



Chinatown International District Framework and Implementation Plan **2018 STATUS REPORT**

NOVEMBER 2018

This report was created by the City of Seattle's Office of Planning and Community Development (OPCD) to summarize the process and outcomes for the Chinatown International District (CID) Framework and Implementation Plan effort as of November 2018. For questions about this report, please contact Janet Shull, janet.shull@seattle.gov. For information about the CID community engagement process and 2019 work plan, please contact Jenifer Chao at the Department of Neighborhoods, jenifer.chao@seattle.gov.

The report documents the work of CID community members and City staff over the past 18 months. Projects, background material and other resources too large to include in full are accessible via hyperlinks. Additional background information, workgroup meeting notes, presentations and other material can be accessed on the CID project webpage at <http://bit.ly/OPCD-CID>.

Chinatown International District Framework and Implementation Plan

2018 Status Report November 2018

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I. SUMMARY

I. Summary

This report is intended to support the Chinatown International District (CID) Framework conversations regarding next steps and 2019 priorities; to provide a summary of the work completed by each workgroup to-date; and to serve as a resource for the ongoing work to support community action and investment consistent with community-defined priorities.

Report Overview

The CID community has engaged in several City and community-led planning studies over the past decade (See Appendix A), including the Livable South Downtown process, CID Public Safety Task Force Report and 2020 Healthy Community Action Plan, among others. While these efforts have helped articulate community priorities and identify desired improvements, the implementation of key priorities has been uneven, at best. During this period, major infrastructure projects and development activity have impacted the community, exacerbating historic inequities and undermining community development efforts.

After the murder of beloved community member Donnie Chin in 2015, Former Mayor Ed Murray convened a Public Safety Task Force. The Task Force developed a set of recommendations, published in June 2016, to improve public safety. It also recommended the City develop a comprehensive “framework and implementation plan” to address long-term preservation and development of the CID as a culturally diverse and historically significant area of Seattle.

Based on the outcomes of the CID Public Safety Task Force, CID community leaders met with City department directors and Mayor Murray to articulate a set of community priorities that they requested the City address in partnership with the community.

The City’s response to the community’s recommendations resulted in commitment for three new positions (one at SPD, one at DON and a community-based public safety coordinator) as well as SPD’s recent move of Little Saigon area into its West Precinct to address public safety, and initiation of the **CID Framework & Implementation Plan** effort in 2016. The City Council subsequently articulated its support for the CID planning process and desire for specific outcomes in Council Resolution 31754, as part of the Mandatory Housing Affordability legislation (see Appendix B).

The CID Framework and Implementation Plan project was conceived as a partnership between the City and community stakeholders. During the project scoping phase, two primary objectives were defined:

1. Undertake a strategic community planning effort that results in a Framework and Implementation Plan to guide public investments in the CID neighborhood; and
2. Design and carry out a culturally-relevant and responsive community involvement process, building on and improving partnerships between the City and community members.





A list of community members who have participated in the process to-date, and the organizations they represent, is provided in Appendix C, including members of the Advisory Committee formed to oversee the work effort and the five workgroups focused on community-identified priorities in the following areas:

1. Community Stabilization
2. International Special Review District (ISRD) Guidelines and related code revisions
3. Charles Street Campus analysis
4. Capital Project coordination
5. Public Realm planning

The workgroups were led by members of the Advisory Committee and were open to participation by any interested community members. Between October 2017 and August 2018, 33 meetings were hosted to facilitate dialog and input across the five workgroup areas.

While each workgroup made progress in evaluating potential strategies, developing preliminary recommendations and completing key work efforts (e.g., analysis of Charles Street Campus options and development of updated ISRD Design Guidelines), members of the Advisory Committee decided to disband at their meeting on July 25, 2018. The committee's two community co-chairs subsequently communicated the group's concerns to the directors of OPCD and DON, via both email and conversation. A copy of their email communication is in Appendix D.

Since that time, some workgroups have continued to meet under the leadership of their community chairs or co-chairs, and engagement activities have continued (see Appendix E). At the same time, the core City team has worked to formulate a project review and evaluation in response to the community concerns expressed, as summarized at the end of this introductory section and in Section IV.

Community Engagement and Racial Equity Outcomes

Seattle's Department of Neighborhoods (DON) led the project's broader outreach and engagement activities within the CID, including community input to define racial equity outcomes for the overall project and specific working group efforts. These activities included:

1. Community Liaisons:
 - conducting door to door business outreach;
 - assisting with facilitation of meetings (in native language)
 - providing interpretation services at listening sessions with residents, advisory committee meetings, and City-hosted community meetings;
 - translating and proofreading key documents;
 - providing feedback and expertise on cultural concerns and barriers, and best practices in outreach; and
 - collecting records and reports of community feedback and concerns (in native language)

2. Community open house event in February 2018.
3. Drafting racial equity outcomes based on input from members of each workgroup.

Importantly, the Racial Equity Toolkit (RET) process has worked to center the voices and needs of cultural communities of color who have historically experienced the most negative impacts of systemic racism. Building on a RET discussion with the Advisory Committee in October 2017 and subsequent input from the community workgroup members, the draft RET Vision and Process Outcome statements were developed. In the latter part of 2018 and continuing into 2019, DON is conducting broader community listening sessions to ensure that the project is truly centered on the voices of those who are most impacted by systemic racism and potential project outcomes. Summaries of several of these listening sessions are provided in Appendix F.

Timeline

Key tasks completed within each project phase to-date include:

Phase One: Background and Scoping

4th Quarter 2016 - 2nd Quarter 2017

- Project Scoping
- Developed overall workplan
- Established City Interdepartmental Team (IDT)
- Established Advisory Committee

Phase Two: Advisory Committee and Workgroups Launch

2nd Quarter 2017 - 1st Quarter 2018

- Advisory Committee (AC) began meeting
- Established five workgroups and identified Advisory Committee members to serve in capacity as workgroup leaders
- Fine-tuned workplan for each workgroup's area of focus
- Initial scoping of racial equity outcomes with Advisory Committee
- Convened workgroups

Phase Three: Preliminary Workgroup Recommendations

1st Quarter 2018 - 3rd Quarter 2018

- Community Stabilization and Public Realm Workgroups developed and refined preliminary recommendations
- ISRD Workgroup helped develop updated design guidelines
- Potential areas for land use code updates were identified by ISRD Workgroup
- Charles Street Campus analysis completed

- Capital Projects Workgroup established as an ongoing forum for community/City discussion of capital projects in the CID
- Draft racial equity outcomes developed for each workgroup

Project Review & Evaluation: Recentering on Community Voice and Leadership

3rd Quarter 2018 - 4th Quarter 2018

- Advisory Committee decides to disband; chairs communicate issues to OPCD and DON directors
- Charles Street Workgroup responds to analysis findings
- Community listening sessions launched
- Draft ISRD Design Guidelines submitted for legal review
- Public Realm preliminary recommendations distributed for further community review, input and prioritization
- Community meeting (Nov 19) to hear community concerns and outline proposed next steps

2018 Accomplishments

The anticipated product from this planning effort was an implementation plan containing recommendations incorporating the work of the Advisory Committee and the workgroups with input from the broader CID community. Based on the current project review and evaluation, the anticipated deliverables and outcomes may be redefined. As of November 2018, workgroup accomplishments that may help inform next steps and subsequent work efforts include:

I. Community Stabilization

1. List of preliminary recommendations for affordable housing strategies
2. List of preliminary recommendations for commercial affordability
3. A housing mapping tool for the CID that communicates existing and proposed housing development and its relative affordability

II. ISRD

1. Draft ISRD Guidelines
2. Scoping for land use code update in response to ISRD boundary expansion

III. Charles Street Campus

1. Consultant study completed analyzing costs of relocating some or all City services to make property available for community use.

IV. Capital Projects Coordination

1. Created an ongoing forum to allow community members to learn about upcoming capital projects and to inform outreach activities to help minimize project impacts in the CID community.

V. Public Realm

1. Existing conditions mapping
2. List of preliminary recommendations for public realm improvements

Community Feedback, Project Status and Next Steps

At the Advisory Committee’s meeting on July 25, 2018, community members expressed frustration with the project’s direction, process, lack of clarity and expected outcomes. Specifically, they communicated to the City’s leadership that:

- Members felt that the process was not community driven.
- The process lacked clarity regarding outcomes and goals, and members were unclear how this was going to proceed.

- There continues to be a lack of trust between community members and the City.
- Members do not want to sign on a final report because of a sense of being co-opted, they do not want their work to be used against the community in some way.
- Members felt the framework process focused on short-term objectives, while feeling the need for something that looks at the long term.

They also expressed that they wanted to continue supporting workgroups that have tangible outcomes but wanted to make sure that community members led the process. They specifically called out completion of the ISRD Design Guidelines, addressing Land Use Code issues for use issues, signage and process; review of the Charles Street consultant findings; and ongoing City commitment to coordination of the Capital Projects workgroup. The email communication summarizing their concerns is in Appendix D.

Subsequently, on August 28, 2018, members of the Charles Street Workgroup sent a letter to Directors Assefa and Mantilla expressing disappointment in the consultant study’s scope and recommendations; lack of support for “Option A”; their decision to discontinue the workgroup; and a request to reallocate \$50,000 remaining in the study budget toward developing a neighborhood plan. A copy of their letter is in Appendix G.

Following these communications and the Advisory Committee's decision to disband, the project entered a period of reevaluation. During this period:

- Draft ISRD Guidelines were presented to the ISRD Board for review at a public meeting.
- Community Stabilization and Public Realm Workgroups met to consider potential recommendations and their next steps for working together.
- Listening sessions were conducted with community members.
- \$200,000 was included in the Mayor's budget for DON to support ongoing engagement during 2019 to help identify next steps. The funding also includes support for near-term actions such as activation along King Street in the area under I-5. An additional \$500,000 is included in the Mayor's budget proposal for improved lighting under I-5.

On November 19, 2018, Directors Assefa and Mantilla attended a community conversation to hear directly from community members about the Framework process and share updates from the Mayor's 2019 budget. Following the November 19th meeting, the City will continue to have conversation with the community about the approach for work in 2019.

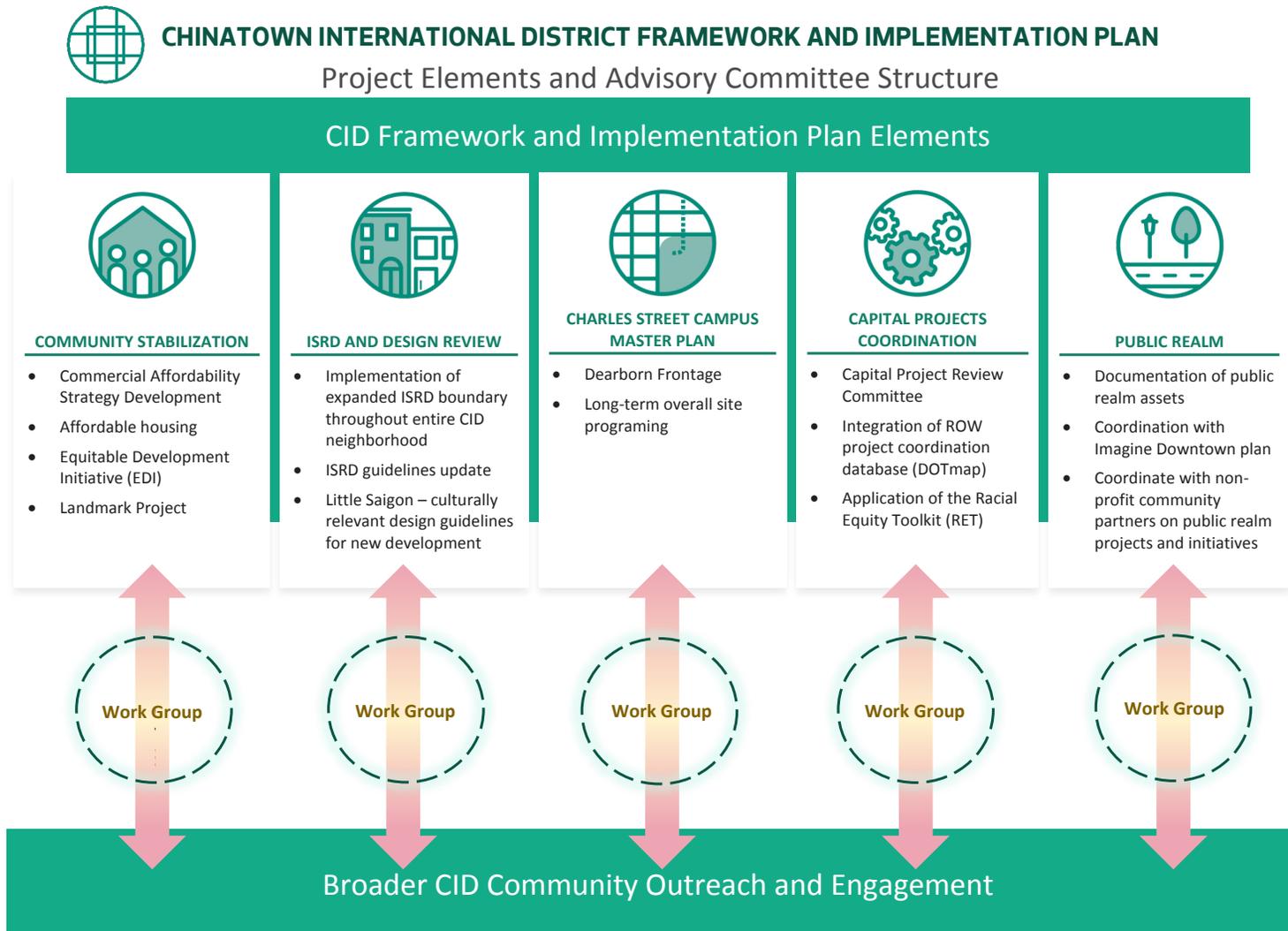
Workgroup Status Summary

The table in Appendix E provides a summary of the subject matter content for each of the five Workgroups, the activities that have taken place over the course of the past 18 months, and status of each Workgroup at the time of this writing. More detailed information on each of the workgroups can be found in the next section.

II. PROJECT STRUCTURE, ELEMENTS + DRAFT RACIAL EQUITY OUTCOMES

II. Project Structure, Elements and Draft Racial Equity Outcomes

This section provides additional information about how the work to-date has been organized and carried out. The graphic below illustrates how the five plan elements were established, each with a corresponding workgroup. Workgroups were comprised of interested community members who volunteered their time and commitment to participate in a series of meetings in each subject matter area.



Advisory Committee

The CID Advisory Committee was established to collaborate directly with the City's Interdepartmental Team and engage with the broader community via workgroups to help ensure that the recommended implementation actions reflected the voices and balanced interests of the community.

Advisory Committee members included a broad set of stakeholders active in the CID. Members represented themselves as individuals rather than formally representing the organizations with which they are affiliated. Many of the Advisory Committee members were signers of the September 15, 2016 letter to Mayor Murray, while others were identified by reaching out to community members and City staff active in the CID for referrals.

- Maiko Winkler-Chin, Co-Chair (SCIDpda)
- Pradeepta Upadhyay, Co-Chair (InterIm CDA)
- Cassie Chinn (Wing Luke Asian Museum)
- Elaine Ishihara (Nisei Vets Community Foundation)
- Jessa Timmer (CIDBIA)
- Marlon Herrera (CID Coalition)
- Miye Moriguchi (Uwajimaya)
- Quynh Pham (Friends of Little Saigon)
- Shanti Breznau (CID Retail Recruiter)
- Sonny Nguyen (Public Safety Council)
- Sue-May Eng (Chong Wa Benevolent Association)
- Sunshine Monastrial (ICHS)
- Tanya Woo (Property Owner - The Louisa)
- Tammy Deets (Ethnic Business Council)
- Tiernan Martin (CID Resident; ISRD Board Chair)



Interdepartmental Team (IDT)

An Interdepartmental Team, comprised of representatives from 15 City departments, was convened to ensure increased collaboration and communication between City departments during the CID framework process. The team was also intended to consider recommendations from the five workgroups and the Advisory Committee to assess their feasibility and identify actionable items for near- and mid-term implementation.

Interdepartmental Team members who worked directly with members of the five workgroups are listed in the table in Appendix C.

Five Project Elements and Workgroups

Five project elements were established in direct response to requests made by the representatives of the CID Community in their letter to Mayor Murray. Mayor Murray responded via an October 2016 letter identifying actions that could be included in a community planning effort. These actions were incorporated into the CID Framework and Implementation Plan work program. Each of the five elements represents a distinct work product and/or area of subject matter expertise.

Prior to establishing the Workgroups, the Interdepartmental Team and Advisory Committee were established. The five work program elements were reviewed with both groups. For the IDT, staff subject matter experts were identified to support

each work plan Element/Workgroup and for the AC, members volunteered to serve as leaders for each workgroup to work with staff on development of recommendations/products for each of the five elements. Workgroup meetings were open to anyone from the community who wished to participate.

Workgroup meetings have been jointly facilitated by staff and community member co-leads. Co-leads typically opened each meeting and helped facilitate discussions, while staff served as time-keepers, note-takers, and presenters of relevant information on City work and projects. Staff often also facilitated break-out groups on specific topics. In some Workgroups, community members presented information on community-led work and projects.

The table in Appendix C provides a summary of the “What, Why and Who” for each workgroup and lists the names of workgroup participants, including City staff and consultants.

Additional information about each workgroup can be found in Section III.

15 Advisory Committee Members

over **50** individual community members participated in the **5** workgroups

44 community meetings
(**11** Advisory Committee + **33** workgroup meetings)

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Community Engagement and the Racial Equity Toolkit

The goal of the Racial Equity Toolkit (RET), as applied to the CID Framework and Implementation Plan, is to center the voices and needs of cultural communities of color who have historically experienced the most negative impacts of systemic racism. Lack of effective community engagement, coordination between City departments, and action on community priorities have all impacted the CID community—a community that includes majority people of color, immigrants, refugees, youth, limited English proficiency individuals, seniors, and people with low incomes. Accelerating costs of land, construction impacts, and rising rents as well as disproportionate environmental burdens from traffic and air pollution have further compounded this impact.

The following draft RET Vision and Process Outcome statements were informed by a RET discussion with the Advisory Committee that took place in October of 2017. Additional Outcome statements were developed by the workgroup members. The Department of Neighborhoods (DON) is leading additional community engagement activities with the CID to build upon the RET process to date.

Draft RET Vision:

A healthy, thriving neighborhood and communities of color exist within the CID.

Draft RET Process Outcomes:

- Communities of color within the CID have the decision-making power and self-determination to set a vision for their own neighborhood and community that the City then implements.
- All new projects acknowledge that over a century of harm has been caused.
- Communities of color benefit from projects in and impacting the CID.
- Property owners and small businesses that are owned and operated by communities of color in the CID receive targeted outreach that increases their decision-making power and self-determination.

Draft RET Outcomes developed by the Workgroups are



COMMUNITY STABILIZATION

CID communities - immigrants, refugees, and Asian-Pacific Islanders who have faced a long history of injustice - have a place to thrive in the CID. People and business can afford to stay in their community, while those who had to leave have paths to return.



ISRD AND DESIGN REVIEW

Immigrants and business owners with limited English proficiency have increased access to and increased ability to shape the design guidelines and regulatory process so that it is culturally responsive.

Communities of color expand their understanding of the role that ISRD guidelines have in supporting their goals and objectives.



CAPITAL PROJECTS COORDINATION

Capital projects, in collaboration with the CID community, will leave the neighborhood and cultural communities of the CID in better condition upon their completion.



PUBLIC REALM

Health disparities are eliminated for cultural communities of the CID, in particularly API people who do not have backyards or other access to open space at home, and those struggling with mental illness, isolation and mobility

Free open spaces are provided for intergenerational community building and recreation with a lens specific for cultural preservation.

Public realm amenities promote and support businesses.

*These racial equity outcomes reflect the needs and voices of cultural communities of color within the CID. These outcomes were generated collaboratively in June 2018 and revised with community input through Fall 2018. Note: Charles Street Workgroup discontinued meeting and did not identify a RET outcome.

III. WORKGROUP BACKGROUND, SCOPE + WORK PRODUCTS



COMMUNITY STABILIZATION

Background

As development activity in the CID increases, there is risk of displacement of low-income residents and small businesses. This workgroup was established to consider a range of strategies to preserve housing affordability and address potential displacement of small businesses, including non-profit organizations, that contribute significantly to the neighborhood's cultural identity. This workgroup also focused on strategies to ensure that development pressure does not result in displacement of the neighborhood's affordable housing resources.

Scope

The Community Stabilization Workgroup considered a range of strategies to address potential displacement of low-income residents and the small businesses, including non-profit organizations, that contribute significantly to the neighborhood's cultural identity. The workgroup focused on identifying strategies to preserve and improve housing, increase affordable housing and commercial spaces, directly assist low-income residents and small businesses facing displacement.

Topics of interest included the Landmark Project and other potential Equitable Development Initiative (EDI)-supported projects; further development and implementation of the Commercial Affordability Advisory Committee recommendations; and affordable housing strategies.

This effort responded to:

1. Recommendations of the Commercial Affordability Advisory Committee;
2. Council passage of Ordinance 118959 and Resolution 31754 which specified actions related to increased protection and opportunities for small businesses in the CID.

City staff from OED, OH, OPCD, and EDI provided workgroup support.

Work Products

On the following page are preliminary recommendations that emerged from the discussions over the course of 11 workgroup meetings. A housing mapping tool was also prepared (see Appendix H).



These are preliminary recommendations, surfaced through deep dives and workgroup conversations in which participants were asked to:

- Lift up what is working but might need support.
- Call out things to grow and expand.
- Identify new strategies or policies.

Continue building capacity.

- + Continue Only in Seattle supported business district organizing and business retention programs.
- + Ensure coordination among organizations.
- + Ensure coordination within the City.
- + Address service gaps in regards to immigrant and legal support services.
- + Retain grocery and food sales.

Create financial tools and policies.

- + Identify a pilot project in CID for affordable ground floor commercial development.
- + Develop a comprehensive financing strategy including a commercial affordability fund.
 - Identify non-city/state sources to finance commercial development strategies, including philanthropic investors and crowd-sourced funding.
 - Identify City sources for affordable commercial strategies, such as SIF, EDI, and CDBG.
- + Implement regulatory approaches that promote healthy business mix and preserve the district's cultural orientation.
- + Clearly identify where retail uses at street level are required – foster active uses at active nodes.
- + Create small retail space designations but also recognize demand for larger spaces in CID.
- + Support storefront improvements.

Support small businesses so they can stay in the neighborhood.

- + Expand small business support services, such as 1:1 consulting.
- + Emphasize culturally competent and individualized services, as well as translation and interpretation support for business support services.
- + Continue commercial lease education, space design, financing, and support pilot.
- + Address gaps in business financing, access to credit, and financial literacy.
Create alternatives to payday type loans which exploit small businesses.
- + Have CID businesses at the center of developing a Legacy Business program that includes themes of succession, business valuation, and marketing.
Map who is doing what and at what scale, addressing gaps in “case management” with businesses for outcomes.

Affordable commercial space and redevelopment.

- + Pilot a subsidized tenant improvement fund for historic commercial spaces for new and established businesses.
- + Simplify ISRD review process for small businesses.
- + Conduct an outcomes-based feasibility study to determine best affordable commercial development/rehab, management strategies and sources, and a road map for getting there.
- + Generate affordable housing finance and policy preference for small businesses on the ground floor.
- + Explore Arts RET outcome looking at arts businesses as gathering places to achieve public benefit for investment.
- + Build a commercial kitchen in the CID.
- + Use incubator space and temporary space for relocation of those displaced.

Possible Housing Recommendations

These are preliminary recommendations, surfaced through deep dives and workgroup conversations in which participants were asked to:

- Lift up what is working but might need support.
- Call out things to grow and expand.
- Identify new strategies or policies.

Support affordable housing development and redevelopment.

- + Support implementation of the Little Saigon Landmark Project.
- + Support affordable homeownership.
- + Develop financial tools and legislative programs to encourage rehabilitation of substandard and vacant buildings.
- + Develop a URM pilot project.
- + Implement a Best Practices study to identify affordable housing/rehab and management strategies in similarly impacted communities.

Utilize Office of Housing programs and resources.

- + Continue MFTE Program.
- + Facilitate affordable rental and homeownership development.
- + Provide rental rehabilitation, home repair, and weatherization financing.
- + Pursue development on publicly owned sites.
- + Provide guidance on affirmative marketing strategies.
- + Support community resident preference policy.
- + Support portfolio preservation programs such as funding for rehabilitation and upgrades and extensions of expiring contracts.

Create anti-displacement strategies that address housing stability.

- + Distribute vouchers that enable more people to remain in the CID.
- + Encourage community control of land.
 - Provide public financing for land acquisition.
 - Enable re-use of City-owned property and/or partner with the City to re-use property owned by other public entities to minimize the burdens of site control.
 - Clean up polluted lands.
 - Increase availability of land for the development of new affordable housing.
 - Recognize the long-standing efforts of family associations to provide affordable housing.
- + Pursue URM improvements to keep ownership in place.
- + Provide long-term, stable subsidy for elders and disabled residents, including services for supporting aging in place like wellness checks, safety checks, and food delivery.
- + Provide notice of property sales and resident tenant rights when housing displacement is occurring that also includes language support.

Encourage different types of housing.

- + Create housing for a healthy balanced mix of income levels.
- + Encourage family-sized housing that includes two bedrooms or more, supportive facilities, and safe play spaces. Housing should also allow for aging in place and multigenerational living.



ISRD & DESIGN REVIEW

Background

The CID neighborhood previously fell within the catchment area of three design review areas. On January 1, 2018, the International Special Review District (ISRD) boundary was officially expanded to include the entire CID neighborhood, including areas to the east of I-5. This workgroup provided input to the development of updated ISRD design guidelines and helped inform potential amendments to the Land Use Code. The Department of Neighborhood's Historic Preservation program, OPCD and SDCI staff have led and supported this work.

The community requested that new buildings include culturally appropriate design, and that culturally relevant design guidelines for the Little Saigon area be developed that reflect the desired character of future development. New design guidelines also provide guidance for taller buildings permitted outside of the historic core area.

Scope

The ISRD Workgroup's focus included updating the ISRD guidelines, development of design guidelines for Little Saigon, and proposing amendments to provisions of the Land Use Code.

This effort responded to:

1. Council passage of Ordinance 118959, specifying expansion of the ISRD boundary;
2. Council passage of Resolution 31754, specifying actions that would potentially amend the structure of the ISRD board, provide the ISRD board the authority to grant departures from Land Use Code requirements, and allow for administrative review for minor changes to buildings.

City staff from DON, OPCD, and SDCI as well as consultants Schemata workshop and Imago provided workgroup support.

Work Products

See Appendix I – Draft ISRD Guidelines and Appendix J - Potential Land Use Code Topics.





CHARLES STREET CAMPUS ANALYSIS

Background

The CID community has long expressed a desire for the City to explore the feasibility of transitioning current City uses out of the Charles Street Yard facility, to provide opportunities for broader community use. The community's interest has increased in recent years as development pressures have increased within the neighborhood and the "south of Dearborn" area has started to see significant change. For example, BMW of Seattle recently built a large sales and maintenance facility adjacent to the western edge of the Charles Street facility and Urban Visions has proposed a 1.6 million sq. ft. office park on 7 acres it owns west of Airport Way South.

The Charles Street facility houses numerous shops and services that are critical to the operations of many departments. Making part or all of the current facility's land or buildings available for community use would require relocation to suitable sites elsewhere.

Scope

In response to the CID community request, Council approved funding for a consultant study. The consultant study focused on departmental operational

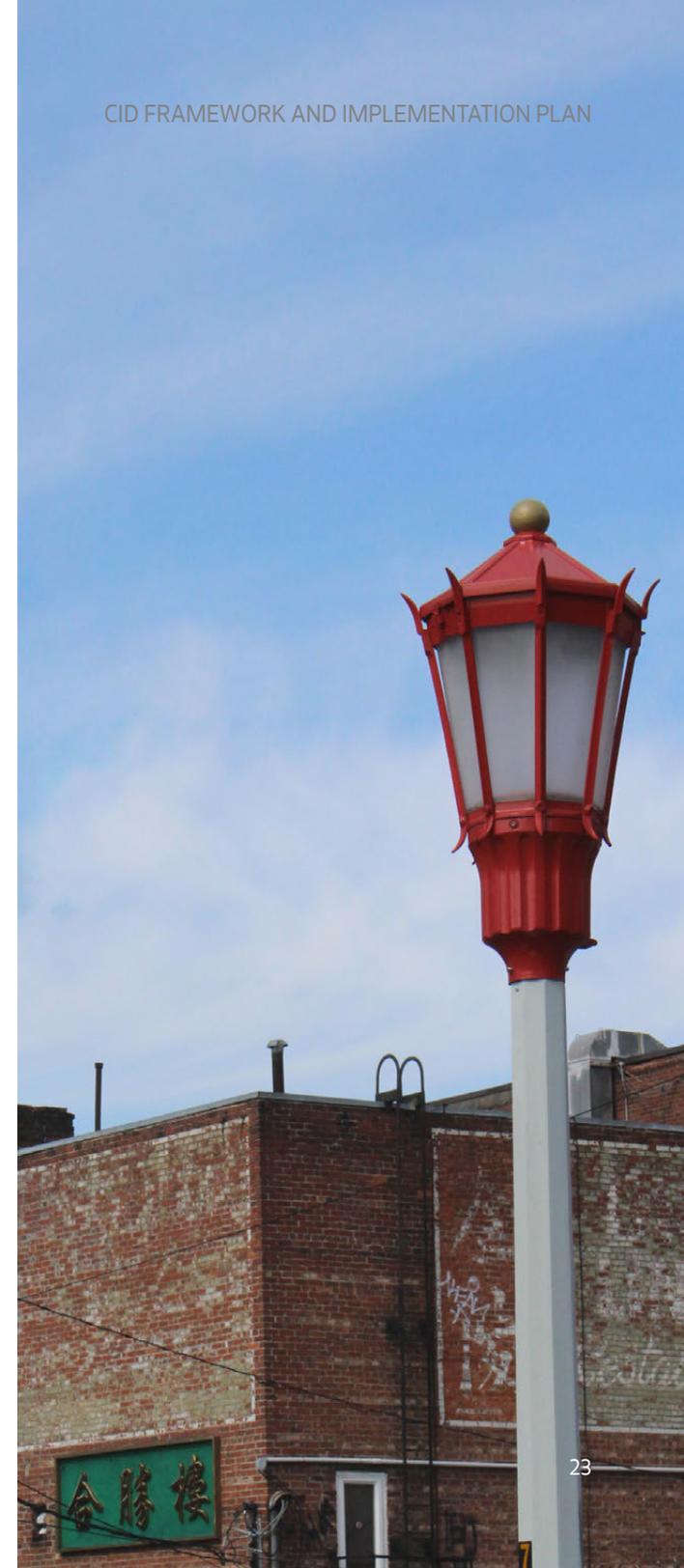
needs, tradeoffs and costs/benefits of various options. The Charles Street Workgroup reviewed and informed the study's scope and worked with the City's Department of Finance and Administrative Services to review the study results.

City staff from FAS and OPCD as well as consultant SHKS Architects, provided workgroup support.

Work Products

The consultant study was completed in July 2018. Based on the study's results, City leaders concluded that relocating current uses would be prohibitively expensive and that none of the options studied was viable.

Following release of the study, the workgroup expressed their disappointment with the study's process and outcomes, decided to discontinue meeting, and requested that a remaining \$50,000 in the budget allocated for the study be used to fund a neighborhood plan driven by the community (see Appendix G for a copy of the workgroup's letter). While the City determined that it cannot repurpose the \$50,000 for a different use (due to funding source constraints), the Mayor's recommended budget has included \$200,000 to support continued work in the CID.





CAPITAL PROJECTS COORDINATION

Background

The CID community requested increased transparency and coordination of City construction projects to minimize impacts on the community. While construction projects are necessary to make improvements, they can have a negative impact on businesses and others in the neighborhood.

Scope

The Capital Projects Coordination Workgroup created a forum for City and CID neighborhood review of planned major public capital projects to ensure coordination, look for leveraging opportunities, consider project timing, and to inform outreach and mitigation efforts. Topics of interest included establishment of a Capital Project Review Committee for the CID and application of the Racial Equity Toolkit (RET) to capital projects planned for the CID.

This effort responded to:

1. Opportunity to utilize SDOT's DOTMap resource to map and track capital projects;
2. Creation of a DON position to support CID with improved communication and implementation;
3. Coordination across City agencies through the Mayor's Capital Cabinet;
4. Planning for future alignment of Seattle City Light transmission lines;
5. Planning for a new Sound Transit light rail station.

City staff from DON, SDOT, SCL, and OPCD provided workgroup support.

Work Products

This workgroup is utilizing the DOTMap tool to track upcoming projects and is advising project managers on appropriate outreach and engagement activities. The workgroup will continue to meet on a quarterly basis to check-in on project status and key projects that are underway or upcoming in the CID community.





PUBLIC REALM

Background

High quality parks and open spaces that are safe and welcoming are important for a healthy community. CID community-based organizations have been exploring public open space improvements for the neighborhood, including improvements to the area under I-5, expansion of the Danny Woo Community Garden, turning underused street right-of-way into parks, alley activation, tree planting, and other streetscape improvements.

This effort responded to:

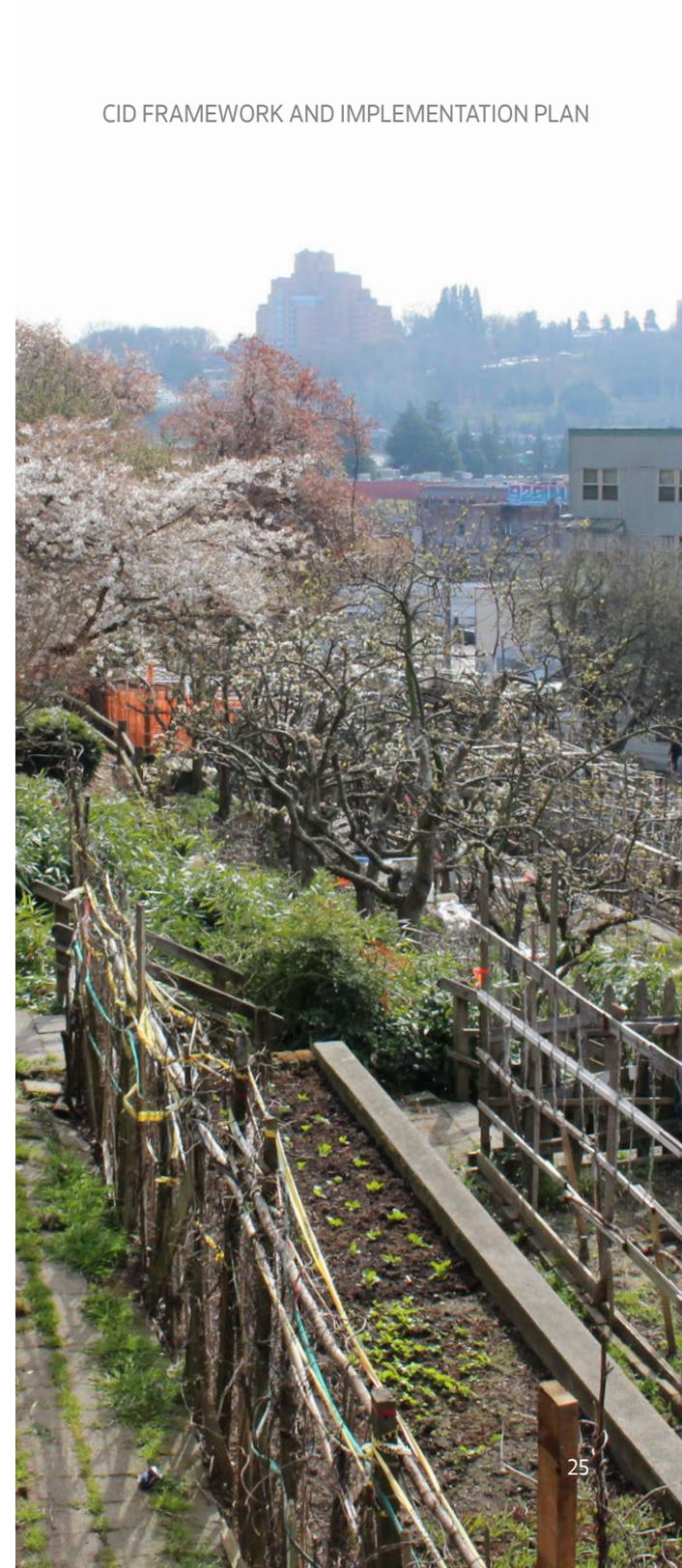
1. The community's request for more coordinated planning for public realm investments;
2. The community's request for increased tree canopy and pedestrian lighting;
3. Relevant recommendations of the Public Safety Task Force;
4. Community-based plans for improvements to areas under I-5 and at the Danny Woo Community Garden.

Scope

The purpose of the Public Realm Workgroup was to help create more active, safe, accessible and culturally relevant public spaces that contribute to building a better, stronger neighborhood. This planning effort was undertaken to provide an opportunity, in the words of a workgroup participant, "for community members to help decide how the parks and streets can become safer and more attractive for everyone." The workgroup's scope included mapping existing public realm/open space assets and identifying potential future improvements. Elements include park development, streetscape improvement projects, transit hub area improvements and other projects.

The workgroup began by reviewing and mapping existing public realm assets, amenities, and conditions in the CID, as well as planned projects and improvements—both private development and community-based efforts.

Existing conditions mapped include: block length, housing developments, parking lots, pedestrian circulation (curb quality), pedestrian lighting, poles and overhead utility lines, steep areas, street trees, parks and open space, transit stops, and active ground level uses. These maps are included in Appendix K.



The workgroup was briefed on planned and proposed projects and improvements including:

- I-5 Underpass proposed improvements at Jackson + King Streets
- Danny Woo Community Garden improvements (being led by Interlm)
- CID Lighting Study
- King Street Neighborhood Greenway
- Center City Bike Network South End Connection (options to connect 2nd Ave and Dearborn)
- Jackson Hub Project (public space and pedestrian improvements)
- Little Saigon Signal Improvements (to help meet Vision Zero goals)
- Little Saigon Park (park design process will take place in 2019)
- Little Saigon Street Concept Plan

City staff from SDOT, Parks, and OPCD provided workgroup support.

Work Products

See Appendix K for existing conditions maps.

Based on initial analysis, the workgroup developed preliminary recommendations to address gaps in public realm elements with the intent that this preliminary list be further reviewed and refined through the broader community engagement process. Preliminary recommendations developed by the workgroup are shown on the following page.

Possible Public Realm Recommendations

PUBLIC REALM 9/6/18

These are preliminary recommendations, surfaced through deep dives and workgroup conversations in which participants were asked to:

- Lift up what is working but might need support.
- Call out things to grow and expand.
- Identify new strategies or policies.

Improve street lighting

- + Move CID Lighting Study recommendations forward for implementation.
- + Update Streets Illustrated to require pedestrian lighting with new development in the CID.

Improve tree canopy

- + Increase tree canopy at community-identified priority areas in Little Saigon.
 - S King Street between 10th Avenue S and Rainier Avenue S, especially on the north side.
 - 12th Avenue S between S Main Street and S Dearborn Street.
 - S Weller Street between 10th Avenue S and Rainier Avenue S
 - S Lane Street.
- + Throughout the district, fill in tree canopy in places not slated for near-term development and in consideration of CID Lighting Study recommendations.
- + Create a long term plan for tree canopy maintenance.
 - Work with SDOT to identify and address where publicly-owned tree foliage impedes light from both roadway and pedestrian scale pole fixtures. [CID Lighting Study]
 - Work with private property owners to understand the available reporting mechanism and general impact overgrown trees can have on neighborhood lighting and safety. [CID Lighting Study]

Support existing community-led efforts in the public realm.

- + Move Jackson + King Street Underpass Project forward for further design development and implementation.
- + Move Danny Woo Community Garden proposed improvements forward for further outreach, planning, and design.
- + Support ongoing alley rehabilitation and activation efforts, including Maynard Alley.

Connect the neighborhood through placemaking opportunities in the right of way that reflect the values and cultures of the community.

- + Increase street furniture, wayfinding, and distinctive signage in the right of way.
- + Improve street ends abutting I-5, specifically at S Weller Street and S Lane Street.
- + Enable art installations in the right of way, parks, and open spaces.
- + Finalize and incorporate Little Saigon street concept plans into Streets Illustrated.
- + Move Public Safety Task Force recommendations forward for implementation.
 - Prioritize trash collection, litter pickup, and street cleaning.
 - Manage and maintain the public restroom in Hing Hay Park.
 - Ensure that neighborhood parks and public spaces are well maintained and have adequate physical infrastructure to support desired uses.

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交友、洽商、休閒最佳場所

ZUB.148.9108

5th Ave S
第六大道

(206) 621-1039

IV. PROJECT STATUS + NEXT STEPS

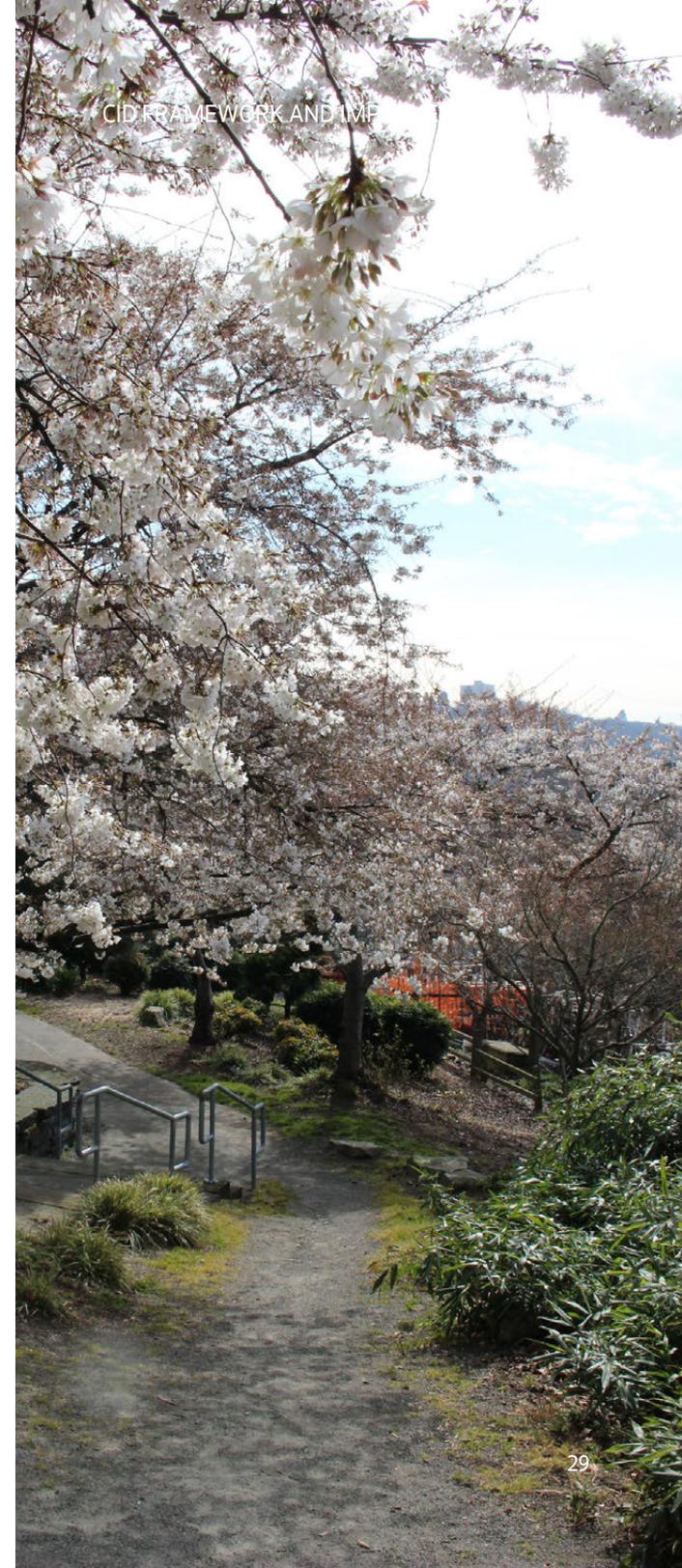
IV. Project Status and Next Steps

As summarized in the introduction to this report, the project's Advisory Committee decided to disband at their meeting on July 25, 2018, for the reasons outlined in their subsequent letter (Appendix D), and the Charles Street Workgroup similarly decided to discontinue their work (Appendix G).

The Community Stabilization, ISRD, Capital Projects, and Public Realm workgroups have met since, under more direct community leadership, to advance specific priorities. Also, community engagement work has continued to center the project's work in the voices and perspectives of those who will be most impacted (See Listening Session Summaries in Appendix F).

At the same time, the overall project has been going through a period of reevaluation and reorganization. Related to those discussions, the Mayor's proposed budget has included an allocation of \$200,000 to support further culturally relevant outreach, in-language engagement and funds to support near-term work on under I-5 activation and potentially other community priorities. As a result of this shift, the Department of Neighborhoods will be leading the project work into 2019, with other departments involved as-needed based on community-defined priorities.

On November 19, 2018, Directors Assefa and Mantilla attended a community conversation to hear directly from community members about the Framework process and share updates from the Mayor's 2019 budget. Following the November 19th meeting, the City will continue to have conversation with the community about the approach for work in 2019. ***This report provides a summary of the project's background and work to-date so that it is available to everyone participating in that conversation.***



V. APPENDICES

Appendix A: Overview of Recent Planning Efforts & Results

Many visioning and planning documents have been developed by and with the CID community, notably within the past 10 years, that represent extensive community effort and clearly articulate concerns, needs, and priorities. These documents were considered in developing workplans, meeting agendas and subject matter for discussion in each of the five workgroups

Vision 2030 (2007?) This document was developed by the Vision 2030 Coalition in response to the City's Livable South Downtown Plan. Concerned about effects on small businesses, low-income residents, and public space, it identified four goals for the year 2030: 1) Healthy Balanced Equitable Development, Increased Density, and Diversity of Housing Choices; 2) Rehabilitate Substandard Housing and Vacant Buildings; 3) Safe and Dynamic Neighborhood Public Spaces; and 4) Strong, Vibrant Small Business Community and Maintain Cultural Character. Financial and legislative tools were proposed to support these goals.

Little Saigon Landmark Project Feasibility Study (2014) Developed by SCIDpda for the Friends of Little Saigon, this document explored the feasibility of the Landmark Project: a proposed distinctive physical anchor and stabilizing presence in Little Saigon that would include a cultural center, Southeast Asian grocery, night market, and affordable housing. Massing studies, cost estimates, and market/economic analysis indicated that each component of the project would be able to sustain itself financially.

2020 Healthy Community Action Plan (2016) Developed by InterIm in collaboration with CID community organizations, Swedish, and Public Health – Seattle & King County, this document articulated the unique set of challenges and barriers faced by the CID community and identified nine strategies for increased health, safety, and livability. A call to action, it offered practical strategies and ways to measure outcomes.

Jackson + King Street Underpass Design Process (2016-Present) Stewarded by InterIm, SiteWorkshop, and a steering committee of community members, this process has focused on generating community feedback and design concepts for the Jackson + King Street Underpass. Workshops have focused on public safety, placemaking, and activation; proposed design elements include sculptures, active play zones, and seating.

URM and Neighborhood Preservation Report (2016) Developed by SCIDpda, this document addressed the impacts of the proposed seismic retrofit ordinance and the Rental Registration and Inspection Ordinance (RRIO) on the CID and Pioneer Square. Recognizing URM retrofits as an issue of social equity, housing affordability, small business success, and public safety, it advocated for new financing mechanisms and technical assistance for property owners.

CID Public Safety Task Force Report (2016) Developed by the CID Public Safety Task Force, this report provided a series of recommendations to address public safety conditions in the CID. Recognizing the urgency as well as the deeply entrenched nature of issues in the CID, it identified three recommendation categories: 1) Improve Communication and Coordination Between the CID and the City; 2) Target Criminal Activities and Related Environmental Factors; and 3) Foster Public Safety Through a Vibrant and Healthy Neighborhood.

Mayor's CID Public Safety Action Plan (2016) A direct response to the CID Public Safety Task Force Report, this document detailed Mayor Murray's Action Plan and City Implementation response for each Task Force Recommendation.

Commercial Affordability Advisory Committee Recommendations Report (2016) Developed by OED and the Commercial Affordability Advisory Committee, this report identified commercial affordability challenges for small businesses and made a series of recommendations to reduce displacement of existing businesses, activate the ground-level public realm, enable space for business incubation, and increase overall economic and cultural vitality.

Mayor's Commercial Affordability Action Plan (2016) Based on recommendations from the Commercial Affordability Advisory Committee, this document described the initiatives that Mayor Murray would implement: King Street Station Activation, Commercial Affordability Consulting Team, and Financial Support for Microbusinesses.

Equitable Development Implementation Plan (2016) This initiative invests in place-based strategies to advance economic mobility and opportunity, prevent residential, commercial, and cultural displacement, recognize community capacity, and build on local assets. Funding is being distributed to advance community-based projects, including the Little Saigon Landmark Project.

Legacy Business Study (2017) Conducted by OED, this study utilized focus groups, one-on-one interviews, case studies, and best practice data to better understand issues around legacy businesses and consider recommendations to support them. It defined legacy businesses as "a type of small business that supports community identity and stability through its long tenure."

CID Lighting Study (2018) A collaboration between SCIDpda and lighting design consultant SparkLab, this document proposes a lighting design vision and action strategy that addresses visual acuity, safety, and sense of place in the CID. The recommendations are informed by community feedback collected through a series of night walks that identified problem areas and favorite spots.

Appendix B: Resolution 31754

See CID Project website (<http://bit.ly/OPCD-CID>) for a link to this document



SEATTLE CITY COUNCIL

Legislative Summary

Res 31754

Record No.: Res 31754

Type: Resolution (Res)

Status: Adopted

Version: 3

Ord. no:

In Control: City Clerk

File Created: 05/22/2017

Final Action: 08/02/2017

Title: A RESOLUTION relating to the Chinatown/International District; identifying actions of the City and its partners that hold promise to enhance cultural identity and economic vitality, recognize history, and promote equitable development.

	<u>Date</u>
Notes:	Filed with City Clerk: 8/2/2017
	Mayor's Signature: 8/2/2017
Sponsors: Johnson	Vetoed by Mayor:
	Veto Overridden:
	Veto Sustained:

Attachments:

Drafter: patrick.wigren@seattle.gov

Filing Requirements/Dept Action:

History of Legislative File

Legal Notice Published: Yes No

Ver- sion:	Acting Body:	Date:	Action:	Sent To:	Due Date:	Return Date:	Result:
1	City Clerk	05/24/2017	sent for review	Council President's Office			
	Action Text: The Resolution (Res) was sent for review. to the Council President's Office						
	Notes:						
1	Council President's Office	05/24/2017	sent for review	Planning, Land Use, and Zoning Committee			
	Action Text: The Resolution (Res) was sent for review. to the Planning, Land Use, and Zoning Committee						
	Notes:						
1	Full Council	05/30/2017	referred	Planning, Land Use, and Zoning Committee			
	Action Text: The Resolution (Res) was referred. to the Planning, Land Use, and Zoning Committee						
	Notes:						
1	Planning, Land Use, and Zoning Committee	06/06/2017	adopt as amended				Pass
	Action Text: The Committee recommends that Full Council adopt as amended the Resolution (Res).						

Appendix C: Work Program Elements and Associated Work Group Efforts

ELEMENT	Community Stabilization	ISRD and Design Review	Charles Street Campus Master Plan	Capital Project Coordination	Public Realm
What topics/projects does it include?	The Landmark Project and other potential EDI-supported projects Further Development/Implementation of Commercial Affordability Task Force Recommendations Affordable Housing Strategies	Implementation of the expanded ISRD boundary Development of Design Guidelines for Little Saigon Update of ISRD Guidelines	Update of the Charles Street Campus Master Plan	Establishment of a Capital Project Review Committee for the CID Application of the Racial Equity Tool Kit (RET) to capital projects planned for the CID neighborhood in a coordinated manner	Evaluation and Enhancement of the Public Realm Coordination with One Center City Public Realm Planning Outside Citywide Coordination
Why is this element important?	Responds to... <ul style="list-style-type: none"> Recommendations of the Commercial Affordability Advisory Committee Council passage of Ordinance 118959 and Resolution 31754 that specifies a number of actions related to increased protection and opportunities for small businesses in the CID. Stated support of the Landmark Project Community requests and support for preservation of existing and creation of additional affordable housing units in the CID 	Responds to... <ul style="list-style-type: none"> Council passage of Ordinance 118959 that specifies the expansion of the ISRD boundary Council passage of Resolution 31754 that specifies a number of actions that would: potentially amend the structure of the ISRD Board: provide ISRD board the authority to grant departures from Land Use Code requirements; and allow for administrative review for minor changes to buildings. Community request for development of culturally relevant design guidelines for Little Saigon area that reflect the desired character of future development. 	Responds to.... <ul style="list-style-type: none"> Community desire for the City to engage in a process to explore the feasibility of transitioning current City uses out of the Charles Street Yard facility, to provide opportunities for broader community use. Council passage of Resolution 31754 that specifies support of CID Advisory Committee and City departments developing recommendations for Charles Street Campus site. 	Responds to.... <ul style="list-style-type: none"> Community request for increased transparency and coordination of capital projects Opportunity to utilize DOTMaps resource Creation of DON position to support CID with improved communication and implementation Support of the City's Capital Cabinet Planning for future expansion of SCL transmission lines ST3 Planning 	Responds to.... <ul style="list-style-type: none"> Council action and request for report out on public status of ROW and parks improvements by end of September 2017 (Resolution 31754) Work of non-profit and community-based organizations to explore a number of public realm improvements such as: area under I-5, expansion of Danny Woo Community Gardens, Pavement to Parks, parklets, alley activation, festival streets, etc.
WHO?					
City Staff/Consultant Support to Workgroup	OED: Heidi Hall, Michael Wells OH: Emily Alvarado, Maureen Kostyack OPCD/EDI: Ubax Gardheere, Gary Johnson, Janet Shull, Vinita Goyal	DON: Sarah Sodt, Rebecca Frestedt OPCD: Gary Johnson, Janet Shull CONSULTANT: Schemata Workshop/Imago	FAS: Randy Cox, Julie Matsumoto OPCD: Gary Johnson, Janet Shull CONSULTANT: SHKS Architects	DON: Jenifer Chao SDOT: Michael Terrell, Benji de la Pena SCL: Darnell Cola, Michael Clark OPCD: Gary Johnson, Janet Shull	SDOT: Aditi Kambuj, Diane Wiatr, Susan McLaughlin PARKS: Chip Nevins, Karimah Edwards OPCD: Gary Johnson, Janet Shull
Advisory Committee Members in Workgroup (bold = Workgroup leader)	<ul style="list-style-type: none"> Pradeepta Upadhyay Marlon Herrera Sunshine Monastrial Cassie Chinn Quynh Pham Jessa Timmer Esther Lucero Tammy Deets Maiko Winkler Chin Shanti Breznau 	<ul style="list-style-type: none"> Tiernan Martin Shanti Breznau Miye Moriguchi Quynh Pham Jessa Timmer Esther Lucero Tanya Woo 	<ul style="list-style-type: none"> Elaine Ishihara Maiko Winkler Chin 	<ul style="list-style-type: none"> Maiko Winkler Chin Tiernan Martin Sue-May Eng Tanya Woo 	<ul style="list-style-type: none"> Sonny Nguyen Tiernan Martin
Other Workgroup Members (note: workgroup participation is open to anyone interested – people listed here are those who expressed interest as of when this table was last updated)	<ul style="list-style-type: none"> Andrew Tran (InterIm CDA) Mike Omura (SCIDPda) Dorothy Wong (CISC) Rachtha Danh (NP Hotel) Betty Lau Brien Chow Leslie Morishita (InterIm CDA) Misa Murohashi Cartier Sokha Danh 	<ul style="list-style-type: none"> Andrew Tran (InterIm CDA) MaryKate Ryan (SCIDPda) Mike Omura (SCIDPda) Leslie Morishita Homero Nishiwaki(Lien Nishiwaki Architects) Rachtha Danh (NP Hotel) Betty Lau Brien Chow Carol Leong Rie Shintani (InterIm CDA) Valerie Neng (InterIm CDA) Michael Jurich (Goodwill) Josh Brevoort Teizei Mersai 	<ul style="list-style-type: none"> Andrew Tran (Interim CDA) Mike Omura (SCIDPda) Teresita Batayola (ICHS) Homero Nishiwaki (Lien Nishiwaki Architects) Dorothy Wong (CISC) Betty Lau Brien Chow Leslie Morishita (InterIm CDA) Tom Im (InterIm CDA) Michael Jurich (Goodwill) 	<ul style="list-style-type: none"> Andrew Tran (InterIm CDA) Jamie Lee (SCIDPda) Betty Lau Brien Chow Tom Im (InterIm CDA) 	<ul style="list-style-type: none"> Andrew Tran (InterIm CDA) Tom Im (InterIm CDA) Jeff Hou (UW Faculty) Jamie Lee (SCIDPda) An Huynh (SCIDPda) Kelsey Mesher (Cascade Bicycle Club) Vicki Clarke (Cascade Bicycle Club) Clara Canter (Seattle Greenways) Gordon Padelford (Seattle Greenways) Alicia Daniels Uhlig (ILFI) Betty Lau Brien Chow Jan Johnson (Panama Hotel) Liang Chen Rie Shintani (InterIm CDA) Lizzie Baskerville (InterIm CDA) Ziyi Lui Erin Demmon Sokha Danh Kathleen Johnson (Historic South Downtown)
EXPECTED OUTCOME(S)					
<i>Examples: report, recommendation, action, program</i>	<ol style="list-style-type: none"> Recommendations re: next steps to develop the Landmark Project in Little Saigon. Evaluation and implementation of recommendations of the Commercial Affordability Advisory Committee Recommendations for legislation, program, and policy that support community-based businesses in response to Resolution 31754. Develop and implement recommended policy and legislation for additional/enhancement of affordable housing strategies for the CID 	<ol style="list-style-type: none"> Recommendations related to implementation of an expanded ISRD boundary per Ordinance 118959 and Resolution 31754. Recommendations for updated ISRD guidelines. Recommendation for design guidelines specific to the Little Saigon area of the CID 	<ol style="list-style-type: none"> Consultant report re: feasibility for transitioning some/all of City facilities out of Charles St. Campus. Advisory Committee recommendation for future use of some/all of the Charles St Campus Site based on community desires and in response to consultant's site and facilities analysis. 	<ol style="list-style-type: none"> Improved pathways of communication with neighborhood stakeholders. City Departments coordinate resources and project timing to lessen impact on neighborhood during construction Community members have better understanding of planned and future projects. Capital improvements in the CID will be implemented with meaningful and coordinated input from the community. 	<ol style="list-style-type: none"> Communicate planned and potential future placemaking actions in a single document. Easily communicate investments in the public realm and how they interrelate. Provide recognition of non-profit community partner's investment in placemaking actions and activities Prioritization and Implementation document through the Imagine Downtown planning process.

Appendix D: Email communication from Advisory Co-Chairs to DON + OPCD Directors

Dear Sam and Andres,

Thanks for meeting with us yesterday. As we discussed with you, the Chinatown International District Strategic Framework Advisory Committee met on July 25, 2018, with the goals of discussing the past 11 months of the planning process and determining how to move the process forward. Advisory Committee members expressed the following concerns and frustrations and thus have decided to disband as a Committee:

- Members felt that the process was not community driven
- The process lacked clarity regarding outcomes and goals, and members were unclear how this work was going to proceed.
- There continues to be a lack of trust between community members and the City.
- Members do not want to sign on a final report because of a sense of being co-opted, they do not want their work to be used against the community in some way.
- Members felt the framework process focused on short-term objectives, while we feel we need something that looks at the long term.

We, as community members, want to continue supporting those workgroups that have tangible outcomes, but want to ensure that community members lead the process. As co-chairs, we need to check in with the group to see what workgroups want to continue, and what we may request of the City. As of now, we know the following:

- The ISRD Workgroup needs to finish its Design Guidelines, as well as address issues of uses, signage, and process, which are in the Land Use Code. All committee members involved in this workgroup believe that the code work is vitally important, yet members sense staff reluctance to work with them.
- The Charles Street Workgroup wants to go over the consultant findings with City staff to understand the results, what the City plans to do next, and what this work means for our neighborhood.
- The Capital Projects Workgroup was created as a response to the City's list of 55 projects. The group wants the City to be responsible for on-going coordination, accountability, and informing the community of its work.

This process has been taxing and confusing on community members, but we also know and want to acknowledge that this has been challenging for City staff involved. Please know we appreciate their efforts, but at this time, the Advisory Committee feels this process is broken and thus cannot continue in its work. As mentioned yesterday, we will forward to you the final meeting notes from our July 25th conversation with the Committee members.

Thank you,

Pradeepta Upadhyay & Maiko Winkler-Chin

Co-Chairs, CID Framework Advisory Committee

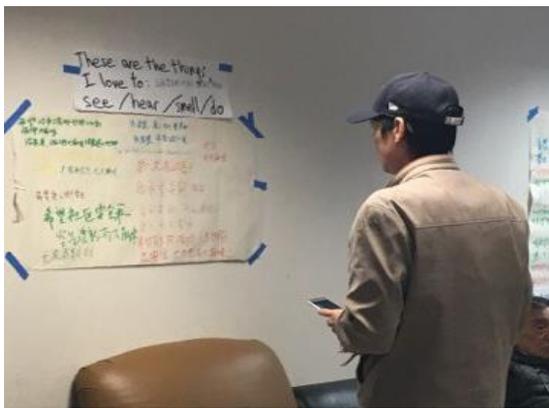
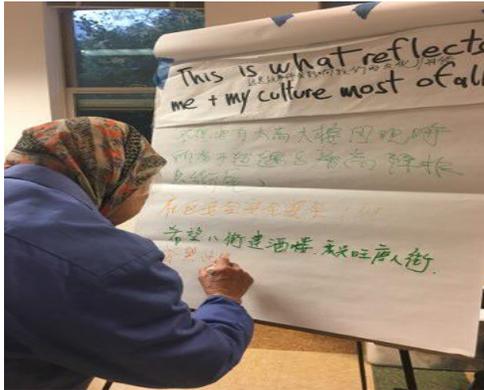
Workgroup	What?	Lead	#'s	Activity Summary	Next Steps / Anticipated Outcomes
Community Stabilization 	<ul style="list-style-type: none"> Commercial and housing affordability strategy development EDI / Landmark Project 	OH OED OPCD	11 meetings 23 community members*	<ul style="list-style-type: none"> WG discussed housing affordability goals and strategies WG reviewed current commercial affordability strategies and best practices Developed map of existing and planned housing developments WG identified potential recommendations and strategies 	<ul style="list-style-type: none"> Community is discussing next steps
ISRD and Design Guidelines 	<ul style="list-style-type: none"> Update ISRD guidelines per expanded ISRD boundary and culturally appropriate design for new development Update land use code in relation to expanded ISRD boundary and guideline updates 	DON OPCD	5 meetings, 2 walking tours 25 community members*	<ul style="list-style-type: none"> Consultant hired to help update existing ISRD guidelines and develop guidelines for new development Draft guidelines reviewed by ISRD Board on 8/28/18 Identified potential land use code amendments that address community-identified issues that ISRD guidelines do not address 	<ul style="list-style-type: none"> Finalize guidelines for ISRD Board review and adoption Develop land use code amendment recommendations and articulate implementation plan
Charles Street Campus Master Plan 	<ul style="list-style-type: none"> Consider appropriate treatment of Dearborn frontage Long-term overall site programming 	FAS OPCD	3 meetings, 1 walking tour 10 community members*	<ul style="list-style-type: none"> WG reviewed and approved draft consultant scope Reviewed current site uses and issues Consultant prepared cost analysis for relocating of City facilities and FAS shared preliminary findings with WG - City does not see a path forward with any of the options studied 	<ul style="list-style-type: none"> WG suggested that since the City finds no alternatives actionable, the WG no longer needs to meet
Capital Projects Coordination 	<ul style="list-style-type: none"> Capital project review committee ROW project coordination (DOT map) 	DON SDOT SPU SCL OPCD	5 meetings 11 community members*	<ul style="list-style-type: none"> WG reviewed capital project list and identified opportunities for coordination and leveraging Outreach protocols articulated Engagement with ST on transit tunnel/station expansion 	<ul style="list-style-type: none"> WG project coordination ongoing
Public Realm 	<ul style="list-style-type: none"> Document public realm assets Coordinate with Imagine Greater Downtown public realm planning, Jackson Hub planning, and non-profit community partners Create public realm plan 	SDOT PARKS OPCD	9 meetings 28 community members*	<ul style="list-style-type: none"> WG shared current community efforts in public realm WG briefed on Parks projects and other ROW improvements in CID WG reviewed current public realm assets and identified gaps WG identified potential recommendations for public realm improvements 	<ul style="list-style-type: none"> Draft & finalize public realm recommendations Articulate implementation plan including identified/potential funding May include Little Saigon Park design recommendations per park planning schedule
Advisory Committee	<ul style="list-style-type: none"> Respond to WG recommendations Inform WG activities and provide direction as needed/ requested Inform implementation plan 	OPCD DON	10 meetings 16 community members	<ul style="list-style-type: none"> AC informs and supports outreach and engagement AC responds to WG recommendations and reviews for prioritization and community support/benefit AC was consulted on application of RET AC disbanded in August 2018 	<ul style="list-style-type: none"> No identified role going forward
IDT	<ul style="list-style-type: none"> Provide support to WG's Respond to recommendations and inform implementation plan 	OPCD	11 meetings 15 departments, 30 staff members	<ul style="list-style-type: none"> Interdepartmental communication and collaboration Draft Framework and Implementation Plan content is prepared with IDT member input/support 	<ul style="list-style-type: none"> IDT meets on as-needed basis (roughly quarterly) IDT supports plan outcomes via policies, programs, projects and/or legislation
Outreach and Engagement and Racial Equity Toolkit (RET)	<ul style="list-style-type: none"> RET process is embedded in overall outreach strategy; cumulative impacts/benefits of actions are considered Culturally relevant outreach is tailored to community needs 	DON OCR OPCD	n/a	<ul style="list-style-type: none"> Public outreach activities with WG-specific strategies (focus groups, listening sessions, tabling, surveys) Community liason outreach focuses on small business contacts 	<ul style="list-style-type: none"> Additional outreach and RET outcomes TBD

*Estimated number of community members who have participated in workgroup meetings to date.

Appendix F: Summary of Listening Sessions

Your Community, Your Dreams, Your Voice:

Creating a Better Chinatown International District together



Attached (above right) is a picture of our 3rd resident meeting at Domingo Viernes Apartments (DVA). It was a combined meeting of residents from DVA, New Central, and Jackson Apartments. There was a total of 60 adults not including children.

The woman in the picture owned her power by speaking her truth and helped with explaining the concept to the elders and assisted with capturing their feedback on paper. *She would be a great addition to the Community Liaisons and comes from the CID Community. She speaks Cantonese, Taishanese, Mandarin and English.*

It was powerful to see community take over and own the process!



Appendix F: Summary of Listening Sessions

Your Community, Your Dreams, Your Voice:

Creating a Better Chinatown International District together

The City of Seattle recognizes that the Chinatown International District (CID) is going through a lot of change and that historically, these changes haven't always benefited community members in the CID - particularly Asian and Pacific Islander immigrants, refugees, and those born in the US.

As part of the City's Race and Social Justice Initiative, we use a "racial equity toolkit process" that centers community members who experience the most changes.

Learning from community, together we can change the way government works so that the community will experience more benefits from change. We hope that they will see more activities and physical spaces, and businesses that reflect their cultures and over time, the community is able to thrive with a sense of belonging to their neighborhood.

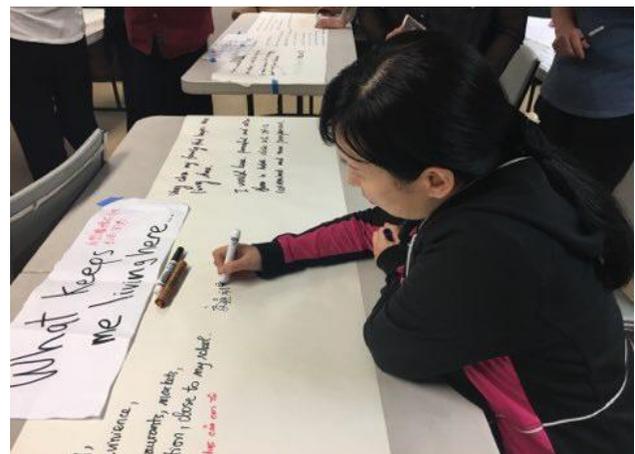
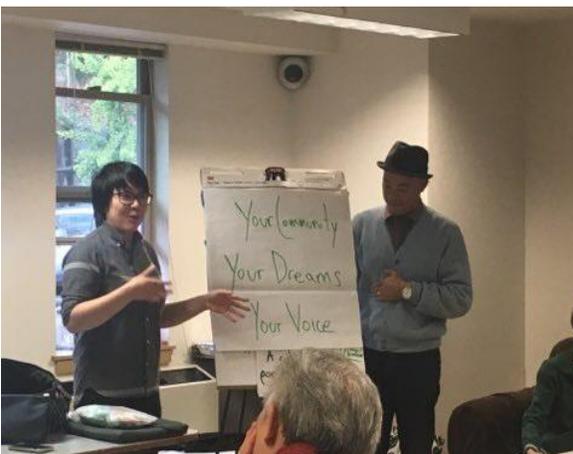
To help us capture what is most important to community, we invited a local Artist and Poet to facilitate listening sessions with residents with language support from DON's Community Liaisons.

The racial equity toolkit is guided by the office of civil rights whose vision is **"A City of liberated people where communities historically impacted by racism, oppression, and colonization hold power and thrive."**

CID resident engagement update

Working with a local artist and community liaisons, DON met with more than 300 residents in nine resident homes from September 18 – 26.

1. Eastern Hotel
2. Nihonmachi Terrace
3. Domingo Viernes Apartments
4. New Central Apartments
5. Jackson Apartments
6. NP Hotel
7. Bush Hotel
8. Atlas Apartments
9. Interim Resident Meeting



Appendix G: Charles St Workgroup Letter

August 28, 2018

Sam Assefa, Director, Office of Planning and Community Development
Andrés Mantilla, Interim Director, Department of Neighborhoods
City of Seattle
600 4th Avenue
Seattle, WA 98104

Dear Mr. Assefa and Mr. Mantilla,

We are members of the Charles Street Work Group (CSWG) and would like to provide you with the following summary regarding our meeting on Monday, August 20, 2018 with OPCD, FAS and SHKS Architects' presentation of the Charles Street Campus Relocation Analysis.

Each CSWG member received a copy of the report and SHKS Architects provided a thorough overview of the findings. It was noted that the CSWG and CID Framework Advisory Committee had decided not to use any funding to explore "Option A," which would include a scope of streetscape and Charles Street façade improvements.

Before discussion got underway, Elaine Ishihara shared the email that was sent on Friday, August 17th to her, Maiko Winkler-Chin and Pradeepta Upadhyay from the both of you explaining the City's position that all options explored by the consultant to relocate City facilities are highly cost prohibitive and therefore not feasible. Elaine also shared your offer to continue to work with the CID community to explore other options for improving the S Dearborn St. frontage (i.e. Option A). Based on this information, we were made aware that FAS has around \$50,000 left in their budget and had suggested with our approval to move forward with Option A.

Also during the discussion, FAS indicated that even in the event that SDOT and SPU locate to another location, the vacated space at Charles Street would be utilized for additional space needed for the street car. It should be made very clear that the CID community had been told by the City in the past that additional street cars would not be housed at the Charles Street site. We request clarity on this issue.

The CSWG did not agree to provide support and proceed with Option A and requested that City staff and the consultant excuse themselves, allowing the CSWG to process the information and discuss next steps. CSWG has decided and recommends the following:

- Pursuing Option A is not desirable because it does not address the community's initial interest in community ownership of the Charles Street Campus
- Discontinue the CSWG because the City is not pursuing any of the options
- Request that the City re-allocate the remaining \$50,000 towards a neighborhood plan driven by the community

Furthermore, the CSWG was disappointed that our role was extremely narrowed to responding to a scope that the City already defined, and even more concerning, had contracted out the narrow scope without community input. There was no consideration of options that could have created consolidation and modernization in the Charles Street facility that would have potentially produced efficiency and perhaps, options for community needs to co-exist with City needs. Instead, when we raised questions to

this end, we were either informed that this was not within the scope or told that it is up to the departments operating at Charles Street. We wonder about the City's apparent lack of interest in making departments work more effectively to meet common goals with its residents.

In closing, we urge you to honor the decision of the CSWG as we have dedicated an extensive amount of time participating in CID Framework process and believe that our recommendations would allow the workgroup to end on a more positive note.

Sincerely,

Elaine Ishihara, NVC/NVCF and chair of CSWG
Teresita Batayola, International Community Health Services
Betty Lau, Community Advocate
Brien Chow
Andrew Tran, InterIm Community Development Association
Michael Omura, Seattle Chinatown International District Preservation and Development Authority

Cc: Maiko Winkler-Chin, Co-Chair CIDFAC, CSWG member
Pradeepta Uphdayay, Co-Chair CIDFAC
Gary Johnson, OPCD
Janet Shull, OPCD

Appendix I: ISRD Draft Design Guidelines

See CID Project website (<http://bit.ly/OPCD-CID>) for a link to this document

Draft dated 8/30/18

International Special Review District Design Guidelines

Consultant note: This document is a work in progress. The following pages are a snapshot of where the consultant team is in the process, and are based on several planning documents previously conducted throughout the Chinatown International District, as well as a series of recent workshops with the International Special Review District (ISRD) Work Group (which began in 2017). Any comments received on this draft are much appreciated, and will be reviewed by the consultant team for incorporation into the next draft.



The Urbanist

Appendix J: Potential Land Use Code Topics

The following potential Land Use Code-Related Topics were identified for further discussion:

Permitted and prohibited uses

- Review and update the lists of permitted and prohibited uses for areas east and west of I-5
- Consider restrictions on density of certain business types
- Amending the list of uses subject to special review*
- Applying limits to formula retail uses*

Size-of-use limits*

- Review current size limits on general retail and grocery uses in Little Saigon DMR zone

Parking

- Address discrepancies in the code resulting from ISRD boundary change
- Consider shared use or other flexible parking standards

Signs

- Review list of prohibited sign types
- Review ISRD Board process for reviewing sign applications and consider simplifying

Street-level uses

- Consider what are appropriate and desirable street-level uses east and west of I-5
- Reducing the maximum permitted size of retail uses*
- Specifying important characteristics of storefront entrances and their spacing*

Street-façade, landscaping and setbacks

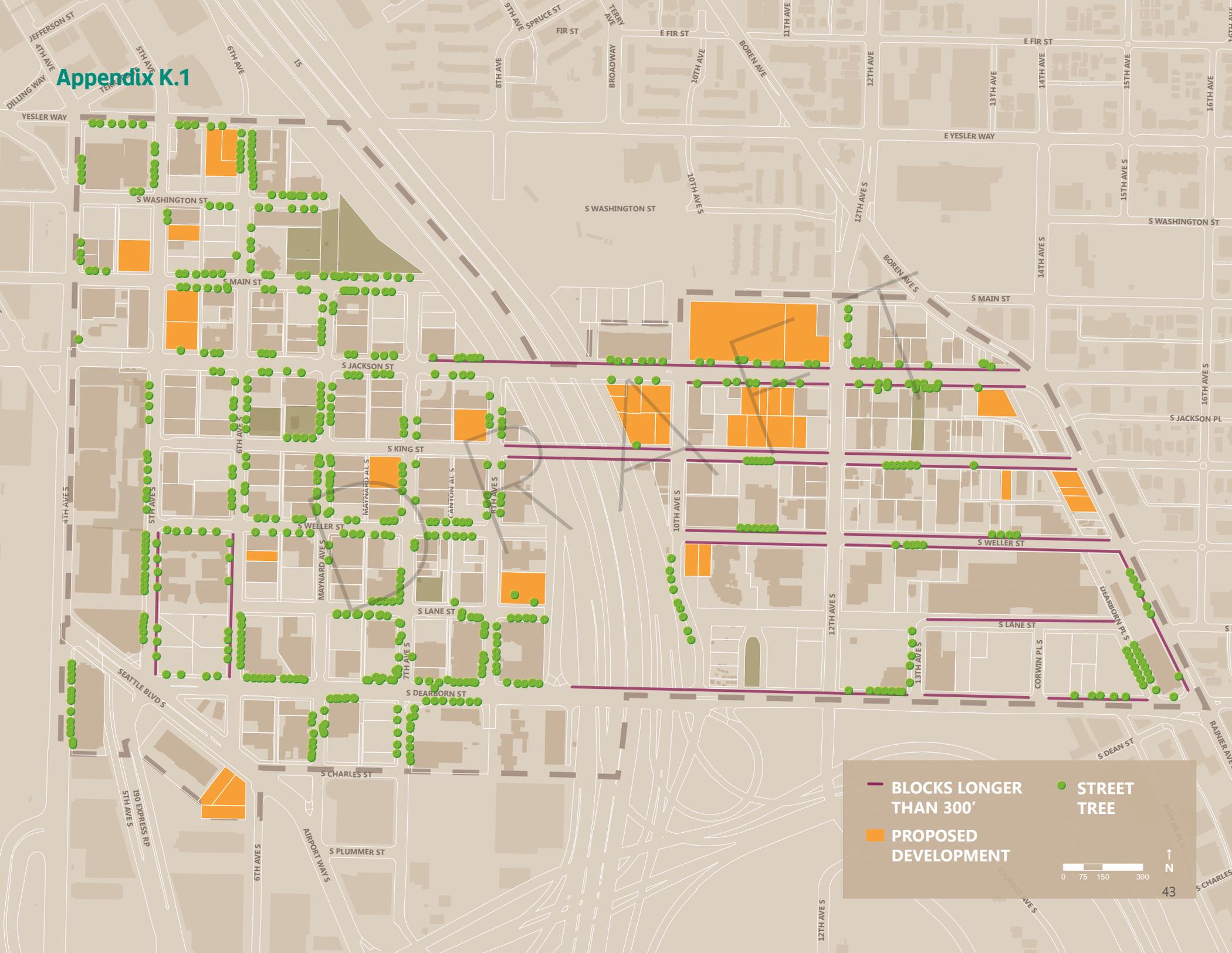
- Review current standards in consideration of ISRD Guidelines update and community interest in the character of the public realm

ISRD Board role/Administrative review

- Allowing administrative review for minor changes, rather than ISRD board review*
- Providing authority to the ISRD Board to grant departures from Land Use Code requirements* (this has been implemented)
- Changing the structure of the ISRD Board*

*Indicates a potential Land Use Code-related topic referenced in Council Resolution 31754.

Appendix K.1

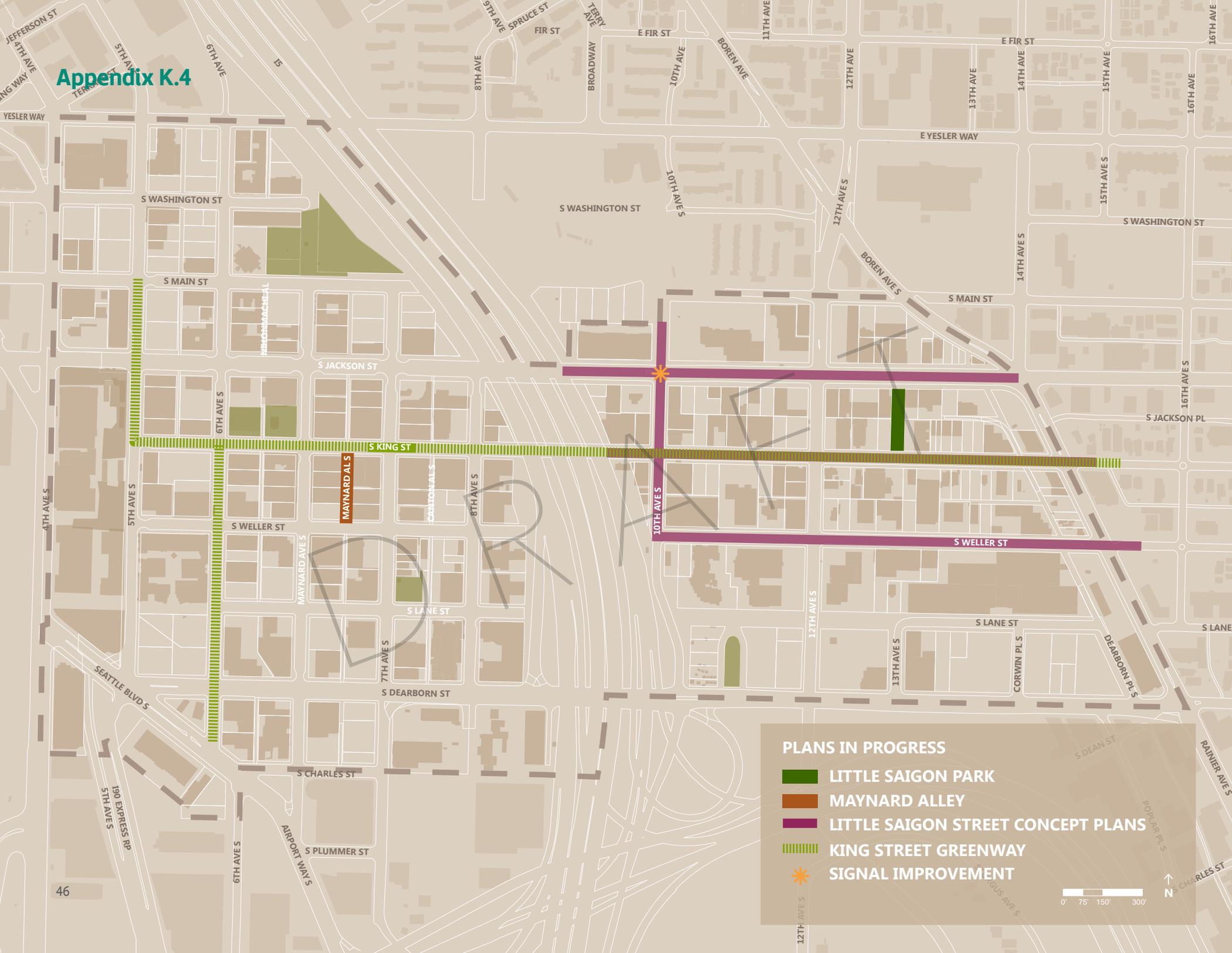


-  BLOCKS LONGER THAN 300'
-  PROPOSED DEVELOPMENT
-  STREET TREE

0 75 150 300

↑ N

Appendix K.4



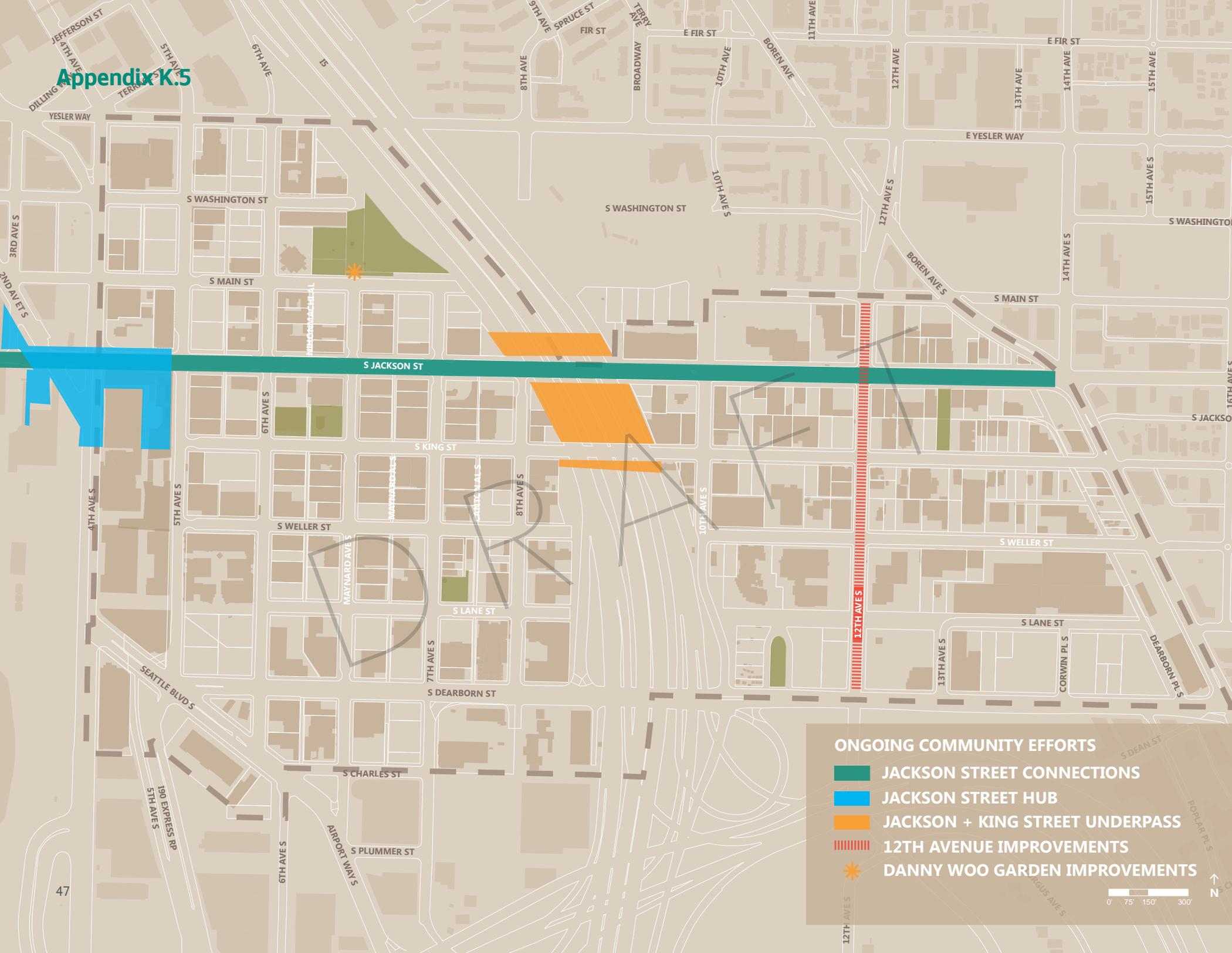
PLANS IN PROGRESS

-  LITTLE SAIGON PARK
-  MAYNARD ALLEY
-  LITTLE SAIGON STREET CONCEPT PLANS
-  KING STREET GREENWAY
-  SIGNAL IMPROVEMENT

0' 75' 150' 300'



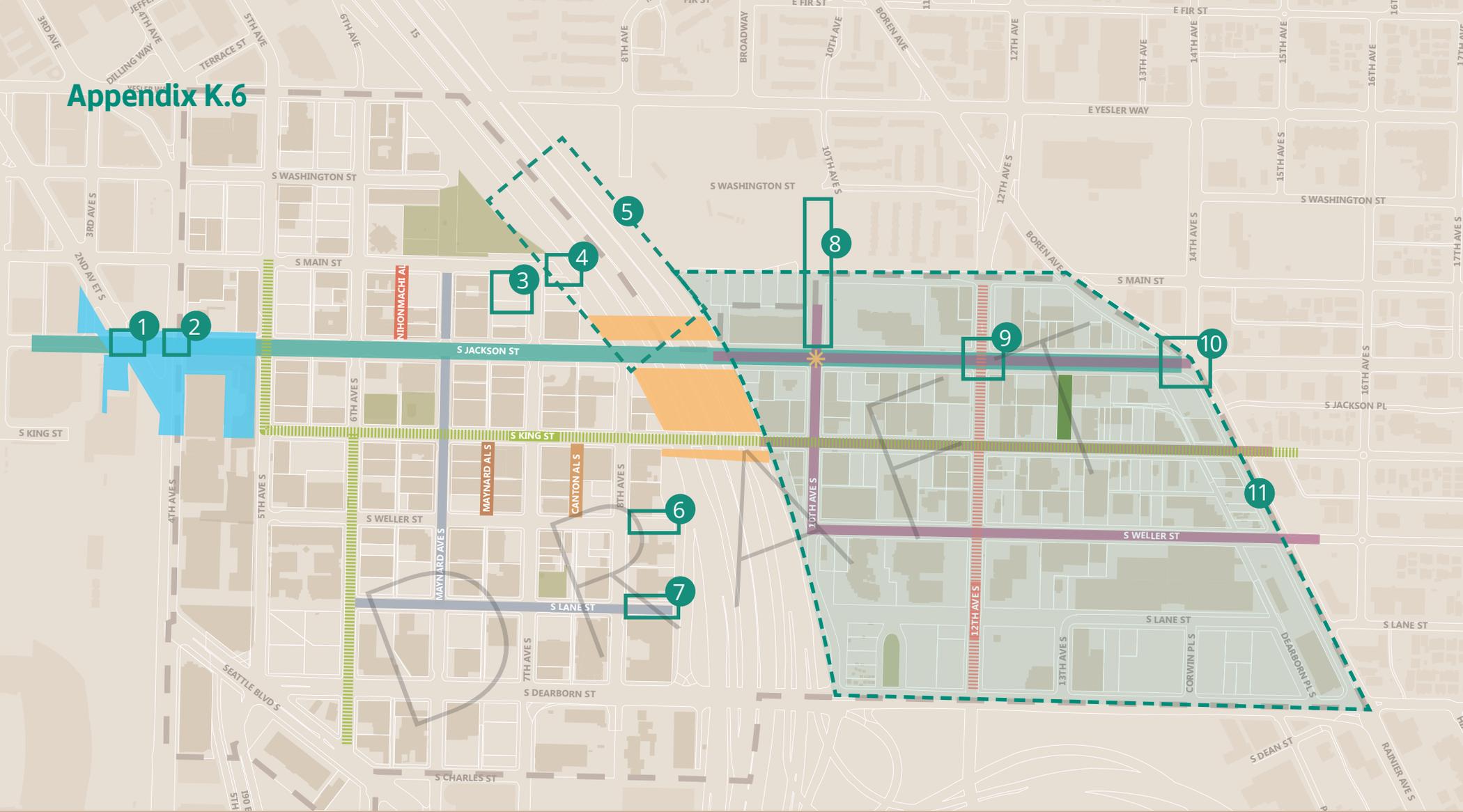
Appendix K.5



- ONGOING COMMUNITY EFFORTS**
- JACKSON STREET CONNECTIONS
 - JACKSON STREET HUB
 - JACKSON + KING STREET UNDERPASS
 - 12TH AVENUE IMPROVEMENTS
 - DANNY WOO GARDEN IMPROVEMENTS



Appendix K.6



Public Realm Potential Opportunity Sites

- 1 2 Create pedestrian crossing
- 3 Existing tactical garden (unpermitted)
- 4 Tactical garden opportunity
- 5 Connect I-5 underpass areas to Danny Woo Garden
- 6 7 Improve/activate street ends
- 8 Bring the feel of the Yesler Terrace Hillclimb down 10th Avenue; fix sidewalks
- 9 Existing heritage crosswalk; more placemaking; crosswalk scramble
- 10 Placemaking and gateway opportunity
- 11 Outlined area - address blank facades, lack of tree canopy and pedestrian lighting; create places to sit; fix broken sidewalks