



April 25, 2023

To: Andrew Davis, Chief Real Estate Officer
Camila Terceros, Swedish Parking and Commuting Manager
Tina Tufts, St Property Manager, Sabey Corp
Cheing Saelee, Employee Transportation Coordinator

From: Ellie Smith, Seattle Department of Transportation (SDOT)
Sarah Spicer, Seattle Department of Transportation (SDOT)

Cc: Gordon Clowers, Seattle Department of Construction and Inspections (SDCI)
Nelson Pesigan, Seattle Department of Neighborhoods (DON)
Zarina Infante, Commute Seattle

Hello Andrew, Camila, Tina, and Cheing,

SDOT appreciates Swedish Medical Center Cherry Hill's efforts to successfully administer the 2022 Seattle Commute Survey (i.e., Commute Trip Reduction Survey) across all employers on the campus, including Swedish Medical Group, Swedish Medical Center, Northwest Kidney Center, Labcorp, and Sabey, and furthermore thanks you for your patience as those results were processed this spring. This survey meets your requirements as an employer affected by the state [Commute Trip Reduction \(CTR\) Program](#), as well as the Transportation Management Program (TMP) element of your Major Institution Master Plan (MIMP).

By hitting a 57% response rate, you have met—and exceeded—the required participation to ensure that your data is a reasonably accurate representation of your MIMP population. The results indicate a Drive Alone Rate (DAR) of **57%**, unfortunately substantially missing 2022 DAR performance target of **44%** outlined in your TMP.

Given that Swedish Medical Center Cherry Hill Campus is not in compliance with its DAR performance target—and in addition has regularly missed required reporting in the form of Annual Reports to the City of Seattle—we expect you will actively engage with us on determining strategies to improve performance and reach the DAR target. Survey results will be taken into consideration when discussing next steps related to the ongoing monitoring of your MIMP activities.

We appreciate your efforts to help us pilot the new survey tool in Qualtrics, and we are very excited to be able to share results in an improved format, as well as provide access to new data related to changes to commutes since the onset of COVID-19. I've attached here the results for your close review and consideration. There are more insights to explore beyond this document, so please reach out to dive deeper into the data.

As indicated in the recent letter from Gordon Clowers at Seattle Department of Construction and Inspections, your Annual Report should be updated and resubmitted to reflect this data in

order to leverage insights to fully identify opportunities, challenges, and future pathways for improved performance.

Thank you again for your efforts to help promote climate-friendly travel and make our city a better place to live and work. We look forward to continued conversations.

Best,

Ellie Smith
Senior Transportation Planner, Seattle Department of Transportation