

Overview

Seattle Center's ("Center") Capital Improvement Plan (CIP) is at the heart of Center's purpose "to create exceptional events, experiences and environments that delight and inspire the human spirit to build stronger communities." The department's CIP repairs, renews, and redevelops the facilities and grounds of Seattle Center to provide a safe and welcoming place for millions of annual visitors.

Seattle Center is a 74-acre campus in the middle of the City. It is the largest visitor destination in Washington state, attracting an estimated 12 million visits each year to attend arts, sporting, educational, and cultural events and festivals, and to enjoy the grounds and open spaces. There are 24 buildings and three parking garages on the campus. Seattle Center is also a major urban park with lawns, gardens, fountains, a children's play area, and a variety of plazas and open spaces. The Seattle Center Monorail runs between the Seattle Center campus and downtown Seattle. The City owns the Monorail, which is operated by Seattle Monorail Services on behalf of the City. The Space Needle, the Pacific Science Center, the Museum of Pop Culture, the Chihuly Garden and Glass Exhibition, and Seattle Public Schools' Memorial Stadium and its adjacent parking lot are also part of the campus but are privately owned and operated.

The origins of a civic campus at Seattle Center go back to the 1920s, with Mayor Bertha Landes presiding over the groundbreaking for the Civic Auditorium, Civic Ice Arena, and Civic Field. In the 1930s the Washington State Armory was built. Memorial Stadium was constructed in the 1940s. In the late 1950s and early 1960s the site for the 1962 Seattle World's Fair was created, expanding the size of the campus to roughly what we know today. One result of this long history as a civic gathering place is aging infrastructure. Some facilities have been significantly renovated (e.g., Civic Auditorium into the Opera House for the World's Fair, and into McCaw Hall in 2003, the Civic Ice Arena/Mercer Arena site into the new Seattle Opera at the Center facility in 2018, and the Arena in 2020-21), while others remain in need of major renovation and redevelopment (e.g., Memorial Stadium).

In 2008, following a two-year community process, the City Council adopted the Seattle Center Century 21 Master Plan. The Master Plan provides a roadmap for the redevelopment of Seattle Center around a set of design and planning principles including increased open space; sustainable design and operations; opening the edges of the campus to the surrounding community; enlivening the campus throughout the day; being pedestrian friendly and accessible to all; and continuing to provide a diversity of programming and attractions for all parts of our community. The master plan is expected to be supported, as Seattle Center redevelopment has in the past, by a mix of public and private funding.

Since 2015, Seattle Center's program of facility condition assessments (FCAs), utilizing specialty consultants, has been a key source of information for identifying current and future capital needs at Seattle Center to inform capital investment priorities. Seattle Center's Adopted 2023-2028 CIP is in part driven by the FCA program, with funds allocated for continuing the facility condition assessments, plus the ongoing renovation of aging campus infrastructure including roofs, elevators, sewer lines, parking

structures, and the International Fountain. The list of deferred major maintenance priorities on the campus identified through the FCA will require significant investment in the coming decade.

Climate Pledge Arena was completed in fall 2021 and has transformed the largest single facility on campus, flanked by public plazas with new artwork, signage, lighting, and landscaping on all sides. Seattle Center has answered this remarkable private investment by upgrading several of its most prominent public attractions, including the International Fountain, the Armory, and the landmarked Northwest Courtyards.

Despite the many hurdles that began with the onset of the Covid-19 crisis, Seattle Center has successfully leaned into its Strategic Business Plan objective of leveraging the momentum of Climate Pledge Arena to lift the entire campus. In 2022, Seattle Center completed and opened the newly renovated DuPen Fountain, improving accessibility to water features on campus. Additionally, the campus-wide digital signage modernization was completed in partnership with ArenaCo. Seattle Center and our many resident organizations are already leveraging the new signs to promote events, performances, and other activities more effectively in our civic center.

Seattle Center's 2023-2028 CIP plan will focus heavily on continuing phases of major projects in key public spaces such as campus-wide lighting and network upgrades, significant upgrades to the Armory, and urgent maintenance priorities highlighted in our FCA. In addition, the outcomes of long-range planning efforts including the Memorial Stadium redevelopment and regional light rail expansion are likely to influence Center's strategic CIP decisions in the 2023-2028 period.

The Council altered the REET investments in the adopted budget. Refer to the Council Changes section below. The proposed budget description follows:

The 2023 CIP budget includes \$10,640,000 in REET funds. In 2023, Center will focus on the repair and replacement of aging infrastructure on campus. Center will replace the roof on the Bagley Wright Theatre and the Center Park maintenance facility; continue repairing system-wide mechanical leaks; retrofit our office spaces to meet post-Covid HVAC standards; and replace the failing Armory generator with a new generator that is large enough to support both the Armory and Fisher Pavilion. Center will enhance the campus landscape with new investments in our most popular public spaces, including replacing the Fisher Pavilion rooftop plaza; completing the next phase of International Fountain improvements; improving campus pedestrian lighting; and (pending the successful receipt of federal funds) reconfiguring Seattle Center's Monorail station to increase accessibility and capacity. In 2023, Center will also continue collaborative efforts to advance plans for the Memorial Stadium renovation, with initial funding for design, and the ST3 Seattle Center light rail station; and plan for the eventual redevelopment of the 401 Mercer (KCTS) block.

Thematic Priorities

Seattle Center's Adopted 2023-2028 CIP focuses on four primary themes:

- Multi-phase investments in Seattle Center
- Facility Condition Assessments and long-term major maintenance
- Long range planning for major projects

Multi-phase investments in Seattle Center

By the end of 2022, Seattle Center will have completed multi-year campus improvement projects including renovation of the DuPen Fountain, an exterior refresh of the Armory, and an improved visitor parking experience with the PARCS upgrade. Center will allocate carry-forward and new CIP funds to the replacement of the Fisher Pavilion roof, a popular space for outdoor events and activities that a 2018 study determined to be in failing condition. This project was eliminated from the 2020 CIP due to COVID reductions, and Center is relieved and delighted to have the opportunity restored.

Seattle Center will advance several large, multi-phase projects, and will continue to prioritize these projects in the coming years until they are completed:

- Delivering on the vision of the Seattle Center Campus Pedestrian Lighting Concept Plan, including enhanced placemaking interventions, which began design in late 2022;
- Completing the next phase of the Armory Exterior Renovation with new exterior lighting to brighten the campus and highlight the historic architecture, planned for 2023;
- Replacing the Fisher Pavilion roof (design 2022, construction 2023);
- Updating wireless network infrastructure across the campus to 5G standards, in partnership with Seattle IT and third-party private carriers (RFP process in 2022);
- Designing for electrification of the Central Utility Plant and decentralization of campus systems underway in 2022. Once designed, this will require additional dedicated funding to complete by the target 2024 deadline;
- Removing of a non-historic canopy structure on the Northwest Rooms breezeway; and
- Renovating and reconfiguring the Armory 1st floor restrooms.

Facility Condition Assessment Phase 2 and Deferred Major Maintenance

In 2021, Center completed a portion of the second phase of the campus Facility Condition Assessment (FCA), focusing on building roofs and facades. This FCA identified \$4.9M in urgent roof repairs as well as longer term replacement needs. Center has developed an improvements and replacement schedule based on the findings of the FCA with the aim of spreading out the capital cost of these investments over the next 10 years. In 2023, Center will continue the design phase and begin construction on the replacement of the Center Park roof and Bagley Wright Theatre roof and cladding.

In 2022, Center began the mechanical and HVAC system FCA and anticipates completion of the analysis in early 2023. The next phase of the FCA will focus on our campus and facilities electrical systems. Both assessments are likely to uncover systems that need to be repaired or replaced. Significant investments in design and construction will be required to complete this necessary work. After the studies are completed, Center will develop a schedule of funding needs according to priority, and work with CBO to develop a phased funding plan.

Long-range planning priorities

While it is hard to imagine more change on campus than what has been experienced between 2018 and 2022, the coming decade contains prospects that could be equally transformative. Center is investing effort now in long-term planning and strategy for the following emerging opportunities:

- Continuing to advance Memorial Stadium design and redevelopment in partnership with Seattle Public Schools (SPS), Seattle Center Foundation, philanthropy, and other stakeholders;
- Championing an inspiring vision for integrating a light rail station at Seattle Center that promotes transit mobility and complements the identity of the campus in the future;
- Exploring opportunities for the 401 Mercer St (Cascade Public Media/KCTS) site in anticipation of its lease conclusion in 2023;
- Continuing the conversation with Pacific Northwest Ballet about their space use planning on campus in the coming years;
- Evaluating options to relocate the skilled trades shops from the Colorcraft (5.5) Building to a new location, in anticipation of its lease conclusion on July 31, 2025.

Project Selection Criteria

For each budget cycle, a broad cross-section of Seattle Center staff members engages in the process of identifying the highest priority asset preservation and improvement needs on the campus. This includes staff members who maintain facilities, rent facilities to clients, provide technical support for events, manage parking and public assembly facilities, and manage capital projects. Projects are prioritized around a set of criteria, including public and staff safety, regulatory requirements, failing building systems, asset preservation, master plan implementation, reducing operating costs and/or increasing revenue potential, leveraging non-City funds, and race and social justice. Center's Campus & Armory Operating Board and the McCaw Hall Operating Board have played central roles in identifying and prioritizing capital needs in the facilities they oversee. The Seattle Center Executive Team reviews the staff recommendations for prioritizing projects across the campus within funding targets provided.

2023-2028 Adopted CIP Highlights

The Center's CIP prioritizes funding to address needs identified in the latest phase of facility condition assessments, including roofs, mechanical infrastructure, and the International Fountain. The CIP also includes funding for asset preservation investments in McCaw Hall and the Monorail, guided by the McCaw Hall Capital Renewal/Major Maintenance Plan and the Seattle Center Monorail Transit Asset Management (TAM) Plan and Capital and Major Maintenance Program (CMMP) Plan. Asset preservation investments in 2022 will include:

<u>Armory</u> – In 2023, our priorities are the replacement of the failing Armory generator with a new larger generator that will extend emergency power to the Fisher Pavilion; upgrades to HVAC in our office spaces; roof repairs; and completion of the first-floor restroom upgrade that began in 2022.

<u>General Site Improvements</u> – In 2023, REET I funding is allocated for campus pathway repaving, landscape improvements, technology infrastructure improvements, and ongoing programmatic improvements to the International Fountain.

<u>McCaw Hall</u> – Annual REET I allocations for McCaw Hall asset preservation are matched 100 percent by the resident tenants of McCaw Hall, the Seattle Opera and Pacific Northwest Ballet, to carry out the McCaw Hall Capital Renewal/Major Maintenance Plan, under the direction of the McCaw Hall Operating Board.

<u>Monorail Renovation</u> – Federal Transit Administration grant funds and local matching funds are allocated to continue implementation of the Seattle Center Monorail Transit Asset Management Plan and Capital and Major Maintenance Program Plan for renovation of the Monorail trains, guideways, and stations. Additionally, the Monorail was awarded \$5M from Move Ahead Washington.

<u>Open Space Restoration and Repair</u> – Renovation of public open spaces in 2023 include upgrading pedestrian lighting and placemaking across campus and replacing the roof of the Fisher Pavilion, a popular outdoor event space.

<u>Parking Repairs and Improvements</u> – An ongoing program of major maintenance on the garages will continue with repairs addressing water intrusion and other issues at the Mercer Garage and 5th Ave N. Garage.

<u>Roof Replacements</u> – Design work and construction will begin in 2023 for the replacement of the Center Park and Bagley Wright Theatre roofs. Replacement of the McCaw Hall roof will begin in 2024 and continue into 2025. Additional smaller scope roof repairs identified in the FCA will be completed by Seattle Center staff and outside contractors as necessary

<u>Utility Infrastructure</u> – Renovation of campus utility infrastructure in 2022 includes campus-wide mechanical and electrical system improvements prioritized in the FCA, replacement of Victaulic fittings, replacement of a chiller for the Central Utility Plant, and ventilation improvements in multiple facilities.

CIP Revenue Sources

Seattle Center's Adopted 2023-2028 CIP is funded from a combination of revenue sources including Real Estate Excise Tax (REET, the primary funding source for 2022-2027), federal grants, and private funds. Over the years other key funding sources for Seattle Center included voter-approved property tax levies, Washington State and King County funds, and proceeds from property sales, in addition to private funds. Private investment has always played a key role in Seattle Center's development, with the \$1 billion Climate Pledge Arena renovation as the latest example.

Summary of Upcoming Budget Issues and Challenges

The biggest challenge facing Seattle Center's CIP are aging infrastructure and funding constraints. Seattle Center buildings date from the 1930s and some underground sewer lines within the campus are over 100 years old. While some facilities have been significantly renovated, others remain in need of major renovation. Seattle Center's ongoing Facility Condition Assessment (FCA) program identifies current and

future needs for capital renovation and replacement. The 2023-2028 Adopted CIP addresses priority needs identified in these FCAs. Significant additional funding will need to be identified for future efforts to preserve and modernize Seattle Center facilities.

In 2008, following a two-year community process, the City Council adopted the Seattle Center Century 21 Master Plan. The Master Plan provides a roadmap for the redevelopment of Seattle Center around a set of design and planning principles. Ongoing changes to Seattle and the region – and mega-projects like light rail that were not contemplated in the 2008 plan – have caused the specifics to evolve, but the principles remain relevant. Implementation of the plan is expected to be supported by a mix of public and private funding. A challenge in the coming years is how to fund the remaining vision of the Master Plan as well as maintain existing capital assets.

Future Projects/What is on the Horizon

Memorial Stadium

The Council altered this proposal in the adopted budget. Refer to the Council Changes section below. The proposed budget description follows:

The 75-year-old Memorial Stadium is owned by Seattle Public Schools (SPS) on land deeded by the City of Seattle (City) and is outdated, deteriorated, and in need of redevelopment. The Seattle Public Schools Building Technology Academics & Athletics (BTA V) levy approved by Seattle voters in February 2022 contains \$66.5 million for a basic student athletic stadium. Under a letter of intent signed by SPS and the City in October 2021, the school district and City are collaborating on a plan for a new enhanced stadium. The new facility will transform the heart of Seattle Center with a state-of-the-art stadium that will serve SPS' needs for athletic events, and graduations and also be a major civic venue for arts, cultural, sports, and community events. The new stadium will be operated by the City or an operator jointly selected by the school district and the City.

A design concept for the enhanced stadium has been developed that is estimated to cost between \$200-250 million. In addition to the \$66.5 million SPS levy money, funding is proposed to be provided from various public and private sources, including the City, County, State, philanthropy, and private investor(s). The SPS Board of Directors, Mayor, and the City Council are anticipated to review and approve implementing agreements in early 2023, followed by a formal design process and community engagement. The new stadium is expected to be complete by Spring 2026 or early 2027. Seattle Center's Adopted 2023-2028 CIP includes the City's up to \$40 million contribution to the Memorial Stadium Redevelopment. As the project cost estimates are further refined, the City may adjust this amount.

Asset Major Maintenance

Asset maintenance has lagged in recent years as Arena-related project consumed Center's focus, followed by the pandemic impacts that have further strained Center's capacity and created challenges

for construction. The 2023-28 CIP represents a renewed focus on asset major maintenance, preservation, and modernization. The plan addresses some of the highest priorities identified in Seattle Center's initial FCA, including replacement of the roofs and cladding for Seattle Rep and the Center Park facility, renovation of selected sewer lines, and replacing of pedestrian lighting fixtures. Seattle Center will need to address other major maintenance needs on the campus – including the conversion of the Central Utility Plant to electric power – in future CIPs.

Seattle Center Light Rail Station Planning

In 2022, the City – following months of interdepartmental collaboration and engagement with neighbors and resident organizations – identified a strong preference for the proposed alternative of a Seattle Center light rail station on Mercer St. In 2023, Center will devote more CIP planning funds as necessary to support consultant studies and staff time as needed to respond to Sound Transit's deeper analysis of this option. A final decision on the light rail alignment is anticipated by early 2024. This decision will drive future CIP work in and around the planned station area.

401 Mercer/KCTS Site Long Range Planning

The full-block parcel at 401 Mercer St. has been in use as the headquarters and primary broadcasting facility for KCTS-9 – now part of Cascade Public Media (CPM) -- which holds a long-term ground lease with the City. In 2022, CPM identified a new headquarters that better suits the organization's needs. In 2022, the City and CPM agreed to amend the lease to allow CPM to move out a year early. The property and the building will be turned over to Seattle Center on December 31, 2023. Seattle Center's long-term plan, which reflects support from community and stakeholder outreach, is to pursue a redevelopment strategy for this property that will generate revenue to support Seattle Center and contribute to the overall vitality of the campus and the neighborhood. In the interim period, Seattle Center is evaluating possible uses that will replace annual lease revenues in the short term, keep the building safely maintained, and/or help address some short-term space needs for campus operations.

Trade Shops Relocation

Seattle Center skilled trades staff are based in a leased facility located just off the campus. Following a significant rent increase in 2019, Seattle Center decided to phase its staff out of this space within five years as the cost has become unjustifiable in the long term. The department is now looking to relocate its skilled trades staff within the Seattle Center campus, and Center is hopeful that this goal can be realized as part of an enhanced Memorial Stadium redevelopment.

City Council Changes to the Proposed CIP.

The City Council reduced funding for the Memorial Stadium Redevelopment project by \$4.3 million Real Estate Excise Tax I (REET I) in 2023 and \$4.3 million REET I in 2024 and added additional \$10 million Limited Tax General Obligation (LTGO) Bond funding for the project in 2024. The net effects of these changes are as follows:

Seattle Center

- \$300,000 GF and \$720,000 REET I in 2023
- \$20 million LTGO bond proceeds in 2024.

The Council also reduced the CIP budget by \$2 million in 2024 to address the forecasted drop in Real Estate Excise Tax (REET) revenues. The reductions are expected to have low to medium impacts on activities funded through the affected CIP projects. The reductions to the CIP projects are as follows:

General Site Improvements (MC-SC-S0305) - \$204,000
Armory Rehabilitation (MC-SC-S9113) - \$150,000
Site Signage (MC-SC-S9118) - \$100,000
Theatre Improvements and Repairs (MC-SC-S9604) - \$100,000
Open Space Restoration and Repair (MC-SC-S9704) - \$1.1 million
Preliminary Engineering and Planning (MC-SC-S9706) - \$64,000
Public Gathering Space Improvements (MC-SC-S9902) - \$250,000

ADA Improvements

 Project No:
 MC-SC-S9302
 BSL Code:
 BC-SC-S03P01

Project Type: Ongoing BSL Name: Building and Campus Improvements

Project Category: Rehabilitation or Restoration Location: Seattle Center Campus

Current Project Stage: N/A Council District: Council District 7

Start/End Date: N/A Neighborhood District: Magnolia/Queen Anne

Total Project Cost: N/A Urban Village: Uptown

This ongoing project makes the Seattle Center campus more accessible to people with disabilities. Improvements may include, but are not limited to, assisted listening devices, automatic doors, ramps, signage, seating and other features that accommodate Seattle Center visitors.

| Resources | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
|---|----------------|-----------------|------|------|------|------|------|------|-------|
| Property Sales and Interest Earnings | 241 | - | - | - | - | - | - | - | 241 |
| Real Estate Excise Tax I | 3,121 | 539 | - | - | - | - | - | - | 3,660 |
| Real Estate Excise Tax II | 175 | - | - | - | - | - | - | - | 175 |
| Total: | 3,537 | 539 | - | - | - | - | - | - | 4,076 |
| Fund Appropriations / Allocations * | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
| REET I Capital Fund | 3,121 | 539 | = | - | - | - | - | - | 3,660 |
| REET II Capital Fund | 175 | - | - | - | - | - | - | - | 175 |
| Unrestricted Cumulative Reserve Fund | 241 | - | - | - | - | - | - | - | 241 |
| Total: | 3,537 | 539 | - | - | - | - | - | - | 4,076 |

^{*} Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars 129

Armory Rehabilitation

 Project No:
 MC-SC-S9113
 BSL Code:
 BC-SC-S03P01

Project Type: Ongoing BSL Name: Building and Campus Improvements

Project Category: Rehabilitation or Restoration Location: 305 Harrison St

Current Project Stage: N/A Council District: Council District 7

Start/End Date: N/A Neighborhood District: Magnolia/Queen Anne

Total Project Cost: N/A Urban Village: Uptown

This ongoing project provides for major maintenance and improvements to the 275,000 square-foot Seattle Center Armory, formerly known as Center House, a 1939 structure that serves as the primary free indoor public gathering and programming space at Seattle Center. Work may include, but is not limited to, restroom and mechanical renovations, elevator renovation, fire-safety and seismic improvements, window replacement, signage improvements, wall and floor surface repairs, and improvements to the atrium.

| Resources | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
|---|----------------|-----------------|-------|------|-------|-------|------|------|--------|
| LTGO Bond Proceeds | 1,233 | - | - | - | - | - | - | - | 1,233 |
| Property Sales and Interest Earnings | 3,632 | - | - | - | - | - | - | - | 3,632 |
| Real Estate Excise Tax I | 6,409 | 2,757 | 2,097 | 200 | 1,350 | 1,600 | 950 | 350 | 15,713 |
| Seattle Voter-Approved Levy | 2,462 | - | - | - | - | - | - | - | 2,462 |
| Total: | 13,736 | 2,757 | 2,097 | 200 | 1,350 | 1,600 | 950 | 350 | 23,040 |
| Fund Appropriations / Allocations * | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
| 1991 Levy Fund (Closed) | 2,462 | - | - | - | - | - | - | - | 2,462 |
| 2002 Multipurpose LTGO Bond Fund | 1,233 | - | - | - | - | - | - | - | 1,233 |
| REET I Capital Fund | 6,409 | 2,757 | 2,097 | 200 | 1,350 | 1,600 | 950 | 350 | 15,713 |
| Unrestricted Cumulative Reserve Fund | 3,632 | - | - | - | - | - | - | - | 3,632 |
| Total: | 13,736 | 2,757 | 2,097 | 200 | 1,350 | 1,600 | 950 | 350 | 23,040 |

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Artwork Maintenance

 Project No:
 MC-SC-S9303
 BSL Code:
 BC-SC-S03P01

Project Type: Ongoing BSL Name: Building and Campus Improvements

Project Category: Rehabilitation or Restoration Location: Seattle Center Campus

Current Project Stage: N/A Council District: Council District 7

Start/End Date: N/A Neighborhood District: Magnolia/Queen Anne

Total Project Cost: N/A Urban Village: Uptown

This ongoing project provides for maintenance of public artwork on the Seattle Center campus to ensure the integrity of the artwork. Typical improvements may include, but are not limited to, surface restoration and repainting, mechanical upgrades and repairs, and structural repairs. Some artworks on the Seattle Center campus are maintained by the Office of Arts and Culture.

| | LTD | 2022 | | | | | | | |
|---|----------------|-----------------|------|------|------|------|------|------|-------|
| Resources | Actuals | Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
| Private Funding/Donations | 5 | - | - | - | - | - | - | - | 5 |
| Property Sales and Interest Earnings | 585 | 135 | 30 | 30 | 50 | 50 | - | - | 879 |
| Real Estate Excise Tax I | 31 | - | - | - | - | - | - | - | 31 |
| Total: | 621 | 135 | 30 | 30 | 50 | 50 | - | - | 915 |
| Fund Appropriations / Allocations * | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
| REET I Capital Fund | 31 | = | - | - | = | = | - | - | 31 |
| Unrestricted Cumulative Reserve Fund | 590 | 135 | 30 | 30 | 50 | 50 | - | - | 884 |
| Total: | 621 | 135 | 30 | 30 | 50 | 50 | - | - | 915 |

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Fisher Pavilion Asset Preservation

 Project No:
 MC-SC-S0701
 BSL Code:
 BC-SC-S03P01

Project Type: Ongoing BSL Name: Building and Campus Improvements

Project Category: Rehabilitation or Restoration Location: 200 Thomas St

Current Project Stage: N/A Council District: Council District 7

Start/End Date: N/A Neighborhood District: Magnolia/Queen Anne

Total Project Cost: N/A Urban Village: Uptown

This project provides for asset preservation investments in Fisher Pavilion, a public assembly facility completed in 2002.

| Resources | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
|-------------------------------------|----------------|-----------------|------|------|------|------|------|------|-------|
| Real Estate Excise Tax I | 192 | 50 | 100 | 50 | 100 | 100 | 500 | 500 | 1,592 |
| Total: | 192 | 50 | 100 | 50 | 100 | 100 | 500 | 500 | 1,592 |
| Fund Appropriations / Allocations * | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
| REET I Capital Fund | 192 | 50 | 100 | 50 | 100 | 100 | 500 | 500 | 1,592 |
| Total: | 192 | 50 | 100 | 50 | 100 | 100 | 500 | 500 | 1,592 |

^{*} Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars 132

General Site Improvements

 Project No:
 MC-SC-S0305
 BSL Code:
 BC-SC-S03P01

Project Type: Ongoing BSL Name: Building and Campus Improvements

Project Category: Rehabilitation or Restoration Location: Seattle Center Campus

Current Project Stage: N/A Council District: Council District 7

Start/End Date: N/A Neighborhood District: Magnolia/Queen Anne

Total Project Cost: N/A Urban Village: Uptown

This ongoing project improves the safety, security, facility integrity, and visitor experience on the Seattle Center campus. Improvements may include, but are not limited to, installation of security bollards, lighting upgrades, sealing of building exteriors, technology and security system upgrades, and renovation of fountains, site amenities and open spaces.

| Resources | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
|---|----------------|-----------------|------|------|------|------|-------|-------|-------|
| Federal Grant Funds | 615 | - | | | | | - | - | 615 |
| General Fund | 178 | - | - | - | = | - | - | - | 178 |
| LTGO Bond Proceeds | 109 | - | - | - | = | - | - | - | 109 |
| Property Sales and Interest Earnings | 820 | - | - | - | - | - | - | - | 820 |
| Real Estate Excise Tax I | 1,793 | 1,729 | 434 | - | 675 | 646 | 1,507 | 1,100 | 7,883 |
| Total: | 3,515 | 1,729 | 434 | - | 675 | 646 | 1,507 | 1,100 | 9,605 |
| Fund Appropriations / Allocations * | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
| 2002 Multipurpose LTGO Bond Fund | 109 | - | - | - | - | - | - | - | 109 |
| REET I Capital Fund | 1,793 | 1,729 | 434 | - | 675 | 646 | 1,507 | 1,100 | 7,883 |
| Seattle Center Capital Reserve | 820 | - | - | - | - | - | - | - | 820 |
| Unrestricted Cumulative Reserve Fund | 793 | - | - | - | - | - | - | - | 793 |
| Total: | 3,515 | 1,729 | 434 | - | 675 | 646 | 1,507 | 1,100 | 9,605 |

^{*} Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars 133

Lot 2 Development

 Project No:
 MC-SC-S0501
 BSL Code:
 BC-SC-S03P01

Project Type: Ongoing BSL Name: Building and Campus Improvements

Project Category: New Facility Location: 500 5th Ave N

Current Project Stage: N/A Council District: Council District 7

Start/End Date: N/A Neighborhood District: Magnolia/Queen Anne

Total Project Cost: N/A Urban Village: Uptown

This project provides for activities related to the sale of Seattle Center Parking Lot 2 to the Bill & Melinda Gates Foundation. The property sale closed in November 2006. All sale-related activities are completed with the exception of groundwater remediation and monitoring, expected to continue until 2025.

| Resources | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
|--------------------------------------|----------------|-----------------|------|------|------|------|------|------|-------|
| Private Funding/Donations | 53 | - | - | - | - | - | - | - | 53 |
| Property Sales and Interest Earnings | 5,491 | 70 | - | - | - | - | - | - | 5,561 |
| Real Estate Excise Tax I | 800 | - | - | - | - | - | - | - | 800 |
| Total: | 6,344 | 70 | - | - | - | - | - | - | 6,414 |
| Fund Appropriations / Allocations * | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
| REET I Capital Fund | 800 | - | = | - | - | - | - | - | 800 |
| Seattle Center Capital Reserve | 5,544 | 70 | - | - | - | - | - | - | 5,614 |
| Total: | 6,344 | 70 | - | - | - | - | - | - | 6,414 |

^{*} Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars 134

McCaw Hall Asset Preservation

 Project No:
 MC-SC-S0303
 BSL Code:
 BC-SC-S0303

Project Type: Ongoing BSL Name: McCaw Hall Capital Reserve

Project Category: Rehabilitation or Restoration Location: 321 Mercer St

Current Project Stage: N/A Council District: Council District 7

Start/End Date: N/A Neighborhood District: Magnolia/Queen Anne

Total Project Cost: N/A Urban Village: Uptown

This project provides for the implementation of the McCaw Hall Capital Renewal/Asset Preservation Plan under the direction of the McCaw Hall Operating Board. The plan identifies asset preservation investments in the facility. Funding comes from the City and from the two resident tenants of McCaw Hall, Seattle Opera and Pacific Northwest Ballet.

| Resources | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
|-------------------------------------|----------------|-----------------|------|------|------|------|------|------|--------|
| | | Reviseu | 2023 | 2024 | 2023 | 2020 | 2021 | 2020 | 10141 |
| Energy Rebates | 3 | - | - | - | - | - | - | - | 3 |
| Interest Earnings | 111 | 76 | 17 | 17 | 17 | 17 | 17 | 17 | 289 |
| Private Funding/Donations | 1,679 | 1,062 | 327 | 337 | 347 | 357 | 368 | 379 | 4,856 |
| Real Estate Excise Tax I | 1,897 | 990 | 327 | 337 | 347 | 357 | 368 | 379 | 5,002 |
| Total: | 3,691 | 2,128 | 671 | 691 | 711 | 731 | 753 | 775 | 10,150 |
| Fund Appropriations / Allocations * | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
| McCaw Hall Capital Reserve | 3,391 | 2,128 | 671 | 691 | 711 | 731 | 753 | 775 | 9,850 |
| REET I Capital Fund | 300 | - | - | - | - | - | - | - | 300 |
| Total: | 3,691 | 2,128 | 671 | 691 | 711 | 731 | 753 | 775 | 10,150 |

^{*} Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars 135

Memorial Stadium Redevelopment

 Project No:
 MC-SC-S9505
 BSL Code:
 BC-SC-S03P01

Project Type: Discrete BSL Name: Building and Campus Improvements

Project Category: Improved Facility Location: 401 5th Ave N.

Current Project Stage: Stage 2 - Initiation, Project Definition, & Council District: Council District 7

Planning

Start/End Date: 2023 - 2027 Neighborhood District: Magnolia/Queen Anne

Total Project Cost Range: 10,000 - 40,000 Urban Village: Uptown

This project provides funding for the redevelopment of the 75-year-old Memorial Stadium which is owned by Seattle Public Schools (SPS) on land deeded by the City of Seattle. Memorial Stadium is outdated, deteriorated, and in need of redevelopment. The Seattle Public Schools Building Technology Academics & Athletics (BTA V) levy approved by Seattle voters in February 2022 contains \$66.5 million for a basic student athletic stadium. SPS and the City are collaborating on a plan for a new enhanced stadium. The new facility will transform the heart of Seattle Center with a state-of-the-art stadium that will serve SPS' needs for athletic events, and graduations and also be a major civic venue for arts, cultural, sports, and community events. The new stadium will be operated by the City or an operator jointly selected by the school district and the City. A design concept for the enhanced stadium has been developed that is estimated to cost between \$200-250 million. This project includes the funding that the City will contribute to the project.

| Resources | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
|-------------------------------------|----------------|-----------------|-------|--------|------|------|------|------|--------|
| General Fund | - | = | 300 | - | = | - | = | - | 300 |
| LTGO Bond Proceeds | - | - | - | 20,000 | - | - | - | - | 20,000 |
| Real Estate Excise Tax I | - | - | 720 | - | - | - | - | - | 720 |
| Total: | - | - | 1,020 | 20,000 | - | - | - | - | 21,020 |
| Fund Appropriations / Allocations * | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
| 2024 LTGO Taxable Bond Fund | - | - | - | 20,000 | = | - | - | = | 20,000 |
| General Fund | - | - | 300 | - | - | - | - | - | 300 |
| REET I Capital Fund | - | - | 720 | - | - | - | - | - | 720 |
| Total: | - | - | 1,020 | 20.000 | - | - | - | - | 21.020 |

Financial Planning Strategy: The City plans to use a combination of REET and LTGO bonds as a contribution to the overall Memorial Stadium Redevelopment project. The project is currently in early planning and the full total project cost estimate is between \$200-\$250 million.

O&M Impacts: O&M estimates will be further refined in the following CIP after design work is finalized.

^{*} Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars 136

CIP Project Page Seattle Center

Memorial Stadium Redevelopment - Debt Service

MC-SC-S9506 **BSL Code:** BC-SC-S03P01 Project No:

Project Type: BSL Name: Building and Campus Improvements Ongoing

401 5th Ave N **Project Category:** Improved Facility Location:

Council District: Current Project Stage: N/A Council District 7

Start/End Date: 2023 - 2027 **Neighborhood District:** Magnolia/Queen Anne

Total Project Cost: N/A **Urban Village:** Uptown

This project provides for payment of projected debt service on bonds that will be issued in 2024 and 2025 to fund the Memorial Stadium Redevelopment.

| Resources | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
|-------------------------------------|----------------|-----------------|------|-------|-------|-------|-------|-------|-------|
| Real Estate Excise Tax I | = | = | = | 1,442 | 1,944 | 1,944 | 1,944 | 1,944 | 9,220 |
| Total: | - | - | - | 1,442 | 1,944 | 1,944 | 1,944 | 1,944 | 9,220 |
| Fund Appropriations / Allocations * | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
| REET I Capital Fund | = | = | - | 1,442 | 1,944 | 1,944 | 1,944 | 1,944 | 9,220 |
| Total: | - | - | - | 1,442 | 1,944 | 1,944 | 1,944 | 1,944 | 9,220 |

O&M Impacts: NA

^{*} Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars 137

Monorail Improvements

Project No: MC-SC-S9403 **BSL Code:** BC-SC-S9403

Project Type: Ongoing BSL Name: Monorail Rehabilitation

Project Category: Rehabilitation or Restoration Location: Seattle Center Monorail System

Current Project Stage: N/A Council District: Council District 7

Start/End Date: N/A Neighborhood District: Magnolia/Queen Anne

Total Project Cost: N/A Urban Village: Uptown

This project provides for the renovation of the Seattle Center Monorail, including the two trains, the two stations and the guideways that run in between. The City operates the Monorail through its contractor, Seattle Monorail Services. Monorail improvements may include, but are not limited to, floor replacement, door refurbishment, renovation of pneumatic and electrical systems and other train components, guideway renovation, and station upgrades.

| December | LTD | 2022 Revised | 2022 | 2024 | 2025 | 2026 | 2027 | 2020 | Total |
|---|----------------|-----------------|-------|-------|-------|-------|------|------|---------|
| Resources | Actuals | | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
| Developer Mitigation | - | 1,000 | - | - | - | - | - | - | 1,000 |
| Federal ARRA Funds: FTA Transit Capital Assistance | 1,000 | - | - | - | - | - | - | - | 1,000 |
| Federal Grant Funds | 9,156 | 1,612 | 1,004 | 1,004 | 1,004 | - | - | - | 13,780 |
| Interdepartmental Transfer - SDOT | - | 500 | - | - | - | - | - | - | 500 |
| LTGO Bond Proceeds | 5,188 | - | - | - | - | - | - | - | 5,188 |
| Miscellaneous Revenues | 2,268 | 1,258 | 251 | 251 | 251 | 1,255 | - | - | 5,534 |
| Seattle Center Fund | - | (1,381) | - | - | - | - | - | - | (1,381) |
| Total: | 17,612 | 2,989 | 1,255 | 1,255 | 1,255 | 1,255 | - | - | 25,621 |
| Fund Appropriations / Allocations * | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
| 2003 Multipurpose LTGO Bond Fund | 475 | - | - | - | - | - | - | - | 475 |
| 2007 Multipurpose LTGO Bond Fund | 4,713 | - | - | - | - | - | - | - | 4,713 |
| Seattle Center Fund | 117 | 2,921 | 1,255 | 1,255 | 1,255 | 1,255 | - | - | 8,058 |
| Unrestricted Cumulative Reserve Fund | 12,307 | 68 | - | - | - | - | - | = | 12,375 |
| Total: | 17,612 | 2,989 | 1,255 | 1,255 | 1,255 | 1,255 | - | - | 25,621 |

^{*} Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars 138

Municipal Energy Efficiency Program

 Project No:
 MC-SC-S1003
 BSL Code:
 BC-SC-S03P01

Project Type: Ongoing BSL Name: Building and Campus Improvements

Project Category:Rehabilitation or RestorationLocation:Seattle Center Campus

Current Project Stage: N/A Council District: Council District 7

Start/End Date: N/A Neighborhood District: Magnolia/Queen Anne

Total Project Cost: N/A Urban Village: Uptown

This project provides for energy saving facility retrofit projects at Seattle Center. This project results in more energy efficient building systems, reductions in utility use and cost, and other facility efficiency improvements.

| Resources | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
|-------------------------------------|----------------|-----------------|------|------|------|------|------|------|-------|
| LTGO Bond Proceeds | 634 | 1 | - | - | = | - | = | - | 635 |
| Real Estate Excise Tax I | 1,543 | 406 | - | - | - | - | - | - | 1,948 |
| Total: | 2,177 | 407 | - | - | - | - | - | - | 2,584 |
| Fund Appropriations / Allocations * | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
| 2011 Multipurpose LTGO Bond Fund | 634 | 1 | - | - | - | - | - | - | 635 |
| REET I Capital Fund | 1,543 | 406 | - | - | - | - | - | - | 1,948 |
| Total: | 2,177 | 407 | - | - | - | - | - | - | 2,584 |

O&M Impacts: Projects reduce energy use.

^{*} Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars 139

Open Space Restoration and Repair

 Project No:
 MC-SC-S9704
 BSL Code:
 BC-SC-S03P01

Project Type: Ongoing BSL Name: Building and Campus Improvements

Project Category: Rehabilitation or Restoration Location: Seattle Center Campus

Current Project Stage: N/A Council District: Council District 7

Start/End Date: N/A Neighborhood District: Magnolia/Queen Anne

Total Project Cost: N/A Urban Village: Uptown

This ongoing project provides for the renovation, repair and the planning for the future renovation of open spaces, green spaces, hard surfaces, and fountains throughout the 74-acre Seattle Center campus. Typical improvements may include, but are not limited to, International Fountain mechanical and hard surface renovation, pedestrian and landscape improvements, hard surface repairs in heavily-trafficked areas, lighting upgrades, and tree replacement.

| Resources | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
|---|----------------|-----------------|-------|------|-------|-------|-------|-------|--------|
| LTGO Bond Proceeds | 1,175 | - | - | - | - | - | - | - | 1,175 |
| Private Funding/Donations | 25 | - | - | - | - | - | - | - | 25 |
| Property Sales and Interest Earnings | 3,192 | - | - | - | - | - | - | - | 3,192 |
| Real Estate Excise Tax I | 5,105 | 5,541 | 2,636 | - | 1,400 | 1,559 | 1,000 | 1,300 | 18,542 |
| Total: | 9,497 | 5,541 | 2,636 | - | 1,400 | 1,559 | 1,000 | 1,300 | 22,934 |
| Fund Appropriations / Allocations * | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
| 2002 Multipurpose LTGO Bond Fund | 1,175 | - | - | - | - | - | - | - | 1,175 |
| REET I Capital Fund | 5,105 | 5,541 | 2,636 | - | 1,400 | 1,559 | 1,000 | 1,300 | 18,542 |
| Seattle Center Capital Reserve | 1,215 | - | - | - | - | - | - | - | 1,215 |
| Unrestricted Cumulative Reserve Fund | 2,002 | - | - | - | - | - | - | - | 2,002 |
| Total: | 9,497 | 5,541 | 2,636 | - | 1,400 | 1,559 | 1,000 | 1,300 | 22,934 |

^{*} Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars 140

Parking Repairs and Improvements

 Project No:
 MC-SC-S0301
 BSL Code:
 BC-SC-S03P01

Project Type: Ongoing BSL Name: Building and Campus Improvements

Project Category: Rehabilitation or Restoration Location: Seattle Center Campus

Current Project Stage: N/A Council District: Council District 7

Start/End Date: N/A Neighborhood District: Magnolia/Queen Anne

Total Project Cost: N/A Urban Village: Uptown

This ongoing project provides for the repair and improvement of Seattle Center's parking facilities. Typical improvements may include, but are not limited to, concrete repairs, garage resealing, elevator renovation and repair, signage improvements, installation of emergency phones, and installation of electronic parking access and revenue control systems.

| | LTD | 2022 | | | | | | | |
|---|----------------|-----------------|------|------|------|------|------|------|--------|
| Resources | Actuals | Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
| Property Sales and Interest Earnings | 960 | - | - | - | - | - | - | - | 960 |
| Real Estate Excise Tax I | 4,898 | 3,959 | 400 | 400 | 150 | 587 | - | 500 | 10,894 |
| Total: | 5,858 | 3,959 | 400 | 400 | 150 | 587 | - | 500 | 11,854 |
| Fund Appropriations / Allocations * | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
| REET I Capital Fund | 4,898 | 3,959 | 400 | 400 | 150 | 587 | - | 500 | 10,894 |
| Seattle Center Capital Reserve | 800 | - | - | - | - | - | - | - | 800 |
| Unrestricted Cumulative Reserve Fund | 160 | - | - | - | - | - | - | - | 160 |
| Total: | 5,858 | 3,959 | 400 | 400 | 150 | 587 | - | 500 | 11,854 |

^{*} Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars 141

Preliminary Engineering and Planning

 Project No:
 MC-SC-S9706
 BSL Code:
 BC-SC-S03P01

Project Type: Ongoing BSL Name: Building and Campus Improvements

Project Category: Rehabilitation or Restoration Location: Seattle Center Campus

Current Project Stage: N/A Council District: Council District 7

Start/End Date: N/A Neighborhood District: Magnolia/Queen Anne

Total Project Cost: N/A Urban Village: Uptown

This ongoing project provides for the development of scopes of work, concept plans, design alternatives, and cost estimates for Seattle Center capital projects. Typical planning work includes, but is not limited to, pre-design and analysis of project alternatives, planning for property sales, conceptual design and financial analysis of capital improvement options in conjunction with development of, and revisions to, the Seattle Center Century 21 Master Plan, and facility condition assessments.

| | LTD | 2022 | | | | | | | |
|---|----------------|-----------------|------|------|------|------|------|------|-------|
| Resources | Actuals | Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
| Property Sales and Interest Earnings | 557 | = | - | - | = | = | = | = | 557 |
| Real Estate Excise Tax I | 1,757 | 644 | 225 | 61 | 125 | 150 | 150 | 250 | 3,362 |
| Total: | 2,314 | 644 | 225 | 61 | 125 | 150 | 150 | 250 | 3,919 |
| Fund Appropriations / Allocations * | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
| REET I Capital Fund | 1,757 | 644 | 225 | 61 | 125 | 150 | 150 | 250 | 3,362 |
| Unrestricted Cumulative Reserve Fund | 557 | - | - | - | - | - | - | - | 557 |
| Total: | 2,314 | 644 | 225 | 61 | 125 | 150 | 150 | 250 | 3,919 |

O&M Impacts: No impact.

^{*} Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars 142

Public Gathering Space Improvements

 Project No:
 MC-SC-S9902
 BSL Code:
 BC-SC-S03P01

Project Type: Ongoing BSL Name: Building and Campus Improvements

Project Category:Rehabilitation or RestorationLocation:Seattle Center Campus

Current Project Stage: N/A Council District: Council District 7

Start/End Date: N/A Neighborhood District: Magnolia/Queen Anne

Total Project Cost: N/A Urban Village: Uptown

This ongoing project provides for major maintenance and improvements to meeting rooms, exhibition spaces, and other indoor and outdoor public assembly and gathering spaces at Seattle Center.

| Resources | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
|---|----------------|-----------------|------|------|-------|------|-------|------|--------|
| General Fund | 3 | 141 | - | | | | | - | 144 |
| LTGO Bond Proceeds | 140 | - | - | - | - | - | - | - | 140 |
| Miscellaneous Revenues | - | (1) | - | - | - | - | - | - | (1) |
| Private Funding/Donations | 1,889 | 268 | - | - | - | - | - | - | 2,157 |
| Property Sales and Interest Earnings | 2,926 | 200 | - | - | - | - | - | - | 3,127 |
| Real Estate Excise Tax I | 4,135 | 755 | 514 | - | 1,000 | 926 | 1,000 | 750 | 9,080 |
| Seattle Center Fund | - | (162) | - | - | - | - | - | - | (162) |
| Total: | 9,093 | 1,202 | 514 | - | 1,000 | 926 | 1,000 | 750 | 14,485 |
| Fund Appropriations / Allocations * | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
| 2002 Multipurpose LTGO Bond Fund | 140 | - | - | - | - | - | - | _ | 140 |
| General Fund | 1,520 | 141 | - | - | - | - | - | - | 1,661 |
| REET I Capital Fund | 4,135 | 755 | 514 | - | 1,000 | 926 | 1,000 | 750 | 9,080 |
| Seattle Center Capital Reserve | 1,280 | - | - | - | - | - | - | - | 1,280 |
| Seattle Center Fund | 312 | 105 | - | - | - | - | - | - | 417 |
| Unrestricted Cumulative Reserve Fund | 1,706 | 200 | - | - | - | - | - | - | 1,907 |
| Total: | 9,093 | 1,202 | 514 | - | 1,000 | 926 | 1,000 | 750 | 14,485 |

^{*} Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars 143

Roof/Structural Replacement and Repair

 Project No:
 MC-SC-S9701
 BSL Code:
 BC-SC-S03P01

Project Type: Ongoing BSL Name: Building and Campus Improvements

Project Category: Rehabilitation or Restoration Location: Seattle Center Campus

Current Project Stage: N/A Council District: Council District 7

Start/End Date: N/A Neighborhood District: Magnolia/Queen Anne

Total Project Cost: N/A Urban Village: Uptown

This project provides for roof and building envelope repair and replacement, and structural and seismic analysis and repairs throughout the Seattle Center campus. Typical improvements may include, but are not limited to, roof replacement, exterior wall re-cladding and repairs, repair and replacement of rooftop mechanical equipment, seismic studies, and seismic retrofits.

| Resources | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
|---|----------------|-----------------|-------|-------|------|------|-------|-------|--------|
| LTGO Bond Proceeds | 6,780 | - | - | - | - | - | - | - | 6,780 |
| Property Sales and Interest Earnings | 1,154 | - | - | - | - | - | - | - | 1,154 |
| Real Estate Excise Tax I | 3,090 | 3,117 | 1,936 | 1,516 | - | 350 | 1,500 | 2,000 | 13,508 |
| Total: | 11,024 | 3,117 | 1,936 | 1,516 | - | 350 | 1,500 | 2,000 | 21,442 |
| Fund Appropriations / Allocations * | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
| 2002 Multipurpose LTGO Bond Fund | 450 | - | - | - | - | - | - | - | 450 |
| 2003 Multipurpose LTGO Bond Fund | 6,330 | - | - | - | - | - | - | - | 6,330 |
| REET I Capital Fund | 3,090 | 3,117 | 1,936 | 1,516 | - | 350 | 1,500 | 2,000 | 13,508 |
| Unrestricted Cumulative Reserve Fund | 1,154 | - | - | - | - | - | - | - | 1,154 |
| Total: | 11,024 | 3,117 | 1,936 | 1,516 | - | 350 | 1,500 | 2,000 | 21,442 |

^{*} Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars 144

Seattle Center Long Range Investment Plan

 Project No:
 MC-SC-S0703
 BSL Code:
 BC-SC-S03P01

Project Type: Ongoing BSL Name: Building and Campus Improvements

Project Category: Improved Facility Location: Seattle Center Campus

Current Project Stage: N/A Council District: Council District 7

Start/End Date: N/A Neighborhood District: Magnolia/Queen Anne

Total Project Cost: N/A Urban Village: Uptown

This project provides for the development and implementation of the Seattle Center Century 21 Master Plan. Work includes, but is not limited to, working with stakeholder groups and consultant teams to identify development alternatives, holding public meetings, developing concept plans, carrying out environmental review and other studies, real estate analysis, developing public and private partnerships, recommending packages of improvements to elected officials, and updating the Master Plan as needed.

| Resources | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
|---|----------------|-----------------|------|------|------|------|------|------|-------|
| Key Arena Settlement Subfund Revenue | 270 | - | - | - | - | - | - | - | 270 |
| Property Sales and Interest Earnings | 1,894 | - | - | - | - | - | - | - | 1,894 |
| Real Estate Excise Tax I | - | 252 | - | - | - | - | - | - | 252 |
| Seattle Center Fund | 1,137 | 682 | - | - | - | - | - | - | 1,819 |
| Total: | 3,301 | 934 | - | - | - | - | - | - | 4,235 |
| Fund Appropriations / Allocations * | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
| KeyArena Settlement Proceeds Fund | 270 | - | - | - | - | - | - | - | 270 |
| REET I Capital Fund | - | 252 | - | - | - | - | - | - | 252 |
| Seattle Center Capital Reserve | 2,782 | (2) | - | - | - | - | - | - | 2,781 |
| Seattle Center Fund | 69 | 684 | - | - | - | - | - | - | 754 |
| Seattle Center KeyArena Fund | 179 | - | - | - | - | - | - | - | 179 |
| Total: | 3,301 | 934 | - | - | - | - | - | - | 4,235 |

O&M Impacts: No impact.

^{*} Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars 145

Site Signage

 Project No:
 MC-SC-S9118
 BSL Code:
 BC-SC-S03P01

Project Type: Ongoing **BSL Name:** Building and Campus Improvements

Project Category: Rehabilitation or Restoration Location: Seattle Center Campus

Current Project Stage: N/A Council District: Council District 7

Start/End Date: N/A Neighborhood District: Magnolia/Queen Anne

Total Project Cost: N/A Urban Village: Uptown

This ongoing project funds replacement and renovation of wayfinding, event, building and informational signage throughout the Seattle Center campus. Improvements may include, but are not limited to, repair, replacement and upgrades to exterior readerboards and other signage, and development of a digital media network of electronic signage throughout the campus.

| Resources | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
|---|----------------|-----------------|------|------|------|------|------|------|--------|
| LTGO Bond Proceeds | - | 7,724 | - | - | - | - | - | - | 7,724 |
| Property Sales and Interest Earnings | 2,385 | - | - | - | - | - | - | - | 2,385 |
| Real Estate Excise Tax I | 275 | 219 | 150 | - | 100 | 125 | - | 100 | 969 |
| Seattle Voter-Approved Levy | 606 | - | - | - | - | - | - | - | 606 |
| Total: | 3,266 | 7,944 | 150 | - | 100 | 125 | - | 100 | 11,685 |
| Fund Appropriations / Allocations * | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
| 1991 Levy Fund (Closed) | 606 | - | - | - | - | - | - | - | 606 |
| 2021 Taxable LTGO Bond Fund | _ | 7,724 | - | - | - | - | - | - | 7,724 |
| REET I Capital Fund | 275 | 219 | 150 | - | 100 | 125 | - | 100 | 969 |
| Seattle Center Capital Reserve | 1,900 | - | - | - | - | - | - | - | 1,900 |
| Unrestricted Cumulative Reserve Fund | 485 | - | - | - | - | - | - | - | 485 |
| Total: | 3,266 | 7,944 | 150 | - | 100 | 125 | - | 100 | 11,685 |

^{*} Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars 146

Theatre Improvements and Repairs

 Project No:
 MC-SC-S9604
 BSL Code:
 BC-SC-S03P01

Project Type: Ongoing BSL Name: Building and Campus Improvements

Project Category: Rehabilitation or Restoration Location: Seattle Center Campus

Current Project Stage: N/A Council District: Council District 7

Start/End Date: N/A Neighborhood District: Magnolia/Queen Anne

Total Project Cost: N/A Urban Village: Uptown

This ongoing project funds improvements to the various theater spaces and facilities on the Seattle Center campus. Typical improvements may include, but are not limited to, fire safety, mechanical, structural, sound, staging, dressing room, building envelope and lobby improvements.

| Resources | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
|---|----------------|-----------------|------|------|------|------|------|------|-------|
| | | | 2023 | | 2023 | | 2021 | | |
| LTGO Bond Proceeds | 1,130 | - | - | - | - | - | - | - | 1,130 |
| Miscellaneous Revenues | - | 1 | - | - | - | - | - | - | 1 |
| Property Sales and Interest Earnings | 1,620 | - | - | - | - | - | - | - | 1,620 |
| Real Estate Excise Tax I | 1,062 | 3 | 100 | - | 100 | 100 | 100 | 150 | 1,616 |
| Seattle Center Fund | - | (1) | = | - | = | - | - | - | (1) |
| Total: | 3,812 | 4 | 100 | - | 100 | 100 | 100 | 150 | 4,366 |
| Fund Appropriations / Allocations * | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
| 2002 Multipurpose LTGO Bond Fund | 1,130 | - | - | _ | - | - | - | - | 1,130 |
| REET I Capital Fund | 1,062 | 3 | 100 | - | 100 | 100 | 100 | 150 | 1,616 |
| Seattle Center Fund | - | - | - | - | - | - | - | - | - |
| Unrestricted Cumulative Reserve Fund | 1,620 | - | - | - | - | - | - | - | 1,620 |
| Total: | 3,812 | 4 | 100 | - | 100 | 100 | 100 | 150 | 4,366 |

 $\label{eq:omega_def} \textbf{O\&M Impacts:} \ \ \text{No expected impact on O\&M costs.}$

^{*} Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars 147

Utility Infrastructure Restoration and Repairs

 Project No:
 MC-SC-S0101
 BSL Code:
 BC-SC-S03P01

Project Type: Ongoing BSL Name: Building and Campus Improvements

Project Category: Rehabilitation or Restoration Location: Seattle Center Campus

Current Project Stage: N/A Council District: Council District 7

Start/End Date: N/A Neighborhood District: Magnolia/Queen Anne

Total Project Cost: N/A Urban Village: Uptown

This ongoing project funds the repair, renovation and upgrade of utility infrastructure at Seattle Center. Utility infrastructure includes chilled water and steam lines, water and sewer lines, electrical equipment, communication lines, fire alarms, access control and other systems. Typical improvements may include, but are not limited to, repair and replacement of underground piping for steam, chilled water and condensate lines; efficiency upgrades to the Center's chilled water loop; HVAC system renovation; replacement of water and fire mains; connectivity improvements; and electrical infrastructure upgrades.

| Resources | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
|-------------------------------------|----------------|-----------------|-------|------|------|-------|-------|-------|--------|
| LTGO Bond Proceeds | 1,389 | - | - | - | - | - | - | - | 1,389 |
| Real Estate Excise Tax I | 5,772 | 3,307 | 1,001 | 702 | 792 | 1,614 | 1,571 | 1,278 | 16,037 |
| Total: | 7,161 | 3,307 | 1,001 | 702 | 792 | 1,614 | 1,571 | 1,278 | 17,426 |
| Fund Appropriations / Allocations * | LTD Actuals | 2022 Revised | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Total |
| 2002 Multipurpose LTGO Bond Fund | 1,151 | - | - | - | = | - | = | - | 1,151 |
| 2003 Multipurpose LTGO Bond Fund | 238 | - | - | - | - | - | - | - | 238 |
| REET I Capital Fund | 5,772 | 3,307 | 1,001 | 702 | 792 | 1,614 | 1,571 | 1,278 | 16,037 |
| Total: | 7,161 | 3,307 | 1,001 | 702 | 792 | 1,614 | 1,571 | 1,278 | 17,426 |

^{*} Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars 148