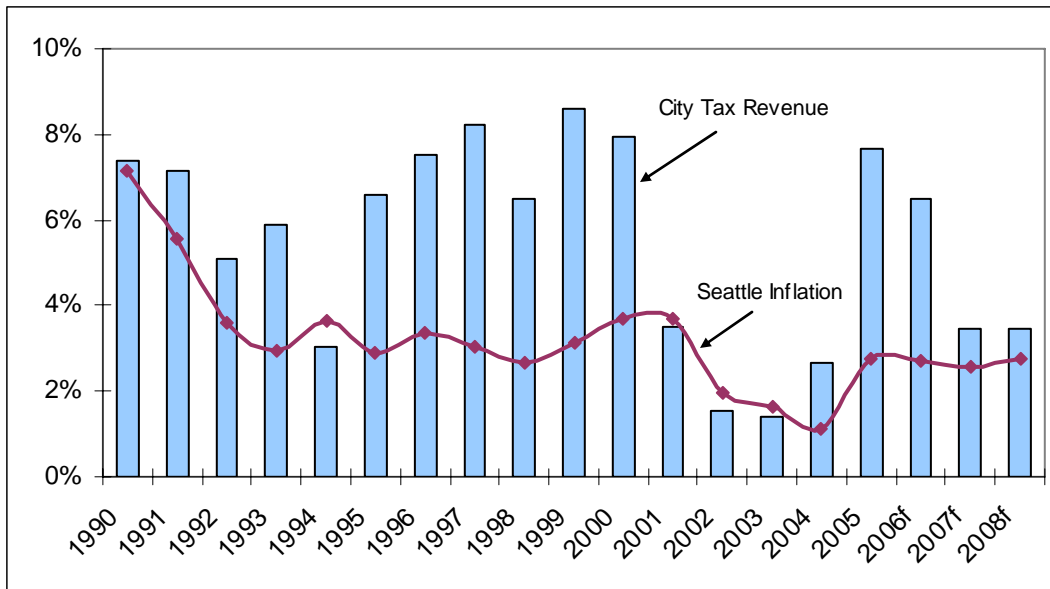
A detailed listing of City General Subfund revenues is found in the Funds, Subfunds and Other section.

* Under the City Charter, 10% of certain revenues are deposited into the Park and Recreation Fund. These revenues are noted by the 90% figures above. This requirement also applies to certain license revenues.

General Fund Revenue Overview

Figure 7 shows how tax revenue growth outpaced inflation for most of the 1990s and 2000 before the local recession took hold. Slow growth posted in 2001 is also attributable to Initiative 747, which reduced the statutory annual growth limit for property tax revenues from 6.0% to 1.0% beginning in 2002. Economic growth starting in 2004 led to very strong revenue growth in 2005 and 2006, staying well above inflation. Growth is expected to slow over the next biennium, but continue to outpace inflation through 2008.

Figure 7. City of Seattle Tax Revenue Growth, 1990-2008



Property Tax

Property tax is levied primarily on real property owned by individuals and businesses. Real property consists of land and permanent structures, such as houses, offices, and other buildings. In addition, property tax is levied on business machinery and equipment. In accordance with the Washington State Constitution and state law, property taxes paid by a property owner are determined by a taxing district’s rate applied to the value of a given property. Figure 8 shows the different jurisdictions whose rates make up the total property tax rate imposed on Seattle property owners. The assessed value (AV) of a property is determined by the King County Assessor and is generally intended to be 100% of the property’s market value.

In 2006, the total property tax rate from all jurisdictions paid by Seattle property owners is \$9.63 per thousand dollars of AV. For an owner of a home with an assessed value of \$400,000 (approximately the average AV for residences in Seattle), the 2006 tax obligation is approximately \$3,850. The City of Seattle’s 2006 tax rate is roughly one-third of the total rate at \$3.16 -- an annual tax obligation of approximately \$1,260 for the average valued home.

Figure 8 illustrates the components of the City’s property tax: the non-voted General Purpose levy (63%); the five voter-approved levies for specific purposes (28%) – known as lid lifts because the voters authorize taxation above the statutory lid or limit; and the levy to pay debt service on voter-approved bonds (9%). There were no proposed property tax measures (lid lifts or bonds) for Seattle in 2005 that added to the property tax in 2006.

Statutory growth limits and new construction. The annual growth in property tax revenue is restricted by state statute in two ways. First, state law limits growth in the *amount* of tax revenue a jurisdiction can collect. Beginning in 1973, state law limited the annual growth of the City’s regular levy (i.e., General Purpose plus voted lid lifts) to 6%. However, in November 2001, voters statewide approved Initiative 747, which changed the 6% limit to the lesser of 1% or the Implicit Price Deflator, effective for the 2002 collection year. In addition to the

General Fund Revenue Overview

1% revenue growth limit, state law permits the City to increase its regular levy in the current year by an amount equivalent to the previous year's tax rate times the value of property constructed or remodeled within the last year.

The second limitation in state law caps the maximum tax rate that can be imposed. For the City of Seattle, this cap is \$3.60 per \$1,000 of assessed value and covers the City's general purpose levy and lid lifts. The City tax rate has been well below this cap for many years.

The 2007 and 2008 Proposed Budgets implement 1% growth plus new construction. New construction revenues have exceeded \$2 million since 1999, with a high of over \$5 million in 2002. The forecast for 2007 and 2008 reflects continued strong construction activity. It is projected that approximately \$3.8 million is added to the property tax base in both 2007 and 2008 due to new construction.

Additionally, a court settlement led to a multi-jurisdiction refund to Qwest in 2006. The City of Seattle's General Subfund share of this refund is approximately \$1.2 million. State law allows the City to recoup this refund in the following year (2007), but then deducts it from the City's base levy in the subsequent year (2008).

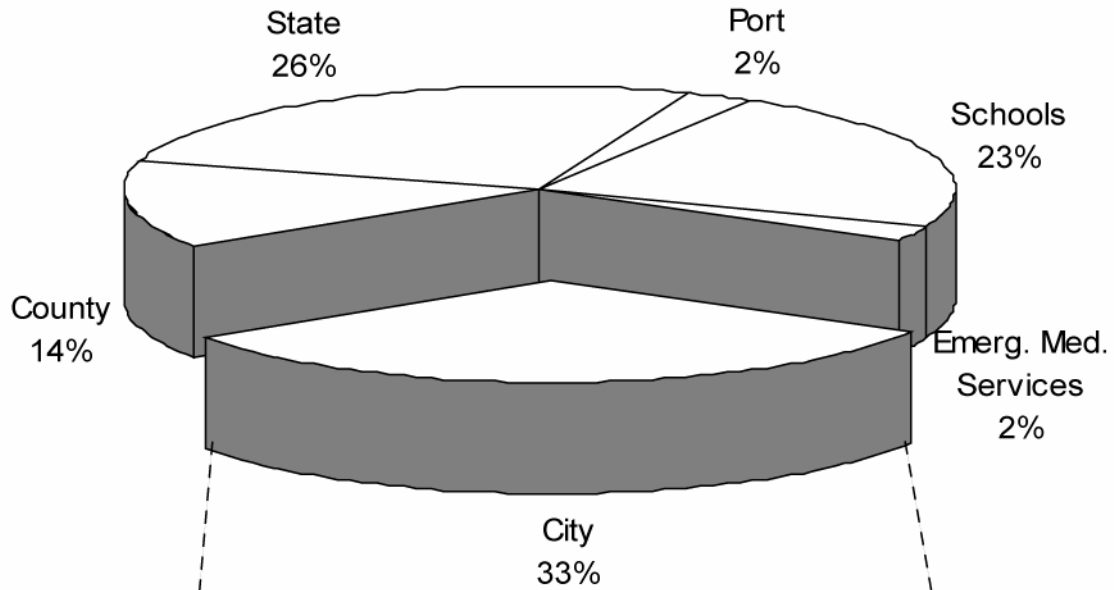
The forecast for the General Subfund (General Purpose) portion of the City's property tax is \$194.9 million in 2007 and \$199.5 million in 2008.

No Change Assumed for Medic 1/Emergency Medical Services Levy. The Medic 1/EMS levy, which generates approximately \$20 million annually, is slated for a renewal vote in 2007. County and City officials are working on a proposal to put before the voters, but at this time no firm proposal regarding rates and levy amounts has been made. This forecast assumes that voters approve a new levy to generate the same amount of revenue that the current levy yields, as if the current levy were extended to 2008.

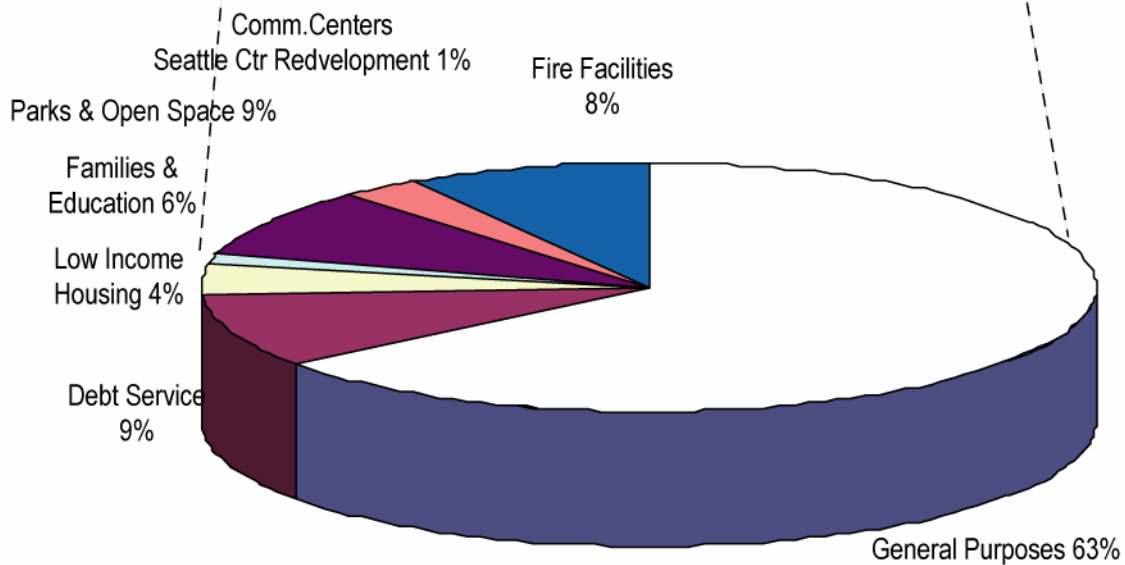
General Fund Revenue Overview

Figure 8.

Components of Total Property Tax Levy for 2006
(tax rate = \$9.63 per \$1,000 assessed value)



Components of City's Property Tax Levy for 2006
(tax rate = \$3.16 per \$1,000 assessed value)



General Fund Revenue Overview

Retail Sales and Use Tax

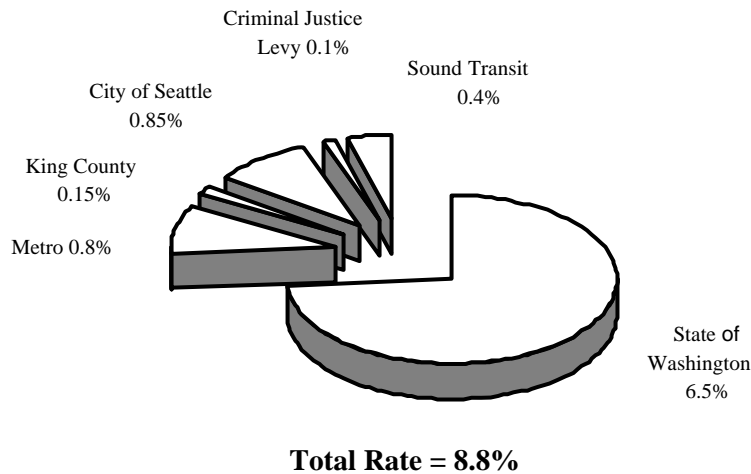
The retail sales and use tax (sales tax) is imposed on the sale of most goods and certain services in Seattle. The tax is collected from consumers by businesses that, in turn, remit the tax to the state. The state provides the City with its share of these revenues on a monthly basis.

The sales tax rate is 8.8% for most taxable transactions. The rate was increased from 8.6% in April 2001, following approval by King County voters of a proposal to raise the sales tax rate by 0.2% to provide additional funding for transit. County voters will be asked to increase the sales tax by an additional 0.1% in the November 2006 general election. Revenue from this increase would be used on additional transit services.

The exception to the 8.8% rate is a 9.3% rate that is applied to food and beverages sold in restaurants, taverns, and bars throughout King County. The extra 0.5% was imposed in January 1996 to help pay for the construction of a new professional baseball stadium in Seattle.

The basic sales tax rate of 8.8% is a composite of separate rates for several jurisdictions as shown in Figure 9. The City of Seattle's portion of the overall rate is 0.85%. In addition, Seattle receives a share of the revenue collected by the King County Criminal Justice Levy.

Figure 9. Sales and Use Tax Rates in Seattle, 2006



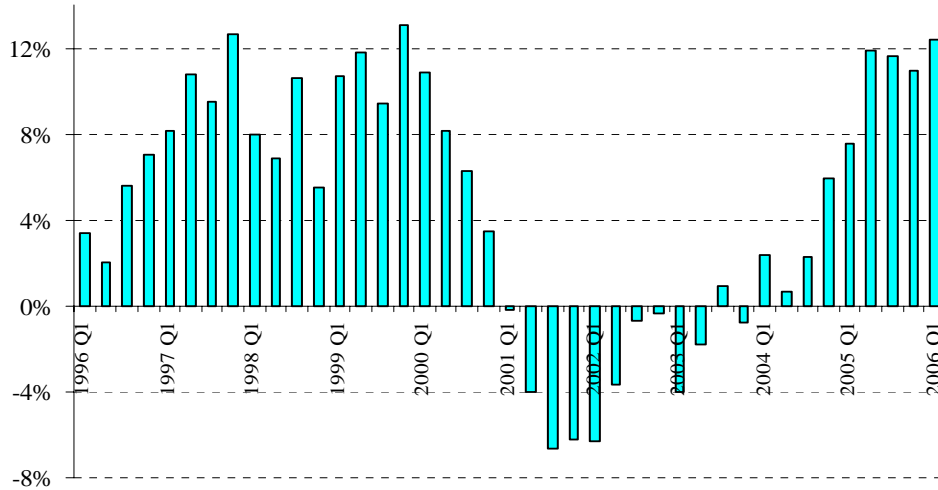
NOTE: Rate is 9.3% for food and beverages sold in restaurants and bars.

Sales tax revenue has grown and contracted with the region's economy. The robust economy of the late 1990s resulted in very strong growth in taxable retail sales in Seattle. As illustrated in Figure 10, taxable sales growth accelerated rapidly in 1996-1997, driven by a strong economy led by aggressive expansion at Boeing, and surged again in 1999 when the stock market and technology booms reached their peaks. Growth began to slow in 2000, when the stock market bubble burst and technology firms began to falter. The slowdown continued into 2001 and 2002, with growth rates turning sharply negative beginning in first quarter 2001, and revenue growth remained weak through third quarter 2004. Beginning in fourth quarter 2004, taxable sales growth accelerated rapidly, and has averaged a robust 11.7% over the most recent four quarters (2005 Q2 – 2006 Q1), led by construction which increased by 25.4%. Construction has maintained its rapid pace of growth thus far in 2006, but slower growth in other

General Fund Revenue Overview

industries and a falloff in non-current revenue have reduced sales tax revenue growth to 8.3% for the first six months of the year.

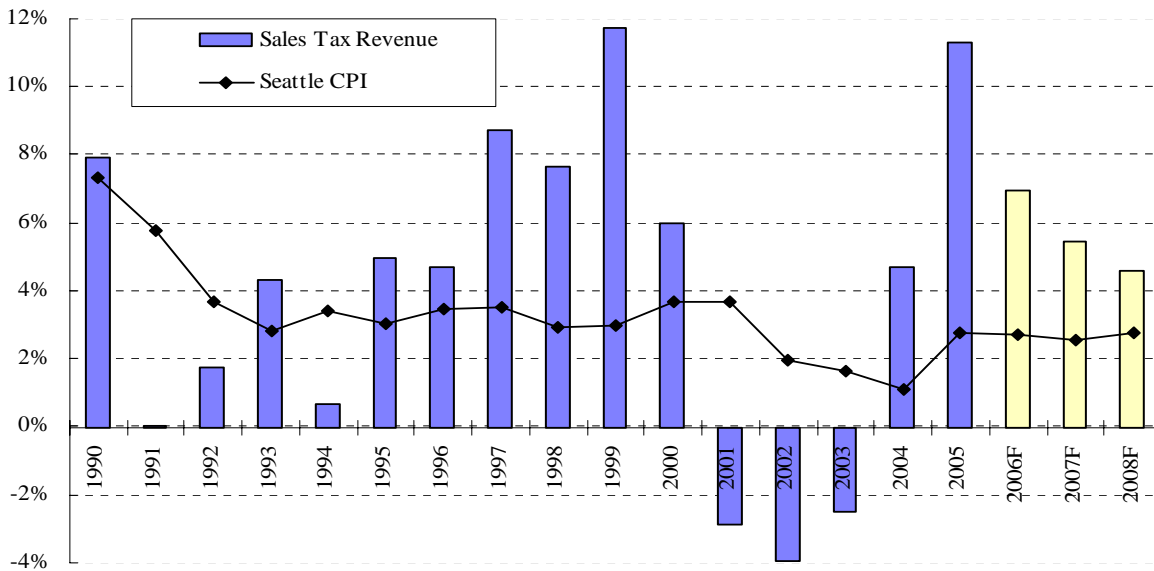
Figure 10. Quarterly Taxable Retail Sales: Year-Over-Year Growth



Retail sales tax revenue is forecast to increase by 7.0% in 2006 and then grow more slowly in 2007-08. The forecast of sales tax revenue reflects the expectation that the national and regional economies will grow more slowly in the second half of 2006 and in 2007-2008. Sales tax revenue is expected to increase by 7.0% in 2006, then drop to 5.5% and 4.6% in 2007 and 2008, respectively.

General Fund Revenue Overview

Figure 11. Annual Growth of Retail Sales Tax Revenue



Note: All revenue figures reflect current accrual methods. 2006-08 are forecasts.

Business and Occupation Tax

The Business and Occupation (B&O) tax is levied by the City on the gross receipts of most business activity occurring in Seattle. Under some conditions, gross receipts of Seattle businesses are excluded from the tax if the receipts are earned from providing products or services outside of Seattle.

The City levies the B&O tax at different rates on different types of business activity, as indicated in Figure 13 at the end of this section. Most business activity, including manufacturing, retailing, wholesaling, and printing and publishing, is subject to a tax of 0.215% on gross receipts. Activities taxed at the 0.415% rate include services and transporting freight for hire. Included in the forecast of B&O tax revenue are projections of tax refund and audit payments and estimates of tax penalty and interest payments for past-due tax obligations.

Other things being equal, the B&O tax base is more stable than the retail sales tax base. The B&O base is broader than the sales tax base, is less reliant on the construction and retail trade sectors, and is more dependent upon the service sector (most services are not subject to the sales tax).

After rising strongly in the second half of the 1990s, B&O revenue growth stalled from 2001 to 2004.

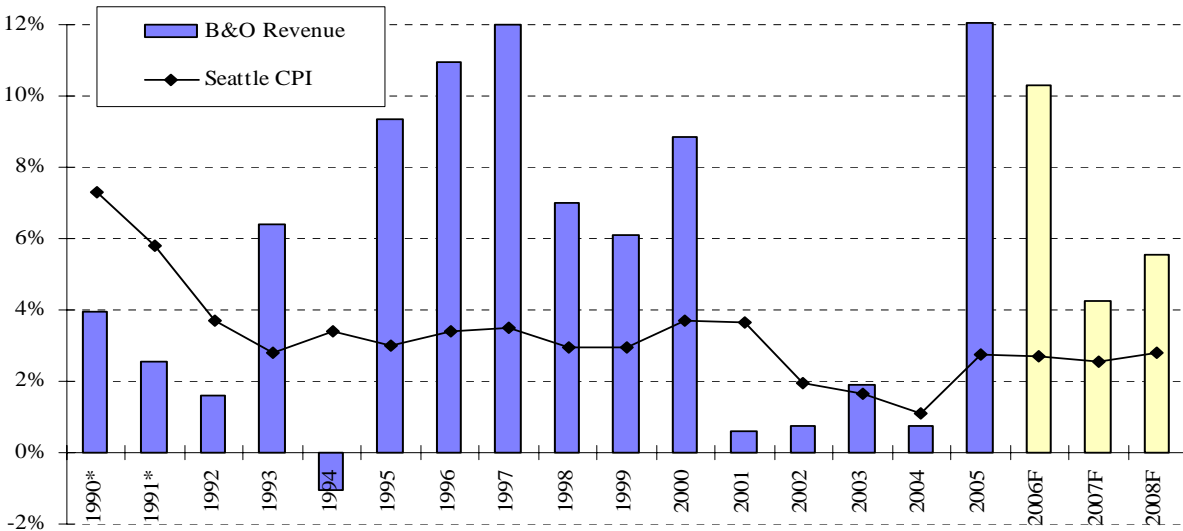
Beginning in 1995, the City made a concerted effort to administer the B&O tax more efficiently, educate taxpayers, and enforce tax regulations. As a result of these efforts, unlicensed businesses were added to the tax rolls, businesses began reporting their taxable income more accurately, and audit and delinquency collections increased significantly – all of which resulted in very strong B&O revenue growth during the period 1995-1997. Growth slowed somewhat in 1998, as these efforts began to yield diminishing returns once the most obvious and productive techniques for identifying unlicensed or under-reporting businesses had been put into practice. In 2000, B&O revenue was boosted by changes the State of Washington made in the way it taxes financial institutions. These changes affected the local tax liabilities of financial institutions.

When the region's economy slipped into recession in early 2001, B&O revenue growth slowed abruptly (see Figure 12). Revenue from current year tax obligations declined by 2.5% in 2001 and 2.1% in 2002. However, in both years the declines were more than offset by large gains in non-current revenue, which includes revenue from audits and other enforcement activity, refunds, and penalty and interest payments. As a result, both 2001 and 2002 saw very small increases in B&O receipts. The strong growth in non-current revenue reversed in 2003 and

General Fund Revenue Overview

2004, but overall revenue growth remained positive because revenue from current tax year obligations increased by 4.0% in 2003 and 5.4% in 2004. Following four years growth below 2%, in 2005 revenue growth jumped to 12.0%, led by growth in construction, services, finance, insurance, and real estate.

Figure 12. Annual Growth of B&O Tax Revenue



*1990 and 1991 figures have been adjusted to remove the effects of tax rate increases.

Note: Revenue figures reflect current accrual methods; 2006-08 are forecasts.

B&O revenue is forecast to grow rapidly in 2006, then slow to moderate growth in 2007 and 2008. B&O revenue is forecast to post a strong 10.3% growth rate in 2006, due to a healthy economy and an unusually large increase in penalty and interest payments during the first half of the year. Growth is expected to fall to 4.3% in 2007 as penalty and interest payments return to normal levels, and an increase in the small business threshold from \$50,000 to \$75,000 reduces B&O receipts by \$573,000 (90% figure). The forecast anticipates a modest rebound in 2008 to 5.6% growth.

The forecast for 2008 does not incorporate any loss of revenue due to Section 13 of the State of Washington’s House Bill 2030, subsequently codified as RCW 35.102.130, which becomes effective on January 1, 2008. It is assumed that any loss from the implementation of Section 13 of HB 2030 is fully mitigated.

Also not included in the B&O revenue forecast is revenue from proposed increases in B&O tax rates. In order to mitigate an estimated \$21.3 million revenue loss in 2008 that will result from Section 13 of HB 2030 taking effect, the Mayor proposes increasing the retail B&O tax rate from 0.215% to 0.219% effective July 1, 2007, and from 0.219% to 0.223% effective July 1, 2008. The proposal raises the service rate from 0.415% to 0.423% effective July 1, 2007 and from 0.423% to 0.428% effective July 1, 2008. These tax rate increases add an estimated \$1.6 million in 2007 and \$4.1 million in 2008 to B&O receipts (at the 100% level). The Mayor’s proposed tax rate increases only take effect if State House Bill 2030 is not fully mitigated by the state.

The B&O revenue forecast incorporates revisions the City Council made to the Executive’s B&O forecast in November 2002 and November 2004 to provide additional funding for auditing.

General Fund Revenue Overview

Utility Business Tax - Private Utilities

The City levies a tax on the gross income derived from sales of utility services by privately owned utilities within Seattle. These services include telephone, steam, cable communications, natural gas, and refuse collection for businesses.

Natural gas utility tax forecast is revised upward. The City levies a 6% utility business tax on gross sales of natural gas. The bulk of revenue from this tax is received from Puget Sound Energy (PSE). PSE's natural gas rates are approved by the Washington Utilities and Transportation Commission.

While natural gas prices were fairly stable for 2004 and the early part of 2005, PSE was granted permission to increase their rates effective October 1, 2005 to mitigate the impact of significant wholesale price increases in the spring and summer of 2005. However, PSE's request for rate increases was made prior to the major hurricanes in the Gulf of Mexico that severely affected the natural gas market. PSE is expected to request another set of rate increases to mitigate the impact of the hurricane-related price spikes which occurred in the late summer and early fall of 2005. This request would be in addition to another PSE request made in February of 2006 to recover higher delivery costs. Together, these rate requests should raise natural gas rates by roughly 10% in January 2007. Revenue forecasts for City utility tax in 2007 and 2008 reflect these rate increases.

Telephone utility tax forecast is overshadowed by federal legislation. The utility business tax is levied on the gross income of telecommunication firms at a rate of 6%. After extraordinary growth over several consecutive years in the late 1990s, telecommunication tax revenue growth halted completely in 2002, and began declining in the fourth quarter of that year. A variety of forces – the lackluster economy, industry restructuring, and heightened competition – all served to force prices downward and reduce gross revenues. Additionally, recent technological changes, particularly Voice-over Internet Protocol (VoIP), which enables local and long-distance calling through broadband Internet connections, contribute to the uncertainties in this revenue stream.

The technological risks are magnified due to a strong interest by U.S. legislators to keep access to Internet connections and many forms of Internet communication free from regulation and taxation. Current federal legislation, which expires in November 2007, permits state and local jurisdictions like Seattle to levy taxes on internet access if the tax existed prior to October 1998.

Although the economic outlook is currently optimistic, revenue from telecommunication utility taxes are not expected to increase through 2008. There are two principle reasons for a modest forecast. First, wireless services (tax revenue from which have grown dramatically) have shown little growth since their heyday in the late 1990s. Second, providers of broadband internet and telecommunications services are gaining market share from traditional network providers, and the ability of the City to levy its telecommunication tax is being disputed in court. Adverse legal findings may result in a reduction of the City's tax base as broadband telecommunication providers continue to grow.

Cable revenue tax growth should be stable. The City has franchise agreements with cable television companies operating in Seattle. Under the current agreements, the City levies a 10% utility tax on the gross subscriber revenues of cable TV operators, which accounts for about 90% of the operators' total revenue. The City also collects B&O taxes on miscellaneous revenues not subject to the utility tax. The imposition of a 4.2% franchise fee makes funds available for cable-related public access purposes. This franchise fee, which does not go to the General Subfund, increased from 3.5% in June 2006.

There have been ongoing efforts in Congress to limit the authority local governments have over cable franchising. Current bills before the House and Senate do not necessarily alter a city's ability to impose a utility tax, but would limit the revenue base to which franchise fees are applied.

Cable revenues have been growing and are expected to continue to do so through 2008. Revenues for 2006 have been augmented by a late payment from 2005, yielding a total of \$11.6 million. The forecasts for 2007 and 2008 are \$10.9 and \$11.2 million respectively. Amid growing competition from satellite TV, the cable industry has increased its services, including additional channels, pay-per-view options, and digital reception in order to remain competitive.

General Fund Revenue Overview

Utility Business Tax - Public Utilities

The City levies a tax on most revenue collected by City-owned utilities (Seattle City Light and Seattle Public Utilities). In 2004, tax rates were 6.0% for electricity and 10.0% for the other public utility services (see Figure 13). Tax rate increases on various public utilities were passed by the Council in November 2004. These rate increases led to sizable increases in revenues to the General Subfund. As of now there are no planned tax rate increases, therefore the revenues from the utilities are projected to remain fairly stable with the exception of those utilities with changes in rate structure.

Less tax revenue from City Light due to rate proposal. Following the west coast energy crisis of 2000, City Light was granted the right to charge significantly higher rates to customers to make up for the severe shortfall in cash flow that affected the utility at the time. In July 2006, the Mayor proposed to lower electric rates. This reduction is expected to result in a 2.3% decrease in utility tax revenues for 2007, and grow slightly in 2008 to reflect greater electricity load demand.

Modest growth from water tax revenue. The utility tax rate on water service increased to 14.04% in January 2005, and 15.54% on May 15, 2005. As a result, water tax revenues rose sharply in 2005. Revenues are expected to grow modestly between 2006 and 2008.

Higher Drainage and Wastewater rates mean higher tax revenue growth. Effective January 2005, the utility tax rate increased to 12.0% for wastewater service and 11.5% for drainage service. Largely as a result of these tax rate increases, revenue from drainage and wastewater service increased dramatically in 2005. The drainage and wastewater utility is expected to implement increased rates for 2007 resulting in a tax revenue increase of 8.2% over 2006.

Higher Solid Waste rates mean higher tax revenue growth. The utility tax rate on both City of Seattle and commercial solid waste service increased to 11.5% on April 1, 2005. Largely as a result of these tax rate increases, revenue from solid waste service increased in 2005. Increases in commercial collection rates result in an increase in tax collection of 8.5% for 2007 compared to 2006.

Admission Tax

The City imposes a 5% tax on admission charges to most Seattle entertainment events, the maximum allowed by state statute. This revenue source is highly sensitive to unanticipated swings in attendance at athletic events. It is also dependent on economic conditions, as people's ability and desire to spend money on entertainment is influenced by the general prosperity in the region.

By City ordinance, 20% of admissions tax revenues, excluding men's professional basketball, are dedicated to programs supported by the Office of Arts and Cultural Affairs. This set-aside had been reduced to 10% for 2003 and 2004 and 15% for 2005 in response to the recession. The forecasts in Figure 6 for admission taxes reflect the full amount of tax revenue. The Office of Arts and Cultural Affairs budget provides detail on the Office's use of Arts Account revenue from the admission tax.

Licenses and Permits

The City requires individuals and companies conducting business in Seattle to obtain a City business license. In addition, some business activities, such as taxi cabs and security systems, require additional licenses referred to as professional and occupational licenses. The City also assesses fees for public-safety purposes (e.g., pet ownership and fire hazard inspection) and charges a variety of fees for the use of public facilities and rights-of-way.

The City instituted a two-tier business license fee structure beginning with licenses for 2005. The cost of a license, which had been \$80 per year for all businesses, was raised to \$90 for businesses with worldwide revenues of more than \$20,000 per year and lowered to \$45 for businesses with worldwide revenues less than \$20,000 per

General Fund Revenue Overview

year. The shift to the two-tier structure was expected to result in a small decline in revenue, of approximately \$90,000 per year.

The transition to the two-tier business license, which occurred in late 2004, caused a delay in the mailing of license renewals for 2005. As a result, business license fee revenue fell 14.9% short of forecast in 2004 as payments that would normally have been received in 2004 slipped into 2005, boosting 2005 revenue.

As part of the City's Bridging the Gap transportation funding initiative, effective July 1, 2007 the Commercial Parking License fee paid by commercial parking operators is reduced from \$90 per 1,000 square feet of floor space to \$6 per 1,000 square feet. As a result of this change, license revenues decline by \$760,000 in 2007 and \$1.025 million in 2008.

Parking Meters/Meter Hoods

In spring 2004, the City of Seattle began removing traditional parking meters and replacing them with pay stations in various areas throughout the city. Pay stations are parking payment devices offering the public a more convenient array of payment options, including credit cards and debit cards, to pay for hourly street parking. Along with this switch, the City increased parking rates from \$1 to \$1.50 per hour. Finally, as part of the pay station program, Seattle Department of Transportation (SDOT) increased the total number of parking spaces in the street right-of-way which are subject to fees.

In 2007 SDOT plans to extend pay station control over 2,160 previously non-paid spaces in the South Lake Union area. Under an experimental approach, the rates for these spaces will vary as frequently as quarterly to achieve a desired occupancy rate for the area. Revenues for this area are estimated to be approximately \$710,000 in 2007 and \$1.5 million in 2008. Total parking revenues are anticipated to be \$17.3 million in 2007 and \$18.6 million in 2008. More information about the pay station technology program is provided in the SDOT section of this document.

Meter Hood Service revenues are anticipated to remain stable at approximately \$1.0 million in both 2007 and 2008.

Court Fines

Historically, between 70% and 85% of fine and forfeiture revenues collected by the Seattle Municipal Court are from parking citations and fines resulting from enforcement efforts by Seattle Police Department parking enforcement and traffic officers. An additional 8% to 10% comes from traffic tickets. Overall trends indicate decreases in citation volume in the 2006 through 2008 forecast period. This is in part due to enforcement and compliance changes stemming from the parking pay station technology. Despite this trend, revenues are anticipated to increase in 2006 due to increased collections revenues and administrative changes in the Municipal Court related to filing unpaid citation information with the State Department of Licensing.

The downward trend in parking citations are offset in part beginning later in 2007 when, as part of the South Lake Union parking pay station extension (described above in the Parking Meter section), three additional Parking Enforcement Officers are added. In 2007 the City anticipates receiving \$17.0 million in court fines and forfeitures and \$16.3 million in 2008.

Interest Income

Through investment of the City's cash pool in accordance with state law and the City's own financial policies, the General Subfund receives interest earnings on cash balances attributable to several of the City's funds or subfunds that are affiliated with general government activities. Many other City funds are independent, retaining their own interest earnings. Interest income to the General Subfund varies widely, subject to significant fluctuations in cash balances and changes in interest rates dictated by economic and financial market conditions.

General Fund Revenue Overview

Positive growth in interest rates combined with improved cash balances through 2005 and 2006 resulted in increased interest earnings over this period: \$1.9 million in 2004, \$3.2 million in 2005, and an estimated \$4.3 million in 2006. Current estimates for General Subfund interest earnings anticipate lower cash balances but slightly higher interest rates in 2007, producing earnings of \$4.3 million. In 2008, cash balances are anticipated to decline further along with marginal decreases in interest rates, producing interest earnings of \$3.6 million.

Revenue from Other Public Entities

Washington state shares revenues with Seattle. The State of Washington distributes a portion of tax and fee revenue directly to cities. Specifically, portions of revenues from the State General Fund, liquor receipts (both profits and excise taxes), and motor vehicle fuel excise taxes are allocated directly to cities. Revenues from motor fuel excise taxes are dedicated to street maintenance expenditures and are deposited into the City's Transportation Fund. Revenues from the other taxes are deposited into the City's General Subfund.

Little Change in Criminal Justice revenues. The City receives funding from the state for criminal justice programs. The state provides these distributions out of its general fund. These revenues are allocated on the basis of population and crime rates relative to statewide averages. The City should receive approximately \$2.3 million in 2007 and 2008.

Liquor Board profits and excise tax revenue declining. The City's share of Liquor Board profits increased dramatically from \$3.1 million in 2002 to \$4.1 million in 2004. There were \$4.1 million in revenues for 2005 as well. 2006 revenues have been revised downwards to \$3.6 million. This drop is the result of new initiatives and programs the Liquor Board has undertaken in the aim of increasing revenues, decreasing costs and therefore increasing profits later on. Some of these benefits are anticipated to be seen in Liquor Board revenues beginning in 2007, with a forecast of \$3.8 million. Liquor excise taxes, which are levied on the sale of liquor, have been growing consistently and this trend is expected to continue. The 2007 and 2008 forecasts for the liquor excise taxes are \$2.45 million and \$2.50 million respectively.

City General Subfund receives additional resources from Sound Transit. The construction of Link Light Rail by Sound Transit will continue to require City services. Sound Transit reimburses the City for these additional services. The General Subfund will receive money in both 2007 and 2008 for police and fire support services. City revenues will decline in 2008 as the work on the Metro Tunnel nears completion. Revenue from Sound Transit for these services is expected to be \$1.1 million in 2007 and \$237,000 in 2008.

Service Charges and Reimbursements

Internal service charges reflect current administrative structure. In 1993, the City Council adopted a resolution directing the City to allocate a portion of central service expenses of the General Subfund to City utilities and certain other departments not supported by the General Subfund. The intent of this allocation is to allocate a fair share of the costs of centralized general government services to the budgets of departments supported by revenues that are largely self-determined. These allocations are executed in the form of payments to the General Subfund from these independently supported departments.

Central Service departments have seen their budgets change significantly for the 2007-2008 biennium due to a large increase in the allocation of space rent charges from the Fleets and Facilities Department. This increase has led to increases in central service allocations charged to the revenue-generating funds, and therefore significantly higher revenues from internal service charges to the General Subfund. More details about these cost allocations and methods are in the back of the budget book under the cost allocation tab.

General Fund Revenue Overview

Interfund Transfers

Interfund transfers increase significantly. Interfund transfers are payments from the balances of department-specific funds and capital project funds to the General Subfund. For 2006, the Parks Department will transfer \$155,000 to the General Subfund because of larger-than-forecasted charter revenues. In 2007 approximately \$1.1 million of fund balance from the Department of Information Technology (DoIT) is transferred to the General Subfund in order for the Department of Executive Administration (DEA) to develop a cash receipting system and an employee self-service module, both of which are described in more detail in DEA's section of the budget.

A detailed list of these transfers is included in the General Subfund revenue table found in the Funds, Subfunds, and Other section. In ratifying the 2007 Proposed Budget, it is the intent of the Council and Mayor to authorize the transfer of unencumbered, unreserved fund balances from the funds listed in the General Subfund revenue table to the General Subfund.

General Fund Revenue Overview

Figure 13. Seattle City Tax Rates

	2003	2004	2005	2006
Property Taxes (Dollars per \$1,000 of Assessed Value)				
General Property Tax	\$2.20	\$2.16	\$2.12	\$2.01
Families & Education	0.04	0.04	0.19	0.18
Seattle Center/Parks Comm. Ctr.	0.10	0.10	0.02	0.02
Parks and Open Space	0.31	0.30	0.30	0.28
Low Income Housing	0.05	0.04	0.04	0.04
Fire Facilities	0.00	0.30	0.28	0.26
Emergency Medical Services	0.24	0.24	0.23	0.22
Low Income Housing (Special Levy)	0.11	0.10	0.10	0.28
City Excess GO Bond	0.36	0.31	0.31	0.28
Retail Sales and Use Tax	0.85%	0.85%	0.85%	0.85%
Business and Occupation Tax				
Retail/Wholesale	0.2150%	0.2150%	0.2150%	0.2150%
Manufacturing/Extracting	0.2150%	0.2150%	0.2150%	0.2150%
Printing/Publishing	0.2150%	0.2150%	0.2150%	0.2150%
Service, other	0.4150%	0.4150%	0.4150%	0.4150%
City of Seattle Public Utility Business Taxes				
City Light	6.00%	6.00%	6.00%	6.00%
City Water	10.00%	10.00%	14.04-15.54%*	15.54%
City Drainage	10.00%	10.00%	11.50%	11.50%
City Wastewater	10.00%	10.00%	12.00%	12.00%
City Solid Waste	10.00%	10.00%	10-11.50%**	11.50%
City of Seattle Private Utility B&O Tax Rates				
Cable Communications (not franchise fee)	10.0%	10.0%	10.0%	10.0%
Telephone	6.0%	6.0%	6.0%	6.0%
Natural Gas	6.0%	6.0%	6.0%	6.0%
Steam	6.0%	6.0%	6.0%	6.0%
Commercial Solid Waste	10.0%	10.0%	10-11.5%**	11.5%
Franchise Fees				
Cable Franchise Fee	2.5%	2.5%	2.5%	3.5-4.2%***
Admission and Gambling Taxes				
Admissions tax	5.0%	5.0%	5.0%	5.0%
Amusement Games (less prizes)	2.0%	2.0%	2.0%	2.0%
Bingo (less prizes)	10.0%	10.0%	10.0%	10.0%
Punchcards/Pulltabs	5.0%	5.0%	5.0%	5.0%

*The 15.54% rate was effective May 15, 2005

**The 11.5% rate was effective April 1, 2005

***The 4.2% rate was effective June 3, 2006

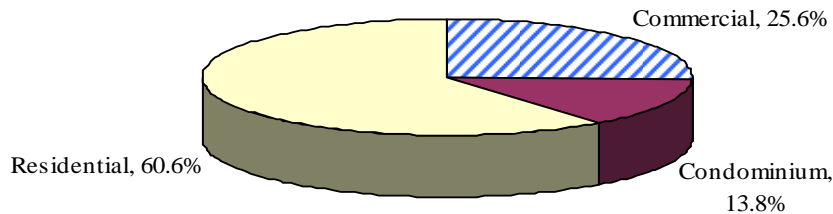
General Fund Revenue Overview

Cumulative Reserve Subfund – Real Estate Excise Tax

The real estate excise tax (REET) is levied by the City at a rate of 0.5% on sales of real estate measured by the full selling price. Revenue from REET is deposited in the Cumulative Reserve Subfund, and is used primarily for the maintenance and development of capital facilities. Because the tax is levied on transactions, the amount of revenue that the City receives from REET is determined by both the volume and value of transactions.

Over time, 60.6% of the City's REET tax base has come from the sale of residential properties, which include single-family homes, duplexes, and triplexes. Commercial sales, which include apartments with four units or more, account for a quarter of the tax base, and condominiums constitute the remaining 13.8% (see Figure 14).

Figure 14. Value of Seattle Real Estate Transactions by Property Type, 1982 - 2005



Historically REET revenue growth has been both strong and volatile. The value of Seattle real estate transactions (the REET tax base) increased at an average annual rate of 11.5% between 1982 and 2005, a period when Seattle area inflation averaged only 3.2% per year. Growth has been particularly strong during the past four years as the housing market has boomed in response to very low interest rates and the recent upturn in the region's economy. In addition, 2004 and 2005 were exceptional years for commercial real estate activity.

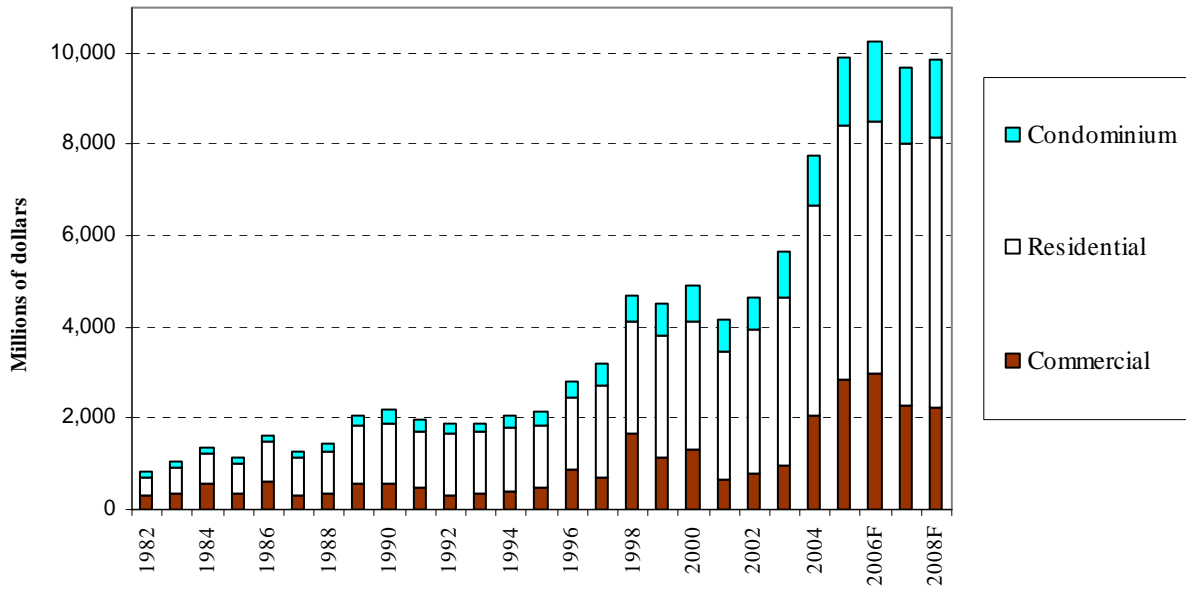
The volatility of REET is reflected by the fact that despite an 11.5% annual growth rate, the REET tax base declined in six years out of 23 during the period 1982 – 2005 (see Figure 15). The most recent decline was a drop of 15.6% in 2001. Volatility results largely from changes in sales volumes, which are sensitive to shifts in economic conditions and movements in interest rates; average prices tend to be more stable over time. Commercial activity is more volatile than residential, in part because the sale of a handful of expensive properties can result in significant swings in the value of commercial sales from one year to the next.

REET revenue is forecast to fall in 2007. The real estate market is beginning to slow both nationally and locally, with the nation leading and the Puget Sound area lagging behind. Nationally, housing starts and home sales are down significantly from a year ago, the inventory of unsold homes is expanding, and in recent months sales prices for homes have been growing at less than the rate of inflation. Locally, home prices are still increasing at double digit rates, but sales volumes have been declining in recent months and the inventory of active listings is beginning to increase. Given how quickly the national real estate market has cooled and the fact that the region's economy has begun to slow, the local real estate market is expected to continue to cool.

The forecast expects REET revenue to peak in 2006, decline by 5.5% in 2007, and then grow slowly in 2008. The downturn in 2007 will be led by an anticipated drop in commercial activity and a modest decline in the value of condominium sales.

General Fund Revenue Overview

Figure 15. REET: Value of Sales



Office of Arts and Cultural Affairs

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Department Description

The mission of the Office of Arts and Cultural Affairs is to promote the value of arts and culture in communities throughout Seattle. The Office promotes Seattle as a cultural destination and invests in Seattle's arts and cultural sector to ensure the city has a wide range of high-quality programs, exhibits, and public art. The Office has four programs: Public Art, Civic Partnerships, Community Development and Outreach, and Administrative Services; and three funding sources: General Subfund, Arts Account, and Municipal Arts Fund.

The Public Art program commissions art for City facilities, manages the City's portable artworks collection, and incorporates art in public spaces throughout Seattle. The program is funded through the One Percent for Art ordinance, which requires that eligible City capital projects contribute one percent of their budgets to the Municipal Arts Fund for the commission, purchase, and installation of public artworks.

The Civic Partnerships program invests in cultural organizations, youth arts programs, and individual artists to increase residents' access to arts and culture, and to promote a healthy cultural sector in the City. Funding for the program comes from the General Subfund and the Arts Account, a fund established in order to reinvest 20% of the City's non-sports admissions tax revenues in arts and culture.

The Community Development and Outreach program promotes Seattle's arts and culture community through annual award programs, by hosting arts exhibits and performances at City Hall, and by developing communications materials that promote Seattle as a "creative capital." Funding for the program comes from the General Subfund.

The Administrative Services program provides executive management and support services for the Office, and supports the Seattle Arts Commission, a 15-member advisory board which advises the Office, Mayor and Council on arts programs and policy and promotes the role of the arts in economic development, arts education for young people, and cultural tourism. Funding for this program comes from the General Subfund.

Proposed Policy and Program Changes

The 2007-2008 Proposed Budget provides new resources for the Office's Civic Partnerships and Community Development and Outreach programs, and it streamlines the Office's programs and positions across its three funding sources.

In Civic Partnerships, the Proposed Budget provides funding for a new program, SmART Ventures, to make small, one-time investments in arts and cultural events by organizations and artists, especially in Seattle's cultural communities. Modeled on the Neighborhood Matching Fund's Small and Simple program, SmART Ventures will enable the Office to pursue arts and culture opportunities as they emerge and to invest in organizations and artists that do not otherwise qualify for the Office's investment programs.

In Community Development and Outreach, the Proposed Budget provides new funding for three efforts: arts programming, centennial celebrations, and street banners. First, the Budget adds resources to expand the Seattle Presents program to provide additional programming and exhibits in City Hall and surrounding public spaces.

Arts and Cultural Affairs

Second, the Budget provides funding to coordinate the centennial celebration of the 1909 Alaska-Yukon-Pacific Exposition (AYPE), Seattle's first world's fair, as well as the neighborhood annexation centennials, such as Columbia City and Ballard, taking place between 2007 and 2009. In 2005, the Mayor appointed an AYPE Task Force to develop a plan for the 2007-2009 centennial celebrations. The Task Force recommended that the City partner with the area's cultural organizations to coordinate a series of centennial celebrations, culminating with the AYPE centennial in 2009.

Third, the Budget adds resources to create a street banner program that will promote arts, culture, and recreation throughout the city. Currently, the Seattle Department of Transportation issues street use permits for banners, but the Department does not promote their use. Street banners can colorfully enliven Seattle's downtown and neighborhoods, as well as provide a venue to market arts and cultural events. Through the new program, the Office will celebrate Seattle's arts and culture by doubling the number of street banners displayed throughout the city.

The 2007-2008 Proposed Budget also streamlines the Office's programs and positions across its three funding sources. The Office has four programs, which over the years have been spread across all of its funding sources. The Proposed Budget consolidates the Office's program appropriations and positions, wherever possible, under one funding source to create a simpler budget and more efficient management. The overall effect of the streamlining is budget neutral.

Arts and Cultural Affairs

Appropriations	Summit Code	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Arts Account Budget Control Level					
Administrative Services - AA		9,550	17,213	0	0
Civic Partnerships - AA		389,175	902,812	1,090,000	1,120,000
Community Development and Outreach - AA		43,386	99,975	0	0
Arts Account Budget Control Level	VA140	442,110	1,020,000	1,090,000	1,120,000
General Subfund Budget Control Level					
Administrative Services - GF		433,743	449,807	486,315	503,919
Civic Partnerships - GF		1,303,831	1,252,684	1,242,320	1,285,996
Community Development and Outreach - GF		370,490	340,700	815,009	744,913
Public Art - GF		0	0	0	0
General Subfund Budget Control Level	VA400	2,108,064	2,043,191	2,543,645	2,534,828
Municipal Arts Fund Budget Control Level					
Administrative Services - MAF		135,052	107,926	0	0
Civic Partnerships - MAF		99,145	79,230	0	0
Community Development and Outreach - MAF		56,246	44,949	0	0
Public Art - MAF		1,221,124	920,567	3,089,001	2,894,014
Municipal Arts Fund Budget Control Level	2VMAO	1,511,567	1,152,672	3,089,001	2,894,014
Department Total		4,061,741	4,215,863	6,722,646	6,548,843
Department Full-time Equivalent Total*		22.10	23.10	26.10	26.10
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
		2005	2006	2007	2008
Resources		Actual	Adopted	Proposed	Proposed
General Subfund		2,108,064	2,043,191	2,543,645	2,534,828
Other		1,953,677	2,172,672	4,179,002	4,014,014
Department Total		4,061,741	4,215,863	6,722,646	6,548,843

Arts and Cultural Affairs

Arts Account Budget Control Level

Purpose Statement

The purpose of the Arts Account Budget Control Level is to invest in Seattle's arts and cultural community to keep artists living and working in Seattle, to build community through arts and culture events, and to increase arts opportunities for youth. The Arts Account Budget Control Level appropriates the Office's Admission Tax set-aside, which is 20 percent of non-Sonics Admission Tax revenues. Expenditures in the Arts Account Budget Control Level fluctuate according to how much Admission Tax revenue the Office receives each year. The appropriation below is the Department of Finance's forecast of what the Office's Admission Tax set-aside will be in 2007 and 2008.

Program Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Administrative Services - AA	9,550	17,213	0	0
Civic Partnerships - AA	389,175	902,812	1,090,000	1,120,000
Community Development and Outreach - AA	43,386	99,975	0	0
Total	442,110	1,020,000	1,090,000	1,120,000
Full-time Equivalents Total *	0.75	0.75	0.00	0.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Arts Account: Administrative Services - AA

Purpose Statement

The purpose of the Administrative Services program is to provide executive management and support services to the Office and to support the Seattle Arts Commission, a 15-member advisory board that advises the Office, Mayor, and Council on arts programs and policy.

Program Summary

Eliminate appropriation authority in this program as part of streamlining the Office's programs across funding sources. The reduction in this program is offset by an increase in appropriation authority in the program of the same name in the General Subfund Budget Control Level. The overall effect of the streamlining is budget neutral.

Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Administrative Services - AA	9,550	17,213	0	0

Arts and Cultural Affairs

Arts Account: Civic Partnerships - AA

Purpose Statement

The purpose of the Civic Partnerships program is to invest in arts and culture. The program increases city residents' access to arts and cultural opportunities, provides arts opportunities for youth, enhances economic vitality of Seattle's arts and cultural community by investing in arts organizations and emerging artists.

Program Summary

Decrease positions in this program as part of a reorganization to consolidate Office staff within programs and funding sources. The overall effect of the consolidation is position neutral.

Due to streamlining, the appropriation authority in this program is now determined solely by the Department of Finance's forecast of the Office's 2007 Admission Tax set-aside, a change that results in a net increase from 2006 to 2007 of approximately \$187,000. Funding in this program is used to make investments in Seattle's arts and cultural community.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Civic Partnerships - AA	389,175	902,812	1,090,000	1,120,000
Full-time Equivalents Total*	0.25	0.25	0.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Arts Account: Community Development and Outreach - AA

Purpose Statement

The purpose of the Community Development and Outreach program is to promote arts and culture through arts award programs, cultural events, vibrant street banners, City Hall exhibits and performances, and communications materials that recognize Seattle as a "creative capital."

Program Summary

Decrease positions in this program as part of a reorganization to consolidate Office staff within programs and funding sources. The overall effect of the consolidation is position neutral.

Eliminate appropriation authority in this program as part of streamlining the Office's programs across funding sources. The reduction in this program is offset by an increase in appropriation authority in the program of the same name in the General Subfund Budget Control Level. The overall effect of the streamlining is budget neutral.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Community Development and Outreach - AA	43,386	99,975	0	0
Full-time Equivalents Total*	0.50	0.50	0.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

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General Subfund Budget Control Level

Purpose Statement

The purpose of the General Subfund Budget Control Level is to provide administrative services for the office, invest in Seattle's arts and cultural community, and build community through arts and culture awards, events, and exhibits.

Program Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Administrative Services - GF	433,743	449,807	486,315	503,919
Civic Partnerships - GF	1,303,831	1,252,684	1,242,320	1,285,996
Community Development and Outreach - GF	370,490	340,700	815,009	744,913
Total	2,108,064	2,043,191	2,543,645	2,534,828
Full-time Equivalents Total *	12.25	12.75	16.50	16.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Subfund: Administrative Services - GF

Purpose Statement

The purpose of the Administrative Services program is to provide executive management and support services to the Office and to support the Seattle Arts Commission, a 15-member advisory board that advises the Office, Mayor, and Council on arts programs and policy.

Program Summary

Increase appropriation authority in this program by \$17,000 as part of streamlining the Office's programs across funding sources. The increase in this program is offset by a reduction in appropriation authority in the program of the same name in the Arts Account Budget Control Level. The overall effect of the streamlining is budget neutral.

Increase positions by 0.25 FTE as part of a reorganization to consolidate Office staff within programs and funding sources. The overall effect of the consolidation is position neutral.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$20,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$37,000.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Administrative Services - GF	433,743	449,807	486,315	503,919
Full-time Equivalents Total*	6.25	6.25	6.50	6.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

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General Subfund: Civic Partnerships - GF

Purpose Statement

The purpose of the Civic Partnerships program is to invest in arts and culture. The program increases city residents' access to arts and cultural opportunities, provides arts opportunities for youth, enhances economic vitality of Seattle's arts and cultural community by investing in arts organizations and emerging artists.

Program Summary

Add \$36,000 for SmART Ventures, a new program to make small investments in arts and culture services, especially in Seattle's cultural communities. This program, modeled on the Neighborhood Matching Fund's Small and Simple program, enables the Office to invest in events, organizations, and artists that would not otherwise qualify for the Office's art programs.

Decrease appropriation authority by approximately \$117,000 as part of a streamlining of the Office's programs across funding sources. The decrease in this program is offset by an increase in appropriation authority in the program of the same name in the Arts Account Budget Control Level. The overall effect of the streamlining is budget neutral.

Increase positions in this program by 2.75 FTE as part of an Office-wide reorganization to consolidate staff within programs and funding sources. The overall effect of the consolidation is position neutral.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$71,000 for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$10,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Civic Partnerships - GF	1,303,831	1,252,684	1,242,320	1,285,996
Full-time Equivalents Total*	1.75	2.25	5.00	5.00

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Arts and Cultural Affairs

General Subfund: Community Development and Outreach - GF

Purpose Statement

The purpose of the Community Development and Outreach program is to promote arts and culture through arts award programs, cultural events, vibrant street banners, City Hall exhibits and performances, and communications materials that recognize Seattle as a "creative capital."

Program Summary

Add \$203,000 and 1.0 FTE Public/Cultural Programs Specialist Senior to coordinate the centennial celebration of the 1909 Alaska-Yukon-Pacific Exposition (AYPE), Seattle's first world's fair, as well as the neighborhood annexation centennials between 2007 and 2009. This funding provides staff support, communications materials, and resources for City-sponsored events. The Office expects to leverage the City's investment with significant contributions from other public agencies, nonprofit organizations, area businesses, and private individuals. The AYPE staff position will sunset at the end of 2009.

Add \$84,000 and 1.0 FTE Art Program Specialist to develop a street banners program. The Office expects to add at least 1,500 new banners to City streets during 2007 and 2008, and expects program revenues to cover at least 25 percent of costs during 2008.

Add \$78,000 and increase an existing 0.5 FTE Events Booking Representative to 1.0 FTE to increase the arts programming and exhibits at City Hall and surrounding City buildings. This funding expands the successful Seattle Presents and On Hold programs.

Increase appropriation authority in this program by approximately \$100,000 as part of streamlining the Office's programs across funding sources. The increase in this program is offset by a reduction in appropriation authority in the program of the same name in the Arts Account Budget Control Level. The overall effect of the streamlining is budget neutral.

Decrease positions in this program by 1.75 FTE as part of a reorganization to consolidate Office staff within programs and funding sources. The overall effect of the consolidation is position neutral; however, due to the new positions mentioned above, the net position change in this program from the 2006 Adopted Budget to the 2007 Proposed Budget is 0.75 FTE.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$9,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$474,000.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Community Development and Outreach - GF	370,490	340,700	815,009	744,913
Full-time Equivalents Total*	4.25	4.25	5.00	5.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Arts and Cultural Affairs

Municipal Arts Fund Budget Control Level

Purpose Statement

The purpose of the Municipal Arts Fund Budget Control Level is to develop engaging art pieces and programs for City facilities, and to maintain the City's existing art collection. Unlike allocations in most other budget control levels, the appropriation in the Municipal Arts Fund Budget Control Level is driven by revenues rather than by the previous year's appropriation or costs. The Municipal Arts Fund Budget Control Level appropriates revenues from the Municipal Arts Fund (MAF), which mostly come from the City's One Percent for Art program, a program that invests one percent of eligible capital funds in public art.

MAF revenues from the One Percent for Art program can fluctuate significantly from year-to-year depending on changes in City capital investments. From 2006 to 2007, capital department contributions to the One Percent for Art program increased significantly, largely because of the renewed participation of Seattle City Light (SCL) and Seattle Public Utilities (SPU) in the program. Between 2004 and 2006, SCL and SPU contributions to the One Percent for Art program were suspended pending a court decision in *Okeson v. City of Seattle* on whether the utilities are eligible for the program. A 2006 court order stated that SCL and SPU are eligible, but that the utilities' contributions must be used for art projects that have a sufficiently close nexus to the provision of utility services. In 2006, SCL and SPU will contribute to the One Percent for Art program for the eligible capital projects from 2004-2006, the period during which the utilities' participation was suspended. The additional revenue from the utilities' 2004-2006 contributions is appropriated in the Proposed Budget in the Public Art program.

Program Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Administrative Services - MAF	135,052	107,926	0	0
Civic Partnerships - MAF	99,145	79,230	0	0
Community Development and Outreach - MAF	56,246	44,949	0	0
Public Art - MAF	1,221,124	920,567	3,089,001	2,894,014
Total	1,511,567	1,152,672	3,089,001	2,894,014
Full-time Equivalents Total *	9.10	9.60	9.60	9.60

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Arts and Cultural Affairs

Municipal Arts Fund: Administrative Services - MAF

Purpose Statement

The purpose of the Administrative Services program is to provide executive management and support services to the Office and to support the Seattle Arts Commission, a 15-member advisory board that advises the Office, Mayor, and Council on arts programs and policy.

Program Summary

Decrease positions in this program as part of a reorganization to consolidate Office staff within programs and funding sources. The overall effect of the consolidation is position neutral.

Eliminate appropriation authority in this program as part of streamlining the Office's programs across funding sources. The reduction in this program is offset by an increase in appropriation authority in the Public Art - MAF program. The overall effect of the streamlining is budget neutral.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Administrative Services - MAF	135,052	107,926	0	0
Full-time Equivalents Total*	1.25	1.25	0.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Municipal Arts Fund: Civic Partnerships - MAF

Purpose Statement

The purpose of the Civic Partnerships program is to invest in arts and culture. The program increases city residents' access to arts and cultural opportunities, provides arts opportunities for youth, enhances economic vitality of Seattle's arts and cultural community by investing in arts organizations and emerging artists.

Program Summary

As an outcome of Okeson v. City of Seattle, the Office has stopped funding the Civic Partnerships program with revenues from the Municipal Arts Fund. Consequently, the appropriation authority for this program is eliminated, and the position is transferred to the Civic Partnerships program in the General Subfund Budget Control Level.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Civic Partnerships - MAF	99,145	79,230	0	0
Full-time Equivalents Total*	1.00	1.00	0.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Arts and Cultural Affairs

Municipal Arts Fund: Community Development and Outreach - MAF

Purpose Statement

The purpose of the Community Development and Outreach - MAF program is to produce communications materials that promote Seattle's public art projects.

Program Summary

Eliminate appropriation authority in this program as part of streamlining the Office's programs among funding sources. The reduction in this program is offset by an increase in appropriation authority in the Public Art - MAF program in this Budget Control Level. The activities of this program will now be housed in the Public Art - MAF program.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Community Development and Outreach - MAF	56,246	44,949	0	0

Municipal Arts Fund: Public Art - MAF

Purpose Statement

The purpose of the Public Art program is to collaborate with capital departments to invest One Percent for Art funds in art works and programs in City facilities. The program commissions, purchases, and installs new public artworks, and manages the City's existing public art collection.

Program Summary

Increase an existing 0.5 FTE Maintenance Laborer position to 1.0 FTE to respond to increased maintenance needs of the City's public art collection. The Cumulative Reserve Subfund funds this position through its appropriation for public art conservation.

Increase positions in this program by 1.75 FTE as part of a reorganization to consolidate Office staff within programs and funding sources. The overall effect of the consolidation is position neutral.

Appropriations in the Public Art program are driven by Municipal Arts Fund revenues from the One Percent for Art program rather than by the previous year's appropriations or costs. Capital department contributions to the One Percent for Art program increased significantly between 2006 and 2007, largely because of the renewed participation of Seattle City Light and Seattle Public Utilities in the program, including the utilities' contributions for 2004-2006 capital projects. The net increase in this program from the 2006 Adopted Budget to the 2007 Proposed Budget is \$2.17 million.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Public Art - MAF	1,221,124	920,567	3,089,001	2,894,014
Full-time Equivalents Total*	6.85	7.35	9.60	9.60

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Arts and Cultural Affairs

2007 - 2008 Estimated Revenues for the Arts Account

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
416200	General Subfund - Admissions Tax	918,200	0	0	0
461110	Interest Income	1,159	0	0	0
587001	General Subfund Support	0	1,020,000	1,090,000	1,120,000
Total Revenues		919,359	1,020,000	1,090,000	1,120,000
379100	Use of (Contribution To) Fund Balance	(477,249)	0	0	0
Total Resources		442,110	1,020,000	1,090,000	1,120,000

Arts and Cultural Affairs

2007 - 2008 Estimated Revenues for the Municipal Arts Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
434010	State Grant	0	0	0	0
441500	Sales of Maps and Publications	132	0	0	0
441990	Public Art Management Fees	121,020	103,200	176,321	185,866
461110	Interest Income	46,027	0	0	0
469990	Miscellaneous Revenues	10,896	0	0	0
541990	One Percent for Art Revenues	295,887	696,712	2,162,680	1,958,148
541990	SPU MOA Revenue	149,778	389,500	0	0
587116	Cumulative Reserve Subfund Transfer	30,000	0	0	0
587338	2000 ProParks Levy	154,547	0	0	0
Total Revenues		808,287	1,189,412	2,339,001	2,144,014
379100	Use of (Contribution To) Fund Balance	703,280	(36,740)	750,000	750,000
Total Resources		1,511,567	1,152,672	3,089,001	2,894,014

Arts and Cultural Affairs

Arts Account

	2005 Actuals	2006 Adopted	2006 Revised	2007 Proposed	2008 Proposed
Beginning Fund Balance	0	0	477,249	184,749	184,749
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	919,359	1,020,000	1,100,000	1,090,000	1,120,000
Less: Actual and Budgeted Expenditures	442,110	1,020,000	1,392,500	1,090,000	1,120,000
Ending Fund Balance	477,249	0	184,749	184,749	184,749
Continuing Appropriations	307,890				
Reservation for Revenue Shortfall				184,749	184,749
Total Reserves	307,890	0	0	184,749	184,749
Ending Unreserved Fund Balance	169,359	0	184,749	0	0

Arts and Cultural Affairs

Municipal Arts Fund

	2005 Actuals	2006 Adopted	2006 Revised	2007 Proposed	2008 Proposed
Beginning Fund Balance	1,869,164	1,400,527	1,165,884	2,446,310	1,696,310
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	808,287	1,189,412	2,949,455	2,339,001	2,144,014
Less: Actual and Budgeted Expenditures	1,511,567	1,152,672	1,669,029	3,089,001	2,894,014
Ending Fund Balance	1,165,884	1,437,267	2,446,310	1,696,310	946,309
Continuing Appropriations	474,617	0	0	0	0
Total Reserves	474,617	0	0	0	0
Ending Unreserved Fund Balance	691,267	1,437,267	2,446,310	1,696,310	946,309

The Seattle Public Library

Deborah L. Jacobs, City Librarian

Contact Information

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On the Web at: <http://www.spl.org/>

Department Description

The Seattle Public Library, founded in 1891, includes the Central Library, 26 neighborhood libraries, and the Center for the Book. The Library also operates the Washington Talking Book and Braille Library, via a contract with the Secretary of State's Office/Washington State Library.

The Library is governed by a five-member citizen Board of Trustees, who are appointed by the Mayor and confirmed by the City Council. Board members serve five-year terms and meet monthly. The Washington State Administrative Code (RCW 27.12.240) and the City Charter (Article XII, Section 4) grant the Board of Trustees "exclusive control of library expenditures for library purposes." The Library Board adopts an annual operation plan in December after the City Council approves the Library's budget appropriation.

As the center of Seattle's information network, the Library provides a vast array of resources and services to the public, including:

- books, magazines, newspapers;
- online catalog and web site (www.spl.org);
- Internet access and classes;
- CDs, DVDs, books on tape;
- sheet music;
- electronic databases;
- an extensive multilingual collection;
- English as a Second Language (ESL) and literacy services;
- more than 4,000 annual literary programs for children, teens, and adults;
- 26 community meeting rooms;
- Quick Information Center telephone reference service (386-INFO); and
- services for the deaf and blind.

The Library is currently implementing projects from the \$288 million "Libraries for All" capital program, funded in part by \$196.4 million in bonds approved by the voters in 1998, \$47 million in private funding, and \$21 million in bond interest earnings. The program provides a new Central Library, improvements to the 22 branch libraries in the system as of 1998, and the construction of five new branches in neighborhoods without libraries. For more information about this program, see the 2007-2012 Proposed Capital Improvement Program.

Proposed Policy and Program Changes

Major adjustments to the Library's 2007-2008 Proposed Budget total \$4 million and include five main components: 1) an increase of \$1.4 million in 2007 associated with new or expanded libraries opened during 2006; 2) an increase of \$500,000 to the Library's collections budget; 3) a one-time increase of \$93,000 to add book bins to the Library's automated materials handling system 4) an increase of \$300,000 to fund replacement of the Library's Horizon catalog system, and 5) an increase of \$1.7 million associated with citywide adjustments to inflation assumptions and technical adjustments.

Library

The additional funding required to operate new and expanded libraries funded by the "Libraries for All" capital improvement plan was anticipated in the fiscal note that accompanied legislation approving the 1998 bond measure. A total of approximately \$1.4 million is added in 2007 for ongoing costs associated with five LFA branch libraries which opened in 2006 (Northgate, Montlake, South Park, Douglass-Truth, and Southwest) as well as systemwide costs associated with the expansion.

Library patrons checked out nearly eight million items in 2005 and a recent patron survey found that enhancing collections was a top priority. The \$500,000 sustained increase in the collections budget continues to restore the Library's collections budget.

The 2006 patron survey also found that patrons want to reduce the time required for the delivery of library materials that they place on hold. The one-time increase of \$93,000 adds approximately 30 book bins to the Library's automated materials handling system enabling patrons to more quickly and efficiently receive items, especially new materials and patron reserves.

Much of the Library's on-line systems were funded with bond or private, one-time funding during the Libraries for All capital program and now need to be replaced. The \$300,000 increase provides for systematically replacing the Horizon catalog that supports public use of library resources.

The structure of the Library's proposed budget is different from past years reflecting a budget neutral re-organization.

Library

Appropriations	Summit Code	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Administrative Services					
Administrative Services Director		90,027	219,727	229,104	237,102
Facilities and Fleet		3,818,521	4,151,129	4,514,482	4,673,099
Finance Services		1,150,645	1,592,027	1,816,899	1,840,687
Security		702,361	788,978	836,281	867,604
Administrative Services	B1ADM	5,761,554	6,751,861	7,396,766	7,618,492
City Librarian's Office					
City Librarian		418,726	526,087	548,099	565,776
Communications		423,704	639,538	664,691	686,468
Human Resources		938,992	1,042,074	715,984	744,336
City Librarian's Office	B2CTL	1,781,422	2,207,699	1,928,775	1,996,579
Public Services					
Central Library Services		10,633,716	10,581,976	11,209,919	11,535,538
Mobile Services		623,464	686,167	717,425	742,519
Neighborhood Libraries		11,798,706	12,597,662	14,270,852	14,825,614
Public Services	B4PUB	23,055,886	23,865,805	26,198,196	27,103,670
Technology and Collection Services					
Information Technology		1,819,101	2,142,177	2,538,857	2,621,916
Technical and Collection Services		5,535,560	6,630,932	7,493,489	7,721,401
Technology and Collection Services Director		331,996	215,319	224,664	232,116
Technology and Collection Services	B3TCS	7,686,657	8,988,428	10,257,010	10,575,433
Washington Talking Book and Braille Library	B5WTBB	1,375,387	1,350,000	1,350,000	1,350,000
Department Total		39,660,906	43,163,793	47,130,747	48,644,175
		2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Resources					
General Subfund		37,036,541	40,408,672	44,302,835	45,764,943
Other		2,624,365	2,755,121	2,827,912	2,879,232
Department Total		39,660,906	43,163,793	47,130,747	48,644,175

Administrative Services

Purpose Statement

The purpose of Administrative Services is to support the delivery of excellent library services to the public.

Program Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Administrative Services Director	90,027	219,727	229,104	237,102
Facilities and Fleet	3,818,521	4,151,129	4,514,482	4,673,099
Finance Services	1,150,645	1,592,027	1,816,899	1,840,687
Security	702,361	788,978	836,281	867,604
Total	5,761,554	6,751,861	7,396,766	7,618,492

Administrative Services: Administrative Services Director

Purpose Statement

The purpose of the Administrative Services Director's Office program is to administer the financial, facilities and fleet, and safety and security operations of the library system so that library services are provided effectively and efficiently.

Program Summary

There are no substantive changes from the 2006 Adopted Budget.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, result in a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$9,400.

Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Administrative Services Director	90,027	219,727	229,104	237,102

Administrative Services: Facilities and Fleet

Purpose Statement

The purpose of the Facilities and Fleet Services program is to manage the Library's facilities, fleet, and delivery systems; and maintain buildings and grounds so that library services are delivered in clean and comfortable environments and materials are readily available to patrons.

Program Summary

There are no substantive changes from the 2006 Adopted Budget.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, result in a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$363,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Facilities and Fleet	3,818,521	4,151,129	4,514,482	4,673,099

Administrative Services: Finance Services

Purpose Statement

The purpose of the Finance Services program is to provide accurate financial, purchasing, and budget services to, and on behalf of, the Library so the Library is accountable in maximizing its resources to carry out its mission.

Program Summary

There are no substantive changes from the 2006 Adopted Budget.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, result in a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$225,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Finance Services	1,150,645	1,592,027	1,816,899	1,840,687

Administrative Services: Security

Purpose Statement

The purpose of the Security program is to provide safety and security services so library services are delivered in a safe and comfortable atmosphere.

Program Summary

There are no substantive changes from the 2006 Adopted Budget.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, result in a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$47,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Security	702,361	788,978	836,281	867,604

City Librarian's Office

Purpose Statement

The purpose of the City Librarian line of business is to provide leadership for the Library in the implementation of policies and strategic directions set by the Library Board of Trustees.

Program Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
City Librarian	418,726	526,087	548,099	565,776
Communications	423,704	639,538	664,691	686,468
Human Resources	938,992	1,042,074	715,984	744,336
Total	1,781,422	2,207,699	1,928,775	1,996,579

City Librarian's Office: City Librarian

Purpose Statement

The purpose of the City Librarian program is to provide leadership for the Library in implementing the policies and strategic direction set by the Library Board of Trustees, and in securing the necessary financial resources to operate the Library in an effective and efficient manner. The City Librarian's office serves as the primary link between the community and the Library, and integrates community needs and expectations with Library resources and policies.

Program Summary

There are no substantive changes from the 2006 Adopted Budget.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, result in a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$22,000.

Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
City Librarian	418,726	526,087	548,099	565,776

City Librarian's Office: Communications

Purpose Statement

The purpose of the Communications program is to ensure that the public and Library staff are fully informed about Library operations including 4,000 annual public programs and the Libraries for All capital program. The office manages the Library's Web site, a 24/7 portal to library services, and provides timely and accurate information through a variety of other methods.

Program Summary

There are no substantive changes from the 2006 Adopted Budget.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, result in a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$25,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Communications	423,704	639,538	664,691	686,468

City Librarian's Office: Human Resources

Purpose Statement

The purpose of the Human Resources program is to provide responsive and equitable human resources policy development, recruitment, classification and compensation, payroll, labor and employee relations, organizational development, and staff training services so the Library maintains a productive and well supported work force.

Program Summary

There are no substantive program changes from the 2006 Adopted Budget.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$43,000; due to considerable savings in the Library's costs for workers compensation, the budget is decreased by \$369,000, for a net decrease from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$326,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Human Resources	938,992	1,042,074	715,984	744,336

Public Services

Purpose Statement

The purpose of the Public Services line of business is to provide quality library services and programs that benefit and are valued by patrons.

Program Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Central Library Services	10,633,716	10,581,976	11,209,919	11,535,538
Mobile Services	623,464	686,167	717,425	742,519
Neighborhood Libraries	11,798,706	12,597,662	14,270,852	14,825,614
Total	23,055,886	23,865,805	26,198,196	27,103,670

Public Services: Central Library Services

Purpose Statement

The purpose of the Central Library Services program is to provide in-depth information, extensive books and materials, and coordination to customers and library branch staff so they become aware of, and have timely access to, the resources they need.

Program Summary

Provide \$93,000 in one-time funding for the Library's automated materials handling system. Adds 30 delivery bins to move library materials among 26 branches and the Central Library. This enables the Library to deliver items to patrons faster and more efficiently.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$535,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$628,000.

Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Central Library Services	10,633,716	10,581,976	11,209,919	11,535,538

Public Services: Mobile Services

Purpose Statement

The purpose of the Mobile Services program is to provide access to library books, materials, and services to the elderly, very young, disabled, and homebound patrons who are unable to come to the Library.

Program Summary

There are no substantive changes from the 2006 Adopted Budget.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, result in a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$31,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Mobile Services	623,464	686,167	717,425	742,519

Public Services: Neighborhood Libraries

Purpose Statement

The purpose of the Neighborhood Libraries program is to provide services, materials, and programs close to where people live and work to support independent learning, cultural enrichment, recreational reading, and community involvement.

Program Summary

Increase Neighborhood Libraries by \$1.4 million to reflect the operating costs for the new or renovated libraries that opened in 2006 (Douglass-Truth, Montlake, Northgate, South Park, and Southwest). Funds were transferred from Finance General during 2006 and are now incorporated into the Library's baseline.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$300,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1.7 million.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Neighborhood Libraries	11,798,706	12,597,662	14,270,852	14,825,614

Technology and Collection Services

Purpose Statement

The purpose of the Technology and Collection Services line of business is to provide technology services and maintain the Library's data processing infrastructure in order to provide information access, and library materials to all patrons.

Program Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Information Technology	1,819,101	2,142,177	2,538,857	2,621,916
Technical and Collection Services	5,535,560	6,630,932	7,493,489	7,721,401
Technology and Collection Services Director	331,996	215,319	224,664	232,116
Total	7,686,657	8,988,428	10,257,010	10,575,433

Technology and Collection Services: Information Technology

Purpose Statement

The purpose of the Information Services program is to provide quality data processing infrastructure and services so that Library patrons and staff have free and easy access to a vast array of productivity tools, ideas, information, and knowledge.

Program Summary

Increase Information Technology by \$300,000 in order to replace the Library's on-line Horizon catalog system.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$97,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$397,000.

Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Information Technology	1,819,101	2,142,177	2,538,857	2,621,916

**Technology and Collection Services: Technical and Collection Services
Purpose Statement**

The purpose of the Technical and Collection Services program is to make library books and materials, databases and downloadable materials, and a library catalog available to patrons.

Program Summary

Increase funding by \$500,000 for the Library's collections budget. This action brings the collections budgets up to \$4.7 million in 2007.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$363,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$863,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Technical and Collection Services	5,535,560	6,630,932	7,493,489	7,721,401

**Technology and Collection Services: Technology and Collection
Services Director
Purpose Statement**

The purpose of the Technology and Collection Services Director's office is to administer technology and collection services so that library information resources are delivered effectively and efficiently to staff and patrons.

Program Summary

There are no substantive changes from the 2006 Adopted Budget.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, result in a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$9,300.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Technology and Collection Services Director	331,996	215,319	224,664	232,116

Washington Talking Book and Braille Library

Purpose Statement

The purpose of the Washington Talking Book and Braille Library, a program that the Library administers through a contract with the Secretary of State's Office/Washington State Library, is to provide books, magazines, and information in special formats to state residents who are blind or visually impaired.

Summary

There is no change from the 2006 Adopted Budget. The funding level for this program is determined by the State.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Washington Talking Book and Braille Library	1,375,387	1,350,000	1,350,000	1,350,000

Library

2007 - 2008 Estimated Revenues for the Library Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
421911	Cable Franchise Fees	0	50,000	0	0
434010	WTTBL State Contract	1,373,803	1,350,000	1,350,000	1,350,000
441610	Copy Services	50,057	50,000	50,000	50,000
441610	Pay for Print	101,985	99,000	99,000	99,000
459700	Fines/Fees	845,728	675,000	850,000	850,000
459700	Fines/Fees-Collections	0	75,000	0	0
462300	Parking-Central	208,293	391,306	374,097	425,417
462800	Concessions Proceeds	10,581	0	11,815	11,815
469112	Salvage Sales/Materials	48,098	0	40,000	40,000
469990	Misc Revenue	0	3,000	3,000	3,000
469990	Misc Revenue-Coffee Cart	0	21,815	0	0
485190	Sale of Fixed Assets	0	40,000	0	0
542810	IF Communications Service	50,000	0	50,000	50,000
587001	General Subfund Support	37,036,541	40,408,672	44,302,835	45,764,943
Total Revenues		39,725,086	43,163,793	47,130,747	48,644,175
379100	Use of Fund Balance	(64,179)	0	0	0
Total Resources		39,660,906	43,163,793	47,130,747	48,644,175

Library

Library Fund

	2005 Actuals	2006 Adopted	2006 Revised	2007 Proposed	2008 Proposed
Beginning Fund Balance	406,073	222,151	453,396	73,785	73,785
Accounting and Technical Adjustments	(16,857)	0	0	0	0
Plus: Actual and Estimated Revenue	39,725,086	43,163,793	44,620,723	47,130,747	48,644,175
Less: Actual and Budgeted Expenditures	39,660,906	43,163,793	45,000,334	47,130,747	48,644,175
Ending Fund Balance	453,396	222,151	73,785	73,785	73,785
Continuing Appropriations	379,611	0	0	0	0
Total Reserves	379,611	0	0	0	0
Ending Unreserved Fund Balance	73,785	222,151	73,785	73,785	73,785

Library

Capital Improvement Program Highlights

Following approval of a \$196.4 million bond issue in November 1998, The Seattle Public Library began an eight-year capital program - "Libraries for All" (LFA). The program calls for the replacement of the Central Library; construction of three new branch libraries; and the renovation, replacement, or expansion of each of the 22 branch libraries in the system as of 1998. In addition, an Opportunity Fund was established to support projects in areas underserved by the library system.

As of August 31, 2006, 19 "Libraries for All" projects have been completed, including the NewHolly branch (1999); Wallingford (2000); Delridge (2002); Capitol Hill (2003); Rainier Beach, Green Lake, West Seattle, Central, High Point, North East, Beacon Hill, and Columbia (2004); Greenwood, Fremont, Ballard, International District/Chinatown, and Lake City (2005); and Northgate and Montlake (2006). The South Park, Douglass-Truth, and Southwest branches are also scheduled to open in 2006. In 2007, the Queen Anne, University, Madrona-Sally Goldmark, Broadview, and Magnolia branches are scheduled to open.

Increased operations and maintenance costs associated with new or expanded facilities are described in the Department of Finance April 2002 updated LFA fiscal note. The original "Libraries for All" program budget was \$239.5 million, but since the passage of the bond issue, additional private donations and bond interest earnings have increased the budget for projects to \$288.1 million. The Library anticipates accruing approximately \$21.0 million in bond interest revenue, to be applied to unanticipated costs of the LFA plan. The 2007-2012 Proposed CIP allocates \$324,000 in 2007 from voter-approved bonds, \$1.09 million from "Libraries for All" property sale proceeds, and \$294,000 from private donations to directly support LFA projects. The 2007-2012 Proposed CIP also allocates \$1,555,000 in 2007 and \$991,000 in 2008 from the Cumulative Reserve Subfund to support major maintenance for Library facilities, including several 2007 work items that will be coordinated with LFA construction projects.

The 2007-2012 Proposed CIP includes funding to develop an asset management plan, including life-cycle renewal schedules and facilities condition assessments, to help guide the capital improvement program after the "Libraries for All" projects are completed.

Capital Improvement Program Appropriation

	2007 Proposed	2008 Proposed
Budget Control Level		
Building Systems: B301106		
Cumulative Reserve Subfund - REET I Subaccount	24,000	403,000
Subtotal	24,000	403,000
Landscape and Hardscape Restoration: B301110		
Cumulative Reserve Subfund - REET I Subaccount	214,000	43,000
Subtotal	214,000	43,000
Madrona Library Renovation: BLMGM		
UTGO Libraries for All Fund	124,000	0
Subtotal	124,000	0
Magnolia Library Renovation: BLMAG		
Library Capital Subfund	150,000	0
UTGO Libraries for All Fund	50,000	0
Subtotal	200,000	0

Library

Capital Improvement Program Highlights

	2007	2008
	Proposed	Proposed
Budget Control Level		
Minor Capital Improvements: B301109		
Cumulative Reserve Subfund - REET I Subaccount	32,000	29,000
Subtotal	32,000	29,000
Operational Efficiency Improvements: B301107		
Cumulative Reserve Subfund - REET I Subaccount	84,000	80,000
Subtotal	84,000	80,000
Preliminary Engineering and Planning: B301111		
Cumulative Reserve Subfund - Unrestricted Subaccount	243,000	92,000
Subtotal	243,000	92,000
Project Planning and Management: BC31910		
Library Capital Subfund	770,000	0
Subtotal	770,000	0
Queen Anne Library Renovation: BLQNA		
Library Capital Subfund	55,000	0
Subtotal	55,000	0
Roof and Structural Systems: B301105		
Cumulative Reserve Subfund - REET I Subaccount	837,000	203,000
Subtotal	837,000	203,000
Safety, Security and Access Improvements: B301108		
Cumulative Reserve Subfund - REET I Subaccount	121,000	141,000
Subtotal	121,000	141,000
Storage and Transfer of Library Materials: BLMOV1		
Library Capital Subfund	115,000	0
Subtotal	115,000	0
University Library Renovation: BLUNI		
UTGO Libraries for All Fund	150,000	0
Subtotal	150,000	0
Total Capital Improvement Program Appropriation	2,969,000	991,000

Department of Parks and Recreation

Ken Bounds, Superintendent

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Department Description

Seattle Parks and Recreation works with all residents to be good stewards of the environment, and to provide safe, welcoming opportunities to play, learn, contemplate, and build community.

Seattle Parks and Recreation manages a 6,200-acre park system. This includes 224 parks, 185 athletic fields, 112 neighborhood play areas, nine swimming beaches, 18 fishing piers, four golf courses, and 22 miles of boulevards. Other Parks and Recreation facilities include 151 outdoor tennis courts, 26 community centers, eight indoor and two outdoor swimming pools, 27 wading pools, a nationally recognized Rose Garden, the Seattle Aquarium, and more. The Woodland Park Zoological Society operates the Zoo with City financial support. Hundreds of thousands of residents and visitors use Department of Parks and Recreation facilities to pursue their passions from soccer to pottery, kite flying to golf, swimming to community celebrations, or to sit in quiet reflection.

Parks employees work hard to develop partnerships with their advisory councils, park neighbors, volunteer groups, non-profit agencies, local businesses, and the Seattle School District to effectively respond to increasing requests for use of Seattle's park and recreation facilities.

In 1999, Seattle voters approved a renewal of the 1991 Seattle Center and Community Centers Levy, continuing Seattle Parks and Recreation's commitment to renovate and expand facilities and provide new recreation centers. The 1999 Levy totals \$72 million spread over eight years. Nine community centers and two neighborhood projects receive a total of \$36 million from the Levy. In 2000, Seattle voters approved the 2000 Neighborhood Parks, Green Spaces, Trails and Zoo Levy (2000 Parks Levy), which enables Parks and Recreation to complete more than 100 park acquisition and development projects, improve maintenance, boost environmental programs and practices, and expand recreation opportunities for young people and seniors.

Proposed Policy and Program Changes

In 2007, the Department of Parks and Recreation undergoes a major transition to prepare for a reduction of approximately \$2.6 million of 2000 Parks Levy revenue when the Levy ends in 2008. The Department shifts certain costs from the 2000 Parks Levy Fund to the General Fund in 2007 and 2008 to help ameliorate impacts to the General Fund over a multi-year period. Savings realized on Levy projects funded with General Fund resources in 2007 and 2008 are used to supplement the Department's budget when 2000 Parks Levy funds are no longer available in 2009 and beyond.

The Department proposes numerous changes to most of its budget control levels (BCLs) to improve program management and address a significant rise in utility and fuel costs. The restructuring includes technical changes in revenue and expenditure allocations, altered or relocated services and staff, and other business changes. Most of these changes do not affect existing General Fund appropriations but, rather, affect services and programs that have been paid for with outside funding sources, such as the 2000 Parks Levy. Additionally, the Department revises its Business and Strategic Plan, to include an extensive public process and frequent discussions between the Executive and Legislative Branches.

Parks and Recreation

The Department's 2007-2008 Proposed Budget has increased primarily due to the opening of new facilities financed by the 1999 Seattle Center and Community Centers Levy (1999 CC Levy) and the 2000 Parks Levy, implementing staffing for the new "Windows on Washington Waters" Exhibit at the Seattle Aquarium that opens in the spring of 2007, and implementing the Mayor's Environmental Action Agenda and the Mayor's Center City Parks Initiative. The largest single increase is provided to the Seattle Aquarium to hire new staff positions to finalize the preparation of the exhibit in the first quarter of 2007, and then operate the exhibit after its completion. Ongoing operating costs are expected to be paid for by the Aquarium through increased revenues.

In 2006, the Department completed enhancements to the Van Asselt Community Center and opened the new Northgate Community Center, which resulted in planned staffing increases that are primarily paid for with General Fund Resources in 2007 and 2008. Three Discovery Park demolition and restoration capital projects are completed by the end of 2007, creating ongoing operation and maintenance needs. Finally, approximately 190 projects will be completed throughout the biennium, with many of the operation and maintenance costs being funded by the 2000 Parks Levy through 2008, along with some ongoing costs being paid for by the General Fund.

The Department is responsible for 11 projects that are part of the Mayor's Environmental Action Agenda, four of which are funded by General Fund resources. These four projects represent the second largest Department increment for 2007-2008, and include new staff dedicated to reducing irrigation water and electricity usage, an additional tree maintenance crew with related equipment, a series of purchases for alternative fuel equipment and "green" materials, and a subgroup of small storm water engineering projects to help to ensure improved water quality in area streams and lakes.

The Mayor's Center City Parks Initiative provides more security, programming, and maintenance for nine destination parks in the Center City area. The Department's 2007-2008 Proposed Budget adds Park Ranger positions and related equipment for increased security, program and direct service funds to activate the parks, and budget for increased maintenance. The Park Ranger positions work closely with the Seattle Police Department, which helped design the security component of this initiative. Additional funds are also provided for staff and equipment to allow the Department to respond to most reports of graffiti vandalism throughout the parks system within 48 hours.

A new six-year financial plan is implemented to govern the Golf Program's operations following the \$2 million debt payment Parks made after Municipal Golf of Seattle (MGS) terminated its agreement with the City. This change results in a reduction in overall forecasted golf revenues. The Department also begins a new capital reinvestment program in 2007, and some golf facilities will experience interrupted service to allow for the completion of certain capital improvement projects.

Two other budget increases include funding for south Seattle area recreation programs, including the restoration of a previously eliminated summer playground program in Brighton, Judkins, Maplewood, Othello, and Pratt Parks. The reestablished program provides culturally-relevant education, self-esteem and health services to children ages 6 to 14. The second budget increase funds an additional phase of the South Park Action Agenda created by the South Park Community Council and the Mayor's Office. It expands operating hours at the South Park Community Center, adds a late-night teen program on Friday nights, and adds capacity to the summer youth job readiness program (STEPS).

Parks and Recreation

Appropriations	Summit Code	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Enterprise Budget Control Level	K420A	4,531,023	4,902,610	8,029,537	8,675,040
Environmental Learning and Programs Budget Control Level	K430A	2,399,342	2,597,044	2,635,877	2,776,592
Facility and Structure Maintenance Budget Control Level	K320A	11,148,965	11,562,064	11,974,698	12,460,800
Finance and Administration Budget Control Level	K390A	9,406,487	5,382,630	5,388,551	5,543,519
Golf Budget Control Level	K400A	7,641,036	7,753,568	7,734,639	7,727,399
Golf Capital Reserve Budget Control Level	K410A	0	420,216	955,041	969,742
Horticulture and Urban Forestry Budget Control Level	K430B	4,670,303	4,683,681	5,439,593	5,295,342
Judgment and Claims Budget Control Level	K380A	1,030,169	1,030,169	1,116,500	1,116,500
Park Cleaning, Landscaping, and Restoration Budget Control Level	K320B	20,734,446	22,634,870	21,701,436	22,781,236
Planning, Development, and Acquisition Budget Control Level	K370C	6,511,863	7,584,900	7,398,279	7,118,704
Policy Direction and Leadership Budget Control Level	K390B	2,363,050	2,425,961	2,669,933	2,778,023
Recreation Facilities and Programs Budget Control Level	K310D	15,049,151	16,926,348	18,160,289	18,877,036
Seattle Aquarium Budget Control Level	K350A	7,079,205	7,047,167	8,147,308	9,449,102
Seattle Conservation Corps Budget Control Level	K320C	3,386,454	4,195,969	3,832,568	3,929,141
Swimming, Boating, and Aquatics Budget Control Level	K310C	6,762,572	7,133,378	7,618,929	7,960,876
Woodland Park Zoo Budget Control Level	K350B	5,962,441	6,217,475	6,035,087	6,025,393
Department Total		108,676,508	112,498,050	118,838,266	123,484,445
Department Full-time Equivalents Total*		941.75	979.44	998.45	997.45

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Parks and Recreation

Resources	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
General Subfund	35,800,844	66,856,179	73,668,919	76,062,563
Other	72,875,664	45,641,871	45,169,347	47,421,881
Department Total	108,676,508	112,498,050	118,838,266	123,484,445

Parks and Recreation

Enterprise Budget Control Level

Purpose Statement

The purpose of the Enterprise Division Budget Control Level is to foster partnerships, engage in community investments, develop business efficiencies, and generate revenues in order to strengthen the Department's ability to fulfill its mission.

Summary

This is a new BCL and program based on a departmental reorganization. A large portion of the Park Cleaning, Landscaping, and Restoration BCL, and a portion of the now defunct Citywide Programs and Scheduling BCL moves into this new BCL, and a small administrative budget transfers from the Finance and Administration BCL into the Enterprise BCL.

Increase budget by \$367,000 and perform the following FTE changes related to multiple technical adjustments to accomplish a Department reorganization of services and staff to improve Department management of programs and facilities: abrogate 1.0 FTE Administrative Staff Analyst, abrogate 1.5 FTE Administrative Specialist I-BUs, add 2.0 FTE Parks Special Events Schedulers, add 1.0 FTE Administrative Specialist II, increase 0.5 FTE Executive I, increase 0.5 FTE Maintenance Laborer, increase 0.25 FTE Parks Special Events Scheduler, increase 0.25 FTE Senior Parks Special Events Scheduler, increase 0.5 FTE Lead Stage Technician, reclassify 1.0 FTE Executive 1 to 1.0 FTE Parks & Recreation Manager 1, reclassify 0.75 FTE Parks Special Events Scheduler to 0.75 FTE Senior Parks Special Events Scheduler.

Increase budget by \$676,000 and 5.0 FTE Park Rangers to increase security, maintenance and programming at nine Center City parks as recommended by the Mayor's Downtown Parks and Public Spaces Task Force. Also abrogate 1.0 FTE Parks Concessions Coordinator, reduce 0.5 FTE Assistant Recreation Center Coordinator, and reclassify 1.0 FTE Strategic Advisor 1 to 1.0 FTE Parks and Recreation Manager 1 to offset costs for this new program.

Transfer a total of \$1.86 million and 22.59 FTE into the Enterprise Program from the Park Cleaning, Landscaping, and Restoration Program to align staff with the Center City park district work, which has been transferred to the Enterprise Division of the Department.

Shift new facility costs associated with 2000 Parks Levy projects from levy resources to General Fund, allowing for a gradual transition of costs to the General Fund over the next four years. This change has no net impact on the Department's total appropriation.

Increase budget by \$58,000 of 2000 Parks Levy funding and add 0.52 FTE Volunteer Programs Coordinator and 0.5 FTE Gardener for increased operation and maintenance costs of new and/or improved facilities.

Approximately \$81,000 is reserved in Finance General for operation and maintenance costs of new and/or improved facilities.

Increase budget by \$10,000 for purchasing multiple vehicles and maintenance equipment using cleaner fuels, such as electricity and biodiesel. These one-time purchases replace old gasoline-powered equipment and decrease the Department's greenhouse gas emissions.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$158,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$3.13 million.

Parks and Recreation

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Enterprise	4,531,023	4,902,610	8,029,537	8,675,040
Full-time Equivalents Total*	34.37	35.75	65.36	67.86

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Parks and Recreation

Environmental Learning and Programs Budget Control Level

Purpose Statement

The purpose of the Environmental Learning and Programs Budget Control Level is to deliver and manage environmental stewardship programs and the City's environmental education centers at Discovery Park, Carkeek Park, Seward Park, and Camp Long. The programs are designed to encourage Seattle residents to take actions that respect the rights of all living things and environments, and to contribute to healthy and livable communities.

Summary

This is a new BCL and Program based on a departmental reorganization. Dollars and FTEs are recast for 2005 and 2006 from the prior organizational structure to show the estimated values that would have been related to this new BCL.

Decrease budget by \$61,000 and perform the following FTE changes related to multiple technical adjustments to accomplish a Department reorganization of services and staff to improve Department management of programs and facilities: abrogate 1.0 FTE Recreation Program Coordinator and transfer 1.0 FTE Strategic Advisor 1 from the Planning, Development, and Acquisition Program into this program.

Shift new facility costs associated with 2000 Parks Levy projects from levy resources to General Fund, allowing for a gradual transition of costs to the General Fund over the next four years. This change has no net impact on the Department's total appropriation.

Increase budget by \$2,000 of 2000 Parks Levy funding for increased operation and maintenance costs of new and/or improved facilities.

Increase budget by \$10,000 for purchasing multiple vehicles and maintenance equipment using cleaner fuels, such as electricity and biodiesel. These one-time purchases replace old gasoline-powered equipment and decrease the Department's greenhouse gas emissions.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$88,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$39,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Environmental Learning and Programs	2,399,342	2,597,044	2,635,877	2,776,592
Full-time Equivalents Total*	27.66	28.77	28.77	28.77

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Parks and Recreation

Facility and Structure Maintenance Budget Control Level

Purpose Statement

The purpose of the Facility and Structure Maintenance Budget Control Level is to repair and maintain park buildings and infrastructure so park users can have structurally sound and attractive parks and recreational facilities.

Summary

Decrease budget by \$453,000 and perform the following FTE changes related to multiple technical adjustments to accomplish a Department reorganization of services and staff to improve Department management of programs and facilities: add 0.51 Radio Dispatcher, increase 0.13 FTE Laborer, and reclassify 4.0 FTE Utility Laborers to 4.0 FTE Maintenance Laborers. In addition, abrogate 1.0 FTE Graphic Arts Designer, 1.0 FTE Printing Equipment Operator, and 1.0 FTE Printing Operations Supervisor to close the Department print shop within this Program.

Increase budget by \$56,000 to pay for multiple engineering and structural improvements at seven Department facilities to correct storm water control problems, as determined by a citywide source control assessment report.

Increase budget by \$156,000 and 1.0 FTE Painter in 2007 to allow the Department to respond to the majority of graffiti reports within 48 hours. Of the total costs for 2007, \$30,000 is for a one-time purchase of a pickup truck with related equipment. Annual costs include staff, supplies and administrative costs, as well as operating and maintenance costs for the vehicle.

Shift new facility costs associated with 2000 Parks Levy projects from levy resources to General Fund, allowing for a gradual transition of costs to the General Fund over the next four years. This change has no net impact on the Department's total appropriation.

Increase budget by \$94,000 of 2000 Parks Levy funding for increased operation and maintenance costs of new and/or improved facilities.

Increase budget by \$103,000 of General Fund resources for increased operation and maintenance costs of new and/or improved facilities. An additional amount of \$48,000 is reserved in Finance General, to be released as projects become operational.

Increase budget by \$43,000 and 0.5 FTE Administrative Staff Assistant to implement a department-wide conservation initiative to reduce irrigation water use, electricity use, and implement other utility conservation efforts. The position becomes the Department's Energy Savings Analyst. Annual costs include staff, supplies, and administrative costs for systemic change and monitoring efforts.

Add the following regular positions to assume tasks previously performed by temporary employees: 0.9 FTE Carpenter; 0.75 FTE Electrician; 0.51 FTE Heating Plan Technician; and 0.9 FTE Plumber. Appropriation authority has already been added through previous budget actions.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$414,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$413,000.

Parks and Recreation

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Facility and Structure Maintenance	11,148,965	11,562,064	11,974,698	12,460,800
Full-time Equivalents Total*	109.71	114.10	116.30	116.30

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Parks and Recreation

Finance and Administration Budget Control Level

Purpose Statement

The purpose of the Finance and Administration Budget Control Level is to provide the financial, technological, and business development support necessary to ensure effective delivery of the Department's services.

Summary

Decrease budget by \$325,000 related to multiple technical adjustments to accomplish a Department reorganization of services and staff to improve Department management of programs and facilities.

Increase budget by \$13,000 for purchasing a two-person vehicle that uses cleaner fuel, such as electricity and biodiesel. These one-time purchases replace old gasoline-powered equipment and decrease the Department's greenhouse gas emissions.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$318,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$6,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Finance and Administration	9,406,487	5,382,630	5,388,551	5,543,519
Full-time Equivalents Total*	45.67	47.50	47.50	47.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Parks and Recreation

Golf Budget Control Level

Purpose Statement

The purpose of the Golf Budget Control Level is to efficiently manage the City's four golf courses at Jackson, Jefferson, West Seattle, and Interbay to provide top-quality public golf courses and maximize earned revenues.

Summary

Decrease budget by \$264,000 related to multiple technical adjustments to accomplish a Department reorganization of services and staff to improve Department management of programs and facilities.

Decrease budget by \$111,000 to align budget with a new forecast predicting reduced revenues for the Golf program.

Increase budget by \$79,000 for purchasing multiple vehicles and maintenance equipment using cleaner fuels, such as electricity and biodiesel. These one-time purchases replace old gasoline-powered equipment and decrease the Department's greenhouse gas emissions.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs increase the budget by \$277,000, for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$19,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Golf	7,641,036	7,753,568	7,734,639	7,727,399
Full-time Equivalents Total*	24.04	25.00	25.00	25.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Parks and Recreation

Golf Capital Reserve Budget Control Level

Purpose Statement

The purpose of the Golf Capital Reserve Program is to transfer resources from the Parks and Recreation Fund to the Cumulative Reserve Subfund to provide for previously identified Golf Program capital projects. There are no staff and no program services delivered through this program.

Summary

Increase budget by \$535,000 to account for increased available capital funding for the Golf Program due to the implementation of new golf financial policies, which reduce the amount of revenues kept by the Parks and Recreation Fund, and due to the adoption of a new six-year capital reinvestment plan for Golf facilities.

No Citywide adjustments to labor costs or changes in inflation assumptions for other costs affect the budget, therefore creating a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$535,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Golf Capital Reserve	0	420,216	955,041	969,742

Parks and Recreation

Horticulture and Urban Forestry Budget Control Level

Purpose Statement

The purpose of the Horticulture and Forestry Budget Control Level is to provide cost efficient and centralized management for the "living inventories" of the Department of Parks and Recreation. Direct management responsibilities include greenhouses, nurseries, the Volunteer Park Conservatory, landscape and urban forest restoration programs, sport field turf management, water conservation programs, pesticide reduction and wildlife management, and heavy equipment support for Departmental operations and capital projects.

Summary

This is a new BCL and Program based on a departmental reorganization. Dollars and FTEs are recast for 2005 and 2006 from the prior organizational structure to show the estimated values that would have been related to this new BCL.

Decrease budget by \$11,000 and reclassify 1.0 FTE Associate Environmental Analyst to 1.0 FTE Senior Environmental Analyst related to multiple technical adjustments to accomplish a Department reorganization of services and staff to improve Department management of programs and facilities.

Increase budget by \$585,000, 1.0 FTE Lead Tree Trimmer and 2.0 FTE Tree Trimmers in 2007 to add a fourth tree maintenance crew. This additional crew shortens the Department's urban forest maintenance cycle from 18 years to 13 years. Of the total costs for 2007, \$350,000 is for one-time purchases of an aerial-lift truck, support-chip truck, and a large tow-behind chipper. Annual costs include staff, supplies and administrative costs, as well as operating and maintenance costs for the vehicles.

Increase budget by \$4,000 of 2000 Parks Levy funding for increased operation and maintenance costs of new and/or improved facilities.

Increase budget by \$12,000 of General Fund resources for increased operation and maintenance costs of new and/or improved facilities.

Shift new facility costs associated with 2000 Parks Levy projects from levy resources to General Fund, allowing for a gradual transition of costs to the General Fund over the next four years. This change has no net impact on the Department's total appropriation.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$166,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$756,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Horticulture and Urban Forestry	4,670,303	4,683,681	5,439,593	5,295,342
Full-time Equivalents Total*	48.21	50.14	53.14	53.14

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Parks and Recreation

Judgment and Claims Budget Control Level

Purpose Statement

The Judgment/Claims Subfund pays for judgments, settlements, claims, and other eligible expenses associated with legal claims and suits against the City. Premiums are based on average percentage of Judgment/Claims expenses incurred by the Department over the previous five years.

Summary

Based on an increased Parks Department share of settlements and claims over the past five years, the Judgment/Claims premium expenses increase the 2007 Proposed Budget by approximately \$86,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Judgment and Claims	1,030,169	1,030,169	1,116,500	1,116,500

Parks and Recreation

Park Cleaning, Landscaping, and Restoration Budget Control Level

Purpose Statement

The purpose of the Park Cleaning, Landscaping, and Restoration Budget Control Level is to provide custodial, landscape, and forest maintenance and restoration services in an environmentally sound fashion to provide park users with safe, useable, and attractive park areas.

Summary

Decrease budget by \$219,000 and perform the following FTE changes related to multiple technical adjustments to accomplish a Department reorganization of services and staff to improve Department management of programs and facilities: abrogate 1.0 FTE Laborer, increase 1.43 FTE Laborers, increase 0.33 FTE Maintenance Laborer, and increase 2.5 FTE Parks Maintenance Aides.

Transfer a total of \$1.86 million and 22.59 FTE out of the Park Cleaning, Landscaping, and Restoration Program into the Enterprise Program to align staff with the Center City park district work, which has been transferred to the Enterprise Division of the Department.

Increase budget by \$374,000 of 2000 Parks Levy funding for increased operation and maintenance costs of new and/or improved facilities.

Increase budget by \$65,000 of General Fund resources for increased operation and maintenance costs of new and/or improved facilities. An additional amount of \$176,000 is reserved in Finance General, to be released as projects become operational.

Decrease budget by \$250,000 and to align budget with a new forecast predicting reduced revenues for the Golf program.

Increase budget by \$109,000 and 1.0 FTE Administrative Staff Assistant to implement a Department-wide conservation initiative to reduce irrigation water use, electricity use, and implement other utility conservation efforts. The position becomes the Department's Irrigation Coordinator. Annual costs include staff, supplies, and administrative costs for systemic change and monitoring efforts.

Increase budget by \$78,000 for purchasing multiple vehicles and maintenance equipment using cleaner fuels, such as electricity and biodiesel. These one-time purchases replace old gasoline-powered equipment and decrease the Department's greenhouse gas emissions.

Shift new facility costs associated with 2000 Parks Levy projects from levy resources to General Fund, allowing for a gradual transition of costs to the General Fund over the next four years. This change has no net impact on the Department's total appropriation.

Shift enhanced maintenance costs associated with 2000 Parks Levy from levy resources to General Fund, as directed by the levy. This change has no net impact on the Department's total appropriation.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$768,000, for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$933,000.

Parks and Recreation

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Park Cleaning, Landscaping, and Restoration	20,734,446	22,634,870	21,701,436	22,781,236
Full-time Equivalents Total*	235.31	244.73	226.40	226.40

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Parks and Recreation

Planning, Development, and Acquisition Budget Control Level

Purpose Statement

The purpose of the Planning, Development and Acquisition Budget Control Level is to acquire, plan, design, develop and coordinate the construction of new, and the improvement of existing, parks and related facilities to benefit the citizens of Seattle and the City's guests. This includes providing engineering and technical services to solve maintenance and operational problems, and preserving open spaces through a combination of direct purchases, transfers and consolidations of City-owned lands, voluntary conservation measures, and resolutions to property encroachment issues.

Summary

This is a new BCL and Program based on a departmental reorganization. Dollars and FTEs are recast for 2005 and 2006 from the prior organizational structure to show the estimated values that would have been related to this new BCL.

Decrease budget by \$736,000 and perform the following FTE changes related to multiple technical adjustments to accomplish a Department reorganization of services and staff to improve Department management of programs and facilities: abrogate 1.0 FTE Administrative Specialist I-BU, abrogate 1.0 FTE Associate Architect, abrogate 0.5 FTE Capital Projects Coordinator, abrogate 1.0 FTE Senior Civil Engineering Specialist, abrogate 1.0 FTE Landscape Architect, abrogate 1.5 FTE Planning & Development Specialist II, abrogate 1.0 FTE Senior Public Relations Specialist, decrease 0.2 FTE Planning & Development Specialist II, transfer 1.0 FTE Strategic Advisor 1 to the Enterprise Program and transfer 1.0 FTE Administrative Specialist III-BU to the Policy Direction and Leadership Program.

Increase budget by \$250,000 to determine integrated funding, operations and capital actions, and to align the Department's services, programs and facilities to meet recreational demands within the City's financial capabilities over a five-year period beginning with the 2009-2010 biennium.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$299,000 for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$187,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Planning, Development, and Acquisition	6,511,863	7,584,900	7,398,279	7,118,704
Full-time Equivalents Total*	68.56	71.30	62.10	58.60

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Parks and Recreation

Policy Direction and Leadership Budget Control Level

Purpose Statement

The purpose of the Policy Direction and Leadership Budget Control Level is to provide guidance within the Department and outreach to the community on policies offering outstanding parks and recreational opportunities to Seattle residents and our guests.

Summary

Increase budget by \$157,000 and transfer 1.0 FTE Administrative Specialist III-BU from the Planning Development and Acquisition Program into this program related to multiple technical adjustments to accomplish a Department reorganization of services and staff to improve Department management of programs and facilities.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$87,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$244,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Policy Direction and Leadership	2,363,050	2,425,961	2,669,933	2,778,023
Full-time Equivalents Total*	24.52	25.50	26.50	26.50

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Parks and Recreation

Recreation Facilities and Programs Budget Control Level

Purpose Statement

The purpose of the Recreation Facilities and Programs Budget Control Level is to manage and staff the City's neighborhood community centers and City-wide recreation facilities and programs, which allow Seattle residents to enjoy a variety of social, athletic, cultural, and recreational activities.

Summary

This is a new BCL and Program based on a departmental reorganization. Dollars and FTE counts are recast for 2005 and 2006 from the prior organizational structure to show the estimated values that would have been related to this new BCL.

Decrease budget by \$15,000 and perform the following FTE changes related to multiple technical adjustments to accomplish a Department reorganization of services and staff to improve Department management of programs and facilities: abrogate 1.0 FTE Recreation Program Coordinator, add 1.5 FTE Maintenance Laborers, add 1.0 FTE Recreation Attendant, add 1.0 FTE Recreation Center Coordinator, add 1.0 FTE Assistant Recreation Center Coordinator, add 1.8 FTE Recreation Leaders, add 1.0 FTE Senior Recreation Program Specialist, reclassify 1.0 FTE Grants & Contracts Specialist to 1.0 FTE Administrative Staff Analyst, reclassify 1.0 FTE Senior Recreation Program Coordinator to 1.0 FTE Parks & Recreation Manager 1, reclassify 1.0 FTE Recreation Leader to 1.0 FTE Assistant Recreation Center Coordinator, reclassify 1.5 FTE Laborers to 1.5 FTE Utility Laborers, and decrease 0.25 FTE Recreation Program Specialist.

Increase budget by \$216,000, 1.0 FTE Recreation Program Specialist and 0.63 FTE Recreation Attendant in 2007 to expand operating hours at the South Park Community Center, add a late-night teen program on Friday nights, and add capacity to the summer youth job readiness program (STEPS).

Increase budget by \$53,000 to increase the summer playground programs at Brighton, Judkins, Maplewood, Othello, and Pratt parks in Southeast Seattle. Services will focus on culturally relevant services to increase learning, self-esteem and health through recreation-focused programs.

Increase budget by \$485,000 of General Fund resources for increased operation and maintenance costs of new and/or improved facilities. An additional amount of \$85,000 is reserved in Finance General, to be released as projects become operational.

Add 0.5 FTE Cashier and 0.5 FTE Recreation Attendant regular positions to assume tasks previously performed by temporary employees. Budget has already been added through previous budget actions.

Shift new facility costs associated with 2000 Parks Levy projects from levy resources to General Fund, allowing for a gradual transition of costs to the General Fund over the next four years. This change has no net impact on the Department's total appropriation.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$495,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1.23 million.

Parks and Recreation

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Recreation Facilities and Programs	15,049,151	16,926,348	18,160,289	18,877,036
Full-time Equivalents Total*	182.52	189.82	198.50	198.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Parks and Recreation

Seattle Aquarium Budget Control Level

Purpose Statement

The purpose of the Seattle Aquarium Budget Control Level is to provide exhibits and environmental educational opportunities that expand knowledge of, inspire interest in, and encourage stewardship of the aquatic wildlife and habitats of Puget Sound and the Pacific Northwest.

Summary

Increase budget by \$90,000 and reclassify 1.0 FTE Laborer to 1.0 FTE Maintenance Laborer related to multiple technical adjustments to accomplish a Department reorganization of services and staff to improve Department management of programs and facilities.

Increase budget by \$777,000 and make the following changes in regular positions to hire staff for the new Aquarium exhibit "Windows on Washington Waters," and related facility operation expansions: add 0.5 FTE Cashier and 2.0 FTE Education Program Assistants, reclassify 1.0 FTE Parks and Recreation Manager 1 to 1.0 FTE Parks and Recreation Manager 2, reclassify 1.0 FTE Graphic Arts Supervisor to 1.0 FTE Senior Public Relations Specialist, reclassify 1.0 FTE Exhibits Technician to 1.0 FTE Aquarium Systems Operator, reclassify 1.0 FTE Aquarium Biologist 2 to 1.0 FTE Aquarium Biologist 3, reclassify 1.0 FTE Assistant Finance Analyst to 1.0 FTE Administrative Staff Assistant, reclassify 2.0 FTE Public Education Program Specialists to 2.0 FTE Public Education Program Supervisors, reclassify 0.5 FTE Education Program Assistant to 0.5 FTE Naturalist, reclassify 1.0 FTE Public Education Program Specialist to 1.0 FTE Senior Naturalist. The Aquarium will fund this increased budget using new revenues generated by the new exhibit and expanded facilities.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$233,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1.1 million.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Seattle Aquarium	7,079,205	7,047,167	8,147,308	9,449,102
Full-time Equivalents Total*	63.22	65.75	68.25	68.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Parks and Recreation

Seattle Conservation Corps Budget Control Level

Purpose Statement

The purpose of the Seattle Conservation Corps Budget Control Level is to provide training, counseling, and employment to homeless and unemployed people so they acquire skills and experience leading to long-term employment and stability.

Summary

Decrease budget by \$508,000 related to an incorrect former appropriation within this program for federal grant funding. Appropriation authority exists in the Cumulative Reserve Subfund to cover reduced federal funding.

Increase budget by \$32,000 to expand the Conservation Corps program based on expected work contracts with other City departments and outside entities.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$113,000, for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$363,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Seattle Conservation Corps	3,386,454	4,195,969	3,832,568	3,929,141
Full-time Equivalents Total*	19.57	20.35	20.35	20.35

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Parks and Recreation

Swimming, Boating, and Aquatics Budget Control Level

Purpose Statement

The purpose of the Swimming, Boating, and Aquatics Budget Control Level is to provide a variety of structured and unstructured water-related programs and classes so participants can enjoy and develop skills in a range of aquatic activities.

Summary

Increase budget by \$283,000 and reduce 0.45 FTE Cashier related to multiple technical adjustments to accomplish a Department reorganization of services and staff to improve Department management of programs and facilities.

Increase budget by \$48,000 to implement a Department-wide conservation initiative to reduce irrigation water use, electricity use, and implement other utility conservation efforts.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$155,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$486,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Swimming, Boating, and Aquatics	6,762,572	7,133,378	7,618,929	7,960,876
Full-time Equivalents Total*	58.39	60.73	60.28	60.28

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Parks and Recreation

Woodland Park Zoo Budget Control Level

Purpose Statement

In December 2001, the City of Seattle, by Ordinance 120697, established an agreement with the non-profit Woodland Park Zoological Society to operate and manage the Woodland Park Zoo beginning in March 2002. The Zoo is included in the Department's budget as it continues to implement this transition. The purpose of the Zoo is to provide care for animals and offer exhibits, educational programs, and appealing visitor amenities so Seattle residents and visitors have the opportunity to enjoy and learn about animals and wildlife conservation.

Summary

Decrease budget by \$500,000 to remove obsolete budget authority for grant revenue, and to implement other financial adjustments to comply with financial conditions directed by the Zoo Management agreement.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$318,000, for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$182,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Woodland Park Zoo	5,962,441	6,217,475	6,035,087	6,025,393

Parks and Recreation

2007 - 2008 Estimated Revenues for the Parks and Recreation Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
441990	Other Intergovernmental Revenue	9,479,684	5,416,933	4,471,112	4,602,120
541990	Community Development Block	77	0	0	0
541990	Sand Point Bonds	39,879	0	0	0
541990	Shoreline Parks Improvement Fund	168,710	58,869	4,800	5,332
587001	Neighborhood Match Sub-fund	0	185,942	139,313	144,468
587338	2000 Parks Levy	8,513,170	9,075,892	8,274,004	8,309,781
587338	Community Center Levy	102,251	57,586	0	0
Total Bonds, Levies and Intergovernment		18,303,771	14,795,222	12,889,229	13,061,701
439090	Miscellaneous Donations	116,409	544,000	561,566	558,856
441990	Miscellaneous	12,983	0	0	0
441990	Other Miscellaneous	479,735	206,016	55,478	50,767
462800	Concessions and Rentals	854,284	1,361,679	941,519	962,739
541990	I/F Miscellaneous	1,743,297	1,551,303	1,485,076	1,492,686
Total Concessions and Other Revenue		3,206,708	3,662,998	3,043,639	3,065,048
439090	Aquarium Programs/Rentals	162,778	384,448	1,053,078	1,276,078
447300	Golf Fees	8,331,568	9,120,446	8,941,440	9,031,802
447300	Special Recreation Programs	4,564,977	3,855,494	3,871,929	4,049,549
447300	Swimming Pool Fees	2,705,106	3,224,392	3,191,942	3,382,802
447300	Tennis Center Admissions and Fees	844,653	755,682	840,400	840,400
447500	Aquarium Admissions/Passes	5,656,448	5,688,960	7,140,000	8,220,000
447500	Conservatory Admission Fee	0	17,000	17,000	55,000
447500	Japanese Garden Admission Fee	206,535	208,431	208,431	208,431
462900	Sand Point Fees	0	0	17,151	17,151
469400	Other Miscellaneous	0	0	50,000	50,000
Total Fees and Charges		22,472,065	23,254,853	25,331,371	27,131,213
416100	Business & Occupation Tax (10%)	14,286,570	14,849,444	16,667,291	17,592,965
416430	Utilities Business Tax - Natural Gas (10%)	1,039,180	1,036,778	1,337,315	1,280,107
416458	Utilities Business Tax - Solid Waste (10%)	125,411	119,000	136,580	139,995
416460	Utilities Business Tax - Cable Television (10%)	1,091,042	1,169,029	1,213,333	1,246,667
416470	Utilities Business Tax - Telephone (10%)	2,954,509	2,888,889	2,892,738	2,859,201
416480	Utilities Business Tax - Steam (10%)	91,021	104,444	114,675	112,381
419620	Business & Occupation Tax (10%)	201,712	0	0	0
421600	Professional and Occupational Licenses (10%)	174,426	172,222	90,000	60,556
421790	Amusement Licenses (10%)	13,013	12,233	12,222	12,222
421920	Business License Fees (10%)	569,376	500,000	500,000	500,000

Parks and Recreation

2007 - 2008 Estimated Revenues for the Parks and Recreation Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
422113	Refrigerator Permits	36,631	0	36,631	36,631
422150	Boiler Permits	25,480	0	25,480	25,480
422320	Animal Licenses (10%)	101,405	116,111	101,111	101,111
441320	Court Fines & Forfeitures (10%)	24,404	0	28,222	28,333
442330	Adult Probation and Parole (10%)	6,186	13,000	8,333	8,333
443950	Other Service Charges - General Government	1,489	0	1,111	1,111
456900	Court Fines & Forfeitures (10%)	1,754,994	1,636,806	1,826,844	1,746,011
457340	Municipal Court Cost Recoveries (10%)	46,511	45,556	44,444	44,444
461100	Business & Occupation Tax (10%)	8,497	0	0	0
486970	Court Fines & Forfeitures (10%)	26,719	42,778	31,667	32,444
516410	Utilities Business Tax - City Light(10%)	3,371,150	3,575,656	3,404,715	3,479,420
516420	Utilities Business Tax - City Water (10%)	1,420,330	1,486,955	1,723,827	1,816,262
516440	Utilities Business Tax - Drainage/Waste Water (10%)	2,007,913	2,165,740	2,374,217	2,456,461
516450	Utilities Business Tax - City SWU (10%)	787,562	824,665	951,554	1,012,560
516455	Other Miscellaneous Revenue	2,409	0	0	0
516457	Landfill Closure & Transfer Fees	895,374	893,910	1,028,495	1,025,870
587001	General Subfund	35,800,844	35,202,964	39,118,113	40,443,996
	Total General Government Support	66,864,158	66,856,178	73,668,919	76,062,563
541990	Cumulative Reserve Subfund	2,519,544	3,255,417	3,905,092	4,163,923
	Total General Government Support - Capital	2,519,544	3,255,417	3,905,092	4,163,923
	Total Revenues	113,366,246	111,824,668	118,838,250	123,484,448
379100	Unexpended Fund Balance	(4,689,738)	673,381	0	0
	Total Unexpended Fund Balance	(4,689,738)	673,381	0	0
	Total Resources	108,676,508	112,498,049	118,838,250	123,484,448

Parks and Recreation

Parks and Recreation Fund

	2005 Actuals	2006 Adopted	2006 Revised	2007 Proposed	2008 Proposed
Beginning Fund Balance	15,693	1,840,231	3,976,932	2,315,779	2,315,763
Accounting and Technical Adjustments	(728,499)	0	0	0	0
Plus: Actual and Estimated Revenue	113,366,246	111,824,668	112,119,554	118,838,250	123,484,448
Less: Actual and Budgeted Expenditures	108,676,508	112,498,050	113,780,707	118,838,266	123,484,445
Ending Fund Balance	3,976,932	1,166,849	2,315,779	2,315,763	2,315,766
Continuing Appropriations	1,168,652	0	0	0	0
Westbridge Debt Service	0	816,408	842,585	842,585	842,585
Total Reserves	1,168,652	816,408	842,585	842,585	842,585
Ending Unreserved Fund Balance	2,808,280	350,441	1,473,194	1,473,178	1,473,181

Parks and Recreation

1999 Seattle Center/Community Centers Subfund

	2005 Actuals	2006 Adopted	2006 Revised	2007 Proposed	2008 Proposed
Beginning Fund Balance	7,614,793	6,394,893	4,946,062	2,752,816	2,046,816
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	2,329,309	2,029,400	2,244,400	1,000,000	29,100
Less: Actual and Budgeted Expenditures	4,998,039	0	(374,175)	488,000	0
Less: Estimated Spending Play (Use of Cont'g Appns)	0	0	4,811,821	1,218,000	1,808,000
Ending Fund Balance	4,946,062	8,424,293	2,752,816	2,046,816	267,916
Less: Cont'g Appns	7,960,577	8,424,293	3,148,756	1,930,756	122,756
Ending Unreserved Fund Balance	(3,014,514)	0	(395,939)	116,061	145,161

Parks and Recreation

Capital Improvement Program Highlights

The 1999 Seattle Center and Community Centers Levy is nearly complete. The community centers portion of the Levy for the Department of Parks and Recreation (Parks) totals \$36 million spread over eight years. Eight of the nine community center projects are complete. The new Belltown Community Center is scheduled to open in 2008.

In 2007, progress continues on many key projects related to the 2000 Neighborhood Parks, Green Spaces, Trails and Zoo Levy (2000 Parks Levy). This levy is an eight-year, \$198.2 million levy lid lift that funds over 100 projects to improve and develop parks, playfields and trails; improve regular maintenance; and enhance recreational programming. The Levy also funds an acquisition program and an acquisition and development opportunity fund. In 2007, approximately \$9.7 million is appropriated from the 2000 Parks Levy Fund in the Department's Capital Improvement Program (CIP) for 30 park projects, including South Lake Union Park, Jefferson Park, Magnuson Park, and 23 other neighborhood parks. The 2007-2012 CIP also includes 12 projects funded through the levy's opportunity fund.

Five pier projects are included in DPR's 2007-2012 Proposed CIP, including replacing the entire piling systems for Pier 62/63, completing the structural and tenant improvements to Pier 59, replacing the gas heating system at Piers 59 and 60, and replacing the sewer vaults and pumps under Pier 60. Re-inspection of Piers 57, 58 and 60 will occur in 2008.

Three projects support the Mayor's initiative to transform Seattle's downtown parks into vibrant, attractive public spaces. In 2007 design will continue on City Hall Park, construction will continue at Freeway Park, and a kiosk will be completed at Occidental Park.

Four projects are included in DPR's 2007-2012 Proposed CIP that coincide with the 2006 City Neighborhood Council Capital Request process. Those projects include ventilation and floor repairs at Green Lake Community Center, renovations to the mechanical and lighting system at Evans Pool, renovation of the play area at Ravenna Eckstein Park, and converting natural turf to synthetic at Miller Playfield.

Boat moorage restoration and rehabilitation projects are proposed for Leschi and Lakewood moorages. These repairs extend the useful life of the piers, which provide approximately \$352,000 in revenues to the Department each year.

A major renovation project is begun in 2007 at Magnuson Park. Building 27, the largest airplane hangar on the Sand Point campus, will be renovated with the assistance of one of Magnuson's current tenants, Arena Sports. The approximate \$7 million project will be funded by a 20-year Limited Tax General Obligation (LTGO) bond that will be issued in 2007. Debt service will be paid by Cumulative Reserve Subfund (CRF) resources for 2007-2008, and beginning in 2009 through the remaining life of the bond rental revenues from Arena Sports will fund the debt service.

The proposed 2007-2012 CIP includes numerous ball field lighting and field turf conversion projects. Ball field lighting projects include Georgetown, Delridge, Interbay, Garfield, Lower Woodland #2 and Bobby Morris playfields. Field turf conversion projects include Queen Anne Bowl, Jefferson and Miller playfields. Projects proposed for both lighting and field conversions include Hiawatha and Washington playfields.

In addition to the many park development projects that include the addition of trees to park land, there are three designated projects that support the Mayor's Green Seattle Initiative, including a Forest Restoration Program for maintaining and improving natural areas, the Green Seattle Partnership whose goal is to increase the City's total tree canopy, and an Urban Tree Replacement Program for replacing any trees removed due to various park development and improvement projects.

Parks and Recreation

Capital Improvement Program Highlights

Many asset preservation projects are funded throughout Seattle's parks systems including nine projects that support the Mayor's Restore Our Waters initiative to improve Seattle's aquatic environments.

The total CRF appropriation for asset preservation is approximately \$23.6 million in 2007 and \$23.2 million in 2008. The CRF is also funding various other projects, including: partial development of Counterbalance Park, a new Queen Anne area park; a portion of the debt service for the construction of the Woodland Park Zoo garage; acquisition of property in the Northgate area; and the additional costs associated with construction of a synthetic ball field, rather than natural turf, at Jefferson Park.

In addition to the work funded by the CRF, there is one property acquisition and several restoration projects at Discovery Park funded by the Shoreline Park Improvement Fund (SPIF) as part of the West Point Treatment Plant mitigation settlement with King County.

The Department also anticipates receiving grants and other public and private donations, which will be appropriated in 2007.

Capital Improvement Program Appropriation

	2007 Proposed	2008 Proposed
Budget Control Level		
1999 Community Center Improvements: K72654		
1999 Seattle Center and Community Center Levy Fund	488,000	0
Subtotal	488,000	0
2000 Parks Levy - Major Park Development: K723004		
2000 Parks Levy Fund	4,650,000	0
Cumulative Reserve Subfund - REET II Subaccount	0	567,000
Subtotal	4,650,000	567,000
2000 Parks Levy - Neighborhood Park Acquisitions: K723001		
2000 Parks Levy Fund	200,000	0
Subtotal	200,000	0
2000 Parks Levy - Neighborhood Park Development: K723003		
2000 Parks Levy Fund	3,767,000	381,000
Cumulative Reserve Subfund - REET II Subaccount	200,000	0
Subtotal	3,967,000	381,000
2000 Parks Levy - Playfields and Facilities: K723005		
2000 Parks Levy Fund	(110,000)	0
Subtotal	(110,000)	0
2000 Parks Levy - Trails and Boulevards: K723006		
2000 Parks Levy Fund	1,145,000	0
Subtotal	1,145,000	0

Parks and Recreation

Capital Improvement Program Highlights

	2007 Proposed	2008 Proposed
Budget Control Level		
Ballfields/Athletic Courts/Play Areas: K72445		
Cumulative Reserve Subfund - REET II Subaccount	3,687,000	9,195,000
Cumulative Reserve Subfund - Unrestricted Subaccount	63,000	1,062,000
Subtotal	3,750,000	10,257,000
Building Component Renovations: K72444		
2007 Multipurpose LTGO Bond Fund	25,300,000	0
Cumulative Reserve Subfund - REET I Subaccount	100,000	500,000
Cumulative Reserve Subfund - REET II Subaccount	2,698,000	2,115,000
Cumulative Reserve Subfund - Unrestricted Subaccount	690,000	109,000
General Subfund	400,000	0
Subtotal	29,188,000	2,724,000
Citywide and Neighborhood Projects: K72449		
2007 Multipurpose LTGO Bond Fund	6,530,000	0
Cumulative Reserve Subfund - REET I Subaccount	410,000	225,000
Cumulative Reserve Subfund - REET II Subaccount	1,350,000	500,000
Subtotal	8,290,000	725,000
Debt Service and Contract Obligation: K72440		
2000 Parks Levy Fund	132,000	159,000
Cumulative Reserve Subfund - REET I Subaccount	2,843,000	3,841,000
Cumulative Reserve Subfund - REET II Subaccount	180,000	361,000
Cumulative Reserve Subfund - Unrestricted Subaccount	339,000	379,000
General Subfund	128,000	706,000
Parks and Recreation Fund	548,000	549,000
Subtotal	4,170,000	5,995,000
Docks/Piers/Floats/Seawalls/Shorelines: K72447		
Beach Maintenance Trust Fund	25,000	25,000
Cumulative Reserve Subfund - REET I Subaccount	2,419,000	0
Cumulative Reserve Subfund - REET II Subaccount	0	255,000
Subtotal	2,444,000	280,000
Forest Restoration: K72442		
Cumulative Reserve Subfund - REET I Subaccount	500,000	1,000,000
Cumulative Reserve Subfund - REET II Subaccount	670,000	670,000
Subtotal	1,170,000	1,670,000
Golf Projects: K72253		
Cumulative Reserve Subfund - Unrestricted Subaccount	0	955,000
Subtotal	0	955,000
Parks Infrastructure: K72441		
Cumulative Reserve Subfund - REET II Subaccount	4,232,000	2,495,000
Subtotal	4,232,000	2,495,000

Parks and Recreation

Capital Improvement Program Highlights

	2007 Proposed	2008 Proposed
Budget Control Level		
Parks Upgrade Program - CDBG: K72861		
Cumulative Reserve Subfund - REET II Subaccount	508,000	508,000
Subtotal	508,000	508,000
Pools/Natatorium Renovations: K72446		
Cumulative Reserve Subfund - REET I Subaccount	1,198,000	1,333,000
Subtotal	1,198,000	1,333,000
Seattle Aquarium Projects: K72448		
Cumulative Reserve Subfund - REET I Subaccount	495,000	75,000
Subtotal	495,000	75,000
West Point Settlement Projects: K72982		
Shoreline Park Improvement Fund	230,000	0
Subtotal	230,000	0
Zoo Annual Major Maintenance: K72899		
Cumulative Reserve Subfund - REET I Subaccount	1,000,000	1,200,000
Subtotal	1,000,000	1,200,000
 Total Capital Improvement Program Appropriation	 67,015,000	 29,165,000

Parks Levy Fund

Department Description

The Parks Levy Fund department is an administrative tool for summarizing the approved uses of the 2000 Neighborhood Parks, Green Spaces, Trails and Zoo Levy (2000 Parks Levy). Proceeds from the 2000 Parks Levy are used primarily to support property acquisition, capital expansion, and operating expenses of the Department of Parks and Recreation (DPR). Appropriations and transfers from this fund for DPR operating expenses are made in the following pages. DPR uses these resources from the 2000 Parks Levy to pay for levy-related costs for park and facility development. The Parks Levy Fund department does not have any positions since it is just a mechanism to transfer revenue between these two funds.

In November 2000, Seattle voters approved the 2000 Parks Levy, a \$200 million, eight-year levy lid lift for parks and recreation purposes. The annual cost to property owners is approximately \$0.35 per \$1,000 assessed value. DPR manages the 2000 Parks Levy programs, development projects, and the levy's fund. With levy funds, the City will acquire, develop, and maintain new neighborhood parks, green spaces, playfields, trails and boulevards, and has added out-of-school and senior activities. The levy also funds an acquisition and development opportunity fund.

The 2000 Parks Levy is structured to fund the following major functions:

Park and Green Space Acquisition: The levy provides \$26 million for neighborhood park acquisition and green space preservation. To date, the Department of Parks and Recreation has acquired 32 acres of open and green space properties.

Park Development Projects: The levy provides \$102.8 million for 95 park development projects. To date, 42 projects are completed, 46 additional projects have begun construction, and the remaining seven will begin construction in 2006 or 2007.

Opportunity Fund: The levy provides \$10 million for citizen-initiated park projects to be recommended by the Oversight Committee. In 2002, \$6 million was allocated for 19 projects, and in 2005 the remaining \$4 million was allocated for 15 projects.

Environmental Stewardship, Maintenance and Programming: The levy provides \$61.4 million for environmental stewardship, recreational programs, enhanced park maintenance, and maintenance of new parks purchased or developed through the levy. This funding also includes \$21.8 million for programs and facilities at Woodland Park Zoo.

Per Ordinance 120024, all amounts appropriated and transferred from the 2000 Parks Levy Fund (33850) carry over in the Parks and Recreation Fund (10200) within the Department of Parks and Recreation budget until they are expended.

Proposed Policy and Program Changes

Funding for the Enhanced Maintenance Budget Control Level is reduced to reflect a gradual transition from 2000 Parks Levy funding to General Subfund, as directed by the 2000 Parks Levy legislation. Other budget changes are primarily increases due to rising staff costs from inflation and due to the addition of staff for newly opened facilities that are funded by the 2000 Parks Levy.

Parks Levy

	Summit	2005	2006	2007	2008
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Parks Levy Support to Zoo Programming Budget Control Level	2K385	2,751,000	2,819,000	2,888,000	3,011,000
Transfer to Parks and Recreation Fund Budget Control Level					
Enhanced Park Maintenance		672,020	554,000	377,999	119,795
Environmental Stewardship		1,291,101	1,310,000	1,343,001	1,384,942
New Park/Green Space Maintenance		1,091,203	1,511,000	2,045,063	2,762,885
Recreational Programming		2,360,549	2,391,000	2,454,001	2,527,907
Transfer to Parks and Recreation Fund Budget Control Level	2K385-T	5,414,873	5,766,000	6,220,064	6,795,529
Department Total		8,165,873	8,585,000	9,108,064	9,806,529
Resources					
Other		8,165,873	8,585,000	9,108,064	9,806,529
Department Total		8,165,873	8,585,000	9,108,064	9,806,529

Parks Levy

Parks Levy Support to Zoo Programming Budget Control Level

Purpose Statement

This provides appropriation authority from the 2000 Parks Levy Fund to the Woodland Park Zoo for the support of Zoo programs. These resources are in addition to resources provided by DPR in its Woodland Park Zoo Budget Control Level.

Summary

Increase budget by \$69,000 due to inflation and other costs within the Woodland Park Zoo Society.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Parks Levy Support to Zoo Programming	2,751,000	2,819,000	2,888,000	3,011,000

Transfer to Parks and Recreation Fund Budget Control Level

Purpose Statement

The purpose of the Transfer to Parks and Recreation Fund (Fund 10200) Budget Control Level is to transfer operating and maintenance budget authority and funds from the 2000 Parks Levy Fund (33850) to the Parks and Recreation Fund (10200) within the Department of Parks and Recreation budget.

Program Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Enhanced Park Maintenance	672,020	554,000	377,999	119,795
Environmental Stewardship	1,291,101	1,310,000	1,343,001	1,384,942
New Park/Green Space Maintenance	1,091,203	1,511,000	2,045,063	2,762,885
Recreational Programming	2,360,549	2,391,000	2,454,001	2,527,907
Total	5,414,873	5,766,000	6,220,064	6,795,529

Transfer to Parks and Recreation Fund: Enhanced Park Maintenance

Purpose Statement

The purpose of the Enhanced Park Maintenance program is to authorize the transfer of resources from the Parks Levy Fund to the Parks and Recreation Fund. Enhanced Park Maintenance programs include enhanced service for parks and comfort stations during peak-use periods, and additional community center custodial and pool operator capacity to handle increased use and hours of operation. All of these services are budgeted within DPR's Parks Cleaning, Landscaping and Restoration Budget Control Levels.

Program Summary

Decrease budget by \$176,000 due to the annual absorption of enhanced maintenance costs by the General Fund, thus creating a smaller annual payment from this fund with each successive year, as directed by Ordinance 120024 that created the 2000 Parks Levy.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Enhanced Park Maintenance	672,020	554,000	377,999	119,795

Parks Levy

Transfer to Parks and Recreation Fund: Environmental Stewardship

Purpose Statement

The purpose of the Environmental Stewardship program is to authorize the transfer of resources from the Parks Levy Fund to the Parks and Recreation Fund. The Environmental Stewardship programs improve the urban forest and green spaces, and deliver more educational programming and volunteer opportunities. All of these services are budgeted within DPR's Environmental Learning and Programs; Horticulture and Urban Forestry; and Parks Cleaning, Landscaping, and Restoration Budget Control Levels.

Program Summary

Increase budget by \$33,000 due to inflation of position costs within the Department of Parks and Recreation.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Environmental Stewardship	1,291,101	1,310,000	1,343,001	1,384,942

Transfer to Parks and Recreation Fund: New Park/Green Space

Maintenance

Purpose Statement

The purpose of the New Park/Green Space Maintenance program is to authorize the transfer of resources from the Levy Fund to the Park and Recreation Fund. The New Park/Green Space Maintenance programs provide maintenance of properties acquired and/or developed through Levy funded properties. New Park/Green Space Maintenance programs are budgeted within DPR's Park Cleaning, Landscaping, and Restoration; Horticulture and Urban Forestry; Enterprise; and Facility and Structure Maintenance Budget Control Levels.

Program Summary

Increase budget by \$534,000 due to increased number of new facilities completed and opened with new staff and maintenance costs, and due to inflation of existing position costs within the Department of Parks and Recreation.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
New Park/Green Space Maintenance	1,091,203	1,511,000	2,045,063	2,762,885

Parks Levy

Transfer to Parks and Recreation Fund: Recreational Programming Purpose Statement

The purpose of the Recreational Programming program is to authorize the transfer of resources from the Parks Levy Fund to the Parks and Recreation Fund. Recreational Programming services include increased after-school and summer youth programs, and senior programs. Recreational Programming elements are budgeted within DPR's Recreation Facilities and Programs; and Swimming, Boating, and Aquatics Budget Control Levels.

Program Summary

Increase budget by \$63,000 due to inflation of position costs within the Department of Parks and Recreation.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Recreational Programming	2,360,549	2,391,000	2,454,001	2,527,907

Parks Levy

2000 Parks Levy Fund

	2005 Actuals	2006 Adopted	2006 Revised	2007 Proposed	2008 Proposed
Beginning Fund Balance	22,838,082	315,364	23,218,382	30,889,120	21,913,021
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	30,086,126	27,380,989	36,474,938	27,367,165	22,054,630
<i>Budgeted Capital Expenditures *</i>	NA	20,759,000	24,054,326	9,784,000	540,000
Less: Actual and Anticipated Expenditures - Capital	21,539,953	NA	20,219,200	27,235,200	6,912,000
Less: Actual and Budgeted Expenditures - Operating	8,165,873	8,585,000	8,585,000	9,108,064	9,806,529
Ending Fund Balance	23,218,382	(1,647,647)	30,889,120	21,913,021	27,249,122
Total Reserves	27,396,500	0	29,819,300	12,368,100	5,996,100
Ending Fund Balance - Unreserved	(4,178,118)	(1,647,647)	1,069,820	9,544,921	21,253,022

* Fund balance estimates are computed using values for Anticipated Capital Expenditures rather than Budgeted Capital Expenditures.

Seattle Center

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Department Description

Seattle Center is home to cultural and education organizations, sport teams, festivals, community programs and entertainment facilities. Millions of people visit the 74-acre Seattle Center campus annually and 78 percent of Seattle residents visit an average of nine times a year. Consistently rated as one of the city's top attractions, Seattle Center's mission is to be the nation's best gathering place, to delight and inspire the human spirit, and to bring people together as a rich and varied community.

Proposed Policy and Program Changes

Seattle Center has historically been funded through a combination of operating revenues from commercial activities and General Fund contributions. Beginning in 2000, Seattle Center's commercial revenues began to decline due to an economic downturn and competition from two new sports stadiums. In 2003, faced with a mounting deficit, the Mayor and Council approved an eight-year, \$10 million loan to Seattle Center (Ordinance 121260) as a temporary measure. At the same time, the department cut 50 positions to reduce expenses. In subsequent years, Seattle Center sold several parking lots that were not essential to its mission. By the end of 2006, the department plans to erase its accumulated deficit and repay the loans owed to the City's consolidated cash pool.

Along with the steps taken to reduce debt, the Mayor established the Task Force for Seattle Center Sustainability in 2005 to review departmental operations and make recommendations to help put Seattle Center on a stable financial footing in the future. In May 2006, the Task Force issued a final report and this proposed budget reflects a number of recommendations proposed by the Task Force.

The Task Force recommended moving the Key Arena renovation debt expense from the Center's operating budget. In the 2007-2008 Proposed Budget, the City transfers both the revenues (\$3.7 million) and the expenses (\$6.3 million) related to the KeyArena debt from Seattle Center Operating Fund to the General Fund.

To streamline the accounting process, KeyArena Admission Tax revenue is being transferred to the General Fund. As a result, General Fund support to Seattle Center is increased by an amount equal to the estimated Admission Tax.

The Mayor's Task Force also recommended partial restoration of staffing cuts. The 2007-2008 Proposed Budget adds 9.5 FTEs in the skilled trades, along with additional funding for intermittent staffing. Restoration of these positions ensures that Seattle Center's grounds remain attractive and its revenue generating facilities remain commercial viable. An Event Booking Representative is added to augment the department's ability to market its facilities and strengthening commercial revenues. To improve customer service in McCaw Hall, two laborer positions (1.5 FTE) are added to perform various event-related tasks currently performed by intermittent laborers.

The department will implement a Green Equipment Initiative in 2007 to lower the level of greenhouse gases emitted in the normal course of operations. Seattle Center uses a variety of small machinery and larger vehicles to complete maintenance of facilities and grounds maintenance. This new effort will convert machinery and vehicles to electric, hybrid or biodiesel technology wherever possible.

Seattle Center

Revenue increases totaling nearly \$800,000 are also included in Seattle Center's 2007-2008 Proposed Budget. Lease revenue is projected to increase by \$140,000 in alignment with projections from the Consumer Price Index for existing leases and the addition of a new tenant (the VERA Project). Other notable increases include higher CIP revenue (due to higher anticipated spending on capital projects), admissions tax receipts (due to changes in ticket prices), festival revenues (due to the addition of the Pride festival), and labor reimbursements.

The Monorail was damaged in a collision in 2005 and repair work continues. Once the trains return to service, net train revenues will be dedicated to repaying the cost of repairs. Instead of the normal concession fee of one-half of net train revenues yielding \$350,000 to \$500,000 annually, Seattle Center will receive a flat \$50,000 concession fee in 2007. Additional funding from the General Fund will partially offset the lost revenue in 2007. The department has budgeted \$160,000 in net revenue from the Monorail in 2008.

The department developed new Budget Control Levels (BCLs) that align with Seattle Center's operations, facilitate comparison of revenues with expenditures, and display major lines of business for the 2007-2008 Proposed Budget. The department's new BCLs are Campus Grounds, Festivals, Community Programs, Cultural Facilities, Commercial Events, McCaw Hall, KeyArena, Access, Debt, and Administration.

Seattle Center

Appropriations	Summit Code	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Access Budget Control Level	SC670	944,287	965,739	1,034,029	1,069,127
Administration-SC Budget Control Level	SC690	5,458,202	5,701,695	6,137,582	6,299,891
Campus Grounds Budget Control Level	SC600	10,782,116	10,104,314	11,666,931	12,228,519
Commercial Events Budget Control Level	SC640	645,118	626,032	749,733	774,249
Community Programs Budget Control Level	SC620	2,222,729	2,108,336	2,333,251	2,409,546
Cultural Facilities Budget Control Level	SC630	284,506	263,550	309,880	322,169
Debt Budget Control Level	SC680	6,951,409	7,090,298	502,865	502,534
Festivals Budget Control Level	SC610	570,843	546,144	570,247	588,045
KeyArena Budget Control Level	SC660	5,442,290	5,904,233	6,171,077	6,423,425
McCaw Hall Budget Control Level	SC650	2,655,222	3,364,797	3,460,173	3,685,996
Department Total		35,956,722	36,675,138	32,935,769	34,303,501
Department Full-time Equivalents Total*		253.90	264.80	278.80	278.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
General Subfund	9,001,707	10,614,903	14,304,310	14,386,336
Other	26,955,015	26,060,235	18,631,459	19,917,165
Department Total	35,956,722	36,675,138	32,935,769	34,303,501

Access Budget Control Level

Purpose Statement

The purpose of the Access Budget Control Level is to provide the services needed to assist visitors in coming to and traveling from the campus with a focus on reducing congestion in adjoining neighborhoods. Program services include operating and maintaining parking and garages, managing the Seattle Center Monorail and encouraging use of alternate modes of transportation.

Summary

The Monorail was damaged in a collision in 2005 and repair work continues. Once the trains return to service, net train revenues will be dedicated to repaying the cost of repairs. Instead of the normal concession fee of one-half of net train revenues yielding \$350,000 - \$500,000 per year, Seattle Center will receive a flat \$50,000 concession fee in 2007. Additional funding of \$300,000 from the General Fund in 2007 will partially offset the lost revenue. The department has budgeted \$160,000 in net revenue from the Monorail in 2008 and will receive \$188,000 in additional General Fund. This shift in fund source does not change the department's total budget authority.

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and department technical adjustments result in a net increase of approximately \$68,000 from the 2006 Adopted Budget to the 2007 Proposed Budget.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Access	944,287	965,739	1,034,029	1,069,127
Full-time Equivalents Total*	13.09	13.09	13.09	13.09

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration-SC Budget Control Level

Purpose Statement

The purpose of the Administration Budget Control Level is to provide the financial, human resource, technological and business support necessary to ensure effective delivery of the department's services. Program services include administrative oversight and support to all other department programs, and management of the department's Capital Improvement Program.

Summary

Add 1.0 FTE Event Sales Representative and \$95,000 to augment the department's ability to market its facilities and thereby strengthen commercial revenues. The Event Sales Representative position is expected to generate sufficient new revenues to pay for itself by the second year of the biennium. Add 1.0 FTE Graphic Arts Designer to perform an on-going body of work previously provided through contract labor. Seattle Center has previously funded this activity so this change does not cause an increase in expenses.

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and department technical adjustments increase the budget by \$341,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$436,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Administration-SC	5,458,202	5,701,695	6,137,582	6,299,891
Full-time Equivalents Total*	28.98	28.98	30.98	30.98

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Campus Grounds Budget Control Level

Purpose Statement

The purpose of the Campus Grounds Budget Control Level is to provide gathering spaces and open-air venues in the City's urban core. The grounds knit together the whole of the campus, and are Seattle Center's biggest asset. Program services include landscape maintenance, security patrols and lighting, litter and garbage removal and recycling operations, hard surface and site amenities maintenance, and revenues associated with leasing outdoor spaces.

Summary

Restore 9.5 FTEs for grounds maintenance including 1.0 FTE Gardener, 2.0 FTE Painters, 1.0 FTE Carpenter, 3.0 FTE Laborers, 0.5 FTE Janitor, 1.0 FTE Electrician, and 1.0 FTE Building Operating Engineer. These restored positions provide flexibility in responding to event workloads. The positions will ensure that Seattle Center's grounds remain attractive, maintain the department's ability to generate commercial revenues from its facilities, and enable the department to meet the Mayor's directive to remove graffiti within 48 hours. The new positions add General Fund expense of \$963,000.

The department will implement a Green Equipment Initiative in 2007 to lower the level of greenhouse gas emitted in the normal course of operations. Seattle Center uses a variety of small machinery and larger vehicles to maintain facilities and clean the grounds. This new effort will convert machinery and vehicles to electric or hybrid technology wherever possible. In other instances, gasoline-powered machinery will be converted to biodiesel which produces lower levels of greenhouse gas emissions. To provide ready access to the alternative fuels the new equipment uses, the department will also install a 500-gallon biodiesel storage tank on the campus. This initiative adds General Fund expense of \$110,000 in 2007.

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and department technical adjustments increase the budget by \$490,000 for a net increase of approximately \$1.6 million from the 2006 Adopted Budget to the 2007 Proposed Budget.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Campus Grounds	10,782,116	10,104,314	11,666,931	12,228,519
Full-time Equivalents Total*	78.27	82.67	92.17	92.17

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Commercial Events Budget Control Level

Purpose Statement

The purpose of the Commercial Events Budget Control Level is to provide the spaces and services needed to host a wide variety of commercial events, both for profit and not for profit, sponsored and produced by private and community promoters.

Summary

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and department technical adjustments result in a net increase of approximately \$124,000 from the 2006 Adopted Budget to the 2007 Proposed Budget.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Commercial Events	645,118	626,032	749,733	774,249
Full-time Equivalents Total*	8.98	8.98	8.98	8.98

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Community Programs Budget Control Level

Purpose Statement

The purpose of the Community Programs Budget Control Level is to produce free and low cost programs that connect diverse cultures, create learning, honor community traditions, and nurture artistry and creativity.

Summary

Add 1.0 FTE Arts Program Specialist to establish a position for an ongoing body of work previously performed by contract personnel. Add 0.5 FTE Event Service Representative and reduce 0.5 FTE Stage Technician Lead. These two actions alleviate an existing pocket share and accurately represent the types of work being done. Since these activities were previously funded, these personnel actions do not represent a change in budget authority.

Citywide adjustments to labor costs, changes in inflation assumptions for other costs and department technical adjustments result in a net increase of approximately \$225,000 from the 2006 Adopted Budget to the 2007 Proposed Budget.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Community Programs	2,222,729	2,108,336	2,333,251	2,409,546
Full-time Equivalents Total*	14.63	14.63	15.63	15.63

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Cultural Facilities Budget Control Level

Purpose Statement

The purpose of the Cultural Facilities Budget Control Level is to provide spaces for the performing arts and cultural organizations to exhibit, perform, entertain, and create learning opportunities for diverse local, national, and international audiences.

Summary

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and department technical adjustments result in a net increase of approximately \$46,000 from the 2006 Adopted Budget to the 2007 Proposed Budget.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Cultural Facilities	284,506	263,550	309,880	322,169
Full-time Equivalents Total*	3.26	3.26	3.26	3.26

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Debt Budget Control Level

Purpose Statement

The purpose of the Debt Budget Control Level is to provide payments and associated revenues related to the debt service for McCaw Hall.

Summary

In 1995, the City issued \$73 million in LTGO bonds for renovation of the KeyArena. Debt service on the bonds was planned to be paid through specific facility revenues including suite leases, club seat leases and the building naming sponsorship. An ongoing annual gap of \$2.5 - \$3.5 million between the debt expense and the revenues dedicated to service that debt has been the single largest contributor to the Center's accumulated deficit. In 2002, the City took steps to reduce the debt obligation from \$7.5 million to \$6.8 million annually through defeasance of the original construction financing, but revenues pledged against this debt continue to underperform. The most significant initiative recommended by the Mayor's Task Force for Seattle Center Sustainability is to remove the debt expense associated with the KeyArena Renovation from the Center's operating budget. Accordingly, the City has transferred both the revenues of \$3.7 million and expenses of \$6.3 million related to the KeyArena debt from the Seattle Center Operating Fund to the General Fund.

The remaining costs in this BCL are for debt service related to McCaw Hall. The debt service is reduced for 2007 and 2008 due to the defeasance of some debt using funds received from King County and the State of Washington. The Proposed Budget assumes that responsibility for the McCaw Hall debt service will continue to be split evenly between the City and the building's prime tenants, the Seattle Opera and Pacific Northwest Ballet.

Changes also reflect the transfer out of approximately \$93,000 of debt service related to the kitchen at McCaw Hall from the Debt BCL to the McCaw Hall BCL, in order to include this expense in the same BCL as other expenses paid by McCaw Hall Concessionaires.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Debt	6,951,409	7,090,298	502,865	502,534

Festivals Budget Control Level

Purpose Statement

The purpose of the Festivals Budget Control Level is to provide a place for the community to hold major festival celebrations. This program includes the revenue and expenses related to the Seattle International Children's Festival, Northwest Folklife Festival, Pride Festival, Bite of Seattle, and Bumbershoot events.

Summary

Citywide adjustments to labor costs, changes in inflation assumptions for other costs and department technical adjustment result in a net increase of approximately \$24,000 from the 2006 Adopted Budget to the 2007 Proposed Budget.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Festivals	570,843	546,144	570,247	588,045
Full-time Equivalents Total*	8.72	8.72	8.72	8.72

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

KeyArena Budget Control Level

Purpose Statement

The purpose of the KeyArena Budget Control Level is to manage and operate the KeyArena as the premier sports and entertainment venue in the Seattle region. Included in this category are all operations related to teams playing in the Key along with concerts, family shows and private meetings.

Summary

To streamline the accounting process, KeyArena Admission Tax revenue is being transferred to the General Fund. An amount equal to the estimated Admission Tax is added to Seattle Center General Fund support resulting in no change to the department budget.

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and department technical adjustments result in a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$267,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
KeyArena	5,442,290	5,904,233	6,171,077	6,423,425
Full-time Equivalents Total*	66.49	70.99	70.99	70.99

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

McCaw Hall Budget Control Level

Purpose Statement

The McCaw Hall Budget Control Level includes funds for the operation and maintenance of the premier performing arts venue in the region. In concert with Seattle Opera and Pacific Northwest Ballet, Seattle Center manages and operates McCaw Hall as the home of the Opera and Ballet.

Summary

Add two laborer positions (1.5 FTE) to perform various event-related tasks currently performed by intermittent laborer staff. Utilizing permanent, dedicated staff will improve the levels of patron service in this world-class arts facility. The cost of the new staff will be significantly offset by a reduction in the use of intermittent laborers.

Transfer in approximately \$93,000 of debt service related to the kitchen at McCaw Hall from the Debt BCL to include it in the same BCL as other expenses paid by McCaw Hall concessionaires.

Citywide adjustments to labor costs, changes in inflation assumptions for other costs and department technical adjustments increase the budget by approximately \$2,000, for a net increase of approximately \$95,000 from the 2006 Adopted Budget to the 2007 Proposed Budget.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
McCaw Hall	2,655,222	3,364,797	3,460,173	3,685,996
Full-time Equivalents Total*	31.48	33.48	34.98	34.98

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Seattle Center

2007 - 2008 Estimated Revenues for the Seattle Center Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
462300	Parking	3,493,456	3,620,179	3,161,986	3,668,866
462800	Monorail	50,000	50,000	50,000	161,875
	Total Access	3,543,456	3,670,179	3,211,986	3,830,741
441960	Seattle Center Fund	74,361	196,356	92,330	93,919
462900	Administration	(414,498)	(25,945)	13,500	13,500
541490	CIP	934,644	1,105,877	1,504,207	1,573,897
	Total Administration	594,507	1,276,288	1,610,037	1,681,316
462500	Leases - Campus Grounds	591,418	572,705	658,249	674,618
462800	Amusement Park Concessions	710,682	708,747	734,025	745,505
462800	Center House Concessions	831,054	812,246	829,297	859,004
	Total Campus Grounds	2,133,154	2,093,698	2,221,571	2,279,127
462400	Campus Commercial Events	808,593	1,128,596	972,943	1,065,488
	Total Commercial Events	808,593	1,128,596	972,943	1,065,488
439090	Campus Sponsorships	0	200,000	100,000	100,000
441960	Seattle Center Productions	56,219	50,785	50,750	51,750
	Total Community Programs	56,219	250,785	150,750	151,750
462500	Leases - Cultural Facilities	1,225,344	1,249,611	1,306,649	1,325,342
	Total Cultural Facilities	1,225,344	1,249,611	1,306,649	1,325,342
439090	KeyArena Sponsorship	846,196	865,044	0	0
462400	Club Seats	1,099,433	787,099	0	0
462500	McCaw Hall Tenant Use Fees - Debt	171,350	341,500	251,433	251,000
462500	Suite Sales	2,194,064	1,769,121	0	0
587001	General Fund - McCaw Hall Debt	171,350	341,500	251,432	251,666
	Total Debt	4,482,393	4,104,264	502,865	502,531
441960	Festivals	496,237	505,863	592,275	599,395
	Total Festivals	496,237	505,863	592,275	599,395
587001	General Subfund Support	8,326,192	9,813,330	13,581,467	13,650,931
	Total General Subfund Support	8,326,192	9,813,330	13,581,467	13,650,931
441710	KeyArena Miscellaneous	191,248	85,260	191,245	197,096
441960	KeyArena Reimbursables	1,412,749	1,264,465	1,395,640	1,485,698

Seattle Center

2007 - 2008 Estimated Revenues for the Seattle Center Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
462400	KeyArena Rent	2,819,339	2,946,890	2,850,919	2,952,159
462800	KeyArena Concessions	477,725	555,990	513,836	500,019
462800	KeyArena Ticketing	381,368	414,014	376,900	400,100
587001	General Fund - Admissions Tax	1,764,364	1,348,872	0	0
	Total KeyArena	7,046,792	6,615,491	5,328,540	5,535,072
441960	McCaw Hall Reimbursables	1,054,362	1,183,356	1,126,132	1,273,916
462400	McCaw Hall Rent	227,022	428,738	369,045	434,939
462500	McCaw Hall Tenant Use Fees	1,095,222	1,041,945	1,173,773	1,159,909
462800	McCaw Hall Catering & Concessions	166,496	115,472	142,356	144,023
462800	McCaw Hall Miscellaneous	145,785	146,464	173,968	184,882
587001	General Fund - McCaw Hall	504,165	460,073	471,411	484,139
	Total McCaw Hall	3,193,052	3,376,048	3,456,685	3,681,808
485110	Property Sale	7,349,000	10,500,000	0	0
	Total Property Sales	7,349,000	10,500,000	0	0
	Total Revenues	39,254,940	44,584,153	32,935,768	34,303,501
379100	Use of (Contribution to) Fund Balance	(3,298,218)	(7,909,015)	0	0
	Total Use of (Contribution to) Fund Balance	(3,298,218)	(7,909,015)	0	0
	Total Resources	35,956,722	36,675,138	32,935,768	34,303,501

Seattle Center

Seattle Center Fund

	2005 Actuals	2006 Adopted	2006 Revised	2007 Proposed	2008 Proposed
Beginning Fund Balance	(9,666,965)	(6,250,639)	(6,368,747)	1,030,268	1,030,268
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	39,254,940	44,584,153	44,584,153	32,935,769	39,303,501
Less: Actual and Budgeted Expenditures	35,956,722	36,675,138	37,185,138	32,935,769	34,303,501
Ending Fund Balance	(6,368,747)	1,658,376	1,030,268	1,030,268	1,030,268
Reserve against Fund Balance	0	500,000	500,000	500,000	500,000
Reserve for Transfer to Capital	0	510,000	0	0	0
Total Reserves	0	1,010,000	500,000	500,000	500,000
Ending Unreserved Fund Balance	(6,368,747)	648,376	530,268	530,268	530,268

Seattle Center

Capital Improvement Program Highlights

Seattle Center's Proposed 2007-2012 Capital Improvement Program (CIP) is at the heart of Seattle Center's vision to be the nation's best gathering place. Seattle Center's CIP repairs, renovates and redevelops the facilities and grounds of Seattle Center's 74-acre campus to provide a safe and welcoming place for millions of visitors and 5,000 events each year.

In 2007-2008, Seattle Center replaces 71 trees on the campus as part of the City's Urban Forestry Management program, develops a long-term plan for future redevelopment of the Seattle Center campus, and completes the replacement of World's Fair-era underground steam and chilled water lines. Also in 2007-2008, Seattle Center uses proceeds from the sale of the 5th Avenue Parking Lot to make capital improvements at Seattle Center, including improvements to campus lighting, signage, and green space; improvements to two major campus entries; installation of a new parking access and revenue control system in the Mercer Garage to increase parking revenue; and investments in theatrical and business support equipment to enhance the competitiveness of campus facilities. \$1.2 million of the 5th Avenue Parking Lot sale proceeds are reserved for acquisition of a replacement site for the skateboard park located in the 5th Avenue lot. In addition, Seattle Center carries out deferred major maintenance work on the Seattle Center Monorail and makes improvements to the Seattle Center Monorail station.

The costs of managing Seattle Center's CIP, including project management and administration, are presented in Seattle Center's operating budget and are offset by revenues to the Seattle Center Fund from the funding sources of the CIP projects. Funding for Seattle Center's Proposed 2007-2012 CIP comes primarily from the Cumulative Reserve Subfund, LTGO Bonds, property sales, and private sources.

Capital Improvement Program Appropriation

	2007 Proposed	2008 Proposed
Budget Control Level		
Bagley Wright Theatre Maintenance Fund: S9606		
Cumulative Reserve Subfund - Unrestricted Subaccount	112,000	112,000
Subtotal	112,000	112,000
Campuswide Improvements and Repairs: S03P01		
Cumulative Reserve Subfund - REET I Subaccount	872,000	959,000
Cumulative Reserve Subfund - Unrestricted Subaccount	890,000	105,000
Seattle Center Capital Reserve Subfund	2,670,000	2,050,000
Subtotal	4,432,000	3,114,000
Center House Rehabilitation: S9113		
Cumulative Reserve Subfund - REET I Subaccount	510,000	210,000
Subtotal	510,000	210,000
Facility Infrastructure Renovation and Repair: S03P02		
Cumulative Reserve Subfund - REET I Subaccount	783,000	784,000
Subtotal	783,000	784,000
Fisher Pavilion: S9705		
Cumulative Reserve Subfund - REET I Subaccount	35,000	35,000
Subtotal	35,000	35,000
McCaw Hall Maintenance Fund: S0303		
Cumulative Reserve Subfund - REET I Subaccount	100,000	100,000
Subtotal	100,000	100,000

Seattle Center

Capital Improvement Program Highlights

	2007	2008
	Proposed	Proposed
Budget Control Level		
Monorail Improvements: S9403		
2007 Multipurpose LTGO Bond Fund	4,500,000	0
Cumulative Reserve Subfund - Unrestricted Subaccount	104,000	1,336,000
Subtotal	4,604,000	1,336,000
Parking Repairs and Improvements: S0301		
Seattle Center Capital Reserve Subfund	800,000	0
Subtotal	800,000	0
Public Gathering Space Improvements: S9902		
Cumulative Reserve Subfund - REET I Subaccount	288,000	0
Cumulative Reserve Subfund - Unrestricted Subaccount	50,000	50,000
Seattle Center Capital Reserve Subfund	1,280,000	0
Subtotal	1,618,000	50,000
Theatre District Improvements: S0103		
Seattle Center Capital Reserve Subfund	0	100,000
Subtotal	0	100,000
Theatre Improvements and Repairs: S9604		
Cumulative Reserve Subfund - REET I Subaccount	417,000	83,000
Subtotal	417,000	83,000
Utility Infrastructure: S03P03		
Cumulative Reserve Subfund - REET I Subaccount	665,000	267,000
Subtotal	665,000	267,000
Waste/Recycle Center, Warehouse and Shops Improvements: S9801		
Cumulative Reserve Subfund - REET I Subaccount	50,000	0
Subtotal	50,000	0
Total Capital Improvement Program Appropriation	14,126,000	6,191,000

Community Development Block Grant

Department Description

The federal Community Development Block Grant (CDBG) Program provides a major source of funding to address community development programs affecting Seattle's low- and moderate-income households and neighborhoods. The City of Seattle makes these investments so all families and individuals can meet their basic needs, share in economic prosperity, and participate in building a safe, healthy, educated, just, and caring community.

Policies and priorities for distributing CDBG funds to community-based organizations are set out in the City's 2005-2008 Consolidated Plan for Housing and Community Development, which is coordinated by the Human Services Department. As required by the U.S. Department of Housing and Urban Development (HUD), the Consolidated Plan outlines funding policies and strategies for CDBG funds, as well as for Housing Opportunities for Persons with AIDS (HOPWA), the HOME Investment Partnership (HOME), and Emergency Shelter Grant (ESG). The Consolidated Plan, a four-year document, is updated annually. Policy decisions in the 2005-2008 Consolidated Plan are reflected in the 2007-2008 Proposed Budget.

The 2007-2008 Proposed Budget estimates the amount of CDBG dollars the City anticipates to be available, anticipates appropriations of these funds, and makes specific CDBG proposals for certain City programs in the Human Services Department, Office of Economic Development, and Office of Housing. Final CDBG program allocations are subject to the appropriation levels set by the U.S. Congress and implemented by HUD.

Proposed Policy and Program Changes

The 2007-2008 Proposed Budget assumes the City's 2007 federal CDBG entitlement is equal to the 2006 entitlement of approximately \$12.6 million, while program income is anticipated to be \$1.28 million less in 2007 than in 2006. The 2007 federal CDBG allocation was reduced by 25% in the President's 2007 Budget, but was subsequently increased by Congress slightly above the 2006 budget level and is pending adoption. In 2007, a significant reallocation is made within the City's CDBG budget to increase funding to the Rainier Valley Community Development Fund (RVCDF) by \$1.85 million to promote business and real estate development, and support retention of small businesses impacted by light rail construction. On account of this reallocation of CDBG, and an anticipated reduction in the level of 2007 program income, a number of shifts and reductions are made within the CDBG budget, some of which do not result in service level changes due to increases in General Fund support or reductions in alternative, General Fund programs in operating departments that receive CDBG funds. These General Fund increases and offsetting reductions are described in the respective operating budgets.

The 2007-2008 Proposed Budget makes three changes to the Office of Housing (OH) CDBG allocation. The Proposed Budget eliminates funding for administrative costs relating to the 2002 Housing Levy, and adds equivalent General Fund support to the OH operating budget to maintain service delivery levels. In addition, the Proposed Budget contributes a significant amount of the program income generated by the Homewise Rehabilitation program to the general CDBG balancing, instead of directly supporting the individual program. The Homewise program is maintained in 2007 and 2008 using prior-year fund balance and 2006 program income. Further, CDBG funding is added to maintain multi-family housing production levels and funding for homebuyer downpayment assistance following reductions in HOME and American Dream Downpayment Initiative (ADDI) funding in 2006, reductions that were backfilled by one-time General Fund in 2006.

The Proposed Budget eliminates CDBG funding in the Department of Parks and Recreation (DPR). Funding for the Parks Upgrade program is maintained with Real Estate Excise Tax (REET) funding in DPR.

The Human Services Department (HSD) Budget Control Level is directly reduced by the costs associated with 0.5 FTE, and corresponding position authority is reduced in the HSD operating budget. The following CDBG

CDBG

reductions do not result in changes to service delivery levels on account of alternative, offsetting reductions in General Fund programs made within the HSD operating budget: funding is reduced to comply with HUD regulations regarding allowable funding levels for public services; CDBG funding is eliminated for Community Facilities staffing; and an additional reduction is made to CDBG Administration.

The 2007-2008 Proposed Budget restores funding to the Community Development Corporation (CDC) Technical Assistance program to maintain 2006 CDBG funding levels. Additionally, funding is eliminated in 2007 for the facade improvement program. The facade program will continue in 2007 using carryforward CDBG funding to complete the existing pipeline of projects. CDBG funding for the Business Technical Assistance - Microenterprise program is eliminated in 2007 and alternative, offsetting reductions are made in the Office of Economic Development (CDBG) to maintain service delivery levels.

CDBG

	Summit	2005	2006	2007	2008
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Department of Parks and Recreation Budget Control Level	6KH10	627,689	507,961	0	0
Human Services Department Budget Control Level					
Aging and Disability Services		373,422	309,988	0	0
Homeless Intervention and Block Grant Administration		6,882,270	5,203,904	5,052,517	5,028,405
Leadership and Corporate Services		0	1,258,221	1,158,805	1,156,871
Youth Development and Achievement		1,275,706	541,641	159,196	169,906
Human Services Department Budget Control Level	6HSD10	8,531,398	7,313,754	6,370,518	6,355,182
Office of Economic Development Budget Control Level					
Community Development		9,306,862	3,816,218	5,204,449	5,184,449
Office of Economic Development Budget Control Level	6XD10	9,306,862	3,816,218	5,204,449	5,184,449
Office of Housing Budget Control Level					
HomeWise and Homeownership		1,212,376	1,928,185	1,256,428	1,237,614
Multifamily Production and Preservation		1,462,738	1,595,554	743,806	743,806
Strategic Planning, Resource, and Program Development		1,341,481	200,173	200,173	200,173
Office of Housing Budget Control Level	6XZ10	4,016,595	3,723,912	2,200,407	2,181,593
Department Total		22,482,544	15,361,845	13,775,374	13,721,224
		2005	2006	2007	2008
Resources		Actual	Adopted	Proposed	Proposed
Other		22,482,544	15,361,845	13,775,374	13,721,224
Department Total		22,482,544	15,361,845	13,775,374	13,721,224

Department of Parks and Recreation Budget Control Level**Purpose Statement**

The purpose of the Department of Parks and Recreation Budget Control Level is to mitigate neighborhood decay and vandalism and preserve the quality of life within the city, promote long-term economic and social viability of the community, and provide empowerment and self-sufficiency opportunities for low-income people.

CDBG funds support labor contracted under the Department of Parks and Recreation's Seattle Conservation Corps Program to make minor capital improvements in low-income area parks. This program provides training opportunities for low-income, homeless, and other at-risk residents.

Summary

Reduce by \$508,000 and substitute with Real Estate Excise Tax (REET) in the Department of Parks of Recreation to maintain service delivery levels.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Department of Parks and Recreation	627,689	507,961	0	0

Human Services Department Budget Control Level

Purpose Statement

The purpose of the Human Services Department is to find and fund solutions for human needs so low-income, vulnerable residents in greater Seattle can live and thrive. HSD contracts with community-based human service providers and administers programs to ensure residents of Seattle and King County have access to homeless shelters, transitional housing, and other emergency services.

Program Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Aging and Disability Services	373,422	309,988	0	0
Homeless Intervention and Block Grant Administration	6,882,270	5,203,904	5,052,517	5,028,405
Leadership and Corporate Services	0	1,258,221	1,158,805	1,156,871
Youth Development and Achievement	1,275,706	541,641	159,196	169,906
Total	8,531,398	7,313,754	6,370,518	6,355,182

Human Services Department: Aging and Disability Services

Purpose Statement

The purpose of the Aging and Disability Services program is to provide a network of community support for older people and adults with disabilities to improve choices, promote independence, and enhance quality of life.

CDBG funding provides Seattle Housing Authority residents with support services to enable them to live as independently and safely as possible, avoiding relocation or unnecessary hospitalization.

Program Summary

Reduce \$310,000 and eliminate CDBG funding to this program. To maintain service delivery levels, make offsetting General Fund reductions to alternative programs in the HSD operating budget. This change complies with HUD regulations regarding maximum funding for public services and consolidates CDBG funding in the Homeless Intervention and Block Grant Administration program for services that are core to the implementation of the Ten Year Plan to End Homelessness.

Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Aging and Disability Services	373,422	309,988	0	0

Human Services Department: Homeless Intervention and Block Grant Administration

Purpose Statement

The purpose of the Homeless Intervention and Block Grant Administration program is to provide facility renovations to community-based organizations, and to provide homeless intervention and prevention services to low-income and homeless people so they can become self-sufficient.

CDBG funds support the City’s continuum-of-care model by providing a number of emergency and stabilization programs including, but not limited to: emergency shelter and transitional housing for homeless single men, women, and families; hygiene services; housing counseling; and rent assistance. CDBG also supports emergency housing options for victims of domestic violence.

Program Summary

Reduce by \$230,000 as part of the Substantial Amendment aligning the 2006 Adopted Budget with the City's actual 2006 CDBG entitlement.

Add \$16,000 to further consolidate CDBG funds on services to address homelessness.

Reduce by \$155,000 for Community Facilities staffing and maintain service delivery and staffing levels by making alternative, offsetting General Fund reductions in the HSD operating budget.

Add \$218,000 to fund inflationary cost adjustments.

These changes result in a net reduction from the 2006 Adopted to the 2007 Proposed Budget of approximately \$151,000.

Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Homeless Intervention and Block Grant Administration	6,882,270	5,203,904	5,052,517	5,028,405

**Human Services Department: Leadership and Corporate Services
Purpose Statement**

The purpose of the Leadership and Corporate Services program is to provide administration, planning, and technical assistance to City departments and community-based organizations to implement CDBG-funded programs efficiently and effectively.

CDBG funds support the City’s planning and grant administration functions to ensure compliance with all applicable federal regulations.

Program Summary

Reduce by \$80,000, and reduce a 1.0 FTE Plng&Dev Spec,Sr position to 0.5 FTE in the Human Services Department.

Reduce by \$20,000 and substitute funding with General Fund. An alternative, offsetting reduction in General Fund is made within the Human Services Department operating budget to maintain service delivery levels within this program.

These changes result in a net reduction from the 2006 Adopted to the 2007 Proposed Budget of approximately \$99,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Leadership and Corporate Services	0	1,258,221	1,158,805	1,156,871

**Human Services Department: Youth Development and Achievement
Purpose Statement**

The purpose of the Youth Development and Achievement Budget Control Level is to provide services to youth to support their developmental needs, and facilitate their ability to gain the skills and assets necessary to grow into healthy, successful adults and contributing members of the community.

Program Summary

Reduce \$366,000 to comply with HUD regulations regarding maximum funding for public services. To maintain service delivery levels, make offsetting General Fund reductions to alternative programs in the HSD operating budget.

Reduce \$16,000 to consolidate CDBG funding in the Homeless Intervention and Block Grant Administration program for services that are core to the implementation of the Ten Year Plan to End Homelessness.

These changes result in a net reduction from the 2006 Adopted to the 2007 Proposed Budget of approximately \$382,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Youth Development and Achievement	1,275,706	541,641	159,196	169,906

Office of Economic Development Budget Control Level

Purpose Statement

The purpose of the Office of Economic Development Budget Control Level is to help create and maintain healthy businesses, thriving neighborhoods, and community organizations to contribute to a robust economy that will benefit all Seattle residents and future generations.

Program Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Community Development	9,306,862	3,816,218	5,204,449	5,184,449
Total	9,306,862	3,816,218	5,204,449	5,184,449

Office of Economic Development: Community Development

Purpose Statement

The purpose of the Community Development program is to provide operating, grant, loan, and project management support to neighborhood business districts and community-based development organizations, as well as for special projects, so Seattle has thriving neighborhoods and broadly-shared prosperity.

CDBG funds support economic and community revitalization efforts in low-income neighborhoods through real estate development, equity loans, and non-profit community-based development organizations.

Program Summary

As part of the 2006 Substantial Amendment aligning the 2006 Adopted Budget with the City's actual 2006 CDBG entitlement, reduce \$114,000 for the Real Estate Finance Manager position and reduce \$155,000 for Community Development Corporation (CDC) Technical Assistance. Maintain position and service delivery levels by substituting with General Fund in the Office of Economic Development (OED) Community Development program. Reduce \$17,000 for facade improvements; approximately \$76,000 remains to fund the pipeline of facade improvement projects in 2006, including projects in the International District.

Reduce \$100,000 for Business Technical Assistance - Microenterprise. To maintain service delivery levels, make offsetting General Fund reductions to alternative programs in OED and continue funding this program within the OED Community Development Program.

Reduce \$76,000 for facade improvements in 2007, thereby eliminating funding for the facade improvement program following the completion of existing pipeline projects.

Increase funding to the Rainier Valley Community Development Fund (RVCDF) by \$1.85 million.

These changes result in a net increase from the 2006 Adopted to the 2007 Proposed of approximately \$1.39 million.

Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Community Development	9,306,862	3,816,218	5,204,449	5,184,449

Office of Housing Budget Control Level

Purpose Statement

The purpose of the Office of Housing Budget Control Level is to invest in and promote the development and preservation of affordable housing, providing opportunity for residents to thrive.

Program Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
HomeWise and Homeownership	1,212,376	1,928,185	1,256,428	1,237,614
Multifamily Production and Preservation	1,462,738	1,595,554	743,806	743,806
Strategic Planning, Resource, and Program Development	1,341,481	200,173	200,173	200,173
Total	4,016,595	3,723,912	2,200,407	2,181,593

Office of Housing: HomeWise and Homeownership

Purpose Statement

The purpose of the HomeWise and Homeownership program is to provide resources for Seattle residents, including seniors, to become homeowners and/or to preserve and improve their current homes.

CDBG funds support minor home repairs for low-income elderly or disabled homeowners, home rehabilitation revolving loans to low-income households, technical assistance and administrative costs for nonprofit housing organizations, and the City of Seattle’s Office of Housing.

Program Summary

Reduce \$764,000 and reprogram this amount of HomeWise loan program income to overall CDBG balancing. Service delivery levels are maintained in 2007 and 2008 by using 2006 program income and accumulated fund balance related to a high volume of early loan repayments.

Add \$93,000 for the Homebuyer Downpayment Assistance program. This program was funded with one-time General Fund in 2006 following a reduction in federal American Dream Downpayment Initiative (ADDI) allocation to the City. CDBG is an eligible source of funds for this activity.

These changes result in a net decrease from the 2006 Adopted to the 2007 Proposed of approximately \$672,000.

Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
HomeWise and Homeownership	1,212,376	1,928,185	1,256,428	1,237,614

Office of Housing: Multifamily Production and Preservation

Purpose Statement

The purpose of the Multifamily Production and Preservation program is to acquire, develop, rehabilitate, and maintain affordable multifamily rental housing so the supply of housing for Seattle residents is increased and affordability remains sustainable.

Program Summary

Reduce by \$158,000 as part of the 2006 Substantial Amendment aligning the 2006 Adopted Budget with the City's actual 2006 CDBG entitlement.

Reduce \$928,000 for administration costs relating to the 2002 Housing Levy, and add equivalent General Fund to the Office of Housing operating budget, resulting in no change in service delivery levels.

Add \$234,000 to maintain production levels within this program. This program was funded with one-time General Fund in 2006 following a reduction in the allocation of federal HOME funds to the City. CDBG is an eligible source of funds for this activity.

These changes result in a net decrease from the 2006 Adopted to the 2007 Proposed of approximately \$852,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Multifamily Production and Preservation	1,462,738	1,595,554	743,806	743,806

Office of Housing: Strategic Planning, Resource, and Program Development

Purpose Statement

The purpose of the Strategic Planning, Resource, and Program Development program is to provide policy review/revisions, development of new and revised housing programs, and vacant land redevelopment services to increase housing opportunities for Seattle residents.

Program Summary

There are no substantive changes from the 2006 Adopted Budget.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Strategic Planning, Resource, and Program Development	1,341,481	200,173	200,173	200,173

Educational and Developmental Services Levy

Holly Miller, Office for Education

Contact Information

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On the Web at: <http://www.seattle.gov/neighborhoods/education>

Department Description

The 2004 Educational and Developmental Services Levy (more commonly known as the Families and Education Levy), approved by voters in 2004, levies \$116 million over seven years for school- and community-based programming that helps ensure that Seattle's children and youth are safe, healthy, ready to learn, and successful in school. This programming also helps to strengthen parent, school, and community partnerships that support children and youth. The Department of Neighborhoods' Office for Education administers the Levy.

Implementing departments are the Department of Neighborhoods, Human Services Department, Seattle Parks and Recreation, and the Seattle Police Department.

The 2004 Families & Education Levy continues a new direction for Seattle's families and children and focuses resources on improving the academic achievement of Seattle Public School students. Highlights include:

- A pre-school program for 4-year-old children that addresses the achievement gap before it can take root;
- Family involvement programs that strengthen the community around each child by helping parents help their children;
- Before and after-school programs that are specifically tied and targeted to improving a child's school performance; and
- Programs serving youth at risk of gang involvement and/or dropping out of schools, and middle and high school health centers run by community health organizations.

Each Levy program is tied to improving academic success. To that end, each program has specific goals to measure progress and effectiveness in reducing the achievement gap. In July 2006, the Office for Education (OFE) published a 2006 mid-year report highlighting program changes and 2006-2007 program targets adopted by the Levy Oversight Committee (LOC). OFE expects to publish an annual report in December 2006 reporting results from the first year of operation.

Proposed Policy and Program Changes

2007-2008 Program Changes:

1. In the 2007-2008 Proposed Budget, the Early Learning program budget is reduced by \$40,312 from the original Levy implementation plan due to the slower than planned ramp up of Levy-funded Early Learning pre-school slots.
2. The Crossing Guard program does not receive financial support from the Levy beyond mid-2008.
3. A new Middle School Support Budget Control Level is added with funding transferred from the High-Risk Youth Budget Control Level. The new Middle School Support Budget Control Level is created to better align program funding with Levy program reporting and to distinguish this program from the high-risk youth program.

Education Levy

4. The number of elementary school community learning centers funded by the Levy has been reduced from four to three in order to provide each school with the resources necessary to run a quality Community Learning Center (CLCs) program and to bring the investment in the elementary CLCs up to comparable levels with the middle school CLCs.
5. The Levy Oversight Committee adopted new outcome targets for Levy programs for the 2006-2007 school year. In many cases, these targets are substantially higher than those adopted for the 2005-2006 school year.

Education Levy

Appropriations	Summit Code	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Middle School Support Budget Control Level	IL800	0	0	1,030,225	1,045,678
2004 Education Levy					
Administration and Evaluation Budget Control Level	IL700	147,444	705,541	715,113	722,842
Crossing Guards Budget Control Level	IL600	430,348	520,165	529,433	268,687
Early Learning Budget Control Level	IL100	752,870	2,587,603	3,269,806	4,025,554
Family Support and Family Involvement Budget Control Level	IL200	834,083	2,853,765	3,149,103	3,192,672
Out-of-School Time Budget Control Level	IL400	593,721	2,078,489	2,743,582	3,146,500
Student Health Budget Control Level	IL500	1,006,118	3,779,137	3,846,475	3,904,172
Support for High-Risk Middle and High School Age Youth Budget Control Level	IL300	558,160	2,240,618	1,250,318	1,269,073
Total 2004 Education Levy		4,322,744	14,765,318	15,503,830	16,529,500
Department Total		4,322,744	14,765,318	16,534,055	17,575,178
		2005	2006	2007	2008
Resources		Actual	Adopted	Proposed	Proposed
Other		4,322,744	14,765,318	16,534,055	17,575,178
Department Total		4,322,744	14,765,318	16,534,055	17,575,178

Education Levy

Middle School Support Budget Control Level

Purpose Statement

The purpose of the Middle School Support Budget Control Level is to provide early intervention services to middle school students to improve their ability to achieve academically and complete school.

Summary

Transfer in \$1.03 million in 2007 and \$1.05 million in 2008 from the Support for High-Risk Middle and High School Age Youth Budget Control Level to reflect the addition of this new budget control level. This transfer is being made to distinguish the Levy's middle school support program from the high-risk youth program and to better align Levy funding with Levy program reporting.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Middle School Support	0	0	1,030,225	1,045,678

2004 Education Levy

Administration and Evaluation Budget Control Level

Purpose Statement

The purpose of the Administration and Evaluation Budget Control Level is to ensure Levy funds are used effectively and achieve their intended goals.

Summary

There are no substantive changes from the 2006 Adopted Budget.

Planned Levy inflation adjustments increase the budget by \$10,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Administration and Evaluation	147,444	705,541	715,113	722,842

Education Levy

Crossing Guards Budget Control Level

Purpose Statement

The purpose of the Crossing Guards Budget Control Level is to provide safe transit corridors for students.

Summary

There are no substantive changes from the 2006 Adopted Budget. Per Council action in the final adopted Levy plan, funding for Crossing Guards is reduced by 50% in 2008.

Planned Levy inflation adjustments increase the budget by \$9,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Crossing Guards	430,348	520,165	529,433	268,687

Education Levy

Early Learning Budget Control Level

Purpose Statement

The purpose of the Early Learning Budget Control Level is to increase access for low-income families to higher quality, more educational child care, and expand the number of current early childhood education programs so children enter Seattle's schools ready to learn.

Summary

Reduce \$40,000 in 2007 only due to a slower-than-anticipated start up of some of the early learning pre-school programs for three- and four-year-olds. These savings revert to fund balance and are applied to early learning costs in future years.

Planned Levy inflation adjustments increase the budget by \$11,000 and the planned ramp up for the 2004 Levy programs increase the budget by \$711,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$682,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Early Learning	752,870	2,587,603	3,269,806	4,025,554

Education Levy

Family Support and Family Involvement Budget Control Level

Purpose Statement

The purpose of the Family Support and Family Involvement Budget Control Level is to provide culturally relevant family support services and community resources in schools, and to create authentic partnerships among schools, parents, and communities.

Summary

Planned Levy inflation adjustments increase the budget by \$4,000 and the planned ramp up for the 2004 Levy programs increase the budget by \$291,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$295,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Family Support and Family Involvement	834,083	2,853,765	3,149,103	3,192,672

Education Levy

Out-of-School Time Budget Control Level

Purpose Statement

The purpose of the Out-of-School Time Budget Control Level is to provide safe and academically focused after-school programs for middle and elementary school students.

Summary

Planned Levy inflation adjustments increase the budget by \$10,000 and the planned ramp up for the 2004 Levy programs increase the budget by \$655,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$665,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Out-of-School Time	593,721	2,078,489	2,743,582	3,146,500

Education Levy

Student Health Budget Control Level

Purpose Statement

The purpose of the Student Health Budget Control Level is to maintain the existing infrastructure of school-based health services to reduce health-related barriers to learning and academic achievement.

Summary

There are no substantive changes from the 2006 Adopted Budget.

Planned Levy inflation adjustments increase the budget by \$67,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Student Health	1,006,118	3,779,137	3,846,475	3,904,172

Education Levy

Support for High-Risk Middle and High School Age Youth Budget Control Level

Purpose Statement

The purpose of the High-Risk Youth Budget Control Level is to provide intensive services to middle and high school age youth to reduce risk factors that affect their ability to achieve academically and complete school.

Summary

Transfer out \$1.03 million in 2007 and \$1.05 million in 2008 to the Middle School Support Budget Control Level to reflect the addition of this new program and budget control level. This transfer is made to distinguish the Levy's middle school support program from the high-risk youth program and to better align Levy funding with Levy program reporting.

Planned Levy inflation adjustments increase the 2006 Adopted Budget \$40,000 for a net decrease from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$990,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Support for High-Risk Middle and High School Age Youth	558,160	2,240,618	1,250,318	1,269,073

Education Levy

2007 - 2008 Estimated Revenues for the Educational & Developmental Services Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
411100	Real Property Taxes	16,381,327	16,516,000	16,573,000	16,614,000
461110	Investment Earnings	25,079	173,000	375,000	363,000
Total Revenues		16,406,406	16,689,000	16,948,000	16,977,000
379100	Use of (Contribution to) Fund Balance	(12,083,663)	(1,923,682)	(413,945)	598,178
Total Resources		4,322,743	14,765,318	16,534,055	17,575,178

Education Levy

Educational & Developmental Services Fund

	2005 Actuals	2006 Adopted	2006 Revised	2007 Proposed	2008 Proposed
Beginning Fund Balance	0	10,721,566	12,083,662	12,815,073	13,229,018
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	16,406,406	16,689,000	17,040,488	16,948,000	16,977,000
Less: Actual and Budgeted Expenditures	4,322,744	14,765,318	16,309,077	16,534,055	17,575,178
Ending Fund Balance	12,083,662	12,645,248	12,815,073	13,229,018	12,630,840
Continuing Appropriations	1,299,272	0	0	0	0
Total Reserves	1,299,272	0	0	0	0
Ending Unreserved Fund Balance	10,784,390	12,645,248	12,815,073	13,229,018	12,630,840

Human Services Department

Patricia McInturff, Director

Contact Information

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On the Web at: <http://www.seattle.gov/humanservices/>

Department Description

The mission of the Human Services Department (HSD) is to find and fund solutions for human needs so low-income and vulnerable residents in greater Seattle can live and thrive. HSD contracts with more than 230 community-based human service providers and administers programs to ensure Seattle residents have food and shelter, productive education and job opportunities, adequate health care, and many more of life's basic necessities. HSD staff are committed to working with the community to provide appropriate, culturally competent services.

HSD's investments are directed toward ensuring all people have food to eat and a roof overhead; supportive relationships within families, neighborhoods, and communities; a safe haven from all forms of violence and abuse; health care to be as physically and mentally fit as possible; and the education and job skills to lead an independent life.

To accomplish these goals, the Department is organized into the following divisions encompassing a continuum of care for the neediest populations:

- Aging and Disability Services
- Early Learning and Family Support
- Youth Development and Achievement
- Homeless Intervention and Block Grant Administration
- Domestic Violence and Sexual Assault Prevention
- Leadership and Administration

Proposed Policy and Program Changes

The Human Services Department is continuing to implement a reorganization of the Department in 2007. This includes modifying divisional names to better reflect the work of the programs and creating two divisions out of the former Division of Family and Youth Services: Early Learning and Family Support, and Youth Development and Achievement.

The Department's budget is increased by nearly \$11 million in 2007, primarily due to program expansion and funding for new initiatives. Funding is increased in support of the Ten Year Plan to End Homelessness for support services and case management to help formerly homeless persons stay in new supportive housing units for chronically homeless persons, as well as medical outreach services to help meet the medical needs of formerly homeless persons. New funding is added to help agencies implement Safe Harbors, the homeless management information system. Funding is increased for senior services, including additional support for senior employment. The Proposed Budget adds funding for a Healthy Aging Initiative to provide food baskets for homebound seniors, healthy food and physical activities for elderly refugee members of our community, and recognition of community healthy aging initiatives. Funding is increased for immigrant and refugee services related to the New Citizens Initiative. In addition, the Proposed Budget increases funding for staff and King County Coalition Against Domestic Violence's work to implement the City's Domestic Violence Strategic Plan. Funding is continued for a community court initiative, which was started in 2006, and new funding is added for human services disaster management assistance to non-profit organizations.

Human Services

The 2007 Proposed budget reflects reductions and shifts in the allocation of Community Development Block (CDBG) funding within the City of Seattle. To accommodate these changes, a number of programs previously funded by General Fund in the HSD operating budget are reduced or eliminated, and the General Fund is reprogrammed to maintain programs previously funded by CDBG. Funding is eliminated for the temporary hygiene services site operated by the Compass Hygiene Center, for the one-time technical support to the Central Area Motivation Program (CAMP), for the Reinvesting in Youth project, and for the SOAR Opportunity Fund. Funding is reduced for time-limited advocacy support services and food program management. In addition, General Fund support for one Department administrative position is eliminated and is temporarily replaced with department reserves.

Human Services

Appropriations	Summit Code	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Aging and Disability Services					
Area Agency on Aging Budget Control Level					
Healthy Aging		5,379,453	6,260,793	6,510,622	6,550,274
Home-Based Care		18,421,011	18,355,943	24,444,207	28,625,404
Planning and Coordination		1,827,881	2,114,597	2,461,345	2,489,084
Area Agency on Aging Budget Control Level	H60AD	25,628,345	26,731,333	33,416,174	37,664,762
Self-Sufficiency Budget Control Level	H60SS	1,673,057	1,715,052	2,108,846	2,183,982
Total Aging and Disability Services		27,301,402	28,446,385	35,525,019	39,848,744
Domestic Violence and Sexual Assault Prevention					
Domestic and Sexual Violence Prevention Budget Control Level	H40DV	2,913,214	3,015,087	3,166,927	3,028,922
Total Domestic Violence and Sexual Assault Prevention		2,913,214	3,015,087	3,166,927	3,028,922
Early Learning and Family Support					
Early Learning and Family Support Budget Control Level	H80EL	10,568,317	12,304,141	12,048,930	12,134,062
Total Early Learning and Family Support		10,568,317	12,304,141	12,048,930	12,134,062
Homeless Intervention and Block Grant Administration					
Community Facilities Budget Control Level	H30CF	30,127	499,533	1,041,992	693,701
Emergency and Transitional Services Budget Control Level	H30ET	16,112,555	18,699,391	20,302,350	20,586,919
Total Homeless Intervention and Block Grant Administration		16,142,682	19,198,924	21,344,342	21,280,620
Leadership and Administration					
Leadership and Administration Budget Control Level					
Financial Management		1,525,509	1,677,882	2,378,433	2,509,402
Human Resources		602,820	1,188,139	630,704	654,152
Information Technology		1,321,890	1,305,524	1,912,286	1,846,410
Leadership		1,534,377	2,103,528	2,598,775	2,565,488
Leadership and Administration Budget Control Level	H50LA	4,984,596	6,275,073	7,520,198	7,575,451
Total Leadership and Administration		4,984,596	6,275,073	7,520,198	7,575,451

Human Services

Public Health Services

Public Health Services Budget Control Level

Alcohol and Other Drugs		1,201,829	1,201,829	1,262,128	1,308,826
Asthma		56,727	56,727	60,874	63,126
Chemical and Physical Hazards		57,965	58,000	60,813	63,064
Family Support Services		475,614	568,160	507,859	526,650
Health Care Access		234,541	234,541	245,352	254,430
Health Care for the Homeless		928,902	928,902	1,263,203	1,309,941
HIV/AIDS		599,736	569,529	627,843	651,074
Oral Health		110,138	110,138	117,712	122,067
Primary Care: Medical and Dental		5,447,554	5,660,215	5,863,841	6,080,804
School-Age Health		358,580	0	0	0

Public Health Services Budget Control Level	H70PH	9,471,586	9,388,041	10,009,625	10,379,982
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Total Public Health Services		9,471,586	9,388,041	10,009,625	10,379,982
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Youth Development and Achievement

Youth Development and Achievement Budget Control Level	H20YD	9,550,597	8,660,459	8,545,640	8,764,856
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Total Youth Development and Achievement		9,550,597	8,660,459	8,545,640	8,764,856
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Department Total		80,932,394	87,288,110	98,160,682	103,012,637
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Department Full-time Equivalents Total*		305.10	314.85	323.60	323.60
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** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
General Subfund	34,793,303	39,249,350	45,807,143	46,740,530
Other	46,139,091	48,038,760	52,353,539	56,272,106
Department Total	80,932,394	87,288,110	98,160,682	103,012,637

Human Services

Aging and Disability Services

Area Agency on Aging Budget Control Level

Purpose Statement

The purpose of the Area Agency on Aging Budget Control Level is to guarantee a network of community support that improves choice, promotes independence, and enhances quality of life for older people and adults with disabilities.

Program Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Healthy Aging	5,379,453	6,260,793	6,510,622	6,550,274
Home-Based Care	18,421,011	18,355,943	24,444,207	28,625,404
Planning and Coordination	1,827,881	2,114,597	2,461,345	2,489,084
Total	25,628,345	26,731,333	33,416,174	37,664,762
Full-time Equivalents Total *	132.75	132.75	141.25	141.25

*FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Area Agency on Aging: Healthy Aging

Purpose Statement

The purpose of the Healthy Aging program is to provide a variety of community services that help senior adults in King County improve and maintain their health, independence, and quality of life.

Program Summary

Increase budget by \$70,000 to fund a new healthy aging initiative.

Increase budget by \$107,000 due to revenue adjustments to grant sources.

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and other adjustments increase the budget by \$73,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$250,000.

Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Healthy Aging	5,379,453	6,260,793	6,510,622	6,550,274

Human Services

Area Agency on Aging: Home-Based Care

Purpose Statement

The purpose of the Home-Based Care program is to provide an array of home-based services to elders and adults with disabilities in King County so they can remain in their homes longer than they would without these services.

Program Summary

Add the following positions to the Home-Based Care program: 2.0 FTEs Administrative Specialist I, 3.0 FTEs Counselor, 1.0 FTE Human Service Program Supervisor, 2.0 FTEs Registered Nurse Consultant, and 0.5 FTE Social Services Aide.

In response to reductions in Community Development Block Grant (CDBG) funding, reductions are made to alternative General Fund-supported programs in the Human Services operating budget to maintain public services previously funded by CDBG. Add \$325,000 to this program as part of this realignment in funding.

Increase budget by \$4.98 million due to revenue adjustments in grant sources.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$781,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$6.09 million.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Home-Based Care	18,421,011	18,355,943	24,444,207	28,625,404
Full-time Equivalents Total*	107.25	108.25	116.75	116.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Human Services

Area Agency on Aging: Planning and Coordination

Purpose Statement

The purpose of the Planning and Coordination program is to provide leadership, advocacy, fund and system development, planning and coordination, and contract services to the King County aging network so that systems and services for elderly and disabled individuals are as available, accountable, and as effective as possible.

Program Summary

Increase budget by \$46,000 due to revenue adjustments in grant sources.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$301,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$347,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Planning and Coordination	1,827,881	2,114,597	2,461,345	2,489,084
Full-time Equivalents Total*	25.50	24.50	24.50	24.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Human Services

Self-Sufficiency Budget Control Level

Purpose Statement

The purpose of the Self-Sufficiency Budget Control Level is to provide utility and other discount programs and employment for seniors and adults with disabilities so they can improve their ability to remain economically independent.

Summary

Reclassify four Program Aides to Program Intake Representatives and increase each of those four positions from 0.5 FTE to 1.0 FTE to increase capacity in the Senior Employment program.

Reclassify a 1.0 FTE Employment Program Specialist to a Human Services Program Supervisor.

Add a 1.0 Program Intake Representative for self sufficiency services.

Increase a Program Aide from 0.5 FTE to 1.0 FTE to increase capacity in the Senior Employment program.

Increase budget by \$139,000 for the reorganization and expansion of the Mayor's Office for Senior Citizens senior employment program.

Increase budget by \$64,000 due to revenue adjustments in grant sources.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$191,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$394,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Self-Sufficiency	1,673,057	1,715,052	2,108,846	2,183,982
Full-time Equivalents Total*	20.50	20.50	24.00	24.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Domestic Violence and Sexual Assault Prevention

Domestic and Sexual Violence Prevention Budget Control Level

Purpose Statement

The purpose of the Domestic and Sexual Violence Prevention Budget Control Level is to provide leadership and coordination of City and community strategies, and education and training to improve response to, and prevention of, violence against women and children.

Summary

Transfer a 1.0 FTE Senior Grants and Contracts Specialist from the Leadership program to the Domestic and Sexual Violence Prevention program.

Abrogate the following unfilled and unfunded positions: 1.0 FTE Planning and Development Specialist and 1.0 FTE Training and Education Coordinator.

Intradepartmental transfers, including those required by the approved 2006 departmental reorganization, reduce FTE count by 1.5 FTE in this budget control level.

Increase budget by \$61,000 to implement the Domestic Violence Strategic Plan.

Increase budget by \$29,000 to analyze the merits and prepare for the possible consolidation of domestic violence crisis lines.

Decrease budget by \$98,000 due to revenue adjustments in grant sources.

Citywide adjustments to labor costs and changes in inflation assumptions for other costs, increase the budget by \$160,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$152,000.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Domestic and Sexual Violence Prevention Program	2,913,214	3,015,087	3,166,927	3,028,922
Full-time Equivalents Total*	7.50	7.50	5.00	5.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Human Services

Early Learning and Family Support

Early Learning and Family Support Budget Control Level

Purpose Statement

The purpose of the Early Learning and Family Support Budget Control Level is to provide children and families access to affordable, culturally relevant, high-quality care and education, out-of-school time activities, advocacy, and leadership development and resources so they will gain the necessary skills and assets to be healthy, successful in school, and contributing members of the community and so that parents can maintain or achieve economic self-sufficiency. The new Division replaces the Childhood Development and Early Development Budget Control Level.

Summary

Transfer out a 1.0 FTE Human Services Coordinator to the Leadership program.

Transfer out a 0.5 FTE Planning and Development Specialist II to the Emergency and Transitional Services program.

Increase a Planning and Development Specialist II related to Child Development activities from 0.5 FTE to 1.0 FTE.

Intradepartmental transfers, including those required by the approved 2006 departmental reorganization, reduce FTE count by 3.0 FTE in this budget control level.

Add \$75,000 to expand support for immigrant and refugee communities through the New Citizens Initiative.

Add \$121,000 to assist Step Ahead and Early Childhood Education and Assistance Program (ECEAP) preschools implement a new data entry system, and to help integrate the two programs.

Decrease \$229,000 for the SOAR Opportunity Fund, a child care access collaborative. In response to reductions in Community Development Block Grant (CDBG) funding, these funds are reprogrammed within the Department to maintain public services previously funded by CDBG, as described in the Department Proposed Policy and Program Changes.

Decrease \$789,000 due to a reduction in grant revenue.

Transfer \$192,000 to the Leadership and Administration Division as part of the 2007 departmental reorganization.

Citywide adjustments to labor costs and changes in inflation assumptions for other costs, increase the budget by \$758,000, for a net decrease from the 2006 Adopted Budgets for the Child and Family Development Budget Control Levels to the 2007 Proposed Budget of approximately \$255,000.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Early Learning and Family Support	10,568,317	12,304,141	12,048,930	12,134,062
Full-time Equivalents Total*	37.00	41.75	37.75	37.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Human Services

Homeless Intervention and Block Grant Administration

Community Facilities Budget Control Level

Purpose Statement

The purpose of the Community Facilities Budget Control Level is to provide technical assistance and capital funding to community-based human service organizations to help the organizations plan and develop facility projects to improve the quality, capacity, and efficiency of service delivery. (Note: This function is primarily funded by Community Development Block Grant [CDBG] revenues which are appropriated in the CDBG budget, not in the HSD budget.)

Summary

Reduce a Plng&Dev Spec,Sr from 1.0 FTE to 0.5 FTE due to reductions in the CDBG budget.

Transfer in a 0.5 FTE Project Fund and Agreements Coordinator from the CDBG Administration program.

Transfer out a 0.75 FTE Project Fund and Agreements Coordinator to the Financial Management program.

Intradepartmental transfers reflecting the approved 2006 departmental reorganization reduce FTE count by 0.5 FTE in this budget control level.

Increase budget by \$250,000 for capital funding to Family Services in support of their services for homeless families, victims of domestic violence and mental health counseling.

Add \$142,000 to maintain funding for community facilities previously funded by CDBG. This change, combined with a related add of \$10,000 in the Leadership program, is equally offset by a reduction of approximately \$152,000 in one-time funding for the temporary Compass Hygiene Center in the Emergency and Transitional Services program, resulting in a departmentwide budget neutral change.

Add \$23,000 to maintain funding for community facilities previously funded by CDBG. Equivalent funding is reduced for the Central Area Motivation Program (CAMP) in the Emergency and Transitional Services program for a departmentwide budget neutral change.

In response to reductions in CDBG funding, reductions are made to alternative General Fund-supported programs in the Human Services operating budget to maintain public services previously funded by CDBG. Add \$31,000 as part of this realignment in funding.

Increase budget by \$326,000 in non-City funding, largely Transfer Development Right fees.

Citywide adjustments to labor costs and changes in inflation assumptions for other costs, and technical adjustments, decrease the budget by \$230,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$542,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Community Facilities	30,127	499,533	1,041,992	693,701
Full-time Equivalents Total*	11.25	10.25	9.00	9.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Human Services

Emergency and Transitional Services Budget Control Level

Purpose Statement

The purpose of the Emergency and Transitional Services Budget Control Level is to provide emergency and transitional services and permanent housing to homeless and low-income people in Seattle so they have a safe place to rest, nutritious food, and a path to stable, permanent housing.

Summary

Transfer out the following positions to the Information Technology program: 1.0 FTE Administrative Specialist I, 1.0 FTE Information Technology Technician, and 1.0 FTE Information Technology Systems Analyst.

Transfer in a 0.5 FTE Planning and Development Specialist II from the Early Learning and Family Support program.

Add \$705,000 to maintain shelter bed capacity.

Add \$214,000 to continue funding for Plymouth Housing Group's Housing First Project. This program was funded initially through a mid-year 2006 supplemental appropriation.

Add \$472,000 to fund supportive services for chronic homeless persons in support of the Ten-Year Plan to End Homelessness.

Add \$78,000 to fund relocation and maintenance of the outdoor meal program.

Add \$52,000 to fund the Committee to End Homelessness.

Add \$100,000 to fund Safe Harbors agency support.

In response to reductions in Community Development Block Grant (CDBG) funding, reductions are made to alternative General Fund-supported programs in the Human Services operating budget to maintain public services previously funded by CDBG as described in the Department Proposed Policy and Program Changes. Reduce \$41,000 in this program as part of this realignment in funding.

Decrease \$152,000 for hygiene funding to the Compass Center which was intended to be a one-time add in 2006. Funding is reprogrammed in the Community Facilities program to maintain funding for activities previously funded by CDBG, resulting in a departmentwide budget neutral change.

Decrease \$104,000 for one-time technical support to the Central Area Motivational Program. Approximately \$23,000 of this reduction is reprogrammed in the Community Facilities program to maintain funding for activities previously funded by CDBG, resulting in a departmentwide budget neutral change.

Decrease budget by \$55,000 for food program management. Funding is reprogrammed to maintain funding for public services previously funded by CDBG, resulting in a departmentwide budget neutral change.

Decrease budget by \$513,000 due to revenue adjustments in grant sources.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$847,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1.60 million.

Human Services

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Emergency and Transitional Services	16,112,555	18,699,391	20,302,350	20,586,919
Full-time Equivalents Total*	9.50	13.50	11.00	11.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Human Services

Leadership and Administration

Leadership and Administration Budget Control Level

Purpose Statement

The purpose of the Leadership and Administration Budget Control Level is to provide leadership and support to the Human Services Department, the City of Seattle, and the community to ensure human services are responsive to community needs, are delivered through effective and accountable systems, economic disparity is decreased, and racism and other oppressions are dismantled.

Program Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Financial Management	1,525,509	1,677,882	2,378,433	2,509,402
Human Resources	602,820	1,188,139	630,704	654,152
Information Technology	1,321,890	1,305,524	1,912,286	1,846,410
Leadership	1,534,377	2,103,528	2,598,775	2,565,488
Total	4,984,596	6,275,073	7,520,198	7,575,451
Full-time Equivalents Total *	56.60	57.60	67.85	67.85

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Leadership and Administration: Financial Management

Purpose Statement

The purpose of the Financial Management program is to provide budget, accounting, and reporting services, systems, and solutions to Department employees so that they can effectively conduct business.

Program Summary

Transfer in a 0.75 FTE Project Fund and Agreements Coordinator from the Community Facilities program.

Decrease budget by \$61,000 due to revenue adjustments in grant sources.

Citywide adjustments to labor costs and changes in inflation assumptions for other costs, increase the budget by \$761,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$701,000.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Financial Management	1,525,509	1,677,882	2,378,433	2,509,402
Full-time Equivalents Total*	16.00	17.00	17.75	17.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Human Services

Leadership and Administration: Human Resources

Purpose Statement

The purpose of the Human Resources program is to provide personnel systems and solutions to Department management and employees so they can effectively conduct business.

Program Summary

Decrease budget by \$590,000 to eliminate prior year one-time expenses.

Decrease budget by \$43,000 due to revenue adjustments in grant sources.

Citywide adjustments to labor costs and changes in inflation assumptions for other costs, increase the budget by \$76,000, for a net decrease from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$557,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Human Resources	602,820	1,188,139	630,704	654,152
Full-time Equivalents Total*	6.00	6.00	6.00	6.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Human Services

Leadership and Administration: Information Technology

Purpose Statement

The purpose of the Information Technology program is to provide technical systems and solutions to Department management and employees so they can effectively conduct departmental business.

Program Summary

Add a 0.5 FTE Management Systems Analyst and a 1.0 FTE Information Technology Professional to work on the Finance Integration initiative.

Add a 0.5 FTE Management Systems Analyst and a 1.0 FTE Information Technology Professional to work on information technology support for the Family and Education Levy.

Transfer the following positions from the Emergency and Transitional Services program to the Information Technology program: 1.0 FTE Administrative Specialist I, 1.0 FTE Information Technology Technician, and 1.0 FTE Information Technology Systems Analyst.

Increase budget by \$100,000 to improve community agency access to the Safe Harbors homeless management information system.

Increase budget by \$304,000 due to revenue adjustments in grant sources.

Citywide adjustments to labor costs and changes in inflation assumptions for other costs, increase the budget by \$203,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$607,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Information Technology	1,321,890	1,305,524	1,912,286	1,846,410
Full-time Equivalents Total*	14.60	14.60	20.60	20.60

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Human Services

Leadership and Administration: Leadership

Purpose Statement

The purpose of the Leadership program is to provide vision, direction, planning, and coordination to the Department, other City departments, and the community, and to develop, strengthen, and expand relationships with our community partners so human services are responsive to community needs and are delivered through efficient and effective systems.

Program Summary

Transfer a 1.0 FTE Human Services Strategic Advisor 2 from the CDBG Administration program to the Leadership program.

Transfer a 1.0 FTE Human Services Coordinator from the Early Learning and Family Support program to the Leadership program.

Transfer a 1.0 FTE Senior Grants and Contracts Specialist from the Leadership program to the Domestic and Sexual Violence Prevention program.

Intradepartmental transfers, including those required by the approved 2006 departmental reorganization, increase FTE count by 2.5 FTE in this program.

Transfer in \$232,000 as part of the departmentwide reorganization.

Add \$50,000 to fund Human Service Disaster Management support.

Add \$263,000 due to increase in administrative funding.

Add \$10,000 relating to the net change in funding for the Compass Center hygiene facility. This change, combined with a related add of \$142,000 in the Community Facilities program, is offset by a reduction of approximately \$152,000 in one-time funding for the Compass Hygiene Center in the Emergency and Transitional Services program, resulting in a departmentwide budget neutral change.

Decrease budget by \$279,000 for advocacy assistance to non-profit organizations. In response to reductions in Community Development Block Grant (CDBG) funding, these funds are reprogrammed within the Department to maintain public services previously funded by CDBG, as described in the Department Proposed Policy and Program Changes.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$220,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$495,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Leadership	1,534,377	2,103,528	2,598,775	2,565,488
Full-time Equivalents Total*	20.00	20.00	23.50	23.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Public Health Services

Public Health Services Budget Control Level

Purpose Statement

Beginning in 2005, all funding previously directed to Public Health - Seattle and King County was moved to the Human Services Department. To reduce administrative costs and ensure that its public health investments are consistent with City policy direction, the City will enter into outcome-based contracts with community-based agencies, Public Health, and the King County Department of Community and Human Services for services. The Human Services Department will advise the City on public health policy, manage health-related contracts, and serve as a regional liaison to Public Health - Seattle and King County.

Public health services currently supported by City funds are:

- Prevention-focused primary care medical and dental services and access to health insurance for at-risk and vulnerable populations;
- Health care for teens in Seattle's public schools (Families and Education Levy);
- Health care for homeless individuals and families in Seattle's shelters;
- HIV/AIDS prevention and care programs;
- Specialized care for seniors who live in the downtown area;
- Programs to reduce the disparities in health among the Seattle population;
- Public health nursing care home visits to give mothers and babies a healthy start in life.

Program Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Alcohol and Other Drugs	1,201,829	1,201,829	1,262,128	1,308,826
Asthma	56,727	56,727	60,874	63,126
Chemical and Physical Hazards	57,965	58,000	60,813	63,064
Family Support Services	475,614	568,160	507,859	526,650
Health Care Access	234,541	234,541	245,352	254,430
Health Care for the Homeless	928,902	928,902	1,263,203	1,309,941
HIV/AIDS	599,736	569,529	627,843	651,074
Oral Health	110,138	110,138	117,712	122,067
Primary Care: Medical and Dental	5,447,554	5,660,215	5,863,841	6,080,804
School-Age Health	358,580	0	0	0
Total	9,471,586	9,388,041	10,009,625	10,379,982

Human Services

Public Health Services: Alcohol and Other Drugs

Purpose Statement

The purpose of the Alcohol and Other Drugs Budget Control Level is to provide funding, program development assistance, and educational resources and training to Seattle residents to promote primary alcohol/drug use prevention. Three programs operated by the King County Department of Community and Human Services - Chemical Dependency Interventions for High Utilizers, Emergency Services Patrol, Youth Engagement Program - are supported by this funding. Also, methadone vouchers are through Public Health - Seattle and King County to opiate-dependent city residents.

Program Summary

Citywide adjustments to labor costs and changes in inflation assumptions for other costs, increase the budget by \$60,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Alcohol and Other Drugs	1,201,829	1,201,829	1,262,128	1,308,826

Public Health Services: Asthma

Purpose Statement

The purpose of the Asthma Budget Control Level is to control asthma by providing in-home indoor air testing and education, case management services, and community-based assessment to promote well-being and reduce the health risks of asthma.

Program Summary

Citywide adjustments to labor costs and changes in inflation assumptions for other costs increase the budget by approximately \$4,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Asthma	56,727	56,727	60,874	63,126

Human Services

Public Health Services: Chemical and Physical Hazards

Purpose Statement

The purpose of the Chemical and Physical Hazards Budget Control Level is to reduce home exposure and asthma triggers through home assessments, risk-reduction education and home health improvement plans. Services are provided by the American Lung Association.

Program Summary

Citywide adjustments to labor costs and changes in inflation assumptions for other costs, increase the budget by \$3,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Chemical and Physical Hazards	57,965	58,000	60,813	63,064

Public Health Services: Family Support Services

Purpose Statement

The purpose of the Family Support Services Budget Control Level is to provide assessment, education, skills-building, and support to pregnant women and families with children so babies are born with the best opportunity to grow and thrive, the effects of health problems are minimized, and children receive the care and nurturing they need to become functional adults.

Program Summary

Decrease budget by \$60,000 for technical adjustments.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Family Support Services	475,614	568,160	507,859	526,650

Public Health Services: Health Care Access

Purpose Statement

The purpose of the Health Care Access Budget Control Level is to provide outreach, medical application assistance, linkage to community services and resources, coordination of care, and targeted interventions to uninsured, underserved high-risk pregnant and parenting women and other high-risk individuals and families to minimize health disparities.

Program Summary

Citywide adjustments to labor costs and changes in inflation assumptions for other costs increase the budget by \$11,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Health Care Access	234,541	234,541	245,352	254,430

Human Services

Public Health Services: Health Care for the Homeless

Purpose Statement

The purpose of the Health Care for the Homeless Budget Control Level is to improve access to quality health care through screening, prevention, Medicaid enrollment, case management for people with chronic substance-abuse problems or with complex health and social problems, training, technical assistance, and support to shelters and homeless service sites.

Program Summary

Increase budget by \$228,000 to fund supportive services for chronic homeless persons called for in the Ten-Year Plan to End Homelessness.

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and technical adjustments increase the budget by \$107,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$335,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Health Care for the Homeless	928,902	928,902	1,263,203	1,309,941

Public Health Services: HIV/AIDS

Purpose Statement

The purpose of the HIV/AIDS Budget Control Level is to work with community partners to assess, prevent, and manage HIV infection in Seattle to stop the spread of HIV and improve the health of people living with HIV. This program area includes support for HIV/AIDS case management services and needle exchange.

Program Summary

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs increase the budget by \$58,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
HIV/AIDS	599,736	569,529	627,843	651,074

Human Services

Public Health Services: Oral Health

Purpose Statement

The purpose of the Oral Health Budget Control Level is to provide prevention and clinical dental services to high-risk children to prevent dental disease and improve oral health.

Program Summary

Citywide adjustments to labor costs and changes in inflation assumptions for other costs increase the budget by approximately \$8,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Oral Health	110,138	110,138	117,712	122,067

Public Health Services: Primary Care: Medical and Dental

Purpose Statement

The purpose of the Primary Care: Medical and Dental Budget Control Level is to provide access to high-quality medical, dental, and access services delivered by community-based health care safety net partners to improve the health status of low-income, uninsured residents of Seattle.

Program Summary

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and technical adjustments increase the budget by approximately \$204,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Primary Care: Medical and Dental	5,447,554	5,660,215	5,863,841	6,080,804

Public Health Services: School-Age Health

Purpose Statement

The purpose of the School-Age Health Budget Control Level was to provide leadership, technical assistance, and resources to community partners and youth to optimize the physical and mental health of students.

Program Summary

Funding for this program was eliminated in 2006 as a result of the 2004 Families & Education Levy, which includes program administration funding for School-Age Health programs.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
School-Age Health	358,580	0	0	0

Youth Development and Achievement

Youth Development and Achievement Budget Control Level

Purpose Statement

The purpose of the Youth Development Budget Control Level is to provide services to youth to support their developmental needs, and facilitate their ability to gain the skills and assets necessary to grow into healthy, successful adults and contributing members of the community.

Summary

Abrogate the following positions: 1.0 FTE Strategic Advisor 2, 1.0 FTE Executive I, 1.0 FTE Assistant Counselor, 1.0 FTE Accounting Technician I.

Reduce an Administrative Specialist I position from 1.0 FTE to 0.75 FTE.

Intradepartmental transfers, including those required by the approved 2006 departmental reorganization, reduce FTE count by 1.0 FTE in this budget control level.

Increase \$100,000 to fund costs associated with the Seattle Public Schools Youth Education Program.

In response to reductions in Community Development Block Grant (CDBG) funding, reductions are made to alternative General Fund-supported programs in the Human Services operating budget to maintain public services previously funded by CDBG as described in the Department Proposed Policy and Program Changes. Add \$413,000 to this program as part of this realignment in funding.

Decrease \$92,000 as a result of the completion of the Reinvesting in Youth project. In response to reductions in Community Development Block Grant (CDBG) funding, these funds are reprogrammed within the Department to maintain public services previously funded by CDBG, as described in the Department Proposed Policy and Program Changes.

Decrease \$1.10 million due to revenue adjustments in grant sources.

Citywide adjustments to labor costs, changes in inflation assumptions for other costs and other technical adjustments increase the budget by \$565,000, for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$114,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Youth Development	9,550,597	8,660,459	8,545,640	8,764,856
Full-time Equivalents Total*	30.00	31.00	27.75	27.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Human Services

2007 - 2008 Estimated Revenues for the Human Services Operating Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
439090	Casey Foundation - Taking Care	241	0	0	0
439090	Casey SYEP	10,888	9,000	9,000	9,000
439090	Early Childhood Smart Start	5,000	0	0	0
439090	JEHT Foundation	597,919	0	0	0
439090	PACE	18,715	0	0	0
439090	Reinvesting In Youth - Allen	223,045	150,000	72,606	0
439090	Reinvesting In Youth - Gates	105,020	200,000	0	0
439090	Reinvesting In Youth -Casey	130,500	50,000	0	0
439090	Seattle Public School	23,333	35,000	0	0
439090	United Way - Safe Harbors	0	50,000	100,000	100,000
439090	United Way - SYEP	70,380	78,885	78,885	86,770
439090	United Way Corec	2,026	0	0	0
469930	TDR Child Care	92,820	0	0	0
	Total Contrib/Priv Sources	1,279,887	572,885	260,491	195,770
431010	DOE Early Reading First	1,023,005	550,610	0	0
431010	DOE Upward Bound	387,101	402,999	402,999	402,999
431010	DOJ Arrest Policies	0	284,745	150,523	0
431010	DOJ Weed & Seed	354,735	250,000	0	225,000
431010	ESGP	511,538	570,000	600,668	550,668
431010	GEAP Grant	88,625	0	0	0
431010	HUD – HOPWA Grant	1,453,916	1,738,420	1,686,000	1,686,000
431010	Justice Assistance Grant	0	35,000	85,000	25,000
431010	Local Law Enforcement Block Grant	57,689	0	0	0
431010	McKinney Grant	6,724,452	8,345,192	8,160,635	8,160,635
	Total Federal Grants - Direct	10,601,061	12,176,966	11,085,825	11,050,302
433010	AOA - NISP (Formerly USDA Cash)	458,801	471,182	493,701	493,701
433010	BHP	4,079,474	5,933,264	8,545,418	12,307,587
433010	Drug Free Communities	70,499	20,000	0	0
433010	Elder Abuse Prevention	21,170	20,952	21,752	21,752
433010	Elderly Refugees	0	0	49,000	49,000
433010	FEMA	20,455	0	0	0
433010	Kinship Care	5,000	0	0	0
433010	Kinship Navigator State	0	0	5,000	5,000
433010	Medicaid Savings Project	0	0	81,040	81,040
433010	Nurse Delegation for Nursing	697	0	5,700	6,270
433010	ORIA (Cultural Connections)	789,225	0	0	0
433010	Orientation	66,367	98,507	119,358	119,358
433010	Quality Incentive - CCNP	24,799	17,000	17,000	17,000
433010	REACH	19,000	18,000	18,000	18,000

Human Services

2007 - 2008 Estimated Revenues for the Human Services Operating Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
433010	SAM	0	3,900	3,900	3,900
433010	Senior Farmers Market Nutrition Program	62,389	106,044	125,870	125,870
433010	SHA Funds	305,937	333,887	334,728	334,728
433010	SPI Child Nutrition Program	576,991	600,000	587,832	599,589
433010	SSPS - In Home Services	1,102,163	0	0	0
433010	Title III-B	2,106,780	2,001,515	2,014,070	2,014,070
433010	Title III-C-1	1,397,107	1,548,802	1,596,257	1,596,257
433010	Title III-C-2	652,947	893,535	920,852	920,852
433010	Title III-D	123,108	132,879	139,577	139,577
433010	Title III-E National Family Caregiver	831,886	741,685	831,015	831,015
433010	Title V	310,957	275,038	301,914	301,914
433010	Title XIX Administrative Claiming (Medicaid)	724,114	890,483	957,385	957,385
433010	Title XIX Case Mgmt	9,362,439	8,714,457	11,166,885	11,476,837
433010	Title XIX Day Health Admin	71,144	56,000	62,000	62,000
433010	Training Access And Accommodation	48,226	43,534	43,534	52,239
433010	Training/Training Wages	772,474	1,075,869	1,212,317	1,282,603
433010	USDA Summer Sack	553,455	600,000	583,261	583,261
433010	Workforce Investment Act Enhancement	157,178	135,360	0	0
433010	Workforce Investment Act Youth Programs CNA	848,511	737,065	627,982	627,982
433080	Demential Partners Project	0	0	167,463	167,463
439090	Uwashington - ADS Pearl Study Project	14,250	0	5,000	5,000
	Total Federal Grants - Indirect	25,577,543	25,468,958	31,037,811	35,201,250
587001	General Subfund Support	34,793,303	39,249,350	45,807,142	46,740,530
	Total General Fund	34,793,303	39,249,350	45,807,142	46,740,530
541490	Home	285,366	350,000	195,000	195,000
	Total Interfund Service Charges	285,366	350,000	195,000	195,000
437010	JAIBG-Juvenile Accountability Incentive Block Grant	155,812	29,616	49,356	44,420
437010	King Co/Wash State U Coop	5,657	0	0	0
437010	King County McKinney Share	5,490	6,000	6,000	6,000
437010	King County Medicaid Match	333,425	170,007	0	0
437010	King County Safe Harbors	554,534	394,500	511,185	515,163
437010	Medicaid Match-ELFS	0	0	92,404	82,761
437010	Medicaid Match-LAD	0	0	51,122	51,122
437010	NCOA-ABC COALITION	38,112	0	0	0
437010	Reinvesting In Youth - King County	60,000	61,000	0	0
437010	Reinvesting In Youth - Suburban Cities	58,554	62,000	0	0

Human Services

2007 - 2008 Estimated Revenues for the Human Services Operating Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
437010	SHA New Citizen's Initiative 2	25,000	25,000	25,000	25,000
437010	Transfer Development Rights	0	0	250,000	250,000
437010	WA Consumer Energy Fund	32,666	34,816	16,000	0
	Total Interlocal Grants	1,269,251	782,939	1,001,067	974,466
469990	Other Revenues/Expenditures	37,184	0	0	0
	Total Other Revenue	37,184	0	0	0
541490	OH - Housing Levy	429,369	429,369	429,369	429,369
	Total Property Tax Levy (Housing)	429,369	429,369	429,369	429,369
434010	BHP Casa/CHHPS/Elder Place	19,565	12,576	34,855	48,926
434010	Bommers in Transition	7,000	0	0	0
434010	DV State Counseling Victim SA	25,000	0	0	0
434010	Early Childhood Ed	1,883,081	2,042,726	2,055,870	2,055,870
434010	ECEAP Basic Food	3,542	0	10,061	0
434010	Kinship Care	120,066	106,965	223,930	223,930
434010	Kinship Care Navigator	22,500	50,000	50,000	50,000
434010	Prescription Drugs	39,766	17,500	17,500	17,500
434010	Renton Technical College	5,167	12,000	0	0
434010	Respite - BHP - Training	27,286	23,623	48,634	68,233
434010	Safe Harbors-CTED/State	124,940	0	0	0
434010	SCSA	2,311,153	2,250,056	2,277,690	2,277,690
434010	Sex Industry Victims Fund	85,975	25,000	50,000	50,000
434010	SSPS/CHORE	(459)	0	0	0
434010	State DSHS ORIA-NCI	0	905,175	804,000	804,000
434010	State Family Caregivers Line	164,197	178,069	179,315	179,315
434010	State Respite Care	720,647	823,287	833,287	833,287
	Total State Grants	5,559,425	6,446,977	6,585,142	6,608,751
541490	SCL Credit Liaison (Project Share)	288,098	309,704	327,640	344,046
541490	SPU Water Energy Asst. Prog.	0	0	90,212	94,667
541490	Utility Rate Assistance	738,530	778,079	822,509	863,461
541490	Water Conservation Pilot Project	36,544	50,712	49,350	50,712
	Total Utility Funds	1,063,171	1,138,495	1,289,711	1,352,886
	Total Revenues	80,895,561	86,615,939	97,691,558	102,748,324
379100	FB TDR	0	0	101,743	0

Human Services

2007 - 2008 Estimated Revenues for the Human Services Operating Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
379100	FB/RTA	0	50,000	44,390	66,628
379100	FB/Safe Harbors	0	309,869	0	0
379100	FB/Unrestricted	36,833	312,302	322,991	197,685
	Total Fund Balance	36,833	672,171	469,124	264,313
	Total Resources	80,932,394	87,288,110	98,160,682	103,012,637

Human Services

Human Services Operating Fund

	2005 Actuals	2006 Adopted	2006 Revised	2007 Proposed	2008 Proposed
Beginning Fund Balance	3,326,179	3,738,040	3,605,592	1,806,702	1,337,578
Accounting and Technical Adjustments	316,246	0	0	0	0
Plus: Actual and Estimated Revenue	80,895,561	86,615,939	88,358,188	97,691,558	102,748,324
Less: Actual and Budgeted Expenditures	80,932,394	87,288,110	90,157,078	98,160,682	103,012,637
Ending Fund Balance	3,605,592	3,065,869	1,806,702	1,337,578	1,073,265
Designation for Policy Initiatives	172,691	0	0	0	0
Reserve for Cash Flow Balance	810,000	0	910,000	990,000	1,040,000
Reserve for Cash Flow Balance Appropriations	1,491,028	0	0	0	0
Total Reserves	2,473,719	0	910,000	990,000	1,040,000
Ending Unreserved Fund Balance	1,131,873	3,065,869	896,702	347,578	33,265

Office of Economic Development

Steve Johnson, Acting Director

Contact Information

Department Information Line: (206) 684-8090

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/EconomicDevelopment/>

Department Description

The mission of the Office of Economic Development (OED) is to help create healthy businesses, thriving neighborhoods, and community organizations to contribute to a robust economy and broadly shared prosperity that will benefit all Seattle residents and future generations. OED's programs are designed to:

- Attract, welcome, and retain companies in traditional and emerging industries by promoting the advantages of doing business in Seattle, and providing one-on-one assistance to businesses;
- Strengthen neighborhood business districts and support community-based economic development across Seattle, with special emphasis on low-income communities;
- Assist large employers and small businesses to retain and grow Seattle's base of businesses and family-wage jobs;
- Increase apprenticeship and training opportunities to ensure Seattle will have skilled workers capable of meeting the region's current and future work force needs; and
- Improve customer satisfaction for businesses accessing City services.

Proposed Policy and Program Changes

As a result of changes in Community Development Block Grant (CDBG) funding, the 2007-2008 Proposed Budget adds General Fund to support the existing Real Estate Project Manager position and the Farmers Market and Community Development Corporation (CDC) Technical Assistance programs. In addition, funding is reduced in three programs and transferred to the Community Development program to fund the Business Technical Assistance program, previously funded by CDBG.

The Proposed Budget redirects existing funding within OED to support two new positions: a position is added to the Work Force Development program to expand and enhance work force development collaboration, and a position is added to the Management and Operations program to provide administrative support for the Southeast Seattle Action Agenda and the Rainier Valley Community Development Fund (RVCDF).

The Proposed Budget adds funding for Enterprise Seattle to maintain the 2006 funding level, which was funded in part through OED and in part through Finance General. Funding is also added for the African Chamber of Commerce of the Pacific Northwest and the Environmental Coalition of South Seattle (ECOSS).

Funding is added for technical assistance to support a Night Market program in the International District.

In addition, funding is added in 2007 to OED and in 2008 to Finance General to implement the Broadway Action Agenda. The Action Agenda is a plan developed by the community in 2006 to improve the Broadway commercial district and promote the broader Capital Hill business community.

Economic Development

	Summit Code	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Appropriations					
Office of Economic Development Budget Control Level					
Business Development		1,187,875	1,095,630	1,217,920	1,259,634
Community Development		845,913	930,593	1,569,803	1,404,236
Management and Operations		1,355,946	1,301,327	1,516,847	1,563,208
Work Force Development		2,461,612	2,604,277	2,595,881	2,693,498
Office of Economic Development Budget Control Level	X1D00	5,851,346	5,931,827	6,900,450	6,920,576
Department Total		5,851,346	5,931,827	6,900,450	6,920,576
Department Full-time Equivalents Total*		21.00	21.60	23.60	23.60
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
Resources					
General Subfund		5,851,346	5,931,827	6,900,450	6,920,576
Department Total		5,851,346	5,931,827	6,900,450	6,920,576

Economic Development

Office of Economic Development Budget Control Level

Purpose Statement

The purpose of the Office of Economic Development Budget Control Level is to provide business assistance and community and work force development services to businesses, community organizations, and residents so Seattle has a strong economy, thriving neighborhoods, and broadly-shared prosperity.

Program Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Business Development	1,187,875	1,095,630	1,217,920	1,259,634
Community Development	845,913	930,593	1,569,803	1,404,236
Management and Operations	1,355,946	1,301,327	1,516,847	1,563,208
Work Force Development	2,461,612	2,604,277	2,595,881	2,693,498
Total	5,851,346	5,931,827	6,900,450	6,920,576
Full-time Equivalents Total *	21.00	21.60	23.60	23.60

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Economic Development

Office of Economic Development: Business Development

Purpose Statement

The Business Development program develops, manages, and supports initiatives building on Seattle's economic foundations to maintain Seattle's competitiveness, promote business growth, and connect Seattle residents to good jobs. Business development activities are focused on the creation and implementation of strategies to promote growth in Seattle's key industry sectors and to support the development and sustainability of city's small businesses. The Business Development program works closely with industry leaders and other City departments to maintain Seattle's positive business climate, to encourage the growth of a diverse and vibrant local economy, and to help small businesses understand and navigate City processes, regulations, and policies.

Program Summary

Add \$75,000 for Enterprise Seattle.

Add \$30,000 for the African Chamber of Commerce of the Pacific Northwest.

Transfer \$18,000 to the Community Development program to partially fund the Business Technical Assistance - Microenterprise program, previously funded by Community Development Block Grant (CDBG). The Business Technical Assistance - Microenterprise program provides technical assistance and access to financing for start-up companies through Community Capital Development (CCD). The reduction of \$18,000 does not substantively affect service delivery levels within this program.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$35,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$122,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Business Development	1,187,875	1,095,630	1,217,920	1,259,634
Full-time Equivalents Total*	4.50	4.50	5.50	5.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Economic Development

Office of Economic Development: Community Development

Purpose Statement

The purpose of the Community Development program is to provide operating, grant, loan, and project management support to neighborhood business districts and community-based development organizations, as well as to special projects, so Seattle has thriving neighborhoods and broadly shared prosperity.

Program Summary

Add \$121,000 to fund the Real Estate Project Manager position, previously funded by Community Development Block Grant (CDBG).

Add \$40,000 for the Farmers Market program, previously funded by CDBG. This amount is reduced to \$30,000 in 2008.

Add \$10,000 for technical assistance to support a Night Market program in the International District.

Transfer in a total of \$85,000 from the Business Development, Workforce Development and Management and Operations programs to fund the Business Technical Assistance - Microenterprise program, previously funded by CDBG.

Add \$161,000 to support the Community Development Corporation (CDC) Technical Assistance program, previously funded by CDBG. The program provides a set of CDC's with technical assistance in support of economic and community development projects.

Add \$200,000 to OED in 2007 and \$175,000 to Finance General in 2008 to implement the Broadway Action Agenda. The Action Agenda is a community-initiated plan to improve the Broadway commercial district and promote the broader Capital Hill business community through enhanced security, physical development, marketing, and organization. Initial funding was provided through a supplemental appropriation in mid-2006.

Add \$45,000 for the Environmental Coalition of South Seattle (ECOSS) Information Center in South Park, also referred to as the Centro Informacion Hispano project.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, reduce the budget by \$23,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$639,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Community Development	845,913	930,593	1,569,803	1,404,236
Full-time Equivalents Total*	6.00	6.00	6.60	6.60

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Economic Development

Office of Economic Development: Management and Operations

Purpose Statement

The purpose of the Management and Operations program is to provide leadership and financial, administrative, communications, human resources, and special initiatives management to department personnel to effectively accomplish OED's mission and goals.

Program Summary

Add 1.0 FTE Admin Spec 1 to provide administrative support for the Southeast Action Agenda and Rainier Valley Community Development Fund (RVCDF). This position was abrogated in the 2005 budget process.

Transfer \$25,000 to the Community Development program to partially fund the Business Technical Assistance - Microenterprise program, previously funded by Community Development Block Grant (CDBG). The Business Technical Assistance - Microenterprise program provides technical assistance and access to financing for start-up companies through Community Capital Development (CCD). The reduction of \$25,000 does not substantively affect service delivery levels within this program.

Add \$152,000 for increases in space rent charges for the entire Office.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$89,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$216,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Management and Operations	1,355,946	1,301,327	1,516,847	1,563,208
Full-time Equivalents Total*	10.00	10.60	10.50	10.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Economic Development

Office of Economic Development: Work Force Development

Purpose Statement

The purpose of the Work Force Development program is to provide work force development services to businesses, community organizations, residents, the Mayor, City Council, and other public decision makers so employers meet their need for qualified workers, and all residents, particularly those who are disadvantaged, secure and retain family-wage jobs.

Program Summary

Add 1.0 FTE Strategic Advisor 1 to expand and enhance work force development collaboration, and coordinate cross-departmental work force development issues within the City. The Office redirects existing work force development appropriations to fund this position.

Transfer \$42,000 to the Community Development program to partially fund the Business Technical Assistance - Microenterprise program, previously funded by Community Development Block Grant (CDBG). The Business Technical Assistance - Microenterprise program provides technical assistance and access to financing for start-up companies through Community Capital Development (CCD). The reduction of \$42,000 does not substantively affect service delivery levels within this program.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$34,000, for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$8,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Work Force Development	2,461,612	2,604,277	2,595,881	2,693,498
Full-time Equivalents Total*	0.50	0.50	1.00	1.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Housing

Adrienne Quinn, Director

Contact Information

Department Information Line: (206) 684-0721

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://seattle.gov/housing/>

Department Description

The mission of the Office of Housing (OH) is to invest in and promote the development and preservation of housing in order for Seattle to thrive. To accomplish this mission, OH has established four programs, reflected in the budget as the Multi-Family Production and Preservation program, Homeownership and Sustainability program, Community Development program, and the Administration and Management program.

The Multi-Family Production and Preservation program invests in the community by making long-term, low-interest loans to developers to develop or preserve affordable multi-family rental housing. OH monitors the housing portfolio to ensure the units remain affordable and serve the intended residents, and the buildings remain in good condition.

The Homeownership and Sustainability program provides funding, including loans and grants, to low-income Seattle residents whose incomes are below 80% of Area Median Income. These include first-time home buyers, home repair loans to address health and safety and code repairs, and grants to make low-income housing more energy efficient.

The Community Development program provides strategic planning, program development, and disposition of vacant land for redevelopment purposes to increase housing opportunities for Seattle residents.

The Administration and Management program provides centralized leadership, coordination, technology, contracting, and financial management services to OH programs and capital projects.

Proposed Policy and Program Changes

The 2007-2008 Proposed Budget adds capital funding to develop approximately 40 housing units above planned production levels for individuals experiencing chronic homelessness, in support of the Housing First initiative. Housing First is an innovative approach to engage and rapidly place homeless individuals into permanent supportive housing, and then to provide intensive and flexible services to stabilize and support housing tenure.

The Proposed Budget adds General Fund support for administrative costs relating to the 2002 Housing Levy, including rent, legal expenses, and other interfund allocations previously funded by Community Development Block Grant (CDBG).

In addition, funding is added to update the Seattle Housing Needs Assessment. An updated assessment will enable OH to develop creative new strategies for meeting the City's affordable housing priorities and to expand efforts to address housing affordability challenges.

Housing

	Summit	2005	2006	2007	2008
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Housing and Community Development Revenue Sharing - 17820 Budget Control Level	XZ-R3	272,920	346,059	25,000	25,000
Low-Income Housing Fund 16400 Budget Control Level					
Homeownership and Sustainability - 16400		4,856,650	5,927,053	8,049,666	6,712,299
Multi-Family Production and Preservation - 16400		22,344,038	24,975,176	25,777,990	23,726,728
Low-Income Housing Fund 16400 Budget Control Level	XZ-R1	27,200,688	30,902,229	33,827,656	30,439,027
Office of Housing Operating Fund 16600 Budget Control Level					
Administration and Management - 16600		995,625	1,184,218	1,543,707	1,589,382
Community Development - 16600		191,872	270,904	511,167	527,239
Homeownership and Sustainability - 16600		459,579	437,585	732,432	749,292
Multi-Family Production and Preservation - 16600		912,741	770,810	1,458,269	1,471,344
Office of Housing Operating Fund 16600 Budget Control Level	XZ600	2,559,818	2,663,517	4,245,575	4,337,257
Department Total		30,033,426	33,911,805	38,098,231	34,801,284
Department Full-time Equivalents Total*		41.75	41.75	41.75	41.75
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
		2005	2006	2007	2008
Resources		Actual	Adopted	Proposed	Proposed
General Subfund		0	2,475,000	3,177,584	952,988
Other		30,033,426	31,436,805	34,920,647	33,848,296
Department Total		30,033,426	33,911,805	38,098,231	34,801,284

Housing and Community Development Revenue Sharing - 17820 Budget Control Level

Purpose Statement

The purpose of the Housing and Community Development Revenue Sharing Fund 17820 Budget Control Level is to fund multi-family housing production. Multi-family housing production activity is also funded by the Low-Income Housing Fund (16400) and the Office of Housing Operating Fund (16600). Unspent funds appropriated in this Budget Control Level shall carry forward to subsequent fiscal years until they are exhausted or abandoned by ordinance.

The purpose of the Multi-Family Production and Preservation program is to invest in the community by making long-term, low-interest loans to developers to develop or preserve affordable multi-family rental housing. OH monitors the affordable housing portfolio to ensure the units remain affordable and serve the intended residents, and the buildings remain in good condition.

Summary

Reduce budget by \$321,000 due to a projected decrease in loan payoffs.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Multi-Family Production and Preservation - 17820	272,920	346,059	25,000	25,000

Low-Income Housing Fund 16400 Budget Control Level

Purpose Statement

The purpose of the Low-Income Housing Fund 16400 Budget Control Level is to fund multi-family housing production, and to support homeownership and sustainability. Unspent funds appropriated in this Budget Control Level shall carry forward to subsequent fiscal years until they are exhausted or abandoned by ordinance.

Program Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Homeownership and Sustainability - 16400	4,856,650	5,927,053	8,049,666	6,712,299
Multi-Family Production and Preservation - 16400	22,344,038	24,975,176	25,777,990	23,726,728
Total	27,200,688	30,902,229	33,827,656	30,439,027

Low-Income Housing Fund 16400: Homeownership and Sustainability - 16400

Purpose Statement

The purpose of the Homeownership and Sustainability program is to provide three types of loans and grants to low-income Seattle residents: loans for first-time home buyers, home repair loans to address health and safety and code repairs, and grants to make low-income housing more energy efficient.

Program Summary

Increase budget appropriation by \$2.12 million due to a cyclical State Weatherization Grant renewal.

Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Homeownership and Sustainability - 16400	4,856,650	5,927,053	8,049,666	6,712,299

Low-Income Housing Fund 16400: Multi-Family Production and Preservation - 16400

Purpose Statement

The purpose of the Multi-Family Production and Preservation program is to invest in the community by making long-term, low-interest loans to developers to develop or preserve affordable multi-family rental housing. OH monitors the affordable housing portfolio to ensure the units remain affordable, serve the intended residents, and the buildings remain in good condition.

Program Summary

Increase budget appropriation by \$1.23 million due to an anticipated increase in loan payoffs.

Add \$2 million in capital funding from the General Fund to develop approximately 40 housing units above planned production levels for individuals experiencing chronic homelessness in support of the Housing First initiative.

Eliminate a one-time add in 2006 of \$2.43 million for development of affordable housing in South Lake Union.

The changes result in an increase from the 2006 Adopted to the 2007 Proposed Budget of approximately \$803,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Multi-Family Production and Preservation - 16400	22,344,038	24,975,176	25,777,990	23,726,728

Office of Housing Operating Fund 16600 Budget Control Level

Purpose Statement

The purpose of the Office of Housing Operating Fund 16600 Budget Control Level is to fund the Department's administration activities.

Program Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Administration and Management - 16600	995,625	1,184,218	1,543,707	1,589,382
Community Development - 16600	191,872	270,904	511,167	527,239
Homeownership and Sustainability - 16600	459,579	437,585	732,432	749,292
Multi-Family Production and Preservation - 16600	912,741	770,810	1,458,269	1,471,344
Total	2,559,818	2,663,517	4,245,575	4,337,257
Full-time Equivalents Total *	41.75	41.75	41.75	41.75

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Housing Operating Fund 16600: Administration and Management - 16600

Purpose Statement

The purpose of the Administration and Management program is to provide centralized leadership, coordination, technology, contracting, and financial management support services to OH programs and capital projects to facilitate the production of affordable housing for Seattle residents.

Program Summary

Reduce budget by \$315,000 due to an internal realignment of expenses. In 2007, the department allocates central service costs to programs based on FTE proration.

Increase budget by approximately \$262,000 for administrative costs relating to the 2002 Housing Levy including rent, legal expenses, and other interfund allocations previously funded by CDBG. A total of \$928,000 is funded by General Fund in the OH operating budget rather than from CDBG beginning in 2007.

Add \$130,000 to update the Seattle Housing Needs Assessment, enabling OH to develop creative new strategies to meet the City's affordable housing priorities, and expand efforts to address housing affordability challenges. Funding will support consultant activities and temporary support staff. A total of \$250,000 is added to the OH operating budget in 2007 for this purpose.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$282,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$359,000.

	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Expenditures/FTE				
Administration and Management - 16600	995,625	1,184,218	1,543,707	1,589,382
Full-time Equivalents Total*	13.50	13.50	13.50	13.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Housing Operating Fund 16600: Community Development - 16600

Purpose Statement

The purpose of the Community Development program is to provide strategic planning, program development, and vacant land redevelopment services to increase housing opportunities for Seattle residents.

Program Summary

Reduce 1.0 FTE as part of a realignment of positions within the OH Operating Fund 16600 Budget Control Level, resulting in a net zero change in positions within this BCL.

Reduce budget by \$61,000 due to a reduction in labor costs.

Increase budget by approximately \$168,000 for administrative costs relating to the 2002 Housing Levy including rent, legal expenses, and other interfund allocations previously funded by CDBG. A total of \$928,000 is funded by General Fund in the OH operating budget rather than from CDBG beginning in 2007.

Add \$120,000 to update the Seattle Housing Needs Assessment, enabling OH to develop creative new strategies to meet the City's affordable housing priorities, and expand efforts to address housing affordability challenges. Funding will support consultant activities and temporary support staff. A total of \$250,000 is added to the OH operating budget in 2007 for this purpose.

Eliminate one-time funding of \$50,000 added in 2006 for a low-income/affordable housing inventory.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$63,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$240,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Community Development - 16600	191,872	270,904	511,167	527,239
Full-time Equivalents Total*	5.00	5.00	4.00	4.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Housing Operating Fund 16600: Homeownership and Sustainability - 16600

Purpose Statement

The Homeownership and Sustainability program provides three types of loans and grants to low-income Seattle residents: loans for first-time home-buyers, home repair loans to address health and safety and code repairs, and grants to make low-income housing more energy efficient.

Program Summary

Add 1.5 FTE as part of a realignment of positions within the OH Operating Fund 16600 Budget Control Level, resulting in a net zero change in positions within this BCL.

Increase budget by \$270,000 due to an internal realignment of expenses. In 2007, the department allocates central service costs to programs based on FTE proration.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$25,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$295,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Homeownership and Sustainability - 16600	459,579	437,585	732,432	749,292
Full-time Equivalents Total*	11.00	11.00	12.50	12.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Housing Operating Fund 16600: Multi-Family Production and Preservation - 16600

Purpose Statement

The Multi-Family Production and Preservation program invests in the community by making long-term, low-interest loans to developers to develop or preserve affordable multi-family rental housing. OH monitors the affordable housing portfolio to ensure the units remain affordable and serve the intended residents, and the buildings remain in good condition.

Program Summary

Reduce 0.5 FTE as part of a realignment of positions within the OH Operating Fund 16600 Budget Control Level, resulting in a net zero change in positions within this BCL.

Increase budget by \$152,000 due to an internal realignment of expenses. In 2007, the department allocates central service costs to programs based on FTE proration.

Increase budget by approximately \$498,000 for administrative costs relating to the 2002 Housing Levy including rent, legal expenses, and other interfund allocations previously funded by CDBG. A total of \$928,000 is funded by the General Fund in the OH operating budget rather than from CDBG beginning in 2007.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$37,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$687,000.

	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Expenditures/FTE				
Multi-Family Production and Preservation - 16600	912,741	770,810	1,458,269	1,471,344
Full-time Equivalents Total*	12.25	12.25	11.75	11.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Housing

2007 - 2008 Estimated Revenues for the Housing Operating Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
439090	Sound Families Grant	295,586	46,000	221,152	115,000
469990	Other Miscellaneous Revenues	0	0	305,859	351,692
541490	Miscellaneous Revenues	1,869,654	2,567,517	2,540,980	2,917,574
549000	IF Indirect Cost Recovery	394,579	0	0	0
587001	General Subfund Support	0	50,000	1,177,584	952,988
Total Revenues		2,559,818	2,663,517	4,245,575	4,337,254
379100	Use of (Contribution to) Fund Balance	0	0	0	0
Total Resources		2,559,818	2,663,517	4,245,575	4,337,254

Housing

2007 - 2008 Estimated Revenues for the Low-Income Housing Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
411100	Property Tax Levy	11,858,637	12,224,860	12,336,622	11,896,344
433010	Grants for Weatherization Program - Federal	830,758	936,100	1,490,000	1,770,000
433080	Federal Grants Indirect - IDR	11,349	0	0	0
434010	State Grants	763,357	0	1,200,000	0
434080	State Grants - ICR	2,957	0	0	0
439090	Other Contributions and Donations	1,303,300	1,000,000	2,000,000	2,000,000
439099	Other Contrib./Pass-Thrus (including TDR Revenues)	0	22,800	0	0
445800	Planning fees and Charges	9,800	0	0	0
461110	Investment Earnings	1,085,958	1,350,967	973,675	1,231,689
461320	Unreald Gns/Losses-Inv GASB31	(3,022)	0	0	0
461400	Interest on Contracts/Notes Receivable	660,106	90,000	0	0
462500	Bldg/Other Space Rental Charges	0	64,485	0	0
462900	Other rent and use charges	24,825	0	0	0
469930	Program Income - Miscellaneous	0	880,000	0	0
469930	Program Income - Miscellaneous (Including Bridge Loans)	3,129,355	5,000,000	7,185,586	6,899,221
469990	Miscellaneous Revenues	94,232	500,000	0	0
471010	Federal Grants - HOME Program	3,497,296	5,045,620	4,809,531	4,809,531
485110	Sales of Land & Buildings	299,208	0	0	0
541490	Miscellaneous Revenues	0	1,362,397	1,832,242	1,832,242
569990	IF Other Misc Revenues	243,063	0	0	0
587001	General Subfund Support	0	2,425,000	2,000,000	0
Total Revenues		23,811,178	30,902,229	33,827,656	30,439,027
379100	Use of (Contribution to) Fund Balance	3,389,510	0	0	0
Total Resources		27,200,688	30,902,229	33,827,656	30,439,027

Housing

2007 - 2008 Estimated Revenues for the Special Purpose Grants

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
461110	Investment Earnings	16,609	346,059	0	0
461320	Unreal Gns/Losses-Inv GASB31	1,815	0	0	0
461400	Interest on Contracts/Notes Receivable	76,497	0	0	0
469930	Homebuyer PI	178,000	0	0	0
469930	PI	0	0	25,000	25,000
Total Revenues		272,920	346,059	25,000	25,000
379100	Use of (Contribution to) Fund Balance	0	0	0	0
Total Resources		272,920	346,059	25,000	25,000

Neighborhood Matching Subfund

Department Description

The purpose of the Neighborhood Matching Subfund (NMF) is to provide resources for Seattle's communities to preserve and enhance the City's diverse neighborhoods, and empower people to make positive contributions to their communities.

The NMF was established in 1988 to support partnerships between the City of Seattle and neighborhood organizations to produce neighborhood-initiated planning, organizing, and improvement projects. The City provides a cash match to the community's contribution of volunteer labor, donated materials, and professional services or cash. Applications are accepted from neighborhood-based organizations of residents or businesses; local, community-based organizations that advocate for the interests of people of color; and ad-hoc groups of neighbors who form a committee for the purpose of a specific project.

Since 1997, the NMF has been divided into five categories: Large Projects (awards between \$15,000-\$100,000); Small and Simple Projects (awards of \$15,000 or less); Tree Fund (trees provided to neighborhood groups to plant along residential planting strips); Neighborhood Outreach (one-time awards up to \$750 to help neighborhood-based organizations with membership expansion or leadership development); and Management and Project Development (consultation and technical assistance to neighborhood groups, coordination of the application and award process, and monitoring of funded projects). The NMF is housed in and primarily staffed by the Department of Neighborhoods. Staff are also funded in the Department of Parks and Recreation and Seattle Department of Transportation.

Proposed Policy and Program Changes

A Climate Protection Subfund is established within the Small and Simple Projects Fund. The Subfund provides matching resources to Seattle neighborhoods to design and implement local projects that protect the climate and provide other benefits, including educating citizens and improving air quality. In 2007 and 2008 only, NMF unreserved fund balance and General Fund appropriation are added to create the Subfund. Part of this appropriation is for consulting resources to provide program development and technical assistance for the Subfund applicants.

NMF fund balance of approximately \$542,000 is drawn down entirely in 2007 and 2008. In each year, fund balance is transferred to the Large Projects Fund, Small and Simple Projects Fund, Tree Fund, and Outreach Fund. Further, funds are transferred from the Large Projects Fund to the Management and Project Development Budget Control Level to fund consulting services and increased costs associated with existing positions in 2007 and 2008 only.

Neighborhood Matching Subfund

Appropriations	Summit Code	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Neighborhood Matching Fund Budget Control Level					
Large Projects Fund		1,264,020	1,218,970	1,261,634	1,308,314
Management and Project Development		826,782	932,341	1,120,207	1,137,614
Neighborhood Outreach Fund		10,280	13,000	17,238	18,953
Small and Simple Projects Fund		889,684	1,062,042	1,267,594	1,310,208
Tree Fund		34,962	44,558	66,118	67,824
Neighborhood Matching Fund Budget Control Level	2IN00	3,025,729	3,270,911	3,732,791	3,842,914
Neighborhood Planning Implementation Budget Control Level	2IP00	47,614	0	0	0
Department Total		3,073,343	3,270,911	3,732,791	3,842,914
		2005	2006	2007	2008
Resources		Actual	Adopted	Proposed	Proposed
General Subfund		3,073,343	3,270,911	3,465,162	3,568,414
Other		0	0	267,629	274,500
Department Total		3,073,343	3,270,911	3,732,791	3,842,914

Neighborhood Matching Subfund

Neighborhood Matching Fund Budget Control Level

Purpose Statement

The purpose of the Neighborhood Matching Fund Budget Control Level is to support local grassroots actions within neighborhoods. The Neighborhood Matching Fund provides funding to match community contributions of volunteer labor or donated professional services or materials, or cash to implement neighborhood-based self-help projects.

Program Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Large Projects Fund	1,264,020	1,218,970	1,261,634	1,308,314
Management and Project Development	826,782	932,341	1,120,207	1,137,614
Neighborhood Outreach Fund	10,280	13,000	17,238	18,953
Small and Simple Projects Fund	889,684	1,062,042	1,267,594	1,310,208
Tree Fund	34,962	44,558	66,118	67,824
Total	3,025,729	3,270,911	3,732,791	3,842,914

Neighborhood Matching Fund: Large Projects Fund

Purpose Statement

The purpose of the Large Projects Fund is to provide technical assistance and funding to neighborhood organizations initiating local improvement projects that require 12-18 months to complete, and more than \$15,000 in Neighborhood Matching Funds.

Program Summary

Transfer out \$100,000 to the Management and Project Development Fund program. Transfer in \$100,000 unreserved fund balance, resulting in a budget-neutral change to this program.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$43,000.

Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Large Projects Fund	1,264,020	1,218,970	1,261,634	1,308,314

Neighborhood Matching Subfund

Neighborhood Matching Fund: Management and Project Development

Purpose Statement

The purpose of the Management and Project Development program is to administer the Neighborhood Matching Fund by providing marketing and outreach to applicant groups; consulting and technical assistance for project development; coordinating and conducting the application, review, and award processes; and managing/monitoring funded projects to support high quality and successful completion of projects.

Program Summary

Transfer in \$100,000 from the Large Projects Fund to fund consulting services in the amount of \$87,000, and increased costs associated with existing positions totaling \$13,000.

Add \$50,000 in 2007 and \$30,000 in 2008 in consulting funds related to the Climate Protection Subfund.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$38,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$188,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Management and Project Development	826,782	932,341	1,120,207	1,137,614

Neighborhood Matching Fund: Neighborhood Outreach Fund

Purpose Statement

The purpose of the Neighborhood Outreach Fund is to provide one-time awards of up to \$750 to assist neighborhood-based organizations in recruiting members or in providing technical assistance or leadership training for their membership. Awards are available to neighborhood organizations with annual operating budgets under \$20,000.

Program Summary

Transfer in unreserved fund balance to increase Outreach Fund by \$4,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Neighborhood Outreach Fund	10,280	13,000	17,238	18,953

Neighborhood Matching Subfund

Neighborhood Matching Fund: Small and Simple Projects Fund

Purpose Statement

The purpose of the Small and Simple Projects Fund is to provide technical assistance and funding for local improvement projects initiated by neighborhood organizations that can be completed in six months or less, and require \$15,000 or less in funding.

Program Summary

Establish a Climate Protection Subfund within the Small and Simple Projects Fund to provide matching resources to Seattle neighborhoods. The Subfund provides matching resources to Seattle neighborhoods to design and implement local projects that protect the climate and provide other benefits, including educating residents. Transfer in unreserved fund balance of \$50,000, and add \$25,000 in capital funding, for a total increase of \$75,000.

Transfer in \$94,000 unreserved fund balance to increase matching funds for Small and Simple projects.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$37,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$206,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Small and Simple Projects Fund	889,684	1,062,042	1,267,594	1,310,208

Neighborhood Matching Fund: Tree Fund

Purpose Statement

The purpose of the Tree Fund is to provide trees to neighborhood groups to plant along residential planting strips in exchange for ongoing care and maintenance. Increasing the number of street trees in the City is a central goal of the Urban Forest Management Plan and supports climate protection.

Program Summary

Transfer in unreserved fund balance to increase Tree Fund by \$20,000.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$2,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$22,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Tree Fund	34,962	44,558	66,118	67,824

Neighborhood Matching Subfund

Neighborhood Planning Implementation Budget Control Level

Purpose Statement

The purpose of the Planning Implementation Budget Control Level is to administer and complete the Neighborhood Planning Early Implementation Fund and the Opportunity Fund.

Summary

This Budget Control Level was eliminated in 2006.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Neighborhood Planning Implementation	47,614	0	0	0

Neighborhood Matching Subfund

2007 - 2008 Estimated Revenues for the Neighborhood Matching Subfund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
434010	Grants	10,000	0	0	0
587001	General Subfund Support	3,199,280	3,270,911	3,465,162	3,568,414
Total Revenues		3,209,280	3,270,911	3,465,162	3,568,414
379100	Use of (Contribution to) Fund Balance	(135,937)	0	267,629	274,500
Total Resources		3,073,343	3,270,911	3,732,791	3,842,914

Neighborhood Matching Subfund

Neighborhood Matching Subfund

	2005 Actuals	2006 Adopted	2006 Revised	2007 Proposed	2008 Proposed
Beginning Fund Balance	5,316,191	543,346	5,452,128	5,442,128	5,174,499
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	3,209,280	3,270,911	3,270,911	3,465,162	3,568,414
Less: Actual and Budgeted Expenditures	3,073,343	3,270,911	3,280,911	3,732,791	3,842,914
Ending Fund Balance	5,452,128	543,346	5,442,128	5,174,499	4,900,000
Continuing Appropriations	4,898,782	0	4,900,000	4,900,000	4,900,000
Total Reserves	4,898,782	0	4,900,000	4,900,000	4,900,000
Ending Unreserved Fund Balance	553,346	543,346	542,128	274,499	0

Department of Neighborhoods

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Department Description

The Department of Neighborhoods (DON) works to bring government closer to the residents of Seattle by engaging them in civic participation, helping them become empowered to make positive contributions to their communities, and involving more Seattle's residents, including communities of color and immigrants, in civic discussions, processes, and opportunities. DON has four major operating functions:

- 1) The Director's Office provides executive leadership, communications, and operational support for the entire Department. The Director's Office also includes Historic Preservation, which provides technical assistance, outreach and education to the general public, owners of historic properties, government agencies, and elected officials to identify, protect, rehabilitate, and re-use historic properties.
- 2) The Community Building Division includes P-Patch, Neighborhood Matching Fund (NMF), Neighborhood District Coordinators, Major Institutions and Schools, and Involving All Neighbors. It also provides neighborhood plan implementation data management.
- 3) The Customer Service and Operations Division includes the Citizens Service Bureau; Neighborhood Payment and Information Services; Finance, Budget, and Accounting; Human Resources; Facilities and Office Management; and Information Technology.
- 4) The Office for Education (OFE) builds linkages between the City of Seattle and Seattle Public Schools. It administers the Families and Education Levy, provides policy direction to help children succeed in school, strengthens school-community connections, and increases access to high quality early learning and out-of-school-time programs.

Proposed Policy and Program Changes

The 2007-2008 Proposed Budget transfers two positions out of the Department: a Strategic Advisor 2 position, which supported the Neighborhood Action Teams (NATS) for the Mayor's Office on a loaned basis, is permanently transferred to the Mayor's Office; and a Strategic Advisor 1 position is transferred to the Office of Policy and Management (OPM) to perform geographic information system (GIS) analysis for the Executive and DON in OPM.

The Proposed Budget adds funding to the P-Patch program for a new Community Garden Coordinator. In addition, one-time funding is added to purchase a new van to transport P-Patch supplies between gardens, and to purchase a portion of the Angel Morgan P-Patch site from King County.

Funding is added to increase City interpreter services, such as a language line, at the Citizens Service Bureau, and at the Southeast and Lake City Neighborhood Service Centers. Funding is also added to promote the increase in interpreter services.

Funding is added to support the Mayor's "Jumpstart Program" to address the need for experiential learning opportunities for Seattle high school students.

Neighborhoods

One-time funding is added to install electronic keycard access at four Neighborhood Service Centers: Central, Southeast, Delridge and West Seattle.

Funding is added for the Mayor's Youth Council in the Office for Education Budget Control Level (BCL). The program was funded through Finance General in 2006.

Funding added in 2006 to explore the establishment of a Neighborhood Conservation District is eliminated.

Budget-neutral technical adjustments transfer funding between programs to improve functional alignment. As part of this change, the Administration and Historic Preservation BCL is renamed the Director's Office BCL, and the Internal Operations/Administrative Services program is moved from the Director's Office BCL to the Customer Service and Operations BCL.

Neighborhoods

Appropriations	Summit Code	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Community Building Budget Control Level					
Involving All Neighbors		47,517	58,708	48,496	50,169
Major Institutions and Schools		166,136	345,079	343,507	355,252
Neighborhood Action Team		97,085	100,064	0	0
Neighborhood District Coordinators		1,389,694	1,444,340	1,525,398	1,579,078
Neighborhood Matching Fund Administration		0	35,000	36,225	37,565
P-Patch		477,927	545,868	665,687	658,934
Community Building Budget Control Level	I3300	2,178,359	2,529,059	2,619,312	2,680,998
Customer Service and Operations Budget Control Level					
Citizens Service Bureau		435,885	444,172	502,727	521,329
Internal Operations/Administrative Services		1,389,578	1,375,013	1,814,099	1,855,711
Neighborhood Payment and Information Services		1,414,131	1,532,235	1,669,865	1,670,312
Customer Service and Operations Budget Control Level	I3200	3,239,594	3,351,420	3,986,692	4,047,351
Director's Office Budget Control Level					
Communications		115,535	125,021	128,981	133,203
Executive Leadership		246,972	310,934	275,682	286,774
Historic Preservation		508,297	794,060	796,579	826,674
Director's Office Budget Control Level	I3100	870,804	1,230,015	1,201,243	1,246,651
Office for Education Budget Control Level	I3700	334,943	231,480	381,378	395,070
Research and Prevention Budget Control Level					
Research and Prevention		152,877	0	0	0
Research and Prevention Budget Control Level	I3600	152,877	0	0	0
Department Total		6,776,577	7,341,974	8,188,624	8,370,070
Department Full-time Equivalents Total*		86.25	86.50	86.00	86.00
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
		2005	2006	2007	2008
Resources		Actual	Adopted	Proposed	Proposed
General Subfund		6,776,577	7,341,974	8,188,624	8,370,070
Department Total		6,776,577	7,341,974	8,188,624	8,370,070

Neighborhoods

Community Building Budget Control Level

Purpose Statement

The purpose of the Community Building Budget Control Level is to deliver technical assistance, support services, and programs in neighborhoods to strengthen local communities, engage residents in neighborhood improvement, leverage resources, and complete neighborhood-initiated projects.

Program Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Involving All Neighbors	47,517	58,708	48,496	50,169
Major Institutions and Schools	166,136	345,079	343,507	355,252
Neighborhood Action Team	97,085	100,064	0	0
Neighborhood District Coordinators	1,389,694	1,444,340	1,525,398	1,579,078
Neighborhood Matching Fund Administration	0	35,000	36,225	37,565
P-Patch	477,927	545,868	665,687	658,934
Total	2,178,359	2,529,059	2,619,312	2,680,998
Full-time Equivalents Total *	35.00	35.00	35.00	35.00

*FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Community Building: Involving All Neighbors

Purpose Statement

The purpose of the Involving All Neighbors program is to promote the inclusion and participation of people with disabilities in neighborhood activities.

Program Summary

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, reduce the budget by approximately \$10,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Involving All Neighbors	47,517	58,708	48,496	50,169
Full-time Equivalents Total*	1.00	0.50	0.50	0.50

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Neighborhoods

Community Building: Major Institutions and Schools

Purpose Statement

The purpose of the Major Institutions and Schools program is to coordinate community involvement in the development, adoption and implementation of Major Institution Master Plans, and to facilitate community involvement in school re-use and development.

Program Summary

There are no substantive changes from the 2006 Adopted Budget.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Major Institutions and Schools	166,136	345,079	343,507	355,252
Full-time Equivalents Total*	2.50	3.00	3.00	3.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Community Building: Neighborhood Action Team

Purpose Statement

The purpose of the Neighborhood Action Team program is to manage an interdepartmental team and work with Seattle's communities to make progress on chronic public safety and/or livability issues.

Program Summary

Transfer out 1.0 FTE Strategic Advisor 2 position to the Mayor's Office. The position previously supported the Neighborhood Action Teams (NATS) function in the Mayor's Office on a loaned basis. This transfer means that the Neighborhood Action Team program will be eliminated as a separately budgeted item, although the work will continue.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Neighborhood Action Team	97,085	100,064	0	0
Full-time Equivalents Total*	1.00	1.00	0.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Neighborhoods

Community Building: Neighborhood District Coordinators

Purpose Statement

The purpose of the Neighborhood District Coordinators program is to provide a range of technical assistance and support services for citizens and neighborhood groups to develop a sense of partnership among neighborhood residents, businesses, and City government.

Program Summary

Add \$2,000 for increases in space rent for the Fremont, Greenwood, and Queen Anne Neighborhood Service Centers.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$79,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$81,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Neighborhood District Coordinators	1,389,694	1,444,340	1,525,398	1,579,078
Full-time Equivalents Total*	16.50	16.50	16.50	16.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Community Building: Neighborhood Matching Fund Administration

Purpose Statement

The purpose of the Neighborhood Matching Fund (NMF) Administration program is to manage the NMF, work with other City departments and agencies involved in NMF projects, and support diverse neighborhood associations engaged in local improvement efforts to leverage private resources, assist neighborhood organizations become more self-reliant, build effective partnerships between City government and neighborhoods, and complete neighborhood-initiated improvements.

Program Summary

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$1,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Neighborhood Matching Fund Administration	0	35,000	36,225	37,565
Full-time Equivalents Total*	8.00	8.00	8.00	8.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Community Building: P-Patch

Purpose Statement

The purpose of the P-Patch program is to provide community gardens, gardening space, and related support to Seattle residents while preserving open space for productive purposes, particularly in high-density communities. The goals of the program are to increase self-reliance among gardeners, and for P-Patches to be focal points for community involvement.

Program Summary

Add \$71,000 and 1.0 FTE Community Garden Coordinator. The position will increase the support for 11 existing P-Patches by working with neighborhood leadership teams and increasing volunteer participation and diversity among gardeners.

Add \$28,000 to fund the purchase of a new van to transport supplies between the roughly 70 P-Patch sites located throughout Seattle.

Add \$2,000 in 2007 to acquire a portion of the Angel Morgan P-Patch from King County.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$19,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$120,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
P-Patch	477,927	545,868	665,687	658,934
Full-time Equivalents Total*	6.00	6.00	7.00	7.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Customer Service and Operations Budget Control Level

Purpose Statement

The purpose of the Customer Service and Operations Budget Control Level is to provide information and referral, services, and coordination of City services to community members and to provide financial, human resources, facilities, office management, and information technology services to the Department's employees so they serve customers efficiently and effectively.

Program Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Citizens Service Bureau	435,885	444,172	502,727	521,329
Internal Operations/Administrative Services	1,389,578	1,375,013	1,814,099	1,855,711
Neighborhood Payment and Information Services	1,414,131	1,532,235	1,669,865	1,670,312
Total	3,239,594	3,351,420	3,986,692	4,047,351
Full-time Equivalents Total *	34.75	34.25	34.25	34.25

*FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Customer Service and Operations: Citizens Service Bureau

Purpose Statement

The purpose of the Citizens Service Bureau program is to assist Seattle residents in accessing services, to resolve complaints, and to provide appropriate and timely responses from City government.

Program Summary

Increase by \$10,000 to reflect a departmentwide budget-neutral realignment of expenses.

Add \$32,000 and reclassify a Manager 1 position to Executive 1.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$16,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$58,000.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Citizens Service Bureau	435,885	444,172	502,727	521,329
Full-time Equivalents Total*	6.25	6.25	6.25	6.25

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Customer Service and Operations: Internal Operations/Administrative Services

Purpose Statement

The purpose of the Internal Operations/Administrative Services program is to manage financial, human resources, facility, administrative, and information technology services to enable Department employees to serve customers efficiently and effectively.

Program Summary

Transfer \$46,000 to the Office of Policy and Management to support geographic information system (GIS) analysis.

Add \$25,000 for cost increases associated with a position reclassification.

Add \$10,000 for interpretation services.

Reduce by \$10,000 to reflect a departmentwide budget-neutral realignment of expenses.

Add \$398,000 for increases in space rent charges.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$62,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$439,000.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Internal Operations/Administrative Services	1,389,578	1,375,013	1,814,099	1,855,711
Full-time Equivalents Total*	11.00	11.00	11.00	11.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Neighborhoods

Customer Service and Operations: Neighborhood Payment and Information Services

Purpose Statement

The purpose of the Neighborhood Payment and Information Services program is to accept payment for public services and to provide information and referral services so that customers can access City services where they live and work, and do business with the City more easily.

Program Summary

Add \$15,000 to reflect increases in space rent for the Central, Delridge, Southeast, University, and West Seattle Neighborhood Service Centers.

Add \$62,000 in one-time funding in 2007 to fund installation of electronic keycard access systems at the Central, Southeast, Delridge, and West Seattle Neighborhood Service Centers.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$61,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$138,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Neighborhood Payment and Information Services	1,414,131	1,532,235	1,669,865	1,670,312
Full-time Equivalents Total*	17.50	17.00	17.00	17.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Director's Office Budget Control Level

Purpose Statement

The purpose of the Director's Office Budget Control Level is to provide executive leadership, communications, and operational support for the entire Department. The Director's Office also includes Historic Preservation, which provides technical assistance, outreach and education to the general public, owners of historic properties, government agencies, and elected officials to identify, protect, rehabilitate, and re-use historic properties.

Program Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Communications	115,535	125,021	128,981	133,203
Executive Leadership	246,972	310,934	275,682	286,774
Historic Preservation	508,297	794,060	796,579	826,674
Total	870,804	1,230,015	1,201,243	1,246,651
Full-time Equivalents Total *	9.50	11.25	10.25	10.25

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Director's Office: Communications

Purpose Statement

The purpose of the Communications program is to provide print and electronic information on programs and services offered by the Department, as well as publicize other opportunities to increase citizen participation.

Program Summary

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by approximately \$4,000.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Communications	115,535	125,021	128,981	133,203
Full-time Equivalents Total*	1.00	1.00	1.00	1.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Neighborhoods

Director's Office: Executive Leadership

Purpose Statement

The purpose of the Executive Leadership program is to provide leadership in fulfilling the Department's mission, and to facilitate the Department's communication and interaction with other City departments, external agencies, elected officials, and the public.

Program Summary

Transfer \$86,000 and 1.0 FTE Strategic Advisor 1 position to the Office of Policy and Management (OPM). The position will continue to perform geographic information system analysis in OPM.

Add \$39,000 for cost increases associated with a market compensation adjustment and a position reclassification.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$12,000, for a net decrease from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$35,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Executive Leadership	246,972	310,934	275,682	286,774
Full-time Equivalents Total*	2.00	3.00	2.00	2.00

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Director's Office: Historic Preservation

Purpose Statement

The purpose of the Historic Preservation program is to provide technical assistance, outreach, and education to the general public, owners of historic properties, government agencies, and elected officials to identify, protect, rehabilitate, and reuse historic properties.

Program Summary

Reduce \$25,000 relating to the establishment of a Neighborhood Conservation District. This reduction eliminates the funding added in 2006 to explore the Conservation District model.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$28,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$3,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Historic Preservation	508,297	794,060	796,579	826,674
Full-time Equivalents Total*	6.50	7.25	7.25	7.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office for Education Budget Control Level

Purpose Statement

The purpose of the Office for Education (OFE) is to build linkages and a strong relationship between the City of Seattle and Seattle Public Schools, administer the Families and Education Levy, provide policy direction to help children succeed in school, strengthen school-community connections, and achieve the vision of every Seattle child having access to high-quality early care and out-of-school-time programs.

Summary

Add \$34,000 for the Mayor's Youth Council.

Add \$108,000 and 1.0 FTE to develop a City Experiential Learning Initiative called the Mayor's "Jumpstart Program" to address the need for experiential learning opportunities for Seattle high school students.

Abrogate a 0.5 FTE Research & Evaluation Assistant.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$8,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$150,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Office for Education	334,943	231,480	381,378	395,070
Full-time Equivalents Total*	5.00	6.00	6.50	6.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Neighborhoods

Research and Prevention Budget Control Level

Purpose Statement

The purpose of the Research and Prevention Budget Control Level is to provide a structured approach to planning programs and services by using data, technology, and analytic support to agencies and community groups so they can better address the needs of neighborhoods throughout the city.

Program Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Research and Prevention	152,877	0	0	0
Total	152,877	0	0	0
Full-time Equivalents Total *	2.00	0.00	0.00	0.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Research and Prevention: Research and Prevention

Purpose Statement

The purpose of the Research and Prevention program in the Research and Prevention is to use data, advanced technology, and structured problem-solving to address public safety issues in Seattle. The goal of the program is to gain a better understanding of the conditions that influence crime and disorder in neighborhoods, and to more effectively attack those problems. The Communities That Care (CTC) project also uses data to identify conditions that lead to problem behaviors by youth. Community progress toward reducing these behaviors is then measured by CTC and data analysis.

Program Summary

This program was eliminated in 2006.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Research and Prevention	152,877	0	0	0
Full-time Equivalents Total*	2.00	0.00	0.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department of Planning and Development

Diane Sugimura, Director

Contact Information

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On the Web at: <http://www.seattle.gov/dpd/>

Department Description

The Department of Planning and Development (DPD), is responsible for both regulatory and long-range planning functions. On the regulatory side, the Department is responsible for developing policies and codes related to public safety, environmental protection, land use, construction, and rental housing, including:

- Environmental Critical Areas Ordinance (ECA);
- Housing and Building Maintenance Code;
- Just Cause Eviction Ordinance;
- Seattle Building Code;
- Seattle Condominium and Cooperative Conversion Ordinances;
- Seattle Electrical Code;
- Seattle Energy Code;
- Seattle Land Use Code;
- Seattle Mechanical Code;
- Seattle Noise Ordinance
- Seattle Shoreline Master Plan;
- Seattle Tenant Relocation Assistance Ordinance;
- Seattle Tree Protection Ordinance;
- State Environmental Policy Act (SEPA); and
- Stormwater, Grading, and Drainage Control Ordinance.

DPD reviews land use and construction-related permits, annually approving more than 35,000 permits and performing approximately 116,000 on-site inspections. The work includes public notice and involvement for Master Use Permits (MUPs); shoreline review; design review; approval of permits for construction, mechanical systems, site development, elevators, electrical installation, boilers, furnaces, refrigeration, signs and billboards; annual inspections of boilers and elevators; home seismic retrofits; and home improvement workshops in the community.

DPD enforces compliance with community standards for housing, zoning, shorelines, tenant relocation assistance, just-cause eviction, vacant buildings, noise, and development-related violation complaints, responding to more than 4,600 complaints annually.

Long-range physical planning functions are included in the Department's mission. These planning functions include monitoring and updating the City's Comprehensive Plan, evaluating regional growth management policy, developing sub-area and functional plans, implementing the Comprehensive and Neighborhood Plans, fostering urban design excellence throughout the city and particularly in Seattle's public spaces, and staffing the Planning and Design Commissions.

DPD services are funded by a variety of fees and from General Subfund resources. The Department must demonstrate that its fees are set to recover no more than the cost of related services. To provide this accountability, DPD uses cost accounting to measure the full cost of its programs. Each program is allocated a share of departmental administration and other overhead costs to report the full cost and calculate the revenue requirements of the program.

Planning and Development

Proposed Policy and Program Changes

The 2007 Proposed Budget reflects an increase in the General Subfund contribution, as well as increases in the amount of support from permit fees in a variety of Budget Control Levels.

The main changes to the budget are significant augmentations in staffing to improve performance in permitting operations in order to meet established performance targets by fall of 2007. Starting in 2005, the Department experienced a continually growing volume of construction permits, causing a backlog in permitting process times. Measures were taken to address the situation, such as the use of overtime and expanding consultant contracts. However, the Department still was not able to keep pace with the growing volume of permits. The strong work volume means that permitting revenue is available to fund significant staffing additions to the Construction Inspections and Construction Permit Services Budget Control Levels.

To address increased staffing levels, the Department Strategy Budget Control Level invests in the build out of additional office space in the Seattle Municipal Tower. Also, a staff position is added to deliver new training requirements. This positions will assist in workforce planning, given that over 30% of Department staff is retirement eligible within the next five years.

Additional investments are made in the Construction Permit Services Budget Control Level. For example, additional funding is provided to increase customer service by implementing a new business practice to handle permits with interdepartmental permitting issues. To better prepare Department staff for disasters and to better train City staff on performing environmental due diligence, investments in training and in a survey of existing un-reinforced masonry infrastructure are made.

Investments are also made in the Code Compliance Budget Control Level to enhance the safety and well-being of Seattle residents who are low-income apartment tenants and are displaced by permitted property development. This investment ensures that eligible tenants receive support in their relocation to a new home. Additionally, the Department's response to, and resolution of, unfit building and premises violations is improved by an additional investment in this Budget Control Level.

In the Planning Budget Control Level, investments are made to facilitate code development and improve business processes in a variety of areas. Code work specifically focused on promoting the Mayor's Urban Forestry Management Plan, on meeting the State's requirement for a new Shoreline Master Plan, and on the Northgate urban center. This Budget Control Level also receives additional General Subfund resources to support the City Green Building program (formerly the Green Building Team) and to support a nonprofit organization conducting a symposium in Seattle highlighting the city as a one of the country's most livable cities. Lastly, funding from Seattle Public Utilities is part of this budget to support the Department's work related to sustainable infrastructure.

In the Process Improvements and Technology Budget Control Level funding for consultant work to review and recommend improvements to the Design Review program is included.

A variety of technical adjustments are made to reallocate overhead costs within the Department's Budget Control Levels, mainly as a result of the changes in staffing made within the operations Budget Control Levels. Additional technical adjustments are made to reflect the consolidation of programs in the Planning Budget Control Level.

Planning and Development

Appropriations	Summit Code	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Annual Certification and Inspection Budget Control Level					
Annual Certification & Inspection Overhead Allocations		637,260	824,551	969,601	1,007,621
Annual Certification and Inspection		1,826,206	2,750,075	2,510,268	2,576,224
Annual Certification and Inspection Budget Control Level	U24A0	2,463,466	3,574,626	3,479,870	3,583,845
Code Compliance Budget Control Level					
Code Compliance		2,938,582	3,327,217	3,463,476	3,581,104
Code Compliance Overhead Allocations		762,345	734,882	1,010,143	1,054,703
Code Compliance Budget Control Level	U2400	3,700,927	4,062,099	4,473,619	4,635,807
Construction Inspections Budget Control Level					
Building Inspections Program		3,217,604	4,812,388	5,019,664	5,148,470
Construction Inspections Overhead Allocations		2,588,003	2,659,572	3,663,517	3,819,730
Electrical Inspections		2,441,786	3,085,379	2,798,958	2,876,218
Signs and Billboards		205,144	230,849	194,041	200,645
Site Review and Inspection		2,039,112	2,452,683	2,538,427	2,619,763
Construction Inspections Budget Control Level	U23A0	10,491,649	13,240,871	14,214,606	14,664,826
Construction Permit Services Budget Control Level					
Applicant Services Center		6,018,461	5,181,013	6,531,096	6,737,669
Construction Permit Services Overhead Allocations		2,447,282	2,066,293	3,466,837	3,740,768
Construction Plans Administration		5,247,469	7,574,811	8,885,049	9,071,620
Operations Division Management		1,546,294	1,836,920	2,502,691	2,579,096
Public Resource Center		1,100,022	1,347,694	1,512,271	1,565,756
Construction Permit Services Budget Control Level	U2300	16,359,528	18,006,731	22,897,945	23,694,909
Contingent Budget Authority Budget Control Level	U2600U	0	0	0	0

Planning and Development

Appropriations	Summit Code	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Department Strategy Budget Control Level					
Community Relations		446,124	506,025	421,623	435,463
Department Strategy Overhead Allocations		(8,380,991)	(8,481,018)	(12,572,763)	(12,629,975)
Director's Office		695,176	772,054	603,753	625,355
Finance and Accounting Services		2,446,215	2,388,938	5,133,808	4,962,582
Human Resources		1,099,855	1,006,529	616,344	635,576
Information Technology Services		3,693,621	3,807,472	5,797,235	5,970,999
Department Strategy Budget Control Level	U2500	0	0	0	0
Judgment and Claims Budget Control Level	U3000	332,633	332,633	0	0
Land Use Services Budget Control Level					
Land Use Services		3,573,172	4,826,373	5,325,414	5,489,869
Land Use Services Overhead Allocations		1,172,606	1,258,925	2,022,995	2,120,651
Land Use Services Budget Control Level	U2200	4,745,778	6,085,298	7,348,409	7,610,520
Planning Budget Control Level					
Comprehensive and Regional Planning		422,662	868,514	0	0
Design Commission		1,019,909	1,367,681	273,929	283,721
Planning Commission		234,249	192,344	268,140	277,309
Planning Division Management		314,633	262,477	0	0
Planning Overhead Allocations		736,791	936,795	1,509,040	1,589,524
Planning Services		1,135,822	1,558,356	4,459,096	4,328,538
Planning Budget Control Level	U2900	3,864,066	5,186,167	6,510,204	6,479,092
Process Improvements and Technology Budget Control Level	U2800	5,230,227	4,868,711	2,868,041	2,701,620
Department Total		47,188,274	55,357,136	61,792,695	63,370,618
Department Full-time Equivalents Total*		374.00	394.50	434.50	434.50
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
Resources					
General Subfund		8,276,555	8,931,211	10,088,205	10,147,508
Other		38,911,719	46,425,925	51,704,490	53,223,111
Department Total		47,188,274	55,357,136	61,792,695	63,370,618

Planning and Development

Annual Certification and Inspection Budget Control Level

Purpose Statement

The purpose of the Annual Certification and Inspection Budget Control Level is to provide inspections of mechanical equipment at installation and on an annual or biennial cycle in a fair, reasonable, efficient, and predictable manner. These services are provided to ensure mechanical equipment is substantially maintained to applicable codes, legal requirements, and policies, and operated safely. The program also certifies that installers and mechanics are qualified by validation of work experience and testing of code knowledge to operate and maintain mechanical equipment. In addition, this Budget Control Level includes a proportionate share of associated departmental administration and other overhead costs.

Program Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Annual Certification & Inspection Overhead Allocations	637,260	824,551	969,601	1,007,621
Annual Certification and Inspection	1,826,206	2,750,075	2,510,268	2,576,224
Total	2,463,466	3,574,626	3,479,870	3,583,845
Full-time Equivalents Total *	24.54	24.54	24.54	24.54

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Annual Certification and Inspection: Annual Certification & Inspection Overhead Allocations

Purpose Statement

The Annual Certification and Inspection Overhead Allocations program represents the share of Departmental administration and other overhead costs that apply to the Annual Certification and Inspection Budget Control Level.

Program Summary

Increase budget authority by approximately \$99,000 to reflect the reapportionment of departmental overhead due to staffing increases within this Budget Control Level.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$46,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$145,000.

Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Annual Certification & Inspection Overhead Allocations	637,260	824,551	969,601	1,007,621

Planning and Development

Annual Certification and Inspection: Annual Certification and Inspection Purpose Statement

The purpose of the Annual Certification and Inspection Program is to provide inspections of mechanical equipment at installation and on an annual or biennial cycle in a fair, reasonable, efficient, and predictable manner. These services are provided to ensure mechanical equipment is substantially maintained to applicable codes, legal requirements, and policies, and operated safely. The program also certifies that installers and mechanics are qualified by validation of work experience and testing of code knowledge to operate and maintain mechanical equipment.

Program Summary

Reduce budget by approximately \$349,000 to align the level and distribution of other fund sources in this program's budget and to accommodate the reclassification of elevator inspectors housed in this program.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, , including a \$121,000 increase in space rent, increase the budget by \$109,000, increase the budget by \$109,000, for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$240,000.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Annual Certification and Inspection	1,826,206	2,750,075	2,510,268	2,576,224
Full-time Equivalents Total*	24.54	24.54	24.54	24.54

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Planning and Development

Code Compliance Budget Control Level

Purpose Statement

The purpose of the Code Compliance Budget Control Level is to ensure that properties and buildings are used and maintained in conformance with code standards, and deterioration of structures and properties is reduced. Additionally, this Budget Control Level includes the allocation of a proportionate share of Departmental administration and other overhead costs.

Program Expenditures

	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Code Compliance	2,938,582	3,327,217	3,463,476	3,581,104
Code Compliance Overhead Allocations	762,345	734,882	1,010,143	1,054,703
Total	3,700,927	4,062,099	4,473,619	4,635,807
Full-time Equivalents Total *	30.88	30.88	32.38	32.38

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Planning and Development

Code Compliance: Code Compliance

Purpose Statement

The purpose of the Code Compliance Program is to ensure that properties and buildings are used and maintained in conformance with code standards, to facilitate enforcement actions against violators through the legal system, and to reduce the deterioration of structures and properties so that Seattle's housing stock lasts longer.

Program Summary

Increase budget by \$94,000 and add 1.0 FTE Housing/Zoning Inspector, Senior to improve the City's response and resolution of unfit building and premises violations. These violations generate significant complaints from the public. This new position allows the Department to engage in enforcement activities related to difficult and complex housing issues, as requested by the community and interagency teams. In addition, the position enables the Department to better participate in Mayoral initiatives in the Southeast Seattle, South Park, and University Park neighborhoods and on the Nightlife Task Force. General Subfund resources have been freed up in this program because the existing inspectors' time is spent largely on condominium conversion inspections, a fee based service. The new Senior Inspector position is funded with these General Subfund resources. The increase in budget is for the use of condominium inspection fees to support existing inspectors' work.

Increase budget by \$29,000 and increase an existing 0.5 FTE Housing Ordinance Specialist to 1.0 FTE Housing Ordinance Specialist to support the increased work load of the Tenant Relocation Assistance Program. This program had traditionally been funded by General Subfund and Cumulative Reserve Fund-unrestricted (CRF-unrestricted) resources. This budget switches the funding source from the General Subfund to Real Estate Excise Tax I, as allowed under RCW 59.18.440.4.c. In this budget, CRF-unrestricted funds support the staff position, while REET I is used to provide the tenant relocation assistance grants.

Reduce budget by \$116,000 to reflect budgeting of the Department's City cost allocation services centrally in the Finance and Accounting Program, and to align the level and distribution of other funds sources across a variety of account groups in this Program's budget.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, including an \$180,000 increase in space rent costs, increase the budget by \$129,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$136,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Code Compliance	2,938,582	3,327,217	3,463,476	3,581,104
Full-time Equivalents Total*	30.88	30.88	32.38	32.38

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Planning and Development

Code Compliance: Code Compliance Overhead Allocations

Purpose Statement

The Code Compliance Overhead Allocations program represents a proportionate share of Departmental administration and other overhead costs to report the full cost of the related programs.

Program Summary

Increase budget by approximately \$229,000 to accommodate the reapportionment of Department overhead costs due to staffing increases in the Code Compliance Budget Control Level.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$46,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$275,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Code Compliance Overhead Allocations	762,345	734,882	1,010,143	1,054,703

Planning and Development

Construction Inspections Budget Control Level

Purpose Statement

The purpose of the Construction Inspections Budget Control Level is to provide timely on-site inspections of property under development to help ensure substantial compliance with applicable City codes, ordinances, and approved plans. Additionally, this Budget Control Level includes the allocation of a proportionate share of departmental administration and other overhead costs.

Program Expenditures

	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Building Inspections Program	3,217,604	4,812,388	5,019,664	5,148,470
Construction Inspections Overhead Allocations	2,588,003	2,659,572	3,663,517	3,819,730
Electrical Inspections	2,441,786	3,085,379	2,798,958	2,876,218
Signs and Billboards	205,144	230,849	194,041	200,645
Site Review and Inspection	2,039,112	2,452,683	2,538,427	2,619,763
Total	10,491,649	13,240,871	14,214,606	14,664,826
Full-time Equivalents Total *	81.10	82.10	90.10	90.10

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Construction Inspections: Building Inspections Program

Purpose Statement

The purpose of the Building Inspections Program (formerly known as Construction Inspections) is to provide timely on-site inspections of property under development at predetermined stages of construction, and work closely with project architects, engineers, developers, contractors, and other City of Seattle departments to approve projects as substantially complying with applicable City codes, ordinances, and approved plans, and issue final approvals for occupancy.

Program Summary

Increase budget by \$231,000, supported by permit revenues, and add 4.0 FTE Building Inspector Senior positions to improve performance of this program in meeting established performance targets in 2007. Two of the four positions are term positions extended only to the end of 2008. Starting in 2005, the Department experienced a continually growing volume of construction permits causing a backlog in the permitting process. The heavy volume of permits means a corresponding increase in building inspections. In 2007 the Department adds staff to a variety of programs responsible for handling the permitting process, including this program, so that by the fall 2007 the response time performance measure will be met and customer service improved.

Approximately \$1.6 million in contingent budget authority is included in this program's budget. Of this amount, the Department is accessing \$321,000 in 2007, which is a continuation of authority granted in 2006. Consistent with Resolution 30357, the Department prepares a budget proposing contingent budget authority. Contingent authority of budget and positions may be granted when actual or revised revenue forecasts deviate from the original revenue forecasts.

Decrease budget by approximately \$249,000 to align the level and distribution of other fund uses in this budget, as well as correcting the level of contingent budget authority in use.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$225,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$207,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Building Inspections Program	3,217,604	4,812,388	5,019,664	5,148,470
Full-time Equivalents Total*	30.96	30.96	34.96	34.96

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Construction Inspections: Construction Inspections Overhead Allocations

Purpose Statement

This cost allocation program represents the proportionate share of departmental administration and other overhead costs that apply to this budget control level, in order to report the full cost and calculate the revenue requirements of the budget control level and programs.

Program Summary

Increase budget by \$904,000 to reflect the reapportionment of the departmental overhead due to the increases in staffing within this Budget Control Level.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$100,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1.0 million.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Construction Inspections Overhead Allocations	2,588,003	2,659,572	3,663,517	3,819,730
Full-time Equivalents Total*	9.25	9.25	9.25	9.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Construction Inspections: Electrical Inspections

Purpose Statement

The purpose of the Electrical Inspections Program is to provide review of proposed electrical installations and on-site inspection of properties under development in a fair, reasonable, efficient, and predictable manner. These services are provided to ensure the electrical installations substantially comply with applicable codes, legal requirements, and approved plans.

Program Summary

Increase budget by \$228,000 and add 3.0 FTE Electrical Inspector, Seniors to improve performance of this unit to meet the established performance targets in 2007. Starting in 2005, the Department experienced a continually growing volume of construction permits, causing a backlog in the permitting process. The heavy volume of permits means a corresponding increase in electrical inspections. In 2007, the Department adds staff to a variety of programs responsible for handling the permitting process, including this program, so that by the fall 2007 the response time performance measure will be met and customer service improved.

Approximately \$500,000 in contingent budget authority is included in this program's budget. Of this amount, the Department is accessing the entire \$500,000 in 2007, which is a continuation of authority granted in 2006. Consistent with Resolution 30357, the Department prepares a budget proposing contingent budget authority. Contingent authority of budget and positions may be granted when actual or revised revenue forecasts deviate from the original revenue forecasts.

Reduce budget by \$638,000 to align the level and distribution of other fund sources across a variety of account categories and to adjust the level of contingent budget authority in this Program's budget.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, including an increase of \$154,000 for space rent, increase the budget by \$124,000, for a net decrease from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$286,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Electrical Inspections	2,441,786	3,085,379	2,798,958	2,876,218
Full-time Equivalents Total*	20.18	21.18	24.18	24.18

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Construction Inspections: Signs and Billboards

Purpose Statement

The purpose of the Signs and Billboards program is to provide review of proposed sign installations and on-site inspection of properties under development in a fair, reasonable, efficient, and predictable manner. These services are provided to ensure sign installations comply with applicable codes, legal requirements, and approved plans.

Program Summary

Decrease budget by \$43,000 to align the level and distribution of other fund sources across a variety of account categories in this Program's budget.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$6,000, for a net decrease from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$37,000.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Signs and Billboards	205,144	230,849	194,041	200,645
Full-time Equivalents Total*	1.62	1.62	1.62	1.62

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Construction Inspections: Site Review and Inspection

Purpose Statement

The purpose of the Site Review and Inspection program is to ensure construction projects comply with Grading, Drainage, Side Sewer, and Environmentally Critical Area codes; City of Seattle engineering standard details; and Best Management Practices for Erosion Control methods to ensure that ground-related impacts of development are mitigated on-site and that sewer and drainage installations on private property are properly installed.

Program Summary

Increase budget by \$106,000 and add 1.0 FTE Civil Engineering Specialist Senior to improve performance of this unit to meet the established performance targets in 2007. Starting in 2005, the Department experienced a continued growth in the volume of construction permits, causing a backlog in the permitting process. Use of overtime and expanding consultant contracts did not keep pace with demand. In 2007 the Department adds staff to a variety of programs responsible for handling the permitting process, including this program, so that by the fall of 2007 the response time performance measure will be met and customer service improved.

Decrease budget by \$93,000 to align the level and distribution of other fund sources across a variety of account categories in this Program's budget.

Citywide adjustments to labor costs and other costs, including a \$130,000 increase in space rent as described in the Budget Overview, increase the budget by \$73,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$86,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Site Review and Inspection	2,039,112	2,452,683	2,538,427	2,619,763
Full-time Equivalents Total*	19.09	19.09	20.09	20.09

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Construction Permit Services Budget Control Level

Purpose Statement

The purpose of the Construction Permit Services Budget Control Level is to facilitate the review of development plans and processing of permits so that applicants can plan, alter, construct, occupy and maintain Seattle's buildings and property. Additionally, this Budget Control Level includes the allocation of a proportionate share of departmental administration and other overhead costs.

Program Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Applicant Services Center	6,018,461	5,181,013	6,531,096	6,737,669
Construction Permit Services Overhead Allocations	2,447,282	2,066,293	3,466,837	3,740,768
Construction Plans Administration	5,247,469	7,574,811	8,885,049	9,071,620
Operations Division Management	1,546,294	1,836,920	2,502,691	2,579,096
Public Resource Center	1,100,022	1,347,694	1,512,271	1,565,756
Total	16,359,528	18,006,731	22,897,945	23,694,909
Full-time Equivalents Total *	112.08	118.08	138.08	138.08

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Construction Permit Services: Applicant Services Center

Purpose Statement

The purpose of the Applicant Services Center Program is to provide early technical and process assistance to applicants during building design and permit application; screen, accept and process all land use and construction permit applications; and review and issue simple development plans in a fair, reasonable and consistent manner to ensure substantial compliance with applicable codes and legal requirements.

Program Summary

Increase budget by \$25,000 and add 2.0 FTE Permit Specialists and 1.0 FTE Land Use Planner II to handle an increased workload in the Applicant Services Center. This incremental resource will be combined with funding used in 2006 to pay for routine staff overtime, but converted to support the new positions in 2007. Adding these new staff positions will allow this unit to maintain its current service levels due to an expected increase in workload in 2007.

Increase budget by \$546,000 and add 3.0 FTE Land Use Planner II positions and 3.0 FTE Permit Specialists to improve performance of this program to meet the established performance targets in 2007. Starting in 2005, the Department experienced a continued growth in the volume of construction permits, causing a backlog in the permitting process. Use of overtime and expanding consultant contracts did not keep pace with demand for permit review. In 2007 the Department adds staff to a variety of programs responsible for handling the permitting process, including this program, so that by the fall of 2007 response time performance measure will be met and customer service improved.

Increase budget by \$71,000 and add 1.0 FTE Permit Technician to facilitate interdepartmental permitting by providing staff support for the Department's Electronic Document Management System (EDMS). To maximize the functionality of EDMS, this staff member scans, indexes and links project information within the system, as well as notifies other departments when their review of project permits is necessary. The end result is better customer service by being able to provide faster, comprehensive responses for complex projects through the improved internal coordination and communication between City departments.

Increase budget by \$132,000 to accommodate the re-classification of the Department's Permit Technicians and other minor technical adjustments.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, including a \$426,000 increase in space rent, increase the budget by \$577,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1.35 million.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Applicant Services Center	6,018,461	5,181,013	6,531,096	6,737,669
Full-time Equivalents Total*	52.95	56.95	66.95	66.95

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Planning and Development

Construction Permit Services: Construction Permit Services Overhead Allocations

Purpose Statement

The Construction Permit Services Overhead Allocations program represents the proportionate share of departmental administration and other overhead costs to report the full cost of the related programs.

Program Summary

Increase the budget by \$1.09 million to reflect the reapportionment of departmental overhead due to the significant increase in staffing within this Budget Control Level.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$308,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1.40 million.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Construction Permit Services Overhead Allocations	2,447,282	2,066,293	3,466,837	3,740,768

Planning and Development

Construction Permit Services: Construction Plans Administration

Purpose Statement

The purpose of the Construction Plans Administration program is to review development plans and documents for permit applicants in a fair, reasonable, and predictable manner; ensure that the plans substantially comply with applicable codes and legal requirements; develop and revise technical code regulations at the local, state, and national levels; and provide appropriate support for preparation, mitigation, response, and recovery services for disasters.

Program Summary

Increase budget by \$734,000 and add 1.0 FTE Site Review Engineer, Supervising, 6.0 FTE Structural Plans Engineer Senior positions, and 1.0 FTE Mechanical Plans Engineer to improve performance of this unit to meet the established performance targets in 2007. Starting in 2005, the Department experienced a continuing growth in the volume of construction permits, caused a backlog in the permitting process. In 2007 the Department adds staff to a variety of programs responsible for handling the permitting process, including this program, so that by the fall of 2007 the response time performance measure will be met and customer service improved.

Increase budget by \$83,000 to fund two bodies of work related to disaster preparedness. Of these funds, \$53,000 will fund a survey of un-reinforced masonry building in Seattle. This survey will inform the City as to what the next steps should be to increase the safety of these buildings. Additionally, \$30,000 funds the staff costs of implementing the National Incident Management System (NIMS) in the Department. As part of the citywide implementation of NIMS, staff who are expected to respond to a natural disaster or a terrorist event or manage the department's response are required to take one or more certification exams, preceded by either a training class or a self-study. These funds cover staff time to train and take exams, which should not be funded by permit fees.

Increase budget by \$724,000 to align the distribution of other fund sources allocated in the Department's budget.

Approximately \$2.40 million in contingent budget authority is included for the Building Inspections Program and is also shared with this program. Of this amount, the Department is accessing \$1.33 million in 2007, which is a continuation of authority granted in 2006. Consistent with Resolution 30357, the Department prepares a budget proposing contingent budget authority. Contingent authority of budget and positions may be granted when actual or revised revenue forecasts deviate from the original revenue forecasts.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, including a \$342,000 increase in space rent, decrease the budget by \$230,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1.31 million.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Construction Plans Administration	5,247,469	7,574,811	8,885,049	9,071,620
Full-time Equivalents Total*	47.27	50.27	58.27	58.27

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Construction Permit Services: Operations Division Management

Purpose Statement

The purpose of the Operations Division Management Program is to oversee the functions of four budget control levels: Annual Certification/Inspection, Construction Permit Services, Construction Inspections, and Land Use Services.

Program Summary

Increase budget by \$50,000 in General Subfund resources to support annual training for City capital project and construction managers on the preservation of wetlands and environmental due diligence. This is being done in accordance with the negotiated mitigation agreement with the Army Corps of Engineers related to the development of the Joint Training Facility.

Increase budget by \$566,000 due a technical adjustment to reallocate overhead due to the significant increase in staffing in the Construction Permit Services Budget Control Level.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$50,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$666,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Operations Division Management	1,546,294	1,836,920	2,502,691	2,579,096

Planning and Development

Construction Permit Services: Public Resource Center

Purpose Statement

The purpose of the Public Resource Center program is to provide the general public and City staff convenient access to complete, accurate information about Department regulations and current applications; to provide applicants with a first point of contact; and to preserve, maintain, and provide access to records for Department staff and the public.

Program Summary

Increase budget by \$78,000 in permit revenues, and add 1.0 FTE Permit Technician, Senior and 1.0 FTE Public Relations Specialist. These positions will assist with the increase in additional public notices, provide more applicant coaching services, and provide more comprehensive and timely information to customers via the Department's website to improve performance of this program to maintain the established performance targets in 2007. This will help to expedite permit approvals because applicants are submitting more complete applications and are better informed about the permitting process. Starting in 2005, the Department experienced an ever growing volume of construction permits, causing a backlog in the permitting process. Use of overtime and expanding consultant contracts did not keep pace with demand for permit reviews. In 2007, the Department adds staff to a variety of programs responsible for handling the permitting process, including this program, so that by the fall 2007, the response time performance measure will be met and customer service improved. This position is supported by permit revenues.

Extend the term of 1.0 FTE Permit Technician, Senior to the end of 2008 to improve performance of this program to meet the established performance targets in 2007.

Increase budget by \$41,000 to reflect a technical adjustment to the level and distribution of Fleets and Facilities cost allocations and to align the level and distribution of other fund sources in this program's budget.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$46,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$165,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Public Resource Center	1,100,022	1,347,694	1,512,271	1,565,756
Full-time Equivalents Total*	11.86	10.86	12.86	12.86

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Department Strategy Budget Control Level

Purpose Statement

The purpose of the Department Strategy Budget Control Level is to develop and implement business strategies to improve the performance of the organization; ensure that managers and staff have the information, tools and training needed for managing and making decisions; set fees that reflect the cost of services; and maintain a community relations program. Additionally, this Budget Control Level includes the allocation of a proportionate share of departmental administration and other overhead costs.

Program Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Community Relations	446,124	506,025	421,623	435,463
Department Strategy Overhead Allocations	-8,380,991	-8,481,018	-12,572,763	-12,629,975
Director's Office	695,176	772,054	603,753	625,355
Finance and Accounting Services	2,446,215	2,388,938	5,133,808	4,962,582
Human Resources	1,099,855	1,006,529	616,344	635,576
Information Technology Services	3,693,621	3,807,472	5,797,235	5,970,999
Total	0	0	0	0
Full-time Equivalents Total *	40.02	40.02	52.52	52.52

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Strategy: Community Relations

Purpose Statement

The purpose of the Community Relations Program is to provide the general public, stakeholder groups, community leaders, City staff, and news media with complete and accurate information, including information materials and presentations, to explain the Department's responsibilities, processes, and actions so the Department's services are clearly understood by applicants and the general public; and to respond to public concerns related to the Department's responsibilities.

Program Summary

Reduce budget by \$97,000 to reallocate and centralize cost allocations from this program to the Finance and Accounting Program, as well as to reflect decreased the level and distribution of overhead within this program.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$13,000, for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$84,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Community Relations	446,124	506,025	421,623	435,463
Full-time Equivalents Total*	3.65	3.65	3.65	3.65

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Department Strategy: Department Strategy Overhead Allocations

Purpose Statement

The purpose of the Department Strategy Overhead Allocations program is to represent the proportionate share of Departmental administration and other overhead costs that apply to the Department Strategy Budget Control Level, in order to report the full cost and calculate the revenue requirements of the related programs.

Program Summary

Decrease budget by \$3.51 million to offset the reallocation of departmental overhead due to significant staffing increases in other Budget Control Levels.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, decrease the budget by \$583,000, for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$4.09 million.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Department Strategy Overhead Allocations	-8,380,991	-8,481,018	-12,572,763	-12,629,975

Department Strategy: Director's Office

Purpose Statement

The purpose of the Director's Office Program is to ensure Department management develops and implements business strategies to continually improve the performance of the organization, and to ensure effective working relationships with other City personnel and agencies, the general public, and the development and planning communities.

Program Summary

Decrease budget by \$145,000 to reflect the level and distribution of overhead within this program.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, decrease the budget by \$23,000, for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$168,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Director's Office	695,176	772,054	603,753	625,355
Full-time Equivalents Total*	5.58	5.58	5.58	5.58

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Planning and Development

Department Strategy: Finance and Accounting Services

Purpose Statement

The purpose of the Finance and Accounting Services Program is to provide financial and accounting services to Department management, and develop and maintain financial systems based on Program and Funding Study principles so that people, tools, and resources are managed effectively with a changing workload and revenue stream.

Program Summary

Increase budget one-time by \$320,000 for tenant improvements to office space on the 18th floor of the Seattle Municipal Tower (SMT) to relocate current DPD staff from other floors of SMT and to accommodate the growth in operations staff starting in 2007.

Increase budget by \$1.88 million to reflect the consolidation of the Department's allocation of citywide costs into this program solely.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, including an increase of \$161,000 for space rent, increase the budget by \$541,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$2.74 million.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Finance and Accounting Services	2,446,215	2,388,938	5,133,808	4,962,582
Full-time Equivalents Total*	13.74	13.74	13.74	13.74

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Department Strategy: Human Resources

Purpose Statement

The purpose of the Human Resources Program is to ensure the work environment is safe, and that a competent, talented and skilled workforce is recruited through a fair and open process, is compensated fairly for work performed, is well trained for jobs, is responsible and accountable for performance, and reflects and values the diversity of the community.

Program Summary

Increase budget by \$88,000 and add 1.0 FTE Training & Education Coordinator, Senior to implement the Department's internal training program. This position develops curriculum and facilitates training in areas including leadership development, employee recognition, communications, race and social justice, workforce planning, and specialized department software.

Increase position authority by adding 0.5 FTE Personnel Specialist Assistant to an existing 0.5 FTE to reflect the workload demands of administering the Department's payroll system.

Reduce budget by \$521,000 to reflect budgeting of the Department's City cost allocation services centrally in the Finance and Accounting Program.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$43,000, for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$390,000.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Human Resources	1,099,855	1,006,529	616,344	635,576
Full-time Equivalents Total*	5.28	5.28	6.78	6.78

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Department Strategy: Information Technology Services

Purpose Statement

The purpose of the Information Technology Services Program is to provide information technology solutions, services, and expertise to the Department and other City staff, so that Department management and staff have the technology tools and support necessary to meet business objectives.

Program Summary

Increase budget by \$1.79 million and transfer 1.0 FTE IT Professional A, 5.0 FTE IT Professional B positions, 4.0 FTE IT Professional C positions, 1.0 FTE IT Program Analyst from Process Improvements and Technology Program to this program to reflect work moving from project development to system maintenance.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$203,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1.99 million.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Information Technology Services	3,693,621	3,807,472	5,797,235	5,970,999
Full-time Equivalents Total*	11.77	11.77	22.77	22.77

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Judgment and Claims Budget Control Level

Purpose Statement

The Judgment and Claims Budget Control Level pays for judgments, settlements, claims, and other eligible expenses associated with legal claims and suits against the City.

Summary

The City allocates Judgment and Claims costs only to those departments that have experienced significant costs over the last five years. Starting in 2007, no costs are allocated to this Department.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Judgment and Claims	332,633	332,633	0	0

Planning and Development

Land Use Services Budget Control Level

Purpose Statement

The purpose of the Land Use Services Budget Control Level is to provide land use permitting services to project applicants, City of Seattle departments, public agencies, and residents. These services are intended to ensure development proposals are reviewed in a fair, reasonable, efficient, and predictable manner, and substantially comply with applicable codes, legal requirements, policies, and community design standards. Additionally, this Budget Control Level includes the allocation of a proportionate share of departmental administration and other overhead costs.

Program Expenditures

	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Land Use Services	3,573,172	4,826,373	5,325,414	5,489,869
Land Use Services Overhead Allocations	1,172,606	1,258,925	2,022,995	2,120,651
Total	4,745,778	6,085,298	7,348,409	7,610,520
Full-time Equivalents Total *	36.35	38.35	46.35	46.35

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Land Use Services: Land Use Services

Purpose Statement

The purpose of the Land Use Services Program is to provide land use permitting services to project applicants, City of Seattle departments, public agencies, and residents. Land Use Services staff provide permit process information and regulatory expertise to inform pre-application construction project design. Land Use Services staff review proposed construction plans as part of a developer's permit application. Staff then facilitate the process to elicit public input on those construction projects before the permit may be granted. These services are intended to ensure that development proposals are reviewed in a fair, reasonable, efficient, and predictable manner, and to ensure that the plans substantially comply with applicable codes, legal requirements, policies, and community design standards.

Program Summary

Increase budget by \$562,000 and extend the terms for 3.0 FTE Land Use Planner III positions until the end of 2008, and add 2.0 FTE Land Use Planner III positions, 2.0 FTE Land Use Planner II positions, and 1.0 FTE Permit Technician, Senior to improve performance of this program to meet the established performance targets in 2007. Of these funds, \$50,000 is the addition of General Subfund resources to support a 0.5 FTE Land Use Planner III that cannot be supported by permit revenues; the remainder of the increment is supported by permit revenues. Starting in 2005, the Department experienced a continually growing volume of construction permits which caused a backlog in the permitting process. Use of overtime and expanding consultant contracts did not keep pace with the permit volume. In 2007, the Department adds staff to a variety of programs responsible for handling the permitting process, including this program, so that by the fall 2007, the response time performance measures will be met and customer service improved.

Decrease the use of General Subfund resources and increase the use of permit revenue by \$121,000 to align the allocation of overhead covered by the General Subfund within this Budget Control Level proportionally to the amount of General Subfund resources supporting the program's business activities.

Approximately \$500,000 in contingent budget authority is included in this program's budget. Of this amount, the Department is accessing \$182,000 in 2007, which is a continuation of authority granted in 2006. Consistent with Resolution 30357, the Department prepares a budget proposing contingent budget authority. Contingent authority of budget and positions may be granted when actual or revised revenue forecasts deviate from the original revenue forecasts.

Decrease budget by \$239,000 to reflect budgeting of the Department's City cost allocation services centrally in the Finance and Accounting Program, and to align the level and distribution of other fund uses, as well as correcting the level of contingent budget authority in use.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$176,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$499,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Land Use Services	3,573,172	4,826,373	5,325,414	5,489,869
Full-time Equivalents Total*	36.35	38.35	46.35	46.35

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Planning and Development

Land Use Services: Land Use Services Overhead Allocations

Purpose Statement

This Land Use Services Overhead Allocations program represents a proportionate share of Departmental administration and other overhead costs that apply to the Land Use Services Budget Control Level, to report the full cost of the related programs.

Program Summary

Increase budget by \$674,000 to reflect the distribution of overhead in this program, primarily due to the staffing increases in the Land Use Services Budget Control Level.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$90,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$764,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Land Use Services Overhead Allocations	1,172,606	1,258,925	2,022,995	2,120,651

Planning and Development

Planning Budget Control Level

Purpose Statement

The purpose of the Planning Budget Control Level is to manage growth and development consistent with the Comprehensive Plan, and to inform and guide decisions for shaping and preserving Seattle so that it is a vital urban environment. Planning staff does this work by stewarding the Comprehensive Plan and supporting its core values of community, environmental stewardship, social equity and economic opportunity. Staff research and make use of the best in urban design strategies when preparing plans for areas of the City that are impacted by growth or major public investments. Additionally, the Planning Budget Control Level staffs the Design and Planning Commissions to gain citizen advice about how to design Seattle's public spaces and streets. Lastly, this Budget Control Level includes the allocation of a proportionate share of departmental administration and other overhead costs.

Program Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Comprehensive and Regional Planning	422,662	868,514	0	0
Design Commission	1,019,909	1,367,681	273,929	283,721
Planning Commission	234,249	192,344	268,140	277,309
Planning Division Management	314,633	262,477	0	0
Planning Overhead Allocations	736,791	936,795	1,509,040	1,589,524
Planning Services	1,135,822	1,558,356	4,459,096	4,328,538
Total	3,864,066	5,186,167	6,510,204	6,479,092
Full-time Equivalents Total *	29.81	36.31	37.31	37.31

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Planning: Comprehensive and Regional Planning

Purpose Statement

The purpose of the Comprehensive and Regional Planning Program is to oversee, monitor and update the City's Comprehensive Plan, evaluate regional growth management policies, collect buildable lands data, and help develop policies and plans for the City, consistent with Seattle's Comprehensive Plan.

Program Summary

Transfer \$759,000 and 5.84 FTEs to the Planning Services Program due to this program's consolidation. This consolidation allows the Department to increase administrative efficiency in tracking the budget within the Planning Budget Control Level. Of this reduction, approximately \$454,000 reflects the reduction of General Subfund Resources in this program to better reflect where these resources are used.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, decrease the budget by \$110,000, for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$869,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Comprehensive and Regional Planning	422,662	868,514	0	0
Full-time Equivalents Total*	4.84	5.84	0.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Planning: Design Commission

Purpose Statement

The purpose of the Design Commission Program (formerly known as the Urban Design Program) is to integrate urban design excellence into the City's planning and development practices and projects, by incorporating urban design policies into the work of the Planning Division, by helping to create design excellence in Seattle's public realm, by upholding quality design standards in the City's review of public and private development, and by providing City staff and neighborhoods with tools that promote good urban design.

Program Summary

Abrogate 1.0 FTE Planning & Development Specialist, Senior and 1.0 FTE Planning & Development Specialist, Supervising to reflect the staff reductions related to the Seattle Monorail Project, in accordance with Ordinance 121321. Budget for these positions was reduced in the 2006 Adopted Budget.

Transfer \$1.08 million and 6.3 FTEs to the Planning Services Program to reflect the consolidation of some responsibilities of this program. The purpose statement has been revised to reflect the current responsibilities of this program.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, decrease the budget by \$9,000, for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1.09 million.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Design Commission	1,019,909	1,367,681	273,929	283,721
Full-time Equivalents Total*	8.80	10.30	2.00	2.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Planning: Planning Commission

Purpose Statement

The purpose of the Planning Commission is to provide informed citizen advice and assistance to the Mayor, City Council and City departments in developing planning policies and carrying out major planning efforts; to seek public comment and participation as a part of this process; and to steward the ongoing development and implementation of the City's Comprehensive Plan.

Program Summary

Increase budget by \$46,000 to reflect the redistribution of General Subfund resources to reflect where these resources are used.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$30,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$76,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Planning Commission	234,249	192,344	268,140	277,309
Full-time Equivalents Total*	2.26	2.26	2.26	2.26

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Planning: Planning Division Management

Purpose Statement

The purpose of the Planning Division Management Program is to oversee the functions of the four planning elements: Comprehensive and Regional Planning; Land Use Policies and Code Development; the Urban Design Program, including the Seattle Design Commission; and the Seattle Planning Commission.

Program Summary

Transfer \$291,000 and 4.7 FTEs to the Planning Services Program to reflect the consolidation of this program to enhance the Department's administrative oversight over these programs.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$29,000, for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$262,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Planning Division Management	314,633	262,477	0	0
Full-time Equivalents Total*	4.70	4.70	0.00	0.00

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Planning and Development

Planning: Planning Overhead Allocations

Purpose Statement

The Planning Overhead Allocations program represents a proportionate share of Departmental administration and other overhead costs that apply to the Planning Budget Control Level, to report the full cost of the related programs.

Program Summary

Increase budget by \$581,000 to reflect the level and distribution of overhead within this program.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, decrease the budget by \$9,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$572,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Planning Overhead Allocations	736,791	936,795	1,509,040	1,589,524

Planning and Development

Planning: Planning Services

Purpose Statement

The purpose of the Planning Services Program (formerly known as the Land Use Policy and Code Development Program) is to guide and inform land use policy choices leading to regulations that implement the Comprehensive Plan, Neighborhood Plans and other adopted City policies, and to clearly articulate these policies and regulations to development applicants, property owners, residents, developers, the general public, and staff.

Program Summary

Increase budget by \$154,000 in General Subfund resources and add 1.0 FTE Planning & Development Specialist Senior position to engage in code development to meet the Urban Forest Management Plan goals. Included in this funding is \$51,000 for one-time consultant work to research best practices related to successful incentive programs and regulatory measures of other cities.

Increase budget by \$196,000 and add 1.0 FTE Strategic Advisor 3, Exempt to support the development of sustainable infrastructure planning to be incorporated into the Department's other planning work. Funding for this position is provided by Seattle Public Utilities and includes \$50,000 in consultant funding.

Increase budget by \$268,000 in General Subfund resources and 1.0 FTE Land Use Planner II to augment support for the development of the Seattle Shoreline Master Program, which is required by state law to be completed by 2009. This funding covers salary and benefits for the new FTE and adds \$155,000 for consultant services. Approximately \$300,000 in General Subfund resources and 2.75 FTE are already dedicated to this project in the Department's 2007 base budget. The main bodies of work outlined for 2007 include research on the current and potential shoreline habitat conditions, how the Seattle shorelines are currently used, and the impact of different uses on the shoreline, and staffing for public outreach.

Increase budget one-time by \$239,000 in General Subfund resources to fund land use planning work in the Northgate urban center. These funds provide \$150,000 in consultant services to continue the Northgate Stakeholders group and for the urban design assistance, and for temporary labor to support efforts to develop public-private partnerships, interdepartmental planning, and regulatory reviews and changes as necessary, and community outreach.

Increase budget by \$25,000 to provide funding to the City Green Building (CGB) program, formerly the Green Building Team program, to provide focused education and outreach on decreasing natural gas use in support of the Mayor's environmental goal to reduce green house gas emissions.

Increase General Subfund resources by \$120,000 and decrease the department's use of development fees to support the work of a CGB staff member. This staff member will engage in work in 2007 which cannot be supported by development permit fees, such as monitoring and supporting the City's LEED projects, coordinating the CGB climate protection initiatives, and managing the green urban neighborhoods programs and initiatives.

Increase budget by \$20,000 in General Subfund resources in 2007 to provide a contribution to support planning for the Great Places Symposium, an invited symposium of professionals (200-300 attendees) from across the country who share ideas about what makes cities great places to live and how to implement strategies to ensure a flourishing urban environment. A total of \$80,000 will be contributed in 2008 to support the Great Places Conference, a larger, two-day conference (1000 attendees). These events celebrate and publicize the City's accomplishments in becoming a great place to live to an international audience. The Great Places Forum is an office of the Cascade Land Conservancy, a tax-exempt 501 (c)(3) organization. The vast majority of the funding for this project comes from private sources and from conference attendees.

Increase budget by \$1.93 million and transfer 16.84 FTEs to reflect the consolidation of the Comprehensive and Regional Planning Program, the Planning Division Management Program, and much of the Design Commission

Planning and Development

Program into this program and to reflect other minor administrative departmental technical adjustments. The consolidation of these three programs will increase the administrative efficiency of monitoring the budget by program.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$66,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$2.90 million.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Planning Services	1,135,822	1,558,356	4,459,096	4,328,538
Full-time Equivalents Total*	9.21	13.21	33.05	33.05

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Process Improvements and Technology Budget Control Level

Purpose Statement

The purpose of the Process Improvements and Technology Budget Control Level is to allow the Department to plan and implement continuous improvements to its business processes, including related staff training and equipment purchases; and to ensure that the Department's major technology investments are maintained, upgraded, or replaced when necessary.

Summary

Increase budget one-time by \$286,000 to fund consultant work and temporary labor for a review of the Design Review Board's processes and procedures. The intent of this work is to streamline the review process and the guidelines. The Department will use internal resources set aside for process improvements and technology investments to support this work.

Transfer \$2.47 million and 1.0 FTE IT Professional A, 5.0 FTE IT Professional B positions, 4.0 FTE IT Professional C positions, 1.0 FTE IT Program Analyst to the Information Technology Service Program to implement the consolidation of this Program. This consolidation will enhance the Department's ability to track the budget for its technology resources. Approximately \$695,000 of this adjustment is due to a reduction in Process Improvement and Technology resources to align this program's budget with actual expenditures.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$180,000, for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$2.0 million.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Process Improvements and Technology	5,230,227	4,868,711	2,868,041	2,701,620
Full-time Equivalents Total*	19.22	24.22	13.22	13.22

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

2007 - 2008 Estimated Revenues for the Planning and Development Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
422111	Building Development	21,167,795	19,500,000	26,679,708	26,679,709
422115	Land Use	5,775,685	4,900,000	7,803,850	7,803,850
422130	Electrical	4,544,385	3,950,000	5,416,775	5,416,775
422150	Boiler	880,741	937,000	1,030,651	1,030,651
422160	Elevator	1,984,298	2,382,000	1,961,994	1,961,994
437010	Grant Revenues	241,509	901,000	50,188	50,188
443694	Site Review & Development	1,840,181	1,619,000	1,824,749	1,824,749
445800	Design Commission	401,985	335,000	0	0
461110	Interest	241,604	200,000	400,000	350,000
469990	Contingent Revenues	0	2,753,050	2,662,829	2,662,829
469990	Other Revenues	1,305,648	2,406,000	2,182,360	2,132,360
587001	General Subfund Support	8,276,553	8,931,211	10,088,205	10,147,508
587116	Cumulative Reserve Fund-REET I	0	0	200,000	205,000
587116	Cumulative Reserve Fund-Unrestricted	179,000	179,000	430,526	439,289
587900	SPU MOA for Side Sewer & Drainage	1,045,006	1,011,000	1,820,094	1,820,094
Total Revenues		47,884,390	50,004,261	62,551,928	62,524,995
379100	Use of (Contribution to) Fund Balance	(696,116)	5,352,875	(759,233)	845,623
Total Resources		47,188,274	55,357,136	61,792,695	63,370,618

Planning and Development

2007 Contingent Authority - Reserve & Expenditure Tables

DPD Contingent Expenditure Authority Reserve & Expenditures (see note and schedules below)

Summit Code	Source	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
422111	Building Development	4,000,000	2,896,000	2,345,000	2,345,000
422115	Land Use	500,000	318,000	318,000	318,000
422130	Electrical	500,000	193,000	0	0
Total Contingent Budget Authority Available		5,000,000	3,407,000	2,663,000	2,663,000

Note: Consistent with Resolution 30357, DPD shall prepare its budget in a manner that proposes authorizing additional expenditure and position when warranted by increases in demand for services as indicated by revenues. The annual budget contains contingent budget authority that is included in the Budget Control Levels in the preceding pages as follows: \$4.0 million in Building Development, \$500,000 in Land Use, and \$500,000 in Electrical. When actual and forecasted revenues deviate from forecasted amounts, the Department may propose to access their contingent budget authority. Throughout the year the Department of Finance (DOF) evaluates the adequacy of the revenue forecasts and may approve the use of additional contingent expenditure authority if the need is demonstrated. Figures in this table reflect the remaining contingent budget authority after the direct contingent requests and related overhead are deducted.

This budget proposes the following four schedules for triggering contingent budget authority based on revenue deviating from the budget forecast.

Land Use		
Unanticipated Revenue	Contingent Budget	Contingent FTE
(200,000) to (100,000)	(160,000)	-1.3
(99,999) to 99,999	-	0.0
100,000 to 199,999	160,000	1.3
200,000 to 299,999	320,000	2.6
300,000 to 399,999	480,000	4.0
400,000 to 499,999	640,000	4.0
500,000 and above	880,000	4.0

Construction Plan Review		
Unanticipated Revenue	Contingent Budget	Contingent FTE
(400,000) or less	(288,000)	-2.5
(399,999) to (200,000)	(144,000)	-1.2
(199,999) to 199,999	-	0.0
200,000 to 399,999	144,000	1.2
400,000 to 599,999	288,000	2.5
600,000 to 799,999	432,000	3.7
800,000 to 999,999	576,000	5.0
1,000,000 to 1,199,999	720,000	5.0
1,200,000 to 1,399,999	864,000	5.0
1,400,000 to 1,599,999	1,008,000	5.0
1,600,000 to 1,799,999	1,152,000	5.0
1,800,000 to 1,999,999	1,296,000	5.0
2,000,000 and above	1,565,000	5.0

Planning and Development

2007 Contingent Authority - Reserve & Expenditure Tables (cont.)

Construction Inspection		
Unanticipated Revenue	Contingent Budget	Contingent FTE
(400,000) or less	(201,600)	-1.7
(399,999) to (200,000)	(100,800)	-0.1
(199,999) to 199,999	-	0.0
200,000 to 399,999	100,800	0.9
400,000 to 599,999	201,600	1.7
600,000 to 799,999	302,400	2.6
800,000 to 999,999	403,200	3.5
1,000,000 to 1,199,999	504,000	4.0
1,200,000 to 1,399,999	604,800	4.0
1,400,000 to 1,599,999	705,600	4.0
1,600,000 to 1,799,999	806,400	4.0
1,800,000 to 1,999,999	907,200	4.0
2,000,000 and above	1,096,000	4.0

Electrical Inspection with Plan Review		
Unanticipated Revenue	Contingent Budget	Contingent FTE
(100,000) or less	(50,400)	-0.40
(99,999) to 99,999	-	0.00
100,000 to 199,999	50,400	0.40
200,000 to 299,999	100,800	0.90
300,000 to 399,999	151,200	1.30
400,000 to 499,999	201,600	1.70
500,000 and above	285,000	2.00

Planning and Development

Planning and Development Fund

	2005 Actuals	2006 Adopted	2006 Revised	2007 Proposed	2008 Proposed
Beginning Fund Balance	6,552,397	1,587,122	7,248,513	10,641,514	11,400,747
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	47,884,390	50,004,261	60,033,766	62,551,928	62,524,995
Less: Actual and Budgeted Expenditures	47,188,274	55,357,136	56,640,765	61,792,695	63,370,618
Ending Fund Balance	7,248,513	(3,765,753)	10,641,514	11,400,747	10,555,123
Continuing Appropriations Designation - Core Staffing	1,283,629	0	0	0	0
Designation - Process Improvement & Technology*	5,121,385	5,121,359	5,300,062	5,389,460	5,469,050
	(2,692,562)	(2,692,562)	(1,096,870)	0	981,120
Total Reserves	3,712,452	2,428,797	4,203,192	5,389,460	6,450,170
Ending Unreserved Fund Balance	3,536,061	(6,194,550)	6,438,322	6,011,287	4,104,953

*To complete the development and implementation of the new permitting system and related process improvements the Department's expenditures exceeded the balance in the Process Improvement & Technology reserve. This deficit was anticipated and there were cash resources to cover these expenditures in the form of deferred revenues. The Department anticipates positive balances in this set-aside in the 2007-2008 budget cycle.

Criminal Justice Contracted Services

Catherine Cornwall, Senior Policy Advisor

Contact Information

Department Information Line: (206) 684-8041

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

Department Description

Criminal Justice Contracted Services provides funding for both public defense and jail services for individuals arrested, prosecuted, and/or convicted of misdemeanor criminal code violations in Seattle. The contracts for these services are managed by the Office of Policy and Management. The City contracts with not-for-profit legal agencies to provide public defense services and with King County, Yakima County, and the City of Renton to provide jail services.

By the end of 2006, there are projected to be approximately 12,000 bookings in the King County Jail for people who allegedly committed misdemeanor offenses or failed to appear for court hearings. This is up from approximately 10,600 bookings in 2005. The projected 2006 bookings will generate close to 111,000 jail days, the equivalent of having approximately 300 people in jail on any given day. Through July 2006, on a daily basis, the City has averaged 234 people in the King County Jail, 70 people in the Yakima County Jail, and one person in the Renton Jail.

Proposed Policy and Program Changes

The 2007 Proposed Budget includes changes to both the Jail Services and Public Defense Budget Control Levels. Funds are transferred from the Jail Services Budget Control Level to the Human Services Department and the Seattle Municipal Court to support programming for alternatives to confinement started in 2006. Although funding for alternatives to confinement increases, the jail population continues to rise, creating the need for additional jail beds. The 2007 budget provides funding for a total of 386 jail beds (or about 141,000 jail days): 230 beds in King County, 155 beds in Yakima County, and one bed in the City of Renton Jail. The Public Defense Budget Control Level reflects a decrease in funding due to savings gained through the City's public defense contracts which were negotiated in mid-2005.

Criminal Justice

	Summit	2005	2006	2007	2008
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Indigent Defense Services Budget Control Level	VJ500	3,705,337	5,095,508	4,849,113	5,085,509
Jail Services Budget Control Level	VJ100	12,119,592	14,455,688	16,181,682	16,973,217
Department Total		15,824,929	19,551,196	21,030,795	22,058,726
		2005	2006	2007	2008
Resources		Actual	Adopted	Proposed	Proposed
General Subfund		15,824,929	19,551,196	21,030,795	22,058,726
Department Total		15,824,929	19,551,196	21,030,795	22,058,726

Indigent Defense Services Budget Control Level

Purpose Statement

The purpose of the Indigent Defense Services Budget Control Level is to secure legal defense services, as required by state law, for indigent people facing criminal charges in Seattle Municipal Court.

Summary

Decrease budget authority by \$500,000 to reflect the savings gained through the City's public defense contracts which were originally negotiated during 2005. A review of 2006 actual case loads and costs per case for public defense revealed that the City's contracts were creating a savings in this Budget Control Level. This adjustment will not result in a decrease in the quality of defense services provided City defendants, nor will the defense agencies receive a cut in funding from the City.

Adjustments to contract costs, and changes in inflation assumptions for other costs, increase the budget by \$254,000, for a net decrease from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$246,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Indigent Defense Services	3,705,337	5,095,508	4,849,113	5,085,509

Jail Services Budget Control Level

Purpose Statement

The purpose of the Jail Services Budget Control Level is to provide for the booking, housing, transporting, and guarding of City inmates, as well as day check-in services for pre-trial defendants and sentenced offenders, other alternatives to confinement, and for the lease of a courtroom in the King County jail. The jail population, for which the City pays, are adults charged with or convicted of misdemeanor crimes alleged to have been committed within the Seattle city limits. Incarcerated defendants are housed in either the King County, Yakima County, or City of Renton jail.

Summary

Transfer \$334,000 to the Human Services Department and Seattle Municipal Court (SMC) to support the continuation of programming for alternatives to confinement started in 2006. Over 90% of these funds support human service programming such as case management or chemical dependency treatment. The funds transferred to SMC will support staffing for the Day Reporting program.

Increase budget authority by \$1,389,000 to fund an additional average daily jail population of 37 inmates. Although funding for alternatives to confinement increased, the jail population continues to rise, creating the need for additional jail beds. The rise in the jail population that has been seen in 2006 and is projected for 2007 is due to increasing incidence of some crime types, such as drug residue cases, domestic violence, assault and driving under the influence of alcohol, and increased length of stays in jail.

Transfer \$97,000 in 2008 to the Seattle Municipal Court to reflect an operational change in the way arraignment court is implemented, from holding court at the King County Correctional Facility to holding it at the Seattle Justice Center.

Adjustments to contract costs, and changes in inflation assumptions for other costs, increase the budget by \$670,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1.71 million.

Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Jail Services	12,119,592	14,455,688	16,181,682	16,973,217

Seattle Fire Department

Gregory M. Dean, Chief

Contact Information

Department Information Line: (206) 386-1400

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/fire/>

Department Description

The Seattle Fire Department (SFD) has 33 fire stations located throughout the City. SFD deploys engine companies, ladder companies, and aid and medic units to mitigate loss of life and property resulting from fires, medical emergencies, and other disasters. The Department also has units for hazardous materials responses, marine responses, and high-angle and confined-space rescues. In addition, SFD provides leadership and members to several disaster response teams: Puget Sound Urban Search and Rescue, Metropolitan Medical Response System, and wild land fire fighting.

SFD's fire prevention efforts include Fire Code enforcement, inspections and plan reviews of fire and life safety systems in buildings, public education programs, regulation of hazardous materials storage and processes, and Fire Code regulation at public assemblies.

Proposed Policy and Program Changes

Five uniformed positions and five civilian positions are added to the 2007-2008 Proposed Budget. All positions are detailed in the following narrative.

An Emergency Preparedness Officer is proposed in the budget to coordinate emergency services with other fire agencies and City departments. The Seattle Fire Department has seen a significant increase in its role in homeland security and emergency preparedness planning, response, interagency coordination and regional initiatives. This position provides staff support to work with City, local, state, federal and community entities to effectively integrate Seattle Fire Department resources into the City's preparation, response, and recovery from emergencies.

A Public Information Officer is added to address the increase in media communication workload. This new position will help communication and information flow as needed for the SFD to work effectively with the media and general public. With the addition of this position, the department will have two full-time public information officers to offer coverage 24 hours a day, 7 days a week providing on-call emergency coverage and allowing time to plan, develop and accomplish projects that will benefit the department and city.

In the Fire Marshal's Office, the quantity of plans reviewed in the past five years has increased 26 percent, and the complexity of projects and plan sets has also increased over the same period. A Fire Protection Engineer is proposed in the Regulating Construction program to help offset the demand and to achieve reasonable turnaround time on plans.

Timely resolution of code violations is necessary for public safety and for consistent enforcement. A Code Compliance Inspector position is proposed in this budget to increase compliance of outstanding fire code violations and the timely implementation of recent state-mandated requirements for facilities. This position will allow the department to regularly participate in the planning and inspection activities of the Joint Assessment Team.

A Lieutenant Prevention Inspector position is proposed to develop and conduct a marine vessel fueling permit and inspection program required for public safety and environmental concerns. An estimated 935 fuel transfers occur annually, accounting for millions of gallons of fuel being transferred from fuel barges and tank vehicles at approved waterfront transfer locations.

In 2006, four Firefighter positions were transferred from Battalion 4 (Engine 21) to the Communication program in order to meet the King County Emergency 911 Program call-answering standards. The Proposed Budget reflects this reallocation of the four positions from Operations to the Communication program. In addition, two Dispatcher positions are added to Communications in order to align position authority with spending authority in the Communication program.

The Finance program adds two positions, a Strategic Advisor to support the Finance Director in developing, monitoring, and reviewing services, resources, budget, and objectives for operating in the most efficient and effective manner. The other position, an Accounting Technician, will maintain all of the grant-required records needed for billing and audit purposes.

The elimination of a uniformed Disability Officer is offset by the addition of a civilian Disability Manager position. The Department's objective is to improve the consistency of services and coordination of medical information and to streamline the return to work process and overall disability management services. A civilian position will allow the department to hire a career-oriented professional who will retain knowledge of this work over time. The City will work with the appropriate union to negotiate the transfer of bargaining unit work.

The Proposed Budget increases the funding for hardware and software to achieve minimum hardware replacement schedules and to meet mandatory licensing requirements and maintenance agreements. Two positions for which temporary funding was expiring are sustained in the Information Technology program budget through reductions in telephone and overtime costs. These positions manage the Computer-Aided Dispatch (CAD) system, Records Management System (RMS) and other critical systems in the Department and are essential for the ongoing operations.

In June 2006, the State announced that the City's contribution to the Law Enforcement Officers and Firefighters (LEOFF) II retirement system must increase from 5.32% to 5.35% beginning July 2007. The Proposed Budget reflects this state-wide increase in LEOFF II pension rates.

With the expiration of the Sound Transit 5th Supplement contract in 2006, the Department will sunset 1.75 Full-Time Equivalent (FTE) positions and reduce the budget to correspond with the estimated loss in revenue.

A significant increase in the department's budget is attributed to a cost of living adjustment (COLA) in the 2007-2008 Proposed Budget. The 2006 Adopted Budget did not include costs associated with the Local 27 contract agreement, which was not approved until after the budget was adopted. The budget was revised through mid-year supplemental legislation to address the increase, hence the considerable inflation adjustments in the Operations budget control level.

The King County Medic One Levy expires at the end of 2007. Discussions are currently underway about the size and scope of a Levy renewal proposal, which would be on the ballot in the fall of 2007. The 2008 Proposed Budget assumes continuation of the current level of funding from this Levy.

The City's contract with Local 27 calls for increased staffing in 2008 to provide four-person crews on all apparatus. Implementation of this provision is reflected in the 2008 Proposed Budget.

Fire

Appropriations	Summit Code	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Fire Prevention Budget Control Level					
Code Compliance		323,079	369,111	491,423	508,897
Fire Investigation		795,756	876,174	947,075	980,965
Hazardous Materials		1,213,857	1,209,018	1,421,464	1,472,993
Office of the Fire Marshal		1,079,702	1,143,140	1,186,212	1,152,455
Public Education		247,577	262,312	269,285	278,570
Regulating Construction		1,600,404	1,589,567	1,824,021	1,887,851
Special Events		494,145	485,401	528,794	546,905
Fire Prevention Budget Control Level	F5000	5,754,521	5,934,723	6,668,273	6,828,637
Operations Budget Control Level					
Battalion 2		18,069,130	18,348,803	20,190,778	20,910,959
Battalion 3 - Medic One		10,002,622	9,463,696	10,583,838	10,905,404
Battalion 4		15,293,291	18,264,511	19,710,912	21,449,492
Battalion 5		16,014,667	16,958,830	18,750,684	19,936,525
Battalion 6		13,738,904	15,923,664	17,649,502	18,278,259
Battalion 7		13,792,787	14,968,300	16,427,586	16,762,928
Office of the Operations Chief		14,338,552	10,401,813	10,857,402	11,198,201
Operations Budget Control Level	F3000	101,249,953	104,329,617	114,170,702	119,441,768
Resource Management Budget Control Level					
Communications		4,209,817	4,871,846	5,285,206	5,457,547
Finance		596,974	602,429	823,950	852,992
Information Systems		2,580,494	2,311,797	3,368,155	3,293,729
Office of the Chief		573,632	486,883	760,142	780,881
Support Services		2,787,338	1,685,000	1,760,805	1,819,277
Resource Management Budget Control Level	F1000	10,748,255	9,957,955	11,998,257	12,204,426
Safety and Employee Development Budget Control Level					
Human Resources		910,041	1,007,127	1,031,135	1,068,107
Safety		628,898	596,184	649,259	672,165
Training and Officer Development		1,027,193	1,280,999	1,380,322	1,428,887
Safety and Employee Development Budget Control Level	F2000	2,566,131	2,884,310	3,060,716	3,169,159
Department Total		120,318,860	123,106,605	135,897,948	141,643,990
Department Full-time Equivalents Total*		1,127.05	1,142.80	1,147.05	1,159.05

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

				Fire
	2005	2006	2007	2008
Resources	Actual	Adopted	Proposed	Proposed
General Subfund	120,318,860	123,106,605	135,897,948	141,643,990
Department Total	120,318,860	123,106,605	135,897,948	141,643,990

Fire Prevention Budget Control Level

Purpose Statement

The purpose of the Fire Prevention Budget Control Level is to provide fire code enforcement to prevent injury and loss from fire and other hazards.

Program Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Code Compliance	323,079	369,111	491,423	508,897
Fire Investigation	795,756	876,174	947,075	980,965
Hazardous Materials	1,213,857	1,209,018	1,421,464	1,472,993
Office of the Fire Marshal	1,079,702	1,143,140	1,186,212	1,152,455
Public Education	247,577	262,312	269,285	278,570
Regulating Construction	1,600,404	1,589,567	1,824,021	1,887,851
Special Events	494,145	485,401	528,794	546,905
Total	5,754,521	5,934,723	6,668,273	6,828,637
Full-time Equivalents Total *	62.00	62.00	64.50	64.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Prevention: Code Compliance

Purpose Statement

The purpose of the Code Compliance program is to provide Fire Code information to the public and resolve code violations that have been identified to reduce fire and hazardous material dangers.

Program Summary

Add 1.0 Firefighter-Inspector position and \$97,000 to address a backlog of Fire Code violations and associated penalties. This position will also allow the department to regularly participate in the planning and inspection activities of the Joint Assessment Team. The cost of this position will be substantially offset by current fee collections in the Compliance program.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$25,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$122,000.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Code Compliance	323,079	369,111	491,423	508,897
Full-time Equivalents Total*	4.00	4.00	5.00	5.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Prevention: Fire Investigation

Purpose Statement

The purpose of the Fire Investigation program is to determine the origin and cause of fires in order to pursue arson prosecution and identify needed changes to the Fire Code to enhance prevention practices.

Program Summary

Increase the pension budget by \$1,000 to accommodate a state-wide increase in LEOFF II pension rates.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$70,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$71,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Fire Investigation	795,756	876,174	947,075	980,965
Full-time Equivalents Total*	9.00	9.00	9.00	9.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Prevention: Hazardous Materials

Purpose Statement

The purpose of the Hazardous Materials program is to enforce Fire Code requirements for the safe storage, handling, transport, and use of flammable or combustible liquids and other hazardous materials to reduce the dangers that such materials pose to the public.

Program Summary

Add 1.0 FTE Lieutenant Prevention Inspector and \$108,000 to develop and conduct a marine vessel fueling permit and inspection program required for public safety and environmental concerns.

Increase the pension budget by \$1,000 to accommodate a state-wide increase in LEOFF II pension rates.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$103,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$212,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Hazardous Materials	1,213,857	1,209,018	1,421,464	1,472,993
Full-time Equivalents Total*	14.00	14.00	15.00	15.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Prevention: Office of the Fire Marshal

Purpose Statement

The purpose of the Office of the Fire Marshal program is to develop Fire Code enforcement policy, propose code revisions, manage coordination of all prevention programs with other lines of business, and archive inspection and other records to minimize fire and other code related dangers.

Program Summary

Decrease the program budget \$100,000 to account for the expiration in 2006 of the Sound Transit 5th Supplement Contract, which had been funding staff time dedicated to this project.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$143,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$43,000.

	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Expenditures/FTE				
Office of the Fire Marshal	1,079,702	1,143,140	1,186,212	1,152,455
Full-time Equivalents Total*	10.50	10.50	10.50	10.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Prevention: Public Education

Purpose Statement

The purpose of the Public Education program is to serve as a fire and injury prevention resource for those who live and work in Seattle to reduce loss of lives and properties from fires.

Program Summary

There are no substantive changes from the 2006 Adopted Budget.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$7,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$7,000.

	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Expenditures/FTE				
Public Education	247,577	262,312	269,285	278,570
Full-time Equivalents Total*	3.00	3.00	3.00	3.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Prevention: Regulating Construction

Purpose Statement

The purpose of the Regulating Construction program is to provide timely review of building and fire protection system plans and conduct construction site inspections to ensure compliance with Fire Code, safety standards, and approved plans to minimize risk to occupants.

Program Summary

Add 1.0 FTE Fire Protection Engineer position and \$99,000 to meet the building plan review and inspection workload that has increased significantly in quantity and complexity. This increase will improve turnaround time on plans. Revenue from the current fee structure will support this new position.

Increase the pension budget by \$1,000 to accommodate a state-wide increase in LEOFF II pension rates.

Abrogate 0.50 FTE Fire Protection Engineer, Sr. to correspond with the expiration of the Sound Transit 5th Supplement contract in 2006. Funding is reduced separately in the Office of the Fire Marshal Program.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$134,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$234,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Regulating Construction	1,600,404	1,589,567	1,824,021	1,887,851
Full-time Equivalents Total*	17.50	17.50	18.00	18.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Prevention: Special Events

Purpose Statement

The purpose of the Special Events program is to ensure that plans for large public assemblies comply with Fire Codes to provide a safer environment and reduce potential risks to those attending the event.

Program Summary

There are no substantive changes from the 2006 Adopted Budget.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$43,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$43,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Special Events	494,145	485,401	528,794	546,905
Full-time Equivalents Total*	4.00	4.00	4.00	4.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Operations Budget Control Level

Purpose Statement

The purpose of the Operations Budget Control Level is to provide emergency and disaster response capabilities for fire suppression, emergency medical needs, hazardous materials, weapons of mass destruction, and search and rescue.

Program Expenditures

	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Battalion 2	18,069,130	18,348,803	20,190,778	20,910,959
Battalion 3 - Medic One	10,002,622	9,463,696	10,583,838	10,905,404
Battalion 4	15,293,291	18,264,511	19,710,912	21,449,492
Battalion 5	16,014,667	16,958,830	18,750,684	19,936,525
Battalion 6	13,738,904	15,923,664	17,649,502	18,278,259
Battalion 7	13,792,787	14,968,300	16,427,586	16,762,928
Office of the Operations Chief	14,338,552	10,401,813	10,857,402	11,198,201
Total	101,249,953	104,329,617	114,170,702	119,441,768
Full-time Equivalents Total *	972.25	986.00	980.75	993.25

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Operations: Battalion 2

Purpose Statement

The purpose of each Operations Battalion program is to provide response services for fire suppression, basic life support, emergency medical care, fire prevention inspections, rescue, hazardous material, and weapons of mass destruction incidents for Seattle residents. Battalion 2 primarily covers central Seattle.

Program Summary

Increase the pension budget by \$19,000 to accommodate a state-wide increase in LEOFF II pension rates.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$1,823,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1,842,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Battalion 2	18,069,130	18,348,803	20,190,778	20,910,959
Full-time Equivalents Total*	190.45	195.45	195.45	195.45

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Operations: Battalion 3 - Medic One

Purpose Statement

The purpose of the Battalion 3 - Medic One program is to provide advanced life support medical services for the safety of Seattle residents.

Program Summary

Increase the pension budget by \$9,000 to accommodate a state-wide increase in LEOFF II pension rates.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$1,111,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1,120,000.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Battalion 3 - Medic One	10,002,622	9,463,696	10,583,838	10,905,404
Full-time Equivalents Total*	81.00	81.00	81.00	81.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Operations: Battalion 4

Purpose Statement

The purpose of each Operations Battalion program is to provide response services for fire suppression, basic life support, emergency medical care, fire prevention inspections, rescue, hazardous material, and weapons of mass destruction incidents for Seattle residents. Battalion 4 primarily covers northwest Seattle.

Program Summary

Transfer 4.0 FTE Firefighters-90.46 Hrs positions and \$390,000 from Battalion 4 to the Communications program. This reflects the reallocation of four positions from Operations to the Communications program made in 2006.

Increase the pension budget by \$20,000 to accommodate a state-wide increase in LEOFF II pension rates.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$1,816,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1,446,000.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Battalion 4	15,293,291	18,264,511	19,710,912	21,449,492
Full-time Equivalents Total*	188.45	193.45	189.45	199.45

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Operations: Battalion 5

Purpose Statement

The purpose of each Operations Battalion program is to provide response services for fire suppression, basic life support, emergency medical care, fire prevention inspections, rescue, hazardous material, and weapons of mass destruction incidents for Seattle residents. Battalion 5 primarily covers southeast Seattle.

Program Summary

Increase the pension budget by \$18,000 to accommodate a state-wide increase in LEOFF II pension rates.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$1,774,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1,792,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Battalion 5	16,014,667	16,958,830	18,750,684	19,936,525
Full-time Equivalents Total*	180.45	180.45	180.45	185.45

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Operations: Battalion 6

Purpose Statement

The purpose of each Operations Battalion program is to provide response services for fire suppression, basic life support, emergency medical care, fire prevention inspections, rescue, hazardous material, and weapons of mass destruction incidents for Seattle residents. Battalion 6 primarily covers northeast Seattle.

Program Summary

Increase the pension budget by \$17,000 to accommodate a state-wide increase in LEOFF II pension rates.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$1,709,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1,726,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Battalion 6	13,738,904	15,923,664	17,649,502	18,278,259
Full-time Equivalents Total*	164.45	169.45	169.45	169.45

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Operations: Battalion 7

Purpose Statement

The purpose of each Operations Battalion program is to provide response services for fire suppression, basic life support, emergency medical care, fire prevention inspections, rescue, hazardous material, and weapons of mass destruction incidents for Seattle residents. Battalion 7 primarily covers southwest Seattle.

Program Summary

Increase the pension budget by \$15,000 to accommodate a state-wide increase in LEOFF II pension rates.

Abrogate 1.25 FTE Firefighter-90.46 Hrs to correspond with the expiration of the Sound Transit 5th Supplement contract in 2006. Funding is reduced separately in the Office of the Operations Chief Program.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$1,444,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1,459,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Battalion 7	13,792,787	14,968,300	16,427,586	16,762,928
Full-time Equivalents Total*	157.45	156.20	154.95	152.45

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Operations: Office of the Operations Chief

Purpose Statement

The purpose of the Office of the Operations Chief program is to provide planning, leadership, and tactical support to maximize emergency fire, disaster, and rescue operations.

Program Summary

Increase the program budget by \$1,000 to accommodate a state-wide increase in LEOFF II pension rates.

Decrease the program budget \$45,000 to account for the expiration of the Sound Transit 5th Supplement Contract in 2006, which funded staff time dedicated to the project.

Based on a reduction of the Fire Department's share of settlements and claims over the past five years, the Judgment/Claims premium expense decreases the 2007 Proposed Budget by approximately \$827,000.

Citywide adjustments to labor and other costs, including significant growth in space rent as described in the Budget Overview, increase the budget by \$1,327,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$456,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Office of the Operations Chief	14,338,552	10,401,813	10,857,402	11,198,201
Full-time Equivalents Total*	10.00	10.00	10.00	10.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resource Management Budget Control Level

Purpose Statement

The purpose of the Resource Management Budget Control Level is to allocate and manage available resources, provide management information, and provide dispatch and communication services needed to achieve the Department's mission.

Program Expenditures

	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Communications	4,209,817	4,871,846	5,285,206	5,457,547
Finance	596,974	602,429	823,950	852,992
Information Systems	2,580,494	2,311,797	3,368,155	3,293,729
Office of the Chief	573,632	486,883	760,142	780,881
Support Services	2,787,338	1,685,000	1,760,805	1,819,277
Total	10,748,255	9,957,955	11,998,257	12,204,426
Full-time Equivalents Total *	68.80	68.80	75.80	75.80

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resource Management: Communications

Purpose Statement

The purpose of the Communication program is to manage emergency calls to assure proper dispatch and subsequent safety monitoring of deployed units.

Program Summary

Add \$390,000 from Battalion 4 Program and reclassify 4.0 FTE Firefighters-90.46 Hrs positions from Battalion 4 to Firefighter-Dispatcher-84 Hrs positions assigned to the Communication program. This reflects the reallocation of four positions from Operations to the Communication program.

Add 2.0 FTE Firefighter-Dispatcher-84 Hrs positions to align position authority with spending authority in the Communication program. The Program budget already includes the funding authority for these positions. The Department is using funding from the King County Emergency 911 Program and the American Medical Response contract to cover the costs to provide a full-time daily dispatcher position to the Fire Alarm Center.

Increase the pension budget by \$3,000 to accommodate a state-wide increase in LEOFF II pension rates.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$20,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$413,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Communications	4,209,817	4,871,846	5,285,206	5,457,547
Full-time Equivalents Total*	26.80	26.80	32.80	32.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resource Management: Finance

Purpose Statement

The purpose of the Finance program is to provide strategic financial planning and management to effectively utilize budgeted funds.

Program Summary

Add 1.0 FTE Strategic Advisor - Finance, Budget & Accounting position and \$118,000 to improve the financial management and strategic planning of the Fire Department. This position will review services, resources, budget, objectives and all other aspects of the Department so that recommendations can be made to enhance services by operating efficiently and effectively.

Transfer 1.0 FTE Accounting Technician II position from the Support Services program to the Finance program and add \$60,000 to fund the position. This action sustains the currently authorized position that was created in 2005 and funded by a grant that expires in 2006. Grant activity has grown substantially and this position will manage all of the grant-required records for billing and audit.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$44,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$222,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Finance	596,974	602,429	823,950	852,992
Full-time Equivalents Total*	8.00	8.00	10.00	10.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resource Management: Information Systems

Purpose Statement

The purpose of the Information Systems program is to provide data and technology to support the Department.

Program Summary

Increase the Information Systems budget \$292,000 in 2007 and \$120,000 in 2008 for hardware and software expenses. This increase is necessary to achieve minimum hardware replacement schedules and will be used to meet mandatory software licensing requirements and maintenance agreements.

Sustain 1.0 FTE Information Technology Professional-Band A position and 1.0 FTE Information Technology Systems Analyst position to support the Computer Aided Dispatch (CAD) system, Records Management System (RMS) and other critical systems in the Department. Funding for these positions will come from reductions in telephone and overtime accounts in the amount of \$217,000. These reductions are anticipated to have no impact to the delivery of fire and emergency medical services to the public.

Increase Information Systems Program budget by \$412,000 to cover the Department of Information Technology's allocation for services in 2007.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$135,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1,056,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Information Systems	2,580,494	2,311,797	3,368,155	3,293,729
Full-time Equivalents Total*	15.00	15.00	15.00	15.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resource Management: Office of the Chief

Purpose Statement

The purpose of the Office of the Chief program is to provide strategy, policy, priorities, and leadership to Department personnel and advise the Executive on matters of Department capabilities in order to assure delivery of service to Seattle residents.

Program Summary

Add 1.0 FTE Captain and \$142,000 to the Office of the Fire Chief to take the lead on coordination of emergency preparedness with other agencies and internal City Departments. This position will provide staff support to work with the City, local, state, federal and community entities to better integrate Seattle Fire Department resources into the overall City's ability to prepare, respond and recover from emergencies. A portion of these funds (\$22,000) will cover vehicle lease and capital costs associated with the emergency preparedness Captain position.

Add 1.0 FTE Public Information Officer and \$86,000 to the Office of the Fire Chief to address the increase in communication and information flow needed for the Department to work effectively with the media and the public. With the addition of this position, the department will have two full-time public information officers to offer coverage 24 hours a day, 7 days a week providing on-call emergency coverage and allowing time to plan, develop and accomplish projects that will benefit the department and city.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$45,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$273,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Office of the Chief	573,632	486,883	760,142	780,881
Full-time Equivalents Total*	4.00	4.00	6.00	6.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resource Management: Support Services

Purpose Statement

The purpose of the Support Services program is to provide the complete range of logistical support necessary to ensure all operational services have the supplies, capital equipment, fleet, and facilities needed to accomplish their objectives.

Program Summary

Transfer 1.0 FTE Accounting Technician II position to the Finance Program for management of grant activity and audits. Funding is added separately in the Finance Program.

Abrogate 2.0 FTE Warehouse grant-funded positions due to sunset at the end of 2006.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$76,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$76,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Support Services	2,787,338	1,685,000	1,760,805	1,819,277
Full-time Equivalents Total*	15.00	15.00	12.00	12.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Safety and Employee Development Budget Control Level

Purpose Statement

The purpose of the Safety and Employee Development Budget Control Level is to recruit and train uniformed members, manage collective bargaining agreements, hire civilian staff, administer personnel services, and provide a safe and healthy workforce in order for the Department to have its full complement of skilled staff.

Program Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Human Resources	910,041	1,007,127	1,031,135	1,068,107
Safety	628,898	596,184	649,259	672,165
Training and Officer Development	1,027,193	1,280,999	1,380,322	1,428,887
Total	2,566,131	2,884,310	3,060,716	3,169,159
Full-time Equivalents Total *	24.00	26.00	26.00	26.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Safety and Employee Development: Human Resources

Purpose Statement

The purpose of the Human Resources program is to provide uniformed and non-uniformed candidates the following employment support: administer hiring, promotion, personnel services and training, and oversee compliance with Equal Employment Opportunity laws and collective bargaining agreements.

Program Summary

Add 1.0 FTE Disability Management position, abrogate 1.0 FTE Captain and reduce total funding by \$38,000 to manage workers compensation issues, with a focus on injury trend analysis and prevention programs, within the Department. The work associated with the position abrogation will need to be negotiated with the appropriate bargaining unit.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$62,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$24,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Human Resources	910,041	1,007,127	1,031,135	1,068,107
Full-time Equivalents Total*	10.00	10.00	10.00	10.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Safety and Employee Development: Safety Purpose Statement

The purpose of the Safety program is to reduce injuries and health problems by identifying practices that place firefighters at risk during an emergency incident and providing services to enhance firefighter health and wellness of firefighters.

Program Summary

There are no substantive changes from the 2006 Adopted Budget.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$53,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$53,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Safety	628,898	596,184	649,259	672,165
Full-time Equivalents Total*	4.00	4.00	4.00	4.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Safety and Employee Development: Training and Officer Development Purpose Statement

The purpose of the Training and Officer Development program is to provide centralized educational and development services for all uniformed members of the Department to ensure they have the critical and command skills demanded by their jobs.

Program Summary

Increase the pension budget by \$1,000 to accommodate a state-wide increase in LEOFF II pension rates.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$98,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$99,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Training and Officer Development	1,027,193	1,280,999	1,380,322	1,428,887
Full-time Equivalents Total*	10.00	12.00	12.00	12.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Facilities Levy Fund

Department Description

The 2003 Fire Facilities Fund was created through Ordinance 121230 following voter approval of the Fire Facilities and Emergency Response Levy in November 2003. The Fund receives revenue from property taxes (approximately \$167.2 million over the nine-year life of the Levy), grants, certain interfund payments, and other sources. Resources in the Levy Fund will combine with other funding sources, such as the City's Cumulative Reserve Subfund, to fund capital investments totaling approximately \$265 million.

Proposed Policy and Program Changes

Projects funded from the Fire Facilities Fund are detailed in the Fleets and Facilities Capital Improvement Program. Appropriations made from the fund appear in the CIP appropriations table in the budget of the Fleets and Facilities Department.

The following table describes anticipated revenues and appropriations to the Fire Facilities Fund for the 2006 through 2008 budget years. As is typical with many capital programs, appropriations for individual projects are made up-front; resulting expenditures span several years after the budget authority is approved. This front-loaded pattern of appropriations creates the temporary appearance of a large negative fund balance in the early years of the Levy period. However, the Fund's cash balance is projected to remain positive throughout the life of the Levy.

Fire Facilities Levy Fund

Fire Facilities Levy Subfund

	2005 Actuals	2006 Adopted	2006 Revised	2007 Proposed	2008 Proposed
Beginning Fund Balance	8,794,323	26,604,083	19,662,843	27,072,118	4,318,627
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue					
Property Taxes - Voter Approved Levy	24,772,546	24,928,110	24,928,110	21,015,200	21,000,058
Investment Income	316,130	100,000	319,293	196,309	157,513
Port of Seattle Grant	24,150	0	0	0	0
Federal Grant - Urban Areas Security Initiative	1,295,128	0	345,872	0	0
Utility Paymts & Incentives	3,430,000	0	0	0	0
Parking and Rental Fees	390,194	0	60,000	50,000	0
Other Transfer	500,000	0	0	0	0
Total	30,728,148	25,028,110	25,653,275	21,261,509	21,157,571
Less: Actual and Budgeted Expenditures					
Neighborhood Stations	2,942,948	16,634,000	15,544,000	44,015,000	2,377,000
Support Facilities	12,820,754	0	0	0	0
Emergency Preparedness	829,561	0	0	0	0
Marine Program	3,266,364	2,700,000	2,700,000	0	0
Total	19,859,627	19,334,000	18,244,000	44,015,000	2,377,000
Ending Fund Balance	19,662,843	32,298,193	27,072,118	4,318,627	23,099,198
Reserve for Continuing Appropriations	57,292,405	57,292,405	57,292,405	57,292,405	57,292,405
Ending Unreserved Fund Balance	(37,629,562)	(24,994,212)	(30,220,287)	(52,973,778)	(34,193,207)

Firemen's Pension

Steve Brown, Executive Secretary

Contact Information

Department Information Line: (206) 625-4355

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/firepension/>

Department Description

The Firemen's Pension provides responsive benefit services to eligible pre-LEOFF and LEOFF I active and retired firefighters.

Firefighters eligible for these services are those who, as a result of being hired before October 1, 1977, are members of the Law Enforcement Officers and Fire Fighters Retirement System Plan I (LEOFF I), and those who are pre-LEOFF, that is, those who retired before March 1, 1970, the effective date of the Washington Law Enforcement Officers' and Fire Fighters' Retirement System Act.

Staff positions associated with Firemen's Pension are not reflected in the City's position list.

Proposed Policy and Program Changes

The 2007 Proposed Budget increases appropriations for medical and pension benefits by \$828,000 to meet projected cost increases, and reduces the appropriation for transfer to the actuarial account by \$573,000. The decrease in the appropriation for transfer to the actuarial account is based on a proposed extension of the date for full funding of this account from 2018 to 2023, as recommended by the Seattle Firemen's Pension Board. The 2007 Proposed Budget uses a portion of the projected 2006 fund balance to meet expenses and retains a portion of the projected 2006 fund balance to meet contingencies.

Firemen's Pension

Appropriations	Summit Code	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Firemen's Pension Budget Control Level					
Administration		467,951	482,263	494,320	506,678
Death Benefits		12,200	15,000	15,000	15,000
Medical Benefits		7,194,947	8,179,000	8,996,429	9,360,181
Pensions		6,836,635	8,116,000	8,127,000	7,895,000
Transfer to Actuarial Account		1,034,168	914,759	341,767	423,767
Firemen's Pension Budget Control Level	R2F01	15,545,901	17,707,022	17,974,516	18,200,626
Department Total		15,545,901	17,707,022	17,974,516	18,200,626
		2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Resources					
General Subfund		15,545,901	16,422,754	16,884,491	17,071,769
Other		0	1,284,268	1,090,025	1,128,857
Department Total		15,545,901	17,707,022	17,974,516	18,200,626

Firemen's Pension

Firemen's Pension Budget Control Level

Purpose Statement

The purpose of the Firemen's Pension Budget Control Level is to provide responsive benefit services to eligible active and retired firefighters.

Program Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Administration	467,951	482,263	494,320	506,678
Death Benefits	12,200	15,000	15,000	15,000
Medical Benefits	7,194,947	8,179,000	8,996,429	9,360,181
Pensions	6,836,635	8,116,000	8,127,000	7,895,000
Transfer to Actuarial Account	1,034,168	914,759	341,767	423,767
Total	15,545,901	17,707,022	17,974,516	18,200,626

Firemen's Pension: Administration

Purpose Statement

The purpose of the Administration Program is to administer the Medical and Pension Benefits Programs for active and retired members.

Program Summary

There are no substantive changes from the 2006 Adopted Budget.

Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Administration	467,951	482,263	494,320	506,678

Firemen's Pension: Death Benefits

Purpose Statement

The purpose of the Death Benefits Program is to disperse benefits and ensure proper documentation in connection with deceased members' death benefits.

Program Summary

There are no substantive changes from the 2006 Adopted Budget.

Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Death Benefits	12,200	15,000	15,000	15,000

Firemen's Pension

Firemen's Pension: Medical Benefits

Purpose Statement

The purpose of the Medical Benefits Program is to provide medical benefits to eligible members as prescribed by State law.

Program Summary

Increase the Medical Benefits Program by \$817,000 from the 2006 Adopted Budget to meet a projected increase in medical costs. The actuary's projection assumes that the Firemen's Pension Fund will receive the Medicare Part D Retiree Drug Subsidy for prescription costs beginning in 2006.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Medical Benefits	7,194,947	8,179,000	8,996,429	9,360,181

Firemen's Pension: Pensions

Purpose Statement

The purpose of the Pensions Program is to administer the various facets of the members' pension benefits, which includes the calculation of benefits, the dispersal of funds, and pension counseling for active and retired members.

Program Summary

There are no substantive changes from the 2006 Adopted Budget.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Pensions	6,836,635	8,116,000	8,127,000	7,895,000

Firemen's Pension: Transfer to Actuarial Account

Purpose Statement

The purpose of the Transfer to Actuarial Account Program is to fully fund the actuarial pension liability for the fund.

Program Summary

Decrease the Transfer to Actuarial Account Program by \$573,000 from the 2006 Adopted Budget, to reflect a reduction in the discount rate used by the actuary to estimate the required transfer to the actuarial account and a five-year extension of the date for achieving full funding, from 2018 to 2023.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Transfer to Actuarial Account	1,034,168	914,759	341,767	423,767

Firemen's Pension

2007 - 2008 Estimated Revenues for the Firemen's Pension Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
436691	Fire Insurance Premium Tax	693,300	727,120	776,649	815,482
	Total Fire Insurance Premium Tax	693,300	727,120	776,649	815,482
587001	General Subfund	16,206,112	16,422,754	16,884,492	17,071,769
	Total General Subfund	16,206,112	16,422,754	16,884,492	17,071,769
	Total Revenues	16,899,412	17,149,874	17,661,141	17,887,251
379100	Use of Fund Balance	(1,353,511)	557,148	313,375	313,375
	Total Use of Fund Balance	(1,353,511)	557,148	313,375	313,375
	Total Resources	15,545,901	17,707,022	17,974,516	18,200,626

Firemen's Pension

Firemen's Pension Fund

	2005 Actuals	2006 Adopted	2006 Revised	2007 Proposed	2008 Proposed
Beginning Fund Balance	739,000	1,057,148	2,092,511	1,626,750	1,313,376
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	16,899,412	17,149,874	17,162,420	17,661,141	17,887,251
Less: Actual and Budgeted Expenditures	15,545,901	17,707,022	17,628,181	17,974,516	18,200,626
Ending Fund Balance	2,092,511	500,000	1,626,750	1,313,376	1,000,001
Reserves against fund balance	2,092,511	500,000	1,626,750	1,313,376	1,000,001
Total Reserves	2,092,511	500,000	1,626,750	1,313,376	1,000,001
Ending Unreserved Fund Balance	0	0	0	0	0

Law Department

Thomas A. Carr, City Attorney

Contact Information

Department Information Line: Civil Division, (206) 684-8200; Public and Community Safety Division, (206) 684-7757

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/law/>

Department Description

The Law Department serves as counsel to the City's elected officials and agencies, and as the prosecutor in Seattle Municipal Court. Thomas Carr, the Seattle City Attorney, is a nonpartisan elected official.

The Department provides legal advice to City officials to help them achieve their goals, represents the City in litigation, and protects public health, safety, and welfare by prosecuting violations of City criminal and civil ordinances and state law. The three department divisions are Civil, Public and Community Safety, and Administration.

The Civil Division provides legal counsel and representation to the City's elected and appointed policymakers in litigation at all levels of county, state, and federal courts, and administrative agencies. The Division is organized into the following eight specialized areas of practice: Civil Enforcement, Contracts, Employment, Environmental Protection, Land Use, Municipal Law, Torts, and Utilities.

The Public and Community Safety (PCS) Division prosecutes in Seattle Municipal Court crimes punishable by up to a year in jail, provides legal advice to City clients on criminal justice matters, monitors state criminal justice legislation of interest to the City, and participates in criminal justice policy development and management of the criminal justice system. In addition, the Division operates a Victim of Crime program which assists crime victims in obtaining restitution by providing information about the progress of their case and concerning their rights. The Division also operates a volunteer program through which citizens can provide service to, and gain a better understanding of, the criminal justice system.

Proposed Policy and Program Changes

The 2007 Proposed Budget reflects two programmatic increments for the Civil Division and two programmatic changes for the Public and Community Safety (PCS) Division of the Law Department. Staff are added to the Civil Division to handle the City's legal needs related to the development of Alaskan Way Tunnel and Seawall project. These positions will handle legal issues and negotiations related to permitting, utility relocation, and contracting for the project. Also in the Civil Division, a new program using Rule 9 Interns is incorporated to decrease the number of traffic infraction violations dismissed in Seattle Municipal Court. Efficiencies are achieved in the PCS Division through the Seattle Justice Information System (SEAJIS) initiative, enabling this Division to decrease its administrative staffing. Also in the PCS Division, legal work associated with property seized in criminal drug, vice and money laundering cases is performed by a dedicated Attorney, who will work under the direction of the Seattle Police Department's Criminal Investigations Bureau.

Law

	Summit	2005	2006	2007	2008
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Administration Budget Control Level	J1100	1,085,202	1,213,655	1,234,240	1,253,811
Civil Law Budget Control Level	J1300	6,733,510	7,998,127	9,298,514	9,519,513
Public and Community Safety Budget Control Level	J1500	4,922,975	5,273,814	6,303,188	6,514,601
Department Total		12,741,687	14,485,596	16,835,942	17,287,924
Department Full-time Equivalents Total*		137.60	147.60	151.60	151.10

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

	2005	2006	2007	2008
Resources	Actual	Adopted	Proposed	Proposed
General Subfund	12,741,687	14,485,596	16,835,942	17,287,924
Department Total	12,741,687	14,485,596	16,835,942	17,287,924

Administration Budget Control Level

Purpose Statement

The purpose of the Administration Budget Control Level is to collectively recruit, train, evaluate, and retain qualified personnel who reflect the community and can effectively complete their assigned tasks, operate and maintain computer systems that enable department personnel to effectively use work-enhancing technology, and ensure the financial integrity of the Department.

Summary

Transfer \$124,000 and 1.0 FTE in position authority to the Public and Community Safety Budget Control Level to align the budget with actual staffing and expenditures for salary and benefit costs.

Citywide adjustments to labor and other costs, including \$110,000 increase in space rent as described in the Budget Overview, increase the budget by \$145,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$21,000.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Administration	1,085,202	1,213,655	1,234,240	1,253,811
Full-time Equivalents Total*	11.80	11.80	10.80	10.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Civil Law Budget Control Level

Purpose Statement

The purpose of the Civil Law Division Budget Control Level is to provide legal advice to the City's policy-makers, and to defend and represent the City, its employees, and officials before a variety of county, state, and federal courts and administrative bodies.

Summary

Increase budget authority by \$78,000 and add 1.5 FTEs to support the Law Department's effective traffic infraction prosecution program. Traditionally the City Attorney has not dedicated staff to prosecute traffic infraction cases. With a recent rise in number of dismissed cases, Law Department staff undertook a pilot program using Rule 9 attorneys, attorneys-in-training, to prosecute traffic infraction cases. This program has shown such promise that the Mayor proposes to formalize the program with the addition of two 0.5 FTE Legal Interns and 0.5 FTE Administrative Specialist II.

Increase budget authority by \$323,000 and add 2.0 FTE Assistant City Attorneys (ACAs) to handle the City's legal needs related to the development of Alaskan Way Tunnel replacement. These positions will handle legal issues and negotiations related to permitting, utility relocation, and contracting. Adding these positions will help the City avoid incurring higher costs for outside counsel to handle all of this project's legal needs. These expenditures will be covered half by the General Subfund, one quarter by Seattle City Light and one quarter by Seattle Public Utilities.

Transfer \$181,000 in budget and 3.0 FTEs position authority to the Public and Community Safety Budget Control Level to align the budget with actual staffing levels and actual expenditures for salary and benefit costs.

Citywide adjustments to labor and other costs, including a \$769,000 increase in space rent, as described in the Budget Overview, increases the budget by \$1.1 million, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1.3 million.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Civil Law	6,733,510	7,998,127	9,298,514	9,519,513
Full-time Equivalents Total*	72.30	77.30	77.80	77.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Public and Community Safety Budget Control Level

Purpose Statement

The purpose of the Public and Community Safety (PCS) Division Budget Control Level includes prosecuting ordinance violations and misdemeanor crimes, maintaining case information and preparing effective case files for the court appearances of prosecuting attorneys, and assisting and advocating for victims of domestic violence throughout the court process.

Summary

Abrogate 0.5 FTE Administrative Specialist I in 2007 and reduce budget in 2007 by \$21,000 in salary and benefit costs due to efficiencies gained through the implementation of the Seattle Justice Information System program. Another 0.5 FTE Administrative Specialist I is abrogated in 2008.

Increase budget authority by \$93,000 and add 1.0 FTE Assistant City Attorney to provide the Seattle Police Department with the legal work associated with property seizure in criminal drug, vice and money laundering cases. This position is fully supported by funds from the State Drug Forfeiture Fund and by the Vice and Money Laundering Fund.

Transfer in \$305,000 and 4.0 FTEs position authority from both of the other Budget Control Levels to align the budget with actual staffing levels and expenditures for staff salary and benefit costs.

Citywide adjustments to labor and other costs, including a \$439,000 increase in space rent cost as described in the Budget Overview, increase the budget by \$654,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1.03 million.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Public and Community Safety	4,922,975	5,273,814	6,303,188	6,514,601
Full-time Equivalents Total*	53.50	58.50	63.00	62.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Seattle Municipal Court

Fred Bonner, Presiding Judge

Contact Information

Department Information Line: (206) 684-5600

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/courts/>

Department Description

The Seattle Municipal Court is the largest limited jurisdiction court in Washington. The Court is authorized by the State of Washington and the Seattle Municipal Code to hear and decide both criminal and civil matters. The Seattle Municipal Court is committed to excellence in providing fair, accessible, and timely resolution of alleged violations of the Seattle Municipal Code in an atmosphere of respect for the public, employees, and other government entities. The Seattle Municipal Court values and recognizes its employees. The Municipal Court of Seattle is a contributing partner working toward a safe and vital community.

By working with community organizations, the Court has increased access for citizens and enhanced compliance with court-ordered conditions. The Court compliance staff monitors defendant compliance, assesses the treatment needs of defendants, and helps direct defendants to resources that will help them live successfully in the community. The Court continues to leverage additional outside agency resources with City funds to support defendants through successful completion of court orders. Work crews, community service, day reporting, and electronic home monitoring are used as alternatives to jail incarceration. The Mental Health Court, established in 1999, is a defendant-based program and is nationally recognized for serving misdemeanor offenders who are mentally ill or developmentally disabled.

The Court continues to lead judicial administrative reform, working closely with the King County District Court and Superior Court in organizing common court services. Additionally, the Court has expanded its community focus to include both a Community Court and Domestic Violence Court. These specialized courts provide dedicated judicial, staff and social services support to defendants charged with criminal law violations. The Court is working with the Mayor and City Council in 2006 to evaluate the efficacy of these efforts.

Proposed Policy and Program Changes

The 2007 Proposed Budget focuses on making some ongoing and some one-time investments to improve compliance with court orders and to create operational efficiencies. In the Administration Budget Control Level, funding is added to accommodate the implementation of the Seattle Justice Information System's handheld ticketing devices data exchanges between the Court and Seattle Police Department. Additional probation staff are added to the Court Compliance Budget Control Level to increase supervision of probationers. Also, the Court expands its menu of alternatives to incarceration by continuing into 2007 the Day Reporting Center program which was implemented mid-2006. Lastly, in the Court Operations Budget Control Level, the Court will achieve operational efficiencies related to the arraignment courtroom operations.

Municipal Court

	Summit	2005	2006	2007	2008
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Court Administration Budget Control Level	M3000	4,590,987	4,420,929	5,469,466	5,555,141
Court Compliance Budget Control Level	M4000	3,972,526	4,414,029	5,688,703	5,913,274
Court Operations Budget Control Level	M2000	10,671,184	11,144,803	13,815,940	14,283,854
Department Total		19,234,697	19,979,761	24,974,108	25,752,269
Department Full-time Equivalents Total*		226.10	234.60	234.10	234.10
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
Resources		2005	2006	2007	2008
General Subfund		19,234,697	19,979,761	24,974,108	25,752,269
Department Total		19,234,697	19,979,761	24,974,108	25,752,269

Court Administration Budget Control Level

Purpose Statement

The purpose of the Court Administration Budget Control Level is to provide administrative controls, develop and provide strategic direction, and provide policy and program development.

Summary

Increase budget authority by \$10,000 to accommodate salary and benefit increases for the reclassification of a Court Technology position previously classified as an IT-B, but now classified as a IT-A.

Increase budget authority one-time by \$78,000 to fund the Court's portion of the connection to the new Seattle Police Department handheld ticket device database, using the Sonic broker to exchange data, as part of the Seattle Justice Information System (SEAJIS).

Abrogate 2.0 FTE Information Technology Professional B-BU positions due to a change in the Memorandum of Agreement between the Court and the Administrative Office of the Courts (AOC) related to the change in scope of the state's Justice Information System (JIS) replacement project. The Court has partnered with the AOC to develop a replacement information system for the JIS and the Municipal Court Information System (MCIS).

Citywide adjustments to labor and other costs, including a \$615,000 increase in space rent as described in the Budget Overview, increase the budget by \$961,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1.05 million.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Court Administration	4,590,987	4,420,929	5,469,466	5,555,141
Full-time Equivalents Total*	38.00	43.00	41.00	41.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Court Compliance Budget Control Level

Purpose Statement

The purpose of the Court Compliance Budget Control Level is to help defendants understand the Court's expectations and to assist them in successfully complying with court orders.

Summary

Increase of \$105,000 in budget for salary and benefits costs for a 1.0 FTE Probation Counselor - Assigned Personal Recognizance Screener position and for ancillary services to support the Court's Day Reporting Center (DRC) program. The purpose of the DRC is to provide an alternative to incarceration for a population that is largely homeless, has an extensive criminal background, and a history of failing to appear for their court hearings once released on their personal recognizance. This position is critical to implementing the DRC program because this staff member conducts the intake and interview of defendants referred to the DRC and monitors defendants' compliance of their DRC conditions, which are bodies of work central to the program's functioning. This is an increase to position authority granted during 2006 per Ordinance 122083 from 0.5 to 1.0 FTE.

Increase of \$29,000 for salary and benefit costs to backfill for the Grants to Encourage Arrest Program (GEAP) grant funding, originally accepted in 2003 per Ordinance 121072, expiring three-quarters of the way through 2007 for the Intensive Domestic Violence (DV) Probation Counselor position. This adjustment also extends position authority for 1.0 FTE Probation Counselor I after the grant expires. This position provides increased monitoring of DV offenders to increase compliance with court orders and to hold accountable defendants in non-compliance.

Increase of \$103,000 for salary and benefit costs for a new 1.0 FTE Probation Supervisor. The position add restores a December 2002 budget cut, per Ordinance 121033, and lowers the ratio of Probation Supervisors to Probation Counselors from 1:16 to 1:11.

Transfer \$10,000 out of this BCL to the Court Operations BCL in order to align the budget with actual spending in the professional services account group.

Citywide adjustments to labor and other costs, including an increase of \$871,000 for space rent as described in the Budget Overview, increase the budget by \$1.05 million, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1.27 million.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Court Compliance	3,972,526	4,414,029	5,688,703	5,913,274
Full-time Equivalents Total*	51.35	54.85	56.35	56.35

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Court Operations Budget Control Level

Purpose Statement

The purpose of the Court Operations Budget Control Level is to hold hearings and address all legal requirements for defendants and others who come before the Court. Some proceedings are held in formal courtrooms and others in magistrate offices, with the goal of providing timely resolution of alleged violations of City ordinances and misdemeanor crimes committed within the Seattle city limits.

Summary

Increase budget by \$82,000 to accommodate salary and benefit increases for Seattle Municipal Judges and Commissioner implemented in July 2006. This salary increase is in accordance with State legislation, ESSB2 5454 (RCW 43.08.250), which became effective in July 2005.

Increase budget by \$17,000 to accommodate salary and benefit increases for the reclassification of a Judicial support position previously classified as a Executive Assistant, but now classified as a Executive Assistant, Senior.

Transfer \$10,000 to this Budget Control Level from the Court Compliance Budget Control Level in order to align the budget with actual spending in the professional services account group.

In 2008, transfer \$97,000 from Criminal Justice Contracted Services to support the salary and benefits for two new 0.5 FTE Municipal Court Marshal positions. These positions support the move of arraignment courtroom proceedings from the King County Correctional Facility (KCCF) over to the Seattle Justice Center. This is a net zero transaction for the City due to the reduction in the KCCF arraignment courtroom lease in the Criminal Justice Contracted Services Budget. This operational change improves the efficiency of Court, Law Department and public defense staff, by having all court proceedings housed within the Justice Center.

In 2008, abrogate 1.0 FTE Administrative Specialist I and reduce budget by \$53,000 to reflect efficiencies gained through the implementation of the Seattle Justice Information System (SEAJIS) program.

Citywide adjustments to labor and other costs, including a \$2.2 million increase in space rent as described in the Budget Overview, increase the budget by \$2.6 million, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$2.7 million.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Court Operations	10,671,184	11,144,803	13,815,940	14,283,854
Full-time Equivalents Total*	136.75	136.75	136.75	136.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Seattle Police Department

R. Gil Kerlikowske, Chief

Contact Information

Department Information Line: (206) 684-5577

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/police/>

Department Description

The Seattle Police Department (SPD) prevents crime, enforces laws, and supports quality public safety by delivering respectful, professional, and dependable police services. SPD operates within a framework that divides the city into five geographical areas called "precincts." These precincts define east, west, north, south, and southwest patrol areas, with a police station in each. The Department's organizational model places neighborhood-based emergency response and order-maintenance services at its core, allowing SPD the greatest flexibility in managing public safety. Under this model, neighborhood-based enforcement personnel in each precinct assume responsibility for public safety management within their geographic area and neighborhood-based officers serve as primary crime-prevention and law enforcement resources for the areas they serve. Property crimes and crimes involving juveniles are investigated by precinct-based investigators whereas detectives in centralized units conduct follow-up investigations in other types of crimes. The Department also has citywide responsibility for enhancing the City's capacity to plan for, respond to, recover from and reduce the impacts of a wide range of emergencies and disasters. Other parts of the Department function to train, equip, and provide policy guidance, human resources, communications and technology support to those delivering direct services to the public.

Proposed Policy and Program Changes

Program Reorganizations:

Transfer 25.0 FTE Police Officer Patrol positions from the Deputy Chief of Operation program to the five precincts to distribute the police positions that were created in 2005. The 25 positions are distributed as follows: 7.0 FTE to the North Precinct, 4.0 FTE to the South Precinct, 4.0 FTE to the East Precinct, 6.0 FTE to the West Precinct and 4.0 FTE to the Southwest Precinct.

Transfer 4.0 FTE Crime Scene Investigation (CSI) staff including 1 Police Sergeant Detective, 1 Police Officer Detective, and 2 Police Officer Homicide Detectives from Criminal Investigations to Violent Crimes Investigations. Experience has shown that CSI detectives work most consistently with Violent Crimes Investigations and are transferred there to provide supervisory continuity.

Transfer 1.0 FTE Police Officer Detective position from the East Precinct to the Narcotics Investigations program to move the Drug Court Liaison and to provide closer coordination between the Drug Court and the Department's narcotics enforcement programs.

Transfer 5.5 FTE Crime Analysis positions, including 1 Police Sergeant Detective, 4 Police Officer Detectives, and .5 Programmer Analyst from the Audit & Inspection Program to the Special Investigations program. The Crime Analysis Unit had been combined with Patrol Deployment in 2006, but it was found that CAU's work products and schedule are better integrated with those in the Criminal Investigations Bureau.

Transfer 2.0 FTE Police Officer Detective positions to move the Mayor's security unit from Homeland Security Program to Emergency Preparedness Bureau Administration program. The Bureau Administration program can provide more consistent oversight of this unit.

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Transfer 1.0 FTE Admin Staff Assistant from the Records/Files program to Field Support Bureau Administration program to provide consistent oversight of the Department's use-of-force record-keeping system and data analysis.

Transfer 1.0 FTE Manager I position, 7.0 FTE Administrative Specialist II positions and 1.0 FTE Administrative Specialist III positions to move the Public Request unit from the Field Support program to the Records / Files program. Revamping and redesign of all records related functions has occurred in 2006 in anticipation of the new Records Management System. This transfer is part of that process.

Transfer 1.0 FTE Administrative Specialist 1 position from the Records Files program to Human Resources Management program to support the personnel and recruiting record-keeping functions.

Program Changes:

Add 5.0 FTE Police Officer positions and 1.0 FTE Police Lieutenant position to the precincts. The Executive creates the positions after the Department abrogated 6 contract Sound Transit positions. The positions were under contract to provide traffic control services at light rail construction sites. With the expiration of the contract and resulting revenue loss, the positions were due to sunset at the end of 2006. The addition of the precinct positions will ensure that the number of sworn officers is maintained in 2007 and that new resources are added to the precincts.

Abrogate 5.0 FTEs including 1.0 Police Motorcycle Sergeant and 4.0 Police Motorcycle officers in 2008 for the grant-funded Metro Tunnel retrofit work that sunsets at the end of 2007. Position incumbents will transfer into vacant sworn positions.

Add 1.0 FTE Automated Fingerprint Identification System (AFIS) Latent Print Examiner, 1.0 FTE Sr. Photographer and \$166,000 as part of the expenditure package that will be funded with the renewal in September of the King County AFIS levy.

Add 2.0 FTE Information Technology Professional staff and \$222,000 for ongoing operations and maintenance support of the Seattle Justice Information System (SeaJIS). In the last two years, grant revenue covered program operating and maintenance expenses. The program also receives \$200,000 for software licensing and an equipment replacement and upgrade.

Add 1.0 FTE Senior Deployment Analyst position and \$94,000 to extend a position that is currently budgeted, but is scheduled to sunset at the end of 2006. The Analyst will continue to help the Department implement its CAD/RMS systems, which have been delayed until late 2007.

Add 3.0 FTE Parking Enforcement Officer positions and \$288,000 to enforce parking laws at the new 2,160 paid spaces being added to the S. Lake Union neighborhood. Position authority is provided January 1, 2007, budget is provided to fund positions starting April 1, July 1 and September 1.

Add 3.0 FTE Parking Enforcement Officer positions that are unfunded to be used for training and pre-hire for advance fill for known upcoming vacancies.

Other Resource Adds:

Add \$180,000 for the next SeaJIS project, which will connect the Courts and Law Department to SPD's Records Management System. This will allow SPD Records information to be transferred electronically to the other SeaJIS departments, which are the Law Department and Municipal Court.

Add \$85,000 to purchase software that will allow SPD detectives to track statewide pawnshop merchandise and check for stolen property.

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Add \$240,000 to support a backup Geographic Information System (GIS) at the City's Emergency Operations Center (EOC). This will also allow for real-time communication between the EOC and the primary citywide GIS system.

Add \$585,000 and 1.5 FTE Information Technology Professional positions for in-car camera and mobile data computer (MDC) conversion. The two units will be combined into a video mobile data computer (VMDC), which will cost less to purchase and operate than separate camera and MDC systems. The Department will use savings and the additional funding provided to purchase laptops for every Patrol officer. The portable laptops will be used to complete police reports electronically and to transfer them into the Department's new Records Management System.

Add \$200,000 to deploy a Global Positioning System (GPS) /Advanced Vehicle Location (AVL) system in each Patrol Vehicle. The system will allow dispatch to immediately determine on a GIS mapping device the location of every Patrol vehicle and its proximity to any crime scene.

Add \$22,000 to the overtime budget for traffic services covered in the contract with Sound Transit. If the City does not receive the \$22,000, then the budget authority will be reversed in the 2007 Fourth Quarter Supplemental Budget.

Add \$453,000 in 2007 and \$464,000 in 2008 to the West Precinct Patrol Program to fund security services at Seattle Center events. Previously, officers provided security while working off-duty through the Seattle Police Trust. This action moves the hours onto the SPD budget and will require that SPD officers are on-duty when working the events. The additional funding will largely be offset by revenue that will be collected from Seattle Center vendors and promoters.

Add \$10,000 to the D/C Administration Program for SPD to coordinate removal of abandoned property that cannot be removed under the Department's tow contract or by Seattle Public Utilities illegal dumping crews.

Add \$487,000 to the D/C Administration Program for the purchase of 10 new patrol vehicles. The new vehicles give the Department the ability to field more single-officer units, enhancing its first-response capability. Another \$224,000 is added for the ongoing operating, maintenance and replacement of the vehicles.

Add \$50,000 to the D/C Administration Program to continue converting the Department's non-patrol vehicles to hybrid vehicles over a six year period. The ongoing \$50,000 in funding will ensure that all non-patrol vehicles are converted as they are due on the FFD replacement schedule.

Add \$275,000 to the D/C Administration Program to move the Internal Investigations unit (Office of Professional Accountability) from an inadequate space in the Justice Center that was not very functional for its activities to a larger space in the Seattle Municipal Tower.

Add \$583,000 to appropriate the Department's state drug and money laundering forfeiture expenditures in the Proposed Budget. Pursuant to Council resolution, the expenditures and revenue receipts from these funds have previously been appropriated in separate legislation that was submitted to the Council on an annual basis. Reflected in this expenditure is the addition of several one-time items that are funded by one-time balances in the funds. Expenditures include the purchase of a vehicle that will be used by the Narcotics program to support drug abatement activities, as well as funding for narcotics training for members of the Narcotics program, the precincts' Anti-crime Teams (ACTs), and the Special Weapons and Tactics (SWAT) teams; two vehicles used in narcotics and canine, and other equipment for the Narcotics program. In addition to paying for two detectives and two administrative support positions in the Narcotics program, there is funding to underwrite the cost of property seizures and forfeitures. Outside the department, the appropriation pays the expenditures for the state's share of forfeited resources, partial salary costs for a clerk and attorney in the County Prosecutor's Office, and the City Hearing Examiner's costs of conducting drug abatement hearings. Also outside the SPD budget and

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appropriated in the Law Department is a Civil Division attorney who will perform forfeiture-related work and report to the SPD Investigations Bureau.

Add \$200,000 to develop a citywide pandemic response plan. The plan will describe how to continue services in the event of a pandemic and identify the priority equipment and training needed by City departments in order to appropriately respond to such an event.

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Appropriations	Summit Code	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Criminal Investigations					
Criminal Investigations Administration Budget Control Level	P7000	4,405,569	4,404,236	4,290,493	4,440,904
Narcotics Investigations Budget Control Level	P7700	3,715,776	3,329,638	4,176,662	4,235,239
Special Investigations Budget Control Level	P7800	2,227,147	3,201,798	3,911,858	4,058,521
Special Victims Budget Control Level	P7900	4,421,042	4,423,052	4,710,169	4,891,741
Violent Crimes Investigations Budget Control Level	P7100	7,470,580	5,056,384	5,824,260	6,044,460
Total Criminal Investigations		22,240,114	20,415,108	22,913,442	23,670,866
Emergency Preparedness					
Emergency Management Operations Budget Control Level	P3420	1,346,964	1,420,006	1,799,734	1,648,125
Emergency Preparedness Administration Budget Control Level	P3400	219,071	233,279	518,657	535,746
Homeland Security Budget Control Level	P3440	5,818,664	7,463,796	7,506,819	7,748,758
Total Emergency Preparedness		7,384,699	9,117,081	9,825,210	9,932,629
Field Support Bureau					
Communications Budget Control Level	P8200	10,461,983	10,766,324	11,749,433	12,146,674
Data Center Budget Control Level	P8600	2,750,430	2,394,676	2,528,808	2,621,890
Education and Training Budget Control Level	P8700	0	0	0	0
Field Support Administration Budget Control Level	P8000	1,159,742	870,134	448,948	463,754
Human Resources Management Budget Control Level					
Human Resources Management		3,602,220	3,737,995	4,126,843	4,288,404
Human Resources Management Budget Control Level	P8800	3,602,220	3,737,995	4,126,843	4,288,404
Information Technology Budget Control Level	P8300	5,421,940	7,679,026	8,735,298	7,573,239

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Appropriations	Summit Code	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Records/Files Budget Control Level	P8500	2,178,583	2,276,512	2,839,787	2,950,145
Total Field Support Bureau		25,574,898	27,724,667	30,429,116	30,044,106
Patrol Operations					
East Precinct Budget Control Level	P6600	17,415,428	17,239,972	18,239,711	18,901,482
Metro Special Response Budget Control Level	P6300	8,765,745	8,919,107	9,387,343	9,738,866
North Precinct Patrol Budget Control Level	P6200	21,801,324	21,417,314	22,838,375	23,681,555
Patrol Operations Administration Budget Control Level	P6000	1,255,099	669,907	703,705	727,919
South Precinct Patrol Budget Control Level	P6500	11,487,035	11,687,416	12,619,999	13,063,056
Southwest Precinct Patrol Budget Control Level	P6700	10,538,530	10,126,842	11,015,288	11,401,938
Traffic Enforcement Budget Control Level	P6800	12,428,900	12,986,164	13,372,391	13,160,406
West Precinct Patrol Budget Control Level	P6100	20,908,604	20,661,015	22,738,617	23,562,805
Total Patrol Operations		104,600,665	103,707,737	110,915,429	114,238,026
Police Administration					
Chief of Police Budget Control Level	P1000	7,383,765	783,623	904,610	931,351
Deputy Chief Administration Budget Control Level	P1600	22,426,395	24,697,505	31,878,368	31,770,471
Deputy Chief Operations Budget Control Level	P1800	2,341,391	2,447,339	600,574	624,636
Office of Professional Accountability Budget Control Level	P1300	1,355,068	1,376,588	1,468,742	1,520,735
Total Police Administration		33,506,619	29,305,055	34,852,294	34,847,193
Department Total		193,306,995	190,269,648	208,935,491	212,732,818
Department Full-time Equivalents Total*		1,805.75	1,840.25	1,851.25	1,846.25

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Resources	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
General Subfund	193,306,995	190,269,648	208,935,491	212,732,818
Department Total	193,306,995	190,269,648	208,935,491	212,732,818

Criminal Investigations

Criminal Investigations Administration Budget Control Level

Purpose Statement

The purpose of the Criminal Investigations Administration program is to direct and support the work of employees in the Criminal Investigations Bureau by providing oversight and policy guidance, and technical support so these employees can execute their job duties effectively and efficiently. The program also includes the Internet Crimes against Children and Human Trafficking section and the Crime Gun Initiative analyst.

Summary

Add 1.0 FTE Automated Fingerprint Identification System (AFIS) Latent Print Examiner, 1.0 FTE Sr. Photographer and \$166,000 as part of the expenditure package that will be funded with the renewal of the King County AFIS Levy in 2007.

Transfer 4.0 FTE Crime Scene Investigation (CSI) staff including 1 Police Sergeant Detective and 3 Police Officer Detectives and \$533,000 from Criminal Investigations to Violent Crimes Investigations.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$253,000, for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$114,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Criminal Investigations Administration	4,405,569	4,404,236	4,290,493	4,440,904
Full-time Equivalents Total*	58.50	54.50	52.50	52.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Narcotics Investigations Budget Control Level

Purpose Statement

The purpose of the Narcotics Investigations program is to apply a broad range of professional investigative skills to interdict narcotics activities affecting the community and region to hold offenders involved in these activities accountable and to ensure public safety.

Summary

Transfer 1.0 FTE Police Officer Detective position and \$97,000 from the East Precinct to the Narcotics Investigations program to move the Drug Court Liaison.

Add \$583,000 to appropriate the Department's state drug and money laundering forfeiture expenditures in the Proposed Budget. Pursuant to Council resolution, the expenditures and revenue receipts from these funds have previously been appropriated in separate legislation that was submitted to the Council on an annual basis. Reflected in this expenditure is the addition of several one-time items that are funded by one-time balances in the funds. Expenditures include the purchase of a vehicle that will be used by the Narcotics program to support drug abatement activities, as well as funding for narcotics training for members of the Narcotics program, the precincts' Anti-crime Teams (ACTs), and the Special Weapons and Tactics (SWAT) teams; two vehicles used in narcotics and canine, and other equipment for the Narcotics program. In addition to paying for two detectives and two administrative support positions in the Narcotics program, there is funding to underwrite the cost of property seizures and forfeitures. Outside the department, the appropriation pays the expenditures for the state's share of forfeited resources, partial salary costs for a clerk and attorney in the County Prosecutor's Office, and the City Hearing Examiner's costs of conducting drug abatement hearings. Also outside the SPD budget and appropriated in the Law Department is a Civil Division attorney who will perform forfeiture-related work and report to the SPD Investigations Bureau.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$166,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$847,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Narcotics Investigations	3,715,776	3,329,638	4,176,662	4,235,239
Full-time Equivalents Total*	32.00	32.00	33.00	33.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Special Investigations Budget Control Level

Purpose Statement

The purpose of the Special Investigations program is to apply a broad range of professional investigative and analytical skills toward investigating and interdicting vehicle theft, fraud, forgery, and financial exploitation cases, vice crimes and organized crime activities in the community and toward identifying and describing crime patterns and trends, in order to hold offenders involved in these activities accountable and to ensure public safety.

Summary

Transfer 5.5 FTE Crime Analysis positions including 1 Police Officer Sergeant, 4 Police Officer Detectives, and 0.5 Programmer Analyst and \$552,000 from the Audit & Inspection Program to the Special Investigations program.

Increase the 0.5 FTE Information Technology Programmer Analyst position in the Crime Analysis unit of the Special Investigations program to 1.0 FTE to accommodate the full-time workload demands of geo-coding analysis.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$158,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$710,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Special Investigations	2,227,147	3,201,798	3,911,858	4,058,521
Full-time Equivalents Total*	20.00	32.00	38.00	38.00

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Special Victims Budget Control Level

Purpose Statement

The purpose of the Special Victims program is to apply a broad range of professional investigative skills to cases involving family violence, sexual assault, child and elder abuse, and custodial interference so as to hold offenders accountable, prevent additional harm to victims, and ensure public safety.

Summary

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$287,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$287,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Special Victims	4,421,042	4,423,052	4,710,169	4,891,741
Full-time Equivalents Total*	48.00	49.00	49.00	49.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Violent Crimes Investigations Budget Control Level

Purpose Statement

The purpose of the Violent Crimes Investigations program is to apply a broad range of professional investigative skills and crime scene investigation techniques to homicide, assault, robbery, bias crimes, missing persons, extortion, threat and harassment, and gang-related cases, in order to hold offenders accountable, prevent further harm to victims, and ensure public safety.

Summary

Transfer 4.0 FTE Crime Scene Investigation (CSI) staff including 1 Police Sergeant Detective, 1 Police Officer Detective, and 2 Police Officer Homicide Detectives and \$533,000 from Criminal Investigations to Violent Crimes Investigations to provide a closer working relationship between CSI and homicide/robbery units where detectives handle related cases.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$235,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$768,000.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Violent Crimes Investigations	7,470,580	5,056,384	5,824,260	6,044,460
Full-time Equivalents Total*	73.00	51.00	55.00	55.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Emergency Preparedness

Emergency Management Operations Budget Control Level

Purpose Statement

The purpose of the Emergency Management Operations program is to coordinate the City's preparedness for, response to, recovery from, and mitigation to reduce the effects of disasters and emergencies, so that public resources are used effectively, injuries and loss of life are minimized, and public safety and order are maintained.

Summary

Add \$200,000 to develop a citywide pandemic response plan. The plan will describe how to continue services in the event of a pandemic and identify the priority equipment and training needed by City departments in order to appropriately respond to such an event.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$180,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$380,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Emergency Management Operations	1,346,964	1,420,006	1,799,734	1,648,125
Full-time Equivalents Total*	13.00	13.00	13.00	13.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Emergency Preparedness Administration Budget Control Level

Purpose Statement

The purpose of the Emergency Preparedness Administration program is to enhance the City's readiness to deal with disasters, both natural and manmade, and to provide oversight and policy direction for the Emergency Preparedness Bureau, including the City's Emergency Management and Homeland Security programs and the Mayor's Security Detail, ensuring that all personnel are properly trained and equipped to accomplish the Bureau's mission.

Summary

Transfer 2.0 FTE Police Officer Detective positions and \$270,000 to move the Mayor's security unit from Homeland Security to Emergency Preparedness Administration for better administrative oversight.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$16,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$286,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Emergency Preparedness Administration	219,071	233,279	518,657	535,746
Full-time Equivalents Total*	2.00	2.00	4.00	4.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Homeland Security Budget Control Level

Purpose Statement

The purpose of the Homeland Security program is to conduct threat and vulnerability assessments of City facilities and infrastructure; to prepare response plans should such facilities be targeted or suffer damage; to staff the SPD Operations Center (SPOC); and to plan special operations so the Department is well prepared to respond should the city face a disaster, emergency, or other special event.

Summary

Transfer 2.0 FTE Police Officer Detective positions and \$270,000 to move the Mayor's security unit from Homeland Security to Emergency Preparedness.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$312,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$43,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Homeland Security	5,818,664	7,463,796	7,506,819	7,748,758
Full-time Equivalents Total*	25.00	41.00	39.00	39.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Field Support Bureau

Communications Budget Control Level

Purpose Statement

The purpose of the Communications program is to receive and dispatch calls made to the 911 telecommunications system, so that the emergency and priority needs of callers are met in a timely manner and police officers are well-advised of the circumstances surrounding the calls to which they are responding.

Summary

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$983,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$983,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Communications	10,461,983	10,766,324	11,749,433	12,146,674
Full-time Equivalents Total*	117.00	117.00	117.00	117.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Data Center Budget Control Level

Purpose Statement

The purpose of the Data Center program is to provide timely and accurate entry of crime incidents, arrests, and other enforcement actions into local, state and federal records systems so that other agencies and the public are informed of public safety actions undertaken by the Department, those actions are well-documented, and offenders are held accountable.

Summary

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$134,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$134,000.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Data Center and Public Request	2,750,430	2,394,676	2,528,808	2,621,890
Full-time Equivalents Total*	44.00	35.00	35.00	35.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Field Support Administration Budget Control Level

Purpose Statement

The purpose of the Field Support Administration program is to provide policy direction and guidance to the employees and programs in the Bureau, so they can execute their responsibilities effectively and efficiently. The Public Request function has until 2007 been included in this budget.

Summary

Transfer 1.0 FTE Admin Staff Assistant and \$72,000 from the Records/Files program to Field Support Bureau Administration program to maintain the Department's use-of-force record-keeping system.

Transfer 1.0 FTE Manager I position, 7.0 FTE Administrative Specialist II positions and 1.0 FTE Administrative Specialist III positions and \$582,000 to move the Public Request unit from the Field Support Bureau Administration program to the Records Files program as part of a revamping of records management activities in anticipation of implementing the new Records Management System by the end of 2007.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$89,000, for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$421,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Field Support Administration	1,159,742	870,134	448,948	463,754
Full-time Equivalents Total*	2.00	11.00	3.00	3.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Human Resources Management Budget Control Level

Purpose Statement

The purpose of the Human Resources program is to recruit, hire, and retain employees; to provide employment-related services; to ensure compliance with labor and employment laws; and to oversee the Department's labor relations activities, so Department managers and employees can perform their job duties effectively and efficiently.

Program Summary

Transfer 1.0 FTE Administrative Specialist 1 position and \$52,000 from the Records / Files program to Human Resources Management to support record-keeping functions related to personnel and recruitment.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$337,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$389,000.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Human Resources Management	3,602,220	3,737,995	4,126,843	4,288,404
Full-time Equivalents Total*	51.25	51.25	52.25	52.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology Budget Control Level

Purpose Statement

The purpose of the Information Technology program is to provide Department employees with accurate, timely, secure, and cost-effective information systems and services enabling them to carry out their duties effectively and efficiently.

Summary

Add 2.0 FTE Information Technology Professional staff and \$222,000 for ongoing operations and maintenance support of the Seattle Justice Information System (SeaJIS). In the last two years, grant revenue covered program operating and maintenance expenses. The program also receives \$200,000 for software licensing and to replace equipment that has gone past its useful life.

Add \$180,000 for the next SeaJIS project, which will connect the Courts and Law Department to SPD's Records Management System. This will allow SPD Records information to be transferred electronically to the other SeaJIS departments.

Add \$85,000 to purchase software that will allow SPD detectives to track statewide pawnshop merchandise and check for stolen property.

Add \$240,000 to support a backup GIS system at the City Emergency Operations Center (EOC). This will also allow for real time communication between the EOC and the primary citywide GIS system.

Add \$585,000 and 1.5 FTE Information Technology Professional positions for in-car camera and mobile data computer (MDC) conversion. The two units will be combined into a Video Mobile Data Computer (VMDC), which will cost less to purchase and operate than separate camera and MDC systems. The Department will use savings and the additional funding provided to purchase laptops for every Patrol officer. The portable laptops will be used to complete police reports electronically and to transfer them into the Department's new Records Management System.

Add \$200,000 to deploy a Global Positioning System (GPS) /Advanced Vehicle Location (AVL) system in each Patrol vehicle. The system will allow dispatch to immediately determine the location of every Patrol vehicle and its proximity to any crime scene on a GIS mapping device.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, and removal of one-time authority in the 2006 budget, decrease the budget by \$656,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1.06 million.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Information Technology	5,421,940	7,679,026	8,735,298	7,573,239
Full-time Equivalents Total*	28.00	28.50	32.00	32.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Records/Files Budget Control Level

Purpose Statement

The purpose of the Records Files program is to organize and maintain original records of criminal incidents, arrests, stolen property, and auto impounds for ready access and retrieval so the Department's enforcement actions are well-documented and offenders are held accountable.

Summary

Transfer 1.0 FTE Administrative Staff Assistant and \$72,000 from the Records/Files program to Field Support Bureau Administration program to consolidate maintenance of use-of force-records.

Transfer 1.0 FTE Administrative Specialist I position and \$52,000 from the Records Files program to Human Resources Management program to support record-keeping related to personnel and recruitment.

Transfer 1.0 FTE Manager I position, 7.0 FTE Administrative Specialist II positions and 1.0 FTE Administrative Specialist III positions and \$582,000 to move the Public Request unit from the Field Support Bureau Administration program to the Records Files program. This is part of a broader revamping of record management functions in anticipation of the new Records Management System.

Abrogate 1.0 FTE Administrative Specialist in the administration unit of the Records / Files program due to program efficiencies.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$105,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$563,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Records/Files	2,178,583	2,276,512	2,839,787	2,950,145
Full-time Equivalents Total*	40.00	40.00	46.00	46.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Patrol Operations

East Precinct Budget Control Level

Purpose Statement

The purpose of the East Precinct program is to provide the full range of public safety and order maintenance services to residents of, and visitors to, the East Precinct, so they can be safe in their homes, schools, businesses, and the community at large.

Summary

Transfer 4.0 FTE Police Officer Patrol positions and \$309,000 from the Deputy Chief of Operations program to the East Precinct to distribute to the precincts the new police positions that were created in 2005.

Transfer 1.0 FTE Police Officer Detective position and \$97,000 from the East Precinct to the Narcotics Investigations program, thereby locating the Drug Court Liaison in the Narcotics program.

Create 1.0 FTE Police Officer Patrol position and add \$114,000 to fund the position. The Executive creates the new position after the Department abrogated six sworn positions on contract with Sound Transit that provided traffic control services at light rail construction sites and that sunset before December 31, 2006. With the expiration of the contract and resulting revenue loss, the position cuts at mid-year and year-end 2006 reduced the number of overall sworn officers. The Executive provides new funding and the new position to enhance patrol and to ensure that the Department's sworn strength is maintained.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$674,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1.0 million.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
East Precinct	17,415,428	17,239,972	18,239,711	18,901,482
Full-time Equivalents Total*	180.00	180.00	184.00	184.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Metro Special Response Budget Control Level

Purpose Statement

The purpose of the Metro Special Response program is to deploy specialized response units in emergency, crowd control, special event, search, hostage, crisis, and water-related situations, and to monitor and protect critical site infrastructure to protect lives and property, aid the work of uniformed officers and detectives, and ensure the safety of the public.

Summary

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$468,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$468,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Metro Special Response	8,765,745	8,919,107	9,387,343	9,738,866
Full-time Equivalents Total*	81.00	83.00	83.00	83.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

North Precinct Patrol Budget Control Level

Purpose Statement

The purpose of the North Precinct program is to provide the full range of public safety and order maintenance services to residents of, and visitors to, the North Precinct, so that they can be safe in their homes, schools, businesses, and the community at large.

Summary

Transfer 7.0 FTE Police Officer Patrol positions and \$541,000 from the Deputy Chief of Operations program to the North Precinct to distribute to the precincts the new police positions that were created in 2005.

Create 1.0 FTE Police Officer Patrol position and add \$114,000 to fund the position. The Executive creates the new position after the Department abrogated 6 sworn positions on contract with Sound Transit that provided traffic control services at light rail construction sites and that sunset before December 31, 2006. With the expiration of the contract and resulting revenue loss, the position cuts at mid-year and year-end 2006 reduced the number of overall sworn officers. The Executive provides new funding and the new position to enhance patrol and to ensure that the Department's sworn strength is maintained.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$766,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1.42 million.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
North Precinct Patrol	21,801,324	21,417,314	22,838,375	23,681,555
Full-time Equivalents Total*	221.00	221.00	229.00	229.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Patrol Operations Administration Budget Control Level

Purpose Statement

The purpose of the Patrol Operations Administration program is to provide oversight and direction to Patrol Operations, including the Department's five precincts, Metro Special Response units, and the Traffic Enforcement program, to ensure that personnel are properly trained, supervised, and equipped to perform their jobs effectively.

Summary

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$34,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$34,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Patrol Operations Administration	1,255,099	669,907	703,705	727,919
Full-time Equivalents Total*	5.00	6.00	6.00	6.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

South Precinct Patrol Budget Control Level

Purpose Statement

The purpose of the South Precinct program is to provide the full range of public safety and order maintenance services to residents of, and visitors to, the South Precinct, so that they can be safe in their homes, schools, businesses, and the community at large.

Summary

Transfer 4.0 FTE Police Officer Patrol positions and \$309,000 from the Deputy Chief of Operations program to the South Precinct to distribute to the precincts the new police positions that were created in 2005.

Create 1.0 FTE Police Officer Patrol position and add \$114,000 to fund the position. The Executive creates the new position after the Department abrogated six sworn positions on contract with Sound Transit that provided traffic control services at light rail construction sites and that sunset before December 31, 2006. With the expiration of the contract and resulting revenue loss, the position cuts at mid-year and year-end 2006 reduced the number of overall sworn officers. The Executive provides new funding and the new position to enhance patrol to ensure that the Department's sworn strength is maintained.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$510,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$933,000.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
South Precinct Patrol	11,487,035	11,687,416	12,619,999	13,063,056
Full-time Equivalents Total*	118.00	122.00	127.00	127.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Southwest Precinct Patrol Budget Control Level

Purpose Statement

The purpose of the Southwest Precinct program is to provide the full range of public safety and order maintenance services to residents of, and visitors to, the Southwest Precinct, so they can be safe in their homes, schools, businesses, and the community at large.

Summary

Transfer 4.0 FTE Police Officer Patrol positions and \$309,000 from the Deputy Chief of Operations program to the Southwest Precinct to distribute to the precincts the new police positions that were created in 2005.

Create 1.0 FTE Police Officer Patrol position and 1.0 FTE Police Lieutenant position and add \$262,000 to fund the positions. The Executive creates the new positions after the Department abrogated six sworn positions on contract with Sound Transit that provided traffic control services at light rail construction sites and that sunsetted before December 31, 2006. With the expiration of the contract and resulting revenue loss, the position cuts at midyear and year-end 2006 reduced the number of overall sworn officers. The Executive provides new funding and the new positions to enhance patrol and to ensure that the Department's sworn strength is maintained.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$317,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$888,000.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Southwest Precinct Patrol	10,538,530	10,126,842	11,015,288	11,401,938
Full-time Equivalents Total*	110.00	108.00	114.00	114.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Traffic Enforcement Budget Control Level

Purpose Statement

The purpose of the Traffic Enforcement program is to enforce traffic laws and ordinances, provide traffic control at special events and for large construction projects, respond to and investigate traffic accidents, and address chronic traffic and parking problems so city residents and visitors have reasonable access to homes, schools, and businesses, traffic congestion is minimized, and public safety is enhanced. The Metro Tunnel closure project resources are in this budget.

Summary

Add \$22,000 to the overtime budget to provide additional hours of traffic services in the contract with Sound Transit. If the City does not receive the \$22,000, then the authority will be reversed in the 2007 Fourth Quarter Supplemental Budget.

Cut 3.0 FTE Police Officer Motorcycle positions and annualize in the Proposed Biennial Budget a cut of 2.0 FTE Police Officer Motorcycle positions and 1.0 Police Sergeant Motorcycle position that were eliminated in the 2006 Second Quarter Supplemental Budget Ordinance # 122130. The total cut for these items is \$683,000. The positions are cut to reflect completion of the Sound Transit light rail project and the termination of the contract for traffic control services. The cut positions are the basis for the creation of six new positions in the precincts covered elsewhere in this document.

Add 3.0 FTE Parking Enforcement Officer positions and \$288,000 to provide parking services at the new 2,160 paid spaces being added to the South Lake Union neighborhood. Position authority is provided January 1, 2007, and budget is provided to fund positions starting February 1, April 1, and July 1 in 2007 and annualized in 2008.

Add 3.0 FTE Parking Enforcement Officer positions that are unfunded to be used for training and pre-hire for advance fill for known upcoming vacancies.

Abrogate in the second year of the biennium 4.0 FTE Police Officer Motorcycle positions, 1.0 FTE Police Sergeant Motorcycle position and \$608,000 for Metro Tunnel traffic control positions projected to sunset when the project is completed in the fall of 2007.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$760,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$387,000.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Traffic Enforcement	12,428,900	12,986,164	13,372,391	13,160,406
Full-time Equivalents Total*	144.50	147.50	147.50	142.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

West Precinct Patrol Budget Control Level

Purpose Statement

The purpose of the West Precinct program is to provide the full range of public safety and order maintenance services to residents of, and visitors to, the West Precinct, so that they can be safe in their homes, schools, businesses, and the community at large.

Summary

Add \$453,000 to fund security services at Seattle Center events. Previously, officers provided security while working off-duty through the Seattle Police Trust. This action moves the hours onto the SPD budget and will require that SPD officers are on-duty when working the events. The additional funding will largely be offset by revenue that will be collected from Seattle Center vendors and promoters.

Transfer 6.0 FTE Police Officer Patrol positions and \$464,000 from the Deputy Chief of Operation program to the West Precinct to distribute to the precincts the new police positions that were created in 2005.

Create 1.0 FTE Police Officer Patrol position and add \$114,000 to fund the position. The Executive creates the new position after the Department abrogated six sworn positions on contract with Sound Transit that provided traffic control services at light rail construction sites and that sunset before December 31, 2006. With the expiration of the contract and resulting revenue loss, the position cuts at mid-year and year-end 2006 reduced the number of overall sworn officers. The Executive provides new funding and the new position to enhance patrol and to ensure that the Department's sworn strength is maintained.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$1.05 million, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$2.08 million.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
West Precinct Patrol	20,908,604	20,661,015	22,738,617	23,562,805
Full-time Equivalents Total*	219.00	218.00	225.00	225.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Police Administration

Chief of Police Budget Control Level

Purpose Statement

The purpose of the Chief of Police program is to lead and direct Department employees and to provide legal and policy guidance so the Department can provide the city with professional, dependable, and respectful public safety services.

Summary

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$121,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$121,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Chief of Police	7,383,765	783,623	904,610	931,351
Full-time Equivalents Total*	7.00	5.00	5.00	5.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Deputy Chief Administration Budget Control Level

Purpose Statement

The purpose of the Deputy Chief Administration program is to oversee the organizational support functions of the Department, ensuring they operate effectively and efficiently, so that the Department can achieve its mission.

Summary

Add \$10,000 for SPD to coordinate removal of abandoned property that cannot be removed under the Department's tow contract or by Seattle Public Utilities illegal dumping crews.

Add \$487,000 for the purchase of 10 new patrol vehicles. The new vehicles give the Department the ability to field more single-officer units, enhancing its first response capability. Another \$224,000 is added for the ongoing operating, maintenance and replacement of the vehicles.

Continue 1.0 FTE Senior Deployment Analyst position and add \$94,000 to extend a position that is scheduled to sunset at the end of 2006. The Analyst will continue to help the Department implement its CAD / RMS systems, which have been delayed until late 2007.

Add \$50,000 to continue converting the Department's non-patrol vehicles to hybrid vehicles. The ongoing \$50,000 in funding will ensure that all non-patrol vehicles are converted as they are due on the Fleets replacement schedule, which should replace the entire non-patrol fleet in six years.

Add \$275,000 to move the Internal Investigations unit (Office of Professional Accountability) from an inadequate space in the Justice Center to a larger and more appropriate space in the Seattle Municipal Tower.

Transfer 5.5 FTE Crime Analysis positions including 1 Police Sergeant Detective, 4 Police Officer Detectives, and .5 Programmer Analyst and \$552,000 from the Audit & Inspection Program to the Special Investigations program.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$6.59 million, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$7.18 million.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Deputy Chief Administration	22,426,395	24,697,505	31,878,368	31,770,471
Full-time Equivalents Total*	131.00	151.50	146.00	146.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Deputy Chief Operations Budget Control Level

Purpose Statement

The purpose of the Deputy Chief Operations program is to oversee the operational functions of the Department, ensuring they are effective and efficient, and adhere to the highest standards of performance, so the public receives public safety services that are dependable, professional, and respectful.

Summary

Transfer 25.0 FTE Police Officer Patrol positions and \$1.93 million from the Deputy Chief of Operation program to the five precincts to distribute the new police positions that were created in 2005.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$86,000, for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1.84 million.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Deputy Chief Operations	2,341,391	2,447,339	600,574	624,636
Full-time Equivalents Total*	22.50	28.00	3.00	3.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Professional Accountability Budget Control Level

Purpose Statement

The purpose of the Professional Accountability program is to ensure that complaints involving Department employees are handled in a thorough, professional, and expeditious manner, to retain the trust and confidence of employees and the public.

Summary

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$92,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$92,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Office of Professional Accountability	1,355,068	1,376,588	1,468,742	1,520,735
Full-time Equivalents Total*	13.00	13.00	13.00	13.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Police Relief and Pension

Michael Germann, Executive Secretary

Contact Information

Department Information Line: (206) 386-1286

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/policepension/>

Department Description

On March 1, 1970, the State of Washington took over the provision of certain police pensions through Revised Code of Washington (RCW) Section 41.26, the Law Enforcement Officers and Fire Fighters (LEOFF) Act Plan I. The City of Seattle Police Relief and Pension Fund is responsible for all pre-LEOFF pension benefits and that portion of the previous municipal police pension benefits that exceed LEOFF Plan I entitlements, including the pension benefits of their lawful beneficiaries, as well as for all medical benefits provided to qualifying active and retired Seattle Police Officers.

Both the Seattle Police Relief and Pension and LEOFF Plan I are closed systems and have not accepted new enrollments since October 1, 1977. Seattle police officers hired after this date are automatically enrolled in the State's LEOFF Plan II, for which the Seattle Police Pension Fund has no pension or medical benefit obligation.

The Seattle Police Pension Board, a seven member quasi-judicial body chaired by the Mayor of Seattle or his/her designee, formulates policy, rules upon disability applications, and provides oversight of the Police Pension Fund. Three staff employees of the Board handle all of its operational functions. Staff positions associated with Police Relief and Pension are not reflected in the City's position list.

The projections of annual pension and medical benefits, which comprise 98% of the total annual budget, are done by an independent actuary. Although the Police Pension Fund has statutory funding sources, the City's General Subfund provides funding for nearly all of the Pension Fund's annual budget. Proceeds from the Police Auction contribute a small amount toward the annual budget.

Proposed Policy and Program Changes

The 2007 Proposed Budget increases appropriations for medical benefits by \$185,000, and uses a portion of the projected 2006 fund balance to meet expenses and retains a portion of the projected 2006 fund balance to meet contingencies.

Police Pension

Appropriations	Summit Code	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Police Relief and Pension Budget Control Level					
Administration		339,096	338,894	347,021	355,886
Death Benefits		15,000	28,000	20,000	23,000
Medical Benefits		8,286,951	9,894,000	10,079,000	10,630,000
Pension Benefits		6,613,728	6,511,000	6,409,000	6,308,000
Police Relief and Pension Budget Control Level	RP604	15,254,775	16,771,894	16,855,021	17,316,886
Department Total		15,254,775	16,771,894	16,855,021	17,316,886
		2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Resources					
General Subfund		15,254,775	15,806,895	16,244,399	16,706,264
Other		0	964,999	610,622	610,622
Department Total		15,254,775	16,771,894	16,855,021	17,316,886

Police Pension

Police Relief and Pension Budget Control Level

Purpose Statement

The purpose of the Police Relief and Pension Budget Control Level is to provide responsive benefit services to eligible active-duty and retired Seattle police officers.

Program Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Administration	339,096	338,894	347,021	355,886
Death Benefits	15,000	28,000	20,000	23,000
Medical Benefits	8,286,951	9,894,000	10,079,000	10,630,000
Pension Benefits	6,613,728	6,511,000	6,409,000	6,308,000
Total	15,254,775	16,771,894	16,855,021	17,316,886

Police Relief and Pension: Administration

Purpose Statement

The purpose of the Administration Program is to provide responsive benefit services to eligible active-duty and retired Seattle police officers.

Program Summary

There are no substantive changes from the 2006 Adopted Budget.

Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Administration	339,096	338,894	347,021	355,886

Police Relief and Pension: Death Benefits

Purpose Statement

The purpose of the Death Benefits Program is to provide statutory death benefit payments to lawful beneficiaries of eligible former members of the Seattle Police Department.

Program Summary

There are no substantive changes from the 2006 Adopted Budget.

Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Death Benefits	15,000	28,000	20,000	23,000

Police Pension

Police Relief and Pension: Medical Benefits

Purpose Statement

The purpose of the Medical Benefits Program is to provide medical benefits for eligible active-duty and retired members of the Seattle Police Department.

Program Summary

Increase the Medical Benefits Program by \$185,000 from the 2006 Adopted Budget to meet a projected increase in medical costs. The actuary's projection assumes that the Police Pension Fund will receive the Medicare Part D Retiree Drug Subsidy for prescription costs beginning in 2006.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Medical Benefits	8,286,951	9,894,000	10,079,000	10,630,000

Police Relief and Pension: Pension Benefits

Purpose Statement

The purpose of the Pension Benefits Program is to provide pension benefits for eligible retired members of the Seattle Police Department.

Program Summary

There are no substantive changes to the Pension Benefits Program.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Pension Benefits	6,613,728	6,511,000	6,409,000	6,308,000

Police Pension

2007 - 2008 Estimated Revenues for the Police Relief and Pension Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
587001	General Subfund	15,344,538	15,806,895	16,244,399	16,706,264
	Total General Subfund	15,344,538	15,806,895	16,244,399	16,706,264
469200	Police Auction Proceeds	132,227	300,000	188,000	188,000
	Total Police Auction Proceeds	132,227	300,000	188,000	188,000
	Total Revenues	15,476,765	16,106,895	16,432,399	16,894,264
379100	Use of Fund Balance	(221,990)	664,999	422,622	422,622
	Total Use of Fund Balance	(221,990)	664,999	422,622	422,622
	Total Resources	15,254,775	16,771,894	16,855,021	17,316,886

Police Pension

Police Relief and Pension Fund

	2005 Actuals	2006 Adopted	2006 Revised	2007 Proposed	2008 Proposed
Beginning Fund Balance	1,752,000	1,164,999	1,967,243	1,845,244	1,422,622
Accounting and Technical Adjustments	(6,747)	0	0	0	0
Plus: Actual and Estimated Revenue	15,476,765	16,106,895	15,994,895	16,432,399	16,894,264
Less: Actual and Budgeted Expenditures	15,254,775	16,771,894	16,116,894	16,855,021	17,316,886
Ending Fund Balance	1,967,243	500,000	1,845,244	1,422,622	1,000,000
Reserve Against Fund Balance	1,967,243	500,000	1,845,244	1,422,622	1,000,000
Total Reserves	1,967,243	500,000	1,845,244	1,422,622	1,000,000
Ending Unreserved Fund Balance	0	0	0	0	0

Public Safety Civil Service Commission

Joel A. Nark, Chair of the Commission

Contact Information

Department Information Line: (206) 684-0334

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

Department Description

The mission and purpose of the Public Safety Civil Service Commission is to implement, administer, and direct a civil service system for sworn personnel of the Seattle Police Department and uniformed personnel of the Seattle Fire Department. The Commission provides sworn police and uniformed fire employees with a quasi-judicial process for hearings on appeals concerning disciplinary actions, examination and testing, and other related issues.

Proposed Policy and Program Changes

There are no proposed program or policy changes.

Public Safety Civil Service

	Summit	2005	2006	2007	2008
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Public Safety Civil Service	V1S00	122,102	119,843	125,447	129,470
Commission Budget Control Level					
Department Total		122,102	119,843	125,447	129,470
Department Full-time Equivalents Total*		1.00	1.00	1.00	1.00

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	2005	2006	2007	2008
Resources	Actual	Adopted	Proposed	Proposed
General Subfund	122,102	119,843	125,447	129,470
Department Total	122,102	119,843	125,447	129,470

Public Safety Civil Service

Public Safety Civil Service Commission Budget Control Level

Purpose Statement

The mission and purpose of the Public Safety Civil Service Commission is to implement, administer, and direct a civil service system for sworn personnel of the Seattle Fire and Police Departments.

Summary

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$6,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$6,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Public Safety Civil Service Commission	122,102	119,843	125,447	129,470
Full-time Equivalents Total*	1.00	1.00	1.00	1.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Seattle City Light

Jorge Carrasco, Superintendent

Contact Information

Department Information Line: (206) 684-3000

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/light/>

Department Description

Seattle City Light was created by the residents of Seattle in 1902 to provide affordable, reliable, and environmentally sound electric power to the City of Seattle and neighboring suburbs. Owned by the community it serves, City Light is a nationally recognized leader in energy efficiency, renewable resource development, and environmental stewardship.

Seattle City Light provides electric power to more than 376,000 residential, business, and industrial customers. Its service area of 131.3 square miles includes the City of Seattle, areas north of Seattle including areas of the City of Shoreline and parts of Lake Forest Park, areas of unincorporated King County, and areas south of Seattle including the cities of Burien, Tukwila, and SeaTac.

Seattle City Light owns about 2,000 megawatts of very low cost, environmentally responsible hydroelectric generation capacity. In an average year, Seattle City Light meets about 60% of its load with owned hydroelectric generation and obtains the remainder primarily through the Bonneville Power Administration. City Light is now the nation's seventh largest publicly-owned electric utility in terms of customers served.

Proposed Policy and Program Changes

City Light continues its transformation announced in December of 2004 aimed at operating more strategically and effectively in four key elements of its work: power production; energy delivery and customer service; managing money and risk; and developing and supporting the Utility's workforce. The Utility continues to operate under the four business line structure produced by Phase 1 effort of the transformation initiative. Phase 2 defined an organizational structure with 27 divisions. This budget proposes five new divisions to implement the new structure: a Security Division, Asset Management Divisions in the Customer Service and Energy Delivery and Power Supply & Environmental Affairs lines of business, a Boundary Relicensing Division, and an Alaskan Way Project Team Division.

The Security Division will monitor and control access to City Light facilities and sites to prevent destructive and criminal acts aimed at utility facilities, equipment, and employees. This division will prepare and administer the utility's emergency preparedness plan. The Asset Management groups will design and administer processes for ensuring that the utility manages, maintains, and develops its generation, distribution, and ancillary assets at the lowest lifecycle cost for the benefit of its customers. The Boundary Relicensing Division will manage preparation of the Utility's application to the Federal Energy Regulatory Commission for renewal of the Operators License for the Boundary Hydroelectric Project, a facility that accounts for 50% of City Light owned resource capacity. The Alaskan Way Project Team will coordinate the Utility's planning, design and relocation of City Light infrastructure with those of other agency participants in the project.

Phase 3 of City Light's transformation initiative will complete the selection of the new directors and managers within the newly reorganized business units; complete and recommend for approval an Integrated Resource Plan; implement customer electric installation recommendations; and implement an integrated Asset Management program and risk management plan. Phase 3 will also introduce several management initiatives to transform business processes. These initiatives include the design and implementation of performance management and

corporate performance programs, and continued work on programmatic budgeting and prioritization of the utility's capital program.

In July 2006, the Mayor proposed a 4.8% reduction in the average retail customer rate, including reductions of 2.2% for residential customers and 14% for medium-sized commercial customers, to take effect January 1, 2007. The proposed rates will generate sufficient revenue to operate the utility, maintain physical plant and infrastructure, and pay down long-term debt incurred as a result of the energy crisis. The Proposed Budget includes funding for utility relocation necessitated by the Alaskan Way Tunnel project, increased tree trimming and vegetation management to reduce system outages, and continued work to relicense the Boundary facility. The Proposed Budget also reflects various measures by the utility to control costs and improve efficiency, including reductions in funding for supplies, training and travel, and contractor payments.

The table that follows lists 2005 actual expenditures for the utility had it been configured as is proposed to be configured in 2007, adopted appropriations for 2006, and proposed appropriations by 2007 and 2008 budget control levels.

City Light

Appropriations	Summit Code	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Conservation Resources and Environmental Affairs O&M Budget Control Level	SCL220	25,022,584	23,144,233	23,789,461	25,220,932
Customer Services and Energy Delivery - CIP Budget Control Level	SCL350	57,641,787	67,299,143	95,943,638	109,437,590
Customer Services Budget Control Level	SCL320	16,061,355	18,043,893	18,352,297	18,633,305
Debt Service Budget Control Level	SCL810	133,792,698	137,192,623	136,508,997	137,175,911
Distribution Services Budget Control Level	SCL310	49,446,789	50,363,999	55,257,675	57,550,022
Financial Services - CIP Budget Control Level	SCL550	5,106,482	8,731,696	3,911,935	3,694,864
Financial Services - O&M Budget Control Level	SCL500	26,741,846	25,584,940	25,068,005	25,952,827
General Expenses Budget Control Level	SCL800	50,507,479	53,634,635	58,807,109	62,192,995
Human Resources Budget Control Level	SCL400	3,592,368	3,434,324	4,430,166	4,546,132
Office of Superintendent Budget Control Level	SCL100	3,302,941	3,204,788	3,517,306	3,599,701
Power Supply & Environmental Affairs - CIP Budget Control Level	SCL250	18,711,523	22,507,072	27,058,529	32,425,331
Power Supply O&M Budget Control Level	SCL210	34,504,162	39,060,764	51,944,005	55,096,088
Purchased Power Budget Control Level	SCL700	345,727,197	386,983,751	355,145,654	350,793,045
Taxes Budget Control Level	SCL820	60,843,080	63,951,676	62,817,129	64,090,606
Department Total		831,002,291	903,137,537	922,551,907	950,409,348
Department Full-time Equivalents Total*		1,734.10	1,752.10	1,752.33	1,752.33

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Other	831,002,291	903,137,537	922,551,907	950,409,348
Department Total	831,002,291	903,137,537	922,551,907	950,409,348

Conservation Resources and Environmental Affairs O&M Budget Control Level

Purpose Statement

The purpose of the Conservation Resources and Environmental Affairs - O&M Budget Control Level is to ensure that the Utility generates and delivers energy in a manner that is environmentally responsible, and to design and implement demand-side measures that offset the need for additional generation resources to meet the Utility's load.

Summary

Increase funding by \$50,000 for support of the City Green Building Team housed at the Department of Planning and Development. The team seeks to encourage private sector adoption of environmentally-friendly building practices, and support City Light's customers in conserving energy and securing certification under the Leadership in Energy and Environmental Design (LEED) Green Building Rating System.

Increase funding by \$108,000 associated with organizational changes related to City Light's transformation initiative.

Reduce funding for SCL's Lighting Design Lab by \$125,000 to reflect lower levels of external funding anticipated for the program in 2007 and 2008.

Reduce 0.25 FTE Office Maintenance Aide to more accurately reflect actual staffing levels.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$612,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$645,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Conservation Resources and Environmental Affairs O&M	25,022,584	23,144,233	23,789,461	25,220,932
Full-time Equivalents Total*	85.11	86.00	85.75	85.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Customer Services and Energy Delivery - CIP Budget Control Level

Purpose Statement

The purpose of the Customer Services and Energy Delivery - CIP Budget Control Level is to provide for the installation, maintenance, rehabilitation and/or replacement of transmission lines, substations, distribution feeders, transformers, services connections, and meters to meet customer demand. This budget control level's capital program coordinates the Utility's plant improvements with the efforts of other agencies involved in the implementation of large projects such as the Alaskan Way Tunnel and Seawall, South Lake Union redevelopment, and Sound Transit light rail.

Summary

In 2007, this Budget Control Level provides funding for utility design work and relocations necessitated by the South Lake Union Streetcar, the Sound Transit Light Rail system, and the Alaskan Way Tunnel and Seawall project. This BCL also connects new customers to the electric system, performs major maintenance on the transmission and distribution system throughout the City Light service area, performs underground design and relocation work for franchise customers in Shoreline and Burien, and continues work to rehabilitate the downtown network.

Major projects funded in 2007 include the following:

- \$24.0 million for Utility Relocations for the Alaskan Way Tunnel and Seawall
- \$15.9 million for Sound Transit Light Rail - City Light
- \$7.5 million for Network Adds and Services: Broad Street Substation
- \$5.3 million for Localized Transportation Driven Relocations
- \$5.3 million for Network Adds and Services: First Hill, Massachusetts, Union & University District
- \$5.3 million for Medium Overhead and Underground Services

(Note that the amounts shown in the project list above include indirect costs funded by appropriations in other BCLs in City Light's Proposed Budget.)

Transfer 5.0 FTE into this BCL from the Power Supply and Environmental Affairs - CIP BCL and reclassify an existing 13 positions, all for work on the Alaskan Way Tunnel and Seawall project.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Customer Services and Energy Delivery - CIP	57,641,787	67,299,143	95,943,638	109,437,590
Full-time Equivalents Total*	274.49	277.38	282.38	282.38

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Customer Services Budget Control Level

Purpose Statement

The purpose of the Customer Services Budget Control Level is to provide outstanding customer care and service through efficient, accurate metering and billing, and effective customer account management.

Summary

Increase funding by \$81,000 to implement organizational changes related to City Light's transformation initiative.

Reduce 0.25 FTE Office Maintenance Aide to more accurately reflect actual staffing levels.

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and other technical changes increase the budget by \$227,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$308,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Customer Services	16,061,355	18,043,893	18,352,297	18,633,305
Full-time Equivalents Total*	172.19	174.00	173.75	173.75

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Debt Service Budget Control Level

Purpose Statement

The purpose of the Debt Service Budget Control Level is to meet principal repayment and interest obligations on funds borrowed to meet City Light's capital expenditure requirements.

Summary

Reduce funding by \$684,000, reflecting a reduction in City Light's debt service requirements.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Debt Service - BCL	133,792,698	137,192,623	136,508,997	137,175,911

Distribution Services Budget Control Level

Purpose Statement

The purpose of the Distribution Services Budget Control Level is to provide reliable electricity to customers through cost-effective operation and maintenance of City Light's overhead and underground distribution systems, substations, and transmission systems.

Summary

Increase funding for tree trimming and vegetation management by \$4.3 million to establish a four-year cycle to provide transmission and distribution line clearance, for a total vegetation management budget of \$7.6 million. This cycle is consistent with North American Electric Reliability Council reliability criteria and will reduce vegetation-related outages, which have increased in the last four years. SCL contracts with an external firm for this work. Budget cuts in previous years had eliminated much of the funding for preventative tree trimming. This increase restores that funding.

Provide \$168,000 to fully fund the utility's Electric Utility Executive Compensation Program.

Reduce funding by \$1.2 million, reflecting measures to control costs and improve efficiency. The proposed cuts include reductions of \$200,000 in Energy Delivery Operations & Engineering, \$449,000 in supplies expense and \$294,000 in training and travel expense for Energy Delivery Operations, and \$135,000 in information technology disaster recovery systems equipment.

Reduce funding by \$324,000 associated with organizational changes related to City Light's transformation initiative.

Add 1.0 FTE Material Supplier, Electrical to SCL's 2007 FTE count. This existing position was omitted from the 2006 Adopted Budget position list.

Citywide adjustments to labor costs (including costs related to the City's contract with Local 77), changes in inflation assumptions for other costs, and other technical adjustments, increase the budget by \$1.9 million, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$4.9 million.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Distribution Services	49,446,789	50,363,999	55,257,675	57,550,022
Full-time Equivalents Total*	583.86	590.00	591.00	591.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Financial Services - CIP Budget Control Level

Purpose Statement

The purpose of the Financial Services - CIP Budget Control Level is to rehabilitate and replace the Utility's information technology infrastructure, such as servers and routers, and fund the development of large software applications.

Summary

In 2007, this Budget Control Level continues to provide modern and efficient information systems and related services to meet City Light's business objectives. In 2007, funding for many information technology projects has been realigned from this BCL to the Budget Control Levels using those services.

Major projects funded in 2007 include the following:

\$3.7 million for Information Technology Infrastructure
 \$356,000 for Work Process Management System

(Note that the amounts shown in the project list above include indirect costs funded by appropriations in other BCLs in City Light's Proposed Budget.)

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Financial Services - CIP	5,106,482	8,731,696	3,911,935	3,694,864
Full-time Equivalents Total*	7.14	6.71	6.71	6.71

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Financial Services - O&M Budget Control Level

Purpose Statement

The purpose of the Financial Services - O&M Budget Control Level is to ensure City Light's financial health through prudent planning, risk mitigation, and financial discipline.

Summary

Reduce the budget for data processing services by \$1.4 million to reflect a change in billing practice for Combined Customer Service System (CCSS) Data Center charges. The Department of Information Technology (DoIT) will bill Seattle Public Utilities (SPU) directly for SPU's non-labor share of the CCSS Data Center. This is a change from the current model under which DoIT bills SCL and SCL in turn bills SPU.

Reduce funding by \$450,000, reflecting measures to control costs and improve efficiency. The proposed cuts include reductions in overtime and special pay, training and travel, and contractor payments.

Reduce funding by \$133,000 to implement organizational changes related to City Light's transformation initiative.

Increase budget for DoIT allocations and rates by \$826,000. Services that DoIT provides to City Light include data center facilities management, telephone services, and maintenance of the city's data backbone network.

Provide \$64,000 to fully fund the utility's Electric Utility Executive Compensation Program.

Reduce 0.5 FTE Office Maintenance Aide to more accurately reflect actual staffing levels.

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and other miscellaneous adjustments increase the budget by \$576,000, for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$517,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Financial Services - O&M	26,741,846	25,584,940	25,068,005	25,952,827
Full-time Equivalents Total*	198.91	201.00	200.50	200.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expenses Budget Control Level

Purpose Statement

The purpose of the General Expenses Budget Control Level is to budget, track, and monitor the expenses of the Utility that, for the most part, are not directly attributable to a specific organizational unit. These expenditures include insurance, bond issue costs, bond maintenance fees, audit costs, Law Department legal fees, external legal fees, employee benefits (medical and retirement costs), industrial insurance costs, general claims costs, and services provided by the City's internal services departments through the central cost allocation mechanism.

Summary

Provide \$1.6 million for increased City central service department cost allocation charges. These charges reflect services that City Light receives from other city departments including the Law Department, the City Clerk, and the Department of Executive Administration, as well as City Light's share of the cost of maintaining the City's financial and human resources information systems.

Increase the budget for workers compensation costs by \$983,000, reflecting increased costs in this area.

Increase funding for the Duwamish Superfund Cleanup by \$2 million for environmental remediation. City Light and Seattle Public Utilities are both participating in the Duwamish Waterway Sediment Superfund Cleanup.

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and other miscellaneous changes increase the budget by \$596,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$5.2 million.

Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
General Expenses	50,507,479	53,634,635	58,807,109	62,192,995

Human Resources Budget Control Level

Purpose Statement

The purpose of the Human Resources Budget Control Level is to transform City Light into a safe, high performance organization through excellence in safety, organizational development and training, employee and management services, and labor relations.

Summary

Provide \$391,000 to enable the Apprenticeship Program to add 30 apprentices in 2007-2008 to address shortages of skilled electrical workers and the approaching retirement eligibility of a significant portion of SCL's craft-skilled workforce.

Provide \$269,000 to implement cost-neutral organizational changes related to City Light's transformation initiative.

Provide \$21,000 to fully fund the Utility's Electric Utility Executive Compensation Program.

Reduce 0.25 FTE Office Maintenance Aide and 0.5 FTE Planning and Development Specialist II, to more accurately reflect actual staffing levels.

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and other miscellaneous adjustments increase the budget by \$315,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$996,000.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Human Resources	3,592,368	3,434,324	4,430,166	4,546,132
Full-time Equivalents Total*	40.59	41.02	40.27	40.27

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Superintendent Budget Control Level

Purpose Statement

The purpose of the Office of the Superintendent Budget Control Level is to assemble high-level staff to assure the effective delivery of reliable electric power in an environmentally sound manner, and enable the Superintendent to focus on the Utility's broad departmental policy direction and leadership, its financial health, and stakeholder relations.

Summary

Provide \$100,000 for additional communication and public outreach.

Provide \$23,000 associated with organizational changes related to City Light's transformation initiative.

Reduce 0.25 FTE Office Maintenance Aide to more accurately reflect actual staffing levels.

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and other miscellaneous adjustments increase the budget by \$190,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$313,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Office of Superintendent	3,302,941	3,204,788	3,517,306	3,599,701
Full-time Equivalents Total*	22.27	22.50	22.25	22.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Power Supply & Environmental Affairs - CIP Budget Control Level

Purpose Statement

The purpose of the Power Supply & Environmental Affairs - CIP Budget Control Level is to provide and maintain the physical generating plant required to meet the electrical needs of City Light customers, provide the physical plant and grounds needed by the Utility, and comply with license and regulatory requirements.

Summary

This Budget Control Level funds projects related to Generation, Utility Services, Environmental Affairs, and Vehicle Replacement. This includes projects to improve and enhance City Light's hydroelectric generating facilities. These facilities include seven major plants on the Skagit, Pend Oreille, Cedar, and Tolt Rivers, which on average meet 63% of City Light's annual electrical power demands.

Major projects funded in 2007 include the following:

- \$5.7 million for Vehicle Replacement
- \$4.7 million for Diablo Powerhouse - Rebuild Generator Unit 31
- \$1.9 million for Skagit Facilities - Minor Improvements Program
- \$1.8 million for Ross Powerhouse - Unit 44 Generator Rebuild
- \$1.7 million for Summer Falls - BPA Interconnection
- \$1.4 million for Boundary - Minor Improvements Program
- \$1.1 million for Diablo Powerhouse - Replace 5 kV Switchgear
- \$1.0 million for Diablo - Minor Improvements Program

(Note that the amounts shown in the project list above include indirect costs funded by appropriations in other BCLs in City Light's Proposed Budget.)

Transfer 5.0 FTE from this BCL into the Customer Services and Energy Delivery - CIP BCL for work on the Alaskan Way Tunnel and Seawall project.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Power Supply & Environmental Affairs - CIP	18,711,523	22,507,072	27,058,529	32,425,331
Full-time Equivalents Total*	74.48	75.26	70.26	70.26

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Power Supply O&M Budget Control Level

Purpose Statement

The purpose of the Power Supply - O&M Budget Control Level is to provide clean, safe, economic, efficient, reliable sources of electric power for City Light customers.

Summary

Provide \$6.3 million for space rent. This change includes eliminating the payment of rent to an outside landlord, since SCL will start paying FFD rent in 2007, and transferring \$6.3 million in space rent budget into this BCL from the General Expenses BCL. Also included in this change is an increase of \$1.6 million as part of a citywide increase in space rent as described in the Budget Overview, and eliminating \$1 million that SCL was previously budgeted to pay as part of citywide debt service related to facilities.

Increase funding by \$7.3 million for the Boundary Relicensing Program. The facility operates under a Federal Energy Regulatory Commission (FERC) license that expires in September 2011 and is City Light's largest generation asset. A successful relicense will allow the Utility to continue to produce low-cost, environmentally responsible electricity at this facility for another 30 to 50 years.

Provide \$230,000 to fully fund the Utility's Electric Utility Executive Compensation Program.

Reduce funding by \$26,000 to implement organizational changes related to City Light's transformation initiative.

Add 1.0 FTE Pool Maintenance Lead Worker to SCL's 2007 FTE count. This position was omitted from the 2006 Adopted Budget position list. Make an additional 0.23 FTE adjustment in the FTE count for this BCL.

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and other miscellaneous adjustments reduce the budget by \$885,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$12.9 million.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Power Supply O&M	34,504,162	39,060,764	51,944,005	55,096,088
Full-time Equivalents Total*	275.06	278.23	279.46	279.46

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Purchased Power Budget Control Level

Purpose Statement

The purpose of the Purchased Power Budget Control Level (BCL) is to acquire power, transmission and other services associated with wholesale power purchases in a cost-effective manner to meet the day-to-day electricity needs of City Light's retail customers.

Summary

Reduce funding by \$31.8 million as a result of changes in risk management practices and several resource changes including the removal of Box Canyon and Klamath Falls agreements, replacement of Priest Rapids agreement, and increase in Bonneville Power Administration block purchases.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Purchased Power	345,727,197	386,983,751	355,145,654	350,793,045

Taxes Budget Control Level

Purpose Statement

The purpose of the Taxes Budget Control Level is to calculate and pay City Light's legally required tax payments for state, city, and local jurisdictions. This Budget Control Level includes funding for franchise contract payments negotiated with local jurisdictions in City Light's service territory.

Summary

Reduce the budget by \$1.1 million as a result of the Mayor's proposed reduction in City Light rates and resulting lower retail revenue.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Taxes	60,843,080	63,951,676	62,817,129	64,090,606

2007 - 2008 Estimated Revenues for the City Light Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
431010	Operating Grants	1,652,388	0	0	0
431200	BPA Conservation & Renewables Credit	2,032,080	2,570,634	2,215,000	2,215,000
431200	BPA Payments for Conservation Deferred	4,825,323	4,051,200	0	0
431200	NW Energy Efficiency Alliance - SCL Lighting Design Lab Contract	338,742	300,000	300,000	300,000
443250	Other O&M Revenue	3,920,581	3,546,554	3,148,800	4,004,068
443250	Revenue From Damage	919,391	1,567,761	1,436,400	1,475,183
443310	Energy Sales to Customers	562,548,318	581,309,591	551,390,591	563,537,875
443310	Sales from Priest Rapids	1,699,238	6,100,300	8,765,424	8,765,424
443310	Seattle Green Power	246,062	240,000	240,000	240,000
443345	Article 49 Sale to PO Country	1,348,119	1,381,800	1,568,000	1,610,300
443345	Basis Sales	946,981	2,500,000	1,026,000	1,053,702
443345	Box Canyon Forced Outage Reserve	153,550	0	0	0
443345	BPA Credit for South Fork Tolt	3,065,648	3,032,900	3,043,900	3,003,500
443345	Other Power Related Services	6,308,050	6,854,013	7,457,600	7,455,300
443345	SCL Green Tags	793,388	300,000	165,000	260,000
443345	Surplus Energy Sales	149,649,844	154,408,769	232,072,502	189,339,754
443380	Account Change Fees	527,735	674,328	1,401,847	1,413,061
443380	Construction & Miscellaneous Charges	625,612	1,102,995	1,195,373	1,226,596
443380	Late Payment Fees	3,464,511	3,073,016	3,148,050	3,228,826
443380	Pole Attachments	774,995	792,678	1,000,000	1,000,000
443380	Property Rentals	1,829,023	1,540,378	1,744,200	1,791,293
443380	Reconnect Charges	216,512	219,699	225,064	230,839
443380	Transmission Attach. & Cell Sites	621,653	618,223	630,240	643,723
443380	Water Heater & Miscellaneous Rentals	122,325	165,999	170,052	174,415
461100	Interest	6,657,616	4,812,117	7,136,835	4,452,538
461100	Sale of Property, Material & Equip.	2,466,000	1,995,000	9,526,000	1,053,702
462900	North Mountain Substation (snopud)	183,155	272,500	323,500	327,000
462900	Transmission Sales	4,238,799	1,200,000	2,952,005	4,959,317
469990	Conservation - Customer Payments	37,211	7,771	7,922	8,092
473010	Capital Fees and Grants	5,243,693	0	0	0
482000	Contributions in Aid of Construction	11,622,188	27,966,599	27,564,000	21,798,000
541830	Reimbursement for CCSS - CIP	1,004,690	0	0	0
541830	Reimbursement for CCSS - O&M	1,797,077	2,163,229	815,895	839,378

2007 - 2008 Estimated Revenues for the City Light Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
	Total Revenues	781,880,498	814,768,054	870,670,200	826,406,886
379100	Transfers from Construction Fund	49,121,793	88,369,483	51,881,707	124,002,462
	Total Resources	831,002,291	903,137,537	922,551,907	950,409,348

City Light Fund

	2005 Actuals	2006 Adopted	2006 Revised	2007 Proposed	2008 Proposed
Beginning Cash Balance	157,538,409	145,072,141	177,712,629	176,956,305	139,751,978
Accounting and Technical Adjustments	69,296,013	38,614,260	63,749,333	14,677,380	75,065,555
Plus: Actual and Estimated Revenue	781,880,498	814,768,054	838,631,880	870,670,200	826,406,886
Less: Actual and Budgeted Expenditures	831,002,291	903,137,537	903,137,537	922,551,907	950,409,348
Ending Cash Balance	177,712,629	95,316,918	176,956,305	139,751,978	90,815,071
Less: Reserves Against Cash Balances					
Restricted accounts	10,815,079	10,000,000	10,000,000	10,000,000	10,000,000
Contingency reserve	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000
Total Reserves	35,815,079	35,000,000	35,000,000	35,000,000	35,000,000
Ending Unreserved Cash Balance*	141,897,550	60,316,918	141,956,305	104,751,978	55,815,071

*Includes required minimum balance of \$30,000,000.

Seattle Department of Transportation

Grace Crunican, Director

Contact Information

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Department Description

The Seattle Department of Transportation (SDOT) develops, maintains, and operates a transportation system that promotes the safe and efficient mobility of people and goods, and enhances the quality of life, environment, and economy of Seattle and the surrounding region. The major assets of the City's transportation system are 1,534 lane-miles of arterial streets; 2,412 lane-miles of non-arterial streets; 150 bridges; 582 retaining walls; 22 miles of seawalls; 1,000 signalized intersections; 32 miles of bike trails and 90 miles of bike routes; 34,000 street trees; 4,799 parking meters and pay stations; 24,000 curb ramps; and 1.6 million lane markers. The transportation infrastructure is valued at \$7.6 billion.

SDOT is composed of 11 different Budget Control Levels (BCLs) grouped into three Lines of Business (LOB):

- The Transportation Capital Improvement Program LOB is responsible for the major maintenance and replacement of SDOT's capital assets, as well as the development and construction of additions to the City's transportation infrastructure. This LOB contains the Major Maintenance/Replacement, Major Projects, and Mobility-Capital BCLs.
- The Operations and Maintenance LOB handles the day-to-day operations and routine maintenance to keep people and goods moving throughout the City. This LOB includes operation of the City's movable bridges, traffic signals, street cleaning, pothole repairs, permit issuance, tree maintenance, and engineering and transportation planning. The six BCLs in this area are Bridges and Structures, Engineering Services, Mobility-Operations, Right-of-Way Management, Street Maintenance, and Urban Forestry.
- The Business Management and Support LOB provides policy direction and business support for SDOT. These services are contained in two BCLs. Departmental support is in the Department Management BCL. The General Expense BCL includes debt service, judgment and claims, and the allocated City central costs the Department pays for overall support services it receives from other departments.

Proposed Policy and Program Changes

Major adjustments to SDOT's 2007-2008 Proposed Budget include the addition of new funding under "Bridging the Gap," a funding initiative to repair and improve Seattle's streets, bike trails, sidewalks and bridges. The City of Seattle has faced declining dedicated transportation funds over the past 15 years, resulting in deferred maintenance and mounting problems with the transportation system.

As a result, in May 2006, the Mayor proposed "Bridging the Gap," a 20-year funding initiative to repair and improve Seattle's streets, bike trails, sidewalks and bridges. Revenues were to be derived from a property tax levy, a commercial parking tax, and a business transportation tax. The combination of sources was intended to ensure those who use the streets most also contribute to fixing them.

The City Council approved a modified version of the Mayor's proposal in July. This included a property tax measure to be placed before voters in November, plus the commercial parking tax and business transportation tax. The latter two sources do not require voter approval and would be phased in gradually starting in July 2007.

Transportation

In September, the Mayor and several Councilmembers announced a new plan for the property tax measure. The term of the levy would be reduced to nine years and the annual growth rate in levy revenue would be capped at one percent, plus the value of new construction. This new plan is under discussion as the Proposed Budget is being completed. The commercial parking tax and business parking tax would remain as in the July plan.

The Proposed Budget includes a total from these revenue sources of \$39.9 million in 2007 and \$52.9 million in 2008 to help improve bike safety and trails, repair or construct sidewalks to increase pedestrian safety, speed up transit to improve convenience and reliability, improve freight delivery, and start rebuilding the city's streets and bridges. The budget reflects the Executive's proposed funding package, which is still subject to change during review by the City Council. The funding levels shown in the 2007 and 2008 Proposed Budgets are based on the July plan and will need to be adjusted if the September proposal is adopted instead.

Approval of the Bridging the Gap plan will require increased staffing. The Proposed Budget explains where staff changes will likely occur but does not include specific position proposals. These will be proposed in late 2006 or early 2007.

The Proposed Budget also includes funding and staff for the Alaskan Way Tunnel and Seawall Project. In December 2004, the Executive and Council named a cut-and-cover tunnel as their preferred alternative for replacing the Alaskan Way Viaduct and Seawall, which are at the end of their useful lives. The current project timeline calls for utility work to begin in 2008, with major construction beginning in 2010. SDOT's 2007-2008 Proposed Budget provides a total of \$11.8 million for this project, including \$7.2 million from the Washington State Department of Transportation (which is the lead for the project) and \$4.6 million in city funding. Additional funding is included in the budgets of Seattle Public Utilities and Seattle City Light, for utility relocations necessitated by the tunnel project, and the Law Department's budget. The funding in SDOT's budget will cover the City's planning costs, a portion of the cost of the SDOT staff working on project, outreach to waterfront businesses, and initial work to replace the north seawall.

Consistent with policies proposed by the Executive in 2006 governing the use of Real Estate Excise Tax (REET) revenues, the budget includes funding of over \$9 million in 2007 and over \$5 million in 2008 from REET for SDOT capital projects. Major projects funded with REET revenues in 2007 include arterial major maintenance, extension of the Burke-Gilman Trail, and NE Northgate Way Intersection and Pedestrian Improvements, and in 2008 development of the West Thomas Street Overpass. The budget also includes funds to install parking pay stations in the South Lake Union neighborhood, remove graffiti on traffic signs and signals within 48 hours of a call to the City's graffiti hotline, and develop transportation plans for the University District and South Downtown. Funding is also provided to control the water quality impacts of transportation projects and facilities and conduct an inventory of the city's street trees.

Additional staff are added to the budget to restore utility cuts in city streets (on a reimbursable basis) and for street use inspection and review of shoring plans, to protect the city's investment in its transportation assets. Positions are also added to work on regional priorities including the SR-520 Replacement Project and Sound Transit Phase II.

For 2007-2008, SDOT has reorganized its budget to highlight the projects, activities, and services being delivered, rather than the organizational units delivering those services. This change does not reflect a reorganization of the department itself, but rather is an effort to improve simplicity and efficiency in preparing, explaining, and administering the department's budget. The table that follows lists 2005 actual expenditures and 2006 adopted appropriations from the Transportation Operating Fund for the department had it been configured as it is proposed to be configured in 2007, and proposed appropriations for 2007 and 2008.

Transportation

Appropriations	Summit Code	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Bridges & Structures Budget Control Level					
Bridge Operations		3,187,559	2,110,839	2,498,382	2,599,712
Structures Engineering		609,166	774,458	749,126	778,334
Structures Maintenance		838,905	7,035,496	3,775,422	3,808,008
Bridges & Structures Budget Control Level	17001	4,635,630	9,920,793	7,022,930	7,186,054
Department Management Budget Control Level					
Director's Office		1,265,413	1,694,886	1,856,940	1,835,924
Division Management		19,606,747	18,366,557	26,852,533	27,252,971
Human Resources		1,029,063	1,253,189	1,502,038	1,456,051
Indirect Cost Recovery - Department Management		(27,895,219)	(26,192,266)	(36,394,650)	(36,924,525)
Public Information		423,082	824,215	657,877	780,287
Resource Management		4,953,071	6,884,833	8,118,604	8,493,529
Revenue Development		617,843	3,470,059	1,022,114	960,689
Department Management Budget Control Level	18001	0	6,301,473	3,615,455	3,854,927
Engineering Services Budget Control Level	17002	1,907,519	1,027,468	2,350,285	2,386,354
General Expense Budget Control Level					
City Central Costs		8,885,098	9,418,340	8,878,705	9,097,595
Debt Service		2,600,295	4,835,000	5,138,652	8,074,720
Indirect Cost Recovery - General Expense		(8,885,099)	(9,418,340)	(8,878,705)	(9,097,595)
Judgment & Claims		1,790,825	2,212,685	2,505,800	2,505,800
General Expense Budget Control Level	18002	4,391,119	7,047,685	7,644,452	10,580,520

Transportation

Appropriations	Summit Code	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Major Maintenance/Replacement Budget Control Level					
Bridges & Structures		9,402,491	17,454,099	11,927,000	27,261,000
Landslide Mitigation		494,511	900,001	400,000	400,000
Roads		5,034,464	9,327,002	17,086,000	25,438,000
Sidewalk Maintenance		313,183	333,000	1,483,000	1,856,000
Trails and Bike Paths		708,015	335,000	3,587,000	3,836,000
Urban Forestry		0	87,001	0	0
Major Maintenance/Replacement Budget Control Level	19001	15,952,664	28,436,103	34,483,000	58,791,000
Major Projects Budget Control Level					
Alaskan Way Tunnel and Seawall		2,340,879	5,319,998	8,051,000	3,726,000
Magnolia Bridge Replacement		911,203	750,001	3,450,000	23,500,000
Mercer Corridor		1,992,692	2,500,000	2,912,000	47,988,000
Spokane Street Viaduct		1,192,256	15,330,192	225,000	30,534,000
SR-520		162,659	54,000	381,000	384,000
Major Projects Budget Control Level	19002	6,599,689	23,954,191	15,019,000	106,132,000
Mobility-Capital Budget Control Level					
Corridor & Intersection Improvements		18,370,541	10,685,369	6,452,000	11,010,000
Freight Mobility		1,995	227,000	46,000	6,839,000
Intelligent Transportation System		2,887,093	2,356,598	2,222,000	2,486,000
Neighborhood Enhancements		6,512,168	6,397,100	6,356,000	2,152,000
New Trails and Bike Paths		4,419,910	4,551,829	4,226,000	14,792,000
Sidewalks & Pedestrian Facilities		962,197	1,940,959	1,974,000	2,079,000
Transit & HOV		12,393,735	10,285,998	27,236,000	16,434,000
Mobility-Capital Budget Control Level ⁽¹⁾	19003	45,547,639	36,444,853	48,512,000	55,792,000

(1) None of the money appropriated for 2007 for the Seattle Department of Transportation's Mobility-Capital Budget Control Level can be spent to pay for the Corridor Projects project, Project ID: TC366860, until authorized by ordinance.

Transportation

Appropriations	Summit Code	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Mobility-Operations Budget Control Level					
Commuter Mobility		6,731,593	9,224,946	12,170,193	12,834,480
Neighborhoods		1,870,632	1,793,445	4,301,432	4,025,117
Parking		5,929,735	6,255,352	6,832,002	5,854,479
Signs & Markings		2,711,767	4,362,735	4,750,607	4,868,899
Traffic Signals		5,385,072	6,992,168	7,711,786	8,374,406
Mobility-Operations Budget Control Level	17003	22,628,799	28,628,646	35,766,020	35,957,382
ROW Management Budget Control Level	17004	9,486,075	10,626,985	12,012,943	11,242,067
Street Maintenance Budget Control Level					
Emergency Response		523,420	589,076	588,171	608,842
Operations Support		4,625,802	4,669,797	4,705,849	4,892,197
Pavement Management		281,752	294,725	280,366	291,334
Street Cleaning		3,323,747	3,576,038	3,594,724	3,731,431
Street Repair		11,335,003	12,359,563	13,814,321	14,308,800
Street Maintenance Budget Control Level	17005	20,089,724	21,489,199	22,983,430	23,832,603
Urban Forestry Budget Control Level					
Arborist Services		0	1,629,578	790,694	817,992
Tree & Landscape Maintenance		2,255,356	1,621,360	3,343,612	3,257,528
Urban Forestry Budget Control Level	17006	2,255,356	3,250,938	4,134,306	4,075,521
Department Total		133,494,214	177,128,334	193,543,822	319,830,426
Department Full-time Equivalents Total*		622.50	642.25	678.00	678.00

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Resources	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
General Subfund	32,878,523	40,244,847	43,378,608	43,023,078
Other	100,615,691	136,883,487	150,165,214	276,807,348
Department Total	133,494,214	177,128,334	193,543,822	319,830,426

Transportation

Bridges & Structures Budget Control Level

Purpose Statement

The purpose of the Bridges and Structures Budget Control Level is to maintain the City's bridges and structures to provide for the safe and efficient movement of people, goods and services throughout the City.

Program Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Bridge Operations	3,187,559	2,110,839	2,498,382	2,599,712
Structures Engineering	609,166	774,458	749,126	778,334
Structures Maintenance	838,905	7,035,496	3,775,422	3,808,008
Total	4,635,630	9,920,793	7,022,930	7,186,054
Full-time Equivalents Total *	49.91	51.50	51.50	51.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Bridges & Structures: Bridge Operations

Purpose Statement

The purpose of the Bridge Operations Program is to ensure the safe and efficient operation and preventive maintenance for over 180 bridges throughout the City of Seattle.

Program Summary

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and departmental technical changes increase the budget by \$388,000 from the 2006 Adopted Budget to the 2007 Proposed Budget.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Bridge Operations	3,187,559	2,110,839	2,498,382	2,599,712
Full-time Equivalents Total*	27.14	28.00	28.00	28.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Bridges & Structures: Structures Engineering

Purpose Statement

The purpose of the Structures Engineering program is to provide engineering services on all the bridges and structures within the City of Seattle to ensure the safety of transportation users as they use or move in proximity to these transportation facilities.

Program Summary

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and departmental technical changes decrease the budget by \$25,000 from the 2006 Adopted Budget to the 2007 Proposed Budget.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Structures Engineering	609,166	774,458	749,126	778,334
Full-time Equivalents Total*	4.60	4.75	4.75	4.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Bridges & Structures: Structures Maintenance

Purpose Statement

The purpose of the Structures Maintenance program is to provide for the maintenance of all of the City of Seattle's bridges, structures, and stairways.

Program Summary

As part of the Transportation Funding Package Levy Lid Lift, increase budget by \$929,000 for the addition of one Bridge Maintenance crew and one Stairway & Structures maintenance crew.

There is a reduction from the 2006 Adopted Budget of \$3.99 million in reimbursable authority in this program due to changes in budgeting procedures.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, decrease the budget by \$202,000, for a net decrease from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$3.26 million.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Structures Maintenance	838,905	7,035,496	3,775,422	3,808,008
Full-time Equivalents Total*	18.17	18.75	18.75	18.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Transportation

Department Management Budget Control Level

Purpose Statement

The purpose of the Department Management Budget Control Level is to provide leadership and operations support services to accomplish the mission and goals of the Department.

Program Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Director's Office	1,265,413	1,694,886	1,856,940	1,835,924
Division Management	19,606,747	18,366,557	26,852,533	27,252,971
Human Resources	1,029,063	1,253,189	1,502,038	1,456,051
Indirect Cost Recovery - Department Management	-27,895,219	-26,192,266	-36,394,650	-36,924,525
Public Information	423,082	824,215	657,877	780,287
Resource Management	4,953,071	6,884,833	8,118,604	8,493,529
Revenue Development	617,843	3,470,059	1,022,114	960,689
Total	0	6,301,473	3,615,455	3,854,927
Full-time Equivalents Total *	112.91	116.50	121.00	121.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Director's Office

Purpose Statement

The purpose of the Director's Office program is to provide overall direction and guidance to accomplish the mission and goals of the Department.

Program Summary

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and departmental technical changes increase the budget by \$162,000 from the 2006 Adopted Budget to the 2007 Proposed Budget.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Director's Office	1,265,413	1,694,886	1,856,940	1,835,924
Full-time Equivalents Total*	6.78	7.00	7.00	7.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Transportation

Department Management: Division Management

Purpose Statement

The purpose of the Division Management program is to provide division leadership and unique transportation technical expertise to accomplish the division's goals and objectives in support of the Department's mission.

Program Summary

Increased budget and workforce due to the Transportation Funding Package and Major Projects work results in higher support costs for 2007 and 2008.

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, including significant growth in space rent as described in the Budget Overview, and departmental technical changes increase the budget by \$8.49 million from the 2006 Adopted Budget to the 2007 Proposed Budget.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Division Management	19,606,747	18,366,557	26,852,533	27,252,971
Full-time Equivalents Total*	40.71	42.00	42.00	42.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Human Resources

Purpose Statement

The purpose of the Human Resources program is to provide employee support services, safety management, and other personnel expertise to the Department and its employees.

Program Summary

Reduce 0.50 FTE Personnel Specialist as this work will be supported by the Personnel Department.

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and departmental technical changes increase the budget by \$249,000 from the 2006 Adopted Budget to the 2007 Proposed Budget.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Human Resources	1,029,063	1,253,189	1,502,038	1,456,051
Full-time Equivalents Total*	9.93	10.25	9.75	9.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Transportation

Department Management: Indirect Cost Recovery - Department Management

Purpose Statement

The purpose of the Indirect Cost Recovery - Department Management program is to allocate departmental indirect costs to all transportation activities and capital projects and equitably recover funding from them to support these departmental management and support services that are essential to the delivery of transportation services to the public.

Program Summary

Increased budget and workforce due to the Transportation Funding Package and Major Projects work results in higher indirect support costs that are recovered in this BCL.

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and departmental technical changes decrease the budget by \$10.2 million from the 2006 Adopted Budget to the 2007 Proposed Budget.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Indirect Cost Recovery - Department Management	-27,895,219	-26,192,266	-36,394,650	-36,924,525

Department Management: Public Information

Purpose Statement

The purpose of the Public Information program is to manage all community and media relations and outreach for the Department, including all public information requests and inquiries from the City Council and other government agencies. Public Information also maintains the ROADS hotline and the SDOT web site for both citizens and department staff.

Program Summary

Add 1.0 FTE Paralegal and \$70,000 for creating a central point of contact to gather and maintain documents and other material for public disclosure and lawsuits which involve SDOT.

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and departmental technical changes decrease the budget by \$236,000, for a net decrease from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$166,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Public Information	423,082	824,215	657,877	780,287
Full-time Equivalents Total*	5.82	6.00	7.00	7.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Resource Management

Purpose Statement

The purpose of the Resource Management program is to provide the internal financial, accounting, information technology, and space management support for all SDOT business activities.

Program Summary

Add 1.0 FTE Accountant, Sr in an effort to reorganize and streamline operations in the SDOT Accounting section within existing budget as well as reclassify 2.0 FTE Accountant, Principal to Manager 1, Finance, Budget, & Accounting.

Add 2.0 FTE Info Technology Professional for work currently being performed by consultant staff within existing budget.

As part of the Transportation Funding Package Levy Lid Lift, increase budget by \$2.2 million reflecting an increase in finance, accounting, and information technology support to the department.

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and departmental technical changes reduce the budget by \$1 million, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1.23 million.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Resource Management	4,953,071	6,884,833	8,118,604	8,493,529
Full-time Equivalents Total*	43.13	44.50	47.50	47.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Transportation

Department Management: Revenue Development

Purpose Statement

The purpose of the Revenue Development program is to identify funding, grant and partnership opportunities for transportation projects and provide lead coordination for grant applications and reporting requirements.

Program Summary

Add 1.0 Strategic Advisor 1 and \$98,000 to administer the establishment of Local Improvement Districts.

There is a reduction from the 2006 Adopted Budget of \$2.1 million in reimbursable authority in this program due to changes in departmental budgeting practices.

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and departmental technical changes decrease the budget by \$446,000, for a net decrease from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$2.45 million.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Revenue Development	617,843	3,470,059	1,022,114	960,689
Full-time Equivalents Total*	6.54	6.75	7.75	7.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Engineering Services Budget Control Level

Purpose Statement

The purpose of the Engineering Services Budget Control Level is to provide engineering support for street vacations, the scoping of neighborhood projects, and other transportation activities requiring transportation engineering expertise.

Summary

Increase budget by \$155,000 and 1.0 FTE Executive 2 for a Major Projects Director to provide coordination, issue resolution, and management of resources among major capital projects and between associated agencies.

Add \$238,000, of which \$45,000 is one-time funding, to develop and implement pollution prevention plans and strategies for SDOT's facilities and projects. Add 1.0 FTE Strategic Advisor 1 to conduct facilities assessments, identify strategies to prevent stormwater pollution in any of SDOT's new or redeveloped facilities, and develop pollution prevention training for SDOT employees. This funding implements the City's Restore Our Waters Strategy by reducing the impact of city facilities on Seattle's water bodies.

As part of a technical adjustment add 0.25 FTE Administrative Specialist I, 0.25 FTE Administrative Specialist II, and 0.25 Manager 3, Engineering and Plans Review.

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and departmental technical changes increase the budget by \$930,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1.32 million.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Engineering & Operations Support	1,907,519	1,027,468	2,350,285	2,386,354
Full-time Equivalents Total*	4.85	5.00	7.75	7.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense Budget Control Level

Purpose Statement

The purpose of the General Expense Budget Control Level is to account for certain City business expenses that are necessary to the overall effective and efficient delivery of transportation services. It equitably recovers funding from all transportation funding sources to pay for these indirect cost services. It also includes SDOT Judgment and Claims contributions and debt service payments made by SDOT.

Program Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
City Central Costs	8,885,098	9,418,340	8,878,705	9,097,595
Debt Service	2,600,295	4,835,000	5,138,652	8,074,720
Indirect Cost Recovery - General Expense	-8,885,099	-9,418,340	-8,878,705	-9,097,595
Judgment & Claims	1,790,825	2,212,685	2,505,800	2,505,800
Total	4,391,119	7,047,685	7,644,452	10,580,520

General Expense: City Central Costs

Purpose Statement

The purpose of the City Central Costs program is to allocate the City's general services costs to SDOT in a way that benefit the delivery of transportation services to the public.

Program Summary

Adjustments to this program decrease the budget by \$540,000 from the 2006 Adopted Budget to the 2007 Proposed Budget.

Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
City Central Costs	8,885,098	9,418,340	8,878,705	9,097,595

General Expense: Debt Service

Purpose Statement

The purpose of the Debt Service program is to meet principal repayment and interest obligations on debt proceeds that are appropriated in SDOT's budget.

Program Summary

This program includes funding for SDOT to repay a series of Public Works Trust Fund loans extending back to 1988, as well as pay debt service on more recent Limited Tax General Obligation (LTGO) debt issued for work on SR-519 and new parking pay stations. Additional transportation-related debt service is appropriated in other City funds.

New debt service includes \$70,000 in 2007 and \$787,000 in 2008 for the expansion of pay stations into the South Lake Union neighborhood.

As part of the Transportation Funding Package Parking Tax, provide \$2.7 million in 2008 to service new debt to be issued for Mercer Corridor Project, Spokane St. Viaduct, King Street Station Multimodal Terminal, and S Lander St. Grade Separation.

Although not included in this program or the SDOT budget, \$2.4 million of Cumulative Reserve Subfund is funding debt service in 2007 for the following transportation projects: Alaskan Way Viaduct/Tunnel and Seawall, Bridge Way North and Fremont Circulation, Fremont Bridge Approaches & Electrical Major Maintenance, Mercer Corridor, and SR-519.

Other adjustments to this program increase the budget by \$234,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$304,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Debt Service	2,600,295	4,835,000	5,138,652	8,074,720

General Expense: Indirect Cost Recovery - General Expense

Purpose Statement

The purpose of the Indirect Cost Recovery - General Expense program is to equitably recover funding from all transportation activities and capital projects to pay for allocated City-services indirect costs that are essential to the delivery of transportation services to the public.

Program Summary

Adjustments to this program increase the budget by \$540,000 from the 2006 Adopted Budget to the 2007 Proposed Budget.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Indirect Cost Recovery - General Expense	-8,885,099	-9,418,340	-8,878,705	-9,097,595

General Expense: Judgment & Claims

Purpose Statement

The purpose of the Judgment and Claims program is to represent SDOT's annual contribution to the City's centralized self-insurance pool from which court judgments and claims against the City are paid.

Program Summary

Adjustments to this program increase the budget by \$293,000 from the 2006 Adopted Budget to the 2007 Proposed Budget.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Judgment & Claims	1,790,825	2,212,685	2,505,800	2,505,800

Transportation

Major Maintenance/Replacement Budget Control Level

Purpose Statement

The purpose of the Major Maintenance/Replacement Budget Control Level is to provide maintenance and replacement of roads, trails, bike paths, bridges and structures.

Program Expenditures

	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Bridges & Structures	9,402,491	17,454,099	11,927,000	27,261,000
Landslide Mitigation	494,511	900,001	400,000	400,000
Roads	5,034,464	9,327,002	17,086,000	25,438,000
Sidewalk Maintenance	313,183	333,000	1,483,000	1,856,000
Trails and Bike Paths	708,015	335,000	3,587,000	3,836,000
Urban Forestry	0	87,001	0	0
Total	15,952,664	28,436,103	34,483,000	58,791,000
Full-time Equivalents Total *	18.90	19.50	19.50	19.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Maintenance/Replacement: Bridges & Structures

Purpose Statement

The purpose of the Bridges & Structures program is to provide for safe and efficient use of the City's bridges and structures to all residents of Seattle and adjacent regions to ensure movement of people, goods and services throughout the City.

Program Summary

In 2007, work continues on the Fremont Bridge Approaches and Electrical Major Maintenance project and other projects to repair or replace the city's bridges and transportation structures. There is also significant funding from the Bridging the Gap funding package in 2007. As part of the Transportation Funding Package Levy Lid Lift, provide \$1.0 million for the Bridge Rehabilitation and Replacement Program and \$987,000 for the Bridge Seismic - Phase 2 project. Additional funding is provided in 2008 as part of the Transportation Funding Package Parking Tax, including \$685,000 for the Bridge Rehabilitation and Replacement Program and \$1.5 million for the Bridge Seismic - Phase 2 project.

Also as part of the Transportation Funding Package Business Transportation Tax, in 2008 provide \$1.5 million for the Bridge Rehabilitation and Replacement Program and \$440,000 for the Bridge Retrofit Seismic - Phase 2 project.

Provide \$2 million from the Cumulative Reserve Subfund for the following projects: Bridge Painting Program, Bridge Seismic Retrofit Phase II, Fremont Bridge Approaches and Electrical Major Maintenance, Hazard Mitigation Program - Areaways, Retaining Wall Repair and Restoration, and Stairway Rehabilitation Program.

Major projects funded in 2007 include: \$8 million Fremont Bridge Approaches and Electrical Major Maintenance, \$1.1 million for Bridge Seismic Retrofit - Phase 2, \$1 million for Bridge Rehabilitation and Replacement, \$650,000 for Bridge Painting Program, \$400,000 for Retaining Wall Repair and Restoration, and \$386,000 for Stairway Rehabilitation Program.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Bridges & Structures	9,402,491	17,454,099	11,927,000	27,261,000
Full-time Equivalents Total*	5.09	5.25	5.25	5.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Maintenance/Replacement: Landslide Mitigation

Purpose Statement

The purpose of the Landslide Mitigation program is to proactively identify and address potential areas of landslide concerns that affect the right-of-way.

Program Summary

Provide \$200,000 from the Cumulative Reserve Subfund for Hazard Mitigation Program - Landslide Mitigation Projects. In 2007, work includes constructing a wall designed to stabilize the partially closed street on 41st Ave NE near NE 142nd Street.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Landslide Mitigation	494,511	900,001	400,000	400,000
Full-time Equivalents Total*	1.45	1.50	1.50	1.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Transportation

Major Maintenance/Replacement: Roads

Purpose Statement

The purpose of the Roads program is to provide for the safe and efficient use of the City's roadways to all residents of Seattle and adjacent regions to ensure movement of people, goods and services throughout the City.

Program Summary

In 2007, significant new funding is provided to begin working down the backlog in major maintenance on the city's roads.

As part of the Transportation Funding Package Parking Tax, in 2008 provide \$2.5 million for the Arterial Asphalt and Concrete program.

As part of the Transportation Funding Package Levy Lid Lift, provide \$12.7 million for the Arterial Asphalt and Concrete program.

As part of the Transportation Funding Package Business Transportation Tax, in 2008 provide \$2.8 million for the Arterial Asphalt and Concrete program.

Provide \$2.7 million from the Cumulative Reserve Subfund for the Arterial Asphalt and Concrete program.

Major projects funded in 2007 include the following: \$15.3 million for Arterial Asphalt and Concrete Program, \$883,000 for Arterial Major Maintenance, \$217,000 for Non-Arterial Asphalt Street Resurfacing, and \$183,000 for Non-Arterial Concrete Rehabilitation.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Roads	5,034,464	9,327,002	17,086,000	25,438,000
Full-time Equivalents Total*	8.00	8.25	8.25	8.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Transportation

Major Maintenance/Replacement: Sidewalk Maintenance

Purpose Statement

The purpose of the Sidewalk Maintenance program is to maintain and provide safe and efficient use of the City's sidewalks to all residents of Seattle and adjacent regions to ensure movement of people, goods and services throughout the City.

Program Summary

As part of the Transportation Funding Package Levy Lid Lift, provide \$1.1 million for Sidewalk Safety Repair.

As part of the Transportation Funding Package Business Transportation Tax, in 2008 provide \$700,000 for Sidewalk Safety Repair.

Provide \$341,000 from the Cumulative Reserve Subfund for Sidewalk Safety Repair.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Sidewalk Maintenance	313,183	333,000	1,483,000	1,856,000
Full-time Equivalents Total*	2.18	2.25	2.25	2.25

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Major Maintenance/Replacement: Trails and Bike Paths

Purpose Statement

The purpose of the Trails and Bike Paths program is to maintain and provide safe and efficient use of the City's trails and bike paths to all residents of Seattle and adjacent regions to ensure movement of people, goods and services throughout the City.

Program Summary

As part of the Transportation Funding Package Levy Lid Lift, provide \$2.8 million for Bike Master Plan Implementation and \$489,000 for Trail Major Maintenance. Provide \$338,000 from the Cumulative Reserve Subfund for the Bike Spot Safety Improvements program.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Trails and Bike Paths	708,015	335,000	3,587,000	3,836,000
Full-time Equivalents Total*	2.18	2.25	2.25	2.25

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Transportation

Major Maintenance/Replacement: Urban Forestry

Purpose Statement

The purpose of the Urban Forestry program is to maintain the City's trees and landscaping, keeping the urban forest healthy and safe for all residents of Seattle and adjacent regions.

Program Summary

No capital expenditures are anticipated in 2007 and 2008. Trees will be replaced under the Urban Forestry Budget Control Level in the operating budget.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Urban Forestry	0	87,001	0	0

Major Projects Budget Control Level

Purpose Statement

The purpose of the Major Projects Budget Control Level is to design, manage and construct improvements to the transportation infrastructure for the benefit of the traveling public including freight, transit, other public agencies, pedestrians, bicyclists, and motorists.

Program Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Alaskan Way Tunnel and Seawall	2,340,879	5,319,998	8,051,000	3,726,000
Magnolia Bridge Replacement	911,203	750,001	3,450,000	23,500,000
Mercer Corridor	1,992,692	2,500,000	2,912,000	47,988,000
Spokane Street Viaduct	1,192,256	15,330,192	225,000	30,534,000
SR-520	162,659	54,000	381,000	384,000
Total	6,599,689	23,954,191	15,019,000	106,132,000
Full-time Equivalents Total *	22.05	22.75	35.75	35.75

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Projects: Alaskan Way Tunnel and Seawall

Purpose Statement

The purpose of the Alaskan Way Tunnel and Seawall program is to fund the City's involvement in the replacement of the seismically vulnerable Viaduct and Seawall. The Alaskan Way Viaduct is part of State Route 99, which carries one-quarter of the north-south traffic through downtown Seattle and is a major truck route serving the City's industrial areas.

Program Summary

Provide \$8.1 million in 2007 and \$3.7 million in 2008 for the Alaskan Way Tunnel and Seawall Project. Approximately \$4.8 million in 2007 and \$2.3 million in 2008 of the totals are paid by the Washington State Department of Transportation.

Add 12.0 FTE for this project, including 1.0 FTE Admin Specialist II, 1.0 FTE Civil Engineering Supervisor, 0.5 FTE Civil Engineer Associate, 1.0 FTE Civil Engineer Specialist Associate, 1.0 FTE Executive 2, 1.0 FTE Planner Associate, 4.5 FTE Strategic Advisor 1, General Government, and 2.0 FTE Strategic Advisor 2, General Government.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Alaskan Way Tunnel and Seawall	2,340,879	5,319,998	8,051,000	3,726,000
Full-time Equivalents Total*	10.90	11.25	23.25	23.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Projects: Magnolia Bridge Replacement

Purpose Statement

The purpose of the Magnolia Bridge Replacement Program is to evaluate the possible locations and bridge types for the replacement of the Magnolia Bridge and ultimately replace the bridge, which was damaged by a landslide in 1997 and the Nisqually earthquake in 2001.

Program Summary

In 2007, provide \$209,000 from the Cumulative Reserve Subfund for the Magnolia Bridge Replacement project. Total funding proposed from all sources is \$3.5 million in 2007 (including federal grant funding) and \$23.5 million in 2008 (from fund sources to be determined). Fund sources for construction of this project have not yet been identified.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Magnolia Bridge Replacement	911,203	750,001	3,450,000	23,500,000
Full-time Equivalents Total*	1.94	2.00	2.00	2.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Projects: Mercer Corridor

Purpose Statement

The purpose of the Mercer Corridor Program is to use existing street capacity along the Mercer Corridor and South Lake Union more efficiently and enhance all modes of travel, including pedestrian mobility.

Program Summary

Provide \$2.9 million for the Mercer Corridor Project in 2007 as part of the Transportation Funding Package Parking Tax. In 2008, provide \$15 million as part of the Transportation Funding Package Parking Tax Bond Issuance in 2008, and provide \$33 million in Regional Transportation Improvement District (RTID) funds. A public vote on the RTID funding package is anticipated in November 2007.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Mercer Corridor	1,992,692	2,500,000	2,912,000	47,988,000
Full-time Equivalents Total*	2.91	3.00	3.00	3.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Projects: Spokane Street Viaduct

Purpose Statement

The purpose of the Spokane Street Viaduct program is to improve the safety of the Spokane Street Viaduct by building a new structure parallel and connected to the existing one and widening the existing viaduct.

Program Summary

In 2008 provide \$5 million for the Spokane Viaduct Widening project as part of the Transportation Funding Package Bond Issuance and provide \$20 million in Regional Transportation Improvement District (RTID) funds. A public vote on the RTID funding package is anticipated in November 2007.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Spokane Street Viaduct	1,192,256	15,330,192	225,000	30,534,000
Full-time Equivalents Total*	5.09	5.25	5.25	5.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Projects: SR-520

Purpose Statement

The purpose of the SR-520 Program is to provide policy, planning and technical analysis support and to act as the City's representative in a multi-agency group working on the replacement of the SR-520 bridge.

Program Summary

Provide \$381,000 and add 1.0 FTE Strategic Advisor 3, General Government to provide expertise on design and review of the Environmental Impact Study (EIS) documents on the SR-520 Replacement Project.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
SR-520	162,659	54,000	381,000	384,000
Full-time Equivalents Total*	1.21	1.25	2.25	2.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Transportation

Mobility-Capital Budget Control Level

Purpose Statement

The purpose of the Mobility Capital Budget Control Level is to help maximize the movement of traffic throughout the City by enhancing all modes of transportation including corridor and intersection improvements, transit and HOV improvements and sidewalk and pedestrian facilities.

Program Expenditures

	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Corridor & Intersection Improvements	18,370,541	10,685,369	6,452,000	11,010,000
Freight Mobility	1,995	227,000	46,000	6,839,000
Intelligent Transportation System	2,887,093	2,356,598	2,222,000	2,486,000
Neighborhood Enhancements	6,512,168	6,397,100	6,356,000	2,152,000
New Trails and Bike Paths	4,419,910	4,551,829	4,226,000	14,792,000
Sidewalks & Pedestrian Facilities	962,197	1,940,959	1,974,000	2,079,000
Transit & HOV	12,393,735	10,285,998	27,236,000	16,434,000
Total	45,547,639	36,444,853	48,512,000	55,792,000
Full-time Equivalents Total *	56.24	58.00	59.00	59.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Corridor & Intersection Improvements

Purpose Statement

The purpose of the Corridor and Intersection Improvements program is to analyze and make improvements to corridors and intersections to move traffic more efficiently. Examples of projects include signal timing, left turn signals and street improvements.

Program Summary

As part of the Transportation Funding Package Levy Lid Lift, provide \$2.6 million for Corridor Projects, Collision Evaluation Program, Left Turn Program and New Traffic Signals Program.

Provide \$3 million in 2007 from the Cumulative Reserve Subfund for the following projects: 14th Ave S Street Improvements, NE Northgate Way Intersection and Pedestrian Improvements, and SR 519.

Major projects funded in 2007 include the following: \$2.2 million for Corridor Projects, \$1.3 million for SR-519, \$1.2 million for NE Northgate Way Intersection and Pedestrian Improvements, and \$510,000 for New Traffic Signals.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Corridor & Intersection Improvements	18,370,541	10,685,369	6,452,000	11,010,000
Full-time Equivalents Total*	11.87	12.25	12.25	12.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Freight Mobility

Purpose Statement

The purpose of the Freight Mobility Program is to help move freight through the city in a safe and efficient manner.

Program Summary

As part of the Transportation Funding Package Bond Issuance, provide \$5 million in 2008 for the South Lander Street Overpass. In 2007, provide \$46,000 for the Duwamish Truck Mobility Improvement Program.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Freight Mobility	1,995	227,000	46,000	6,839,000
Full-time Equivalents Total*	0.73	0.75	0.75	0.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Intelligent Transportation System

Purpose Statement

The purpose of the Intelligent Transportation System (ITS) program is to fund projects identified in the City's ITS Strategic Plan and ITS Master Plan. Examples of projects include implementation of transit signal priority strategies; installation of closed-circuit television (CCTV) cameras to monitor traffic in key corridors; and development of parking guidance, traveler information, and real-time traffic control systems.

Program Summary

Provide \$412,000 to match federal funding for work on enhanced traffic signal operations, advanced/enhanced traffic management, traffic surveillance, and traveler information and communication system enhancements. Add 1.0 FTE Strategic Advisor 2 for this body of work.

In 2007, major projects funded include \$1.3 million for Duwamish ITS and \$934,000 for ITS Plan Implementation.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Intelligent Transportation System	2,887,093	2,356,598	2,222,000	2,486,000
Full-time Equivalents Total*	3.15	3.25	4.25	4.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Neighborhood Enhancements

Purpose Statement

The purpose of the Neighborhood Enhancements Program is to make safe and convenient neighborhoods by improving sidewalks, traffic circles, streetscape designs and the installation of pay stations.

Program Summary

As part of the Transportation Funding Package Levy Lid Lift, provide \$1.8 million for neighborhood projects in the Neighborhood Street Fund/Cumulative Reserve Subfund (NSF/CRF) Neighborhood program.

Provide \$3.4 million for the purchase of 285 pay stations for the South Lake Union neighborhood.

Provide \$823,000 from the Cumulative Reserve Subfund for 5th Ave NE Improvements project and the NSF/CRF Neighborhood Program.

In 2007, major projects funded include the following: \$3.4 million for Pay Stations, \$2.5 million for NSF/CRF Neighborhood Program and \$355,000 for Traffic Control Program.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Neighborhood Enhancements	6,512,168	6,397,100	6,356,000	2,152,000
Full-time Equivalents Total*	8.00	8.25	8.25	8.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: New Trails and Bike Paths

Purpose Statement

The purpose of the New Trails and Bike Paths program is to construct new trails and bike paths that connect with existing facilities to let users transverse the City on a dedicated network of trails and paths.

Program Summary

Provide \$1.7 million from the Cumulative Reserve Subfund for the following projects: Burke-Gilman Trail Extension, Chief Sealth Trail, and Lake Union Ship Canal Trail.

Provide \$1.9 million from the Cumulative Reserve Subfund to pay for a change in project scope to the Belltown/Queen Anne Waterfront Connections - Thomas Street Project to cross not only the railroad tracks (as originally planned) but also Elliott Avenue with the overpass. This new project scope will increase access to Myrtle Edwards Park.

In 2007, major projects funded include the following: \$2.3 million for Burke-Gilman Trail Extension, \$901,000 for Mountains to Sound Greenway Trail, \$453,000 for Chief Sealth Trail, and \$385,000 for Duwamish Bikeway.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
New Trails and Bike Paths	4,419,910	4,551,829	4,226,000	14,792,000
Full-time Equivalents Total*	6.54	6.75	6.75	6.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Transportation

Mobility-Capital: Sidewalks & Pedestrian Facilities

Purpose Statement

The purpose of the Sidewalk and Pedestrian Facilities program is to install new facilities that help pedestrians move safely along the City's sidewalks by installing or replacing sidewalks, modifying existing sidewalks for elderly and handicap accessibility and increasing pedestrian lighting.

Program Summary

As part of the Transportation Funding Package Levy Lid Lift, provide \$973,000 for the sidewalk development program.

Provide \$800,000 from the Cumulative Reserve Subfund for the following projects: Pedestrian Lighting - Capital Costs, Pedestrian/Elderly Handicapped Accessibility and Sidewalk Development Program.

In 2007, major projects funded include the following: \$1.1 million for Sidewalk Development Program, \$500,000 for Pedestrian/Elderly Handicapped Accessibility, \$118,000 for Sand Point Way NE Pedestrian Improvements and \$100,000 for Pedestrian Lighting - Capital Costs.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Sidewalks & Pedestrian Facilities	962,197	1,940,959	1,974,000	2,079,000
Full-time Equivalents Total*	7.05	7.25	7.25	7.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Transit & HOV

Purpose Statement

The purpose of the Transit and HOV Program is to move more people in less time throughout the City. Projects include the South Lake Union Streetcar, Center City Access Programs, and working with Sound Transit to ensure an easy transition when the downtown bus tunnel re-opens at the end of 2007.

Program Summary

In 2007, funding is provided for the Aurora Transit, Pedestrian and Safety Improvements project (\$130,000 from the Cumulative Reserve Subfund), and for the Westlake Multimodal Transportation Hub to provide an important transfer point for passengers from North Seattle and East King County into the downtown core (\$831,000). As part of the Transportation Funding Package Bond Issuance, in 2008 provide \$5 million for King Street Station Multimodal Terminal.

Reduce 0.5 FTE Public Relations Specialist, Senior and 0.5 FTE Capital Projects Coordinator, Senior, and add 1.0 FTE Strategic Advisor 2, General Government for work on the South Lake Union Streetcar Project.

Major projects funded in 2007 include: \$2.3 million for South Lake Union Streetcar; \$1.9 million for Aurora Transit, Pedestrian, and Safety Improvements; \$1 million for Center City Access Strategy Program; and \$831,000 for Westlake Multimodal Transportation Hub.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Transit & HOV	12,393,735	10,285,998	27,236,000	16,434,000
Full-time Equivalents Total*	18.90	19.50	19.50	19.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Operations Budget Control Level

Purpose Statement

The purpose of the Mobility Operations Budget Control level is to ensure the safe and efficient operation of all transportation modes in the City of Seattle. This includes managing the parking, pedestrian, and bicycle infrastructure; implementing neighborhood plans; encouragement of alternative modes of transportation; and maintenance and improvement of signals and the non-electrical transportation management infrastructure.

Program Expenditures

	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Commuter Mobility	6,731,593	9,224,946	12,170,193	12,834,480
Neighborhoods	1,870,632	1,793,445	4,301,432	4,025,117
Parking	5,929,735	6,255,352	6,832,002	5,854,479
Signs & Markings	2,711,767	4,362,735	4,750,607	4,868,899
Traffic Signals	5,385,072	6,992,168	7,711,786	8,374,406
Total	22,628,799	28,628,646	35,766,020	35,957,382
Full-time Equivalents Total *	146.11	150.75	152.25	152.25

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Operations: Commuter Mobility

Purpose Statement

The purpose of the Commuter Mobility program is to provide a variety of services including enforcement of City commercial vehicle limits, transit coordination, and planning designed to increase mobility and transportation options to the citizens of Seattle.

Program Summary

As part of the Transportation Funding Package, \$2.13 million from levy lid lift revenues and \$750,000 from parking tax revenues for corridor project development and other mobility improvements in the amount of \$1.3 million and payments to King County for improved transit service in the amount of \$1.5 million.

Increase budget by \$815,000 to fund intergovernmental payments pursuant to an agreement with King County Metro for operation of the South Lake Union Streetcar.

Add \$145,000 for design review services for the Sound Transit University Link Light Rail.

Add \$90,000 for work with Washington State Ferries (WSF) to cover staff costs for planning coordination of the WSF Colman Dock Replacement Project.

Add \$100,000 in one-time funding for a road-pricing study that examines the legal authority to impose cordon charges along urban arterials, options for funding transit with pricing revenues, and opportunities for dedicated lanes to serve transit and freight. This funding implements the recommendations of the Green Ribbon Commission by exploring strategies for decreasing car trips and travel times along Seattle's streets.

Add \$100,000 to continue SDOT's travel options and incentive programs. This funding continues 1.0 FTE position, funded by grants that end in 2006, that educate employers, commuters, and residents on travel options, and it provides resources for transportation incentives to Seattle households that reduce car trips. This funding implements the recommendations of the Green Ribbon Commission by reducing the number of car trips by Seattle residents and employees.

Increase \$145,000 of budget authority for reimbursable work with Sound Transit for Phase II and add 1.0 FTE Strategic Advisor 2 for this body of work.

Abrogate 1.0 FTE Strategic Advisor 1 and 1.0 FTE Strategic Advisor 2 that were associated with the Green Line Monorail project in accordance with Ordinance 121321.

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and departmental technical changes decrease the budget by \$1.18 million, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$2.95 million.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Commuter Mobility	6,731,593	9,224,946	12,170,193	12,834,480
Full-time Equivalents Total*	43.13	44.50	43.50	43.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Operations: Neighborhoods

Purpose Statement

The purpose of the Neighborhoods Program is to plan and forecast the needs of specific neighborhoods including neighborhood and corridor planning, development of the coordinated transportation plans, traffic control spot improvements, and travel forecasting. The program also constructs minor improvements in neighborhoods based on these assessments.

Program Summary

As part of the Transportation Funding Package Levy Lid Lift, increase budget by \$1.9 million for safety programs and the Pedestrian Master Plan implementation.

Increase budget by \$40,000 to fund a coordinated effort with King County Metro Transit and the Downtown Seattle Association to expand transit service, manage parking, and build capacity for sustained promotion of travel options in the South Lake Union neighborhood.

Add \$350,000 in 2007 only for transportation studies in the University District and South Downtown.

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and departmental technical changes increase the budget by \$182,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$2.5 million.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Neighborhoods	1,870,632	1,793,445	4,301,432	4,025,117
Full-time Equivalents Total*	11.63	12.00	12.00	12.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Transportation

Mobility-Operations: Parking

Purpose Statement

The purpose of the Parking Program is to manage the City's parking resources, maintain and operate pay stations and parking meters for on-street parking, and develop and manage the City's carpool program and Residential Parking Zones for neighborhoods.

Program Summary

Add \$1.6 million in 2007 and 0.5 FTE Transportation Planner, Associate for installation and operation of parking pay stations in the South Lake Union neighborhood. In 2008, add \$460,000 for ongoing operations costs.

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and departmental technical changes decrease the budget by \$1 million, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$577,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Parking	5,929,735	6,255,352	6,832,002	5,854,479
Full-time Equivalents Total*	28.35	29.25	29.75	29.75

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Mobility-Operations: Signs & Markings

Purpose Statement

The purpose of the Signs and Markings program is to design, fabricate, and install signage as well as provide pavement, curb, and crosswalk markings to facilitate the safe movement of vehicles, pedestrians, and bicyclists throughout the City.

Program Summary

As part of the Transportation Funding Package Levy Lid Lift, add \$1.57 million for sign evaluation and replacement and improved curb and pavement markings.

Add \$115,000 and 2.0 FTE Maintenance Laborer for 48-hour graffiti removal from traffic signs and signals and related assets.

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and departmental technical changes decrease the budget by \$1.3 million, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$388,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Signs & Markings	2,711,767	4,362,735	4,750,607	4,868,899
Full-time Equivalents Total*	23.02	23.75	25.75	25.75

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Transportation

Mobility-Operations: Traffic Signals

Purpose Statement

The purpose of the Traffic Signals Program is to operate the Traffic Management Center that monitors traffic movement within the City and to maintain and improve signals and other electrical transportation management infrastructure.

Program Summary

As part of the Transportation Funding Package Levy Lid Lift, add \$1.7 million for traffic signals maintenance.

As part of the Transportation Funding Package Parking Tax, in 2008 add \$686,000 for traffic signals maintenance.

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and departmental technical changes reduce the budget by \$1 million, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$720,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Traffic Signals	5,385,072	6,992,168	7,711,786	8,374,406
Full-time Equivalents Total*	39.98	41.25	41.25	41.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

ROW Management Budget Control Level

Purpose Statement

The purpose of the Right-of-Way Management BCL is to ensure that projects throughout the city meet code specifications for uses of the right-of-way and to provide plan review, utility permit and street use permit issuance, and utility inspection and mapping services.

Summary

Add \$320,000 and 2.0 FTE Civil Engineer Specialist, Associate to enforce city permit conditions and standards. This add addresses increased levels of construction activity in the city.

Increase budget by \$42,000 and 0.5 FTE Civil Engineer Specialist, Associate to bring an existing part-time position to full-time.

Add \$140,000 and 1.0 FTE Civil Engineer, Senior position to review and permit the increasing number of high-rise construction projects in Seattle that will require shoring permit review to protect the right-of-way.

Increase budget by \$140,000 and 1.0 FTE Civil Engineer, Senior position to provide customer service at the Department of Planning and Development Application Support Center.

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and departmental technical changes increase the budget by \$744,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1.39 million.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Street Use Permitting & Enforcement	9,486,075	10,626,985	12,012,943	11,242,067
Full-time Equivalents Total*	58.15	60.00	64.50	64.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance Budget Control Level

Purpose Statement

The purpose of the Street Maintenance Budget Control Level is to keep Seattle's investment in its roadways and sidewalks safe, clean, and in good repair. Repair and maintenance of the right-of-way promotes safety, enhances mobility, and protects the environment. Through planned maintenance, cleaning, and spot repairs of streets, alleys, pathways, and stairways, Street Maintenance improves the quality of life and business climate in the City.

Program Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Emergency Response	523,420	589,076	588,171	608,842
Operations Support	4,625,802	4,669,797	4,705,849	4,892,197
Pavement Management	281,752	294,725	280,366	291,334
Street Cleaning	3,323,747	3,576,038	3,594,724	3,731,431
Street Repair	11,335,003	12,359,563	13,814,321	14,308,800
Total	20,089,724	21,489,199	22,983,430	23,832,603
Full-time Equivalents Total *	129.88	134.00	142.00	142.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance: Emergency Response

Purpose Statement

The purpose of the Emergency Response program is to respond to safety and mobility issues such as pavement collapses, severe weather such as ice and snow storms, landslides, and other emergencies to make the right-of-way safe for moving people and goods. This program includes proactively addressing landslide hazards to keep the right-of-way open and safe.

Program Summary

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and departmental technical changes result in a decrease of approximately \$1,000 from the 2006 Adopted Budget to the 2007 Proposed Budget.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Emergency Response	523,420	589,076	588,171	608,842
Full-time Equivalents Total*	2.18	2.25	2.25	2.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance: Operations Support

Purpose Statement

The purpose of the Operations Support program is to provide essential operating support services necessary for the daily operation of SDOT's equipment and field workers dispatched from three field locations in support of street maintenance activities. These functions include warehousing, bulk material supply and management, tool cleaning and repair, equipment maintenance and repair, project accounting and technical support, and crew supervision.

Program Summary

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and departmental technical changes result in a increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$36,000.

	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Expenditures/FTE				
Operations Support	4,625,802	4,669,797	4,705,849	4,892,197
Full-time Equivalents Total*	33.20	34.25	34.25	34.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance: Pavement Management

Purpose Statement

The purpose of the Pavement Management program is to assess the condition of asphalt and concrete pavements and establish Citywide paving priorities for annual resurfacing and repair programs.

Program Summary

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and departmental technical changes result in a decrease of approximately \$14,000 from the 2006 Adopted Budget to the 2007 Proposed Budget.

	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Expenditures/FTE				
Pavement Management	281,752	294,725	280,366	291,334
Full-time Equivalents Total*	1.21	1.25	1.25	1.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance: Street Cleaning

Purpose Statement

The purpose of the Street Cleaning program is to keep Seattle's streets, improved alleys, stairways, and pathways clean, safe, and environmentally friendly by conducting sweeping, hand-cleaning, flushing, and mowing on a regular schedule.

Program Summary

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and departmental technical changes result in a increase of approximately \$19,000 from the 2006 Adopted Budget to the 2007 Proposed Budget.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Street Cleaning	3,323,747	3,576,038	3,594,724	3,731,431
Full-time Equivalents Total*	21.57	22.25	22.25	22.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance: Street Repair

Purpose Statement

The purpose of the Street Repair program is to preserve and maintain all streets and adjacent areas such as sidewalks and road shoulders by making spot repairs and conducting annual major maintenance paving and rehabilitation programs.

Program Summary

Add \$800,000 and 8.0 FTE of street repair crew staff to enable the Street Maintenance Division to keep up with reimbursable street repair demand. The added staff include 1.0 FTE Asphalt Raker, 1.0 FTE Cement Finisher, 1.0 FTE Construction and Maintenance Equipment Operator, 3.0 FTE Maintenance Laborer, and 2.0 FTE Truck Driver.

For 2007, budget legislation proposes to increase utility cut restoration fees to reflect changes in the cost of labor, materials, and equipment.

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and departmental technical changes increase the budget by \$655,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1.45 million.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Street Repair	11,335,003	12,359,563	13,814,321	14,308,800
Full-time Equivalents Total*	71.72	74.00	82.00	82.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Urban Forestry Budget Control Level

Purpose Statement

The purpose of the Urban Forestry Budget Control Level is to administer, maintain, protect, and expand the City's urban landscape in the street right-of-way through the maintenance and planting of new trees and landscaping to enhance the environment and aesthetics of the City. It maintains City owned trees to ensure the safety of Seattle's residents and visitors.

Program Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Arborist Services	0	1,629,578	790,694	817,992
Tree & Landscape Maintenance	2,255,356	1,621,360	3,343,612	3,257,528
Total	2,255,356	3,250,938	4,134,306	4,075,521
Full-time Equivalents Total *	23.50	24.25	24.75	24.75

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Urban Forestry: Arborist Services

Purpose Statement

The purpose of the Arborist Services program is to maintain, protect, and preserve City street trees and to regulate privately owned trees in the right-of-way by developing plans, policies, and procedures to govern and improve the care and quality of street trees.

Program Summary

Add \$111,000 and 0.5 FTE Administrative Specialist II to update and maintain the City's street tree inventory. This funding supports implementation of the City's Urban Forest Management Plan by providing SDOT with accurate information about the condition of trees along Seattle's streets, which will enable the department to identify trees that need maintenance and areas where new trees could be planted. Increasing the Seattle's tree canopy cover through maintenance and planting is a central goal of the City's Green Seattle Initiative.

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and departmental technical changes decrease the budget by \$950,000, for a net decrease from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$839,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Arborist Services	0	1,629,578	790,694	817,992
Full-time Equivalents Total*	4.12	4.25	4.75	4.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Transportation

Urban Forestry: Tree & Landscape Maintenance

Purpose Statement

The purpose of the Tree and Landscape Maintenance program is to provide planning, design, construction, and construction inspection services for the landscape elements of transportation capital projects, as well as guidance to developers on the preservation City street trees and landscaped sites during construction of their projects.

Program Summary

As part of the Transportation Funding Package Levy Lid Lift, provide \$1.07 million for an additional tree crew and increase in tree replacement.

Citywide adjustments to labor costs, changes in inflation assumptions for other costs, and departmental technical changes increase the budget by \$650,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1.72 million.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Tree & Landscape Maintenance	2,255,356	1,621,360	3,343,612	3,257,528
Full-time Equivalents Total*	19.38	20.00	20.00	20.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Transportation

2007 - 2008 Estimated Revenues for the Transportation Operating Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
422490	Other Street Use & Curb Permit	5,223,443	11,442,458	11,897,270	12,521,060
422990	Other Non-Business Licenses/PE	509,768	604,230	598,988	621,139
436087	City Street Fund (Mtr Veh Fuel Tx)	10,179,785	8,198,560	0	0
436088	Arterial City Street Subfund (Mtr Veh Fuel Tx)	2,155,911	4,804,440	14,003,951	14,421,168
441930	Private Reimbursements	0	2,404,644	3,250,000	0
442490	Other Protective Inspection FE	1,416,995	0	0	0
444100	Street Maintenance & Repair CH	642,234	3,035,704	4,696,198	4,824,188
444900	Other Charges - Monorail	0	0	0	0
444900	Other Charges - Sound Transit	0	633,846	610,997	675,002
444900	Other Charges - Transportation	18,839,727	10,328,351	7,760,739	8,787,291
462500	Bldg/Other Space Rental Charge	0	51,044	95,712	95,712
469990	Other Miscellaneous Revenue	(39,808)	0	0	0
471010	Federal Grants	22,952,393	39,067,284	15,614,469	62,605,328
474010	State Grants	8,411,441	4,197,031	5,877,427	34,189,626
477010	Interlocal Grants	(192,285)	4,154,000	349,300	35,488,769
481100	General Obligation Bond Proceeds	0	15,325,426	6,320,330	5,216,000
481800	Long-Term Intergovernmental Loan Proc	2,750,000	2,465,688	3,074,413	0
541990	If Other Gen Govtl Svc Chrgs-MI	0	5,306,106	6,889,169	7,078,976
543210	Service to DWU (TCIP)	0	1,750,000	2,328,500	330,000
544900	If Other Gen Govtl Svc Chrgs-MI	10,592,627	0	0	0
569990	IF - Miscellaneous Revenue	1,123,151	0	0	0
587001	Oper Tr IN-FR General Fund	32,878,523	40,244,841	43,378,608	43,023,078
587102	Oper Tr IN-FR Park Department	0	49,000	0	0
587116	Oper TR IN-FR Cumulative Rsv S	5,950,509	19,779,787	11,921,000	7,014,500
587157	Oper TR IN-FR HEAD TAX	0	0	0	5,507,000
587158	Oper TR IN-FR COMMERCIAL PARKING TAX	0	0	3,662,000	8,872,000
587159	Oper TR IN-FR LEVY LID LIFT	0	0	36,216,000	38,552,000
587310	Oper TR IN-FR PARKING PAY STATIONS	9,002,144	0	0	0
587316	Oper TR IN-FR LOCAL IMPROVEMENT DISTRICT (SLU)	0	0	15,700,000	0
587316	Oper TR IN-FR Transport Bond F	185,671	0	0	0
587331	Oper TR IN-FR PARK RENOVATION/IMPROV	65,775	0	0	0
587336	Oper TR IN-FR Open Space & TRA	43,671	0	0	0
587338	Oper TR IN-FR 2000 Parks Levy	1,274,101	783,000	294,000	2,616,000
587348	Oper TR IN-FR 2003 LTGO Alaskn	627,800	0	0	0
587349	Oper TR IN-FR GP BOND ISSUE	0	0	0	30,000,000
587410	Oper TR IN-FR SEATTLE CITY LIGHT FUND	0	0	351,500	530,000
587624	Oper TR IN-FR GEN TRUST FUND	54,485	0	0	0

Transportation

2007 - 2008 Estimated Revenues for the Transportation Operating Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
587630	Oper TR IN-FR 2001 SLU CFB FUND	0	0	290,583	0
587640	Oper TR IN-FR 2002 W SEATTLE SWING BR CFB FUND	0	0	111,006	0
587650	Oper TR IN-FR 2002 UNIVERSITY AVE L&S CFB FUND	0	0	670,446	0
587760	Oper TR IN-FR 2002B LTGO SDOT IMP BOND FUND	0	0	468,862	0
587830	Oper TR IN-FR 2003 LTGO SR519 BOND FUND	0	0	113,431	0
587840	Oper TR IN-FR 2003 LTGO AWV/SEAWALL BOND FUND	0	0	236,390	0
587900	Oper TR IN-FR CDBG	0	0	0	200,000
Total Revenues		134,648,061	174,625,440	196,781,289	323,168,837
379100	Contribution to Cash Decrease/(Increase)	(1,153,847)	2,502,894	(3,237,467)	(3,338,411)
Total Resources		133,494,214	177,128,334	193,543,822	319,830,426

Transportation

Transportation Operating Fund

	2005 Actuals	2006 Adopted	2006 Revised	2007 Proposed	2008 Proposed
Beginning Fund Balance	9,478,596	3,130,409	10,634,993	7,187,324	10,424,791
Accounting and Technical Adjustments	2,550	0	0	0	0
Plus: Actual and Estimated Revenue	134,648,061	174,625,440	176,024,167	196,781,289	323,168,837
Less: Actual and Budgeted Expenditures	133,494,214	177,128,334	179,471,836	193,543,822	319,830,426
Ending Fund Balance	10,634,993	627,515	7,187,324	10,424,791	13,763,202
Continuing Appropriations	18,117,142		18,000,000	18,000,000	18,000,000
Total Reserves	18,117,142	0	18,000,000	18,000,000	18,000,000
Ending Unreserved Fund Balance	(7,482,149)	627,515	(10,812,676)	(7,575,209)	(4,236,798)

Note: A large portion of the Continuing Appropriations Reserve shown above will be funded by revenues from other City departments, other governments, and private entities. These revenues will be received in future years, but are not reflected in the revenue forecasts for 2006 through 2008.

Capital Improvement Program Highlights

The Seattle Department of Transportation (SDOT) is responsible for maintaining, upgrading, and monitoring the use of the City's system of streets, bridges, retaining walls, seawalls, bicycle and pedestrian facilities, and traffic control devices. SDOT's Capital Improvement Program (CIP) outlines the Department's plan for repairing, improving, and adding to this extensive infrastructure. The CIP is financed from a variety of revenue sources that include the City's General and Cumulative Reserve Subfunds, state gas tax revenues, state and federal grants, Public Works Trust Fund loans, partnerships with private organizations and other public agencies, and bond proceeds.

The 2007-2012 Proposed CIP includes such key projects as preliminary engineering for the replacement of the Magnolia Bridge; environmental, design, and permitting work for the replacement of the Alaskan Way Viaduct/Seawall; construction on the approaches to the Fremont Bridge and related improvements; City support of Sound Transit Projects; design and construction of the South Lake Union Streetcar; and continued major maintenance and paving of the City's arterial and non-arterial streets.

Most capital appropriations for SDOT are included within the Budget Control Level (BCL) appropriations displayed at the start of this chapter. These appropriations are funded by a variety of revenue sources, most of which do not require separate authority to be transferred to the Transportation Operating Fund (TOF). Revenue sources which do require separate authority to transfer to the TOF include the Cumulative Reserve Subfund (commonly referred to as the CRF), Limited Tax General Obligation Bond (LTGO) proceeds, and Local Improvement District (LID) assessment proceeds. Table 1 below authorizes those transfers for the CRF and the dollars so transferred to the TOF may be expended only for the programs shown in the table. (See the informational Table 4 on the following page titled "2007-2008 Proposed SDOT Cumulative Reserve Subfund Programs Detail" for a list of the specific CRF-funded projects by program.)

The Debt Service Program is the exception to having most capital appropriations in the SDOT BCLs and requires a separate appropriation. Funding for debt service from the CRF is not included within the SDOT BCLs and is appropriated below in Table 2. (See Table 4 and the 2007-2012 Proposed CIP project, Debt Service – CRF, for specific projects for which the CRF is being used to pay debt service).

Table 3 authorizes the transfers of LTGO bond proceeds and Local Improvement District (LID) assessment proceeds to the TOF. These dollars may be expended only for the projects shown in that table below.

The last table titled "Capital Improvement Budget Control Level Outlay" shows that portion of the various SDOT appropriations that represent the Department's CIP outlays. Consistent with RCW 35.32A.080, if any portion of these outlays remains unexpended or unencumbered at the close of the fiscal year, that portion shall be held available for the following year, except if abandoned by the City Council by ordinance. A detailed list of all programs and projects in SDOT's CIP can be found in the 2007-2012 Proposed Capital Improvement Program document.

Capital Improvement Program

Table 1: Cumulative Reserve Subfund Transfers to the Transportation Operating Fund

Programs	2007 Proposed	2008 Endorsed
Bridges & Structures Program: 19001A		
Cumulative Reserve Subfund - REET II Subaccount	2,023,000	1,913,000
Subtotal	2,023,000	1,913,000
Corridor & Intersection Improvements Program: 19003A		
Cumulative Reserve Subfund - REET II Subaccount	3,004,000	121,000
Subtotal	3,004,000	121,000

Transportation

Capital Improvement Program Highlights

	2007 Proposed	2008 Endorsed
Programs		
Landslide Mitigation Program: 19001B		
Cumulative Reserve Subfund - REET II Subaccount	200,000	200,000
Cumulative Reserve Subfund - Street Vacation Subaccount	0	0
Subtotal	200,000	200,000
Magnolia Bridge Replacement Program: 19002B		
Cumulative Reserve Subfund - REET II Subaccount	209,000	0
Subtotal	209,000	0
Neighborhood Enhancements Program: 19003D		
Cumulative Reserve Subfund - REET II Subaccount	823,000	13,000
Subtotal	823,000	13,000
New Trails and Bike Paths Program: 19003E		
Cumulative Reserve Subfund - REET II Subaccount	1,766,000	1,971,000
Subtotal	1,766,000	1,971,000
Roads Program: 19001C		
Cumulative Reserve Subfund - REET II Subaccount	2,285,000	1,984,000
Subtotal	2,285,000	1,984,000
Sidewalk & Pedestrian Facilities Program: 19003F		
Cumulative Reserve Subfund - REET II Subaccount	800,000	464,000
Subtotal	800,000	464,000
Sidewalk Maintenance Program: 19001D		
Cumulative Reserve Subfund - REET II Subaccount	341,000	350,000
Subtotal	341,000	350,000
Trails and Bike Paths Program: 19001F		
Cumulative Reserve Subfund - REET II Subaccount	340,000	0
Subtotal	340,000	0
Transit & HOV Program: 19003G		
Cumulative Reserve Subfund - REET II Subaccount	130,000	0
Subtotal	130,000	0
Table 2: Cumulative Reserve Subfund Appropriations		
Debt Service Program - CRF: 18002D		
Cumulative Reserve Subfund - REET II Subaccount	2,361,000	2,794,000
Subtotal	2,361,000	2,794,000
Total Cumulative Reserve Subfund	14,282,000	9,810,000

Transportation

Table 3: Bond & Local Improvement District Fund Transfers to the Transportation Operating Fund

	2007 Proposed	2008 Endorsed
Alaskan Way Tunnel & Seawall Study Project : TC366050		
2007 Multipurpose LTGO Bond	2,920,000	1,082,000
Subtotal	2,920,000	1,082,000
Fremont Bridge Approaches and Electrical Major Maintenance: TC365790		
2001 LTGO Bond	291,000	0
2002B LTGO Bond	1,250,000	0
2003 LTGO Bond	350,000	0
2008 Multipurpose LTGO Bond	0	4,134,000
Subtotal	1,891,000	4,134,000
King Street Station Multimodal Terminal Project: TC366810		
Transportation Funding Package Bonds	0	5,000,000
Subtotal	0	5,000,000
Mercer Corridor Project: TC365500		
Transportation Funding Package Bonds	0	15,000,000
Subtotal	0	15,000,000
Pay Station Project: TC366350		
2007 Multipurpose LTGO Bond	3,400,000	0
Subtotal	3,400,000	0
South Lake Union Streetcar: TC366260		
Local Improvement District Fund	15,700,000	0
Subtotal	15,700,000	0
South Lander Street Grade Separation Project: TC366150		
Transportation Funding Package Bonds	0	5,000,000
Subtotal	0	5,000,000
Spokane Street Viaduct Project: TC364800		
Transportation Funding Package Bonds	0	5,000,000
Subtotal	0	5,000,000
Total Bond Proceeds	23,911,000	35,216,000

Transportation

Table 4 : 2007- 2008 Proposed SDOT Cumulative Reserve Subfund Program Detail (in \$1,000s)
Infomational Only

Project #	Program - Project Detail	2007 Proposed	2008 Proposed Endorsed
	Bridges & Structure Program (19001A)		
TC365980	12th Ave S - Jose Rizal Bridge Deck Repair	-	350
TC324900	Bridge Painting Program	650	900
TC365810	Bridge Seismic Retrofit Phase II	75	-
TC365790	Fremont Bridge Approaches	423	45
TC365480	Hazard Mitigation Program - Areaways	200	206
TC365890	Retaining Wall Repair and Replacement Program	400	412
TC366590	Stairway Rehabilitation	275	-
	Subtotal - Bridges & Structures Program (19001A)	\$ 2,023	\$ 1,913
	Corridor & Intersection Improvements Program (19003A)		
TC366220	14th Ave S Street Improvements	500	-
TC366380	Greenwood Avenue North	-	121
TC366830	NE Northgate Way Intersection and Pedestrian Improvements	1,200	-
TC365020	SR-519	1,304	-
	Subtotal -Corridor & Intersection Improvements Program (19003A)	\$ 3,004	\$ 121
	Debt Service Program - CRF (18002D)		
TC320060	Alaskan Way Tunnel - debt service	860	1,293
TC320060	Bridge Way North and Fremont Circulation - debt service	278	277
TC320060	Fremont Bridge Approaches - debt service	112	109
TC320060	Mercer Corridor - debt service	466	471
TC320060	SR-519 - debt service	645	644
	Subtotal -Debt Service Program - CRF (18002D)	\$ 2,361	\$ 2,794
	Landslide Mitigation Program (19001B)		
TC365510	Hazard Mitigation Program - Landslide Mitigation	200	200
	Subtotal -Landslide Mitigation Program (19001B)	\$ 200	\$ 200
	Magnolia Bridge Replacement Program (19002A)		
TC366060	Magnolia Bridge Replacement	209	-
	Subtotal - Magnolia Bridge Replacement Program (19002A)	\$ 209	-
	Neighborhood Enhancements Program (19003D)		
TC366230	5th Avenue NE Improvements	25	13
TC365770	NSF/CRF Neighborhood Program	798	-
	Subtotal - Neighborhood Enhancements Program (19003D)	\$ 823	\$ 13

Transportation

2007- 2008 Proposed SDOT Cumulative Reserve Subfund Program Detail (in \$1,000s) (cont.)

Project #	Program - Project Detail	2007 Proposed	2008 Proposed Endorsed
	New Trails and Bike Paths Program (19003E)		
TC366210	Belltown/Queen Anne Waterfront Connections - Thomas St.	-	1,971
TC364830	Burke-Gilman Trail Extension	1,548	-
TC365690	Chief Sealth Trail	57	-
TC327000	Lake Union Ship Canal Trail	161	-
	Subtotal - New Trails and Bike Paths Program (19003E)	\$ 1,766	\$ 1,971
	Roads Program (19001C)		
TC365440	Arterial Asphalt and Concrete Program--Paving	1,382	936
TC365940	Arterial Major Maintenance--Paving	683	828
TC323920	Non-Arterial Asphalt Street Resurfacing	167	167
TC323160	Non-Arterial Concrete Rehabilitation	53	53
	Subtotal - Roads Program (19001C)	\$ 2,285	\$ 1,984
	Sidewalk Maintenance Program (19002A)		
TC323140	Pedestrian/Elderly Handicapped Accessibility	500	264
TC366480	Sidewalk Development Program	200	-
TC366450	Pedestrian Lighting Program	100	200
	Subtotal - Sidewalk Maintenance Program (19002A)	\$ 800	\$ 464
	Sidewalk Pedestrian Facilities Program (19003F)		
TC365120	Sidewalk Safety Repair	341	350
	Subtotal - Sidewalk Pedestrian Facilities Program (19003F)	\$ 341	\$ 350
	Trails and Bike Paths Program (19001F)		
TC322290	Bike Spot Safety	340	-
	Subtotal - Trails and Bike Paths Program (19001F)	\$ 340	\$ -
	Transit & HOV Program (19003G)		
TC366250	Aurora Transit, Pedestrian and Safety Improvements	130	-
	Subtotal - Transit & HOV Program (19003G)	\$ 130	\$ -
	CRF Total	\$ 14,282	\$ 9,810

NOTE: All dollars are REET II unless otherwise noted

Transportation

Transportation Operating Fund

Capital Improvement Budget Control Level Outlay

	2007	2008
Budget Control Level	Proposed	Endorsed
Major Maintenance/Replacement	34,483,000	58,791,000
Major Projects	15,019,000	106,132,000
Mobility-Capital	48,512,000	55,792,000
Subtotal	98,014,000	220,715,000
Total Capital Improvement Program Outlay	98,014,000	220,715,000

Seattle Public Utilities

Chuck Clarke, Director

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Department Description

Seattle Public Utilities (SPU) is composed of three major direct-service providing utilities: the Water Utility, the Drainage & Wastewater Utility, and the Solid Waste Utility. The Water Utility provides more than 1.3 million customers in King County with a reliable water supply; the Drainage & Wastewater Utility collects and disposes of sewage and stormwater; and the Solid Waste Utility collects and processes recycling and yard waste, and collects and disposes of residential and commercial garbage. All three utilities strive to operate in a cost-effective, innovative and environmentally responsible manner. SPU also houses the Engineering Services line of business, serving both City departments and outside agencies by providing efficient, customer-oriented engineering services that assist clients with replacing, improving, and expanding facilities with the least possible disruption to the community.

Proposed Policy and Program Changes

SPU's 2007-2008 Proposed Budget continues to provide funding for services benefiting customers in a variety of ways while also achieving new efficiencies. Investments in basic infrastructure and operations will enable SPU to provide reliable and high-quality water to customers, manage stormwater and wastewater properly, and provide the residents of Seattle with sufficient recycling and solid waste services for the next 30 years.

The Proposed Budget reflects the completion of SPU's reorganization, which saw the creation of several new programs and the consolidation of others in an effort to achieve greater efficiency and accountability. Both operating and capital budget structures have been altered accordingly, and this document reflects the new structure, re-casting 2005 and 2006 amounts as though they had been budgeted under the new structure.

SPU is continuing its asset management approach for selecting what capital projects to build and when. The utility is also in the process of applying asset management to its operating budget and programs in order to achieve efficiencies there. This triple bottom line approach includes evaluation of projects and procedures on their economic, social and environmental benefits and their ability to meet customer service levels. The approach provides an elaborate analytical and modeling framework to find the most economical balance between capital investments and operation and maintenance expenditures to minimize life cycle costs of any facility.

The Water Utility's 2007-2008 Proposed Budget and 2007-2012 Proposed Capital Improvement Program (CIP) reflect the continued application of asset management business practices in water infrastructure renewal and replacement decisions. As a result, nearly \$10 million in low priority water pipeline replacement and pressure improvement work has been canceled. The biggest addition to the CIP is utility relocation work supporting the Alaska Way Tunnel and Seawall project, which is being separately budgeted for the first time. In addition, SPU is continuing the reservoir undergrounding program and expanding the water pipe worker apprenticeship program by eight positions to fill the rising need for trained SPU staff. The budget and CIP are supported through 2008 by water rates enacted earlier in 2006.

The Drainage & Wastewater 2007-2008 Proposed Budget and 2007-2012 Proposed CIP provide for continued implementation of the City's Comprehensive Drainage Plan. This includes continued investments in flood control and landslide protection; improvements to storm water quality and protection of Seattle's aquatic

resources; and more efficient maintenance, rehabilitation and replacement of the City's drainage and sewer systems. As with water, the largest drainage and wastewater CIP addition in 2007 involves utility relocations necessitated by the Alaskan Way Tunnel and Seawall project. The budget and CIP are in turn supported by the proposed 2007 drainage rates, as well as accompanying wastewater passthrough legislation to reflect higher King County treatment costs. For 2008 and later, a revised and expanded system of drainage rates will be proposed, and this budget provides for database and program development work toward that end.

The Solid Waste Utility's 2007-2008 Proposed Budget and 2007-2012 Proposed CIP fund implementation of the Solid Waste Facilities Master Plan, which seeks to improve the City's transfer stations and develop an intermodal facility in partnership with neighboring jurisdictions. (Note - the intermodal facility is subject to a proviso pending further Council discussion). The budget also includes funds to continue implementation of the 60% recycling initiative and significant adds to the Clean Cities program, which, among other initiatives, will seek to remove graffiti from publicly owned structures within 48 hours of a call to the graffiti hotline.

One note about the program summary statements that follow: For operating programs and budget control levels, the descriptions identify 2007 changes relative to the 2006 Adopted budget. For capital budget control levels, the descriptions identify 2007 changes relative to the amounts shown for 2007 in the 2006-2011 Adopted CIP.

SPU

Appropriations	Summit Code	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
<u>Drainage & Wastewater Utility</u>					
Administration Budget Control Level					
Administration		6,930,249	7,128,316	7,287,997	7,441,490
General and Administrative Credit		(4,569,406)	(4,700,000)	(4,795,027)	(4,623,517)
Administration Budget Control Level	N100B-DW	2,360,843	2,428,316	2,492,970	2,817,973
Control Structures Budget Control Level	C310B	3,330,379	3,281,000	6,995,000	5,308,000
Customer Service Budget Control Level	N300B-DW	6,913,950	7,111,551	6,636,422	7,132,261
General Expense Budget Control Level					
Debt Service		23,908,285	24,591,585	24,873,522	26,543,997
Other General Expenses		94,368,796	97,065,862	108,192,210	108,610,749
Taxes		23,248,716	23,913,166	26,084,087	27,106,231
General Expense Budget Control Level	N000B-DW	141,525,798	145,570,613	159,149,819	162,260,977
Landslide Mitigation & Special Programs Budget Control Level	C335B	6,260,829	6,168,000	6,028,000	6,000,000
Low Impact Development Budget Control Level	C334B	3,387,222	3,337,000	4,022,000	4,370,000
Other Operating Budget Control Level					
Engineering Services		2,922,646	3,006,175	2,618,001	2,707,290
Field Operations		12,124,089	12,470,596	13,260,834	13,369,910
Science, Sustainability & Watershed		3,489,121	3,588,840	4,342,854	4,504,276
Utility Systems Management		2,771,991	2,851,215	6,355,624	6,707,676
Other Operating Budget Control Level	N400B-DW	21,307,847	21,916,826	26,577,313	27,289,152
Protection of Beneficial Uses Budget Control Level	C333B	1,802,729	1,776,000	4,567,000	3,658,000
Sediments Budget Control Level	C350B	3,858,205	3,801,000	4,667,000	3,740,000
Shared Cost Projects Budget Control Level	C410B-DW	7,131,742	7,026,000	11,973,000	31,596,000
Stormwater & Flood Control Budget Control Level	C332B	3,947,530	3,889,000	4,768,000	7,939,000
Technology Budget Control Level	C510B-DW	3,597,338	3,544,000	3,810,000	3,971,000

SPU

Appropriations	Summit Code	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Wastewater Conveyance Budget Control Level	C320B	9,108,045	8,973,000	8,841,000	7,971,000
Total Drainage & Wastewater Utility		214,532,456	218,822,306	250,527,523	274,053,363
<u>Engineering Services</u>					
Administration Budget Control Level					
Administration		3,488,860	2,903,384	2,841,958	2,877,085
General and Administrative Credit		(3,245,689)	(2,701,020)	(3,080,179)	(3,155,924)
Administration Budget Control Level	N100B-ES	243,171	202,364	(238,220)	(278,840)
General Expense Budget Control Level					
Other General Expenses		271,403	225,858	265,573	280,853
Taxes		0	0	2,000	2,000
General Expense Budget Control Level	N000B-ES	271,403	225,858	267,573	282,853
Other Operating Budget Control Level					
Engineering Services		7,022,789	5,844,274	7,773,654	7,774,927
Utility Systems Management		0	0	126,766	130,064
Other Operating Budget Control Level	N400B-ES	7,022,789	5,844,274	7,900,419	7,904,991
Total Engineering Services		7,537,364	6,272,496	7,929,772	7,909,004
<u>Solid Waste Utility</u>					
Administration Budget Control Level					
Administration		3,589,549	3,945,744	3,579,996	3,646,689
General and Administrative Credit		(1,157,673)	(1,272,550)	(1,120,000)	(1,149,000)
Administration Budget Control Level	N100B-SW	2,431,876	2,673,194	2,459,996	2,497,689
Customer Service Budget Control Level	N300B-SW	11,505,445	12,647,145	13,818,229	14,105,569
General Expense Budget Control Level					
Debt Service		7,390,114	8,123,445	8,743,965	9,856,258
Other General Expenses		62,033,293	68,188,936	67,559,062	69,516,333
Taxes		19,055,848	20,946,784	19,665,367	20,494,445
General Expense Budget Control Level	N000B-SW	88,479,255	97,259,165	95,968,394	99,867,036
New Facilities Budget Control Level*	C230B	4,857,888	8,561,000	14,354,000	43,371,000

*None of the money appropriated for 2007 for Seattle Public Utilities' New Facilities Budget Control Level can be spent to acquire land for, design or construct an intermodal facility under the Facilities Master Plan project (ID: C204002) until authorized by ordinance.

SPU

Appropriations	Summit Code	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Other Operating Budget Control Level					
Engineering Services		113,650	124,928	83,583	86,207
Field Operations		8,352,808	9,181,668	9,938,098	10,090,192
Science, Sustainability & Watershed		543,152	597,050	724,831	732,222
Utility Systems Management		1,276,422	1,403,083	2,525,558	2,385,718
Other Operating Budget Control Level	N400B-SW	10,286,033	11,306,729	13,272,070	13,294,339
Rehabilitation and Heavy Equipment Budget Control Level	C240B	1,117,865	1,970,000	1,824,000	1,851,000
Shared Cost Projects Budget Control Level	C400B-SW	464,737	819,000	876,000	226,000
Technology Budget Control Level	C500B-SW	677,528	1,194,000	1,569,000	1,226,000
Total Solid Waste Utility		119,820,626	136,430,233	144,141,689	176,438,633
<u>Water Utility</u>					
Administration Budget Control Level					
Administration		11,413,099	11,649,288	11,079,881	11,293,647
General and Administrative Credit		(8,092,724)	(8,260,200)	(8,466,000)	(8,678,000)
Administration Budget Control Level	N100B-WU	3,320,374	3,389,088	2,613,881	2,615,647
Customer Service Budget Control Level	N300B-WU	9,477,397	9,673,528	9,447,207	9,747,223
Distribution Budget Control Level	C110B	20,404,020	24,016,000	26,658,000	16,156,000
General Expense Budget Control Level					
Debt Service		60,773,798	62,031,486	59,291,000	63,591,000
Other General Expenses		8,545,927	8,722,781	13,728,085	14,069,496
Taxes		20,432,168	20,855,003	22,629,470	23,815,078
General Expense Budget Control Level	N000B-WU	89,751,892	91,609,270	95,648,555	101,475,574
Habitat Conservation Program Budget Control Level	C160B	4,590,395	5,403,000	11,565,000	8,820,000

SPU

Appropriations	Summit Code	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Other Operating Budget Control Level					
Engineering Services		2,513,953	2,565,978	3,142,178	3,188,654
Field Operations		15,029,218	15,340,241	16,927,569	17,556,748
Science, Sustainability & Watershed		9,543,605	9,741,106	10,151,075	10,368,648
Utility Systems Management		10,490,130	10,707,219	8,731,428	8,846,715
Other Operating Budget Control Level	N400B-WU	37,576,906	38,354,544	38,952,250	39,960,765
Shared Cost Projects Budget Control Level	C410B-WU	15,648,803	18,419,000	19,052,000	15,756,000
Technology Budget Control Level	C510B-WU	3,563,227	4,194,000	5,721,000	6,087,000
Transmission Budget Control Level	C120B	1,338,122	1,575,000	1,574,000	1,066,000
Water Quality & Treatment Budget Control Level	C140B	10,034,639	11,811,000	26,680,000	16,296,000
Water Resources Budget Control Level	C150B	6,050,009	7,121,000	9,966,000	8,155,000
Watershed Stewardship Budget Control Level	C130B	3,586,166	4,221,000	8,751,000	3,972,000
Total Water Utility		205,341,950	219,786,430	256,628,893	230,107,209
Department Total		547,232,396	581,311,465	659,227,877	688,508,209
Department Full-time Equivalents Total*		1,399.40	1,402.40	1,446.06	1,452.56

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Resources	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
General Subfund	2,210,376	2,404,535	1,298,925	1,313,937
Other	545,022,020	578,906,930	657,928,952	687,194,272
Department Total	547,232,396	581,311,465	659,227,877	688,508,209

Drainage & Wastewater Utility

Administration Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Administration Budget Control Level is to provide overall management and policy direction for Seattle Public Utilities, and more specifically, for the Drainage and Wastewater Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Administration	6,930,249	7,128,316	7,287,997	7,441,490
General and Administrative Credit	-4,569,406	-4,700,000	-4,795,027	-4,623,517
Total	2,360,843	2,428,316	2,492,970	2,817,973
Full-time Equivalents Total *	61.73	61.73	61.23	61.23

*FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Administration: Administration

Purpose Statement

The purpose of the Drainage and Wastewater Utility Administration program is to provide overall management and policy direction for Seattle Public Utilities, and more specifically, for the Drainage and Wastewater Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Summary

Transfer 0.5 FTE General Government Strategic Advisor 1 to the Office of Sustainability per a Memorandum of Agreement for work on common environmental initiatives.

Decrease \$100,000 for transfers related to SPU's reorganization.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs increase the budget by \$260,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$160,000.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Administration	6,930,249	7,128,316	7,287,997	7,441,490
Full-time Equivalents Total*	61.73	61.73	61.23	61.23

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Administration: General and Administrative Credit

Purpose Statement

The purpose of the Drainage and Wastewater Utility General and Administrative Credit program is to eliminate double-budgeting related to implementation of capital projects and equipment depreciation.

Program Summary

There are no substantive changes from the 2006 Adopted Budget.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
General and Administrative Credit	-4,569,406	-4,700,000	-4,795,027	-4,623,517

Control Structures Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Control Structures Budget Control Level, a Capital Improvement Program funded by wastewater revenues, is to design and construct facilities to control overflows from the combined sewer system.

Summary

The Control Structures Budget Control Level was formerly called Combined Sewer Overflows (CSOs). Numerous budget adjustments have been made as part of SPU's reorganization, which restructured the entire Drainage and Wastewater Capital Improvement Program to better align budget control levels to SPU business areas. Control Structures now encompasses work related to combined sewer overflows and pump stations. This shifting of projects resulted in a \$2 million net increase to this BCL. An additional \$1.4 million in programmatic increases is proposed. Among the highlights:

-- Three large CSO Control projects -- Windermere, Genesee, and Henderson -- will move forward through project development and preliminary engineering in 2007.

-- The CSO Facility Retrofit project will continue to make minor improvements to facilities to provide more accurate analysis and more cost-effective design.

-- Several small projects will be started in 2007 to comply with conditions of Seattle's revised National Pollutant Discharge Elimination System (NPDES) CSO Permit.

-- The CSO-Wastewater System Monitoring project is moved to the SCADA business area within the Shared Costs BCL.

-- The recent Force Main/Pump Stations Plan has resulted in the development of two programs to rehabilitate these aging facilities over time. The Pump Station Improvements and Force Main Improvements programs will each consist of many small projects that will be carried out largely by SPU personnel.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Control Structures	3,330,379	3,281,000	6,995,000	5,308,000
Full-time Equivalents Total*	24.55	24.55	24.55	24.55

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Customer Service Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Customer Service Budget Control Level is to provide exceptional customer service in the direct delivery of essential programs and services that anticipate and fully respond to customer expectations.

Summary

Provide \$84,000 and 1.0 FTE Senior Management Systems Analyst to upgrade the drainage billing data management system as part of drainage rate reform.

Decrease \$788,000 for transfers related to SPU's reorganization.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs increase the budget by \$229,000 for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$475,000.

Notable increases for 2008 include \$605,000 for education, outreach and customer support for the drainage rate reforms slated to begin that year.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Customer Service	6,913,950	7,111,551	6,636,422	7,132,261
Full-time Equivalents Total*	57.33	57.33	58.33	58.33

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility General Expense Budget Control Level is to appropriate funds to pay the Drainage and Wastewater Utility's general expenses.

Program Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Debt Service	23,908,285	24,591,585	24,873,522	26,543,997
Other General Expenses	94,368,796	97,065,862	108,192,210	108,610,749
Taxes	23,248,716	23,913,166	26,084,087	27,106,231
Total	141,525,798	145,570,613	159,149,819	162,260,977
Full-time Equivalent Total *	0.77	0.77	0.77	0.77

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense: Debt Service

Purpose Statement

The purpose of the Drainage and Wastewater Utility Debt Service program is to provide appropriation for debt service on Drainage and Wastewater Utility bonds.

Program Summary

Provide \$282,000 to reflect SPU's estimate of 2007 debt service.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Debt Service	23,908,285	24,591,585	24,873,522	26,543,997

General Expense: Other General Expenses

Purpose Statement

The purpose of the Drainage and Wastewater Utility Other General Expenses program is to appropriate funds for payment to King County Metro for sewage treatment, and the Drainage and Wastewater Fund's share of City central costs, claims, and other general expenses.

Program Summary

Provide \$8.4 million for increased King County wastewater treatment costs.

Provide \$86,000 to pay King County for increased drainage billing administration costs.

This program saw a space rent increase of \$1.9 million. Other citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$1.1 million for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$11.1 million.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Other General Expenses	94,368,796	97,065,862	108,192,210	108,610,749
Full-time Equivalents Total*	0.77	0.77	0.77	0.77

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense: Taxes

Purpose Statement

The purpose of the Drainage and Wastewater Utility Taxes program is to provide appropriation for payment of city and state taxes.

Program Summary

Provide \$2.2 million to reflect SPU's estimate of 2007 taxes.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Taxes	23,248,716	23,913,166	26,084,087	27,106,231

Landslide Mitigation & Special Programs Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Landslide Mitigation & Special Programs Budget Control Level, a Capital Improvement Program funded by drainage and wastewater revenue, is to protect SPU drainage and wastewater infrastructure from landslides, provide drainage improvements where surface water generated from the city right-of-way is contributing to landslides, and manage stormwater policy and grants, interdepartmental coordination and programs, and citizen response activities.

Summary

The Landslide Mitigation and Special Programs Budget Control Level was formerly called Public Asset Protection. Numerous budget adjustments have been made as part of SPU's reorganization, which restructured the entire Drainage and Wastewater Capital Improvement Program to better align budget control levels to SPU business areas. The business area for this BCL is also called landslide mitigation and special programs. This shifting of projects resulted in a \$4.4 million net increase to this BCL. An additional \$1.5 million in programmatic decreases is proposed. Among the highlights:

- The Burke Gilman/N.E. 144th St. project will be completed in 2006, ahead of schedule.
- The 47th St. S.W. & S.W. Maplewood Pl. Landslide and 1500-2600 Aurora Ave. N. Landslide projects have been deferred until 2008.
- The drainage portion of the Other Agency Opportunity project is reduced for 2007 and 2008 because candidate projects have not been identified for this time period.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Landslide Mitigation & Special Programs	6,260,829	6,168,000	6,028,000	6,000,000
Full-time Equivalents Total*	2.80	2.80	2.80	2.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Low Impact Development Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Low Impact Development Budget Control Level, a Capital Improvement Program funded by drainage revenues, is to develop multiple functionality stormwater facilities for achieving the primary goals of flood protection, surface water quality improvement and/or habitat enhancement.

Summary

The Low-Impact Development Budget Control Level was formerly called Other Drainage CIP. Numerous budget adjustments have been made as part of SPU's reorganization, which restructured the entire Drainage and Wastewater Capital Improvement Program to better align budget control levels to SPU business areas. The business area for this BCL is also called low-impact development. This shifting of projects resulted in a \$614,000 net decrease net to this BCL. An additional \$420,000 in programmatic decreases is proposed. Among the highlights:

- Spending on the Venema Creek project is reduced in 2007-2008 to reflect a later construction schedule.
- A Capital Planning project for this BCL is added.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Low Impact Development	3,387,222	3,337,000	4,022,000	4,370,000
Full-time Equivalents Total*	7.81	7.81	7.81	7.81

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating Budget Control Level

Purpose Statement

The purpose of the Other Operating Budget Control Level is to fund the Drainage and Wastewater Utility's operating expenses for Engineering Services, Field Operations, Science, Sustainability & Watersheds and Utility Systems Management programs.

Program Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Engineering Services	2,922,646	3,006,175	2,618,001	2,707,290
Field Operations	12,124,089	12,470,596	13,260,834	13,369,910
Science, Sustainability & Watershed	3,489,121	3,588,840	4,342,854	4,504,276
Utility Systems Management	2,771,991	2,851,215	6,355,624	6,707,676
Total	21,307,847	21,916,826	26,577,313	27,289,152
Full-time Equivalents Total *	189.08	189.08	198.58	199.58

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Engineering Services

Purpose Statement

The purpose of the Drainage and Wastewater Utility Engineering Services program is to provide engineering design and support services, construction inspection, and project management services to Drainage and Wastewater Utility's capital improvement projects and to the managers of drainage and wastewater facilities.

Program Summary

Decrease \$492,000 for transfers related to SPU's reorganization.

This program saw a space rent increase of \$2,000. Other citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$101,000 for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$388,000.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Engineering Services	2,922,646	3,006,175	2,618,001	2,707,290
Full-time Equivalents Total*	24.91	24.91	24.91	24.91

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Field Operations
Purpose Statement

The purpose of the Drainage and Wastewater Utility Field Operations program is to operate and maintain drainage and wastewater infrastructure that protects the public's health, and protects and improves the environment.

Program Summary

Provide \$100,000 and 1.0 FTE Senior Management Systems Analyst to improve automated scheduling of work orders for wastewater pipe maintenance.

Provide \$123,000 for landscape maintenance on previously completed drainage and wastewater projects.

Provide \$133,000 and 1.0 FTE Senior Gardener to conduct channel and landscape maintenance on natural drainage systems projects.

Provide \$308,000 to establish and operate a drainage and wastewater apprenticeship program.

Decrease \$278,000 for transfers related to SPU's reorganization.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs increase the budget by \$404,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$790,000.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Field Operations	12,124,089	12,470,596	13,260,834	13,369,910
Full-time Equivalents Total*	94.18	94.18	96.18	96.18

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Science, Sustainability & Watershed

Purpose Statement

The purpose of the Drainage and Wastewater Utility Science, Sustainability & Watersheds program is to ensure SPU's investments, operations, services and programs are scientifically sound, promote environmental sustainability and provide stewardship of watersheds and aquatic resources.

Program Summary

Provide \$20,000 for the Drainage and Wastewater share of Climate Protection efforts to implement recommendations from a greenhouse gas inventory study.

Provide \$154,000 and 1.5 FTE Associate Civil Engineering Specialist for greater inspection efforts and an improved illicit connections program in anticipation of NPDES permit requirements.

Provide \$200,000 of General Fund and 1.0 FTE Senior Planning and Development Specialist for work on Restore Our Waters and technical assistance on aquatic habitat grants.

Increase \$257,000 for transfers related to SPU's reorganization.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs increase the budget by \$122,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$754,000.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Science, Sustainability & Watershed	3,489,121	3,588,840	4,342,854	4,504,276
Full-time Equivalents Total*	27.86	27.86	30.36	31.36

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Utility Systems Management

Purpose Statement

The purpose of the Drainage and Wastewater Utility's Utility Systems Management program is to ensure that each SPU utility system and associated assets are properly planned, developed, operated and maintained and that asset management principles and practices are applied to achieve established customer and environmental service levels at the lowest life cycle cost.

Program Summary

Provide \$172,000 to improve automated scheduling of work orders for wastewater pipe maintenance.

Add 1.0 FTE Utility Manager 2 to be the landslides business area manager, coordinating landslide work with external agencies and within SPU.

Provide \$477,000 and 1.0 FTE Senior Civil Engineering Specialist to implement and document a pollution prevention program per state NPDES permit requirements and extend the Geotivity data system contract while the new Supervisory Control and Data Acquisition (SCADA) system is being phased in.

Provide \$205,000 for consultant work on a variety of efforts, including the wastewater systems plan, strategic asset management plans, condition assessment, risk management and maintenance strategies.

Provide \$51,000 and 1.0 FTE Utility Manager 3 for maintenance and further development of the SCADA control system, with salary to be split between capital and operating budgets.

Provide \$256,000 and 1.0 FTE Senior Civil Engineer to provide engineering support on several initiatives, including demand management, revision of the stormwater code, and the Green Building Team. This includes, as part of drainage rate reform, one-time money to develop rate- and non-rate incentives for customers to manage stormwater on their properties.

Provide \$205,000 and 1.0 FTE Senior Environmental Analyst to develop a water quality monitoring program in anticipation of NPDES permit requirements.

Increase \$2 million for transfers related to SPU's reorganization.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs increase the budget by \$97,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$3.5 million.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Utility Systems Management	2,771,991	2,851,215	6,355,624	6,707,676
Full-time Equivalents Total*	42.13	42.13	47.13	47.13

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Protection of Beneficial Uses Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Protection of Beneficial Uses Budget Control Level, a Capital Improvement Program funded by drainage revenues, is to make improvements to the City's drainage system to reduce the harmful effects of stormwater runoff on creeks and receiving waters by improving water quality and protecting or enhancing habitat.

Summary

Numerous budget adjustments have been made as part of SPU's reorganization, which restructured the entire Drainage and Wastewater Capital Improvement Program to better align budget control levels to SPU business areas. The business area associated with this BCL is also called protection of beneficial uses. This shifting of projects resulted in a \$684,000 net decrease to this BCL. An additional \$746,000 in programmatic decreases is proposed. Among the highlights:

-- The Combined System Overflow - Wastewater System Monitoring project is moved to the SCADA business area within the Shared Costs BCL.

-- The Sound Transit IDP project is moved to the Major Interagency Projects business area within the Shared Costs BCL.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Protection of Beneficial Uses	1,802,729	1,776,000	4,567,000	3,658,000
Full-time Equivalents Total*	14.47	14.47	14.47	14.47

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Sediments Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Sediments Budget Control Level, a Capital Improvement Program funded by drainage and wastewater revenues, is to restore and rehabilitate natural resources in or along Seattle's waterways.

Summary

This budget control level was formerly called Habitats and Sediments. Numerous budget adjustments have been made as part of SPU's reorganization, which restructured the entire Drainage and Wastewater Capital Improvement Program to better align budget control levels to SPU business areas. The business area associated with this BCL is also called sediments. About \$829,000 in programmatic decreases is proposed, as Superfund-type projects and discussions with regulators and other parties are moving slower than planned.

Adds 1.0 FTE Strategic Advisor 2, General Government for sediments-related CIP work.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Sediments	3,858,205	3,801,000	4,667,000	3,740,000
Full-time Equivalents Total*	5.72	5.72	6.72	6.72

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Shared Cost Projects Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Shared Cost Projects Budget Control Level, a Drainage and Wastewater Capital Improvement Program, is to implement the Drainage and Wastewater Utility's share of capital improvement projects that receive funding from multiple SPU funds benefiting the Utility.

Summary

Numerous budget adjustments have been made as part of SPU's reorganization, which restructured the entire Drainage and Wastewater Capital Improvement Program to better align budget control levels to SPU business areas. The Shared Cost Projects budget control level is associated with security and emergency response, fleets, facilities, major interagency projects, and the SCADA system. This shifting of projects resulted in a \$1.6 million net increase to this BCL. An additional \$7.8 million in programmatic increases is proposed. Among the highlights:

- \$3.3 million in funding and 6.0 FTEs are added for utility relocation due to the Alaskan Way Tunnel and Seawall project. New positions include two Strategic Advisor 2, Utilities (0.5 FTE each), four Senior Civil Engineers (0.5 FTE each), one Associate Civil Engineers (0.5 FTE), one Senior Management Systems Analyst (0.5 FTE), one Assistant Management Systems Analyst (0.5 FTE), one Senior Financial Analyst (0.5 FTE), and one Senior Environmental analyst (1.0 FTE).
- Funding for additional phases of Sound Transit-related work is added.
- Funding for review and utility planning analysis of three new Washington State Department of Transportation (WSDOT) projects is added.
- Funding for several additional new facilities improvement projects is added.
- The Combined System Overflow (CSO) - Wastewater Monitoring project is increased as part of a major department-wide SCADA initiative. This project will provide the infrastructure for SPU to eventually take over and improve the CSO compliance monitoring to meet the conditions of the revised NPDES CSO Permit. This work is currently done by a vendor.
- The Facility Security Upgrades - DRN and Facility Security Upgrades - WW projects are added as part of the Security program.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Shared Cost Projects	7,131,742	7,026,000	11,973,000	31,596,000
Full-time Equivalents Total*	28.84	28.84	34.84	39.34

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Stormwater & Flood Control Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Stormwater & Flood Control Budget Control Level, a Capital Improvement Program funded by drainage revenues, is to make improvements to the City's drainage system to alleviate and prevent flooding in Seattle, with a primary focus on the protection of public health, safety and property.

Summary

The Stormwater and Flood Control Budget Control Level was formerly called Flood Control and Local Drainage. Numerous budget adjustments have been made as part of SPU's reorganization, which restructured the entire Drainage and Wastewater Capital Improvement Program to better align budget control levels to SPU business areas. The business area for this BCL is also called stormwater and flood control. This shifting of projects resulted in a \$3.9 million net decrease to this BCL. An additional \$4.1 million in programmatic decreases is proposed. Among the highlights:

-- Several projects moved to other business areas, including Low Impact Development and Landslide Mitigation & Special Programs.

-- Two top priority projects, MLK Way/Norfolk St. Storm Improvements and the 4th Ave. South/South Trenton Storm Drain, are ramping up in 2007-2008.

-- The Madison Valley Long Term Solution project has been added.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Stormwater & Flood Control	3,947,530	3,889,000	4,768,000	7,939,000
Full-time Equivalents Total*	21.46	21.46	21.46	21.46

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Technology Budget Control Level, a Capital Improvement Program, is to make use of recent technology advances to increase the Drainage and Wastewater Utility's efficiency and productivity.

Summary

Numerous budget adjustments have been made as part of SPU's reorganization, which restructured the entire Drainage and Wastewater Capital Improvement Program to better align budget control levels to SPU business areas. The Technology Budget Control Level was reorganized internally to structure the budget around the problem being solved, rather than the internal customer, in order to gain synergies and economies of scale. About \$1.3 million in programmatic increases is proposed, including rate reform work on a new drainage billing system that will support more nuanced drainage rates and more frequently updated data.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Technology	3,597,338	3,544,000	3,810,000	3,971,000
Full-time Equivalents Total*	12.76	12.76	12.76	12.76

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Wastewater Conveyance Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Wastewater Conveyance Budget Control Level, a Capital Improvement Program funded by wastewater revenues, is to improve the effectiveness of the City's wastewater system.

Summary

The Wastewater Conveyance Budget Control Level is a combination of the former Sewer Rehabilitation BCL and General Wastewater BCL. Numerous budget adjustments have been made as part of SPU's reorganization, which restructured the entire Drainage and Wastewater Capital Improvement Program to better align budget control levels to SPU business areas. This BCL is associated with the capacity improvements and sewer rehabilitation business areas. About \$1.5 million in programmatic decreases is proposed. Among the highlights:

- The Other Agency Opportunity - WW project is reduced for 2007 and 2008 because candidate projects have not been identified for this time period.
- Major construction on the Lakewood Raincatcher Pilot project is expected to be completed in 2007.
- The Sanitary Sewer Overflow Capacity program addresses capacity constraints in the sewer system that can result in sewer backups and overflows.
- The Sewage System Modeling project constructs a system-wide network model of the sewer system to aid in understanding the entire system and meet water resource challenges effectively and efficiently.
- The No Dig Pipe & Maintenance Rehabilitation program reduces the risk to critical pipes by lining them at low cost to extend their useful life.
- The Point Sewer Pipe Rehabilitation - Crews program is reduced to a level that can be staffed and operated more easily.
- The Point Sewer Pipe Rehabilitation - Contract program is reduced so that SPU can further analyze risks and cost effectiveness and establish priorities before proceeding with additional projects.
- The Wastewater Rehabilitation Evaluation program is increased to more effectively analyze the risks and alternatives associated with failing pipes. The program uses new inspection techniques and analytical tools to reduce life cycle costs of owning and operating the wastewater system.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Wastewater Conveyance	9,108,045	8,973,000	8,841,000	7,971,000
Full-time Equivalents Total*	22.25	22.25	22.25	22.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Engineering Services

Administration Budget Control Level

Purpose Statement

The purpose of the Engineering Services Administration Budget Control Level is to provide core financial, human resource, and information technology services to Seattle Public Utilities, and, more specifically, to the Engineering Services Fund.

Program Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Administration	3,488,860	2,903,384	2,841,958	2,877,085
General and Administrative Credit	-3,245,689	-2,701,020	-3,080,179	-3,155,924
Total	243,171	202,364	-238,220	-278,840
Full-time Equivalents Total *	22.10	22.10	22.10	22.10

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Administration

Purpose Statement

The purpose of the Engineering Services Administration program is to provide core financial, human resource, and information technology services to the entire Department, and, more specifically, to the Engineering Services Fund.

Program Summary

Decrease \$176,000 for transfers related to SPU's reorganization.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs increase the budget by \$114,000 for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$62,000.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Administration	3,488,860	2,903,384	2,841,958	2,877,085
Full-time Equivalents Total*	22.10	22.10	22.10	22.10

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: General and Administrative Credit

Purpose Statement

The purpose of the Engineering Services General and Administrative Credit program is to eliminate double-budgeting related to implementation of capital projects.

Program Summary

Decrease \$314,000 to reflect SPU's forecast of General and Administrative credit amounts.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs reduce the budget by \$65,000 for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$379,000.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
General and Administrative Credit	-3,245,689	-2,701,020	-3,080,179	-3,155,924

General Expense Budget Control Level

Purpose Statement

The purpose of the Engineering Services General Expense Budget Control Level is to provide appropriation to pay the Engineering Services Fund's general expenses.

Program Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Other General Expenses	271,403	225,858	265,573	280,853
Taxes	0	0	2,000	2,000
Total	271,403	225,858	267,573	282,853

General Expense: Other General Expenses

Purpose Statement

The purpose of the Engineering Services Other General Expenses program is to provide appropriation for payment of the Fund's share of City central costs and other general expenses.

Program Summary

Decrease \$188,000 to reflect SPU's allocation of City central costs to Engineering Services.

This program saw a space rent increase of \$190,000. Other citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$38,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$40,000.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Other General Expenses	271,403	225,858	265,573	280,853

General Expense: Taxes

Purpose Statement

The purpose of the Engineering Services Taxes program is to provide appropriation for payment of city taxes.

Program Summary

Increase \$2,000 to reflect small amounts the Engineering Services Fund pays for City and State taxes.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Taxes	0	0	2,000	2,000

Other Operating Budget Control Level

Purpose Statement

The purpose of the Other Operating Budget Control Level is to fund the Engineering Services Fund's operating expenses for Engineering Services and Utility Systems Management programs.

Program Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Engineering Services	7,022,789	5,844,274	7,773,654	7,774,927
Utility Systems Management	0	0	126,766	130,064
Total	7,022,789	5,844,274	7,900,419	7,904,991
Full-time Equivalents Total *	50.52	50.52	50.52	50.52

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Engineering Services

Purpose Statement

The purpose of the Engineering Services Engineering Services program is to provide engineering support and construction inspection services to other City departments and non-City agencies.

Program Summary

Provide \$66,000 for hardware and software to service the Virtual Base Station Network, a regional network of GPS ground stations and satellites.

Increase \$1.7 million to reflect SPU's projection of demand for engineering services work.

This program saw a space rent increase of \$9,000. Other citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$204,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1.9 million.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Engineering Services	7,022,789	5,844,274	7,773,654	7,774,927
Full-time Equivalents Total*	50.52	50.52	50.52	50.52

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

**Other Operating: Utility Systems Management
Purpose Statement**

The purpose of the Engineering Services Utility Systems Management program is to assure that each SPU utility system and associated assets are properly planned, developed, operated and maintained and that asset management principles and practices are applied to achieve established customer and environmental service levels at the lowest life cycle cost.

Program Summary

Increase \$127,000 for transfers related to SPU's reorganization.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Utility Systems Management	0	0	126,766	130,064

Solid Waste Utility

Administration Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Administration Budget Control Level is to provide overall management and policy direction for Seattle Public Utilities, and, more specifically, for the Solid Waste Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Administration	3,589,549	3,945,744	3,579,996	3,646,689
General and Administrative Credit	-1,157,673	-1,272,550	-1,120,000	-1,149,000
Total	2,431,876	2,673,194	2,459,996	2,497,689
Full-time Equivalents Total *	31.01	31.01	31.01	31.01

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Administration

Purpose Statement

The purpose of the Solid Waste Utility Administration program is to provide overall management and policy direction for Seattle Public Utilities, and, more specifically, for the Solid Waste Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Summary

Decrease \$508,000 for transfers related to SPU's reorganization.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs increase the budget by \$143,000 for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$366,000.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Administration	3,589,549	3,945,744	3,579,996	3,646,689
Full-time Equivalents Total*	31.01	31.01	31.01	31.01

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: General and Administrative Credit

Purpose Statement

The purpose of the Solid Waste Utility General and Administrative Credit program is to eliminate double-budgeting related to implementation of capital projects and equipment depreciation.

Program Summary

Increase \$183,000 to reflect SPU's estimate of General and Administrative credit amounts.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs reduce the budget by \$31,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$153,000.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
General and Administrative Credit	-1,157,673	-1,272,550	-1,120,000	-1,149,000

Customer Service Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Customer Service Budget Control Level is to provide exceptional customer service in the direct delivery of essential programs and services that anticipate and fully respond to customer expectations.

Summary

Provide \$1 million and 4.5 FTEs for Clean Cities programs, including 48-hour graffiti removal, a new agreement on litter control with Parks and increased enforcement of illegal dumping laws. Position adds include 2.0 FTE Painters, 1.0 FTE Utility Service Representative and 0.5 FTE Public Education Program Specialist associated with the 48-hour graffiti policy, as well as 1.0 FTE Painter associated with graffiti removal on roadway structures.

Provide a net \$124,000 increase and 1.0 FTE Senior Planning and Development Specialist for the recycling education and outreach program.

Provide \$90,000 of General Subfund for SPU's Graffiti Rangers to purchase traffic control services and use of special cranes when cleaning road and bridge structures that require it.

Decrease \$491,000 for transfers related to SPU's reorganization.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs increase the budget by \$407,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1.2 million.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Customer Service	11,505,445	12,647,145	13,818,229	14,105,569
Full-time Equivalents Total*	83.90	83.90	89.40	89.40

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility General Expense Budget Control Level is to provide appropriation to pay the Solid Waste Utility's general expenses.

Program Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Debt Service	7,390,114	8,123,445	8,743,965	9,856,258
Other General Expenses	62,033,293	68,188,936	67,559,062	69,516,333
Taxes	19,055,848	20,946,784	19,665,367	20,494,445
Total	88,479,255	97,259,165	95,968,394	99,867,036

General Expense: Debt Service

Purpose Statement

The purpose of the Solid Waste Utility Debt Service program is to appropriate funds for debt service on Solid Waste Utility bonds.

Program Summary

Increase \$621,000 to reflect SPU's estimate of 2007 debt service costs.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Debt Service	7,390,114	8,123,445	8,743,965	9,856,258

General Expense: Other General Expenses

Purpose Statement

The purpose of the Solid Waste Utility Other General Expenses program is to provide appropriation for payments to contractors who collect the City's solid waste, the Solid Waste Fund's share of City central costs, claims, and other general expenses.

Program Summary

This program saw a space rent increase of \$901,000. Other citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$931,000. However, due to SPU's lower estimate for these and other Solid Waste contract expenses, this amount is reduced by \$2.5 million for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$630,000.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Other General Expenses	62,033,293	68,188,936	67,559,062	69,516,333

General Expense: Taxes

Purpose Statement

The purpose of the Solid Waste Utility Taxes program is to appropriate funds for payment of city and state taxes.

Program Summary

Decrease \$1.3 million to reflect SPU's lower estimate of taxes based on proposed 2007 rates as well as a tax accounting treatment that no longer shows state refuse and sales tax on budget or income statements, but rather treats them as a pass through.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Taxes	19,055,848	20,946,784	19,665,367	20,494,445

New Facilities Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility New Facilities Budget Control Level, a Capital Improvement Program funded by solid waste revenues, is to design and construct new facilities to enhance solid waste operations.

Summary

Provide an additional \$6.6 million for several projects. About \$5.7 million reflects increased capital costs for the Facilities Master Plan after the decision to purchase rather than lease land for the intermodal facility, as well as higher construction inflation. (Note -- intermodal facility costs are subject to a proviso.) Most of the remainder is for new projects that perform landfill closure and development work at the South Park landfill and that relocate the household hazardous waste disposal station.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
New Facilities	4,857,888	8,561,000	14,354,000	43,371,000
Full-time Equivalents Total*	9.19	9.19	9.19	9.19

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating Budget Control Level

Purpose Statement

The purpose of the Other Operating Budget Control Level is to fund the Solid Waste Utility's operating expenses for Engineering Services, Field Operations, Science, Sustainability & Watersheds and Utility Systems Management programs.

Program Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Engineering Services	113,650	124,928	83,583	86,207
Field Operations	8,352,808	9,181,668	9,938,098	10,090,192
Science, Sustainability & Watershed	543,152	597,050	724,831	732,222
Utility Systems Management	1,276,422	1,403,083	2,525,558	2,385,718
Total	10,286,033	11,306,729	13,272,070	13,294,339
Full-time Equivalents Total *	72.93	72.93	75.93	75.93

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Engineering Services

Purpose Statement

The purpose of the Solid Waste Utility Engineering Services program is to provide engineering design and support services, construction inspection, and project management services to Solid Waste Fund capital improvement projects, and to solid waste facility managers.

Program Summary

Transfers related to SPU's reorganization, other citywide adjustments to labor costs, and changes in inflation assumptions for other costs result in a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$41,000.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Engineering Services	113,650	124,928	83,583	86,207
Full-time Equivalents Total*	0.79	0.79	0.79	0.79

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Field Operations

Purpose Statement

The purpose of the Solid Waste Utility Field Operations program is to operate and maintain the City's solid waste transfer stations and hazardous materials disposal facilities, and to monitor and maintain the City's closed landfills so the public's health is protected and opportunities are provided for reuse and recycling.

Program Summary

Provide \$457,000 and 2.0 FTE Senior Construction and Maintenance Equipment Operator for additional staffing at the recycling and disposal stations to reflect recent tonnage and workload increases.

Provide \$52,000 for additional landfill closure costs at Kent, Midway and Genesee landfills.

Decrease \$40,000 for transfers related to SPU's reorganization.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs increase the budget by \$288,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$756,000.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Field Operations	8,352,808	9,181,668	9,938,098	10,090,192
Full-time Equivalents Total*	54.02	54.02	56.02	56.02

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

**Other Operating: Science, Sustainability & Watershed
Purpose Statement**

The purpose of the Solid Waste Utility Science, Sustainability & Watersheds program is to ensure SPU's investments, operations, services and programs are scientifically sound, promote environmental sustainability and provide stewardship of watersheds and aquatic resources.

Program Summary

Provide \$7,000 for the Solid Waste Fund share of Climate Protection efforts to implement recommendations from a greenhouse gas inventory study.

Increase \$101,000 for transfers related to SPU's reorganization.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs increase the budget by \$20,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$128,000.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Science, Sustainability & Watershed	543,152	597,050	724,831	732,222
Full-time Equivalents Total*	3.43	3.43	3.43	3.43

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Utility Systems Management

Purpose Statement

The purpose of the Solid Waste Utility's Utility Systems Management program is to ensure that each SPU utility system and associated assets are properly planned, developed, operated and maintained and that asset management principles and practices are applied to achieve established customer and environmental service levels at the lowest life cycle cost.

Program Summary

Provide \$343,000 for consulting and legal costs associated with upcoming solid waste contract negotiations.

Provide \$215,000 for consumer surveys and research to determine appropriate service levels.

Provide \$41,000 for ongoing support and maintenance of the solid waste data integration project.

Provide \$46,000 and 1.0 FTE Senior Economist to convert economic analysis currently done by consultants into a full-time position and meet increased demand for economic analysis.

Increase \$429,000 for transfers related to SPU's reorganization.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs increase the budget by \$49,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1.1 million.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Utility Systems Management	1,276,422	1,403,083	2,525,558	2,385,718
Full-time Equivalents Total*	14.69	14.69	15.69	15.69

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Rehabilitation and Heavy Equipment Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Rehabilitation and Heavy Equipment Budget Control Level, a Capital Improvement Program funded by solid waste revenues, is to implement projects to repair and rehabilitate the City's solid waste transfer stations and improve management of the City's closed landfills, and replace heavy equipment used at the transfer stations, household hazardous waste sites, and the landfills.

Summary

Provide an additional \$243,000 for several projects, including a new disaster debris management plan and improvements to historic city landfill sites.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Rehabilitation and Heavy Equipment	1,117,865	1,970,000	1,824,000	1,851,000
Full-time Equivalents Total*	1.31	1.31	1.31	1.31

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Shared Cost Projects Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Shared Cost Projects Budget Control Level, a Solid Waste Capital Improvement Program, is to implement the Solid Waste Utility's share of capital improvement projects that receive funding from multiple SPU funds and will benefit the Solid Waste Fund.

Summary

Provide an additional \$718,000 for several projects, including work upgrading the operations control center, new facility improvement projects, and a major department-wide security initiative.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Shared Cost Projects	464,737	819,000	876,000	226,000
Full-time Equivalents Total*	0.40	0.40	0.40	0.40

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Technology Budget Control Level, a Capital Improvement Program, is to make use of recent technology advances to increase the Solid Waste Utility's efficiency and productivity.

Summary

The Technology Budget Control Level was reorganized internally to structure the budget around the problem being solved, rather than the internal customer, in order to gain synergies and economies of scale. About \$388,000 in programmatic increases is proposed, including work on solid waste data integration.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Technology	677,528	1,194,000	1,569,000	1,226,000
Full-time Equivalents Total*	5.92	5.92	5.92	5.92

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Water Utility

Administration Budget Control Level

Purpose Statement

The purpose of the Water Utility Administration Budget Control Level is to provide overall management and policy direction for Seattle Public Utilities, and, more specifically, for the Water Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Administration	11,413,099	11,649,288	11,079,881	11,293,647
General and Administrative Credit	-8,092,724	-8,260,200	-8,466,000	-8,678,000
Total	3,320,374	3,389,088	2,613,881	2,615,647
Full-time Equivalents Total *	89.50	89.50	90.50	90.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Administration

Purpose Statement

The purpose of the Water Utility Administration program is to provide overall management and policy direction for Seattle Public Utilities, and, more specifically, for the Water Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Summary

Decrease \$990,000 for transfers related to SPU's reorganization.

Add 1.0 FTE Senior Personnel Specialist for increased hiring and recruitment, contingency staffing, and labor relations.

In other FTE-neutral changes:

-- Reclassify a vacant Management Systems Analyst position to an Executive 2 to serve as the new Communications Director; and

-- Divide a full-time Senior Economist and a full-time Accounting Technician II position into four half-time positions to better reflect their status.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs increase the budget by \$420,000 for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$569,000.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Administration	11,413,099	11,649,288	11,079,881	11,293,647
Full-time Equivalents Total*	89.50	89.50	90.50	90.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: General and Administrative Credit

Purpose Statement

The purpose of the Water Utility General and Administrative Credit program is to eliminate double-budgeting related to implementation of capital projects and equipment depreciation.

Program Summary

There are no substantive changes from the 2006 Adopted Budget.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
General and Administrative Credit	-8,092,724	-8,260,200	-8,466,000	-8,678,000

Customer Service Budget Control Level

Purpose Statement

The purpose of the Water Utility Customer Service Budget Control Level is to provide exceptional customer service in the direct delivery of essential programs and services that anticipate and fully respond to customer expectations.

Summary

Decrease \$549,000 for transfers related to SPU's reorganization.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs increase the budget by \$323,000 for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$226,000.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Customer Service	9,477,397	9,673,528	9,447,207	9,747,223
Full-time Equivalents Total*	87.57	87.57	87.57	87.57

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Distribution Budget Control Level

Purpose Statement

The purpose of the Water Utility Distribution Budget Control Level, a Capital Improvement Program funded by water revenues, is to repair and upgrade the City's water lines, pump stations, and other facilities.

Summary

The Distribution Budget Control Level was formerly part of the larger Infrastructure BCL. Numerous budget adjustments have been made as part of SPU's reorganization, which restructured the entire Water Fund Capital Improvement Program to better align budget control levels to SPU business areas. The business area for this BCL is transmission and distribution. This shifting of projects resulted in a \$9.5 million net decrease to this BCL. An additional \$12.5 million in programmatic decreases is proposed. Among the highlights:

- The largest single decrease, approximately \$5 million, is the elimination of a project to replace a large section of the 42-inch pipeline between Volunteer and Maple Leaf reservoirs, which after asset management review appears to be unnecessary within the next decade.
- Another \$5 million of funding for previously anticipated work on water mains and pressure improvements has been eliminated as asset management review has not confirmed the need for it.
- Add 8.0 FTE Water Pipe Worker to expand the Water Fund's apprenticeship program.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Distribution	20,404,020	24,016,000	26,658,000	16,156,000
Full-time Equivalents Total*	69.33	69.33	77.33	77.33

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense Budget Control Level

Purpose Statement

The purpose of the Water Utility General Expense Budget Control Level is to appropriate funds to pay the Water Utility's general expenses.

Program Expenditures

	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Debt Service	60,773,798	62,031,486	59,291,000	63,591,000
Other General Expenses	8,545,927	8,722,781	13,728,085	14,069,496
Taxes	20,432,168	20,855,003	22,629,470	23,815,078
Total	89,751,892	91,609,270	95,648,555	101,475,574
Full-time Equivalent Total *	0.34	0.34	0.34	0.34

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense: Debt Service

Purpose Statement

The purpose of the Water Utility Debt Service program is to appropriate funds for debt service on Water Utility bonds.

Program Summary

Decrease by \$2.7 million to reflect SPU's estimate of 2007 debt service.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Debt Service	60,773,798	62,031,486	59,291,000	63,591,000

General Expense: Other General Expenses

Purpose Statement

The purpose of the Water Utility Other General Expenses program is to appropriate funds for the Water Fund's share of City central costs, claims, and other general expenses.

Program Summary

Provide \$158,000 for renewal and replacement of infrastructure at the Cedar and Tolt river water treatment facilities.

Increase \$4.5 million for transfers related to SPU's reorganization. In this case, contract payments for Tolt and Cedar operations moved from Utility Systems Management to General Expense.

This program saw a space rent increase of \$2.7 million. Other citywide adjustments to labor costs, and changes in inflation assumptions for other costs, reduce the budget by \$2.3 million for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$5 million.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Other General Expenses	8,545,927	8,722,781	13,728,085	14,069,496
Full-time Equivalents Total*	0.34	0.34	0.34	0.34

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

General Expense: Taxes

Purpose Statement

The purpose of the Water Utility Taxes program is to appropriate funds for payment of City and state taxes.

Program Summary

Provide \$1.8 million to reflect SPU's estimate of 2007 taxes.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Taxes	20,432,168	20,855,003	22,629,470	23,815,078

Habitat Conservation Program Budget Control Level

Purpose Statement

The purpose of the Water Utility Habitat Conservation Budget Control Level, a Capital Improvement Program funded by water revenues, is to manage projects directly related to the Cedar River Watershed Habitat Conservation Plan.

Summary

The Habitat Conservation Program Budget Control Level is unchanged in SPU's reorganization, which restructured the entire Water Fund Capital Improvement Program to better align budget control levels to SPU business areas. The business area for this BCL is major watersheds. About \$1 million in programmatic decreases is proposed due to delays in the implementation of some programs, including Downstream Fish Habitat.

Major projects funded in 2007 include \$5.4 million for Cedar Sockeye Hatchery, \$2.5 million for Downstream Fish Habitat, \$955,000 for Stream & Riparian Restoration, and \$940,000 for Watershed Road Improvement/Decommissioning.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Habitat Conservation Program	4,590,395	5,403,000	11,565,000	8,820,000
Full-time Equivalents Total*	14.98	14.98	14.98	14.98

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating Budget Control Level

Purpose Statement

The purpose of the Other Operating Budget Control Level is to fund the Water Utility's operating expenses for Engineering Services, Field Operations, Science, Sustainability & Watershed and Utility Systems Management programs.

Program Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Engineering Services	2,513,953	2,565,978	3,142,178	3,188,654
Field Operations	15,029,218	15,340,241	16,927,569	17,556,748
Science, Sustainability & Watershed	9,543,605	9,741,106	10,151,075	10,368,648
Utility Systems Management	10,490,130	10,707,219	8,731,428	8,846,715
Total	37,576,906	38,354,544	38,952,250	39,960,765
Full-time Equivalents Total *	298.47	301.47	305.63	305.63

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Engineering Services

Purpose Statement

The purpose of the Water Utility Engineering Services program is to provide engineering design and support services, construction inspection, and project management services to Water Utility's capital improvement projects and to the managers of water facilities.

Program Summary

Increase \$487,000 for transfers related to SPU's reorganization.

This program saw a space rent increase of \$5,000. Other citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$84,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$576,000.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Engineering Services	2,513,953	2,565,978	3,142,178	3,188,654
Full-time Equivalents Total*	29.58	29.58	29.58	29.58

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Field Operations
Purpose Statement

The purpose of the Water Utility Field Operations program is to operate and maintain the infrastructure that provides the public with an adequate, reliable, and safe supply of high-quality drinking water.

Program Summary

Provide \$105,000 to improve readiness at the Seattle Wells, used for emergency water production.

Provide \$210,000 for operations and maintenance of recently completed capital projects.

Increase \$736,000 for transfers related to SPU's reorganization and higher labor costs.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs increase the budget by \$537,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1.6 million.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Field Operations	15,029,218	15,340,241	16,927,569	17,556,748
Full-time Equivalents Total*	134.22	137.22	137.22	137.22

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Science, Sustainability & Watershed

Purpose Statement

The purpose of the Water Utility Science, Sustainability & Watersheds program is to ensure SPU's investments, operations, services and programs are scientifically sound, promote environmental sustainability, and provide stewardship of watersheds and aquatic resources.

Program Summary

Provide \$263,000 and 1.16 FTE for additional staff at the Cedar River Watershed Education Center to meet demand for programs. FTE addition includes conversion of part-time Public Education Program Specialist to full time and addition of 1.0 Education Program Assistant.

Provide \$175,000 for this program's share of Cedar River habitat conservation work.

Provide \$40,000 for the Water Fund share of Climate Protection efforts to implement recommendations from a greenhouse gas inventory study.

Provide \$105,000 for additional one-time water quality monitoring work.

Provide \$210,000 and 1.0 FTE Watershed Resources Technician and 1.0 FTE Security Programs Specialist for watershed security upgrades.

Provide \$158,000 for assessments, training and equipment to protect the Cedar and Tolt watersheds from wildfires.

Provide 1.0 FTE Strategic Advisor 2 for implementation work on the Muckleshoot agreement at the Cedar River watershed.

Decrease \$875,000 for transfers related to SPU's reorganization.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs increase the budget by \$333,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$410,000.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Science, Sustainability & Watershed	9,543,605	9,741,106	10,151,075	10,368,648
Full-time Equivalents Total*	71.07	71.07	75.23	75.23

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Utility Systems Management

Purpose Statement

The purpose of the Water Utility's Utility Systems Management program is to assure that each SPU utility system and associated assets are properly planned, developed, operated and maintained and that asset management principles and practices are applied to achieve established customer and environmental service levels at the lowest life cycle cost.

Program Summary

Provide \$88,000 for this program's share of Cedar River habitat conservation work.

Provide \$420,000 for asset management work on the operating budget.

Provide \$158,000 for SCADA-related equipment upgrades.

Provide \$263,000 for installation and maintenance of security system improvements.

Provide \$63,000 for security-related water quality testing and threat assessment.

Decrease \$3.3 million for transfers related to SPU's reorganization. This amount includes moving contract payments for Tolt and Cedar operations from Utility Systems Management to General Expense.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs increase the budget by \$353,000 for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$2 million.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Utility Systems Management	10,490,130	10,707,219	8,731,428	8,846,715
Full-time Equivalents Total*	63.60	63.60	63.60	63.60

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Shared Cost Projects Budget Control Level

Purpose Statement

The purpose of the Water Utility Shared Cost Projects Budget Control Level, which is a Water Capital Improvement Program, is to implement the Water Utility's share of capital improvement projects that receive funding from multiple SPU funds.

Summary

Numerous budget adjustments have been made as part of SPU's reorganization, which restructured the entire Water Fund Capital Improvement Program to better align budget control levels to SPU business areas. The Shared Cost Projects Budget Control Level includes several business areas -- security and emergency response, fleets, facilities, major interagency projects, and SCADA. Re-org-related shifting resulted in a \$5.6 million net increase to this BCL. An additional \$10 million in programmatic increases is proposed. Among the highlights:

Provide \$2.1 million in funding and add 5.0 FTEs for utility relocation due to the Alaskan Way Tunnel and Seawall project. New positions include two Strategic Advisor 2, Utilities (0.5 FTE each), four Senior Civil Engineers (0.5 FTE each), one Associate Civil Engineers (0.5 FTE), one Senior Management Systems Analyst (0.5 FTE), one Assistant Management Systems Analyst (0.5 FTE), and one Senior Financial Analyst (0.5 FTE).

Provide \$4.6 million for several new facility improvement projects.

Provide \$1.8 million for a major department-wide SCADA initiative.

Provide \$2.2 million for a major department-wide security initiative.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Shared Cost Projects	15,648,803	18,419,000	19,052,000	15,756,000
Full-time Equivalents Total*	51.09	51.09	56.09	57.09

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Technology Budget Control Level

Purpose Statement

The purpose of the Water Utility Technology Budget Control Level, a Capital Improvement Program, is to make use of recent technology advances to increase the Water Utility's efficiency and productivity.

Summary

Numerous budget adjustments have been made as part of SPU's reorganization, which restructured the entire Water Fund Capital Improvement Program to better align budget control levels to SPU business areas. The Technology Budget Control Level was reorganized internally to structure the budget around the problem being solved, rather than the internal customer in order to gain synergies and economies of scale. About \$1.2 million in programmatic increases is proposed, including enhancements to the project management tracking system.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Technology	3,563,227	4,194,000	5,721,000	6,087,000
Full-time Equivalents Total*	22.20	22.20	22.20	22.20

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Transmission Budget Control Level

Purpose Statement

The purpose of the Water Utility Transmission Budget Control Level, a Capital Improvement Program funded by water revenues, is to repair and upgrade the City's large transmission pipelines that bring untreated water to the treatment facilities, and convey water from the treatment facilities to Seattle and its suburban wholesale customers' distribution systems.

Summary

The Transmission Budget Control Level was formerly the Other Agencies BCL, and contains parts of the former Infrastructure BCL. Numerous budget adjustments have been made as part of SPU's reorganization, which restructured the entire Water Fund Capital Improvement Program to better align budget control levels to SPU business areas. The business area for this BCL is transmission and distribution. This shifting of projects resulted in a \$1.2 million net increase to this BCL. A \$902,000 decrease in programmatic effort is proposed, primarily by reducing budget for water system dewatering improvements and transmission pipeline rehabilitation to reflect the specific work identified to date.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Transmission	1,338,122	1,575,000	1,574,000	1,066,000
Full-time Equivalents Total*	5.16	5.16	5.16	5.16

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Water Quality & Treatment Budget Control Level

Purpose Statement

The purpose of the Water Utility Water Quality & Treatment Budget Control Level, a Capital Improvement Program funded by water revenues, is to design, construct, and repair water treatment facilities and remaining open-water reservoirs.

Summary

The Water Quality and Treatment Budget Control Level was formerly the Water Quality BCL. Numerous budget adjustments have been made as part of SPU's reorganization, which restructured the entire Water Fund Capital Improvement Program to better align budget control levels to SPU business areas. The business area for this BCL is also called water quality and treatment. This shifting of projects resulted in a \$2 million net decrease to this BCL. An additional \$1.7 million programmatic decrease is proposed.

Major projects funded in 2007 include \$18.5 million for Reservoir Covering - Beacon and \$6.7 million for Reservoir Covering - Myrtle.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Water Quality & Treatment	10,034,639	11,811,000	26,680,000	16,296,000
Full-time Equivalents Total*	13.49	13.49	13.49	13.49

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Water Resources Budget Control Level

Purpose Statement

The purpose of the Water Utility Water Resources Budget Control Level, a Capital Improvement Program funded by water revenues, is to repair and upgrade water transmission pipelines and promote residential and commercial water conservation.

Summary

The Water Resources Budget Control Level was formerly the Water Supply BCL. Numerous budget adjustments have been made as part of SPU's reorganization, which restructured the entire Water Fund Capital Improvement Program to better align budget control levels to SPU business areas. The business area for this BCL is also called water resources. This shifting of projects resulted in a \$2.6 million net increase to this BCL. No additional substantive changes are proposed.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Water Resources	6,050,009	7,121,000	9,966,000	8,155,000
Full-time Equivalents Total*	12.17	12.17	12.17	12.17

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Watershed Stewardship Budget Control Level

Purpose Statement

The purpose of the Water Utility Watershed Stewardship Budget Control Level, a Capital Improvement Program funded by water revenues, is to implement projects associated with the natural land, forestry, and fishery resources within the Tolt, Cedar, and Lake Youngs watersheds.

Summary

The Watershed Stewardship Budget Control Level was formerly the Environmental Stewardship BCL and also contains expiring projects from the former Bonneville Power Agreement BCL. Numerous budget adjustments have been made as part of SPU's reorganization, which restructured the entire Water Fund Capital Improvement Program to better align budget control levels to SPU business areas. The business area for this BCL is major watersheds. This shifting of projects resulted in a \$2.5 million net increase to this BCL. An additional \$3.8 million in programmatic increases is proposed. Among the highlights:

- Provide \$626,000 for the Muckleshoot Indian Tribe settlement agreement.
- Provide an additional \$1.1 million for a culvert replacement project for Rock Creek that has now been fully defined and is approaching construction.

All amounts are shown in SPU's new, reorganized structure. Amounts for 2005 are estimates.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Watershed Stewardship	3,586,166	4,221,000	8,751,000	3,972,000
Full-time Equivalents Total*	8.25	8.25	8.25	8.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

2007 - 2008 Estimated Revenues for the Drainage and Wastewater Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
437010	Operating Grants	509,439	231,958	410,000	410,000
443450	Public Toilet Service Fees	690,160	711,000	710,700	710,700
443510	Wastewater Utility Services	142,759,292	145,108,860	159,437,467	159,169,025
443610	Drainage Utility Services	31,360,996	35,441,875	39,950,242	47,515,889
443691	Side Sewer Permit Fees	913,764	700,081	913,764	913,764
443694	Drainage Permit Fees	510,888	399,919	510,888	510,888
461110	Interest and Investment Earnings	1,899,294	1,323,891	1,544,285	1,913,042
469990	General Subfund -- Transfer In -- Restore Our Waters	0	0	200,000	200,000
469990	Other Miscellaneous Revenues	245,962	17,311	146,625	167,709
481200	Use of Bond Proceeds	32,419,432	31,990,604	34,165,582	38,529,309
577010	Capital Grants and Contributions	1,541,100	1,915,750	2,721,247	2,938,006
577010	Cumulative Reserve Subfund -- Transfer In -- Citywide Source Control	0	100,000	103,000	0
705000	SCL Reimbursement	1,050,501	1,427,495	1,304,617	1,337,232
Total Revenues		213,900,828	219,368,744	242,118,417	254,315,565
379100	Decrease (Increase) in Working Capital	631,628	(546,439)	8,409,106	19,737,798
Total Resources		214,532,456	218,822,306	250,527,523	274,053,363

2007 - 2008 Estimated Revenues for the Engineering Services Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
443210	Other Eng Services - Outside the City	126,737	0	66,000	76,000
541850	GIS CGDB Corporate Support	398,115	523,873	601,656	614,384
541850	Other Eng Services Corporate GIS	159,678	0	0	0
543210	GIS CGDB Support - General Fund	510,529	523,686	535,194	546,516
543210	GIS Maps & Publications	264,876	256,238	301,616	289,034
543210	Parks & Other City Depts.	119,119	572,461	144,672	183,390
543210	SCL Fund	921,824	674,998	1,343,071	955,824
543210	SDOT Fund	5,732,343	2,888,767	4,196,455	4,502,940
543210	Surcharge From SPU Funds	856,768	1,004,509	1,083,923	1,078,115
543210	Various Engineering Services - General Fund	455,955	469,939	473,731	477,421
Total Revenues		9,545,944	6,914,471	8,746,318	8,723,624
379100	Decrease (Increase) in Working Capital	(2,008,580)	(641,975)	(816,546)	(814,620)
Total Resources		7,537,364	6,272,496	7,929,772	7,909,004

2007 - 2008 Estimated Revenues for the Solid Waste Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
408000	Other Nonoperating Revenue	158,607	1,000	283,079	290,156
416456	Landfill Closure Fee	212,364	427,267	260,479	260,479
416457	Transfer Fee - In City	1,209,218	657,279	841,894	841,894
416458	Transfer Fee - Out City	194,154	96,521	742,500	742,500
434010	Grants	313,581	100,000	400,000	400,000
443710	Commercial Services	36,918,254	39,582,387	41,623,957	44,063,766
443710	Residential Services	53,604,214	56,819,209	57,768,568	61,874,484
443741	Transfer Station Disposal Charges	10,740,916	10,795,948	12,686,060	14,336,519
443745	Commercial Disposal Charges	933,632	1,318,610	963,534	977,747
443875	HHW Reimbursement	2,141,926	2,318,106	2,350,044	2,408,795
461110	Interest Earnings	249,733	250,126	385,961	154,824
469990	Other Operating Revenue	144,086	91,451	215,377	220,761
481200	LOC/Bond Proceeds	4,000,000	21,300,000	0	42,194,000
516456	Landfill Closure Fee	3,792,829	3,950,710	4,331,163	4,308,681
516457	Transfer Fee - In City	2,571,714	2,619,408	3,080,423	3,079,276
543710	General Subfund - Operating Transfer In	944,325	893,910	1,028,495	1,025,870
705000	City Light for Customer Service	1,061,458	1,427,495	1,323,993	1,357,092
805000	General Subfund - Transfer In – Graffiti*	287,000	517,000	90,000	90,000
Total Revenues		119,478,013	143,166,428	128,375,528	178,626,844
379100	Decrease (Increase) in Working Capital	342,613	(6,736,195)	15,766,161	(2,188,211)
Total Resources		119,820,626	136,430,233	144,141,689	176,438,633

*In prior years, per ordinance, approximately \$290,000 in tonnage taxes was specifically earmarked for graffiti work. The revised tonnage tax ordinance passed by Council in 2006 eliminated this earmark, though the amounts continue to support graffiti work via other tonnage tax line items. Additional amounts in 2006, 2007 and 2008 reflect specific, general-fund-supported scope changes on graffiti work that were approved after solid waste rates and tonnage taxes were finalized. These amounts will be folded into tonnage tax receipts during future rate cycles.

2007 - 2008 Estimated Revenues for the Water Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
224300	Bond Issue Proceeds/Existing Bonds	48,593,190	0	0	0
224300	Bond Issue Proceeds/Future Bonds	0	67,888,000	74,389,084	43,562,692
437010	Operating Grants	320,928	0	0	0
443410	Retail Water Sales	95,381,931	95,096,112	99,478,978	105,033,897
443420	Water Service for Fire Protection	4,076,959	4,105,862	5,476,927	5,782,759
443420	Wholesale Water Credits	(1,144,824)	0	0	0
443420	Wholesale Water Sales	39,669,418	39,289,605	41,794,000	43,216,000
443450	Facilities Charges	747,224	570,400	945,000	945,000
443450	Tap Fees	5,172,675	0	4,439,424	4,494,917
443480	Miscellaneous Water Ser. Charges	1,603,436	1,641,940	1,767,744	1,807,810
443979	Other Operating Revenues	82,923	0	0	0
459930	NSF Check Charges	19,507	30,000	30,750	31,519
461110	Investment Interest	2,927,422	1,673,414	2,414,409	938,042
461900	Other Interest	(435,608)	0	0	0
462500	Rentals--Non-City	322,286	219,556	338,601	347,066
469100	Salvage	0	10,000	10,396	10,526
469990	Other Miscellaneous Revenue	157,299	130,302	0	0
479010	Contributions in Aid of Construction	4,772,832	6,819,580	3,546,450	3,419,825
485120	Timber Sales	16,451	0	0	0
543970	Call Center payments for City Light	1,082,335	1,467,842	1,137,128	1,165,556
543970	Inventory Purchased by SDOT	344,485	314,202	361,925	370,973
587000	Operating Transfer In - Revenue Stabilization Subfund	(625,000)	2,370,000	650,000	1,150,000
587000	Operating Transfer In - Revenue Stabilization Subfund - BPA Account	3,675,703	2,192,000	1,157,746	868,142
Total Revenues		206,761,571	223,818,815	237,938,562	213,144,723
379100	Decrease (Increase) in Working Capital	(1,419,621)	(4,032,384)	18,690,331	16,962,486
Total Resources		205,341,950	219,786,430	256,628,893	230,107,209

Drainage & Wastewater Fund

	2005 Actuals	2006 Revised	2007 Proposed	2008 Proposed
Total Cash at End of Previous Year	17,249,804	19,912,657	21,800,973	16,762,359
Plus: Actual and Estimated Revenue	213,900,828	222,588,556	242,118,417	254,315,565
Less: Actual and Budgeted Expenditures Accounting and Technical Adjustments	214,532,456 (3,294,481)	227,213,618 (6,513,378)	250,527,523 (3,370,492)	274,053,363 (19,896,858)
Ending Total Cash Balance	19,912,657	21,800,973	16,762,359	16,921,418
Less: Reserves against Cash Balances				
Bond Reserve Account	5,386,059	5,601,502	5,601,502	5,825,562
Bond Parity Fund	1,814,849	1,779,849	1,743,349	1,705,349
Construction Bond Fund Cash	2,884,115	2,884,115	0	0
Construction Loan Fund Cash	830,511	830,511	830,511	830,511
Vendor Deposits	244,997	244,997	244,997	244,997
Total Reserves against Cash Balances	11,160,531	11,340,973	8,420,359	8,606,419
Ending Operating Cash	8,752,126	10,460,000	8,342,000	8,315,000

Engineering Services Fund

	2005 Actuals	2006 Revised	2007 Proposed	2008 Proposed
Beginning Balance	(5,177,333)	(4,019,578)	(3,393,712)	(2,577,166)
Accounting and Technical Adjustments	(850,825)	0	0	0
Plus: Actual and Estimated Revenue	9,545,944	10,631,529	8,746,318	8,723,624
Less: Actual and Budgeted Expenditures	7,537,364	10,005,663	7,929,772	7,909,004
Ending Fund Balance	(4,019,578)	(3,393,712)	(2,577,166)	(1,762,546)
Less: Reserves against Fund Balance	0	0	0	0
Ending Unreserved Fund Balance	(4,019,578)	(3,393,712)	(2,577,166)	(1,762,546)

Solid Waste Fund

	2005 Actuals	2006 Revised	2007 Proposed	2008 Proposed
Total Cash at End of Previous Year	7,422,993	8,380,458	26,533,051	5,903,393
Plus: Actual and Estimated Revenue	119,478,013	164,801,153	128,375,528	178,626,844
Less: Actual and Budgeted Expenditures Accounting and Technical Adjustments	119,820,626 (1,300,078)	141,783,900 4,864,660	144,141,689 4,863,497	176,438,633 1,347,329
Ending Total Cash Balance	8,380,458	26,533,051	5,903,393	6,744,275
Less: Reserves against Cash Balances Construction Fund	0	19,876,920	0	0
Total Reserves against Cash Balances	0	19,876,920	0	0
Ending Operating Cash	8,380,458	6,656,131	5,903,393	6,744,275

Water Fund

	2005 Actuals	2006 Revised	2007 Proposed	2008 Proposed
Total Cash at End of Previous Year	36,652,924	40,749,594	31,560,093	31,902,097
Plus: Actual and Estimated Revenue	206,761,571	222,997,772	237,938,562	213,144,723
Less: Actual and Budgeted Expenditures Accounting and Technical Adjustments	205,341,950 (2,677,049)	245,177,401 (12,990,128)	256,628,893 (19,032,335)	230,107,209 (10,252,646)
Ending Total Cash Balance	40,749,594	31,560,093	31,902,097	25,192,257
Less: Reserves against Cash Balances				
Construction Fund	16,322,389	13,595,000	15,367,000	10,334,000
Bond Parity Fund	236,938	183,313	127,063	68,063
Revenue Stabilization Subfund	11,430,199	10,830,199	10,180,199	9,030,199
BPA Account	3,675,703	1,734,586	576,840	0
Vendor deposits	204,996	204,996	204,996	204,996
Total Reserves against Cash Balances	31,870,224	26,548,093	26,456,097	19,637,257
Ending Operating Cash	8,879,370	5,012,000	5,446,000	5,555,000

Cable Television Franchise Subfund

Department Description

The City of Seattle entered into cable franchise agreements beginning in 1996 that included a new franchise fee as compensation for cable television providers locating in the public right-of-way. A new franchise with Comcast was approved in 2006. The Cable Television Franchise Subfund (created by Ordinance 118196) shows the anticipated revenues from the franchise fee and related expenditures in the Department of Information Technology (DOIT). Resolution 30379 establishes usage policies for the Fund, defined as funding for the Office of Cable Communications, including administration of the Cable Customer Bill of Rights and the Public, Education, and Government Access costs the City is obligated to fund under the terms of its cable franchise agreements; support for the City's government access TV channel(s), including both operations and capital equipment; programs and projects promoting citizen technology literacy and access, including related research, analysis and evaluation; and use of innovative and interactive technology, including the Internet and TV, to provide means for citizens to access City services.

Proposed Policy and Program Changes

The 2007 Proposed Budget appropriates funding to support further development of the neighborhood service mapping program (SeaStats); partially appropriates a youth civic involvement grant from Comcast; adds funding to the Technology Matching Fund to increase grant disbursement and hire a community outreach staff person; continues the funding for "Community Stories", a Seattle Channel program focused on Seattle's diverse population; and supports the purchase of hardware, software, technical support, and training necessary to establish a youth-oriented graphic/media production facility at the South Park TechNet Center.

Cable TV

Appropriations	Summit Code	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Cable Fee Support to Information Technology Fund Budget Control Level					
Cable Communications		1,216,105	784,075	1,326,225	1,323,113
Community Technology		711,730	730,466	896,549	884,481
Technology Infrastructure		211,608	211,613	229,472	236,526
TV Seattle/Democracy Portal		1,754,232	1,873,458	2,742,565	2,797,018
Web Site Support		829,872	680,030	715,616	731,530
Cable Fee Support to Information Technology Fund Budget Control Level	D160B	4,723,547	4,279,642	5,910,426	5,972,669
Cable Fee Support to Library Fund Budget Control Level	D160B-TBD	50,000	50,000	50,000	50,000
Department Total		4,773,547	4,329,642	5,960,426	6,022,669
		2005	2006	2007	2008
Resources		Actual	Adopted	Proposed	Proposed
Other		4,773,547	4,329,642	5,960,426	6,022,669
Department Total		4,773,547	4,329,642	5,960,426	6,022,669

Cable TV

2007 - 2008 Estimated Revenues for the Cable Television Franchise Subfund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
421911	Franchise Fee Revenues	3,962,408	4,115,988	6,243,978	6,470,663
437010	Grant Resources	0	0	0	0
461110	Investment Earnings	51,063	0	0	0
469990	Deferred Revenue	400,000	0	0	0
	Total Revenues	4,413,471	4,115,988	6,243,978	6,470,663
379100	Use of (Contribution to) Fund Balance	360,075	213,654	(283,552)	(447,994)
	Total Resources	4,773,546	4,329,642	5,960,426	6,022,669

Cable TV

Cable Television Franchise Subfund

	2005 Actuals	2006 Adopted	2006 Revised	2007 Proposed	2008 Proposed
Beginning Fund Balance	1,465,378	993,814	1,105,302	1,142,022	1,425,574
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	4,413,471	4,115,988	5,969,362	6,243,978	6,470,663
Less: Actual and Budgeted Expenditures	4,773,547	4,329,642	5,932,642	5,960,426	6,022,669
Ending Fund Balance	1,105,302	780,160	1,142,022	1,425,574	1,873,567
Designation for Cable Programs	716,032	634,521	889,896	894,064	903,400
Total Reserves	716,032	634,521	889,896	894,064	903,400
Ending Unreserved Fund Balance	389,270	145,639	252,126	531,510	970,167

Office of City Auditor

Susan Cohen, City Auditor

Contact Information

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On the Web at: <http://www.seattle.gov/audit/>

Department Description

The City Auditor is Seattle's independent internal auditor established by the City Charter. The City Auditor is appointed by the chair of the City Council's Finance and Budget Committee and confirmed by the Council to a six-year term of office. A Charter amendment changing the appointment process for the Auditor is on the November 2006 ballot.

The Office of City Auditor assists the City in achieving honest, efficient management, and full accountability throughout City government. It serves the public interest by providing the Mayor, City Council, and City managers with accurate information, unbiased analyses, and objective recommendations on how best to use public resources in support of Seattle's citizens.

The Office of City Auditor conducts financial audits, performance audits, management audits, and compliance audits of City programs, agencies, grantees, and contracts. Many of the Office's audits are performed in response to specific concerns or requests from the Mayor or City Councilmembers. If resources are available, the City Auditor responds to specific requests from City department heads. The City Auditor also independently initiates audits to fulfill the Office's mission.

Through its work, the Office of City Auditor answers the following types of questions:

- Are City programs being carried out in compliance with applicable laws and regulations, and is accurate data furnished to the Mayor and City Council on these programs?
- Do opportunities exist to eliminate inefficient use of public funds and potential waste?
- Are funds being spent legally and is accounting for them accurate?
- Are programs achieving desired results?
- Are there better ways of achieving program objectives at lower costs?
- Are there ways to improve the quality of service without increasing costs?
- What emerging or key issues should the Mayor and City Council consider?

Proposed Policy and Program Changes

There are no substantive changes from the 2006 Adopted Budget.

City Auditor

	Summit	2005	2006	2007	2008
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Office of City Auditor Budget Control Level	VG000	1,022,640	1,047,845	1,071,158	1,106,842
Department Total		1,022,640	1,047,845	1,071,158	1,106,842
Department Full-time Equivalents Total*		9.00	9.00	9.00	9.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

	2005	2006	2007	2008
Resources	Actual	Adopted	Proposed	Proposed
General Subfund	1,022,640	1,047,845	1,071,158	1,106,842
Department Total	1,022,640	1,047,845	1,071,158	1,106,842

Office of City Auditor Budget Control Level

Purpose Statement

The mission and purpose of the Office of City Auditor are to provide unbiased analyses, accurate information, and objective recommendations to assist the City in using public resources equitably, efficiently, and effectively in the delivery of services to the citizens of Seattle.

Summary

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$23,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$23,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Office of City Auditor	1,022,640	1,047,845	1,071,158	1,106,842
Full-time Equivalents Total*	9.00	9.00	9.00	9.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Seattle Office for Civil Rights

Germaine Covington, Director

Contact Information

Department Information Line: (206) 684-4500

City of Seattle General Information: (206) 684-2489 TTY: (206) 684-4503

On the Web at: <http://www.seattle.gov/civilrights/>

Department Description

The Seattle Office for Civil Rights (SOCR) works to ensure that everyone in Seattle has equal access to housing, employment, public accommodations, and contracting. SOCR investigates and enforces City, state, and federal anti-discrimination laws, and provides public policy recommendations to the Mayor, City Council, and other City departments. The Office develops and implements policies and programs promoting fairness, equity, and diversity. It also administers the Title VI program of the 1964 Civil Rights Act and Title II of the Americans with Disabilities Act relating to the physical access to governmental facilities, projects and programs.

SOCR prevents and remedies discrimination through enforcement, outreach, and education. The Office takes a neutral position in its complaint investigations. Until SOCR finishes an investigation, it reaches no conclusion about the complaint. SOCR encourages a negotiated resolution between parties whenever possible.

SOCR also develops anti-discrimination programs and policies, and enhances awareness through free education and outreach to businesses, community groups, and the general public. In 2004, the Office began coordinating the implementation of the Mayor's Race and Social Justice Initiative (RSJI), a citywide initiative designed to transform workplace policies, practices and procedures to mitigate the impact of race on the delivery of City services.

The Office works closely with immigrants, people of color, women, sexual minorities, and people with disabilities and their advocates to inform them of their rights under the law. The Office publishes a wide array of printed materials, many translated into 10 different languages.

SOCR keeps civil rights issues before the public through articles in the local media, sponsorship of events such as Seattle Human Rights Day, and coordination of anti-racism projects such as "CityTalks!/CityActs! About Race." As part of a broad race and social justice movement, SOCR challenges Seattle to eliminate discrimination in all its forms. SOCR staffs three volunteer commissions - the Human Rights, Women's, and Sexual Minorities Commissions - which advise the Mayor and City Council on relevant issues.

Proposed Policy and Program Changes

There are no substantive changes from the 2006 Adopted Budget.

Civil Rights

	Summit	2005	2006	2007	2008
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Civil Rights Budget Control Level	X1R00	1,967,197	1,861,272	2,094,706	2,225,810
Department Total		1,967,197	1,861,272	2,094,706	2,225,810
Department Full-time Equivalents Total*		22.50	22.50	22.50	22.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

	2005	2006	2007	2008
Resources	Actual	Adopted	Proposed	Proposed
General Subfund	1,967,197	1,861,272	2,094,706	2,225,810
Department Total	1,967,197	1,861,272	2,094,706	2,225,810

Civil Rights Budget Control Level

Purpose Statement

The purpose of the Civil Rights Budget Control Level is to work toward eliminating discrimination in employment, housing, public accommodations, and contracting in Seattle through enforcement, and policy and outreach activities. The Office seeks to encourage and promote equal access and opportunity, diverse participation, and social and economic equity. In addition, the Office is responsible for directing the Mayor's Race & Social Justice Initiative, leading other City departments to design and implement programs which eliminate institutionalized racism.

Summary

There are no substantive changes from the 2006 Adopted Budget.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$233,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$233,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Civil Rights	1,967,197	1,861,272	2,094,706	2,225,810
Full-time Equivalents Total*	22.50	22.50	22.50	22.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Civil Service Commission

Jennifer K. Schubert, Chair of the Commission

Contact Information

Department Information Line: (206) 386-1301

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/csc>

Department Description

The Civil Service Commission serves as a quasi-judicial body, providing fair and impartial hearings of alleged violations of the City's personnel system. Employees may file appeals with the Commission regarding all final disciplinary actions and alleged violations of the Personnel Ordinance, as well as its related rules and policies. The Commission may issue orders to remedy violations and may also make recommendations to the Mayor and City Council regarding the administration of the personnel system. In addition, the Commission investigates allegations of political patronage to ensure the City's hiring practices are established and carried out in accordance with the merit principles set forth in the City Charter.

Proposed Policy and Program Changes

In order to meet workload demands, the Executive Director's position is increased from 0.6 FTE to 0.8 FTE. This action partially restores the position to its FTE level prior to reductions made in the 2003 Adopted Budget. Until 2003, the Executive Director position had been a full-time job. The reduction responded to fiscal constraints, however ongoing responsibilities did not decrease commensurately.

Civil Service

	Summit	2005	2006	2007	2008
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Civil Service Commission Budget Control Level	VIC00	163,326	168,173	202,491	209,012
Department Total		163,326	168,173	202,491	209,012
Department Full-time Equivalents Total*		1.60	1.60	1.80	1.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

	2005	2006	2007	2008
Resources	Actual	Adopted	Proposed	Proposed
General Subfund	163,326	168,173	202,491	209,012
Department Total	163,326	168,173	202,491	209,012

Civil Service Commission Budget Control Level

Purpose Statement

The purpose of the Civil Service Commission Budget Control Level is threefold: 1) to provide employees and departments with a quasi-judicial process wherein they can appeal disciplinary actions and alleged violations of the City Charter, personnel code, or other personnel rules; 2) to submit legislation and recommendations to the Mayor and City Council intended to improve the City's personnel system; and 3) to investigate allegations of political patronage to ensure the City's hiring process conforms to the merit system set forth in the City Charter.

Summary

Provide \$19,000 in salary and benefits and increase the Executive Director's position from 0.6 FTE to 0.8 FTE, allowing the Executive Director to work four full days per week. The Executive Director responds to inquiries and appeals, manages full-time staff, prepares for Commission meetings and appeal hearings, and responds to Commission objectives. The Executive Director has been unable to fulfill all the roles and obligations of the position within the current 0.6 FTE. This action helps balance workload requirements with available Commission staff, and ensures that employees and departments receive quality service from the Civil Service Commission.

Increase salaries and related benefits for CSC staff by a total of \$9,000 to reflect, in the 2007 budget, raises and step increases granted these positions during 2006.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by approximately \$6,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$34,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Civil Service Commission	163,326	168,173	202,491	209,012
Full-time Equivalents Total*	1.60	1.60	1.80	1.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Employees' Retirement System

Norman Ruggles, Executive Director

Contact Information

Department Information Line: (206) 386-1293

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/retirement/>

Department Description

The Employees' Retirement System has two major functions: administration of retirement benefits and management of the assets of the Retirement Fund. Employee and employer contributions, as well as investment earnings, provide funding for the System. Approximately 10,400 active employee members and 5,000 retired employee members participate in the plan. The provisions of the plan are set forth in Chapter 4.36 of the Seattle Municipal Code. The plan is a "defined benefit plan," which means an employee's salary, years of service, and age at the time of retirement are used to determine the amount of retirement benefits. Retirees are given a choice of several payment options. The Retirement System is led by a seven-member Board of Administration and an Executive Director appointed by the Board.

Proposed Policy and Program Changes

The 2007 Proposed Employees' Retirement Program increases by approximately \$1.02 million from the 2006 Adopted Budget, primarily due to variations in the fees paid to investment managers and the addition of two new positions, a Finance Analyst and an Administrative Specialist I. These new positions will enhance the Retirement System's ability to provide online retirement estimates to members, improve budget preparation, facilitate the analysis of financial asset trading costs and commissions, enhance investment monitoring, improve the processing of death audits, and help enable in-house system analysis, as well as provide the Executive Director and Assistant Executive Director with administrative and secretarial support.

Employees' Retirement

	Summit	2005	2006	2007	2008
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Employees' Retirement Budget Control Level	R1E00	5,876,702	7,508,778	8,527,232	9,468,761
Department Total		5,876,702	7,508,778	8,527,232	9,468,761
Department Full-time Equivalents Total*		12.50	12.50	14.50	14.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

	2005	2006	2007	2008
Resources	Actual	Adopted	Proposed	Proposed
Other	5,876,702	7,508,778	8,527,232	9,468,761
Department Total	5,876,702	7,508,778	8,527,232	9,468,761

Employees' Retirement

Employees' Retirement Budget Control Level

Purpose Statement

The purpose of the Employee/Retiree Benefits Management Program is to manage and administer retirement assets and benefits.

Summary

Fees paid to investment managers by the Employees' Retirement Program, and related expenses, increase by \$845,000.

The 2007 Proposed Budget funds two new positions, a Finance Analyst and an Administrative Specialist I, at a cost of \$143,000. These new positions will enhance the Retirement System's ability to provide online retirement estimates to members, improve budget preparation, facilitate the analysis of financial asset trading costs and commissions, enhance investment monitoring, improve the performance of death audits, and help enable in-house system analysis, as well as provide the Executive Director and Assistant Executive Director with administrative and secretarial support.

Central service department cost allocation expenses increase by \$26,000. Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$4,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1.02 million.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Employees' Retirement	5,876,702	7,508,778	8,527,232	9,468,761
Full-time Equivalents Total*	12.50	12.50	14.50	14.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Ethics and Elections Commission

Wayne Barnett, Executive Director

Contact Information

Department Information Line: (206) 684-8500

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/ethics/>

Department Description

The Seattle Ethics and Elections Commission (SEEC) helps foster public confidence in the integrity of Seattle City government by providing education, training, and enforcement of the City's Code of Ethics and Whistleblower Code. The SEEC also promotes informed elections through education, training, and enforcement of the City's Elections Code and Election Pamphlet Code.

The SEEC conducts ethics training for all City employees on request, and through the City's New Employee and New Supervisor Orientation programs. It also provides ethics training information for City employees via the City's intranet site.

The SEEC issues advisory opinions regarding interpretations of the Code of Ethics and also investigates and rules upon alleged violations of the Code. Thirty years of formal advisory opinions, organized and searchable by topic, are available on SEEC's web site.

Through the Whistleblower Code, the SEEC helps to protect an employee's right to report improper governmental action and to be free from possible retaliation as a result of such reporting. The SEEC either refers allegations of improper governmental actions to the appropriate agency or investigates those allegations itself.

The SEEC fulfills the public's mandate of full campaign disclosure by training every organization required to report contributions and expenditures in proper reporting procedures, auditing every organization that reports, working with those organizations to correct errors, and making all campaign finance information available to the public. Since 1993, the SEEC has made summary reports of campaign financing information available to the public. Since 1995, SEEC has published campaign financing information on its web site.

The SEEC produces voters' pamphlets for City elections and ballot measures. It makes these pamphlets available in several languages and produces a video voter's guide with King County in odd-numbered years. The video voter's guide is funded with cable franchise fee revenue.

Proposed Policy and Program Changes

No policy or program changes are proposed.

Ethics and Elections

	Summit	2005	2006	2007	2008
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Ethics and Elections Budget Control Level	V1T00	532,568	563,242	596,613	616,058
Department Total		532,568	563,242	596,613	616,058
Department Full-time Equivalents Total*		5.20	5.20	5.20	5.20

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

	2005	2006	2007	2008
Resources	Actual	Adopted	Proposed	Proposed
General Subfund	532,568	563,242	596,613	616,058
Department Total	532,568	563,242	596,613	616,058

Ethics and Elections Budget Control Level

Purpose Statement

The purpose of the Ethics and Elections Budget Control Level is threefold: 1) to audit, investigate, and conduct hearings regarding non-compliance with or violations of Commission-administered ordinances; 2) to advise all City officials and employees of their obligations under Commission-administered ordinances; and 3) to publish and broadly distribute information about the City's ethical standards, City election campaigns, and campaign financial disclosure statements.

Summary

Add \$12,000 in salary costs to fund the reclassification (approved by the Personnel Department in 2005) of an Administrative Specialist II to Administrative Staff Assistant. The reclassification has allowed the Commission to attract a highly qualified new staff member, who will provide better service to the Commission's internal and external clients.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$21,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$33,000.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Ethics and Elections	532,568	563,242	596,613	616,058
Full-time Equivalents Total*	5.20	5.20	5.20	5.20

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department of Executive Administration

Ken Nakatsu, Director

Contact Information

Department Information Line: (206) 684-0987

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/executiveadministration/>

Department Description

The Department of Executive Administration (DEA) provides a variety of services to City departments and the public, including Citywide operational responsibilities for accounting, payroll, licensing, revenue collection and processing, animal services, weights and measures, treasury activities, purchasing, construction and consultant contracting, risk management, and the City's financial management and personnel data systems.

Proposed Policy and Program Changes

The Department of Executive Administration's 2007 Proposed Budget includes one-time system development costs to replace the City's Cash Receipting System (CRS), Human Resource Information System (HRIS) Employee Self-Service Module and redevelopment of the Seattle Licensing Information Management (SLIM) system. The Proposed Budget also includes funding to study the feasibility, benefits, and costs of improving City services to citizens through the implementation of a 3-1-1 phone system.

In addition, the 2007-2008 Proposed Budget improves customer service in the Licensing Operations unit of DEA's Revenue and Consumer Affairs, provides additional review of insurance compliance on City permits for the Department of Planning and Development, and increases the monitoring and investigation of prevailing wage compliance on projects funded by the Office of Housing.

Executive Administration

Appropriations	Summit	2005	2006	2007	2008
	Code	Actual	Adopted	Proposed	Proposed
Business Technology Budget Control Level	C8400	7,848,917	9,020,571	11,579,096	9,922,631
Contracting Budget Control Level	C8700	2,806,411	3,058,913	3,476,548	3,581,971
Executive Management Budget Control Level	C8100	2,004,434	2,159,164	2,352,926	2,425,278
Financial Services Budget Control Level	C8200	6,623,464	7,513,308	8,111,815	8,377,700
Revenue and Consumer Affairs Budget Control Level	C8500	4,042,750	4,575,342	5,046,439	5,208,625
Seattle Animal Shelter Budget Control Level	C8600	2,635,893	3,079,862	3,260,205	3,372,770
Department Total		25,961,869	29,407,160	33,827,029	32,888,975
Department Full-time Equivalents Total*		232.95	245.00	246.00	246.00
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
Resources		2005	2006	2007	2008
General Subfund		Actual	Adopted	Proposed	Proposed
		25,961,869	29,407,160	33,827,029	32,888,975
Department Total		25,961,869	29,407,160	33,827,029	32,888,975

Executive Administration

Business Technology Budget Control Level

Purpose Statement

The purpose of the Business Technology Budget Control Level is to plan, strategize, develop, implement, and maintain business technologies to support the City's business activities.

Summary

Transfer 2.0 FTE Information Technology Professional-B positions from DEA's Business Technology Division to the Department of Information Technology (DoIT) and reduce DEA's budget by \$224,000. These positions are working at DoIT facilities, are supervised by DoIT management, and are currently being cost allocated to DoIT so there will be no offsetting increase to DoIT's budget.

Provide \$250,000 to study the feasibility, benefits, and costs of improving City services to citizens through the implementation of a 3-1-1 phone system, coupled with a Constituent Relationship Management (CRM) system.

Provide \$836,000 one-time funding for the replacement of the City's Cash Receipting System (CRS) with a commercial software package in order to minimize disruptions and maximize flexibility for critical financial operations. The CRS is vital to City operations and is used to manage all City cash transactions, which total approximately \$4.5 billion annually. The current system was developed in 1996 and has grown to interface with 18 other City systems. Ongoing software maintenance costs are estimated at \$64,000 per year.

Provide \$695,000 one-time funding for redevelopment of the Seattle Licensing Information Management system (SLIM) to reduce the risk of system failure and add flexibility for new tax revenues. This assumes a complete in-house redevelopment of the system with a contemporary programming language, loosely based on the current design, with a goal of addressing existing system gaps and limitations, and creating flexibility for future development.

Provide \$250,000 one-time funding for DEA's Business Technology Division to develop and implement a replacement employee self-service module supporting the Human Resource Information System (HRIS). The current commercial software package allows employees direct access to a variety of human resource transactions including benefits enrollment, updating personal information, and viewing pay stub information online. However, the current vendor has announced that support for future product releases run on City computers will not be continued. This investment allows the City to maintain the benefits of employee self-service functionality, and to avoid increased administrative costs of reverting to manual processes for benefits enrollment and other human resource transactions.

Add \$263,000 for increased space rent allocations.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$489,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$2.56 million.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Business Technology	7,848,917	9,020,571	11,579,096	9,922,631
Full-time Equivalents Total*	44.00	44.00	42.00	42.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Executive Administration

Contracting Budget Control Level

Purpose Statement

The purpose of the Contracting Budget Control Level is to anticipate and meet customer contracting and purchasing needs; provide education throughout the contracting process; administer policy and law; implement the City's various social objectives in contracting; and provide fair, thorough, and responsive service to customers so they can meet their business needs in an affordable and timely manner.

Summary

Add 1.0 FTE Civil Rights Analyst and \$82,000 to improve the City's review and investigation of prevailing wage compliance on projects funded by the Office of Housing.

Increase the General Fund appropriation by \$58,000 for the procurement of services from the Contractor Development and Competitiveness Center (CDCC) to match the total 2006 General Fund contribution. This will bring the total 2007 and 2008 General Fund contribution to \$100,000. Seattle City Light, Seattle Public Utilities, and Seattle Department of Transportation also have contracts with the CDCC for services.

Transfer 1.0 FTE and \$55,000 from the Financial Services Budget Control Level to Contracting to balance increased workload and reporting demands.

Add \$204,000 for increased space rent allocations.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$19,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$418,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Contracting	2,806,411	3,058,913	3,476,548	3,581,971
Full-time Equivalents Total*	29.00	29.00	31.00	31.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Executive Administration

Executive Management Budget Control Level

Purpose Statement

The purpose of the Executive Management Budget Control Level is to provide executive direction and leadership, strategic financial and operational planning, risk management, human resources services, and administrative support so Department managers, staff, and other decision-makers can make informed decisions on how to best serve City customers.

Summary

Add 1.0 FTE Risk Management Analyst and \$84,000 to DEA's Risk Management Division to provide the Department of Planning and Development (DPD) expert review of insurance requirements on City permits. DPD will fully reimburse the General Fund for this expense.

Restore \$26,000 for an annual actuarial study of the City's self-insured liability and workers' compensation expense. Annual actuarial studies provide budgeting and forecasting input for the Industrial Insurance Fund and the Judgment/Claims Subfund, and improve the City's ability to provide more accurate incurred liability projections for the Comprehensive Annual Financial Report (CAFR).

Add \$97,000 for increased space rent allocations.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, decrease the budget by \$13,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$194,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Executive Management	2,004,434	2,159,164	2,352,926	2,425,278
Full-time Equivalents Total*	15.95	16.00	17.00	17.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Executive Administration

Financial Services Budget Control Level

Purpose Statement

The purpose of the Financial Services Budget Control Level is to perform financial transactions, provide financial reporting, and receive and disburse funds so that the City remains fiscally solvent.

Summary

Convert 1.0 FTE into two part-time positions to reflect work being done by two half-time Treasury Cashiers. No additional funding is requested for this budget action.

Transfer 1.0 FTE and \$55,000 from Financial Services Budget Control Level to Contracting to balance workload and reporting demands.

Add \$24,000 for a bill counting contract to handle money collected from new South Lake Union parking pay stations once operational.

Add \$398,000 for increased space rent allocations.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$232,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$599,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Financial Services	6,623,464	7,513,308	8,111,815	8,377,700
Full-time Equivalents Total*	69.50	69.50	68.50	68.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Executive Administration

Revenue and Consumer Affairs Budget Control Level

Purpose Statement

The purpose of the Revenue and Consumer Affairs Budget Control Level is to administer and enforce the City's license and tax codes for Seattle residents, so that budget expectations are met and consumer protection standards are upheld.

Summary

Add 1.0 FTE Administrative Specialist II position and \$60,000 to the Licensing Operations unit of DEA's Revenue and Consumer Affairs Division. This position performs customer service representative duties to improve customer wait times, alleviate backlogs in processing City tax payments, and attend to other customer service needs.

Add \$10,000 to the Licensing Operations unit of DEA's Revenue and Consumer Affairs Division to implement a commercial recycling licensing program on behalf of Seattle Public Utilities (SPU). This program will allow SPU to monitor the commercial recycling industry through statistical reports from DEA. The costs, consisting of overtime for current FTEs and technological improvements, are offset by projected licensing revenues.

Add \$224,000 for increased space rent allocations.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$177,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$471,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Revenue and Consumer Affairs	4,042,750	4,575,342	5,046,439	5,208,625
Full-time Equivalents Total*	43.50	48.50	49.50	49.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Executive Administration

Seattle Animal Shelter Budget Control Level

Purpose Statement

The purpose of the Seattle Animal Shelter Budget Control Level is to provide enforcement, animal care, and spay/neuter services in Seattle to control pet overpopulation and maintain public safety.

Summary

Add \$20,000 for increased space rent allocations. There are no other substantive changes from the 2006 Adopted Budget.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$160,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$180,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Seattle Animal Shelter	2,635,893	3,079,862	3,260,205	3,372,770
Full-time Equivalents Total*	31.00	38.00	38.00	38.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department of Finance

Dwight Dively, Director

Contact Information

Department Information Line: (206) 233-0031

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/financedepartment/>

Department Description

The Department of Finance is responsible for budget development, budget monitoring, debt management, financial policies, financial planning, performance measurement, and overall financial controls for the City of Seattle. The Department also oversees policy on City taxes, investments, accounting, and related activities.

Proposed Policy and Program Changes

The Department of Finance's 2007-2008 Proposed Budget includes additional funding for budget development work, recruitment of high potential employees, capital project cost estimation, a position to evaluate opportunities and secure more grant and foundation funding for the City, and the transfer of public disclosure paralegal work to the Mayor's Office.

Finance

Appropriations	Summit	2005	2006	2007	2008
	Code	Actual	Adopted	Proposed	Proposed
Finance Budget Control Level	CZ000	3,726,334	3,973,383	5,229,824	5,063,215
Department Total		3,726,334	3,973,383	5,229,824	5,063,215
Department Full-time Equivalents Total*		35.50	35.50	38.00	38.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
General Subfund	3,726,334	3,973,383	5,229,824	5,063,215
Department Total	3,726,334	3,973,383	5,229,824	5,063,215

Finance Budget Control Level

Purpose Statement

The purpose of the Finance Budget Control Level is to develop and monitor the budget, issue and manage debt, establish financial policies and plans, and implement overall financial controls for the City. The department also oversees policy on City taxes, investments, accounting and related activities.

Summary

Provide \$100,000 in 2007 one-time costs for REM budget development and other system programming work with an emphasis on revenue forecasting and Capital Improvement Program (CIP) integration.

Add 2.0 FTE, Strategic Advisor 2, Exempt positions, and \$125,000 total funding to recruit a small ongoing pool of high potential or highly qualified employees to be available to City departments to work on priority and special projects until permanent openings occur. These efforts expand the recruitment of high potential employees, establish an immediately available pool of candidates when position openings occur, and create a more visible presence of the City of Seattle on selected college and university campuses.

Provide \$50,000 funding for the Department of Finance to hire professional cost estimators to review complex capital project cost estimates from departments. This investment helps build City expertise in cost estimation, validate capital project proposals, and establish more consistent City standards for estimating costs.

Add \$125,000 and 1.0 FTE, Strategic Advisor 2, Exempt, to evaluate opportunities and secure more grant and foundation funding for City priorities such as environmental protection, early learning, affordable housing, and homelessness. This position will assess the match between City priorities and foundation funding requirements, and work with appropriate City staff to develop and write grant proposals and build relationships with foundations in order to further supplement City programs with private funding.

Abrogate 0.5 FTE Paralegal position and reduce the budget by \$38,000. Responsibility for public disclosure work is transferred to the Mayor's Office in 2007. This position was established in 2005 to support public disclosure work for DOF and seven other Executive agencies in order to provide consistency, professionalism, and efficiency in public disclosure responses. The scope of work has been expanded to assist with public disclosure responses throughout the City.

Add \$311,000 for increased space rent cost allocations.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$583,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1.3 million.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Finance	3,726,334	3,973,383	5,229,824	5,063,215
Full-time Equivalents Total*	35.50	35.50	38.00	38.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Finance General

Dwight Dively, Director

Department Description

The mission of Finance General is to allocate General Subfund resources in the form of appropriations to reserve and bond redemption funds, City department operating funds, and certain interdepartmental projects for which there is desire for Council, Mayor, or Department of Finance oversight.

Proposed Policy and Program Changes

Sixteen new programs were added to Finance General for the 2007-2008 Proposed Budget and several programs were inactivated. Of the new programs, twelve provide additional funding under the Reserves BCL and two provide new funding under the Support to Operating Funds BCL. Additionally, two programs were created to reflect different funding policies for two operating funds under the Appropriation to General Fund Subfunds and Special Funds BCL. The following describes notable changes by BCL.

Reserves BCL

New programs were added to support initiatives in the following areas: portable art rental and maintenance, South Lake Union mobility and parking, community renewal in SE Seattle, Broadway Action Agenda, development of budget systems for several departments, trial court improvement, Nordic Heritage Museum, Rainier Vista Boys and Girls Club, East Madison YMCA, development of a community engagement process, preliminary property assessment studies, and emergency preparedness.

Appropriation to General Fund Subfunds and Special Funds BCL

Beginning in 2007, the Seattle Center Fund - Admissions Tax for Key Arena program is eliminated to reflect that General Fund support to Seattle Center will be transacted solely through Support to Operating Funds BCL. Two new programs begin in 2007. The Solid Waste Fund - Parks Charter Revenue Transfer is created to reflect the transfer of the Parks Charter revenue related to Solid Waste Tonnage Taxes to the Solid Waste Fund, which was previously rebated through the Finance General's Support to Operating Funds BCL. The creation of the Fleets and Facilities Fund program reflects the General Subfund transfer to the Fleets and Facilities Fund, which was previously transacted via the Support to Operating Funds BCL.

Support to Operating Funds BCL

Two programs have been established to provide new General Subfund support to the Drainage and Wastewater Fund and the Housing Operating Fund.

Appropriation to General Fund Subfunds and Special Funds Budget Control Level

Purpose Statement

The purpose of the Appropriation to General Fund Subfunds and Special Funds Budget Control Level is to appropriate General Subfund resources, several of which are based upon the performance of certain City revenues, to bond redemption or special purpose funds. These appropriations are implemented as operating transfers to the funds, subfunds, or accounts they support.

Program Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Arts Account - Admissions Tax for Art Programs	0	1,020,000	1,090,000	1,120,000
Cumulative Reserve Subfund - Capital Projects Account	0	677,800	400,000	0
Cumulative Reserve Subfund - Revenue Stabilization Account	3,550,789	0	0	0
Emergency Subfund	2,001,000	2,834,000	3,030,000	3,324,000
Fleets and Facilities Fund	0	0	3,833,239	3,893,854
General Bond Interest/Redemption Fund	29,803,921	32,677,000	25,422,566	18,509,987
Insurance	3,367,965	3,822,679	4,426,423	4,545,937
Judgment/Claims Subfund	934,961	484,961	1,379,400	1,379,400
Seattle Center Fund - Admissions Tax for Key Arena	1,753,379	1,348,872	0	0
Solid Waste Fund - Parks Charter Revenue Transfer	0	0	1,028,495	1,025,870
Total	41,412,014	42,865,312	40,610,123	33,799,048

Contingent Support to Operating Funds Budget Control Level

Purpose Statement

The purpose of the Contingent Support to Operating Funds Budget Control Level is to appropriate General Subfund resources to line departments contingent upon the performance of certain City revenues. These appropriations are implemented as operating transfers to the funds, subfunds, or accounts they support.

Enactment of the budget ordinance authorizes the Director of Finance to transfer General Subfund resources up to the amounts described in the following programs to the destination funds, subfunds, or accounts as described, but only if, and to the extent, the conditions stated for each such transfer are met.

Program Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Contingent Support to Arts Account	0	150,000	150,000	150,000
Contingent Support to Parks and Recreation Fund	0	500,000	500,000	500,000
Contingent Support to Seattle Center/Key Arena	0	750,000	0	0
Contingent Support to Solid Waste Fund	0	250,000	250,000	250,000
Total	0	1,650,000	900,000	900,000

Reserves Budget Control Level

Purpose Statement

The purpose of the Reserves Budget Control Level is to provide appropriation authority to those programs for which there is no single appropriate managing department, or for which there is some Council and/or Mayor desire for additional budget oversight. Resources allocated to each program within this Budget Control Level are intended to support that program.

Program Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Age 55+ Empty Resource Ctr	0	75,000	0	0
Asset Preservation	1,660,000	0	0	0
Broadway Action Agenda	0	0	0	175,000
Budget System Reserve	0	0	600,000	0
City Light Refund	8,605,015	0	0	0
Community Engagement Process	0	0	0	100,000
Community Renewal in SE Seattle	0	0	75,000	75,000
Dues/Memberships	13,000	13,156	13,500	13,500
East Madison YMCA Project	0	0	0	250,000
Election Expense	1,606,123	900,000	1,800,000	1,000,000
EM Svcs-ADM	0	375,000	0	0
Emergency Preparedness	0	0	0	250,000
Enforcement/Human Svcs	0	400,000	0	0
Filipino Comm Center	0	150,000	0	0
Get Engaged: City Boards and Commissions	30,000	30,000	30,000	30,000
Health Care Reserve	136,027	521,080	775,486	775,486
Human Svcs Inflation Adj	0	260,000	0	0
Legal Advertisements	104,860	120,000	150,000	150,000
Libraries for All Reserve	0	1,653,322	75,477	121,451
LID Assessments on City Property	0	864,041	0	0
Mayor's Youth Council	0	33,000	0	0
Muckleshoot Tribe Payment	529,000	0	0	0
Nordic Heritage Museum	0	0	0	333,000
Pacific Science Center Lease Reserve	120,000	120,000	120,000	120,000
Parks New Facilities Reserve	0	333,231	22,595	117,878
Police Accountability Contracts	40,000	42,320	42,320	42,320
Preliminary Property Assessment-School District Sites	0	0	100,000	0
Puget Sound Clean Air Agency	294,371	314,000	321,536	330,217
Rainier Vista Boys and Girls Club	0	0	500,000	500,000
Reserve for Center City Access	0	500,000	0	0
Reserve for Community Court-Related Services	0	225,000	0	0
Reserve for EnterpriseSeattle	0	75,000	0	0
Reserve for Fire Hydrants	3,774,844	3,774,000	5,156,235	5,430,765
Reserve for Georgetown City Hall	0	695,000	0	0
Reserve for Hand-Held Ticketing Device Purchases	0	1,225,000	0	0
Reserve for Portable Art Rental and Maintenance	0	0	194,000	198,000
Reserve for Public Toilets	690,000	711,000	728,064	747,722
Reserve for Summit Upgrade	1,885,469	0	0	0

Finance General

Program Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Revenue Stabilization Acct	0	900,000	0	0
Shelter/Transitional Housing	0	350,000	0	0
SLU Mobility and Parking Partnership	0	0	0	40,000
Sound Transit Local Contribution - Sales Tax Offset	817,056	1,886,150	1,479,850	921,400
State Examiner	584,852	600,000	646,491	646,776
Street Lighting	6,158,772	7,320,000	10,200,000	10,200,000
Support to King County for Waterfront Trolley Maintenance Base	0	1,000,000	0	0
Trial Court Improvement Account	0	0	138,000	138,000
Urban Forest Mgmt Program	0	120,000	0	0
Voter Registration	622,785	600,000	720,000	720,000
Total	27,672,174	26,185,300	23,888,554	23,426,515

Support to Operating Funds Budget Control Level

Purpose Statement

The purpose of the Support to Operating Funds Budget Control Level is to appropriate General Subfund resources to support the operating costs of line departments that have their own operating funds. These appropriations are implemented as operating transfers to the funds or subfunds they support.

Beginning in 2007, the Fleets and Facilities Fund program is eliminated to reflect the change to transfer general fund support via the Finance General's Appropriation to General Fund Subfunds and Special Funds BCL.

Program Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Drainage and Wastewater Fund	0	0	200,000	200,000
Engineering Services Fund	966,484	993,625	1,008,925	1,023,937
Firemen's Pension Fund	16,206,112	16,422,754	16,884,491	17,071,769
Fleets and Facilities Fund	2,698,540	2,694,839	0	0
Housing Operating Fund	0	0	1,177,584	952,988
Human Services Operating Fund	34,793,303	39,249,350	45,807,142	46,740,530
Information Technology Fund	2,832,318	3,362,291	3,901,156	3,306,077
Library Fund	37,036,541	40,408,672	44,302,835	45,764,943
Low Income Housing Fund	0	2,475,000	2,000,000	0
Neighborhood Matching Subfund	3,199,280	3,270,911	3,465,162	3,568,414
Parks and Recreation Fund	35,800,844	35,202,964	39,118,113	40,443,996
Planning and Development Fund	8,276,553	8,931,211	10,088,205	10,147,508
Police Relief and Pension Fund	15,344,538	15,806,895	16,244,399	16,706,264
Seattle Center Fund	9,001,707	10,614,903	14,304,311	14,386,336
Solid Waste Fund	1,243,892	1,410,910	90,000	90,000
Transportation Fund	32,878,523	40,244,841	43,378,608	43,023,078
Total	200,278,634	221,089,166	241,970,932	243,425,840

Fleets and Facilities Department

Brenda Bauer, Director

Contact Information

Department Information Line: (206) 684-0484

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/fleetsfacilities/>

Department Description

The Fleets & Facilities Department was created on January 1, 2001, as part of a reorganization of City government. The Fleets & Facilities Department has four major operating functions: Real Estate Services, Capital Programs, Facilities Operations, and Fleet Services.

The Real Estate Services division manages the City's non-utility real estate portfolio, addressing short- and long-term property interests. Staff handle sales, purchases, interdepartmental transfers, appraisals, and leases, and maintain a database of all City property.

The Capital Programs division oversees the design, construction, commissioning, and initial departmental occupancy of many City facilities. Staff plan and coordinate office remodeling projects and space changes. Staff from this division also work with the consultants who are responsible for implementation of portions of the Fire Facilities and Emergency Response Levy program.

The Facility Operations division maintains many of the City's buildings, including high-rise office buildings, parking facilities, and police and fire stations. The division also operates the City's central warehousing function and City mailroom.

The Fleet Services division purchases, maintains, and repairs the City's vehicles and specialized equipment, including cars, light trucks, fire apparatus, and heavy equipment. The division also provides fuel for the City's fleet.

Proposed Policy and Program Changes

The Fleets and Facilities Department's (FFD's) 2007-2008 Proposed Budget increases by over \$30 million from the 2006 adopted level. The single largest increase reflects a transfer of \$22.3 million for debt service payments on bonds issued for the acquisition of, and/or improvements to, various City-owned facilities managed by FFD, including the Civic Center campus and Airport Way Center. These expenses were previously budgeted in several other departments. In the 2007-2008 Proposed Budget, these expenses have been consolidated in FFD and are charged back to City departments through space rent. The department's budget authority is also increased by \$2.1 million to cover the cost of anticipated vehicle replacements, and \$1 million to transfer space rent proceeds to the Cumulative Reserve Subfund for FFD's asset preservation program. The 2007- 2008 Proposed Budget also reflects significantly higher fuel costs than budgeted for in 2006.

The 2007-2008 Proposed Budget adds several key positions including a Deputy Director, an Emergency Preparedness Manager, and a Resource Conservation Advisor. These positions will strengthen the department's internal management, improve its emergency response and disaster recovery capability, and help it guide the City to reduce natural resource consumption in its facilities. This budget also adds three Capital Project Coordinators to implement the neighborhood stations element of the 2003 Fire Facilities and Emergency Response Levy and restores the Fleets Apprentice Program with three apprentice positions in the Vehicle Maintenance Program.

Fleets and Facilities

	Summit	2005	2006	2007	2008
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Administration Budget Control Level	A1000	2,738,414	3,187,666	3,558,813	3,677,361
Facility Operations Budget Control Level	A3000	39,023,370	37,329,573	62,065,596	62,769,457
Fleet Services Budget Control Level					
Vehicle Fueling		5,638,518	5,243,402	6,082,081	6,248,471
Vehicle Leasing		13,211,934	13,222,250	15,973,573	15,725,641
Vehicle Maintenance		14,370,653	15,219,543	16,173,335	16,704,095
Fleet Services Budget Control Level	A2000	33,221,105	33,685,195	38,228,989	38,678,207
Technical Services Budget Control Level					
Capital Programs		1,919,190	2,271,968	2,555,141	2,639,266
Real Estate Services		1,701,641	1,870,571	2,060,371	1,972,675
Technical Services Budget Control Level	A3100	3,620,831	4,142,539	4,615,513	4,611,941
Department Total		78,603,720	78,344,973	108,468,912	109,736,967
Department Full-time Equivalents Total*		294.50	299.00	304.50	304.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

	2005	2006	2007	2008
Resources	Actual	Adopted	Proposed	Proposed
General Subfund	2,698,540	2,694,839	0	0
Other	75,905,180	75,650,134	108,468,912	109,736,967
Department Total	78,603,720	78,344,973	108,468,912	109,736,967

Fleets and Facilities

Administration Budget Control Level

Purpose Statement

The purpose of the Administration Budget Control Level is to provide executive leadership, budget, financial and operational analyses, special studies, human resource services, legislative liaison functions, and accounting services for the Fleets and Facilities Department. These efforts aim to strategically allocate resources and maintain productive, professional work environments in compliance with City financial and personnel policies.

Summary

Add 1.0 FTE Executive 2 and increase the budget by \$137,000 to create a new Deputy Department Director position. Add 1.0 FTE Strategic Advisor 1 - General Government position for an Emergency Preparedness Manager and increase the budget by \$92,000 to strengthen the department's emergency response and disaster recovery capability.

Transfer in 1.0 FTE Admin Spec 2 from the Facility Operations program and increase the budget by \$60,000. Transfer out 1.0 FTE to the Facility Operations program as a technical correction to prior position counts. This adjustment has no budgetary impact.

Decrease the budget by \$8,000 to reflect postage savings due to outgoing mail efficiencies funded in the Facility Operations program.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$89,000 for a net increase/reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$371,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Administration	2,738,414	3,187,666	3,558,813	3,677,361
Full-time Equivalents Total*	31.00	31.00	33.00	33.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Facility Operations Budget Control Level

Purpose Statement

The purpose of the Facility Operations Budget Control Level is to manage municipal property used by City staff and/or furnished by the City of Seattle; provide cost-effective maintenance, operations, inspections, and repair of City-owned facilities; provide a clean, safe, and environmentally sound work environment for all City employees working in buildings and offices managed and maintained by the Fleets and Facilities Department; manage City-owned parking facilities, providing short-term and long-term parking for the public and employee populations housed in City-owned buildings; and provide centralized support services facilities, warehousing, and mail services to ensure the City's investments and internal services are optimally utilized by departments and City residents.

Summary

Increase the budget by \$22,311,000 to provide for debt service payments on bonds issued for the acquisition of and/or improvements to various FFD-managed facilities, including the Civic Center campus and Airport Way Center. These amounts were previously budgeted in several other City departments.

Increase the budget by approximately \$1,040,000 to permit an annual transfer of \$4 million in space rent proceeds to the Cumulative Reserve Subfund's Asset Preservation Subaccount.

Reduce the budget by \$512,000 to reflect a shift to centralized payment of property insurance for the Seattle Municipal Tower and Airport Way Center.

Increase the budget by \$60,000 to bring City support to Benaroya Hall to a level consistent with actual maintenance costs for the Garden of Remembrance.

Add 1.0 FTE Electrician position and increase the budget by \$76,000 to handle increased electrical service requirements in a number of City buildings.

Add 0.5 FTE Strategic Advisor 1 - General Government and increase the budget by \$100,000 to fund a Resource Conservation Advisor position and expand resource conservation efforts in the City's existing facilities.

Transfer out 1.0 FTE to the Administrative program and reduce the budget by \$60,000. Transfer in 1.0 FTE from Administration and 1.0 FTE from Capital Programs as technical corrections to prior position counts. This adjustment has no budgetary impact.

Increase the budget by \$271,000 to reflect the one-time purchase of capital equipment needed to maintain City buildings and grounds, improve worker safety, and reduce repair time, as well as optimize the amount of staff time devoted to building systems diagnosis.

Increase the budget by \$150,000 to provide for the one-time acquisition and installation of new warehouse shelving mandated by the Fire Marshal.

Increase the budget by \$200,000 to reflect additional costs of contracted services for operation and maintenance of unique features in the Civic Center Complex; \$43,000 to reflect additional costs of new safety and regulatory requirements in the department's warehousing unit, as well as the costs of centralizing postage processing for outgoing mail; and \$40,000 to cover previously unbudgeted utility costs at Airport Way Center. Decrease the budget by \$43,000 to reflect reduction in the department's private contract for operation and maintenance of the Seattle Municipal Tower.

Fleets and Facilities

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$1,059,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$24,736,000.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Facility Operations	39,023,370	37,329,573	62,065,596	62,769,457
Full-time Equivalents Total*	92.00	95.50	98.00	98.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fleets and Facilities

Fleet Services Budget Control Level

Purpose Statement

The purpose of the Fleets Services Budget Control Level is to centrally manage the City's vehicle and equipment operations in order to ensure timely, cost-effective, and high-quality replacement of vehicles, maintenance, fueling, and short-term transportation.

Program Expenditures

	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Vehicle Fueling	5,638,518	5,243,402	6,082,081	6,248,471
Vehicle Leasing	13,211,934	13,222,250	15,973,573	15,725,641
Vehicle Maintenance	14,370,653	15,219,543	16,173,335	16,704,095
Total	33,221,105	33,685,195	38,228,989	38,678,207
Full-time Equivalents Total *	141.00	141.00	141.00	141.00

*FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Fleet Services: Vehicle Fueling

Purpose Statement

The purpose of the Vehicle Fueling program is to procure, store, distribute, and manage various types of liquid fuels and alternative fuels (such as compressed natural gas) for City departments and other local government agencies at prices well below the private sector, at convenient, easy-to-use fueling facilities in alignment with the City's environmental stewardship goals

Program Summary

Increase the budget by \$706,000 to cover the higher cost of fuel.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$133,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$839,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Vehicle Fueling	5,638,518	5,243,402	6,082,081	6,248,471
Full-time Equivalents Total*	3.00	3.00	3.00	3.00

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Fleets and Facilities

Fleet Services: Vehicle Leasing

Purpose Statement

The purpose of the Vehicle Leasing program is to procure, lease, and dispose of vehicles and equipment for City departments and other local government agencies to ensure they have the equipment necessary to support public services.

Program Summary

Increase the budget by \$2.1 million to cover the cost of anticipated vehicle replacement.

Increase the budget by \$185,000 to provide one-time funding for a consultant study to implement best practices in fleets management, including Green Fleet management, performance benchmarking, and outsourcing policies.

Increase the budget by \$85,000 to provide one-time funding for software to enhance the City's Fleet Focus information management system.

Increase the budget by \$20,000 to implement a pilot project to increase fuel efficiency and use of biofuels in City operations.

Transfer in 1.0 FTE from the Vehicle Maintenance program as a technical correction to prior position counts. This adjustment has no budgetary impact.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$363,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$2,751,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Vehicle Leasing	13,211,934	13,222,250	15,973,573	15,725,641
Full-time Equivalents Total*	11.00	11.00	12.00	12.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fleets and Facilities

Fleet Services: Vehicle Maintenance

Purpose Statement

The purpose of the Vehicle Maintenance program is to provide vehicle and equipment outfitting, preventive maintenance, repairs, parts delivery, and related services in a safe, rapid, and prioritized manner for City departments and other local government agencies to enable the safe and effective completion of their various missions.

Program Summary

Increase the budget by \$165,000 to cover higher personnel costs under new labor agreements.

Increase the budget by a net of \$119,000 to resume the Fleets Apprentice Program. Three apprentice positions and limited overtime and contract labor are funded. These costs are offset by temporarily unfunding three vacant journey-level auto mechanic positions.

Transfer out 1.0 FTE to the Vehicle Leasing program as a technical correction to prior position counts. This adjustment has no budgetary impact.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$670,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$954,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Vehicle Maintenance	14,370,653	15,219,543	16,173,335	16,704,095
Full-time Equivalents Total*	127.00	127.00	126.00	126.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fleets and Facilities

Technical Services Budget Control Level

Purpose Statement

The purpose of the Technical Services Budget Control Level is to provide capital facilities to City employees and the people of Seattle, and to develop and implement policies for the acquisition, disposition, and strategic management of City real estate. Services include architecture, engineering, space planning, project planning and development, acquisition and disposition of property rights, technical real estate services, and centralized property database management.

Summary

Program Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Capital Programs	1,919,190	2,271,968	2,555,141	2,639,266
Real Estate Services	1,701,641	1,870,571	2,060,371	1,972,675
Total	3,620,831	4,142,539	4,615,513	4,611,941
Full-time Equivalents Total *	30.50	31.50	32.50	32.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technical Services: Capital Programs

Purpose Statement

The purpose of Capital Programs is to provide quality, cost-effective environments so City staff can work, and residents can conduct business, in a productive and pleasing environment.

Program Summary

Add 3.0 FTE Capital Project Coordinators, reclassify three existing staff, and increase the budget by \$399,000 to support implementation of the neighborhood stations element of the 2003 Fire Facilities and Emergency Response Levy.

Decrease the budget by \$200,000 to reflect the reduced funding for professional services.

Transfer out 1.0 FTE to the Facility Operations program as a technical correction to prior position counts. This adjustment has no budgetary impact.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$84,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$283,000.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Capital Programs	1,919,190	2,271,968	2,555,141	2,639,266
Full-time Equivalents Total*	18.00	18.00	20.00	20.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fleets and Facilities

Technical Services: Real Estate Services

Purpose Statement

The purpose of the Real Estate Services program is to provide a centralized source of information and application of policies in the acquisition, disposition, and strategic management of the City's real estate to ensure assets are managed in the long-term interests of the City and its residents as a whole.

Program Summary

Increase the budget by \$15,000 to reflect reclassification of a position added in the 2006 budget to manage the Citywide Real Property Asset Management Information System (RPAMIS).

Abrogate a 1.0 FTE Sr. Real Property Agent and decrease the budget by \$94,000.

Increase the budget by \$150,000 to provide one-time funding for an upgrade of the Real Property Asset Management Information System, a centralized database of City-owned property.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$118,000, for a net increase/reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$190,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Real Estate Services	1,701,641	1,870,571	2,060,371	1,972,675
Full-time Equivalents Total*	12.50	13.50	12.50	12.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fleets and Facilities

2007 - 2008 Estimated Revenues for the Fleets and Facilities Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
441630	Photocopy Services	208	0	0	0
459930	NSF Check Fees	40	0	0	0
461110	Inv Earn-Residual Cash	59,871	0	0	0
461320	Unreald Gns/Losses-Inv Gasb31	(3,442)	0	0	0
541490	IF Administrative Fees & Charges	940	0	0	0
547800	IF Training Charges	22,342	0	0	0
569990	IF Other Miscellaneous Revenue	3,956	0	0	0
587001	Oper Tr In - CIP	0	329,846	0	0
587460	Oper Tr In - Parking Garage	99,664	102,306	99,303	104,375
641490	INTRAF Administrative Fees & Charges - CIP	281,556	2,861,448	262,530	269,618
647800	INTRAF Training Charges	4,482	0	4,000	4,108
666910	INTRAF Dept Overhead Revenue	0	0	3,446,389	3,546,512
669990	INTRAF Other Misc Revenue - Inter-Subfund Revenue (Expense)	2,611,374	(157,459)	(221,379)	(228,291)
	Total A1000 - Administration BCL	3,080,991	3,136,141	3,590,843	3,696,322
560300	Interfund Reimbursements for Building Improvements	0	1,500,000	4,020,000	1,600,000
	Total A1GM1 - General Government Facilities CIP BCL	0	1,500,000	4,020,000	1,600,000
560300	Interfund Reimbursements for Building Improvements	0	122,000	0	0
	Total A1PS2 - Public Safety Facilities CIP BCL	0	122,000	0	0
437010	Interlocal Grants - Clean Cities	0	46,832	50,000	50,000
443979	Sundry Recoveries	14,648	0	0	0
444300	Vehicle & Equip Repair Charges - Non-City	230,117	104,356	225,141	231,219
444500	Fuel Sales - Non-City	627,984	453,418	809,767	850,255
461110	Inv Earn-Residual Cash	492,459	0	0	0
461320	Unreald Gns/Losses-Inv Gasb31	(30,021)	0	0	0
462190	Other Equip/Vehicle Rentals - Non-City	14,211	16,583	15,060	15,512
462250	Vehicle Equipment Leases - Non-City	714,631	786,568	770,664	791,472
469990	Other Miscellaneous Revenue	(29,049)	0	0	0
485200	Insurance Recoveries	1,465	0	0	0
485400	Gain(Loss)-Disposition Fixed Assets	(111,869)	0	0	0
544300	IF Vehicle & Equipment Repair Charges	7,250,044	8,026,557	8,052,823	8,270,252
544500	IF Fuel Sales	5,218,787	4,687,634	6,963,604	7,311,784
562150	IF Motor Pool Rental Charges	433,816	407,550	459,292	473,071
562250	IF Vehicle Equipment Leases	17,778,777	18,439,417	19,687,979	20,219,554

Fleets and Facilities

2007 - 2008 Estimated Revenues for the Fleets and Facilities Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
569990	IF Other Miscellaneous Revenue	109,246	0	0	0
585400	IF Gain(Loss)-Disposition Fxd	1,910	0	0	0
644300	INTRAF Vehicle & Equip Repair Charges	248,305	962,868	255,557	262,457
644400	INTRAF Sales Of Parts	0	0	0	0
644500	INTRAF Fuel Sales	41,588	83,776	33,188	34,847
662150	INTRAF Motor Pool Rental Charges	0	85,892	17,003	17,513
662250	INTRAF Vehicle Equipment Lease	186,269	434,204	295,007	302,971
669990	INTRAF Other Misc Revenue - Inter-Subfund Revenue (Expense)	(2,125,047)	(2,087,764)	(2,680,542)	(2,761,431)
Total A2000 - Fleet Services BCL		31,068,271	32,447,891	34,954,543	36,069,477
431010	Federal Grants - Direct	100,000	0	0	0
433010	Federal Grants - Indirect	21,933	0	0	0
441650	Resale Revenues	127,020	0	0	0
441710	Sales of Merchandise	49,753	0	0	0
441930	Custodial/Janitorial/Security/Maintenance - Non-City	13,043	5,000	0	0
441990	Other General Govtl Svc Fees	10,321	0	0	0
459930	NSF Check Fees	27	0	0	0
461110	Inv Earn-Residual Cash	119,418	0	0	0
461320	Unreald Gns/Losses-Inv Gasb31	43,796	0	0	0
462300	Parking Fees - Private at SeaPark Garage	1,050,235	956,872	984,772	1,021,084
462300	Parking Fees - Private at SMT Garage	1,091,543	1,213,150	1,238,000	1,270,000
462500	Bldg/Other Space Rental Charge - Private	337,512	0	0	0
462500	Bldg/Other Space Rental Charge - Private at AWC	699,830	1,043,703	1,016,636	957,036
462500	Bldg/Other Space Rental Charge - Private at SMT	5,222,413	4,870,768	1,352,446	534,427
462900	Other Rents & Use Charges	4,681	0	0	0
469970	Telephone Commission Revenue	914	0	0	0
469990	Other Miscellaneous Revenue	4,207	0	0	0
485190	Sale of Other Fixed Assets	23,863	0	0	0
485400	Gain(Loss)-Disposition Fixed Assets	(55,476)	0	0	0
541490	IF Administrative Fees & Charges	248,660	0	0	0
541710	IF Sales of Merchandise	14,473	0	0	0
541930	IF Custodial/Janitorial/Security/Maintenance	843,344	221,223	450,000	450,000
542831	IF Mail Messenger Charges - City Light	84,827	86,246	0	0
542831	IF Mail Messenger Charges - Departments	0	0	164,555	169,491
542831	IF Mail Messenger Charges - DPD	8,090	8,489	0	0
542831	IF Mail Messenger Charges - GF	250,376	273,681	219,067	225,639

Fleets and Facilities

2007 - 2008 Estimated Revenues for the Fleets and Facilities Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
542831	IF Mail Messenger Charges - Retirement	0	52	0	0
542831	IF Mail Messenger Charges - SDOT	22,170	23,769	0	0
542831	IF Mail Messenger Charges - SPU	23,306	29,983	0	0
548921	IF Warehousing Charges - City Light	133,025	161,840	0	0
548921	IF Warehousing Charges - Departments	753,122	761,143	1,669,055	1,572,758
548921	IF Warehousing Charges - DPD	76,677	58,373	0	0
548921	IF Warehousing Charges - GF for Sm Dpt	61,375	62,512	33,228	30,593
548921	IF Warehousing Charges - Retirement	2,551	2,501	0	0
548921	IF Warehousing Charges - SDOT	37,837	51,146	0	0
548921	IF Warehousing Charges - SPU	135,655	139,633	0	0
562300	IF Parking Fees - SeaPark Garage	396,184	534,844	397,854	412,524
562300	IF Parking Fees - SMT Garage	344,247	337,771	0	0
562500	IF Building/Other Space Rental	6,749,989	0	3,584,000	3,680,768
562510	IF Alloc Rent-Bldg/Other - JTF operational maintenance	0	299,433	0	0
562510	IF Alloc Rent-Bldg/Other Space	15,365,690	16,449,670	49,737,339	51,484,481
562510	IF Alloc Rent-Bldg/Other Space - GF for Sm Dpt	616,876	688,637	1,702,594	1,709,028
562510	IF Alloc Rent-Bldg/Other Space - SCL	0	3,726,874	0	0
562510	IF Alloc Rent-Bldg/Other Space - SDOT	15,000	15,000	15,000	15,000
569990	IF Other Miscellaneous Revenue	12,051	0	0	0
569990	Oper Tr In fr GF - Concert Hall	352,742	356,235	364,820	374,671
569990	Oper Tr In fr GF - Garden of Remembrance	70,617	71,316	133,035	136,626
569999	Misc Reimb Adj - Rebates	33,547	0	0	0
587001	Oper Tr In Fr GF - Civic Ctr Enhancements	0	45,000	0	0
587001	Oper Tr In Fr GF - Civic Ctr Events Mgmt	0	133,000	136,990	141,100
587001	Oper Tr In Fr GF - COLA Adjustment	0	6,968	0	0
587001	Oper Tr In Fr GF - Emergency Shelter Operating Costs	0	30,000	30,900	31,827
587001	Oper Tr In Fr GF - MOB	40,000	40,000	40,000	40,000
587001	Oper Tr In Fr GF - Resource Conservation	0	0	100,000	103,000
587116	Oper Tr In Fr Cumulative Reserve Subfund	1,100,000	0	0	0
641490	INTRAF Administrative Fees and Charges	27,638	0	0	0
641710	INTRAF Sales of Merchandise	2,558	0	0	0
641930	INTRAF Maint/Custodial/Janitorial/Security	61,311	0	32,024	32,888
648921	INTRAF Warehousing Charges	66,251	40,860	65,704	84,181
662300	INTRAF Parking Fees - SeaPark Garage	80,160	104,417	162,299	166,680
662300	INTRAF Parking Fees - SMT Garage	0	5,150	0	0

Fleets and Facilities

2007 - 2008 Estimated Revenues for the Fleets and Facilities Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
662500	INTRAF Bldg/Other Space Rental - Allocated	909,468	986,876	1,525,807	1,522,817
662500	INTRAF Bldg/Other Space Rental - Billed	0	0	98,000	100,646
662900	INTRAF Other Rent and Use	3,848	0	4,737	4,874
669990	INTRAF Other Misc Revenue - Inter-Subfund Revenue (Expense)	(1,995,255)	(1,865,423)	(2,519,617)	(2,601,267)
Total A3000 - Facility Services BCL		35,813,443	31,976,712	62,739,245	63,670,872
441930	Private Reimbursements	13,043	0	0	0
469990	Other Miscellaneous Revenue	2,079	0	0	0
541490	IF Administrative Fees & Charges - Capital Programs	44,575	249,750	345,635	360,474
541490	IF Administrative Fees & Charges - Real Estate Services	13,300	0	0	0
541921	IF Property Mgmt Svc Charges - Billed Real Estate Svcs	403,830	0	508,642	515,741
543210	IF Architect/Engineering Svc Charges	1,673,700	1,537,500	2,865,330	2,939,520
548922	IF ALLOC Real Estate Svcs Chrg - CIP	0	202,098	0	0
548922	IF ALLOC Real Estate Svcs Chrg - City Light	251,982	279,680	300,111	308,275
548922	IF ALLOC Real Estate Svcs Chrg - GF	0	0	1,072,605	1,101,370
548922	IF ALLOC Real Estate Svcs Chrg - SDOT	125,991	139,840	150,056	154,137
548922	IF ALLOC Real Estate Svcs Chrg - SPU	138,590	153,824	165,061	169,551
587001	General Subfund Support to Real Estate Svcs	902,598	987,490	0	0
587116	Oper Tr In Fr Cumulative Reserve Subfund	310,000	0	0	0
641490	INTRAF Administrative Fees and Charges	225,708	0	150,000	0
643210	INTRAF Architect/Engineering Svc	64,493	0	0	0
669990	INTRAF Other Misc Revenue - Inter-Subfund Revenue (Expense)	(279,426)	(315,783)	(999,432)	(1,002,713)
Total A3100 - Technical Services BCL		3,890,463	3,234,399	4,558,008	4,546,355
Total Revenues		73,853,168	72,417,143	109,862,639	109,583,025
379100	Use of (Contribution to) Fund Balance	(20,078)	51,525	(32,030)	(18,961)
Total A1000 - Administration BCL		(20,078)	51,525	(32,030)	(18,961)
379100	Use of (Contribution to) Fund Balance	808,267	1,237,304	2,734,448	2,608,730
Total A2000 - Fleet Services BCL		808,267	1,237,304	2,734,448	2,608,730

Fleets and Facilities

2007 - 2008 Estimated Revenues for the Fleets and Facilities Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
379100	Use of (Contribution to) Fund Balance	3,379,932	5,352,861	(133,649)	(901,415)
	Total A3000 - Facility Services BCL	3,379,932	5,352,861	(133,649)	(901,415)
379100	Use of (Contribution to) Fund Balance	582,599	908,140	57,504	65,586
	Total A3100 - Technical Services BCL	582,599	908,140	57,504	65,586
	Total Resources	78,603,888	79,966,973	112,488,912	111,336,966

Fleets and Facilities

Fleets and Facilities Fund

	2005 Actuals	2006 Adopted	2006 Revised	2007 Proposed	2008 Proposed
Beginning Fund Balance	21,092,537	5,750,980	16,341,817	10,561,050	7,934,777
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	73,853,000	72,417,143	74,186,206	109,862,639	109,583,025
Less: Actual and Budgeted Expenditures - Capital	0	1,622,000	1,622,000	4,020,000	1,600,000
Less: Actual and Budgeted Expenditures - Operating	78,603,720	78,344,973	78,344,973	108,468,912	109,736,967
Ending Fund Balance	16,341,817	(1,798,850)	10,561,050	7,934,777	6,180,835
Less: Cont'g Appns	3,880,000	0	4,000,000	4,000,000	4,000,000
Less: Working Capital Reserves against Fund Balance	4,503,000	4,515,575	4,500,000	4,500,000	4,500,000
Ending Fund Balance - Unreserved	7,958,817	(6,314,425)	2,061,050	(565,223)	(2,319,165)

Capital Improvement Program Highlights

The Fleets & Facilities Department (FFD) is responsible for building, maintaining and operating general government facilities. Examples include the City's core public safety facilities, comprising both fire stations and police precincts; maintenance shops and other support facilities; and the City's downtown office buildings. In addition, FFD is responsible for the management and upkeep of several community-based facilities owned by the City.

The Department's 2007-2012 Proposed Capital Improvement Program is FFD's plan for maintaining, renovating, expanding and replacing its extensive inventory of buildings. The Department's CIP is financed by a variety of revenue sources, including the City's General Subfund, the Cumulative Reserve Subfund (including the unrestricted, REET I, and FFD asset preservation subaccounts), the 2003 Fire Facilities and Emergency Response Levy, Limited Tax General Obligation Bonds, proceeds from property sales, and insurance recoveries.

While FFD's CIP includes dozens of projects, three major initiatives are especially noteworthy.

First, the 2003 Fire Facilities and Emergency Response Levy provides approximately \$167 million in property tax proceeds over a nine-year period. Along with approximately \$40 million from other fund sources, the Levy provides funding to support more than 40 projects to upgrade, renovate, or replace most of the City's fire stations; construct new support facilities for the Fire Department (including a new joint training facility); construct a new Emergency Operations Center and Fire Alarm Center; carry out various emergency preparedness initiatives (for example, upgrading the City's water supply system for firefighting purposes); and procure two new fireboats and rehabilitate an existing one. In most cases, Levy projects are fully appropriated in their first active year to allow the Department to undertake multi-year contracts. The proposed CIP includes additional funding proposed by the Mayor in the January 2006 Neighborhood Fire Station Financial Update, largely to pay for higher than expected inflation in construction costs. These additional funds are identified in each fire station project description. In 2007, approximately \$51 million from various fund sources is appropriated to projects associated with the Levy Program.

The second major initiative is the continuation of the Asset Preservation Program, which preserves general government facility assets. Funding from facility space rent charges levied on City departments provides for projects that preserve or extend the useful life and operational capacity of FFD-managed facilities. For the 2007-2008 biennium, \$6.4 million is appropriated for asset preservation projects, and \$1.6 million is deposited in a large project reserve account. Projects include replacing the platform from which the Seattle Municipal Tower façade maintained, filtering the recirculating water for the water features at City Hall, replacing HVAC components at the North Precinct, and replacing the roof of Fire Station #14. In addition, FFD is proposing to spend \$1 million of REET in the biennium to undertake major maintenance projects at buildings the City leases at reduced rents to certain organizations such as Central Area Motivational Program, Greenwood Senior Center, Central Area Senior Center and South Park Area Redevelopment Committee in exchange for community services. Under the terms of its leases, the City is responsible for maintaining its building structures, heating systems, and utilities. While the City receives lease payments that cover its administrative costs, the proceeds are not sufficient to cover costs associated with these other items. The additional REET funding will allow FFD to address failing boilers, tuck point masonry and replace utility services as necessary to preserve building function.

Third, environmental initiatives include \$1.5 million in projects to improve water quality. Projects include covers for material piles at Haller Lake from which rain collects sediments, diverting water from washing fire engines to the sanitary sewer at seven fire stations, and cleaning up diesel fuel contamination present under Fire Station #2 in Belltown.

Fleets and Facilities

Capital Improvement Program Highlights

Capital Improvement Program Appropriation

	2007 Proposed	2008 Proposed
Budget Control Level		
Asset Preservation - Civic Core: A1AP1		
Cumulative Reserve Subfund, Asset Preservation Account - Fleets and Facilities	808,000	0
Subtotal	808,000	0
Asset Preservation - Public Safety Facilities: A1AP6		
Cumulative Reserve Subfund, Asset Preservation Account - Fleets and Facilities	1,698,000	1,330,000
Subtotal	1,698,000	1,330,000
Asset Preservation - Seattle Municipal Tower: A1AP2		
Cumulative Reserve Subfund, Asset Preservation Account - Fleets and Facilities	790,000	1,152,000
Subtotal	790,000	1,152,000
Asset Preservation - Shops and Yards: A1AP4		
Cumulative Reserve Subfund, Asset Preservation Account - Fleets and Facilities	558,000	24,000
Subtotal	558,000	24,000
Chief Seattle Fireboat Rehabilitation: A1FL402		
2003 Fire Facilities Subfund	574,000	(574,000)
2008 LTGO Capital Project Fund	0	574,000
Subtotal	574,000	0
Environmental Stewardship: A1GM3		
Cumulative Reserve Subfund - REET I Subaccount	1,195,000	0
Subtotal	1,195,000	0
Garden of Remembrance: A51647		
Cumulative Reserve Subfund - Unrestricted Subaccount	21,000	21,000
Subtotal	21,000	21,000
General Government Facilities - Community-Based: A1GM2		
Cumulative Reserve Subfund - REET I Subaccount	217,000	1,037,000
Subtotal	217,000	1,037,000
General Government Facilities - General: A1GM1		
Cumulative Reserve Subfund - REET I Subaccount	510,000	0
Fleets and Facilities Fund	4,020,000	1,600,000
Information Technology Fund	1,600,000	0
Subtotal	6,130,000	1,600,000
Joint Training Facility: A1FL202		
Cumulative Reserve Subfund - REET I Subaccount	6,125,000	0
Subtotal	6,125,000	0

Fleets and Facilities

Capital Improvement Program Highlights

	2007 Proposed	2008 Proposed
Budget Control Level		
Neighborhood Fire Stations: A1FL1		
2003 Fire Facilities Subfund	43,441,000	2,951,000
2008 LTGO Capital Project Fund	0	22,329,000
Cumulative Reserve Subfund - REET I Subaccount	6,914,000	8,251,000
Subtotal	50,355,000	33,531,000
Preliminary Engineering: A1GM4		
Cumulative Reserve Subfund - Unrestricted Subaccount	125,000	125,000
Subtotal	125,000	125,000
Public Safety Facilities - Fire: A1PS2		
Cumulative Reserve Subfund - REET I Subaccount	191,000	256,000
Subtotal	191,000	256,000
Public Safety Facilities - Police: A1PS1		
Cumulative Reserve Subfund - REET I Subaccount	100,000	0
Subtotal	100,000	0
 Total Capital Improvement Program Appropriation	 68,887,000	 39,076,000

Office of Hearing Examiner

Sue Tanner, Hearing Examiner

Contact Information

Department Information Line: (206) 684-0521

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/examiner/>

Department Description

The Office of Hearing Examiner is Seattle's quasi-judicial forum for reviewing factual and legal issues raised by the application of City Code requirements to specific people or property. As authorized by the Seattle Municipal Code, the Office conducts hearings and decides appeals in cases where citizens disagree with a decision made by a City agency. Many of the matters appealed to the Hearing Examiner relate to land use and environmental permit decisions and interpretations made by the Department of Planning and Development. The Hearing Examiner also hears appeals in many other subject areas and makes recommendations to the City Council on rezone petitions, major institution master plans, and other Council land-use actions. Pursuant to authority granted in 2004, the Hearing Examiner provides contract hearing examiner services to other local governments as well.

The Hearing Examiner and Deputy Hearing Examiners appointed by the Hearing Examiner handle all pre-hearing matters, regulate the conduct of hearings and prepare decisions and recommendations based upon the hearing record and applicable law. The Code requires all examiners to be attorneys with training and experience in administrative hearings. The Hearing Examiner also appoints an administrative analyst to oversee the administrative areas of the Office, a paralegal to assist with hearings and decision preparation, and an administrative specialist to support all other Office positions and provide information to the public.

Proposed Policy and Program Changes

The 2007 Proposed Budget includes only one minor change to ensure the efficiency of the operations of the Office of Hearing Examiner. This budget includes one adjustment to include subscription costs for legal research services in 2007 and into the future.

Hearing Examiner

	Summit	2005	2006	2007	2008
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Office of Hearing Examiner Budget Control Level	V1X00	479,208	488,113	511,778	528,940
Department Total		479,208	488,113	511,778	528,940
Department Full-time Equivalents Total*		4.90	4.50	4.50	4.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

	2005	2006	2007	2008
Resources	Actual	Adopted	Proposed	Proposed
General Subfund	479,208	488,113	511,778	528,940
Department Total	479,208	488,113	511,778	528,940

Hearing Examiner

Office of Hearing Examiner Budget Control Level

Purpose Statement

The purpose of the Office of Hearing Examiner Budget Control Level is to conduct fair and impartial hearings in all subject areas where the Seattle Municipal Code grants authority to do so (there are currently more than 50 subject areas) and to issue decisions and recommendations consistent with applicable ordinances.

Summary

Add \$5,000 in 2007 and 2008 for the Office's subscription for WestLaw Legal Research. This action ensures that the Office of Hearing Examiner will have access to required legal resources necessary to perform its primary functions.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$19,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$24,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Office of Hearing Examiner	479,208	488,113	511,778	528,940
Full-time Equivalents Total*	4.90	4.50	4.50	4.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department of Information Technology

Bill Schrier, Director & Chief Technology Officer

Contact Information

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Department Description

The Department of Information Technology (DoIT) manages the City's information technology infrastructure and performs strategic IT planning. The Department:

-coordinates strategic technology direction for the City, developing common standards, architectures, and business solutions to deliver City services more efficiently and effectively;

-builds and operates the City's corporate communications and computing assets, which include the City's telephone, radio and e-mail systems, networks and servers; and

-oversees development of the Democracy Portal, a project to improve the City of Seattle's government access television station and its accompanying Web site by providing new programming, live Web streaming and indexed video-on-demand services, and interactive services that make it easier to access government information and decision makers.

Proposed Policy and Program Changes

DoIT's 2007 Proposed Budget includes budget increases for the development, support, and implementation of the Seattle Police Department's Emergency Operations Center 911 Backup site; tape library subsystem replacement; and continuing the Seattle Channel's "Community Stories" programming.

Information Technology

Appropriations	Summit Code	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Finance and Administration Budget Control Level					
Finance and Administration		1,573,958	2,451,220	2,075,991	2,144,948
General and Administration		69,917	0	669,928	682,288
Finance and Administration Budget Control Level	D1100	1,643,876	2,451,220	2,745,919	2,827,236
Office of Electronic Communications Budget Control Level					
Citywide Web Team		1,846,560	1,181,945	1,826,324	1,868,843
Community Technology		788,476	708,684	874,354	856,552
Office of Cable Communications		1,101,149	1,078,703	1,520,194	1,525,766
Seattle Channel		1,916,145	1,991,694	2,831,934	2,875,884
Office of Electronic Communications Budget Control Level	D4400	5,652,330	4,961,026	7,052,805	7,127,046
Technology Infrastructure Budget Control Level					
Communications Shop		1,588,478	1,383,296	1,519,012	1,568,024
Data Network Services		3,700,716	3,301,287	3,286,185	3,379,242
Enterprise Computing Services		4,706,614	4,615,454	5,732,648	5,420,535
Messaging, Collaboration and Directory Services		330,763	408,605	1,140,774	1,168,150
Mid-Range Computing Services		1,809,794	1,786,432	1,575,717	1,615,322
Radio Network		1,686,034	1,396,447	6,193,148	10,285,121
Service Desk		950,798	721,607	1,331,221	1,341,301
Technical Support Services		2,433,698	2,217,355	1,980,119	2,028,415
Technology Engineering and Project Management		2,627,321	2,897,596	6,675,805	3,251,751
Telephone Services		9,457,796	8,643,504	7,533,815	7,818,254
Warehouse		1,121,944	508,494	2,286,649	2,340,763
Technology Infrastructure Budget Control Level	D3300	30,413,956	27,880,077	39,255,095	40,216,878
Technology Leadership and Governance Budget Control Level					
Citywide Technology Leadership and Governance		1,642,831	1,616,719	3,010,858	2,042,184
Law, Safety, and Justice		31,539	22,970	23,463	23,850
Technology Leadership and Governance Budget Control Level	D2200	1,674,370	1,639,689	3,034,321	2,066,035
Department Total		39,384,532	36,932,012	52,088,139	52,237,195
Department Full-time Equivalents Total*		191.50	203.50	216.00	216.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Resources	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
General Subfund	2,832,318	3,362,291	3,901,156	3,306,077
Other	36,552,214	33,569,721	48,186,983	48,931,117
Department Total	39,384,532	36,932,012	52,088,139	52,237,195

Information Technology

Finance and Administration Budget Control Level

Purpose Statement

The purpose of the Finance and Administration Budget Control Level is to provide administrative and accounting services and financial information (planning, control, analysis, and consulting) to Department managers.

Program Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Finance and Administration	1,573,958	2,451,220	2,075,991	2,144,948
General and Administration	69,917	0	669,928	682,288
Total	1,643,876	2,451,220	2,745,919	2,827,236
Full-time Equivalents Total *	19.00	23.00	22.00	22.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Finance and Administration: Finance and Administration

Purpose Statement

The purpose of the Finance and Administration Program is to provide administrative and accounting services and financial information (planning, control, analysis, and consulting) to Department managers.

Program Summary

Add \$90,000 and 1.0 FTE Manager 1, Finance, Budget, and Accounting to monitor accounting practices, establish better internal controls, redesign the asset management function, and enable the department to move to project/cost accounting.

Decrease the budget by \$206,000 and abrogate 1.0 FTE Manager 1, Exempt and 1.0 FTE Manager 1, Finance, Budget, and Accounting to reflect the decision to not continue at this time with the Aligning City Technology (ACT) initiative. The positions were originally added to the budget to support ACT.

Decrease the budget by \$518,000 to reflect a baseline-phase transfer of administrative funding to the General and Administration program.

Add \$18,600 for technical adjustments including salary adjustments and vacancy rate savings.

Citywide adjustments to labor and other costs, including significant growth in space rent as described in the Budget Overview, increase the budget by \$240,000, for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$375,000.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Finance and Administration	1,573,958	2,451,220	2,075,991	2,144,948
Full-time Equivalents Total*	19.00	23.00	22.00	22.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Finance and Administration: General and Administration

Purpose Statement

The purpose of the General and Administration Program is to provide general administrative services and supplies to the department's internal programs.

Program Summary

Increase the budget by \$518,000 to reflect a baseline-phase transfer of administrative funding from the Finance and Administration program.

Add \$151,000 for technical adjustments including space rent.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$1,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$670,000

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
General and Administration	69,917	0	669,928	682,288

Information Technology

Office of Electronic Communications Budget Control Level

Purpose Statement

The purpose of the Office of Electronic Communications Budget Control Level is to operate the City's TV channel, cable office, Web sites, and related programs so technology is used effectively to deliver services and information to citizens, businesses, visitors, and employees.

Program Expenditures

	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Citywide Web Team	1,846,560	1,181,945	1,826,324	1,868,843
Community Technology	788,476	708,684	874,354	856,552
Office of Cable Communications	1,101,149	1,078,703	1,520,194	1,525,766
Seattle Channel	1,916,145	1,991,694	2,831,934	2,875,884
Total	5,652,330	4,961,026	7,052,805	7,127,046
Full-time Equivalents Total *	32.00	34.00	41.00	41.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Office of Electronic Communications: Citywide Web Team

Purpose Statement

The purpose of the Citywide Web Team is to provide leadership in using Web technology and a Web presence for residents, businesses, visitors, and employees so they have 24-hour access to relevant information and City services. This team also supports the Web and video streaming components of the Democracy Portal.

Program Summary

Add \$53,000 and 1.0 FTE Information Technology Professional B for application development supporting SeaStats (Seattle Statistics), a web-based mapping application that shows users services City departments provide the public on a neighborhood basis. The request will convert contractor workload to that of a permanent position. This increase will support the creation of new and innovative ways to show the public City of Seattle services, impacts, and statistics on a web-based mapping application.

Transfer in 1.0 FTE Information Technology Professional B and 1.0 FTE Strategic Advisor 2, Courts, Legal and Public Safety from Community Technology to more accurately reflect departmental workload. Increase the budget by \$388,000 for technical adjustments including depreciation, salary adjustments for transferred positions, and vacancy rate savings.

Add 1.0 FTE Information Technology Professional B for web application testing. This budget-neutral add will ensure all public-facing web application systems produced are high quality and free of defects, as well as reduce potential application level security vulnerabilities.

Add \$109,000 to fund 1.0 FTE Information Technology Professional A, Exempt added during 2006 by Ordinance 122088, to handle the increased workload resulting from the City's commitment to produce and air local arts programming on Seattle Channel pursuant to the Arts Programming Agreement between the City and Comcast.

Citywide adjustments to labor and other costs, including significant growth in space rent as described in the Budget Overview, increase the budget by \$94,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$644,000.

	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Expenditures/FTE				
Citywide Web Team	1,846,560	1,181,945	1,826,324	1,868,843
Full-time Equivalents Total*	8.25	8.25	13.25	13.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Office of Electronic Communications: Community Technology

Purpose Statement

The purpose of the Community Technology program is to provide leadership, education, and funding so all Seattle residents have access to computer technology and on-line information.

Program Summary

Appropriate \$100,000 each year from the \$500,000 grant received from Comcast to support youth civic involvement initiatives. This appropriation will increase the number and diversity of youth who have the skills and interest to participate in civic affairs.

Add \$154,000 to restore funding for the Technology Matching Fund to 2001/2002 levels and to add a 1.0 FTE Strategic Advisor 1, Customer Service, Public Information, and Promotion. The new position will enable the department to enhance outreach and technical assistance to underserved communities, especially those of color and immigrant/refugee communities.

Transfer out 1.0 FTE Information Technology Professional B and 1.0 FTE Strategic Advisor 2, Courts, Legal and Public Safety to the Citywide Web Team to more accurately reflect departmental workload. Decrease the budget by \$190,000 for technical adjustments including salary adjustments for transferred positions and vacancy rate savings.

Add \$54,000 to purchase the hardware, software, technical support and training necessary to enable graphic/media production capacity for the South Park TechNet Center. This will help address the community priority of reducing youth gang violence and criminal activity by engaging youth in positive activities. The youth pilot will serve as a model for other Recreational Technology (RecTech) community center technology learning labs and for developing digital arts production projects as a means to involve members of the community.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$48,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$166,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Community Technology	788,476	708,684	874,354	856,552
Full-time Equivalents Total*	5.25	5.25	4.25	4.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Office of Electronic Communications: Office of Cable Communications Purpose Statement

The purpose of the Office of Cable Communications program is to negotiate with, and regulate, private cable communications providers so residents receive high-quality, reasonably priced services.

Program Summary

Add \$750,000 to represent the City's continued support of the Seattle Community Access Network (SCAN), as approved by Ordinance 122087. Add \$188,000 to fund SCAN capital purchases, as approved by Ordinance 122088 and funded by a grant from Comcast.

Decrease the budget by \$572,000 for technical adjustments including salary adjustments and vacancy rate savings.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$76,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$442,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Office of Cable Communications	1,101,149	1,078,703	1,520,194	1,525,766
Full-time Equivalents Total*	4.25	6.25	6.25	6.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Office of Electronic Communications: Seattle Channel

Purpose Statement

The purpose of the Seattle Channel is to inform and engage residents in the governmental, civic, and cultural affairs of Seattle through compelling use of television, Internet, and other media.

Program Summary

Add \$75,000 to continue funding "Community Stories", a Seattle Channel series committed to presenting short stories about the city's many diverse communities. Continuing funding for this program will ensure the city's diverse communities are represented in programming that accurately reflects their experiences in Seattle.

To reflect expenditures approved in 2006 by Ordinance 122088 and backed by a multi-year grant from Comcast, add \$175,000 for capital purchase; add \$200,000 for an Arts Zone program consultant; and add \$278,000 and 1.0 FTE Marketing Development Coordinator, 1.0 FTE Video Specialist II, and 1.0 FTE Strategic Advisor 2, Exempt, to handle the increased workload resulting from the City's commitment to produce and air local arts programming pursuant to the Arts Programming Agreement between the City and Comcast.

Decrease the budget by \$153,000 for technical adjustments including salary adjustments and vacancy rate savings.

Citywide adjustments to labor and other costs, including significant growth in space rent as described in the Budget Overview, increase the budget by \$265,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$840,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Seattle Channel	1,916,145	1,991,694	2,831,934	2,875,884
Full-time Equivalents Total*	14.25	14.25	17.25	17.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Technology Infrastructure Budget Control Level

Purpose Statement

The purpose of the Technology Infrastructure Budget Control Level is to build and operate the City's corporate communications and computing assets so City government can manage information, deliver services more efficiently, and make well-informed decisions.

Program Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Communications Shop	1,588,478	1,383,296	1,519,012	1,568,024
Data Network Services	3,700,716	3,301,287	3,286,185	3,379,242
Enterprise Computing Services	4,706,614	4,615,454	5,732,648	5,420,535
Messaging, Collaboration and Directory Services	330,763	408,605	1,140,774	1,168,150
Mid-Range Computing Services	1,809,794	1,786,432	1,575,717	1,615,322
Radio Network	1,686,034	1,396,447	6,193,148	10,285,121
Service Desk	950,798	721,607	1,331,221	1,341,301
Technical Support Services	2,433,698	2,217,355	1,980,119	2,028,415
Technology Engineering and Project Management	2,627,321	2,897,596	6,675,805	3,251,751
Telephone Services	9,457,796	8,643,504	7,533,815	7,818,254
Warehouse	1,121,944	508,494	2,286,649	2,340,763
Total	30,413,956	27,880,077	39,255,095	40,216,878
Full-time Equivalents Total *	128.00	132.00	138.00	138.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Technology Infrastructure: Communications Shop

Purpose Statement

The purpose of the Communications Shop program is to install, maintain, and repair the dispatch radio infrastructure and mobile and portable radios for City departments and other regional agencies for common, cost-effective communications.

Program Summary

Add \$95,000 and 1.0 FTE Senior Telecommunication System Installer to support the significantly increased number of portable and mobile radios managed and maintained in the Communications Shop. The added staff will address customer concerns about vehicle turnaround time and enable timely resolution of radio and vehicle communications system maintenance requests. The increase will preserve the integrity of the radio communications system by performing timely, necessary maintenance work on the pieces of equipment that are vital to public safety and other critical governmental functions.

Decrease the budget by \$16,000 for technical adjustments including salary adjustments and vacancy rate savings.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$57,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$136,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Communications Shop	1,588,478	1,383,296	1,519,012	1,568,024
Full-time Equivalents Total*	11.00	11.00	12.00	12.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Technology Infrastructure: Data Network Services

Purpose Statement

The purpose of the Data Network Services program is to provide data communications infrastructure and related services to City of Seattle employees so they may send and receive electronic data in a cost-effective manner, and so residents of Seattle may electronically communicate with City staff and access City services.

Program Summary

Add \$117,000 and 1.0 FTE Information Technology Professional A, Exempt to support increasing demands for communications networking, voice and data integration, and communications interoperability.

Transfer out 0.5 FTE Executive 3 to Enterprise Computing Services and Mid-Range Computing Services to more accurately reflect departmental workload. Decrease the budget by \$285,000 for technical adjustments including salary adjustments, vacancy rate savings, and the transfer of resale budget to the Warehouse program.

Add \$100,000 to support contractor labor for the new and expanding wireless infrastructure at the WiFi hotspots in the City, in City Hall, the Justice Center, Seattle Municipal Tower, Seattle Center and selected Parks facilities. Currently, no support capacity has been provided for this new WiFi service to respond to needs like monitoring outages, preparing metric reports, responding to repair requests, or repairing and replacing equipment. This add will ensure a supported, viable WiFi network service for both the public and City employees in City facilities.

Decrease funding by \$117,000 and abrogate 1.0 FTE Information Technology Professional A, Exempt to reflect the decision to not continue with the Aligning City Technology (ACT) initiative at this time. This position was originally added to the budget to support ACT.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$170,000, for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$15,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Data Network Services	3,700,716	3,301,287	3,286,185	3,379,242
Full-time Equivalents Total*	12.50	13.50	13.00	13.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Technology Infrastructure: Enterprise Computing Services

Purpose Statement

The purpose of the Enterprise Computing Services program is to provide a reliable production computing environment to allow City departments to effectively operate their technology applications, operating systems, and servers.

Program Summary

Add \$680,000 to replace a failing, 10-year-old tape library subsystem with a new, high-capacity subsystem for data migration and storage. Replacing the tape library will avoid the necessity of manually maintaining a tape system, which is a time consuming and expensive body of work.

Transfer out 1.0 FTE Manager 3, Information Technology and \$123,000 to the Citywide Technology Leadership and Governance program to more accurately reflect departmental workload. Transfer in 0.20 FTE Information Technology Professional A, Exempt; an additional 0.20 Information Technology Professional A, Exempt; 0.20 FTE Executive 3; and 0.20 FTE Management Systems Analyst, Senior to distribute operations management to Enterprise Computing Services. Add \$148,000 for technical adjustments including salary adjustments and vacancy rate savings, and add \$133,000 for a baseline-phase space rent adjustment.

Citywide adjustments to labor and other costs, including significant growth in space rent as described in the Budget Overview, increase the budget by \$279,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1,117,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Enterprise Computing Services	4,706,614	4,615,454	5,732,648	5,420,535
Full-time Equivalents Total*	19.00	19.00	18.80	18.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Technology Infrastructure: Messaging, Collaboration and Directory Services

Purpose Statement

The purpose of the Messaging, Collaboration and Directory Services program is to provide, operate, and maintain an infrastructure for e-mail, calendar, directory, and related services to City employees and the general public so they can communicate using messaging and directory-dependent applications related to obtaining City government services.

Program Summary

Add \$125,000 and 1.0 FTE Information Technology Professional B to manage and support BlackBerry wireless handheld devices and maintain the server infrastructure that filters out unwanted, SPAM e-mail messages. This increase will enable better management of BlackBerry devices and will reduce the number of SPAM e-mail messages bypassing the City's Webshield.

Transfer in 1.0 FTE Information Technology Systems Analyst from Technical Support Services; 1.0 FTE Information Technology Professional B from Telephone Services; and 2.0 FTE Information Technology Professional C and 1.0 FTE Information Technology Systems Analyst from Mid-Range Computing Services to more accurately reflect departmental workload. Transfer out 0.30 FTE Information Technology Professional A, Exempt; and transfer in 0.20 FTE Executive 3, 0.20 FTE Information Technology Professional A, Exempt, and 0.20 FTE Management Systems Analyst, Senior to distribute operations management to Enterprise Computing Services and Mid-Range Computing Services. Add \$551,000 for technical adjustments including salary adjustments for transferred positions and vacancy rate savings.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$56,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$732,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Messaging, Collaboration and Directory Services	330,763	408,605	1,140,774	1,168,150
Full-time Equivalents Total*	2.50	2.50	8.80	8.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Technology Infrastructure: Mid-Range Computing Services

Purpose Statement

The purpose of the Mid-Range Computing Services program is to provide, operate, and maintain Citywide and departmental servers for various City departments so that they have a reliable client-server environment for providing their services to other government entities and to the general public.

Program Summary

Transfer out 2.0 FTE Information Technology Professional C and 1.0 FTE Information Technology Systems Analyst to Messaging, Collaboration and Directory Services to more accurately reflect departmental workload. Transfer out 0.30 FTE Information Technology Professional A, Exempt and another 0.8 FTE Information Technology Professional A, Exempt; and transfer in 0.20 FTE Executive 3, and 0.20 FTE Management Systems Analyst, Senior to distribute operations management to Mid-Range Computing Services. Decrease the budget by \$324,000 for technical adjustments including salary adjustments for transferred positions and vacancy rate savings.

Citywide adjustments to labor and other costs, including significant growth in space rent as described in the Budget Overview, increase the budget by \$113,000, for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$211,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Mid-Range Computing Services	1,809,794	1,786,432	1,575,717	1,615,322
Full-time Equivalents Total*	14.50	14.50	10.80	10.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Technology Infrastructure: Radio Network

Purpose Statement

The purpose of the Radio Network program is to provide dispatch radio communications and related services to City departments and other regional agencies so they have a highly available means for mobile communications.

Program Summary

Increase appropriation authority by \$4.754 million in 2007 and \$8.812 million over 2006 amounts in 2008 to upgrade the public safety radio system. Funding for the upgrade is provided by the Radio Reserve Fund of the Information Technology Operating Fund, which is funded by replacement fees assessed each handheld radio and added to users' bills each month. This increase enables operational integrity of the public safety radio system.

Decrease the budget by \$2,000 for technical adjustments including salary adjustments and vacancy rate savings.

Citywide adjustments to labor and other costs, including significant growth in space rent as described in the Budget Overview, increase the budget by \$45,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$4,797,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Radio Network	1,686,034	1,396,447	6,193,148	10,285,121
Full-time Equivalents Total*	1.00	1.00	1.00	1.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Technology Infrastructure: Service Desk

Purpose Statement

The purpose of the Service Desk program is to provide an initial point of contact for Information Technology technical support, problem analysis and resolution, and referral services to facilitate resolution for customers in non-utility departments.

Program Summary

Transfer in from Technical Support Services 1.0 FTE Information Technology Professional C and 7.0 FTE Information Technology Systems Analysts. Transfer out to Technical Support Services 1.0 FTE Information Technology Professional A, 2.0 FTE Information Technology Professional C, and 1.0 FTE Manager 2, Information Technology. Transfer in 0.20 FTE Information Technology Professional A, Exempt, another 0.20 FTE Information Technology Professional A, Exempt, 0.20 FTE Management Systems Analyst, Senior, and 0.20 FTE Executive 3 to distribute operations management to the Service Desk. The position transfers more accurately reflect actual departmental workload. Increase the budget by \$497,000 for technical adjustments including salary adjustments for transferred positions and vacancy rate savings.

Citywide adjustments to labor and other costs, including significant growth in space rent as described in the Budget Overview, increase the budget by \$113,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$610,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Service Desk	950,798	721,607	1,331,221	1,341,301
Full-time Equivalents Total*	7.00	8.00	12.80	12.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Technology Infrastructure: Technical Support Services

Purpose Statement

The purpose of the Technical Support Services program is to provide, operate, and maintain personal computer services for City employees so they have a reliable personal computing environment to conduct City business and provide services to other government entities, and to the general public.

Program Summary

Transfer in from the Service Desk 1.0 FTE Information Technology Professional A, Exempt; 1.0 FTE Manager 2, Information Technology; and 2.0 FTE Information Technology Professional C. Transfer out 1.0 FTE Information Technology Systems Analyst to Messaging, Collaboration and Directory Services, and 1.0 FTE Information Technology Specialist to the Warehouse program. Transfer out to the Service Desk 1.0 FTE Information Technology Professional C, and 7.0 FTE Information Technology Systems Analysts to more accurately reflect departmental workload. Transfer in 0.20 FTE Information Technology Professional A, Exempt; another 0.20 FTE Information Technology Professional A, Exempt; 0.20 FTE Executive 3; and 0.20 FTE Management Systems Analyst, Senior to distribute operations management to Technical Support Services. Decrease the budget by \$410,000 for technical adjustments including salary adjustments for transferred positions and vacancy rate savings.

Citywide adjustments to labor and other costs, including significant growth in space rent as described in the Budget Overview, increase the budget by \$173,000, for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$237,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Technical Support Services	2,433,698	2,217,355	1,980,119	2,028,415
Full-time Equivalents Total*	22.00	22.00	16.80	16.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Technology Infrastructure: Technology Engineering and Project Management

Purpose Statement

The purpose of the Technology Engineering and Project Management program is to engineer communications systems and networks, and to manage large technology infrastructure projects for City departments to facilitate reliable and cost-effective use of communications and technology.

Program Summary

Add \$966,000 to fund the Emergency Operations Center's Backup 911 Center. This enhanced 911 center will ensure public safety through redundancy of a critical emergency communication system, synchronizing system technology so that 911 operators have the same technology in a backup center they would have had at the primary 911 center site.

Increase the budget by \$836,000 to fund Department of Executive Administration's (DEA) Cash Receipting System Upgrade. Increase the budget by \$1,600,000 to fund Fleets and Facilities Department's Computer Center Independent Cooling project. Increase the budget by \$250,000 to fund DEA's Human Resources Information System upgrade. Unreserved balances in the Information Technology Fund are used to cover these one-time costs.

Increase the budget by \$14,000 for technical adjustments including salary adjustments and vacancy rate savings.

Citywide adjustments to labor and other costs, including significant growth in space rent as described in the Budget Overview, increase the budget by \$112,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$3,778,000.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Technology Engineering and Project Management	2,627,321	2,897,596	6,675,805	3,251,751
Full-time Equivalents Total*	6.00	7.00	7.00	7.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Technology Infrastructure: Telephone Services

Purpose Statement

The purpose of the Telephone Services program is to provide, operate, and maintain a telecommunications infrastructure, and to provide related services to City employees so they have a highly available means of communication.

Program Summary

Add 1.0 FTE Manager 2, 1.0 FTE Management Systems Analyst, and 1.0 FTE Information Technology Professional C to address major expansion of workload for Urban Area Security Initiative (UASI) grant projects, facility network upgrade projects in Parks, Community Centers, Libraries and other remote sites, new technologies such as BlackBerry wireless devices, and increases in data network security systems and management. The FTE increase is offset by a decrease in capital costs and a contract savings for a net decrease of \$175,000. This will improve management of both the ongoing changes in telephone technologies and the increasing complexity of the data network environment and its security.

Transfer out 1.0 FTE Information Technology Professional B to Messaging, Collaboration and Directory Services and 0.50 Executive 3 to the computing services programs to more accurately reflect departmental workload. Decrease the budget by \$1,333,000 for vacancy rate savings, salary adjustments, and a transfer of resale budget to the Warehouse program to more accurately reflect departmental spending.

Transfer in 2.0 FTE Information Technology B from Department of Executive Administration's (DEA) Business Technology Division. The two employees have worked within DoIT facilities and have been supervised by DoIT management for a number of years, although the budget appropriation resides with DEA. The transfer of these two positions and corresponding budget appropriation to DoIT has no impact on DEA's operations, and is budget neutral in DoIT since DoIT has always funded these positions through a DEA cost allocation.

Citywide adjustments to labor and other costs, including significant growth in space rent as described in the Budget Overview, increase the budget by \$398,000, for a net reduction from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1,110,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Telephone Services	9,457,796	8,643,504	7,533,815	7,818,254
Full-time Equivalents Total*	27.50	28.50	32.00	32.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Technology Infrastructure: Warehouse

Purpose Statement

The purpose of the Warehouse program is to provide acquisition, storage, and distribution of telephone, computing, data communications, and radio components to the Department so equipment is available when requested by customers.

Program Summary

Add \$350,000 to provide the necessary budget authority to purchase materials that will be sold to other internal programs. Moving budget authority to the Warehouse program accurately represents actual spending in the department. This add will ensure the simplification of materials management, flow and inventory, while improving the tracking of expenditures and inventory.

Transfer in 1.0 FTE Information Technology Specialist from Technical Support Services, and transfer out 1.0 FTE Management Systems Analyst, Senior to the computing services programs to more accurately reflect departmental workload. Increase the budget by \$1,409,000 for technical adjustments including salary adjustments for current and transferred positions, and the transfer in of resale budget from Telephone Services and Data Network Services.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$19,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1,778,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Warehouse	1,121,944	508,494	2,286,649	2,340,763
Full-time Equivalents Total*	5.00	5.00	5.00	5.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Technology Leadership and Governance Budget Control Level

Purpose Statement

The purpose of the Technology Leadership and Governance Budget Control Level is to provide departments with strategic direction and coordination to incorporate technology into their respective departmental investment decisions.

Program Expenditures	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Citywide Technology Leadership and Governance	1,642,831	1,616,719	3,010,858	2,042,184
Law, Safety, and Justice	31,539	22,970	23,463	23,850
Total	1,674,370	1,639,689	3,034,321	2,066,035
Full-time Equivalents Total *	12.50	14.50	15.00	15.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Leadership and Governance: Citywide Technology Leadership and Governance

Purpose Statement

The purpose of the Citywide Technology Leadership and Governance program is to establish strategic directions, identify key technology drivers, support effective project management and quality assurance, and provide information, research, and analysis to departmental business and technology leaders.

Program Summary

Add \$1,030,000 for the Technology Infrastructure Optimization project. Funding will enable the department to study options for moving the City to a coherent, integrated platform of computing infrastructure software. Unreserved balances in the Information Technology Fund are used to cover this expense.

Abrogate 0.5 FTE Planning & Development Specialist, Sr. to reflect the sunseting of an H1-B Grant Coordinator position. The H1-B grant was distributed fully in 2005.

Transfer in \$123,000 and 1.0 FTE Manager 3, Information Technology from Computing Services. Add \$115,000 for technical adjustments including salary adjustments for the transferred position, and vacancy rate savings.

Citywide adjustments to labor and other costs, including significant growth in space rent as described in the Budget Overview, increase the budget by \$126,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1,394,000.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Citywide Technology Leadership and Governance	1,642,831	1,616,719	3,010,858	2,042,184
Full-time Equivalents Total*	12.50	14.50	15.00	15.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Technology Leadership and Governance: Law, Safety, and Justice

Purpose Statement

The purpose of the Law, Safety, and Justice program is to provide strategic planning, direction, and oversight for technology investments to the Fire, Law, and Police departments, as well as the Municipal Court, so investments are aligned with departmental and City objectives.

Program Summary

There are no substantive changes from the 2006 Adopted Budget.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$1,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1,000.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Law, Safety, and Justice	31,539	22,970	23,463	23,850

Information Technology

2007 - 2008 Estimated Revenues for the Information Technology Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
437010	Federal Grants	3,724,392	0	0	0
442810	IT Project Management - External	1,244,159	1,400,000	2,160,000	2,500,000
442810	Reimbursement - Radio Network	0	0	3,303,000	6,609,000
442810	Services - Finance	615,007	48,229	0	0
442810	Services - Radio Network	211,126	118,043	143,053	146,925
442810	Services - Telephones	188,504	194,626	196,412	202,569
442850	Communications Shop Maintenance & Repair	20,474	62,000	36,316	37,477
447600	Seattle Channel Rates	57,735	0	30,000	30,000
541490	Allocation - Consolidated Server Room	1,125,060	1,125,060	0	0
541490	Allocation - Enterprise Computing Services	3,747,993	3,747,993	5,601,138	5,781,053
541490	Allocation - IT Service Desk	753,811	753,667	1,318,350	1,328,709
541490	Allocation - Radio Network Program	2,003,560	1,771,176	1,902,167	1,952,679
541490	Mid Range Computing Support	1,874,670	1,772,874	1,740,179	1,775,041
541490	Seattle Channel - Service Agreements	110,000	172,000	112,000	112,000
541490	Technical Support Services	2,136,373	2,150,168	1,876,659	1,923,176
541490	Technology Allocation: DPD	678,977	741,010	457,470	474,180
541490	Technology Allocation: Retirement	15,508	15,508	26,490	27,312
541490	Technology Allocation: SCL	2,300,150	2,300,150	3,109,874	3,204,994
541490	Technology Allocation: SDOT	560,272	560,272	707,284	729,832
541490	Technology Allocation: SPU	2,073,502	2,073,502	2,315,047	2,385,675
541810	IT Project Management	1,329,633	2,593,311	2,283,205	1,902,887
541810	Messaging Directory & Collaboration Services	0	0	1,069,483	1,103,386
541810	Mid Range Computing Project Billing/Rates	162,232	85,400	0	0
541830	Data Network Services - Rates	845,914	851,177	1,065,265	1,093,537
541850	Cable Office Allocation - GF	0	0	204,492	213,461
541850	Small Department Allocation - GF	355,322	378,520	486,491	498,739
541850	Technology Allocation - GF	2,481,772	2,983,771	3,210,173	2,593,877
541850	Warehouse - Billing	1,492,828	26,943	0	0
542810	Cable Office - Cable Fund	730,466	784,075	1,325,791	1,322,651
542810	Community Technology - Cable Fund	711,730	730,466	896,324	884,240
542810	Radio Network Pager Billing	260,790	194,877	217,655	223,552
542810	Seattle Channel - Cable Fund	1,865,975	1,873,458	2,741,367	2,795,744
542810	Technology Allocation: CF Displace GF	211,805	211,613	227,113	234,043
542810	Telephone Services	8,041,237	8,289,957	8,376,547	8,639,123
542810	Web Support - Cable Fund	618,062	680,030	714,835	730,698
542850	Communications Shop Maintenance & Repair	1,245,079	1,049,988	1,550,268	1,599,907
Total Revenues		43,794,118	39,739,866	49,404,448	53,056,466

Information Technology

2007 - 2008 Estimated Revenues for the Information Technology Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
379100	Use of (contributions to) Fund Balance	(4,409,586)	(2,807,854)	2,683,691	(819,271)
	Total Resources	39,384,532	36,932,012	52,088,139	52,237,195

Information Technology

Information Technology Fund

	2005 Actuals	2006 Adopted	2006 Revised	2007 Proposed	2008 Proposed
Beginning Fund Balance	21,796,423	21,916,689	26,004,157	27,807,659	25,123,968
Accounting and Technical Adjustments	(201,852)	0	0	0	0
Plus: Actual and Estimated Revenue	43,794,118	39,739,866	41,417,902	49,404,448	53,056,466
Less: Actual and Budgeted Expenditures	39,384,532	36,932,012	39,614,400	52,088,139	52,237,195
Ending Fund Balance	26,004,157	24,724,543	27,807,659	25,123,968	25,943,239
Less: Continuing Appropriations	5,446,559	0	2,000,000	2,000,000	2,000,000
Less: Reserves Against Fund Balance	13,098,910	19,847,002	17,847,000	20,954,000	20,386,000
Total Reserves	18,545,469	19,847,002	19,847,000	22,954,000	22,386,000
Ending Unreserved Fund Balance	7,458,688	4,877,541	7,960,659	2,169,968	3,557,239

Information Technology

Capital Improvement Program Highlights

The Department of Information Technology (DoIT) builds, manager, and maintains City government information technology infrastructure, including radio, telephone, and computer networks used by other City departments to serve constituents. DoIT also manages the City's central data center, which houses most of the computer servers used by City departments, and directs the development of certain computer applications projects on behalf of other departments, primarily the public safety departments.

The Capital Improvement Program (CIP) supports the Department's mission by providing for new investments in, and major upgrades and improvements to, the City's existing technology networks and systems. The DoIT CIP projects in the 2007 Proposed Budget include planning, repair, construction and modification of various improvements to the City's data and communications infrastructure; installation of additional fiber optic cable links and spurs to various locations, including Seattle schools and under-served areas such as South and Southeast Seattle; construction of the technology architecture for the Seattle Police Department's Emergency Operations Center (EOC) Backup 911 Center; replacement of software, hardware and electronics in the City's telephone and data network to introduce improved service and features useful to City employees and constituents, specifically for 24-hour-a-day access to City services; planning and acquisition of a message switch for public safety agencies; and development and implementation of a replacement Computer-Aided Dispatch (CAD) and Records Management System (RMS) for the Seattle Police Department.

Office of Intergovernmental Relations

Susan Crowley Saffery, Director

Contact Information

Department Information Line: (206) 684-0213

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/oir/>

Department Description

The Office of Intergovernmental Relations (OIR) provides advice and information to, and on behalf of, City elected officials, City departments, and external customers. The primary goal of these efforts is to ensure the City's interests are advanced with international, federal, state, and regional entities to enable the City to better serve the community.

Proposed Policy and Program Changes

The City's lobbying presence in the state legislature will change in the 2007 and 2008 legislative sessions, so in order to maintain and strengthen our effort, the City will contract for lobbying resources through two contracts in 2007 and one in 2008. This will come at a time when highly significant issues for the City, such as pending local B&O tax losses, transportation, and infrastructure issues are being considered in the legislature.

Beginning in 2006, the City has for the first time located its federal liaison staff person in Washington D.C. instead of in Seattle. This requires office space in D.C. for the federal liaison. This space is located with several other cities' federal liaisons, increasing collaborative opportunities. This budget provides funding for the additional lease cost.

Intergovernmental Relations

	Summit	2005	2006	2007	2008
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Intergovernmental Relations	X1G00	1,647,713	1,849,589	2,036,424	2,075,013
Budget Control Level					
Department Total		1,647,713	1,849,589	2,036,424	2,075,013
Department Full-time Equivalents Total*		10.50	10.50	10.50	10.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

	2005	2006	2007	2008
Resources	Actual	Adopted	Proposed	Proposed
General Subfund	1,647,713	1,849,589	2,036,424	2,075,013
Department Total	1,647,713	1,849,589	2,036,424	2,075,013

Intergovernmental Relations

Intergovernmental Relations Budget Control Level

Purpose Statement

The purpose of the Intergovernmental Relations Budget Control Level is to promote and protect the City's federal, state, regional, and international interests by providing strategic advice, representation, and advocacy to, and on behalf of, City elected officials on a variety of issues. These include: federal and state executive and legislative actions; issues and events relating to the City's international relations; and jurisdictional issues involving King County, suburban cities, and regional governmental organizations.

Summary

Add \$84,000 for contract funding to provide lobbyist support at the State Legislature for the 2007 and 2008 legislative sessions.

Add \$17,000 for lease costs associated with the City's federal liaison staff office in Washington D.C.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$86,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$187,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Intergovernmental Relations	1,647,713	1,849,589	2,036,424	2,075,013
Full-time Equivalents Total*	10.50	10.50	10.50	10.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Legislative Department

Nick Licata, Council President

Contact Information

Department Information Line: (206) 684-8888 TTY: (206) 233-0025

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/council/>

Department Description

The Legislative Department focuses on the mandate of the Seattle City Council. Since 1910, the Council has been the City's representative electoral body, composed of nine at-large, non-partisan elected Councilmembers. The Department has four distinct divisions: the City Council, the Office of the City Clerk, the Central Staff, and Administrative Services. Each section of the Department supports some aspect of the mandated role of the Council, and works with citizens and City departments.

The nine Councilmembers establish City laws, approve the annual budget, oversee the executive operating departments, and provide a policy-making role.

The Office of the City Clerk provides support for the legislative process of the City and the Council, and is the organizational center for two Citywide programs: the Seattle Municipal Archives and Records Management.

Central Staff provides critical policy and budget analysis for Councilmembers and their staff.

Administrative Services provides budget and finance, technology, office systems, human resources, public information, and special projects services to the Legislative Department, Office of City Auditor, and the Office of Professional Accountability Review Board. The Office of Professional Accountability Review Board was created in 2002 to provide citizen oversight of the Office of Professional Accountability housed in the Police Department.

Proposed Policy and Program Changes

The Legislative Department is adding two new positions in 2007 to increase administrative capacity. Additional funding for the new positions, adjustments to labor costs, and inflation assumptions for other costs increase the budget by \$1.8 million.

Legislative

Appropriations	Summit Code	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Legislative Department Budget Control Level					
Administration		1,941,325	2,145,705	3,470,062	3,534,367
Central Staff		1,954,123	2,446,650	2,557,086	2,641,636
City Clerk		1,307,274	1,470,569	1,593,237	1,649,135
City Council		3,141,324	3,462,730	3,692,876	3,855,140
Legislative Department Budget Control Level	G1100	8,344,046	9,525,654	11,313,262	11,680,278
Department Total		8,344,046	9,525,654	11,313,262	11,680,278
Department Full-time Equivalents Total*		83.70	85.00	87.00	87.00
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
		2005	2006	2007	2008
Resources		Actual	Adopted	Proposed	Proposed
General Subfund		8,344,046	9,525,654	11,313,262	11,680,278
Department Total		8,344,046	9,525,654	11,313,262	11,680,278

Legislative Department Budget Control Level

Purpose Statement

The purpose of the Legislative Department Budget Control Level is to set policy, enact City laws, approve the City's budget, provide oversight of City departments, and to conduct operational and administrative activities in an efficient and effect manner to support the mission of the Department.

Program Expenditures	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Administration	1,941,325	2,145,705	3,470,062	3,534,367
Central Staff	1,954,123	2,446,650	2,557,086	2,641,636
City Clerk	1,307,274	1,470,569	1,593,237	1,649,135
City Council	3,141,324	3,462,730	3,692,876	3,855,140
Total	8,344,046	9,525,654	11,313,262	11,680,278
Full-time Equivalents Total *	83.70	85.00	87.00	87.00

*FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Legislative Department: Administration

Purpose Statement

The purpose of the Administration program is to provide administrative and operational services, including technology services, office systems and services, human resources, finance and accounting, public information/communication services and other technical and logistical support, for the Legislative Department, Office of City Auditor, and the Office of Professional Accountability Review Board.

Program Summary

Increase budget by \$129,000 to fund two new FTE adds: 1.0 FTE Paralegal to increase capacity to respond to public disclosure requests and provide additional support to department's public information/communications program, and 1.0 FTE Administrative Specialist I to provide dedicated receptionist services for the Department.

Adjustments to labor costs and other costs, including significant growth in space rent as described in the Budget Overview, increase the budget by \$1.2 million, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$1.32 million.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Administration	1,941,325	2,145,705	3,470,062	3,534,367
Full-time Equivalents Total*	13.00	13.00	15.00	15.00

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Legislative Department: Central Staff

Purpose Statement

The purpose of the Central Staff program is to support the City Council in arriving at sound public policy by providing technical and policy analysis on issues before the Council.

Program Summary

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$110,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$110,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Central Staff	1,954,123	2,446,650	2,557,086	2,641,636
Full-time Equivalents Total*	17.70	18.00	18.00	18.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Legislative Department: City Clerk

Purpose Statement

The purpose of the City Clerk program is to manage the legislative process for the City Council, preserve and provide access to the City's official and historical records, and provide quick, accurate, thorough, and courteous responses to requests for assistance or information. The Office of the City Clerk is the organizational center for two Citywide programs, the Seattle Municipal Archives and Records Management.

Program Summary

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$123,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$123,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
City Clerk	1,307,274	1,470,569	1,593,237	1,649,135
Full-time Equivalents Total*	17.00	18.00	18.00	18.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Legislative Department: City Council

Purpose Statement

The purpose of the City Council program is to set policy, review, consider, and determine legislative action, approve the City's budget, and provide oversight of City departments. This program houses the nine elected Councilmembers and their personal staff. The Council represents the City in regional committees working on issues of regional interest.

Program Summary

Increase budget by \$99,000 to fund legislative assistant salary and benefits budgets.

Citywide adjustments to labor costs, and changes in inflation assumption for other costs, increase the budget by \$131,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$230,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
City Council	3,141,324	3,462,730	3,692,876	3,855,140
Full-time Equivalents Total*	36.00	36.00	36.00	36.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of the Mayor

Greg Nickels, Mayor

Contact Information

Department Information Line: (206) 684-4000

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/mayor/>

Department Description

The mission of the Mayor's Office is to provide honest, accessible leadership to residents, employees, and regional neighbors of the City of Seattle that is clear and responsible, in an environment that encourages ideas, civic discourse, and inclusion for the entirety of the City's diverse population, creating an even better place to live, learn, work, and play.

The municipality of Seattle is a "strong Mayor" form of government, with the Mayor governing the Executive Branch as its chief executive officer. More than 25 department and office directors and commission members are appointed by the Mayor, work directly for the Mayor, and have been delegated the day-to-day authority to administer their respective departments, offices, and commissions. The many legal roles and responsibilities of the Mayor and those working directly for the Mayor are prescribed in the City Charter, state statutes, and municipal ordinances. Elections for this nonpartisan office are held every four years.

Mayor Greg Nickels has established four priorities for his administration:

- Get Seattle Moving - Recognize that transportation is a vital issue for our economy, the environment, and the people of Seattle.
- Keep Our Neighborhoods Safe - Public safety is the paramount duty of the City and our police and fire personnel will have the training and equipment they need to make Seattle the most-prepared city in the country.
- Create Jobs and Opportunity For All - Economic opportunity means creating jobs and an environment that invites new investment.
- Build Strong Families and Healthy Communities - Foster a renewed commitment to our neighborhoods and recognize that our diverse cultures bring life, vitality, and economic growth to Seattle.

Proposed Policy and Program Changes

There are no proposed program or policy changes.

Mayor

	Summit	2005	2006	2007	2008
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Office of the Mayor Budget Control Level	X1A00	2,299,143	2,461,249	2,813,879	2,882,261
Department Total		2,299,143	2,461,249	2,813,879	2,882,261
Department Full-time Equivalents Total*		22.50	22.50	24.50	24.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

	2005	2006	2007	2008
Resources	Actual	Adopted	Proposed	Proposed
General Subfund	2,299,143	2,461,249	2,813,879	2,882,261
Department Total	2,299,143	2,461,249	2,813,879	2,882,261

Office of the Mayor Budget Control Level

Purpose Statement

The purpose of the Mayor's Office is to provide honest, accessible leadership to residents, employees, and regional neighbors of the City of Seattle that is clear and responsible in an environment that encourages ideas, civic discourse, and inclusion for the entirety of the City's diverse population, creating an even better place to live, learn, work, and play.

Summary

Transfer 1.0 FTE Strategic Advisor II from the Department of Neighborhoods and provide \$84,000 to fund position costs. Add 1.0 FTE Mayor's Staff Assistant II, which is associated with the cut of a 0.5 FTE Paralegal in the Department of Finance. Salary and benefit costs for this position are \$64,000.

Add \$22,000 to replace out-of-date computers and printers.

Citywide adjustments and changes in inflation assumptions for other costs, increase the budget by \$183,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$353,000.

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Office of the Mayor	2,299,143	2,461,249	2,813,879	2,882,261
Full-time Equivalents Total*	22.50	22.50	24.50	24.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Personnel Department

Mark M. McDermott, Acting Director

Contact Information

Department Information Line: (206) 684-7999

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/Personnel>

Department Description

The Personnel Department provides human resource services, tools, and expert assistance to departments, policymakers, employees, and the public so the City of Seattle's diverse work force is deployed, supported, and managed fairly to accomplish the City's business goals in a cost-effective and safe manner. The Personnel Department has four primary areas of operation:

- Employment and Training provides staffing services, mediation, employee development opportunities, and technical assistance to all City departments so the City can meet its hiring needs efficiently, comply with legal guidelines, and help organizations, departments, and employees accomplish the City's work.
- Employee Health Services makes available quality, cost-effective employee benefits, health care, workers' compensation, and safety services to maintain and promote employee health and productivity. In addition, this program administers the Seattle Voluntary Deferred Compensation Plan and Trust.
- Citywide Personnel Services provides human resources systems, policy advice, information management, finance and accounting services, and expert assistance to departments, policymakers, and employees.
- City/Union Relations and Classification/Compensation Services supports efforts to ensure the City's work environment is effective, efficient, and fair, and its diverse work force is managed and compensated fairly.

Proposed Policy and Program Changes

Personnel's 2007 Proposed Budget provides staff and funding to support Citywide leadership in the areas of human resources planning and development, succession planning, and workforce planning and equity.

Demographic forecasts indicate a "baby boomer" retirement wave may affect the City severely over the next few years. In addition to preparing the City to replace retiring workers at all levels of the organization through hiring, employee development, and training for mid-level managers and supervisors, the Personnel Department plans to work with the Mayor's Race and Social Justice Initiative to promote diversity across the City's workforce.

Personnel's 2007 budget also includes additional support for health care and industrial insurance cost containment, wellness programs, enhanced human resource systems and data management, an expanded apprenticeship program, and improved human resource services.

Personnel

Appropriations	Summit Code	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
City/Union Relations and Class/Comp Services Budget Control Level	N4000	2,406,338	2,522,663	2,872,933	2,960,243
Citywide Personnel Services Budget Control Level	N3000	2,489,303	2,965,521	3,779,373	3,898,267
Employee Health Services Budget Control Level	N2000	2,789,465	2,875,097	3,418,803	3,523,586
Employment and Training Budget Control Level	N1000	2,062,083	1,863,519	2,331,538	2,381,874
Department Total		9,747,189	10,226,800	12,402,647	12,763,970
Department Full-time Equivalents Total*		101.50	105.00	137.50	137.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
General Subfund	9,747,189	10,226,800	12,402,647	12,763,970
Department Total	9,747,189	10,226,800	12,402,647	12,763,970

City/Union Relations and Class/Comp Services Budget Control Level

Purpose Statement

The purpose of the City/Union Relations and Classification/Compensation Services Budget Control Level is to ensure the City's diverse work force is managed and compensated fairly. City/Union Relations staff provide technical and professional labor-relations services to policymakers and management staff of all City departments. The Class/Comp staff develop pay programs, perform compensation analysis, and provide classification services and organizational consultation to all City departments.

Summary

There are no substantive changes from the 2006 Adopted Budget. Citywide adjustments to labor and other costs, including significant growth in space rent as described in the Budget Overview, increase the budget by \$350,000 for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$350,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
City/Union Relations and Class/Comp Services	2,406,338	2,522,663	2,872,933	2,960,243
Full-time Equivalents Total*	25.50	24.50	24.50	24.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Citywide Personnel Services Budget Control Level

Purpose Statement

The purpose of the Citywide Personnel Services Budget Control Level is to establish Citywide personnel rules and provide human resources systems, policy advice, information management, finance and accounting services, contingent work force oversight, and expert assistance to departments, policymakers, and employees so the City can accomplish its business goals in a cost-effective manner. This program includes Policy Development, Information Management, Finance and Accounting, Temporary Employment Services, and other internal support services.

Summary

Add \$113,000 and create 1.0 FTE Strategic Advisor 3 position to enable the Personnel Department to provide Citywide leadership in the areas of human resources planning and development, succession planning, and workforce planning and equity. This position will be work collaboratively with departments to:

- Create, implement, and monitor the Human Resources Strategic Plan;
- Manage a Citywide succession planning strategy;
- Manage a Citywide workforce equity strategy; and
- Implement the results of the classification/compensation review begun in 2006.

Add \$95,000 and create 1.0 FTE Strategic Advisor 1 position to provide technical and analytical support for the implementation of ongoing and new Citywide human resources initiatives and programs. This action responds to the increase in workload experienced by the Information Management Unit over the past several years in areas including data support and management for workforce equity and succession planning initiatives, oversight of the contingent workforce settlement agreement, and public disclosure requests.

Add \$113,000 and create 1.0 FTE Strategic Advisor 3 position to manage several IT projects that are specific to the Citywide human resources (HR) community and require expertise in human resources as well as IT. Over the next several years a number of Personnel Department and Citywide technology systems will need to be created, updated or replaced, including upgrades to the Workers Compensation System, creation of a Class Comp Repository and Modeling System, automation of COBRA benefits, and upgrade of HRMS, the City's PeopleSoft implementation that tracks and manages Citywide positions and payroll data.

Increase budget by \$32,000 and add 0.5 FTE part-time Accounting Technician II to support the Combined Charities program. Support for this program had been eliminated in previous rounds of budget reductions. To ensure accuracy in payroll processing, Personnel has found it necessary to redeploy 0.5 FTE to monitor and oversee the City's automatic payroll deductions supporting a variety of charities. This action adjusts staffing levels to reflect actual workload requirements.

Citywide adjustments to labor and other costs, including significant growth in space rent as described in the Budget Overview, increase the budget by \$461,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$814,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Citywide Personnel Services	2,489,303	2,965,521	3,779,373	3,898,267
Full-time Equivalents Total*	22.00	28.50	32.00	32.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Employee Health Services Budget Control Level

Purpose Statement

The purpose of the Employee Health Services Budget Control Level is to provide quality, cost-effective employee benefits, health care, workers' compensation, and safety programs to maintain and promote employee health and productivity. This program also includes administration of the Seattle Voluntary Deferred Compensation Plan and Trust.

Summary

Increase the budget by \$102,000 and create 1.0 FTE Strategic Advisor 2 to lead the Personnel Department's efforts to contain the City's rising health care and industrial insurance costs. As part of this effort, the position will support the implementation of a Citywide wellness program. Specific tasks for the position include:

- Analyze data, develop and implement a health care cost containment strategy;
- Analyze data, develop and implement an industrial insurance cost containment strategy;
- Implement, monitor and evaluate a smoking cessation program; and
- Implement a citywide wellness program.

Increase the budget by \$25,000 and convert a 0.5 FTE part-time Personnel Analyst, Assistant to full-time to serve as a benefits coordinator supporting the Seattle Department of Transportation's (SDOT's) benefit needs. Since 2003, on a trial basis, Personnel has been providing centralized benefits support to SDOT, and SDOT in exchange has loaned Personnel a 0.5 FTE position and provided associated funding. As a result of the success of this trial, both departments would like Personnel to continue providing centralized benefits support to SDOT. This action implements the appropriate budgetary adjustments to make the arrangement permanent. A related action in SDOT's budget reduces 0.5 FTE from the headcount. Beginning in 2007, SDOT will pay for this service through the cost allocation process.

Citywide adjustments to labor and other costs, including significant growth in space rent as described in the Budget Overview, increase the budget by \$417,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$544,000.

Expenditures/FTE	2005	2006	2007	2008
	Actual	Adopted	Proposed	Proposed
Employee Health Services	2,789,465	2,875,097	3,418,803	3,523,586
Full-time Equivalents Total*	26.00	26.00	27.50	27.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Employment and Training Budget Control Level

Purpose Statement

The purpose of the Employment and Training Budget Control Level is to provide staffing services, employee-development opportunities, mediation, and technical assistance to all City departments so the City can meet its hiring needs efficiently, maintain legal compliance, and help organizations and employees accomplish the City's work in a productive and cost-effective manner. This control level includes the Police and Fire Exams, Employment, Supported Employment, EEO, Alternative Dispute Resolution, and Career Quest units.

Summary

Create 25 unfunded exempt apprentice pockets as part of a Citywide strategy to anticipate workforce shortages in the future and to deal with current gaps in hiring. Creating these positions allows departments to easily and quickly borrow the pockets to offer apprenticeships in which workers learn the practical and theoretical aspects of a highly skilled occupation. Departments would fund the apprenticeships using vacancy savings or other available resources. This program improves the City's ability to develop and retain skilled workers and represents one piece of the Personnel Department's evolving Citywide workforce planning effort.

Increase the budget by \$37,000 and convert an 0.5 FTE part-time Dispute Resolution Mediator to a 1.0 FTE full-time position. This action supports the increased caseload in the Alternative Dispute Resolution program, which helps City management and employees develop skills and opportunities to prevent, resolve, or manage workplace conflict in a collaborative manner. When more disputes are resolved through mediation, fewer issues require litigation.

Add \$15,000 in one-time resources to fund the development of a manager/supervisor training program to focus on enhancing skills in the City's mid-level managers. This course fills the training gap between Leading Edge, the City's existing entry-level manager training program, and the City Leadership Institute, which trains the City's senior and most upwardly-mobile managers.

Add \$40,000 annually to create a new Evans School Intern Program in conjunction with the University of Washington Evans School of Public Affairs. Two intern positions would work full-time with City departments and offices during the summer and part-time through the rest of the year. This investment helps the City identify qualified candidates who have an interest in public service at the municipal level. This restores a program eliminated in budget cuts earlier in the decade.

Add \$80,000 in ongoing funding for two full scholarships for City employees to the Executive Master of Public Administration (MPA) program at the Evans School of Public Affairs at the University of Washington. This investment helps the City strengthen and develop leadership among its existing workforce, and provides an excellent developmental opportunity in the area of Public Affairs for high potential City employees and future leaders.

Two special employment FTEs that had been loaned to departments were vacated during 2006 and moved back into Personnel, increasing Personnel's FTE count by 2.0 FTE.

Citywide adjustments to labor and other costs, including significant growth in space rent as described in the Budget Overview, increase the budget by \$296,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$468,000.

Personnel

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Employment and Training	2,062,083	1,863,519	2,331,538	2,381,874
Full-time Equivalents Total*	28.00	26.00	53.50	53.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Personnel Compensation Trust Subfunds

Department Description

The Personnel Compensation Trust Funds are five subfunds of the General Fund administered by the Personnel Department. These five subfunds serve as a means to manage Citywide contractual obligations on behalf of employees and City departments. City departments transfer monies to these subfunds, which are then paid out to various insurance companies, service providers, and individuals. The five subfunds are the Group Term Life Insurance Subfund, the Health Care Subfund, the Industrial Insurance Subfund, the Special Employment Subfund, and the Unemployment Compensation Subfund.

- The Group Term Life Insurance Subfund contains the revenues and expenses related to the City's group term life insurance, long-term disability insurance, and accidental death and dismemberment insurance.
- The Health Care Subfund contains the revenues and expenses related to the City's medical, dental, and vision programs; Flexible Spending Account; Employee Assistance Program; and COBRA. The City is self-insured for some of the medical plans, and carries insurance for the remainder of the medical plans and for all dental and vision plans.
- The Industrial Insurance Subfund captures the revenues and expenditures associated with the Workers' Compensation and Safety Programs for City employees.
- The Special Employment Subfund contains the outside agency revenues and expenditures associated with the City's temporary, intern and work study programs.
- The Unemployment Compensation Subfund contains the revenues and expenditures associated with the City's unemployment insurance costs.

Proposed Policy and Program Changes

In 2007, the City of Seattle is facing significant increases in health care costs. Average costs for the City's medical, dental, and vision plans are projected to grow by almost 14%. In addition, the City will continue to face significant annual increases in Industrial Insurance expenditures, primarily due to growth in medical costs in 2007-2008. As a result, departmental contributions to the Industrial Insurance Subfund are increasing from a total of \$13.2 million in the 2006 Adopted Budget to \$17.1 million in the 2007 Proposed Budget. To respond to the challenging increases in these two subfunds, a new Personnel Department position is created in 2007 to develop a strategic plan for containing Citywide health care and industrial insurance costs, and to promote wellness initiatives.

Beginning in 2006, all expenses related to employees hired by City departments through the Special Employment Program have been charged directly to the departments rather than passed through the Special Employment Subfund. The program occasionally provides employees to outside agencies, accounting for the small remaining program expenditures and revenues. The 2007 budget reflects increased outside agency usage.

Since 2003, the City's unemployment expenditures have decreased annually due, in part, to effective management of unemployment costs and to reduced layoffs. Over this same period, department contributions into the Unemployment Compensation Subfund were established using conservative assumptions that did not project significantly improved performance. The 2006 estimated fund balance is expected to be sufficient to offer departments a rate holiday, so the Executive proposes that departments make no contributions to the subfund in 2007. Assuming expenditures remain consistent with current projections, it is anticipated that the rate holiday will continue in 2008.

Personnel Compensation Trust Subfunds

Appropriations	Summit	2005	2006	2007	2008
	Code	Actual	Adopted	Proposed	Proposed
Group Term Life Budget Control Level	NA000	707,701	850,000	870,000	896,000
Health Care Budget Control Level	NM000	89,392,823	97,930,108	119,693,938	134,012,179
Industrial Insurance Budget Control Level	NR500	13,582,805	14,440,467	17,050,867	17,712,224
Special Employment Budget Control Level	NT000	7,626,015	150,000	400,000	420,000
Unemployment Compensation Budget Control Level	NS000	1,181,711	3,030,000	1,822,500	1,822,500
Department Total		112,491,055	116,400,575	139,837,305	154,862,903
		2005	2006	2007	2008
Resources		Actual	Adopted	Proposed	Proposed
Other		112,491,055	116,400,575	139,837,305	154,862,903
Department Total		112,491,055	116,400,575	139,837,305	154,862,903

Personnel Compensation Trust Subfunds

Group Term Life Budget Control Level

Purpose Statement

The purpose of the Group Term Life Budget Control Level is to provide appropriation authority for the City's group term life insurance, long-term disability insurance, and accidental death and dismemberment insurance.

Summary

Increase expected expenditures by \$20,000 (a 2.4% increase) to reflect latest cost projections.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Group Term Life Program	707,701	850,000	870,000	896,000

Personnel Compensation Trust Subfunds

Health Care Budget Control Level

Purpose Statement

The purpose of the Health Care Budget Control Level is to provide for the City's medical, dental, and vision insurance programs; the Flexible Spending Account; the Employee Assistance Program; and COBRA. The City is self-insured for some medical insurance plans, and carries insurance for other medical plans and for all dental and vision plans.

Summary

Increase expected expenditures by \$21.76 million, reflecting actual renewal costs for plans for which the City carries insurance (such as Group Health) as well as projected renewal rates recommended by the City's consultant for health plans for which the City is self-insured (such as Aetna). A related investment in the Personnel Department funds a new position that will spearhead the City's efforts at containing health care and workers' compensation costs.

The State of Washington requires the City to maintain a reserve in this subfund to cover costs that have been incurred but not paid. Some of the City's labor agreements also specify how reserves in this subfund are created and used. The City intends to maintain a significant reserve due to the volatility of health care costs.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Health Care Program	89,392,823	97,930,108	119,693,938	134,012,179

Personnel Compensation Trust Subfunds

Industrial Insurance Budget Control Level

Purpose Statement

The purpose of the Industrial Insurance Budget Control Level is to provide for medical claims, preventive care, workplace safety programs, and directly-related administrative expenses. Since 1972, the City of Seattle has been a self-insured employer as authorized under state law. The Industrial Insurance Subfund receives payments from City departments to pay for medical claims, preventive care, workplace safety programs, and directly-related administrative expenses.

Summary

Increase expected expenditures by \$2.6 million. Increases in the cost per claim are the primary cause of the overall expenditure growth in the Industrial Insurance Subfund, and reflect the large increase in medical costs recently experienced by the City as well as by other governments and corporations throughout the nation. To respond to this trend, a related investment in the Personnel Department funds a new position that will spearhead the City's efforts at containing health care and workers' compensation costs.

Add \$40,000 to fund a workflow study and audit of processes and data in the Workers' Compensation Unit to streamline procedures and discover possible efficiencies in handling working claims from start to finish. Upon completion of this study and audit, the Personnel Department will be able to implement a more streamlined workers' compensation process, reduce the number of duplicate payments, and make the tracking of claims more efficient.

The State of Washington requires the City to maintain a reserve in this subfund to cover unexpected costs.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Industrial Insurance Program	13,582,805	14,440,467	17,050,867	17,712,224

Personnel Compensation Trust Subfunds

Special Employment Budget Control Level

Purpose Statement

The purpose of the Special Employment Budget Control Level is to capture the expenditures associated with outside agency use of the City's temporary, intern and work study program. For example, the University of Washington uses this program to offer work study opportunities within the City of Seattle to its students. Outside agencies reimburse the City for costs. The Special Employment Subfund contains the revenues and expenditures associated with outside agency use of the City's temporary, intern and work study program. Expenses related to employees hired by City departments through the Special Employment Program are charged directly to the departments.

Summary

Increase the budget by \$250,000, reflecting an increase in the rate at which outside agencies are using the program.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Special Employment Program	7,626,015	150,000	400,000	420,000

Personnel Compensation Trust Subfunds

Unemployment Compensation Budget Control Level

Purpose Statement

The purpose of the Unemployment Compensation Budget Control Level is to provide the budget authority for the City to pay unemployment compensation expenses. The City is a self-insured employer with respect to the payment of unemployment compensation. The Unemployment Compensation Subfund contains the revenues and expenditures associated with the City's unemployment insurance costs for employees.

Summary

Decrease the budget by \$1.2 million, reflecting significant reductions in projected City of Seattle unemployment costs as a result of effective management coupled with the fact that, as the economy improved, the City had no budget-related layoffs over the past couple of years.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Unemployment Compensation Program	1,181,711	3,030,000	1,822,500	1,822,500

Personnel Compensation Trust Subfunds

Group Term Life Insurance Subfund

	2005 Actuals	2006 Adopted	2006 Revised	2007 Proposed	2008 Proposed
Beginning Fund Balance	0	616,720	242,919	377,919	327,919
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	950,620	850,000	914,000	820,000	820,000
Less: Actual and Budgeted Expenditures	707,701	850,000	779,000	870,000	896,000
Ending Fund Balance	242,919	616,720	377,919	327,919	251,919
Total Reserves	0	0	0	0	0
Ending Unreserved Fund Balance	242,919	616,720	377,919	327,919	251,919

Personnel Compensation Trust Subfunds

Health Care Subfund

	2005 Actuals	2006 Adopted	2006 Revised	2007 Proposed	2008 Proposed
Beginning Fund Balance	9,929,061	13,367,487	16,286,398	19,471,048	22,638,352
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	95,750,160	99,185,147	108,364,944	122,861,242	137,594,636
Less: Actual and Budgeted Expenditures	89,392,823	97,930,108	105,180,294	119,693,938	134,012,179
Ending Fund Balance	16,286,398	14,622,526	19,471,048	22,638,352	26,220,809
Reserve - Health Care Purposes	1,646,995	2,099,819	5,411,824	7,192,021	9,220,918
Reserve - Rate Stabilization Fund	4,189,881	0	2,500,000	2,500,000	2,500,000
Reserve - State Law	10,449,522	12,522,707	11,559,224	12,946,331	14,499,891
Total Reserves	16,286,398	14,622,526	19,471,048	22,638,352	26,220,809
Ending Unreserved Fund Balance	0	0	0	0	0

Personnel Compensation Trust Subfunds

Industrial Insurance Subfund

	2005 Actuals	2006 Adopted	2006 Revised	2007 Proposed	2008 Proposed
Beginning Fund Balance	4,749,902	4,925,058	4,375,031	2,445,031	2,714,164
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	13,207,934	13,402,000	13,100,000	17,320,000	17,820,000
Less: Actual and Budgeted Expenditures	13,582,805	14,440,467	15,030,000	17,050,867	17,712,224
Ending Fund Balance	4,375,031	3,886,591	2,445,031	2,714,164	2,821,940
Reserve Requirement	2,200,798	2,800,000	2,250,000	2,652,405	2,731,977
Total Reserves	2,200,798	2,800,000	2,250,000	2,652,405	2,731,977
Ending Unreserved Fund Balance	2,174,233	1,086,591	195,031	61,759	89,963

Personnel Compensation Trust Subfunds

Special Employment Program Subfund

	2005 Actuals	2006 Adopted	2006 Revised	2007 Proposed	2008 Proposed
Beginning Fund Balance	104,086	108,707	157,320	157,320	157,320
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	7,679,249	162,000	400,000	400,000	420,000
Less: Actual and Budgeted Expenditures	7,626,015	150,000	400,000	400,000	420,000
Ending Fund Balance	157,320	120,707	157,320	157,320	157,320

Personnel Compensation Trust Subfunds

Unemployment Compensation Subfund

	2005 Actuals	2006 Adopted	2006 Revised	2007 Proposed	2008 Proposed
Beginning Fund Balance	2,193,415	2,477,067	3,954,889	5,432,389	3,609,889
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	2,943,185	3,000,000	3,000,000	0	0
Less: Actual and Budgeted Expenditures	1,181,711	3,030,000	1,522,500	1,822,500	1,822,500
Ending Fund Balance	3,954,889	2,447,067	5,432,389	3,609,889	1,787,389
Reserve Against Fund Balance	500,000	500,000	500,000	500,000	500,000
Total Reserves	500,000	500,000	500,000	500,000	500,000
Ending Unreserved Fund Balance	3,454,889	1,947,067	4,932,389	3,109,889	1,287,389

Office of Policy and Management

Mary Jean Ryan, Director

Contact Information

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Department Description

The Office of Policy and Management (OPM) provides policy development and assessment support to the Mayor and Council on major policy issues facing the City. OPM monitors critical external factors affecting Seattle's economic and community health, and recommends appropriate strategies. In addition, OPM coordinates and leads initiatives and projects involving multiple City departments. For example, complex real estate development projects require the participation of a variety of disciplines and City departments, as well as external stakeholders. OPM also works to develop partnerships to achieve City goals, taking advantage of the talent and perspectives of various private, public and community partners.

Proposed Policy and Program Changes

The 2007-2008 Proposed Budget transfers in a position from the Department of Neighborhoods to perform geographic information system (GIS) work; adds a position to coordinate and implement the South Park Action Plan; and includes a part-time position to manage the implementation of the City's Immigrant and Refugee Action Plan. In addition, one-time funding is added to evaluate the City's Race and Social Justice Initiative (RSJI) in 2007.

Policy and Management

	Summit	2005	2006	2007	2008
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Policy and Management Budget	X1X00	1,831,569	2,027,269	2,399,605	2,426,089
Control Level					
Department Total		1,831,569	2,027,269	2,399,605	2,426,089
Department Full-time Equivalents Total*		15.00	16.00	18.50	18.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

	2005	2006	2007	2008
Resources	Actual	Adopted	Proposed	Proposed
General Subfund	1,831,569	2,027,269	2,399,605	2,426,089
Department Total	1,831,569	2,027,269	2,399,605	2,426,089

Policy and Management

Policy and Management Budget Control Level

Purpose Statement

The purpose of the Policy and Management Budget Control Level is to provide policy assessment support to the Mayor and Council on major policy issues facing the City, and oversee progress on major projects and initiatives.

Summary

Transfer in \$86,000 and 1.0 FTE Strategic Advisor 1 position from the Department of Neighborhoods to perform the geographic information system (GIS) function for the Executive and DON in OPM. In addition, transfer in \$46,000 funding for GIS-related line items. Add \$14,000 and reclassify the position to a Strategic Advisor 2 to reflect an increase in the level of duties of the position, for a total increase of \$146,000.

Add \$100,000 and 1.0 FTE Strategic Advisor 2 position to coordinate and implement the City's South Park Action Plan and to assist on other key community development projects.

Add \$50,000 and a 0.5 FTE Planning & Development Spec II position to staff the implementation of the City's Immigrant and Refugees Action Plan, and to oversee the delivery of citywide translation and interpretation services.

Add \$50,000 in one-time funding in 2007 to fund an evaluation of the City's Race and Social Justice Initiative (RSJI) and the effectiveness of the Initiative in achieving meaningful results.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$26,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$372,000.

	2005	2006	2007	2008
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Policy and Management	1,831,569	2,027,269	2,399,605	2,426,089
Full-time Equivalents Total*	15.00	16.00	18.50	18.50

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Office of Sustainability and Environment

Steve Nicholas, Director

Contact Information

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On the Web at: <http://www.seattle.gov/environment>

Department Description

The Office of Sustainability and Environment (OSE) works to improve quality of life in Seattle by accelerating the adoption of sustainable practices by the City government and in the community. OSE leads the development, implementation, and communication of the City's Environmental Action Agenda (EAA), a strategy for environmental stewardship and sustainable development. OSE works with City departments and other partners, including government agencies, businesses and nonprofit organizations, to advance the EAA's goals in four priority areas:

- Climate Protection: reducing global warming pollution and improving air quality;
- Green Seattle: restoring the urban forest, increasing open space, and greening the built environment;
- Restore Our Waters: protecting and improving water quality and aquatic habitat;
- Healthy People & Communities: creating healthy urban centers, promoting sustainable practices, and improving environmental justice.

Proposed Policy and Program Changes

The 2007-2008 Proposed Budget provides new resources for OSE to develop and manage the City's Climate Protection and Green Seattle initiatives. During the coming biennium, these initiatives will move into their implementation phases, and OSE will lead community outreach, interdepartmental coordination, and performance measurement.

The goal of the Climate Protection Initiative is to reduce greenhouse gas emissions within the Seattle city limits to at least seven percent below 1990 levels by 2012. In 2005, the Mayor appointed a Green Ribbon Commission (GRC) to develop recommendations that would enable Seattle to achieve this goal. In 2006, the GRC released its recommendations, and OSE developed the Seattle Climate Action Plan, which provides a roadmap for implementing the GRC's recommendations.

Across departments, the 2007-2008 Proposed Budget includes a number of investments to facilitate implementation of the Seattle Climate Action Plan. OSE's proposed budget includes new resources for communications and outreach to residents and businesses. Specifically, the budget adds resources for research and communications staff, technical assistance for Seattle businesses, outreach to commercial fleet operators, and funding for a campaign to inspire residents to reduce greenhouse gas emissions. The Proposed Budget also adds resources for OSE to buy carbon offsets for air travel by employees of the City's non-utility departments.

The goals of the Green Seattle Initiative are to restore the City's forested parklands, increase trees throughout the city, and expand open spaces in urban centers. In 2006, the City completed its Urban Forest Management Plan, which is a strategic action plan for preserving the city's urban forest and includes ambitious tree canopy cover goals for the community. Across departments, the 2007-2008 Proposed budget includes a number of investments in tree preservation, maintenance, and planting, as well as forest restoration. Specific to OSE, the Office's budget includes new resources to hire a municipal intern to conduct research and analysis to monitor progress on the City's urban forest management efforts.

Sustainability and Environment

	Summit	2005	2006	2007	2008
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Office of Sustainability and Environment Budget Control Level	X1000	681,069	611,674	1,004,828	1,033,258
Department Total		681,069	611,674	1,004,828	1,033,258
Department Full-time Equivalents Total*		4.00	5.00	6.00	6.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

	2005	2006	2007	2008
Resources	Actual	Adopted	Proposed	Proposed
General Subfund	681,069	611,674	1,004,828	1,033,258
Department Total	681,069	611,674	1,004,828	1,033,258

Sustainability and Environment

Office of Sustainability and Environment Budget Control Level

Purpose Statement

The purpose of the Office of Sustainability and Environment Budget Control Level is to develop, communicate, implement, and monitor the City's Environmental Action Agenda (EAA) and subsidiary initiatives, including Climate Protection and Green Seattle.

Summary

Transfer 0.5 FTE Strategic Advisor 1 position from Seattle Public Utilities (SPU), increase the position to 1.0 FTE, and add \$85,000 to fund the position. From 2004-2006, SPU loaned the above position to OSE to serve as the Office's Communications Advisor. The position develops communications strategies for all of the EAA initiatives, with a strong focus on Climate Protection and Green Seattle; builds regional partnerships to expand the impact of the Office's outreach efforts; and manages OSE's website and communications materials.

Continue an existing Strategic Advisor 1 position that provides research, analysis, and policy development for the Climate Protection Initiative. Funding for the position was set to sunset at the end of 2006, but the ongoing work of the Climate Protection Initiative merits continued staff support. The position monitors implementation of the Seattle Climate Action Plan, provides technical assistance to other City departments, and reports on progress.

Add \$30,000 to continue the staff-loan program with the United States Environmental Protection Agency (EPA). Since 2000, OSE has hosted a full-time loaned staff person from the EPA's Seattle office, usually on a two-year assignment to OSE. Under the current OSE-EPA partnership agreement, OSE pays for approximately one half of the position's salary, and the EPA covers the remaining salary costs and all benefits. In 2007, the loaned staff person will work on implementation of the Seattle Climate Action Plan.

Add \$175,000 for community outreach to inspire Seattle residents and businesses to reduce their greenhouse gas emissions. Outreach activities will include providing technical assistance on climate protection to businesses, creating a "Cool Fleets" program to increase private commercial fleet operators' fuel efficiency and use of biofuels, and educating residents on ways to reduce greenhouse gas emissions, including climate-friendly transportation options. OSE expects to leverage the City's funding for outreach with significant support from other public agencies and private organizations.

Add \$10,000 to buy carbon offsets for air travel by employees of the City's non-utility departments. OSE will contract with an organization that funds third-party verified projects that result in quantifiable reductions in greenhouse gas emissions that would not occur without the funding provided by the offset purchase. This funding will result in "zero net emissions" from business-related air travel by City employees, and will support new greenhouse gas emissions reduction projects.

Add \$30,000 for a municipal intern to work on the Green Seattle Initiative and the environmental justice component of the Race and Social Justice Initiative. The intern will conduct research and analysis to support implementation of the Urban Forest Management Plan, and will serve as OSE's representative in a multi-agency partnership to improve environmental quality in South Park.

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$63,000, for a net increase from the 2006 Adopted Budget to the 2007 Proposed Budget of approximately \$393,000.

Sustainability and Environment

Expenditures/FTE	2005 Actual	2006 Adopted	2007 Proposed	2008 Proposed
Office of Sustainability and Environment	681,069	611,674	1,004,828	1,033,258
Full-time Equivalents Total*	4.00	5.00	6.00	6.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Subfund

Department Description

The General Subfund of the City's General Fund is the primary operating fund of the City. Appropriations and expenses for many of the services most commonly associated with the City, such as police and fire, are accounted for in the General Subfund. The Subfund is supported primarily by property, sales, business and utility taxes.

The City's financial policies do not require a fund balance to be maintained in the General Subfund. Instead, the City reserves resources for unanticipated expenses or revenue shortfalls associated with general government in the Emergency Subfund of the General Fund and in the Revenue Stabilization Account of the Cumulative Reserve Subfund. As a result of this practice, General Subfund balances usually are spent in their entirety either in the current or next fiscal years.

General Subfund

General Subfund Fund Table

The City's financial policies do not require a fund balance be maintained in the General Subfund. Instead, the City funds the Emergency Subfund to the legal maximum each year and maintains a variety of dedicated reserve funds. Thus, General Subfund balances usually are carried over and spent in the following year.

Charter revenues represent 10% of certain fees and taxes that are dedicated as revenue to the Department of Parks and Recreation (DPR) as per City Charter. These Charter revenues comprise about 25-30% of the Department's budgeted revenue and the rest is provided from DPR fees and miscellaneous revenue, and from the General Subfund. In order to ensure stability in DPR budgeting, the sum of the General Subfund support and Charter revenues remains the same in a budget cycle regardless of fluctuations in Charter revenues. To implement this, the General Subfund off-sets any Charter revenue changes; thus, Charter revenues are reflected in General Subfund revenues and expenses to illustrate the full impact of Charter revenue fluctuations on the General Subfund.

	2006	2007	2008
	Revised	Proposed	Proposed
Beginning Unreserved Fund Balance	\$29,301,933	\$37,265,559	\$12,912,365
Revenues			
2007-08 Proposed GSF Revenue Forecast	750,284,039	784,909,510	806,632,017
2007-08 Proposed Charter Revenue Forecast	<u>33,783,247</u>	<u>34,550,806</u>	<u>35,618,567</u>
2007-08 Proposed Total Revenues	784,067,286	819,460,316	842,250,584
Expenses			
GSF Appropriations	(737,150,841)	(807,404,420)	(813,540,134)
Proposed DPR Charter Revenues	<u>(31,653,215)</u>	<u>(34,550,806)</u>	<u>(35,618,567)</u>
Subtotal-Expenses	(768,804,056)	(841,955,226)	(849,158,701)
<u>Expenditure Adjustments</u>			
2006 1st Quarter Supplemental Ordinance	(1,130,945)		
2006 2nd Quarter Supplemental Ordinance	(3,023,450)		
2006 3rd Quarter Supplemental Ordinance	(1,331,109)		
2006 Other Ordinances	(1,300,000)		
2007-08 Proposed Total Expenses	(775,589,560)	(841,955,226)	(849,158,701)
Ending Fund Balance	37,779,659	14,770,649	6,004,248
Reserves Against Fund Balance	<u>(514,100)</u>	<u>(1,858,284)</u>	<u>(5,969,978)</u>
Ending Unreserved Fund Balance	\$37,265,559	\$12,912,365	\$34,270

General Subfund

General Subfund Revenue – In \$1,000s

Summit Code	Revenue	2005 Actuals	2006 Adopted	2006 Revised	2007 Proposed	2008 Proposed
411100	Property Tax	183,497	187,854	187,883	194,918	199,452
411100	Property Tax-Medic One Levy	20,109	20,545	20,669	21,185	21,715
413100	Retail Sales Tax	131,011	131,461	140,143	147,805	154,558
413600	Use Tax - Brokered Natural Gas	2,767	1,950	3,200	2,944	2,818
413700	Retail Sales Tax - Criminal Justice	12,282	12,664	13,138	13,856	14,490
416100	Business & Occupation Tax (90%)	130,471	133,645	143,886	150,006	158,337
416200	Admission Tax	6,664	6,449	7,214	7,201	7,399
416300	Street Use Franchise Fees	-	125	-	-	-
416430	Utilities Business Tax - Natural Gas (90%)	9,353	9,331	11,096	12,036	11,521
416450	Utilities Business Tax - Solid Waste (90%)	1,129	1,071	1,199	1,229	1,260
416460	Utilities Business Tax - Cable Television (90%)	9,819	10,521	11,622	10,920	11,220
416470	Utilities Business Tax - Telephone (90%)	26,591	26,000	26,856	26,035	25,733
416480	Utilities Business Tax - Steam (90%)	819	940	1,122	1,032	1,011
418200	Leasehold Excise Tax	3,794	3,800	3,700	3,700	3,700
418500	Gambling Tax	21	100	25	25	25
418550	Gambling Tax - Punchboards & Pulltabs	861	1,000	900	900	900
418600	Pleasure Boat Tax	175	170	170	170	170
	Total External Taxes	539,363	547,626	572,823	593,963	614,309
516410	Utilities Business Tax - City Light(90%)	30,340	32,181	31,373	30,642	31,315
516420	Utilities Business Tax - City Water (90%)	12,783	13,383	15,373	15,514	16,346
516440	Utilities Business Tax - Drainage/Waste Water (90%)	18,071	19,492	19,757	21,368	22,108
516450	Utilities Business Tax - City SWU (90%)	7,088	7,422	7,891	8,564	9,113
	Total Interfund Taxes	68,283	72,477	74,394	76,089	78,882
421600	Professional & Occupational Licenses (90%)	1,570	1,550	1,570	810	545
421790	Amusement Licenses (90%)	117	110	110	110	110
421920	Business License Fees (90%)	5,124	4,500	4,500	4,500	4,500
422180	Utility Permit Fees	-	104	-	-	-
422190	Emergency Alarm Fees	3,488	1,836	1,836	2,401	2,365
422300	Animal Licenses (90%)	913	1,045	1,045	910	910
422450	Vehicle Overload Permits	230	122	122	120	124
422490	Street Use Permits	528	288	450	450	464
422920	Fire Permits	3,296	3,074	3,304	3,339	3,339
422940	Meter Hood Service	1,190	993	1,000	1,000	1,030
422990	Gun Permits and Other	14	17	17	18	18
422990	Other Non Business Licenses	25	26	26	26	26
	Total Licenses	16,493	13,664	13,979	13,684	13,430

General Subfund

Summit Code	Revenue	2005 Actuals	2006 Adopted	2006 Revised	2007 Proposed	2008 Proposed
431010	Federal Grants - Other	6,018	-	-	-	-
433010	Federal Indirect Grants - Other	5,566	-	-	-	-
434010	State Grants - Other	233	-	-	-	-
	Total Federal and State Grants	11,818	-	-	-	-
436129	Trial Court Improvement Account	-	-	39	138	138
436610	Criminal Justice Assistance (High Impact)	1,297	1,100	1,300	1,250	1,300
436621	Criminal Justice Assistance (Population)	971	835	972	980	980
436694	Liquor Excise Tax	2,352	2,218	2,367	2,450	2,500
436695	Liquor Board Profits	4,061	4,075	3,662	3,800	3,800
	Total State Entitlements/Impact Programs	8,681	8,228	8,340	8,618	8,718
437010	Interlocal Agreement - Metro/King Co	473	541	541	586	53
437010	Interlocal Agreement - Monorail	68	-	-	-	-
437010	Interlocal Agreement - Sound Transit	1,559	1,581	-	500	184
437010	Interlocal Grant	99	55	-	-	-
	Total Interlocal Grants/Entitlements	2,200	2,178	541	1,085	237
439090	Benaroya Hall - Concession Payment	686	610	610	610	610
	Total Grants from Private Sources	686	610	610	610	610
441610	Copy Charges	153	133	146	138	138
441950	Legal Services	17	24	30	30	30
441960	Automated Fingerprint Information System (AFIS)	2,587	2,637	2,637	3,101	3,203
441960	Fire Special Events Services	786	642	642	660	660
441960	Personnel Services	808	496	731	861	849
441990	Hearing Examiner Fees	4	3	3	3	3
441990	Other Service Charges - General Government	447	402	407	435	442
441990	Vehicle Towing Revenues	412	410	410	410	410
442100	Law Enforcement Services	639	425	1,124	749	687
442100	Traffic Control Services	1,557	1,232	1,232	1,382	1,417
442330	Adult Probation and Parole (90%)	56	117	75	75	75
442490	Professional Inspection Fees	11	8	10	10	10
442500	E-911 Reimbursements & Cellular Tax Revenue	873	1,438	968	1,547	1,547
443930	Animal Control Fees and Forfeits	306	173	287	287	287
447400	Special Events Recovery	313	281	281	310	310
	Total External Service Charges	8,970	8,420	8,981	9,997	10,067
455900	Court Fines & Forfeitures (90%)	16,255	15,176	17,550	16,981	16,261
457300	Municipal Court Cost Recoveries (90%)	428	416	420	410	410
457400	Confiscated Funds	535	-	1,000	450	450
	Total Fines and Forfeitures	17,218	15,592	18,970	17,841	17,121

2007-2008 Proposed Budget

General Subfund

Summit Code	Revenue	2005 Actuals	2006 Adopted	2006 Revised	2007 Proposed	2008 Proposed
461110	Interest on Investments	3,200	1,545	4,371	4,284	3,577
462300	Parking Meters	14,143	16,002	15,586	17,288	18,566
462400	Other Miscellaneous Income	2	-	10	12	12
462900	Key Arena Revenues	-	-	-	3,743	3,618
469990	Other Miscellaneous Revenue	1,213	1,260	1,413	1,031	1,079
	Total Miscellaneous Revenues	18,559	18,807	21,379	26,358	26,852
485200	Insurance Recoveries	(5)	-	-	-	-
	Total Other Financing Sources	(5)	-	-	-	-
541990	Interfund Revenue to Executive Administration	15,821	13,301	13,301	14,682	15,121
541990	Interfund Revenue to Personnel	5,406	5,550	5,550	6,724	6,898
541990	Miscellaneous Interfund Revenue	9,747	10,377	10,377	13,306	13,450
	Total Interfund Charges	30,974	29,229	29,229	34,712	35,468
587001	Transfer from - Cumulative Reserve Subfund-unrestricted subaccount	637	-	-	-	-
587102	Transfer from - Parks and Recreation Department	-	-	155	-	-
587344	Transfer from - Fire Facilities Levy	81	142	142	128	133
587400	Transfer from - Utilities for Council Oversight	263	725	725	725	725
587503	Transfer from - Fleets and Facilities Fund	2,460	-	-	-	-
587504	Transfer from - DOIT	-	-	-	1,086	64
587900	Transfer from - Dearborn Trust Fund	15	15	15	15	15
587900	Transfer from - Judgement/Claims Subfund	-	-	-	-	-
587900	Transfer from - Seattle Center Operating Fund	999	-	-	-	-
	Total Operating Transfers	4,455	882	1,037	1,954	937
	Total General Subfund	727,694	717,714	750,284	784,910	806,632

Under the City Charter, 10% of certain revenues are deposited into the Parks Fund. These are noted by the 90% figures above. This requirement also applies to certain license revenues.

Totals may not add due to rounding.

Emergency Subfund

Department Description

Under the authority of state law RCW 35.32A.060, the City maintains a financial reserve called the Emergency Subfund of the General Fund. This subfund is the principal reserve for the City and is available to pay for unanticipated or unplanned expenditures that occur during the fiscal year. City policy (Resolution 30379) directs that sufficient resources shall be appropriated to the Emergency Subfund so that its starting balance each year equals the maximum permitted by state law (37.5 cents per thousand dollars of assessed value in Seattle).

Proposed Policy and Program Changes

The Mayor's Proposed Budget ensures that the balance of the Emergency Subfund (ESF) is at the maximum amount permitted by law for 2007 and 2008. The Budget contributes a total of \$6.3 million from the General Subfund over the biennium to reflect estimates that assessed value will increase by approximately 8.5 percent annually. With these contributions the ESF balance will exceed \$42 million in 2008, which is roughly 5 percent of the General Subfund spending.

Revisions to revenues and expenditures in 2006 are the result of legislation that temporarily uses ESF resources for City property transactions and associated capital projects, primarily at Seattle Center.

Emergency Subfund

Emergency Subfund

	2005 Actuals	2006 Adopted	2006 Revised	2007 Proposed	2008 Proposed
Beginning Fund Balance	31,728,131	32,912,668	33,383,705	35,728,000	38,758,000
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	2,005,355	2,834,000	4,930,000	3,030,000	3,324,000
Less: Actual and Budgeted Expenditures	349,781	0	2,585,435	0	0
Ending Fund Balance	33,383,705	35,746,668	35,728,000	38,758,000	42,082,000
Total Reserves	1,769,435	0	0	0	0
Ending Fund Balance - Unreserved	31,614,270	35,746,668	35,728,000	38,758,000	42,082,000

Judgment/Claims

Department Description

The Judgment/Claims Subfund provides for the payment of legal claims and suits brought against the City government. The subfund receives appropriations from the General Subfund and the utilities to pay the judgments, settlements, claims, and other eligible expenses expected in the following year. Unused balances, if any, may reduce the contribution required in succeeding years.

General Fund-supported departments with 2% or more of historical Judgment/Claims costs make premium payments to the subfund directly from their budgets. Finance General covers premiums for departments with less than 2% of historical Judgment/Claims costs. Utilities pay their actual expenses as incurred.

Proposed Policy and Program Changes

There are no substantive changes from the 2006 Adopted Budget.

Judgment/Claims

	Summit	2005	2006	2007	2008
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Judgment Claims - General Budget	CJ000	10,778,391	15,050,000	15,000,000	15,000,000
Control Level					
Department Total		10,778,391	15,050,000	15,000,000	15,000,000
		2005	2006	2007	2008
Resources		Actual	Adopted	Proposed	Proposed
Other		10,778,391	15,050,000	15,000,000	15,000,000
Department Total		10,778,391	15,050,000	15,000,000	15,000,000

Judgment/Claims

Judgment Claims - General Budget Control Level

Purpose Statement

The purpose of the Judgment/Claims Subfund is to provide for the payment of legal claims and suits brought against the City government. The subfund receives appropriations from the General Subfund and the utilities to pay for the judgments, settlements, claims, and other eligible expenses expected in the following year. Unused balances, if any, may reduce the contributions required in succeeding years.

General Fund-supported departments with 2% or more of historical Judgment/Claims costs make premium payments to the subfund directly from their budgets. Finance General covers premiums for departments with less than 2% of historical Judgment/Claims costs. Utilities pay their actual expenses as incurred.

Summary

There are no substantive changes from the 2006 Adopted Budget.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Judgment/Claims - General Program	10,778,391	15,050,000	15,000,000	15,000,000

Judgment/Claims

2007 - 2008 Estimated Revenues for the Judgment/Claims Subfund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
469990	Miscellaneous Revenue	45,988	0	0	0
544730	Payments from City-operated Utilities	5,210,220	4,250,000	4,000,000	4,000,000
544730	Payments from General Government Departments	10,065,039	10,065,039	9,620,600	9,620,600
587001	General Fund Support	934,961	484,961	1,379,400	1,379,400
	Total Revenues	16,256,208	14,800,000	15,000,000	15,000,000
	Use of Fund Balance	(5,477,817)	250,000	0	0
	Total Resources	10,778,391	15,050,000	15,000,000	15,000,000

Judgment/Claims

Judgment/Claims Subfund

	2005 Actuals	2006 Adopted	2006 Revised	2007 Proposed	2008 Proposed
Beginning Fund Balance	12,782,625	250,000	18,260,442	10,442	10,442
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	16,256,208	14,800,000	14,800,000	15,000,000	15,000,000
Less: Actual and Budgeted Expenditures	10,778,391	15,050,000	33,050,000	15,000,000	15,000,000
Ending Fund Balance	18,260,442	0	10,442	10,442	10,442

Parking Garage Operations Fund

Department Description

The Parking Garage Operations Fund receives the revenues and pays the operating and debt service costs for the Pacific Place Garage located between Sixth and Seventh Avenues and Pike and Olive Streets in downtown Seattle. The City took over responsibility for the Garage in November 1998.

Proposed Policy and Program Changes

In the 2007-2008 biennium, the Parking Garage Operations Fund will continue to collect parking fees, pay operating expenses, and pay debt service costs in amounts consistent with past trends. Evening parking rates were adjusted in early 2006; rates may be adjusted again during the 2007-2008 biennium depending on updated financial forecasts.

Parking Garage Operations Fund

	Summit	2005	2006	2007	2008
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Pacific Place Garage Budget Control Level	46011	6,589,324	6,964,114	7,185,000	7,420,000
Department Total		6,589,324	6,964,114	7,185,000	7,420,000
		2005	2006	2007	2008
Resources		Actual	Adopted	Proposed	Proposed
Other		6,589,324	6,964,114	7,185,000	7,420,000
Department Total		6,589,324	6,964,114	7,185,000	7,420,000

Parking Garage Operations Fund

Pacific Place Garage Budget Control Level

Purpose Statement

This provides appropriation authority for the City's expenses to operate the Pacific Place Garage located between Sixth and Seventh Avenues and Pine and Olive Streets in downtown Seattle. The City took over responsibility for the Garage in November 1998.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Pacific Place Garage	6,589,324	6,964,114	7,185,000	7,420,000

Parking Garage Operations Fund

2007 - 2008 Estimated Revenues for the Parking Garage Operations Fund

Summit Code	Source	2005 Actuals	2006 Adopted	2007 Proposed	2008 Proposed
461110	Interest Earnings	58,732	75,000	75,000	75,000
462300	Parking Fees (net of sales tax)	6,179,882	6,738,400	7,200,000	7,400,000
	Total Revenues	6,238,614	6,813,400	7,275,000	7,475,000
379100	Use of (Contribution to) Fund Balance	350,710	150,714	(90,000)	(55,000)
	Total Resources	6,589,324	6,964,114	7,185,000	7,420,000

Parking Garage Operations Fund

Parking Garage Operations Fund

	2005 Actuals	2006 Adopted	2006 Revised	2007 Proposed	2008 Proposed
Beginning Fund Balance	817,401	555,989	466,691	315,977	405,977
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	6,238,614	6,813,400	6,813,400	7,275,000	7,475,000
Less: Actual and Budgeted Expenditures	6,589,324	6,964,114	6,964,114	7,185,000	7,420,000
Ending Fund Balance	466,691	405,275	315,977	405,977	460,977
Total Reserves	0	0	0	0	0
Ending Unreserved Fund Balance	466,691	405,275	315,977	405,977	460,977

Cumulative Reserve Subfund

Department Description

The Cumulative Reserve Subfund (CRS), authorized under state law, is used primarily for maintenance and development of City capital facilities. The subfund is divided into two accounts, the Capital Projects Account and the Revenue Stabilization Account.

The Capital Projects Account provides funds for an array of capital projects, with a primary focus on maintaining and rehabilitating existing City facilities and includes the six subaccounts described below.

- The Real Estate Excise Tax I (REET I) Subaccount is funded by a 0.25% tax on real estate transactions. A portion of these proceeds is used to pay debt service on bonds issued in 1992 and refinanced in 1998 for low-income housing and recreation facilities.
- The Real Estate Excise Tax II (REET II) Subaccount is funded from an additional 0.25% tax on real estate transactions and is kept separate due to different state requirements regarding the use of these funds. REET II is used for a variety of capital projects authorized by state law.
- The South Lake Union Property Proceeds Subaccount receives funding from sales of certain surplus City property located adjacent to South Lake Union and investment earnings attributable to the subaccount. Guidance on the use of these funds is generally governed by Resolution 30334.
- The Unrestricted Subaccount receives funding from a variety of sources, including a portion of street vacation revenues, transfers of General Fund balances, property sales, investment earnings (net of investment earnings attributable to the South Lake Union Property Proceeds Subaccount and the Asset Preservation Subaccount - Fleets and Facilities), and other unrestricted contributions to the Cumulative Reserve Subfund.
- The Asset Preservation Subaccount - Fleets and Facilities receives a portion of the funds collected from space rent charges on certain Fleets and Facilities Department (FFD) facilities and interest earned on subaccount balances. Use of these funds is limited to asset preservation expenses in certain FFD facilities. Unappropriated funds in the Asset Preservation Subaccount are designated as a Large Expense Project Reserve per Resolution 30812, and thus are intended for future appropriation to very costly asset preservation projects.
- The Street Vacation Subaccount receives funding from a portion of street vacation revenues. In 2001, the state Legislature made major changes in the law pertaining to vacation compensation. These changes allowed cities, in certain circumstances, to charge a vacation fee that is the full-appraised value of the right-of-way and mandated that least one half of the vacation compensation fees received be dedicated to the acquisition, improvement, development, and related maintenance of public open space or transportation capital projects within the city. This subaccount tracks those funds.

The Revenue Stabilization Account, created through Ordinance 119761, provides a cushion from the impact of sudden, unanticipated shortfalls in revenue due to economic downturns that could undermine City government's ability to maintain services. The account is limited by ordinance to 2.5% of the prior year tax revenues. There is approximately \$8.1 million held within the account as of July 1, 2006.

Appropriations shown from the Cumulative Reserve Subfund (CRS) on the following pages are for special purposes, such as debt service payments and the City's Tenant Relocation Assistance Program. Actual appropriations for capital projects funded by the CRS are made in the appropriate department's section, with the exception of the following special projects. Department capital projects are fully described in the 2007-2012 Proposed Capital Improvement Program.

Proposed Policy and Program Changes

Continued strength in the local real estate market results in a forecast of Real Estate Excise Tax (REET) revenue of over \$49 million per year in 2007 and 2008, nearly double the amount forecast at the beginning of the last biennium. Through legislation that accompanies the 2007-2008 Proposed Budget, the Mayor proposes the following new financial policies for the use of the Cumulative Reserve Subfund, including REET revenue.

Beginning in 2007, at least \$30 million per year from the Cumulative Reserve Subfund Capital Project Account shall be allocated for asset preservation. This amount shall be adjusted annually for inflation. Although far from a revised annual target of \$44 million as recommended by the Executive's 2002 Asset Preservation Study, funding at this level is in keeping with the City's major maintenance policies, adopted by Resolution 30365.

SDOT will receive at least \$9 million in 2007 and \$5 million annually thereafter, in addition to level funding for the NSF/CRF program and existing debt service. In recent years, SDOT has received an increasingly large amount of REET, averaging about \$9 million annually, except for a large spike in 2006.

The CRS will cover the gap between actual costs and originally committed funds for the Fire Facility and Emergency Response Levy Program. Some debt will be needed to match the timing of expenditures to the available CRF. The term of the debt will match the term of the original Levy.

Beginning in 2007 and except for prior commitments and the fire facilities projects described above, no new debt service for new facilities shall be charged to Real Estate Excise Tax revenues.

In order to protect the City from downside risk in years when REET revenues do not meet forecast, the Executive proposes continuing the City's practice of maintaining a projected fund balance of about \$5 million in each of the REET I and REET II subaccounts.

Beginning in 2007 and except for transportation projects described above, REET revenues would not be used for future voter-approved projects or levy programs.

In keeping with the City's commitment to maintaining its existing infrastructure, the highest priority use for any revenues received above forecast would be enhanced asset preservation.

Continued strength in the local real estate market results in a forecast of Real Estate Excise Tax (REET) revenue of over \$49 million per year in 2007 and 2008, nearly double the amount forecast at the beginning of the last biennium. Through legislation that accompanies the 2007-2008 Proposed Budget, the Mayor proposes the following new financial policies for the use of the Cumulative Reserve Subfund (CRS), including REET revenue.

Beginning in 2007, at least \$30 million per year from the Cumulative Reserve Subfund Capital Project Account shall be allocated for asset preservation. This amount shall be adjusted annually for inflation. Although far from a revised annual target of \$44 million as recommended by the Executive's 2002 Asset Preservation Study, funding at this level is in keeping with the City's major maintenance policies, adopted by Resolution 30365.

SDOT will receive at least \$9 million in 2007 and \$5 million annually thereafter, in addition to level funding for the NSF/CRF program and existing debt service. In recent years, SDOT has received an increasingly large amount of REET, averaging about \$9 million annually, except for a large spike in 2006.

The CRS will cover the gap between actual costs and originally committed funds for the Fire Facility and Emergency Response Levy Program. Some debt will be needed to match the timing of expenditures to the available CRS. The term of the debt will match the term of the original Levy.

Beginning in 2007 and except for prior commitments and the fire facilities projects described above, no new debt service for new Facilities shall be charged to Real Estate Excise Tax revenues.

In order to protect the City from downside risk in years when REET revenues do not meet forecast, the Executive proposes continuing the City's practice of maintaining a projected fund balance of about \$5 million in each of the REET I and REET II subaccounts.

Beginning in 2007 and except for transportation projects described above, REET revenues would not be used for future voter-approved projects or levy programs.

In keeping with the City's commitment to maintaining its existing infrastructure, the highest priority use for any revenues received above forecast would be enhanced asset preservation.

Cumulative Reserve Subfund appropriations in the 2007-2008 Proposed Budget are guided by these policies. Over \$67 million is appropriated from the CRS in 2007, including over \$60 million from the REET subaccounts. Individual projects and programs are described in detail in the departmental sections of the 2007-2012 Proposed Capital Improvement Program. In addition, funds have been held in reserve for several specific uses. In early 2006, the Mayor solicited proposals from the public for CIP projects. A number of those projects were incorporated into departmental budget requests or were funded through the annual NSF/CRF process. The Mayor proposes reserving \$500,000 in each year of the biennium to fund additional projects identified by citizens. DOF will work with departments to refine the requests and select proposed projects for funding through supplemental legislation in 2007 or the mid-biennium budget proposal. There is also \$1 million set aside for Library major maintenance in anticipation of funding requests resulting from the completion of the Library Asset Management Plan and \$1 million in 2008 for the annual NSF/CRF process.

CRS

	Summit	2005	2006	2007	2008
Appropriations	Code	Actual	Adopted	Proposed	Proposed
1998B Capital Facilities Refunding REET I Budget Control Level	CCE00	0	2,946,013	2,946,013	2,946,013
Artwork Conservation - OACA - CRF-UR Budget Control Level	V2ACGM	0	120,000	195,000	170,000
Design Commission - CRF-UR Budget Control Level	U2900-CRF	0	0	350,526	359,289
Other Drainage CIP REET I Budget Control Level	C335B-CRF	0	100,000	103,000	0
Tenant Relocation Assistance Program - CRF-UR Budget Control Level	2UU50	0	179,000	80,000	80,000
Tenant Relocation Assistance Program REET I Budget Control Level	2UU51	0	0	200,000	205,000
Department Total		0	3,345,013	3,874,539	3,760,302
		2005	2006	2007	2008
Resources		Actual	Adopted	Proposed	Proposed
Other		0	3,345,013	3,874,539	3,760,302
Department Total		0	3,345,013	3,874,539	3,760,302

1998B Capital Facilities Refunding REET I Budget Control Level**Purpose Statement**

The following appropriation from the Cumulative Reserve Subfund will cover debt service on 1998 Series B Limited Tax General Obligation bonds which were issued to refund bonds issued in 1992 at lower interest rates.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
1998B Capital Facilities Refunding	0	2,946,013	2,946,013	2,946,013

Artwork Conservation - OACA - CRF-UR Budget Control Level

Purpose Statement

The Arts Conservation Program, administered by the Office of Arts & Cultural Affairs, includes professional assessment, conservation, repair, routine and major maintenance and relocation of artwork for both the City's 400-piece, permanently sited art collection and the 2,700-piece portable artwork collection. The entire collection is an asset to the City and while major maintenance is generally not required for the new artwork entering the collection, professional routine care and responses to vandalism are necessary to protect this investment.

Summary

Add \$75,000 in 2007 and \$50,000 in 2008 to meet the increased demand for artwork conservation. Since 1998, the City's permanently sited artworks have grown by 30 percent, and the increased size of the collection has created a backlog in routine and major maintenance. The added funding expands an existing 0.5 FTE Maintenance Laborer to a 1.0 FTE, and provides resources to contract for major maintenance. The position add is reflected in the Office of Arts and Cultural Affairs budget.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Artwork Conservation - OACA	0	120,000	195,000	170,000

Design Commission - CRF-UR Budget Control Level

Purpose Statement

The purpose of the Design Commission is to advise the Mayor, City Council and City departments on the design of capital improvements and other projects that shape Seattle's public realm. The goals of the Commission are to ensure that public facilities and projects within the City's right-of-way incorporate design excellence, that City projects achieve their goals in an economical manner and fit the City's design goals.

Summary

Increase budget by \$351,000 to fully fund the Design Commission program through the Cumulative Reserve Subfund. This program has previously been funded through fees collected on each Capital Improvement Program project which was determined to be eligible for Design Commission review. The new funding mechanism will reduce the administrative burden of the program. The program remains in the Department of Planning and Development.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Design Commission - CRF-UR	0	0	350,526	359,289

Other Drainage CIP REET I Budget Control Level

Purpose Statement

The purpose of the Other Drainage CIP Budget Control Level is to fund a retrofit assessment on City facilities. The assessment includes a review of City facilities to identify capital investments and changes to operational procedures related to stormwater management. Seattle Public Utilities is reimbursed by the Cumulative Reserve Subfund for this project.

Summary

The Citywide Facilities Assessment will receive an additional \$103,000 in 2007 to conduct phase two of its survey of City facilities. The survey will identify deficiencies and corrective actions for stormwater and pollution source control on the remainder of City facilities not assessed during phase one.

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Other Drainage CIP BCL Program	0	100,000	103,000	0

Tenant Relocation Assistance Program - CRF-UR Budget Control Level

Purpose Statement

The purpose of the Tenant Relocation Assistance Program Budget Control Level is to allow the City to pay for relocation assistance to low-income tenants displaced by development activity, as authorized by SMC 22.210 and RCW 59.18.440.

Summary

Reduce budget by \$99,000, so that only the staff costs for the Tenant Relocation Assistance Program are paid for with Cumulative Reserve Subfund unrestricted funds. Current staffing for this program is 1.0 Housing Ordinance Specialist. The actual tenant relocation assistance grants are paid for in 2007 out of Real Estate Excise Tax, per State law (RCW 82.46.010).

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Tenant Relocation Assistance Program	0	179,000	80,000	80,000

Tenant Relocation Assistance Program REET I Budget Control Level

Purpose Statement

The purpose of the Tenant Relocation Assistance Program Budget Control Level is to allow the City to pay for relocation assistance to low income tenants displaced by development activity, as authorized by SMC 22.210 and RCW 59.18.440.

Summary

Increase budget by \$200,000 to pay for tenant relocation assistance grant to qualifying low income tenants. These payment were previously paid for exclusively out of the Cumulative Reserve Subfund unrestricted account. State law allows for these payments to be made out of Real Estate Excise Tax (RCW 82.46.010).

	2005	2006	2007	2008
Expenditures	Actual	Adopted	Proposed	Proposed
Tenant Relocation Assistance Program REET I	0	0	200,000	205,000

Sources/Uses of Funds for CRS

	REET I Subaccount (00163)	REET II Subaccount (00161)	Unrestricted Subaccount (00164)	Street Vacation Subaccount (00169)	South Lake Union Account (00167)	FFD Asset Preservation Subaccount (00168)
2006 Beginning Fund Balance	\$29,666,175	\$32,617,337	(\$5,319,810)	(\$236,326)	\$325,996	\$4,261,130
Carryover Budget Authority	(\$15,454,361)	(\$16,720,221)	(\$5,391,939)	(\$458,285)	(\$116,441)	(\$2,602,958)
2006 Sources - Revised						
Real Estate Excise Tax	\$25,693,190	\$25,693,190	\$0	\$0	\$0	\$0
Street Vacation	\$0	\$0	\$650,000	\$650,000	\$0	\$0
Transfer in from FFD	\$0	\$0	\$0	\$0	\$0	\$2,890,000
Other	\$0	\$0	\$8,639,000	\$0	\$0	\$0
Total Sources	\$39,905,004	\$41,590,306	(\$1,422,749)	(\$44,611)	\$209,555	\$4,548,172
2006 Uses - Revised						
2006 Appropriations	\$24,309,070	\$27,991,000	\$5,990,000	\$19,000	\$0	\$2,890,000
2006 Supplementals	\$760,000	\$2,578,000	\$3,117,000	\$0	\$0	\$0
Transfer to General Fund	\$0	\$0	\$0	\$0	\$0	\$0
Year-End Unreserved Fund Balance	\$14,835,934	\$11,021,306	(\$10,529,749)	(\$63,611)	\$209,555	\$1,658,172
Total Uses	\$39,905,004	\$41,590,306	(\$1,422,749)	(\$44,611)	\$209,555	\$4,548,172
2007 Sources - Proposed						
Beginning Unreserved Fund Balance	\$14,835,934	\$11,021,306	(\$10,529,749)	(\$63,611)	\$209,555	\$1,658,172
Real Estate Excise Tax	\$24,283,388	\$24,283,388	\$0	\$0	\$0	\$0
Street Vacation	\$0	\$0	\$182,500	\$182,500	\$0	\$0
Transfer in from FFD	\$0	\$0	\$0	\$0	\$0	\$4,000,000
Other	\$0	\$0	\$14,248,000	\$0	\$0	\$0
Total Sources	\$39,119,322	\$35,304,694	\$3,900,751	\$118,889	\$209,555	\$5,658,172
2007 Uses - Proposed						
2007 Appropriations	\$32,492,886	\$27,807,000	\$3,262,957	\$0	\$0	\$3,854,000
Reserve for Capehart			\$3,417,000			
Reserve for Citizen CIP Suggestion	\$500,000		\$0	\$0	\$0	\$0
Year-End Unreserved Fund Balance	\$6,126,436	\$7,497,694	(\$2,779,206)	\$118,889	\$209,555	\$1,804,172
Total Uses	\$39,119,322	\$35,304,694	\$3,900,751	\$118,889	\$209,555	\$5,658,172
2008 Sources - Proposed						
Beginning Unreserved Fund Balance	\$6,126,436	\$7,497,694	(\$2,779,206)	\$118,889	\$209,555	\$1,804,172
Real Estate Excise Tax	\$24,801,845	\$24,801,845	\$0	\$0	\$0	\$0
Street Vacation	\$0	\$0	\$236,000	\$236,000	\$0	\$0
Transfer in from FFD	\$0	\$0	\$0	\$0	\$0	\$4,000,000
Other	\$0	\$0	\$7,624,000	\$0	\$0	\$0
Total Sources	\$30,928,281	\$32,299,539	\$5,080,794	\$354,889	\$209,555	\$5,804,172
2008 Uses - Proposed						
2008 Appropriations	\$24,286,000	\$26,476,000	\$4,864,956	\$0	\$0	\$2,506,000
Reserve for Library MM	\$1,000,000					
Reserve for NSF/CRF/ Citizen CIP suggestion	\$500,000	\$1,000,000	\$0	\$0	\$0	\$0
Year-End Unreserved Fund Balance	\$5,142,281	\$4,823,539	\$215,838	\$354,889	\$209,555	\$3,298,172
Total Uses	\$30,928,281	\$32,299,539	\$5,080,794	\$354,889	\$209,555	\$5,804,172

The above table excludes the Revenue Stabilization Account, created through Ordinance 119761 to provide a cushion from the impact of sudden, unanticipated shortfalls in revenue due to economic downturns that could undermine City government's ability to maintain services. The account is limited by ordinance to 2.5% of the prior year tax revenues. There is approximately \$8.1 million held within the account as of July 1, 2006.

Unappropriated funds in the Asset Preservation Subaccount (portrayed above as "unreserved fund balance") are designated as a Large Expense Project Reserve per Resolution 30812, and thus are intended for future appropriation to very costly asset preservation projects.

Debt Appropriation

City Debt

In addition to the regular operating budget, the City uses bonds and property tax levies to fund a variety of special capital improvement projects. The City's budget must include funds to pay interest due on outstanding bonds and to pay the principal amount of bonds at maturity. The City has issued three types of debt to finance its capital improvement programs:

Unlimited Tax General Obligation Bonds

The City may issue Unlimited Tax General Obligation Bonds (UTGO) for capital purposes if a proposition authorizing their issuance is approved by 60% of the voters in an election in which the number of voters exceeds 40% of the voters in the most recent general election. Payment of principal and interest is backed by the "full faith and credit" of the City. This means that the City commits itself to include in its property tax levy an amount that is sufficient to pay principal and interest on the bonds. Property taxes levied to pay debt service on UTGO bonds are not subject to the statutory limits in state law on the taxing authority of local governments, which is why UTGO bonds are "unlimited." However, state law does limit the amount of UTGO bonds that can be outstanding at any time to 7.5% of assessed valuation: 2.5% for open space and park facilities, 2.5% for utility purposes, and 2.5% for general purposes. As of December 31, 2005, there were approximately \$194 million in UTGO bonds outstanding. Outstanding UTGO bonds for utility purposes totaled \$18 million.

Limited Tax General Obligation Bonds

The City Council may authorize the issuance of Limited Tax General Obligation Bonds (LTGO), also known as Councilmanic bonds, in an amount up to 1.5% of assessed valuation without a vote of the people. The City pledges its full faith and credit to the payment of principal and interest on LTGO bonds, but this pledge must be fulfilled within the statutory limitation on the City's taxing authority. Thus, these are "limited" general obligation bonds. The combination of UTGO bonds issued for general purposes and LTGO bonds cannot exceed 2.5% of assessed valuation. If LTGO bonds are issued up to the 1.5% ceiling, then UTGO bonds for general purposes are limited to 1% of assessed value.

The City also guarantees debt issued by its Public Development Authorities (PDAs) under certain circumstances. As of December 31, 2005, the guarantees totaled \$94 million out of \$799 million outstanding LTGO debt. Guarantees count against the City's LTGO debt capacity.

Revenue Bonds

Revenue bonds are used to provide financing for the capital programs of City Light and the three utilities, Water, Drainage and Wastewater, and Solid Waste, which are grouped together in Seattle Public Utilities. The City does not pledge its full faith and credit to the payment of debt service on revenue bonds. Payment of principal and interest on the bonds issued by each utility is derived solely from the revenues generated by the issuing utility. No tax revenues are used to pay debt service. When revenue bonds are sold, the City commits itself to set fees and charges for the issuing utility that will be sufficient to pay all costs of operations and maintenance, and all payments of principal and interest on the bonds. While the amount of revenue bonds is not subject to statutory limits, there are practical limitations in that it may not be possible to sell revenue bonds if the amount of bonds outstanding grows to the point that the financial community questions the ability of the issuing utility to make timely payments of principal and interest on the bonds.

Forms of Debt Authorized by State Law

Table 1 on the following page summarizes the conditions and limitations that apply to the issuance of the three types of debt issued by the City.

Debt Appropriation

Table 1 – Summary of Conditions and Limitations for City Debt Issuances

Form of Debt	Voter Approval Required	Source of Repayment	Statutory Limitation	Current Limit*	Outstanding 12-31-05*
Unlimited Tax General Obligation Bonds (UTGO)					
Parks & Open Space	Yes	Property Tax	2.5% of AV	\$2.4 Billion	\$0
Utilities	Yes	Property Tax	2.5% of AV	\$2.4 Billion	\$18 Million
General Purposes	Yes	Property Tax	1.0 % of AV**	\$957 Million	\$176 Million
Limited Tax General Obligation Bonds (LTGO)	No	Taxes and Other Revenues	1.5% of AV**	\$1.4 Billion	\$799 Million***
Utility Revenue	No	Utility Revenues	None	None	\$2.6 Billion

* As of 12/31/05, assuming the latest certified assessed value of \$98 billion, issued on February 17, 2006, for taxes payable in 2006.

** The sum of UTGO and LTGO debt for general purposes cannot exceed 2.5% of assessed valuation.

***Includes \$94 million of PDA debt guarantees.

City Debt Management Policies and Bond Ratings

The use of debt financing by the City is subject not only to state law, but also to the debt management policies adopted by the Mayor and City Council. According to these policies, a capital project should be financed with bond proceeds only under the following circumstances:

- in emergencies;
- when the project being financed will produce revenues that can be used to pay debt service on the bonds; or
- when the use of debt will result in a more equitable sharing of the costs of the project between current and future beneficiaries of the project.

It is the last of these circumstances that most often justifies the use of debt financing. Paying for long-lived assets, such as libraries or parks, from current tax revenues would place a large burden on current taxpayers, while allowing future beneficiaries to escape the burden of payment. The use of debt effectively spreads the cost of acquiring or constructing capital assets over the life of the bonds. The City's debt management policies require that 12% of the City's LTGO total issuance capacity be reserved for emergencies. They also state that net debt service on LTGO bonds (defined as total debt service, minus debt service paid from project revenues) should not exceed 9% of the General Fund budget, and should remain below 7% under most circumstances.

The City has earned very high ratings on its bonds as a result of a strong economy and prudent financial practices. The City's UTGO debt is rated Aaa by Moody's Investors Service, AAA by Fitch IBCA, and AAA by Standard & Poor's (S&P), which are the highest possible levels. The City's LTGO debt is rated AAA by S&P, AA+ by Fitch and Aa1 by Moody's. In addition, the City's utilities have very high ratings for revenue debt, reflecting sound finances and good management. Moody's rates SPU Water and Drainage and Wastewater debt at the Aa2 level, City Light Aa3, and SPU Solid Waste Aa3. S&P rates SPU Water at AA and Drainage and Wastewater at AA-, City Light at A+ and SPU Solid Waste at A+.

2007 Projected Bond Issue

In 2007, the City expects to issue approximately \$55 million of limited tax general obligation bonds for a variety of purposes. Table 2 lists the financed projects and other details of the financing plan. Bond proceeds will be deposited into the 2007 Multipurpose Bond Fund. City departments responsible for all or portions of projects in Table 2 will then draw money from this Fund as appropriated to implement the projects. The appropriations for those funds are in the respective departments' pages of this budget book.

Debt Appropriation

Table 2 - 2007 Various Purpose LTGO Bond Issuances - in \$1,000s

Purpose	Debt Service Funding Source	Issued Capital	Capital & Issuance Cost	Term (yrs.)	Rate (est.)	Debt Service Proposed 2007	Debt Service Proposed 2008
Zoo Garage	REET I / PARKS ⁽¹⁾	18,300	18,849	20	5.0%	471	1,512
Northgate Land Acquisition	REET I (Parks)	9,550	9,837	20	5.0%	246	789
Magnuson Park Building 27 Renovation	REET II (Parks)	7,000	7,210	20 ⁽²⁾	5.0%	180	361
Aquarium	PARKS ⁽³⁾	6,384	6,576	8 ⁽⁴⁾	4.5%	148	296
Parking Pay Stations	SDOT	3,400	3,502	5	4.0%	70	787
Alaska Tunnel/Seawall	REET II (SDOT)	4,000	4,120	10	4.5%	93	521
Monorail	CRF-U (Center)	4,500	4,635	10	4.5%	104	586
Total		53,134	54,728			1,312	4,851

- (1) Per Agreement with the Woodland Park Zoo Society (WPZS), it will pay 25% of 2007 debt service. The City will pay the other 75% out of REET I. In 2008, a projected \$437,260 of net operating income is expected to be available from the operation of the garage to pay debt service. WPZS will pay 25% of the remaining amount. The City will pay the other 75% of the remaining amount from REET I.
- (2) To accommodate the construction development schedule, these bonds will be structured as “interest only” through 2009. Tenant revenues will pay debt service starting in 2009.
- (3) Reimbursed by Seattle Aquarium Society (SEAS).
- (4) Amortization of debt is set by the Agreement with SEAS.

Table 3 – 2007 Multipurpose LTGO Bond Fund Issuance Costs Appropriation- \$1,000s

Issued Capital	Issuance Cost Factor	Issuance Cost Proposed 2007	Issuance Cost Proposed 2008
53,134	3%	1,594	N/A

Table 3 appropriates the costs of issuance for the 2007 LTGO bond issue. This money, estimated at 3% of the capital costs, is a legal appropriation from the 2007 Multipurpose LTGO Bond Fund. Table 4 on the following pages displays outstanding LTGO debt service requirements sorted by issuance; Table 5 displays the funds used to pay outstanding LTGO debt service, listing funding source and legal appropriation where applicable; and Table 6 appropriates and displays funds used to pay outstanding UTGO debt service.

Debt Appropriation

**Table 4 – Outstanding Limited Tax General Obligation Bonds Debt Service - Informational Only
Payment Debt Service by Bond Issuance – In \$1,000s**

Bond Series	Issued Amount	Purpose	Proposed 2007	Proposed 2008
1996C	40,520	Seattle Municipal Tower, Police Support Facility	336	336
1996D	17,000	Seattle Municipal Tower, Police Support Facility	2,537	2,537
1997A	26,670	Sand Point, Convention Center, Transportation	2,042	-
1998B	43,710	W. Seattle Bridge, Capital Facilities, Public Safety Facilities, Freeway Parking Garage, Historic Buildings (not refunded), Fire Apparatus, Seismic Studies, Garage Improvement	3,357	3,347
1998E	13,042	Deferred Interest Downtown Parking Garage	1,700	1,845
1998F	60,805	Downtown Parking Garage	3,144	3,144
1999B	85,500	Civic Center, Galer St, Police Precinct, Public Safety IT	3,335	3,341
2001	4,950	Ballard Neighborhood Center	400	400
2001	39,965	City Hall	2,634	2,620
2001	2,395	Civic Center Plan - Seattle Municipal Tower	230	233
2001	4,970	Civic Center Plan - Park 90/5	401	401
2001	5,270	Interbay Golf Facilities	424	424
2001	39,960	Justice Center	2,629	2,625
2001	3,315	Law, Safety and Justice Information Technology Projects	568	567
2001	5,285	Miscellaneous Information Technology	899	903
2001	2,905	Police Training Facility	233	233
2001	765	Sound Amplification, Benaroya Hall	96	98
2001	8,570	Southwest Precinct	694	692
2001	6,140	Training Facilities	495	493
2002	20,630	City Hall	1,359	1,355
2002	20,630	Justice Center	1,359	1,355
2002	4,870	Seattle Municipal Tower	466	468
2002	3,855	Seattle Municipal Tower - SPU	659	660
2002	8,765	McCaw Hall	840	840
2002	5,005	Civic Center Open Space	401	402
2002	8,980	Parks - Westbridge	723	721
2002	4,335	Public Safety IT	740	742
2002	29,525	Refunding of Historic Buildings Refunding, 1992 B	1,778	1,781
2002	725	Seattle Center Kitchen	93	95
2002	2,715	South West Precinct	217	217
2002	2,000	Univ. Way (long)	258	259
2002	2,020	West Seattle Swing Bridge	259	259
2002B	3,710	Refunding of 1993 bonds	805	-
2002B	14,000	Refunding of 1994 bonds	1,612	1,612
2002B	26,850	Various Capital Projects	3,096	3,081
2003	5,450	Alaskan Way Tunnel/Seawall & Mercer Corridor Project	671	671
2003	1,980	Seattle Municipal Tower Base	153	150
2003	2,275	Joint Training Facility	175	176
2003	8,890	Marion Oliver McCaw Hall (long)	503	503

Debt Appropriation

Bond Series	Issued Amount	Purpose	Proposed 2007	Proposed 2008
2003	4,055	Refunding of 1994 bonds - 2	499	500
2003	6,355	Roof/Structural Replacement and Repair	783	784
2003	2,830	SR 519	217	217
2004	16,646	Ref Concert Hall	1,772	1,771
2004	8,906	Ref 96A - 90/5 Acquisition	850	852
2004	66,253	Ref 96A - Seattle Municipal Tower Acquisition	6,330	6,329
2005	18,875	Pier 59	1,506	1,506
2005	2,265	Pier 59 Entry	183	179
2005	9,825	Pay Stations (SDOT)	2,252	2,253
2005	1,820	Mercer Corridor	416	418
2005	4,720	Alaskan Way Tunnel/Seawall	375	378
2005	1,395	Fremont Bridge Approaches	112	109
2005	1,420	Bridge Way North	278	277
2005	9,105	City Light Refund	4,872	-
2005	5,375	Library Garage	427	428
2005	3,290	SR519	645	644
2005	9,315	1995 Refunding	1,300	1,303
2005	10,145	1997A Refunding	497	1,312
2005	51,990	1999B Refunding	2,568	2,569
2006	5,220	Viaduct	391	394
2006	11,725	Park 90/5	1,066	1,067
2006	1,800	Pier 59	138	140
2006	2,475	Mercer Corridor Design	466	471
2006	1,490	SLU Streetcar	134	136
2006	2,195	Refunding 1995 - Ninth & Lenora	324	320
2007	18,849	Zoo Garage	471	1,512
2007	9,837	Northgate Land Acquisition	246	789
2007	7,210	Magnuson Park Building 27 Renovation	180	361
2007	6,576	Aquarium	148	296
2007	3,502	Parking Pay Stations	70	787
2007	4,120	Alaskan Way Tunnel/Seawall	93	521
2007	4,635	Monorail	104	586
Total of All Limited Tax (Non-voted) General Obligation Bonds Debt Service			72,030	68,793

Debt Appropriation

**Table 5 – Outstanding Limited Tax General Obligation Bonds Debt Service - Informational Only
Method of Payment for Principal and Interest Listed by Funding Source - In \$1,000's**

Bond Series	Funding Source For Debt Service Appropriated in Budget	Proposed 2007	Proposed 2008
Cumulative Reserve Subfund REET I			
1998B	Capital Facilities (CRF Special Project BCL #CC3002)	2,941	2,934
2002	Parks - Westbridge	600	600
2003	Roof/Structural Replacement and Repair	783	784
2005	Pier 59	1,506	1,506
2006	Pier 59	138	140
2007	Northgate Land Acquisition	246	789
2007	Zoo Garage	353	806
Subtotal - Cumulative Reserve Subfund REET I (Various Appropriations)		6,567	7,560
Cumulative Reserve Subfund REET II			
2005	Alaskan Way Tunnel / Seawall	375	378
2005	Fremont Bridge Approaches	112	109
2005	Bridge Way North	278	277
2005	SR 519	645	644
2006	Viaduct	391	394
2006	Mercer Corridor Design	466	471
2007	Magnuson Park Building 27 Renovation	180	361
2007	Alaskan Way Tunnel/Seawall	93	521
Subtotal - Cumulative Reserve Subfund REET II		2,540	3,155
Cumulative Reserve Subfund Unrestricted			
2002	Parks - Westbridge	84	81
2007	Monorail	104	586
Subtotal - Cumulative Reserve Subfund Unrestricted		188	667
Downtown Parking Garage Fund			
1998E	Downtown Parking Garage (FFD Parking Garage Operations BCL #46011)	1,700	1,845
1998F	Downtown Parking Garage (FFD Parking Garage Operations BCL #46011)	3,144	3,144
Subtotal		4,844	4,989
Fleets and Facilities Fund			
1996C	Seattle Municipal Tower	336	336
1996D	Seattle Municipal Tower	2,116	2,116
1996D	Park 90/5 Acquisition	93	93
1998B	Historic Building Debt	201	198
1998B	Seismic Fire	65	65
1998B	Municipal Garage	39	40
1999B	City Hall	313	314
1999B	Civic Center Open Space	631	634

Debt Appropriation

Bond Series	Funding Source For Debt Service Appropriated in Budget	Proposed 2007	Proposed 2008
1999B	Justice Center	799	800
1999B	SeaPark	359	359
2001	City Hall	2,634	2,620
2001	Justice Center	2,629	2,625
2001	Seattle Municipal Tower	230	233
2001	Park 90/5	88	88
2002	City Hall	1,359	1,355
2002	Justice Center	1,359	1,355
2002	Seattle Municipal Tower	466	468
2002	Civic Center Open Space	401	402
2002	Historic Building Debt	1,778	1,781
2003	Seattle Municipal Tower Base	153	150
2004	Park 90/5 Acquisition	187	187
2004	Seattle Municipal Tower Acquisition	6,330	6,329
2005	Refunding of 1999B - City Hall	554	552
2005	Civic Center Open Space	303	303
2005	Justice Center	1,410	1,412
2005	SeaPark	177	177
2006	Park 90/5 Refinance	-	-
	Subtotal - Fleets and Facilities Fund (Various Appropriations)	25,010	24,990
	General Fund - Finance General		
1996D	Park 90/5 Acquisition	286	286
1997A	Convention Center	362	-
1997A	Sand Point	462	-
1997A	Transportation	1,218	-
1998B	W. Seattle Bridge	110	110
1999B	Galer St.	1,042	1,042
1999B	S. Precinct	191	193
2001	Ballard Neighborhood Center	400	400
2001	Park 90/5	273	273
2001	Law, Safety and Justice Information Technology Projects	568	567
2001	Police Training Facility	233	233
2001	Southwest Precinct	694	692
2001	Training Facilities	421	419
2002	McCaw Hall	840	840
2002	Public Safety IT	740	742
2002	South West Precinct	217	217
2002	Univ. Way (long)	258	259
2002	West Seattle Swing Bridge	259	259
2002B	Refunding of 1993 bonds	805	-
2002B	Refunding of 1994 Bonds	1,612	1,612
2002B	Various Capital Projects	3,096	3,081
2003	Refunding of 1994 Bonds - 2	499	500

2007-2008 Proposed Budget

Debt Appropriation

Bond Series	Funding Source For Debt Service Appropriated in Budget	Proposed 2007	Proposed 2008
2003	Alaskan Way Tunnel/Seawall & Mercer Corridor	671	671
2003	Joint Training Facility	148	150
2004	Concert Hall (1996A)	1,772	1,771
2004	Park 90/5 Acquisition (1996A)	578	579
2005	Mercer Corridor	416	418
2005	City Light Refund	4,872	-
2005	Refunding of 95A - West Precinct	1,300	1,303
2005	Refunding of 97A - Convention Center	218	578
2005	Refunding of 97A - Sand Point	278	733
2005	Refunding of 99B - S. Precinct	125	125
2006	Park 90/5 Refinance	-	-
2006	SLU Streetcar	134	136
2006	Ref of 1995 Ninth & Lenora	324	320
	Subtotal - General Fund Finance General (FG BCL #Q5972010)	25,423	18,510
	Information Technology Fund		
2001	Miscellaneous Information Technology	899	903
	Subtotal - Information Technology Fund (DoIT BCL #D33)	899	903
	Parks and Recreation Fund		
2001	Interbay Golf Facilities	424	424
2002	Parks - Westbridge	39	40
2005	Pier 59 Entry	183	179
2007	Zoo	118	269
2007	Zoo Garage Operating Income	-	437
2007	Aquarium	148	296
	Subtotal - Parks and Recreation Fund (Various Appropriations)	912	1,645
	Seattle Center Fund		
2002	Seattle Center Kitchen	93	95
2003	Marion Oliver McCaw Hall (long)	503	503
	Subtotal - Seattle Center Fund (Debt BCL #SC680)	596	597
	Seattle Public Library		
2005	Various Purpose - Library Garage	427	428
	Subtotal - Seattle Public Library Fund	427	428
	SPU Drainage & Wastewater Fund		
1996D	Park 90/5 Acquisition	13	13
2001	Park 90/5	12	12
2001	Training Facilities	22	22
2002	Seattle Municipal Tower - SPU TI	198	198
2003	Joint Training Facility	8	8

Debt Appropriation

Bond Series	Funding Source For Debt Service Appropriated in Budget	Proposed 2007	Proposed 2008
2004	Refunding - Park 90-5 (1996A)	26	26
2006	Park 90/5 Refinance	-	-
	Subtotal - Drainage & Wastewater Fund (SPU D&W BCL #N000B)	278	278
SPU Solid Waste Fund			
1996D	Park 90/5 Acquisition	7	7
2001	Park 90/5	7	7
2001	Training Facilities	12	12
2002	Seattle Municipal Tower - SPU TI	109	109
2003	Joint Training Facility	4	4
2004	Refunding - Park 90-5 (1996A)	14	14
2006	Park 90/5 Refinance	-	-
	Subtotal - Solid Waste Fund (SPU SWU BCL #N000B)	153	153
SPU Water Fund			
1996D	Park 90/5 Acquisition	23	23
2001	Park 90/5	21	21
2001	Training Facilities	40	40
2002	Seattle Municipal Tower - SPU TI	353	353
2003	Joint Training Facility	14	14
2004	Refunding - Park 90-5 (1996A)	45	46
2006	Park 90/5 Refinance	-	-
	Subtotal - Water Fund (SPU Water General Expense BCL #N000B)	496	497
Transportation Fund			
2003	SR 519	217	217
2005	Parking Pay Stations	2,252	2,253
2007	Parking Pay Stations	70	787
	Subtotal - Transportation Fund (SDOT General Expense BCL #18002)	2,538	3,257
Bond Interest and Redemption Fund: Legal Appropriation			
2001	Sound Amplification, Benaroya Hall	96	98
2006	Park 90/5 Refinance	1,066	1,067
	Subtotal - Bond Interest and Redemption Fund (From Non-City Entities)	1,162	1,165
	Total - Allocation of all LTGO Debt Service	72,030	68,793

Debt Appropriation

Table 6 – Unlimited Tax General Obligation (UTGO) Bonds Debt Service Legal Appropriations- In \$1,000's

Bond Series	UTGO Bond Appropriation of Debt Service for Voter-Approved Debt	Proposed 2007	Proposed 2008
UTGO Bond Interest and Redemption Subfund			
1968A	Fire Station/Shops	471	478
1998A	Refunding-Sewer Improvement, Series 4; 1973-A UTGO Various Refunding, Neighborhood Improvement, Series 2, Sewer Improvement, Series 5, Neighborhood Improvement Series 3, Police/Seattle Center	4,884	4,904
1999A	Library Facilities	8,639	8,614
2002	Library Facilities	7,320	7,317
2002	Refunding of 1993 bonds	5,032	-
Total - UTGO Debt Service Appropriated Above		26,346	21,313

Cost Allocation

Central Service Departments and Commissions 2007-2008 Cost Allocation Factors

Central Service Department	Cost Allocation Factor
Office of Arts and Cultural Affairs	Negotiated MOA*
City Auditor	2004 and 2005 audit hours by department
Civil Service Commission	2001-2005 number of cases by department
Mayor's Office	Staff time and assignments (excluding SCL and SPU)
Office of Civil Rights	2004-2005 cases filed by department
Office of Intergovernmental Relations	Staff time and assignments by department
Office of Sustainability and Environment	2007-2008 Work Plan
Office of Planning and Management	100% General Fund or by MOA*
Office of Economic Development	100% General Fund or by MOA*
Fleets and Facilities Department	Various factors and allocations. See Appendix B(1) for details on services, rates, and methodologies.
Department of Executive Administration (DEA) and Department of Finance	Various factors and allocations. See Appendix B(2) for details on services, factors, and methodologies.
Department of Information Technology	Various factors and allocations. See Appendix B(3) for details on services, rates, and methodologies.
Law Department	2004-2005 hours by department for Civil Division; Public and Community Safety Division is charged 100% to the General Fund.
Legislative Department	City Clerk's Office based on number of Legislative items; Central Staff and Legislative Assistants on assignments.
Department of Neighborhoods	Citizens Service Bureau estimate by staff time.
Personnel Department	Various factors and allocations. See Appendix B(4) for details on services, factors, and methodologies.
State Examiner (State Auditor)	75% by Summit rows of data; 25% by Adopted 2006 FTEs
Emergency Management	2006 Adopted Budget dollar amount

**Memorandum of Agreement (MOA) on charges*

Cost Allocation

FLEETS AND FACILITIES DEPARTMENT BILLING METHODOLOGIES – B(1)

Service Provider	Org	Service Provided	Billing Methodology	Billing Method
Fleet Services				
Vehicle Leasing	A2212	<ul style="list-style-type: none"> Vehicles owned by, and leased from, Fleet Services 	<ul style="list-style-type: none"> Calculated rate per month based on lease rate components for vehicle depreciation, replacement inflation, routine maintenance, and overhead. 	Rates
		<ul style="list-style-type: none"> Vehicles owned directly by Utility Departments 	<ul style="list-style-type: none"> Calculated rate per month based on lease rate components but charged for overhead only as outlined in MOU with Utility 	Rates
Motor Pool	A2213	As needed daily or hourly rental of City Motor Pool vehicle	Actual Motor Pool vehicle usage based on published rates. Rates differ for car vs. van/truck and have hourly or mileage minimum and maximum rates.	Rates
Vehicle Maintenance	A2221	<ul style="list-style-type: none"> Vehicle Maintenance labor 	<ul style="list-style-type: none"> Actual maintenance hours used for vehicle maintenance services not included in vehicle lease rate, billed at \$74 per hour for all maintenance labor. 	Rates
		<ul style="list-style-type: none"> Vehicle parts and supplies 	<ul style="list-style-type: none"> Actual vehicle parts and supplies used for vehicle maintenance services not included in vehicle lease rate billed at cost plus 14% mark-up for tires and 25% mark-up for other maintenance parts and supplies. 	Rates
Fueling Services	A2232	Vehicle fuel from City-operated fuel sites	Actual price per gallon of fuel consumed plus 19 cents per gallon mark-up at unattended sites and 44 cents per gallon mark-up for tanker fuel service.	Rates
Facility Services				
Real Property Management	A3322	Office & other building space	<ul style="list-style-type: none"> Total costs of Property Mgmt Services by sector divided by rentable square-foot by space type equals rentable square-foot rate. Schedule 1 rate = \$34.93 Schedule 2 rate = \$7.09 	Cost Allocation to Depts. and General Fund
Real Property Management	A3322	Office & other building space	Service agreements with commercial tenants, building owners and/or affected departments.	Direct Charges

Cost Allocation

FLEETS AND FACILITIES DEPARTMENT BILLING METHODOLOGIES – B(1) (cont.)

Service Provider	Org	Service Provided	Billing Methodology	Billing Method
Facility Services (cont.)				
Building Maintenance	A3323	Crafts Services: <ul style="list-style-type: none"> • Plumbing • Carpentry • HVAC systems • Electrical • Painting 	<ul style="list-style-type: none"> • Regular maintenance built in to office space rent and provided as part of space rent. • Non-maintenance work (crafts) charged directly to service user(s) at \$97 per hour. 	Rates
Janitorial Services	A3324	Janitorial services	Janitorial services included in Schedule 1 rate charges in certain downtown buildings.	Internal transfer – costs are collected as part of building space rent
Parking Services	A3340	Parking services	Monthly parking costs for City vehicles are charged to department based on actual use. Hourly parking vouchers are sold to departments in advance of use, as requested. Vouchers for private tenants and personal vehicles of City staff are sold on monthly and hourly bases, as requested.	Rates
Warehousing Service	A3342	<ul style="list-style-type: none"> • Surplus materials • Records storage • Material storage • Paper and handling • Data delivery • Special deliveries 	<ul style="list-style-type: none"> • Commodity type, frequency, weighting by effort and time • Cubic feet and retrieval requests • Square-footage of space used • Paper usage by weight • Volume and frequency of deliveries • Volume, frequency, and distance of deliveries 	All Dept. Cost Allocation
Mail Messenger	A3343	Mail delivery	Actual pieces of mail delivered to client during 20+ day sample period	Cost Allocation to 6 Funds
Technical Services				
Capital Programs	A3311	<ul style="list-style-type: none"> • Project management • Space planning and design • Move coordination 	<ul style="list-style-type: none"> • Actual project management hours billed at prevailing hourly rate, determined by dividing division revenue requirement by annual forecast of project management billable hours. \$150 per hour. • Actual space planning hours billed at \$90 per hour. 	Rates

Cost Allocation

FLEETS AND FACILITIES DEPARTMENT BILLING METHODOLOGIES – B(1)

Service Provider	Org	Service Provided	Billing Methodology	Billing Method
Fleet Services				
Real Estate Services	A3313	Real estate transactions including acquisitions, dispositions, appraisals, etc.	Historical percentage of net operating budget after deducting resale expense, cost of service for CIP projects, and cost of 2 FTE dedicated to property disposition and master planning work related to City property in the neighborhoods.	Cost Allocation to Relevant Funds

Cost Allocation

DEPARTMENT OF EXECUTIVE ADMINISTRATION (DEA) AND DEPARTMENT OF FINANCE (DOF) COST ALLOCATION METHODOLOGIES – B(2)

Service Provider	Org	Service Provided	Billing Methodology
Department of Executive Administration			
Executive Management for DEA	C8108, C8109, C8170	Provide administrative services and policy direction for the department	Composite percent of all other Dept. of Executive Administration cost allocations
Risk Management	C8160	Provide liability claims and property/casualty program mgmt., loss prevention/control and contract review	Percent of actual number of claims paid over the past five years (2001-2005)
Accounting/Payroll	C8210	<ul style="list-style-type: none"> • Central accounting • Citywide payroll 	<ul style="list-style-type: none"> • Percent of staff time per department • 2006 Adopted Budget FTEs
Technology	C8410	Desktop computers and small capital equipment	Composite percent of other DEA cost allocations
Applications	C8420	Maintain and develop City Information Technology (IT) applications	Project and staff assignments; allocated to six funds plus FFD and DoIT
Summit	C8480	Maintain and develop the City's accounting system	System data rows
Human Resource Information System (HRIS)	C8481	Maintain and develop the City's personnel system	Weighted number of paychecks for active employees and retiree checks per year
Construction & Consultant Contracting	C8711	<ul style="list-style-type: none"> • Provide contracting support and admin. • Minority Business Devel. Fund admin. 	<ul style="list-style-type: none"> • 2004-2005 number of Contract Awards (50%) and dollar amount of Contract Awards (50%) • 100% General Fund
Purchasing	C8721	Provide centralized procurement services and coordination	Percent of staff time and assignments by department
Treasury Operations	C8312	Bank reconciliation, Warrant issuance	Staff time, voucher counts

Cost Allocation

DEPARTMENT OF EXECUTIVE ADMINISTRATION (DEA) AND DEPARTMENT OF FINANCE (DOF) COST ALLOCATION METHODOLOGIES – B(2) (cont.)

Service Provider	Org	Service Provided	Billing Methodology
Department of Executive Administration (cont.)			
Special Assessment District Admin.	C8312	Business Improvement Area (BIA) fiscal management	100% General Fund
Investments	C8320	Investment of City funds	Percent participation in the investment pool.
Remittance Processing	C8330	Processing of mail and electronic payments to Cash Receipt System	Number of Transactions
Parking Meter Collections	C8340	Collection of parking meter revenue	100% General Fund
Animal Control	C8560	Animal care and animal control enforcement	100% General Fund
Spay and Neuter Clinic	C8570	Spay and neuter services for pets of low-income residents	100% General Fund
Revenue and Licensing	C8510	Collection and enforcement of City taxes and license fees	100% General Fund
Consumer Affairs	C8550	<ul style="list-style-type: none"> • Verify accuracy of commercial weighing and measuring devices • Enforcement of Taxi Code 	100% General Fund
Department of Finance			
Finance	CZ615	City financial policies, planning, budget, and controls	Staff time and assignments
Financial Advisor	CZ120	Advisory Committee and special debt management analysis	2001-2005 Number of Bond Sales
Debt Management	CZ620	Debt financing for the City	2001-2005 Number of Bond Sales

Except as noted, DEA and DOF charges are generally six-fund allocated to the General Fund, SCL, SPU, Seattle Transportation, DPD, and Retirement.

Cost Allocation

DEPARTMENT OF INFORMATION TECHNOLOGY (DOIT) COST ALLOCATION METHODOLOGIES – B(3)

Program	Allocation Formula	Departments Affected
Data Backbone and Internet Services	Percent of adopted budget	Six-funds
Data Network Services	Billed on use of services; hourly rates for service changes; connection charge for all central campus offices except SCL	All departments except SCL, SPL
Enterprise Computing Services	Allocated to customer departments based on pages printed, devices supported, number of batch jobs, number of gigabytes, number of units of cabinet storage, and number of CPUs	Participants
Messaging, Collaboration, and Directory Services	Allocated to customer departments based on number email addresses (and BlackBerry units, where applicable)	All departments except SPL
Mid-Range Computing Services (Server Support)	Allocated to customers based on number of email addresses, number of CPUs, number of applications, number of operating systems, and number of Citrix accounts	Participants
Technical Support Services (Desktops)	Allocated to customer departments based on number of desktops and printers	Participants
Service Desk	Allocated to customer departments based on number of email addresses	Participants
Telephone System Services	Telephone rates; IVR: Funded based on historical usage	Telephone Rates: All departments IVR: Participants
Radio Network	Radio network access fee; monthly charge for leased equipment	Access fee: Police, Fire, SPU, Seattle Center Monthly lease charge: Participants
Communications Shop	Labor rates	Police, Fire, SPU, Seattle Center; other departments may select this service
Telecommunications Engineering & Project Management	Labor Rates	Optional
Citywide Web Team	Percent of adopted budget	Six-funds
Community Technology	Cable Subfund	External customers

Cost Allocation

DEPARTMENT OF INFORMATION TECHNOLOGY (DOIT) COST ALLOCATION METHODOLOGIES – B(3) (cont.)

Program	Allocation Formula	Departments Affected
Office of Cable Communications	Cable Subfund	Constituents
Seattle Channel	Cable Subfund	All departments
Technology Leadership and Enterprise Planning	Percent of adopted budget	Six-funds
Project Management Center of Excellence	Percent of adopted budget	Six-funds
Project Management Project Support	Percent of adopted budget	Participants
Department Management, including Vendor and Contract Management	Based on percent of each Fund's contribution to overall DoIT revenue recovery	Six-funds
TVSea/Video Services	Various	All departments

Cost Allocation

PERSONNEL DEPARTMENT COST ALLOCATION METHODOLOGIES – B(4)

Service Provider	Org	Service Provided	Billing Methodology
Alternative Dispute Resolution	N1145	<ul style="list-style-type: none"> • Mediation and facilitation • Conflict resolution training 	2006 Adopted Budget FTEs
Police and Fire Examinations	N1150	Administer exams for potential fire and police candidates	General Fund allocation and participant fees
Training Development and EEO (TDE)	N1160	<ul style="list-style-type: none"> • Administer employee training and recognition programs • Consulting 	2006 Adopted Budget FTEs
Employment	N1190	Recruit for open positions	2006 Adopted Budget FTEs
Benefit Administration	N1240	Administer Citywide health care insurance programs	2006 Adopted Budget FTEs
Human Resources	N1311	Provide policy guidance for Citywide personnel issues	2006 Adopted Budget FTEs
Director's Office	N1315	Provide policy guidance for Citywide personnel issues	2006 Adopted Budget FTEs
Information Management	N1360	Maintain Citywide personnel information	2006 Adopted Budget FTEs
Contingent Workforce Program	N1370	Administer temporary, work study, and intern programs	2006 Adopted Budget FTEs
Management Services, Finance and Technology	N1390	Provide finance, budget, and technology services	2006 Adopted Budget FTEs
Classification and Compensation	N1430	<ul style="list-style-type: none"> • Design and maintain classification and pay programs • Determine City position titles 	Number of Job Classifications
Labor Relations	N1440	<ul style="list-style-type: none"> • Administer labor statutes • Negotiate and administer collective bargaining agreements and MOUs 	Number of Represented Positions

Cost Allocation

PERSONNEL DEPARTMENT COST ALLOCATION METHODOLOGIES – B(4) (cont.)

Service Provider	Org	Service Provided	Billing Methodology
Personnel Department-Administered Subfunds			
Deferred Compensation	N1220	Administer deferred compensation (457 Retirement Plan) for City employees	Service fee charged to program participants
Industrial Insurance (Safety and Workers' Compensation)	N1230 and N1250	Collaborate with the Washington State Department of Labor and Industries, manage medical claims, time loss, preventative care, and workplace safety programs	Supported by the Industrial Insurance Subfund, billing is based on actual usage and pooled costs are based on three years of historical usage/data

Position Modifications

Position Modifications in the 2007 Proposed Budget

The following is the official list of position modifications proposed in the 2007 Budget, as presented in the departmental sections of this document. The modifications result from budget actions that reclassify positions, abrogate positions, create new positions, transfer existing positions between City departments, or change the status of a position, e.g. from full-time to part-time status. Unless otherwise noted, the modifications listed here will take effect on January 1, 2007.

Department	Position Title	Position Status	Number
Department of Executive Administration	Admin Spec II-BU	Full-Time	1
Department of Executive Administration	Civil Rights Anlyst	Full-Time	1
Department of Executive Administration	Info Technol Prof B-BU	Full-Time	(1)
Department of Executive Administration	IT Prgmmer Anlyst-Spec	Full-Time	(1)
Department of Executive Administration	Risk Mgmt Anlyst	Full-Time	1
Department of Executive Administration	Treasury Cashier	Full-Time	(1)
Department of Executive Administration	Treasury Cashier	Part-Time	2
Department of Executive Administration Total			2
Department of Finance	Paralegal	Part-Time	(1)
Department of Finance	StratAdvrs2,Exempt	Full-Time	3
Department of Finance Total			2
Department of Information Technology	Info Technol Prof B	Full-Time	5
Department of Information Technology	Info Technol Prof C	Full-Time	1
Department of Information Technology	Manager1,Exempt	Full-Time	(1)
Department of Information Technology	Manager2,Info Technol	Full-Time	1
Department of Information Technology	Mgmt Sysys Anlyst	Full-Time	1
Department of Information Technology	Plng&Dev Spec,Sr	Part-Time	(1)
Department of Information Technology	StratAdvrs1,CSPI&P	Full-Time	1
Department of Information Technology	Telecom Syst Installer,Sr	Full-Time	1
Department of Information Technology Total			8
Department of Neighborhoods	Com Garden Coord	Full-Time	1
Department of Neighborhoods	Executive1	Full-Time	1
Department of Neighborhoods	Manager1,CSPI&P	Full-Time	(1)
Department of Neighborhoods	StratAdvrs2,Exempt	Full-Time	(1)
Department of Neighborhoods	TBD(Records Use Only)	Part-Time	(1)
Department of Neighborhoods Total			(1)
Department of Parks and Recreation	Admin Spec I-BU	Full-Time	(2)
Department of Parks and Recreation	Admin Spec I-BU	Part-Time	(1)
Department of Parks and Recreation	Admin Spec II	Full-Time	1
Department of Parks and Recreation	Admin Staff Asst	Full-Time	2
Department of Parks and Recreation	Admin Staff Asst	Part-Time	1
Department of Parks and Recreation	Aquarium Biologist 2	Full-Time	(1)
Department of Parks and Recreation	Aquarium Biologist 3	Full-Time	1
Department of Parks and Recreation	Aquarium Sysys Op	Full-Time	1
Department of Parks and Recreation	Architect,Assoc	Full-Time	(1)
Department of Parks and Recreation	Capital Prjts Coord	Part-Time	(1)
Department of Parks and Recreation	Carpenter	Part-Time	1
Department of Parks and Recreation	Cashier	Part-Time	2
Department of Parks and Recreation	Civil Engrng Spec,Sr	Full-Time	(1)

Position Modifications

Department	Position Title	Position Status	Number
Department of Parks and Recreation	Ed Prgm Asst	Part-Time	3
Department of Parks and Recreation	Elctn	Part-Time	1
Department of Parks and Recreation	Envrnmntl Anlyst,Assoc	Full-Time	(1)
Department of Parks and Recreation	Envrnmntl Anlyst,Sr	Full-Time	1
Department of Parks and Recreation	Executive1	Part-Time	(1)
Department of Parks and Recreation	Exhibits Tech	Full-Time	(1)
Department of Parks and Recreation	Facilities Maint Wkr	Full-Time	4
Department of Parks and Recreation	Facilities Maint Wkr	Part-Time	2
Department of Parks and Recreation	Fin Anlyst,Asst	Full-Time	(1)
Department of Parks and Recreation	Gardener	Part-Time	1
Department of Parks and Recreation	Grants&Contracts Spec	Full-Time	(1)
Department of Parks and Recreation	Graphic Arts Designer	Full-Time	(1)
Department of Parks and Recreation	Graphic Arts Supv	Full-Time	(1)
Department of Parks and Recreation	Heating Plnt Tech	Part-Time	1
Department of Parks and Recreation	Laborer	Full-Time	(1)
Department of Parks and Recreation	Laborer	Part-Time	(4)
Department of Parks and Recreation	Landscape Architect	Full-Time	(1)
Department of Parks and Recreation	Maint Laborer	Full-Time	9
Department of Parks and Recreation	Maint Laborer	Part-Time	(1)
Department of Parks and Recreation	Manager1,Parks&Rec	Full-Time	2
Department of Parks and Recreation	Manager2,Parks&Rec	Full-Time	1
Department of Parks and Recreation	Naturalist	Part-Time	1
Department of Parks and Recreation	Naturalist,Sr	Full-Time	1
Department of Parks and Recreation	Parks Concss Coord	Full-Time	(1)
Department of Parks and Recreation	Parks Maint Aide	Full-Time	5
Department of Parks and Recreation	Parks Maint Aide	Part-Time	(5)
Department of Parks and Recreation	Parks Special Events Schdlr,Sr	Full-Time	1
Department of Parks and Recreation	Parks Special Events Schedlr	Full-Time	1
Department of Parks and Recreation	Parks Special Events Schedlr	Part-Time	1
Department of Parks and Recreation	Plng&Dev Spec II	Full-Time	(2)
Department of Parks and Recreation	Plumber	Part-Time	1
Department of Parks and Recreation	Pntr	Full-Time	1
Department of Parks and Recreation	Printing Equip Op	Full-Time	(1)
Department of Parks and Recreation	Printing Opns Supv	Full-Time	(1)
Department of Parks and Recreation	Public Ed Prgm Spec	Full-Time	(3)
Department of Parks and Recreation	Public Ed Prgm Supv	Full-Time	2
Department of Parks and Recreation	Radio Dispatcher	Part-Time	1
Department of Parks and Recreation	Rec Attendant	Full-Time	1
Department of Parks and Recreation	Rec Attendant	Part-Time	2
Department of Parks and Recreation	Rec Cntr Coord	Full-Time	1
Department of Parks and Recreation	Rec Cntr Coord,Asst	Full-Time	1
Department of Parks and Recreation	Rec Cntr Coord,Asst	Part-Time	1
Department of Parks and Recreation	Rec Leader	Full-Time	1
Department of Parks and Recreation	Rec Prgm Coord	Full-Time	(2)
Department of Parks and Recreation	Rec Prgm Coord,Sr	Full-Time	(1)
Department of Parks and Recreation	Rec Prgm Spec	Full-Time	1
Department of Parks and Recreation	Rec Prgm Spec,Sr	Full-Time	1
Department of Parks and Recreation	Stage Tech,Lead	Full-Time	1
Department of Parks and Recreation	Stage Tech,Lead	Part-Time	(1)
Department of Parks and Recreation	StratAdvsr1,Parks&Rec	Full-Time	(1)

Position Modifications

Department	Position Title	Position Status	Number
Department of Parks and Recreation	Tree Trimmer	Full-Time	2
Department of Parks and Recreation	Tree Trimmer,Lead	Full-Time	1
Department of Parks and Recreation	Util Laborer	Full-Time	(5)
Department of Parks and Recreation	Util Laborer	Part-Time	3
Department of Parks and Recreation	Volunteer Prgms Coord	Part-Time	1
Department of Parks and Recreation Total			22
Department of Planning and Development	Bldg Inspector,Sr(Expert)	Full-Time	4
Department of Planning and Development	Civil Engrng Spec,Sr	Full-Time	1
Department of Planning and Development	Elecl Inspector,Sr(Expert)	Full-Time	3
Department of Planning and Development	Housing Ordinance Spec	Full-Time	1
Department of Planning and Development	Housing Ordinance Spec	Part-Time	(1)
Department of Planning and Development	Housing/Zoning Inspector,Sr	Full-Time	1
Department of Planning and Development	Land Use Plnr II	Full-Time	7
Department of Planning and Development	Land Use Plnr III	Full-Time	5
Department of Planning and Development	Mech Plans Engr	Full-Time	1
Department of Planning and Development	Permit Spec	Full-Time	5
Department of Planning and Development	Permit Tech	Full-Time	1
Department of Planning and Development	Permit Tech,Sr	Full-Time	2
Department of Planning and Development	Personnel Spec,Asst	Full-Time	1
Department of Planning and Development	Personnel Spec,Asst	Part-Time	(1)
Department of Planning and Development	Plng&Dev Spec,Supvsng	Full-Time	(1)
Department of Planning and Development	Public Relations Spec	Full-Time	1
Department of Planning and Development	Site Review Engr Supvsng	Full-Time	1
Department of Planning and Development	StratAdvsr3,Exempt	Full-Time	1
Department of Planning and Development	Strucl Plans Engr,Sr	Full-Time	6
Department of Planning and Development	Trng&Ed Coord,Sr	Full-Time	1
Department of Planning and Development Total			39
Employees' Retirement System	Admin Spec I	Full-Time	1
Employees' Retirement System	Fin Anlyst	Full-Time	1
Employees' Retirement System Total			2
Fleets and Facilities Department	Capital Prjts Coord	Full-Time	3
Fleets and Facilities Department	Executive2	Full-Time	1
Fleets and Facilities Department	Elctn	Full-Time	1
Fleets and Facilities Department	Real Property Agent,Sr	Full-Time	(1)
Fleets and Facilities Department	StratAdvsr1,General Govt	Full-Time	1
Fleets and Facilities Department	StratAdvsr1,General Govt	Part-Time	1
Fleets and Facilities Department Total			6
Human Services Department	Actg Tech I	Full-Time	(1)
Human Services Department	Admin Spec I	Full-Time	2
Human Services Department	Admin Spec I-BU	Full-Time	(1)
Human Services Department	Admin Spec I-BU	Part-Time	1
Human Services Department	Admin Spec II	Full-Time	2
Human Services Department	Admin Spec II-BU	Full-Time	(2)
Human Services Department	Counslr	Full-Time	3
Human Services Department	Counslr,Asst	Full-Time	(1)
Human Services Department	Emplmnt Prgm Spec	Full-Time	(1)
Human Services Department	Executive1	Full-Time	2
Human Services Department	Info Technol Prof C	Full-Time	2
Human Services Department	Manager1,Human Svcs	Full-Time	2

Position Modifications

Department	Position Title	Position Status	Number
Human Services Department	Manager3,Human Svcs	Full-Time	(3)
Human Services Department	Mgmt Svcs Anlyst	Part-Time	1
Human Services Department	Mgmt Svcs Anlyst,Sr	Part-Time	1
Human Services Department	Plng&Dev Spec I	Full-Time	(1)
Human Services Department	Plng&Dev Spec II	Full-Time	2
Human Services Department	Plng&Dev Spec II	Part-Time	(1)
Human Services Department	Plng&Dev Spec,Sr	Full-Time	(2)
Human Services Department	Plng&Dev Spec,Sr	Part-Time	1
Human Services Department	Prgm Aide	Full-Time	1
Human Services Department	Prgm Aide	Part-Time	(5)
Human Services Department	Prgm Intake Rep	Full-Time	5
Human Services Department	Registered Nurse Consultant	Full-Time	2
Human Services Department	Social Svcs Aide	Full-Time	1
Human Services Department	Social Svcs Aide	Part-Time	(1)
Human Services Department	StratAdvsr2,Human Svcs	Full-Time	(1)
Human Services Department	Trng&Ed Coord	Full-Time	(1)
Human Services Department Total			7
Law Department	Admin Spec I	Part-Time	(1)
Law Department	Admin Spec II	Part-Time	1
Law Department	City Attorney,Asst	Full-Time	1
Law Department	City Attorney,Asst,Sr	Full-Time	2
Law Department	Legislative Intern	Part-Time	2
Law Department Total			5
Legislative Department	Admin Spec I	Full-Time	1
Legislative Department	Paralegal	Full-Time	1
Legislative Department Total			2
Office of Arts and Cultural Affairs	Arts Prgm Spec	Full-Time	1
Office of Arts and Cultural Affairs	Events Booking Rep	Full-Time	1
Office of Arts and Cultural Affairs	Events Booking Rep	Part-Time	(1)
Office of Arts and Cultural Affairs	Maint Laborer	Full-Time	1
Office of Arts and Cultural Affairs	Maint Laborer	Part-Time	(1)
Office of Arts and Cultural Affairs	Publc/Cultural Prgms Spec,Sr	Full-Time	1
Office of Arts and Cultural Affairs Total			2
Office of Economic Development	Admin Spec I	Full-Time	1
Office of Economic Development	StratAdvsr1,Exempt	Full-Time	1
Office of Economic Development Total			2
Office of Policy and Management	Plng&Dev Spec II	Part-Time	1
Office of Policy and Management	StratAdvsr2,Exempt	Full-Time	2
Office of Policy and Management Total			3
Office of Sustainability and Environment	StratAdvsr1,General Govt	Full-Time	1
Office of Sustainability and Environment Total			1
Office of the Mayor	Mayoral Staff Asst 2	Full-Time	1
Office of the Mayor	StratAdvsr2,Exempt	Full-Time	1
Office of the Mayor Total			2
Personnel Department	Actg Tech II	Part-Time	1
Personnel Department	Apprentice	Full-Time	25
Personnel Department	Dispute Resolution Mediator	Full-Time	1
Personnel Department	Dispute Resolution Mediator	Part-Time	(1)
Personnel Department	Personnel Anlyst,Asst	Full-Time	1
Personnel Department	Personnel Anlyst,Asst	Part-Time	(1)

Position Modifications

Department	Position Title	Position Status	Number
Personnel Department	StratAdvsr1,General Govt	Full-Time	1
Personnel Department	StratAdvsr2,Exempt	Full-Time	1
Personnel Department	StratAdvsr3,Exempt	Full-Time	2
Personnel Department Total			30
Seattle Center	Arts Prgm Spec	Full-Time	1
Seattle Center	Carpenter	Full-Time	1
Seattle Center	Elctn	Full-Time	1
Seattle Center	Events Booking Rep	Full-Time	2
Seattle Center	Events Svc Rep	Part-Time	1
Seattle Center	Gardener	Full-Time	1
Seattle Center	Graphic Arts Designer	Full-Time	1
Seattle Center	HVAC Tech	Full-Time	1
Seattle Center	Janitor-SC/Parks/Wtr	Part-Time	1
Seattle Center	Laborer	Full-Time	3
Seattle Center	Laborer	Part-Time	1
Seattle Center	Pntr	Full-Time	2
Seattle Center	Public Relations Spec	Full-Time	(1)
Seattle Center	Security Ofcr	Full-Time	2
Seattle Center	Stage Tech,Lead	Full-Time	(1)
Seattle Center	Stage Tech,Lead	Part-Time	1
Seattle Center	Util Laborer	Full-Time	(1)
Seattle Center Total			16
Seattle City Light	Accountant,Sr	Full-Time	1
Seattle City Light	Actg Tech II	Full-Time	(1)
Seattle City Light	Admin Spec I-BU	Full-Time	(1)
Seattle City Light	Admin Spec II-BU	Full-Time	(1)
Seattle City Light	Admin Spec III-BU	Part-Time	(1)
Seattle City Light	Cblspl-Net Area	Full-Time	(1)
Seattle City Light	Civil Engr Supv	Full-Time	1
Seattle City Light	Civil Engr,Sr	Full-Time	(1)
Seattle City Light	Civil Engrng Spec,Asst III	Full-Time	(1)
Seattle City Light	Elctn-Con	Full-Time	(1)
Seattle City Light	Elec Engrng Des Spec,Asst III	Full-Time	(1)
Seattle City Light	Elecl Pwr Sysys Engr,Prin	Full-Time	(2)
Seattle City Light	Elecl Pwr Sysys Engr,Prin-Prem	Full-Time	2
Seattle City Light	Elecl Pwr Sysys Engr-Premium	Full-Time	3
Seattle City Light	Exec Asst	Full-Time	1
Seattle City Light	Executive2	Full-Time	1
Seattle City Light	Manager3,Utills	Full-Time	1
Seattle City Light	Mat Controller	Full-Time	(1)
Seattle City Light	Ofc/Maint Aide	Full-Time	(6)
Seattle City Light	Ofc/Maint Aide	Part-Time	6
Seattle City Light	Plng&Dev Spec II	Full-Time	(1)
Seattle City Light	Plng&Dev Spec II	Part-Time	1
Seattle City Light	Store Clerk	Part-Time	(1)
Seattle City Light	StratAdvsr3,Utills	Full-Time	1
Seattle City Light	StratAdvsr3,Utills	Part-Time	2
Seattle City Light Total			0
Seattle Department of Transportation	Accountant,Prin	Full-Time	(2)
Seattle Department of Transportation	Accountant,Sr	Full-Time	1
Seattle Department of Transportation	Admin Spec I	Full-Time	1

Position Modifications

Department	Position Title	Position Status	Number
Seattle Department of Transportation	Admin Spec I	Part-Time	(1)
Seattle Department of Transportation	Admin Spec II	Full-Time	1
Seattle Department of Transportation	Admin Spec II	Part-Time	1
Seattle Department of Transportation	Admin Spec III	Full-Time	1
Seattle Department of Transportation	Admin Spec III	Part-Time	(1)
Seattle Department of Transportation	Asphalt Raker	Full-Time	1
Seattle Department of Transportation	Capital Prjts Coord,Sr	Part-Time	(1)
Seattle Department of Transportation	Cement Finisher	Full-Time	1
Seattle Department of Transportation	Civil Engr Supv	Full-Time	1
Seattle Department of Transportation	Civil Engr,Assoc	Part-Time	1
Seattle Department of Transportation	Civil Engr,Sr	Full-Time	2
Seattle Department of Transportation	Civil Engrng Spec,Assoc	Full-Time	5
Seattle Department of Transportation	Civil Engrng Spec,Assoc	Part-Time	(2)
Seattle Department of Transportation	Constr&Maint Equip Op	Full-Time	1
Seattle Department of Transportation	Executive2	Full-Time	2
Seattle Department of Transportation	Info Technol Prof A,Exempt	Full-Time	2
Seattle Department of Transportation	Info Technol Tech	Part-Time	(1)
Seattle Department of Transportation	Maint Laborer	Full-Time	5
Seattle Department of Transportation	Manager1,Fin,Bud,&Actg	Full-Time	2
Seattle Department of Transportation	Manager2,Exempt	Full-Time	1
Seattle Department of Transportation	Manager2,General Govt	Full-Time	(1)
Seattle Department of Transportation	Manager3,Engrng&Plans Rev	Full-Time	1
Seattle Department of Transportation	Manager3,Engrng&Plans Rev	Part-Time	(1)
Seattle Department of Transportation	Paralegal	Full-Time	1
Seattle Department of Transportation	Personnel Spec	Full-Time	(1)
Seattle Department of Transportation	Personnel Spec	Part-Time	1
Seattle Department of Transportation	Plnr,Assoc	Full-Time	1
Seattle Department of Transportation	Public Relations Spec,Sr	Part-Time	(1)
Seattle Department of Transportation	StratAdvrs1,General Govt	Full-Time	4
Seattle Department of Transportation	StratAdvrs1,General Govt	Part-Time	1
Seattle Department of Transportation	StratAdvrs2,General Govt	Full-Time	5
Seattle Department of Transportation	StratAdvrs3,General Govt	Full-Time	1
Seattle Department of Transportation	Transp Plnr,Assoc	Part-Time	1
Seattle Department of Transportation	Truck Drvr	Full-Time	2
Seattle Department of Transportation Total			35
Seattle Fire Department	Fire Lieut-Prev Inspector I	Full-Time	1
Seattle Fire Department	Fire Protection Engr	Full-Time	1
Seattle Fire Department	Fire Protection Engr,Sr	Full-Time	(1)
Seattle Fire Department	Fire Protection Engr,Sr	Part-Time	1
Seattle Fire Department	Firefr-90.46 Hrs	Full-Time	(4)
Seattle Fire Department	Firefr-Dispatcher-84 Hrs	Full-Time	6
Seattle Fire Department	Firefr-Prev Insp I	Full-Time	1
Seattle Fire Department	Public Relations Spec	Full-Time	1
Seattle Fire Department	Sfty&Hlth Spec,Sr	Full-Time	1
Seattle Fire Department	StratAdvrs1,Fin,Bud,&Actg	Full-Time	1
Seattle Fire Department	Warehouser	Full-Time	(2)
Seattle Fire Department Total			6

Position Modifications

Department	Position Title	Position Status	Number
Seattle Municipal Court	Info Technol Prof B-BU	Full-Time	(2)
Seattle Municipal Court	Prob Counslr-Asg Pers Recog	Full-Time	1
Seattle Municipal Court	Prob Counslr-Asg Pers Recog	Part-Time	(1)
Seattle Municipal Court	Prob Supv	Full-Time	1
Seattle Municipal Court Total			(1)
Seattle Police Department	Admin Spec I	Full-Time	(1)
Seattle Police Department	Admin Spec I-BU	Full-Time	(1)
Seattle Police Department	Admin Spec II-BU	Full-Time	1
Seattle Police Department	Info Technol Prof B-BU	Full-Time	3
Seattle Police Department	Info Technol Prof B-BU	Part-Time	(1)
Seattle Police Department	Info Technol Sysys Anlyst	Full-Time	1
Seattle Police Department	Info Technol Sysys Anlyst	Part-Time	1
Seattle Police Department	Latent Print Examiner	Full-Time	1
Seattle Police Department	Manager1,CL&PS	Full-Time	1
Seattle Police Department	Parking Enf Ofcr	Full-Time	6
Seattle Police Department	Parking Enf Ofcr Supv	Full-Time	(1)
Seattle Police Department	Photographer,Sr	Full-Time	1
Seattle Police Department	Plng&Dev Spec II	Full-Time	(1)
Seattle Police Department	Plng&Dev Spec,Sr	Full-Time	1
Seattle Police Department	Pol Lieut	Full-Time	1
Seattle Police Department	Pol Ofcr-Canine	Full-Time	1
Seattle Police Department	Pol Ofcr-Motorcycle	Full-Time	(5)
Seattle Police Department	Pol Ofcr-Patrl	Full-Time	4
Seattle Police Department	Pol Sgt-Motorcycle	Full-Time	(1)
Seattle Police Department Total			11
Seattle Public Utilities	Actg Tech II	Full-Time	(1)
Seattle Public Utilities	Actg Tech II	Part-Time	2
Seattle Public Utilities	Civil Engr,Assoc	Part-Time	2
Seattle Public Utilities	Civil Engr,Sr	Full-Time	1
Seattle Public Utilities	Civil Engr,Sr	Part-Time	8
Seattle Public Utilities	Civil Engrng Spec,Assoc	Full-Time	1
Seattle Public Utilities	Civil Engrng Spec,Assoc	Part-Time	1
Seattle Public Utilities	Civil Engrng Spec,Sr	Full-Time	1
Seattle Public Utilities	Constr&Maint Equip Op,Sr	Full-Time	2
Seattle Public Utilities	Economist,Sr	Part-Time	2
Seattle Public Utilities	Ed Prgm Asst	Full-Time	1
Seattle Public Utilities	Envrnmtl Anlyst,Sr	Full-Time	2
Seattle Public Utilities	Executive2	Full-Time	1
Seattle Public Utilities	Fin Anlyst,Sr	Part-Time	2
Seattle Public Utilities	Gardener,Sr	Full-Time	1
Seattle Public Utilities	Manager2,Utills	Full-Time	1
Seattle Public Utilities	Manager3,Utills	Full-Time	1
Seattle Public Utilities	Mgmt Sysys Anlyst	Full-Time	(1)
Seattle Public Utilities	Mgmt Sysys Anlyst,Asst	Part-Time	2
Seattle Public Utilities	Mgmt Sysys Anlyst,Sr	Full-Time	2
Seattle Public Utilities	Mgmt Sysys Anlyst,Sr	Part-Time	2
Seattle Public Utilities	Personnel Spec,Sr	Full-Time	1
Seattle Public Utilities	Plng&Dev Spec,Sr	Full-Time	2
Seattle Public Utilities	Pntr	Full-Time	3
Seattle Public Utilities	Public Ed Prgm Spec	Full-Time	1

Position Modifications

Department	Position Title	Position Status	Number
Seattle Public Utilities	Security Prgms Spec	Full-Time	1
Seattle Public Utilities	StratAdvsr1,General Govt	Part-Time	(1)
Seattle Public Utilities	StratAdvsr2,General Govt	Full-Time	1
Seattle Public Utilities	StratAdvsr2,Utills	Full-Time	1
Seattle Public Utilities	StratAdvsr2,Utills	Part-Time	4
Seattle Public Utilities	Util Svc Rep	Full-Time	1
Seattle Public Utilities	Wtr Pipe Wkr	Full-Time	8
Seattle Public Utilities	Wtrshd Resources Tech	Full-Time	1
Seattle Public Utilities Total			56
Citywide Total			257

Glossary

Abrogate: A request to eliminate a position. Once a position is abrogated, it cannot be administratively reinstated. If the body of work returns, a department must request new position authority from the City Council.

Appropriation: A legal authorization granted by the City's legislative authority (the City Council) to make expenditures and incur obligations for specific purposes.

Biennial Budget: A budget covering a two-year period.

Budget - Adopted and Proposed: The Mayor submits to the City Council a recommended expenditure and revenue level for all City operations for the coming fiscal year as the Proposed Budget. When the City Council agrees upon the revenue and expenditure levels, the Proposed Budget becomes the Adopted Budget, funds are appropriated, and legal expenditure limits are established.

Budget - Endorsed: The City of Seattle implements biennial budgeting through the sequential adoption of two one-year budgets. When adopting the budget for the first year of the biennium, the Council endorses a budget for the second year. The Endorsed Budget is the basis for a Proposed Budget for the second year of the biennium, and is reviewed and adopted in the fall of the first year of the biennium.

Budget Control Level: The level at which expenditures are controlled to meet State and City budget law provisions.

CAFR or Comprehensive Annual Financial Report of the City: The City's annual financial statement prepared by the Department of Executive Administration.

Capital Improvement Program (CIP): Annual appropriations from specific funding sources are shown in the City's budget for certain capital purposes such as street improvements, building construction, and some kinds of facility maintenance. These appropriations are supported by a six-year allocation plan detailing all projects, fund sources, and expenditure amounts, including many multi-year projects that require funding beyond the one-year period of the annual budget. The allocation plan covers a six-year period and is produced as a separate document from the budget document.

Chart of Accounts: A list of expenditure, revenue, and other accounts describing and categorizing financial transactions.

Community Development Block Grant (CDBG): A U.S. Department of Housing and Urban Development annual grant to Seattle and other local governments to support economic development projects, human services, low-income housing, and services in low-income neighborhoods.

Cost Allocation: Distribution of costs based on some proxy for costs incurred or benefits received.

Cumulative Reserve Subfund (CRF): A significant source of ongoing local funding to support capital projects in general government departments. The CRF consists of two accounts: the Capital Projects Account and the Revenue Stabilization Account. The Capital Projects Account has six subaccounts: REET I, REET II, Unrestricted, South Lake Union Property Proceeds, Asset Preservation Subaccount - Fleets and Facilities, and the Street Vacation Subaccount. The Real Estate Excise Tax (REET) is levied on all sales of real estate, with the first .25% of the locally imposed tax going to REET I and the second .25% to REET II. State law specifies how each REET can be spent.

Debt Service: Annual principal and interest payments the City owes on money it has borrowed.

Education and Developmental Services Levy (Families and Education Levy): In September 2004, voters approved a new Families and Education Levy for \$116.7 million to be collected from 2005 through 2011. This is the third levy of this type, replacing ones approved in 1990 and 1997. Appropriations are made to various budget control levels grouped together in the Educational and Developmental Services section of the budget, and are overseen by the Department of Neighborhoods. Appropriations then are made to specific departments to support school- and community-based programs for children and families.

Glossary

Errata: Adjustments, corrections, and new information sent by departments through the Department of Finance to the City Council during the Council's budget review as an adjunct to the Mayor's Proposed Budget. The purpose is to adjust the Proposed Budget to reflect information not available upon submittal and to correct inadvertent errors.

Full-Time Equivalent (FTE): A term expressing the amount of time for which a position has been budgeted in relation to the amount of time a regular, full-time employee normally works in a year. Most full-time employees (1.00 FTE) are paid for 2,088 hours in a year (or 2,096 in a leap year). A position budgeted to work half-time for a full year, or full-time for only six months, is 0.50 FTE.

Fund: An accounting entity with a set of self-balancing revenue and expenditure accounts used to record the financial affairs of a governmental organization.

Fund Balance: The difference between the assets and liabilities of a particular fund. This incorporates the accumulated difference between the revenues and expenditures each year.

General Fund: A central fund into which most of the City's general tax revenues and discretionary resources are pooled, and which is allocated to support many of the operations of City government. Beginning with the 1997 Adopted Budget, the General Fund was restructured to encompass a number of subfunds, including the General Fund Subfund (comparable to the "General Fund" in prior years) and other subfunds designated for a variety of specific purposes. These subfunds are listed and explained in more detail in department chapters, as well as in the Funds, Subfunds, and Other section of the budget document.

Grant-Funded Position: A position funded 50% or more by a categorical grant to carry out a specific project or goal. Seattle Municipal Code 4.04.030 specifies that "categorical grant" does not include Community Development Block Grant funds, nor any funds provided under a statutory entitlement or distribution on the basis of a fixed formula including, but not limited to, relative population.

Neighborhood Matching Subfund (NMF): A fund supporting partnerships between the City and neighborhood groups to produce neighborhood-initiated planning, organizing, and improvement projects. The City provides a cash match to the community's contribution of volunteer labor, materials, professional services, or cash. The NMF is administered by the Department of Neighborhoods.

Operating Budget: That portion of a budget dealing with recurring expenditures such as salaries, electric bills, postage, printing, paper supplies, and gasoline.

Position/Pocket Number: A term referring to the title and unique position identification number assigned to each position authorized by the City Council through the budget or other ordinances. Positions may have a common title name, but each position has its own unique identification number assigned by the Records Information Management Unit of the Personnel Department at the time position authority is approved by the City Council. Only one person at a time can fill a regularly budgeted position. An exception is in the case of a job-share, where two people work part-time in one full-time position.

Program: A group of services within a department, aligned by common purpose.

Reclassification Request: A request to change the job title or classification for an existing position. Reclassifications are subject to review and approval by the Classification/Compensation Unit of the Personnel Department and are implemented upon the signature of the Personnel Director, as long as position authority has been established by ordinance.

Reorganization: Reorganization refers to changes in the budget and reporting structure within departments.

SUMMIT: The City's central accounting system managed by the Department of Executive Administration.

Sunsetting Position: A position funded for only a specified length of time by the budget or enabling ordinance.

TES (Temporary Employment Service): A program managed by the Personnel Department. TES places temporary workers in departments for purposes of filling unanticipated, short-term staffing needs, such as vacation coverage, positions vacant until a regularly-appointed hire is made, and special projects.

Glossary

Type of Position: There are two types of budgeted positions. They are identified by one of the following characters: **F** for **Full-Time** or **P** for **Part-Time**.

- **Regular Full-Time** is defined as a position budgeted for 2,088 compensated hours per year, 40 hours per week, 80 hours per pay period, and is also known as one full-time equivalent (FTE).
- **Regular Part-Time** is defined as a position designated as part time, and requiring an average of 20 hours or more, but less than 40 hours of work per week during the year. This equates to an FTE value of at least 0.50 and no more than 0.99.

CITY GOVERNMENT

Date of incorporation	December 2, 1869
Present charter adopted	March 12, 1946
Form: Mayor-Council (Nonpartisan)	

GEOGRAPHICAL DATA

Location:	
Between Puget Sound and Lake Washington	
125 nautical miles from Pacific Ocean	
110 miles south of Canadian border	
Altitude:	
Sea level to 521 feet	
Average elevation 10 feet	
Land Area (Square Miles)	83.1
Climate	
Temperature	
30-year average, mean annual	52.4
January 2005 average high	47.4
January 2005 average low	36.8
July 2005 average high	75.3
July 2005 average low	55.8
Rainfall	
30-year average, in inches	36.35
2005, in inches	35.44

ELECTIONS (November 8)

Active registered voters	349,835
Percentage voted last general election	55.47
Total voted	194,061

CITY EMPLOYEES

General Government Administration (includes Judicial and Legal)	1,517
Public Safety	2,835
Utilities	2,947
Transportation	591
Housing and Human Services	345
Planning and Development	488
Cultural and Recreation	1,984
Total Employees	10,707

PENSION BENEFICIARIES

Employees' Retirement	5,011
Firemen's Pension	953
Police Pension	780

VITAL STATISTICS

Rates per thousand of residents	
Births (2004)	12.6
Deaths (2004)	7.6

FIRE PROTECTION

Personnel	
Uniformed	1,051
Other	76
Boats	2
Fire fighting apparatus	163
Stations	33
Fire loss - property	
Total City fire loss	\$16,657,222
Per capita	\$29.13
Training tower	1
Alarm center	1
Utility shop	1

LIBRARY (Municipal)

Personnel	
Full-time	324
Part-time	317
Central and branch libraries	24
Mobile units	4
Books, audio and video materials, newspapers, and magazines – circulated	7,449,761
Collection, print and non-print	2,173,903
Library cards in force	454,990

PARKS AND RECREATION

Personnel		
Full-time - permanent	750	
Part-time - permanent	187	
Temporary	882	
Major parks	13	
Open space acres acquired since 1989	630	
Total acreage	6,036	
Children's play areas	130	
Neighborhood playgrounds	38	
Community playfields	33	
Community recreation centers	25	
Visual and performing arts centers ^a	6	
Theaters ^a	2	
Community indoor swimming pools	8	
Outdoor heated pool (one saltwater)	2	
Boulevards	18	
Golf courses (includes one pitch and putt)	5	
Squares, plazas, triangles	62	
Viewpoints	8	
Bathing beaches (lifeguarded)	9	
Park use permits issued	649	\$229,420
Facility use permits issued ^b	N/A	\$567,975
Picnic permits issued	3,273	\$218,045
Ball field usage (scheduled hours)	142,360	\$1,474,107
Weddings	197	\$69,670
Aquarium specimens on exhibit		14,600

^a Activities under contract with private nonprofit organizations.

^b Includes permits with fee waivers.

Statistical Data

BUILDING PERMITS

Year	Issued Permit Value	Number of Permits Issued
1996	\$ 664,854,251	5,409
1997	995,315,670	5,923
1998	1,159,231,667	6,756
1999	1,669,777,218	6,770
2000	1,612,566,932	6,510
2001	1,736,825,632	6,658
2002	1,282,588,182	6,728
2003	1,175,475,274	6,683
2004	1,597,349,890	7,209
2005	1,682,031,014	7,178

MUNICIPAL ELECTRIC PLANT

Personnel (Full Time Equivalents)	1,560
Customers	375,869
Plant capacity (KW)	1,888,700
Maximum system load (KW)	1,714,080
Total system energy (1,000 KW) (firm load)	9,703,046

Operating Revenue and Meters by Year

Year	Operating Revenue	Meters
1996	\$356,670,693	350,088
1997	366,138,163	351,624
1998	363,913,130	354,721
1999	372,750,765	368,942
2000	505,628,699	372,329
2001	632,453,970	375,953
2002	709,330,438	379,257
2003	741,761,472	380,828
2004	777,918,589	383,883
2005	748,552,561	387,032

MUNICIPAL WATER PLANT & GROUND WATER

Sources: Cedar and Tolt Rivers and Highline Well Field	
Population served	1,350,346
Reservoirs, standpipes, tanks	38
Fire hydrants	18,475
Water mains	
Supply, in miles	181 Miles
Distribution, in miles	1,644 Miles
Billed water consumption, in gallons	
Daily average	118,854,138
Water storage, in gallons	494,080,000

Operating Revenue and Meters by Year

Year	Operating Revenue	Meters
1996	\$68,940,665	174,987
1997	71,956,360	175,698
1998	82,847,279	176,006
1999	86,254,799	177,122
2000	105,358,307	178,122
2001	105,345,318	179,330
2002	118,160,130	179,268
2003	129,561,327	180,149
2004	141,313,235	181,038
2005	146,118,856	182,037

MUNICIPAL DRAINAGE & WASTEWATER UTILITY

Established	April 1, 1956
Combined sewers, life-to-date, in miles	968
Sanitary sewers, life-to-date, in miles	464
Storm drains, life-to-date, in miles	474
Pumping stations	68

Operating Revenue by Year

Year	Operating Revenue
1996	\$121,151,483
1997	119,363,778
1998	120,706,449
1999	125,697,879
2000	130,816,605
2001	136,238,195
2002	144,485,761
2003	150,721,637
2004	162,117,805
2005	176,482,071

MUNICIPAL SOLID WASTE UTILITY

Transfer stations	2
Residential garbage customers	165,561
Residential dumpsters customers	115,838
Commercial garbage customers	8,697

Operating Revenue by Year, CAFR Basis

Year	Operating Revenue ^a
1996	\$ 77,349,623
1997	80,413,680
1998	81,451,385
1999	81,093,039
2000	85,257,112
2001	105,510,879
2002	112,089,944
2003	111,738,282
2004	112,167,705
2005	111,230,835

^a Beginning in 2003 the Utility reports state refuse and sales taxes as a payable rather than addition to operating revenue.

POLICE PROTECTION

Personnel	
Sworn	1,192
Student Officers	87
Civilian	481
Stations (5 precincts)	5
Vehicles	
Patrol cars	252
Motorcycles	48
Scooters	55
Trucks, vans, minibuses	79
Automobiles	189
Patrol boats	9
Bicycles	137
Horses	8
Municipal Court filings and citations	
Non-traffic criminal filings	12,098
Criminal traffic filings	2,098
DUI filings	1,437
Non-traffic infraction filings	7,416
Traffic infractions	59,120
Parking infractions	438,303
Jail	County facilities

POPULATION

Year	City of Seattle	Seattle Metropolitan Area ^{ab}
1910	237,194	N/A
1920	315,685	N/A
1930	365,583	N/A
1940	368,302	N/A
1950	467,591	844,572
1960	557,087	1,107,203
1970	530,831	1,424,611
1980	493,846	1,607,618
1990	516,259	1,972,947
2000	563,374	2,279,100
2001	568,100	2,376,900
2002	570,800	2,402,300
2003	571,900	2,416,800
2004	572,600	2,433,100
2005	573,000	2,464,100
King County		1,808,300
Percentage in Seattle		32%

^a Source: Washington State Office of Financial Management.

^b Based on population in King and Snohomish Counties.

PROPERTY TAXES

Assessed valuation (January 2005)	\$88,278,105,726
Tax levy (City)	\$294,371,932

EXAMPLE – PROPERTY TAX ASSESSMENTS

Real value of property	\$368,700
Assessed value at	\$368,700

Property tax levied by:	Dollars per Thousand	Tax Due
City of Seattle	\$3.35344	\$1,236.41
Emergency medical services	.23182	85.47
State of Washington	2.68951	991.62
School District No. 1	2.30181	848.68
King County	1.38229	509.65
Port of Seattle	.25321	93.36
Totals	<u>\$10.21208</u>	<u>\$3,765.19</u>

PUBLIC EDUCATION (2004-05 School Year)

Enrollment (October 1)	46,200
Teachers and other certified employees (October 1)	3,305
School programs	
Regular elementary programs	62
Regular middle school programs	10
Regular high school programs	10
Other school programs	19
Total number of school programs	101

STREETS, SIDEWALKS, AND BRIDGES

Arterial streets	1,534 Miles
Non-arterial streets – paved and unpaved	2,412 Miles
Sidewalks	1,956 Miles
Stairways	482
Length of stairways	34,643 Feet
Number of stairway treads	23,211
Street trees	
City maintained	34,000
Maintained by property owners	100,000
Total platted streets	1,666 Miles
Traffic signals	1,000
Parking meters	
Downtown ^c	2,819
Outlying	904
Parking Pay Stations - Downtown	758
Parking Pay Stations - Outlying	318
Bridges (movable) – City-owned and -operated	4
Bridges (fixed)	
City maintenance	84
Partial City maintenance	61
Retaining walls/seawalls	582

^c Includes Belltown, Central Business District, First Hill, International District, Pioneer Square, and the Waterfront.

PORT OF SEATTLE

Bonded Indebtedness

General obligation bonds	\$ 380,225,000
Utility revenue bonds	2,475,545,000
PFC bonds	235,635,000
Commercial Paper	70,210,000

Waterfront (mileage)

Salt water	13.4
Fresh water	0.7

Value of Land Facilities

Waterfront	\$1,714,740,176
Sea-Tac International Airport	\$3,851,013,525

Marine Container Facilities/Capacities

4 container terminals with 10 berths covering 501 acres
 2.088 million TEU's (20-ft. equivalent unit containers)
 1 grain facility, 1 general cargo facility, 1 barge terminal
 2 cruise terminals

Sea-Tac International Airport

Scheduled passenger airlines	27
Cargo airlines	8
Charter airlines	5
Loading bridges	72

