

# Seattle Center

Marshall Foster, Director

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<http://www.seattlecenter.com/>

## Department Overview

Seattle Center is home to cultural and educational organizations, sports teams, festivals, community programs (including cultural and community celebrations), and entertainment facilities. Millions of people visit the 74-acre Seattle Center campus annually. Consistently rated as one of the City's top attractions, Seattle Center is a premier urban park whose purpose is to create exceptional events, experiences, and environments that delight and inspire the human spirit and build a stronger community.

Since its creation in 1963, Seattle Center has nurtured artistry and creativity by providing a home for and technical assistance to a wide variety of arts and cultural organizations. These organizations play a critical role in the arts and cultural landscape of the region. Originally created for the World's Fair, the Coliseum, later called KeyArena, was operated by Seattle Center as a public assembly venue for sports and concert events. The new building, now Climate Pledge Arena, is hosting the NHL's newest franchise, the Kraken, as well as the WNBA's Seattle Storm, along with a variety of concerts, family shows, and other events.

Seattle Center is financed by a combination of tax dollars from the City's General Fund and revenue earned from commercial operations. Major sources of commercial revenues include facility rentals, parking fees, long-term leases to for-profit and non-profit organizations, sponsorships, concession sales, and monorail fares.

## Budget Snapshot

|                                  | 2024<br>Actuals   | 2025<br>Adopted   | 2026<br>Endorsed  | 2026<br>Proposed  |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Department Support</b>        |                   |                   |                   |                   |
| General Fund Support             | 17,799,251        | 17,263,345        | 18,253,098        | 17,583,310        |
| Other Funding - Operating        | 36,382,566        | 38,412,748        | 39,972,302        | 41,469,962        |
| <b>Total Operations</b>          | <b>54,181,817</b> | <b>55,676,093</b> | <b>58,225,400</b> | <b>59,053,272</b> |
| <b>Capital Support</b>           |                   |                   |                   |                   |
| General Fund Support             | (111)             | -                 | -                 | 310,000           |
| Other Funding - Capital          | 8,500,546         | 16,756,541        | 10,025,510        | 38,032,213        |
| <b>Total Capital</b>             | <b>8,500,435</b>  | <b>16,756,541</b> | <b>10,025,510</b> | <b>38,342,213</b> |
| <b>Total Appropriations</b>      | <b>62,682,252</b> | <b>72,432,634</b> | <b>68,250,909</b> | <b>97,395,485</b> |
| <br>Full-Time Equivalents Total* | <br>248.93        | <br>257.93        | <br>257.93        | <br>259.93        |

*\* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

## Seattle Center

### Budget Overview

The City's 2026 Proposed Budget maintains core services for Seattle Center. The budget includes increases for critical infrastructure improvements, including replacement and installation of pedestrian safety bollards, and refurbishment of fiber optics for the campus fire alarm system. The budget also includes investments in security and gardening staff for Waterfront Park, the vast 20-acre open space public park extending from Pioneer Square to Pier 62, which fully opened in September 2025, and for which Seattle Center serves as the lead department providing operations and maintenance.

The General Fund revenue forecast for the City's 2026 Proposed Budget is insufficient to cover all anticipated Citywide costs. General Fund reductions were identified to mitigate this shortfall. To preserve critical City services due to the General Fund deficit, Seattle Center is using its operating fund to cover some costs on a one-time basis that had been funded with the General Fund. Seattle Center may see a modest rise in revenue due to hosting the official Fan Celebration of the 2026 World Cup in mid-June to early July.

## Seattle Center

### Incremental Budget Changes

#### Seattle Center

|  | 2026<br>Budget      | FTE           |
|--|---------------------|---------------|
| <b>Total 2026 Endorsed Budget</b>                        | <b>68,250,909</b>   | <b>257.93</b> |
| <b>Baseline</b>  |                     |               |
| Add One-Time Waterfront Support                          | 1,650,031           | -             |
| Citywide Adjustments for Standard Cost Changes           | 130,616             | -             |
| <b>Proposed Operating</b>                                |                     |               |
| Use Operating Fund for One-Time General Fund Payment     | (500,000)           | -             |
| <b>Proposed Capital</b>                                  |                     |               |
| Increase Budget for Pedestrian Safety Bollards           | 1,577,000           | -             |
| Replace Fiberoptics for Fire Alarm System                | 310,000             | -             |
| Municipal Energy Efficiency Program Adjustments for 2026 | (195,000)           | -             |
| <b>Proposed Technical</b>                                |                     |               |
| Ongoing Changes from Current Year Legislation            | -                   | 2.00          |
| Update Memorial Stadium Debt Service                     | (625,297)           | -             |
| Bargained Annual Wage Adjustment to Base Budget          | (482,149)           | -             |
| SCERS Retirement Contribution Rate Reduction             | (28,029)            | -             |
| Align Waterfront Budget to Park District Spending Plan   | 57,403              | -             |
| Update Memorial Stadium to Spending Plan                 | 27,250,000          | -             |
| REET Allocation Adjustment                               | -                   | -             |
| Fund Balancing   | -                   | -             |
| <b>Total Incremental Changes</b>                         | <b>\$29,144,575</b> | <b>2.00</b>   |
| <b>Total 2026 Proposed Budget</b>                        | <b>\$97,395,485</b> | <b>259.93</b> |

### Description of Incremental Budget Changes

#### Baseline

#### Add One-Time Waterfront Support

Expenditures \$1,650,031

This item increases one-time budget authority for Seattle Center's operation and maintenance costs for its management of Waterfront Park, supporting public safety, gardener and laborer personnel. Funding is from underspent budget from 2024 in the Seattle Park District Fund for Waterfront operations. This increase is needed due to higher than anticipated costs for operations and maintenance of the Waterfront Park.

# Seattle Center

## Citywide Adjustments for Standard Cost Changes

Expenditures \$130,616

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare and other central cost factors. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

## Proposed Operating

### Use Operating Fund for One-Time General Fund Payment

Expenditures \$(500,000)

This item shifts \$500,000 in expenses from Seattle Center's operating fund to the General Fund on a one-time basis. The General Fund revenue forecast for the City's 2026 Proposed Budget is insufficient to cover all anticipated Citywide costs. Other available resources, including the use of one-time fund balance, were identified to mitigate this shortfall.

## Proposed Capital

### Increase Budget for Pedestrian Safety Bollards

Expenditures \$1,577,000

In 2025, Seattle Center received \$914,000 to replace aging removable vehicle barriers and install new ones in critical areas on campus in preparation for the 2026 World Cup events to safeguard pedestrian safety. This item provides one-time funding in Real Estate Excise Tax I funds in 2026 and 2027 for further barrier replacement and installation in four additional areas on campus; without these resources, the department would need to rent and deploy temporary barriers for high-attendance events at a higher longer-term cost to the city.

### Replace Fiberoptics for Fire Alarm System

Expenditures \$310,000

Seattle Center's campus fire alarm system has experienced reliability issues owing to the over-complexity of its fiberoptics communications loop. The fiber design relies on a chained, multi-connector loop through 19 nodes and multiple patch panels, which has made the system highly vulnerable to failure and necessitating temporary firewatch staffing. This item provides one-time funding to replace the existing system with a simplified and isolated communication path, which will result in significantly increased system reliability and reduced maintenance costs.

### Municipal Energy Efficiency Program Adjustments for 2026

Expenditures \$(195,000)

This item transfers appropriation in Seattle Center for the Municipal Energy Efficiency Program (MEEP) in Real Estate Excise Tax (REET) I to Finance and Administrative Services (FAS). In 2026, a total of \$1.5 million in REET I and \$146,473 in General Fund will support MEEP, a program for energy upgrades in municipal buildings coordinated by the Office of Sustainability and Environment. This transfer from Seattle Center, as programmed in the 2026 Endorsed Budget, to FAS is in alignment with programmatic updates to scheduled upgrades; the transfer does not result in programmatic changes to Seattle Center's MEEP project.

# Seattle Center

## Proposed Technical

### **Ongoing Changes from Current Year Legislation**

Position Allocation 2.00

This change includes ongoing budget and/or position changes resulting from current year legislation in 2025, including the Year End Supplemental Ordinance.

### **Update Memorial Stadium Debt Service**

Expenditures \$(625,297)

This technical item updates debt service for the Memorial Stadium Redevelopment Project to match the updated issuance for LTGO bonds. Per the 2026-2031 CIP, issuance for Memorial Stadium's LTGO bonds has been moved from 2026 to 2027.

### **Bargained Annual Wage Adjustment to Base Budget**

Expenditures \$(482,149)

This centrally administered change adjusts base budget appropriations to reflect the proper Annual Wage Increase (AWI) increment for 2026, as outlined in the agreements between the City and the Coalition of City Unions for personnel costs. AWI increments are determined based on the average change in the local Consumer Price Index (CPI). This change represents a true-up between the forecasted CPI assumption included in the Endorsed Budget and the actual CPI data.

### **SCERS Retirement Contribution Rate Reduction**

Expenditures \$(28,029)

The City's employee retirement system, the Seattle City Employees Retirement System (SCERS) is a defined benefit pension program funded by a combination of salary-based employer (i.e., the City) and employee contributions, and investment earnings. Based on the updated actuarial valuation for 2025, this item reduces the employer contribution rate from the endorsed rate of 15.17% to the SCERS minimum actuarial required rate of 15.06%.

### **Align Waterfront Budget to Park District Spending Plan**

Expenditures \$57,403

This technical item aligns the Waterfront Budget for operations, maintenance and public safety at the Waterfront with the Cycle 2 Metropolitan Park District Spending Plan.

### **Update Memorial Stadium to Spending Plan**

Expenditures \$27,250,000

This item updates appropriations for the Memorial Stadium redevelopment project by shifting budget of \$27.25 million from 2027 to 2026 to reflect when most construction costs will be incurred. In 2025 and 2026, expenses are backed by an interfund loan. The loan will be repaid through a taxable bond issuance in 2027. The total cost of the project in the City's Capital Improvement Program (CIP) has been updated to \$45.765 million to reflect a grant of \$395,000 from the State of Washington Department of Commerce and interest costs on the interfund loan. The Memorial Stadium project also received funding from Seattle Public Schools through the Buildings, Technology, and Academics/Athletics Capital Levy V, and from private fundraising through One Roof. For more information, see Proposed 2026-2031 CIP.

## Seattle Center

### REET Allocation Adjustment

|              |   |
|--------------|---|
| Expenditures | - |
|--------------|---|

This is a technical adjustment for Real Estate Excise Tax (REET) budget authority for the Seattle Center's General Site Improvements capital project over multiple outyears. Work under General Site Improvements may include, but is not limited to, installation of security bollards, lighting upgrades, sealing of building exteriors, technology upgrades, renovation of site amenities, and more. For additional information, see Proposed 2026-2031 Capital Improvement Program.

### Fund Balancing

|          |             |
|----------|-------------|
| Revenues | \$(405,453) |
|----------|-------------|

This is a technical item to record a fund balancing entry for the Seattle Center Fund and McCaw Hall Fund, which are primarily managed by this department.

## Seattle Center

### Expenditure Overview

|  | 2024<br>Actuals   | 2025<br>Adopted   | 2026<br>Endorsed  | 2026<br>Proposed  |
|--|-------------------|-------------------|-------------------|-------------------|
| <b>Appropriations</b>  |                   |                   |                   |                   |
| <b>CEN - BC-SC-S0303 - McCaw Hall Capital Reserve</b>        |                   |                   |                   |                   |
| 34070 - McCaw Hall Capital Reserve                           | 192,867           | 691,000           | 691,000           | 691,000           |
| <b>Total for BSL: BC-SC-S0303</b>                            | <b>192,867</b>    | <b>691,000</b>    | <b>691,000</b>    | <b>691,000</b>    |
| <b>CEN - BC-SC-S03P01 - Building and Campus Improvements</b> |                   |                   |                   |                   |
| 00100 - General Fund   | (111)             | -                 | -                 | 310,000           |
| 00164 - Unrestricted Cumulative Reserve Fund                 | 56,544            | 50,000            | 50,000            | 50,000            |
| 11410 - Seattle Center Fund                                  | 237,398           | -                 | -                 | -                 |
| 14500 - Payroll Expense Tax                                  | -                 | 195,000           | -                 | -                 |
| 30010 - REET I Capital Fund                                  | 7,458,354         | 5,292,000         | 7,882,297         | 8,834,000         |
| 30020 - REET II Capital Fund                                 | -                 | -                 | 195,000           | -                 |
| 37410 - 2026 LTGO Bond Fund B                                | -                 | 9,000,000         | -                 | -                 |
| 37510 - 2027 LTGO Bond Fund B                                | -                 | -                 | -                 | 27,250,000        |
| <b>Total for BSL: BC-SC-S03P01</b>                           | <b>7,752,185</b>  | <b>14,537,000</b> | <b>8,127,297</b>  | <b>36,444,000</b> |
| <b>CEN - BC-SC-S9403 - Monorail Rehabilitation</b>           |                   |                   |                   |                   |
| 11410 - Seattle Center Fund                                  | 555,384           | 1,178,541         | 1,207,213         | 1,207,213         |
| 14500 - Payroll Expense Tax                                  | -                 | 350,000           | -                 | -                 |
| <b>Total for BSL: BC-SC-S9403</b>                            | <b>555,384</b>    | <b>1,528,541</b>  | <b>1,207,213</b>  | <b>1,207,213</b>  |
| <b>CEN - BO-SC-60000 - Campus</b>                            |                   |                   |                   |                   |
| 00100 - General Fund   | 8,964,705         | 8,720,329         | 9,116,192         | 8,994,747         |
| 11410 - Seattle Center Fund                                  | 20,488,087        | 23,978,110        | 24,796,467        | 24,625,041        |
| 12400 - Arts and Culture Fund                                | -                 | -                 | -                 | -                 |
| 14500 - Payroll Expense Tax                                  | 150,000           | 491,308           | 504,366           | 504,155           |
| <b>Total for BSL: BO-SC-60000</b>                            | <b>29,602,792</b> | <b>33,189,747</b> | <b>34,417,025</b> | <b>34,123,943</b> |
| <b>CEN - BO-SC-61000 - Waterfront</b>                        |                   |                   |                   |                   |
| 00100 - General Fund   | 100,000           | -                 | -                 | -                 |
| 11410 - Seattle Center Fund                                  | 783,109           | 1,000,000         | 1,000,000         | 989,010           |
| 19710 - Seattle Park District Fund                           | 3,761,858         | 5,717,833         | 5,946,547         | 7,596,578         |
| <b>Total for BSL: BO-SC-61000</b>                            | <b>4,644,967</b>  | <b>6,717,833</b>  | <b>6,946,547</b>  | <b>8,585,588</b>  |
| <b>CEN - BO-SC-65000 - McCaw Hall</b>                        |                   |                   |                   |                   |
| 00100 - General Fund   | 799,817           | 831,810           | 865,082           | 856,680           |
| 11430 - Seattle Center McCaw Hall Fund                       | 6,009,241         | 5,484,036         | 5,875,634         | 5,797,887         |
| 30010 - REET I Capital Fund                                  | 337,000           | 337,000           | 337,000           | 337,000           |
| <b>Total for BSL: BO-SC-65000</b>                            | <b>7,146,058</b>  | <b>6,652,846</b>  | <b>7,077,716</b>  | <b>6,991,567</b>  |

## Seattle Center

### CEN - BO-SC-69000 - Leadership and Administration

|  |                   |                   |                   |                   |
|--|-------------------|-------------------|-------------------|-------------------|
| 00100 - General Fund                           | 7,934,729         | 7,711,207         | 8,271,824         | 7,731,883         |
| 11410 - Seattle Center Fund                    | 4,853,271         | 1,404,460         | 1,512,288         | 1,620,292         |
| <b>Total for BSL: BO-SC-69000</b>              | <b>12,787,999</b> | <b>9,115,667</b>  | <b>9,784,112</b>  | <b>9,352,174</b>  |
| <b>Department Total</b>                        | <b>62,682,252</b> | <b>72,432,634</b> | <b>68,250,909</b> | <b>97,395,485</b> |
| <b>Department Full-Time Equivalents Total*</b> | <b>248.93</b>     | <b>257.93</b>     | <b>257.93</b>     | <b>259.93</b>     |

*\* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

### Budget Summary by Fund Seattle Center

|  | <b>2024<br/>Actuals</b> | <b>2025<br/>Adopted</b> | <b>2026<br/>Endorsed</b> | <b>2026<br/>Proposed</b> |
|--|-------------------------|-------------------------|--------------------------|--------------------------|
| 00100 - General Fund                         | 17,799,140              | 17,263,345              | 18,253,098               | 17,893,310               |
| 00164 - Unrestricted Cumulative Reserve Fund | 56,544                  | 50,000                  | 50,000                   | 50,000                   |
| 11410 - Seattle Center Fund                  | 26,917,248              | 27,561,111              | 28,515,967               | 28,441,555               |
| 11430 - Seattle Center McCaw Hall Fund       | 6,009,241               | 5,484,036               | 5,875,634                | 5,797,887                |
| 14500 - Payroll Expense Tax                  | 150,000                 | 1,036,308               | 504,366                  | 504,155                  |
| 19710 - Seattle Park District Fund           | 3,761,858               | 5,717,833               | 5,946,547                | 7,596,578                |
| 30010 - REET I Capital Fund                  | 7,795,354               | 5,629,000               | 8,219,297                | 9,171,000                |
| 30020 - REET II Capital Fund                 | -                       | -                       | 195,000                  | -                        |
| 34070 - McCaw Hall Capital Reserve           | 192,867                 | 691,000                 | 691,000                  | 691,000                  |
| 37410 - 2026 LTGO Bond Fund B                | -                       | 9,000,000               | -                        | -                        |
| 37510 - 2027 LTGO Bond Fund B                | -                       | -                       | -                        | 27,250,000               |
| <b>Budget Totals for CEN</b>                 | <b>62,682,252</b>       | <b>72,432,634</b>       | <b>68,250,909</b>        | <b>97,395,485</b>        |



# Seattle Center

## Revenue Overview

### 2026 Estimated Revenues

| Account Code  | Account Name                    | 2024 Actuals      | 2025 Adopted      | 2026 Endorsed     | 2026 Proposed     |
|---|---------------------------------|-------------------|-------------------|-------------------|-------------------|
| 360900  | Miscellaneous Revs-Other Rev    | (19,021)          | -                 | -                 | -                 |
| <b>Total Revenues for: 00100 - General Fund</b>                         |                                 | <b>(19,021)</b>   | <b>-</b>          | <b>-</b>          | <b>-</b>          |
| 331110  | Direct Fed Grants               | (19,365)          | -                 | -                 | -                 |
| <b>Total Revenues for: 00164 - Unrestricted Cumulative Reserve Fund</b> |                                 | <b>(19,365)</b>   | <b>-</b>          | <b>-</b>          | <b>-</b>          |
| 331110  | Direct Fed Grants               | 96,213            | -                 | -                 | -                 |
| 333110  | Ind Fed Grants                  | 118,435           | -                 | -                 | -                 |
| 334010  | State Grants                    | 431,712           | -                 | -                 | -                 |
| 337080  | Other Private Contrib & Dons    | 938,819           | 1,000,000         | 1,000,000         | 1,000,000         |
| 341150  | Private Reimbursements          | 16,540            | -                 | -                 | -                 |
| 341190  | Personnel Service Fees          | 3,813,349         | 1,899,684         | 1,922,351         | 1,922,351         |
| 344050  | Transit Charges-Monorail        | 59,329            | 65,000            | 65,000            | 65,000            |
| 344900  | Transportation-Other Rev        | 648,103           | 646,635           | 646,179           | 646,179           |
| 347900  | Culture And Rec-Other Rev       | -                 | 1,034,678         | 1,056,912         | 1,056,912         |
| 360020  | Inv Earn-Residual Cash          | -                 | 70,000            | 70,000            | 70,000            |
| 360130  | Interest On Contracts/Notes Re  | 20                | -                 | -                 | -                 |
| 360220  | Interest Earned On Delinquent A | 30,966            | -                 | -                 | -                 |
| 360250  | Other Equip/Vehicle Rentals     | 266,762           | 155,000           | 155,000           | 155,000           |
| 360260  | Lease revenue GASB87            | 7,551,356         | -                 | -                 | -                 |
| 360265  | Public Benefit Contra           | (1,425,133)       | -                 | -                 | -                 |
| 360267  | PPP Revenue- Variable Budg      | (6,623)           | -                 | -                 | -                 |
| 360290  | Parking Fees                    | 8,557,335         | 8,597,609         | 9,050,113         | 9,050,113         |
| 360300  | St Space Facilities Rentals     | 936,366           | 2,058,745         | 2,199,532         | 2,199,532         |
| 360310  | Lt Space/Facilities Leases      | 1,236,918         | 6,596,363         | 6,706,167         | 6,706,167         |
| 360340  | Concession Proceeds             | 817,771           | 2,472,225         | 2,586,900         | 2,586,900         |
| 360360  | Sponsorship And Royalties       | 1,131,303         | 568,406           | 587,775           | 587,775           |
| 360380  | Sale Of Junk Or Salvage         | 1,408             | -                 | -                 | -                 |
| 360900  | Miscellaneous Revs-Other Rev    | 1,465,335         | 893,200           | 893,200           | 893,200           |
| 374030  | Capital Contr-Fed Dir Grants    | -                 | 942,833           | 965,770           | 965,770           |
| 379020  | Capital Contributions           | -                 | 235,708           | 241,443           | 241,443           |
| 397010  | Operating Transfers In          | 274,446           | 591,827           | 622,919           | 622,919           |
| 397200  | Interfund Revenue               | 6,787             | -                 | -                 | -                 |
| <b>Total Revenues for: 11410 - Seattle Center Fund</b>                  |                                 | <b>26,967,518</b> | <b>27,827,913</b> | <b>28,769,261</b> | <b>28,769,261</b> |

## Seattle Center

|   |                                     |                   |                     |                   |                   |
|---|-------------------------------------|-------------------|---------------------|-------------------|-------------------|
| 400000  | Use of/Contribution to Fund Balance | -                 | (266,802)           | (253,293)         | (327,706)         |
| <b>Total Resources for:11410 - Seattle Center Fund</b>            |                                     | <b>26,967,518</b> | <b>27,561,111</b>   | <b>28,515,967</b> | <b>28,441,555</b> |
| 341190  | Personnel Service Fees              | 2,560,123         | 2,283,762           | 2,573,622         | 2,573,622         |
| 347900  | Culture And Rec-Other Rev           | -                 | 10,941              | 101,097           | 101,097           |
| 360020  | Inv Earn-Residual Cash              | 64,698            | 47,500              | 50,000            | 50,000            |
| 360220  | Interest Earned On Delinquent A     | 108               | -                   | -                 | -                 |
| 360250  | Other Equip/Vehicle Rentals         | 99,896            | 80,000              | 80,000            | 80,000            |
| 360300  | St Space Facilities Rentals         | 1,691,661         | 2,190,808           | 2,201,490         | 2,201,490         |
| 360340  | Concession Proceeds                 | 836,810           | 821,025             | 819,425           | 819,425           |
| 360360  | Sponsorship And Royalties           | -                 | 50,000              | 50,000            | 50,000            |
| <b>Total Revenues for: 11430 - Seattle Center McCaw Hall Fund</b> |                                     | <b>5,253,296</b>  | <b>5,484,036</b>    | <b>5,875,634</b>  | <b>5,875,634</b>  |
| 400000  | Use of/Contribution to Fund Balance | -                 | -                   | -                 | (77,747)          |
| <b>Total Resources for:11430 - Seattle Center McCaw Hall Fund</b> |                                     | <b>5,253,296</b>  | <b>5,484,036</b>    | <b>5,875,634</b>  | <b>5,797,887</b>  |
| 360900  | Miscellaneous Revs-Other Rev        | 132,382           | -                   | -                 | -                 |
| <b>Total Revenues for: 30010 - REET I Capital Fund</b>            |                                     | <b>132,382</b>    | <b>-</b>            | <b>-</b>          | <b>-</b>          |
| 360020  | Inv Earn-Residual Cash              | -                 | 17,000              | 17,000            | 17,000            |
| 379020  | Capital Contributions               | 200,000           | 337,000             | 337,000           | 337,000           |
| 397010  | Operating Transfers In              | 337,000           | 337,000             | 337,000           | 337,000           |
| <b>Total Revenues for: 34070 - McCaw Hall Capital Reserve</b>     |                                     | <b>537,000</b>    | <b>691,000</b>      | <b>691,000</b>    | <b>691,000</b>    |
| 391010  | G.O.Bond Proceeds                   | -                 | (10,000,000)        | -                 | -                 |
| <b>Total Revenues for: 37310 - 2025 LTGO Taxable Bond Fund</b>    |                                     | <b>-</b>          | <b>(10,000,000)</b> | <b>-</b>          | <b>-</b>          |
| <b>Total CEN Resources</b>  |                                     | <b>32,851,810</b> | <b>23,736,147</b>   | <b>35,082,602</b> | <b>34,930,442</b> |

## Seattle Center

### Appropriations by Budget Summary Level and Program

#### **CEN - BC-SC-S0303 - McCaw Hall Capital Reserve**

The purpose of the McCaw Hall Capital Reserve Fund Budget Summary Level is to maintain and enhance the McCaw Hall facility.

| <b>Program Expenditures</b>   | <b>2024<br/>Actuals</b> | <b>2025<br/>Adopted</b> | <b>2026<br/>Endorsed</b> | <b>2026<br/>Proposed</b> |
|-------------------------------|-------------------------|-------------------------|--------------------------|--------------------------|
| McCaw Hall Asset Preservation | 192,867                 | 691,000                 | 691,000                  | 691,000                  |
| <b>Total</b>                  | <b>192,867</b>          | <b>691,000</b>          | <b>691,000</b>           | <b>691,000</b>           |
| Full-time Equivalents Total*  | 0.38                    | 0.38                    | 0.38                     | 0.38                     |

*\*FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

#### **CEN - BC-SC-S03P01 - Building and Campus Improvements**

The purpose of the Building and Campus Improvements Budget Summary Level is to provide for improvements throughout the Seattle Center campus, including buildings and building systems, open spaces, public gathering places, utility infrastructure, and long-range planning.

| <b>Program Expenditures</b>    | <b>2024<br/>Actuals</b> | <b>2025<br/>Adopted</b> | <b>2026<br/>Endorsed</b> | <b>2026<br/>Proposed</b> |
|--------------------------------|-------------------------|-------------------------|--------------------------|--------------------------|
| Armory Rehabilitation          | 1,088,277               | 450,000                 | 1,600,000                | 1,600,000                |
| Campuswide Improvements and Re | 4,641,408               | 11,150,000              | 3,155,297                | 31,357,000               |
| Facility Infrastructure Renova | 495,954                 | 1,600,000               | 349,703                  | 349,703                  |
| Parking Repairs & Improvements | 359,338                 | 150,000                 | 587,000                  | 587,000                  |
| Public Gathering Space Improve | 91,121                  | 200,000                 | 626,297                  | 626,297                  |
| Utility Infrstr MP and Repairs | 1,076,086               | 987,000                 | 1,809,000                | 1,924,000                |
| <b>Total</b>                   | <b>7,752,185</b>        | <b>14,537,000</b>       | <b>8,127,297</b>         | <b>36,444,000</b>        |
| Full-time Equivalents Total*   | 7.26                    | 7.26                    | 7.26                     | 7.26                     |

*\*FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

*The following information summarizes the programs in Building and Campus Improvements Budget Summary Level:*

#### **Armory Rehabilitation**

The purpose of the Armory Rehabilitation Program is to provide for renovation, repairs and improvements to the Seattle Center Armory facility.

| <b>Expenditures/FTE</b> | <b>2024<br/>Actuals</b> | <b>2025<br/>Adopted</b> | <b>2026<br/>Endorsed</b> | <b>2026<br/>Proposed</b> |
|-------------------------|-------------------------|-------------------------|--------------------------|--------------------------|
| Armory Rehabilitation   | 1,088,277               | 450,000                 | 1,600,000                | 1,600,000                |

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|                             |      |      |      |      |
|-----------------------------|------|------|------|------|
| Full Time Equivalents Total | 0.57 | 0.57 | 0.57 | 0.57 |
|-----------------------------|------|------|------|------|

### Campuswide Improvements and Repairs

The purpose of the Campuswide Improvements and Repairs Program is to provide for improvements and repairs throughout the Seattle Center campus, including open spaces, public artworks, signage, campus access for those with disabilities, and long-range planning.

|                                | 2024<br>Actuals | 2025<br>Adopted | 2026<br>Endorsed | 2026<br>Proposed |
|--------------------------------|-----------------|-----------------|------------------|------------------|
| <b>Expenditures/FTE</b>        |                 |                 |                  |                  |
| Campuswide Improvements and Re | 4,641,408       | 11,150,000      | 3,155,297        | 31,357,000       |
| Full Time Equivalents Total    | 4.20            | 4.20            | 4.20             | 4.20             |

### Facility Infrastructure Renovation and Repair

The purpose of the Facility Infrastructure Renovation and Repair Program is to provide for roof and building envelope renovation and replacement, structural and seismic evaluations and upgrades, and other building infrastructure improvements throughout the campus.

|                                | 2024<br>Actuals | 2025<br>Adopted | 2026<br>Endorsed | 2026<br>Proposed |
|--------------------------------|-----------------|-----------------|------------------|------------------|
| <b>Expenditures/FTE</b>        |                 |                 |                  |                  |
| Facility Infrastructure Renova | 495,954         | 1,600,000       | 349,703          | 349,703          |
| Full Time Equivalents Total    | 0.48            | 0.48            | 0.48             | 0.48             |

### Parking Repairs & Improvements

The purpose of the Parking Repairs and Improvements Program is to provide for repairs and improvements to Seattle Center parking facilities.

|                                | 2024<br>Actuals | 2025<br>Adopted | 2026<br>Endorsed | 2026<br>Proposed |
|--------------------------------|-----------------|-----------------|------------------|------------------|
| <b>Expenditures/FTE</b>        |                 |                 |                  |                  |
| Parking Repairs & Improvements | 359,338         | 150,000         | 587,000          | 587,000          |
| Full Time Equivalents Total    | 0.38            | 0.38            | 0.38             | 0.38             |

### Public Gathering Space Improvements

The purpose of the Public Gathering Space Improvements Program is to provide for major maintenance and improvements to meeting rooms, exhibition spaces, public assembly and performance spaces, and indoor and outdoor gathering spaces throughout the Seattle Center campus.

|                                | 2024<br>Actuals | 2025<br>Adopted | 2026<br>Endorsed | 2026<br>Proposed |
|--------------------------------|-----------------|-----------------|------------------|------------------|
| <b>Expenditures/FTE</b>        |                 |                 |                  |                  |
| Public Gathering Space Improve | 91,121          | 200,000         | 626,297          | 626,297          |
| Full Time Equivalents Total    | 0.96            | 0.96            | 0.96             | 0.96             |

### Utility Infrastructure MP and Repairs

The purpose of the Utility Infrastructure Master Plan and Repairs Program is to provide for renovation, repair, replacement, and energy efficiency improvements to utility infrastructure on the Seattle Center campus, including

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heating and cooling systems, sewer lines, electrical equipment, communications lines, fire alarms and other systems.

|                                | 2024      | 2025    | 2026      | 2026      |
|--------------------------------|-----------|---------|-----------|-----------|
| Expenditures/FTE               | Actuals   | Adopted | Endorsed  | Proposed  |
| Utility Infrstr MP and Repairs | 1,076,086 | 987,000 | 1,809,000 | 1,924,000 |
| Full Time Equivalents Total    | 0.67      | 0.67    | 0.67      | 0.67      |

### **CEN - BC-SC-S9403 - Monorail Rehabilitation**

The purpose of the Monorail Rehabilitation Budget Summary Level is to provide for the renovation and maintenance of the Seattle Center Monorail, including the two trains, the two stations, and the guideways that run in between.

| Program Expenditures         | 2024           | 2025             | 2026             | 2026             |
|------------------------------|----------------|------------------|------------------|------------------|
|                              | Actuals        | Adopted          | Endorsed         | Proposed         |
| Monorail Rehabilitation      | 555,384        | 1,528,541        | 1,207,213        | 1,207,213        |
| <b>Total</b>                 | <b>555,384</b> | <b>1,528,541</b> | <b>1,207,213</b> | <b>1,207,213</b> |
| Full-time Equivalents Total* | 0.96           | 0.96             | 0.96             | 0.96             |

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### **CEN - BO-SC-60000 - Campus**

The purpose of the Campus Budget Summary Level is to manage and operate Seattle Center's Campus events, grounds and facilities.

| Program Expenditures         | 2024              | 2025              | 2026              | 2026              |
|------------------------------|-------------------|-------------------|-------------------|-------------------|
|                              | Actuals           | Adopted           | Endorsed          | Proposed          |
| Access                       | 4,034,207         | 3,280,399         | 3,357,908         | 3,339,804         |
| Campus Grounds               | 16,806,405        | 21,071,148        | 21,851,577        | 21,666,345        |
| Commercial Events            | 3,357,539         | 2,620,446         | 2,730,013         | 2,709,031         |
| Community Programs           | 3,557,145         | 3,417,976         | 3,563,872         | 3,519,134         |
| Cultural Facilities          | 260,671           | 372,963           | 390,717           | 386,072           |
| Festivals                    | 1,586,825         | 2,426,816         | 2,522,938         | 2,503,557         |
| <b>Total</b>                 | <b>29,602,792</b> | <b>33,189,747</b> | <b>34,417,025</b> | <b>34,123,943</b> |
| Full-time Equivalents Total* | 170.08            | 171.08            | 171.08            | 171.08            |

*\*FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

*The following information summarizes the programs in Campus Budget Summary Level:*

#### **Access**

The purpose of the Access Program is to provide the services needed to assist visitors in coming to and traveling from the campus, while reducing congestion in adjoining neighborhoods. Program services include operating parking services, maintaining parking garages, managing the Seattle Center Monorail, and encouraging use of alternate

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modes of transportation.

|                             | 2024      | 2025      | 2026      | 2026      |
|-----------------------------|-----------|-----------|-----------|-----------|
| Expenditures/FTE            | Actuals   | Adopted   | Endorsed  | Proposed  |
| Access                      | 4,034,207 | 3,280,399 | 3,357,908 | 3,339,804 |
| Full Time Equivalents Total | 5.91      | 6.91      | 6.91      | 6.91      |

### Campus Grounds

The purpose of the Campus Grounds Program is to provide gathering spaces and open-air venues in the City's urban core. Program services include landscape maintenance, security patrols and lighting, litter and garbage removal, recycling operations, hard surface and site amenities maintenance, management of revenues associated with leasing spaces, and food service operations at the Armory.

|                             | 2024       | 2025       | 2026       | 2026       |
|-----------------------------|------------|------------|------------|------------|
| Expenditures/FTE            | Actuals    | Adopted    | Endorsed   | Proposed   |
| Campus Grounds              | 16,806,405 | 21,071,148 | 21,851,577 | 21,666,345 |
| Full Time Equivalents Total | 121.25     | 120.25     | 120.25     | 120.25     |

### Commercial Events

The purpose of the Commercial Events Program is to provide the spaces and services needed to accommodate and produce a wide variety of commercial events, both for profit and not for profit, and sponsored and produced by private and community promoters.

|                             | 2024      | 2025      | 2026      | 2026      |
|-----------------------------|-----------|-----------|-----------|-----------|
| Expenditures/FTE            | Actuals   | Adopted   | Endorsed  | Proposed  |
| Commercial Events           | 3,357,539 | 2,620,446 | 2,730,013 | 2,709,031 |
| Full Time Equivalents Total | 10.38     | 11.38     | 11.38     | 11.38     |

### Community Programs

The purpose of the Community Programs Program is to produce free and affordable programs that connect diverse cultures, create learning opportunities, honor community traditions, and nurture artistry, creativity, and engagement.

|                             | 2024      | 2025      | 2026      | 2026      |
|-----------------------------|-----------|-----------|-----------|-----------|
| Expenditures/FTE            | Actuals   | Adopted   | Endorsed  | Proposed  |
| Community Programs          | 3,557,145 | 3,417,976 | 3,563,872 | 3,519,134 |
| Full Time Equivalents Total | 16.13     | 16.13     | 16.13     | 16.13     |

### Cultural Facilities

The purpose of the Cultural Facilities Program is to provide spaces for performing arts and cultural organizations to exhibit, perform, entertain, and create learning opportunities for diverse local, national, and international audience.

|                     | 2024    | 2025    | 2026     | 2026     |
|---------------------|---------|---------|----------|----------|
| Expenditures/FTE    | Actuals | Adopted | Endorsed | Proposed |
| Cultural Facilities | 260,671 | 372,963 | 390,717  | 386,072  |

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|                             |      |      |      |      |
|-----------------------------|------|------|------|------|
| Full Time Equivalents Total | 3.38 | 3.38 | 3.38 | 3.38 |
|-----------------------------|------|------|------|------|

### Festivals

The purpose of the Festivals Program is to provide a place for the community to hold major festival celebrations.

|                             | 2024<br>Actuals | 2025<br>Adopted | 2026<br>Endorsed | 2026<br>Proposed |
|-----------------------------|-----------------|-----------------|------------------|------------------|
| <b>Expenditures/FTE</b>     |                 |                 |                  |                  |
| Festivals                   | 1,586,825       | 2,426,816       | 2,522,938        | 2,503,557        |
| Full Time Equivalents Total | 13.03           | 13.03           | 13.03            | 13.03            |

### **CEN - BO-SC-61000 - Waterfront**

The purpose of the Waterfront Budget Summary Level is to fund and track the annual operation and maintenance costs of the Seattle Waterfront.

| <b>Program Expenditures</b>  | 2024<br>Actuals  | 2025<br>Adopted  | 2026<br>Endorsed | 2026<br>Proposed |
|------------------------------|------------------|------------------|------------------|------------------|
| Waterfront O&M               | 4,644,967        | 6,717,833        | 6,946,547        | 8,585,588        |
| <b>Total</b>                 | <b>4,644,967</b> | <b>6,717,833</b> | <b>6,946,547</b> | <b>8,585,588</b> |
| Full-time Equivalents Total* | 32.50            | 40.50            | 40.50            | 42.50            |

*\*FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

### **CEN - BO-SC-65000 - McCaw Hall**

The purpose of the McCaw Hall Budget Summary Level is to operate and maintain McCaw Hall.

| <b>Program Expenditures</b>  | 2024<br>Actuals  | 2025<br>Adopted  | 2026<br>Endorsed | 2026<br>Proposed |
|------------------------------|------------------|------------------|------------------|------------------|
| McCaw Hall                   | 7,146,058        | 6,652,846        | 7,077,716        | 6,991,567        |
| <b>Total</b>                 | <b>7,146,058</b> | <b>6,652,846</b> | <b>7,077,716</b> | <b>6,991,567</b> |
| Full-time Equivalents Total* | 36.25            | 36.25            | 36.25            | 36.25            |

*\*FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

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### **CEN - BO-SC-69000 - Leadership and Administration**

The purpose of the Leadership & Administration Budget Summary Level is to provide executive, community, financial, human resource, technology and business support to the department.

| <b>Program Expenditures</b>   | <b>2024<br/>Actuals</b> | <b>2025<br/>Adopted</b> | <b>2026<br/>Endorsed</b> | <b>2026<br/>Proposed</b> |
|-------------------------------|-------------------------|-------------------------|--------------------------|--------------------------|
| CIP Indirect Costs            | 245,843                 | -                       | -                        | -                        |
| Citywide Indirect Costs       | 3,754,780               | 3,821,162               | 4,124,708                | 4,116,942                |
| Departmental Indirect Costs   | 9,982,088               | 10,365,463              | 10,841,208               | 10,329,590               |
| Divisional Indirect           | 588,283                 | (79,415)                | (105,948)                | (104,811)                |
| Employee Benefits             | (1,142,295)             | (4,188,114)             | (4,232,732)              | (4,156,543)              |
| Indirect Cost Recovery Offset | (640,700)               | (803,430)               | (843,125)                | (833,005)                |
| <b>Total</b>                  | <b>12,787,999</b>       | <b>9,115,667</b>        | <b>9,784,112</b>         | <b>9,352,174</b>         |
| Full-time Equivalents Total*  | 1.50                    | 1.50                    | 1.50                     | 1.50                     |

*\*FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

*The following information summarizes the programs in Leadership and Administration Budget Summary Level:*

#### **CIP Indirect Costs**

The purpose of the CIP Indirect Costs Program is to provide the management, oversight and support of Seattle Center's Capital Improvement Program.

| <b>Expenditures/FTE</b> | <b>2024<br/>Actuals</b> | <b>2025<br/>Adopted</b> | <b>2026<br/>Endorsed</b> | <b>2026<br/>Proposed</b> |
|-------------------------|-------------------------|-------------------------|--------------------------|--------------------------|
| CIP Indirect Costs      | 245,843                 | -                       | -                        | -                        |

#### **Citywide Indirect Costs**

The purpose of the Citywide Indirect Costs program is to fund internal services costs originating from outside of the department such as allocated costs from the Department of Finance and Administrative Services and Seattle Information Technology Department

| <b>Expenditures/FTE</b> | <b>2024<br/>Actuals</b> | <b>2025<br/>Adopted</b> | <b>2026<br/>Endorsed</b> | <b>2026<br/>Proposed</b> |
|-------------------------|-------------------------|-------------------------|--------------------------|--------------------------|
| Citywide Indirect Costs | 3,754,780               | 3,821,162               | 4,124,708                | 4,116,942                |

#### **Departmental Indirect Costs**

The purpose of the Departmental Indirect Costs program is to fund costs associated with management of the department. This includes financial, human resource, technology, and business support necessary to provide effective delivery of the Department's services.

| <b>Expenditures/FTE</b>     | <b>2024<br/>Actuals</b> | <b>2025<br/>Adopted</b> | <b>2026<br/>Endorsed</b> | <b>2026<br/>Proposed</b> |
|-----------------------------|-------------------------|-------------------------|--------------------------|--------------------------|
| Departmental Indirect Costs | 9,982,088               | 10,365,463              | 10,841,208               | 10,329,590               |



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|                             |      |      |      |      |
|-----------------------------|------|------|------|------|
| Full Time Equivalents Total | 1.50 | 1.50 | 1.50 | 1.50 |
|-----------------------------|------|------|------|------|

### Divisional Indirect

The purpose of the Divisional Indirect Costs Indirect program is to fund administrative costs generated by sub-departmental units, including the management and oversight of Seattle Center's maintenance operations which span multiple work units and budget programs.

|                         | 2024<br>Actuals | 2025<br>Adopted | 2026<br>Endorsed | 2026<br>Proposed |
|-------------------------|-----------------|-----------------|------------------|------------------|
| <b>Expenditures/FTE</b> |                 |                 |                  |                  |
| Divisional Indirect     | 588,283         | (79,415)        | (105,948)        | (104,811)        |

### Employee Benefits

The purpose of the Employee Benefits program is to fund salary and benefit costs associated with city provided leave benefits such as holiday pay, sick time, vacation time, executive leave or other leave benefits, including termination payouts for vacation and sick leave, health and dental insurance, workers compensation, and unemployment insurance contributions.

|                         | 2024<br>Actuals | 2025<br>Adopted | 2026<br>Endorsed | 2026<br>Proposed |
|-------------------------|-----------------|-----------------|------------------|------------------|
| <b>Expenditures/FTE</b> |                 |                 |                  |                  |
| Employee Benefits       | (1,142,295)     | (4,188,114)     | (4,232,732)      | (4,156,543)      |

### Indirect Cost Recovery Offset

The purpose of the Indirect Cost Recovery program is to recover costs associated with indirect programs within Leadership and Administrative BSL from the department's direct cost programs.

|                               | 2024<br>Actuals | 2025<br>Adopted | 2026<br>Endorsed | 2026<br>Proposed |
|-------------------------------|-----------------|-----------------|------------------|------------------|
| <b>Expenditures/FTE</b>       |                 |                 |                  |                  |
| Indirect Cost Recovery Offset | (640,700)       | (803,430)       | (843,125)        | (833,005)        |