

Education-Support Services Levy

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Education-Support Services Levy Overview

Department of Neighborhoods' Office for Education (OFE) staff administers the Education-Support Services Levy, otherwise known as the Families and Education Levy (FEL) and previously known as the Educational and Development Services Levy. At its core, OFE is responsible for developing the City's education policy and investment strategy to help children succeed in school, strengthen school-community connections, and increase access to high-quality programs supporting academic achievement. In addition to OFE, implementing departments include the Human Services Department, the Department of Parks and Recreation, and Public Health - Seattle & King County. OFE is responsible for building linkages between the City of Seattle, the Seattle Public School District, and other organizations to ensure successful Levy implementation.

Levy investments are made in programs that improve academic achievement. To that end, each program undergoes ongoing program evaluation to ensure it delivers on specific targeted outcomes intended to improve academic achievement. OFE publishes annual reports detailing program targets adopted by the Levy Oversight Committee (LOC) and program results.

In November 2011, Seattle voters approved the \$231 million Levy renewal (the 2011 Families and Education Levy) for the period of 2012-2018. The 2011 Families and Education Levy continues to invest in early learning, elementary, middle school, high school, and health programs to achieve four goals:

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- Improve children's readiness for school;
- Enhance students' academic achievement and reduce the academic achievement gap;
- Decrease students' dropout rate and increase graduation from high school; and
- Prepare students for college and/or careers after high school. (New goal established with 2011 Levy)

The 2011 Levy program highlights include the following:

- Early learning services will be provided with significant enhancements to many more children at risk. This includes proposals to improve the quality of in-home friend, family, and neighbor care.
- The successful model of extended learning time, social/emotional supports, and after-school activities used at the middle schools will be continued and replicated in the elementary schools serving the greatest number of students at risk.
- Schools will adopt a model of preparing all students for college or career starting in middle school and continuing on through high school.
- Summer school will be funded to prevent learning loss at all grade levels.
- Successful programs, such as the school-based health centers, will continue.

These efforts are aligned with the goals of Seattle Public Schools and the Community Center for Education Results Initiative to double the number of students who enroll in post-secondary programs after high school and achieve a career credential.

In 2012, the Office for Education began implementing programs funded by the 2011 Levy during the 2012-2013 school year. To direct implementation, the City Council passed Ordinance #123834 (the Levy Implementation and Evaluation Plan) and Resolution #31385 (the Partnership Agreement between the City of Seattle and Seattle Public Schools). As directed by the Implementation Plan, OFE staff conducted 11 Requests for Qualification and Requests for Investment processes to competitively select schools and community agencies for the 2012-2013 school year. OFE staff has also provided technical assistance to potential future Levy-funded community-based organizations that are interested in analyzing student data to improve academic outcomes.

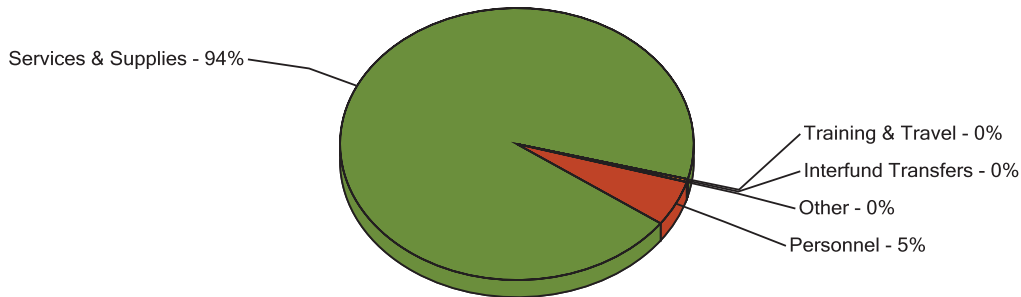
Budget Snapshot

Department Support	2011 Actual	2012 Adopted	2013 Adopted	2014 Endorsed
Other Funding - Operating	\$17,883,577	\$19,470,646	\$24,581,018	\$28,940,696
Total Operations	\$17,883,577	\$19,470,646	\$24,581,018	\$28,940,696
Total Appropriations	\$17,883,577	\$19,470,646	\$24,581,018	\$28,940,696
Full-time Equivalent Total*	6.50	8.00	9.00	9.00

** FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

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2013 Adopted Budget - Expenditure by Category



Budget Overview

The 2011 Families and Education Levy approved by Seattle voters substantially increases the overall funding available to support children and their families, both in and out of school, in an effort to help all Seattle's children succeed academically. Outlined below is an overview of the six key program areas that were recommended by the 2011 Families and Education Levy Advisory Committee and funded in the new Levy:

- 1. Early Learning and School Readiness:** Includes funding for up to 736 Step Ahead pre-school slots annually for 4-year olds once the program is fully established; professional development and health screenings for Step Ahead, Early Childhood Education and Assistance Program (ECEAP), Head Start, Comprehensive Childcare Program (CCCP), and Family Friend & Neighbor (FFN) sites; home visitation for 2-3 year olds (160 families annually); and support for families and 300 children entering kindergarten each year.
- 2. Elementary School Academic Achievement:** Includes funding for extended learning time and out-of-school time initially at 4 schools, eventually ramping up to 23 schools; summer learning for up to 875 students once the program is fully established; and family support for both high-risk elementary students and refugee/immigrant and Native American families/students.
- 3. Middle School Academic Achievement and College/Career Preparation:** Includes funding for extended learning time and out-of-school time; social, emotional, and behavioral support, college and career planning at 5 schools, case management for college and career planning for up to 600 students once the program is fully ramped up; summer learning for up to 1300 students at full implementation; and funding for out-of-school time transportation and sports.
- 4. High School Academic Achievement and College/Career Preparation:** Includes funding for extended learning time & social, emotional, and behavioral support for ninth graders at 5 schools, college and career planning at 5 schools, case management for college and career planning for up to 800 students once the program is fully established; college readiness assessments for all 10th graders in Seattle Public Schools; and summer learning for up to 500 students when fully implemented.

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5. Student Health: Continues funding for school-based health centers (SBHCs) and nursing services at 5 middle schools and 10 high schools; continues the SBHC, nursing, and family engagement services at the Seattle World School; provides funding for SBHC services for students at the Interagency Academy; provides funding for health care, mental health interventions and community referrals for elementary school students at 8 sites once the program is fully ramped up; implements a quality control system for mental health providers; and provides dental services for 16 schools.

6. Administration, and Research and Evaluation: Provides funding for staff in the Office of Education to provide oversight, administration, and strategic direction for the above referenced programs. These staff members are responsible for building strong partnerships with Seattle Public Schools, community funders, and community providers in order to ensure successful program development and implementation. As part of this program, the Levy funds ongoing research and evaluation driven by the use of data to make continuous program improvements. This provides a strong accountability structure for the 2011 Levy programs, including a data-sharing agreement with SPS and performance-based contracts tied to achieving specific indicator and outcome goals.

The program areas described above represent the investment areas critical for children to achieve the educational milestones that will put them on a successful path from pre-school to post-secondary attainment. The Budget Control Levels (BCLs) mirror these program areas.

The 2013 Adopted and 2014 Endorsed budgets reflect the level of expenditure described in the 2011 Families and Education Levy financial plan approved by City Council in Ordinance 123567. The 2011 Levy can legally collect property taxes in the amount of \$231.6 million over seven years, from 2012-2018. In the first year, 2012, the amount levied was \$32.1 million. This amount is then inflated by 1% annually through 2018. The City expects to collect approximately \$230.6 million over 7 years. In addition, from 2012 to 2018, the Levy fund is expected to earn \$4.9 million from interest earnings on the fund balance, resulting in a combined total revenue estimate of \$235.5 million.

The 2011 Levy program implementation plan expands program service delivery levels during each successive year to include a growing number of schools and children. Due to limitations of 1% annual growth in Levy amounts imposed by law, and to fund the expanded program levels in the latter years of the Levy, the funding strategy under-appropriates the revenues collected in the early years, and holds these funds in reserve within the City's Educational and Departmental Services Fund (displayed at the end of this section). These reserves will be used to fund the higher program and administration expenses planned for in the final years of implementation. For example, the Levy budget for 2013 appropriates only \$24.6 million of the \$32.7 million in total revenues expected to be collected in that year. The difference, \$8.1 million, will be reserved to fund anticipated increased costs in the out years.

City Council Changes to Proposed Budget

There were no changes made to the 2013-2014 Proposed Budget.

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Incremental Budget Changes

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	2013 Budget	FTE	2014 Budget	FTE
Total 2012 Adopted Budget	\$ 7,540,133	9.00	\$ 7,540,133	9.00
Baseline Changes				
2011 Families and Education Levy Implementation Plan	\$ 17,040,885	0.00	\$ 21,400,563	0.00
Proposed Technical Changes				
Technical Changes - Executive Phase	\$ 0	0.00	\$ 0	0.00
Total Incremental Changes	\$ 17,040,885	0.00	\$ 21,400,563	0.00
2013 Adopted/2014 Endorsed Budget	\$ 24,581,018	9.00	\$ 28,940,696	9.00

Descriptions of Incremental Budget Changes

Baseline Changes

2011 Families and Education Levy Implementation Plan - \$17,040,885

The 2011 Families and Education Levy financial plan approved by City Council in Ordinance 123567 started with the 2012-2013 school year. Therefore, 2013 is the first full year of the seven-year Levy. Increases above the 2012 Adopted Budget amounts for the 2013 Adopted and 2014 Endorsed budgets are as follows:

<u>Program Area</u>	<u>2013 Levy Increase</u>	<u>2014 Levy Increase</u>
Early Learning	\$4,059,428	\$5,543,021
Elementary	\$3,216,165	\$4,365,061
Middle Schools	\$3,273,993	\$4,235,769
High Schools	\$1,715,147	\$1,773,718
Health	\$3,798,234	\$4,476,235
Administration	\$844,585	\$873,426
Research and Evaluation	\$133,333	\$133,333
Total	\$17,040,885	\$21,400,564

Proposed Technical Changes

Technical Changes - Executive Phase

Budget neutral movement of costs between programs.

City Council Provisos

There are no Council provisos.

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Expenditure Overview

Appropriations	Summit Code	2011 Actual	2012 Adopted	2013 Adopted	2014 Endorsed
2004 Families and Education Levy					
Academic Improvement Activities Budget Control Level	IL900	0	150,000	0	0
Administration and Evaluation Budget Control Level	IL700	803,621	505,798	0	0
Crossing Guards Budget Control Level	IL600	148,604	0	0	0
Early Learning Budget Control Level	IL100	4,307,698	2,518,341	0	0
Family Support and Family Involvement Budget Control Level	IL200	2,621,910	2,096,493	0	0
Middle School Support Budget Control Level	IL800	1,335,618	990,443	0	0
Out-of-School Time Budget Control Level	IL400	3,029,670	1,990,672	0	0
Student Health Budget Control Level	IL500	4,352,585	2,776,310	0	0
Support for High-Risk Middle and High School Age Youth Budget Control Level	IL300	1,283,871	902,455	0	0
Total 2004 Families and Education Levy		17,883,577	11,930,512	0	0
2011 Families and Education Levy					
Administration and Evaluation Budget Control Level	IL702	0	409,396	1,453,981	1,482,823
Early Learning and School Readiness Budget Control Level	IL102	0	1,706,007	5,765,435	7,249,028
Elementary School Academic Achievement Budget Control Level	IL202	0	1,394,262	4,610,427	5,759,323
High School Academic Achievement and College/Career Preparation Budget Control Level	IL402	0	831,386	2,546,532	2,605,103
Middle School Academic Achievement and College/Career Preparation Budget Control Level	IL302	0	1,421,180	4,695,173	5,656,949

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Research and Evaluation Budget Control Level	IL602	0	66,667	0	0
Student Health Budget Control Level	IL502	0	1,711,236	5,509,470	6,187,471
Total 2011 Families and Education Levy		0	7,540,134	24,581,018	28,940,696
Department Total		17,883,577	19,470,646	24,581,018	28,940,696
Department Full-time Equivalents Total*		6.50	8.00	9.00	9.00

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Revenue Overview

2013 Estimated Revenues for the 2004 Families and Education Levy (17856)

Summit Code	Source	2011 Actual	2012 Adopted	2013 Adopted	2014 Endorsed
411100	Taxes, Levies & Bonds	16,611,860	349,000	0	0
433010	Federal Grants	201,610	0	0	0
461110	Interest Earnings	145,222	268,544	0	0
Total Levy programs		16,958,692	617,544	0	0
Total Revenues		16,958,692	617,544	0	0
379100	Use of (Contribution to) Fund Balance	924,884	11,312,967	0	0
Total Use of Fund Balance		924,884	11,312,967	0	0
Total Resources		17,883,576	11,930,511	0	0

2013 Estimated Revenues for the 2011 Families and Education Levy (17857)

Summit Code	Source	2011 Actual	2012 Adopted	2013 Adopted	2014 Endorsed
411100	Taxes, Levies & Bonds	0	31,659,216	32,195,453	32,565,347
461110	Interest Earnings	0	264,175	573,199	682,361
Total Levy programs		0	31,923,391	32,768,652	33,247,708
Total Revenues		0	31,923,391	32,768,652	33,247,708
379100	Use of (Contribution to) Fund Balance	0	-24,383,248	-8,187,633	-4,307,012
Total Use of Fund Balance		0	-24,383,248	-8,187,633	-4,307,012
Total Resources		0	7,540,143	24,581,019	28,940,696

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Appropriations By Budget Control Level (BCL) and Program

2004 Families and Education Levy

<u>Academic Improvement Activities Budget Control Level</u>				
The purpose of the Academic Improvement Activities Budget Control Level is to improve academic performance by providing resources and technical support for academic programs.				
Program Expenditures	2011 Actual	2012 Adopted	2013 Adopted	2014 Endorsed
Academic Improvement Activities	0	150,000	0	0
Total	0	150,000	0	0

<u>Administration and Evaluation Budget Control Level</u>				
The purpose of the Administration and Evaluation Budget Control Level is to see that Levy funds are used effectively and achieve their intended goals.				
Program Expenditures	2011 Actual	2012 Adopted	2013 Adopted	2014 Endorsed
Administration and Evaluation	803,621	505,798	0	0
Total	803,621	505,798	0	0
Full-time Equivalents Total*	6.50	8.00	0.00	0.00
<i>* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>				

<u>Crossing Guards Budget Control Level</u>				
The purpose of the Crossing Guards Budget Control Level is to provide safe transit corridors for students.				
Program Expenditures	2011 Actual	2012 Adopted	2013 Adopted	2014 Endorsed
Crossing Guards	148,604	0	0	0
Total	148,604	0	0	0

<u>Early Learning Budget Control Level</u>				
The purpose of the Early Learning Budget Control Level is to ensure children enter Seattle's schools ready to learn by increasing access for low-income families to higher quality and more extensive educational child care.				
Program Expenditures	2011 Actual	2012 Adopted	2013 Adopted	2014 Endorsed
Early Learning	4,307,698	2,518,341	0	0
Total	4,307,698	2,518,341	0	0

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Family Support and Family Involvement Budget Control Level

The purpose of the Family Support and Family Involvement Budget Control Level is to improve academic achievement by providing culturally relevant family support services and community resources in schools, and by creating authentic partnerships among schools, parents, and communities.

Program Expenditures	2011 Actual	2012 Adopted	2013 Adopted	2014 Endorsed
Family Support and Family Involvement	2,621,910	2,096,493	0	0
Total	2,621,910	2,096,493	0	0

Middle School Support Budget Control Level

The purpose of the Middle School Support Budget Control Level is to improve academic achievement by providing early intervention services to middle school students.

Program Expenditures	2011 Actual	2012 Adopted	2013 Adopted	2014 Endorsed
Middle School Support	1,335,618	990,443	0	0
Total	1,335,618	990,443	0	0

Out-of-School Time Budget Control Level

The purpose of the Out-of-School Time Budget Control Level is to improve academic achievement by providing safe and academically focused after-school programs for middle and elementary school students.

Program Expenditures	2011 Actual	2012 Adopted	2013 Adopted	2014 Endorsed
Out-of-School Time	3,029,670	1,990,672	0	0
Total	3,029,670	1,990,672	0	0

Student Health Budget Control Level

The purpose of the Student Health Budget Control Level is to reduce health-related barriers to learning and academic achievement by maintaining and expanding the existing infrastructure of school-based health services.

Program Expenditures	2011 Actual	2012 Adopted	2013 Adopted	2014 Endorsed
Student Health	4,352,585	2,776,310	0	0
Total	4,352,585	2,776,310	0	0

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Support for High-Risk Middle and High School Age Youth Budget Control Level

The purpose of the Support for High-Risk Middle and High School Age Youth Budget Control Level is to provide intensive services to middle and high school age youth to reduce risk factors that affect their ability to achieve academically and complete school.

Program Expenditures	2011 Actual	2012 Adopted	2013 Adopted	2014 Endorsed
Support for High-Risk Middle and High School Age Youth	1,283,871	902,455	0	0
Total	1,283,871	902,455	0	0

2011 Families and Education Levy

Administration and Evaluation Budget Control Level

The purpose of the Administration Budget Control is to monitor that funds are used to achieve the Levy's goals of school readiness, academic achievement, reduced dropout rates and increased graduation rates, and student preparedness for college and/or careers after high school. Evaluation is not included for 2012.

Program Expenditures	2011 Actual	2012 Adopted	2013 Adopted	2014 Endorsed
Administration and Evaluation	0	409,396	1,453,981	1,482,823
Total	0	409,396	1,453,981	1,482,823
Full-time Equivalents Total*	0.00	0.00	9.00	9.00

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Early Learning and School Readiness Budget Control Level

The purpose of the Early Learning and School Readiness Budget Control Level is to ensure that children enter Seattle's schools ready to learn by increasing access for low-income families to higher quality and more extensive educational child care, and expanding the number of current early childhood education programs.

Program Expenditures	2011 Actual	2012 Adopted	2013 Adopted	2014 Endorsed
Early Learning and School Readiness	0	1,706,007	5,765,435	7,249,028
Total	0	1,706,007	5,765,435	7,249,028

Elementary School Academic Achievement Budget Control Level

The purpose of the Elementary School Academic Achievement Budget Control Level is to improve Seattle's elementary school-aged children's ability to achieve academically by investing in quality academic support programs.

Program Expenditures	2011 Actual	2012 Adopted	2013 Adopted	2014 Endorsed
Elementary School Academic Achievement	0	1,394,262	4,610,427	5,759,323
Total	0	1,394,262	4,610,427	5,759,323

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High School Academic Achievement and College/Career Preparation Budget Control Level

The purpose of the High School Academic Achievement and College/Career Preparation Budget Control Level is to improve Seattle's high school-aged children's ability to achieve academically, complete school, and be prepared for college and/or careers after high school by investing in quality academic support programs.

Program Expenditures	2011 Actual	2012 Adopted	2013 Adopted	2014 Endorsed
High School Academic Achievement and College/Career Preparation	0	831,386	2,546,532	2,605,103
Total	0	831,386	2,546,532	2,605,103

Middle School Academic Achievement and College/Career Preparation Budget Control Level

The purpose of the Middle School Academic Achievement and College/Career Preparation Budget Control Level is to improve Seattle's middle school-aged children's ability to achieve academically, complete school, and be prepared for college and/or careers after high school by investing in quality academic support programs.

Program Expenditures	2011 Actual	2012 Adopted	2013 Adopted	2014 Endorsed
Middle School Academic Achievement and College/Career Preparation	0	1,421,180	4,695,173	5,656,949
Total	0	1,421,180	4,695,173	5,656,949

Research and Evaluation Budget Control Level

The purpose of the Research and Evaluation Budget Control Level is to provide research and evaluation of Levy programs to ensure that the City is effectively investing in programs that achieve the Levy's goals of school readiness, academic achievement, reduced dropout rates and increased graduation rates, and student preparedness for college and/or careers after high school. This program is moved to the Administration and Evaluation Budget Control Level in 2013.

Program Expenditures	2011 Actual	2012 Adopted	2013 Adopted	2014 Endorsed
Research and Evaluation	0	66,667	0	0
Total	0	66,667	0	0

Student Health Budget Control Level

The purpose of the Student Health Budget Control Level is to reduce health-related barriers to learning so that students can achieve academically, complete school, and be prepared for college and/or careers after high school by investing in school-based health programs located at Seattle Public Schools.

Program Expenditures	2011 Actual	2012 Adopted	2013 Adopted	2014 Endorsed
Student Health	0	1,711,236	5,509,470	6,187,471
Total	0	1,711,236	5,509,470	6,187,471

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Education Levy Fund Table

Educational & Developmental Services Fund (17856)

	2011 Actuals	2012 Adopted	2012 Revised	2013 Adopted	2014 Endorsed
Beginning Fund Balance	15,184,000	13,730,000	14,231,802	1,400,533	1,400,533
Accounting and Technical Adjustments	-27,314	0	0	0	0
Plus: Actual and Estimated Revenues	16,958,692	617,544	868,000	0	0
Less: Actual and Budgeted Expenditures	17,883,577	11,930,513	13,699,269	0	0
Ending Fund Balance	14,231,802	2,417,031	1,400,533	1,400,533	1,400,533
Reserved Fund Balance	14,231,802	2,417,031	1,400,533	1,400,533	1,400,533
Total Reserves	14,231,802	2,417,031	1,400,533	1,400,533	1,400,533
Ending Unreserved Fund Balance	0	0	0	0	0

2011 Families and Education Levy (17857)

	2011 Actuals	2012 Adopted	2012 Revised	2013 Adopted	2014 Endorsed
Beginning Fund Balance	0	0	0	24,383,258	32,570,892
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenues	0	31,923,391	31,923,391	32,768,652	33,247,708
Less: Actual and Budgeted Expenditures	0	7,540,133	7,540,133	24,581,018	28,940,696
Ending Fund Balance	0	24,383,258	24,383,258	32,570,892	36,877,904
Reserved Fund Balance		24,383,258	24,383,258	32,570,892	36,877,904
Total Reserves		24,383,258	24,383,258	32,570,892	36,877,904
Ending Unreserved Fund Balance	0	0	0	0	0