

# **Information Technology**

# Seattle Information Technology Department

## Overview

The mission of the Seattle Information Technology Department (Seattle IT) is to *put powerful information and tools in the hands of people to unleash brilliance in service to our community.*

Seattle IT empowers and enables the City through cutting-edge tools and information, harnessing the potential of people serving the community. Seattle IT's work focuses on putting technology and innovation in place for City departments to address the priorities set by the Mayor and City Council in the City Budget: Public Safety, Housing and Homelessness, Health, and a Thriving Seattle.

Seattle IT solutions are categorized into three major types: technical infrastructure, business software and data solutions, and enabling services. Almost all Seattle services, across all City departments and offices, are delivered through and supported by a broad array of IT assets and programs funded by operating and capital appropriations:

- Network and radio infrastructure;
- Data, voice, and video communications;
- Systems and storage;
- Data administration, analytics, and intelligence;
- Productivity and collaboration software;
- Computing and mobile devices;
- Cybersecurity and resilience;
- Public television coverage and production;
- Digital and accessibility; and
- Privacy, Public Records, and Surveillance Ordinance compliance.

Additionally, Seattle IT administers functions and services under its authorities in City Code and ordinance that set Citywide requirements for the acquisition and use of information and communications technologies. Among these are the City's technology strategic direction and standards governing all IT investments and operations; cybersecurity and resilience requirements to provide operational assurance of critical systems; IT portfolio, product, and project management practices to maximize the success of the City's investments; the City technology-related compliance activities; coordination of the Mayor's Information Technology Subcabinet for the Mayor's Office; and final authority on technology operations- and security-related statements for audits, bonds, and insurance. The Seattle IT Capital Improvement Program (CIP) supports major maintenance, improvements, replacements, and decommissioning of and to the City's technology assets, as well as the planning and implementation of new solutions. Seattle IT's 2026-2031 Adopted CIP budget totals \$103 million.

## Thematic Priorities

Seattle IT's priorities are aligned to the City's priorities of Public Safety, Housing and Homelessness, Health, and a Thriving Seattle, as well as the essential Cybersecurity and Resilience priority.

- **Public Safety** – Leverage technology to enhance emergency response, improve coordination among first responders, ensure community safety, and respond and recover from disasters. This includes major systems for communications and dispatch, real-time data integration, and digital tools used by police, fire, and mental health first responders, and emergency management.

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- **Housing and Homelessness** – Technology serves a critical role in addressing housing challenges through data analytics for staff, online and mobile services connecting individuals with housing resources, and digital tools used by staff in homeless support programs, including DAT and SAIL.
- **Health** – Support health initiatives through improved data sharing, increased access to health services, and ensuring data privacy and security as the Fire Department, CARE Department, and Human Services Department take on HIPAA requirements and interfaces with partners.
- **Thriving Seattle** – Investments in technology aim to support a thriving downtown and local economy, SAIL, activation, and development to include PACT. This includes expanding digital services to businesses, enhancing public engagement platforms, and ensuring equitable access to City resources.
- **Cybersecurity and Resilience** – Seattle IT ensures secure, resilient, and compliant operations that meet the needed outcomes of City departments.

### Project Selection Criteria

#### STEP 1: Identification of Technology Needs and Opportunities

On a rolling basis throughout the year, as well as during the budget planning process, opportunities for technology investments are identified. Input comes from:

- Customer department requests and requirements, including technology plan alignment to department strategic plans
- Seattle IT Strategic Plan
- Technology roadmaps (updated annually)
- Asset replacement schedules
- Coordination with vendor partners and coalitions
- 

This step includes development of initial cost estimates and other resource requirements, potential timing, and dependencies. At the completion of this step, potential projects are added to the Citywide IT Project Portfolio for tracking and consideration through Seattle IT's Project Gate Review process.

#### STEP 2: Identification of CIP and Non-Discretionary Projects

As part of the Gate Review process, items identified in Step 1 are filtered to determine if they are (1) CIP- appropriate or not and (2) discretionary or not. Criteria for determining if they are CIP appropriate or not include:

- Overall dollar value
- Timeframe of implementation (e.g., multi-year project)
- Lifespan of investment
- Investment in/preservation of long-term infrastructure
- The nature of the acquisition (e.g., goods, services, etc.)

Criteria for determining if they are non-discretionary include:

- Legally mandated (e.g., debt service, federal or state law/regulation changes, court orders, etc.)
- Urgent security or risk mitigation needs (e.g., major system failure, major security breach)
- Reimbursable services to others (e.g., Seattle IT manages a regional fiber consortium where the partners contract with/through us to get work done)

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Projects determined to be non-discretionary are automatically moved forward for inclusion in Seattle IT's initial CIP and budget proposal. Discretionary projects proceed to Step 3. Regardless of discretionary status, project requests complete the Gate Review process to validate they have the appropriate governance, value, and security, privacy, and project planning.

### **STEP 3: Prioritization of CIP-Appropriate Discretionary Projects**

In this step, proposed investments are screened to determine if they are a match for Seattle IT's maintenance/upgrade/replacement programs within the CIP. Investments such as these tend to be smaller in scale (less than \$250,000), "like for like" replacements (e.g., old equipment replaced by new equipment with little to no functionality change), etc. These projects are rated by program managers based on criteria tailored to each program and implemented as annual funding allows.

Larger capital investments which are best implemented on a stand-alone basis due to the size and complexity of the project are evaluated and ranked separately based on the following criteria:

- Asset preservation/replacement/maintenance
- Product lifecycles
- Legal requirements/mandates
- Security/risk mitigation
- Efficiency/effectiveness improvements/resource savings and return on investment
- Reimbursable from other sources (other depts. or outside entities, grants, reserves)
- Dependencies (on other products, equipment, etc.; also on staff/resource availability/long-term supportability)
- Internal customer demands (including capacity) – including Mayoral/Council/Mayor's IT Subcabinet priority
- External customer demands – public, businesses, etc.
- External drivers (vendor changes, regional commitments, etc.)
- Key future trend/forward-looking/pro-active

### **2026-2031 CIP Highlights**

#### Summary

##### *Public Safety*

Public Safety Tech Equipment (\$6,272,088): Funds critical mobile computing devices for public safety departments, ensuring first responders have modern and reliable tools.

Criminal Justice Information System Projects (\$767,482): Completes deferred enhancements and integrations for the City Attorney's Office and Seattle Municipal Court systems, improving justice data flow and coordination.

##### *Thriving Seattle*

Seattle Channel Maintenance & Upgrade (\$100,000): Keeps the City's communications platform modern and functional, supporting civic engagement and access to information for residents.

Enterprise Content Management (ECM) Upgrade (\$3,846,796): Migrates enterprise content management to the cloud, improving records accessibility, efficiency, and transparency across City departments.

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### Cybersecurity and Resilience

Computing Services Architecture (\$38,392,000): Routine replacement and upgrade of servers, storage, and facility infrastructure to maintain secure, resilient, and high-performing computing environments.

Data & Telephone Infrastructure (\$20,444,750): Ongoing capital support and network equipment replacement to keep communications secure and reliable.

Fiber-Optic Communication Installation & Maintenance (\$32,263,510): Installation and upkeep of the City's fiber network, supporting high-availability, redundant, and secure data connections.

An overview of Seattle IT's Adopted 2026-2031 CIP budget is provided in the following table:

| CIP Program Name  | 2026-2031<br>Adopted | Planned Spending  |
|---|----------------------|---|
| <b>Ongoing CIP Programs</b>   |                      |   |
| Technology Support—<br>Computing Services<br>Architecture                                 | \$38,392,000         | Routine equipment replacement and upgrades for servers, storage, and facility infrastructure.   |
| Security and<br>Infrastructure—Data &<br>Telephone Infrastructure                         | \$20,444,750         | Network equipment related to Unified Communication System and ongoing capital support, and routine equipment replacement and upgrades.  |
| Security and<br>Infrastructure—Fiber-Optic<br>Communication Installation<br>& Maintenance | \$32,263,510         | Fiber installation and maintenance.   |
| Strategic Support—Seattle<br>Channel Maintenance &<br>Upgrade                             | \$100,000            | Equipment replacement and maintenance.  |
| <b>Discrete Projects</b>  |                      |   |
| Business Solutions—Public<br>Safety   | \$6,272,088          | Critical mobile computing devices for the City's public safety departments.   |
| Business Solutions—<br>Criminal Justice<br>Information System<br>Projects                 | \$767,482            | Complete Criminal Justice Information System enhancements for the Seattle City Attorney's Office (LAW). To launch the system, certain functionalities were postponed and this funding would allow for the deferred scope to be completed and to complete integrations to SMC's system as originally intended. |
| Business Solutions—ECM<br>Upgrade   | \$3,846,796          | Upgrade/migrate the Oracle Enterprise Content Management (ECM) platforms to the cloud.  |
| <b>Department Total</b>   | <b>\$102,086,625</b> |   |

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### CIP Revenue Sources

Seattle IT's CIP has been funded through a variety of revenue sources, including:

- **Rates and Allocations:** There are multiple services within the department that are cost-allocated based on a percentage of use for the service provided or billed directly to a department based on the actual cost of time and labor or quantity of materials provided. Seattle IT's budget also includes some projects that are funded using proceeds from general obligation bonds. Rates and allocations provide the funds to repay the debt service on these bonds.
- **State and Federal Grants:** Federal and state grants have been used to finance system replacements and new capabilities. In some cases, Seattle IT has been the direct recipient of the funds; in others, Seattle IT has managed grant-funded projects for customers. The use of grant funding for the Seattle IT CIP has been intermittent.
- **Cable Franchise Fees:** Seattle IT collects Cable Franchise Fee revenues that are set in franchise agreements with the cable providers. Some of this revenue has been used to fund the CIP Program which supports the Seattle Channel. Cable Fees have historically provided less than 1% of Seattle IT's CIP program.
- **Reserves:** In some instances, Seattle IT's rates and allocations include the collection of funds which are accumulated and held in a reserve in Seattle IT's Fund Balance. Currently, this is only done for the 800 MHz radio system, although it has been considered for other areas. Expenditures of these reserve funds appear Seattle IT's CIP program. Historically, there is a low level of spending for ongoing Operations & Maintenance items, with intermittent large expenditures associated with major replacements and upgrades.
- **Private Dollars:** In the past, Seattle IT projects have occasionally included funding from external non-public sources. Such instances are highly intermittent, usually for relatively small dollar value and not projected to continue at any appreciable level.
- **Levy:** In the past, Seattle IT received some CIP funding from a levy for the development, acquisition and installation of the 800 MHz emergency radio communication system. Going forward, the future replacement and upgrade of the county-wide radio system is funded by the Puget Sound Emergency Radio Network levy. Outside of that, no additional levy funding is anticipated.
- **Bonds & Future Bond Proceeds:** Seattle IT utilizes funding from City bond sale proceeds to implement significant capital projects in the CIP. Rates and allocations typically provide the funds to repay the debt service on these bonds.
- **Use of Fund Balance:** Seattle IT may use existing fund balance or planned carryforward to implement some projects in its CIP.
- **To Be Determined:** Occasionally, Seattle IT's CIP includes future projects for which a specific funding source has yet to be specified. These projects will not go forward unless and until funding is secured.

### Summary of Upcoming Budget Issues and Challenges

**Cybersecurity**— The evolving nature and sophistication of threats to the City's infrastructure and operations necessitates proactive, strategic, and well-resourced defenses. Threats, driven by both criminal and state actors, are amplified by the rapid development of new technologies and the increasing reliance on interconnected digital systems. To address these challenges, Seattle IT and the Seattle Office of Emergency Management will collaborate closely to strengthen cybersecurity investments through rigorous preparedness exercises.

The CIP advances the City's capabilities in identifying, protecting, detecting, responding to, and recovering from cyber threats. These efforts extend across all City departments and the Federal critical infrastructure areas the City has exposure in: communications, dams, emergency services, energy, government services and facilities, transportation, and water and wastewater systems. To ensure robust protection, the City's "Security by Design" model must be applied with unwavering rigor across all departments, applications, hardware, vendors, and technology solutions.

This approach also includes ensuring compliance with key regulatory and security standards such as the Department of Justice's Criminal Justice Information Services (CJIS), the North American Electric Reliability Corporation (NERC), and the Federal Energy Regulatory Commission (FERC), as well as meeting requirements related to insurance, audits, and bonding. Additionally, Seattle IT will maintain close alignment with state and federal cybersecurity efforts, including participation in programs such as the National Threat Assessment Center (NTAC), Targeted Violence and Terrorism Prevention (TVTP), Joint Cyber Defense Collaborative (JCDC), and the National Threat Evaluation and Reporting Program, to further strengthen the City's defenses and benefit the community.

**Hybrid Workforce**— The shift of the City's workforce to a hybrid-remote mode continues to require investments for adaptation of infrastructure, systems, and services. Specifically, departments are extending software and hardware solutions that require securing a more distributed technology environment. The City's Virtual Private Network infrastructure was enhanced during the pandemic and will require ongoing investment to serve the larger remote population of City staff at the performance levels observed as needed. Similarly, the City's PC Replacement Program funding must still be adjusted to funding laptops as the standard versus the less costly desktop standard used previously. In addition, logistics related to asset management, device support, mobile device management, and equipment deployment to hybrid workers are being transitioned to a maintain state after the rapid steps taken during mid-pandemic. Finally, the Unified Communications system implemented as the pandemic hit was based on a pre-pandemic assumptions and use cases. Those needs are now different and incorrect—e.g., conference rooms technologies, leading pre-pandemic vendor mix, and prevalence of fixed deskside telephones. Staff is adjusting the long-term CIP plans for data, voice, and video to post-pandemic telecommunications needs.

**Business Resilience, Disaster Recovery, and Preparedness**— A major consideration as we invest in all programs and technologies is the need for business resilience and disaster recovery capabilities. This is based on Seattle's regional risk for natural and cyber disasters. Our reliance on technology and communications systems continues to grow and, while our capital investment projects deliver new functionalities, government services are critical infrastructure to the life and safety of the community. This extends to the tools, systems, and information used by City employees— from Priority 1 responders, to line crews, to the Mayor and City Council. The costs that come when planning that work are balanced into Capital Investment Projects based on risk. As we continue to plan our capital program,

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we will need to account for a more robust disaster recovery investment or be prepared to accept the risks.

**IT Strategic Planning and Lifecycle Management**— Planning the City’s IT investments strategically allows the City to maximize its capabilities for best amount of funding; avoid competing investments, staffing, and systems; and minimize risks and failures. The rate of change and sales forces in technology feed a natural appetite to buy many solutions that do not connect and that cause interoperability and spending problems in large organizations. The City of Seattle has seen this.

Seattle IT will be working with City departments to rationalize the City technology portfolio, set the software strategy for forward direction (on-premise, platform-based development, COTS/SaaS), and to sweep deprecated technologies, over the next two years. In parallel, the IT Service Catalog must be updated to narrow and/or bring to current version the myriad solutions in the City. For some software solutions, they are unsecured and must be mitigated. For others, better software solutions are available at better costs. In sum, the City’s software portfolio is too large given its size.

**Privacy and Public Records Management**— The City is confronted with the challenge of preserving the privacy of members of the public who interact with the City and the requirements for transparency and disclosure outlined in the State of Washington’s Public Records Act. The City collects and uses a vast and expanding amount of data on a regular basis. It is necessary that the City minimize the number of platforms and services that collect public data, be mindful and intentional about the amount of data collected, and be consistent about retaining that data in repositories that can be accessed and searched in response to public records requests. The proliferation of data sources and repositories requires a constant evolution in the training and tooling used by Public Disclosure Officers, and requires all City employees to understand the City’s commitments to data privacy and public records.

### Future Projects/What is on the Horizon

Seattle IT has identified several initiatives and issues which will need to be addressed at some point in the future.

**Artificial Intelligence Direction**— Release of the City’s 2025-2026 AI Plan sets the City’s direction for focus on City priorities, coordinated execution, and learning. The roadmap centers on four pillars: elevating data quality and governance through the One Seattle Data Strategy; modernizing infrastructure and compliance; upskilling the City workforce; and delivering through partnerships. Approval of AI-related budget through the MITS AI Subcommittee, and the City’s focus is on positive impact on the Seattle community through service improvement.

Seattle has learned from ~40 pilots to be disciplined to control costs and show impact. Hence, Seattle IT will work with departments to ensure use of a clear governance model and “Proof of Value” framework. Public safety, housing and permitting acceleration, customer responsiveness, and accessible, plain-language services are the City’s focus areas under Executive Orders, the City Budget, and departmental work.

**Infrastructure Systems Direction**— Seattle IT’s CIP contains sufficient funding to cover routine replacement of core infrastructure— e.g., switches, mid-range servers, etc. Occasionally, larger value, intermittent replacements require additional funding.

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Seattle IT staff are working on three horizontal strategic and tactical decisions for the City: (1) possible unification of the systems and storage stack with the advent of mixed on-premise, hyperconverged, and serverless technologies; (2) setting the City's converged direction on its systems architecture and standard with industry changes in virtualization licensing; and (3) the City's approach to multi-cloud architecture, optimization, and spend for the next five years. The shift from capital to operating spend will require a new cost allocation model to correctly manage use and spend, along with how Seattle IT can best optimize the City's costs and value.

**Major System Replacements**— Seattle IT became responsible for planning and managing the lifecycles of the City's major business systems with IT consolidation, a practice that was often neglected. However, there is no long-term replacement sinking fund for this purpose. Replacement and upgrades for systems owned and operating by Seattle Public Utilities and Seattle City Light are generally funded out of the utilities' CIPs with Seattle IT acting as the service provider. Other major business systems lack sufficient financial capacity.

### 800 MHz Radio Network Program

|                               |                |                               |                              |
|-------------------------------|----------------|-------------------------------|------------------------------|
| <b>Project No:</b>            | MC-IT-C3550    | <b>BSL Code:</b>              | BC-IT-C0700                  |
| <b>Project Type:</b>          | Ongoing        | <b>BSL Name:</b>              | Capital Improvement Projects |
| <b>Project Category:</b>      | New Investment | <b>Location:</b>              | 700 5th Ave / Various        |
| <b>Current Project Stage:</b> | N/A            | <b>Council District:</b>      | Council District 3           |
| <b>Start/End Date:</b>        | N/A            | <b>Neighborhood District:</b> | Downtown                     |
| <b>Total Project Cost:</b>    | N/A            | <b>Urban Village:</b>         | Downtown                     |

This project funds the upgrades and replacement of software and hardware for the City of Seattle's portion of the King County Regional 800 MHz radio system. The 800 MHz radio system provides the communication infrastructure required for public safety operations such as 911, Medic One, Fire and Police.

| Resources   | LTD<br>Actuals | 2025<br>Revised | 2026     | 2027     | 2028     | 2029     | 2030     | 2031     | Total         |
|---|----------------|-----------------|----------|----------|----------|----------|----------|----------|---------------|
| Internal Service Fees and Allocations, Outside Funding Partners | 24,624         | 472             | -        | -        | -        | -        | -        | -        | 25,096        |
| <b>Total:</b>   | <b>24,624</b>  | <b>472</b>      | <b>-</b> | <b>-</b> | <b>-</b> | <b>-</b> | <b>-</b> | <b>-</b> | <b>25,096</b> |
| Fund Appropriations / Allocations *                             | LTD<br>Actuals | 2025<br>Revised | 2026     | 2027     | 2028     | 2029     | 2030     | 2031     | Total         |
| Information Technology Fund                                     | 24,624         | 472             | -        | -        | -        | -        | -        | -        | 25,096        |
| <b>Total:</b>   | <b>24,624</b>  | <b>472</b>      | <b>-</b> | <b>-</b> | <b>-</b> | <b>-</b> | <b>-</b> | <b>-</b> | <b>25,096</b> |

**O&M Impacts:** This CIP project represents ongoing capital purchases to support our operating shared services projects. Ongoing impacts are built into Seattle IT's budget.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

**Applications Development - Public Safety**

|                               |                |                               |                              |
|-------------------------------|----------------|-------------------------------|------------------------------|
| <b>Project No:</b>            | MC-IT-C6307    | <b>BSL Code:</b>              | BC-IT-C0700                  |
| <b>Project Type:</b>          | Ongoing        | <b>BSL Name:</b>              | Capital Improvement Projects |
| <b>Project Category:</b>      | New Investment | <b>Location:</b>              | 700 5th AVE                  |
| <b>Current Project Stage:</b> | N/A            | <b>Council District:</b>      | Council District 3           |
| <b>Start/End Date:</b>        | N/A            | <b>Neighborhood District:</b> | Downtown                     |
| <b>Total Project Cost:</b>    | N/A            | <b>Urban Village:</b>         | Downtown                     |

This project provides funds to develop and implement software applications used by the Seattle Police Department (SPD) and the Seattle Fire Department (SFD). The applications will improve personnel oversight and deployment, in addition to enhancing the accessibility and quality of SPD and SFD data. These applications will support ongoing efforts to achieve improved transparency and compliance.

| <b>Resources</b>  | <b>LTD<br/>Actuals</b> | <b>2025<br/>Revised</b> | <b>2026</b> | <b>2027</b> | <b>2028</b> | <b>2029</b> | <b>2030</b> | <b>2031</b> | <b>Total</b>  |
|---|------------------------|-------------------------|-------------|-------------|-------------|-------------|-------------|-------------|---------------|
| General Fund  | -                      | -                       | -           | -           | -           | -           | -           | -           | -             |
| Internal Service Fees and Allocations, Outside Funding Partners | 8,209                  | 4,559                   | -           | -           | -           | -           | -           | -           | 12,769        |
| LTGO Bond Proceeds  | 1,911                  | -                       | -           | -           | -           | -           | -           | -           | 1,911         |
| <b>Total:</b>   | <b>10,121</b>          | <b>4,559</b>            | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>14,680</b> |
| <b>Fund Appropriations / Allocations *</b>                      | <b>LTD<br/>Actuals</b> | <b>2025<br/>Revised</b> | <b>2026</b> | <b>2027</b> | <b>2028</b> | <b>2029</b> | <b>2030</b> | <b>2031</b> | <b>Total</b>  |
| Information Technology Fund                                     | 10,121                 | 4,559                   | -           | -           | -           | -           | -           | -           | 14,680        |
| <b>Total:</b>   | <b>10,121</b>          | <b>4,559</b>            | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>14,680</b> |

**O&M Impacts:** This CIP project represents multiple projects on behalf of Seattle Police Department and Seattle Fire Department. Each of these projects has their own ongoing impacts.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

### Computing Services Architecture

|                               |                |                               |                              |
|-------------------------------|----------------|-------------------------------|------------------------------|
| <b>Project No:</b>            | MC-IT-C3201    | <b>BSL Code:</b>              | BC-IT-C0700                  |
| <b>Project Type:</b>          | Ongoing        | <b>BSL Name:</b>              | Capital Improvement Projects |
| <b>Project Category:</b>      | New Investment | <b>Location:</b>              | 700 5th AVE                  |
| <b>Current Project Stage:</b> | N/A            | <b>Council District:</b>      | Council District 3           |
| <b>Start/End Date:</b>        | N/A            | <b>Neighborhood District:</b> | Downtown                     |
| <b>Total Project Cost:</b>    | N/A            | <b>Urban Village:</b>         | Downtown                     |

This ongoing project funds the regular replacement of and major maintenance of software, computing and storage systems on behalf of City departments by Seattle IT.

| Resources   | LTD<br>Actuals | 2025<br>Revised | 2026         | 2027         | 2028         | 2029         | 2030         | 2031         | Total         |
|---|----------------|-----------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|
| Internal Service Fees and Allocations, Outside Funding Partners | 21,601         | 8,614           | 2,550        | 2,550        | 4,040        | 1,164        | 2,028        | -            | 42,547        |
| LTGO Bond Proceeds  | 15,774         | 9,243           | 2,600        | 5,700        | 5,610        | 4,706        | 3,644        | 3,800        | 51,077        |
| <b>Total:</b>   | <b>37,376</b>  | <b>17,857</b>   | <b>5,150</b> | <b>8,250</b> | <b>9,650</b> | <b>5,870</b> | <b>5,672</b> | <b>3,800</b> | <b>93,625</b> |
| Fund Appropriations / Allocations *                             | LTD<br>Actuals | 2025<br>Revised | 2026         | 2027         | 2028         | 2029         | 2030         | 2031         | Total         |
| Information Technology Fund                                     | 37,376         | 17,857          | 5,150        | 8,250        | 9,650        | 5,870        | 5,672        | 3,800        | 93,625        |
| <b>Total:</b>   | <b>37,376</b>  | <b>17,857</b>   | <b>5,150</b> | <b>8,250</b> | <b>9,650</b> | <b>5,870</b> | <b>5,672</b> | <b>3,800</b> | <b>93,625</b> |

**O&M Impacts:** This CIP project represents ongoing capital purchases to support our operating shared services projects. Ongoing impacts are built into Seattle IT's budget.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## Criminal Justice Information System Projects

|                               |                               |                               |                              |
|-------------------------------|-------------------------------|-------------------------------|------------------------------|
| <b>Project No:</b>            | MC-IT-C6304                   | <b>BSL Code:</b>              | BC-IT-C0700                  |
| <b>Project Type:</b>          | Discrete                      | <b>BSL Name:</b>              | Capital Improvement Projects |
| <b>Project Category:</b>      | New Investment                | <b>Location:</b>              | 700 5th AVE                  |
| <b>Current Project Stage:</b> | Stage 5 - Execution (IT Only) | <b>Council District:</b>      | Council District 3           |
| <b>Start/End Date:</b>        | 2016 - 2026                   | <b>Neighborhood District:</b> | Downtown                     |
| <b>Total Project Cost:</b>    | \$62,289                      | <b>Urban Village:</b>         | Downtown                     |

This project provides funds to plan and implement upgrades to the City's Criminal Justice Information Systems. This project was previously named the Municipal Court Information System (MCIS) Replacement project. The project was renamed in 2018 to more accurately reflect efforts beyond MCIS replacement, including the Criminal Case Management System (CCMS) for the City Attorney's Office/Law Department.

| <b>Resources</b>  | <b>LTD<br/>Actuals</b> | <b>2025<br/>Revised</b> | <b>2026</b> | <b>2027</b> | <b>2028</b> | <b>2029</b> | <b>2030</b> | <b>2031</b> | <b>Total</b>  |
|---|------------------------|-------------------------|-------------|-------------|-------------|-------------|-------------|-------------|---------------|
| General Fund  | 1,451                  | 2,475                   | -           | -           | -           | -           | -           | -           | 3,926         |
| Internal Service Fees and Allocations, Outside Funding Partners | -                      | -                       | 767         | -           | -           | -           | -           | -           | 768           |
| LTGO Bond Proceeds  | 59,011                 | -                       | -           | -           | -           | -           | -           | -           | 59,011        |
| <b>Total:</b>   | <b>60,462</b>          | <b>2,475</b>            | <b>767</b>  | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>63,705</b> |
| <b>Fund Appropriations / Allocations *</b>                      | <b>LTD<br/>Actuals</b> | <b>2025<br/>Revised</b> | <b>2026</b> | <b>2027</b> | <b>2028</b> | <b>2029</b> | <b>2030</b> | <b>2031</b> | <b>Total</b>  |
| Information Technology Fund                                     | 60,462                 | 2,475                   | 767         | -           | -           | -           | -           | -           | 63,705        |
| <b>Total:</b>   | <b>60,462</b>          | <b>2,475</b>            | <b>767</b>  | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>63,705</b> |

**O&M Impacts:** Ongoing operation and maintenance of these systems will be owned by Seattle Municipal Courts and the City Attorney's Office.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

**Data and Telephone Infrastructure**

|                               |                |                               |                              |
|-------------------------------|----------------|-------------------------------|------------------------------|
| <b>Project No:</b>            | MC-IT-C3500    | <b>BSL Code:</b>              | BC-IT-C0700                  |
| <b>Project Type:</b>          | Ongoing        | <b>BSL Name:</b>              | Capital Improvement Projects |
| <b>Project Category:</b>      | New Investment | <b>Location:</b>              | 700 5th Ave/Variou           |
| <b>Current Project Stage:</b> | N/A            | <b>Council District:</b>      | Council District 3           |
| <b>Start/End Date:</b>        | N/A            | <b>Neighborhood District:</b> | Downtown                     |
| <b>Total Project Cost:</b>    | N/A            | <b>Urban Village:</b>         | Downtown                     |

This ongoing project provides funds to maintain, replace, and upgrade software and major hardware for the City's data and telephone switching systems.

| <b>Resources</b>  | <b>LTD<br/>Actuals</b> | <b>2025<br/>Revised</b> | <b>2026</b>  | <b>2027</b>  | <b>2028</b>  | <b>2029</b>  | <b>2030</b>  | <b>2031</b>  | <b>Total</b>   |
|---|------------------------|-------------------------|--------------|--------------|--------------|--------------|--------------|--------------|----------------|
| Internal Service Fees and Allocations, Outside Funding Partners | 35,623                 | 5,101                   | 1,928        | 210          | 220          | 400          | 913          | 542          | 44,937         |
| LTGO Bond Proceeds  | 42,714                 | 6,712                   | 2,132        | 2,000        | 3,000        | 1,800        | 3,250        | 4,050        | 65,658         |
| <b>Total:</b>   | <b>78,337</b>          | <b>11,813</b>           | <b>4,060</b> | <b>2,210</b> | <b>3,220</b> | <b>2,200</b> | <b>4,163</b> | <b>4,592</b> | <b>110,595</b> |
| <b>Fund Appropriations / Allocations *</b>                      | <b>LTD<br/>Actuals</b> | <b>2025<br/>Revised</b> | <b>2026</b>  | <b>2027</b>  | <b>2028</b>  | <b>2029</b>  | <b>2030</b>  | <b>2031</b>  | <b>Total</b>   |
| Information Technology Fund                                     | 78,337                 | 11,813                  | 4,060        | 2,210        | 3,220        | 2,200        | 4,163        | 4,592        | 110,595        |
| <b>Total:</b>   | <b>78,337</b>          | <b>11,813</b>           | <b>4,060</b> | <b>2,210</b> | <b>3,220</b> | <b>2,200</b> | <b>4,163</b> | <b>4,592</b> | <b>110,595</b> |

**O&M Impacts:** This CIP project represents ongoing capital purchases to support our operating shared services projects. Ongoing impacts are built into Seattle IT's budget.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

### ECM Upgrade

|                               |  |                               |                              |
|-------------------------------|--|-------------------------------|------------------------------|
| <b>Project No:</b>            | MC-IT-C9302  | <b>BSL Code:</b>              | BC-IT-C0700                  |
| <b>Project Type:</b>          | Discrete   | <b>BSL Name:</b>              | Capital Improvement Projects |
| <b>Project Category:</b>      | New Investment                                       | <b>Location:</b>              | 700 5th Ave                  |
| <b>Current Project Stage:</b> | Stage 2 - Initiation, Project Definition, & Planning | <b>Council District:</b>      |                              |
| <b>Start/End Date:</b>        | 2025 - 2027  | <b>Neighborhood District:</b> | Downtown                     |
| <b>Total Project Cost:</b>    | \$5,605  | <b>Urban Village:</b>         | Downtown                     |

This project provides funds to upgrade or migrate the Oracle Enterprise Content Management (ECM) platforms to the cloud. The migration to the cloud will bring the City's ECM platforms into compliance and will enhance accessibility and availability of critical systems hosted on these platforms.

| Resources   | LTD Actuals | 2025 Revised | 2026         | 2027         | 2028 | 2029 | 2030 | 2031 | Total        |
|---|-------------|--------------|--------------|--------------|------|------|------|------|--------------|
| Internal Service Fees and Allocations, Outside Funding Partners | -           | 1,758        | 2,572        | 1,275        | -    | -    | -    | -    | 5,605        |
| <b>Total:</b>   | -           | <b>1,758</b> | <b>2,572</b> | <b>1,275</b> | -    | -    | -    | -    | <b>5,605</b> |
| Fund Appropriations / Allocations *                             | LTD Actuals | 2025 Revised | 2026         | 2027         | 2028 | 2029 | 2030 | 2031 | Total        |
| Information Technology Fund                                     | -           | 1,758        | 2,572        | 1,275        | -    | -    | -    | -    | 5,605        |
| <b>Total:</b>   | -           | <b>1,758</b> | <b>2,572</b> | <b>1,275</b> | -    | -    | -    | -    | <b>5,605</b> |

**O&M Impacts:** Ongoing costs are built into Seattle IT's operating budget.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

**Fiber-Optic Communication Installation and Maintenance**

|                               |                |                               |                              |
|-------------------------------|----------------|-------------------------------|------------------------------|
| <b>Project No:</b>            | MC-IT-C3600    | <b>BSL Code:</b>              | BC-IT-C0700                  |
| <b>Project Type:</b>          | Ongoing        | <b>BSL Name:</b>              | Capital Improvement Projects |
| <b>Project Category:</b>      | New Investment | <b>Location:</b>              | VARIOUS                      |
| <b>Current Project Stage:</b> | N/A            | <b>Council District:</b>      | Council District 3           |
| <b>Start/End Date:</b>        | N/A            | <b>Neighborhood District:</b> | Downtown                     |
| <b>Total Project Cost:</b>    | N/A            | <b>Urban Village:</b>         | Downtown                     |

This ongoing project provides for the installation and maintenance of a high-speed fiber-optic communication network for the City and its external fiber partners. The fiber network includes, but is not limited to, sites such as libraries, public schools, fire and police stations, community centers, and other City facilities.

| <b>Resources</b>  | <b>LTD<br/>Actuals</b> | <b>2025<br/>Revised</b> | <b>2026</b>  | <b>2027</b>  | <b>2028</b>  | <b>2029</b>  | <b>2030</b>  | <b>2031</b>  | <b>Total</b>   |
|---|------------------------|-------------------------|--------------|--------------|--------------|--------------|--------------|--------------|----------------|
| Internal Service Fees and Allocations, Outside Funding Partners | 53,892                 | 14,536                  | 4,988        | 5,137        | 5,292        | 5,450        | 5,614        | 5,782        | 100,691        |
| <b>Total:</b>   | <b>53,892</b>          | <b>14,536</b>           | <b>4,988</b> | <b>5,137</b> | <b>5,292</b> | <b>5,450</b> | <b>5,614</b> | <b>5,782</b> | <b>100,691</b> |
| <b>Fund Appropriations / Allocations *</b>                      | <b>LTD<br/>Actuals</b> | <b>2025<br/>Revised</b> | <b>2026</b>  | <b>2027</b>  | <b>2028</b>  | <b>2029</b>  | <b>2030</b>  | <b>2031</b>  | <b>Total</b>   |
| Information Technology Fund                                     | 53,892                 | 14,536                  | 4,988        | 5,137        | 5,292        | 5,450        | 5,614        | 5,782        | 100,691        |
| <b>Total:</b>   | <b>53,892</b>          | <b>14,536</b>           | <b>4,988</b> | <b>5,137</b> | <b>5,292</b> | <b>5,450</b> | <b>5,614</b> | <b>5,782</b> | <b>100,691</b> |

**O&M Impacts:** This CIP project represents ongoing capital purchases to support our operating shared services projects. Ongoing impacts are built into Seattle IT's budget.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

**Permit System Integration**

|                               |                               |                               |                              |
|-------------------------------|-------------------------------|-------------------------------|------------------------------|
| <b>Project No:</b>            | MC-IT-C6305                   | <b>BSL Code:</b>              | BC-IT-C0700                  |
| <b>Project Type:</b>          | Discrete                      | <b>BSL Name:</b>              | Capital Improvement Projects |
| <b>Project Category:</b>      | New Investment                | <b>Location:</b>              | 700 5th AVE                  |
| <b>Current Project Stage:</b> | Stage 5 - Execution (IT Only) | <b>Council District:</b>      | Council District 3           |
| <b>Start/End Date:</b>        | 2017 - 2024                   | <b>Neighborhood District:</b> | Downtown                     |
| <b>Total Project Cost:</b>    | \$6,952                       | <b>Urban Village:</b>         | Downtown                     |

This project provides funding to develop, implement, support a cross-department platform for the City’s regulatory oversight. The platform will provide internal and external stakeholders with streamlined processes and accessibility. In addition, the project seeks to automate labor-intensive processes while establishing tracking and reporting of performance metrics.

| <b>Resources</b>  | <b>LTD<br/>Actuals</b> | <b>2025<br/>Revised</b> | <b>2026</b> | <b>2027</b> | <b>2028</b> | <b>2029</b> | <b>2030</b> | <b>2031</b> | <b>Total</b> |
|---|------------------------|-------------------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|
| General Fund  | -                      | -                       | -           | -           | -           | -           | -           | -           | -            |
| Internal Service Fees and Allocations, Outside Funding Partners | 5,924                  | -                       | -           | -           | -           | -           | -           | -           | 5,924        |
| <b>Total:</b>   | <b>5,924</b>           | <b>-</b>                | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>5,924</b> |
| <b>Fund Appropriations / Allocations *</b>                      | <b>LTD<br/>Actuals</b> | <b>2025<br/>Revised</b> | <b>2026</b> | <b>2027</b> | <b>2028</b> | <b>2029</b> | <b>2030</b> | <b>2031</b> | <b>Total</b> |
| Information Technology Fund                                     | 5,924                  | -                       | -           | -           | -           | -           | -           | -           | 5,924        |
| <b>Total:</b>   | <b>5,924</b>           | <b>-</b>                | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>5,924</b> |

**O&M Impacts:** Ongoing costs are built into Seattle IT’s operating budget.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

**Public Safety Tech Equipment**

|                               |                               |                               |                              |
|-------------------------------|-------------------------------|-------------------------------|------------------------------|
| <b>Project No:</b>            | MC-IT-C9301                   | <b>BSL Code:</b>              | BC-IT-C0700                  |
| <b>Project Type:</b>          | Discrete                      | <b>BSL Name:</b>              | Capital Improvement Projects |
| <b>Project Category:</b>      | New Investment                | <b>Location:</b>              | 700 5th Ave                  |
| <b>Current Project Stage:</b> | Stage 5 - Execution (IT Only) | <b>Council District:</b>      | Council District 3           |
| <b>Start/End Date:</b>        | 2019 - 2028                   | <b>Neighborhood District:</b> | Downtown                     |
| <b>Total Project Cost:</b>    | \$12,355                      | <b>Urban Village:</b>         | Downtown                     |

This project provides funds to maintain, replace, and upgrade technology equipment for the City's public safety departments.

| <b>Resources</b>  | <b>LTD<br/>Actuals</b> | <b>2025<br/>Revised</b> | <b>2026</b>  | <b>2027</b>  | <b>2028</b>  | <b>2029</b> | <b>2030</b> | <b>2031</b> | <b>Total</b>  |
|---|------------------------|-------------------------|--------------|--------------|--------------|-------------|-------------|-------------|---------------|
| General Fund  | -                      | -                       | -            | 2,169        | 1,942        | -           | -           | -           | 4,110         |
| Internal Service Fees and Allocations, Outside Funding Partners | 1,500                  | -                       | -            | -            | -            | -           | -           | -           | 1,500         |
| LTGO Bond Proceeds  | 4,583                  | -                       | 2,162        | -            | -            | -           | -           | -           | 6,745         |
| <b>Total:</b>   | <b>6,083</b>           | <b>-</b>                | <b>2,162</b> | <b>2,169</b> | <b>1,942</b> | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>12,355</b> |
| <b>Fund Appropriations / Allocations *</b>                      | <b>LTD<br/>Actuals</b> | <b>2025<br/>Revised</b> | <b>2026</b>  | <b>2027</b>  | <b>2028</b>  | <b>2029</b> | <b>2030</b> | <b>2031</b> | <b>Total</b>  |
| Information Technology Fund                                     | 6,083                  | -                       | 2,162        | 2,169        | 1,942        | -           | -           | -           | 12,355        |
| <b>Total:</b>   | <b>6,083</b>           | <b>-</b>                | <b>2,162</b> | <b>2,169</b> | <b>1,942</b> | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>12,355</b> |

O&M Impacts: N/A.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

### Seattle Channel Maintenance and Upgrade

|                               |                |                               |                              |
|-------------------------------|----------------|-------------------------------|------------------------------|
| <b>Project No:</b>            | MC-IT-C4400    | <b>BSL Code:</b>              | BC-IT-C0700                  |
| <b>Project Type:</b>          | Ongoing        | <b>BSL Name:</b>              | Capital Improvement Projects |
| <b>Project Category:</b>      | New Investment | <b>Location:</b>              | 600 4th AVE                  |
| <b>Current Project Stage:</b> | N/A            | <b>Council District:</b>      | Council District 7           |
| <b>Start/End Date:</b>        | N/A            | <b>Neighborhood District:</b> | Downtown                     |
| <b>Total Project Cost:</b>    | N/A            | <b>Urban Village:</b>         | Downtown                     |

This ongoing project provides funds to maintain, replace, and upgrade the cablecasting and production systems for the Seattle Channel.

| <b>Resources</b>  | <b>LTD<br/>Actuals</b> | <b>2025<br/>Revised</b> | <b>2026</b> | <b>2027</b> | <b>2028</b> | <b>2029</b> | <b>2030</b> | <b>2031</b> | <b>Total</b> |
|---|------------------------|-------------------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|
| General Fund  | -                      | 100                     | 100         | -           | -           | -           | -           | -           | 200          |
| Internal Service Fees and Allocations, Outside Funding Partners | 4,542                  | 145                     | -           | -           | -           | -           | -           | -           | 4,687        |
| <b>Total:</b>   | <b>4,542</b>           | <b>245</b>              | <b>100</b>  | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>4,887</b> |
| <b>Fund Appropriations / Allocations *</b>                      | <b>LTD<br/>Actuals</b> | <b>2025<br/>Revised</b> | <b>2026</b> | <b>2027</b> | <b>2028</b> | <b>2029</b> | <b>2030</b> | <b>2031</b> | <b>Total</b> |
| Information Technology Fund                                     | 4,542                  | 245                     | 100         | -           | -           | -           | -           | -           | 4,887        |
| <b>Total:</b>   | <b>4,542</b>           | <b>245</b>              | <b>100</b>  | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>4,887</b> |

**O&M Impacts:** This CIP project represents ongoing capital purchases to support our operating shared services projects. Ongoing impacts are built into Seattle IT's budget.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

**Seattle Municipal Tower Remodel - IT**

|                               |                               |                               |                              |
|-------------------------------|-------------------------------|-------------------------------|------------------------------|
| <b>Project No:</b>            | MC-IT-C9501                   | <b>BSL Code:</b>              | BC-IT-C0700                  |
| <b>Project Type:</b>          | Discrete                      | <b>BSL Name:</b>              | Capital Improvement Projects |
| <b>Project Category:</b>      | Improved Facility             | <b>Location:</b>              | 700 5th AVE                  |
| <b>Current Project Stage:</b> | Stage 5 - Execution (IT Only) | <b>Council District:</b>      | Council District 3           |
| <b>Start/End Date:</b>        | 2016 - 2025                   | <b>Neighborhood District:</b> | Downtown                     |
| <b>Total Project Cost:</b>    | \$15,454                      | <b>Urban Village:</b>         | Downtown                     |

This project continues a multi-year CIP program to acquire, renovate, and expand space for the consolidated Seattle IT department.

| <b>Resources</b>  | <b>LTD<br/>Actuals</b> | <b>2025<br/>Revised</b> | <b>2026</b> | <b>2027</b> | <b>2028</b> | <b>2029</b> | <b>2030</b> | <b>2031</b> | <b>Total</b>  |
|---|------------------------|-------------------------|-------------|-------------|-------------|-------------|-------------|-------------|---------------|
| Internal Service Fees and Allocations, Outside Funding Partners | 5,218                  | 963                     | -           | -           | -           | -           | -           | -           | 6,181         |
| LTGO Bond Proceeds  | 6,913                  | 887                     | -           | -           | -           | -           | -           | -           | 7,800         |
| Use of Fund Balance   | 708                    | 765                     | -           | -           | -           | -           | -           | -           | 1,473         |
| <b>Total:</b>   | <b>12,840</b>          | <b>2,614</b>            | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>15,454</b> |
| <b>Fund Appropriations / Allocations *</b>                      | <b>LTD<br/>Actuals</b> | <b>2025<br/>Revised</b> | <b>2026</b> | <b>2027</b> | <b>2028</b> | <b>2029</b> | <b>2030</b> | <b>2031</b> | <b>Total</b>  |
| Information Technology Fund                                     | 12,840                 | 2,614                   | -           | -           | -           | -           | -           | -           | 15,454        |
| <b>Total:</b>   | <b>12,840</b>          | <b>2,614</b>            | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>15,454</b> |

**O&M Impacts:** N/A

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars