

HEALTH & HUMAN SERVICES

Educational and Developmental Services Levy

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Contact Information

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Department Description

The Educational and Developmental Services Levy (more commonly known as the Families and Education Levy), approved by voters in 2004, levies \$116 million over seven years for school- and community-based programming that helps ensure Seattle's children and youth enter school ready to learn, have access to high-quality early care and out-of-school time programs, achieve academically, and graduate prepared for post secondary success. This programming also helps to strengthen parent, school, and community partnerships that support children and youth. The Department of Neighborhoods' Office for Education administers the Levy. Implementing departments are the Department of Neighborhoods, Human Services Department, and the Department of Parks and Recreation.

The 2004 Families and Education Levy continues to chart a new direction for Seattle's families and children and focuses resources on improving the academic achievement of Seattle Public School students. Highlights include:

- A pre-school program for 4-year-old children that addresses the achievement gap before it can take root;
- Family support programs that provide assistance for children and their families;
- Before- and after-school programs that are specifically tied and targeted to improving a child's school performance;
- Middle and high school academic support for low performing students; and
- Programs serving youth at risk of dropping out of schools, and middle and high school health centers run by community health organizations.

Each Levy program is tied to improving academic success. To that end, each program has specific goals to measure progress and effectiveness in reducing the achievement gap. The Office for Education (OFE) publishes annual reports detailing program targets adopted by the Levy Oversight Committee (LOC) and program results.

Policy and Program Changes

The 2004 Families and Education Levy will expire in mid-2012. Due to the upcoming expiration, most 2004 Levy programs show a decrease in budget from the 2011 Adopted Budget to the 2012 Endorsed Budget, reflecting the fact that the 2004 Levy will only support the programs through half of the calendar year in 2012.

The Mayor, through his Youth and Families Initiative, intends to develop a new Levy that Seattle voters will be asked to consider in November 2011. Resources associated with a potential new Levy are included as a placeholder and shown separately as part of a new Budget Control Level called the "2011 Families and Education Levy" in the Budget. These total resources are for the period of mid-2012 to December 2012, and are at a funding level consistent with the current Levy. This placeholder amount will be adjusted during the 2012 budget cycle as funding decisions for the potential 2011 Families and Education Levy are determined.

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The 2011 Adopted and 2012 Endorsed Budget will use unspent revenue accumulated over the life of the Levy to continue support for the Summer College program, which began in 2006. This program is aimed at serving high school students who have not yet met the standards on state assessment tests. This six-week program is located on three community college campuses and serves approximately 300 students who are at risk of not graduating from high school. Seattle Public Schools provides funding for instructors and the City provides supplemental support.

The 2011 Adopted and 2012 Endorsed Budget reflects the planned end of City funding for the school crossing guards program. The City is funding the crossing guards program through December 2010 with excess Levy revenue earned from 2005 to 2007. Through June 2010, the program was managed by the Seattle Police Department, and transitioned to a program managed by Seattle Public Schools beginning in the 2010-2011 school year. The Seattle Public Schools will continue administering a crossing guard program beyond 2010 as their funding allows.

The budget continues a programmatic change made by the Levy Oversight Committee in 2007 to increase investments in five "Innovation Sites" (Aki Kurose, Denny, Madison, Mercer, and Washington Middle Schools) to allow for greater focus on the lowest performing schools which, in turn, results in higher academic achievement in these schools.

City Council Provisos

There are no Council provisos.

Education Levy

| Appropriations | Summit Code | 2009 Actual | 2010 Adopted | 2011 Adopted | 2012 Endorsed |
|---|----------------|-------------------|-------------------|-------------------|-------------------|
| 2004 Education Levy | | | | | |
| Academic Improvement Activities Budget Control Level | IL900 | 142,937 | 0 | 55,000 | 150,000 |
| Administration and Evaluation Budget Control Level | IL700 | 694,809 | 738,641 | 746,719 | 505,797 |
| Crossing Guards Budget Control Level | IL600 | 407,203 | 400,000 | 0 | 0 |
| Early Learning Budget Control Level | IL100 | 4,022,625 | 4,147,226 | 4,209,435 | 2,518,341 |
| Family Support and Family Involvement Budget Control Level | IL200 | 3,022,558 | 3,037,293 | 3,082,852 | 2,096,493 |
| Middle School Support Budget Control Level | IL800 | 1,269,994 | 1,442,265 | 1,420,322 | 743,596 |
| Out-of-School Time Budget Control Level | IL400 | 2,748,235 | 2,876,622 | 2,963,348 | 2,237,519 |
| Student Health Budget Control Level | IL500 | 3,962,735 | 4,022,176 | 4,082,508 | 2,776,310 |
| Support for High-Risk Middle and High School Age Youth Budget Control Level | IL300 | 1,137,680 | 1,307,430 | 1,327,042 | 902,455 |
| Total 2004 Education Levy | | 17,408,775 | 17,971,654 | 17,887,226 | 11,930,511 |
| 2011 Families and Education Levy | | | | | |
| 2011 Families and Education Levy Budget Control Level | IL100-11 | 0 | 0 | 0 | 6,000,000 |
| Total 2011 Families and Education Levy | | 0 | 0 | 0 | 6,000,000 |
| Department Total | | 17,408,775 | 17,971,654 | 17,887,226 | 17,930,511 |
| | | 2009 | 2010 | 2011 | 2012 |
| Resources | | Actual | Adopted | Adopted | Endorsed |
| Other | | 17,408,775 | 17,971,654 | 17,887,226 | 17,930,511 |
| Department Total | | 17,408,775 | 17,971,654 | 17,887,226 | 17,930,511 |

2004 Education Levy

Academic Improvement Activities Budget Control Level

Purpose Statement

The purpose of the Academic Improvement Activities Budget Control Level is to provide resources and technical support for improving academic performance.

Summary

Increase budget by \$55,000 for the Summer College program in 2011. Annual costs for this program are \$150,000; the 2011 Adopted amount is lower than 2012 because unspent balances from prior years are available to cover 2011 costs, and appropriation authority already exists for these prior year funds.

| Expenditures | 2009 Actual | 2010 Adopted | 2011 Adopted | 2012 Endorsed |
|---------------------------------|------------------------|-------------------------|-------------------------|--------------------------|
| Academic Improvement Activities | 142,937 | 0 | 55,000 | 150,000 |

Administration and Evaluation Budget Control Level

Purpose Statement

The purpose of the Administration and Evaluation Budget Control Level is to see that Levy funds are used effectively and achieve their intended goals.

Summary

Citywide adjustments to labor and other operating costs increase the budget by \$8,000.

| | 2009 | 2010 | 2011 | 2012 |
|-------------------------------|---------------|----------------|----------------|-----------------|
| Expenditures | Actual | Adopted | Adopted | Endorsed |
| Administration and Evaluation | 694,809 | 738,641 | 746,719 | 505,797 |

Crossing Guards Budget Control Level

Purpose Statement

The purpose of the Crossing Guards Budget Control Level is to provide safe transit corridors for students.

Summary

Decrease budget by \$400,000 to reflect the planned conclusion of funding for the crossing guard program. Seattle Public Schools assumed ongoing management of the program beginning in the 2010-2011 school year. The program will continue as school district funding allows.

| | 2009 | 2010 | 2011 | 2012 |
|---------------------|---------------|----------------|----------------|-----------------|
| Expenditures | Actual | Adopted | Adopted | Endorsed |
| Crossing Guards | 407,203 | 400,000 | 0 | 0 |

Early Learning Budget Control Level

Purpose Statement

The purpose of the Early Learning Budget Control Level is to increase access for low-income families to higher quality and more extensive educational child care, and to expand the number of current early childhood education programs to allow children to enter Seattle's schools ready to learn.

Summary

Citywide adjustments to labor and other operating costs increase the budget by \$62,000.

| | 2009 | 2010 | 2011 | 2012 |
|---------------------|---------------|----------------|----------------|-----------------|
| Expenditures | Actual | Adopted | Adopted | Endorsed |
| Early Learning | 4,022,625 | 4,147,226 | 4,209,435 | 2,518,341 |

Family Support and Family Involvement Budget Control Level

Purpose Statement

The purpose of the Family Support and Family Involvement Budget Control Level is to provide culturally relevant family support services and community resources in schools, and to create authentic partnerships among schools, parents, and communities.

Summary

Citywide adjustments to labor and other operating costs increase the budget by \$46,000.

| | 2009 | 2010 | 2011 | 2012 |
|---------------------------------------|---------------|----------------|----------------|-----------------|
| Expenditures | Actual | Adopted | Adopted | Endorsed |
| Family Support and Family Involvement | 3,022,558 | 3,037,293 | 3,082,852 | 2,096,493 |

Middle School Support Budget Control Level

Purpose Statement

The purpose of the Middle School Support Budget Control Level is to provide early intervention services to middle school students to improve their ability to achieve academically and to complete school.

Summary

Citywide adjustments to labor and other operating costs decrease the budget by approximately \$22,000. This decrease does not represent any programmatic change; it represents variances that occur in reconciling the City's January to December calendar year budget with the program's September to June school year budget.

| | 2009 | 2010 | 2011 | 2012 |
|-----------------------|---------------|----------------|----------------|-----------------|
| Expenditures | Actual | Adopted | Adopted | Endorsed |
| Middle School Support | 1,269,994 | 1,442,265 | 1,420,322 | 743,596 |

Out-of-School Time Budget Control Level

Purpose Statement

The purpose of the Out-of-School Time Budget Control Level is to provide safe and academically focused after-school programs for middle and elementary school students.

Summary

Citywide adjustments to labor and other operating costs increase the budget by approximately \$87,000. This increase does not represent any programmatic change; it represents variances that occur in reconciling the City's January to December calendar year budget with the program's September to June school year budget.

| Expenditures | 2009 Actual | 2010 Adopted | 2011 Adopted | 2012 Endorsed |
|---------------------|------------------------|-------------------------|-------------------------|--------------------------|
| Out-of-School Time | 2,748,235 | 2,876,622 | 2,963,348 | 2,237,519 |

Student Health Budget Control Level

Purpose Statement

The purpose of the Student Health Budget Control Level is to maintain the existing infrastructure of school-based health services to reduce health-related barriers to learning and academic achievement.

Summary

Citywide adjustments to labor and other operating costs increase the budget by \$60,000.

| | 2009 | 2010 | 2011 | 2012 |
|---------------------|---------------|----------------|----------------|-----------------|
| Expenditures | Actual | Adopted | Adopted | Endorsed |
| Student Health | 3,962,735 | 4,022,176 | 4,082,508 | 2,776,310 |

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Support for High-Risk Middle and High School Age Youth Budget Control Level

Purpose Statement

The purpose of the Support for High-Risk Middle and High School Age Youth Budget Control Level is to provide intensive services to middle and high school age youth to reduce risk factors that affect their ability to achieve academically and complete school.

Summary

Citywide adjustments to labor and other operating costs increase the budget by \$20,000.

| | 2009 | 2010 | 2011 | 2012 |
|--|-----------|-----------|-----------|----------|
| Expenditures | Actual | Adopted | Adopted | Endorsed |
| Support for High-Risk Middle and High School Age Youth | 1,137,680 | 1,307,430 | 1,327,042 | 902,455 |

2011 Families and Education Levy

2011 Families and Education Levy Budget Control Level

Purpose Statement

The 2004 Levy will expire in mid-2012. In November 2011, voters will be asked to consider a renewal of the Families and Education Levy. This budget control level provides a placeholder for resources associated with the potential 2012 Levy, and the purpose statement will be updated in the 2012 Proposed Budget to describe the activities associated with that Levy.

Summary

Resources associated with the potential new 2012 Families and Education Levy are shown for the period of mid-2012 to December 2012 at a funding level consistent with the annual allocation of the current Levy.

| | 2009 | 2010 | 2011 | 2012 |
|----------------------------------|---------------|----------------|----------------|-----------------|
| Expenditures | Actual | Adopted | Adopted | Endorsed |
| 2011 Families and Education Levy | 0 | 0 | 0 | 6,000,000 |

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2011 - 2012 Estimated Revenues for the 2011 Families and Education Levy

| Summit Code | Source | 2009 Actuals | 2010 Adopted | 2010 Revised | 2011 Adopted | 2012 Endorsed |
|-----------------------|-----------------------|--------------|--------------|--------------|--------------|------------------|
| 411100 | Taxes, Levies & Bonds | 0 | 0 | 0 | 0 | 6,000,000 |
| Total Revenues | | 0 | 0 | 0 | 0 | 6,000,000 |

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2011 - 2012 Estimated Revenues for the Educational & Developmental Services Fund

| Summit Code | Source | 2009 Actuals | 2010 Adopted | 2010 Revised | 2011 Adopted | 2012 Endorsed |
|------------------------|---------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 411100 | Taxes, Levies & Bonds | 16,592,457 | 16,619,000 | 16,619,000 | 16,620,000 | 349,000 |
| 433010 | Federal Indirect Grants | 0 | 0 | 240,000 | 0 | 0 |
| 439090 | Private Grants | 0 | 0 | 30,000 | 0 | 0 |
| 461110 | Interest Earnings | 308,370 | 483,000 | 206,322 | 246,660 | 268,544 |
| 469990 | Accounting and Technical Adjustments | 0 | 0 | 66,536 | 0 | 0 |
| Total Revenues | | 16,900,827 | 17,102,000 | 17,161,858 | 16,866,660 | 617,544 |
| 379000 | Use of (Contribution To) Fund Balance | 450,417 | 869,654 | 869,654 | 1,020,566 | 11,312,967 |
| Total Resources | | 17,351,244 | 17,971,654 | 18,031,512 | 17,887,226 | 11,930,511 |

Education Levy

Educational & Developmental Services Fund

| | 2009 Actuals | 2010 Adopted | 2010 Revised | 2011 Adopted | 2012 Endorsed |
|--|-------------------------|-------------------------|-------------------------|-------------------------|--------------------------|
| Beginning Fund Balance | 17,098,986 | 13,042,583 | 16,524,502 | 12,441,883 | 11,421,316 |
| Accounting and Technical Adjustments | (66,536) | 0 | 0 | 0 | 0 |
| Plus: Actual and Estimated Revenue | 16,900,827 | 17,102,000 | 17,161,858 | 16,866,660 | 617,544 |
| Less: Actual and Budgeted Expenditures | 17,408,775 | 17,971,654 | 21,244,477 | 17,887,226 | 11,930,511 |
| Ending Fund Balance | 16,524,502 | 12,172,929 | 12,441,883 | 11,421,316 | 108,349 |

Human Services Department

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Contact Information

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On the Web at: <http://www.seattle.gov/humanservices/>

Department Description

The mission of the Human Services Department (HSD) is to connect people with resources and solutions during times of need so we can all live, learn, work, and take part in strong, healthy communities. HSD contracts with more than 230 community-based human service providers and administers programs to ensure Seattle residents have food and shelter, productive education and job opportunities, adequate health care, opportunities to gain social and economic independence and success, and many more of life's basic necessities. HSD staff are committed to working with the community to provide appropriate, culturally relevant services.

HSD prioritizes its investments and monitors outcomes through the Strategic Investment Plan, which is updated annually. Investments are directed toward ending homelessness and hunger, promoting healthy development and academic success, ending violence and abuse and promoting safety, promoting health and independence for vulnerable populations, providing effective service linkages, and building community capacity.

To accomplish these goals, the department is organized into the following divisions encompassing a continuum of care for the neediest populations:

- Aging and Disability Services
- Domestic Violence and Sexual Assault Prevention
- Early Learning and Family Support
- Homeless Intervention and Block Grant Administration
- Leadership and Administration
- Youth Development and Achievement

HSD's work is funded by a variety of revenue sources, including federal, state and interlocal grants, and City of Seattle General Fund. General Fund contributions leverage significant grant revenues to benefit Seattle residents. As a result, external grants represent approximately 63% of HSD's revenue, while General Fund represents the remainder. In the 2011 Adopted and 2012 Endorsed Budget, grant revenues have decreased from 2010 levels. Most notably, this is due to a state-mandated program change in Title XIX, a federally funded entitlement program for seniors. This change represents a decrease of approximately \$9 million in 2011 and \$8 million in 2012 in HSD's Aging and Disability Services division.

Policy and Program Changes

In developing the 2011 Adopted Budget, the City of Seattle's General Fund was facing a \$67 million shortfall. The 2011 Adopted and 2012 Endorsed Budget includes reductions for all General Fund-dependent functions. In order to help close the General Fund gap, HSD focused its reduction on strategies in areas that would preserve direct services to the greatest extent possible. The budget that follows includes a significant number of staffing and administrative reductions. Though HSD's budget is comprised of approximately 20% administrative expenses and 80% programmatic expenses, approximately 73% of the reductions reflected in the Adopted Budget are administrative in nature.

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The 2011 Adopted and 2012 Endorsed Budget eliminates or reduces four Strategic Advisor or Manager positions. This includes the abrogation of a Manager 2 in the Director's Office, the reduction of one Strategic Advisor in the Domestic Violence and Sexual Assault Prevention division, and the reduction of one Strategic Advisor in the Early Learning and Family Support division. In the Information Technology unit, a Manager 3 position and a Strategic Advisor 1 position are abrogated and replaced with one position that will handle a consolidated workload, resulting in a broader span of control ratio. Span of control ratios are also improved by a reorganization of staff in the Financial Management unit. Though this change is budget-neutral, it creates a more streamlined and efficient reporting structure.

The Adopted Budget also reduces or abrogates five other positions in various divisions. All position reductions will negatively impact the Department's capacity; however, there are several factors that will mitigate the effect. For example, in Financial Management, an Administrative Specialist I position is abrogated and the Department will continue to make efforts to automate the various processes, resulting in decreased staffing needs. In the Human Resources unit, a Personnel Specialist, Senior position is reduced from full-time to part-time, in recognition that the workload of managing HSD's hiring processes is projected to remain at a reduced level. In the Information Technology unit, it is possible to reduce a Senior Management Systems Analyst position as the Department moves toward greater internal efficiencies. Where mitigating factors do not exist for all of the positions described above, workload will be prioritized and absorbed where possible by other remaining positions in the Department.

In addition to the substantial administrative reductions described above, some programmatic changes are necessary to balance the City's General Fund shortfall. In prioritizing programs, HSD is guided by the Strategic Investment Plan (SIP). The SIP is updated on a regular basis, and uses a variety of factors to rank the programmatic areas funded by HSD. These factors include: alignment with the Race and Social Justice Initiative and HSD's mission; the program's demonstrated effectiveness in improving community conditions; the criticality of City funding to achieving these objectives; strengthening social networks and leveraging community resources; and supporting opportunities for collaboration which lead to greater effectiveness and enhanced services. As a result, programs with a high ranking are fully funded, reflecting the City's high priority on maintaining human services even during a year of significant financial strain. The following programmatic reductions are taken due to their relative lower overall ranking in the priorities of the Department.

- Traditionally, the City has provided contracted agencies with increased funding to reflect changes in costs due to inflation. Like 2010, the 2011 Adopted and 2012 Endorsed Budget assumes no inflationary increases for contracts. Although this reduction may decrease the ability of recipient agencies to respond to increases in their own internal costs, this reduction is taken because it only minimally impacts each individual agency.

- Three programmatic reductions were identified in recognition of administrative efficiencies that have been achieved, or have the potential to be achieved, at recipient agencies without impacting direct services. An administrative reduction is taken for the CO-STARS program, which will have minimal impact on direct services to clients. The City's investment will be preserved for the recipient agency's programmatic expenses, but reduced for their overhead and administrative costs. The budget anticipates that administrative efficiencies can be achieved in the food distribution system when funds are reallocated mid-year of 2011. And in Public Health funding, the Adopted Budget recognizes administrative efficiencies that have already been realized in the Chemical Dependency Intervention program.

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- The Adopted Budget reduces funding in one area not considered to be core to HSD's work of meeting the basic needs of the most vulnerable people in our community. A Community Crime Prevention program, which provides support to crime prevention councils, conducts trainings for landlords on crime prevention, and sponsor crime prevention events, is reduced by 5%.

The 2011 Adopted and 2012 Endorsed Budget also adds new funding for five programs. In recognition of the significant number of Seattle residents served by the White Center Food Bank, the Adopted Budget adds funding for the agency to HSD's network of emergency food providers. An add to contracts with shelter providers addresses increased costs for providing shelter services. The budget also funds six months of winter shelter and support services at City Hall and/or an alternative appropriate location from October 1st to March 31st in 2011 and 2012. These are the months in which weather conditions are the most severe, and additional demand for shelter exists. Funding for SafeHavens will bring Seattle's contribution in line with the share of SafeHavens services provided to Seattle residents. Finally, additional funding will provide homeless housing providers and landlords with training on the dynamics of domestic violence and the significant and complex issues many survivors and their families face when they attempt to obtain safe housing.

With grants representing 63% of HSD's budget, changes in grant revenue have a significant impact on the Department. The Adopted Budget reflects grant revenue reductions in several divisions throughout the department. Overall, HSD is anticipating a \$13 million reduction in grant funding in 2011, with the majority of those changes impacting the Aging and Disabilities division. This is due to a state mandated program change in Title XIX, a federally funded entitlement program for seniors. Because this represents a change in the administration of what were pass-through funds, there is no significant impact on operating or service delivery. The end of major grants in the areas of domestic violence and early learning will result in service delivery reductions in those areas.

HSD's 2011 Adopted and 2012 Endorsed Budget also realizes administrative efficiencies through the reduction of non-personnel costs, including professional services, office supplies, training, and adjustments to the projected vacancy rate. Throughout the Department, these reductions result in a savings of \$340,000. In addition to these changes, the 2011 Adopted and 2012 Endorsed Budget provides no market adjustment for HSD staff that are non-represented employees in City's discretionary pay plans. HSD's 2012 Endorsed Budget assumes a further \$200,000 reduction that will be achieved by attaining efficiencies in contract administration.

Beginning in 2011-2012, the budget associated with the Community Development Block Grant funds (CDBG) supporting human services are shown within the HSD budget, although the funding authority will continue to reside with the CDBG Fund (17810). There are no substantive changes to the CDBG budget in 2011-2012.

Finally, HSD realized savings by switching General Fund for grant revenues whenever such a swap was allowable. Many of these funding swaps represent one-time revenue, and are therefore not sustainable. However, through this strategy, the Adopted Budget realizes \$466,000 in savings to the General Fund in 2011 without any negative programmatic impact.

City Council Provisos

Of the appropriation in the 2011 budget for the Department of Human Services Domestic and Sexual Violence Prevention Budget Control Level, \$148,650 is appropriated (and of the amount endorsed for 2012, \$148,650 is expected to be appropriated) solely for the Batterers' Intervention Program and may be spent for no other purpose.

Of the appropriation for 2011 for the Department of Human Service's Emergency and Transitional Services BCL, \$76,000 is appropriated (and of the amount endorsed for 2012, \$71,000 is expected to be appropriated) solely for

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providing six months of shelter and support services at City Hall or other appropriate location to be determined by the Human Services Department in consultation with the City Council and may be spent for no other purposes.

Of the appropriation for 2011 for the Department of Human Service's Emergency and Transitional Services BCL, \$100,000 is appropriated solely to contract with shelter providers to address increased costs for providing shelter services and may be spent for no other purposes.

Of the appropriation in the 2011 budget for the Department of Human Services Emergency and Transitional Services BCL, \$381,330 is appropriated (and of the amount endorsed for 2012, \$381,330 is expected to be appropriated) solely to contract with the Seattle Neighborhood Group for the Safe Communities Program and may be spent for no other purpose.

Of the appropriation in the 2011 budget for the Department of Human Services Early Learning and Family Support BCL, \$51,490 is appropriated (and of the amount endorsed for 2012, \$51,490 is expected to be appropriated) solely to contract with Child Care Resources for child care information and referral services and may be spent for no other purpose.

Of the appropriation in the 2011 budget for the Department of Human Services Emergency and Transitional Services BCL, \$18,220 is appropriated (and of the amount endorsed for 2012, \$18,220 is expected to be appropriated) solely to contract with the International District Emergency Center for citizen foot patrol related services and may be spent for no other purpose.

Of the appropriation in the 2011 budget for the Human Services Department's Area Agency on Aging BCL, \$36,193 is appropriated (and of the amount endorsed for 2012, \$36,193 is expected to be appropriated) solely for the Chinese Information and Service Center Sunshine Garden Day Center Program contract and may be spent for no other purpose.

Of the appropriation in the 2011 budget for the Human Services Department Emergency and Transitional Services and Early Learning and Family Support BCLs, collectively \$186,000 is appropriated (and of the amount endorsed for 2012, \$186,600 is expected to be appropriated) solely for Policy Advocacy programs and may be spent for no other purpose.

Of the appropriation in the 2011 budget for the Human Services Department's Leadership and Administration BCL, \$150,000 is appropriated (and of the amount endorsed for 2012, \$150,000 is expected to be appropriated) solely for the Nonprofit Assistance Center for technical assistance and organizational capacity building and may be spent for no other purpose.

Of the appropriation in the 2011 budget for the Department of Human Services' Domestic Violence and Sexual Abuse Prevention BCL, \$50,000 is appropriated (and of the amount endorsed for 2012, \$50,000 is expected to be appropriated) solely for the Safe Havens Visitations Center program and may be spent for no other purpose. Furthermore, none of the money so appropriated may be expended until the Executive has executed a contract for public benefits to be provided by the Safe Havens Visitation Center.

Of the appropriation in the 2011 budget for the Human Services Department's Domestic Violence and Sexual Assault Prevention BCL, \$15,000 is appropriated solely for the purpose of providing training to homeless housing providers and landlords in Seattle and may be spent for no other purpose.

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Of the appropriation in the 2011 budget for the Human Services Department's Emergency and Transitional Services BCL, \$115,137 is appropriated solely for food coalitions providing coordination services for food and meal providers and may be spent for no other purpose.

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| Appropriations | Summit Code | 2009 Actual | 2010 Adopted | 2011 Adopted | 2012 Endorsed |
|---|----------------|-------------------|-------------------|-------------------|-------------------|
| CDBG - Human Services Department Budget Control Level | | | | | |
| Homeless Intervention | | 5,902,162 | 5,002,175 | 4,642,920 | 4,642,920 |
| Leadership and Corporate Services | | 422,644 | 1,231,871 | 1,231,871 | 1,231,871 |
| CDBG - Human Services Department Budget Control Level | 6HSD10 | 6,324,806 | 6,234,046 | 5,874,791 | 5,874,791 |
| Aging and Disability Services | | | | | |
| Area Agency on Aging Budget Control Level | | | | | |
| Healthy Aging | | 7,510,235 | 8,057,991 | 7,665,003 | 7,645,669 |
| Home-Based Care | | 37,089,050 | 56,987,932 | 48,142,262 | 48,418,641 |
| Planning and Coordination | | 2,443,282 | 2,637,373 | 2,667,130 | 2,711,378 |
| Area Agency on Aging Budget Control Level | H60AD | 47,042,566 | 67,683,296 | 58,474,395 | 58,775,687 |
| Self-Sufficiency Budget Control Level | H60SS | 2,071,125 | 2,107,085 | 1,810,293 | 1,849,140 |
| Total Aging and Disability Services | | 49,113,691 | 69,790,381 | 60,284,688 | 60,624,827 |
| Domestic Violence and Sexual Assault Prevention | | | | | |
| Domestic and Sexual Violence Prevention Budget Control Level | H40DV | 4,006,920 | 4,860,027 | 4,583,174 | 4,238,453 |
| Total Domestic Violence and Sexual Assault Prevention | | 4,006,920 | 4,860,027 | 4,583,174 | 4,238,453 |
| Early Learning and Family Support | | | | | |
| Early Learning and Family Support Budget Control Level | H80EL | 14,104,635 | 14,761,266 | 13,673,237 | 13,429,845 |
| Total Early Learning and Family Support | | 14,104,635 | 14,761,266 | 13,673,237 | 13,429,845 |
| Homeless Intervention and Block Grant Administration | | | | | |
| Community Facilities Budget Control Level | H30CF | 1,278,075 | 664,521 | 591,063 | 593,708 |
| Emergency and Transitional Services Budget Control Level | H30ET | 24,832,584 | 28,738,224 | 28,430,476 | 26,856,831 |
| Total Homeless Intervention and Block Grant Administration | | 26,110,659 | 29,402,745 | 29,021,539 | 27,450,540 |
| Leadership and Administration | | | | | |

Human Services

| Appropriations | Summit Code | 2009 Actual | 2010 Adopted | 2011 Adopted | 2012 Endorsed |
|---|------------------------|------------------------|-------------------------|-------------------------|--------------------------|
| Leadership and Administration Budget Control Level | | | | | |
| Financial Management | | 1,948,409 | 2,165,268 | 2,116,956 | 2,186,778 |
| Human Resources | | 731,765 | 708,299 | 674,850 | 675,834 |
| Information Technology | | 1,566,815 | 1,682,671 | 1,608,339 | 1,518,824 |
| Leadership | | 2,821,462 | 3,300,103 | 3,339,114 | 2,938,613 |
| Leadership and Administration | H50LA | 7,068,451 | 7,856,341 | 7,739,260 | 7,320,049 |
| Budget Control Level | | | | | |
| Total Leadership and Administration | | 7,068,451 | 7,856,341 | 7,739,260 | 7,320,049 |
| Public Health Services | | | | | |
| Public Health Services Budget Control Level | | | | | |
| Alcohol and Other Drugs | | 1,509,490 | 1,423,788 | 1,451,172 | 1,451,172 |
| Asthma | | 128,697 | 130,578 | 128,697 | 128,697 |
| Family Support Services | | 539,816 | 541,348 | 539,816 | 539,816 |
| Health Care Access | | 312,041 | 261,521 | 260,791 | 260,791 |
| Health Care for the Homeless | | 1,453,034 | 1,458,388 | 1,530,874 | 1,530,874 |
| HIV/AIDS | | 941,062 | 944,558 | 821,101 | 821,101 |
| Oral Health | | 125,119 | 125,473 | 125,119 | 125,119 |
| Primary Care: Medical and Dental | | 6,284,074 | 6,261,537 | 6,284,074 | 6,284,074 |
| Public Health Services Budget | H70PH | 11,293,333 | 11,147,191 | 11,141,644 | 11,141,644 |
| Control Level | | | | | |
| Total Public Health Services | | 11,293,333 | 11,147,191 | 11,141,644 | 11,141,644 |
| Youth Development and Achievement | | | | | |
| Youth Development and Achievement Budget Control Level | H20YD | 12,221,456 | 9,988,731 | 10,476,580 | 10,625,301 |
| Total Youth Development and Achievement | | 12,221,456 | 9,988,731 | 10,476,580 | 10,625,301 |
| Department Total | | 130,243,952 | 154,040,728 | 142,794,915 | 140,705,451 |
| Department Full-time Equivalents Total* | | 326.35 | 326.35 | 322.60 | 322.60 |
| <i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i> | | | | | |
| | | 2009 | 2010 | 2011 | 2012 |
| Resources | | Actual | Adopted | Adopted | Endorsed |
| General Subfund | | 53,499,134 | 52,519,366 | 51,962,950 | 52,121,676 |
| Other | | 76,744,818 | 101,521,361 | 90,831,964 | 88,583,774 |
| Department Total | | 130,243,952 | 154,040,728 | 142,794,915 | 140,705,451 |

CDBG - Human Services Department Budget Control Level

Purpose Statement

The purpose of the Community Development Block Grant (CDBG) - Human Services Department Budget Control Level is to find and fund solutions for human needs so low-income, vulnerable residents in greater Seattle can live and thrive. HSD contracts with community-based human service providers and administers programs to see that residents of Seattle and King County have access to homeless shelters, transitional housing, and other emergency services. The federal CDBG program provides a major source of funding for community development programs affecting Seattle's low- and moderate-income households and neighborhoods. The City of Seattle makes these investments so all families and individuals can meet their basic needs, share in economic prosperity, and participate in building a safe, healthy, educated, just, and caring community. Policies and priorities for distributing CDBG funds to community-based organizations are set out in the City's 2009-2012 Consolidated Plan for Housing and Community Development, which is coordinated by the Human Services Department.

Summary

The Budget estimates the amount of CDBG dollars the City expects to be available, anticipates appropriations of these funds, and makes specific CDBG proposals for certain City programs in the Human Services Department, Office of Economic Development, and Office of Housing. Final CDBG program allocations are subject to the appropriation levels set by the U.S. Congress and implemented by HUD.

| Program Expenditures | 2009 Actual | 2010 Adopted | 2011 Adopted | 2012 Endorsed |
|-----------------------------------|------------------------|-------------------------|-------------------------|--------------------------|
| Homeless Intervention | 5,902,162 | 5,002,175 | 4,642,920 | 4,642,920 |
| Leadership and Corporate Services | 422,644 | 1,231,871 | 1,231,871 | 1,231,871 |
| Total | 6,324,806 | 6,234,046 | 5,874,791 | 5,874,791 |

CDBG - Human Services Department: Homeless Intervention

Purpose Statement

The purpose of the Homeless Intervention Program is to provide homeless intervention and prevention services to low-income and homeless people so they can become self-sufficient.

CDBG funds support the City's continuum-of-care model by providing a number of emergency and stabilization programs including, but not limited to, emergency shelter and transitional housing for homeless single men, women, and families; hygiene services; housing counseling; and rent assistance.

Program Summary

Decrease budget by \$359,000 to reflect the removal of one-time CDBG surplus funding in 2010. This surplus funding was used in 2010 to fund two Community Facilities projects and to provide supplemental support to the short-term Homelessness Prevention and Rapid Re-Housing program, which is primarily funded by the federal stimulus. The funding that was used for homeless services in 2010 is back-filled with \$111,000 of General Fund in the Emergency and Transitional Services Budget Control Level, making this portion of the change budget neutral.

| Expenditures | 2009 Actual | 2010 Adopted | 2011 Adopted | 2012 Endorsed |
|-----------------------|------------------------|-------------------------|-------------------------|--------------------------|
| Homeless Intervention | 5,902,162 | 5,002,175 | 4,642,920 | 4,642,920 |

Human Services

CDBG - Human Services Department: Leadership and Corporate Services

Purpose Statement

The purpose of the Leadership and Corporate Services Program is to provide administration, planning, and technical assistance to City departments and community-based organizations to implement CDBG-funded programs efficiently and effectively.

CDBG funds support the City's planning and grant administration functions to ensure compliance with all applicable federal regulations.

Program Summary

There are no substantive changes from the 2010 Adopted Budget to the 2011 Adopted Budget.

| | 2009 | 2010 | 2011 | 2012 |
|-----------------------------------|---------|-----------|-----------|-----------|
| Expenditures | Actual | Adopted | Adopted | Endorsed |
| Leadership and Corporate Services | 422,644 | 1,231,871 | 1,231,871 | 1,231,871 |

Aging and Disability Services

Area Agency on Aging Budget Control Level

Purpose Statement

The purpose of the Area Agency on Aging Budget Control Level is to provide a network of community support that improves choice, promotes independence, and enhances the quality of life for older people and adults with disabilities.

| Program Expenditures | 2009 Actual | 2010 Adopted | 2011 Adopted | 2012 Endorsed |
|-------------------------------|------------------------|-------------------------|-------------------------|--------------------------|
| Healthy Aging | 7,510,235 | 8,057,991 | 7,665,003 | 7,645,669 |
| Home-Based Care | 37,089,050 | 56,987,932 | 48,142,262 | 48,418,641 |
| Planning and Coordination | 2,443,282 | 2,637,373 | 2,667,130 | 2,711,378 |
| Total | 47,042,566 | 67,683,296 | 58,474,395 | 58,775,687 |
| Full-time Equivalents Total * | 152.25 | 152.25 | 153.25 | 153.25 |

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Area Agency on Aging: Healthy Aging

Purpose Statement

The purpose of the Healthy Aging Program is to provide a variety of community services that help senior adults in King County improve and maintain their health, independence, and quality of life.

Program Summary

Decrease budget by \$25,000 to reflect the elimination of contract inflation for recipient agencies.

Decrease budget by approximately \$513,000 due to the reduction of a variety of state and federal grants. This includes a portion of a \$750,000 reduction in the Local Care Management grant, which also impacts other programs.

Citywide adjustments to labor and other operating costs increase the budget by \$145,000 for a net decrease from the 2010 Adopted Budget to the 2011 Adopted Budget of approximately \$393,000.

| Expenditures | 2009 Actual | 2010 Adopted | 2011 Adopted | 2012 Endorsed |
|---------------------|------------------------|-------------------------|-------------------------|--------------------------|
| Healthy Aging | 7,510,235 | 8,057,991 | 7,665,003 | 7,645,669 |

Area Agency on Aging: Home-Based Care

Purpose Statement

The purpose of the Home-Based Care Program is to provide an array of home-based services to elders and adults with disabilities in King County so that they can remain in their homes longer than they would without these services.

Program Summary

Decrease budget by \$6,000 to reflect the elimination of contract inflation for recipient agencies.

Reduce budget by approximately \$3,000 to reflect reductions in expenditures for administrative efficiencies including professional services, office supplies, training, and adjustments to the projected vacancy rate.

Decrease budget by approximately \$10.25 million due to the reduction of a variety of state and federal grants. Most notably, this includes a \$9.3 million reduction in the Agency Workers' Health Insurance Premium grant from the State's Basic Health Plan.

The Mayor and the Council worked with the Coalition of City Labor Unions to identify mechanisms for reducing labor costs in the face of the City's strained financial situation. As a result of ratified agreements with represented employees and commensurate savings for non-represented positions in step-in-grade classifications, this program will achieve \$29,000 in savings.

Decrease budget by approximately \$27,000 as part of a set of internal transfers throughout the Department, which net to zero. The purpose of this redistribution is to reflect a more accurate allocation of budgeted expenditures.

Citywide adjustments to labor and other operating costs increase the budget by \$1.47 million for a net decrease from the 2010 Adopted Budget to the 2011 Adopted Budget of approximately \$8.85 million.

| | 2009 | 2010 | 2011 | 2012 |
|------------------------------|---------------|----------------|----------------|-----------------|
| Expenditures/FTE | Actual | Adopted | Adopted | Endorsed |
| Home-Based Care | 37,089,050 | 56,987,932 | 48,142,262 | 48,418,641 |
| Full-time Equivalents Total* | 126.75 | 126.75 | 126.75 | 126.75 |

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Area Agency on Aging: Planning and Coordination

Purpose Statement

The purpose of the Planning and Coordination Program is to provide leadership, advocacy, fund and system development, planning and coordination, and contract services to the King County aging-support network so that systems and services for elderly and disabled individuals are as available, accountable, and as effective as possible.

Program Summary

Transfer in a 1.0 FTE Administrative Specialist II and \$65,000 from the Leadership program in order to more accurately track the grant funding supporting this position. There are no programmatic impacts of this shift.

Reduce budget by approximately \$16,000 to reflect reductions in expenditures for administrative efficiencies including professional services, office supplies, training, and adjustments to the projected vacancy rate.

Decrease budget by approximately \$137,000 due to the reduction of a variety of state and federal grants. This includes a portion of a \$750,000 reduction in the Local Care Management grant, which also impacts other programs.

The Mayor and the Council worked with the Coalition of City Labor Unions to identify mechanisms for reducing labor costs in the face of the City's strained financial situation. As a result of ratified agreements with represented employees and commensurate savings for non-represented positions in step-in-grade classifications, this program will achieve \$7,000 in savings.

Decrease budget by approximately \$4,000 as part of a set of internal transfers throughout the department, which net to zero. The purpose of this redistribution is to reflect a more accurate allocation of budgeted expenditures.

Citywide adjustments to labor and other operating costs increase the budget by \$129,000 for a net increase from the 2010 Adopted Budget to the 2011 Adopted Budget of approximately \$30,000.

| | 2009 | 2010 | 2011 | 2012 |
|------------------------------|-----------|-----------|-----------|-----------|
| Expenditures/FTE | Actual | Adopted | Adopted | Endorsed |
| Planning and Coordination | 2,443,282 | 2,637,373 | 2,667,130 | 2,711,378 |
| Full-time Equivalents Total* | 25.50 | 25.50 | 26.50 | 26.50 |

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Self-Sufficiency Budget Control Level

Purpose Statement

The purpose of the Self-Sufficiency Budget Control Level is to provide utility and other discount programs and employment opportunities for seniors and adults with disabilities to improve their ability to remain economically independent.

Summary

Decrease budget by \$40,000 due to the transfer of funding to support a 0.5 FTE Volunteers Programs Coordinator in HSD that provides computer training to seniors from HSD to the Cable Television Franchise Subfund (Cable Subfund). The funding is provided to HSD in 2011 via the Department of Information Technology (DOIT).

Reduce budget by approximately \$3,000 to reflect reductions in expenditures for administrative efficiencies including professional services, office supplies, training, and adjustments to the projected vacancy rate.

Decrease budget by approximately \$345,000 due to the reduction of a variety of state and federal grants. Most notably, this includes a \$273,000 reduction which represents the conclusion of federal stimulus funding for senior employment.

Decrease budget by approximately \$11,000 as part of a set of internal transfers throughout the Department, which net to zero. The purpose of this redistribution is to reflect a more accurate allocation of budgeted expenditures.

Citywide adjustments to labor and other operating costs increase the budget by \$103,000 for a net decrease from the 2010 Adopted Budget to the 2011 Adopted Budget of approximately \$297,000.

| Expenditures/FTE | 2009 | 2010 | 2011 | 2012 |
|------------------------------|---------------|----------------|----------------|-----------------|
| | Actual | Adopted | Adopted | Endorsed |
| Self-Sufficiency | 2,071,125 | 2,107,085 | 1,810,293 | 1,849,140 |
| Full-time Equivalents Total* | 22.50 | 22.50 | 22.50 | 22.50 |

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Domestic Violence and Sexual Assault Prevention

Domestic and Sexual Violence Prevention Budget Control Level

Purpose Statement

The purpose of the Domestic and Sexual Violence Prevention Budget Control Level is to provide leadership and coordination of City and community strategies, education, and training to improve response to, and prevention of, violence against women and children.

Summary

Increase budget by \$20,000 to provide Seattle families affected by domestic violence the protection of professionally supervised visits between custodial and non-custodial parents and their children. The supervised visits would take place at the Safe Havens Supervised Visitation Center in Kent, Washington. While the program is located in and operated by the City of Kent, it serves families from throughout King County including Seattle. The additional funding brings the budget for professionally supervised visitation center services in line with the number of visitors from Seattle.

Increase budget by \$15,000 to provide training on the dynamics of domestic violence to housing providers and landlords.

Decrease budget by \$58,000 and reduce a 1.0 FTE Strategic Advisor 1 position to 0.5 FTE. This position is then reclassified as a Planning & Development Specialist, Senior. This change is expected to have minimal impact on the capacity of the division to meet its current workload.

Decrease budget by \$56,000 to reflect the elimination of contract inflation for recipient agencies.

Reduce budget by approximately \$8,000 to reflect reductions in expenditures for administrative efficiencies including professional services, office supplies, training, and adjustments to the projected vacancy rate.

Decrease budget by approximately \$282,000 due to the reduction of a variety of state and federal grants. Most notably, this includes a \$227,000 reduction in a federal grant for education, training, and enhanced services to end violence against women with disabilities.

Decrease budget by approximately \$7,000 as part of a set of internal transfers throughout the department, which net to zero. The purpose of this redistribution is to reflect a more accurate allocation of budgeted expenditures.

Citywide adjustments to labor and other operating costs increase the budget by \$100,000 for a net decrease from the 2010 Adopted Budget to the 2011 Adopted Budget of approximately \$276,000.

| | 2009 | 2010 | 2011 | 2012 |
|---|---------------|----------------|----------------|-----------------|
| Expenditures/FTE | Actual | Adopted | Adopted | Endorsed |
| Domestic and Sexual Violence Prevention | 4,006,920 | 4,860,027 | 4,583,174 | 4,238,453 |
| Full-time Equivalents Total* | 5.00 | 5.00 | 4.50 | 4.50 |

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Early Learning and Family Support

Early Learning and Family Support Budget Control Level

Purpose Statement

The purpose of the Early Learning and Family Support Budget Control Level is to provide children and families access to affordable, culturally relevant, high-quality care and education, out-of-school time activities, citizenship assistance, advocacy, leadership development, and other family support resources, so that parents can maintain or achieve economic self-sufficiency and children will gain the necessary skills and assets to be healthy, successful in school, and contributing members of the community.

Summary

Decrease budget by \$97,000 and abrogate 1.0 FTE Grants and Contracts Specialist, Senior. This position was funded by Medicaid Match grant revenue which is no longer available in 2011.

Decrease budget by \$50,000 and reduce a 1.0 FTE Strategic Advisor 1 to 0.5 FTE. Some of this position's work on assessment and evaluation of early learning programs will be reprioritized and shifted to other staff. The remaining 0.5 FTE of this position will be funded with Families and Education Levy dollars in 2011.

Decrease budget by \$110,000 to reflect the elimination of contract inflation for recipient agencies.

Reduce budget by approximately \$17,000 to reflect reductions in expenditures for administrative efficiencies including professional services, office supplies, training, and adjustments to the projected vacancy rate.

The Mayor and the Council worked with the Coalition of City Labor Unions to identify mechanisms for reducing labor costs in the face of the City's strained financial situation. As a result of ratified agreements with represented employees and commensurate savings for non-represented positions in step-in-grade classifications, this program will achieve \$8,000 in savings.

Decrease budget by approximately \$1.16 million due to the reduction of a variety of local, state and federal grants. Most notably, this includes the August 2011 end of a \$4 million multi-year Early Reading First grant from the Department of Education, which corresponds to a reduction of \$882,000 in 2011.

Decrease budget by approximately \$13,000 as part of a set of internal transfers throughout the Department, which net to zero. The purpose of this redistribution is to reflect a more accurate allocation of budgeted expenditures.

Citywide adjustments to labor and other operating costs increase the budget by \$365,000 for a net decrease from the 2010 Adopted Budget to the 2011 Adopted Budget of approximately \$1.09 million.

| | 2009 | 2010 | 2011 | 2012 |
|-----------------------------------|---------------|----------------|----------------|-----------------|
| Expenditures/FTE | Actual | Adopted | Adopted | Endorsed |
| Early Learning and Family Support | 14,104,635 | 14,761,266 | 13,673,237 | 13,429,845 |
| Full-time Equivalents Total* | 34.50 | 34.50 | 33.00 | 33.00 |

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Homeless Intervention and Block Grant Administration

Community Facilities Budget Control Level

Purpose Statement

The purpose of the Community Facilities Budget Control Level is to provide technical assistance and capital funding to community-based human service organizations to help the organizations plan and develop facility projects to improve the quality, capacity, and efficiency of service delivery.

Summary

Reduce budget by approximately \$1,000 to reflect reductions in expenditures for administrative efficiencies including professional services, office supplies, training, and adjustments to the projected vacancy rate.

Decrease budget by approximately \$11,000 due to the reduction of a variety of state and federal grants.

Decrease budget by approximately \$75,000 as part of a set of internal transfers throughout the Department, which net to zero. The purpose of this redistribution is to reflect a more accurate allocation of budgeted expenditures. In particular, this includes the correction of \$69,000 in rent charges between the Community Facilities program and the Emergency and Transitional Services program.

Citywide adjustments to labor and other operating costs increase the budget by \$13,000 for a net decrease from the 2010 Adopted Budget to the 2011 Adopted Budget of approximately \$73,000.

| | 2009 | 2010 | 2011 | 2012 |
|------------------------------|---------------|----------------|----------------|-----------------|
| Expenditures/FTE | Actual | Adopted | Adopted | Endorsed |
| Community Facilities | 1,278,075 | 664,521 | 591,063 | 593,708 |
| Full-time Equivalents Total* | 8.50 | 8.50 | 8.50 | 8.50 |

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Emergency and Transitional Services Budget Control Level

Purpose Statement

The purpose of the Emergency and Transitional Services Budget Control Level is to provide emergency and transitional services and permanent housing to homeless and low-income people in Seattle, so they have access to nutritious food and a path to stable, permanent housing.

Summary

Increase the budget by \$100,000 to address increased costs of providing shelter services.

Increase budget by \$76,000 for provision of uninterrupted shelter from October 1 through March 31 in 2011 and 2012.

Decrease budget by \$20,000 to encourage efficiencies in organizational support to food banks and meal programs.

Increase budget by \$35,000 to provide funding to the White Center Food Bank in recognition of the significant number of Seattle residents served by the program.

Increase budget by \$111,000 to replace one-time surplus CDBG funds used for homeless services in 2010. A corresponding decrease of CDBG funds is shown in the CDBG: Homeless Intervention Budget Control Level, making this transaction budget neutral.

Decrease budget by \$241,000 to reflect the elimination of contract inflation for recipient agencies.

Reduce budget by approximately \$8,000 to reflect reductions in expenditures for administrative efficiencies including professional services, office supplies, training, and adjustments to the projected vacancy rate.

The Mayor and the Council worked with the Coalition of City Labor Unions to identify mechanisms for reducing labor costs in the face of the City's strained financial situation. As a result of ratified agreements with represented employees and commensurate savings for non-represented positions in step-in-grade classifications, this program will achieve \$5,000 in savings.

Decrease budget by approximately \$567,000 due to the reduction of a variety of local, state and federal grants. Most notably, this includes a \$429,000 reduction of Housing Levy funding for rental assistance programs. Unspent funds from prior years are available to continue this program.

Decrease budget by approximately \$398,000 as part of a set of internal transfers throughout the Department, which net to zero. The purpose of this redistribution is to reflect a more accurate allocation of budgeted expenditures. In particular, this includes the transfer of expenditures related to the CO-STARS program from the Emergency and Transitional Services program to the Youth Development and Achievement program. It also includes the correction of \$69,000 in rent charges between the Community Facilities program and the Emergency and Transitional Services program.

Outside of the budget process, a 1.0 FTE grant-funded Research and Evaluation Assistant position was added through Ordinance 123194.

Citywide adjustments to labor and other operating costs increase the budget by \$609,000 for a net decrease from the 2010 Adopted Budget to the 2011 Adopted Budget of approximately \$308,000.

Human Services

| Expenditures/FTE | 2009 Actual | 2010 Adopted | 2011 Adopted | 2012 Endorsed |
|-------------------------------------|------------------------|-------------------------|-------------------------|--------------------------|
| Emergency and Transitional Services | 24,832,584 | 28,738,224 | 28,430,476 | 26,856,831 |
| Full-time Equivalents Total* | 17.75 | 17.75 | 18.75 | 18.75 |

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Leadership and Administration

Leadership and Administration Budget Control Level

Purpose Statement

The purpose of the Leadership and Administration Budget Control Level is to provide leadership and support to the Human Services Department, the City of Seattle, and the community, with the goal of seeing that human services are responsive to community needs, are delivered through effective and accountable systems, economic disparity is decreased, and racism and other oppressions are dismantled.

Program Expenditures

| | 2009 Actual | 2010 Adopted | 2011 Adopted | 2012 Endorsed |
|-------------------------------|------------------|------------------|------------------|------------------|
| Financial Management | 1,948,409 | 2,165,268 | 2,116,956 | 2,186,778 |
| Human Resources | 731,765 | 708,299 | 674,850 | 675,834 |
| Information Technology | 1,566,815 | 1,682,671 | 1,608,339 | 1,518,824 |
| Leadership | 2,821,462 | 3,300,103 | 3,339,114 | 2,938,613 |
| Total | 7,068,451 | 7,856,341 | 7,739,260 | 7,320,049 |
| Full-time Equivalents Total * | 59.35 | 59.35 | 56.10 | 56.10 |

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Leadership and Administration: Financial Management

Purpose Statement

The purpose of the Financial Management Program is to provide budget, accounting, and financial reporting systems and services so that the Department can effectively conduct business.

Program Summary

Decrease budget by \$30,000 and abrogate a 0.5 FTE Administrative Specialist I. Continued efforts toward automation have allowed the Accounts Payable unit to realize staffing efficiencies.

Reduce budget by approximately \$128,000 to reflect reductions in expenditures for administrative efficiencies including professional services, office supplies, training, and adjustments to the projected vacancy rate.

Decrease budget by approximately \$18,000 as part of a set of internal transfers throughout the Department, which net to zero. The purpose of this redistribution is to reflect a more accurate allocation of budgeted expenditures.

Citywide adjustments to labor and other similar technical adjustments increase the budget by \$128,000 for a net decrease from the 2010 Adopted Budget to the 2011 Adopted Budget of approximately \$48,000.

| Expenditures/FTE | 2009 Actual | 2010 Adopted | 2011 Adopted | 2012 Endorsed |
|------------------------------|----------------|-----------------|-----------------|------------------|
| Financial Management | 1,948,409 | 2,165,268 | 2,116,956 | 2,186,778 |
| Full-time Equivalents Total* | 18.25 | 18.25 | 17.75 | 17.75 |

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Leadership and Administration: Human Resources

Purpose Statement

The purpose of the Human Resources Program is to provide personnel services, systems, and solutions to the Department so that it can effectively conduct business.

Program Summary

Decrease budget by \$24,000 and reduce 1.0 FTE Personnel Specialist, Senior to a 0.75 FTE. The workload of this position includes managing the hiring process for the department, which is projected to remain at a reduced level.

Reduce budget by approximately \$40,000 to reflect reductions in expenditures for administrative efficiencies including professional services, office supplies, training, and adjustments to the projected vacancy rate.

Decrease budget by approximately \$12,000 as part of a set of internal transfers throughout the department, which net to zero. The purpose of this redistribution is to reflect a more accurate allocation of budgeted expenditures.

Citywide adjustments to labor and other similar technical adjustments increase the budget by \$43,000 for a net decrease from the 2010 Adopted Budget to the 2011 Adopted Budget of approximately \$33,000.

| Expenditures/FTE | 2009 Actual | 2010 Adopted | 2011 Adopted | 2012 Endorsed |
|------------------------------|------------------------|-------------------------|-------------------------|--------------------------|
| Human Resources | 731,765 | 708,299 | 674,850 | 675,834 |
| Full-time Equivalents Total* | 6.00 | 6.00 | 5.75 | 5.75 |

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Leadership and Administration: Information Technology

Purpose Statement

The purpose of the Information Technology Program is to provide technical systems and solutions to Department management and employees so they can effectively conduct departmental business.

Program Summary

Decrease budget by \$131,000 and reduce senior-level staffing in the Information Technology unit. This reduction corresponds to the elimination of 1.0 FTE Manager 3, Information Technology and a 1.0 FTE Strategic Advisor 1, consolidating the workload and adding a 1.0 FTE Manager 2, Information Technology position.

Decrease budget by \$58,000 and reduce 1.0 FTE Senior Management Systems Analyst to a 0.5 FTE. This reduction is possible as the Department moves toward greater internal efficiencies.

Reduce budget by approximately \$101,000 to reflect reductions in expenditures for administrative efficiencies including professional services, office supplies, training, and adjustments to the projected vacancy rate.

Decrease budget by approximately \$23,000 as part of a set of internal transfers throughout the department, which net to zero. The purpose of this redistribution is to reflect a more accurate allocation of budgeted expenditures.

Citywide adjustments to labor and other similar technical adjustments increase the budget by \$238,000 for a net decrease from the 2010 Adopted Budget to the 2011 Adopted Budget of approximately \$74,000.

| Expenditures/FTE | 2009 | 2010 | 2011 | 2012 |
|------------------------------|---------------|----------------|----------------|-----------------|
| | Actual | Adopted | Adopted | Endorsed |
| Information Technology | 1,566,815 | 1,682,671 | 1,608,339 | 1,518,824 |
| Full-time Equivalents Total* | 12.60 | 12.60 | 11.10 | 11.10 |

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Leadership and Administration: Leadership Purpose Statement

The purpose of the Leadership Program is to provide vision, direction, planning, and coordination to the Department, other City departments, and the community. Its mission is also to develop, strengthen, and expand collaborative relationships with HSD's community partners so that the City's human services are responsive to community needs, supportive of community initiatives, and are delivered through efficient and effective systems. The Program also houses the PeoplePoint initiative, which connects people with low and moderate incomes to public benefit programs.

Program Summary

Decrease budget by \$135,000 and abrogate a 1.0 FTE Strategic Advisor 2, Human Services position in the Director's Office. The workload will be reprioritized and some will be absorbed by other positions in the division.

Transfer out a 1.0 FTE Administrative Specialist II and \$65,000 to the Planning and Coordination program in order to more accurately track the grant funding supporting this position. There are no programmatic impacts of this shift.

Decrease budget by \$51,000 to reflect the removal of one-time 2010 funding for an external evaluation of three programs: CO-STARS, GOTS (Get Off the Streets) and CURB (Communities Uniting Rainier Beach).

Decrease budget by \$10,000 to reflect the elimination of contract inflation for recipient agencies.

Decrease budget by \$200,000 in 2012 for efficiencies in contract administration.

Reduce budget by approximately \$54,000 to reflect reductions in expenditures for administrative efficiencies including professional services, office supplies, training, and adjustments to the projected vacancy rate.

The Mayor and the Council worked with the Coalition of City Labor Unions to identify mechanisms for reducing labor costs in the face of the City's strained financial situation. As a result of ratified agreements with represented employees and commensurate savings for non-represented positions in step-in-grade classifications, this program will achieve \$8,000 in savings.

Increase budget by approximately \$130,000 as part of a set of internal transfers throughout the Department, which net to zero. The purpose of this redistribution is to reflect a more accurate allocation of budgeted expenditures.

Outside of the budget process, a revenue-backed 1.0 FTE Planning and Development Specialist position was added through Ordinance 123194.

Citywide adjustments to labor and other similar technical adjustments increase the budget by \$159,000 for a net increase from the 2010 Adopted Budget to the 2011 Adopted Budget of approximately \$39,000.

Human Services

| Expenditures/FTE | 2009 Actual | 2010 Adopted | 2011 Adopted | 2012 Endorsed |
|------------------------------|------------------------|-------------------------|-------------------------|--------------------------|
| Leadership | 2,821,462 | 3,300,103 | 3,339,114 | 2,938,613 |
| Full-time Equivalents Total* | 22.50 | 22.50 | 21.50 | 21.50 |

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Public Health Services

Public Health Services Budget Control Level

Purpose Statement

Beginning in 2005, all funding previously directed to Public Health - Seattle and King County was moved to the Human Services Department (HSD). To reduce administrative costs and see that its public health investments are consistent with City policy direction, the City enters into outcome-based contracts with community-based agencies, Public Health, and the King County Department of Community and Human Services for services. HSD advises the City on public health policy, manages health-related contracts, and serves as a regional liaison to Public Health - Seattle and King County.

Public health services currently supported by City funds are:

- Primary care medical, dental, and specialty services, and access to health insurance for at-risk and vulnerable populations;
- Health care for teens in Seattle's public schools;
- Health care for homeless individuals and families;
- HIV/AIDS prevention and care programs;
- Programs to provide access to chemical and dependency services;
- Programs to reduce the disparities in health among the Seattle population; and
- Public health nursing care home visits to give mothers and babies a healthy start in life.

Program Expenditures

| | 2009 | 2010 | 2011 | 2012 |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Adopted | Adopted | Endorsed |
| Alcohol and Other Drugs | 1,509,490 | 1,423,788 | 1,451,172 | 1,451,172 |
| Asthma | 128,697 | 130,578 | 128,697 | 128,697 |
| Family Support Services | 539,816 | 541,348 | 539,816 | 539,816 |
| Health Care Access | 312,041 | 261,521 | 260,791 | 260,791 |
| Health Care for the Homeless | 1,453,034 | 1,458,388 | 1,530,874 | 1,530,874 |
| HIV/AIDS | 941,062 | 944,558 | 821,101 | 821,101 |
| Oral Health | 125,119 | 125,473 | 125,119 | 125,119 |
| Primary Care: Medical and Dental | 6,284,074 | 6,261,537 | 6,284,074 | 6,284,074 |
| Total | 11,293,333 | 11,147,191 | 11,141,644 | 11,141,644 |

Public Health Services: Alcohol and Other Drugs

Purpose Statement

The purpose of the Alcohol and Other Drugs Program is to provide funding, program development assistance, and educational resources and training to Seattle residents to promote primary alcohol/drug use prevention and outreach to help people enter treatment. Three programs operated by the King County Department of Community and Human Services - Chemical Dependency Interventions for High Utilizers, Emergency Services Patrol, and Youth Engagement Program - are supported by this funding. Also, methadone vouchers are provided through Public Health - Seattle and King County to opiate-dependent city residents.

Program Summary

Decrease budget by \$12,000 in the area of chemical dependency intervention. This reduction reflects the realization of administrative efficiencies and does not have any programmatic impact.

Decrease budget by \$24,000 to reflect the elimination of contract inflation for recipient agencies.

Increase budget by approximately \$37,000 as part of a set of internal transfers throughout the Department, which net to zero. The purpose of this redistribution is to reflect a more accurate allocation of budgeted expenditures.

Citywide adjustments to labor and other operating costs increase the budget by \$26,000 for a net increase from the 2010 Adopted Budget to the 2011 Adopted Budget of approximately \$27,000.

| | 2009 | 2010 | 2011 | 2012 |
|-------------------------|---------------|----------------|----------------|-----------------|
| Expenditures | Actual | Adopted | Adopted | Endorsed |
| Alcohol and Other Drugs | 1,509,490 | 1,423,788 | 1,451,172 | 1,451,172 |

Public Health Services: Asthma

Purpose Statement

The purpose of the Asthma Program is to control asthma by providing in-home indoor air testing and education, case management services, and community-based assessment and intervention to promote well-being and reduce the health risks of asthma.

Program Summary

Decrease budget by \$2,000 to reflect the elimination of contract inflation for recipient agencies.

Decrease budget by approximately \$2,000 as part of a set of internal transfers throughout the Department, which net to zero. The purpose of this redistribution is to reflect a more accurate allocation of budgeted expenditures.

Citywide adjustments to labor and other operating costs increase the budget by \$2,000 for a net decrease from the 2010 Adopted Budget to the 2011 Adopted Budget of approximately \$2,000.

| | 2009 | 2010 | 2011 | 2012 |
|---------------------|---------------|----------------|----------------|-----------------|
| Expenditures | Actual | Adopted | Adopted | Endorsed |
| Asthma | 128,697 | 130,578 | 128,697 | 128,697 |

Public Health Services: Family Support Services

Purpose Statement

The purpose of the Family Support Services Program is to provide assessment, education, skills-building, and support to pregnant women and families with children, so babies are born with the best opportunity to grow and thrive, the effects of health problems are minimized, and children receive the care and nurturing they need to become functional adults.

Program Summary

Decrease budget by \$10,000 to reflect the elimination of contract inflation for recipient agencies.

Decrease budget by approximately \$2,000 as part of a set of internal transfers throughout the Department, which net to zero. The purpose of this redistribution is to reflect a more accurate allocation of budgeted expenditures.

Citywide adjustments to labor and other operating costs increase the budget by \$10,000 for a net decrease from the 2010 Adopted Budget to the 2011 Adopted Budget of approximately \$2,000.

| | 2009 | 2010 | 2011 | 2012 |
|-------------------------|---------|---------|---------|----------|
| Expenditures | Actual | Adopted | Adopted | Endorsed |
| Family Support Services | 539,816 | 541,348 | 539,816 | 539,816 |

Public Health Services: Health Care Access

Purpose Statement

The purpose of the Health Care Access Program is to provide outreach, medical application assistance, linkage to community services and resources, coordination of care, and targeted interventions to uninsured, underserved, high-risk pregnant and parenting women and other high-risk individuals and families to minimize health disparities.

Program Summary

Decrease budget by \$5,000 to reflect the elimination of contract inflation for recipient agencies.

Decrease budget by approximately \$1,000 as part of a set of internal transfers throughout the Department, which net to zero. The purpose of this redistribution is to reflect a more accurate allocation of budgeted expenditures.

Citywide adjustments to labor and other operating costs increase the budget by \$5,000 for a net decrease from the 2010 Adopted Budget to the 2011 Adopted Budget of approximately \$1,000.

| | 2009 | 2010 | 2011 | 2012 |
|--------------------|---------|---------|---------|----------|
| Expenditures | Actual | Adopted | Adopted | Endorsed |
| Health Care Access | 312,041 | 261,521 | 260,791 | 260,791 |

Public Health Services: Health Care for the Homeless

Purpose Statement

The purpose of the Health Care for the Homeless Program is to improve access to quality health care through screening, prevention, Medicaid enrollment, case management for people with chronic substance-abuse problems or with complex health and social problems, training, technical assistance, and support to shelters and homeless service sites.

Program Summary

Decrease budget by \$28,000 to reflect the elimination of contract inflation for recipient agencies.

Increase budget by approximately \$74,000 as part of a set of internal transfers throughout the Department, which net to zero. The purpose of this redistribution is to reflect a more accurate allocation of budgeted expenditures.

Citywide adjustments to labor and other operating costs increase the budget by \$26,000 for a net increase from the 2010 Adopted Budget to the 2011 Adopted Budget of approximately \$72,000.

| | 2009 | 2010 | 2011 | 2012 |
|------------------------------|---------------|----------------|----------------|-----------------|
| Expenditures | Actual | Adopted | Adopted | Endorsed |
| Health Care for the Homeless | 1,453,034 | 1,458,388 | 1,530,874 | 1,530,874 |

Public Health Services: HIV/AIDS

Purpose Statement

The purpose of the HIV/AIDS Program is to work with community partners to assess, prevent, and manage HIV infection in Seattle to stop the spread of HIV and improve the health of people living with HIV. This program area includes support for HIV/AIDS case management services and needle exchange.

Program Summary

Decrease budget by \$17,000 to reflect the elimination of contract inflation for recipient agencies.

Decrease budget by approximately \$124,000 as part of a set of internal transfers throughout the Department, which net to zero. The purpose of this redistribution is to reflect a more accurate allocation of budgeted expenditures.

Citywide adjustments to labor and other operating costs increase the budget by \$17,000 for a net decrease from the 2010 Adopted Budget to the 2011 Adopted Budget of approximately \$123,000.

| | 2009 | 2010 | 2011 | 2012 |
|---------------------|---------------|----------------|----------------|-----------------|
| Expenditures | Actual | Adopted | Adopted | Endorsed |
| HIV/AIDS | 941,062 | 944,558 | 821,101 | 821,101 |

Public Health Services: Oral Health

Purpose Statement

The purpose of the Oral Health Program is to provide prevention and clinical dental services to high-risk children to prevent dental disease and improve oral health.

Program Summary

Decrease budget by \$2,000 to reflect the elimination of contract inflation for recipient agencies.

Citywide adjustments to labor and other operating costs increase the budget by \$2,000 for a net decrease from the 2010 Adopted Budget to the 2011 Adopted Budget of less than \$1,000.

| | 2009 | 2010 | 2011 | 2012 |
|--------------|---------|---------|---------|----------|
| Expenditures | Actual | Adopted | Adopted | Endorsed |
| Oral Health | 125,119 | 125,473 | 125,119 | 125,119 |

Public Health Services: Primary Care: Medical and Dental

Purpose Statement

The purpose of the Primary Care: Medical and Dental Program is to provide access to high-quality medical, dental, and access services delivered by community-based health care safety net partners to improve the health status of low-income, uninsured residents of Seattle.

Program Summary

Decrease budget by \$113,000 to reflect the elimination of contract inflation for recipient agencies.

Increase budget by approximately \$23,000 as part of a set of internal transfers throughout the Department, which net to zero. The purpose of this redistribution is to reflect a more accurate allocation of budgeted expenditures.

Citywide adjustments to labor and other operating costs increase the budget by \$113,000 for a net increase from the 2010 Adopted Budget to the 2011 Adopted Budget of approximately \$23,000.

| | 2009 | 2010 | 2011 | 2012 |
|----------------------------------|-----------|-----------|-----------|-----------|
| Expenditures | Actual | Adopted | Adopted | Endorsed |
| Primary Care: Medical and Dental | 6,284,074 | 6,261,537 | 6,284,074 | 6,284,074 |

Youth Development and Achievement

Youth Development and Achievement Budget Control Level

Purpose Statement

The purpose of the Youth Development and Achievement Budget Control Level is to provide services to youth to support their developmental needs, and facilitate their ability to gain the skills and assets necessary to grow into healthy, successful adults and contributing members of the community.

Summary

Decrease budget by \$18,000, reducing funding for community crime prevention programs by 5%. These programs provide support to crime prevention councils, conduct trainings for landlords on crime prevention, and sponsor crime prevention events. Although this work is valuable, it is not considered core to HSD's mission.

Decrease budget by \$58,000 and reduce funding for the administrative support of the CO-STARS program. This reduction will decrease funding for administrative personnel, but is expected to have minimal impact on direct services to clients.

Decrease budget by \$45,000 and abrogate a 0.5 FTE Grants and Contracts Specialist, Senior. The workload will be reduced, reprioritized, or absorbed by other positions in the division.

Decrease budget by \$73,000 to reflect the elimination of contract inflation for recipient agencies.

Reduce budget by approximately \$15,000 to reflect reductions in expenditures related to the projected vacancy rate.

The Mayor and the Council worked with the Coalition of City Labor Unions to identify mechanisms for reducing labor costs in the face of the City's strained financial situation. As a result of ratified agreements with represented employees and commensurate savings for non-represented positions in step-in-grade classifications, this program will achieve \$6,000 in savings.

Increase budget by approximately \$14,000 due to changes in a variety of local, state and federal grants.

Increase budget by approximately \$452,000 as part of a set of internal transfers throughout the Department, which net to zero. The purpose of this redistribution is to reflect a more accurate allocation of budgeted expenditures. In particular, this includes the transfer of expenditures related to the CO-STARS program from the Emergency and Transitional Services program to the Youth Development and Achievement program.

Citywide adjustments to labor and other operating costs increase the budget by \$236,000 for a net increase from the 2010 Adopted Budget to the 2011 Adopted Budget of approximately \$488,000.

| | 2009 | 2010 | 2011 | 2012 |
|-----------------------------------|------------|-----------|------------|------------|
| Expenditures/FTE | Actual | Adopted | Adopted | Endorsed |
| Youth Development and Achievement | 12,221,456 | 9,988,731 | 10,476,580 | 10,625,301 |
| Full-time Equivalents Total* | 26.50 | 26.50 | 26.00 | 26.00 |

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Human Services

2011 - 2012 Estimated Revenues for the Community Development Block Grant Fund

| Summit Code | Source | 2009 Actuals | 2010 Adopted | 2010 Revised | 2011 Adopted | 2012 Endorsed |
|-----------------------|--------|------------------|------------------|------------------|------------------|------------------|
| 431010 | CDBG | 6,324,806 | 6,234,046 | 6,234,046 | 5,874,791 | 5,874,791 |
| Total Revenues | | 6,324,806 | 6,234,046 | 6,234,046 | 5,874,791 | 5,874,791 |

Human Services

2011 - 2012 Estimated Revenues for the Human Services Operating Fund

| Summit Code | Source | 2009 Actuals | 2010 Adopted | 2010 Revised | 2011 Adopted | 2012 Endorsed |
|-------------|---|------------------|------------------|------------------|------------------|---------------|
| 431110 | Dept of Housing & Urban Development (HUD)/Homeless Prevention & Rapid Rehousing Program | 81,467 | 2,309,738 | 2,309,738 | 2,209,738 | 0 |
| 431110 | Dept of Justice (DOJ) / Office of Justice /BYRNE Prostitution Youth Advocate | 0 | 97,820 | 97,820 | 80,549 | 0 |
| | Total ARRA Federal Grant Direct | 81,467 | 2,407,558 | 2,407,558 | 2,290,287 | 0 |
| 433110 | Administration on Aging (AOA) / Aging Congregate Nutrition Service | 98,405 | 173,082 | 173,082 | 0 | 0 |
| 433110 | Administration on Aging (AOA) / Aging Home Delivered Nutrition Services | 33,125 | 106,750 | 106,750 | 0 | 0 |
| 433110 | Dept of Labor (DOL) Title V Recovery Act Fund | 34,094 | 38,552 | 38,552 | 125,000 | 0 |
| 433110 | National Association of Area Agencies on Aging / Digital TV | 21,226 | 0 | 0 | 0 | 0 |
| 433110 | Workforce Investment Act Youth Programs ARRA / Youth Employment Training WIA | 943,945 | 0 | 100,000 | 0 | 0 |
| | Total ARRA Federal Grant Indirect | 1,130,795 | 318,384 | 418,384 | 125,000 | 0 |
| 439090 | Seattle Neighborhood Group 4H | 0 | 0 | 0 | 8,750 | 0 |
| 439090 | United Way - Seattle Youth Employment Program (SYEP) / Youth Training and Education | 5,584 | 85,000 | 85,000 | 160,179 | 91,800 |
| 439090 | University of Washington / UW / Depression Intervention (PEARLS) | 90,165 | 0 | 0 | 0 | 0 |
| 469930 | Child Care Bonus | 648,830 | 500,000 | 0 | 0 | 0 |
| | Total Contrib/Priv Sources | 744,579 | 585,000 | 85,000 | 168,929 | 91,800 |
| 431010 | Dept of Education (DOE) Early Reading First | 1,106,389 | 1,309,074 | 1,349,195 | 427,288 | 0 |
| 431010 | Dept of Housing & Urban Development (HUD) – Housing Opportunities for People with AIDS (HOPWA) Grant / AIDS Housing | 1,563,752 | 1,706,000 | 1,706,000 | 1,706,000 | 1,706,000 |
| 431010 | Dept of Justice (DOJ) / Domestic Violence (DV) Transitional Housing | 74,387 | 80,365 | 80,365 | 0 | 0 |
| 431010 | Dept of Justice (DOJ) / Weed & Seed | 125,194 | 0 | 0 | 0 | 0 |
| 431010 | Dept of Justice (DOJ) Disability Svcs / Domestic Violence (DV) Education, Training, and Services | 249,309 | 227,242 | 227,242 | 0 | 0 |
| 431010 | Dept of Justice (DOJ) Disability Svcs / Domestic Violence (DV) Response Improvement | 7,435 | 320,174 | 320,174 | 284,682 | 0 |
| 431010 | Dept of Justice (DOJ) Justice Assistance Grant / Youth Education | 419,005 | 415,088 | 415,088 | 415,088 | 415,088 |

Human Services

2011 - 2012 Estimated Revenues for the Human Services Operating Fund

| Summit Code | Source | 2009 Actuals | 2010 Adopted | 2010 Revised | 2011 Adopted | 2012 Endorsed |
|-------------|--|-------------------|-------------------|-------------------|-------------------|-------------------|
| 431010 | Emergency Shelter Grants Program (ESGP) / Emergency Shelter | 565,384 | 583,706 | 583,706 | 579,707 | 579,707 |
| 431010 | McKinney Grant / Transitional Housing | 9,601,570 | 10,828,749 | 10,828,749 | 10,828,749 | 10,828,749 |
| | Total Federal Grants - Direct | 13,712,424 | 15,470,398 | 15,510,519 | 14,241,514 | 13,529,544 |
| 433010 | Communities Putting Prevention to Work / Public Health | 0 | 0 | 0 | 43,851 | 9,444 |
| 433010 | Dept of Health & Human Services (HHS) / Alzheimer's Disease Support Svcs | 6,533 | 0 | 0 | 0 | 0 |
| 433010 | Dept of Health & Human Services (HHS) / Demential Partners Project | 86,287 | 75,815 | 136,476 | 0 | 0 |
| 433010 | Dept of Health & Human Services (HHS) / Drug Free Communities | 13,000 | 0 | 0 | 0 | 0 |
| 433010 | Dept of Health & Human Services (HHS) / Medicare Improvement for Patients | 5,717 | 0 | 0 | 0 | 0 |
| 433010 | Dept of Health & Human Services (HHS) / Nursing Home Diversion | 14,605 | 218,546 | 334,928 | 0 | 0 |
| 433010 | Dept of Health & Human Services (HHS) / UW / Study on Minor Depression | 3,754 | 0 | 0 | 0 | 0 |
| 433010 | Dept of Housing & Urban Development (HUD) / Seattle Housing Authority (SHA) Client Case Management | 373,000 | 373,000 | 373,000 | 373,000 | 373,000 |
| 433010 | King County Safe Harbors McKinney Grant I | 0 | 0 | 0 | 296,737 | 296,737 |
| 433010 | King County Safe Harbors McKinney Grant III | 0 | 0 | 0 | 97,375 | 97,375 |
| 433010 | Office of Superintendent of Public Instruction (OSPI) / Child Care Nutrition Quality Incentive | 54,196 | 33,292 | 59,495 | 59,495 | 59,495 |
| 433010 | Office of Superintendent of Public Instruction (OSPI) / Child Nutrition Program | 1,169,605 | 1,099,937 | 1,184,443 | 1,184,443 | 1,188,890 |
| 433010 | Older Americans Act (OAA) / Elder Abuse Prevention | 25,785 | 21,977 | 21,977 | 21,977 | 21,977 |
| 433010 | Title III-B / Older Americans Act (OAA) Supportive Services | 2,405,040 | 2,314,212 | 2,314,212 | 2,360,496 | 2,407,706 |
| 433010 | Title III-C-1 / Older Americans Act (OAA) Congregate meals | 1,700,075 | 1,687,962 | 1,687,962 | 1,721,721 | 1,756,155 |
| 433010 | Title III-C-2 / Older Americans Act (OAA) Home delivered meals | 740,717 | 842,482 | 842,482 | 859,332 | 876,519 |
| 433010 | Title III-D / Older Americans Act (OAA) Health promotion | 111,789 | 110,669 | 110,669 | 112,882 | 115,140 |
| 433010 | Title III-E / Older Americans Act (OAA) National Family Caregiver | 769,930 | 766,978 | 766,978 | 782,318 | 797,964 |
| 433010 | Title V / Older Americans Act (OAA) Senior Employment | 301,661 | 310,099 | 446,954 | 425,834 | 362,454 |

Human Services

2011 - 2012 Estimated Revenues for the Human Services Operating Fund

| Summit Code | Source | 2009 Actuals | 2010 Adopted | 2010 Revised | 2011 Adopted | 2012 Endorsed |
|-------------|---|-------------------|-------------------|-------------------|-------------------|-------------------|
| 433010 | Title XIX / Home Care Workers' Health Care Insurance- BHP | 16,051,785 | 35,551,189 | 25,273,484 | 26,250,000 | 26,250,000 |
| 433010 | Title XIX / Local Care Management | 1,343,228 | 1,500,000 | 1,500,000 | 750,000 | 750,000 |
| 433010 | Title XIX / Medicaid Administrative Claiming | 783,553 | 923,235 | 988,235 | 1,118,235 | 1,118,235 |
| 433010 | Title XIX / Medicaid Case Mgmt | 13,652,169 | 13,653,619 | 13,473,619 | 7,090,150 | 7,373,096 |
| 433010 | Title XIX / Medicaid Home Care Worker Orientation for IP | 93,878 | 164,695 | 0 | 0 | 0 |
| 433010 | Title XIX / Medicaid Home Care Worker Training | 120,553 | 81,623 | 0 | 0 | 0 |
| 433010 | Title XIX / Medicaid Home Care Worker Training Wages | 1,588,172 | 2,138,796 | 2,138,796 | 2,138,796 | 2,138,796 |
| 433010 | Title XIX / Medicaid Intensive Chronic Case Management | 0 | 200,000 | 20,000 | 200,000 | 200,000 |
| 433010 | Title XIX / Medicaid Nurse Delegation | 4,105 | 11,427 | 11,427 | 11,427 | 11,427 |
| 433010 | Title XIX Day Health Admin / Senior Day Facility | 46,830 | 33,000 | 33,000 | 0 | 0 |
| 433010 | US Dept of Agriculture (USDA) - Administration on Aging (AoA) / Nutritional Services Incentive Program (NSIP) | 497,698 | 505,000 | 505,000 | 505,000 | 505,000 |
| 433010 | US Dept of Agriculture (USDA) / Senior Farmers Market Nutrition | 12,173 | 165,000 | 165,000 | 165,000 | 165,000 |
| 433010 | US Dept of Agriculture (USDA) Summer Sack / Summer Lunches for Children SSL OSP | 464,994 | 525,746 | 525,746 | 526,280 | 526,317 |
| 433010 | US Dept of Agriculture (USDA) Summer Sack Lunch Supplement / Sack Lunch (SSL) Remainder | 0 | 10,159 | 10,159 | 14,845 | 14,845 |
| 433010 | VA/DSHS/Veteran's Directed Home and Community Based Care | 0 | 200,000 | 40,000 | 80,000 | 80,000 |
| 433010 | Workforce Investment Act Youth Programs CAN / Youth Employment Training WIA | 563,992 | 766,667 | 781,667 | 875,157 | 875,157 |
| | Total Federal Grants - Indirect | 43,004,825 | 64,285,125 | 53,745,709 | 48,064,351 | 48,370,729 |
| 587001 | General Subfund Support | 53,509,230 | 52,519,365 | 52,273,865 | 51,962,954 | 52,121,676 |
| | Total General Fund | 53,509,230 | 52,519,365 | 52,273,865 | 51,962,954 | 52,121,676 |
| 437010 | Families and Education Levy / Levy Underspend | 0 | 0 | 0 | 50,480 | 25,886 |
| 437010 | Families and Education Levy / Performance Funds | 0 | 481,812 | 204,436 | 266,361 | 167,805 |
| 437010 | Juvenile Accountability Incentive Block Grant (JAIBG) / Youth Education | 25,184 | 29,356 | 29,356 | 29,356 | 29,356 |

Human Services

2011 - 2012 Estimated Revenues for the Human Services Operating Fund

| Summit Code | Source | 2009 Actuals | 2010 Adopted | 2010 Revised | 2011 Adopted | 2012 Endorsed |
|-------------|--|----------------|------------------|------------------|------------------|----------------|
| 437010 | King County Human Services Levy / Program to Encourage Active Rewarding Lives for Seniors (PEARLS) | 112,000 | 112,000 | 112,000 | 112,000 | 0 |
| 437010 | King County Levy | 0 | 0 | 0 | 397,000 | 397,000 |
| 437010 | King County Medicaid Match / Medicaid Outreach | 68,625 | 97,098 | 97,098 | 52,373 | 0 |
| 437010 | King County MIDD | 0 | 0 | 0 | 100,000 | 100,000 |
| 437010 | King County Safe Harbors / Homeless Data Collection | 429,002 | 694,112 | 694,112 | 0 | 0 |
| 437010 | King County Veteran Levy / Program to Encourage Active Rewarding Lives for Seniors (PEARLS) | 112,000 | 112,000 | 112,000 | 112,000 | 0 |
| 437010 | Seattle Housing Authority (SHA) / New Citizen Initiative | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| | Total Interlocal Grants | 771,811 | 1,551,378 | 1,274,002 | 1,144,570 | 745,047 |
| 461110 | Interest - State Cash Advance | 65,502 | 155,000 | 61,438 | 62,400 | 62,400 |
| | Total Investment Earnings | 65,502 | 155,000 | 61,438 | 62,400 | 62,400 |
| 459900 | Sex Industry Victims Fund / Care and Treatment for Sex Industry Workers | 8,404 | 70,000 | 25,000 | 25,000 | 25,000 |
| | Total Miscellaneous Fines & Penalties | 8,404 | 70,000 | 25,000 | 25,000 | 25,000 |
| 541490 | Housing Levy (Home Funds Swap) | 0 | 0 | 0 | 0 | 0 |
| 541490 | Office of Housing (OH) - Housing Levy | 820,834 | 429,369 | 0 | 0 | 849,600 |
| | Total Property Tax Levy (Housing) | 820,834 | 429,369 | 0 | 0 | 849,600 |
| 434010 | Dept of Community, Trade & Economic Dev (CTED) / Prostitution Prevention | 4,000 | 0 | 0 | 0 | 0 |
| 434010 | Dept of Community, Trade & Economic Dev (CTED)/Homeless Data Collection | 141,752 | 143,932 | 143,932 | 143,932 | 143,932 |
| 434010 | Dept of Social & Health Services (DSHS) / Care Workers Insurance | 21,710 | 70,456 | 70,456 | 71,865 | 73,302 |
| 434010 | Dept of Social & Health Services (DSHS) / Early Childhood Education Assistance Program (ECEAP) | 2,157,325 | 2,234,310 | 2,234,310 | 2,187,900 | 2,187,900 |
| 434010 | Dept of Social & Health Services (DSHS) / Family Caregivers | 1,944,229 | 1,739,666 | 1,739,666 | 1,739,666 | 1,739,666 |
| 434010 | Dept of Social & Health Services (DSHS) / Kinship Care Navigator | 85,122 | 84,785 | 84,785 | 84,785 | 84,785 |
| 434010 | Dept of Social & Health Services (DSHS) / Kinship Care Support | 255,416 | 233,200 | 233,200 | 233,200 | 233,200 |
| 434010 | Dept of Social & Health Services (DSHS) / Kinship Child Program | 33,463 | 40,000 | 40,000 | 40,000 | 40,000 |

Human Services

2011 - 2012 Estimated Revenues for the Human Services Operating Fund

| Summit Code | Source | 2009 Actuals | 2010 Adopted | 2010 Revised | 2011 Adopted | 2012 Endorsed |
|-------------|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| 434010 | Dept of Social & Health Services (DSHS) / Prescription Drugs Information & Assistance | 16,809 | 17,560 | 17,560 | 17,560 | 17,560 |
| 434010 | Dept of Social & Health Services (DSHS) / Respite Home Care Workers' Health Care Insurance & Training | 72,816 | 124,354 | 124,354 | 136,789 | 150,468 |
| 434010 | Dept of Social & Health Services (DSHS) Office of Refugee & Immigrant Administration (ORIA) - New Citizenship Initiative (NCI) / Naturalization | 1,206,843 | 985,940 | 985,940 | 1,136,060 | 1,136,060 |
| 434010 | Senior Citizens Service Act / Senior Services | 2,451,298 | 2,373,689 | 2,255,004 | 2,255,004 | 2,255,004 |
| 434010 | Title XIX / Local Care Management - State Portion | 0 | 0 | 0 | 750,000 | 750,000 |
| 434010 | Title XIX / Medicaid Case Mgmt - State Portion | 0 | 0 | 0 | 7,090,150 | 7,373,096 |
| | Total State Grants | 8,390,782 | 8,047,892 | 7,929,207 | 15,886,911 | 16,184,973 |
| 541490 | Seattle City Light (SCL) Credit Liaison (Project Share) | 352,204 | 366,684 | 366,684 | 374,018 | 374,018 |
| 541490 | Seattle Public Utilities (SPU) Water Energy Assistance Program | 45,863 | 48,134 | 48,134 | 49,097 | 49,097 |
| 541490 | Utility Rate Assistance | 868,137 | 899,681 | 899,681 | 917,675 | 917,675 |
| 541490 | Water Conservation Pilot Project | 48,597 | 44,000 | 44,000 | 44,000 | 44,000 |
| | Total Utility Funds | 1,314,801 | 1,358,499 | 1,358,499 | 1,384,790 | 1,384,790 |
| | Total Revenues | 123,555,455 | 147,197,968 | 135,089,181 | 135,356,706 | 133,365,559 |
| 379100 | Fund Balance | 2,617,493 | 608,714 | 733,633 | 868,418 | 920,101 |
| 379100 | Fund Balance - Accumulated Child Care Bonus funds | 2,617,493 | 0 | 500,000 | 500,000 | 500,000 |
| 379100 | Fund Balance - Accumulated HOME funds | 2,617,493 | 0 | 241,465 | 150,000 | 0 |
| 379100 | Fund Balance - Accumulated Sex Industry Victim's Fund | 2,617,493 | 0 | 45,000 | 45,000 | 45,000 |
| | Total Fund Balance | 10,469,970 | 608,714 | 1,520,098 | 1,563,418 | 1,465,101 |
| | Total Resources | 134,025,425 | 147,806,682 | 136,609,279 | 136,920,124 | 134,830,660 |

Human Services

Human Services Operating Fund

| | 2009 Actuals | 2010 Adopted | 2010 Revised | 2011 Adopted | 2012 Endorsed |
|--|------------------|------------------|------------------|------------------|------------------|
| Beginning Fund Balance | 7,062,223 | 3,217,156 | 6,689,147 | 5,169,051 | 3,605,633 |
| Accounting and Technical Adjustments | (9,385) | 0 | 0 | 0 | 0 |
| Plus: Actual and Estimated Revenue | 123,555,455 | 147,197,968 | 135,089,181 | 135,356,706 | 133,365,559 |
| Less: Actual and Budgeted Expenditures | 123,919,146 | 147,806,682 | 136,609,278 | 136,920,124 | 134,830,660 |
| Ending Fund Balance | 6,689,147 | 2,608,442 | 5,169,051 | 3,605,633 | 2,140,532 |
| Less: Mandatory Reserve for Child Care Bonus Funds | 2,874,661 | 1,689,245 | 2,374,661 | 1,724,661 | 1,224,661 |
| Less: Other Mandatory Restrictions | 2,365,958 | 571,171 | 2,121,489 | 1,663,429 | 698,328 |
| Less: Reserve for Cash Flow Balance | 200,000 | 300,000 | 200,000 | 200,000 | 200,000 |
| Total Reserves | 5,440,619 | 2,560,416 | 4,696,150 | 3,588,090 | 2,122,989 |
| Ending Unreserved Fund Balance | 1,248,528 | 48,026 | 472,901 | 17,543 | 17,543 |