

# Seattle Center



### Overview

Seattle Center's ("Center") Capital Improvement Plan (CIP) is at the heart of the Center's purpose "to create exceptional events, experiences and environments that delight and inspire the human spirit to build stronger communities." The Center's CIP repairs, renews, and redevelops the facilities and grounds of Seattle Center to provide a safe and welcoming place for millions of annual visitors.

Seattle Center is a 74-acre campus in the middle of the City. It is the largest visitor destination in Washington state, attracting an estimated 12 million visits each year to attend arts, sporting, educational, and cultural events and festivals, and to enjoy the grounds and open spaces. There are 24 buildings and three parking garages on the campus. Seattle Center is also a major urban park with lawns, gardens, fountains, a children's play area, and a variety of plazas and open spaces. The Seattle Center Monorail runs between the Seattle Center campus and downtown Seattle. The City owns the Monorail, which is operated by Seattle Monorail Services on behalf of the City. The Space Needle, the Pacific Science Center, the Museum of Pop Culture, the Chihuly Garden and Glass Exhibition, and Seattle Public Schools' Memorial Stadium and an adjacent parking lot are also part of the campus but are privately owned and operated.

The origins of a civic campus at Seattle Center go back to the 1920s, with Mayor Bertha Landes presiding over the groundbreaking for the Civic Auditorium, Civic Ice Arena, and Civic Field. In the 1930s the Washington State Armory was built. Memorial Stadium was constructed in the 1940s. In the late 1950s and early 1960s the site for the 1962 Seattle World's Fair was created, expanding the size of the campus to roughly what we know today. One result of this long history as a civic gathering place is aging infrastructure. Some facilities have been significantly renovated (e.g., Civic Auditorium into the Opera House for the World's Fair, and into McCaw Hall in 2003, the Civic Ice Arena/Mercer Arena site into the new Seattle Opera at the Center facility in 2018, and the Arena in 2020-21), while others remain in need of major renovation and redevelopment (e.g., Memorial Stadium).

In 2008, following a two-year community process, the City Council adopted the Seattle Center Century 21 Master Plan. The Master Plan provides a roadmap for the redevelopment of Seattle Center around a set of design and planning principles including increased open space; sustainable design and operations; opening the edges of the campus to the surrounding community; enlivening the campus throughout the day; being pedestrian friendly and accessible to all; and continuing to provide a diversity of programming and attractions for all parts of our community. The master plan is expected to be supported, as Seattle Center redevelopment has in the past, by a mix of public and private funding.

In 2015, Seattle Center began a multi-year facility condition assessment (FCA) program to identify current and future capital investment needs. Seattle Center's Proposed 2021-2026 CIP is in part driven by the FCA program, with funds allocated for renovation of campus infrastructure, including roofs, elevators, sewer lines, parking structures, and the International Fountain.

In 2019, the City entered into an agreement with private partner Seattle Arena Company (ArenaCo) to lease and redevelop the historic KeyArena and several supporting structures to create a world-class arena for professional sports and entertainment. The new Climate Pledge Arena will be completed in fall 2021 and will transform the largest single facility on campus, flanked by public plazas with new artwork, signage, lighting, and landscaping on all sides. Seattle Center has answered this remarkable private investment by committing to upgrades to several of its most prominent public attractions, including the International Fountain, the Armory, and the landmarked north courtyards.

During typical times, Seattle Center staff plan and implement capital projects to minimize the impact on events that occur throughout the year, including four major festivals between May and September. In 2020 and beyond, to adapt to the funding constraints imposed rapidly in response to the COVID-19 crisis, Seattle Center has prioritized the projects that are matters of safety and security; those which are already underway; those that are in the service of partnerships; and those that simply cannot be postponed. Other CIP work has been deferred and/or phased to accommodate the Citywide funding reductions.

### Thematic Priorities

Seattle Center's Proposed 2021-2026 CIP focuses on four primary themes:

- renovating basic infrastructure;
- preparing for the Climate Pledge Arena opening in the fall of 2021;
- preserving and revitalizing heavily used visitor amenities; and
- managing the impacts of COVID-19 on Seattle Center CIP priorities.

### Renovating Basic Infrastructure

Asset preservation investments in campus facilities are at the core of Seattle Center's CIP. The Proposed 2021-2026 CIP prioritizes needs identified in the latest phase of facility condition assessments including:

- Addressing the ADA Barrier Removal Schedule in a variety of locations across the campus, including replacement of the Armory atrium elevator;
- Replacing roofs for the Seattle Children's Theatre Phases 1 and 2, and the International Fountain Pavilion;
- Campus HVAC control system upgrades;
- Mercer Garage deferred major maintenance; and
- Phased renovation of the International Fountain.

### Preparing for Climate Pledge Arena opening in 2021

In 2019, construction began on the new, privately funded Climate Pledge Arena. Seattle Center's Proposed CIP includes several Arena-related elements:

Mercer Garage – The City's lease agreement with ArenaCo for a new, privately-funded Arena to replace KeyArena commits the City to operation of the Mercer Garage until 2035. Seattle Center's CIP prioritizes improvements to the Mercer Garage including deferred major maintenance repairs and installation of a new Parking Access and Revenue Control system in both the Mercer and 5<sup>th</sup> Avenue North garages, in conjunction with ArenaCo installing a compatible system in the First Avenue North garage, in time for the Arena opening in the fall of 2021.

Skatepark Relocation – Seattle Center's CIP includes funding to replace the former Seattle Center skatepark facility, which was located within the footprint of the new Arena. The replacement skatepark facility is scheduled to open in the spring of 2021. ArenaCo provided partial funding for skatepark relocation.

Northwest Courtyard – The public open space north of the new Arena will be heavily impacted by Arena construction. The City is renovating the DuPen Fountain and is working in conjunction with ArenaCo on a renovation plan for the upper Northwest Courtyard area so the quality of the public open space at the

north end of the Arena matches that at the west, south, and east. Seattle Center's Proposed CIP includes funding for Northwest Courtyard renovation. Additional funding will come from ArenaCo.

Monorail Station Improvements – In 2018, Seattle Center, in conjunction with Seattle Monorail Services (SMS) and VIA Architecture, completed a feasibility study for improvements at both Monorail stations that would increase the capacity of the Monorail system to move passengers before and after large events at Seattle Center and to improve the passenger experience. The Monorail Transit Asset Management Plan and Capital and Major Maintenance Program Plan, a 5-year capital plan for the Monorail system, includes \$1.2 million for station improvements. Additionally, under the terms of the recently updated and approved Monorail concession agreement, SMS will invest \$6.6 million of private capital into improvements at the privately owned Westlake Center station.

Smart Campus Infrastructure Planning Efforts – Seattle Center faces great pressure to upgrade its aging infrastructure for technology, event power, and sustainability. These pressures converge with a desire to improve the pedestrian environment to accommodate more visitors from neighboring urban growth centers and a busier Arena, and to lean into outdoor gatherings as a long-term strategy for post-pandemic reopening. There is an opportunity for a comprehensive “Smart Campus” infrastructure package, that may include these improvements in concert with the planned conversion of the central utility plant to electricity by 2024. In 2021, Seattle Center will continue preliminary planning and engineering efforts to identify the desired scope and phasing. The 2021-2026 CIP includes funding for a minimum first phase of improvements.

### **Preserving Visitor Amenities**

To complement the construction of a new, world-class arena, Seattle Center's Proposed CIP prioritizes investments in highly visible and heavily used free public facilities to continue to delight and inspire the millions of annual visitors when they return to the campus. These include:

International Fountain – Voted a few years ago as the top public fountain in the country, the International Fountain is the centerpiece of the Seattle Center campus and a very popular free attraction for the public. Seattle Center's CIP includes funding for phased renovation of International Fountain systems over multiple years. Seattle Center will repair and upgrade the fountain's jet system.

DuPen Fountain – A short walk from the International Fountain is the DuPen Fountain, a favorite attraction on the Seattle Center campus since the 1962 World's Fair, featuring the artwork of Everett DuPen. While the adjacent Arena is under construction, Seattle Center will carry out a full renovation of the DuPen Fountain to achieve a modernized, flexible design that strengthens both the family-friendliness and the contemplative aspects of the fountain in line with public feedback. The new feature is scheduled to open by summer 2022.

### **Aligning Capital Investments with Growth and/or Community Planning**

The Seattle Center campus is located within the Uptown Urban Center. In 2015-16 Seattle Center participated with the Office of Planning and Community Development (OPCD) and the Uptown community on the development of the Uptown Urban Design Framework (UDF). The design principles of the Seattle Center Century 21 Master Plan are incorporated into the UDF. After completion of the UDF, Seattle Center partnered with OPCD and the Uptown community on the Seattle Center and Uptown Strategic Parking Study and the Uptown Rezone Environmental Impact Statement (EIS) process. Capital projects which invest in the facilities and grounds of the 74-acre Seattle Center campus support the growth of the Uptown Urban Center as well the South Lake Union and Belltown neighborhoods. Capital

projects starting or underway in 2021 which support growth in the neighborhoods surrounding Seattle Center include:

- Skatepark Relocation
- Northwest Courtyard Public Open Space Improvements
- Monorail Station Improvements
- Artists at Play Children’s Play Area Refurbishment
- International Fountain Improvements
- Memorial Stadium Planning/Seattle Center Century 21 Master Plan Update

### **Project Selection Criteria**

For each budget cycle, a broad cross-section of Seattle Center staff members engage in the process of identifying the highest priority asset preservation and improvement needs on the campus. This includes staff members who maintain facilities, rent facilities to clients, provide technical support for events, manage parking and public assembly facilities, and manage capital projects. Projects are prioritized around a set of criteria, including public and staff safety, regulatory requirements, failing building systems, asset preservation, master plan implementation, reducing operating costs and/or increasing revenue potential, leveraging non-City funds, and race and social justice. Center’s Campus & Armory Operating Board and the McCaw Hall Operating Board have played a central role in identifying and prioritizing capital needs in the facilities they oversee. The Seattle Center Executive Team takes all of this information and prioritizes projects across the entire Seattle Center campus within funding targets provided. Seattle Center’s program of facility condition assessments, utilizing a number of specialty consultants, is a key source of information for identifying current and future capital needs at Seattle Center to inform capital investment priorities.

### **2021-2026 Proposed CIP Highlights**

The Center’s CIP prioritizes funding to address needs identified in the latest phase of facility condition assessments, including roofs, parking structures and the International Fountain. The CIP also includes funding for asset preservation investments in McCaw Hall and the Monorail, guided by the McCaw Hall Capital Renewal/Major Maintenance Plan and the Seattle Center Monorail Transit Asset Management (TAM) Plan and Capital and Major Maintenance Program (CMMP) Plan. Asset preservation investments in 2021 include:

Armory – An ongoing program of renovation of the Seattle Center Armory continues in 2021 focused on an exterior renovation of this 1939 building. In addition, for the costs of Armory food court renovations completed in 2012, Seattle Center will pay its final debt service payment of \$383,000 in 2021.

General Site Improvements – In 2021, REET I funding is allocated for phased renovation of the International Fountain and for campus security and technology infrastructure improvements.

McCaw Hall – Annual REET I allocations for McCaw Hall asset preservation are matched 100 percent by the resident tenants of McCaw Hall, the Seattle Opera and Pacific Northwest Ballet, to carry out the McCaw Hall Capital Renewal/Major Maintenance Plan, under the direction of the McCaw Hall Operating Board. Due to the financial impacts of the COVID-19 crisis, the Center and McCaw Hall Operating Board have elected to forgo annual contributions into the reserve fund in 2020 and 2021.

Monorail Renovation – Federal Transit Administration grant funds and local matching funds are allocated to continue implementation of the Seattle Center Monorail Transit Asset Management Plan and Capital and Major Maintenance Program Plan for renovation of the Monorail trains, guideways and stations.

Open Space Restoration and Repair – Renovation of public open spaces in 2021 will include renovation work in the public open space north of the Climate Pledge Arena, in conjunction with ArenaCo.

Parking Repairs and Improvements – The City’s Lease with ArenaCo for the Climate Pledge Arena commits to operation of the Mercer Garage until 2035. Seattle Center’s CIP prioritizes the Mercer Garage in 2021, including deferred major maintenance repairs and installation of a new Parking Access and Revenue Control (PARC) system in both the Mercer and 5th Avenue North garages in conjunction with ArenaCo installing a compatible system in the First Avenue North garage, in time for the Arena opening in the fall of 2021.

Roof Replacements – Seattle Center recently commenced replacement of the Cornish Playhouse roof, which is the highest priority identified in a facility condition assessment of campus roofs. Phases 1 and 2 of roof replacements Seattle Children’s Theatre buildings will be completed in 2021 and 2022. A temporary repair to the International Fountain Pavilion roof in 2020 will stabilize it until replacement in 2024.

Utility Infrastructure – Renovation of campus utility infrastructure in 2021 includes upgrades to the campus Energy Management and Control System, HVAC efficiency improvements, and upgrades to campus power and connectivity infrastructure.

### **CIP Revenue Sources**

Seattle Center’s Proposed 2021-2026 CIP is funded from a combination of revenue sources including Real Estate Excise Tax (REET, the primary funding source for 2021-2026), federal grants, and private funds. Over the years other key funding sources for Seattle Center included voter-approved property tax levies, Washington State and King County funds, and proceeds from property sales, in addition to private funds. Following the adoption of the 1990 Seattle Center Master Plan, two voter-approved levies raised \$62 million for implementing the master plan. This amount in turn leveraged \$500 million in non-City funds, including \$440 million from private sources. The Seattle Center campus is currently experiencing another wave of private investment, including KEXP, the Opera at the Center, Space Needle renovation, and the Climate Pledge Arena.

### **Summary of Upcoming Budget Issues and Challenges**

The biggest challenges facing Seattle Center’s CIP are aging infrastructure and funding constraints. Seattle Center buildings date from the 1930s and some underground sewer lines within the campus are over 100 years old. While some facilities have been significantly renovated, others remain in need of major renovation. Seattle Center is carrying out a program of facility condition assessments to identify current and future needs for capital renovation and replacement. The 2021-2026 Proposed CIP addresses priority needs identified in these condition assessments. Significant additional funding will need to be identified to address future needed asset preservation investments in Seattle Center facilities.

REET is the primary funding source for Seattle Center’s CIP. Real estate markets run in cycles, as Seattle Center experienced from 2009-2012, when annual REET revenue allocated to Seattle Center dropped below \$500,000 in three of the four years. The projected economic downturn resulting from the current crisis has thrown this important resource for Seattle Center’s capital work into jeopardy. In the past,

Seattle Center has augmented REET funding with proceeds from property sales, voter-approved levies, and private funding. The availability of these other funding sources is uncertain going forward.

In 2008, following a two-year community process, the City Council adopted the Seattle Center Century 21 Master Plan. The Master Plan provides a roadmap for the redevelopment of Seattle Center around a set of design and planning principles. Implementation of the plan is expected to be supported by a mix of public and private funding. A challenge in the coming years is how to fund the remaining vision of the Master Plan as well as maintain existing capital assets.

### **Future Projects/What is on the Horizon**

The recent announcement of the Climate Pledge Arena name and philosophy has brought fresh energy to Seattle Center's commitment to environmental sustainability on its campus. Seattle Center's most fundamentally sustainable premises is its successful stewardship of historic urban fabric; however, the age of the campus also poses challenges. Seattle Center has infrastructure dating to the 1930s. The 2021-26 CIP addresses some of the highest priorities identified in Seattle Center's initial facility condition assessment, including the Cornish roof replacement, Mercer Garage seismic upgrades, renovation of selected elevators and sewer lines, and renovation of the International Fountain. Seattle Center will need to address other major maintenance needs on the campus – including a comprehensive upgrade and replacement of pedestrian lighting fixtures and the conversion of the Central Utility Plant to electric power – in future CIPs.

Seattle Center skilled trades staff are based in a leased facility located just off the campus. Following a significant rent increase in 2019, Seattle Center decided to phase its staff out of this space within five years as the cost has become unjustifiable in the long term. The department is now looking to relocate its skilled trades staff within the Seattle Center campus, perhaps as part of development of the Memorial Stadium site.

A light rail station will be located on or adjacent to the Seattle Center campus as part of Sound Transit 3 (ST3). Seattle Center is participating in Sound Transit's efforts to identify a preferred site for the Seattle Center station and is providing suggestions regarding where station ingress and egress could potentially occur on the Seattle Center campus. Seattle Center is collaborating with the Uptown community and our resident organizations in providing feedback to Sound Transit.

Until early March 2020, the potential renovation of Memorial Stadium and update of the Seattle Center Master Plan were prominent topics, riding momentum following the November 2017 Public Process Partnership Agreement with Seattle Public Schools (SPS). Creating new public open space in the center of the Seattle Center campus is at the heart of the Seattle Center Century 21 Master Plan, and is one of the City's priorities for a future City-SPS redevelopment partnership; however, the COVID-19 crisis has temporarily slowed the discussion between Seattle Center, SPS, and philanthropy. The Seattle Center Advisory Commission and Seattle Center Foundation continue to advocate strongly for an update to the Seattle Center Century 21 Master Plan to address new circumstances and challenges and encompass the numerous transformational changes poised to occur on and around the campus. Seattle Center hopes to return focus to these issues in future CIPs.



### ADA Improvements

<b>Project No:</b>	MC-SC-S9302	<b>BSL Code:</b>	BC-SC-S03P01
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Building and Campus Improvements
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Seattle Center Campus
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This ongoing project makes the Seattle Center campus more accessible to people with disabilities. Improvements may include, but are not limited to, assisted listening devices, automatic doors, ramps, signage, seating and other features that accommodate Seattle Center visitors.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Property Sales and Interest Earnings	241	-	-	-	-	-	-	-	241
Real Estate Excise Tax I	2,945	1,524	-	-	-	-	-	-	4,468
Real Estate Excise Tax II	175	-	-	-	-	-	-	-	175
<b>Total:</b>	<b>3,361</b>	<b>1,524</b>	-	-	-	-	-	-	<b>4,884</b>
Fund Appropriations / Allocations <sup>1</sup>	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
REET I Capital Fund	2,945	1,524	-	-	-	-	-	-	4,468
REET II Capital Fund	175	-	-	-	-	-	-	-	175
Unrestricted Cumulative Reserve Fund	241	-	-	-	-	-	-	-	241
<b>Total:</b>	<b>3,361</b>	<b>1,524</b>	-	-	-	-	-	-	<b>4,884</b>

**O&M Impacts:** No expected impact on O&M costs.

<sup>1</sup>Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

### Armory Food Court Renovation - Debt Service

<b>Project No:</b>	MC-SC-S1002	<b>BSL Code:</b>	BC-SC-S03P01
<b>Project Type:</b>	Debt Service	<b>BSL Name:</b>	Building and Campus Improvements
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	305 Harrison St
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	2011 - 2021	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	\$3,881	<b>Urban Village:</b>	Uptown

This project provides for payment of debt service on 10-year LTGO bonds issued in 2011 to fund renovation of the Seattle Center Armory atrium, formerly known as the Center House Food Court.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Real Estate Excise Tax I	3,118	381	383	-	-	-	-	-	3,882
<b>Total:</b>	<b>3,118</b>	<b>381</b>	<b>383</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,882</b>
Fund Appropriations / Allocations <sup>1</sup>	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
REET I Capital Fund	3,118	381	383	-	-	-	-	-	3,882
<b>Total:</b>	<b>3,118</b>	<b>381</b>	<b>383</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,882</b>

**O&M Impacts:** No impact.

<sup>1</sup>Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## Armory Rehabilitation

<b>Project No:</b>	MC-SC-S9113	<b>BSL Code:</b>	BC-SC-S03P01
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Building and Campus Improvements
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	305 Harrison St
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This ongoing project provides for major maintenance and improvements to the 275,000 square-foot Seattle Center Armory, formerly known as Center House, a 1939 structure that serves as the primary free indoor public gathering and programming space at Seattle Center. Work may include, but is not limited to, restroom and mechanical renovations, elevator renovation, fire-safety and seismic improvements, window replacement, signage improvements, wall and floor surface repairs, and improvements to the atrium.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
LTGO Bond Proceeds	1,233	-	-	-	-	-	-	-	1,233
Property Sales and Interest Earnings	3,632	-	-	-	-	-	-	-	3,632
Real Estate Excise Tax I	5,443	2,681	150	150	897	650	1,350	1,600	12,921
Seattle Voter-Approved Levy	2,462	-	-	-	-	-	-	-	2,462
<b>Total:</b>	<b>12,770</b>	<b>2,681</b>	<b>150</b>	<b>150</b>	<b>897</b>	<b>650</b>	<b>1,350</b>	<b>1,600</b>	<b>20,248</b>
Fund Appropriations / Allocations <sup>1</sup>	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
1991 Levy Fund (Closed)	2,462	-	-	-	-	-	-	-	2,462
2002 Multipurpose LTGO Bond Fund	1,233	-	-	-	-	-	-	-	1,233
REET I Capital Fund	5,443	2,681	150	150	897	650	1,350	1,600	12,921
Unrestricted Cumulative Reserve Fund	3,632	-	-	-	-	-	-	-	3,632
<b>Total:</b>	<b>12,770</b>	<b>2,681</b>	<b>150</b>	<b>150</b>	<b>897</b>	<b>650</b>	<b>1,350</b>	<b>1,600</b>	<b>20,248</b>

**O&M Impacts:** No expected impact on O&M costs.

<sup>1</sup>Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

### Artwork Maintenance

<b>Project No:</b>	MC-SC-S9303	<b>BSL Code:</b>	BC-SC-S03P01
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Building and Campus Improvements
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Seattle Center Campus
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This ongoing project provides for maintenance of public artwork on the Seattle Center campus to ensure the integrity of the artwork. Typical improvements may include, but are not limited to, surface restoration and repainting, mechanical upgrades and repairs, and structural repairs. Some artworks on the Seattle Center campus are maintained by the Office of Arts and Culture.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2020 Revised</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>
Private Funding/Donations	5	-	-	-	-	-	-	-	5
Property Sales and Interest Earnings	584	89	30	30	30	30	50	50	893
Real Estate Excise Tax I	31	-	-	-	-	-	-	-	31
<b>Total:</b>	<b>620</b>	<b>89</b>	<b>30</b>	<b>30</b>	<b>30</b>	<b>30</b>	<b>50</b>	<b>50</b>	<b>929</b>
<b>Fund Appropriations / Allocations<sup>1</sup></b>	<b>LTD Actuals</b>	<b>2020 Revised</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>
REET I Capital Fund	31	-	-	-	-	-	-	-	31
Unrestricted Cumulative Reserve Fund	589	89	30	30	30	30	50	50	898
<b>Total:</b>	<b>620</b>	<b>89</b>	<b>30</b>	<b>30</b>	<b>30</b>	<b>30</b>	<b>50</b>	<b>50</b>	<b>929</b>

**O&M Impacts:** No expected impact on O&M costs.

<sup>1</sup>Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

### Fisher Pavilion Asset Preservation

<b>Project No:</b>	MC-SC-S0701	<b>BSL Code:</b>	BC-SC-S03P01
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Building and Campus Improvements
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	200 Thomas St
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This project provides for asset preservation investments in Fisher Pavilion, a public assembly facility completed in 2002.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2020 Revised</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>
Real Estate Excise Tax I	165	140	-	50	100	50	100	100	705
<b>Total:</b>	<b>165</b>	<b>140</b>	<b>-</b>	<b>50</b>	<b>100</b>	<b>50</b>	<b>100</b>	<b>100</b>	<b>705</b>
<b>Fund Appropriations / Allocations<sup>1</sup></b>	<b>LTD Actuals</b>	<b>2020 Revised</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>
REET I Capital Fund	165	140	-	50	100	50	100	100	705
<b>Total:</b>	<b>165</b>	<b>140</b>	<b>-</b>	<b>50</b>	<b>100</b>	<b>50</b>	<b>100</b>	<b>100</b>	<b>705</b>

**O&M Impacts:** No expected impact on O&M costs.

<sup>1</sup>Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## General Site Improvements

<b>Project No:</b>	MC-SC-S0305	<b>BSL Code:</b>	BC-SC-S03P01
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Building and Campus Improvements
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Seattle Center Campus
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This ongoing project improves the safety, security, facility integrity, and visitor experience on the Seattle Center campus. Improvements may include, but are not limited to, installation of security bollards, lighting upgrades, sealing of building exteriors, technology and security system upgrades, and renovation of fountains, site amenities and open spaces.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Federal Grant Funds	615	-	-	-	-	-	-	-	615
General Fund	178	-	-	-	-	-	-	-	178
LTGO Bond Proceeds	109	-	-	-	-	-	-	-	109
Property Sales and Interest Earnings	820	-	-	-	-	-	-	-	820
Real Estate Excise Tax I	1,513	1,366	550	450	450	432	670	640	6,071
<b>Total:</b>	<b>3,235</b>	<b>1,366</b>	<b>550</b>	<b>450</b>	<b>450</b>	<b>432</b>	<b>670</b>	<b>640</b>	<b>7,793</b>
Fund Appropriations / Allocations <sup>1</sup>	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
2002 Multipurpose LTGO Bond Fund	109	-	-	-	-	-	-	-	109
REET I Capital Fund	1,513	1,366	550	450	450	432	670	640	6,071
Seattle Center Capital Reserve	820	-	-	-	-	-	-	-	820
Unrestricted Cumulative Reserve Fund	793	-	-	-	-	-	-	-	793
<b>Total:</b>	<b>3,235</b>	<b>1,366</b>	<b>550</b>	<b>450</b>	<b>450</b>	<b>432</b>	<b>670</b>	<b>640</b>	<b>7,793</b>

**O&M Impacts:** No expected impact on O&M costs.

<sup>1</sup>Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

**Lot 2 Development**

<b>Project No:</b>	MC-SC-S0501	<b>BSL Code:</b>	BC-SC-S03P01
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Building and Campus Improvements
<b>Project Category:</b>	New Facility	<b>Location:</b>	500 5th Ave N
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This project provides for activities related to the sale of Seattle Center Parking Lot 2 to the Bill & Melinda Gates Foundation. The property sale closed in November 2006. All sale-related activities are completed with the exception of groundwater remediation and monitoring, expected to continue until 2025.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2020 Revised</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>
Private Funding/Donations	53	-	-	-	-	-	-	-	53
Property Sales and Interest Earnings	5,481	82	-	-	-	-	-	-	5,563
Real Estate Excise Tax I	800	-	-	-	-	-	-	-	800
<b>Total:</b>	<b>6,334</b>	<b>82</b>	-	-	-	-	-	-	<b>6,416</b>
<b>Fund Appropriations / Allocations<sup>1</sup></b>	<b>LTD Actuals</b>	<b>2020 Revised</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>
REET I Capital Fund	800	-	-	-	-	-	-	-	800
Seattle Center Capital Reserve	5,534	82	-	-	-	-	-	-	5,616
<b>Total:</b>	<b>6,334</b>	<b>82</b>	-	-	-	-	-	-	<b>6,416</b>

**O&M Impacts:** No expected impact on O&M costs.

<sup>1</sup>Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

### McCaw Hall Asset Preservation

<b>Project No:</b>	MC-SC-S0303	<b>BSL Code:</b>	BC-SC-S0303
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	McCaw Hall Capital Reserve
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	321 Mercer St
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This project provides for the implementation of the McCaw Hall Capital Renewal/Asset Preservation Plan under the direction of the McCaw Hall Operating Board. The plan identifies asset preservation investments in the facility. Funding comes from the City and from the two resident tenants of McCaw Hall, Seattle Opera and Pacific Northwest Ballet.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2020 Revised</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>
Energy Rebates	3	-	-	-	-	-	-	-	3
Interest Earnings	111	60	-	-	17	17	17	16	238
Miscellaneous Revenues	-	-	-	-	-	-	-	-	-
Private Funding/Donations	1,628	1,013	-	317	327	337	347	360	4,329
Real Estate Excise Tax I	1,846	1,013	-	281	327	337	347	360	4,510
<b>Total:</b>	<b>3,588</b>	<b>2,086</b>	<b>-</b>	<b>598</b>	<b>671</b>	<b>691</b>	<b>711</b>	<b>736</b>	<b>9,081</b>
<b>Fund Appropriations / Allocations<sup>1</sup></b>	<b>LTD Actuals</b>	<b>2020 Revised</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>
McCaw Hall Capital Reserve	3,288	2,086	-	598	671	691	711	736	8,781
REET I Capital Fund	300	-	-	-	-	-	-	-	300
<b>Total:</b>	<b>3,588</b>	<b>2,086</b>	<b>-</b>	<b>598</b>	<b>671</b>	<b>691</b>	<b>711</b>	<b>736</b>	<b>9,081</b>

**O&M Impacts:** No expected impact on O&M costs.

<sup>1</sup>Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars



**Monorail Improvements**

<b>Project No:</b>	MC-SC-S9403	<b>BSL Code:</b>	BC-SC-S9403
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Monorail Rehabilitation
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Seattle Center Monorail System
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This project provides for the renovation of the Seattle Center Monorail, including the two trains, the two stations and the guideways that run in between. The City operates the Monorail through its contractor, Seattle Monorail Services. Monorail improvements may include, but are not limited to, floor replacement, door refurbishment, renovation of pneumatic and electrical systems and other train components, guideway renovation, and station upgrades.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2020 Revised</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>
Developer Mitigation	-	1,000	-	-	-	-	-	-	1,000
Federal ARRA Funds: FTA Transit Capital Assistance	1,000	-	-	-	-	-	-	-	1,000
Federal Grant Funds	7,836	5,512	1,006	1,006	1,004	1,004	1,004	-	18,373
Interdepartmental Transfer - SDOT	-	500	-	-	-	-	-	-	500
LTGO Bond Proceeds	5,188	-	-	-	-	-	-	-	5,188
Miscellaneous Revenues	1,938	1,362	249	249	251	251	251	1,255	5,805
<b>Total:</b>	<b>15,961</b>	<b>8,375</b>	<b>1,255</b>	<b>1,255</b>	<b>1,255</b>	<b>1,255</b>	<b>1,255</b>	<b>1,255</b>	<b>31,866</b>
<b>Fund Appropriations / Allocations<sup>1</sup></b>	<b>LTD Actuals</b>	<b>2020 Revised</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>
2003 Multipurpose LTGO Bond Fund	475	-	-	-	-	-	-	-	475
2007 Multipurpose LTGO Bond Fund	4,713	-	-	-	-	-	-	-	4,713
Seattle Center Fund	16	5,399	1,255	1,255	1,255	1,255	1,255	1,255	12,945
Unrestricted Cumulative Reserve Fund	10,757	2,976	-	-	-	-	-	-	13,733
<b>Total:</b>	<b>15,961</b>	<b>8,375</b>	<b>1,255</b>	<b>1,255</b>	<b>1,255</b>	<b>1,255</b>	<b>1,255</b>	<b>1,255</b>	<b>31,866</b>

**O&M Impacts:** No expected impact on O&M costs.

<sup>1</sup>Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## Municipal Energy Efficiency Program

<b>Project No:</b>	MC-SC-S1003	<b>BSL Code:</b>	BC-SC-S03P01
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Building and Campus Improvements
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Seattle Center Campus
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This project provides for energy saving facility retrofit projects at Seattle Center. This project results in more energy efficient building systems, reductions in utility use and cost, and other facility efficiency improvements.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
LTGO Bond Proceeds	452	182	-	-	-	-	-	-	635
Real Estate Excise Tax I	178	904	-	-	-	-	-	-	1,081
<b>Total:</b>	<b>630</b>	<b>1,086</b>	-	-	-	-	-	-	<b>1,716</b>
Fund Appropriations / Allocations <sup>1</sup>	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
2011 Multipurpose LTGO Bond Fund	452	182	-	-	-	-	-	-	635
REET I Capital Fund	178	904	-	-	-	-	-	-	1,081
<b>Total:</b>	<b>630</b>	<b>1,086</b>	-	-	-	-	-	-	<b>1,716</b>

**O&M Impacts:** Projects reduce energy use.

<sup>1</sup>Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

### Open Space Restoration and Repair

<b>Project No:</b>	MC-SC-S9704	<b>BSL Code:</b>	BC-SC-S03P01
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Building and Campus Improvements
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Seattle Center Campus
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This ongoing project provides for the renovation, repair and the planning for the future renovation of open spaces, green spaces, hard surfaces, and fountains throughout the 74-acre Seattle Center campus. Typical improvements may include, but are not limited to, International Fountain mechanical and hard surface renovation, pedestrian and landscape improvements, hard surface repairs in heavily-trafficked areas, lighting upgrades, and tree replacement.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
LTGO Bond Proceeds	1,175	-	-	-	-	-	-	-	1,175
Private Funding/Donations	25	-	-	-	-	-	-	-	25
Property Sales and Interest Earnings	3,192	-	-	-	-	-	-	-	3,192
Real Estate Excise Tax I	4,658	2,673	1,000	1,000	2,087	1,130	1,400	1,559	15,507
<b>Total:</b>	<b>9,050</b>	<b>2,673</b>	<b>1,000</b>	<b>1,000</b>	<b>2,087</b>	<b>1,130</b>	<b>1,400</b>	<b>1,559</b>	<b>19,899</b>
Fund Appropriations / Allocations <sup>1</sup>	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
2002 Multipurpose LTGO Bond Fund	1,175	-	-	-	-	-	-	-	1,175
REET I Capital Fund	4,658	2,673	1,000	1,000	2,087	1,130	1,400	1,559	15,507
Seattle Center Capital Reserve	1,215	-	-	-	-	-	-	-	1,215
Unrestricted Cumulative Reserve Fund	2,002	-	-	-	-	-	-	-	2,002
<b>Total:</b>	<b>9,050</b>	<b>2,673</b>	<b>1,000</b>	<b>1,000</b>	<b>2,087</b>	<b>1,130</b>	<b>1,400</b>	<b>1,559</b>	<b>19,899</b>

**O&M Impacts:** No expected impact on O&M costs.

<sup>1</sup>Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

### Parking Repairs and Improvements

<b>Project No:</b>	MC-SC-S0301	<b>BSL Code:</b>	BC-SC-S03P01
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Building and Campus Improvements
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Seattle Center Campus
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This ongoing project provides for the repair and improvement of Seattle Center's parking facilities. Typical improvements may include, but are not limited to, concrete repairs, garage resealing, elevator renovation and repair, signage improvements, installation of emergency phones, and installation of electronic parking access and revenue control systems.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Property Sales and Interest Earnings	960	-	-	-	-	-	-	-	960
Real Estate Excise Tax I	2,471	8,208	-	-	400	400	150	587	12,216
<b>Total:</b>	<b>3,431</b>	<b>8,208</b>	<b>-</b>	<b>-</b>	<b>400</b>	<b>400</b>	<b>150</b>	<b>587</b>	<b>13,176</b>
Fund Appropriations / Allocations <sup>1</sup>	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
REET I Capital Fund	2,471	8,208	-	-	400	400	150	587	12,216
Seattle Center Capital Reserve	800	-	-	-	-	-	-	-	800
Unrestricted Cumulative Reserve Fund	160	-	-	-	-	-	-	-	160
<b>Total:</b>	<b>3,431</b>	<b>8,208</b>	<b>-</b>	<b>-</b>	<b>400</b>	<b>400</b>	<b>150</b>	<b>587</b>	<b>13,176</b>

**O&M Impacts:** No expected impact on O&M costs.

<sup>1</sup>Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## Preliminary Engineering and Planning

<b>Project No:</b>	MC-SC-S9706	<b>BSL Code:</b>	BC-SC-S03P01
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Building and Campus Improvements
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Seattle Center Campus
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This ongoing project provides for the development of scopes of work, concept plans, design alternatives, and cost estimates for Seattle Center capital projects. Typical planning work includes, but is not limited to, pre-design and analysis of project alternatives, planning for property sales, conceptual design and financial analysis of capital improvement options in conjunction with development of, and revisions to, the Seattle Center Century 21 Master Plan, and facility condition assessments.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2020 Revised</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>
Property Sales and Interest Earnings	557	-	-	-	-	-	-	-	557
Real Estate Excise Tax I	1,660	465	125	125	125	125	125	150	2,900
<b>Total:</b>	<b>2,217</b>	<b>465</b>	<b>125</b>	<b>125</b>	<b>125</b>	<b>125</b>	<b>125</b>	<b>150</b>	<b>3,457</b>
<b>Fund Appropriations / Allocations<sup>1</sup></b>	<b>LTD Actuals</b>	<b>2020 Revised</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>
REET I Capital Fund	1,660	465	125	125	125	125	125	150	2,900
Unrestricted Cumulative Reserve Fund	557	-	-	-	-	-	-	-	557
<b>Total:</b>	<b>2,217</b>	<b>465</b>	<b>125</b>	<b>125</b>	<b>125</b>	<b>125</b>	<b>125</b>	<b>150</b>	<b>3,457</b>

**O&M Impacts:** No impact.

<sup>1</sup>Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

**Public Gathering Space Improvements**

<b>Project No:</b>	MC-SC-S9902	<b>BSL Code:</b>	BC-SC-S03P01
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Building and Campus Improvements
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Seattle Center Campus
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This ongoing project provides for major maintenance and improvements to meeting rooms, exhibition spaces, and other indoor and outdoor public assembly and gathering spaces at Seattle Center.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2020 Revised</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>
LTGO Bond Proceeds	140	-	-	-	-	-	-	-	140
Private Funding/Donations	1,796	536	155	-	-	-	-	-	2,486
Property Sales and Interest Earnings	2,910	221	-	-	-	-	-	-	3,131
Real Estate Excise Tax I	4,019	5	374	353	614	1,000	1,000	1,356	8,721
<b>Total:</b>	<b>8,864</b>	<b>762</b>	<b>529</b>	<b>353</b>	<b>614</b>	<b>1,000</b>	<b>1,000</b>	<b>1,356</b>	<b>14,478</b>
<b>Fund Appropriations / Allocations<sup>1</sup></b>	<b>LTD Actuals</b>	<b>2020 Revised</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>
2002 Multipurpose LTGO Bond Fund	140	-	-	-	-	-	-	-	140
General Fund	1,517	329	-	-	-	-	-	-	1,846
REET I Capital Fund	4,019	5	374	353	614	1,000	1,000	1,356	8,721
Seattle Center Capital Reserve	1,280	-	-	-	-	-	-	-	1,280
Seattle Center Fund	219	206	155	-	-	-	-	-	580
Unrestricted Cumulative Reserve Fund	1,690	221	-	-	-	-	-	-	1,911
<b>Total:</b>	<b>8,864</b>	<b>762</b>	<b>529</b>	<b>353</b>	<b>614</b>	<b>1,000</b>	<b>1,000</b>	<b>1,356</b>	<b>14,478</b>

**O&M Impacts:** No expected impact on O&M costs.

<sup>1</sup>Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## Roof/Structural Replacement and Repair

<b>Project No:</b>	MC-SC-S9701	<b>BSL Code:</b>	BC-SC-S03P01
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Building and Campus Improvements
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Seattle Center Campus
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This project provides for roof and building envelope repair and replacement, and structural and seismic analysis and repairs throughout the Seattle Center campus. Typical improvements may include, but are not limited to, roof replacement, exterior wall re-cladding and repairs, repair and replacement of rooftop mechanical equipment, seismic studies, and seismic retrofits.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2020 Revised</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>
LTGO Bond Proceeds	6,780	-	-	-	-	-	-	-	6,780
Property Sales and Interest Earnings	1,154	-	-	-	-	-	-	-	1,154
Real Estate Excise Tax I	925	3,536	2,141	1,551	136	766	-	350	9,405
<b>Total:</b>	<b>8,859</b>	<b>3,536</b>	<b>2,141</b>	<b>1,551</b>	<b>136</b>	<b>766</b>	<b>-</b>	<b>350</b>	<b>17,339</b>
<b>Fund Appropriations / Allocations<sup>1</sup></b>	<b>LTD Actuals</b>	<b>2020 Revised</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>
2002 Multipurpose LTGO Bond Fund	450	-	-	-	-	-	-	-	450
2003 Multipurpose LTGO Bond Fund	6,330	-	-	-	-	-	-	-	6,330
REET I Capital Fund	925	3,536	2,141	1,551	136	766	-	350	9,405
Unrestricted Cumulative Reserve Fund	1,154	-	-	-	-	-	-	-	1,154
<b>Total:</b>	<b>8,859</b>	<b>3,536</b>	<b>2,141</b>	<b>1,551</b>	<b>136</b>	<b>766</b>	<b>-</b>	<b>350</b>	<b>17,339</b>

**O&M Impacts:** No expected impact on O&M costs.

<sup>1</sup>Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## Seattle Center Long Range Investment Plan

<b>Project No:</b>	MC-SC-S0703	<b>BSL Code:</b>	BC-SC-S03P01
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Building and Campus Improvements
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Seattle Center Campus
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This project provides for the development and implementation of the Seattle Center Century 21 Master Plan. Work includes, but is not limited to, working with stakeholder groups and consultant teams to identify development alternatives, holding public meetings, developing concept plans, carrying out environmental review and other studies, real estate analysis, developing public and private partnerships, recommending packages of improvements to elected officials, and updating the Master Plan as needed.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2020 Revised</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>
Key Arena Settlement Subfund Revenue	270	-	-	-	-	-	-	-	270
Property Sales and Interest Earnings	2,137	(243)	-	-	-	-	-	-	1,894
Seattle Center Fund	599	1,294	-	-	-	-	-	-	1,893
<b>Total:</b>	<b>3,006</b>	<b>1,050</b>	-	-	-	-	-	-	<b>4,057</b>
<b>Fund Appropriations / Allocations<sup>1</sup></b>	<b>LTD Actuals</b>	<b>2020 Revised</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>
KeyArena Settlement Proceeds Fund	270	-	-	-	-	-	-	-	270
Seattle Center Capital Reserve	2,540	238	-	-	-	-	-	-	2,779
Seattle Center Fund	17	812	-	-	-	-	-	-	829
Seattle Center KeyArena Fund	179	-	-	-	-	-	-	-	179
<b>Total:</b>	<b>3,006</b>	<b>1,050</b>	-	-	-	-	-	-	<b>4,057</b>

**O&M Impacts:** No impact.

<sup>1</sup>Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars



## Site Signage

<b>Project No:</b>	MC-SC-S9118	<b>BSL Code:</b>	BC-SC-S03P01
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Building and Campus Improvements
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Seattle Center Campus
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This ongoing project funds replacement and renovation of wayfinding, event, building and informational signage throughout the Seattle Center campus. Improvements may include, but are not limited to, repair, replacement and upgrades to exterior readerboards and other signage, and development of a digital media network of electronic signage throughout the campus.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2020 Revised</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>
Property Sales and Interest Earnings	2,385	-	-	-	-	-	-	-	2,385
Real Estate Excise Tax I	248	243	75	50	150	100	100	125	1,091
Seattle Voter-Approved Levy	606	-	-	-	-	-	-	-	606
<b>Total:</b>	<b>3,239</b>	<b>243</b>	<b>75</b>	<b>50</b>	<b>150</b>	<b>100</b>	<b>100</b>	<b>125</b>	<b>4,082</b>
<b>Fund Appropriations / Allocations<sup>1</sup></b>	<b>LTD Actuals</b>	<b>2020 Revised</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>
1991 Levy Fund (Closed)	606	-	-	-	-	-	-	-	606
REET I Capital Fund	248	243	75	50	150	100	100	125	1,091
Seattle Center Capital Reserve	1,900	-	-	-	-	-	-	-	1,900
Unrestricted Cumulative Reserve Fund	485	-	-	-	-	-	-	-	485
<b>Total:</b>	<b>3,239</b>	<b>243</b>	<b>75</b>	<b>50</b>	<b>150</b>	<b>100</b>	<b>100</b>	<b>125</b>	<b>4,082</b>

**O&M Impacts:** No expected impact on O&M costs.

<sup>1</sup>Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## Skatepark Relocation

<b>Project No:</b>	MC-SC-S1901	<b>BSL Code:</b>	BC-SC-S03P01
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Building and Campus Improvements
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Seattle Center Campus
<b>Current Project Stage:</b>	Stage 3 - Design	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	2018 - 2020	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	\$2,200	<b>Urban Village:</b>	Uptown

This project provides for the replacement of the former Seattle Center Skatepark at a new location on a closed portion of Broad Street, just east of the main Seattle Center campus. The former skatepark was within the footprint of the Arena construction project. ArenaCo, the developer of the Arena, is contributing to the cost of the skatepark replacement.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2020 Revised</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>
Private Funding/Donations	345	155	-	-	-	-	-	-	500
Real Estate Excise Tax I	58	1,642	-	-	-	-	-	-	1,700
<b>Total:</b>	<b>403</b>	<b>1,797</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,200</b>
<b>Fund Appropriations / Allocations<sup>1</sup></b>	<b>LTD Actuals</b>	<b>2020 Revised</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>
General Fund	345	155	-	-	-	-	-	-	500
REET I Capital Fund	58	1,642	-	-	-	-	-	-	1,700
<b>Total:</b>	<b>403</b>	<b>1,797</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,200</b>

**O&M Impacts:** To be determined once new skatepark is completed and in use.

<sup>1</sup>Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

**Theatre Improvements and Repairs**

<b>Project No:</b>	MC-SC-S9604	<b>BSL Code:</b>	BC-SC-S03P01
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Building and Campus Improvements
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Seattle Center Campus
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This ongoing project funds improvements to the various theater spaces and facilities on the Seattle Center campus. Typical improvements may include, but are not limited to, fire safety, mechanical, structural, sound, staging, dressing room, building envelope and lobby improvements.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2020 Revised</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>
LTGO Bond Proceeds	1,130	-	-	-	-	-	-	-	1,130
Property Sales and Interest Earnings	1,618	-	-	-	-	-	-	-	1,619
Real Estate Excise Tax I	1,062	31	-	-	100	100	100	100	1,493
<b>Total:</b>	<b>3,811</b>	<b>31</b>	<b>-</b>	<b>-</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>4,242</b>
<b>Fund Appropriations / Allocations<sup>1</sup></b>	<b>LTD Actuals</b>	<b>2020 Revised</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>
2002 Multipurpose LTGO Bond Fund	1,130	-	-	-	-	-	-	-	1,130
REET I Capital Fund	1,062	31	-	-	100	100	100	100	1,493
Unrestricted Cumulative Reserve Fund	1,618	-	-	-	-	-	-	-	1,619
<b>Total:</b>	<b>3,811</b>	<b>31</b>	<b>-</b>	<b>-</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>4,242</b>

**O&M Impacts:** No expected impact on O&M costs.

<sup>1</sup>Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

**Utility Infrastructure Restoration and Repairs**

<b>Project No:</b>	MC-SC-S0101	<b>BSL Code:</b>	BC-SC-S03P01
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Building and Campus Improvements
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Seattle Center Campus
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This ongoing project funds the repair, renovation and upgrade of utility infrastructure at Seattle Center. Utility infrastructure includes chilled water and steam lines, water and sewer lines, electrical equipment, communication lines, fire alarms, access control and other systems. Typical improvements may include, but are not limited to, repair and replacement of underground piping for steam, chilled water and condensate lines; efficiency upgrades to the Center's chilled water loop; HVAC system renovation; replacement of water and fire mains; connectivity improvements; and electrical infrastructure upgrades.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2020 Revised</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>
LTGO Bond Proceeds	1,389	-	-	-	-	-	-	-	1,389
Real Estate Excise Tax I	5,504	2,207	1,143	1,481	1,001	874	1,465	1,614	15,289
<b>Total:</b>	<b>6,893</b>	<b>2,207</b>	<b>1,143</b>	<b>1,481</b>	<b>1,001</b>	<b>874</b>	<b>1,465</b>	<b>1,614</b>	<b>16,678</b>
<b>Fund Appropriations / Allocations<sup>1</sup></b>	<b>LTD Actuals</b>	<b>2020 Revised</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>
2002 Multipurpose LTGO Bond Fund	1,151	-	-	-	-	-	-	-	1,151
2003 Multipurpose LTGO Bond Fund	238	-	-	-	-	-	-	-	238
REET I Capital Fund	5,504	2,207	1,143	1,481	1,001	874	1,465	1,614	15,289
<b>Total:</b>	<b>6,893</b>	<b>2,207</b>	<b>1,143</b>	<b>1,481</b>	<b>1,001</b>	<b>874</b>	<b>1,465</b>	<b>1,614</b>	<b>16,678</b>

**O&M Impacts:** No expected impact on O&M costs.

<sup>1</sup>Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars