

Annual Major Institution Status Update

Swedish Medical Center | Cherry Hill Campus

Date

Introduction

Major Institution Contact:

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Master Plan Adoption Date:

July 8, 2016 (Ordinance No. 125037)
No subsequent amendments have occurred

The Master Plan is available at:

[https://www.seattle.gov/Documents/Departments/Neighborhoods/MajorInstitutions/SwedishCherryHill/Cherry%20HillCompiledMIMP_2016_07_08\(0\).pdf](https://www.seattle.gov/Documents/Departments/Neighborhoods/MajorInstitutions/SwedishCherryHill/Cherry%20HillCompiledMIMP_2016_07_08(0).pdf)



Major Institution Development Activity

Major Institution Development Activity Initiated or Under Construction within the MIO Boundary during the Reporting Period:

- In preparation for the 18th Ave MOB project, 3 structures were removed in 2020 and 2021. In 2022, the Utility Master Plan project began along 18th Ave to upgrade water lines and move electrical and communication lines underground. The UMP project should conclude in 2023.
- All leasing activity is in compliance with the criteria established by the MIMP and governing SMC regulations.
- No development projects were completed during the reporting period.

Major Institution Development Activity Outside but within 2,500 Feet of the MIO District Boundary:

- None during this reporting period.

Updated Report – Changes Made



SOV rates were corrected to reflect campus-wide aggregated data rather than showing only SMC results



Added description of transportation related activities from 2018-2022



Updated references to SOV goals/target



MIMP Conditions reviewed and updated; added specifications to SDOT/SDCI questions



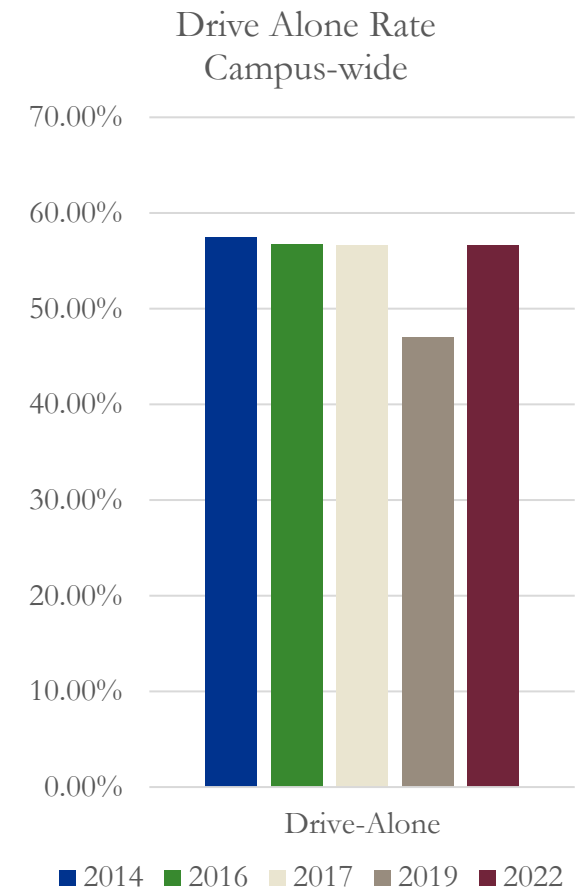
Added details of Covid-19 pandemic transportation related impacts



TMP Conditions reviewed and updated; added details of TMP elements and additions to current TMP

Progress in Meeting Master Plan Conditions

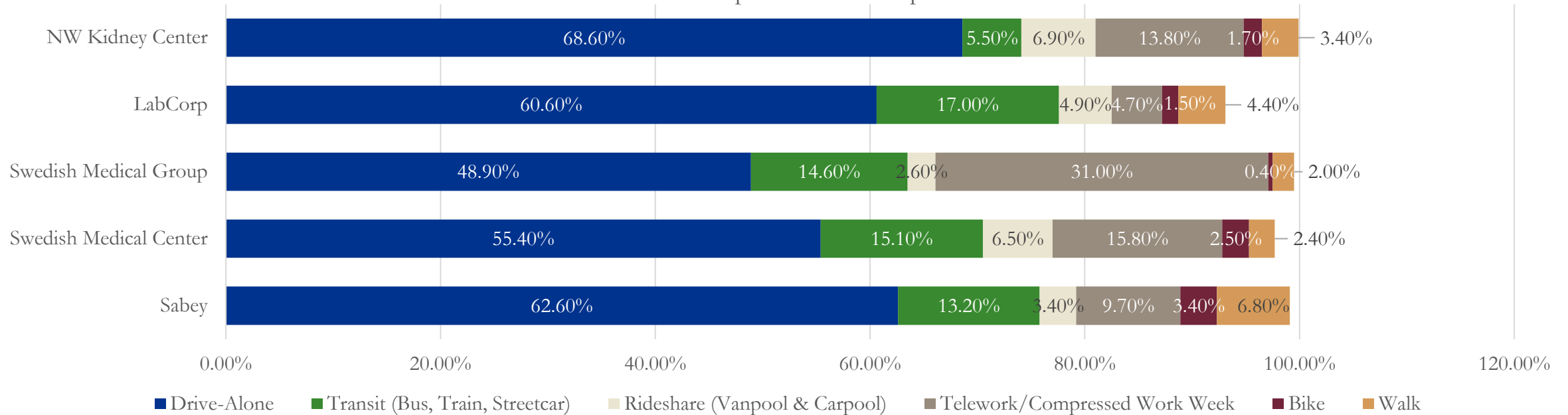
- In 2016, the Seattle City Council adopted Swedish Cherry Hill's Major Institution Master Plan (MIMP) for its Hospital Expansion Project (Ordinance No. 125037). This plan approves development that will increase the hospital's square footage up to 2,753,000 square feet over the next 30 years.
- **Swedish Cherry Hill will not be issued a Master Use Permit (MUP) to begin development until it is able to meet its current Transportation Management Plan (TMP) goal of no more than 50% of peak hour commute trips being made by single occupant vehicles (SOV). Therefore, the primary focus since then has been on the campus achieving its TMP goal.**
- In 2019, the campus surveyed its tenants and collectively achieved a 47% SOV rate. A CTR Survey was not conducted in 2021 and was postponed to the fall of 2022. The official results of the 2022 CTR Survey were made available in Spring 2023. **The results show a 56.6% SOV rate for the Swedish Cherry Hill Campus.**
- The Swedish Cherry Hill campus intends to survey the campus population again in 2024.
- In addition to TMP activities, Conditions 12 (Concept Streetscape Design for 18th Avenue) and 14 (Wayfinding Guidelines) have been submitted to the City for review and comment. Berger Partnership and TGB Architects provided and reviewed these documents with the Standing Advisory Committee (SAC) at the November 28, 2017, meeting.



Progress in Meeting Transportation Management Program (TMP) Conditions

- In 2020 and through 2022, the Covid-19 pandemic created a multitude of changes for Swedish. As is related to transportation and commuting there were many challenges that caused a shift in commute behaviors resulting in an upward trend of SOV in campus, thus resulting in an increase of the organization DAR rate. *More details in Appendix.*

Individual Transportation Mode Split 2022



2023 TMP Activities and Milestones



Vanpool

- Now 100% subsidized, a change from covering up to \$90 per rider in previous years.
- Stronger partnership with KCM Vanpool team to create cohesive and robust policies to better the program.



Shuttle Services

- Shuttle service between First Hill and Cherry Hill has been resumed and it is used daily.
- Shuttle service to King Street Station and the Colman Doc is being re-evaluated with possible re-establishment in 2024.



Transportation Events and ITB

- ITB meeting on 10/19/23
- Swedish Celebration Day 10/27/23
- New Nurse Orientation Day 11/7/23
- CH Transportation Fair Nov 2023



Biking

- Campus participated in Bike to Work Day.
- New commuter facility (Lockers and Showers) was approved, and it is currently being constructed at CH.

- Swedish Cherry Hill will continue to provide a robust Transportation Management Plan with the goal of reducing our SOV by 2% every two years.

Thank you

Appendix

Pandemic Challenges

Ridesharing:

- Due to social distance implementations made by the CDC, all caregivers commuting via a rideshare (were asked to re-evaluate their commute choice.
- Vanpool and Vanshare occupancy decreased from a standard 7 passenger van to no more than 3 passengers per vehicle.
- Carpools made out caregiver who did not reside in the same household were dismantled.

Transit:

- Multiple transit routes that serve Swedish campuses were cancelled, delayed and/or modified.
- Caregivers who relayed on mass transit as their main primary commute option, were forced to find an alternative commute option which was predominately driving alone to work.

Staff Shortages:

- In 2022, an average of 57% of nursing staff was requested to stay overtime, resulting in the need for these caregivers to drive to work in order to have a reliable commute home.
- 62% of nursing staff was requested to stay on stand-by by December of 2022. All staff on stand-by is required to report to work within an hour of call, resulting in caregivers needing to drive in to work to assist with patient care in a timely manner.
- Throughout 2022, between 400-700 additional staff was required to float in between campuses, throughout the system which included Swedish First Hill, Cherry Hill, Edmonds, Issaquah, Ballard, Redmond, and Mill Creek campuses.

Transportation Events:

- During the pandemic Swedish cancelled scheduled transportation events such as the Transportation Fairs at all campuses, Bike Breakfast, and the Integrated Transportation Board meetings.