

Public Hearing on the 2027 Annual Action Plan

Tuesday, November 3, 2026

Facilitated by the Federal Grants Management Unit

Kirsten Franklin-Temple, Federal Grants Manager

Human Services Department

City of Seattle

Welcome



Agenda

- Overview of the U.S. Department of Housing & Urban Development (HUD) Entitlement Funding
- 2026 Partner Presentations
- 2027 Annual Action Plan
- Public Comment and Questions

Overview of the U.S. Department of Housing & Urban Development (HUD) Entitlement Funding Process

An **Entitlement Community** is a **City** or **County** that qualifies to receive certain **HUD formula grants directly** from the **Federal Government**, rather than through a state-administered program. Under HUD's Community Development Block Grant (CDBG) program, eligible entitlement communities include:

- **Principal cities within Metropolitan Statistical Areas (MSAs)**
- **Metropolitan cities with populations of 50,000 or more**
- Urban counties with populations of 200,000 or more (excluding the population of entitlement cities)

The City of Seattle Receives the Following Entitlement Funds

- **Community Development Block Grant (CDBG):** Supports community and economic development projects.
- **HOME Investment Partnerships Program (HOME):** Expands affordable housing opportunities.
- **Emergency Solutions Grants (ESG):** Assists individuals and families experiencing homelessness.
- **Housing Opportunities for Persons with AIDS (HOPWA):** Supports housing and services for eligible individuals and their families.

How Entitlement Funds Have Impacted the City of Seattle…

- ✓ Expands Affordable Housing Options
- ✓ Reduces Homelessness and Housing Instability
- ✓ Strengthens Neighborhoods and Community Assets
- ✓ Maximizes External Investment

2026

Housing Opportunities for Persons With AIDS

$4.2M HOPWA (multi-year)

Bailey-Boushay House
Virginia Mason Medical Center



Katie Hara LICSW, LMHC
Bailey-Boushay House
Director of Outpatient Programs

Mission

Care & Treatment

Compassionate Care

We provide care to people living and dying with AIDS and other life-threatening illnesses. Our team of staff and volunteers provides a full spectrum of compassionate, high-quality care—ranging from complex treatment to comfort measures.

Dignity & Respect

Family & Loved Ones

We provide support to loved ones in ways that honor privacy, dignity, and diversity. Care is tailored to address each resident's physical, psychosocial, and spiritual needs with compassion and respect.

Resident Choice

Collaborative Decisions

Care decisions are reached collaboratively by residents and their care team in a shared process that prioritizes resident choice, appropriateness, and the effective use of resources.

Bailey-Boushay House

- Founded 1992
- For those dying of HIV
- Day Health Program
- Emergency Shelter 2017
- HOPWA 2018



Program Scope

Key Capacity

510
OPP Clients

50 Beds
Emergency Shelter

~190
HOPWA Vouchers

Intake Sources

Referrals

- HIV Providers
- Hospitals
- Jail

Evaluation

Measuring Impact

Success Indicator

U=U
Undetectable = Untransmittable

83%
Viral Suppression

89%
Engagement in Care

Bailey-Boushay House

Nurse Clinic (8 Nurses)

- Medication Management
- Coordination with HIV Dr's, Hospital discharges, Jail health
- Wound Care
- Overdose reversal/Narcan training for staff & clients

Social Workers / Care Managers

Provide support to reduce barriers to engagement in HIV care/treatment

- **Psychiatrist**
  (walk-in 2 x week)

Housing Case Management Team

Bailey-Boushay House

Voucher Growth Timeline

2019
50 Individuals

2023
60 Individuals including MAX Clinic patients

2025
Acquired 120 Individuals = 189 individuals
Lifelong Housing Acquisition

Lessons Learned

Placement Stability
Predictability of successful placement

Partner Engagement
Landlords / Property Managers

HOPWA Extras

Housing Case Management

Dedicated case management services providing individual support and housing stability resources.

Food Program

Grocery program assistance with priority access for clients currently without food benefits.

Housing Essential Needs

Monthly pick-up service extended to all RAP (Rental Assistance Program) clients, including Snohomish County.

Rosey Zhou, OH

2026

Affordable Housing Development

$2,844,867 - HOME Program

The HOME Program

HOME is federal funding that Seattle can use to expand affordable housing opportunities.

Eligible uses of HOME funds:

1) Construct or acquire affordable rental housing
2) Rehabilitate existing affordable housing
3) Support homeownership, including homebuyer assistance
4) Provide rental assistance to eligible households

Nichols Court

LIHI MLK Mixed Use – Low Income Housing Institute

- **HOME Investment: $2,495,429**
- **Total OH Investment: $14,974,205.00**
- **New construction: 11 HOME Units**
- **Families and Individuals**

City-Funded Units									
Affordable @	**30%**	**50%**	**60%**	**80%**	**Mgr**	**60%**	**80%**	**>80%**	**Total**
Studios		20	9						29
1 Bedroom		51	22		1				74
2 Bedroom		10	4						14
3 Bedroom		22	9						31
4 Bedroom									
Total		**103**	**44**		**1**				**148**



COO December 2025

Steven's Place

DESC 15th Ave W – Downtown Emergency Service Center

- **HOME (ARPA) Investment: $12,495,429**
- **Total OH Investment: $16,490,826**
- **New construction: 85 HOME Units**
- **Permanent Supportive Housing**

City-Funded Units									
Affordable @	**30%**	**50%**	**60%**	**80%**	**Mgr**	**60%**	**80%**	**>80%**	**Total**
Studios	55	54							109
1 Bedroom									
2 Bedroom									
3 Bedroom									
4 Bedroom									
Total	**55**	**54**							**109**



COO October 2025

Aurora Senior Housing

125th & Aurora – Low Income Housing Institute

- HOME Investment: $5,455,333
- Total OH Investment: $9,019,190
- New construction: 30 HOME Units
- Seniors

City-Funded Units									
Affordable @	30%	50%	60%	80%	Mgr	60%	80%	>80%	Total
Studios	60	6							66
1 Bedroom	8	15			1				24
2 Bedroom									
3 Bedroom									
4 Bedroom									
Total	**68**	**21**			**1**				**90**



Under Construction; COO est. Feb 2027

Kirsten Franklin-Temple, HSD

2026

Programs to Address Homelessness

$3,178,870 - CDBG Program

$751,945 - ESG Program

LIGHTHOUSE AT SODO

HELPING OTHERS DISCOVER THEY'RE BEST









The Salvation Army's SODO Lighthouse Shelter is more than a place of refuge—it is a lifeline of hope, dignity, and transformation, where compassion meets action and individuals are empowered to move from crisis toward stability, purpose, and lasting change

LIGHTHOUSE AT SODO

HELPING OTHERS DISCOVER THEY'RE BEST



Major David Kauffman is the Executive Director of Business and Operations for The Salvation Army currently serving Seattle Social Services, overseeing shelter, housing, outreach, and essential services throughout King County. His background spans nearly 3 decades in nonprofit leadership, behavioral health, and community-based services across multiple states. Through strategic partnerships and compassionate leadership, he strengthens programs that support individuals and families experiencing homelessness, creating pathways toward stability, dignity, and lasting transformation.

TRANSFORMATION

SODO / LIGHTHOUSE REACH SINCE 2020

The Original Vision
In November 2020, The Salvation Army, in partnership with King County and the City of Seattle, opened Lighthouse at SoDo with a bold vision: to move beyond traditional emergency shelter by creating a 24-hour environment offering safety, dignity, individualized case management, and pathways to permanent housing.

The Promise
More than a bed for the night—a pathway to a new beginning.

The Transformation
What began as an emergency response during the COVID-19 pandemic became an ongoing opportunity to help individuals experiencing homelessness rebuild their lives.



TOTAL NUMBER OF BEDNIGHTS

534,394

TOTAL NUMBER OF HOUSEHOLDS

2,689

TOTAL NUMBER HOUSED

578

TRANSFORMATION

HELPING OTHERS DISCOVER THEY'RE BEST

- The SODO Shelter has been operating since November 2020. We can continue our crucial services thanks to partnerships with City of Seattle and King County, Washington.
- The SODO Shelter is a low-barrier facility for all genders.
- Every client has their own separate space, with the goal of sheltering an unhoused person in the most dignified way.

STABILIZE

Our programs, services, and ministries are designed to reach individuals experiencing life's most difficult circumstances, offering hope, dignity, and pathways to stability.



PLAN

We believe that every individual not only has inherent worth, but an incredible purpose. We coach people from crisis to contribution.

CONNECT

At SODO Shelter, we connect individuals to community, opportunity, and a renewed sense of purpose, creating a foundation for meaningful change and lasting transformation.

TRANSFORMATION

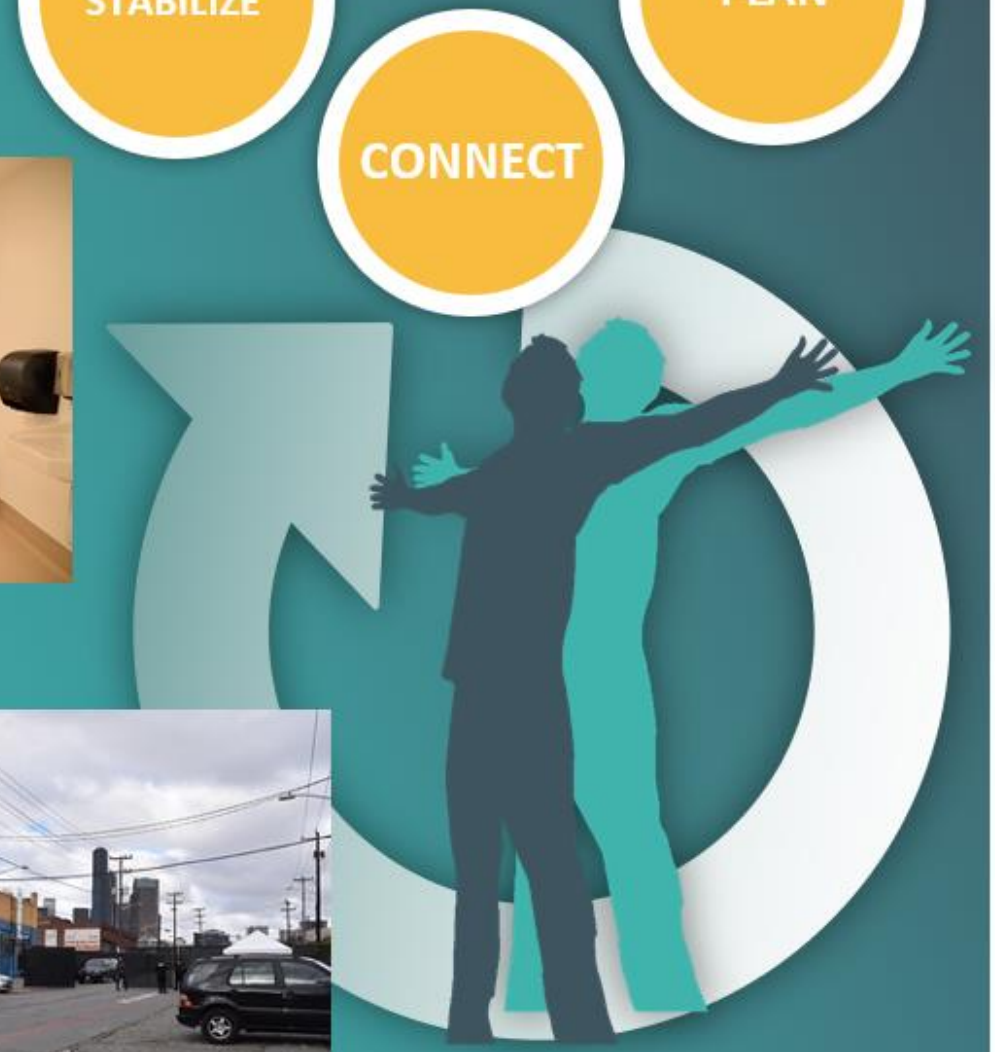
HELPING OTHERS DISCOVER THEY'RE BEST











TRANSFORMATION

HELPING OTHERS DISCOVER THEY'RE BEST

STABILIZE

CONNECT

PLAN

What Makes Lighthouse an Enhanced Shelter?

24/7 Access: A safe, consistent environment where residents can remain throughout the day and night.
Essential Services: Meals, showers, hygiene facilities, personal storage, and semi-private sleeping accommodations.
Individualized Case Management: Dedicated staff helping residents identify barriers, establish goals, and develop plans for greater stability.
Housing Navigation: Assistance obtaining identification, accessing benefits, securing employment, and connecting with permanent housing opportunities.
Community Connections: Partnerships with healthcare providers, behavioral health professionals, and community organizations.
Pathways to Independence: Support designed to help individuals transition from homelessness toward long-term housing stability.





"An enhanced shelter does more than provide refuge from homelessness—it creates a pathway out of it."

TRANSFORMATION

HELPING OTHERS DISCOVER THEY'RE BEST

City of Seattle 2027 General Fund:

$1,771,627

City of Seattle 2027 CDBG Funds:

$4,366,688

City of Seattle Total 2027 Award:

$6,138,315



TRANSFORMATION

HELPING OTHERS DISCOVER THEY'RE BEST

Daphne arrived at the SODO shelter in December 2023 after a falling out with her family. Her time at the SODO shelter allowed Daphne to focus on her future and maintain her emotional, financial, and spiritual stability before she secured permanent housing.

A case manager at the shelter walked alongside Daphne. The case manager was able to help her apply to a local Seattle college, receive tuition assistance, seek employment opportunities, volunteer, and keep Daphne accountable to achieve her goals.

Because the case manager was consistent with check-ins, it allowed Daphne to open up and have a safe place to vent, share ideas, and ask questions.

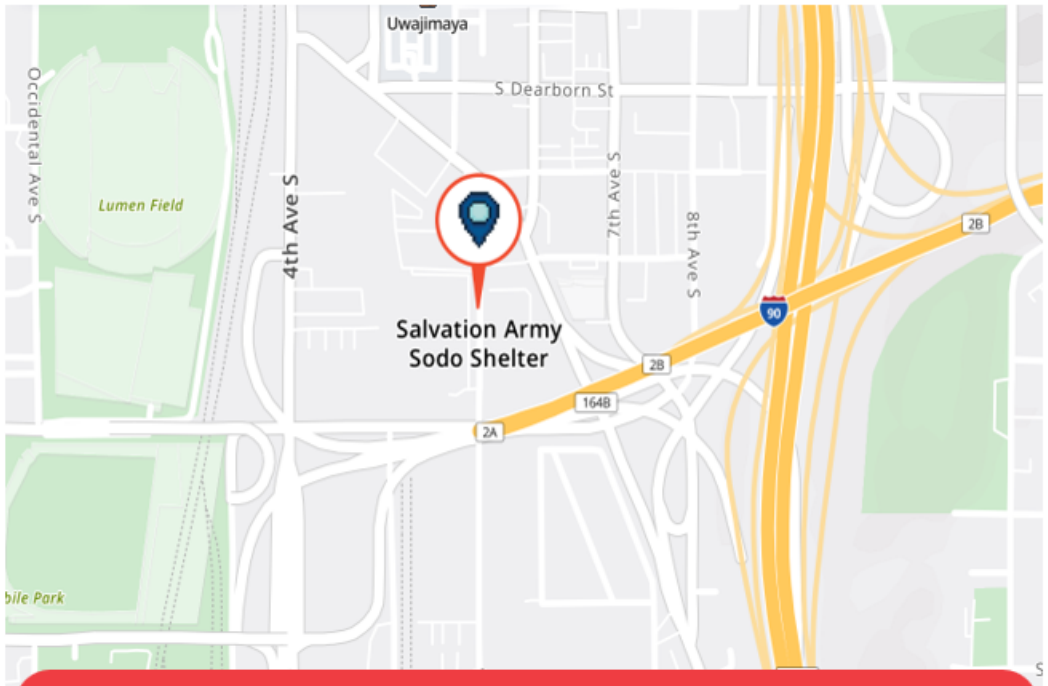
After getting an associate's degree, Daphne secured a seasonal job in accounting. Now, she has a new dream of shifting her career toward medical technology with aspirations to become a neurosurgeon. The SODO shelter provided a safe space for Daphne to heal, and restore faith in herself.



SEATTLE SOCIAL SERVICES

The Salvation Army serves the whole person the whole year. For more information on how we are doing the most good, feel free to contact us.

The Salvation Army Seattle Social Services offers a comprehensive suite of social services that includes: shelters, transitional living facilities, Veterans programs, food pantries, community meals, addiction recovery support, domestic violence aid, advocacy, emergency financial assistance, job skills training, and financial literacy.



The Salvation Army partnerships embrace **workforce development, employment readiness, economic self-sufficiency, housing stability, and supportive services** empowering individuals experiencing homelessness to achieve lasting independence and meaningful community reintegration.

Minor Home Repair



Logan Edwards

Minor Home Repair Program Manager

Seattle
Human Services
Equity • Support • Community

Clients Served

The Minor Home Repair (MHR) program completes home maintenance, repairs, and modifications for low to moderate income Seattle homeowners who are 60+ and/or adults with disabilities.



The Minor Home Repair Team



Common MHR Services

Health & Safety	**Plumbing**
Install grab bars & handrails	Unclog drains
Check, install CO and smoke detectors	Fix pipes & faucets with leaks
Home Health & Safety Evaluations	Install ADA toilets

Carpentry	**Electrical**
Repair rotted & unsafe steps, porches	Replace light bulbs, outdoor security lights
Install locks & deadbolts	Replace broken switches, sockets, fixtures

2027 Funding

- $703,000 of CDBG Funds
- No cost to participants



Before & After

Unsafe Outlet



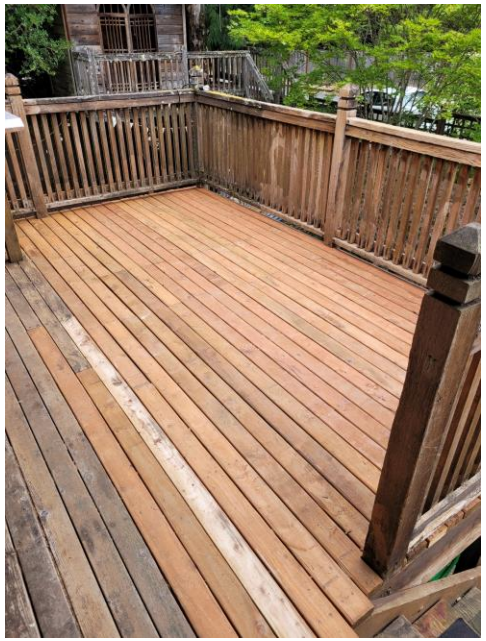
Safe Outlet



Unsafe Patio Exit

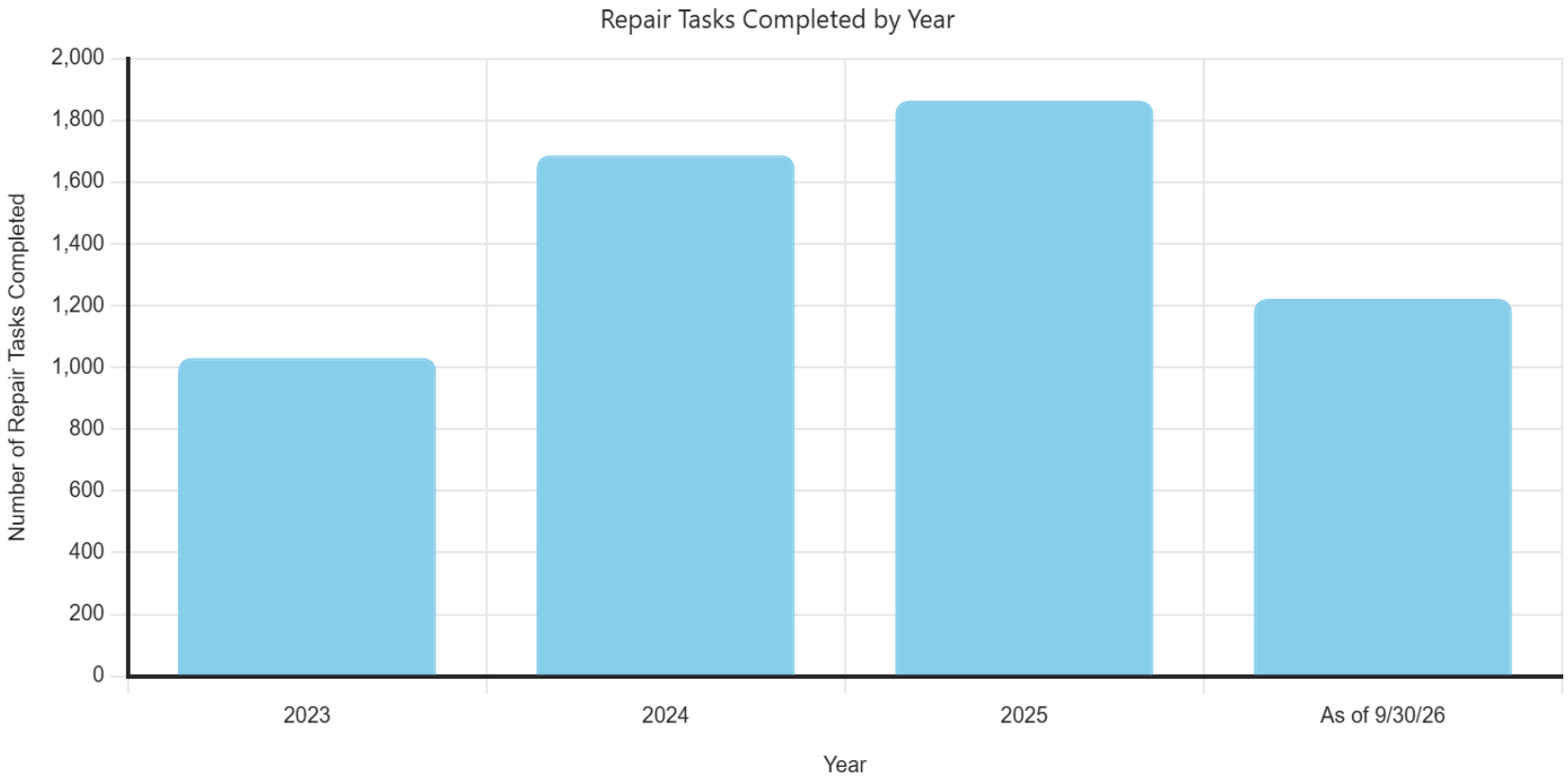


Safe Patio Exit



Program Results

Serves 300+ Seattle Households Annually





Seattle Parks and Recreation Parks Upgrade Projects

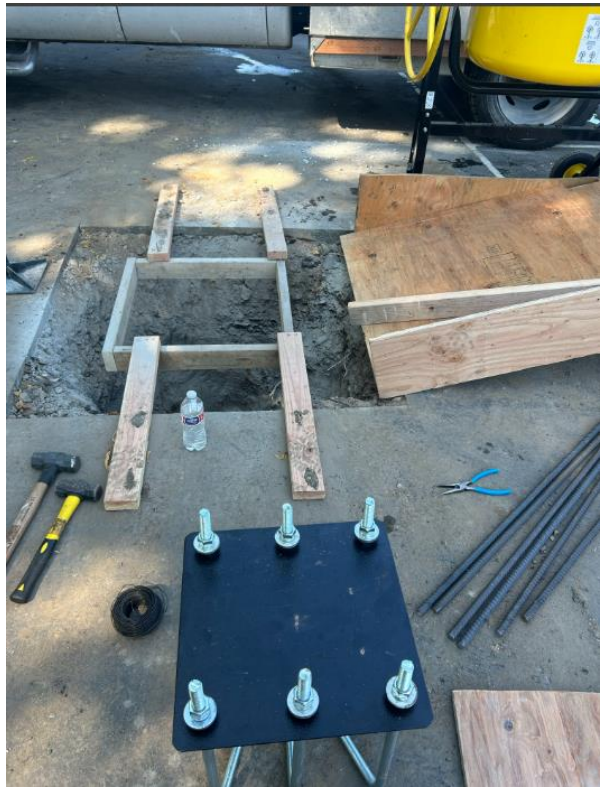
Sacha Wyatt, Capital Projects Coordinator

November 3, 2026

Seattle Parks & Recreation

2026 Benefit Playground PUP Phase 3









Seattle Parks & Recreation











2026 Benefit Playground PUP Phase 3





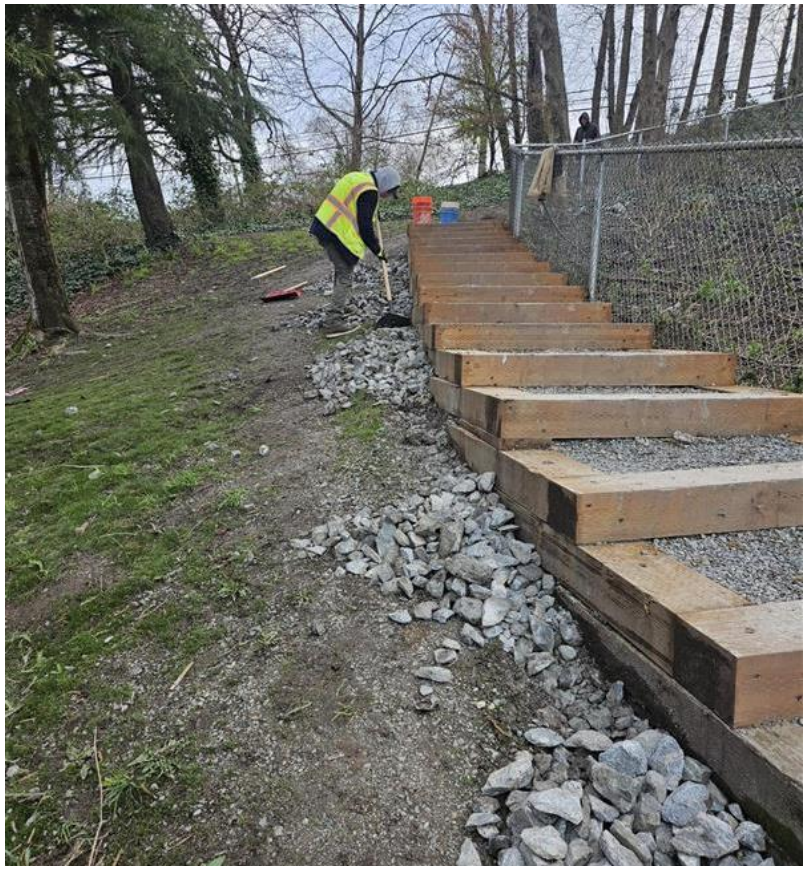
2026 Benefit Playground PUP Phase 3

Seattle Parks & Recreation











Dr. Jose Rizal 2026 PUP





Dr. Jose Rizal 2026 PUP







Dr. Jose Rizal 2026 PUP



Rainier Beach Learning Garden



Marra Desimone Park Phase 2



Benefit Playground Phase 4



South Park CC



Cheasty BLVD Orchard and Garden

Seattle Parks & Recreation

Seattle Conservation Corps - Parks | seattle.gov



Seattle
Parks & Recreation

Seattle
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Ready to Work 2026

Jena Yang

Workforce Program and Policy Specialist

Seattle Office of Immigrant and Refugee Affairs

Jena.Yang@seattle.gov

City of Seattle

Seattle
Office of Immigrant
and Refugee Affairs

Ready to Work (RTW)



- English for Speakers of Other Languages (ESOL) classes with digital literacy
- Case management and navigation services
- Career and educational planning, job readiness, and job placement
- Opportunities for digital device usage


Please keep
the blinds
Closed
Calvin Klein

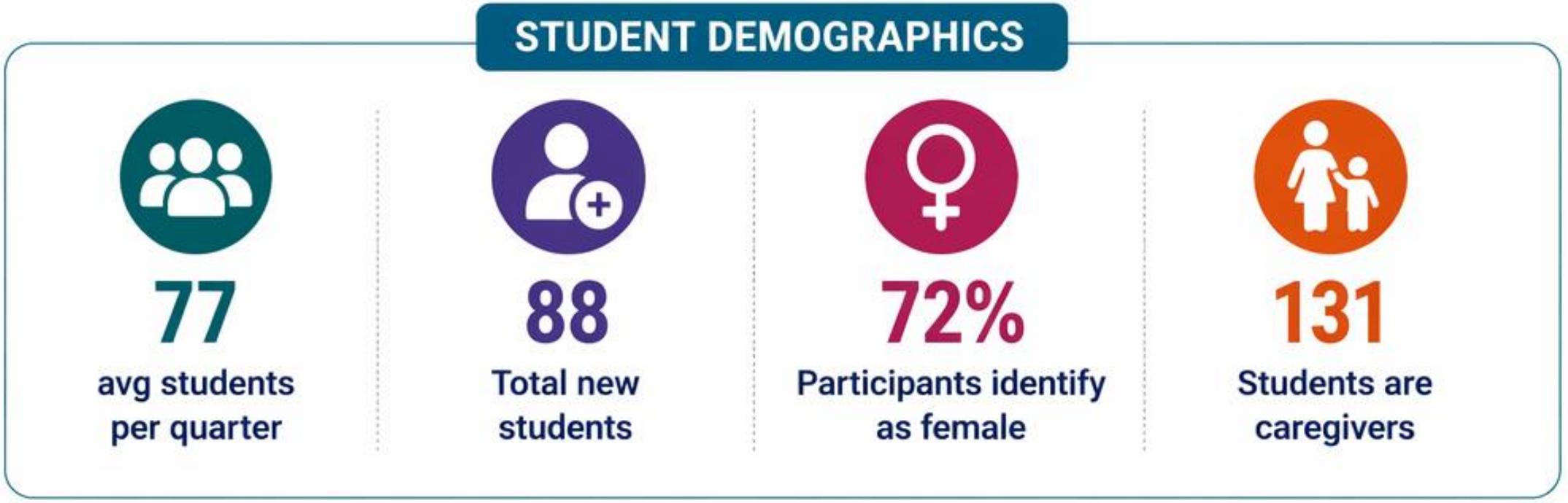

Please keep
the blinds
Closed

Meet Mirea

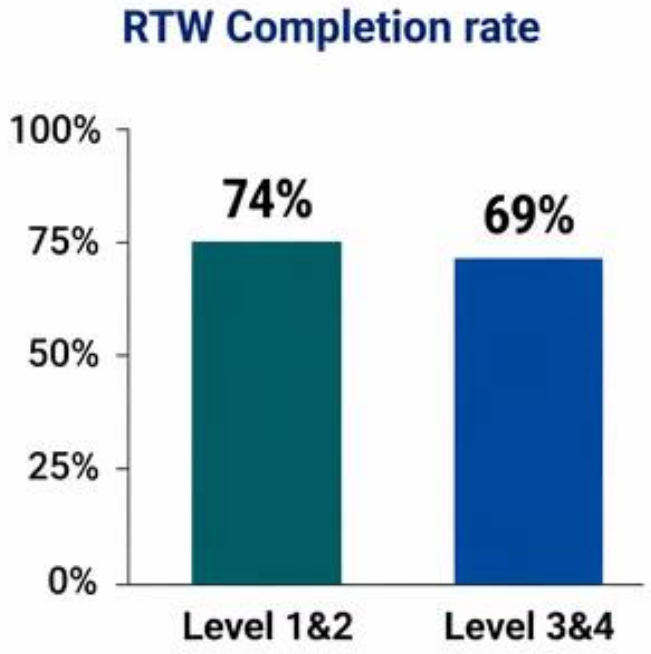
Meet Nhung

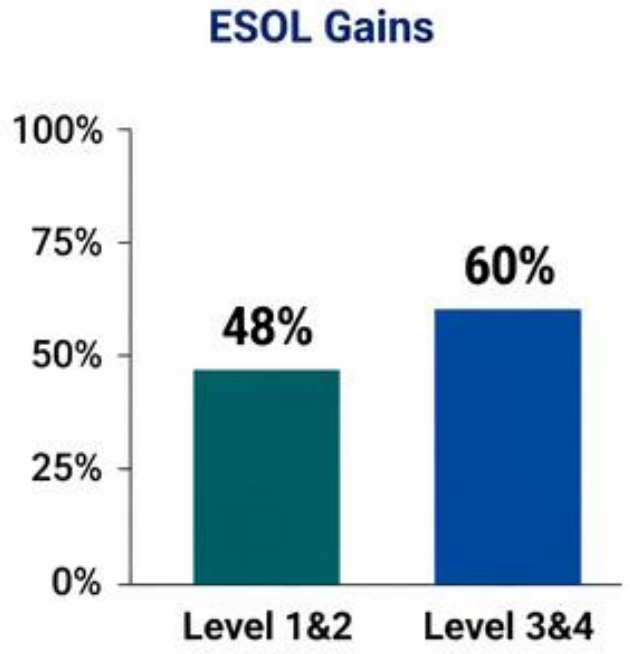


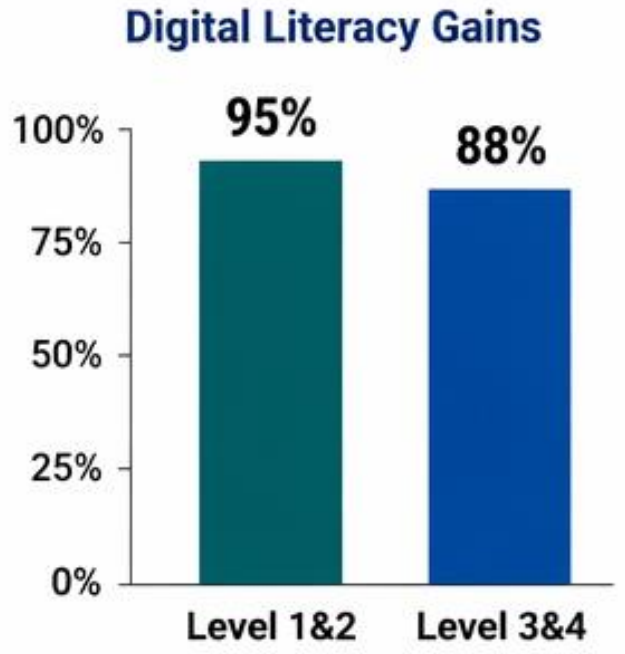
RTW Program 2026 (January-September)



ESOL OUTCOMES







STUDENT ADVANCEMENT



49 Students moved up English Level



12 Students advanced to College English

WORKFORCE PROGRAM OUTCOMES



43
Enrolled to workforce program



30
Placed in job within 1 quarter



107
Participants engaged in active job search



20
Received above minimum wages



265
Job applications



218
Resumes created



127
Mock interviews



130
Completed Individual career education Plan



936.5
Hours of case management

Follow- Ups with Exited RTW Participants



Job Industries



Top Languages Spoken by Students



Program Year - 2027 Annual Action Plan

The **HUD Annual Action Plan (AAP)** is a required planning document that describes how a jurisdiction will use its Annual HUD Entitlement funding to address local housing and community development needs.

The Annual Action Plan:

- Identifies the grants the City will receive (CDBG, HOME, ESG, HOPWA)
- Outlines the work that will be funded during the program year
- Includes expected outcomes, performance measures, and beneficiary populations

*NOTE: HUD cannot finalize certain funding awards until **Congress Approves Federal Appropriations** and the budget authority becomes available.

Grant Year 2027 HUD Funds to Seattle

$ 9.0M (est) - Community Development Block Grant (CDBG)

$ 2.8M (est) - Home Investment Partnerships (HOME)

$ 780K (est) - Emergency Solutions Grant (ESG)

$ 3.5M (est) - Housing Opportunities for Persons with AIDS (HOPWA)

2027 Proposed Budget Allocations*

CDBG	
Projects	Allocations *(est)*
Homeless Services	$4,876,431
Minor Home Repair	$703,070
Ready to Work	$750,000
Parks Upgrade Program, Seattle Conservation Corps	$808,000
ESG	
Rapid Rehousing	$249,317
Shelter Enhancement	$502,628

* Final amounts dependent on final FY27 HUD funding amounts and final FY27 City Budget.

2027 Proposed Budget Allocations*

HOPWA	Allocation *(est)*
Project Sponsor Activities (*rental assistance & supportive services*)	$3,413,662
HOME	**Allocation *(est)***
Increase Affordable Multi-Family Renal Units	$2,624,866

* Final amounts dependent on final FY27 HUD funding amounts and final FY27 City Budget.

Projected 2027 Request for Proposals (RFPs)
HOPWA and CDBG Entitlement Funding

Request for Proposal (RFP)
For the HOPWA Program

HOPWA RFP: **$3.5M** *(est)* Funding Opportunity

HOPWA RFP Funding Priorities:

- Rental Assistance (TBRA)
- Housing Stability Assistance (STRMU)
- Permanent Housing Placement
- Supportive Services & Case Management
- Housing Information & Referral
- Resource Coordination
- Facility-Based Housing Support
- Supportive Housing Programs

Request for Proposal (RFP)
For the CDBG Program

CDBG RFP: $2.5M *(min)*

Anticipated RFP Release: Sep. 2027

Funding Priority: Capital Projects



Community Centers



Parks



Food Banks



Daycare Facilities

Public Comments and Questions



Let us know:

- What organizations would you like to see apply for this money?
- How could we use this money to help low-income people and families?
- What is the most important thing we could do to strengthen the Seattle community?

Thank you!



Photo courtesy of Seattle Parks & Recreation