



SBP Progress Report

Third Quarter, 2024

Implementing the 2021-2026
Strategic Business Plan Update

December 9th, 2024



About SPU and the Strategic Business Plan

Seattle Public Utilities provides essential drinking water, drainage and wastewater, and solid waste services to more than 1.5 million people in the greater Seattle area. Over 1,400 SPU employees work with our community to provide affordable and equitable stewardship of our water and waste resources for future generations.

The 2021-2026 Strategic Business Plan (SBP) builds on our strengths, focuses our work, guides essential service delivery, and maximizes the benefit of every dollar. It reflects and responds to values consistently expressed by customers and community: affordability, sustainability, and equity.

The plan reflects guiding principles that are at the center of our work ethic: understanding and responding to customers and community, ensuring affordability and accountability, addressing risk and resilience, enhancing equity and empowerment, and delivering service and safety.

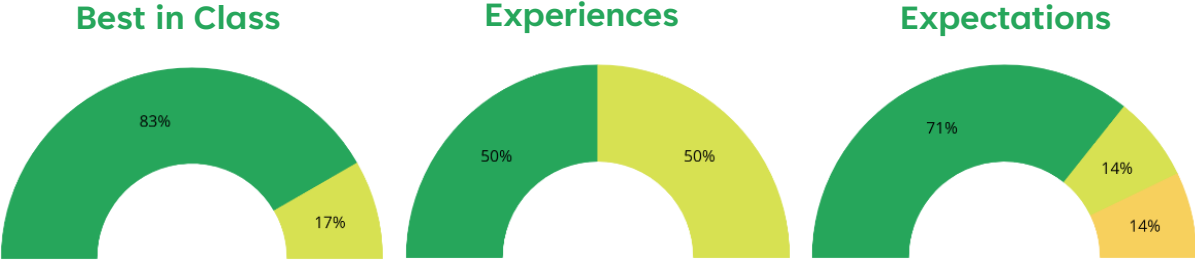


Focus Area Progress

SPU has chosen to focus on the following areas and corresponding highlighted investments. These investments are representative examples of how SPU will advance the strategies described in the Strategic Business Plan. Investments result in tangible infrastructure, asset, asset repair, or service and require more significant investment. The charts display the performance of the total investments in each of the Strategic Business Plan focus areas and represent the percentages of investments hitting their targets. For delivering essential services the charts represent the total performance for the metrics in each of the three strategies: Strive for Best-in-Class, Provide Reliable and Rewarding experiences, and Meet or Exceed Expectations, Requirements and Commitments.

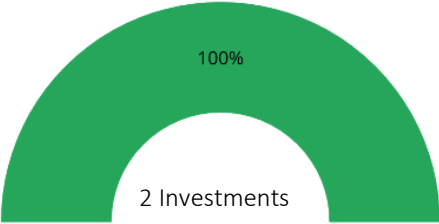
DELIVERING EQUITABLE ESSENTIAL SERVICES

Essential service delivery represents the day-to-day services our customers and community need to live healthy lives. Our staff work year-round to deliver reliable water, drainage and wastewater, solid waste services, and Clean City services.



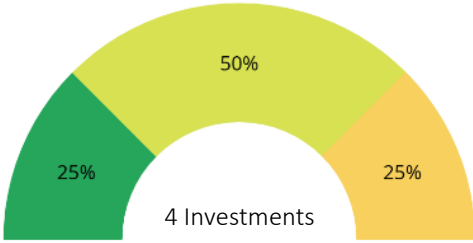
STEWARDSHIP ENVIRONMENT AND PUBLIC HEALTH

Community well-being depends on a healthy environment fostered by good stewardship of water and waste resources. We are committed to supporting our community, customers, and employees in building an equitable, sustainable, and just future.



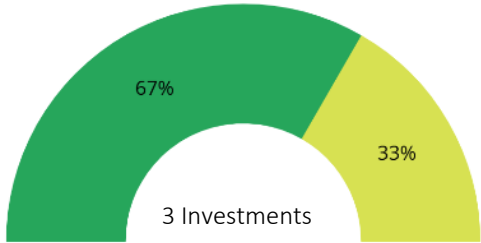
EMPOWERING OUR CUSTOMERS, COMMUNITY, AND EMPLOYEES

Improving access to utility services, partnering with community organizations to increase livability and local opportunity, and cultivating and promoting a more diverse and dynamic workforce.



STRENGTHENING OUR UTILITY'S BUSINESS PRACTICES

The utility will examine its business practices and assess ways to improve service, be more efficient, and provide value. We will also use the best available science, data, and analysis to inform utility decision-making and performance.



On Track Minor Delay At Risk Off Track

Focus On

DELIVERING EQUITABLE ESSENTIAL SERVICES

We are committed to supporting our community, customers, and employees in building an equitable, sustainable, and just future.

BEST IN CLASS

6.2%

Distribution System Leakage

Annual Target: ≤10%

0.88 lbs.

Residential Garbage*

Annual Target: <1lb /pers/day

1.5

Sewer Overflows

Annual Target: ≤4 per 100 miles on a 2 yr. avg.

100%

Clean City Collection

Annual Target: ≥95%

-188

Utility Discount Programs

Target: Meets the Need

RELIABLE AND REWARDING EXPERIENCES

92%

Water & DWW Response

Annual Target: ≥90%

78%

Customer Call Response

Target: ≥ 80% in 3 mins

91%

Customer Satisfaction

Target: ≥ 90%

1.6

Missed Waste Pick-up

Target: ≤1 per 1000 stops based on a 52-week rolling avg.

EXPECTATIONS, REQUIREMENTS, & COMMITMENTS

62%

CSO Outfalls

Annual Target: ≥ 62%

2.04

Garbage, Recycling, Organics*

Target: < 2.5 lbs./person/day

23%

WMBE Purchasing**

Target: ≥23% total purchasing dollars

Met

Drinking Water Quality

Target: Regulation met

Met

NPDES

Target: Regulation met

76%

Customer Effort

Target: ≥ 80%

20%

WMBE Consultants**

Target: ≥ 25% total consulting dollars

■ = Meeting Target
 ■ = Minor Delay
 ■ = At Risk



Third Quarter Highlights



Ship Canal Water Quality Project

The Ship Canal Water Quality Project is on track to reach construction completion before December 31, 2027. This would meet the requirements included in the proposed Consent Decree modification which is expected to be finalized by early 2025.



Side Sewer Assistance Program

Outreach at the Wallingford Senior Center. SPU shared information about side sewers/SSAP, among a few other things and then played a bingo game with the seniors.



RV Wastewater Collection Service

The RV Wastewater Collection team model has been performing effectively. The group is in the process of hiring a permanent Assistant Environmental Compliance Inspector, who will dedicate 50% of their time to RV-related work. Additionally, they are working to fill a permanent Coordinator position in an out-of-class capacity. The standard operating procedure is nearing final edits.

The team is now partnering with a new company as the primary vendor and is preparing to bid for a new blanket contract. A key program goal is to onboard two pump-out companies to ensure redundancy. Gallons of water continue to be distributed to clients. In Q3, one new location was identified, and 121 requested pump-outs were successfully completed this month.

Focus On

STEWARDING ENVIRONMENT AND HEALTH

SHIP CANAL WATER QUALITY PROJECT

Investment

Status: On Track

Description: The Ship Canal Water Quality Project (SCWQP) will improve regional water quality by keeping more than 75 million gallons of polluted stormwater and sewage from flowing into the Lake Washington Ship Canal, Salmon Bay, and Lake Union on average each year. The project is under a federal consent decree and must be operational by the end of 2025.

Annual Target:

- Complete Storage Tunnel Construction
- Complete Wallingford Conveyance Construction
- Start Construction for TEPS/Ballard Conveyance
- Submit TEPS/Ballard Conveyance Conformed Plans & Specifications & CQAP to Regulators
- Update Program Budget and Completion Schedule
- Annual accomplishment rate: $\geq 85\%$

Update:

The Ship Canal Water Quality Project is on track to reach construction completion before December 31, 2027. This will meet the requirements included in the proposed Consent Decree modification (expected to be finalized by early 2025). The new \$710M SCWQP budget at 80% confidence was approved by the joint SPU King County Project Review and Change Management Committee.

The contract for the Ballard Pump Station/Ballard Conveyance project was executed in August and construction will start in late October or early November. Construction of the Wallingford Conveyance project is on track to be completed in Q4 2024. Construction of the Storage Tunnel project has experienced a minor delay and is scheduled to be completed in Q1 2025.



GROW GREEN STORMWATER INFRASTRUCTURE Investment

Status: On Track

Description: SPU will lead programs, policies, and partnerships to expand the use of green infrastructure, decreasing polluted runoff entering Seattle's waterways while providing substantial environmental and community benefits. Implementation focus areas include Green Stormwater Infrastructure (GSI) projects in the Longfellow, Piper's, and Thornton Creek watersheds, as well as urban villages.

Annual Targets:

- Promote GSI installations on privately owned lands through stormwater code requirements, and voluntary incentives programs (RainCity, RainWise and the Beyond Code GSI Partnership Program)
- Leverage DWW Capital project investments to grow knowledge and delivery of expanded community co-benefits (environment, health, equity, empowerment, customer experience).
- Increase access to GSI workforce wealth-building opportunities through co-creation of SPU youth opportunity corps with Seattle Jobs Initiative
- By end of 2024 manage an average annual volume of 725 million gallons (MG) with GSI

Update:

The RainCity Program continued its launch of phase 1 work, including building the team, articulating connections with Community-Based Organizations, and completing foundational documents for a shared vision between external contract lead and SPU.

The Natural Drainage Systems (NDS) Program projects continued into implementation. A key milestone was achieved for South Thornton NDS, completing the final site preparations and final landscaping. The team also finalized the monitoring implementation plan for Longfellow NDS and South Thornton NDS, which will begin once projects are completed in early 2025.

Next generation of technical tool refinements was developed, including policy clarifications for deep infiltration approaches and structural soil cells for water quality treatment. Design standards were completed for components associated with optimizing right-of-way bioretention function including inlets, pre-settling, weirs, and underdrains.



Example of a natural drainage system project a few years after installation

EMPOWERING OUR CUSTOMERS, COMMUNITY, AND EMPLOYEES

WORKFORCE FACILITIES

Investment

Status: At Risk

Description: Foster a more equitable workplace, work culture, and better work opportunities by investing in our employees; and continue improvements to SPU workforce facilities to improve working conditions for frontline employees at South Operations Complex, North Operations Complex, Cedar Falls Phase 2, and at the Seattle Municipal Tower (SMT).

Annual Target:

- Planning and design work for South Operations Complex (SOC)
- Planning and design work for Cedar Falls Phase 2
- Planning and design work for SMT reconfiguration

Update:

- **SOC Hygiene:** The 30% design is complete, and the baseline package is being prepared for Stage Gate 3 which is scheduled for an AMC meeting in mid-November.
- **SOC Dewatering:** The CIP board has approved a plan to develop the program for the site, as well as a site master plan. This plan includes all future uses due to a lack of sufficient space on site. The program has been completed and was presented to DWW Directors in October. Test fit diagram work is underway with review/feedback anticipated in Oct/Nov.
- **Cedar Falls:** A construction estimate for the revised site plan is being developed. The LOB has requested program revisions to allow for more green space on the site. These revisions may delay the original date for Stage Gate 2 (late 2024).
- **SMT Reconfiguration:** In November, the Mayor's office announced the 3 day per week return to office creating a change in the project overall. The team leading this investment refreshed the 90% design work that was previously completed. "Touchdown" workspaces will now be converted to cubicles, two floors will be added to the project and all phases are pushed out with project completion estimated for 1Q/2027. The 53rd floor construction will now be finalized March 2025 with an increase cost. Floors 44-50 will have delayed construction to Q3 2025. More information and finalized timelines will be provided in the Q4 SBP yearend report.



FOCUS ON: Empowering Our Customer, Community, and Employees

SIDE SEWER ASSISTANCE PILOT AND IMPLEMENTATION

Investment

Status: Minor Delay

Description: Identify and test program approaches that are of value to customers that help reduce the costs of owning and maintaining side sewers.

Annual Target:

- Phase 1: Program evaluation for Loan program
 - 120 requests/inquiries for program application
- Phase 2: Launch Maintenance program
 - 50 enrollees annually (Q3 – Q4 after program launch)

Update:

Overall Progress:

- In Q3 2024, a contract was executed for graphic design to develop program brochures, educational materials, and branding. This work will continue through Q4 2025. The investment is in minor delay status due to lack of progress on phase 2.

Phase 1: Loan Program

- Four sewer repair loans have been completed, with one additional loan currently in progress and expected to be finalized by Q4 2024.
- A draft design for the new loan brochure has been received, and small focus groups are underway to gather customer and community feedback on the design and content.

Phase 2: Maintenance Program

- Focus groups were conducted to test potential program messaging planned for 2025.
- Interviews were held with program managers from SDOT and OSE (Fresh Bucks and Restricted Parking Zone permit discount programs), and relevant program delivery models were reviewed for adaptation in Phase 2.
- The program expansion is currently on hold, with plans to resume in Q1/Q2 2025.

Process Improvement:

- The team reevaluated the process for sourcing and assembling sink strainers distributed at community events and to restaurants. A switch to preassembled sink strainers has reduced costs significantly, from \$4 to \$1 per unit, while also saving time and reducing waste.



Pictured above, the old strainers that held food residue. Below, the new strainers that require no assembly and remain cleaner.



FOCUS ON: Empowering Our Customer, Community, and Employees

DWW RV WASTEWATER PROGRAM

Investment

Status: On Track

Description: Increasing SPU's support services for the unsheltered through the provision of cost-effective sanitation and disposal service solutions for Seattle's unsheltered populations including trash, sharps, (i.e., used needle collection) and recreational vehicle services

Annual Target:

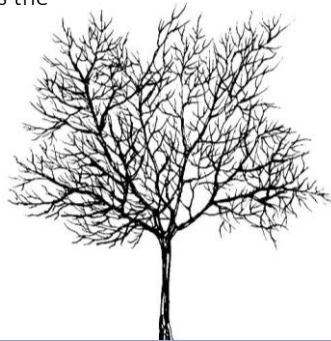
- Maintain within 90% of the 3-month rolling average of previous wastewater collection rates.
- RV Scouting & Outreach: Maintain a current inventory of RV population and location and ensure that at least 90% of the RV population has received an offer of Wastewater service monthly.

Update:

The team model of RV Wastewater Collection service has performed well. Efforts are underway to strengthen the team by hiring a permanent Assistant Environmental Compliance Inspector, who will dedicate 50% of their time to RV-related work. Additionally, the team is working to hire a permanent coordinator position in an out-of-class capacity.

The standard operating procedure is in the final stages of editing and a new company has been brought on as the primary vendor. The team is also preparing to bid on a new blanket contract, with a program goal to hire two pump out companies to ensure redundancy and reliability.

Water distribution to clients continued and in Q3, one new location was identified. In total, 121 requested pump-outs this month were completed.



SPU SUPPORT SERVICES FOR THE UNSHELTERED

Investment

Status: Minor Delay

Description: Increasing SPU's support services for the unsheltered through the provision of cost-effective sanitation and disposal service solutions for Seattle's unsheltered populations, including trash, sharps, (i.e., used needle collection), and recreational vehicle services

Annual Target:

- Encampment Trash Program (aka purple bag program): Maintain purple bag program to service 28 sites per month.
- Encampment Trash Program: Partner with experienced service providers to distribute purple bags and provide outreach and education to 40% of ETP sites.
- RV Remediation: Inspect and schedule 5-8 RV remediations monthly.
- Geographical Cleans: Maintain number of RV geo cleans at 40-60 a month.

Update:

Encampment Trash Program (Purple Bag Program):

- This program is currently servicing an average of 28 sites per month. In Q3, services scaled up to cover 47 sites per month, a 71% increase.
- Efforts continue to partner with experienced service providers to distribute purple bags and provide outreach and education to 40% of ETP sites.
- With the addition of a new outreach contractor (Peoples Harm Reduction Alliance), a significant portion of ETP sites are receiving harm reduction services. In Q3, outreach dropped below the 40% goal due to the rapid increase in serviced sites and the limitations of current service providers. This is expected to normalize in Q4 as the number of serviced sites decrease, helping to achieve the 40% outreach goal.

RV Remediation:

- This is on track for Q3 to exceed goals, averaging 11 RV remediations per month.

Geographical Cleans:

- The program completed 100 GeoCleans for Q3. The monthly targets were not met due to a shift in focus on deep cleaning and maintaining accessibility routes during the summer to ensure city-rights-of-way remained open, accessible, and clean. As Q4 begins, GeoClean services have been scaled up to get back on track to meet the year-end goal of 700 cleans. The status of minor delay is anticipated to change to on track in Q4 with these efforts.

STRENGTHENING OUR UTILITY'S BUSINESS PRACTICES

Water System Seismic Reliance Investment

Status: Minor Delay

Description: Implement short-term measures, such as improving emergency preparedness and response planning, and adopting isolation and control strategies, that can be used to mitigate the effects of seismic damage until expensive long-term infrastructure improvements can be made.

Annual Target:

- Cedar River Pipelines in Renton Seismic Upgrade – Design Phase
- Earthquake Emergency Spare Materials Acquisition
- Eastside and Riverton Reservoir Seismic Assessments – Complete Seismic Vulnerability Assessments

Update:

- **Cedar River Pipelines Renton:** A revised geotech data analysis is in process, with a design to follow. The scope of work is expected to be reduced due to improved liquefaction conditions. The project remains on track, with 30% design completion anticipated by Oct 2024.
- **Seismic Storage:** A blanket contract for pipe material is being routed for City approval and is expected to be finalized by the end of 2024. The contract for site storage improvements for distribution materials is on track for 2025.
- **Eastside and Riverton Reservoir Seismic Assessments:** Additional analysis was determined necessary by staff and initiated by the consultant. This includes updates to the cost estimates for various potential seismic upgrade elements. This placed the investment into the Minor Delay category for Q3.



FOCUS ON: Strengthening Our Utility's Business Practices

WATER ASSET MANAGEMENT AND OPPORTUNITY WORK

Investment

Status: On Track

Description: Take advantage of street openings, driven by transportation projects, by initiating water infrastructure projects to improve service; and replace failing infrastructure at reduced costs through shared pavement restoration, mobilization, and traffic control costs. This consists of three different investment projects:

- Water System Overall Asset Management
- Hydrant and Valve Maintenance
- Water Asset Transportation Opportunity Projects

Annual Targets:

- Water Asset Transportation Opportunity Projects
 - Conduct all opportunity and impact-driven interagency project assessments.
 - For identified projects, prepare all scope and cost estimates for inclusion into interagency projects.
- Hydrant and Valve Maintenance
 - Sustain 99.9% of hydrants in service
 - Return service to 95% of newly reported out-of-service (OOS) hydrant
 - Complete 1,600 low-priority (minor) hydrant work orders
 - Reduction of backlog for minor & major maintenance work order for hydrants and maintenance work orders for critical values
- Water System Overall Asset Management:
 - Water Tank Rehabilitation and Seismic Upgrades
 - Cathodic Protection (CP) for Pipelines Capital Improvements Deliverable
 - Water Main Rehabilitation Program (WMRP)
 - Water Service Renewals

Update:

Water Asset Transportation Opportunity Projects

All targets have been met. Major Q3 milestones include issuing two notices to proceed for Roosevelt RapidRide J Line Water Main Replacement and SDOT Route 40 Water Main Replacement. Assessment complete for SPU Water infrastructure improvement potential for all incoming interagency ROW projects.

Hydrant and Valve Maintenance

There were 46 out-of-service hydrants, exceeding the goal of less than 19. A steady increase in hydrants going out of service has been observed each quarter. In Q3, 100 hydrants were reported out of service, and crews restored service to 100 hydrants. A total of 666 minor hydrant repairs were completed in Q3, surpassing the 2024 target.

Water System Overall Asset Management

Cathodic Protection (CP) for Pipelines Capital Improvements: The commissioning of new systems installed under the 2019 and 2021 CP packages is ongoing.

The Water Main Rehabilitation Program (WMRP) had multiple phase completions including WMRP #4 reaching substantial completion, WMRP #6 90% design completed and WMRP #7 Central 30% design completed. The WMRP #8 was initiated, and WMRP #7 North design started.

For the water service renewals there were 160 reactive renewals, 14 proactive renewals*. **Note that there is a substantial data lag which will result in more renewals reported for Q3 later in the year.*

FOCUS ON: Strengthening Our Utility's Business Practices

DWW ASSET MANAGEMENT AND OPPORTUNITY WORK

Investment

Status: On Track

Description: Increase investment in the rehabilitation of sewer pipe, pump stations, combined sewer overflow outfalls, and force mains; as well as develop a renewal program for the City's drainage system to reduce asset and facility failures.

Annual Target:

- Expand Sewer Rehabilitation work (miles of pipe/crew work order count)
- Expand Drainage Rehabilitation work (crew work order count and facility projects)
- Wastewater Pump Stations, Force Mains (FM), and CSO Outfall Rehabilitation

Update:

The expansion of sewer rehabilitation work is progressing on track, with 9.13 miles of full pipe rehabilitation completed through contracted work and 293 sewer rehabilitation crew work orders finished year-to-date (YTD). The expansion of drainage rehabilitation work (crew work order count and facility projects), is on track with 167 drainage rehab crew work orders completed and 1,011 CCTV inspections completed YTD. Drainage Facility projects are anticipated to be completed in Q3.

The Wastewater Pump Station (WWPS) and Force Mains (FM) Rehabilitation are on track to complete two WWPS in Q4. Initiated four CSO Outfall inspections and cleaning work orders are anticipated to be completed in Q4. There is a minor delay of four remaining inspections/cleanings to be pushed to Q1 2025.

CIP dollar spent YTD through Q2 is approximately \$44.8M and are on track.



A Drainage Rehab project located on NE 92nd St. This project replaced a failing drainage mainline

Project Delivery and Engineering Branch Capital Infrastructure Reporting

Seattle Public Utilities Project Delivery and Engineering Branch (PDEB) delivers capital infrastructure projects and programs to all SPU lines of business making up 27% of the SPU rate.

Q3 Key Updates

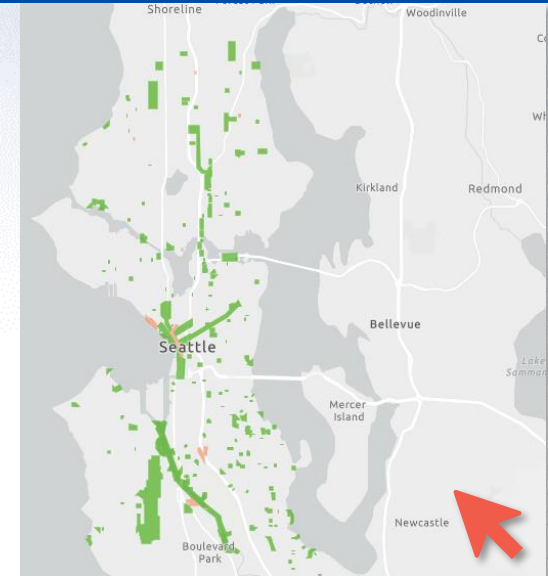
MIPS: SDOT East Marginal Way Corridor Improvement - The East Marginal Way Corridor Improvement Project is a SDOT-led project to improve freight mobility and bike/pedestrian safety in the major freight corridor of East Marginal Way between S Atlantic Street and S Michigan Street. Multi-use paths, pedestrian improvements, sidewalks, transit stop improvements and signal enhancements are in the plans south of S Spokane St but are pending funding availability. SPU is partnering with SDOT to replace approximately 5,000LF of cast iron lead jointed water main with earthquake resistant pipes, and approximately 2,000LF of storm conveyance in the north segment between Holgate and Spokane. The project is under construction with the bulk of the earthquake-resistant watermain already installed. All community outreach is being led by SDOT.

SW/DWW: West Armory Way Watermain Slipline - This project will bring a leaky, unused transmission water pipe back into service by relining 1,800-feet of watermain. The project adds another source of water into the Magnolia pressure zone and allows for the Magnolia Tank to be taken out of service for recoating and seismic upgrade. The watermain, located in the Interbay neighborhood and has experienced numerous pipe and joint leaks in recent years where our watermains cross the BNSF railroad tracks and rail yard. The project entered service in August 2024, and it is anticipated to reach Final Completion by end of September 2024.

SW/DWW: Bitter Lake Reservoir Improvements- In the Bitter Lake neighborhood, we are planning a significant upgrade to the Bitter Lake Reservoir. The existing 21-million-gallon reservoir will be replaced with a new, partially buried one with the same capacity. The design phase is nearing completion, with final design work beginning right after Labor Day. The project also includes plans by Seattle Parks and Recreation to create a new park in the open space around the reservoir. The project also has a 1% for Art component, and there will be holding community outreach events this fall to gather feedback on interpretative signage for the project. The design phase is expected to continue through 2025, with construction planned to be completed by 2029.

Current Projects Map

Seattle Public Utilities: Capital Improvement Projects



Curious to see what projects are happening in your area? Click on the map to visit our interactive project map.

Q3 Quick Stats

- 158 Current Active PDEB Projects
- 3 PDEB Projects completed Q2 2023
- 0 Project Bids - PDEB
- **\$46.6M, 29.13%** accomplishment rate, YTD actuals \$106.15M

Implement Projects with Multiple Benefits

South Thornton Natural Drainage Systems Project

The South Thornton NDS project will treat stormwater that drains to Thornton Creek by installing over forty natural drainage cells along many street blocks in the Northgate area. The project will also address some localized flooding issues.



SPU partnered with SDOT to offer multiple benefits to communities including new sidewalks and traffic calming features. The project team completed several in-person outreach sessions to prepare hundreds of residents for construction which began in November 2023. Community outreach is a continuous team effort throughout construction. The natural drainage systems are expected to be in service at the end of this year.

Engage in Community Centered Projects

Chief Sealth Trail GSI Project

This project will retrofit an existing storm drain system to provide a regional water quality treatment bioretention facility in the Othello Neighborhood. The project concept was developed in coordination with SDOT, who built part of the Chief Sealth Trail at this location in 2023



The project is working with an artist from 1% for the Arts, and SCL is contributing additional art funding which maximizes the art impact at this site. Outreach efforts have been focused on in-person events at the adjacent Wing Luke Elementary School and near the New Holly low-income housing community. The project is currently in the design and permitting phase with construction planned for 2026.

Financial Performance Reporting

Financial performance reporting tracks the Utility's planned budget and consumption and revenue forecasts alongside operating and capital program expenditures, accomplishments, and received revenue for each utility fund – water, drainage and wastewater, and solid waste.

The SPU Finance Division and Accounting Division compare actual performance against the budget on a monthly and quarterly basis and update the Utility's financial projections accordingly to guarantee that the Utility stays within the approved and legislated budget. SPU also considers the accomplishment performance when developing longer-term financial projections that are included in the Strategic Business Plan and subsequent rate studies.

Over the next few years, SPU will work to supplement its financial performance reporting with a more robust affordability metric evaluation to guide policy work related to financial capability assessments for federal regulatory and consent decree requirements, federal funding advocacy initiatives, customer assistance programs, and utility rate setting. Current affordability metrics track customer delinquency, utility discount program enrollment, as well as emergency assistance program and payment plan usage. This is supplemented by Citywide statistics related to income, cost of living, income disparity, poverty indicators, and household self-sufficiency standards.

CIP ACCOMPLISHMENT RATE

The 2024 CIP accomplishment rate **through August** for all funds was 59% with actual expenditures of \$159.5 million against a budgeted amount of \$270.6 million. **SPU is currently using August data due to complications with the WorkDay implementation affecting financial data.** Accomplishment was mixed by fund. Please note that the shared budget and technology budget are paid for using all funds at the Utility. Data presented here represents year-to-date accomplishments and budget.

- The Water Fund (excluding shared and technology) accomplished 64% of the budget with \$34.5 million in actual expenditures against a budget of \$54.0 million.
- The Drainage and Wastewater Fund (excluding shared and technology) accomplished 64% of the budget with \$99.5 million in actual expenditures against a budget of \$155.1 million.
- The Solid Waste Fund (excluding shared and technology) accomplished 18% of the budget with \$1.8 million in actual expenditures against a budget of \$9.6 million.
- Shared CIP accomplished 46% of the budget with \$19.7 million in expenditures against a budget of \$43.1 million.
- Technology CIP accomplished 46% of the Budget with \$4.0 million in actual expenditures against a budget of \$8.8 million.



WATER FUND Q3 FINANCIAL RESULTS

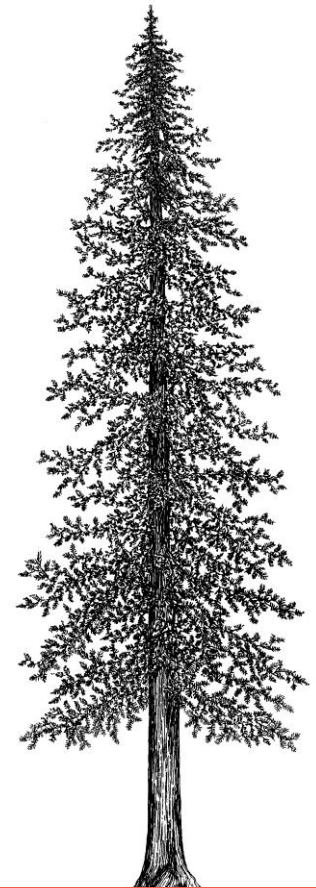
(\$ in millions)

	2024 Annual	2024 Through August			
	Annual Plan to Spend	YTD Planned to Spend	YTD Spent	\$ Variance Under/(Over)	% Variance Under/(Over)
Expenditures					
Operating	\$299.3	\$226.3	\$218.2	\$8.1	3.6%
Capital	\$139.2	\$86.5	\$49.7	\$36.8	42.5%
Total Expenditures	\$438.5	\$312.8	\$267.9	\$44.9	14.4%

	Annual Planned Revenue	YTD Planned Revenue	YTD Received	\$ Variance Under/(Over)	% Variance Under/(Over)
Operating Revenue					
Retail Customer Rev.	\$232.0	\$149.6	\$150.1	(\$0.5)	(0.3%)
Wholesale Customer Rev	\$64.9	\$41.3	\$39.0	\$2.3	5.6%
Other Revenue	\$13.9	\$9.3	\$7.1	\$2.2	23.7%
Total Operating Revenue	\$310.8	\$200.2	\$196.2	\$4.0	2.0%

Sums may not total due to rounding.

*Negative numbers mean over-spend in the case of expenses, and over-recovery in the case of revenue. Red numbers denote overspend or under-recovery.



DRAINAGE AND WASTEWATER FUND Q3 FINANCIAL RESULTS

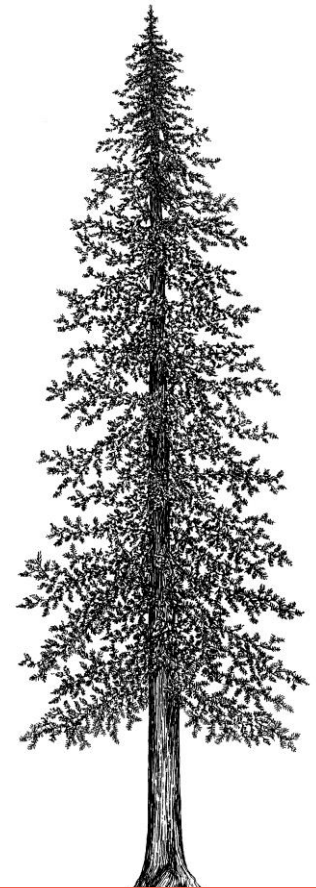
(\$ in millions)

	2024 Annual	2024 Through August			
	Annual Plan to Spend	YTD Planned to Spend	YTD Spent	\$ Variance Under/(Over)	% Variance Under/(Over)
Expenditures					
Operating	\$529.1	\$341.8	\$331.2	\$10.6	3.1%
Capital	\$204.3	\$171.5	\$106.8	\$64.7	37.7%
Total Expenditures	\$733.4	\$513.3	\$438.0	\$75.3	14.7%

	Annual Planned Revenue	YTD Planned Revenue	YTD Received	\$ Variance Under/(Over)	% Variance Under/(Over)
Operating Revenue					
Rate Revenue less UDP	\$567.9	\$378.6	\$376.8	\$1.8	0.5%
Industrial Surcharge	\$3.8	\$2.5	\$2.3	\$0.2	8.0%
Other Revenue	\$7.0	\$4.7	\$4.9	(\$0.2)	(4.3%)
Total Operating Revenue	\$578.7	\$385.8	\$384.0	\$1.8	0.5%

Sums may not total due to rounding.

*Negative numbers mean over-spend in the case of expenses, and over-recovery in the case of revenue. Red numbers denote overspend or under-recovery.



SOLID WASTE FUND Q3 FINANCIAL RESULTS

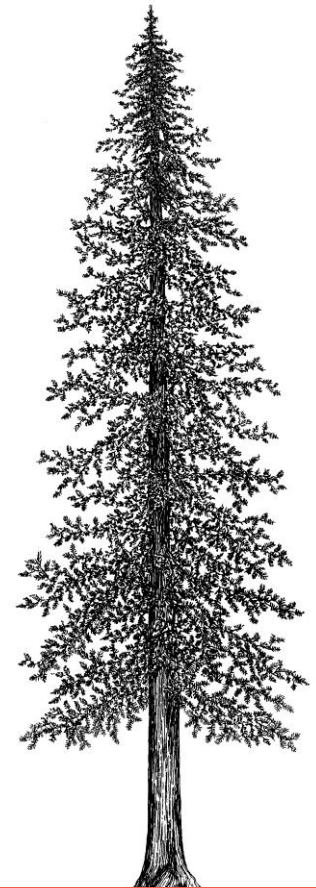
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	2024 Annual	2024 Through August			
	Annual Plan to Spend	YTD Planned to Spend	YTD Spent	\$ Variance Under/(Over)	% Variance Under/(Over)
Expenditures					
Operating	\$307.6	\$229.2	\$217.8	\$11.4	5.0%
Capital	\$31.1	\$12.6	\$3.0	\$9.6	76.5%
Total Expenditures	\$338.7	\$241.8	\$220.8	\$21.0	8.7%

	Annual Planned Revenue	YTD Planned Revenue	YTD Received	\$ Variance Under/(Over)	% Variance Under/(Over)
Operating Revenue					
Residential Revenue	\$169.0	\$113.3	\$113.8	(\$0.5)	(0.4%)
Commercial Revenue	\$73.4	\$48.8	\$48.9	(\$0.1)	(0.2%)
Transfer Station Revenue	\$21.3	\$14.6	\$16.4	(\$1.8)	(12.3%)
Other Revenue	\$7.2	\$4.8	\$7.3	(\$2.5)	(52.1%)
Total Operating Revenue	\$270.9	\$181.5	\$186.4	(\$4.9)	(2.7%)

Sums may not total due to rounding.

*Negative numbers mean over-spend in the case of expenses, and over-recovery in the case of revenue. Red numbers denote overspend or under-recovery.





Thank You

for reviewing SPU's Q3 2024 SBP Progress Report

For more information, click the links below

- [SPU's 2021-2026 Strategic Business Plan](#)
- [SPU CARES Principles](#)
- Previous SPU SBP Reports
 - [Q2 2024](#)
 - [Q1 2024](#)
 - [Q4 2023](#)
 - [Q3 2023](#)
 - [Q2 2023](#)
 - [Q1 2023](#)