

# Department of Parks and Recreation

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## Department Overview

The Department of Parks and Recreation (Parks) works with all residents to be good stewards of the environment, and to provide safe, welcoming opportunities to play, learn, contemplate, and build community. Parks manages a 6,200 acre park system of 465 parks with hundreds of athletic fields, tennis courts, and play areas, extensive natural areas, 120 miles of trails, and more than 25 miles of boulevards. The system comprises about 11% of the City's land area, and includes 26 community centers, eight indoor swimming pools, two outdoor (summer) swimming pools, three environmental education centers, two small craft centers, four golf courses, an outdoor stadium, specialty gardens, and much more. The Woodland Park Zoological Society operates the zoo with City financial support, and the Seattle Aquarium Society operates the City-owned Seattle Aquarium.

Department employees work hard to develop partnerships with park neighbors, volunteer groups, non-profit agencies, local businesses, and Seattle Public Schools to effectively respond to increasing requests for use of Seattle's park and recreation facilities. Perhaps the most significant partnership is with the Associated Recreation Council (ARC) which provides child care and recreation programs at Parks-owned facilities, including community centers and small craft centers. ARC, a non-profit organization, also supports and manages the recreation advisory councils. These advisory councils are made up of volunteer community members who advise Parks' staff on recreation programming at community centers and other facilities. This collaborative relationship with ARC enables the department to offer quality child care and a wide range of recreation programs to the public.

Parks' funding is a combination of tax dollars from the City's General Fund and revenue from a variety of other sources including user fees, rental charges and payments from capital funds for the time staff spend working on capital projects. Funding for new parks facilities has historically come from voter-approved levies, grants, and City real estate excise tax revenue. In 2008, Seattle voters approved the 2008 Parks and Green Spaces Levy, a six-year levy which provides \$145.5 million for improving and expanding the City's parks and green spaces. The 2008 Levy expires at the end of 2014.

In anticipation of the end of the 2008 Levy, Seattle voters approved the formation of a metropolitan park district in August of 2014. The Seattle Park District provides for a new taxing district and revenue source to fund increased parks and recreation services and capital projects. The first year of the park district represents a ramp up year, with full funding of all capital projects and new or expanded services starting in 2016.

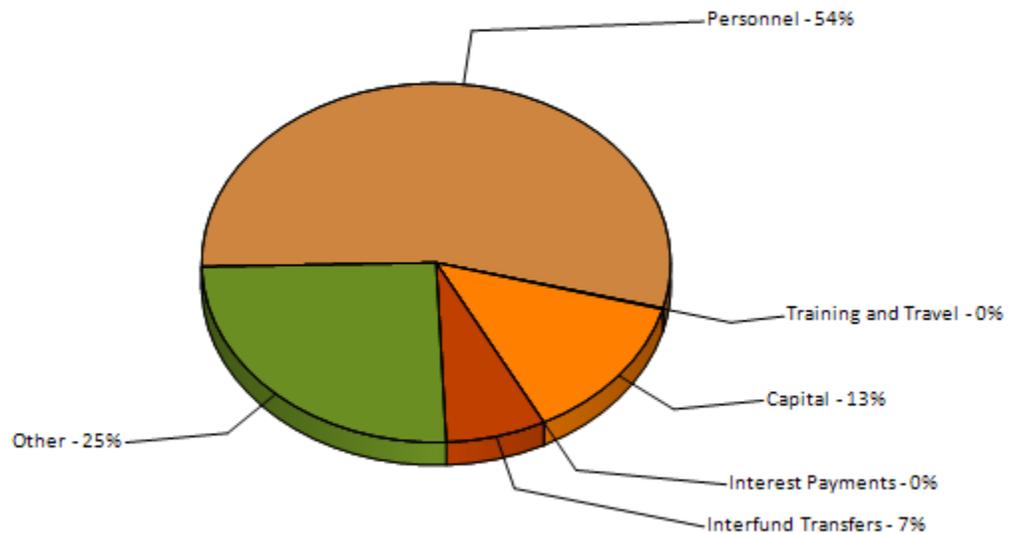
# Department of Parks and Recreation

## Budget Snapshot

Department Support	2013 Actual	2014 Adopted	2015 Proposed	2016 Proposed
General Fund Support	\$84,632,330	\$88,977,313	\$93,320,667	\$96,470,348
Other Funding - Operating	\$51,080,651	\$46,354,347	\$53,754,297	\$59,178,584
<b>Total Operations</b>	<b>\$135,712,981</b>	<b>\$135,331,660</b>	<b>\$147,074,964</b>	<b>\$155,648,932</b>
Other funding - Capital	\$61,280,057	\$37,026,000	\$21,061,000	\$61,179,000
<b>Total Appropriations</b>	<b>\$196,993,038</b>	<b>\$172,357,660</b>	<b>\$168,135,964</b>	<b>\$216,827,932</b>
Full-time Equivalent Total*	854.07	877.45	933.35	944.35

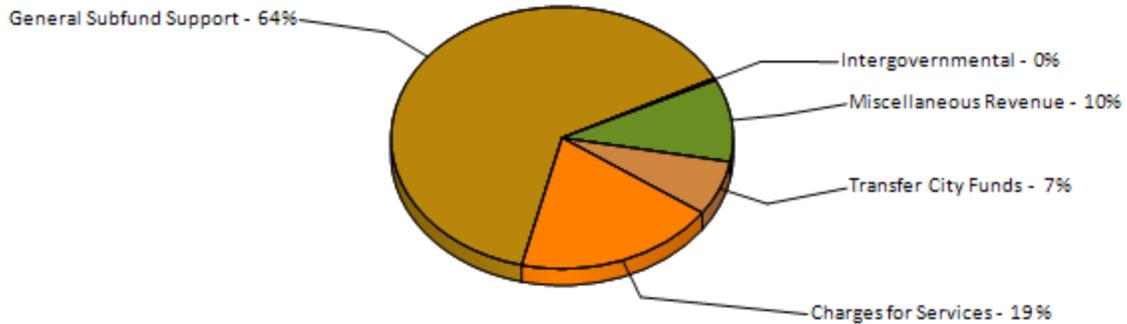
\* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

## 2015 Proposed Budget - Expenditure by Category



# Department of Parks and Recreation

## 2015 Proposed Budget - Revenue by Category



### Budget Overview

In August 2014, the voters of Seattle passed a ballot measure creating the Seattle Park District. The passage of the park district is the culmination of the Parks Legacy Plan project, led by the Parks Legacy Plan Citizens' Advisory Committee. State statute authorizes the park district to levy and impose various taxes and fees to generate revenues to maintain, operate and improve parks, community centers, pools, and other recreation facilities and programs. The goal of the park district is to provide long-term, stable funding to support recreation programming, parks projects and the critical needs for investment in major and ongoing maintenance.

The Seattle City Council, acting as the Park District Committee, will oversee the park district with input from a Citizens' Advisory Committee. The Department of Parks and Recreation will retain responsibility for the management and control of the City's recreation programs, public parks and green spaces, and will work cooperatively under an Interlocal agreement with the park district. Every six years a public process will determine the district's funding priorities for the following six years.

The park district's taxing authority does not begin until January 1, 2016. As a result, in 2015 park district programs will be funded through a \$10 million loan from the City. This 'bridge year' will be paid back by subsequent park district revenues. Beginning in 2016, the park district will collect \$48 million a year for Parks operations and capital projects. In addition, an interlocal agreement between the park district and the City ensures the City will maintain General Fund support for Parks at 2014 levels (adjusted for inflation). This interlocal agreement also includes a financial plan which outlines how the park district funds will be used over the next six years.

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## Seattle Park District Projects

The majority of Park's budget changes are programs funded by the new park district. Other changes are budget neutral or technical in nature. Park district highlights include:

Funding Major Maintenance Backlog, Asset Management and Preventative Maintenance - Parks has an estimated major maintenance backlog totaling \$267 million. The recent recession and accompanying cuts in City spending accentuated an existing maintenance shortfall. During the 2015 bridge year, Parks will begin to develop an automated asset management system to track and keep current on required maintenance projects. The proposed budget also adds \$800,000 for major maintenance. In 2016, when full funding is available, Parks will purchase the asset management system and will budget nearly \$17 million for major maintenance projects. This increased funding will allow Parks to start reducing the major maintenance backlog.

Currently, Parks lacks the funding to perform preventative maintenance. As a result, Parks can only react, performing maintenance when required by health and safety, legal mandates, vandalism or to prevent the loss of resources. The Park district will address this by adding 11.75 FTEs in the skilled trades to perform preventative maintenance on Parks facilities as part of a night maintenance team. This approach will minimize disruptions and closures of Parks facilities.

Increased Recreation Opportunities - In 2012, Parks implemented a new geographic-based (GEO) model which grouped community centers into geographic areas and determined the open hours each community center would have based on its location and relative popularity. Parks has been unable to fully staff the model with existing resources. The park district provides funds for Parks to fully staff the GEO model (at current operating hours) and add custodial, programming and front desk staff. In 2015, Parks will develop a Community Center Strategic Plan as a long-term strategy for community center use and availability.

The proposed budget also implements park district proposals to increase recreational opportunities for teens, older adults and people with disabilities. These increases will expand programs and improve resources.

The Urban Parks Partnership program will explore new ideas for activating, funding and using parks. The program will increase activation activities including concerts, buskers, art projects and Parks concierges. It will also explore models for public-private partnerships that may be able to leverage new funding sources (i.e. donations and grants) to improve programming and activation activities at downtown parks.

Oversight - The proposed budget also implements performance measurement and strategic management investments called for in the park district plan. These investments will make Parks more accountable and adaptable. In 2015, a consultant will be hired to help Parks identify best practices and opportunities for efficiencies as well as process, service and financial management improvements. The consultant will also help Parks set measurable performance indicators and goals.

# Department of Parks and Recreation

## Incremental Budget Changes

### Department of Parks and Recreation

	2015		2016	
	Budget	FTE	Budget	FTE
<b>Total 2014 Adopted Budget</b>	<b>\$ 135,331,660</b>	<b>877.45</b>	<b>\$ 135,331,660</b>	<b>877.45</b>
<b>Baseline Changes</b>				
Technical Reconciliation of FTEs	\$ 0	-0.50	\$ 0	-0.50
Citywide Adjustments for Standard Cost Changes	\$ 1,525,936	0.00	\$ 1,807,048	0.00
Adjustment for One-time Adds or Reductions	-\$ 256,000	0.00	-\$ 256,000	0.00
Supplemental Budget Changes	\$ 0	2.00	\$ 0	2.00
<b>Proposed Changes</b>				
Adjust Golf Appropriation to Reflect Projected Revenues	\$ 1,277,433	0.00	\$ 1,634,787	0.00
Out of School Time Program Funding	\$ 967,001	1.00	\$ 967,001	1.00
Convert Temporary Labor into Permanent Positions - Budget Neutral	\$ 7,236	5.89	\$ 7,235	5.89
Use of Fund Balance	\$ 0	0.00	\$ 0	0.00
Reserve Combined Sewer Outflow Revenue	\$ 0	0.00	\$ 0	0.00
Adjust Lifelong Learning Budget to Reflect Program Changes	-\$ 75,740	0.00	-\$ 75,740	0.00
Sprint Telecom Permit Revenue/Planning for Community Centers and Athletic Fields	\$ 150,000	0.00	\$ 0	0.00
Add Two Part-Time Event Schedulers	\$ 104,845	1.25	\$ 104,845	1.25
Add Planning & Development Staff	\$ 74,799	0.75	\$ 74,799	0.75
Create a New Regional Parks and Strategic Outreach Division	\$ 0	0.00	\$ 0	0.00
Combine two Part-time Positions into one Full-time Position	\$ 0	0.00	\$ 0	0.00
Use of Parks' Registration System (CLASS) by Office of Arts and Culture	\$ 20,000	0.00	\$ 20,000	0.00
Minimum Wage Adjustment	\$ 45,000	0.00	\$ 45,000	0.00
<b>Proposed Seattle Park District Programs</b>				
Add Funding for Performance Monitoring and Strategic Management	\$ 439,335	4.00	\$ 900,636	5.00
Fund Major Maintenance Backlog and Asset Management	\$ 1,492,510	5.45	\$ 1,640,012	5.45
Increase Preventive Maintenance	\$ 844,722	11.75	\$ 1,417,702	11.75
Increase Funding for Park Maintenance and Upkeep	\$ 1,439,432	17.56	\$ 1,678,854	17.56

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Increase Support to the Green Seattle Partnership	\$ 99,680	0.00	\$ 499,175	5.00
Add Two Park Rangers and Funding for Animal Control	\$ 30,000	0.00	\$ 243,248	2.00
Develop an Off Leash Area Strategic Plan	\$ 103,819	0.00	\$ 106,414	0.00
Increase Funding for Community Centers	\$ 1,301,689	12.25	\$ 1,335,482	12.25
Fund Outreach Efforts to Underserved Communities	\$ 130,105	0.00	\$ 471,639	1.00
Improve and Expand Teen Programs	\$ 135,587	1.00	\$ 141,848	1.00
Expand Recreation Services for Older Adults	\$ 262,000	2.00	\$ 268,550	2.00
Improve and Expand Programs for People with Disabilities	\$ 166,001	1.00	\$ 170,150	1.00
Fund the Get Moving Initiative	\$ 76,643	1.00	\$ 256,250	1.00
Invest in Connecting Parks to Greenways	\$ 0	0.00	\$ 118,744	1.00
Create Urban Parks Partnership	\$ 125,000	1.00	\$ 570,001	1.00
Aquarium Maintenance and Support	\$ 300,000	0.00	\$ 1,080,000	0.00
Increase Public Art in Parks	\$ 0	0.00	\$ 344,488	1.00
Upgrade the Recreation Registration System (CLASS)	\$ 0	0.00	\$ 307,500	0.00
Transition Year Funding Payback	\$ 0	0.00	\$ 1,487,592	0.00
<b>Proposed Technical Changes</b>				
Citywide Training and Travel Reallocation	-\$ 62,550	0.00	-\$ 62,550	0.00
Technical Adjustments	-\$ 701,739	-11.50	-\$ 701,740	-11.50
Final Citywide Adjustments for Standard Cost Changes	\$ 1,720,560	0.00	\$ 3,714,302	0.00
<b>Total Incremental Changes</b>	<b>\$ 11,743,304</b>	<b>55.90</b>	<b>\$ 20,317,272</b>	<b>66.90</b>
<b>2015 - 2016 Proposed Budget</b>	<b>\$ 147,074,964</b>	<b>933.35</b>	<b>\$ 155,648,932</b>	<b>944.35</b>

## Descriptions of Incremental Budget Changes

### Baseline Changes

#### Technical Reconciliation of FTEs/(-.50) FTE

This adjustment corrects a database error and reconciles the department's FTE count with its legal authority.

#### Citywide Adjustments for Standard Cost Changes - \$1,525,936

Citywide technical adjustments made in the "Baseline Phase" reflect changes due to inflation, central cost allocations, retirement, healthcare, workers' compensation, and unemployment costs. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

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## **Adjustment for One-time Adds or Reductions - (\$256,000)**

This item includes budget reductions in the 2015-16 Biennium for one-time salaries, equipment or expenses added in the 2014 Adopted Budget. It also includes the addition of funding for one-time budget reductions taken in 2014.

## **Supplemental Budget Changes/2.00 FTE**

This adjustment reflects changes made through supplemental budget legislation since the last adopted budget. Supplemental budget legislation is developed by the Executive and adopted by the City Council four times a year to provide for corrections to the adopted budget, unforeseen changes in circumstance, new funding opportunities or new policy priorities. These changes may include additions or reductions in appropriations and FTEs.

## **Proposed Changes**

### **Adjust Golf Appropriation to Reflect Projected Revenues - \$1,277,433**

Through supplemental budget legislation in 2014, the Mayor and City Council added \$2 million of debt financed capital funding to the Golf CIP. Those funds were used to finish the Jackson driving range, improve the Jefferson driving range and install a miniature golf course at West Seattle. The Jackson range will open by the end of 2014 and the Jefferson range is expected to open in early spring 2015. The West Seattle miniature golf course is scheduled for construction in the latter half of 2015. This adjustment reflects the expected revenue and expense revenues from the driving range projects of approximately \$1.2 million.

### **Out of School Time Program Funding - \$967,001/1.00 FTE**

Seattle Public Schools and Parks partner to provide Community Learning Centers and other programs to support academic achievement during the school year and decrease learning loss over the summer. The Out of School Time program leverages volunteer support to provide academic, enrichment and recreation opportunities during after-school hours and during the summer. The program will now include a school year program at South Shore K-8 with funding from the 2011 Families and Education Levy. In addition, a grant received by the Office of Superintendent of Public Instruction will fund a summer program at Washington Middle School and a school year program at Northgate Elementary.

### **Convert Temporary Labor into Permanent Positions - Budget Neutral - \$7,236/5.89 FTE**

This adjustment uses temporary position funding to expand or create a number of permanent positions, including:

- increase one radio dispatcher from half-time to full-time;
- increase two .75 gardeners to full-time;
- add one 0.5 cashier;
- add three 0.5 lifeguards;
- increase two rec attendants from .60 FTE to .80 FTE; and
- add one ground maintenance lead and one park maintenance aide in the central west district.

These changes will allow Parks to improve service delivery and ensure that Parks is complying with temporary labor policies.

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## **Use of Fund Balance**

The 2014 Adopted Budget included the use of \$1.9 million of Parks fund balance to reduce their General Fund support. The 2014 six-year financial plan planned for Parks to use an additional \$950,000 of fund balance in 2015. The 2015-2016 Proposed Budget uses the planned \$950,000 of fund balance in 2015 and restores General Fund support in full for 2016. This adjustment swaps Parks fund revenues with General Fund, so the change is reflected on the revenue side of the budget.

## **Reserve Combined Sewer Outflow Revenue**

In 2015, Seattle Public Utilities (SPU) will begin construction of a combined sewer outflow facility at Seward Park to reduce harmful wastewater overflow into Lake Washington. Ultimately, this facility will be completely underground, however Seward Park will be disrupted during construction. Parks will receive at least \$600,000 from SPU in permit fees for this use. The proposed budget reserves these funds for future costs related to Parks use of SPU properties. There is no current appropriation associated with this adjustment, the change can be seen on the revenue side of the proposed budget and reserved in the six-year financial plan.

## **Adjust Lifelong Learning Budget to Reflect Program Changes - (\$75,740)**

Parks has traditionally employed senior interns as temporary employees through the Senior Community Service Employment Program, a federal program funded through the State. In 2013, the Washington State Department of Social and Health Services audited Parks this Title V program. In reviewing the findings, Parks determined a better approach to meet the Title V program requirement was to partner with the YMCA to place their senior interns in assignments within the Seattle Parks and Recreation system. This adjustment reduces revenues and appropriations to align the budget with this change.

## **Sprint Telecom Permit Revenue/Planning for Community Centers and Athletic Fields - \$150,000**

In 2014, Parks finalized the renewal of an existing agreement with Sprint for the use of Parks' right of way under the Burke Gilman Trail for fiber optic cable. Parks' initial estimate, included in the 2014 Adopted Budget, was \$250,000. The final negotiated amount is \$400,000 annually. In 2015, the proposed budget adds \$150,000 to reflect this revenue. This increase in revenue will be used to develop a strategic plan for community centers and to update the Joint Athletic Field Development Plan (this is a plan developed jointly with the Seattle Public Schools).

## **Add Two Part-Time Event Schedulers - \$104,845/1.25 FTE**

Over the past several years, Parks has experienced an increase in demand for scheduled Parks facilities, including shelter-houses, athletic fields and boat houses. This addition of two part-time positions will ensure that Parks is able to provide timely customer service to groups and individuals wishing to rent Parks facilities. These positions are supported by existing revenues from scheduled facilities.

## **Add Planning & Development Staff - \$74,799/.75 FTE**

This adjustment adds a part-time research and evaluation assistant and increases a part-time manager to full time. These changes will address a shortage of management and technical support in the construction management unit which works on capital projects. These increases are backed by capital project revenues.

## **Create a New Regional Parks and Strategic Outreach Division**

The proposed budget creates a new budget control level (BCL) for the Regional Parks and Strategic Outreach Division. This new division, established in 2014, manages ongoing relationships with community groups, advocates and other parties interested in the development and operation of regional parks such as Magnuson, Discovery, Gas Works, Lincoln, Seward, Green Lake, Alki and Myrtle Edwards. The Policy and Leadership BCL

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transfers certain management, administrative and permitting functions to this BCL to better align services and resources.

## **Combine two Part-time Positions into one Full-time Position**

This adjustment eliminates two part-time custodial positions and creates one full-time utility laborer position. Combining these two half-time positions will make the position easier to fill and retain. The position will be shared by the tennis center and the horticulture headquarters.

## **Use of Parks' Registration System (CLASS) by Office of Arts and Culture - \$20,000**

In the 2013 Adopted Budget, The Langston Hughes Center for Performing Arts was transferred from Parks to the Office of Arts and Culture. Arts continues to use Parks CLASS registration system for booking at Langston Hughes. Beginning in 2015, Arts will provide \$20,000 to Parks for the use of CLASS. Parks will use those funds for temporary labor to support program registration and event booking services.

## **Minimum Wage Adjustment - \$45,000**

In 2014, the City of Seattle adopted a minimum wage ordinance which increases the minimum wage over several years to \$15 an hour. This adjustment provides general fund to increase wages for Seattle Conservation Corps employees to the 2015 minimum wage as required by the ordinance. The budget reserves additional funds in Finance General for the 2016 step.

## **Proposed Seattle Park District Programs**

### **Add Funding for Performance Monitoring and Strategic Management - \$439,335/4.00 FTE**

Seattle Park District Program - Performance Monitoring and Strategic Management. This change adds funds for systems to ensure accountability and responsiveness in the department. In 2015, the budget includes funding for a full-time principal accountant in the Department of Finance and Administrative Services who will work with Parks to track and account for the park district funds; one-time consultant funds of \$200,000 to identify performance measures, cost efficiencies and process improvements; and six months of operations for 4.0 FTEs in Parks to provide technical services including information technology, process analysis, human resources and accounting. In 2016, \$100,000 will fund a contract for third party oversight of the park district services.

### **Fund Major Maintenance Backlog and Asset Management - \$1,492,510/5.45 FTE**

Seattle Park District Program. This investment will help reduce the major maintenance backlog, develop and invest in an asset-management system and address encroachments on Parks property. In 2015, the park district spending plan:

- adds 5.45 FTEs and funds for nine months of operations;
- funds the development of the asset management system (this work will be completed in 2016); and
- adds capital funds to the CIP totaling \$843,291 in 2015 and \$16,861,863 in 2016.

### **Increase Preventive Maintenance - \$844,722/11.75 FTE**

Seattle Park District Program - This increase will create a night maintenance team comprised of skilled trades (carpenters, electricians and plumbers) to perform ongoing maintenance while facilities are not in use. Using a night crew to do preventive maintenance will reduce the number of closures of facilities for maintenance, thus minimizing public impact while still making these important repairs. This item adds 11.75 FTEs with funding for six months of operations in 2015 and full year funding in 2016.

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## **Increase Funding for Park Maintenance and Upkeep - \$1,439,432/17.56 FTE**

Seattle Park District Program - Provide Clean, Safe, Welcoming Parks. This initiative adds staff and funding to:

- increase park maintenance to ensure parks and comfort stations are clean, safe and well maintained;
- protect the long-term health of trees by adding a third tree crew to reduce the interval between tree maintenance; and
- add resources for the Seattle Conservation Corps to do maintenance and small construction projects.

The 2015 investment will add FTE authority and funding for vehicles and nine months of operating costs. Full funding will begin in 2016.

## **Increase Support to the Green Seattle Partnership - \$99,680**

Seattle Park District Program - Saving our City Forests. The Green Seattle Partnership is a public/private collaborative effort to restore and maintain Seattle's urban forests. This funding will help the Partnership achieve its goal of restoring 2,500 forested acres by 2025 by adding a new crew dedicated to forest restoration. In 2015, bridge loan funding will purchase vehicles for the crew and increase the capital budget for this program. Full funding of operations will begin in 2016

## **Add Two Park Rangers and Funding for Animal Control - \$30,000**

Seattle Park District Program - Make Parks Safer. This proposal adds two park rangers and funding for increased animal control services in parks. The animal control services will focus on enforcing leash laws in parks. Bridge loan funding in 2015 will be used to purchase a vehicle for the rangers. Full funding and implementation will begin in 2016.

## **Develop an Off Leash Area Strategic Plan - \$103,819**

Seattle Park District Program - Improve Off Leash Areas. In 2015, this adds funds to develop a strategic plan for off leash areas. The strategic plan will include an assessment of the condition and needs of current sites, identify future funding sources for capital improvements and develop policies around future acquisition of new off leash areas. In 2016, this funding will be used for maintenance and enhancement of existing sites.

## **Increase Funding for Community Centers - \$1,301,689/12.25 FTE**

Seattle Park District Program - Restore Community Center Hours. This item increases staffing levels to support the current operating hours in the geographic based tiered (GEO) model for community centers. In 2012, Parks implemented a the new GEO model which grouped community centers into geographic areas and determined the open hours each community center would have based on its location and relative usage. Parks has been unable to fully staff the model with existing resources. This adjustment adds 3.0 FTE for custodial services to improve the cleanliness of community centers, a half-time position to support scholarship programs, five programming staff (one in each GEO area) to increase recreation programs, 2.0 FTE for front desk staff to improve customer service and 1.75 FTE supervisors to improve operational effectiveness. This initiative also allocates \$400,000 for recreation scholarships to reduce barriers to participation by low-income community members.

## **Fund Outreach Efforts to Underserved Communities - \$130,105**

Seattle Park District Program - Recreation Opportunities for All. This initiative will fund partnerships with organizations that represent underserved populations with the goal of developing and providing culturally relevant recreation programs to these community members. In 2015, the funding will support non-profit organizations who work with those populations to improve connections between Parks and the communities they serve.

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## **Improve and Expand Teen Programs - \$135,587/1.00 FTE**

Seattle Park District Program - Better Programs for Young People. This change adds one manager 1 and one recreation program specialist to improve and expand teen recreation, academic and enrichment programs at community centers, teen life centers and community learning centers.

## **Expand Recreation Services for Older Adults - \$262,000/2.00 FTE**

Seattle Park District Program - More Programs for Older Adults. This initiative expands recreation services for adults age 50 and above. Examples of programs that may be expanded include the Healthy Parks program which offers a wide range of classes, trips, and other activities to all communities; the Food and Fitness program currently serving immigrant and refugee communities; and a new program for people with dementia. This program is fully funded in both 2015 and 2016.

## **Improve and Expand Programs for People with Disabilities - \$166,001/1.00 FTE**

Seattle Park District Program - Meeting the Needs of People with Disabilities. This item adds funding for an additional session of summer camp for youth with disabilities (currently three sessions). It also funds other services for people with disabilities to remove barriers to participants, including sign language interpreters at swim classes, wheelchair lacrosse equipment and wheelchair lifts for swimming pools. This program is fully funded in 2015 and 2016.

## **Fund the Get Moving Initiative - \$76,643/1.00 FTE**

Seattle Park District Program - Get Moving. This adds one recreation program coordinator and funding to build partnerships with community based programs that encourage exercise and fight obesity. In 2015, the proposed budget funds this program for six months and provides for one-time vehicle costs. In 2016, the program is fully funded with approximately \$100,000 going to partnerships and programs

## **Invest in Connecting Parks to Greenways**

Seattle Parks District Program - Activating and Connecting Greenways. A 'greenway' is a residential street that acts as a 'connector' for bikes and pedestrians to move between parks, schools and neighborhood businesses. They often parallel busier arterials and provide a safer option for carless travel. This adjustment adds a staff member to coordinate with SDOT to ensure that Parks and community interests are integrated into new greenway development. Parks Capital Improvement Program also includes investments to improve access to parks from greenways and create walking loops in parks that link with greenways. Funding for this program does not begin until 2016.

## **Create Urban Parks Partnership - \$125,000/1.00 FTE**

Seattle Park District Program. The Urban Parks Partnership will work to enhance downtown parks operations by strengthening activation programs such as concerts, festivals and park concierge services. Additionally, Parks will use funds to begin researching and assessing the appropriateness of the 'conservancy' operations model for Seattle's city center parks. Parks will examine various different models for park management and activation including partnership opportunities, permitting rules and new programming initiatives at center city parks.

## **Aquarium Maintenance and Support - \$300,000**

Seattle Park District - Aquarium Major Maintenance. The Seattle Aquarium is owned by the City and operated by the Seattle Aquarium Society. In 2015, the City will begin replacement of the seawall in front of the aquarium. The park district plan includes \$300,000 in 2015 and \$1 million in 2016 for capital maintenance projects at the aquarium. This item includes the capital park district funds on the operating side instead of in the CIP to provide the aquarium with flexibility to use these funds to offset any revenue shortfalls caused by the seawall

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replacement. Support for the Woodland Park Zoo is in the CIP.

## **Increase Public Art in Parks**

Seattle Park District Program - Put Art in the Parks. This program adds grant funding and a recreation leader to administer the funding. Parks will partner with the Office of Arts and Culture to distribute up to \$175,000 annually for cultural and creative activities, events and installations in underserved areas of the city. Potential projects include community celebrations, art installations and art classes. This program does not begin until 2016.

## **Upgrade the Recreation Registration System (CLASS)**

Seattle Park District Program - Customer Service and Technology. This increase upgrades Parks' outdated CLASS recreation registration system. The system performs program registration, facility booking, point-of-sale, financial management and payment processing. Parks' intent is to fully upgrade the system to improve the customer experience and make it possible to use mobile devices to register for recreation programs and facilities. Funding for this program begins in 2016.

## **Transition Year Funding Payback**

State law requires that all new tax districts have their boundaries established by August 1 of the year preceding the first year of tax collection. Because the primary election did not occur until August 5, 2014, after the state deadline, the park district will not collect revenues until 2016. To fund a ramp-up year for the park district, the City will provide the park district a \$10 million loan for 2015. The park district will pay back the loan over eight years, beginning in 2016.

## **Proposed Technical Changes**

### **Citywide Training and Travel Reallocation - (\$62,550)**

This adjustment makes small reductions to training and travel budget appropriations Citywide. The Budget reallocates these funds to a new Centralized Management and Leadership Development program in the Department of Human Resources. More information on the new training program can be found in the Department of Human Resources budget section.

### **Technical Adjustments - (\$701,739)/(11.50) FTE**

Technical adjustments include departmental and City-wide non-programmatic adjustments that do not represent fundamental changes in Parks' service delivery. Parks adjusts revenue and expenses budgets between or within budget control levels (BCLs) to better reflect actual spending patterns. The technical adjustments also include transferring lines of business to different BCLs to more accurately represent where program dollars are being spent.

These technical adjustments include:

- Moving the Japanese Garden to the Natural Resources Management BCL.
- Zeroing out the Aquarium BCL to reflect the transition of management to the Seattle Aquarium Society beginning in 2015. The aquarium will continue to receive capital support from the City. Aligning budgeted salaries in BCLs with actual salary amounts. Realigning actual expenses with actual revenues and adding temporary labor funding to support building rentals and swimming lessons.
- Increasing appropriation and revenues for maintenance related to improvements made by Seattle Public Utilities during the installation of a new storm water tank at Washington Park.

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- Reducing appropriations and revenues for Camp Long to reflect actual usage.
- Adjusting revenues from Seattle Public Utilities for the Clean Cities Program.

### **Final Citywide Adjustments for Standard Cost Changes - \$1,720,560**

Citywide technical adjustments made in the "Proposed Phase" reflect changes due to inflation, central cost allocation, retirement, healthcare, workers' compensation, and unemployment costs. These adjustments reflect updates to preliminary cost assumptions established in the "Baseline Phase."

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## Expenditure Overview

Appropriations	Summit Code	2013 Actual	2014 Adopted	2015 Proposed	2016 Proposed
Environmental Learning and Programs Budget Control Level	K430A	1,401,453	1,483,218	1,115,220	1,131,714
Facility and Structure Maintenance Budget Control Level	K320A	14,743,829	15,357,315	16,878,433	17,969,271
Finance and Administration Budget Control Level	K390A	8,108,078	8,427,173	10,319,498	12,429,737
Golf Budget Control Level	K400A	9,569,270	10,237,754	11,560,548	11,904,448
Judgment and Claims Budget Control Level	K380A	545,903	652,212	386,820	710,693
Natural Resources Management Budget Control Level	K430B	6,947,722	7,320,744	8,572,466	9,210,151
Park Cleaning, Landscaping, and Restoration Budget Control Level	K320B	29,214,283	30,810,539	31,962,458	32,665,281
Planning, Development, and Acquisition Budget Control Level	K370C	5,413,231	6,194,904	6,926,736	6,969,790
Policy Direction and Leadership Budget Control Level	K390B	14,869,567	7,575,850	4,009,989	4,115,167
Recreation Facilities and Programs Budget Control Level	K310D	23,485,835	23,918,339	27,580,921	28,686,044
Regional Parks and Strategic Outreach Budget Control Level	K440A	0	0	4,399,510	5,348,504
Seattle Aquarium Budget Control Level	K350A	2,953,111	3,227,035	2,588,444	3,391,438
Seattle Conservation Corps Budget Control Level	K320C	3,272,638	4,021,319	4,123,826	4,171,356
Swimming, Boating, and Aquatics Budget Control Level	K310C	8,459,753	9,285,229	9,686,846	9,821,934
Woodland Park Zoo Budget Control Level	K350B	6,728,307	6,820,029	6,963,249	7,123,404
<b>Department Total</b>		<b>135,712,981</b>	<b>135,331,660</b>	<b>147,074,964</b>	<b>155,648,932</b>
<b>Department Full-time Equivalents Total*</b>		<b>854.07</b>	<b>877.45</b>	<b>933.35</b>	<b>944.35</b>

*\* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.*

# Department of Parks and Recreation

## Revenue Overview

### 2015 Estimated Revenues

Summit Code	Source	2013 Actual	2014 Adopted	2015 Proposed	2016 Proposed
441710	Sales of Merchandise	80,568	24,884	24,884	24,884
441990	Miscellaneous Charges and Fees	311,085	259,026	259,026	259,026
443870	Resource Recover Revenues	6,426,605	5,990,952	5,904,983	5,927,976
447300	Recreational Activity Fees	9,915,926	10,265,471	12,250,943	12,612,943
447350	Recreation Shared Revenues - ARC	468,944	831,365	851,605	851,605
447450	Recreation admission fees	2,187,084	2,198,254	2,128,256	2,128,256
447500	Exhibit Admission Fees	30,968	378,972	378,972	378,972
447550	Athletic Facility Fees	2,818,060	2,668,337	2,752,568	2,752,568
447600	Program Fees	3,087,727	2,721,752	2,846,153	2,846,153
462300	Parking Fees	44,419	104,792	104,792	104,792
469990	Miscellaneous Revenue	188,648	125,248	125,360	145,033
543970	Charges to Other City Departments	1,617,043	330,926	338,986	338,986
569990	Miscellaneous Revenue	35,968	75,740	0	0
	<b>Total Charges for Services</b>	<b>27,213,044</b>	<b>25,975,719</b>	<b>27,966,528</b>	<b>28,371,194</b>
587001	General Subfund Support	84,632,330	88,977,317	93,320,666	96,470,347
	<b>Total General Subfund Support</b>	<b>84,632,330</b>	<b>88,977,317</b>	<b>93,320,666</b>	<b>96,470,347</b>
433010	Federal Grants	0	0	0	0
434010	State Grants	33,795	0	0	0
439090	Private Contributions	208,354	452,400	452,400	452,400
	<b>Total Intergovernmental</b>	<b>242,149</b>	<b>452,400</b>	<b>452,400</b>	<b>452,400</b>
462400	ST Space Facilities Rentals	4,464,476	4,958,000	5,179,359	5,179,359
462500	LT Space/Facilities Leases	578,799	698,741	698,741	698,741
462800	Concession Proceeds	42,962	80,000	80,000	80,000
462900	Rents and Use Charges	381,361	412,233	1,162,235	412,235
469100	Salvage Sales	24,111	0	0	0
469400	Judgments & Settlements	22,637	0	0	0
469970	Telephone Commission Revenue	316	1,300	1,300	1,300
499999	Miscellaneous Revenue	0	0	0	0
562500	Interfund Building/Other Space Rental	92,000	72,000	72,000	72,000
562900	Interfund Other Rent and Use	230,174	883,170	255,000	255,000
587900	Seattle Park District	0	0	7,511,398	13,613,159
	<b>Total Miscellaneous Revenue</b>	<b>5,836,835</b>	<b>7,105,444</b>	<b>14,960,033</b>	<b>20,311,794</b>
587900	Operating Transfer in 12 LTGO	5,850,000	0	0	0
587900	Transfer from Donations Fund	0	0	0	0
587900	Transfers from CRS & Parks Levy	7,728,359	10,861,498	9,931,227	9,949,087

# Department of Parks and Recreation

	<b>Total Transfer City Funds</b>	<b>13,578,359</b>	<b>10,861,498</b>	<b>9,931,227</b>	<b>9,949,087</b>
	<b>Total Revenues</b>	<b>131,502,717</b>	<b>133,372,378</b>	<b>146,630,854</b>	<b>155,554,822</b>
379100	Use of Fund Balance	4,210,264	1,959,282	444,110	94,110
	<b>Total Use of Fund Balance</b>	<b>4,210,264</b>	<b>1,959,282</b>	<b>444,110</b>	<b>94,110</b>
	<b>Total Resources</b>	<b>135,712,981</b>	<b>135,331,660</b>	<b>147,074,964</b>	<b>155,648,932</b>

# Department of Parks and Recreation

## Appropriations By Budget Control Level (BCL) and Program

### Environmental Learning and Programs Budget Control Level

The purpose of the Environmental Learning and Programs Budget Control Level is to deliver and manage environmental stewardship programs and the City's environmental education centers at Discovery Park, Carkeek Park, Seward Park, and Camp Long. The programs are designed to encourage Seattle residents to take actions that respect the rights of all living things and environments, and to contribute to healthy and livable communities.

	2013	2014	2015	2016
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Environmental Learning and Programs	1,401,453	1,483,218	1,115,220	1,131,714
<b>Total</b>	<b>1,401,453</b>	<b>1,483,218</b>	<b>1,115,220</b>	<b>1,131,714</b>
Full-time Equivalents Total*	14.77	14.77	11.10	11.10

\* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

### Facility and Structure Maintenance Budget Control Level

The purpose of the Facility and Structure Maintenance Budget Control Level is to repair and maintain park buildings and infrastructure so that park users can have safe, structurally sound, and attractive parks and recreational facilities.

	2013	2014	2015	2016
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Facility and Structure Maintenance	14,743,829	15,357,315	16,878,433	17,969,271
<b>Total</b>	<b>14,743,829</b>	<b>15,357,315</b>	<b>16,878,433</b>	<b>17,969,271</b>
Full-time Equivalents Total*	110.56	115.56	131.05	133.05

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### Finance and Administration Budget Control Level

The purpose of the Finance and Administration Budget Control Level is to provide the financial, technological, and business development support for the Department.

	2013	2014	2015	2016
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Finance and Administration	8,108,078	8,427,173	10,319,498	12,429,737
<b>Total</b>	<b>8,108,078</b>	<b>8,427,173</b>	<b>10,319,498</b>	<b>12,429,737</b>
Full-time Equivalents Total*	43.00	43.00	43.00	44.00

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# Department of Parks and Recreation

## Golf Budget Control Level

The purpose of the Golf Budget Control Level is to manage the City's four golf courses at Jackson, Jefferson, West Seattle, and Interbay to provide top-quality public golf courses that maximize earned revenues.

	2013	2014	2015	2016
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Golf	9,569,270	10,237,754	11,560,548	11,904,448
<b>Total</b>	<b>9,569,270</b>	<b>10,237,754</b>	<b>11,560,548</b>	<b>11,904,448</b>
Full-time Equivalents Total*	24.00	24.00	24.00	24.00

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## Judgment and Claims Budget Control Level

The Judgment and Claims Budget Control Level pays for judgments, settlements, claims, and other eligible expenses associated with legal claims and suits against the City. Premiums are based on average percentage of Judgment/Claims expenses incurred by the Department over the previous five years.

	2013	2014	2015	2016
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Judgment and Claims	545,903	652,212	386,820	710,693
<b>Total</b>	<b>545,903</b>	<b>652,212</b>	<b>386,820</b>	<b>710,693</b>

## Natural Resources Management Budget Control Level

The purpose of the Natural Resources Management Budget Control Level is to provide centralized management for the living assets of the Department of Parks and Recreation. Direct management responsibilities include greenhouses, nurseries, the Volunteer Park Conservatory, landscape and urban forest restoration programs, sport field turf management, water conservation programs, pesticide reduction and wildlife management, and heavy equipment support for departmental operations and capital projects.

	2013	2014	2015	2016
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Natural Resources Management	6,947,722	7,320,744	8,572,466	9,210,151
<b>Total</b>	<b>6,947,722</b>	<b>7,320,744</b>	<b>8,572,466</b>	<b>9,210,151</b>
Full-time Equivalents Total*	56.74	59.74	69.91	74.91

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# Department of Parks and Recreation

## Park Cleaning, Landscaping, and Restoration Budget Control Level

The purpose of the Park Cleaning, Landscaping, and Restoration Budget Control Level is to provide custodial, landscape, and forest maintenance and restoration services.

	2013	2014	2015	2016
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Park Cleaning, Landscaping, and Restoration	29,214,283	30,810,539	31,962,458	32,665,281
<b>Total</b>	<b>29,214,283</b>	<b>30,810,539</b>	<b>31,962,458</b>	<b>32,665,281</b>
Full-time Equivalents Total*	222.91	234.04	243.10	243.10

\* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

## Planning, Development, and Acquisition Budget Control Level

The purpose of the Planning, Development, and Acquisition Budget Control Level (BCL) is to acquire, plan, design, and develop new park facilities, and make improvements to existing park facilities to benefit the public. This effort includes providing engineering and other technical services to solve maintenance and operational problems. This BCL also preserves open spaces through a combination of direct purchases, transfers, and consolidations of City-owned lands and resolution of property encroachment issues.

	2013	2014	2015	2016
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Planning, Development, and Acquisition	5,413,231	6,194,904	6,926,736	6,969,790
<b>Total</b>	<b>5,413,231</b>	<b>6,194,904</b>	<b>6,926,736</b>	<b>6,969,790</b>
Full-time Equivalents Total*	41.65	42.65	47.85	47.85

\* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

## Policy Direction and Leadership Budget Control Level

The purpose of the Policy Direction and Leadership Budget Control Level is to provide policy guidance within the Department and outreach to the community on policies that have the goal of enabling the Department to offer outstanding parks and recreation opportunities to Seattle residents and our guests. It also provides leadership in establishing new partnerships or strengthening existing ones in order expand recreation services.

	2013	2014	2015	2016
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Policy Direction and Leadership	14,869,567	7,575,850	4,009,989	4,115,167
<b>Total</b>	<b>14,869,567</b>	<b>7,575,850</b>	<b>4,009,989</b>	<b>4,115,167</b>
Full-time Equivalents Total*	41.25	42.75	29.50	29.50

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# Department of Parks and Recreation

## Recreation Facilities and Programs Budget Control Level

The purpose of the Recreation Facilities and Programs Budget Control Level is to manage and staff the City's neighborhood community centers and Citywide recreation facilities and programs, which allow Seattle residents to enjoy a variety of social, athletic, cultural, and recreational activities.

Program Expenditures	2013	2014	2015	2016
	Actual	Adopted	Proposed	Proposed
Recreation Facilities and Programs	23,485,835	23,918,339	27,580,921	28,686,044
<b>Total</b>	<b>23,485,835</b>	<b>23,918,339</b>	<b>27,580,921</b>	<b>28,686,044</b>
Full-time Equivalents Total*	185.07	189.57	210.32	211.32

\* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

## Regional Parks and Strategic Outreach Budget Control Level

The purpose of the Regional Parks and Strategic Outreach Division Budget Control Level (BCL) is to provide centralized management for Seattle Parks and Recreation's regional parks such as Magnuson, Discovery, Gas Works, Lincoln, Seward, Green Lake, Alki, and Myrtle Edwards and major partners such as the golf program operator, Woodland Park Zoological Society, Seattle Aquarium Society, Seattle Public Schools, Friends of the Waterfront, and the Olympic Sculpture Park.

Program Expenditures	2013	2014	2015	2016
	Actual	Adopted	Proposed	Proposed
Regional Parks and Strategic Outreach	0	0	4,399,510	5,348,504
<b>Total</b>	<b>0</b>	<b>0</b>	<b>4,399,510</b>	<b>5,348,504</b>
Full-time Equivalents Total*	0.00	0.00	20.50	22.50

\* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

## Seattle Aquarium Budget Control Level

The purpose of the Seattle Aquarium Budget Control Level is to provide exhibits and environmental educational opportunities with the goal of expanding knowledge of, inspiring interest in, and encouraging stewardship of the aquatic wildlife and habitats of Puget Sound and the Pacific Northwest.

Program Expenditures	2013	2014	2015	2016
	Actual	Adopted	Proposed	Proposed
Seattle Aquarium	2,953,111	3,227,035	2,588,444	3,391,438
<b>Total</b>	<b>2,953,111</b>	<b>3,227,035</b>	<b>2,588,444</b>	<b>3,391,438</b>
Full-time Equivalents Total*	38.50	36.50	25.00	25.00

\* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

# Department of Parks and Recreation

## Seattle Conservation Corps Budget Control Level

The purpose of the Seattle Conservation Corps Budget Control Level is to provide training, counseling, and employment to homeless and unemployed people with the goal that they acquire skills and experience leading to long-term employment and stability.

	2013	2014	2015	2016
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Seattle Conservation Corps	3,272,638	4,021,319	4,123,826	4,171,356
<b>Total</b>	<b>3,272,638</b>	<b>4,021,319</b>	<b>4,123,826</b>	<b>4,171,356</b>
Full-time Equivalents Total*	18.55	18.55	18.55	18.55

\* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

## Swimming, Boating, and Aquatics Budget Control Level

The purpose of the Swimming, Boating, and Aquatics Budget Control Level is to provide a variety of structured and unstructured water-related programs and classes so participants can enjoy and develop skills in a range of aquatic activities.

	2013	2014	2015	2016
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Swimming, Boating, and Aquatics	8,459,753	9,285,229	9,686,846	9,821,934
<b>Total</b>	<b>8,459,753</b>	<b>9,285,229</b>	<b>9,686,846</b>	<b>9,821,934</b>
Full-time Equivalents Total*	57.07	56.32	59.47	59.47

\* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

## Woodland Park Zoo Budget Control Level

The purpose of the Woodland Park Zoo Budget Control Level is to provide funds to contract with the non-profit Woodland Park Zoological Society to operate and manage the Woodland Park Zoo. This BCL includes the City's support for Zoo operations. The purpose of the Zoo is to provide care for animals and offer exhibits, educational programs, and visitor amenities so Seattle residents and visitors have the opportunity to enjoy and learn about animals and wildlife conservation.

	2013	2014	2015	2016
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Woodland Park Zoo	6,728,307	6,820,029	6,963,249	7,123,404
<b>Total</b>	<b>6,728,307</b>	<b>6,820,029</b>	<b>6,963,249</b>	<b>7,123,404</b>

# Department of Parks and Recreation

## Parks and Recreation Fund Table

### Park and Recreation Fund (10200)

	2013 Actuals	2014 Adopted	2014 Revised	2015 Proposed	2016 Proposed
<b>Beginning Fund Balance</b>	<b>8,479,404</b>	<b>5,090,422</b>	<b>4,269,140</b>	<b>2,331,281</b>	<b>1,887,171</b>
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenues	131,502,717	133,372,378	133,564,800	146,630,854	155,554,822
Less: Actual and Budgeted Expenditures	135,712,981	135,331,660	135,502,659	147,074,964	155,648,932
<b>Ending Fund Balance</b>	<b>4,269,140</b>	<b>3,131,140</b>	<b>2,331,281</b>	<b>1,887,171</b>	<b>1,793,061</b>
Ongoing Reserves	1,911,000	1,503,000	1,517,000	1,246,000	1,159,000
Planning Reserve		105,000		579,000	1,888,000
<b>Total Reserves</b>	<b>1,911,000</b>	<b>1,608,000</b>	<b>1,517,000</b>	<b>1,825,000</b>	<b>3,047,000</b>
<b>Ending Unreserved Fund Balance</b>	<b>2,358,140</b>	<b>1,523,140</b>	<b>814,281</b>	<b>62,171</b>	<b>-1,253,939</b>

# Department of Parks and Recreation

## Capital Improvement Program Highlights

The 2015 Proposed Capital Improvement Program (CIP) includes \$21 million from a wide variety of funding sources: \$1.7 million from the 2008 Parks Levy; \$11.8 million in Real Estate Excise Tax (REET) revenue; \$1.9 million from the Unrestricted Cumulative Reserve Subfund; \$1.2 million in federal Community Development Block Grant Funds; \$1.4 million from the 2013 King County Parks Levy; and \$2.5 million from the newly created Seattle Park District.

The department's 2015 Proposed CIP maintains a strong commitment to asset preservation. As such, the projects proposed for discretionary REET funding are prioritized consistent with Parks' asset management criteria. The \$7 million of REET funding in 2015 remaining after debt service (\$2.4 million), aquarium maintenance commitments (\$1.1 million), and American with Disabilities Act (ADA) improvements (\$1 million in REET and \$400,000 from the Federal Community Development Block Grant) support some of the department's ongoing major maintenance programs (e.g., Pavement Restoration, Landscape Replacement and Forest Restoration) along with two major maintenance projects: Crew Quarters Replacement (Magnuson Park) and Pratt Park Water Feature Renovation. Major maintenance projects, such as environmental remediation, landscape and forest restoration, irrigation system repair, pavement restoration, and replacing major roof and HVAC systems, address basic infrastructure needs across the Parks system. It also provides \$1 million for capital maintenance at Bell Harbor Marina. In 2016, the CIP includes an additional \$1.5 million of REET for an algae reduction treatment of Green Lake.

While retaining the previous commitment to provide \$4 million for moorage improvements at Lake Washington marina facilities, the CIP transfers the 2015 allocation (\$2 million) to 2016 as the Project Advisory Team process with the community is still underway and the RFP process for a concessionaire has not yet begun. This \$2 million of funding in 2016 is in addition to the \$2 million that was included in the 2014 Adopted CIP Budget (for a total of \$4 million).

The most notable change in the 2015-2016 CIP is the addition of the Seattle Park District capital items. Seattle voters approved the creation of the park district in August of 2014. However, because the election occurred after the state's deadline for creating new taxing districts, the park district will not collect revenues until January 1, 2016. In 2015, the park district will fund select programs through an intergovernmental loan from the City. Loan proceeds will add \$2.5 million to the CIP in 2015. In 2016, when the district is collecting revenues, it will add \$34 million to the CIP. In 2015, the park district investment areas are:

- Major Maintenance (\$843,000): This funding will begin to address Parks' major maintenance backlog which currently is estimated at \$267 million. Examples of major maintenance include roof replacement, electrical repairs, play area replacement and trail restoration. In 2016, this funding will increase to \$16.8 million.
- Green Seattle Partnership - City Forest Restoration (\$353,000): These restoration dollars will help the Green Seattle Partnership meet its goal of restoring 2,500 acres of forest by 2025. In 2016, this funding will increase to \$2.2 million, nearly doubling the total City investment in this program to \$4.2 million.
- Community Center Rehabilitation and Development (\$700,000): This initiative will fund dedicated major maintenance and upgrades for community centers. In 2016, this funding will increase to \$4.3 million
- Zoo Major Maintenance (\$500,000): This funds major maintenance at the City-owned, non-profit operated Woodland Park Zoo. Maintenance projects include seismic improvements, roof replacements and electrical repairs. In 2016, this funding will increase to \$1.8 million.
- Aquarium Major Maintenance: These funds are included in the Parks operating budget, rather than CIP budget.
- P-Patch Rejuvenation (\$100,000): This program funds the renewal of existing P-Patch gardens, updates aging garden infrastructure and increases accessibility. In 2016, this funding increases to \$200,000.

# Department of Parks and Recreation

## Capital Improvement Program Appropriation

Budget Control Level	2015 Proposed	2016 Proposed
<b>1999 Community Center Improvements: K72654</b>		
1999 Seattle Center and Community Center Levy Fund	200,000	0
<b>Subtotal</b>	<b>200,000</b>	<b>0</b>
<b>2008 Parks Levy- Forest &amp; Stream Restoration: K720030</b>		
2008 Parks Levy Fund	427,000	0
<b>Subtotal</b>	<b>427,000</b>	<b>0</b>
<b>2008 Parks Levy- Green Space Acquisition: K720011</b>		
2008 Parks Levy Fund	600,000	0
<b>Subtotal</b>	<b>600,000</b>	<b>0</b>
<b>Ballfields/Athletic Courts/Play Areas: K72445</b>		
2013 King County Parks Levy	1,005,000	1,000,000
Cumulative Reserve Subfund - REET I Subaccount (00163)	321,000	0
Cumulative Reserve Subfund - REET II Subaccount (00161)	0	150,000
<b>Subtotal</b>	<b>1,326,000</b>	<b>1,150,000</b>
<b>Building Component Renovations: K72444</b>		
2013 King County Parks Levy	399,000	660,000
Community Development Block Grant Fund	400,000	0
Cumulative Reserve Subfund - REET I Subaccount (00163)	2,745,000	0
Cumulative Reserve Subfund - REET II Subaccount (00161)	0	600,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	140,000	140,000
<b>Subtotal</b>	<b>3,684,000</b>	<b>1,400,000</b>
<b>Building For The Future - CIP: K720302</b>		
2016 Multipurpose LTGO Bond Fund	0	6,000,000
Parks Capital Fund	0	8,798,000
<b>Subtotal</b>	<b>0</b>	<b>14,798,000</b>
<b>Citywide and Neighborhood Projects: K72449</b>		
Cumulative Reserve Subfund - REET I Subaccount (00163)	1,030,000	0
Cumulative Reserve Subfund - REET II Subaccount (00161)	158,000	1,030,000
<b>Subtotal</b>	<b>1,188,000</b>	<b>1,030,000</b>

# Department of Parks and Recreation

**Debt Service and Contract Obligation: K72440**

Cumulative Reserve Subfund - REET I Subaccount (00163)	1,080,000	805,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	1,617,000	1,961,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	1,704,000	171,000
<b>Subtotal</b>	<b>4,401,000</b>	<b>2,937,000</b>

**Docks/Piers/Floats/Seawalls/Shorelines: K72447**

Beach Maintenance Trust Fund	12,000	25,000
Central Waterfront Improvement Fund	250,000	6,200,000
Cumulative Reserve Subfund - REET I Subaccount (00163)	1,000,000	3,000,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	1,124,000	1,500,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	60,000	60,000
<b>Subtotal</b>	<b>2,446,000</b>	<b>10,785,000</b>

**Fix It First - CIP: K720300**

Parks Capital Fund	2,398,000	25,188,000
<b>Subtotal</b>	<b>2,398,000</b>	<b>25,188,000</b>

**Forest Restoration: K72442**

Cumulative Reserve Subfund - REET I Subaccount (00163)	1,892,000	0
Cumulative Reserve Subfund - REET II Subaccount (00161)	0	1,995,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	68,000	88,000
<b>Subtotal</b>	<b>1,960,000</b>	<b>2,083,000</b>

**Maintaining Parks and Facilities - CIP: K720301**

Parks Capital Fund	100,000	200,000
<b>Subtotal</b>	<b>100,000</b>	<b>200,000</b>

**Opportunity Fund: K720041**

2008 Parks Levy Fund	700,000	0
<b>Subtotal</b>	<b>700,000</b>	<b>0</b>

**Parks Infrastructure: K72441**

Community Development Block Grant Fund	808,000	808,000
Cumulative Reserve Subfund - REET I Subaccount (00163)	823,000	700,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	0	100,000
<b>Subtotal</b>	<b>1,631,000</b>	<b>1,608,000</b>

<b>Total Capital Improvement Program Appropriation</b>	<b>21,061,000</b>	<b>61,179,000</b>
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