

# Seattle Center

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<http://www.seattlecenter.com/>

## Department Overview

Seattle Center is home to cultural and educational organizations, sports teams, festivals, community programs (including cultural and community celebrations), and entertainment facilities. Millions of people visit the 74-acre Seattle Center campus annually. Consistently rated as one of the City's top attractions, Seattle Center is a premier urban park whose purpose is to create exceptional events, experiences, and environments that delight and inspire the human spirit and build a stronger community.

The history of Seattle Center dates back to a time well before it existed as a City department in its current form. Prior to the 1850s, the land on which Seattle Center sits was a part of a Native American trail which was later occupied by the David Denny family and eventually donated to the City of Seattle. In 1927, the new Civic Auditorium, now Marion Oliver McCaw Hall, and Arena, now the newly rebuilt Opera Center, were constructed with funding from a levy and a contribution from a local business owner. In 1939, a large military Armory was constructed. In 1948, the Memorial Stadium was built and the Memorial Wall was added in 1952. Finally, in 1962, the community pulled together these facilities and added new structures to host the Seattle World's Fair/Century 21 Exposition. At the conclusion of the fair, the City took ownership of most of the remaining facilities and campus grounds to create Seattle Center. Since its creation in 1963, Seattle Center has nurtured artistry and creativity by providing a home for and technical assistance to a wide variety of arts and cultural organizations. These tenants play a critical role in the arts and cultural landscape of the region.

Originally created after the World's Fair, Seattle Center operated the Coliseum. Later, this facility was renamed KeyArena. Seattle Center operated this major public assembly venue on the campus for sports and concert events. Now Seattle Center is undergoing major changes with the renovation of the Arena, which began in 2019. Following an RFP process, the City selected Oak View Group (OVG)/Seattle Arena Company (ArenaCo) to renovate the Arena using private funding. When the building reopens in 2021, ArenaCo will operate the building. The new building will be capable of hosting both NHL hockey and NBA basketball, and will continue to house the WNBA's Seattle Storm as well as a variety of concerts, family shows, and other events.

Seattle Center is financed by a combination of tax dollars from the City's General Fund and revenue earned from commercial operations. Major sources of commercial revenues include facility rentals, parking fees, long-term leases to non-profit organizations, sponsorships, food sales, and monorail fares.

Due to the size and importance of commercial revenues, Seattle Center confronts many of the same market factors that other businesses do. Changing consumer preferences, fluctuating demand, and the many options customers have in terms of discretionary spending all influence the financial performance of Seattle Center. Seattle Center's situation is also unique in that it must meet the simultaneous financial challenges of competition with other facilities that host events; the presence on campus of long-term, non-profit tenants; and the need to balance its public and private event offerings.

## Seattle Center

### Budget Snapshot

	2019 Actuals	2020 Adopted	2021 Proposed
<b>Department Support</b>			
General Fund Support	13,126,476	14,543,754	16,829,324
Other Funding - Operating	24,291,878	24,139,709	18,588,941
<b>Total Operations</b>	<b>37,418,355</b>	<b>38,683,463</b>	<b>35,418,265</b>
<b>Capital Support</b>			
General Fund Support	718,400	-	-
Other Funding - Capital	6,077,445	11,790,105	7,381,268
<b>Total Capital</b>	<b>6,795,845</b>	<b>11,790,105</b>	<b>7,381,268</b>
<b>Total Appropriations</b>	<b>44,214,200</b>	<b>50,473,568</b>	<b>42,799,533</b>

Full-Time Equivalents Total*	228.73	225.23	216.43
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\* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

### Budget Overview

The public health precautions needed to help fight COVID-19 have made holding public events impossible. This has deeply impacted Seattle Center's revenues which are largely generated from events and other commercial activities. Seattle Center is also in the middle of a major transition as the Seattle Arena Company redevelops the Seattle Center campus's largest venue, KeyArena, into a new world-class sports and entertainment facility, now named the Climate Pledge Arena.

To help Seattle Center transition to a future without arena operations, the Council authorized an interfund loan in 2019 to help carry Seattle Center through to the time when the new arena is open and paying rent to the City. Due to COVID-19, Seattle Center's financial challenge is now much greater than before, so the 2021 Proposed Budget includes legislation to increase the size of Seattle Center's interfund loan from \$5 million to \$18 million and extend the repayment period from 2026 to 2033. After the arena opens, Seattle Center will use operating revenue from arena rent, increased sponsorships, parking receipts, Monorail revenues, and lease and rental fees to repay the loan.

The 2021 Proposed Budget also includes \$2.6 million in General Fund support for Seattle Center. Without this funding, Seattle Center will be unable to pay the loan back. Seattle Center will also make ongoing spending reductions of around \$1.3 million in the 2021 Budget. These reductions are largely staffing reductions that have been planned as part of the arena transition. Since 2018, Seattle Center has reduced annual spending by about \$8 million related to the closure of KeyArena.

Seattle Center's 2021-2026 Capital Improvement Program (CIP) is focused on renovating basic infrastructure, such as addressing the ADA Barrier Removal Schedule in a variety of locations across the campus and replacing roofs for the Cornish Playhouse, Seattle Children's Theatre, and the International Fountain Pavilion; preparing for the Climate Pledge Arena opening in fall of 2021; and renovating International Fountain and DuPen Fountain. See Seattle Center's 2021-2026 Proposed CIP Overview for more information on capital projects.

## Seattle Center

### Incremental Budget Changes

#### Seattle Center

	2021 Beginning Budget	FTE
<b>2021 Beginning Budget</b>	<b>48,566,463</b>	<b>225.23</b>
<b>Baseline</b>		
Adjustment for One-Time Budget Changes	(600,000)	-
Baseline Adjustments for Personnel Costs	578,160	-
<b>Proposed Operating</b>		
Reorganization Staffing Changes	(803,633)	(8.80)
Reductions to Enable Loan Repayment	(474,107)	-
Operating Funding Swap	-	-
Employee Team Support	10,000	-
Event Management System Licensing	50,000	-
McCaw Hall Operating Adjustment	(2,066,834)	-
Parking Management System Licensing	30,000	-
Rental Rate Fee Increase	-	-
<b>Proposed Capital</b>		
Seattle Center CIP Alignment	(2,529,420)	-
<b>Proposed Technical</b>		
Lease Renewal Cost Increase	26,275	-
McCaw Hall Technical Adjustments	(298,500)	-
Operating Revenue	-	-
Surface Water Management Fees	100,000	-
Technical Title Specific Pay Adjustments	129,141	-
Citywide Adjustments for Standard Cost Changes	81,987	-
<b>Total Incremental Changes</b>	<b>\$(5,766,930)</b>	<b>(8.80)</b>
<b>Total 2021 Proposed Budget</b>	<b>\$42,799,533</b>	<b>216.43</b>

### Description of Incremental Budget Changes

	<u>Baseline</u>	
<b>Adjustment for One-Time Budget Changes</b>		
Expenditures	\$(600,000)	
Revenues	\$341,424	

## Seattle Center

This item includes budget adjustments for one-time changes in the 2020 Adopted Budget: \$600,000 for consultant services to ensure financial safeguards around the new arena's construction are maintained; and a \$340,000 revenue contribution to the McCaw Hall fund based on last year's revenue and spending projection.

### Baseline Adjustments for Personnel Costs

Expenditures \$578,160

This centrally administered change adjusts appropriations to reflect an annual wage increase, as outlined in the agreements between the City and the Coalition of Unions, for personnel costs included in this department's baseline budget. This includes increases to salary, FICA, Medicare, family medical leave, retirement, overtime and temporary labor. There is no increase assumed from 2021 to 2022. This does not include a 2021 salary increase for non-represented Executives, Managers and Strategic Advisors.

### Proposed Operating

#### Reorganization Staffing Changes

Expenditures \$(803,633)

Position Allocation (8.80)

This item adjusts staffing levels to reflect a restructured departmental operation without the arena as a City staffed facility. ArenaCo, a private company, will be operating the new facility when it opens. The changes are primarily eliminations of vacant positions as well as reclassifications of several positions to reflect a reallocation of duties. When the City leased the arena to a private operator, some City positions assigned to that facility were eliminated while others were reassigned to Seattle Center campus operations. The department has completed a comprehensive review of staffing needs now that Center will no longer operate the facility, and this change implements the final phase of the staffing plan.

#### Reductions to Enable Loan Repayment

Expenditures \$(474,107)

This item reflects the reductions needed to support repayment of Seattle Center's interfund loan. These reductions include reducing public events production, travel and conference funding, bringing fire system testing in-house, and other staffing reductions. Seattle Center received approval of an interfund loan in the 2019 Budget to fund a planned deficit related to the closure of KeyArena. The business impacts of the COVID-19 crisis have greatly increased the amount of the department's projected deficit. These further reductions are needed to keep Seattle Center's costs at a level such that future revenues are sufficient to repay the loan. This item includes unfunding two positions that will be abrogated in the 2022 budget.

#### Operating Funding Swap

Expenditures -

This item shifts appropriation authority in the amount of \$2.6 million within the Campus BSL from the Seattle Center Fund to the General Fund. This change is needed in 2021 to keep Seattle Center's interfund loan at a size it can repay given the impacts of COVID-19 on events and gatherings. This one-time funding swap, an expansion in Seattle Center's interfund loan, and spending reductions are the three-pronged strategy to maintain positive balances in Seattle Center funds until events return to campus.

# Seattle Center

## Employee Team Support

Expenditures \$10,000

This item adds funding to support two employee teams. \$5,000 will be used to support the ongoing work of Seattle Center's Race and Social Justice Change Team and the Seattle Center Racial Equity Cohort. These groups are dedicated to identifying and helping eliminate institutional racism in the department. The other \$5,000 will fund work for a safety consultant to support the work of Seattle Center's Safety Committee. Seattle Center has used this committee to identify remedies for safety concerns for staff and the public across the campus. In lieu of a Safety Officer, these funds can fund some consultant services to assist with team's increasingly important work.

## Event Management System Licensing

Expenditures \$50,000

This item adds funding for the licensing costs of a new Event Management System which is being deployed in 2020. The system Seattle Center currently uses is 25 years old and is beginning to fail. The current system was built by Seattle Center staff who have since retired and is challenging to support. This system is utilized for a variety of event management functions such as contracting, billing, and managing work orders from various work groups within the department.

## McCaw Hall Operating Adjustment

Expenditures \$(2,066,834)

Revenues \$1,050,000

The McCaw Hall Operating Board, which consists of representatives from Seattle Center, the Pacific Northwest Ballet and Seattle Opera, jointly operate the facility. These adjustments align McCaw Hall funding levels with projected operational needs for the upcoming biennium. Operational needs are expected to slightly decline, however utility usage in the building has exceeded what has been budgeted and this proposal adjusts for those needs as well.

## Parking Management System Licensing

Expenditures \$30,000

This item adds funding for the annual licensing fee for Seattle Center's new Parking Management System. The system currently being used contains components that are no longer supported by the manufacturer. The new system controls the automated ingress/egress systems, allows for receipt of payment, and is needed to synchronize with the new parking system that the private operator of Climate Pledge Arena, ArenaCo, will use.

## Rental Rate Fee Increase

Revenues \$20,000

This item adjusts the projected facility fee revenue Seattle Center expects to realize as a result of adjusting its rental fee schedule, an increase of \$20,000 in 2021. Historically, Seattle Center has adjusted these fees every two years, and this adjustment is expected to produce a larger revenue increase in 2022 of \$125,000, when events return to a healthier level. The goal of this exercise is to adjust for increased operating costs for the various facilities as well as adjusting for market rate changes. Seattle Center aims to remain competitive in the commercial event marketplace and periodically adjusting rates allows for revenue maximization while staying competitive with other facilities.

## Proposed Capital

### Seattle Center CIP Alignment

Expenditures \$(2,529,420)

Revenues \$155,000

# Seattle Center

This item adjusts the CIP budget to align with projections of available funds. Adjustments from the baseline in 2021 include:

- Reduced Armory Rehabilitation maintenance by \$1.1 million. Money would have been used for Armory tenant and interior public space improvements. Needs include Grease Exhaust system, Freight Elevator, restrooms, emergency generator, and other items included in Facility Condition Assessment.
- Reduced Open Space Restoration and Repair by \$727,000. Impacts include delaying Fisher Pavilion roof replacement from 2021 to 2023 and deferring Mercer Street Landscaping in front of new Seattle Opera building to prioritize DuPen Fountain and campus lighting upgrades.
- Reduced Public Gathering Space Improvements by \$426,000. This reduction will limit funds for Arena project management time and pause plans for a new campus entryway marker on Thomas St.
- Reduced \$50,000 Fisher Pavilion Asset Preservation funding for upgrades to the facility.
- Reduced \$50,000 Site Signage funding for repairs or updates to aging and obsolete signage.
- Reduced \$633,000 from the McCaw Hall Capital Reserve to reflect Seattle Center and McCaw Hall tenants' (Pacific Northwest Ballet and the Seattle Opera) agreement to pause contributions to and spending from the capital maintenance fund in 2020 and 2021.
- \$430,000 added for Utility Infrastructure for campus sewer line renovation.

## Proposed Technical

### **Lease Renewal Cost Increase**

Expenditures \$26,275

This item funds the increase of a lease the department has on a building offsite which houses workspaces for maintenance staff including painters, plumbers and metal fabricators.

### **McCaw Hall Technical Adjustments**

Expenditures \$(298,500)

This item makes three technical changes related to funding for McCaw Hall. First, it removes the 2021 REET contribution to the McCaw Hall Capital Reserve Fund to reflect the agreement reached in 2020 between Seattle Center, the Pacific Northwest Ballet, and Seattle Opera to forgo the annual contribution due to the financial constraints brought on by the COVID-19 pandemic. Contributions will resume in 2022. Second, this proposal adjusts the annual debt payments to align with the payment schedule. Finally, it adjusts General Fund contributions to McCaw Hall to align with the assumed annual contributions in the upcoming biennium. Seattle Center has an operating agreement with the Seattle Opera and Pacific Northwest Ballet to jointly operate the building. As laid out in the agreement, Seattle Center is required to provide a certain amount of General Fund to support the operations.

### **Operating Revenue**

Revenues \$(6,697,805)

This item adjusts revenues to align with projections for 2021. Revenues are projected to decrease because Seattle Center is unable to host events due to the COVID-19 public health restrictions.

### **Surface Water Management Fees**

Expenditures \$100,000

This item is for increased King County Surface Water Management fees. These fees have increased over the rate of inflation, including a 50 percent increase in 2018, without any budgetary adjustments by the department. This proposal brings the budget for these fees up to the level Seattle Center has been paying King County.

# Seattle Center

## Technical Title Specific Pay Adjustments

Expenditures \$129,141

In 2019, the City reached agreement with most of the City's labor groups on a new, three-year labor contract. Included in that contract were adjustments to pay, including the Annual Wage Increase (AWI) adjustments. For two labor groups at Seattle Center, the Plumbers and Emergency Services Unit, there were other wage adjustments specific to those job titles above AWI. As those final adjustments were negotiated so late in the process, the exact adjustments were not available in time for inclusion in the 2020 Adopted Budget. This item adjusts what was included in the budget with what the final agreement cost impacts are.

## Citywide Adjustments for Standard Cost Changes

Expenditures \$81,987

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

# Seattle Center

## Expenditure Overview

Appropriations	2019 Actuals	2020 Adopted	2021 Proposed
<b>CEN - BC-SC-BWT - Bagley Wright Trust Fund</b>			
15010 - Bagley Wright Theatre Fund	100,026	-	-
<b>Total for BSL: BC-SC-BWT</b>	<b>100,026</b>	<b>-</b>	<b>-</b>
<b>CEN - BC-SC-S0303 - McCaw Hall Capital Reserve</b>			
34070 - McCaw Hall Capital Reserve	508,018	614,000	-
<b>Total for BSL: BC-SC-S0303</b>	<b>508,018</b>	<b>614,000</b>	<b>-</b>
<b>CEN - BC-SC-S03P01 - Building and Campus Improvements</b>			
00100 - General Fund	718,400	-	-
00164 - Unrestricted Cumulative Reserve Fund	102,725	130,000	30,000
11410 - Seattle Center Fund	193,873	205,000	155,000
30010 - REET I Capital Fund	4,457,858	9,586,105	5,941,268
34060 - Seattle Center Capital Reserve	258,723	-	-
35500 - 2011 Multipurpose LTGO Bond Fund	14,031	-	-
<b>Total for BSL: BC-SC-S03P01</b>	<b>5,745,609</b>	<b>9,921,105</b>	<b>6,126,268</b>
<b>CEN - BC-SC-S9403 - Monorail Rehabilitation</b>			
00164 - Unrestricted Cumulative Reserve Fund	426,501	-	-
11410 - Seattle Center Fund	15,691	1,255,000	1,255,000
<b>Total for BSL: BC-SC-S9403</b>	<b>442,192</b>	<b>1,255,000</b>	<b>1,255,000</b>
<b>CEN - BO-SC-60000 - Campus</b>			
00100 - General Fund	7,200,102	8,617,090	10,911,584
11410 - Seattle Center Fund	13,497,060	14,727,286	12,200,923
<b>Total for BSL: BO-SC-60000</b>	<b>20,697,163</b>	<b>23,344,376</b>	<b>23,112,507</b>
<b>CEN - BO-SC-65000 - McCaw Hall</b>			
00100 - General Fund	676,430	676,706	723,800
11410 - Seattle Center Fund	-	2,343	2,343
11430 - Seattle Center McCaw Hall Fund	5,062,055	4,974,967	2,963,768
30010 - REET I Capital Fund	290,000	299,000	-
<b>Total for BSL: BO-SC-65000</b>	<b>6,028,485</b>	<b>5,953,016</b>	<b>3,689,911</b>
<b>CEN - BO-SC-66000 - KeyArena</b>			
11420 - Seattle Center KeyArena Fund	-	-	-
<b>Total for BSL: BO-SC-66000</b>	<b>-</b>	<b>-</b>	<b>-</b>





# Seattle Center

## Revenue Overview

### 2021 Estimated Revenues

Account Code	Account Name	2019 Actuals	2020 Adopted	2021 Proposed
360900	Miscellaneous Revs-Other Rev	1,000,655	-	-
<b>Total Revenues for: 00100 - General Fund</b>		<b>1,000,655</b>	<b>-</b>	<b>-</b>
374030	Capital Contr-Fed Dir Grants	641,201	-	-
379020	Capital Contributions	85,300	-	-
<b>Total Revenues for: 00164 - Unrestricted Cumulative Reserve Fund</b>		<b>726,501</b>	<b>-</b>	<b>-</b>
341190	Personnel Service Fees	2,537,354	1,339,996	226,900
341300	Administrative Fees & Charges	-	5,000	5,072
360000	Miscellaneous Revs	-	-	155,000
360130	Interest On Contracts/Notes Re	20,888	-	-
360220	Interest Earned On Delinquent A	(11,182)	-	-
360250	Other Equip/Vehicle Rentals	165,120	-	-
360290	Parking Fees	4,959,296	5,838,913	1,770,050
360300	St Space Facilities Rentals	1,285,290	1,769,882	507,362
360310	Lt Space/Facilities Leases	4,238,199	3,556,517	1,696,438
360340	Concession Proceeds	850,099	1,412,294	202,006
360350	Other Rents & Use Charges	531	40,000	-
360360	Sponsorship And Royalties	593,436	680,000	400,000
360380	Sale Of Junk Or Salvage	586	-	-
360390	Proceeds From Sale Of Assets	(2)	-	-
360760	Sale Of Surplus Items	48,238	-	-
360900	Miscellaneous Revs-Other Rev	1,001,141	-	471,500
374030	Capital Contr-Fed Dir Grants	-	1,004,000	1,004,000
379020	Capital Contributions	-	456,000	251,000
391040	Capital Leases & Installment S	70,389	-	-
397010	Operating Transfers In	202,285	-	-
397200	Interfund Revenue	29,184	4,223,140	11,769,000
<b>Total Revenues for: 11410 - Seattle Center Fund</b>		<b>15,990,850</b>	<b>20,325,742</b>	<b>18,458,328</b>
400000	Use of/Contribution to Fund Balance	-	-	(1,423,155)
<b>Total Resources for:11410 - Seattle Center Fund</b>		<b>15,990,850</b>	<b>20,325,742</b>	<b>17,035,173</b>
341190	Personnel Service Fees	1,827,097	2,321,808	808,000
344900	Transportation-Other Rev	60,500	-	-

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360020	Inv Earn-Residual Cash	81,455	-	-
360130	Interest On Contracts/Notes Re	106	-	-
360250	Other Equip/Vehicle Rentals	129,608	-	-
360300	St Space Facilities Rentals	2,046,413	535,292	651,250
360310	Lt Space/Facilities Leases	-	1,504,581	600,000
360340	Concession Proceeds	694,685	896,585	-
360360	Sponsorship And Royalties	22,012	-	-
360900	Miscellaneous Revs-Other Rev	1,287	58,125	60,750
<b>Total Revenues for: 11430 - Seattle Center McCaw Hall Fund</b>		<b>4,863,163</b>	<b>5,316,391</b>	<b>2,120,000</b>
400000	Use of/Contribution to Fund Balance	-	(341,424)	843,768
<b>Total Resources for:11430 - Seattle Center McCaw Hall Fund</b>		<b>4,863,163</b>	<b>4,974,967</b>	<b>2,963,768</b>
360020	Inv Earn-Residual Cash	-	16,000	-
379010	Capital Assessments	-	299,000	-
379020	Capital Contributions	290,000	-	-
397010	Operating Transfers In	506,172	299,000	-
<b>Total Revenues for: 34070 - McCaw Hall Capital Reserve</b>		<b>796,172</b>	<b>614,000</b>	<b>-</b>
<b>Total CEN Resources</b>		<b>23,377,341</b>	<b>25,914,709</b>	<b>19,998,941</b>

## Seattle Center

### Appropriations by Budget Summary Level and Program

#### CEN - BC-SC-BWT - Bagley Wright Trust Fund

#N/A

<b>Program Expenditures</b>	<b>2019 Actuals</b>	<b>2020 Adopted</b>	<b>2021 Proposed</b>
Bagley Wright Trust Fund	100,026	-	-
<b>Total</b>	<b>100,026</b>	<b>-</b>	<b>-</b>

*\*FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

#### CEN - BC-SC-S0303 - McCaw Hall Capital Reserve

The purpose of the McCaw Hall Capital Reserve Fund Budget Summary Level is to maintain and enhance the McCaw Hall facility.

<b>Program Expenditures</b>	<b>2019 Actuals</b>	<b>2020 Adopted</b>	<b>2021 Proposed</b>
McCaw Hall Asset Preservation	508,018	614,000	-
<b>Total</b>	<b>508,018</b>	<b>614,000</b>	<b>-</b>
Full-time Equivalents Total*	0.38	0.38	0.38

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## Seattle Center

### **CEN - BC-SC-S03P01 - Building and Campus Improvements**

The purpose of the Building and Campus Improvements Budget Summary Level is to provide for improvements throughout the Seattle Center campus, including buildings and building systems, open spaces, public gathering places, utility infrastructure, and long-range planning.

<b>Program Expenditures</b>	<b>2019 Actuals</b>	<b>2020 Adopted</b>	<b>2021 Proposed</b>
Armory Rehabilitation	789,441	1,100,000	533,000
Campuswide Improvements and Re	1,966,940	1,505,000	1,780,000
Facility Infrastructure Renova	151,351	3,445,000	2,141,268
Parking Repairs & Improvements	1,079,353	2,400,000	-
Public Gathering Space Improve	1,260,734	305,000	529,000
Utility Infrstr MP and Repairs	497,790	1,166,105	1,143,000
<b>Total</b>	<b>5,745,609</b>	<b>9,921,105</b>	<b>6,126,268</b>
Full-time Equivalents Total*	7.26	7.26	7.26

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The following information summarizes the programs in Building and Campus Improvements Budget Summary Level:

#### **Armory Rehabilitation**

The purpose of the Armory Rehabilitation Program is to provide for renovation, repairs and improvements to the Seattle Center Armory facility.

<b>Expenditures/FTE</b>	<b>2019 Actuals</b>	<b>2020 Adopted</b>	<b>2021 Proposed</b>
Armory Rehabilitation	789,441	1,100,000	533,000
Full Time Equivalents Total	0.57	0.57	0.57

#### **Campuswide Improvements and Re**

The purpose of the Campuswide Improvements and Repairs Program is to provide for improvements and repairs throughout the Seattle Center campus, including open spaces, public artworks, signage, campus access for those with disabilities, and long-range planning.

<b>Expenditures/FTE</b>	<b>2019 Actuals</b>	<b>2020 Adopted</b>	<b>2021 Proposed</b>
Campuswide Improvements and Re	1,966,940	1,505,000	1,780,000
Full Time Equivalents Total	4.20	4.20	4.20

# Seattle Center

## Facility Infrastructure Renova

The purpose of the Facility Infrastructure Renovation and Repair Program is to provide for roof and building envelope renovation and replacement, structural and seismic evaluations and upgrades, and other building infrastructure improvements throughout the campus.

<b>Expenditures/FTE</b>	<b>2019 Actuals</b>	<b>2020 Adopted</b>	<b>2021 Proposed</b>
Facility Infrastructure Renova	151,351	3,445,000	2,141,268
Full Time Equivalents Total	0.48	0.48	0.48

## Parking Repairs & Improvements

The purpose of the Parking Repairs and Improvements Program is to provide for repairs and improvements to Seattle Center parking facilities.

<b>Expenditures/FTE</b>	<b>2019 Actuals</b>	<b>2020 Adopted</b>	<b>2021 Proposed</b>
Parking Repairs & Improvements	1,079,353	2,400,000	-
Full Time Equivalents Total	0.38	0.38	0.38

## Public Gathering Space Improve

The purpose of the Public Gathering Space Improvements Program is to provide for major maintenance and improvements to meeting rooms, exhibition spaces, public assembly and performance spaces, and indoor and outdoor gathering spaces throughout the Seattle Center campus.

<b>Expenditures/FTE</b>	<b>2019 Actuals</b>	<b>2020 Adopted</b>	<b>2021 Proposed</b>
Public Gathering Space Improve	1,260,734	305,000	529,000
Full Time Equivalents Total	0.96	0.96	0.96

## Utility Infrstr MP and Repairs

The purpose of the Utility Infrastructure Master Plan and Repairs Program is to provide for renovation, repair, replacement, and energy efficiency improvements to utility infrastructure on the Seattle Center campus, including heating and cooling systems, sewer lines, electrical equipment, communications lines, fire alarms and other systems.

<b>Expenditures/FTE</b>	<b>2019 Actuals</b>	<b>2020 Adopted</b>	<b>2021 Proposed</b>
Utility Infrstr MP and Repairs	497,790	1,166,105	1,143,000
Full Time Equivalents Total	0.67	0.67	0.67

## Seattle Center

### **CEN - BC-SC-S9403 - Monorail Rehabilitation**

The purpose of the Monorail Rehabilitation Budget Summary Level is to provide for the renovation and maintenance of the Seattle Center Monorail, including the two trains, the two stations, and the guideways that run in between.

<b>Program Expenditures</b>	<b>2019 Actuals</b>	<b>2020 Adopted</b>	<b>2021 Proposed</b>
Monorail Rehabilitation	442,192	1,255,000	1,255,000
<b>Total</b>	<b>442,192</b>	<b>1,255,000</b>	<b>1,255,000</b>
Full-time Equivalents Total*	0.96	0.96	0.96

*\*FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

### **CEN - BO-SC-60000 - Campus**

The purpose of the Campus Budget Summary Level is to manage and operate Seattle Center's Campus events, grounds and facilities.

<b>Program Expenditures</b>	<b>2019 Actuals</b>	<b>2020 Adopted</b>	<b>2021 Proposed</b>
Access	1,293,948	1,335,314	1,383,950
Campus Grounds	12,967,585	15,618,940	15,487,514
Commercial Events	2,239,125	2,085,328	2,143,533
Community Programs	2,958,429	2,606,770	2,352,929
Cultural Facilities	386,254	301,153	307,541
Festivals	851,821	1,396,872	1,437,040
<b>Total</b>	<b>20,697,163</b>	<b>23,344,376</b>	<b>23,112,507</b>
Full-time Equivalents Total*	178.88	180.38	175.38

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The following information summarizes the programs in Campus Budget Summary Level:

#### **Access**

The purpose of the Access Program is to provide the services needed to assist visitors in coming to and traveling from the campus, while reducing congestion in adjoining neighborhoods. Program services include operating parking services, maintaining parking garages, managing the Seattle Center Monorail, and encouraging use of alternate modes of transportation.

<b>Expenditures/FTE</b>	<b>2019 Actuals</b>	<b>2020 Adopted</b>	<b>2021 Proposed</b>
Access	1,293,948	1,335,314	1,383,950

## Seattle Center

Full Time Equivalents Total	9.71	9.71	9.71
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### Campus Grounds

The purpose of the Campus Grounds Program is to provide gathering spaces and open-air venues in the City's urban core. Program services include landscape maintenance, security patrols and lighting, litter and garbage removal, recycling operations, hard surface and site amenities maintenance, management of revenues associated with leasing spaces, and food service operations at the Armory.

	2019 Actuals	2020 Adopted	2021 Proposed
<b>Expenditures/FTE</b>			
Campus Grounds	12,967,585	15,618,940	15,487,514
Full Time Equivalents Total	124.00	126.50	122.75

### Commercial Events

The purpose of the Commercial Events Program is to provide the spaces and services needed to accommodate and produce a wide variety of commercial events, both for profit and not for profit, and sponsored and produced by private and community promoters.

	2019 Actuals	2020 Adopted	2021 Proposed
<b>Expenditures/FTE</b>			
Commercial Events	2,239,125	2,085,328	2,143,533
Full Time Equivalents Total	11.38	11.38	10.38

### Community Programs

The purpose of the Community Programs Program is to produce free and affordable programs that connect diverse cultures, create learning opportunities, honor community traditions, and nurture artistry, creativity, and engagement.

	2019 Actuals	2020 Adopted	2021 Proposed
<b>Expenditures/FTE</b>			
Community Programs	2,958,429	2,606,770	2,352,929
Full Time Equivalents Total	17.38	16.38	16.13

### Cultural Facilities

The purpose of the Cultural Facilities Program is to provide spaces for performing arts and cultural organizations to exhibit, perform, entertain, and create learning opportunities for diverse local, national, and international audience.

	2019 Actuals	2020 Adopted	2021 Proposed
<b>Expenditures/FTE</b>			
Cultural Facilities	386,254	301,153	307,541
Full Time Equivalents Total	3.38	3.38	3.38

### Festivals



## Seattle Center

The purpose of the Festivals Program is to provide a place for the community to hold major festival celebrations.

	2019	2020	2021
Expenditures/FTE	Actuals	Adopted	Proposed
Festivals	851,821	1,396,872	1,437,040
Full Time Equivalents Total	13.03	13.03	13.03

### **CEN - BO-SC-65000 - McCaw Hall**

The purpose of the McCaw Hall Budget Summary Level is to operate and maintain McCaw Hall.

Program Expenditures	2019	2020	2021
	Actuals	Adopted	Proposed
Debt Service	121,000	121,000	121,500
McCaw Hall	5,907,485	5,832,016	3,568,411
<b>Total</b>	<b>6,028,485</b>	<b>5,953,016</b>	<b>3,689,911</b>
Full-time Equivalents Total*	36.25	36.25	36.25

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The following information summarizes the programs in McCaw Hall Budget Summary Level:

#### **Debt Service**

The purpose of the Debt Program is to provide payments and collect associated revenues related to the debt service for McCaw Hall.

	2019	2020	2021
Expenditures/FTE	Actuals	Adopted	Proposed
Debt Service	121,000	121,000	121,500

#### **McCaw Hall**

The purpose of the McCaw Hall Program is to operate and maintain McCaw Hall.

	2019	2020	2021
Expenditures/FTE	Actuals	Adopted	Proposed
McCaw Hall	5,907,485	5,832,016	3,568,411
Full Time Equivalents Total	36.25	36.25	36.25

## Seattle Center

### **CEN - BO-SC-66000 - KeyArena**

The purpose of the KeyArena Budget Summary Level is to manage and operate the KeyArena. Included in this category are all operations related to sports teams playing in the arena, along with concerts, family shows, and private meetings.

<b>Program Expenditures</b>	<b>2019 Actuals</b>	<b>2020 Adopted</b>	<b>2021 Proposed</b>
KeyArena	-	-	-
<b>Total</b>	-	-	-
Full-time Equivalents Total*	5.00	-	-

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### **CEN - BO-SC-69000 - Leadership and Administration**

The purpose of the Leadership & Administration Budget Summary Level is to provide executive, community, financial, human resource, technology and business support to the department.

<b>Program Expenditures</b>	<b>2019 Actuals</b>	<b>2020 Adopted</b>	<b>2021 Proposed</b>
CIP Indirect Costs	263,402	-	-
Citywide Indirect Costs	2,417,242	3,294,891	3,362,614
Departmental Indirect Costs	5,161,463	5,222,077	4,361,667
Divisional Indirect	557,542	1,858,396	1,807,481
Employee Benefits	1,638,496	4,891,528	4,964,908
Indirect Cost Recovery Offset	654,562	(5,880,822)	(5,880,822)
<b>Total</b>	<b>10,692,707</b>	<b>9,386,070</b>	<b>8,615,847</b>
Full-time Equivalents Total*	-	-	(3.80)

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*The following information summarizes the programs in Leadership and Administration Budget Summary Level:*

#### **CIP Indirect Costs**

The purpose of the CIP Indirect Costs Program is to provide the management, oversight and support of Seattle Center's Capital Improvement Program.

<b>Expenditures/FTE</b>	<b>2019 Actuals</b>	<b>2020 Adopted</b>	<b>2021 Proposed</b>
CIP Indirect Costs	263,402	-	-

# Seattle Center

## Citywide Indirect Costs

The purpose of the Citywide Indirect Costs program is to fund internal services costs originating from outside of the department such as allocated costs from the Department of Finance and Administrative Services and Seattle Information Technology Department

<b>Expenditures/FTE</b>	<b>2019 Actuals</b>	<b>2020 Adopted</b>	<b>2021 Proposed</b>
Citywide Indirect Costs	2,417,242	3,294,891	3,362,614

## Departmental Indirect Costs

The purpose of the Departmental Indirect Costs program is to fund costs associated with management of the department. This includes financial, human resource, technology, and business support necessary to provide effective delivery of the Department's services.

<b>Expenditures/FTE</b>	<b>2019 Actuals</b>	<b>2020 Adopted</b>	<b>2021 Proposed</b>
Departmental Indirect Costs	5,161,463	5,222,077	4,361,667
Full Time Equivalents Total	-	-	(3.80)

## Divisional Indirect

The purpose of the Divisional Indirect Costs Indirect program is to fund administrative costs generated by sub-departmental units, including the management and oversight of Seattle Center's maintenance operations which span multiple work units and budget programs.

<b>Expenditures/FTE</b>	<b>2019 Actuals</b>	<b>2020 Adopted</b>	<b>2021 Proposed</b>
Divisional Indirect	557,542	1,858,396	1,807,481

## Employee Benefits

The purpose of the Employee Benefits program is to fund salary and benefit costs associated with city provided leave benefits such as holiday pay, sick time, vacation time, executive leave or other leave benefits, including termination payouts for vacation and sick leave, health and dental insurance, workers compensation, and unemployment insurance contributions.

<b>Expenditures/FTE</b>	<b>2019 Actuals</b>	<b>2020 Adopted</b>	<b>2021 Proposed</b>
Employee Benefits	1,638,496	4,891,528	4,964,908

## Indirect Cost Recovery Offset

The purpose of the Indirect Cost Recovery program is to recover costs associated with indirect programs within Leadership and Administrative BSL from the department's direct cost programs.

<b>Expenditures/FTE</b>	<b>2019 Actuals</b>	<b>2020 Adopted</b>	<b>2021 Proposed</b>
Indirect Cost Recovery Offset	654,562	(5,880,822)	(5,880,822)

