
CITY OF
Seattle, Washington

2010 Proposed Budget



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**CITY OF SEATTLE
2010 PROPOSED BUDGET**

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City of Seattle 2010 Proposed Budget

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Reader's Guide

This reader's guide describes the structure of the 2010 Proposed Budget and outlines its contents. It is designed to help citizens, media, and City officials more easily understand and participate in budget deliberations. In an effort to focus on what is achieved through spending, the 2010 Proposed Budget includes funding levels and expected program outcomes, taking into consideration the current economic situation.

A companion document, the 2010-2015 Proposed Capital Improvement Program (CIP), identifies expenditures and fund sources associated with the development and rehabilitation of major City facilities, such as streets, parks, utilities, and buildings, over the next six years. The CIP also shows the City's financial contribution to projects owned and operated by other jurisdictions or institutions. The CIP fulfills the budgeting and financing requirements of the Capital Facilities Element of Seattle's Comprehensive Plan by providing detailed information on the capacity impact of new and improved capital facilities.

Seattle budgets on a modified biennial basis. See the "Budget Process" section for details.

The 2010 Proposed Budget

This document is a detailed record of the spending plan for 2010. It contains the following elements:

- Budget Overview – A narrative describing the current economy, highlighting key factors relevant in developing the budget document, and how the document addresses the Mayor and Council's priorities;
- Summary Tables – a set of tables that inventory and summarize expected revenues and spending for 2010;
- General Subfund Revenue Overview – a narrative describing the City's General Subfund revenues, or those revenues available to support general government purposes, and the factors affecting the level of resources available to support City spending;
- Selected Financial Policies – a description of the policies that govern the City's approach to revenue estimation, debt management, expenditure projections, maintenance of fund balances, and other financial responsibilities;
- Budget Process – a description of the processes by which the 2010 Proposed Budget and 2010-2015 Proposed CIP were developed;
- Departmental Budgets – City department-level descriptions of significant policy and program changes from the 2010 Endorsed Budget, the services provided, and the spending levels proposed to attain these results;
- Appendix – an array of supporting documents including Cost Allocation, a summary of cost allocation factors for internal City services; a Position Modifications report, listing all position modifications contained in the 2010 Proposed Budget; a glossary; and Citywide statistics.

Departmental Budgets: A Closer Look

The budget presentations for individual City departments (including offices, boards, and commissions) constitute the heart of this document. They are organized alphabetically within seven functional clusters:

- Arts, Culture, & Recreation;
- Health & Human Services;
- Neighborhoods & Development;
- Public Safety;
- Utilities & Transportation;
- Administration; and
- Funds, Subfunds, and Other.

Each cluster, with the exception of the last, comprises several departments sharing a related functional focus, as shown on the organizational chart following this reader's guide. Departments are composed of one or more budget control levels, which in turn may be composed of one or more programs. Budget control levels are the level at which the City Council makes appropriations.

The cluster "Funds, Subfunds, and Other" comprises General Fund Subfunds that do not appear in the context of department chapters, including the General Subfund Fund Table, General Subfund Revenue Table, Cumulative Reserve Subfund, Emergency Subfund, Revenue Stabilization Account, Judgment and Claims Subfund, and Parking Garage Fund. A summary of the City's general obligation debt is also included in this section.

As indicated, the Proposed Budget appropriations are presented in this document by department, budget control level, and program. At the department level, the reader will also see references to the underlying fund sources (General Subfund and Other) for the department's budgeted resources. The City accounts for all of its revenues and expenditures according to a system of funds and subfunds. In general, funds or subfunds are established to account for specific revenues and permitted expenditures associated with those revenues. For example, the City's share of Motor Vehicle Fuel taxes must be spent on road-related transportation activities and projects, and are accounted for in a subfund in the Transportation Fund. Other revenues without statutory restrictions, such as sales and property taxes (except voter-approved property taxes), are available for general purposes and are accounted for in the City's General Subfund. For many departments, such as the Seattle Department of Transportation, several funds and subfunds, including the General Subfund, provide the resources and account for the expenditures of the department. For several other departments, the General Subfund is the sole source of available resources.

Budget Presentations

Most department-level budget presentations begin with information on how to contact the department, as well as a description of the department's basic functions and areas of responsibility. There follows a narrative summary of the major policy and program changes describing how the department plans to conduct its business in light of the proposed budget. When appropriate, subsequent sections present budget control level and program level purpose statements, and program summaries detailing significant program changes from the 2010 Endorsed Budget which was approved in November 2008, to the 2010 Proposed Budget.

Reader's Guide

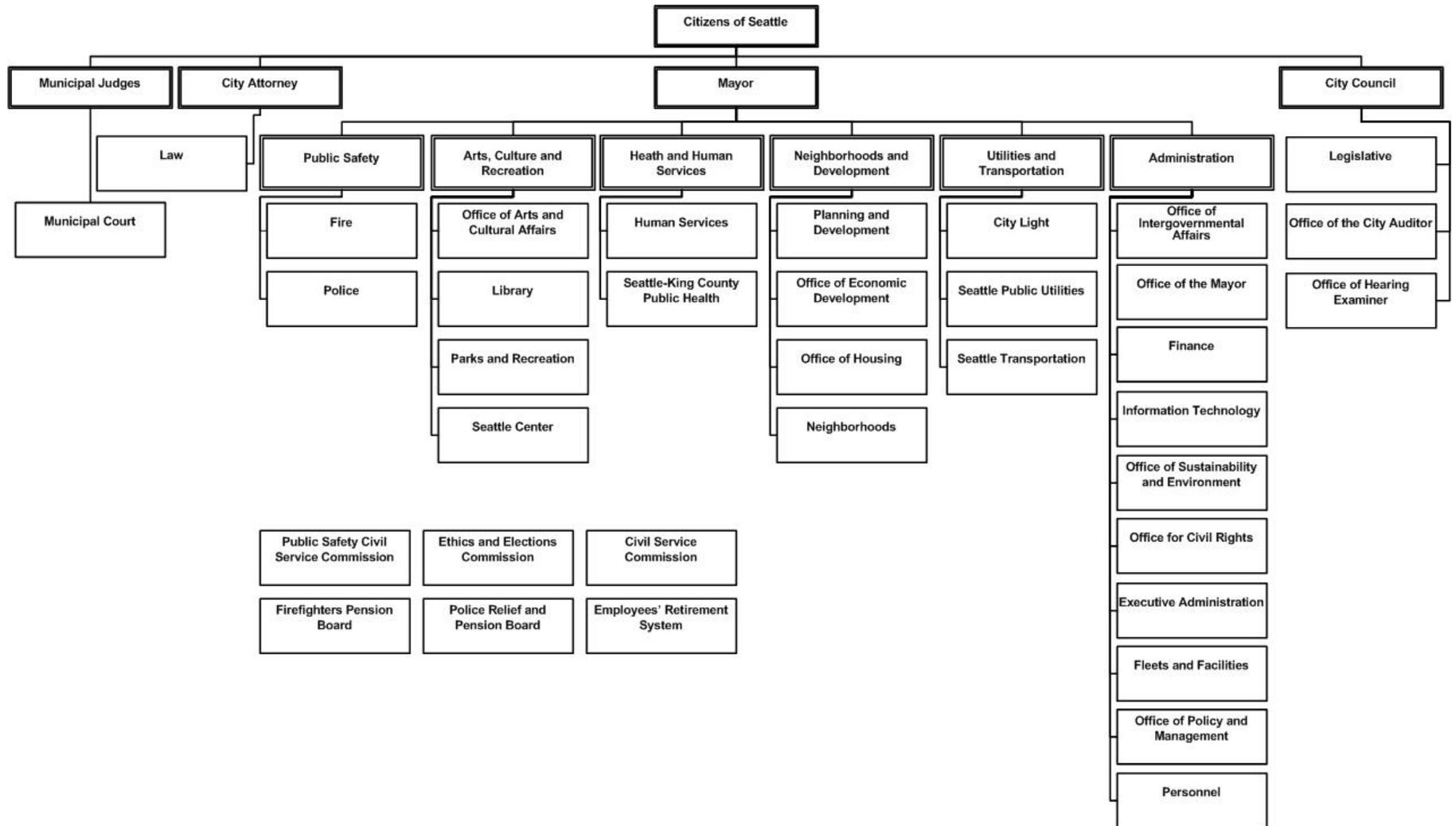
All department, budget control, and program level budget presentations include a table summarizing historical and adopted expenditures, as well as proposed appropriations for 2010. The actual historical expenditures are displayed for informational purposes only.

A list of all position changes proposed in the budget have been compiled in a separate report entitled, "Position Modifications in the 2010 Proposed Budget." Position modifications include abrogations, additions, reclassifications, and status changes (such as a change from part-time to full-time status), as well as adjustments to departmental head counts that result from transfers of positions between departments.

For information purposes only, an estimate of the number of staff positions to be funded under the Proposed Budget appears in the departmental sections of the document at each of the three levels of detail: department, budget control, and program. These figures refer to regular, permanent staff positions (as opposed to temporary or intermittent positions) and are expressed in terms of full-time equivalent employees (FTEs). In addition to changes that occur as part of the budget document, changes may be authorized by the City Council or the Personnel Director throughout the year, and these changes may not be reflected in the estimate of staff positions presented for 2010.

Where relevant, departmental sections close with additional pieces of information: a statement of actual or projected revenues for the years 2008 through 2010; a statement of fund balance; and a statement of 2010 appropriations to support capital projects appearing in the 2010-2015 CIP. Explicit discussions of the operating and maintenance costs associated with new capital expenditures appear in the 2010-2015 Proposed Capital Improvement Program document.

City Organizational Chart



Budget Overview

The City of Seattle's 2010 Proposed Budget is the eighth and last budget developed under the leadership of Mayor Greg Nickels. The Proposed Budget reflects the four priorities the Mayor established when he took office: public safety, transportation, strong families and healthy communities, and jobs and opportunities for all. The Proposed Budget also reflects many of the budget priorities identified by the City Council through Resolution 31134 and through a subsequent letter the Council sent to the Mayor.

The 2009-2010 biennial budget was approved by the City Council in November 2008 during a period of profound economic uncertainty. A world-wide recession had begun and many major financial institutions were crumbling. While the Puget Sound economy was doing much better than the nation's, it was clear that the City would face declining revenues in many of its funds. Thus, the General Fund's biennial revenue forecast was lowered by about \$19 million between the time the Proposed Budget was submitted in September and the time the Council approved the Adopted Budget in November.

Economic conditions continued to worsen over the next six months. Nationally, the recession proved to be the deepest and longest since the 1930s. The unemployment rate reached 9.7% in August and most forecasts suggest it will peak at between 10.0% and 10.5% in the first half of 2010. Locally, unemployment in King County reached 8.4% in July, better than the nation or state but still well above the level reached in the last recession. The regional economy was battered by the collapse of Washington Mutual and layoffs in many sectors of the economy. As detailed in the revenue section of the budget, sales and Business & Occupation (B&O) tax revenues fell faster in the fourth quarter of 2008 and the first quarter of 2009 than in any other period since at least the early 1970s.

Almost all City funds faced revenue declines as a result of economic conditions. Seattle City Light sells a significant amount of surplus electricity in the wholesale market and initially projected about \$142 million from this source for 2009. By August of this year, this revenue estimate was lowered to about \$77 million due to a steep decline in energy prices. Other City utilities have seen reductions in demand due to lower commercial activity and efforts to conserve by residents. The Department of Planning and Development (DPD), which relies on building-related permits for much of its revenue, has seen a dramatic reduction in construction activity and hence permit revenue. The 2009 Adopted Budget assumed about \$27.9 million from this source, but the current estimate is now \$14.2 million. Financial challenges extend to other funds as well, including the Transportation Fund (lower gas tax receipts) and the Seattle Center Fund (lower event-related revenues).

In response to the deepening economic downturn, Mayor Nickels imposed budget reductions in many City departments in April. These cuts amounted to about \$13.3 million for the General Fund and included position reductions, salary freezes, overtime restrictions, and unpaid furlough days for some Executive offices. Both utilities - Seattle City Light and Seattle Public Utilities (SPU) - reduced expenditures and staffing, and DPD laid off 26 employees who were paid from permit revenues.

Most economic forecasts suggest that the recession likely ended in the summer of 2009. However, these forecasts also project a very slow recovery. As a result, economic growth cannot be counted on to address revenue shortfalls, so the 2010 Proposed Budget had to be significantly reduced from the Endorsed Budget. For the General Fund, the magnitude of the needed changes can be seen in the biennial revenue estimate for sales and B&O taxes, which declined by about \$85 million from the November 2008 revenue forecast to the August 2009 forecast.

Budget Overview

Mayor Nickels established several principles to guide decisions for the 2010 Proposed Budget:

- In the General Fund, public safety and direct human services would be the highest priority. As described below, this budget actually increases Police staffing, preserves uniformed staffing in the Fire Department, and maintains spending assumed in the 2010 Endorsed Budget for human services programs that directly benefit people, such as food support, homeless shelters, and child care.
- No general tax increases would be considered. In fact, the Mayor and two Councilmembers proposed repealing the employee hours tax, which is seen by some companies as a disincentive to creating jobs. This proposal is pending before the Council. The Mayor and Council also approved legislation to raise the B&O tax threshold to \$100,000 starting in 2010.
- The Race and Social Justice Initiative's "budget filter" would assist with decisionmaking. This filter requires departments and budget analysts to assess the potential effects of a budget change on historically disadvantaged communities and neighborhoods.
- Utility rate increases would be kept to a minimum. Only previously approved 2010 rate changes for SPU utilities (7.7% for water, 12% for residential solid waste, and 8% for commercial solid waste) would be allowed and the City Light rate increase would be based on a smaller budget.
- A careful review of span-of-control issues would be done and management positions reduced. This resulted in eliminating approximately 38 executive, management and supervisory positions Citywide, plus an additional 16 strategic advisors or similar positions.
- The vehicle fleet would be reduced and more energy-efficient vehicles would continue to be emphasized. This effort reduced the size of the fleet managed by the Fleets & Facilities Department by approximately 143 vehicles and pieces of equipment. City Light, which manages its own fleet, eliminated approximately 50 vehicles.
- Conservative financial practices would be maintained, including funding the Emergency Subfund at the maximum level allowed under State law (\$46.6 million for 2010). However, uses of one-time savings, such as excess balances in operating funds, would be allowed in light of the magnitude of the economic crisis.
- City management would lead by example, with salaries for department heads frozen at 2008 levels for both 2009 and 2010.
- Funds derived from the Real Estate Excise Tax (REET) would continue to be focused mostly on asset preservation (sometimes called "major maintenance") of the City's capital facilities. REET revenues declined precipitously in 2008 and early 2009 as housing prices fell, housing transactions slowed, and the commercial real estate market dried up. Lower REET revenues led to eliminating or postponing capital projects in the fall of 2008 and again in early 2009. REET revenues now appear to have stabilized and housing market activity appears to be improving. In addition, construction costs have fallen substantially, allowing many projects to come in under budget. The 2009 third quarter supplemental budget ordinance and the 2010 Proposed Budget reallocate these savings to new projects.
- Federal funds from the American Recovery and Reinvestment Act of 2009 (ARRA), commonly referred to as "stimulus" funds, would be used mostly for new efforts that will create jobs, rather than replacing existing City funds. This Budget does assume some use of ARRA funds to preserve civilian positions in

Budget Overview

the Police Department, but the vast majority of ARRA funding received by the City has been devoted to new capital projects or service-delivery programs. A discussion of these funds is included at the end of this section. The City also accelerated some of its own capital projects in 2009, notably transportation projects and projects funded from the 2008 Parks Levy, to create construction jobs.

In early summer, the City entered negotiations with most of the unions representing non-uniformed employees seeking ways to reduce labor costs in 2010. The unions agreed to present a proposal for a 10-day unpaid furlough to their members, and the members of 14 unions representing approximately 4,282 employees agreed to the furlough. The City will extend a similar furlough to most non-represented employees. Furlough savings are estimated at about \$6.5 million for the General Fund and about \$11.6 million for other funds. These savings allow City services to be preserved and significantly reduce the number of layoffs.

Applying the principles described above and the results of the furlough proposal to updated revenue estimates yields a 2010 Proposed Budget of \$3.88 billion, of which \$905 million is General Fund. Approximately 310 positions are eliminated Citywide. The General Fund's budget was balanced by using \$25.4 million of the \$30.6 million Revenue Stabilization Account ("Rainy Day Fund") in 2009 and 2010. The remainder will be available to buffer revenue shortfalls in 2010 or to help support the 2011 budget.

Major highlights of the 2010 Proposed Budget are described in the following sections.

Public Safety

Mayor Nickels has established public safety as the City's highest priority. To this end, the Mayor and City Council have agreed to add about 21 patrol officers per year through 2012. The 2010 Proposed Budget follows through on this commitment with 20 new officers and a transfer of one officer from a public information function to patrol. This means the Police Department will have 111 more officers in 2010 than it had in 2005. The Police Department plans to implement the Neighborhood Policing Plan during the first half of 2010. This plan has already realigned staffing in geographic sectors to reflect current population and calls for police response. The final step in the plan involves changing officers' shifts to provide more staffing on critical days and times.

All staffing for fire suppression and emergency medical services (EMS) is maintained, despite a decline in revenue from the County-wide EMS levy. One uniformed position in the Fire Marshal's office is eliminated to reflect a change in the staffing model. An additional ladder truck will be sited temporarily in West Seattle to maintain response capability in that neighborhood while the Spokane Street Viaduct is reconstructed. The costs for this ladder truck will be borne by the transportation project's budget.

A variety of capital projects are under way to support the City's public safety programs. Most notable is the voter-approved Fire Facilities and Emergency Response Levy, which provides partial funding to replace or remodel almost all of the City's fire stations and related facilities. Other City funds, particularly REET, cover the remainder of the costs. The Levy program has already produced a new Fire Station (FS) 10, which is co-located with the new Fire Alarm Center and the new Emergency Operations Center. In 2009, a new FS 28 in the Rainier Valley will be opened and seismic upgrades will be completed at FS 31 (Northgate) and FS 33 (Rainier Beach). Nine additional neighborhood stations will be under construction in 2010 and land will be purchased for a new site for FS 20. The City is seeking federal ARRA funding for part of the cost of replacing two stations and renovating a third. The Levy program has also funded two new fireboats and the refit of the "Chief Seattle" fireboat will begin in 2010, including improvements funded through a federal grant.

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Site analysis began in 2008 for a new North Precinct Police Station, but this work was put on hold in mid-2009 due to the City's financial challenges. No practical funding mechanism is currently available for this project so it has been postponed.

Seattle and several other cities are in the early stages of the process to site a jail for people charged with and convicted of misdemeanors. For more than two decades, King County has housed prisoners for cities. However, the County believes it will run out of jail space in five to six years, and has informed cities it will no longer accept their misdemeanants at that point. In mid-2009, the County agreed to extend contracts to house misdemeanants through 2015. Several cities in northern and eastern King County are working together to evaluate potential sites for a municipal jail for misdemeanor offenders, if it is eventually needed. These site evaluations and environmental reviews will be completed in 2010. Funds appropriated in 2009 are sufficient for these efforts.

Transportation

The City of Seattle has vastly increased funding for transportation projects and maintenance over the last decade, although General Fund support has to be reduced for 2010 due to overall budgetary conditions. Much of the increased funding is due to "Bridging the Gap (BTG)," a program started in 2007 that includes funds from a voter-approved property tax levy, a commercial parking tax, and a tax on employers for those employees who do not use alternatives to single-occupancy vehicles (referred to as the "employee hours" or "head" tax). The Bridging the Gap program funds a wide range of initiatives, including major capital projects, rehabilitation of bridges, additional transit hours purchased from King County Metro, replacement of traffic signals and signs, street resurfacing, and construction of new bike lanes, trails, and sidewalks. The program is on track to achieve all of its performance goals in 2009, except some of those related to Metro Transit. These Metro-related goals cannot be achieved because of Metro's own financial difficulties caused by declining sales tax revenues.

The commercial parking tax has brought in significantly more money than was originally projected, while the employee hours tax has brought in less. In mid-2009, Mayor Nickels and two Councilmembers proposed repeal of the employee hours tax, which is difficult to administer and is seen by some as a disincentive to job creation. Even if this tax is repealed, overall Bridging the Gap revenues will be higher than originally projected.

The Pedestrian Master Plan was completed in 2009, complementing an earlier Bicycle Master Plan. In addition to funding already planned from BTG, the 2010 Proposed Budget provides \$1.356 million of additional REET toward implementing these plans.

In early 2009, the State, King County, and the City reached an agreement for replacing the earthquake-damaged Alaskan Way Viaduct with a deep-bore tunnel. This agreement assigned costs to each of the parties, with the City responsible for replacement of the Alaskan Way Seawall, parks and open space improvements surrounding a reconstructed Alaskan Way, certain surface street connections, utility relocations, and other projects. The 2010 Proposed Budget includes funding for continued work on the Seawall, some utility work, and additional planning.

Improvements to the Spokane Street Viaduct began in 2009. The first phase builds a new ramp from eastbound Spokane Street to Fourth Avenue South, which will improve access to downtown and the industrial area from West Seattle. In mid-2009, the City was awarded ARRA funds that provided the final amount needed to begin the second phase of the project, which expands the Viaduct and improves its seismic stability. This project is expected to begin construction in late 2009. The 2010 Proposed Budget provides additional funds for this project.

The 2010 Proposed Budget includes funding for the Mercer Corridor project. The final funding needed for this project has been requested through ARRA funds, with a decision expected in late 2009 or early 2010. The Budget

Budget Overview

also includes a new Mercer Corridor Project West Phase that provides the connections to the north end of the proposed deep-bore tunnel and that improves traffic flow between Elliott Avenue West and Interstate 5.

The 2010 Proposed Budget also includes funding for several major urban trail projects, most notably completion of the “missing link” of the Burke-Gilman Trail in 2010.

The transportation budget includes some additional projects, such as continued redevelopment of Linden Avenue North, offset by some reductions to help rebalance the General Fund, such as delay of some chip sealing work in 2009 and 2010.

Strong Families and Healthy Communities

The 2010 Proposed Budget continues the City’s commitment to human services and low-income housing. Seattle spends more on human services than all other cities in Washington combined. The 2010 Proposed Budget continues funding planned in the 2010 Endorsed Budget for programs that provide services directly to people, such as homeless shelters, food banks, child care, and domestic violence prevention. The cost-of-living adjustment assumed in the 2010 Endorsed Budget has been eliminated, consistent with the agreement to furlough most City employees. The furlough results in an income loss of about 1.83% for employees, compared with no net loss from suspending the adjustment for human services providers.

The 2010 Proposed Budget assumes voter approval of the Low-Income Housing Levy renewal on the November ballot. Seattle was the first city in the nation to have voter-approved funding dedicated to the creation and preservation of low-income housing. The Budget also continues the City’s commitments to Housing First and the 10-Year Plan to End Homelessness in King County.

Mayor Nickels proposed the Seattle Youth Violence Prevention Initiative in early September 2008 and the City Council included funding for it in the 2009 Adopted and 2010 Endorsed Budgets. The initiative focuses new and existing resources in three geographic areas: central, southeast, and southwest Seattle. A network has been established in each area and service delivery has begun. The 2010 Proposed Budget includes the full funding level assumed in the Endorsed Budget (\$4.0 million), and adds General Fund to cover revenues assumed from outside entities that now likely will not be realized. Funding for all aspects of the program other than policing is concentrated in the Department of Neighborhoods in the 2010 Proposed Budget, which will then allocate funds to other departments as needed. This model, which was pioneered for the Families & Education Levy, promotes greater accountability and allows more flexibility to respond to emerging needs.

The 2010 Proposed Budget includes additional funding to expand PeoplePoint, a Web-based benefits portal that allows lower-income city residents to access a wide range of services for which they are eligible. This program is being coordinated with work by the State and eliminates the need for individuals to contact multiple agencies to identify potential benefits. Seattle is seeking ARRA funding to help expand program capacity.

The City began a process to update neighborhood plans in 2009, with the focus on three neighborhoods served by the new Sound Transit Link light rail system: North Beacon Hill, North Rainier, and Othello. The 2010 Proposed Budget includes funds to complete these updates and provides money to begin updates for three more neighborhoods that are or will be served by light rail.

Budget Overview

Jobs and Opportunities for All

Mayor Nickels and the City Council have encouraged job growth throughout the decade by eliminating certain development restrictions and investing in needed infrastructure. The result has been significant employment growth in areas such as Northgate and South Lake Union. The 2010 Proposed Budget continues this emphasis, particularly through the use of ARRA funds. This money will support a wide range of infrastructure investments, ranging from the Spokane Street Viaduct project described above to the Ballard Green Streets project being developed by SPU.

Federal funds will also supplement the City's existing programs for small business support. Approximately \$1.44 million of ARRA funds have been disbursed to lenders who will focus on different segments of Seattle's small businesses.

The 2010 Endorsed Budget had included an unspecified \$300,000 reduction in funding for the Office of Economic Development (OED). This funding is restored in the 2010 Proposed Budget due to the critical nature of economic development work in this economy. OED will have furloughs and other budget reductions similar to other Executive agencies.

Utilities

Seattle operates four utilities organized in two departments. Seattle City Light (SCL) provides electrical service to Seattle and surrounding areas. Seattle Public Utilities houses three utilities that provide water, solid waste, and drainage and wastewater services. Together, the two departments account for 49% of the City's 2010 Proposed Budget.

City Light has dramatically improved its financial situation since the West Coast power crisis in 2000 and 2001. The utility's debt-to-capitalization ratio has been lowered from 85% in 2002 to an estimated 63% at the end of 2009. Rates were approximately 12% lower at the beginning of 2009 than they were in 2004. The 2010 Proposed Budget assumes an 8.8% rate increase on January 1, 2010, which is included in legislation being submitted with the Budget. The rate increase is driven by the lower wholesale energy sales described above, increasing costs in some areas (such as federal licensing), and general inflation. Mayor Nickels made significant reductions in the 2010 SCL Proposed Budget to reduce the size of the rate increase, including eliminating approximately 68 positions.

The City Light rate proposal also includes a Power Revenue Adjustment Mechanism (PRAM) that would automatically adjust rates to reflect increases or decreases in wholesale revenues compared with original forecasts. This is similar to the fuel adjustment mechanisms used by many other electric and natural gas utilities. The benefit of the PRAM is that it protects the utility from wide swings in revenue, which in turn allows the utility to have somewhat less conservative financial policies and thus lower average rates.

Despite budget reductions, SCL is proposing to continue expansion of its conservation program in 2010. This is a major factor in achieving Mayor Nickels' goal to reduce the production of greenhouse gases and achieve the goals set out in the Kyoto Protocol. City Light is also working with other City agencies, such as the Office of Sustainability and Environment (OSE), on various energy conservation and electrification efforts that are funded in whole or in part through ARRA money. These activities include home energy audits and dramatic expansion of the infrastructure needed to support electric vehicles.

SPU's Solid Waste Utility implemented new solid waste collection contracts in the spring of 2009. Residents now have three separate services: recycling, organics, and garbage. The major change was to provide weekly

Budget Overview

collection of organics, which include yard waste and all types of food waste. This new program has been extremely successful in diverting tonnage from the landfill and is a key step in reaching the City's goal to recycle more than 60% of the waste stream. The 2010 Proposed Budget continues these programs but makes a variety of cuts in administrative and service functions in order to offset lower-than-expected revenues. The lower revenues result from several factors, including less tonnage due to a slow economy, more reduction in garbage can sizes than expected, and failure of the proposed "green fee" on disposable bags in the August 2009 election.

SPU's other two utilities – Drainage & Wastewater (DWU) and Water – also are making budget cuts for 2010. These are driven by lower revenues as a result of decreased economic activity and delays in sale of some assets. In addition, the 2010 Endorsed Budget for DWU had anticipated a rate increase, which the Mayor decided not to pursue in light of poor economic conditions.

SPU has several major capital projects under way that continue in 2010. The water utility will continue its program to bury reservoirs. The Parks Department has its own funding, much of it from the 2008 Parks Levy, to plan and develop parks on top of the buried reservoirs in conjunction with SPU's projects. Covering the reservoirs will add 76 acres of open space. DWU will continue design and construction of a detention facility to solve the longstanding flooding problems in the Madison Valley neighborhood. The Solid Waste Utility will continue its program to replace the north and south transfer stations.

ARRA Funds

As mentioned in several sections above, the City has received a wide array of federal funding under the American Recovery and Reinvestment Act of 2009. As of this writing, the City has been awarded \$50.4 million directly and is a partner in a project for transportation electrification that will provide additional funds. The City has applied for \$261 million of additional funds, with decisions pending. All the City's applications are detailed in the tables following this section.

Looking Ahead

The nation is likely entering a period of slow economic growth, but will take years to recover the wealth lost in this recession. Unemployment is likely to remain high. Federal, state, and many local governments will face chronic deficits at a time when demand for services will continue to grow.

The Puget Sound area will likely recover more rapidly than the nation as a whole, albeit still at a modest pace. The region's core industries were not hit as hard by the recession as those in many other areas, and housing prices did not plummet as much. The region continues to attract creative individuals who form the basis for much of the area's economic growth.

The City of Seattle's budget will be under continued pressure in the next few years. The 2010 General Fund Proposed Budget relies on \$25.4 million from the Revenue Stabilization Account and at least \$10 million of other one-time savings that cannot be repeated. Economic growth likely will cover some of this "gap" for 2011 and beyond, but it seems clear that further expenditure reductions and/or revenue increases will be needed.

The greatest economic concerns are probably concentrated in the construction sector. The commercial office market and the multi-family housing market appear to be significantly overbuilt, so little new construction activity can be anticipated in these sectors in the next few years. This means continued lower levels for construction-related revenues, such as sales taxes and building permits. This effect may be offset somewhat by significant

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expansion of public sector projects, including the Alaskan Way Viaduct deep-bore tunnel, SR 520 replacement, and Sound Transit light rail.

The City retains many financial advantages, however. Seattle continues to be a relatively wealthy and generous city, with a willingness to provide additional revenues to support human services, transportation, parks, and other programs. The City has a diverse revenue base that is not excessively dependent on a single source, such as sales or property taxes. The City's general government and utilities have received and maintained extremely high bond ratings, reflecting long-term economic and financial strength. Seattle appears to be better positioned than most other major cities to recover from the current economic turmoil.

One other potential challenge is Initiative 1033, which will appear on the November ballot. This initiative would limit revenue growth for the general funds of the State, counties, and cities to the combination of population growth and inflation (as measured by the U.S. implicit price deflator), starting with a base year of 2009. Voter-approved revenue increases would be excluded. Any revenue above the cap would be used to reduce property taxes. If approved by the voters and upheld by the courts, this proposal would likely require future spending reductions and/or voter-approved revenue increases because the underlying growth in City costs (such as energy and health care) most likely will exceed the cap imposed by the initiative.

American Recovery & Reinvestment Act of 2009

AMERICAN RECOVERY & REINVESTMENT ACT (ARRA) OF 2009 FUNDING AWARDS

ARRA Funding Program	Federal Funding Agency	City ARRA Award	Lead Dept	Amount Awarded
Clean Water State Revolving Fund	Environmental Protection Agency	Ballard Green Streets	SPU	\$1,546,000
Edward Byrne Memorial Justice Assistance Grant Program - State Formula	Dept of Justice	Special Enforcement, Intervention and Prevention Targeting Gang Crime	SPD	\$370,645
National Endowment for the Arts	National Endowment for the Arts	National Endowment for the Arts Grant	OACA	\$250,000
Community Services Block Grant	Health & Human Services	Seattle Conservation Corps - Emergency Assistance, Computer Upgrades and Green Projects	DPR	\$258,583
Edward Byrne Memorial Justice Assistance Grant Program - Local Formula	Dept of Justice	Local Law Enforcement Byrne/JAG Formula Grant ⁴	SPD	\$2,072,098
Workforce Investment Act (WIA), Youth State Activity Grant	Dept of Commerce	Summer Employment and Training for Seattle Youth	HSD	\$1,130,543
Weatherization Assistance	Housing & Urban Development	HomeWise	OH	\$4,884,174
Internet Crimes Against Children	Dept of Justice	Internet Crimes Against Children Taskforce Program Grant	SPD	\$848,000
Senior Nutrition	Health & Human Services	Senior Nutrition	HSD	\$457,583
Community Service Employment for Older Americans	Health & Human Services	Senior Community Service Employment Program	HSD	\$75,948
Energy Efficiency Block Grant – Local Formula	Dept of Energy	City of Seattle Energy Efficiency and Conservation Grant Projects	TBD	\$6,142,300
Homeless Prevention Program	Housing & Urban Development	Homeless Prevention and Rapid Re-housing Program	HSD	\$4,993,052
Community Development Block Grant	Housing & Urban Development	Small Business Lending, Community Facilities and Seattle Senior Housing Program projects	HSD	\$3,263,057
Drinking Water State Revolving Fund	Environmental Protection Agency	Maple Leaf Reservoir Burial Project	SPU	\$6,000,000

American Recovery & Reinvestment Act of 2009

ARRA Funding Program	Federal Funding Agency	City ARRA Award	Lead Dept	Amount Awarded
Transit Capital Assistance	Dept of Transportation	Seattle Monorail Safety Improvements	SDOT	\$1,000,000
Transit Capital Assistance	Dept of Transportation	Seattle Street Car South Lake Union Preventative Maintenance	SDOT	\$314,011
Highway Infrastructure Investment	Dept of Transportation	Spokane Street Viaduct	SDOT	\$15,443,000
			TOTAL	\$49,048,994

Summary Tables

RESOURCES SUMMARY BY SOURCE (in thousands of dollars)*

TOTAL CITY RESOURCES

Revenue Source	2008 Actual	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Taxes, Levies & Bonds	1,227,232	1,380,745	1,355,403	1,309,139	1,308,257
Licenses, Permits, Fines & Fees	148,885	158,752	157,014	163,619	158,569
Interest Earnings	29,444	26,998	18,494	40,492	18,749
Revenue from Other Public Entities	125,870	177,411	203,250	163,690	165,890
Service Charges & Reimbursements	953,582	1,007,341	1,053,274	1,032,789	1,056,002
All Else	809,844	863,976	784,028	871,931	855,508
Total: Revenue & Other Financing Sources	\$ 3,294,857	\$ 3,615,224	\$ 3,571,463	\$ 3,581,659	\$ 3,562,975
Interfund Transfers	261,635	270,852	274,875	253,718	252,245
Use of (Contribution To) Fund Balance	202,800	231,133	292,741	264,265	255,503
Total, City Resources	\$ 3,759,292	\$ 4,117,208	\$ 4,139,079	\$ 4,099,642	\$ 4,070,723

*Totals may not add due to rounding. Total city resources do not equal total city expenditures, due to some interfund transfers not accounted for in the expenditures table.

Summary Tables

EXPENDITURE SUMMARY

(in thousands of dollars)

Department	2009 Adopted		2010 Endorsed		2010 Proposed	
	General Subfund	Total Funds	General Subfund	Total Funds	General Subfund	Total Funds
Arts, Culture & Recreation						
Office of Arts and Cultural Affairs	2,942	6,936	2,674	6,835	3,761	6,070
The Seattle Public Library	49,138	50,819	51,001	52,743	48,345	50,110
Department of Parks and Recreation ⁽¹⁾⁽²⁾	86,406	147,508	90,020	137,253	84,930	150,834
Seattle Center	15,250	40,405	14,471	38,801	13,205	39,751
SubTotal	153,736	245,669	158,165	235,632	150,241	246,765
Health & Human Services						
Community Development Block Grant Educational and Developmental Services Levy	0	13,836	0	14,015	0	14,000
Human Services Department	54,723	133,951	54,436	144,489	51,208	146,778
SubTotal	54,723	165,350	54,436	176,476	51,208	178,750
Neighborhoods & Development						
Office of Economic Development	6,232	6,232	5,977	5,977	6,359	6,359
Office of Housing	2,894	45,563	1,456	41,432	872	45,085
Neighborhood Matching Subfund	3,314	3,830	3,612	3,950	3,322	3,661
Department of Neighborhoods	8,991	8,991	9,297	9,297	11,661	11,661
Department of Planning and Development	10,180	67,414	10,741	69,773	10,041	60,608
SubTotal	31,612	132,031	31,082	130,429	32,255	127,373
Public Safety						
Criminal Justice Contracted Services	22,697	22,697	23,902	23,902	23,902	23,902
Seattle Fire Department	150,938	150,938	156,788	156,788	157,133	157,133
Fire Facilities Fund	0	18,148	0	-2,832	0	6,776
Firemen's Pension	20,317	21,197	21,253	22,155	17,531	21,243
Law Department	18,227	18,227	18,920	18,920	18,226	18,226
Seattle Municipal Court	27,046	27,046	28,066	28,066	26,736	26,736
Municipal Jail	0	0	0	0	0	0
Seattle Police Department	232,768	232,768	246,947	246,947	242,170	242,170
Police Relief and Pension	20,231	20,406	21,187	21,362	22,302	22,362
Public Safety Civil Service Commission	143	143	149	149	142	142
SubTotal	492,367	511,571	517,212	515,457	508,141	518,690
Utilities & Transportation						
Seattle City Light	0	1,055,530	0	1,089,884	0	1,092,123
Seattle Transportation	41,760	340,787	43,715	336,663	39,141	310,909
Seattle Public Utilities	1,317	812,817	1,351	869,788	1,351	806,407
SubTotal	43,077	2,209,134	45,066	2,296,335	40,493	2,209,439

Summary Tables

Department	2009 Adopted		2010 Endorsed		2010 Proposed	
	General Subfund	Total Funds	General Subfund	Total Funds	General Subfund	Total Funds
Administration						
Office of City Auditor	1,129	1,129	1,173	1,173	1,168	1,168
Seattle Office for Civil Rights	2,336	2,336	2,424	2,424	2,219	2,219
Civil Service Commission	223	223	232	232	221	221
Employees' Retirement System	0	10,735	0	11,937	0	11,911
Ethics and Elections Commission	668	668	693	693	611	611
Department of Executive Administration	33,916	33,916	35,438	35,438	33,267	33,267
Department of Finance	5,275	5,275	5,498	5,498	5,160	5,160
Finance General	33,143	33,143	32,323	32,323	30,037	30,037
Fleets and Facilities Department ⁽²⁾	473	134,121	3,933	145,333	3,004	137,317
Office of Hearing Examiner	581	581	605	605	556	556
Department of Information Technology	3,357	58,977	3,389	59,199	2,814	56,644
Office of Intergovernmental Relations	2,335	2,335	2,398	2,398	2,267	2,267
Legislative Department	12,297	12,297	12,799	12,799	12,048	12,048
Office of the Mayor	3,049	3,049	3,167	3,167	2,850	2,850
Personnel Department	12,534	12,534	12,999	12,999	11,969	11,969
Personnel Compensation Trust Subfunds	0	155,499	0	172,284	0	179,345
Office of Policy and Management	2,688	2,688	2,507	2,507	2,117	2,117
Office of Sustainability and Environment	1,473	1,473	1,524	1,524	1,436	1,436
SubTotal	115,478	470,980	121,101	502,531	111,744	491,144
Funds, Subfunds and Other						
Emergency Subfund	7,636	7,636	3,049	3,049	0	0
Judgment/Claims Subfund	1,319	25,319	1,319	18,819	1,319	18,819
Parking Garage Fund	0	7,161	0	7,475	0	7,603
Cumulative Reserve Subfund ⁽⁴⁾	0	33,483	0	36,187	0	56,513
Bonds Debt Service ⁽³⁾	12,566	38,021	15,520	33,972	10,076	28,528
SubTotal	21,520	111,619	19,888	99,501	11,394	111,462
Grand Total*	912,514	3,846,353	946,950	3,956,361	905,476	3,883,623

*Totals may not add due to rounding

Notes:

- (1) General Subfund figures for the Department of Parks and Recreation reflect both the direct subsidy from the General Subfund and Charter revenues.
- (2) Includes General Subfund subsidy to Capital Improvement Projects
- (3) The amounts in the "Total Funds" column reflect the combination of the General Subfund Limited Tax General Obligation (LTGO) bond debt obligation and the Unlimited Tax General Obligation (UTGO) bond debt obligation. Resources to pay LTGO debt payments from non-General Subfund sources are appropriated directly in operating funds.
- (4) This amount does not include the Cumulative Reserve Subfund-supported appropriations for Seattle Department of Transportation (SDOT) because they are include in the SDOT appropriations.

City Revenue Sources

City Revenue Sources and Fund Accounting System

The City of Seattle expends \$4.1 billion annually on services and programs for Seattle residents. State law authorizes the City to raise revenues to support these expenditures. There are four main sources of revenues. First, taxes, license fees, and fines support activities typically associated with City government, such as police and fire services, parks, and libraries. Second, certain City activities are partially or completely supported by fees for services, regulatory fees, or dedicated property tax levies. Examples of City activities funded in whole or in part with fees include certain facilities at the Seattle Center, recreational facilities, and building inspections. Third, City utility services (electricity, water, drainage and wastewater, and solid waste) are supported by charges to customers for services provided. Finally, grant revenues from private, state, or federal agencies support a variety of City services, including social services, street and bridge repair, and targeted police services.

The City accounts for all revenues and expenditures within a system of accounting entities called “funds” or “subfunds.” The City maintains dozens of funds and subfunds. The use of multiple funds is necessary to ensure compliance with state budget and accounting rules, and is desirable to promote accountability for specific projects or activities. For example, the City of Seattle has a legal obligation to ensure revenues from utility use charges are spent on costs specifically associated with providing utility services. As a result, each of the City-operated utilities has its own fund. For similar reasons, expenditures of revenues from the City’s Families and Education Property Tax Levy are accounted for in the Educational and Development Services Fund. As a matter of policy, several City departments have separate funds or subfunds. For example, the operating revenues and expenditures for the City’s parks are accounted for in the Park and Recreation Fund. The City also maintains separate funds for debt service and capital projects, as well as pension trust funds, including the Employees’ Retirement Fund, the Firefighters Pension Fund, and the Police Relief and Pension Fund. The City holds these funds in a trustee capacity, or as an agent, for current and former City employees.

The City’s primary fund is the General Fund. The majority of resources for services typically associated with the City, such as police and fire or libraries and parks are received into and spent from one of two subfunds of the City’s General Fund: the General Subfund for operating resources (comparable to the “General Fund” in budgets prior to 1996) and the Cumulative Reserve Subfund for capital resources.

All City revenue sources are directly or indirectly affected by the performance of the local, regional, national, and even international economies. For example, revenue collections from sales, business and occupation, and utility taxes, which together account for 54.9% of General Subfund revenue, fluctuate significantly as economic conditions affecting personal income, construction, wholesale and retail sales, and other factors in the Puget Sound region, change. The following sections describe the current outlook for the local and national economies, and present greater detail on forecasts for revenues supporting the General Subfund, Cumulative Reserve Subfund, and the Transportation Fund.

The National and Local Economy – September 2009

National Economic Conditions and Outlook

A look back at the roots of the current recession. With the current recession nearing its end, economists are trying to discern how the coming recovery will unfold. To understand where the economy is headed, it is helpful to look back and review the events that brought about the worst downturn since the great depression.

We can trace the roots of the current recession back to the early 1980s when, in reaction to the high inflation of the 1970s, investors developed a preference for assets, such as stocks and real estate, because they were less vulnerable to erosion by inflation than other types of investments. The early 1980s was also when the federal

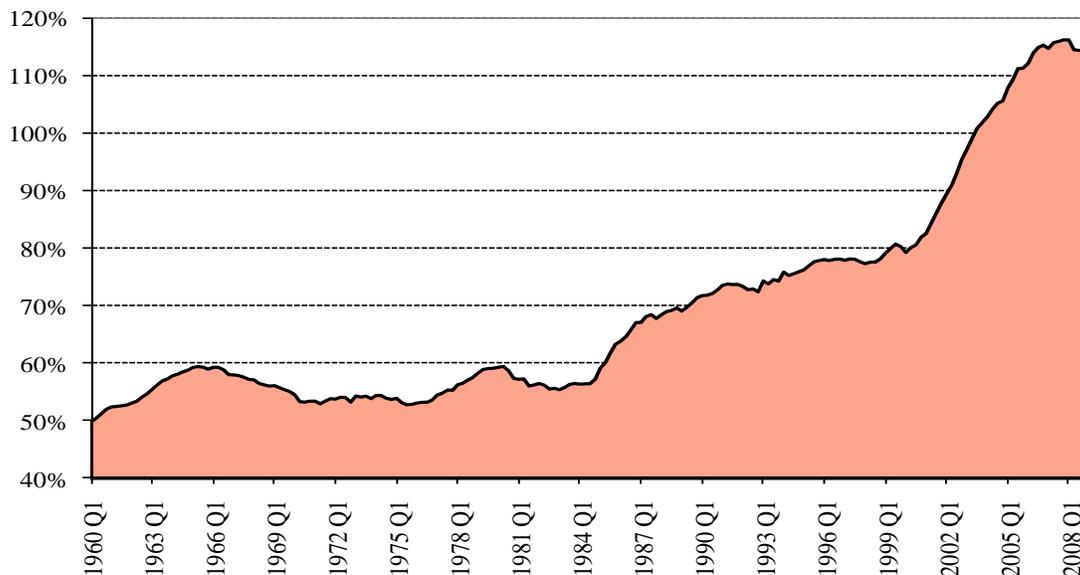
Revenue Overview

government began running large budget deficits on an ongoing basis, which has resulted in a buildup in federal government debt. In addition, the movement to deregulate financial markets got its start in the early 1980s.

The early 1980s ushered in a 25-year period characterized by stable economic conditions and low inflation that is sometimes called the “great moderation.” Inflation was low in part because the integration of China and other developing countries into the world economy helped to hold down the price of goods and, to a lesser extent, services. With inflation under control, the Federal Reserve was able to keep interest rates at relatively low levels. In addition, a surplus of savings in many developing countries provided a large pool of available money for investment.

A stable economy made investors feel confident and optimistic, which, combined with an abundance of cheap money, led to excessive borrowing and risk-taking and a huge buildup in U.S. household debt (see Figure 1). A lot of the borrowed money was used to purchase assets, which pushed up the price of those assets and eventually led to the buildup of asset bubbles. These bubbles included the housing bubble of the late 1980s, the stock market bubble of the late 1990s, and, biggest of all, the housing bubble of 1998-2006. The current decade has also seen bubbles in energy, food, and other commodities, as well as housing bubbles in numerous countries across the globe.

Figure 1. U.S. Household Debt as a Share of Personal Income



Source: Federal Reserve Board.

With asset prices rising, Americans cut back on saving and increased their spending, driving the expansion of the world economy. Eventually housing prices rose to a level that could not be sustained, and prices began to fall. The collapse of the housing bubble triggered the financial crisis which, in turn, precipitated the worldwide recession. While the housing bubble was the trigger for the downturn, many economists believe the root cause of the financial crisis was the large imbalances in savings and borrowing that built up among nations.

The preceding review of the roots of the recession has a number of implications for the recovery:

- Since the problems developed over a 25-year time period, the return to normalcy will not occur quickly.
- The roots of the downturn are global in nature, which means policy changes are needed in many nations to bring the world economy back into balance.

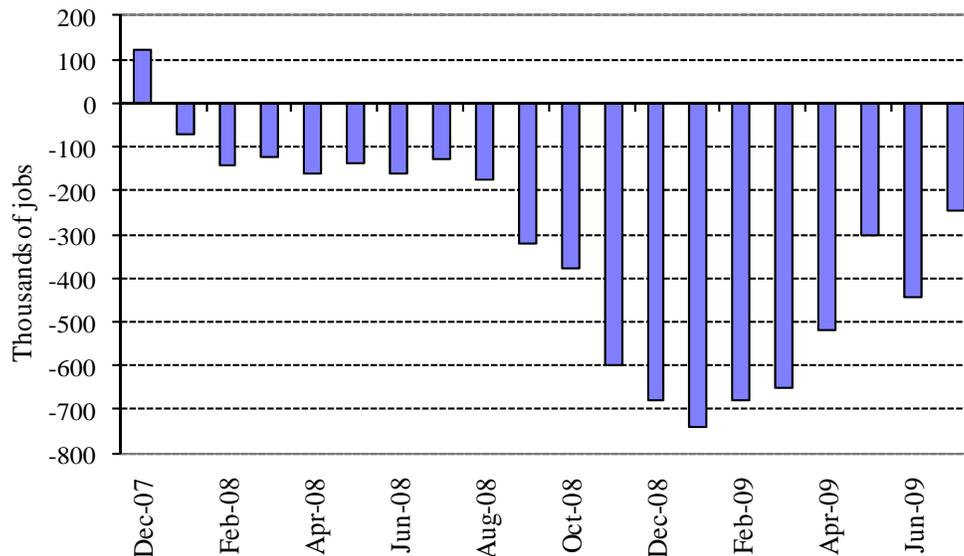
Revenue Overview

- The current recession is unlike other postwar recessions, so we don't have a roadmap for recovery.
- The federal government must unwind its interventions in the economy. If this is not executed properly, there is the potential to disrupt the recovery or ignite inflation.
- To have a sustained recovery, the federal government must get its budget deficit under control.
- Consumer spending will be restrained by the need to reduce debt and increase savings.

The worst recession since the 1930s is nearing its end. The current national recession is now in its 20th month, making it the longest since World War II. Since the recession began, Gross Domestic Product (GDP) has declined 3.9%, the largest decline in GDP of any postwar recession. The current recession's 4.8% job loss is second only to the 5.1% loss of the 1948-49 recession, and with job losses still mounting it is likely that the current recession will set the postwar record for job losses as well. Household wealth has been particularly hard hit, declining by over \$13 trillion between 2007 Q2 and 2009 Q1.

Although the economy is still in decline, the rate of decline has moderated following a period of freefall in 2008 Q4 and 2009 Q1. In 2009 Q2 GDP fell at a 1.0% annual rate, following declines of 5.4% and 6.4% in the two previous quarters. In July, employment declined by a relatively modest 247,000, the smallest drop since August of last year, and the number of hours worked was unchanged from June. The housing market is showing some signs of stabilization, with home sales and single-family housing starts rising modestly in recent months and price declines moderating. The financial markets are improving, and although consumer confidence remains weak it is up from lows in February and March.

Figure 2. Monthly Change in U.S. Employment



Data are seasonally adjusted. Source: U.S. Bureau of Labor Statistics.

The pace of recovery is expected to be slow. The economy is expected to begin growing in the third quarter of 2009, although employment is not expected to turn around until the second quarter of 2010. Employment typically lags in a recovery because employers are reluctant to begin hiring until they are confident that the upturn will be sustained. The recovery will get a boost from the federal government's stimulus program, which will have its greatest impact in third quarter of this year (according to Moody's Economy.com), and will continue to provide significant support for the economy in 2010 as well.

Revenue Overview

History tells us that recoveries from recessions caused by financial crises are slow, and the current recovery is unlikely to be an exception. Despite the improvements in the financial markets, credit remains tight and consumers are under stress due to large declines in wealth, continuing job losses, and falling incomes. As of July, personal income had declined 3.0% from September 2008.

Risks to the forecast are high because financial markets remain vulnerable, the labor market is still shedding jobs, and the housing market is plagued by foreclosures. Nearly one million loans were in default at the end of June, and about 15 million homes were underwater, meaning the homes were worth less than the value of their outstanding mortgages. Adding uncertainty to the forecast is the need for the federal government to unwind its various interventions in the credit markets and its stimulus programs.

Puget Sound Region Economic Conditions and Outlook

The recession came late to the Puget Sound region but the local downturn has been as severe as the nation's. Although the current downturn is the worst in 75 years nationally, for the Puget Sound region this recession is dwarfed by the “Boeing bust” of 1969-71, when Boeing laid off over 60,000 employees in a relatively short period of time. In that recession the unemployment rate in the 4-county region rose to 12.4%, compared to an expected peak of 9.7% during the current downturn.

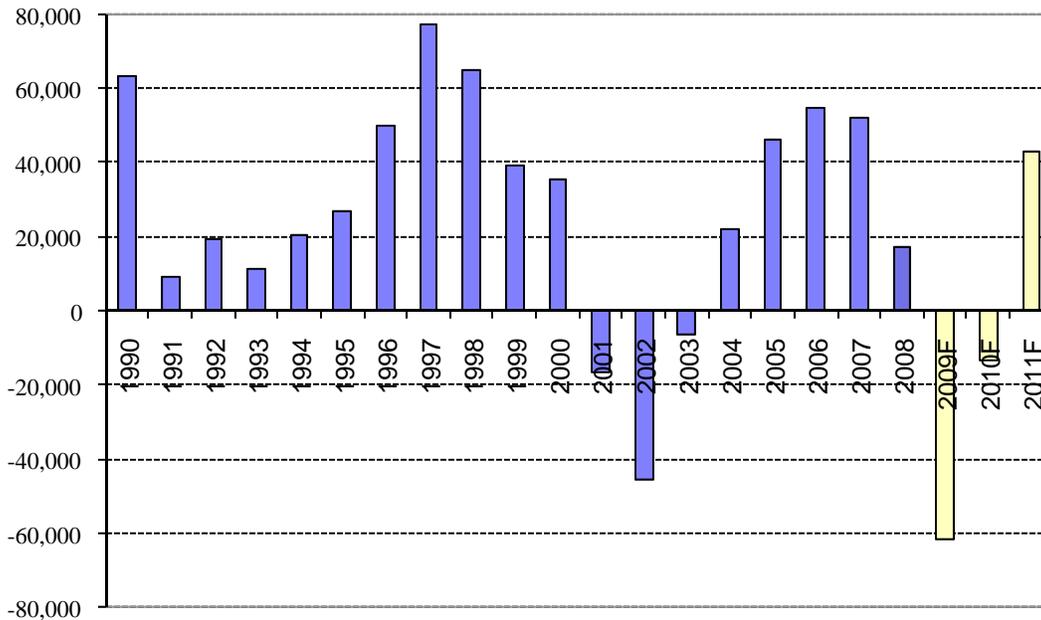
Although the recession started late in the Puget Sound region, through July the Seattle metro area (King and Snohomish Counties) had lost 4.8% of its jobs, the same rate of loss as the nation. The steepest declines locally have been in construction and manufacturing outside of aerospace, while health and education services has been the only industry to see a significant increase in employment during the downturn.

The housing downturn in the region has not been as severe as the national housing downturn. Through the second quarter of 2009, single-family home prices in the region had fallen by 21.7% from their peak two years earlier, compared to a 30.5% peak-to-trough drop nationally, as measured by the Case-Shiller housing price index. Both locally and nationally price declines have moderated significantly in recent months and there has been a modest uptick in sales, suggesting that the housing market is beginning to stabilize.

The Puget Sound economy is expected to turn around at the same time as the national economy, with employment expected to begin growing again in the second quarter of 2010. Job losses during the recession are expected to reach 95,700 (5.2%) for the 4-county region, which is a bit higher than the 82,200 (4.8%) loss suffered during the 2001-03 recession. The state's chief economist thinks that the recovery will be stronger in Washington than nationally, in part because Boeing and Microsoft have held up better during the downturn than have most of the nation's large employers.

Once the recovery takes hold, the economy's rate of growth will probably not return to pre-recession levels, because consumers need to pay down debt and rebuild savings, and the federal government needs to get its budget under control. The Puget Sound Economic Forecaster expects employment to grow at a 2.0% annual rate from 2011 through 2019, which is a full percentage point slower than the 3.0% growth rate measured over the 35 years ending in 2008. Comparable figures for real (i.e., inflation adjusted) personal income are 3.2% annual growth for 2011-2019 compared to 4.3% annual growth for the period 1973-2008.

Figure 3. Annual Change in Puget Sound Region Employment



Note: 2009-11 forecasts are from Puget Sound Economic Forecaster.
Puget Sound Region is King, Kitsap, Pierce, and Snohomish Counties.

Consumer Price Inflation

After reaching a 17-year high in mid-2008, inflation has fallen into negative territory. The 2001 national recession and the subsequent weak recovery helped to bring U.S. inflation down to 1.6% in 2002, its lowest level since the early 1960s. After reaching that low, inflation began to rise steadily, driven in large part by a relentless rise in oil prices from a low of just above \$20 per barrel in early 2002 to a peak of \$147 per barrel in July of 2008. As oil prices peaked, so did the CPI, with the July 2008 U.S. CPI-U rising to 5.6% measured on a year-over-year basis, its highest level in 17 years. Since then oil prices have plummeted and the rate of inflation has fallen steeply, with year-over-year growth rates of the U.S. CPI-U turning negative in recent months. 2009 will likely mark the first time in 54 years that consumer prices have declined on an annual basis.

Due to the severity of the local 2001-03 recession, Seattle area inflation, which was higher than national inflation in every year but one between 1990 and 2002, dropped below U.S. inflation beginning in late 2002 and remained lower until mid-2006. Inflation then picked up as the regional economy improved, and since June 2006 local inflation has been running higher than national inflation. The upturn in local inflation was driven by increases in energy and food prices, as well as by rising rents. In June 2008, the Seattle CPI-U posted a 5.8% year-over-year gain, its biggest increase since 1991. The Seattle CPI-W, which is more heavily influenced by energy prices than the CPI-U, was up 6.2%. Mirroring U.S. trends, Seattle's inflation rate has fallen steeply since then, with the CPI-W turning negative in June 2009, when it posted a 0.7% decline from June 2008.

At the end of 2008 and the beginning of 2009, when the current recession was at its worst, economists feared that the severity of the recession could give rise to a period of deflation characterized by a broad-based decline in the prices of goods and services. More recently, fears of deflation have subsided as the economy has improved and prices outside of energy prices have continued to rise. Core inflation, which excludes energy and food prices, has ranged between 1.5% and 2.0% since October 2008. With the economy expected to continue to improve and oil prices now rising from lows reached in early 2009, economists expect inflation to gradually move up into the 2% range.

Revenue Overview

Figure 4 presents historical data and forecasts of inflation for the U.S. and Seattle metropolitan area through 2011. The forecasts are for the CPI-W, which measures price changes for urban wage and clerical workers (the CPI-U measures price changes for all urban consumers). The specific growth rate measures shown in Figure 4 are used as the bases of cost-of-living adjustments in City of Seattle wage agreements.

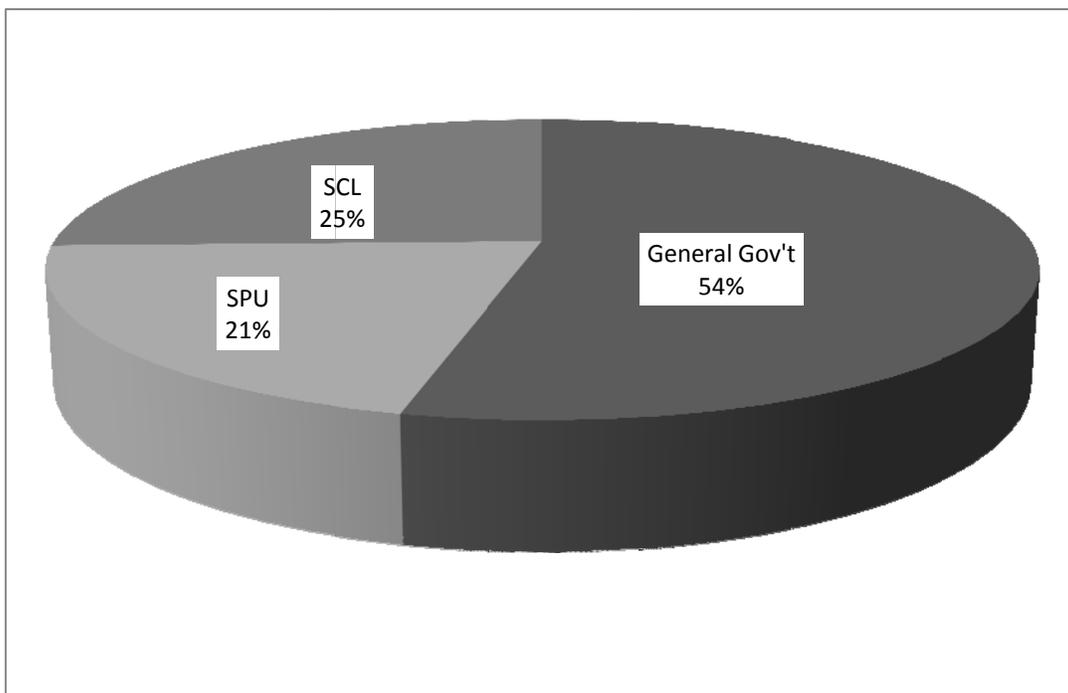
Figure 4. Consumer Price Index Forecast

	U.S. CPI-W (June-June growth rate)	Seattle CPI-W (June-June growth rate)	Seattle CPI-W (growth rate for 12 months ending in June)
2008 (actual)	5.6%	6.2%	4.5%
2009 (actual)	-2.0%	-0.7%	2.0%
2010	1.7%	1.9%	1.7%
2011	2.2%	2.0%	1.9%

City Revenues

The City of Seattle projects total revenues of approximately \$4.1 billion in 2009. As figure 5 shows, approximately 46% of these revenues are associated with the City's utility services, Seattle City Light and Seattle Public Utilities' Water, Drainage and Wastewater, and Solid Waste divisions. The remaining 54% are associated with general government services, such as police, fire, parks, and libraries. Money obtained from debt issues is included in the total numbers. The following sections describe forecasts for revenue supporting the City's primary operating fund, the General Subfund, its primary capital subfund, the Cumulative Reserve Subfund, as well as specific revenues supporting the City's Bridging the Gap Transportation program in the Transportation Fund.

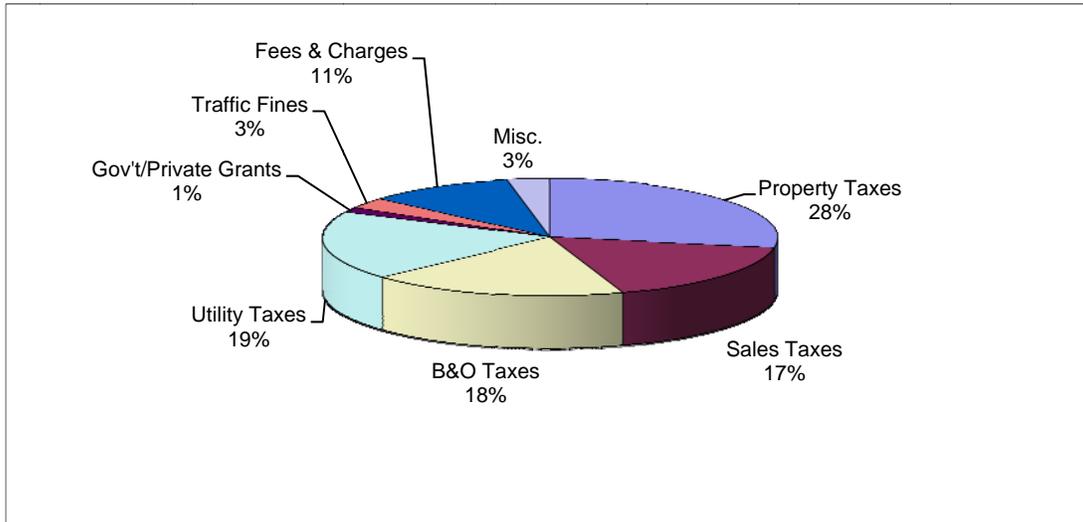
Figure 5. Total City Revenue by Use – 2009 Revised \$4.1 Billion



General Subfund Revenue Forecasts

Expenses paid from the General Subfund are supported primarily by taxes. As Figure 6 illustrates, the most significant revenue source is the property tax, which accounts for 28%, followed by utility taxes, sales taxes, and the Business and Occupation (B&O) tax.

Figure 6. 2009-Revised General Subfund Revenue Forecast by Source - \$891.1M



Revenue Overview

In 2008, general government revenue into the General Subfund totaled approximately \$884.8 million. General Subfund revenue is projected to increase to \$891.1 million in 2009 and then to rise to \$905.0 million in 2010. 2009 and 2010 will see contributions from the Revenue Stabilization Account, or “Rainy Day Fund”, in the amounts of \$8.9 million and \$16.5 million respectively. Without the use of the Rainy Day Fund and other transfers of fund balances, revenues would have fallen from \$884.8 million in 2008 to \$875.8 million in 2009, with a slight recovery to \$888.5 million in 2010.

Figure 7 shows General Subfund actual revenues for 2008, Adopted and Revised revenues for 2009, as well as the Endorsed and Proposed revenues for 2010. Tax revenues grew by a weak 2.4% in 2008. As a result of the negative economic forecasts, tax receipts will have negative growth (-1.4%) in 2009, and rebound only slightly (1.4%) in 2010. The main cause of the slower growth rates are the B&O and sales taxes. The economic downturn, while led by real estate, has also severely constrained consumer behavior. This is most evident in the declining sales tax base. Construction activity has also declined, which is another source of pressure on sales tax receipts.

There are some revenue streams that are showing positive growth rates. Utility rates charged by Seattle Public Utilities (SPU) to its customers for drainage and wastewater, water, and solid waste were increased in the 2009 Adopted Budget. Because of these rate increases, 2009 tax revenues from the Drainage and Wastewater Fund are forecast to grow by 11.0% over 2008. Water tax revenues are expected to grow by 45.9% for 2009 and 9.6% in 2010. Significant growth in 2009 is largely due to a temporary rate and tax surcharge in response to a court judgment regarding fire hydrants. Solid Waste tax revenues are forecast to grow by 17.6% and 12.9% for 2009 and 2010, respectively. Natural gas revenues remain highly volatile, as natural gas prices reached an all-time high in early summer 2008 and then plunged to eight-year lows in the summer of 2009.

Revenue Overview

Revenue from on-street parking is projected to increase in 2009 and, to a lesser degree, in 2010. The City is embarking on a program to become more flexible in the pricing of parking across different parts of the City to help achieve parking management goals, as the conversion to parking pay station technology continues. In an effort to improve safety at intersections, the City installed 6 red light cameras in 2006 and 24 more throughout the City in 2008 and 2009. Revenues for 2008 were \$1.37 million. The 2009 and 2010 forecast for this revenue stream is \$3.7 million and \$3.17 million, respectively.

The 2009 Third Quarter Supplemental Ordinance proposes to transfer over \$15 million in fund balances from other funds to the General Subfund to support General Subfund spending. The majority of these resources, \$8.9 million, are from the City's Revenue Stabilization Account ("Rainy Day Fund"). The Revenue Stabilization Account is part of the City's Cumulative Reserve Subfund and was created to help fund City services during economic downturns. The Account had a balance of \$30.6 million at the beginning of 2009. The rest of these 2009 transfers are from operating funds that have accrued from unanticipated savings or greater than expected revenue. The 2010 Proposed Budget anticipates an additional \$16.5 million transferred from the Revenue Stabilization Account to the General Subfund.

Significant change in City revenue accounting in 2009. The City Charter requires that the general government support to the Park and Recreation Fund (PRF) be no less than 10% of certain City taxes and fees. Until fiscal year 2009, City treasury and accounting staff would directly deposit into the PRF 10% of these revenues as they were paid by taxpayers. The remaining 90% were deposited into the General Subfund or other operating funds as specified by ordinance. In addition to these resources, City Budgets would provide additional General Subfund support to the PRF in amounts which greatly exceeded the 10% amount deposited in the PRF from these taxes and fees.

Beginning in 2009, City staff will deposit 100% of the revenue from these taxes and fees directly into the General Subfund or other funds as appropriate. This greatly simplifies accounting. The General Subfund support to the PRF is increased by an amount equal to PRF revenue from these taxes. In 2009, the 2009 Second Quarter Supplemental Ordinance (Ordinance 123067) increases the General Subfund support to the PRF by over \$39 million which ensures that the City's support to the Parks and Recreation Department remains the same as was intended in the 2009 Adopted Budget. This increase in expenses to the General Subfund is offset by the deposit of 100% of these specified taxes and fees. Data about revenue, including data for 2008, to the PRF and the General Subfund in the 2009 Proposed Budget will show this change.

Revenue Overview

Figure 7. General Subfund Revenue, 2008 – 2010*
(in thousands of dollars)

Revenue Source	2008 Actual	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
General Property Tax ⁽¹⁾	202,419	209,212	208,590	213,752	213,355
Property Tax - Medic One Levy	35,838	37,006	37,146	37,579	36,802
Retail Sales Tax	155,059	156,106	138,811	156,626	136,383
Retail Sales Tax - Criminal Justice Levy	13,533	13,990	11,949	14,036	12,069
B&O Tax (100%) ⁽²⁾	175,294	182,198	162,378	187,788	164,415
Utilities Business Tax - Telephone (100%)	31,793	32,460	33,394	32,351	33,163
Utilities Business Tax - City Light (100%)	33,957	34,313	34,189	34,688	37,849
Utilities Business Tax - SWU & priv.garb. (100%)	10,695	12,857	12,573	14,344	14,190
Utilities Business Tax - City Water (100%)	19,029	21,841	27,757	23,069	30,408
Utilities Business Tax - DWU (100%)	25,764	29,044	28,606	30,909	27,640
Utilities Business Tax - Natural Gas (100%)	16,505	17,550	14,848	17,374	14,373
Utilities Business Tax - Other Private (100%)	15,918	16,447	16,654	16,861	16,844
Other Tax	6,344	6,176	5,541	6,133	5,515
Admission Tax	5,943	5,830	4,942	5,830	4,729
Total Taxes	748,093	775,029	737,380	791,340	747,736
Licenses and Permits	13,487	13,629	13,483	13,750	13,487
Parking Meters/Meter Hoods	20,981	26,291	26,491	30,394	29,887
Court Fines (100%)	23,048	24,803	26,226	25,805	26,581
Interest Income	7,821	5,639	4,103	6,756	2,818
Revenue from Other Public Entities ⁽³⁾	18,316	9,775	11,932	9,890	13,146
Service Charges & Reimbursements	48,871	51,218	52,918	53,225	52,271
Total: Revenue and Other Financing Sources	880,618	906,384	872,533	931,161	885,926
All Else	1,301	1,374	1,338	1,874	1,892
Interfund Transfers	1,701	2,118	17,225	860	17,140
Key Arena Revenues ⁽⁴⁾	1,145	-	-	-	-
Total, General Subfund	884,765	909,876	891,096	933,895	904,958

NOTES:

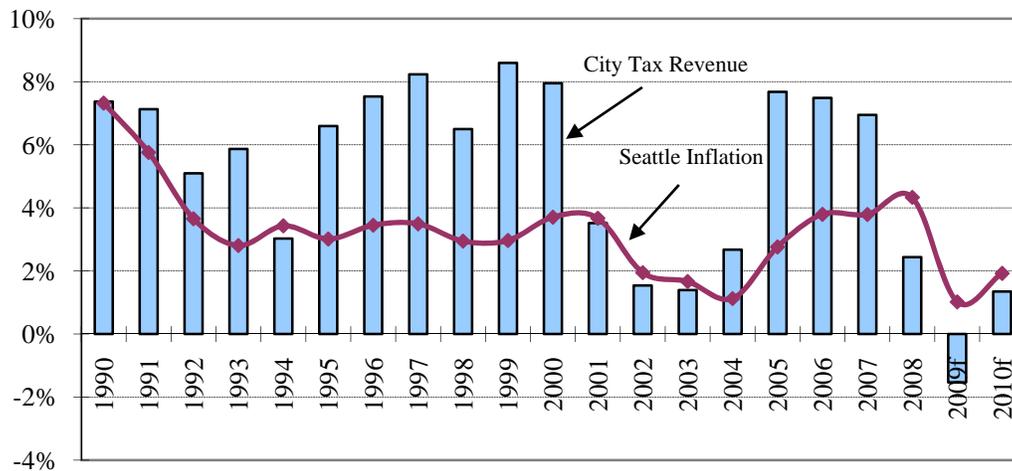
- (1) Includes property tax levied for the Firemen's Pension Fund per RCW 41.16.060.
- (2) The 2008 Actual figure for B&O tax includes the implementation of the Square Footage Business Tax.
- (3) Included in 2008 Actual figures are the pass-through revenues that are not appropriated in adopted budgets.
- (4) Certain revenues associated with Key Arena to pay for debt service will no longer accrue to the General Subfund as result of the Sonics' relocation.

* In the past, 10% of certain tax and fee revenues were shown as revenue to the Park and Recreation Fund and 90% as General Subfund. Beginning with the 2010 Proposed Budget, 100% of these revenues (depicted as "100%" in the table) are deposited into the General Subfund and the General Subfund support to the Park Fund is increased by the value of 10% of these revenues. This table shows all figures for all years using the new approach.

Revenue Overview

Figure 8 illustrates tax revenue growth outpacing inflation for most of the 1990s and 2000 before the local recession took hold. Slow growth posted in 2001 is also attributable to Initiative 747, which reduced the statutory annual growth limit for property tax revenues from 6.0% to 1.0%, beginning in 2002. Economic growth starting in 2004 led to very strong revenue growth in 2005 through 2007, staying well above inflation. The tax revenue growth was outmatched by inflation in 2008. The Seattle rate of inflation has slowed considerably, but tax growth has slowed even more. 2009 will see a negative growth rate of just over 1.4% in tax revenue, followed by an anemic 1.4% for 2010. Both years' tax growth rates will be surpassed by historically low inflation rates.

Figure 8. City of Seattle Tax Revenue Growth, 1990-2010



Property Tax

Property tax is levied primarily on real property owned by individuals and businesses. Real property consists of land and permanent structures, such as houses, offices, and other buildings. In addition, property tax is levied on business machinery and equipment. In accordance with the Washington State Constitution and state law, property taxes paid by a property owner are determined by a taxing district's rate applied to the value of a given property. Figure 9 shows the different jurisdictions whose rates make up the total property tax rate imposed on Seattle property owners. The King County Assessor determines the value of properties, which is intended to generally reflect 100% of the property's market value.

In 2009, the total property tax rate from all jurisdictions paid by Seattle property owners was \$7.97 per thousand dollars of Assessed Value (AV). For an owner of a home with an AV of \$530,000 (the average AV for residences in Seattle), the 2009 tax obligation was approximately \$4,224. The City of Seattle's total 2009 tax rate was roughly one-third of the total rate at \$2.58, which equals an annual tax obligation of approximately \$1,367 for the average valued home.

Figure 9 illustrates the components of the City's 2009 property tax: the non-voted General Purpose levy (60%); the six voter-approved levies for specific purposes (35%), known as lid lifts because the voters authorize taxation above the statutory lid or limit; and the levy to pay debt service on voter-approved bonds (5%). The City's Low Income Housing Levy lid lift expires in 2009 after raising \$86.0 million over 7 years (2003-2009). The City's nine-year transportation lid lift will generate approximately \$38.5 million in 2009 and \$39.1 million in 2010. These revenues are accounted for in the Transportation Fund and are discussed later in this section. One proposed property tax measure (lid lift), if approved by voters in November 2009, will increase the City's regular levy for collection in 2010 by \$20.714 million for low income housing programs.

Revenue Overview

Statutory growth limits and new construction. The annual growth in property tax revenue is restricted by state statute in two ways. First, state law limits growth in the amount of tax revenue a jurisdiction can collect, currently the lesser of 1% or the national measure of the Implicit Price Deflator. Previously, beginning in 1973, state law limited the annual growth of the City's regular levy (i.e., General Purpose plus voted lid lifts) to 6%. In November 2001, voters statewide approved Initiative 747, which changed the 6% limit to the lesser of 1% or the Implicit Price Deflator, effective for the 2002 collection year. On November 8, 2007, Initiative 747 was found unconstitutional by the state Supreme Court. However, the Governor and state legislature in a special session on November 29, 2007, reenacted Initiative 747. Second, state law caps the maximum tax rate a jurisdiction can impose. For the City of Seattle, this cap is \$3.60 per \$1,000 of assessed value and covers the City's general purpose levy and lid lifts. The City tax rate has been well below this cap for many years.

New Construction - In addition to the allowed maximum 1% revenue growth, state law permits the City to increase its regular levy in the current year by an amount equivalent to the previous year's tax rate times the value of property constructed or remodeled within the last year, as determined by the assessor.

The 2010 Proposed Budget assumes 1% growth plus new construction. New construction revenues have exceeded \$2 million since 1999, with rapid increases between 2005 (\$2.9 million) and 2008 (\$6.64 million). New construction revenue for the 2009 tax collection year remained high at \$6.38 million. The forecast for 2010 reflects the dramatic decrease in construction activity in 2009. It is projected that approximately \$1.8 million is added to the property tax base in 2010 due to new construction.

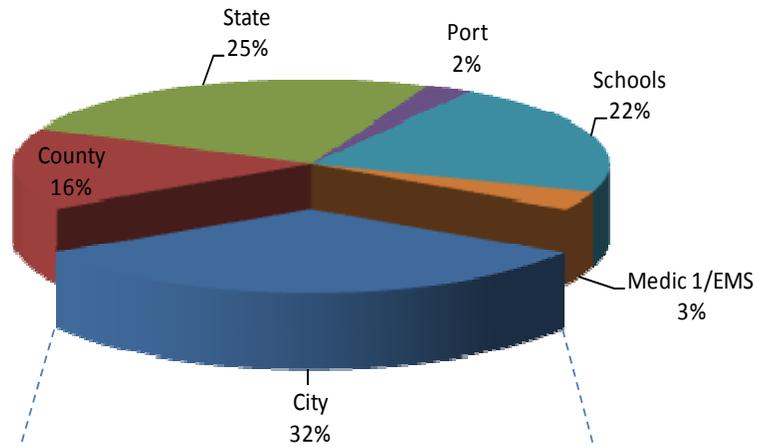
The forecast for the General Subfund (General Purpose) portion of the City's property tax is \$208.6 million in 2009 and \$213.4 million in 2010.

Medic 1/Emergency Medical Services. In November 2007, King County voters approved a six-year renewal (2008-2013) of the Medic 1/EMS levy. The approved starting rate was \$0.30 per thousand dollars of assessed value. The levy is projected to generate approximately \$37.1 million for Seattle Medic 1/EMS services in 2009. Due to projected significant decreases in assessed valuations of property in King County, the Medic 1/EMS tax rate will rise back to its authorized limit of \$0.30 per thousand dollars of assessed value and Seattle's Medic 1/EMS revenues will decrease by 1% from 2009 revenues to \$36.8 million in 2010.

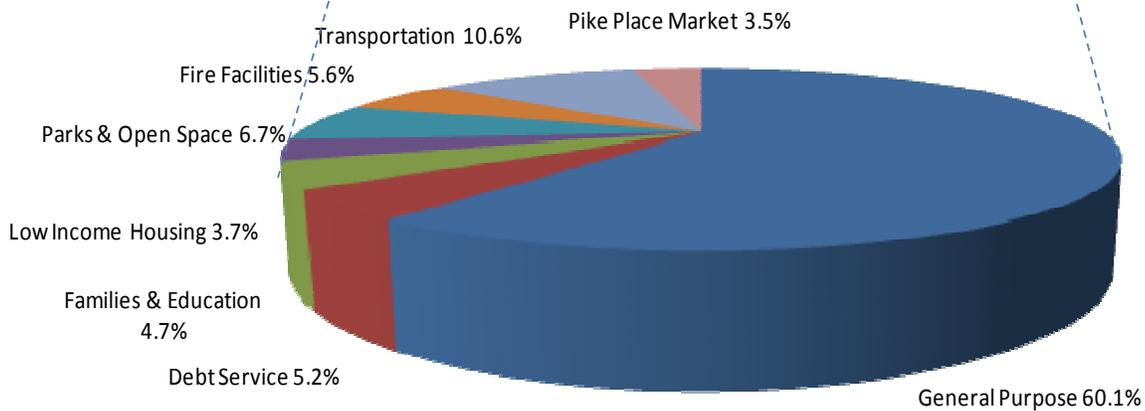
Revenue Overview

Figure 9

Components of Total Property Tax Levy for 2009
(tax rate = \$7.97 per \$1,000 assessed value)



Components of City's Property Tax Levy for 2009
(tax rate = \$2.58 per \$1,000 assessed value)



Revenue Overview

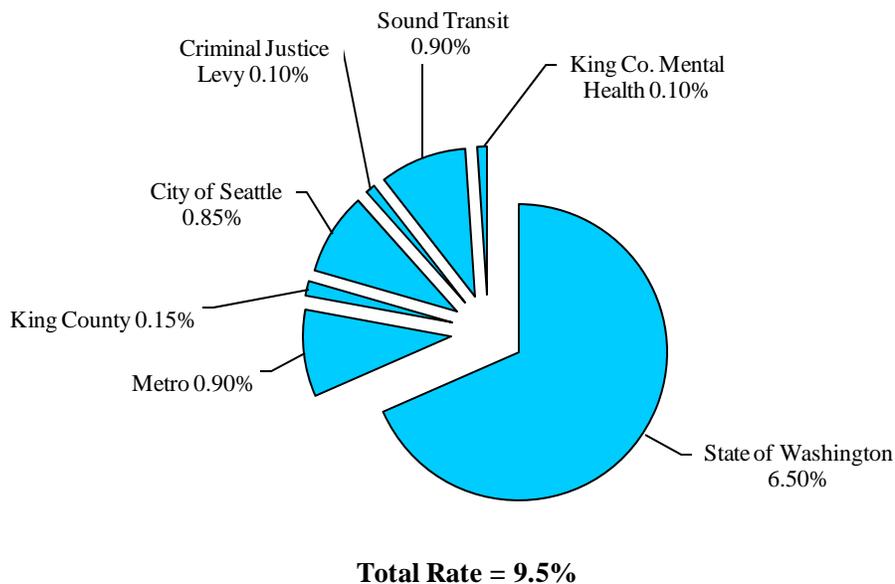
Retail Sales and Use Tax

The retail sales and use tax (sales tax) is imposed on the sale of most goods and certain services in Seattle. The tax is collected from consumers by businesses that, in turn, remit the tax to the state. The state provides the City with its share of these revenues on a monthly basis.

The sales tax rate in Seattle is 9.5% for most taxable transactions. The rate was increased from 9.0% on April 1, 2009, following voter approval of a 0.5% rate increase to pay for an expansion of the region's Sound Transit light rail system. The vote increased the sales tax rate for Sound Transit from 0.4% to 0.9%. The exception to the 9.5% rate is a 10.0% rate that is applied to food and beverages sold in restaurants, taverns, and bars throughout King County. The extra 0.5% was imposed in January 1996 to help pay for the construction of a new professional baseball stadium in Seattle.

The basic sales tax rate of 9.5% is a composite of separate rates for several jurisdictions as shown in Figure 10. The City of Seattle's portion of the overall rate is 0.85%. In addition, Seattle receives a share of the revenue collected by the King County Criminal Justice Levy.

Figure 10. Sales and Use Tax Rates in Seattle, April 1 – December 31, 2009



NOTE: Rate is 10.0% for food and beverages sold in restaurants and bars.

Washington State implemented destination-based sales taxation on July 1, 2008. On July 1, 2008, Washington brought its sales tax procedures into conformance with the Streamlined Sales and Use Tax Agreement (SSUTA), a cooperative effort of 44 states, the District of Columbia, local governments, and the business community, to develop a uniform set of procedures for sales tax collection and administration that can be implemented by all states. Conformance with SSUTA has had two major impacts on local government sales tax revenue:

- Over 1,000 remote sellers agreed to begin collecting taxes on remote sales made to customers in Washington once the state was in conformance with SSUTA. This has increased local sales tax revenue.
- When a retail sale involves a delivery to a customer, SSUTA requires that the sales tax be paid to the jurisdiction in which the delivery is made. This is called destination-based sourcing. Prior to 2008,

Revenue Overview

Washington used origin based sourcing, i.e., allocating the sales tax to the jurisdiction from which the delivery was made. The change from origin-based sourcing to destination-based sourcing has resulted in a reallocation of sales tax revenue among local jurisdictions

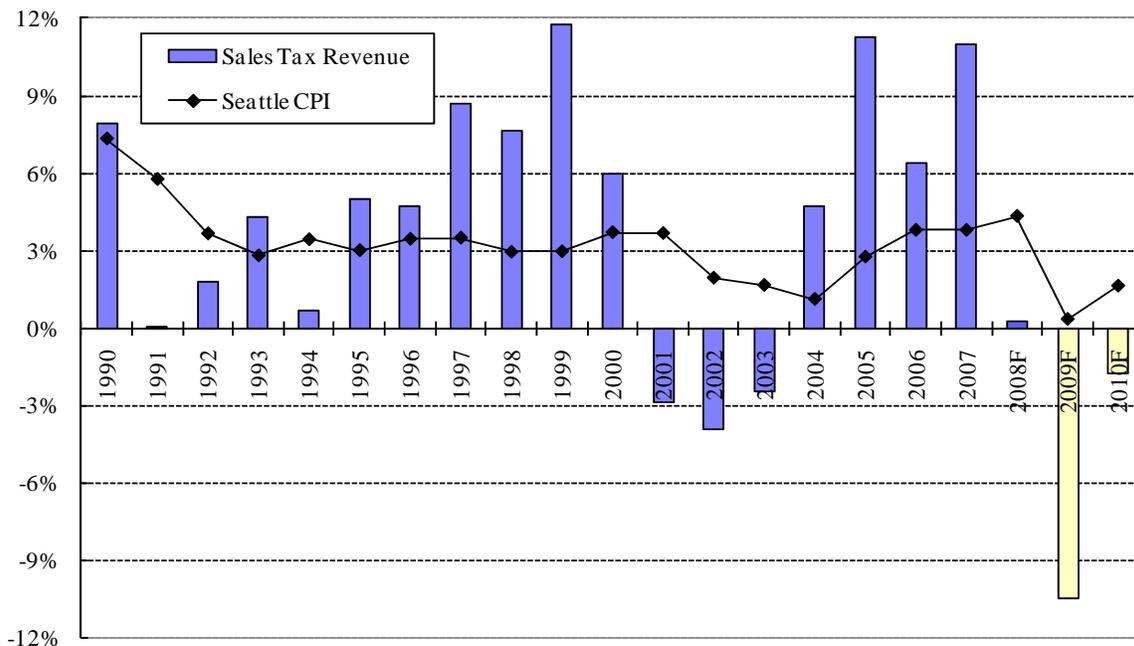
As a result of the changes the state made to comply with SSUTA, Seattle has seen a small increase in its sales tax revenue according to estimates by the Washington State Department of Revenue.

Sales tax revenue has grown and contracted with the region's economy. Seattle's sales tax base grew rapidly in the late 1990s, driven by a strong national economy, expansion at Boeing in 1996-97, and the stock market and technology booms. Growth began to slow in 2000, when the stock market bubble burst and technology firms began to falter. The slowdown continued into 2001 and 2002, and the year-over-year change in revenue was negative for ten consecutive quarters beginning with first quarter 2001. The economy began to recover in 2004, which was followed by three very strong years (2005-07) during which taxable sales grew at an average rate of 9.8%, led by construction's 21.0% growth rate.

Growth began to slow in the first quarter of 2008, continued slowing in the second and third quarters, and then collapsed in the fourth quarter as the world plunged into recession. Seattle's real (inflation adjusted) sales tax base declined by 8.8% in the fourth quarter of 2008. It then fell by another 2.0% in the first quarter of 2009, for a total decline of 10.8% in two quarters. A decline this steep is unprecedented since the City began to receive sales tax revenue in the early 1970s. Preliminary data indicate that taxable sales have continued to decline in the second quarter of 2009, but at slower pace.

Industries posting the steepest declines in taxable sales during the present downturn include manufacturing, wholesale trade, and professional, scientific, and technical services. Construction held up better than most industries until early 2009, but it is now in steep decline. In retail trade, the decline has been steepest in motor vehicles and parts, furniture and fixtures, apparel, and miscellaneous (specialty) retailing.

Figure 11. Annual Growth of Retail Sales Tax Revenue



Note: All revenue figures reflect current accrual methods. 2009-10 are forecasts.

Retail sales tax revenue is forecast to decline by 10.5% in 2009. Through the first six months of 2009, sales tax revenue is down 11.2% from the same period last year. Were it not for strong growth in revenue from non-

Revenue Overview

current activity, such as audits, refunds, and late payments, the drop would be in the 13% range. The forecast anticipates that revenue will continue to decline on a year-over-year basis for the rest of 2009, with the rate of decline moderating somewhat in the fourth quarter. As a result, revenue for the year is expected to be down 10.5% from 2008 levels. In 2010, the tax base exclusive of construction is expected to begin expanding, but this expansion will be offset by a continued decline in construction. The decline in construction will keep revenue growth in negative territory in 2010, at -1.7%.

Business and Occupation Tax

Prior to January 1, 2008, the Business and Occupation (B&O) tax was levied by the City on the gross receipts of most business activity occurring in Seattle. Under some conditions, gross receipts of Seattle businesses were excluded from the tax if the receipts were earned from providing products or services outside of Seattle.

On January 1, 2008, new State-mandated procedures for the allocation and apportionment of B&O income took effect. These procedures were expected to reduce Seattle's B&O tax revenue by \$22.3 million in 2008. On January 1, 2008, the City implemented a square footage business tax to recoup most of the \$22.3 million by taxing a portion of the floor area of businesses that received a tax reduction as a result of the new allocation and apportionment procedures. The new tax is structured so that no business pays more under the new combined gross receipts and square footage business tax than it did under the pre-2008 gross receipts B&O tax.

The City levies the gross receipts portion of the B&O tax at different rates on different types of business activity, as indicated in Figure 13 at the end of this section. Most business activity, including manufacturing, retailing, wholesaling, and printing and publishing, is subject to a tax of 0.215% on gross receipts. Services and transporting freight for hire are taxed at a rate of 0.415%. The square footage business tax also has two tax rates. In 2009, the rate for business floor space, which includes office, retail, and production space, was 41 cents per square foot per quarter. Other floor space, which includes warehouse, dining, and exercise space, was taxed at a rate of 14 cents per square foot per quarter. The floor area tax rates are adjusted annually for inflation.

Other things being equal, the B&O tax base is more stable than the retail sales tax base. The B&O base is broader than the sales tax base, is less reliant on the construction and retail trade sectors, and is more dependent upon the service sector (most services are not subject to the sales tax).

Included in the forecast of B&O tax revenue are projections of tax refund and audit payments, and estimates of tax penalty and interest payments for past-due tax obligations.

B&O revenue grew rapidly from 2005 to 2007, then succumbed to the recession in 2008. Beginning in 1995, the City made a concerted effort to administer the B&O tax more efficiently, educate taxpayers, and enforce tax regulations. As a result of these efforts, unlicensed businesses were added to the tax rolls, businesses began reporting their taxable income more accurately, and audit and delinquency collections increased significantly – all of which helped to increase B&O revenue beginning in 1996. In 2000, B&O revenue was boosted by changes the State of Washington made in the way it taxes financial institutions. These changes affected the local tax liabilities of financial institutions.

When the region's economy slipped into recession in early 2001, B&O revenue growth slowed abruptly (see Figure 12). Revenue from current year tax obligations declined by 2.5% in 2001 and 2.1% in 2002. However, in both years the declines were more than offset by large gains in non-current revenue, which includes revenue from audits and other enforcement activity, refunds, and penalty and interest payments. As a result, both 2001 and 2002 saw very small increases in B&O receipts. The strong growth in non-current revenue reversed in 2003 and 2004, but overall revenue growth remained positive because revenue from current tax year obligations increased by 4.0% in 2003 and 5.4% in 2004.

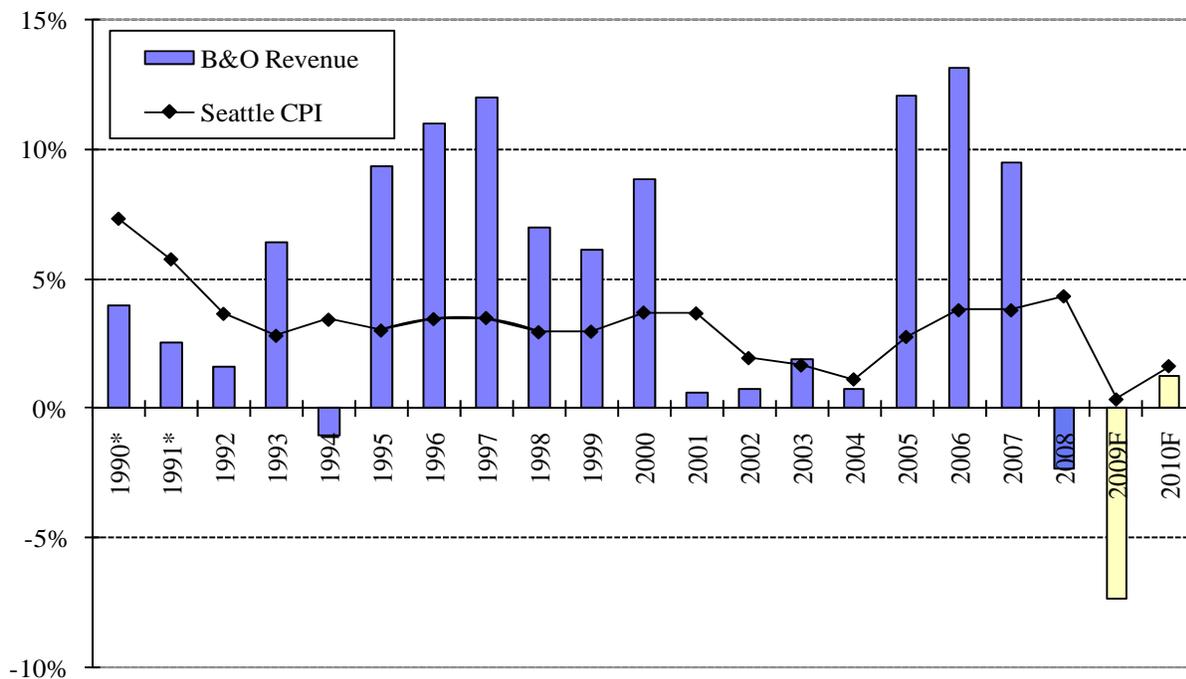
Following four years during which revenue growth did not exceed 2%, growth accelerated sharply in 2005 and averaged 11.5% over the three year period 2005-07. The upswing was led by strong growth in construction,

Revenue Overview

services, finance, insurance, and real estate. The years of plenty ended in 2008, which started out with a healthy 8.3% year-over-year increase in revenue from current economic activity in the first quarter, and ended with a 7.0% decline in the fourth quarter. For the year, revenue from current economic activity increased by only 0.8%, but because of a large decline in non-current revenue (from an unusually high level in 2007), B&O revenue for the year declined by 2.3%.

Small business threshold will rise to \$100,000 in 2010. The City provides an exemption from the B&O tax for small businesses whose annual taxable gross revenue (gross receipts less allowable deductions) is less than a specified threshold. Prior to January 1, 2008, that threshold had been \$50,000, an amount which had remained unchanged since 1994. In 2008, the threshold was raised to \$80,000 to take account of inflation that had occurred since 1994. The threshold will increase again in 2010, rising to \$100,000. The increase from \$80,000 to \$100,000 will result in an estimated revenue loss of \$500,000 in 2010.

Figure 12. Annual Growth of B&O Tax Revenue



*1990 and 1991 figures have been adjusted to remove the effects of tax rate increases.

Note: Revenue figures reflect current accrual methods; 2009-10 are forecasts.

2008-10 figures include both gross receipts and square footage tax revenue.

B&O revenue growth is expected to decline by 7.4% in 2009 and then turn positive in 2010. The forecast of B&O revenue expects year-over-year growth rates of taxable income for current economic activity to remain in negative territory for the remainder of 2009 and the first quarter of 2010, after which growth will resume gradually. Non-current revenue is expected to bounce back from a weak 2008 to more normal levels in 2009. Data for the first part of 2009 indicate this bounce-back is underway. The expected increase in non-current revenue adds 1.9% to a projected decline of 9.3% in 2009 revenue from current economic activity, to yield a forecast of a 7.4% revenue decline. Revenue is expected to begin growing again in 2010, but at a very weak 1.3% rate.

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Utility Business Tax - Private Utilities

The City levies a tax on the gross income derived from sales of utility services by privately owned utilities within Seattle. These services include telephone, steam, cable communications, natural gas, and refuse collection for businesses.

Natural gas prices have plunged. The City levies a 6% utility business tax on gross sales of natural gas. The bulk of revenue from this tax is received from Puget Sound Energy (PSE). PSE's natural gas rates are approved by the Washington Utilities and Transportation Commission (WUTC). Another smaller tax is levied on private brokers of natural gas to clients in the City. It is also assessed at 6% on gross receipts.

The first half of 2008 saw unprecedented spikes in the prices of energy. Natural gas prices were no exception. They reached a high of \$13 per million British Thermal Units (BTUs) in July 2008 and then started a quick and steady fall. As of September 2009, the one-month futures price was \$2.51/mBTU. In response, Puget Sound Energy has filed multiple requests with the WUTC to lower rates. A 12% rate decrease was approved in April, and a 17% rate decrease is expected to be approved in October of 2009.

Wireless activity is strong. The utility business tax is levied on the gross income of telecommunication firms at a rate of 6%. After extraordinary growth over several consecutive years in the late 1990s, telecommunication tax revenue growth halted completely in 2002, and began declining in the fourth quarter of that year. A variety of forces – the lackluster economy, industry restructuring, and heightened competition – all served to force prices downward and reduce gross revenues. Additionally, recent technological changes, particularly Voice-over Internet Protocol (VoIP), which enables local and long-distance calling through broadband Internet connections, contribute to the uncertainties in this revenue stream.

Certain sectors of the telecom industry are experiencing solid growth, while others are steadily declining. Wireless revenues have been on an upward trajectory and are forecast to remain robust for the next few years. Tax revenues from wireless are expected to average 3.5% growth for 2009 and 2010. Traditional telecom providers, however, are showing negligible growth and even contraction, and this trend is expected to continue. As it now stands, wireless revenue growth is more than making up for any decline in other parts of this revenue stream. The total telecom tax stream will average 2.2% growth in 2009 and 2010.

Cable tax revenue shows steady growth. The City has franchise agreements with cable television companies operating in Seattle. Under the current agreements, the City levies a 10% utility tax on the gross subscriber revenues of cable TV operators, which accounts for about 90% of the operators' total revenue. The City also collects B&O taxes on miscellaneous revenues not subject to the utility tax. The imposition of a 4.2% franchise fee makes funds available for cable-related public access purposes. This franchise fee, which is deposited in the City's Cable TV Franchise Fee Subfund, increased from 3.5% in June 2006.

Cable revenues have been growing steadily during this economic recession. Average annual growth for 2009 and 2010 is expected to be 4%. Comcast, Seattle's largest provider of cable services, has recently announced a 3% rate increase beginning in October. Amid growing competition from satellite TV, the cable industry has increased its services including additional channels, pay-per-view options, and digital reception, in order to remain competitive, and the increased tax revenues suggest that strategy is working.

Utility Business Tax - Public Utilities

The City levies a tax on most revenue from retail sales collected by City-owned utilities (Seattle City Light and Seattle Public Utilities). Tax rates range from a State-capped 6% on City Light up to a current 19.87% on the City Water Utility (this rate includes a surcharge that is planned to expire at the end of 2010). There are no planned tax rate increases, therefore the revenues from the utilities are projected to remain fairly stable, with the exception of those utilities with changes in rate structure.

Rate increase for City Light in 2010. City Light sells excess power on the wholesale energy market. City Light energy production, almost exclusively hydro power, competes with natural gas in the wholesale market. Due to severe declines in natural gas prices, City Light is experiencing some financial turmoil. In response, the Mayor is

Revenue Overview

proposing an 8.8% City Light rate increase to take effect January 1, 2010, leading to an increase in City Light tax revenues. Also incorporated into the City Light tax revenue forecast are automatic rate increases to pay for power purchased by City Light from the Bonneville Power Administration.

Higher Water Rates increase tax revenues. Seattle Public Utilities' Water Utility rates increased by 18.4% in 2009 and will increase by 9.9% in 2010. In addition to these general rate increases, there was a 10.2% surcharge as a result of a court decision stipulating that Water Utility ratepayers must be refunded from the General Subfund for fire hydrant costs previously paid for through Water Utility rates. This refund was paid for through an increase in the Water Utility tax rate to 19.87% from 15.54%.

Drainage and Wastewater rate increases mean higher tax revenue growth. A rate increase for Drainage and Wastewater was approved for 2009; as a result tax revenues are up. There has also been a pass-through rate increase from King County to help fund the County's Brightwater treatment plant. This leads to higher revenue for the utility and therefore higher tax revenues. 2009 revenues are forecast to be up 11.0% over 2008, but 2010 receipts will show a modest 3.4% decline from 2009.

Higher Solid Waste rates mean higher tax revenue growth. The utility tax rate on both City of Seattle and commercial solid waste service is currently 11.5%. The Solid Waste Utility has approved rate increases of 26.0% for 2009 and 8.5% for 2010.

Admission Tax

The City imposes a 5% tax on admission charges to most Seattle entertainment events, the maximum allowed by state statute. This revenue source is highly sensitive to swings in attendance at athletic events. It is also dependent on economic conditions, as people's ability and desire to spend money on entertainment is influenced by the general prosperity in the region.

In 2009, admissions tax receipts have been stable and not adversely affected by the economy. There have been some changes to the tax base and to the uses of the tax proceeds. By City ordinance, 20% of admissions tax revenues, excluding men's professional basketball, are dedicated to programs supported by the Office of Arts and Cultural Affairs (OACA). The Proposed 2010 Budget calls for this percentage to increase to 75% based on the actual admission tax receipts from two years prior. If adopted, the OACA will be fully funded by the admissions tax, except for money received from the 1% for Arts program. The forecasts in Figure 7 for admissions taxes reflect the full amount of tax revenue. The Office of Arts and Cultural Affairs section of this document provides further detail on the Office's use of Arts Account revenue from the admission tax and the implementation of this change.

As a result of the Mayor's Live Music initiative, which was adopted by the City Council in the summer of 2009, certain live music venues will no longer be subject to the admission tax. This will reduce yearly tax collections by approximately 5%. The departure of the Seattle Supersonics basketball team in 2008 has reduced the admission tax base, resulting in about \$1.5 million less in revenue each year.

Licenses and Permits

The City requires individuals and companies conducting business in Seattle to obtain a City business license. In addition, some business activities, such as taxi cabs and security systems, require additional licenses referred to as professional and occupational licenses. The City also assesses fees for public-safety purposes (e.g., pet ownership and fire hazard inspection) and charges a variety of fees for the use of public facilities and rights-of-way.

Revenue Overview

The City instituted a two-tier business license fee structure beginning with licenses for 2005. The cost of a license, which had been \$80 per year for all businesses, was raised to \$90 for businesses with worldwide revenues of more than \$20,000 per year and lowered to \$45 for businesses with worldwide revenues less than \$20,000 per year. The shift to the two-tier structure has resulted in a decline in revenue of approximately \$90,000 per year.

As part of the City's Bridging the Gap transportation funding initiative, effective July 1, 2007 the Commercial Parking License fee paid by commercial parking operators was reduced from \$90 per 1,000 square feet of floor space to \$6 per 1,000 square feet. As a result of this change, license revenue declined by \$890,000 in 2008.

Parking Meters/Traffic Permits

In spring 2004, the City of Seattle began replacing traditional parking meters with pay stations in various areas throughout the City. Pay stations are parking payment devices offering the public more convenient payment options, including credit cards and debit cards, for hourly on-street parking. At the same time, the City increased parking rates from \$1 to \$1.50 per hour. These changes were part of a parking management program that continues to work throughout the City. As part of numerous changes to improve traffic flow, space turnover and other management objectives, the Seattle Department of Transportation (SDOT) has also increased the total number of parking spaces in the street right-of-way which are subject to fees.

One element of the parking management program is greater use of the price signal to achieve management objectives. In 2007, SDOT extended pay station control over 2,160 previously non-paid spaces in the South Lake Union area. Under an experimental approach, multiple rates were implemented categorically for these spaces and were to be adjusted periodically to consistently achieve a desired occupancy rate in the area. This approach was extended Citywide in 2009 with a three-tiered rate program, with rates varying according to parking demand by area of the City. Accompanying this change in policy, the maximum allowable hourly rate was increased from \$1.50 per hour to \$2.50 per hour to allow for rate setting flexibility. Total parking revenues are anticipated to be \$25.2 million in 2009 and \$28.6 million in 2010. More information about the pay station technology program is provided in the SDOT section of this document.

For 2009, this budget assumes an approximate 11 percent decrease (2009/2008 actuals) in traffic-related permit fees, such as meter hood service, commercial vehicle load zone, truck overload, gross weight and other permits, in response to declining economic activity requiring permits. Total revenues for this category are projected to be \$1.97 million in 2009 and to remain flat into 2010 at \$1.95 million.

Court Fines

Historically, between 70% and 85% of fine and forfeiture revenues collected by the Seattle Municipal Court are from parking citations and fines resulting from enforcement efforts by Seattle Police Department parking enforcement and traffic officers. An additional 8% to 10% comes from traffic tickets. Recent trends indicated decreases in parking citation volume through 2006. This was in part due to enforcement and compliance changes stemming from the parking pay station technology. However, beginning in 2007, citation volume has increased, in part due to changes in enforcement technology and strategies, but also due to adding three Parking Enforcement Officers (PEOs) authorized as part of the South Lake Union parking pay station extension (described above in the Parking Meter section). An additional eight new PEOs were authorized in 2009. There are no new PEO positions requested in the 2010 Proposed Budget.

In 2008, the City received \$21.7 million in court fines and forfeitures, including \$1.4 million in revenue from the expanded red light camera enforcement program. Total fines and forfeitures revenues are proposed at \$24.4 million in 2009 and \$24.4 million in 2010. The growth assumed from adding the eight PEOs in 2009 is offset to some degree by a decrease due to the anticipated decline in citations and revenues from the red light cameras, which falls from \$3.7 million in 2009 to \$3.17 million in 2010. Experience with the original six cameras indicates drivers behave differently over time at these intersections, resulting in fewer citations.

Revenue Overview

Interest Income

Through investment of the City's cash pool in accordance with state law and the City's own financial policies, the General Subfund receives interest and investment earnings on cash balances attributable to several of the City's funds or subfunds that are affiliated with general government activities. Many other City funds are independent, retaining their own interest earnings. Interest and investment income to the General Subfund varies widely, subject to significant fluctuations in cash balances and changes in earnings rates dictated by economic and financial market conditions.

After several years of short-term interest rates ranging between 3% and 5%, short-term interest rates fell significantly beginning in 2008 dropping to 0.5% and below by the 4th quarter of 2008. These rates remain low in 2009 and are projected to remain low through 2010. Medium and long-term rates have declined as well during this same time period, and may take equally as long to recover. Although they fluctuate significantly throughout the year with the receipt of property tax revenues, the City's General Fund affiliated average daily cash balances are projected to decrease 16% in 2009 and an additional 18% in 2010 as the City uses reserves to address budget shortfalls. Current estimates for General Subfund interest and investment earnings are \$4.1 million in 2009 and \$2.8 million in 2010.

Revenue from Other Public Entities

Washington State shares revenues with Seattle. The State of Washington distributes a portion of tax and fee revenue directly to cities. Specifically, portions of revenues from the State General Fund, liquor receipts (both profits and excise taxes), and motor vehicle fuel excise taxes are allocated directly to cities. Revenues from motor vehicle fuel excise taxes are dedicated to street maintenance expenditures and are deposited into the City's Transportation Fund. Revenues from the other taxes are deposited into the City's General Subfund.

Little change in Criminal Justice revenues. The City receives funding from the State for criminal justice programs. The State provides these distributions out of its General Fund. These revenues are allocated on the basis of population and crime rates relative to statewide averages. 2008 criminal justice revenues were \$2.5 million. 2009 and 2010 are expected to be little changed from the 2008 revenues.

Liquor Board profits are up and excise tax revenues are little changed. The City's share of Liquor Board profits has stabilized to around \$4 million a year. In the 2007-2009 State Budget, the Liquor Board instituted a series of new initiatives and programs with the aim of increasing revenues, decreasing costs, and therefore increasing profits. These benefits began to show in 2007 and 2008. In 2009, there is expected to be a small growth in total profit of \$3.9 million. For 2010, however, there will be an additional \$9.3 million in profits to be distributed to Washington cities and counties. This will provide an additional \$1 million to Seattle. Liquor excise taxes, which are levied on the sale of liquor, have been growing consistently but the rate of growth is expected to slow. Spirit sales have been stable throughout the recession, but sales of beer and wine have declined at double digit rates. While there will be small increases in the tax rate for liquor statewide, 0.3%, this isn't expected to materially change Seattle's revenues. The 2009 and 2010 forecasts for the liquor excise taxes average \$2.95 million in both years.

Service Charges and Reimbursements

Internal service charges reflect current administrative structure. In 1993, the City Council adopted a resolution directing the City to allocate a portion of central service expenses of the General Subfund to City utilities and certain other departments not supported by the General Subfund. The intent is to allocate a fair share of the costs of centralized general government services to the budgets of departments supported by revenues that are largely self-determined. These allocations are executed in the form of payments to the General Subfund from these independently supported departments. More details about these cost allocations and methods are detailed in the Cost Allocation section of this budget.

Revenue Overview

Interfund Transfers

Interfund transfers. Occasionally transfers from departments to the General Subfund take place to pay for specific programs that would ordinarily be executed by a general government department or to capture existing unreserved fund balances. A detailed list of these transfers is included in the General Subfund revenue table found in the Funds, Subfunds, and Other section.

The 2010 Proposed Budget and revisions to the 2009 Budget anticipate the transfer of over \$17 million in each year to the General Subfund. The vast majority of these resources (\$25.4 million) are from the Revenue Stabilization Account of the Cumulative Reserve Subfund, more commonly known as the “Rainy Day Fund”. The 2009 Third Quarter Supplemental Ordinance proposes to transfer \$8.9 million from the Account to the General Subfund and the 2010 Proposed Budget transfers an additional \$16.5 million.

The Third Quarter Supplemental proposes to transfer an additional \$6.4 million from operating funds. These resources have accrued from unanticipated savings or greater-than-expected revenue.

In ratifying the 2010 Adopted Budget, it is the intent of the City Council and the Mayor to authorize the transfer of unencumbered, unreserved fund balances from the funds listed in the General Subfund revenue table to the General Subfund.

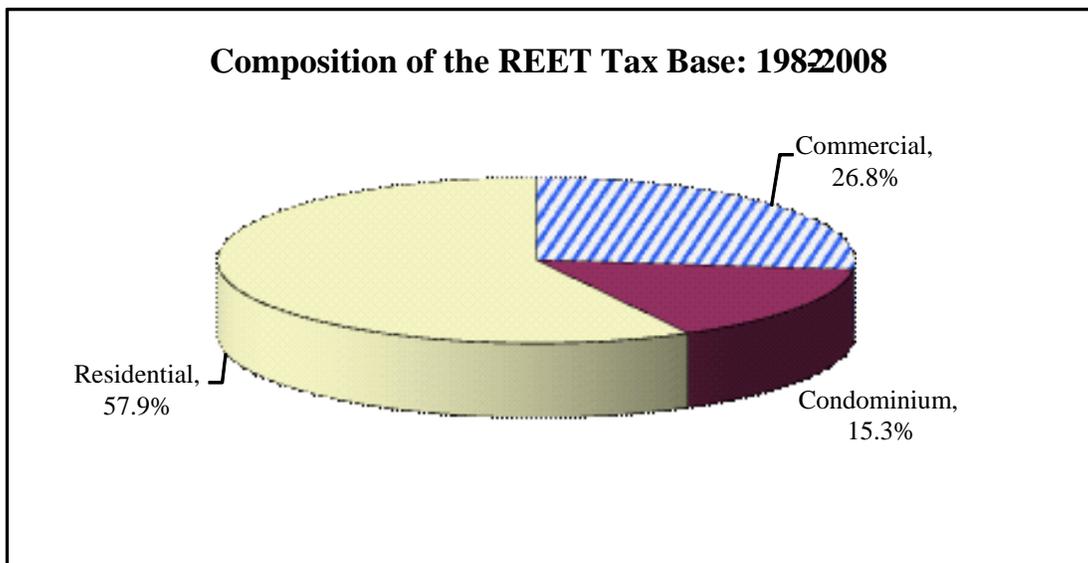
Cumulative Reserve Subfund – Real Estate Excise Tax

The Cumulative Reserve Subfund resources are used primarily for the maintenance and development of City capital facilities. These purposes are supported mainly by revenues from the Real Estate Excise Tax (REET), but also, to a lesser degree, by the proceeds from certain property sales and rents, street vacation revenues, General Subfund transfers, and interest earnings on subfund balances.

The REET is levied by the City at a rate of 0.5% on sales of real estate measured by the full selling price. Because the tax is levied on transactions, the amount of revenue that the City receives from REET is determined by both the volume and value of transactions.

Over time, 57.9% of the City’s REET tax base has come from the sale of residential properties, which include single-family homes, duplexes, and triplexes. Commercial sales, which include apartments with four units or more, account for 26.8% of the tax base, and condominiums constitute the remaining 15.3% (see Figure 14).

Figure 14. Value of Seattle Real Estate Transactions by Property Type, 1982 - 2008



Historically REET revenue growth has been volatile. The value of Seattle real estate transactions (the REET tax base) increased at an average annual rate of 13.1% between 1982 and 2007, a period when Seattle area inflation averaged only 3.4% per year. Growth was particularly strong during the recent boom years fuelled by low interest rates and a growing economy. 2008 saw the national property bust that started in late 2005 come to Seattle. REET tax base declined 51.4% from 2007 to 2008 and will continue to decline, by 32.5%, into 2009. The decline has been felt across all three real estate categories.

The volatility of REET is reflected by the fact that despite a 10.6% average annual growth rate, the REET tax base declined in seven years during the period 1982 – 2008 (see Figure 15). Volatility results largely from changes in sales volumes, which are sensitive to shifts in economic conditions and movements in interest rates; average prices tend to be more stable over time. That price stability has been severely compromised in this downturn as Seattle area prices for residential properties have plunged almost 22% from their peak, according to the Case/Shiller Home Price Index. Commercial activity tends to be more volatile than the residential market, in part because the sale of a handful of expensive properties can result in significant swings in the value of commercial sales from one year to the next.

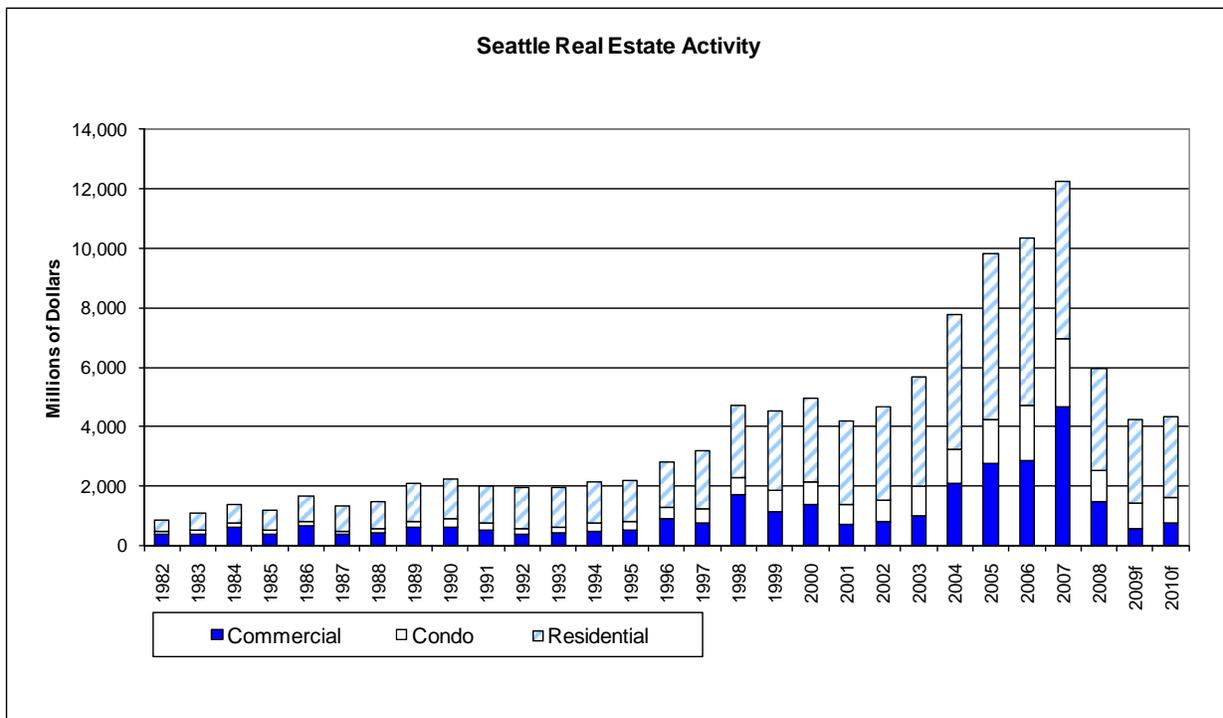
REET revenue has been contracting. According to the Case/Shiller Home Price Index, average home prices for the U.S. are down 30.5% from their peak. Some prominent national forecasters expect the bottom to occur at a

Revenue Overview

40.0% drop from peak. Recently there have been some signs of life in the national market as mortgage rates have been historically low and the tax code has been further tweaked to encourage home-ownership. Still, the national real estate market has continued to dim. The market continues to work out all the mortgages that have gone into arrears and Moody's Economy.com estimated that this summer half of all homes sold were either short-sales or foreclosure sales. This continues to put downward pressure on home prices.

Locally, the Seattle foreclosure rate has grown but is still less than the national rate. It appears that home sales have hit bottom in the early part of 2009, but local prices are still expected to decline. Seattle single-family home sales were down 31.6% in 2008 over 2007. Historically, commercial transactions take the largest percentage decline during economic downturns. The recent downturn does not appear to be an exception as commercial real estate activity saw a 77% drop in 2008 from its all-time high in 2007. 2009 activity is not shaping up to fare much better. As a result, REET receipts for 2008 were \$30.3 million, 57.8% down from 2007. The 2009 forecast is \$21.1 million and 2010 is forecast to have a 2.4% rate of growth, up to \$21.6 million. The forecast for 2009 incorporates the sale of Chase Center to Northwestern Mutual Life in September.

Figure 15. Real Estate Excise Tax: Value of Sales



Transportation Fund – Bridging the Gap revenue sources

The Transportation Fund is the primary operating fund whose resources support the management, maintenance, design, and construction of the City's transportation infrastructure. The fund receives revenues and resources from a variety of sources: General Subfund transfers, distributions from the State's Motor Vehicle Fuel tax, state and federal grants, service charges, user fees, bond proceeds, and several other sources more fully presented in the Transportation Department section of this budget document. In September 2006, the City and the voters established the nine-year Phase One of the 20-year Bridging the Gap program aimed at overcoming the City's maintenance backlog and making improvements to the bicycle, pedestrian, bridge, and roadway infrastructure. The foundation of the program was establishing three additional revenue sources: a levy lid lift (Ordinance 122232), a commercial parking tax (Ordinance 122192), and a business transportation, or employee hours tax (Ordinance 122191).

Revenue Overview

The transportation lid lift is a nine-year levy authorized under RCW 84.55.050 to be collected from 2007 through 2015. The lid lift provides a stable revenue stream that raised \$37.4 million in 2008. It is projected to raise \$38.5 million in 2009 and \$39.1 million in 2010.

The commercial parking tax is a tax on the act or privilege of parking a motor vehicle in a commercial parking lot within the City that is operated by a commercial parking business. The tax rate was initially established at 5% effective July 1, 2007. The rate increased annually on July 1 to 7.5% in 2008 and 10% in 2009. The tax yielded \$13.4 million in 2008. The forecast is increased from \$17.8 million to \$18.8 million for 2009 and from \$21.3 million to \$21.8 million for 2010 relative to the 2009 Adopted and 2010 Endorsed Budget. This increase is due to resilient demand for off-street parking during this recessionary period, but also to underestimation of the size of institutional commercial parking activity in the City. Institutional parking refers to commercial parking activity that occurs within firms whose principal line of business, and therefore whose tax reporting, is not under parking operation categories.

The business transportation tax (or employee hours tax) is a tax levied and collected from every firm for the act or privilege of engaging in business activities within the City of Seattle. The amount of the tax is based on the number of hours worked in Seattle or, alternatively, on a full time equivalent employee basis. The tax rate per hour is \$0.01302, which is equivalent to \$25 per full-time employee working at least 1,920 hours annually. Several exemptions and deductions were provided in the authorizing ordinance. Most notably, a deduction is offered for those employees who regularly commute to work by means other than driving a motor vehicle alone. The tax raised \$4.8 million in 2008 and is projected to raise \$4.7 million in 2009, with the decrease due to employment reductions. The 2010 Proposed Budget assumes the elimination of this tax. This decision was supported by the performance of the commercial parking tax, the difficult economic situation facing businesses, and the costs to businesses and the City of administering the tax.

Revenue Overview

Figure 13. Seattle City Tax Rates

	2006	2007	2008	2009
Property Taxes (Dollars per \$1,000 of Assessed Value)				
General Property Tax	\$2.01	\$1.88	\$1.70	\$1.55
Families & Education	0.18	0.16	0.14	0.12
Seattle Center/Parks Comm. Ctr.	0.02	0.01		
Parks and Open Space	0.28	0.26	0.18	0.18
Low Income Housing	0.04	0.04	0.03	0.03
Fire Facilities	0.26	0.20	0.17	0.15
Transportation		0.35	0.31	0.27
Pike Place Market				0.09
Emergency Medical Services	0.22	0.21	0.30	0.27
Low Income Housing (Special Levy)	0.09	0.08	0.07	0.06
City Excess GO Bond	0.28	0.25	0.17	0.13
Retail Sales and Use Tax	0.85%	0.85%	0.85%	0.85%
Business and Occupation Tax				
Retail/Wholesale	0.215%	0.215%	0.215%	0.215%
Manufacturing/Extracting	0.215%	0.215%	0.215%	0.215%
Printing/Publishing	0.215%	0.215%	0.215%	0.215%
Service, other	0.415%	0.415%	0.415%	0.415%
City of Seattle Public Utility Business Taxes				
City Light	6.00%	6.00%	6.00%	6.00%
City Water	15.54%	15.54%	15.54%	19.87%*
City Drainage	11.50%	11.50%	11.50%	11.50%
City Wastewater	12.00%	12.00%	12.00%	12.00%
City Solid Waste	11.50%	11.50%	11.50%	11.50%
City of Seattle Private Utility B&O Tax Rates				
Cable Communications (not franchise fee)	10.00%	10.00%	10.00%	10.00%
Telephone	6.00%	6.00%	6.00%	6.00%
Natural Gas	6.00%	6.00%	6.00%	6.00%
Steam	6.00%	6.00%	6.00%	6.00%
Commercial Solid Waste	11.50%	11.50%	11.50%	11.50%
Franchise Fees				
Cable Franchise Fee	3.5%**	4.20%	4.20%	4.20%
Admission and Gambling Taxes				
Admissions tax	5.00%	5.00%	5.00%	5.00%
Amusement Games (less prizes)	2.00%	2.00%	2.00%	2.00%
Bingo (less prizes)	10.00%	10.00%	10.00%	10.00%
Punchcards/Pulltabs	5.00%	5.00%	5.00%	5.00%

*The 19.87% rate was effective March 31, 2009 and includes a temporary surcharge to respond to a court decision

**The rate was raised to 4.2% effective June 3, 2006

Selected Financial Policies

Debt Policies

- The City of Seattle seeks to maintain the highest possible credit ratings for all categories of short- and long-term General Obligation debt that can be achieved without compromising delivery of basic City services and achievement of adopted City policy objectives.
- The City will reserve \$100 million of legal limited tax (councilmanic) general obligation debt capacity, or 12% of the total legal limit, whichever is larger, for emergencies. The 12% reserve is now significantly greater than \$100 million.
- Except in emergencies, net debt service paid from the General Subfund will not exceed 9% of the total General Fund budget. In the long run, the City will seek to keep net debt service at 7% or less of the General Fund budget.

General Fund Fund Balance and Reserve Policies

- At the beginning of each year, sufficient funds shall be appropriated to the Emergency Subfund so that its balance equals 37.5 cents per thousand dollars of assessed value, which is the maximum amount allowed by state law.
- Tax revenues collected during the closed fiscal year which are in excess of the latest revised estimate of tax revenues for the closed fiscal year shall automatically be deposited to the Revenue Stabilization Account of the Cumulative Reserve Subfund (commonly referred to as the “Rainy Day Fund”). At no time shall the balance of the Revenue Stabilization Account exceed 5% of the amount of tax revenues received by the City during the fiscal year prior to the closed fiscal year.

Other Citywide Policies

- As part of the Mayor’s budget proposal, the Executive develops a revenue estimate that is based on the best available economic data and forecasts.
- The City intends to adopt rates, fees, and cost allocation charges no more often than biennially. The rate, fee, or allocation charge structures may include changes to take effect at specified dates during or beyond the biennium. Other changes may still be needed in the case of emergencies or other unanticipated events.
- In general, the City will strive to pay for general government current operating expenditures with current revenues, but may use fund balance or other resources to meet these expenditures. Revenues and expenditures will be monitored throughout the year.
- In compliance with State law, no City fund whose purpose is restricted by state or local law shall be used for purposes outside of these restrictions.
- Working capital for the General Fund and operating funds should be maintained at sufficient levels so that timing lags between revenues and expenditures are normally covered without any fund incurring negative cash balances for greater than 90 days. Exceptions to this policy are permitted with prior approval by the City’s Director of Finance.

Budget Process

Washington state law requires cities with populations greater than 300,000, such as Seattle, to adopt balanced budgets by December 2 of each year for the fiscal year beginning January 1. The adopted budget appropriates funds and establishes legal expenditure limits for the upcoming fiscal year.

Washington state law also allows cities to adopt biennial budgets. In 1993, the City ran a pilot test on the concept of biennial budgeting for six selected departments. In 1995, the City moved from an annual to a modified biennial budget. Under this approach, the City Council formally adopts the budget for the first year of the biennium and endorses, but does not appropriate, the budget for the second year. The second year budget is based on the City Council endorsement and is formally adopted by the City Council after a midbiennial review.

Budgetary Basis

The City budgets on a modified accrual basis. Property taxes, sales taxes, business and occupation taxes, and other taxpayer-assessed revenues due for the current year are considered measurable and available and, therefore, as revenues, even though a portion of the taxes may be collected in the subsequent year. Licenses, fines, penalties, and miscellaneous revenues are recorded as revenues when they are received in cash since this is when they can be accurately measured. Investment earnings are accrued as earned.

Expenditures are considered a liability when they are incurred. Interest on long-term debt, judgments and claims, workers' compensation, and compensated absences are considered a liability when they are paid.

Budget Preparation

Executive preparation of the budget generally begins in February and concludes no later than October 2 with the Mayor's submittal to the City Council of proposed operating and capital improvement program (CIP) budgets. Operating budget preparation is based on the establishment of a current services or "baseline" budget. Current services is defined as continuing programs and services the City provided in the previous year, in addition to previous commitments that will affect costs in the next year or two (when developing the two-year biennial budgets), such as the voter-approved levy for new park facilities, as well as labor agreements and changes in health care, insurance, and cost-of-living-adjustments for City employees. At the outset of a new biennium, current services budgets are established for both the first and second years. For the midbiennium budget process, the Executive may define the current services budget as the second year budget endorsed by the City Council the previous November, or re-determine current service levels. For example, the 2010 Endorsed Budget was used as the basis for the 2010 Proposed Budget.

During the budget preparation period, the Department of Finance (DOF) makes two General Fund revenue forecasts, one in April and one in August. Both are used to determine whether the City's projected revenues are sufficient to meet the projected costs of the current services budget. The revenue estimates must be based on the prior 12 months of experience. Proposed expenditures cannot exceed the reasonably anticipated and legally authorized revenues for the year unless the Mayor proposes new revenues. In that case, proposed legislation to authorize the new revenues must be submitted to the City Council with the proposed budget.

In May, departments prepared and submitted Budget Issue Papers (BIPs) to DOF for mayoral consideration. The Mayor's Office reviewed and provided direction to departments on the BIPs to be included in the department's budget submittal in early June. In early July, DOF received departmental operating budget and CIP submittals, including all position changes. Mayoral review and evaluation of department submittals took place during the month of August. DOF, in conjunction with individual departments, then finalized the operation and CIP budgets.

The process culminates in the proposed operating budget and CIP. Seattle's budget and CIP also allocate Community Development Block Grant funding. Although this federally funded program has unique timetables and requirements, Seattle coordinates it with the annual budget and CIP processes to improve preparation and budget allocation decisions, and streamline budget execution.

Budget Process

In late September, the Mayor submits the proposed budget and CIP to the City Council. In addition to the budget documents, DOF prepares supporting legislation and other related documents.

Budget Adoption

After the Mayor submits the proposed budget and CIP, the City Council conducts public hearings. The City Council also holds committee meetings in open session to discuss budget requests with department representatives and DOF staff. Councilmembers then recommend specific budget actions for consideration by their colleagues. After completing the public hearing and deliberative processes, and after making changes to the Mayor's proposed budget, the City Council adopts the budget in late November through an ordinance passed by majority vote. The Mayor can choose to approve the Council's budget, veto it, or let it become law without mayoral signature. The Mayor must veto the entire budget or none of it. There is no line-item veto in Seattle. Copies of budget documents are available for public inspection at the DOF offices, at the Seattle Public Library, and on the Internet at <http://www.seattle.gov/financedepartment>.

During the budget review process, the City Council may choose to explain its budget actions further by developing statements of legislative intent and budget guidance statements for future budget action. Intent statements state the Council's expectations in making budget decisions and generally require affected departments to report back to the City Council on results. A chart summarizing the City's budget process schedule is provided at the end of this section.

Legal Budget Control

The adopted budget generally makes appropriations for operating expenses at the budget control level within departments, unless the expenditure is from one of the General Fund reserve accounts, or is for a specific project or activity budgeted in the General Subfund category called Finance General. These projects and activities are budgeted individually. Capital projects programmed in the CIP are appropriated in the budget at the program or project level. Grant-funded activities are controlled as prescribed by law and federal or state regulations.

Budget Execution

Within the legally adopted budget authorizations, more detailed allocations, as approved by DOF, are recorded in the City's accounting system, called SUMMIT, at the lowest levels of each department's organizational structure and in detailed expenditure accounts. Throughout the budget year, DOF monitors revenue and spending performance against the budget to protect the financial stability of the City.

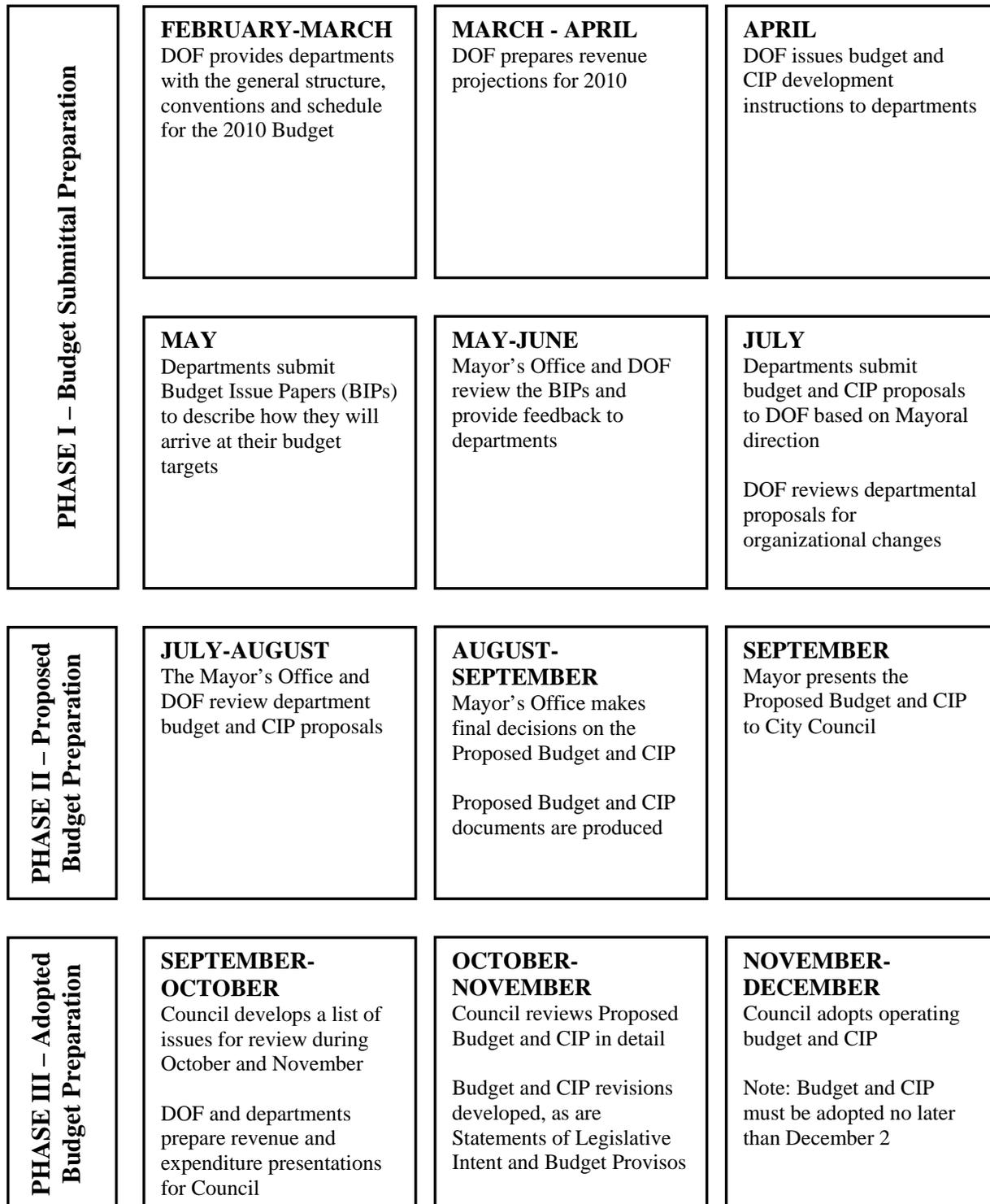
Budget Amendment

A majority of the City Council may, by ordinance, eliminate, decrease, or re-appropriate any unexpended appropriations during the year. The City Council, generally with a three-fourths vote, may also increase appropriations from available money to meet necessary expenditures that were not foreseeable earlier. Additional unforeseeable appropriations related to settlement of claims, emergency conditions, or laws enacted since passage of the annual operating budget ordinance require approval by a two-thirds vote of the City Council.

The Finance Director may approve, without ordinance, appropriation transfers within a department or agency of up to 10%, and with no more than \$500,000 of the appropriation authority for the particular budget control level or, where appropriate, line item, being increased. In addition, no transfers can reduce the appropriation authority of a budget control level by more than 25%.

In accordance with Washington state law, any unexpended appropriations for operating or ordinary maintenance expenditures automatically lapse at the close of the fiscal year, except for any appropriation continued by ordinance. Unexpended appropriations for capital outlays remaining at the close of the fiscal year are carried forward to the following year, except for any appropriation abandoned by ordinance.

BUDGET PROCESS DIAGRAM – 2010 PROPOSED BUDGET



2008 Parks Levy

Department Description

In November 2008, Seattle voters approved the 2008 Parks and Green Spaces Levy (2008 Parks Levy), a \$145.5 million, six-year levy lid lift for park and recreation purposes. A 16-member Citizen Oversight Committee will review expenditures, advise on allocations for upcoming budget years, make recommendations on Opportunity Fund expenditures, and perform other duties.

The 2008 Parks Levy Fund chapter of the budget is an administrative tool for summarizing the approved uses of the Levy. Proceeds from the 2008 Parks Levy are used mainly to support property acquisition, as well as capital expansion, development, and renovation of Department of Parks and Recreation (DPR) facilities. In addition, the Levy funds three projects in the Seattle Department of Transportation Capital Improvement Program (CIP). Appropriations for the Levy are described in the 2010-2015 Proposed CIP document.

The annual cost to property owners in 2010 is approximately \$0.20 per \$1,000 assessed value. DPR manages The 2008 Parks Levy projects and the Levy's fund. With these Levy resources the City will: acquire new neighborhood park and green spaces; develop new and existing parks, playgrounds, trails, boulevards, playfields, and cultural facilities; and perform environmental restoration at various DPR properties. The 2008 Parks Levy also includes a development opportunity fund for citizen-initiated projects.

The 2008 Parks Levy is structured to fund the following major functions:

Park and Green Space Acquisition: The Levy provides \$36 million for neighborhood park and green space acquisitions. In 2009, \$2.3 million was appropriated to begin acquiring property.

Park Development Projects: The Levy provides \$87 million for 62 named park development projects. In 2009, \$25.1 million was appropriated to begin over 30 development projects.

Environment Projects: The Levy provides \$8 million for environmental projects, including forest and stream restoration, community garden and P-Patch development, and expanded shoreline access. In 2009, \$2.3 million was appropriated to begin four environment projects.

Opportunity Fund: The levy provides \$15 million for citizen-initiated park projects to be recommended by the Oversight Committee. Planning for the opportunity fund process began in 2009.

Proposed Policy and Program Changes

Per Ordinance 123027, \$2.5 million was transferred in 2009 from the Acquisition Category to the Development Category to develop a portion of Bell Street as a park boulevard.

The following tables describe anticipated revenues and appropriations to the 2008 Parks Levy Fund for the budget years of 2009 through 2010. As is typical with many capital programs, appropriations for the individual projects are made up-front, and resulting expenditures span several years after the budget authority is approved. This front-loaded pattern of appropriations creates the temporary appearance of a large negative fund balance in the early years of the Levy period. However, the Fund's cash balance is projected to remain positive throughout the life of the Levy. Fund balance estimates are computed using values for anticipated capital expenditures, rather than budgeted capital expenditures.

2008 Parks Levy

2010 Estimated Revenues for the 2008 Parks Levy Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
411100	Real & Personal Property	0	0	0	23,947,000
461110	Inv Earn-Residual Cash	0	0	0	5,000
Total Revenues		0	0	0	23,952,000

2008 Parks Levy

2008 Parks Levy Fund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance			0		4,203,000
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	0	0	23,713,000	0	23,952,000
Less: Actual and Anticipated Expenditures - Capital - (DPR)	0	0	15,760,000	0	25,535,000
Less: Actual and Anticipated Expenditures - Capital - (SDOT)	0	0	3,750,000	0	3,500,000
Ending Fund Balance	0	0	4,203,000	0	(880,000)
Continuing Appropriations			12,690,000	0	3,424,000
Total Reserves	0	0	12,690,000	0	3,424,000
Ending Fund Balance - Unreserved	0	0	(8,487,000)	0	(4,304,000)

Office of Arts and Cultural Affairs

Michael Killoren, Director

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On the Web at: <http://www.seattle.gov/arts/>

Department Description

The mission of the Office of Arts and Cultural Affairs (OACA) is to promote the value of arts and culture in communities throughout Seattle. The Office promotes Seattle as a cultural destination and invests in Seattle's arts and cultural sector to ensure the city has a wide range of high-quality programs, exhibits, and public art. The Office has four programs, including Public Art, Civic Partnerships, Community Development and Outreach, and Administrative Services; and two funding sources: the Arts Account, which is derived from the City's General Subfund, and the Municipal Arts Fund (MAF), which is derived from the One Percent for Arts program.

The Public Art Program integrates artists and the ideas of artists in the design of City facilities, manages the City's portable artworks collection, and incorporates art in public spaces throughout Seattle. The program is funded through the One Percent for Art ordinance, which requires that eligible City capital projects contribute one percent of their budgets to the Municipal Arts Fund for the commission, purchase, and installation of public artworks.

The Civic Partnerships Program offers technical assistance and invests in cultural organizations, youth arts programs, individual artists, and community groups to increase residents' access to arts and culture, and to promote a healthy cultural sector in the city. Prior to 2010, funding for the program came from the General Subfund and the Arts Account, a fund established in order to reinvest 20% of the City's admission tax revenues in arts and culture.

The Community Development and Outreach Program works to ensure greater community access to arts and culture by promoting opportunities for Seattle's arts and culture community through annual forums and award programs, by showcasing community arts exhibits and performances at City Hall, and by developing communication materials to promote Seattle as a "creative capital." Funding for the program has come from the General Subfund.

The Administrative Services Program provides executive management and support services for the Office, and supports the Seattle Arts Commission, a 15-member advisory board, which advises the Office, the Mayor, and the City Council on arts programs and policy, and promotes the role of the arts in economic development, arts education for young people, and cultural tourism. Funding for this program has come from the General Subfund.

Proposed Policy and Program Changes

OACA's 2010 Proposed Budget reflects a decrease from the 2010 Endorsed Budget. This net reduction is necessitated by a decrease in the City's tax revenue resulting from the national economic recession. In addition to those budget cuts, there is a major shift in policy regarding the Office's funding structure.

Until 2009, OACA's non-Municipal Arts operating budget had come from a 20% allocation of the City's Admissions Tax receipts, with the remainder of the budget appropriated from the General Fund. Starting in 2010 at OACA's request, Admissions Tax allocation is increased to 75% of Admissions Tax receipts collected two years prior to the current budget and direct General Fund support is eliminated entirely. In other words, the amount of Admissions Tax used to calculate OACA's revenues for the 2010 Proposed Budget is equal to 75% of

Arts and Cultural Affairs

the 2008 actual total Admissions Tax receipts minus receipts that have more recently been eliminated, which includes the Seattle SuperSonics, the Seattle Center Fun Forest and the recent live music exemption.

The additional funding from Admission Tax is equivalent to what would have been provided through the decreased General Fund support. This new funding structure is expected to provide stability for OACA's programs in promoting cultural vitality in Seattle and will serve as an incentive for OACA to advance and strengthen cultural development in Seattle Public Schools, neighborhoods, and in the artistic and creative sector workforce.

In addition to the change in the departmental funding structure, OACA has various budget reductions due to the economic recession. These reductions include a decrease in contract funding to annual contracts in the Civic Partners program, multiple administrative budget reductions, the elimination of one position in the Municipal Art Fund, and a shift in funding source for two staff from General Fund to the Municipal Arts Fund to better align those positions with the MAF. Additional administrative reductions in OACA are proposed to pay for restoring a position originally eliminated in the 2010 Endorsed Budget. Also, an administrative position and the associated funding is transferred to the Personnel Department.

Lastly, the MAF budget is reduced to reflect a reduction in capital program investments across the City, which generate the One Percent for Art revenues that exclusively fund this program.

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Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Arts Account Budget Control Level					
Administrative Services - AT		0	0	0	462,515
Arts Account		992,668	1,186,394	1,207,454	1,207,454
Civic Partnerships - AT		0	0	0	1,502,209
Community Development and Outreach - AT		0	0	0	507,297
Arts Account Budget Control Level	VA140	992,668	1,186,394	1,207,454	3,679,474
General Subfund Budget Control Level					
Administrative Services - GF		585,354	500,988	519,505	0
Civic Partnerships - GF		2,428,462	1,659,113	1,558,780	0
Community Development and Outreach - GF		670,647	781,714	595,979	0
General Subfund Budget Control Level	VA400	3,684,464	2,941,814	2,674,263	0
Municipal Arts Fund Budget Control Level	2VMAO	1,509,785	2,807,904	2,953,513	2,390,518
Department Total		6,186,917	6,936,113	6,835,230	6,069,992
Department Full-time Equivalents Total*		25.10	25.10	24.10	23.10

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
General Subfund	3,684,464	2,941,814	2,674,263	0
Other	2,502,453	3,994,298	4,160,967	6,069,992
Department Total	6,186,917	6,936,113	6,835,230	6,069,992

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Arts Account Budget Control Level

Purpose Statement

The purpose of the Arts Account Budget Control Level (BCL) is to invest in Seattle's arts and cultural community to keep artists living and working in Seattle, to build community through arts and cultural events, and to increase arts opportunities for youth. The BCL appropriates the Office's admission tax set-aside which, in 2010, is increased to 75 percent of Admission Tax revenues.

Program Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Administrative Services - AT	0	0	0	462,515
Arts Account	992,668	1,186,394	1,207,454	1,207,454
Civic Partnerships - AT	0	0	0	1,502,209
Community Development and Outreach - AT	0	0	0	507,297
Total	992,668	1,186,394	1,207,454	3,679,474
Full-time Equivalents Total *	0.00	0.00	0.00	13.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Arts and Cultural Affairs

Arts Account: Administrative Services - AT

Purpose Statement

The purpose of the Administrative Services Program is to provide executive management and support services to the Office and to support the Seattle Arts Commission, a 15-member advisory board that advises the Office, the Mayor, and the City Council on arts programs and policy.

Program Summary

Due to a shift of funding for all non-Municipal Arts work in OACA to Admissions Tax revenues, this program has moved from the General Subfund Budget Control Level to the Arts Account Budget Control Level.

Increase budget by \$519,000 and 6.5 FTEs to reflect moving this program from the General Subfund Budget Control Level.

Decrease budget by \$28,000 and 1.0 FTE Office/Maintenance Aide to reflect the transfer of this position to the Personnel Department.

Decrease budget by \$9,000 for training, travel and other administrative expenses.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$20,000, for a net program increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$463,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Administrative Services - AT	0	0	0	462,515
Full-time Equivalents Total*	0.00	0.00	0.00	5.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Arts Account: Arts Account

Purpose Statement

The purpose of the Arts Program is to invest in Seattle's arts and cultural community to keep artists living and working in Seattle, to build community through arts and cultural events, and to increase arts opportunities for youth.

Program Summary

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Arts Account	992,668	1,186,394	1,207,454	1,207,454

Arts and Cultural Affairs

Arts Account: Civic Partnerships - AT

Purpose Statement

The purpose of the Civic Partnerships Program is to invest in arts and culture. The program increases Seattle residents' access to arts and cultural opportunities, provides arts opportunities for youth, and enhances the economic vitality of Seattle's arts and cultural community by investing in arts organizations and emerging artists.

Program Summary

Due to a shift of funding for all non-Municipal Arts work in OACA to Admissions Tax revenues, this program has moved from the General Subfund Budget Control Level to the Arts Account Budget Control Level.

Increase budget by \$1.6 million and 4.0 FTEs to reflect moving this program from the General Subfund Budget Control Level.

Increase budget by \$82,000 and 1.0 FTE Arts Program Specialist position to restore a position which was eliminated in the 2010 Endorsed Budget. Funding is provided through reductions in other areas.

Decrease budget by \$50,000 for Civic Partnership contracts. Reduction will come from an anticipated attrition of some program recipients in 2010.

Decrease budget by \$48,000 and 0.5 FTE Senior Arts Program Specialist to reflect a transfer of this position to the Public Art Program.

Decrease budget by \$20,000 for training, travel, annual contracts and other administrative expenses.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$19,000, for a net program increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.502 million.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Civic Partnerships - AT	0	0	0	1,502,209
Full-time Equivalents Total*	0.00	0.00	0.00	4.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Arts and Cultural Affairs

Arts Account: Community Development and Outreach - AT

Purpose Statement

The purpose of the Community Development and Outreach Program is to promote arts and culture through arts award programs, cultural events, City Hall exhibits and performances, and communication materials that recognize Seattle as a "creative capital."

Program Summary

Due to a shift of funding for all non-Municipal Arts work in OACA to Admissions Tax revenues, this program has moved from the General Subfund Budget Control Level to the Arts Account Budget Control Level.

Increase budget by \$596,000 and 3.0 FTEs to reflect moving this program from the General Subfund Budget Control Level.

Decrease budget by \$28,000 in administrative and contracting expenses.

Decrease budget by \$44,000 to reflect the transfer of a portion of staff costs for outreach and public arts project work to the Municipal Arts Fund.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$17,000, for a net program increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$507,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Community Development and Outreach - AT	0	0	0	507,297
Full-time Equivalents Total*	0.00	0.00	0.00	3.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Arts and Cultural Affairs

General Subfund Budget Control Level

Purpose Statement

The purpose of the General Subfund Budget Control Level is to provide administrative services for the Office, invest in Seattle's arts and cultural community, and build community through arts and culture awards, events, and exhibits.

Program Expenditures	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Administrative Services - GF	585,354	500,988	519,505	0
Civic Partnerships - GF	2,428,462	1,659,113	1,558,780	0
Community Development and Outreach - GF	670,647	781,714	595,979	0
Total	3,684,464	2,941,814	2,674,263	0
Full-time Equivalents Total *	14.50	14.50	13.50	0.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Subfund: Administrative Services - GF

Purpose Statement

The purpose of the Administrative Services Program is to provide executive management and support services to the Office and to support the Seattle Arts Commission, a 15-member advisory board that advises the Office, Mayor, and Council on arts programs and policy.

Program Summary

Due to a shift of funding for all non-Municipal Arts work in OACA to Admissions Tax revenues, this program has moved from the General Subfund Budget Control Level to the Arts Account Budget Control Level.

Decrease budget by \$519,000 and 6.5 FTEs to reflect moving this program to the Arts Account Budget Control Level.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Administrative Services - GF	585,354	500,988	519,505	0
Full-time Equivalents Total*	6.50	6.50	6.50	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Arts and Cultural Affairs

General Subfund: Civic Partnerships - GF

Purpose Statement

The purpose of the Civic Partnerships Program is to invest in arts and culture. The program increases Seattle residents' access to arts and cultural opportunities, provides arts opportunities for youth, and enhances the economic vitality of Seattle's arts and cultural community by investing in arts organizations and emerging artists.

Program Summary

Due to a shift of funding for all non-Municipal Arts work in OACA to Admissions Tax revenues, this program has moved from the General Subfund Budget Control Level to the Arts Account Budget Control Level.

Decrease budget by \$1,559,000 and 4.0 FTEs to reflect moving this program to the Arts Account Budget Control Level.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Civic Partnerships - GF	2,428,462	1,659,113	1,558,780	0
Full-time Equivalents Total*	5.00	5.00	4.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Subfund: Community Development and Outreach - GF

Purpose Statement

The purpose of the Community Development and Outreach Program is to promote arts and culture through arts award programs, cultural events, City Hall exhibits and performances, and communication materials that recognize Seattle as a "creative capital."

Program Summary

Due to a shift of funding for all non-Municipal Arts work in OACA to Admissions Tax revenues, this program has moved from the General Subfund Budget Control Level to the Arts Account Budget Control Level.

Decrease budget by \$596,000 and 3.0 FTEs to reflect moving this program to the Arts Account Budget Control Level.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Community Development and Outreach - GF	670,647	781,714	595,979	0
Full-time Equivalents Total*	3.00	3.00	3.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Municipal Arts Fund Budget Control Level

Purpose Statement

The purpose of the Municipal Arts Fund Budget Control Level (BCL) is to fund the Public Art program which develops engaging art pieces and programs for City facilities, and maintains the City's existing art collection. The BCL appropriates revenues from the Municipal Arts Fund (MAF), of which most come from the City's One Percent for Art program, a program that invests one percent of eligible capital funds in public art.

Summary

Increase budget by 0.5 FTE Senior Arts Program Specialist to reflect a transfer of a portion of this position from the Civic Partnerships Program to better align the work of the position with this program. This action will not increase the Municipal Arts Fund budget authority.

Transfer in approximately \$44,000 in staff costs associated with an Arts Specialist position from the Civic Partnerships Program to better align the work of the position with this program. This action will not increase the Municipal Arts Fund budget authority.

Decrease budget by \$86,000 and abrogate 1.0 FTE Senior Arts Program Specialist due to a decrease in overall City capital project spending.

Decrease budget by \$455,000 to reflect revised Municipal Arts Fund estimated revenues due to reduced capital program budgets across the City.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$22,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$563,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Municipal Arts Fund	1,509,785	2,807,904	2,953,513	2,390,518
Full-time Equivalents Total*	10.60	10.60	10.60	10.10

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Arts and Cultural Affairs

2010 Estimated Revenues for the Arts Account

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
461100	Interest Earnings	44,396	0	0	0
587001	General Subfund Support - Admission Tax Share	1,149,081	1,186,394	1,207,454	3,761,449
Total Revenues		1,193,477	1,186,394	1,207,454	3,761,449
379100	Use of (Contribution To) Fund Balance	0	0	0	0
Total Resources		1,193,477	1,186,394	1,207,454	3,761,449

Arts and Cultural Affairs

2010 Estimated Revenues for the Municipal Arts Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
441990	Public Art Management Fees	185,866	181,315	185,864	185,864
461110	Interest Income	146,301	180,000	170,000	170,000
461320	Investment Increase	11,036	0	0	0
469990	Miscellaneous Revenues	16,897	8,000	8,500	8,500
541190	1% for Art Revenue	1,823,003	2,438,589	2,589,149	2,498,516
Total Revenues		2,183,103	2,807,904	2,953,513	2,862,880
379100	Use of (Contribution To) Fund Balance	(673,318)	0	0	(472,362)
Total Municipal Arts Fund		(673,318)	0	0	(472,362)
Total Resources		1,509,785	2,807,904	2,953,513	2,390,518

Arts and Cultural Affairs

Arts Account

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	909,235	146,402	1,105,932	146,402	210,014
Accounting and Technical Adjustments	(4,112)	0	0	0	0
Plus: Actual and Estimated Revenue	1,193,477	1,186,394	1,186,394	1,207,454	3,761,449
Less: Actual and Budgeted Expenditures	992,668	1,186,394	2,082,312	1,207,454	3,679,474
Ending Fund Balance	1,105,932	146,402	210,014	146,402	291,989
Continuing Appropriations	895,918				
Reservation for Revenue Shortfall		146,402	210,014	146,402	291,989
Total Reserves	895,918	146,402	210,014	146,402	291,989
Ending Unreserved Fund Balance	210,014	0	0	0	0

DOF and OACA believe it is prudent to create a reserve equal to 10% of total Admissions Tax funded appropriations to protect against the volatility in this revenue source. This fund has not yet met this goal, so the unreserved fund balance is zero until the reserve target is met.

Arts and Cultural Affairs

Municipal Arts Fund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	4,066,357	2,680,502	4,728,639	2,680,502	4,121,147
Accounting and Technical Adjustments	(11,036)	0	0	0	0
Plus: Actual and Estimated Revenue	2,183,103	2,807,904	2,807,904	2,953,513	2,862,880
Less: Actual and Budgeted Expenditures	1,509,785	2,807,904	3,415,396	2,953,513	2,390,518
Ending Fund Balance	4,728,639	2,680,502	4,121,147	2,680,501	4,593,509
Continuing Appropriations	607,492				
Total Reserves	607,492	0	0	0	0
Ending Unreserved Fund Balance	4,121,147	2,680,502	4,121,147	2,680,501	4,593,509

The Seattle Public Library

Susan Hildreth, City Librarian

Contact Information

Department Information Line: (206) 386-4636

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.spl.org/>

Department Description

The Seattle Public Library, founded in 1891, includes the Central Library, 26 neighborhood libraries, the Center for the Book, and a robust "virtual library" available through the Library's web site 24/7.

The Library is governed by a five-member citizen Board of Trustees, who are appointed by the Mayor and confirmed by the City Council. Board members serve five-year terms and meet monthly. The Revised Code of Washington (RCW 27.12.240) and the City Charter (Article XII, Section 5) grant the Board of Trustees "exclusive control of library expenditures for library purposes." The Library Board adopts an annual operation plan in December after the City Council approves the Library's budget appropriation.

As the center of Seattle's information network, the Library provides a vast array of resources and services to the public, including:

- books, magazines, newspapers;
- online catalog and web site (www.spl.org);
- Internet access and classes;
- CDs, DVDs, books on tape and downloadable;
- sheet music;
- electronic databases;
- an extensive multilingual collection;
- English as a Second Language (ESL) and literacy services;
- accessible services and resources for people with disabilities or special needs;
- more than 6,000 literary programs for children, teens, and adults;
- podcasts of public programs;
- 23 neighborhood meeting rooms;
- 12 Central Library meeting rooms;
- Quick Information Center telephone reference service (386-INFO).

Proposed Policy and Program Changes

The Library's 2010 Proposed Budget is decreased by \$2.6 million from the 2010 Endorsed Budget. This net reduction is necessitated by a decrease in the City's tax revenue resulting from the national economic recession. In order to be able to respond to a 10-year trend of increasing patron demand for materials and programs and to maintain seven-day access while reducing expenses, Library operating hours are restructured.

Starting February 2010, there will be two service models - seven-day branches and five-day branches. Operating hours at five larger, geographically distributed, branches (Ballard, Douglass-Truth, Lake City, Rainier Beach, and Southwest) are increased to seven days/62 hours per week to match the hours of the Central Library. These branches were selected for their accessibility to the public and capacity to provide expanded circulation and services. They are served by public transit, have on-site parking, large public meeting rooms to accommodate increased public programs, and work rooms capable of handling the larger volume of materials expected with the service change. Twenty-one branches are reduced to five days of operation and 35 hours per week. This change in operating hours also results in staff reductions across the library system.

Library

In addition to reducing branch operating hours, the entire Library system will close one week in 2010. Other adjustments sustain mid-year 2009 reductions in the Library's management and administration areas include cost savings resulting from deferral of staff computer replacement and the elimination of 2009 executive management cost of living increases. Some library management positions were eliminated in 2009 and sustained into 2010. Also, a portion of the Library's public computer costs are transferred from General Fund to the Cable Franchise Fund.

Some budget neutral, organizational changes implemented in 2009 are reflected in the Library's 2010 Proposed Budget. The automated materials handling system unit is transferred from the Central Library Services Program to a combined unit titled Facilities Maintenance and Materials Distribution Services Program. Public Services and Technology and Collection Services are consolidated under a new Library Services organizational unit.

Library

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Administrative Services Budget Control Level					
Administrative Services Director		265,616	328,313	341,503	324,284
Facilities Maintenance and Materials		4,984,519	4,771,461	4,949,735	5,459,978
Distribution Services					
Finance Services		1,511,139	1,583,420	1,621,601	1,609,237
Safety and Security Services		911,024	1,029,059	1,064,925	1,042,125
Administrative Services Budget Control Level	B1ADM	7,672,297	7,712,252	7,977,763	8,435,625
City Librarian's Office Budget Control Level					
City Librarian		593,418	520,216	540,353	415,552
Communications		759,539	857,741	888,922	870,572
Human Resources		1,125,133	1,163,768	1,211,483	1,195,074
City Librarian's Office Budget Control Level	B2CTL	2,478,090	2,541,726	2,640,758	2,481,198
Library Services Division Budget Control Level					
Central Library Services		11,616,989	11,839,622	12,340,398	11,128,960
Information Technology		2,952,104	3,263,808	3,364,235	3,287,691
Mobile Services		738,245	734,978	765,479	745,396
Neighborhood Libraries		15,679,505	16,174,119	16,866,749	15,424,068
Technical and Collection Services		8,567,094	8,378,581	8,606,532	8,428,307
Technology and Collection Services Director		2,229	174,383	180,923	178,695
Library Services Division Budget Control Level	B4PUB	39,556,165	40,565,491	42,124,316	39,193,117
Department Total		49,706,552	50,819,469	52,742,837	50,109,940
		2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Resources					
General Subfund		48,082,697	49,138,128	51,000,517	48,345,188
Other		1,623,855	1,681,340	1,742,321	1,764,752
Department Total		49,706,552	50,819,469	52,742,837	50,109,940

Administrative Services

Purpose Statement

The purpose of Administrative Services is to support the delivery of library services to the public.

Program Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Administrative Services Director	265,616	328,313	341,503	324,284
Facilities Maintenance and Materials	4,984,519	4,771,461	4,949,735	5,459,978
Distribution Services				
Finance Services	1,511,139	1,583,420	1,621,601	1,609,237
Safety and Security Services	911,024	1,029,059	1,064,925	1,042,125
Total	7,672,297	7,712,252	7,977,763	8,435,625

Administrative Services: Administrative Services Director

Purpose Statement

The purpose of the Administrative Services Director Program is to administer the financial, facilities, materials distribution, event services and safety and security operations of the Library system so that library services are provided effectively and efficiently.

Program Summary

Decrease budget by \$2,000 in staffing costs associated with closing the library system for one week in 2010.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$15,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$17,000.

Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Administrative Services Director	265,616	328,313	341,503	324,284

**Administrative Services: Facilities Maintenance and Materials
Distribution Services**

Purpose Statement

The purpose of the Facilities Maintenance and Materials Distribution Services Program is to manage the Library's materials distribution system and maintain buildings and grounds so that library services are delivered in clean and comfortable environments, and materials are readily available to patrons.

Program Summary

Decrease budget by \$65,000 in staffing costs associated with closing the library system for one week in 2010.

Increase budget by \$645,000 to reflect a transfer of staffing costs associated with moving the automated materials handling system unit from the Central Library Services Program.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$70,000, for a net program increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$510,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Facilities Maintenance and Materials	4,984,519	4,771,461	4,949,735	5,459,978
Distribution Services				

Administrative Services: Finance Services

Purpose Statement

The purpose of the Finance Services Program is to provide accurate financial, purchasing, and budget services to, and on behalf of, the Library so that it is accountable for maximizing its resources in carrying out its mission.

Program Summary

Decrease budget by \$8,000 in staffing costs associated with closing the library system for one week in 2010.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$4,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$12,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Finance Services	1,511,139	1,583,420	1,621,601	1,609,237

Administrative Services: Safety and Security Services

Purpose Statement

The purpose of the Security Program is to provide safety and security services so that library services are delivered in a safe and comfortable atmosphere.

Program Summary

Decrease budget by \$15,000 in staffing costs associated with closing the library system for one week in 2010.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$7,000 for a net program reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$23,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Safety and Security Services	911,024	1,029,059	1,064,925	1,042,125

City Librarian's Office

Purpose Statement

The purpose of the City Librarian's Office is to provide leadership for the Library in the implementation of policies and strategic directions set by the Library Board of Trustees.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
City Librarian	593,418	520,216	540,353	415,552
Communications	759,539	857,741	888,922	870,572
Human Resources	1,125,133	1,163,768	1,211,483	1,195,074
Total	2,478,090	2,541,726	2,640,758	2,481,198

City Librarian's Office: City Librarian

Purpose Statement

The purpose of the City Librarian Program is to provide leadership for the Library in implementing the policies and strategic direction set by the Library Board of Trustees, and in securing the necessary financial resources to operate the Library in an effective and efficient manner. The City Librarian's office serves as the primary link between the community and the Library, and integrates community needs and expectations with Library resources and policies.

Program Summary

Decrease budget by \$3,000 in staffing costs associated with closing the library system for one week in 2010.

Decrease budget by \$111,000 and 1.0 FTE Library management position to sustain a mid-year 2009 budget reduction.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$11,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$125,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
City Librarian	593,418	520,216	540,353	415,552

City Librarian's Office: Communications

Purpose Statement

The purpose of the Communications Program is to ensure that the public and Library staff are fully informed about Library operations, which includes 6,000 annual public programs. The office manages the Library's web site, a 24/7 portal to library services, and provides timely and accurate information through a variety of other methods.

Program Summary

Decrease budget by \$7,000 in staffing costs associated with closing the library system for one week in 2010.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$11,000 for a net program reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$18,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Communications	759,539	857,741	888,922	870,572

City Librarian's Office: Human Resources

Purpose Statement

The purpose of the Human Resources Program is to provide responsive and equitable services, including human resources policy development, recruitment, classification and compensation, payroll, labor and employee relations, volunteer services, and staff training services so that the Library maintains a productive and well-supported work force.

Program Summary

Decrease budget by \$12,000 in staffing costs associated with closing the library system for one week in 2010.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$4,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$16,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Human Resources	1,125,133	1,163,768	1,211,483	1,195,074

Library Services Division

Purpose Statement

The purpose of Library Services is to provide services, materials and programs that benefit and are valued by Library patrons. Library Services maintains the Library's data processing infrastructure in order to provide information access and Library materials to all patrons.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Central Library Services	11,616,989	11,839,622	12,340,398	11,128,960
Information Technology	2,952,104	3,263,808	3,364,235	3,287,691
Mobile Services	738,245	734,978	765,479	745,396
Neighborhood Libraries	15,679,505	16,174,119	16,866,749	15,424,068
Technical and Collection Services	8,567,094	8,378,581	8,606,532	8,428,307
Technology and Collection Services Director	2,229	174,383	180,923	178,695
Total	39,556,165	40,565,491	42,124,316	39,193,117

Library Services Division: Central Library Services

Purpose Statement

The purpose of the Central Library Services Program is to provide in-depth information, extensive books and materials, and service coordination to customers and library branch staff so they become aware of, and have timely access to, the resources they need.

Program Summary

Decrease budget by \$178,000 in staffing costs associated with closing the library system for one week in 2010.

Decrease budget by \$155,000 and 2.5 FTE of library management positions associated with the 2009 restructuring of management for Central Library Services.

Decrease budget by \$107,000 and 2.0 FTE of library management positions to sustain a mid-year 2009 budget reduction.

Decrease budget by \$645,000 due to a transfer of staff costs associated with moving the Materials handling system to the Facilities Maintenance and Materials Distribution Services Program.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$127,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.212 million.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Central Library Services	11,616,989	11,839,622	12,340,398	11,128,960

Library Services Division: Information Technology

Purpose Statement

The purpose of the Information Technology Program is to provide quality data processing infrastructure and services so that Library patrons and staff have free and easy access to a vast array of productivity tools, ideas, information, and knowledge.

Program Summary

Decrease budget by \$31,000 in staffing costs associated with closing the library system for one week in 2010.

Decrease budget by \$23,000 by extending the staff computer replacement cycle from four years to five.

Swap \$40,000 of General Fund resources with Cable Franchise funds to pay for public access computers across the library system. This action has a no net effect on this program's appropriations.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$23,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$77,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Information Technology	2,952,104	3,263,808	3,364,235	3,287,691

Library Services Division: Mobile Services

Purpose Statement

The purpose of the Mobile Services Program is to provide access to library books, materials, and services for patrons who are unable to come to the Library.

Program Summary

Decrease budget by \$12,000 in staffing costs associated with closing the library system for one week in 2010.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$8,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$20,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Mobile Services	738,245	734,978	765,479	745,396

Library Services Division: Neighborhood Libraries

Purpose Statement

The purpose of the Neighborhood Libraries Program is to provide services, materials, and programs close to where people live and work to support independent learning, cultural enrichment, recreational reading, and community involvement.

Program Summary

Reduce budget by approximately \$272,000 in staffing costs associated with closing the library system for one week in 2010.

Decrease budget by \$1.012 million and 18.8 FTE of library positions associated with reducing library branch operating hours at 21 branches from 50-55 weekly hours to 35 weekly hours.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$158,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.442 million.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Neighborhood Libraries	15,679,505	16,174,119	16,866,749	15,424,068

Library Services Division: Technical and Collection Services

Purpose Statement

The purpose of the Technical and Collection Services Program is to make library books, materials, databases, downloadable materials, and the library catalog available to patrons.

Program Summary

Decrease budget by \$45,000 in staffing costs associated with closing the library system for one week in 2010.

Decrease budget by \$105,000 and 1.0 FTE library management position to sustain a mid-year 2009 budget reduction.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$28,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$178,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Technical and Collection Services	8,567,094	8,378,581	8,606,532	8,428,307

**Library Services Division: Technology and Collection Services Director
Purpose Statement**

The purpose of the Technology and Collection Services Director Program is to administer technology and collection services so that library information resources are delivered effectively and efficiently to staff and patrons.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$2,000 from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Technology and Collection Services Director	2,229	174,383	180,923	178,695

2010 Estimated Revenues for the Library Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
441610	Copy Services	81,000	50,000	50,000	60,000
441610	Pay for Print	91,603	99,000	99,000	99,000
459700	Fines/Fees	1,054,333	905,310	965,789	982,432
462300	Parking- Central Library	340,783	431,031	431,531	377,320
462800	Concessions Proceeds	5,136	3,000	3,000	3,000
469112	Salvage Sales/Materials	62,281	40,000	40,000	50,000
469990	Misc Revenue	4,262	3,000	3,000	3,000
542810	Cable Franchise Fees	450,000	150,000	150,000	190,000
587001	General Subfund Support	48,082,697	49,138,128	51,000,517	48,345,188
Total Revenues		50,172,095	50,819,469	52,742,837	50,109,940

Library

Library Fund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	654,314	1,743,501	1,119,690	1,743,501	446,345
Accounting and Technical Adjustments	(167)	0	0	0	0
Plus: Actual and Estimated Revenue	50,172,095	50,819,469	49,845,469	52,742,837	50,109,940
Less: Actual and Budgeted Expenditures	49,706,552	50,819,469	50,518,814	52,742,837	50,109,940
Ending Fund Balance	1,119,690	1,743,501	446,345	1,743,501	446,345
Continuing Appropriations	532,345		0	0	0
Total Reserves	532,345	0	0	0	0
Ending Unreserved Fund Balance	587,345	1,743,501	446,345	1,743,501	446,345

Capital Improvement Program Highlights

In 2008 the Seattle Public Library completed the final building projects of a system-wide capital program, "Libraries for All" (LFA). The \$290.7 million program was funded by \$196.6 million in bonds approved by the voters in 1998, \$46.8 million in private funding, \$22.6 million in bond interest earnings, \$19.1 million in other public resources, and \$5.6 million in property sale proceeds. As a result of LFA, each of the 22 branch libraries in the system as of 1998 has been renovated, expanded, or replaced. Four new branch libraries are open to the public at Delridge, International District/Chinatown, Northgate, and South Park. Seattle citizens also have a new Central Library.

With the conclusion of the LFA program, the Library is determined to preserve the generous public and private sector investment that the citizens of Seattle have made in their library facilities. In 2007, the Library commissioned a building condition assessment and development of an asset management database to facilitate major maintenance and long-term capital planning. As verified by the assessment, the overall condition of Library facilities is very good, but it is important to continue to invest in facility maintenance to extend the useful life of these community assets.

The Library's ongoing Capital Improvement Program (CIP) projects address asset preservation throughout the Library system. In 2009, the Library's capital budget was reduced midyear from \$1.646 million to \$694,000 as a result of the sharp drop in City REET revenue. The current appropriations are allocated to a single new Library Major Maintenance BCL in order to provide more flexibility under these difficult budget conditions. The 2010 Proposed CIP totals \$1.031 million, including \$830,000 in REET revenue and \$201,000 in CRS-Unrestricted funding. With 27 very heavily-used buildings, careful management of the capital budget is required. Capital work in 2010 focuses on items that were originally planned for 2009 but were deferred, with an emphasis on safety and building integrity. The Library is committed to doing the best job possible with limited resources to keep all facilities in excellent condition.

Capital Improvement Program Appropriation

Budget Control Level	2010 Endorsed	2010 Proposed
Building Systems: B301106		
Cumulative Reserve Subfund - REET I Subaccount (00163)	473,000	0
Subtotal	473,000	0
Landscape and Hardscape Restoration: B301110		
Cumulative Reserve Subfund - REET I Subaccount (00163)	54,000	0
Subtotal	54,000	0
Library Major Maintenance: B301111		
Cumulative Reserve Subfund - REET I Subaccount (00163)	0	830,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	201,000	0
Subtotal	201,000	830,000
Minor Capital Improvements: B301109		
Cumulative Reserve Subfund - REET I Subaccount (00163)	58,000	0
Subtotal	58,000	0
Operational Efficiency Improvements: B301107		
Cumulative Reserve Subfund - REET I Subaccount (00163)	190,000	0
Subtotal	190,000	0

Library

Capital Improvement Program Highlights

	2010 Endorsed	2010 Proposed
Budget Control Level		
Preliminary Engineering and Planning: B401111		
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	0	201,000
Subtotal	0	201,000
Roof and Structural Systems: B301105		
Cumulative Reserve Subfund - REET I Subaccount (00163)	506,000	0
Subtotal	506,000	0
Safety, Security and Access Improvements: B301108		
Cumulative Reserve Subfund - REET I Subaccount (00163)	221,000	0
Subtotal	221,000	0
Total Capital Improvement Program Appropriation	1,703,000	1,031,000

Department of Parks and Recreation

Timothy A. Gallagher, Superintendent

Contact Information

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On the Web at: <http://www.seattle.gov/parks/>

Department Description

The Department of Parks and Recreation (DPR) works with all residents to be good stewards of the environment, and to provide safe, welcoming opportunities to play, learn, contemplate, and build community.

DPR manages a 6,200-acre park system comprised of 430 parks, which include 185 athletic fields, 130 children's play areas, nine swimming beaches, 18 fishing piers, five golf courses, and 22 miles of boulevards. Other facilities include 151 outdoor tennis courts, 26 community centers, eight indoor and two outdoor swimming pools, 27 wading pools, a nationally recognized Rose Garden, the Seattle Aquarium, and more. The Woodland Park Zoological Society operates the zoo with City financial support. Hundreds of thousands of residents and visitors use Parks and Recreation facilities to pursue their passions from soccer to pottery, kite flying to golf, swimming to community celebrations, or to sit in quiet reflection.

Department employees work hard to develop partnerships with their advisory councils, park neighbors, volunteer groups, non-profit agencies, local businesses, and the Seattle School District to effectively respond to increasing requests for use of Seattle's park and recreation facilities.

In 1999, Seattle voters approved a renewal of the 1991 Seattle Center and Community Centers Levy, continuing DPR's commitment to renovate and expand facilities and provide new recreation centers. The 1999 Levy totals \$72 million spread over eight years. Nine community centers received a total of \$36 million from the Levy. In 2000, Seattle voters approved the 2000 Neighborhood Parks, Green Spaces, Trails and Zoo Levy (2000 Parks Levy), which enables the Department to complete more than 100 park acquisition and development projects, improve maintenance, boost environmental programs and practices, and expand recreation opportunities for young people and seniors. The Parks Levy ends in 2008, but some funds will carry over into later years.

Proposed Policy and Program Changes

In 2010, DPR will continue to implement the Parks and Green Spaces Levy passed in 2008. Three positions in the Planning, Development, and Acquisition BCL receiving support from the General Subfund will now be partially or fully funded by the Levy.

DPR is expanding the recently created Park Ranger program with an increase in staffing and a dedicated Park Ranger for Westlake Park in downtown Seattle. In addition, DPR will continue to fund a portion of the Outdoor Opportunities Program in 2010 that will no longer receive state grant funding. The Outdoor Opportunities Program reaches high-risk teen populations by providing outdoor experiential learning.

The budget also reflects a departmental reorganization in an effort to better align services provided by the Department. Additionally, the Department makes numerous changes and transfers to many of its Budget Control Levels (BCLs) to improve management, service delivery, and program efficiency.

The Seattle Aquarium budget reflects a decrease in anticipated revenues due to the economic downturn.

Parks and Recreation

In 2009, fees will increase for adult athletic field use and adult tennis at the Amy Yee Tennis Center. Funding is added for ongoing operation and maintenance costs incurred for newly opened and improved facilities with higher operation costs. Funding is also added to pay for maintenance and repair of emergency generators and emergency supplies for sheltering sites. Relocation costs are included for the relocation of staff from the Lake Union Armory. Funding is added for an increase in costs for employee background checks and an increase in salaries for the electricians and plumbers.

The Department's budget reflects a 10-day furlough for most union represented staff and non-represented staff. In addition, several BCLs will have staff reductions. Further impacts to the budget include decreased funding for internships in the Planning, Development, and Acquisition Division, a 10% reduction in Youth Teen Development Grants, and a 5% reduction in payments to the Museum of History and Industry, Seattle Asian Art Museum, and the Seattle Parks Foundation. Additionally, the Environmental Learning Centers will have reduced staffing and programming. Further impacts to the DPR budget include a reduction in garbage collection, litter pick-up in the parks, enhanced maintenance in the community centers, and winter crews. In addition, the nine Park Resources districts will be reduced to eight neighborhood districts with a consolidation of staff and resources. Facility maintenance staff and revenues for capital work are also reduced.

Additional decreases to DPR's budget with minimal impact on services provided to the public include charging postage for public notices to the impacted Capital Improvement Project; extending the time for PC replacement; eliminating use of the intrusion detection system; and eliminating the Customerville website. Maintenance of Fortson Square is transferred to SDOT. Further reductions are due to the Associated Recreation Council (ARC) taking over marketing for recreational programming.

The Department budget is impacted by a reduction in utility and fuel usage and a change in drainage rates charged by Seattle Public Utilities. A renewed lease at the RDA building results in a budget savings starting in 2010.

The 2010 Proposed Budget also includes several transactions that have a net zero impact to the department budget, but affect the General Subfund subsidy to the Department. These include reducing other revenues for the Shops and Horticulture Division to reflect revised workload, additional revenues from property rentals, and receiving fund balance from ARC.

During 2010, five wading pools will be closed, with three being converted into spray parks and two closed due to construction projects at nearby sites. Also during 2010, the Langston Hughes Performing Arts Center will be closed due to a major maintenance project and the Atlantic Street Nursery will be permanently closed as plant propagation will move entirely to the Jefferson Nursery.

Other changes to the 2010 Endorsed Budget from the 2010 Proposed Budget include the transfer of funds for the golf management fee from golf revenues, the correction of a data entry error in the Environmental Learning Programs BCL, the adjustment for reduction in vehicle budget, and the conversion of Temporary Employment Service (TES) positions to full-time positions.

The revenue table for the Parks and Recreation Fund reflects a change that was implemented in mid-2009. Previously, the Fund received 10% of certain taxes and fees, as required by City Charter, plus an additional appropriation from the General Fund. This created complexity in accounting and revenue disbursement. Starting in mid-2009, revenues will be deposited solely in the General Fund and General Fund support to the Parks and Recreation Fund will be increased by an amount equivalent to the 10% set-aside.

Parks and Recreation

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Enterprise Budget Control Level	K420A	6,532,261	0	0	0
Environmental Learning and Programs Budget Control Level	K430A	2,719,594	2,094,321	2,375,429	3,685,013
Facility and Structure Maintenance Budget Control Level	K320A	12,530,465	12,603,467	12,945,969	13,158,369
Finance and Administration Budget Control Level	K390A	5,389,889	5,623,958	5,892,631	7,833,711
Golf Budget Control Level	K400A	8,324,705	8,392,613	8,748,107	8,971,596
Golf Capital Reserve Budget Control Level	K410A	1,246,733	768,002	770,858	447,531
Judgment and Claims Budget Control Level	K380A	1,116,500	1,641,680	1,641,680	1,641,680
Natural Resources Management Budget Control Level	K430B	5,237,903	5,928,224	6,103,792	6,219,968
Park Cleaning, Landscaping, and Restoration Budget Control Level	K320B	24,841,751	27,516,580	28,384,927	24,985,455
Planning, Development, and Acquisition Budget Control Level	K370C	6,261,277	7,049,209	7,415,598	7,036,764
Policy Direction and Leadership Budget Control Level	K390B	3,289,865	7,964,953	8,376,754	4,286,245
Recreation Facilities and Programs Budget Control Level	K310D	18,884,219	22,626,679	23,422,730	23,273,126
Seattle Aquarium Budget Control Level	K350A	9,535,411	10,723,026	11,338,286	10,723,934
Seattle Conservation Corps Budget Control Level	K320C	3,166,634	4,094,895	4,248,414	4,207,028
Swimming, Boating, and Aquatics Budget Control Level	K310C	7,839,798	7,942,674	8,263,676	7,956,662
Woodland Park Zoo Budget Control Level	K350B	6,338,324	6,206,155	6,386,314	6,386,314
Department Total		123,255,330	131,176,436	136,315,164	130,813,396
Department Full-time Equivalents Total*		1,002.95	1,002.90	1,004.10	1,005.49

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
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Parks and Recreation

Resources	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
General Subfund	73,163,257	86,205,873	90,019,661	84,929,876
Other	50,092,073	44,970,563	46,295,503	45,883,521
Department Total	123,255,330	131,176,436	136,315,164	130,813,396

Enterprise Budget Control Level

Purpose Statement

The purpose of the Enterprise Division Budget Control Level is to foster partnerships, engage in community investments, develop business efficiencies, and generate revenues in order to strengthen the Department's ability to fulfill its mission.

Summary

The Enterprise Budget Control Level (BCL) was eliminated in the 2009 Adopted Budget and its functions and personnel were transferred into other BCLs.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Enterprise	6,532,261	0	0	0
Full-time Equivalents Total*	48.27	0.00	0.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Environmental Learning and Programs Budget Control Level

Purpose Statement

The purpose of the Environmental Learning and Programs Budget Control Level is to deliver and manage environmental stewardship programs and the City's environmental education centers at Discovery Park, Carkeek Park, Seward Park, and Camp Long. The programs are designed to encourage Seattle residents to take actions that respect the rights of all living things and environments, and to contribute to healthy and livable communities.

Summary

Decrease budget by \$98,000 and transfer out 1.0 FTE Strategic Advisor I to the Facility Structure Maintenance BCL related to departmental technical adjustments to better align department services and programs.

Increase budget by \$1.888 million and 13.17 FTE due to a departmental reorganization that represents multiple transfers among other department BCLs.

Decrease budget by \$248,000 due to an error made in the 2010 Endorsed budget.

Decrease budget by \$6,000 due to eliminating the real-time monitoring of the intrusion detection systems at park facilities.

Transfer in \$90,000 for the Outdoor Opportunity program from the Finance and Administration BCL and replace grant funding with General Subfund resources.

Decrease budget by \$187,000 and abrogate 1.0 FTE Manager 2 and 1.0 FTE Naturalist to reflect a reduction in environmental programs.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$129,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.31 million.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Environmental Learning and Programs	2,719,594	2,094,321	2,375,429	3,685,013
Full-time Equivalents Total*	28.77	23.77	23.77	33.94

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Facility and Structure Maintenance Budget Control Level

Purpose Statement

The purpose of the Facility and Structure Maintenance Budget Control Level is to repair and maintain park buildings and infrastructure so that park users can have structurally sound and attractive parks and recreational facilities.

Summary

Increase budget by 0.25 FTE Electrician, 0.10 FTE Plumber and 1.0 Painter as part of a Temporary Employment Service (TES) conversion to full-time positions. These positions will convert from existing intermittent funding to full-time funding, so there is no net change to the budget.

Increase budget by \$198,000 and transfer in 1.0 FTE Strategic Advisor 1 related to departmental technical adjustments to better align department services and programs.

Increase budget by \$588,000 and 6.0 FTE due to a departmental reorganization that represents multiple transfers among other department BCLs.

Increase budget by \$28,000 for increased maintenance costs for new facilities.

Decrease budget by \$261,000 to reflect a decrease in capital work and reduced use of temporary workers.

Increase budget by \$202,000 for an increase in salaries with the electrician and plumber unions.

Decrease budget by \$3,000 due to changes in drainage rates.

Increase budget by \$140,000 and add 2.0 FTE Facilities Maintenance Worker for an increase in Park Rangers. One Park Ranger will be assigned primarily to Westlake Park.

Increase budget by \$60,000 to correct an error on fleet reductions in the 2010 Endorsed Budget.

Transfer out \$5,000 to the Seattle Department of Transportation for regular cleaning of Fortson Square.

Decrease budget by \$241,000 and abrogate 1.9 FTE Carpenter and 1.0 Plumber to assist in balancing the overall General Subfund budget.

Decrease budget by \$2,000 due to a more efficient use of water, sewer and electricity.

Decrease budget by \$14,000 for a decrease in fuel consumption by 10%.

Decrease budget by \$1,000 due to eliminating the real-time monitoring of the intrusion detection systems at park facilities.

Decrease budget by \$29,000 to reflect the elimination of the Customerville website service to assist in balancing the overall General Subfund budget.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$448,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$212,000.

Parks and Recreation

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Facility and Structure Maintenance	12,530,465	12,603,467	12,945,969	13,158,369
Full-time Equivalents Total*	114.80	112.80	112.80	120.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Finance and Administration Budget Control Level

Purpose Statement

The purpose of the Finance and Administration Budget Control Level is to provide the financial, technological, and business development support necessary to provide effective delivery of the Department's services.

Summary

Decrease budget by \$100,000 related to departmental technical adjustments to better align department services and programs.

Increase budget by \$1.712 million and 16.0 FTE due to a departmental reorganization that represents multiple transfers among other department BCLs.

Increase budget by \$32,000 to cover increase in cost for background checks.

Decrease budget by \$20,000 for lease costs for the Accounting and Information Technology Unit at the RDA building.

Decrease budget by \$32,000 by changing the replacement interval from four to five years for desktop computers.

Increase budget by \$225,000 to cover costs for relocating staff located at the Lake Union Armory.

Transfer out \$90,000 for the Outdoor Opportunity program to the Environmental Learning BCL.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes increase the budget by \$214,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.941 million.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Finance and Administration	5,389,889	5,623,958	5,892,631	7,833,711
Full-time Equivalents Total*	47.50	41.00	41.00	57.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Golf Budget Control Level

Purpose Statement

The purpose of the Golf Budget Control Level is to efficiently manage the City's four golf courses at Jackson, Jefferson, West Seattle, and Interbay to provide top-quality public golf courses and maximize earned revenues.

Summary

Increase budget by \$1,000 related to departmental technical adjustments to better align department services and programs.

Increase budget by \$300,000 for costs related to the annual Golf Management Fee paid to Premier Golf transferred from the Golf Capital Reserve Fund.

Transfer in \$23,000 of appropriation authority from the Golf Capital Reserve BCL to pay for the debt service costs for the Golf Master Plan.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$101,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$223,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Golf	8,324,705	8,392,613	8,748,107	8,971,596
Full-time Equivalents Total*	25.00	25.00	25.00	25.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Golf Capital Reserve Budget Control Level

Purpose Statement

The purpose of the Golf Capital Reserve Budget Control Level is to transfer resources from the Parks and Recreation Fund to the Cumulative Reserve Subfund to provide for previously identified Golf Program capital projects. There are no staff and no program services delivered through this program.

Summary

Transfer out \$300,000 to the Golf BCL to cover the annual Golf Management Fee paid to Premier Golf.

Transfer out \$23,000 of budget authority to the Golf BCL to pay for the debt service costs for the Golf Master Plan.

These changes result in a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$323,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Golf Capital Reserve	1,246,733	768,002	770,858	447,531

Judgment and Claims Budget Control Level

Purpose Statement

The Judgment and Claims Budget Control Level pays for judgments, settlements, claims, and other eligible expenses associated with legal claims and suits against the City. Premiums are based on average percentage of Judgment/Claims expenses incurred by the Department over the previous five years.

Summary

There are no substantive changes from the 2010 Endorsed budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Judgment and Claims	1,116,500	1,641,680	1,641,680	1,641,680

Natural Resources Management Budget Control Level

Purpose Statement

The purpose of the Natural Resources Management Budget Control Level is to provide cost efficient and centralized management for the "living inventories" of the Department of Parks and Recreation. Direct management responsibilities include greenhouses, nurseries, the Volunteer Park Conservatory, landscape and urban forest restoration programs, sport field turf management, water conservation programs, pesticide reduction and wildlife management, and heavy equipment support for departmental operations and capital projects.

Summary

Increase budget by 0.17 FTE Gardener as part of a Temporary Employment Service (TES) conversion to a full-time position. This position will convert from existing intermittent funding to full-time funding, so there is no net change to the budget.

Increase budget by \$14,000 related to departmental technical adjustments to better align department services and programs.

Increase budget by \$354,000 and 3.0 FTE due to a departmental reorganization that represents multiple transfers among other department BCLs.

Transfer out \$75,000 and 1.0 FTE Senior Gardner to the Park Cleaning and Landscaping and Restoration BCL due to a restructuring of park maintenance staffing.

Increase budget by \$1,000 for increased maintenance costs associated with new facilities.

Increase budget by \$40,000 to correct an error on fleet reductions in the 2010 Endorsed Budget.

Increase budget by \$49,000, add 2.0 FTE Plant Ecologist, abrogate 0.9 FTE Gardner, and abrogate 0.5 FTE Planning & Development Specialist I due to a restructuring of horticulture staffing.

Decrease budget by \$5,000 due to a more efficient use of water, sewer and electricity.

Decrease budget by \$4,000 due a reduction in fuel usage by 10%.

Decrease budget by \$4,000 due to eliminating the real-time monitoring of the intrusion detection systems at the facilities.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$254,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$116,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Natural Resources Management	5,237,903	5,928,224	6,103,792	6,219,968
Full-time Equivalents Total*	50.14	59.97	59.97	62.74

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Parks and Recreation

Park Cleaning, Landscaping, and Restoration Budget Control Level

Purpose Statement

The purpose of the Park Cleaning, Landscaping, and Restoration Budget Control Level is to provide custodial, landscape, and forest maintenance and restoration services in an environmentally sound fashion to provide park users with safe, useable, and attractive park areas.

Summary

Increase budget by 2.0 FTE Gardener, 6.52 FTE Laborer, 3.0 Maintenance Laborer, 1.0 FTE Parks Maintenance Aide and 1.0 FTE Utility Laborer as part of a Temporary Employment Service (TES) conversion to full-time positions.

Decrease budget by \$10,000 related to departmental technical adjustments to better align department services and programs.

Decrease budget by \$1.73 million and 11.17 FTE due to a departmental reorganization that represents multiple transfers among other department BCLs.

Increase budget by \$75,000, 1.5 FTE Gardener and 3.0 FTE Grounds Maintenance Lead Worker, and abrogate 3.0 FTE Senior Gardener due to a restructuring of parks maintenance staffing.

Increase budget by \$69,000 due to increased maintenance costs for new facilities.

Decrease budget by \$117,000 due to a change in drainage rates.

Decrease budget by \$277,000, 1.0 FTE Truck Driver, 1.0 FTE Park Maintenance Aide and 2.17 Laborer to reflect a reduction in garbage pick-up and litter removal across the park system.

Decrease budget by \$234,000 and abrogate 1.0 Senior Gardener, 1.0 FTE Grounds Maintenance Crew Chief, and 1.0 Grounds Maintenance Lead Worker to reflect the reduction and restructuring of nine park districts to eight.

Decrease budget by \$18,000 and reduce 0.5 FTE Laborer for a reduction in winter crews and projects.

Increase budget by \$100,000 to correct an error on fleet reductions in the 2010 Endorsed Budget.

Decrease budget by \$216,000, 0.5 FTE Grounds Maintenance Lead Worker, 1.0 FTE Maintenance Laborer, and 0.02 FTE Volunteer Programs Coordinator due to a restructuring of horticulture staffing.

Transfer out \$20,000 to the Seattle Department of Transportation for regular cleaning of Fortson Square.

Decrease budget by \$43,000 due to closure of five wading pools in 2010; three will be converted to spray parks and two will be under construction.

Decrease budget by \$24,000 due to a reduction in fuel usage by 10%.

Decrease budget by \$40,000 due to a more efficient use of water, sewer and electricity.

Decrease budget by \$11,000 due to eliminating the real-time monitoring of the intrusion detection systems at park facilities.

Decrease budget by \$75,000 and abrogate 1.0 Gardener due to the closure of the Atlantic Street Nursery.

Parks and Recreation

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$828,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$3.399 million.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Park Cleaning, Landscaping, and Restoration	24,841,751	27,516,580	28,384,927	24,985,455
Full-time Equivalents Total*	250.99	239.01	237.01	230.67

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Planning, Development, and Acquisition Budget Control Level

Purpose Statement

The purpose of the Planning, Development, and Acquisition Budget Control Level is to acquire, plan, design, develop and coordinate the construction of new, and the improvement of existing, parks and related facilities to benefit the citizens of Seattle and the City's guests. This includes providing engineering and technical services to solve maintenance and operational problems, and preserving open spaces through a combination of direct purchases, transfers and consolidations of City-owned lands, voluntary conservation measures, and developing resolutions to property encroachment issues.

Summary

Increase budget by \$28,000 related to departmental technical adjustments to better align department services and programs.

Decrease budget by \$135,000 and 1.0 FTE due to a departmental reorganization that represents multiple transfers among other department BCLs.

Increase budget by \$102,000 and add 1.0 FTE Management Systems Analyst, Senior to assist with management of all CIP related database systems.

Decrease budget by \$30,000 due to decreased lease costs for the Planning, Development and Acquisition Unit at the RDA building.

Decrease budget by \$2,000 due to a reduction in fuel usage by 10%.

Decrease budget by \$21,000 by charging postage costs for public meeting notices to the appropriate capital project.

Decrease budget by \$12,000 due to the eliminating internship funding in the Planning, Development and Acquisition Division.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$309,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$379,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Planning, Development, and Acquisition	6,261,277	7,049,209	7,415,598	7,036,764
Full-time Equivalents Total*	58.10	57.60	57.60	57.60

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Policy Direction and Leadership Budget Control Level

Purpose Statement

The purpose of the Policy Direction and Leadership Budget Control Level is to provide guidance within the Department and outreach to the community on policies that enable the Department to offer outstanding parks and recreation opportunities to Seattle residents and our guests.

Summary

Increase budget by \$42,000 related to departmental technical adjustments to better align department services and programs.

Decrease budget by \$3.808 million and 34.75 FTE due to a departmental reorganization that represents multiple transfers among other department BCLs.

Decrease budget by \$28,000 to reflect a 5% reduction in funding for MOHAI, Seattle Asian Art Museum, and Seattle Parks Foundation.

Decrease budget by \$4,000 due to a reduction in drainage rates.

Increase budget by \$30,000 to fund maintenance for emergency generators in Community Centers and emergency supplies for sheltering sites.

Reclassify a 1.0 FTE Manager 3 into a Strategic Advisor 3 as part of a span of control changes. This change has no net effect on the budget.

Decrease budget by \$1,000 due to a reduction in fuel usage by 10%.

Decrease budget by \$5,000 due to a more efficient use of water, sewer and electricity.

Decrease budget by \$2,000 due to eliminating the real-time monitoring of the intrusion detection systems at park facilities.

Decrease budget by \$71,000 and abrogate 0.5 FTE Strategic Advisor 1 to reflect the elimination of the enhanced park marketing program.

Decrease budget by \$102,000 and abrogate 1.0 FTE Strategic Advisor 2 to reduce management staffing in the Superintendent's Office.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$141,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$4.090 million.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Policy Direction and Leadership	3,289,865	7,964,953	8,376,754	4,286,245
Full-time Equivalents Total*	27.50	59.75	60.75	24.50

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Recreation Facilities and Programs Budget Control Level

Purpose Statement

The purpose of the Recreation Facilities and Programs Budget Control Level is to manage and staff the City's neighborhood community centers and Citywide recreation facilities and programs, which allow Seattle residents to enjoy a variety of social, athletic, cultural, and recreational activities.

Summary

Increase budget by 0.25 FTE Recreation Program Specialist and 0.59 FTE Recreation Attendant as part of a Temporary Employment Service (TES) conversion to full-time positions. These positions will convert from existing intermittent funding to full-time funding, so there is no net change to the budget.

Decrease budget by \$16,000 related to departmental technical adjustments to better align department services and programs.

Increase budget by \$1.08 million and 8.13 FTE due to a departmental reorganization that represents multiple transfers among other department BCLs.

Increase budget by \$25,000 due to increased costs associated with lease costs for the Business Service Center Unit at the RDA building.

Decrease budget by \$5,000 due to a change in drainage rates.

Increase budget by \$110,000 for increased revenue forecast and equal operating expenses for the Special Events unit.

Increase budget by \$89,000 due to a fee increase at the Amy Yee Tennis Center to support employee development training.

Decrease budget by \$359,000 to reflect reduced revenue and equal operating expenses in the Langston Hughes Performing Arts Center due to closure for a major maintenance project.

Decrease budget by \$5,000 due to a reduction in fuel usage by 10%.

Decrease budget by \$13,000 due to a more efficient use of water, sewer and electricity.

Decrease budget by \$29,000 due to eliminating the real-time monitoring of the intrusion detection systems at park facilities.

Decrease budget by \$74,000 and 1.5 FTE Laborers due to a reduction in enhanced maintenance funded by the Pro Parks Levy.

Decrease budget by \$29,000 to reflect the elimination of the Customerville website service to assist in balancing the overall General Subfund budget.

Decrease budget by \$25,000 to reflect a reduction in Youth Teen Development Grants.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$899,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$150,000.

Parks and Recreation

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Recreation Facilities and Programs	18,884,219	22,626,679	23,422,730	23,273,126
Full-time Equivalents Total*	203.00	230.82	230.82	238.29

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Seattle Aquarium Budget Control Level

Purpose Statement

The purpose of the Seattle Aquarium Budget Control Level is to provide exhibits and environmental educational opportunities that expand knowledge of, inspire interest in, and encourage stewardship of the aquatic wildlife and habitats of Puget Sound and the Pacific Northwest.

Summary

Increase budget by 0.5 FTE Education Program Assistant as part of a Temporary Employment Service (TES) conversion to a full-time position. This position will convert from existing intermittent funding to full time funding, so there is no net change to the budget.

Decrease budget by \$8,000, 0.5 FTE Aquarium Guide and 0.5 FTE Cashier, Senior related to departmental technical adjustments to better align department services and programs.

Decrease budget by \$6,000 due to a change in drainage rates.

Decrease budget by \$485,000 due to revised revenue forecast and equal operating expenses.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$116,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$615,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Seattle Aquarium	9,535,411	10,723,026	11,338,286	10,723,934
Full-time Equivalents Total*	68.25	72.55	73.75	73.25

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Seattle Conservation Corps Budget Control Level

Purpose Statement

The purpose of the Seattle Conservation Corps Budget Control Level is to provide training, counseling, and employment to homeless and unemployed people so that they acquire skills and experience leading to long-term employment and stability.

Summary

Increase budget by \$105,000 related to departmental technical adjustments to better align department services and programs.

Decrease budget by \$1,000 due to a change in drainage rates.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$145,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$41,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Seattle Conservation Corps	3,166,634	4,094,895	4,248,414	4,207,028
Full-time Equivalents Total*	20.35	20.35	20.35	20.35

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Swimming, Boating, and Aquatics Budget Control Level

Purpose Statement

The purpose of the Swimming, Boating, and Aquatics Budget Control Level is to provide a variety of structured and unstructured water-related programs and classes so participants can enjoy and develop skills in a range of aquatic activities.

Summary

Decrease budget by \$21,000 related to departmental technical adjustments to better align department services and programs.

Increase budget by \$48,000 and 0.62 FTE due to a departmental reorganization that represents multiple transfers among other department BCLs.

Decrease budget by \$5,000 due to a change in drainage rates.

Decrease budget by \$30,000 due to closure of five wading pools in 2010; three will be converted to spray parks and two will be under construction.

Decrease budget by \$1,000 due to a reduction in fuel usage by 10%.

Decrease budget by \$20,000 due to a more efficient use of water, sewer, and electricity.

Decrease budget by \$4,000 due to eliminating the real-time monitoring of the intrusion detection systems at park facilities.

Decrease budget by \$13,000 a due to a reduction in temporary pool operator hours.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$261,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$307,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Swimming, Boating, and Aquatics	7,839,798	7,942,674	8,263,676	7,956,662
Full-time Equivalents Total*	60.28	60.28	61.28	61.90

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Woodland Park Zoo Budget Control Level

Purpose Statement

In December 2001, the City of Seattle, by Ordinance 120697, established an agreement with the non-profit Woodland Park Zoological Society to operate and manage the Woodland Park Zoo beginning in March 2002. The Department's budget includes the City's support for Zoo operations. The purpose of the Zoo is to provide care for animals and offer exhibits, educational programs, and appealing visitor amenities so Seattle residents and visitors have the opportunity to enjoy and learn about animals and wildlife conservation.

Summary

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Woodland Park Zoo	6,338,324	6,206,155	6,386,314	6,386,314

Parks and Recreation

2010 Estimated Revenues for the Park and Recreation Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
441710	Sales of Merchandise	149,340	5,000	5,000	5,000
441990	Miscellaneous Charges and Fees	293,780	1,250,981	1,250,981	1,246,607
443870	Resource Recovery Revenues	741,745	836,226	872,742	1,399,917
447300	Recreational Activity Fees	17,415,934	17,762,126	17,904,939	18,160,871
447400	Event Admission Fees	21,960	35,000	35,000	35,000
447500	Exhibit Admission Fees	8,422,676	9,316,747	9,886,007	9,271,654
447600	Program Fees	74,182	116,000	116,000	116,000
543970	Charges to Other City Departments	1,161,056	217,000	217,000	417,000
	Total Charges for Services	28,280,673	29,539,080	30,287,669	30,652,049
416100	10% of City Taxes & Fees	37,284,548	39,190,313	40,013,170	0
587001	General Subfund Support	35,878,709	47,015,560	50,006,491	84,929,876
	Total General Government Support	73,163,257	86,205,873	90,019,661	84,929,876
433010	Federal Grants	119,667	0	0	0
434010	State Grants	19,944	0	0	0
437010	Interlocal Grants	28,985	0	0	0
439090	Private Contributions	380,814	619,632	619,624	1,386,400
	Total Intergovernmental	549,410	619,632	619,624	1,386,400
462400	ST Space Facilities Rentals	79,339	137,000	137,000	308,420
462500	LT Space/Facilities Leases	1,302,648	914,345	1,168,672	1,168,672
462800	Concession Proceeds	689,786	592,640	599,767	599,767
462900	Rents and Use Charges	1,510,733	310,849	329,349	329,349
469100	Salvage Sales	11,959	0	0	0
469400	Judgments & Settlements	18,329	0	0	0
469970	Telephone Commission Revenue	2,706	3,090	3,183	3,183
541490	Miscellaneous Revenue	120,560	729,183	1,283,652	128,780
	Total Miscellaneous Revenue	3,736,060	2,687,107	3,521,623	2,538,171
587165	Transfer from Neighborhood Matching Subfund	92,618	0	0	0
587637	Transfer from Donations Fund	58,227	0	0	0
587900	Transfer from Other City Funds	0	485,733	277,382	0
587900	Transfers from CRS & Parks Levy	13,875,662	11,639,006	11,589,211	11,306,900
	Total Transfers from City Funds	14,026,507	12,124,739	11,866,593	11,306,900
	Total Revenues	119,755,907	131,176,431	136,315,170	130,813,396

Parks and Recreation

Park and Recreation Fund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	7,211,457	3,436,288	3,712,034	2,119,283	2,090,217
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	119,755,907	131,176,431	130,600,383	136,315,170	130,813,396
Less: Actual and Budgeted Expenditures	123,255,330	131,176,436	130,905,200	136,315,164	130,813,396
Less: Capital Improvements	0	1,317,000	1,317,000	913,000	732,000
Ending Fund Balance	3,712,034	2,119,283	2,090,217	1,206,289	1,358,217
Continuing Appropriations	128,693				
Seattle Aquarium Sub-Account	714,000	714,000		714,000	
Westbridge Debt Service	829,300	829,300		829,300	
Total Reserves	1,671,993	1,543,300	0	1,543,300	0
Ending Unreserved Fund Balance	2,040,041	575,983	2,090,217	(337,011)	1,358,217

Capital Improvement Program Highlights

With \$30 million appropriated in 2010, Parks will have a robust capital improvement program despite the economic downturn. The 2008 Parks Levy provides \$16 million of this funding in addition to \$32 million appropriated from this Levy in 2009 for "early start" projects. The Cumulative Reserve Subfund (CRS) appropriation for the Department is approximately \$11 million in 2010.

Capital maintenance is a vital component of the Parks CIP program, with about \$4 million funded in 2010. This funding addresses basic infrastructure across the Parks system, such as ballfield lighting replacement, environmental remediation, landscape restoration, and irrigation system replacement. Aging life support equipment at the Aquarium will be replaced and work will begin to address the Pier 60 corrosion and pier pilings problems.

In conjunction with the Seattle Jobs Forward initiative, 45 of the 2008 Levy projects will be underway through 2010, and many will be completed. Most of these projects are play area renovations and neighborhood park developments.

Approximately \$4.2 million in 2010 funds environmental projects, including restoration of forests, trails and shorelines, and development for P-Patches and shoreline access.

Athletic fields will be renovated at Delridge, Genesee, Hiawatha, Lower Woodland (#2 and #7), Magnuson Park, and Miller in 2009 and 2010.

Major park projects are nearing completion at Magnuson Wetlands and Lake Union Park (Phase II). Acquisition of the Capehart site at Discovery Park is expected to be completed in 2010. Planning and development of parks on reservoir lids is proceeding at Jefferson Park, Myrtle Reservoir, Maple Leaf Reservoir, and West Seattle Reservoir.

Renovation of the Langston Hughes Performing Arts Center project will provide seismic upgrade, electrical system modernization, and other work. Parks is applying for a FEMA grant to bring the Jefferson Community Center up to current seismic codes, which will allow the building to continue to be used as an emergency shelter. At the old Camp Long Lodge, one of the City's environmental learning centers, the kitchen and other spaces will be renovated.

Planning and design for the new Rainier Beach Community Center will continue through 2010, with construction anticipated in 2011 and 2012.

In 2010 the City will begin implementing the Golf Master Plan that will provide major improvements at the four City owned golf courses (Interbay, Jackson, Jefferson and West Seattle), including building replacements, driving ranges, cart path improvements, and course and landscaping renovation. This will be funded with general obligation bonds, and future revenue from the golf courses will cover the associated debt service payments. These improvements will be phased over 6 years.

One remaining 2000 Pro Parks Levy acquisition is expected to be completed in 2010 and the new neighborhood park and green space acquisition programs funded by the 2008 Parks Levy are underway.

Parks continues to pursue options for locating the Belltown Community Center, the ninth and final community center funded by the 1999 Community Center Levy.

Parks and Recreation

Capital Improvement Program Highlights

Capital Improvement Program Appropriation

Budget Control Level	2010 Endorsed	2010 Proposed
Ballfields/Athletic Courts/Play Areas: K72445		
Cumulative Reserve Subfund - REET II Subaccount (00161)	1,767,000	320,000
Subtotal	1,767,000	320,000
Building Component Renovations: K72444		
Cumulative Reserve Subfund - REET II Subaccount (00161)	1,040,000	1,215,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	140,000	1,110,000
Subtotal	1,180,000	2,325,000
Citywide and Neighborhood Projects: K72449		
Cumulative Reserve Subfund - REET I Subaccount (00163)	325,000	325,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	630,000	755,000
Subtotal	955,000	1,080,000
Community Food Gardens & P-Patches: K720031		
2008 Parks Levy Fund	0	500,000
Subtotal	0	500,000
Cultural Facilities: K720021		
2008 Parks Levy Fund	0	2,000,000
Subtotal	0	2,000,000
Debt Service and Contract Obligation: K72440		
2000 Parks Levy Fund	0	137,000
2005 LTGO Capital Project Fund	0	1,285,000
2006 LTGO Capital Projects Fund	0	70,000
2007 Multipurpose LTGO Bond Fund	0	241,000
Cumulative Reserve Subfund - REET I Subaccount (00163)	841,000	600,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	1,647,000	292,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	328,000	153,000
Park and Recreation Fund	713,000	709,000
Subtotal	3,529,000	3,487,000
Docks/Piers/Floats/Seawalls/Shorelines: K72447		
Beach Maintenance Trust Fund	25,000	25,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	657,000	657,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	98,000	98,000
Subtotal	780,000	780,000
Forest & Stream Restoration: K720030		
2008 Parks Levy Fund	0	1,950,000
Subtotal	0	1,950,000

Parks and Recreation

Capital Improvement Program Highlights

	2010 Endorsed	2010 Proposed
Budget Control Level		
Forest Restoration: K72442		
Cumulative Reserve Subfund - REET II Subaccount (00161)	2,851,000	911,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	90,000	90,000
Subtotal	2,941,000	1,001,000
Golf Projects: K72253		
2010 Multipurpose LTGO Bond Fund	0	863,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	902,000	579,000
Park and Recreation Fund	0	23,000
Subtotal	902,000	1,465,000
Green Space Acquisition: K720011		
2008 Parks Levy Fund	0	1,050,000
Subtotal	0	1,050,000
Major Parks: K720023		
2008 Parks Levy Fund	0	760,000
Subtotal	0	760,000
Neighborhood Park Acquisition: K720010		
2008 Parks Levy Fund	0	300,000
Subtotal	0	300,000
Neighborhood Parks and Playgrounds: K720020		
2008 Parks Levy Fund	0	3,850,000
Subtotal	0	3,850,000
Opportunity Fund Acquisition: K720040		
2008 Parks Levy Fund	0	25,000
Subtotal	0	25,000
Opportunity Fund Development: K720041		
2008 Parks Levy Fund	0	175,000
Subtotal	0	175,000
Parks Infrastructure: K72441		
Cumulative Reserve Subfund - REET I Subaccount (00163)	0	350,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	1,050,000	475,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	250,000	250,000
Subtotal	1,300,000	1,075,000
Parks Upgrade Program - CDBG: K72861		
Cumulative Reserve Subfund - REET II Subaccount (00161)	508,000	508,000
Subtotal	508,000	508,000

Parks and Recreation

Capital Improvement Program Highlights

	2010 Endorsed	2010 Proposed
Budget Control Level		
Playfields: K720022		
2008 Parks Levy Fund	0	5,020,000
Subtotal	0	5,020,000
Pools/Natatorium Renovations: K72446		
Cumulative Reserve Subfund - REET II Subaccount (00161)	720,000	720,000
Subtotal	720,000	720,000
Seattle Aquarium Projects: K72448		
Cumulative Reserve Subfund - REET II Subaccount (00161)	0	800,000
Park and Recreation Fund	200,000	0
Subtotal	200,000	800,000
Shoreline Access: K720032		
2008 Parks Levy Fund	0	100,000
Subtotal	0	100,000
West Point Treatment-Mitigation BCL: 00164-K729820		
Cumulative Reserve Subfund - REET I Subaccount (00163)	0	808,000
Subtotal	0	808,000
Total Capital Improvement Program Appropriation	14,782,000	30,099,000

Seattle Center

Robert Nellams, Director

Contact Information

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Department Description

Seattle Center is home to cultural and education organizations, sport teams, festivals, community programs, and entertainment facilities. Millions of people visit the 74-acre Seattle Center campus annually. Consistently rated as one of the City's top attractions, Seattle Center's mission is to be the nation's best gathering place, to delight and inspire the human spirit, and to bring people together as a rich and varied community.

Proposed Policy and Program Changes

Seattle Center's 2010 Proposed Budget reflects several administrative, staffing, and programming reductions as a result of declining General Subfund revenues and the impacts of event changes at KeyArena. As a result of lower estimates for 2010, the Department reduces a corresponding amount of expenditures across various Budget Control Levels.

In 2010, the Department reduces several positions in facilities management, parking, administration, event services, community programs, and campus grounds. The reductions are part of Seattle Center's balancing plan to bring expenses in line with projected revenues. While position reductions impact service levels, the impacts will not compromise the Center's ability to meet its core mission.

The Department also implements a new agreement with a private partner, AEG Management, to help meet revenue estimates for KeyArena. To complement this new partnership, Seattle Center launches many initiatives within its Strategic Plan to help reposition the campus as a destination for cultural and sports events, and to balance changing market needs with anticipated financial challenges. This includes some budget increases to help the Department with its new marketing and rebranding work.

Other budget changes from the 2010 Endorsed Budget include increases due to costs for maintenance and operation of a new garage, which is funded by its own revenue, reductions to non-essential overtime budgets that do not affect event or emergency overtime work, various small utility and administrative reductions, decreases to information technology projects, and a reduction to customer service hours during the non-peak event months.

The 2010 Proposed Budget also includes a onetime appropriation of remaining KeyArena settlement funds to cover a portion of the Department's operating expenses.

Seattle Center

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Access Budget Control Level	SC670	1,078,683	1,327,618	1,377,363	1,241,278
Administration-SC Budget Control Level	SC690	6,380,408	7,517,691	7,557,132	6,920,891
Campus Grounds Budget Control Level	SC600	12,249,954	12,398,928	12,872,336	11,934,974
Commercial Events Budget Control Level	SC640	776,309	933,406	922,490	739,120
Community Programs Budget Control Level	SC620	2,426,518	2,448,232	2,542,173	2,150,366
Cultural Facilities Budget Control Level	SC630	319,105	264,455	275,845	276,238
Debt Budget Control Level	SC680	169,125	134,150	136,350	136,350
Festivals Budget Control Level	SC610	589,553	741,956	784,106	782,396
Judgment and Claims Budget Control Level	SC710	0	607,968	607,968	607,968
KeyArena Budget Control Level	SC660	5,264,957	5,437,965	5,964,305	6,101,043
McCaw Hall Budget Control Level	SC650	3,746,069	3,712,038	3,927,614	3,835,308
Department Total		33,000,680	35,524,407	36,967,679	34,725,931
Department Full-time Equivalents Total*		278.30	271.53	271.53	257.77

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
General Subfund	14,995,033	15,249,851	14,470,708	13,204,898
Other	18,005,647	20,274,556	22,496,971	21,521,033
Department Total	33,000,680	35,524,407	36,967,679	34,725,931

Access Budget Control Level

Purpose Statement

The purpose of the Access Budget Control Level is to provide the services needed to assist visitors in coming to and traveling from the campus, while reducing congestion in adjoining neighborhoods. Program services include operating parking services, maintaining parking garages, managing the Seattle Center Monorail, and encouraging use of alternate modes of transportation.

Summary

Decrease budget by \$95,000, abrogate 0.96 FTE Parking and Traffic Coordinator position, and reduce intermittent staff as part of Seattle Center's implementation of a new automated parking management system, which decreases the number of staff needed to operate the facility.

Decrease budget by \$25,000 to lower non-essential overtime. This reduction does not impact event or emergency related overtime.

Decrease budget by \$23,000 in administrative costs to assist in balancing the overall General Subfund.

Increase budget by \$45,000 to pay for previously unbudgeted costs for maintenance of a new garage.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$38,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$136,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Access	1,078,683	1,327,618	1,377,363	1,241,278
Full-time Equivalents Total*	13.09	12.19	12.19	11.23

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration-SC Budget Control Level

Purpose Statement

The purpose of the Administration Budget Control Level is to provide the financial, human resource, technology, and business support necessary to provide effective delivery of the department's services. Program services include administrative oversight and support to all other department programs, financial management of the Department's operating funds, and management of the department's Capital Improvement Program.

Summary

Decrease budget by \$263,000, reduce 1.0 FTE Manager 2 to 0.5 FTE, and abrogate 0.5 FTE Administrative Support Assistant, 1.0 FTE Administrative Specialist I, and 1.0 FTE Senior Capital Projects Coordinator, as part of Seattle Center's restructuring plan to address significant revenue losses due to program changes at KeyArena and other revenue shortfalls.

Decrease budget by \$15,000 due to a reduction in Center House Customer Service hours of operation by two hours daily during non-peak event months.

Decrease budget by \$130,000 to reflect various information technology efficiencies, including eliminating an online customer feedback system, reducing consultant funds, and extending the computer replacement cycle.

Decrease budget by \$35,000 to reduce various administrative costs to assist in balancing the overall General Subfund budget.

Increase budget by \$120,000 to cover expenses for Seattle Center's marketing and rebranding efforts. This increase is offset by corresponding increases in non-General Subfund revenues related to new vendor agreements at KeyArena.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$314,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$637,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Administration-SC	6,380,408	7,517,691	7,557,132	6,920,891
Full-time Equivalents Total*	30.98	30.11	30.11	27.11

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Campus Grounds Budget Control Level

Purpose Statement

The purpose of the Campus Grounds Budget Control Level is to provide gathering spaces and open-air venues in the City's urban core. The grounds knit together the whole of the campus and are Seattle Center's biggest asset. Program services include landscape maintenance, security patrols and lighting, litter and garbage removal, recycling operations, hard surface and site amenities maintenance, and management of revenues associated with leasing outdoor spaces.

Summary

Decrease budget by \$337,000 and abrogate 2.0 FTE Manager 2 positions, 1.0 FTE Janitor, and 1.8 FTE Laborers as part of Seattle Center's restructuring plan to address significant revenue losses due to program changes at KeyArena and other revenue shortfalls.

Decrease budget by \$116,000 to reflect a reduction in intermittent staff hours for Sound, Stage, Security and Admissions positions to assist in balancing the overall General Subfund budget.

Decrease budget by \$83,000, abrogate 1.0 FTE Dining Room Attendant and 0.5 FTE Admissions Employee to assist in balancing the overall General Subfund.

Decrease budget by \$83,000 to lower non-essential overtime. This reduction does not impact event or emergency related overtime.

Decrease budget by \$30,000 to reflect a reduction in utility usage and various administrative costs to assist in balancing the overall General Subfund budget.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$289,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$938,000.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Campus Grounds	12,249,954	12,398,928	12,872,336	11,934,974
Full-time Equivalents Total*	91.67	90.67	90.67	84.37

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Commercial Events Budget Control Level

Purpose Statement

The purpose of the Commercial Events Budget Control Level is to provide the spaces and services needed to host a wide variety of commercial events, both for profit and not for profit, sponsored and produced by private and community promoters.

Summary

Decrease budget by \$154,000, abrogate 1.0 FTE Event Services Representative and 0.5 FTE Admissions Personnel Dispatcher as part of Seattle Center's restructuring plan to address significant revenue losses due to program changes at KeyArena and other revenue shortfalls.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$29,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$183,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Commercial Events	776,309	933,406	922,490	739,120
Full-time Equivalents Total*	8.98	8.98	8.98	7.48

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Community Programs Budget Control Level

Purpose Statement

The purpose of the Community Programs Budget Control Level is to produce free and low-cost programs that connect diverse cultures, create learning opportunities, honor community traditions, and nurture artistry and creativity.

Summary

Decrease budget by \$179,000, abrogate 1.0 FTE Management Systems Analyst and 1.0 FTE Senior Arts Program Specialist as part of Seattle Center's restructuring plan to address significant revenue losses due to program changes at KeyArena and other revenue shortfalls.

Decrease budget by \$106,000 to eliminate the Fire Festival event and reduce various smaller activities during Winterfest to assist in balancing the overall General Subfund budget.

Decrease budget by \$36,000 to reduce a portion of the Teen Tix program, eliminate the Fitness program at Center House, and reduce enhanced program funding for Festal to assist in balancing the overall General Subfund budget.

Decrease budget by \$10,000 by implementing utility savings strategies at Dupen Fountain.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$61,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$392,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Community Programs	2,426,518	2,448,232	2,542,173	2,150,366
Full-time Equivalents Total*	15.63	15.63	15.63	13.63

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Cultural Facilities Budget Control Level

Purpose Statement

The purpose of the Cultural Facilities Budget Control Level is to provide spaces for performing arts and cultural organizations to exhibit, perform, entertain, and create learning opportunities for diverse local, national, and international audiences.

Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes increase the budget by \$1,000 from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Cultural Facilities	319,105	264,455	275,845	276,238
Full-time Equivalents Total*	3.26	3.26	3.26	3.26

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Debt Budget Control Level

Purpose Statement

The purpose of the Debt Budget Control Level is to provide payments and collect associated revenues related to the debt service for McCaw Hall.

Summary

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Debt	169,125	134,150	136,350	136,350

Festivals Budget Control Level

Purpose Statement

The purpose of the Festivals Budget Control Level is to provide a place for the community to hold major festival celebrations. This program includes the revenue and expenses related to the Seattle International Children's Festival, Northwest Folklife Festival, Bite of Seattle, and Bumbershoot events.

Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$2,000 from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Festivals	589,553	741,956	784,106	782,396
Full-time Equivalents Total*	8.72	8.72	8.72	8.72

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Judgment and Claims Budget Control Level

Purpose Statement

The Judgment/Claims Budget Control Level pays for judgments, settlements, claims, and other eligible expenses associated with legal claims and suits against the City. Premiums are based on average percentage of Judgment/Claims expenses incurred by the Department over the previous five years.

Summary

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Judgment and Claims	0	607,968	607,968	607,968

KeyArena Budget Control Level

Purpose Statement

The purpose of the KeyArena Budget Control Level is to manage and operate the KeyArena as the premier entertainment venue in the Seattle region. Included in this category are all operations related to sports teams playing in the arena, along with concerts, family shows, and private meetings.

Summary

Decrease budget by \$36,000 to reflect a reduction in routine building maintenance as part of Seattle Center's restructuring plan to address significant revenue losses due to program changes at KeyArena and other revenue shortfalls.

Decrease budget by \$8,000 to lower non-essential overtime. This reduction does not impact event or emergency related overtime.

Increase budget by \$324,000 to reflect new contracts for building operations and other costs related to changes in the number and types of events programmed at KeyArena.

Decrease budget by \$14,000 to reflect a reduction in various administrative costs to assist in balancing the overall General Subfund budget.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decreases the budget by \$129,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$137,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
KeyArena	5,264,957	5,437,965	5,964,305	6,101,043
Full-time Equivalents Total*	70.99	66.99	66.99	66.99

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

McCaw Hall Budget Control Level

Purpose Statement

The McCaw Hall Budget Control Level includes funds for the operation and maintenance of the McCaw Hall as the premier performing arts venue in the Seattle region. In cooperation with Seattle Opera and Pacific Northwest Ballet, Seattle Center manages and operates McCaw Hall as the home of the Opera and Ballet. The Seattle International Film Festival also holds its annual festival and many other film screenings in this facility.

Summary

Reduce budget by \$2,000 by implementing utility savings strategies at McCaw Hall.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$90,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$92,000.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
McCaw Hall	3,746,069	3,712,038	3,927,614	3,835,308
Full-time Equivalents Total*	34.98	34.98	34.98	34.98

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Seattle Center

2010 Estimated Revenues for the Seattle Center Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
462300	Parking	3,596,606	3,630,472	3,822,602	3,622,602
462800	Monorail	335,326	350,000	350,000	350,000
	Total Access	3,931,932	3,980,472	4,172,602	3,972,602
441960	Seattle Center Fund	85,078	100,498	100,894	100,894
462900	Administration	31,019	47,594	46,839	46,839
481500	Lease Settlement	0	394,000	1,371,000	1,371,000
541490	CIP	1,276,858	1,444,552	1,453,403	1,413,403
	Total Administration	1,392,954	1,986,644	2,972,136	2,932,136
462500	Leases - Campus Grounds	774,354	962,042	970,068	1,049,130
462800	Amusement Park Concessions	335,820	335,000	0	0
462800	Center House Concessions	843,388	905,137	951,200	951,200
	Total Campus Grounds	1,953,562	2,202,179	1,921,268	2,000,330
462400	Campus Commercial Events	1,291,946	1,206,915	1,232,457	1,232,457
	Total Commercial Events	1,291,946	1,206,915	1,232,457	1,232,457
439090	Campus Sponsorships	264,100	277,000	300,000	300,000
441960	Seattle Center Productions	122,362	53,600	53,600	53,600
	Total Community Programs	386,462	330,600	353,600	353,600
462500	Leases - Cultural Facilities	1,195,156	1,280,401	1,245,365	1,245,365
	Total Cultural Facilities	1,195,156	1,280,401	1,245,365	1,245,365
462500	McCaw Hall Tenant Use Fees - Debt	83,884	67,075	68,175	68,175
587001	General Fund - McCaw Hall Debt	85,241	67,075	68,175	68,175
	Total Debt	169,125	134,150	136,350	136,350
441960	Festivals	549,378	532,321	543,147	543,147
	Total Festivals	549,378	532,321	543,147	543,147
587001	General Subfund Support	14,425,657	14,066,259	13,273,811	12,008,001
	Total General Subfund Support	14,425,657	14,066,259	13,273,811	12,008,001
587001	GF - Judgment and Claims Allocation	0	607,968	607,968	607,968
	Total Judgment and Claims Allocation	0	607,968	607,968	607,968
441710	KeyArena Miscellaneous	328,460	341,136	429,478	129,478

Seattle Center

2010 Estimated Revenues for the Seattle Center Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
441960	KeyArena Reimbursables	1,210,286	1,471,767	1,783,689	1,674,689
462400	KeyArena Rent	2,247,232	2,121,225	2,547,779	2,332,779
462400	Premium Seating	0	296,000	366,000	366,000
462800	KeyArena Concessions	317,485	384,558	484,719	193,719
462800	KeyArena Ticketing	407,283	568,848	670,137	770,137
469990	KeyArena Sponsorship	0	300,000	300,000	300,000
587001	General Fund - Admission Tax	0	0	0	0
Total KeyArena		4,510,745	5,483,534	6,581,802	5,766,802
441960	McCaw Hall Reimbursables	1,419,918	1,228,833	1,338,124	1,338,124
462400	McCaw Hall Rent	344,448	294,276	368,905	368,905
462500	McCaw Hall Tenant Use Fees	1,181,664	1,247,375	1,250,249	1,250,249
462800	McCaw Hall Catering & Concessions	327,535	261,373	270,033	270,033
462800	McCaw Hall Miscellaneous	188,084	172,558	179,108	179,108
587001	General Fund - McCaw Hall	484,139	508,549	520,754	520,754
Total McCaw Hall		3,945,788	3,712,964	3,927,173	3,927,173
Total Revenues		33,752,707	35,524,407	36,967,679	34,725,931

2010 Estimated Revenues for the McCaw Hall Capital Reserve

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
541990	CRS-REET 1	0	0	0	200,000
	Total CRS-REET 1	0	0	0	200,000
479010	User Contributions	0	200,000	200,000	200,000
	Total User Contributions	0	200,000	200,000	200,000
	Total Revenues	0	200,000	200,000	400,000

Seattle Center

Seattle Center Fund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	1,599,187	1,414,846	2,351,214	1,414,846	963,205
Accounting and Technical Adj	-	0	0	0	0
Plus: Actual and Estimated Rev	33,752,707	35,524,407	33,686,398	36,967,679	34,725,931
Less: Actual and Budgeted Exp	33,000,680	35,524,407	35,074,407	36,967,679	34,725,931
Ending Fund Balance	2,351,214	1,414,846	963,205	1,414,846	963,205
McCaw Hall Reserves	0	870,000	890,000	970,000	910,000
Total Reserves	0	870,000	890,000	970,000	910,000
Ending Unreserved Fund Bal	2,351,214	544,846	73,205	444,846	53,205

McCaw Hall Capital Reserve Fund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	0	0	0	0	0
Plus: Actual and Estimated Rev	0	200,000	100,000	200,000	400,000
Less: Capital Improvements	0	200,000	100,000	200,000	400,000
Ending Fund Balance	0	0	0	0	0

KeyArena Settlement Proceeds Fund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance		5,300,000	6,600,000	2,731,000	2,610,000
Plus: Actual and Estimated Revenue	45,000,000	0	0	0	0
Less: Actual and Budgeted Expenditures	38,400,000	394,000	394,000	1,371,000	1,371,000
Less: Capital Expenditures	0	2,175,000	3,596,000	1,360,000	1,239,000
Ending Fund Balance	6,600,000	2,731,000	2,610,000	0	0

Capital Improvement Program Highlights

Seattle Center's 2010-2015 Capital Improvement Program (CIP) is at the heart of Seattle Center's vision to be the premier urban park. Seattle Center's CIP repairs, renovates, and redevelops the facilities and grounds of Seattle Center's 74-acre campus to provide a safe and welcoming place for millions of visitors and 5,000 events each year.

The 2010-2015 CIP includes funding for site restoration work at the former Fun Forest site after the tenant vacates the area at the end of 2009. Funding is included for major maintenance and minor building improvements at KeyArena in 2010. In addition, Seattle Center continues implementation of its Capital Reserve Plan, which is funded by proceeds from the sale of the 5th Avenue Parking Lot to the Bill & Melinda Gates Foundation. This work includes implementation of a new campus wayfinding system that will make it easier for visitors to navigate the site and replacement of hand-operated exterior readerboards.

In 2010, Seattle Center carries out planning for implementation of the Seattle Center Century 21 Master Plan. Adopted by the City Council in August 2008, the Century 21 Master Plan will guide development of the Seattle Center campus over the next 20 years. The Department also continues to carry out deferred major maintenance work on the Seattle Center Monorail in 2010, which includes renovation of the suspension, pneumatic, and low voltage electrical systems on the red train and replacement of the power conductor rails on both guideways. Seattle Center also completes construction of the Theater Commons project to renovate the open space area between the Intiman and the Seattle Repertory theaters, as envisioned in the Seattle Center Century 21 Master Plan.

The costs of managing Seattle Center's CIP, including project management and administration, are presented in Seattle Center's operating budget. These costs are offset by revenues to the Seattle Center Fund from the funding sources of the CIP projects. Funding for Seattle Center's 2010-2015 Proposed CIP comes primarily from the Cumulative Reserve Subfund, LTGO Bonds, property sale proceeds, federal grant funds, and private sources.

Capital Improvement Program Appropriation

Budget Control Level	2010 Endorsed	2010 Proposed
Campuswide Improvements and Repairs: S03P01		
Cumulative Reserve Subfund - REET I Subaccount (00163)	275,000	270,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	105,000	105,000
KeyArena Settlement Proceeds Fund	860,000	739,000
Seattle Center Capital Reserve Subfund	273,000	273,000
Subtotal	1,513,000	1,387,000
Facility Infrastructure Renovation and Repair: S03P02		
2003 LTGO Capital Project Fund	0	727,000
Cumulative Reserve Subfund - REET I Subaccount (00163)	964,000	57,000
Subtotal	964,000	784,000
Fisher Pavilion: S9705		
Cumulative Reserve Subfund - REET I Subaccount (00163)	35,000	0
Subtotal	35,000	0

Seattle Center

Capital Improvement Program Highlights

	2010	2010
Budget Control Level	Endorsed	Proposed
KeyArena: S03P04		
KeyArena Settlement Proceeds Fund	500,000	500,000
Subtotal	500,000	500,000
McCaw Hall Maintenance Fund: S0303		
Cumulative Reserve Subfund - REET I Subaccount (00163)	200,000	0
McCaw Hall Capital Reserve	200,000	400,000
Subtotal	400,000	400,000
Monorail Improvements: S9403		
2007 Multipurpose LTGO Bond Fund	0	553,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	1,303,000	806,000
Subtotal	1,303,000	1,359,000
Parking Repairs and Improvements: S0301		
Cumulative Reserve Subfund - REET I Subaccount (00163)	245,000	0
Subtotal	245,000	0
Public Gathering Space Improvements: S9902		
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	50,000	50,000
Subtotal	50,000	50,000
Utility Infrastructure: S03P03		
Cumulative Reserve Subfund - REET I Subaccount (00163)	0	30,000
Subtotal	0	30,000
Waste/Recycle Center, Warehouse and Shops Improvements: S9801		
Cumulative Reserve Subfund - REET I Subaccount (00163)	30,000	0
Subtotal	30,000	0
 Total Capital Improvement Program Appropriation	 5,040,000	 4,510,000

Community Development Block Grant

Department Description

The federal Community Development Block Grant (CDBG) program provides a major source of funding for community development programs affecting Seattle's low- and moderate-income households and neighborhoods. The City of Seattle makes these investments so all families and individuals can meet their basic needs, share in economic prosperity, and participate in building a safe, healthy, educated, just, and caring community.

Policies and priorities for distributing CDBG funds to community-based organizations are set out in the City's 2009-2012 Consolidated Plan for Housing and Community Development, which is coordinated by the Human Services Department. As required by the U.S. Department of Housing and Urban Development (HUD), the Consolidated Plan outlines funding policies and strategies for CDBG funds, as well as for Housing Opportunities for Persons with AIDS (HOPWA), the HOME Investment Partnership (HOME), and the Emergency Shelter Grant (ESG) Program. The Consolidated Plan, a four-year document, is updated annually. Policy decisions in the 2009-2012 Consolidated Plan, as amended, are reflected in the 2010 Proposed Budget.

The 2010 Proposed Budget estimates the amount of CDBG dollars the City anticipates to be available, anticipates appropriations of these funds, and makes specific CDBG proposals for certain City programs in the Human Services Department, Office of Economic Development, and Office of Housing. Final CDBG program allocations are subject to the appropriation levels set by the U.S. Congress and implemented by HUD.

Proposed Policy and Program Changes

The 2010 Proposed Budget reflects an anticipated increase in CDBG funding based on the assumption that the City's 2010 CDBG entitlement will be \$13 million. As a result, the Budget increases funding to the Multifamily Production and Preservation program to develop low-income housing, and increases funding to the Homeless Intervention and Block Grant Administration program to fund emergency shelter and supportive services related to rapid re-housing activities.

The 2010 Proposed Budget reduces funding to the Multifamily Production and Preservation program and the HomeWise and Homeownership program due to an anticipated reduction in program income.

CDBG funds received through the federal American Recovery and Reinvestment Act were fully appropriated in 2009, and will carry forward until funds are fully spent. As a result, these funds do not appear in the budget document.

CDBG

	Summit	2008	2009	2010	2010
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
Department of Parks and Recreation Budget Control Level	6KH10	153,398	0	0	0
Human Services Department Budget Control Level					
Homeless Intervention and Block Grant Administration		6,013,875	4,630,713	4,580,691	4,752,175
Leadership and Corporate Services		238,745	1,156,871	1,121,871	1,121,871
Youth Development and Achievement		0	0	0	0
Human Services Department Budget Control Level	6HSD10	6,252,620	5,787,584	5,702,562	5,874,046
Office of Economic Development Budget Control Level					
Community Development		6,132,736	5,003,675	4,903,675	4,903,675
Office of Economic Development Budget Control Level	6XD10	6,132,736	5,003,675	4,903,675	4,903,675
Office of Housing Budget Control Level					
HomeWise and Homeownership		1,276,647	1,670,897	1,670,897	1,420,897
Multifamily Production and Preservation		1,325,424	1,327,205	1,691,205	1,754,622
Strategic Planning, Resource, and Program Development		409,899	46,774	46,774	46,774
Office of Housing Budget Control Level	6XZ10	3,011,970	3,044,876	3,408,876	3,222,293
Department Total		15,550,724	13,836,135	14,015,113	14,000,014
		2008	2009	2010	2010
Resources		Actuals	Adopted	Endorsed	Proposed
Other		15,550,724	13,836,135	14,015,113	14,000,014
Department Total		15,550,724	13,836,135	14,015,113	14,000,014

Department of Parks and Recreation Budget Control Level

Purpose Statement

The purpose of the Department of Parks and Recreation Budget Control Level is to mitigate neighborhood decay and vandalism and preserve the quality of life within the city, promote long-term economic and social viability of the community, and provide empowerment and self-sufficiency opportunities for low-income people.

Due to funding reductions in the CDBG program from the federal government, CDBG funding for this Budget Control Level was eliminated in 2007. The 2008 Actuals represent expenditure of residual funds from prior years. General Fund is provided in the Department of Parks and Recreation's operating budget to provide training opportunities for low-income, homeless, and other at-risk residents to make minor capital improvements in low-income area parks as part of the Conservation Corps program.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Department of Parks and Recreation	153,398	0	0	0

Human Services Department Budget Control Level

Purpose Statement

The purpose of the Human Services Department Budget Control Level is to find and fund solutions for human needs so low-income, vulnerable residents in greater Seattle can live and thrive. HSD contracts with community-based human service providers and administers programs to see that residents of Seattle and King County have access to homeless shelters, transitional housing, and other emergency services.

Program Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Homeless Intervention and Block Grant Administration	6,013,875	4,630,713	4,580,691	4,752,175
Leadership and Corporate Services	238,745	1,156,871	1,121,871	1,121,871
Total	6,252,620	5,787,584	5,702,562	5,874,046

Human Services Department: Homeless Intervention and Block Grant Administration

Purpose Statement

The purpose of the Homeless Intervention and Block Grant Administration Program is to provide facility renovations for community-based organizations, and to provide homeless intervention and prevention services to low-income and homeless people so they can become self-sufficient.

CDBG funds support the City's continuum-of-care model by providing a number of emergency and stabilization programs including, but not limited to, emergency shelter and transitional housing for homeless single men, women, and families; hygiene services; housing counseling; and rent assistance. CDBG also supports emergency housing options for victims of domestic violence.

Program Summary

Increase CDBG funding by approximately \$171,000 for shelter programs and supportive services related to rapid re-housing activities.

Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Homeless Intervention and Block Grant Administration	6,013,875	4,630,713	4,580,691	4,752,175

Human Services Department: Leadership and Corporate Services

Purpose Statement

The purpose of the Leadership and Corporate Services Program is to provide administration, planning, and technical assistance to City departments and community-based organizations to implement CDBG-funded programs efficiently and effectively.

CDBG funds support the City’s planning and grant administration functions to ensure compliance with all applicable federal regulations.

Program Summary

There are no substantive changes from the 2010 Endorsed budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Leadership and Corporate Services	238,745	1,156,871	1,121,871	1,121,871

Office of Economic Development Budget Control Level

Purpose Statement

The purpose of the Office of Economic Development Budget Control Level is to help create and maintain healthy businesses, thriving neighborhoods, and community organizations to contribute to a robust economy that will benefit all Seattle residents and future generations.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Community Development	6,132,736	5,003,675	4,903,675	4,903,675
Total	6,132,736	5,003,675	4,903,675	4,903,675

Office of Economic Development: Community Development

Purpose Statement

The purpose of the Community Development Program is to provide operating, grant, loan, and project management support to neighborhood business districts and community-based development organizations, as well as for special projects, so Seattle has thriving neighborhoods and broadly-shared prosperity.

CDBG funds support economic and community revitalization efforts in low-income neighborhoods through real estate development, equity loans, and non-profit community-based development organizations.

Program Summary

There are no substantive changes from the 2010 Endorsed budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Community Development	6,132,736	5,003,675	4,903,675	4,903,675

Office of Housing Budget Control Level

Purpose Statement

The purpose of the Office of Housing Budget Control Level is to provide opportunities for residents to thrive by investing in and promoting the development and preservation of affordable housing.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
HomeWise and Homeownership	1,276,647	1,670,897	1,670,897	1,420,897
Multifamily Production and Preservation	1,325,424	1,327,205	1,691,205	1,754,622
Strategic Planning, Resource, and Program Development	409,899	46,774	46,774	46,774
Total	3,011,970	3,044,876	3,408,876	3,222,293

Office of Housing: HomeWise and Homeownership

Purpose Statement

The purpose of the HomeWise and Homeownership Program is to provide resources for Seattle residents, including seniors, to become homeowners and/or to preserve and improve their current homes.

CDBG funds support minor home repairs for low-income elderly or disabled homeowners, home rehabilitation revolving loans to low-income households, technical assistance and administrative costs for nonprofit housing organizations, and the City of Seattle's Office of Housing.

Program Summary

Reduce budget by \$250,000 to reflect an anticipated decrease in related program income.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
HomeWise and Homeownership	1,276,647	1,670,897	1,670,897	1,420,897

Office of Housing: Multifamily Production and Preservation

Purpose Statement

The purpose of the Multifamily Production and Preservation Program is to acquire, develop, rehabilitate, and maintain affordable multifamily rental housing so the supply of housing for Seattle residents increases and affordability remains sustainable.

Program Summary

Increase budget by approximately \$513,000 to develop low-income housing.

Reduce budget by \$450,000 to reflect an anticipated decrease in related program income.

These changes result in a net program increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$63,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Multifamily Production and Preservation	1,325,424	1,327,205	1,691,205	1,754,622

Office of Housing: Strategic Planning, Resource, and Program Development

Purpose Statement

The purpose of the Strategic Planning, Resource, and Program Development Program is to provide policy review/revisions, new and revised housing programs, and vacant land redevelopment services to increase housing opportunities for Seattle residents.

Program Summary

There are no substantive changes from the 2010 Endorsed budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Strategic Planning, Resource, and Program Development	409,899	46,774	46,774	46,774

Educational and Developmental Services Levy

Holly Miller, Office for Education

Contact Information

Department Information Line: (206) 233-5118

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/neighborhoods/education>

Department Description

The Educational and Developmental Services Levy (more commonly known as the Families and Education Levy), approved by voters in 2004, levies \$116 million over seven years for school- and community-based programming that helps ensure Seattle's children and youth are safe, healthy, ready to learn, and successful in school. This programming also helps to strengthen parent, school, and community partnerships that support children and youth. The Department of Neighborhoods' Office for Education administers the Levy.

Implementing departments are the Department of Neighborhoods, Human Services Department, Department of Parks and Recreation, and the Seattle Police Department.

The 2004 Families and Education Levy continues to chart a new direction for Seattle's families and children and focuses resources on improving the academic achievement of Seattle Public School students. Highlights include:

- A pre-school program for 4-year-old children that addresses the achievement gap before it can take root;
- Family involvement programs that strengthen the community around each child by helping parents help their children;
- Before- and after-school programs that are specifically tied and targeted to improving a child's school performance; and
- Programs serving youth at risk of dropping out of schools, and middle and high school health centers run by community health organizations.

Each Levy program is tied to improving academic success. To that end, each program has specific goals to measure progress and effectiveness in reducing the achievement gap. The Office for Education (OFE) publishes annual reports detailing program targets adopted by the Levy Oversight Committee (LOC) and program results.

Proposed Policy and Program Changes

The 2010 Proposed Budget shifts funds from the Out-of-School Time Budget Control Level to the Middle School Support Budget Control Level to be consistent with a change made by the Levy Oversight Committee (LOC) in 2007.

The Crossing Guard program continues to be funded through December 2010.

Education Levy

	Summit	2008	2009	2010	2010
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
Academic Improvement Activities Budget Control Level	IL900	37,310	0	0	0
Administration and Evaluation Budget Control Level	IL700	744,439	730,680	738,641	738,641
Crossing Guards Budget Control Level	IL600	353,225	248,000	400,000	400,000
Early Learning Budget Control Level	IL100	3,672,083	4,085,937	4,147,226	4,147,226
Family Support and Family Involvement Budget Control Level	IL200	3,117,944	2,992,407	3,037,293	3,037,293
Middle School Support Budget Control Level	IL800	1,343,245	1,321,577	1,077,284	1,442,265
Out-of-School Time Budget Control Level	IL400	2,686,135	2,933,485	3,241,603	2,876,622
Student Health Budget Control Level	IL500	3,950,984	3,962,735	4,022,176	4,022,176
Support for High-Risk Middle and High School Age Youth Budget Control Level	IL300	1,121,192	1,288,109	1,307,430	1,307,430
Department Total		17,026,558	17,562,930	17,971,654	17,971,654
		2008	2009	2010	2010
Resources		Actuals	Adopted	Endorsed	Proposed
Other		17,026,558	17,562,930	17,971,654	17,971,654
Department Total		17,026,558	17,562,930	17,971,654	17,971,654

Academic Improvement Activities Budget Control Level

Purpose Statement

The purpose of the Academic Improvement Activities Budget Control Level is to provide resources and technical support for improving academic performance.

Summary

There are no substantive changes from the 2010 Endorsed budget to the 2010 Proposed Budget. This Budget Control Level supports the Summer College program, which will continue in 2010. Funding for this program is provided by prior year savings.

Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Academic Improvement Activities	37,310	0	0	0

Administration and Evaluation Budget Control Level

Purpose Statement

The purpose of the Administration and Evaluation Budget Control Level is to see that Levy funds are used effectively and achieve their intended goals.

Summary

There are no substantive changes from the 2010 Endorsed budget to the 2010 Proposed Budget.

Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Administration and Evaluation	744,439	730,680	738,641	738,641

Crossing Guards Budget Control Level

Purpose Statement

The purpose of the Crossing Guards Budget Control Level is to provide safe transit corridors for students.

Summary

There are no substantive changes from the 2010 Endorsed budget to the 2010 Proposed Budget. The Crossing Guards program will continue to be funded through December 2010.

Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Crossing Guards	353,225	248,000	400,000	400,000

Early Learning Budget Control Level

Purpose Statement

The purpose of the Early Learning Budget Control Level is to increase access for low-income families to higher quality and more extensive educational child care, and to expand the number of current early childhood education programs to allow children to enter Seattle's schools ready to learn.

Summary

There are no substantive changes from the 2010 Endorsed budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Early Learning	3,672,083	4,085,937	4,147,226	4,147,226

Family Support and Family Involvement Budget Control Level

Purpose Statement

The purpose of the Family Support and Family Involvement Budget Control Level is to provide culturally relevant family support services and community resources in schools, and to create authentic partnerships among schools, parents, and communities.

Summary

There are no substantive changes from the 2010 Endorsed budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Family Support and Family Involvement	3,117,944	2,992,407	3,037,293	3,037,293

Middle School Support Budget Control Level

Purpose Statement

The purpose of the Middle School Support Budget Control Level is to provide early intervention services to middle school students to improve their ability to achieve academically and to complete school.

Summary

Transfer in \$365,000 from the Out-of-School Time Program to continue the programmatic changes implemented by Levy Oversight Committee (LOC) during 2007-2009. These changes result in increased investment in five "Innovation Sites" at Aki Kurose, Denny, Madison, Mercer, and Hamilton Middle Schools; and allow for greater focus on the lowest performing schools, which results in setting higher academic achievement targets in these schools.

This results in a net program increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$365,000, reflecting a transfer of funds from the Out-of School Time Program.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Middle School Support	1,343,245	1,321,577	1,077,284	1,442,265

Out-of-School Time Budget Control Level

Purpose Statement

The purpose of the Out-of-School Time Budget Control Level is to provide safe and academically focused after-school programs for middle and elementary school students.

Summary

Transfer out \$365,000 to the Middle School Support Program to continue the programmatic changes implemented by Levy Oversight Committee (LOC) during 2007-2009. These changes result in increased investment in five "Innovation Sites" at Aki Kurose, Denny, Madison, Mercer, and Hamilton Middle Schools; and allow for greater focus on the lowest performing schools, which results in setting higher academic achievement targets in these schools.

This results in a net program reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$365,000, reflecting a transfer of funds to the Middle School Support Program.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Out-of-School Time	2,686,135	2,933,485	3,241,603	2,876,622

Student Health Budget Control Level

Purpose Statement

The purpose of the Student Health Budget Control Level is to maintain the existing infrastructure of school-based health services to reduce health-related barriers to learning and academic achievement.

Summary

There are no substantive changes from the 2010 Endorsed budget to the 2010 Proposed Budget.

Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Student Health	3,950,984	3,962,735	4,022,176	4,022,176

Support for High-Risk Middle and High School Age Youth Budget Control Level

Purpose Statement

The purpose of the Support for High-Risk Middle and High School Age Youth Budget Control Level is to provide intensive services to middle and high school age youth to reduce risk factors that affect their ability to achieve academically and complete school.

Summary

There are no substantive changes from the 2010 Endorsed budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Support for High-Risk Middle and High School Age Youth	1,121,192	1,288,109	1,307,430	1,307,430

Education Levy

2010 Estimated Revenues for the Educational & Developmental Services Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
411100	Real Property Taxes	16,594,647	16,619,000	16,619,000	16,619,000
433010	Federal Indirect Grants	187,135	0	0	0
461110	Investment Earnings	790,455	345,000	483,000	483,000
	Total Revenues	17,572,237	16,964,000	17,102,000	17,102,000
379000	Use of (Contribution to) Fund Balance	368,941	598,931	869,654	869,654
	Total Resources	17,941,178	17,562,931	17,971,654	17,971,654

Education Levy

Educational & Developmental Services Fund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	16,518,294	13,429,944	16,974,918	12,831,014	13,042,583
Accounting and Technical Adjustments	(89,055)	0	0	0	0
Plus: Actual and Estimated Revenue	17,572,237	16,964,000	16,964,000	17,102,000	17,102,000
Less: Actual and Budgeted Expenditures	17,026,558	17,562,930	20,896,335	17,971,654	17,971,654
Ending Fund Balance	16,974,918	12,831,014	13,042,583	11,961,360	12,172,929
Continuing Appropriations	3,073,405				
Total Reserves	3,073,405	0	0	0	0
Ending Unreserved Fund Balance	13,901,513	12,831,014	13,042,583	11,961,360	12,172,929

Human Services Department

Alan Painter, Director

Contact Information

Department Information Line: (206) 386-1001

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/humanservices/>

Department Description

The mission of the Human Services Department (HSD) is to connect people with resources and solutions during times of need so we can all live, learn, work, and take part in strong, healthy communities. HSD contracts with more than 230 community-based human service providers and administers programs to ensure Seattle residents have food and shelter, productive education and job opportunities, adequate health care, opportunities to gain social and economic independence and success, and many more of life's basic necessities. HSD staff are committed to working with the community to provide appropriate, culturally relevant services.

HSD's investments are directed toward ensuring all people have food to eat and a roof overhead; supportive relationships within families, neighborhoods, and communities; a safe haven from all forms of violence and abuse; health care to be as physically and mentally fit as possible; and the education and job skills needed to lead an independent life.

To accomplish these goals, the department is organized into the following divisions encompassing a continuum of care for the neediest populations:

- Aging and Disability Services
- Domestic Violence and Sexual Assault Prevention
- Early Learning and Family Support
- Homeless Intervention and Block Grant Administration
- Leadership and Administration
- Youth Development and Achievement

Proposed Policy and Program Changes

The 2010 Proposed Budget preserves key human services programs, particularly for Seattle's most vulnerable residents.

Though overall reductions are necessary to balance the City's General Fund, the 2010 Proposed Budget adds funding to expand the PeoplePoint initiative, which connects low-income residents to numerous public benefits for which they are eligible. Funds will be used to implement a web-based benefit portal, which will allow city residents to apply for multiple benefits with one phone call. This work will be done in partnership with the State of Washington, ensuring that customers have coordinated access to city, state, and federal benefits.

Due to the federal American Recovery and Reinvestment Act, the 2010 Proposed Budget adds funding in the areas of homelessness prevention and domestic violence prevention. The City received funds through the Homelessness Prevention and Rapid Re-Housing Program, a three-year effort that will provide housing stability to families and individuals who are homeless or at risk of becoming homeless. As of the time of this printing, the City is awaiting the decision on one additional federal stimulus grant that would provide advocacy services for prostituted youth.

The Seattle Youth Violence Prevention Initiative remains fully funded in the 2010 Proposed Budget. All funds related to the initiative City-wide are centralized in the 2010 Proposed Budget for the Department of

Human Services

Neighborhoods to facilitate coordinated management. These funds will continue to provide a strategic set of services to high-risk youth, including case management, family support, employment, and anger management.

To assist in balancing the overall General Fund budget, the 2010 Proposed Budget reduces funding in a number of areas. The Department engaged in a span of control analysis and identified administrative savings, which results in several position abrogations. The Proposed Budget eliminates inflationary increases for community-based organizations in 2010, and reduces funding for three healthy aging programs as a result of identifying potential non-City funding for these programs. Funding for the following programs is reduced or eliminated: policy advocacy, client advocacy, training to providers, technical assistance to non-profit organizations, a volunteer companion program for seniors, and Reinvesting in Youth. Additional savings are realized by creating efficiencies in the community-based support systems for food banks and meal programs.

Finally, funding for the public toilet program is removed to reflect last year's City Council decision to remove automated public toilets. Funding is continued to maintain five currently operating portable toilets in the city.

Human Services

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Aging and Disability Services					
Area Agency on Aging Budget Control Level					
Healthy Aging		6,864,059	6,789,695	6,795,817	8,057,991
Home-Based Care		32,723,458	44,517,020	56,190,159	56,967,447
Planning and Coordination		2,249,426	2,685,079	2,764,341	2,637,373
Area Agency on Aging Budget Control Level	H60AD	41,836,943	53,991,794	65,750,317	67,662,811
Self-Sufficiency Budget Control Level	H60SS	2,183,235	2,078,832	2,113,666	2,107,085
Total Aging and Disability Services		44,020,178	56,070,626	67,863,983	69,769,896
Domestic Violence and Sexual Assault Prevention					
Domestic and Sexual Violence Prevention Budget Control Level	H40DV	3,761,220	4,271,516	4,348,997	4,993,300
Total Domestic Violence and Sexual Assault Prevention		3,761,220	4,271,516	4,348,997	4,993,300
Early Learning and Family Support					
Early Learning and Family Support Budget Control Level	H80EL	13,851,608	15,336,068	15,066,843	14,761,266
Total Early Learning and Family Support		13,851,608	15,336,068	15,066,843	14,761,266
Homeless Intervention and Block Grant Administration					
Community Facilities Budget Control Level	H30CF	1,096,389	729,843	752,263	738,521
Emergency and Transitional Services Budget Control Level	H30ET	21,923,029	27,461,399	27,625,329	28,031,875
Total Homeless Intervention and Block Grant Administration		23,019,418	28,191,241	28,377,592	28,770,396
Leadership and Administration					
Leadership and Administration Budget Control Level					
Financial Management		2,018,446	2,046,426	2,143,593	2,165,268
Human Resources		660,103	854,274	808,883	708,299
Information Technology		1,618,102	1,662,489	1,911,578	1,682,656
Leadership		3,515,352	3,161,359	3,248,958	3,423,853
Leadership and Administration Budget Control Level	H50LA	7,812,004	7,724,548	8,113,011	7,980,076
Total Leadership and Administration		7,812,004	7,724,548	8,113,011	7,980,076
Public Health Services					

Human Services

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Public Health Services Budget Control Level					
Alcohol and Other Drugs		1,371,797	1,425,615	1,455,073	1,423,788
Asthma		47,179	129,867	133,447	130,578
Chemical and Physical Hazards		78,380	0	0	0
Family Support Services		526,650	541,939	553,243	541,348
Health Care Access		304,430	312,328	319,910	261,521
Health Care for the Homeless		1,413,575	1,459,575	1,490,432	1,458,388
HIV/AIDS		918,109	945,318	965,312	944,558
Oral Health		122,067	125,610	128,231	125,473
Primary Care: Medical and Dental		6,121,306	6,265,858	6,393,601	6,261,537
Public Health Services Budget Control Level	H70PH	10,903,493	11,206,109	11,439,248	11,147,191
Total Public Health Services		10,903,493	11,206,109	11,439,248	11,147,191
Youth Development and Achievement					
Youth Development and Achievement Budget Control Level	H20YD	10,577,039	11,150,611	9,279,757	9,356,331
Total Youth Development and Achievement		10,577,039	11,150,611	9,279,757	9,356,331
Department Total		113,944,959	133,950,719	144,489,432	146,778,456
Department Full-time Equivalents Total*		323.85	337.85	344.85	324.35
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
		2008	2009	2010	2010
Resources		Actuals	Adopted	Endorsed	Proposed
General Subfund		52,414,681	54,723,371	54,436,029	51,207,867
Other		61,530,278	79,227,348	90,053,403	95,570,589
Department Total		113,944,959	133,950,719	144,489,432	146,778,456

Aging and Disability Services

Area Agency on Aging Budget Control Level

Purpose Statement

The purpose of the Area Agency on Aging Budget Control Level is to provide a network of community support that improves choice, promotes independence, and enhances quality of life for older people and adults with disabilities.

Program Expenditures	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Healthy Aging	6,864,059	6,789,695	6,795,817	8,057,991
Home-Based Care	32,723,458	44,517,020	56,190,159	56,967,447
Planning and Coordination	2,249,426	2,685,079	2,764,341	2,637,373
Total	41,836,943	53,991,794	65,750,317	67,662,811
Full-time Equivalents Total *	141.25	155.25	164.25	152.25

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Area Agency on Aging: Healthy Aging

Purpose Statement

The purpose of the Healthy Aging Program is to provide a variety of community services that help senior adults in King County improve and maintain their health, independence, and quality of life.

Program Summary

Increase budget by approximately \$280,000 to reflect the receipt of the federal stimulus Senior Nutrition grant.

Decrease budget by approximately \$72,000 for three programs that support fitness and nutrition to assist in balancing the overall General Fund budget. Other likely funding has been identified for these programs.

Decrease budget by approximately \$26,000 to reflect the elimination of contract inflation for recipient agencies.

Increase budget by \$1.08 million for technical adjustments due to increases in federal case management funds and other grants.

These changes result in a net program increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.26 million.

Expenditures	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Healthy Aging	6,864,059	6,789,695	6,795,817	8,057,991

Area Agency on Aging: Home-Based Care

Purpose Statement

The purpose of the Home-Based Care Program is to provide an array of home-based services to elders and adults with disabilities in King County so they can remain in their homes longer than they would without these services.

Program Summary

Decrease budget by approximately \$21,000 for a volunteer companion program for seniors to assist in balancing the overall General Fund budget.

Decrease budget by approximately \$9,000 to reflect the elimination of contract inflation for recipient agencies.

Increase budget by \$825,000 for technical adjustments due to increases in federal case management funds and other grants.

Abrogate 11.0 FTE grant-funded positions, including 5.0 FTE Counselor positions, 2.0 FTE Human Services Program Supervisor, Senior positions, 2.0 FTE Human Services Program Supervisor positions, and 2.0 Registered Nurse Consultant positions.

Decrease budget by \$29,000 for efficiencies related to the Department's use of fleets.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes increase the budget by \$10,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$777,000.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Home-Based Care	32,723,458	44,517,020	56,190,159	56,967,447
Full-time Equivalents Total*	116.75	128.75	137.75	126.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Area Agency on Aging: Planning and Coordination

Purpose Statement

The purpose of the Planning and Coordination Program is to provide leadership, advocacy, fund and system development, planning and coordination, and contract services to the King County aging network so systems and services for elderly and disabled individuals are as available, accountable, and as effective as possible.

Program Summary

Decrease budget by approximately \$121,000 in technical adjustments due to changes in grant revenue, and abrogate a 1.0 FTE Human Services Supervisor position.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$6,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$127,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Planning and Coordination	2,249,426	2,685,079	2,764,341	2,637,373
Full-time Equivalents Total*	24.50	26.50	26.50	25.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Self-Sufficiency Budget Control Level

Purpose Statement

The purpose of the Self-Sufficiency Budget Control Level is to provide utility and other discount programs and employment opportunities for seniors and adults with disabilities to improve their ability to remain economically independent.

Summary

Increase budget by approximately \$39,000 to reflect the receipt of the federal stimulus Senior Community Services Employment grant.

Decrease budget by approximately \$40,000 and reduce 1.0 FTE Volunteer Programs Coordinator to 0.5 FTE.

Abrogate 1.0 FTE unfunded Program Intake Representative position.

Increase budget by \$10,000 for technical adjustments, including changes in revenue and intradepartmental transfers.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$15,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$7,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Self-Sufficiency	2,183,235	2,078,832	2,113,666	2,107,085
Full-time Equivalents Total*	24.00	24.00	24.00	22.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Domestic Violence and Sexual Assault Prevention

Domestic and Sexual Violence Prevention Budget Control Level

Purpose Statement

The purpose of the Domestic and Sexual Violence Prevention Budget Control Level is to provide leadership and coordination of City and community strategies, education, and training to improve response to, and prevention of, violence against women and children.

Summary

Increase budget by approximately \$603,000 to reflect the projected receipt of the federal Grants to Encourage Arrest Policies (GEAP) grant.

Increase budget by approximately \$55,000 to reflect the projected receipt of the federal stimulus Byrne grant to assist prostituted youth.

Decrease budget by approximately \$74,000 to reflect the elimination of contract inflation for recipient agencies.

Increase budget by \$84,000 for technical adjustments, including changes in revenue and intradepartmental transfers.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$24,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$644,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Domestic and Sexual Violence Prevention Program	3,761,220	4,271,516	4,348,997	4,993,300
Full-time Equivalents Total*	5.00	5.00	5.00	5.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Early Learning and Family Support

Early Learning and Family Support Budget Control Level

Purpose Statement

The purpose of the Early Learning and Family Support Budget Control Level is to provide children and families access to affordable, culturally relevant, high-quality care and education, out-of-school time activities, citizenship assistance, advocacy, leadership development, and other family support resources so that parents can maintain or achieve economic self-sufficiency and children will gain the necessary skills and assets to be healthy, successful in school, and contributing members of the community. This replaces the Childhood Development and Early Development Budget Control Level.

Summary

Decrease budget by approximately \$78,000 and abrogate 1.0 Program Intake Representative position and 1.0 FTE Human Services Program Supervisor position.

Abrogate 1.0 FTE unfunded Senior Grants & Contracts Specialist position.

Reclassify 1.0 FTE Manager 1 to a 1.0 FTE Strategic Advisor 1 to reflect efficiencies identified through a span of control analysis.

Decrease budget by approximately \$150,000 to reflect the elimination of contract inflation for recipient agencies.

Increase budget by \$7,000 for technical adjustments, including changes in revenue and intradepartmental transfers.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$85,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$306,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Early Learning and Family Support	13,851,608	15,336,068	15,066,843	14,761,266
Full-time Equivalents Total*	37.00	37.50	37.50	34.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Homeless Intervention and Block Grant Administration

Community Facilities Budget Control Level

Purpose Statement

The purpose of the Community Facilities Budget Control Level is to provide technical assistance and capital funding to community-based human service organizations to help the organizations plan and develop facility projects to improve the quality, capacity, and efficiency of service delivery. (Note: This function is primarily funded by Community Development Block Grant (CDBG) revenues, which are appropriated in the CDBG budget, not in the HSD budget.)

Summary

Decrease budget by \$8,000 for technical adjustments, including changes in revenue and intradepartmental transfers.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$6,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$14,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Community Facilities	1,096,389	729,843	752,263	738,521
Full-time Equivalents Total*	9.00	8.50	8.50	8.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Emergency and Transitional Services Budget Control Level

Purpose Statement

The purpose of the Emergency and Transitional Services Budget Control Level is to provide emergency and transitional services and permanent housing to homeless and low-income people in Seattle, so they have a safe place to rest, nutritious food, and a path to stable, permanent housing.

Summary

Increase budget by approximately \$2.31 million and add 1.0 FTE Planning & Development Specialist I position to reflect the receipt of the federal stimulus Homelessness Prevention and Rapid Re-Housing grant. The full grant award is approximately \$5 million; this amount represents the portion that is anticipated to be spent in 2010.

Decrease the budget by \$915,000 and abrogate 0.5 FTE Senior Planning & Development Specialist position to correspond with the elimination of the automated public toilet program.

Decrease budget by approximately \$469,000 to reflect the elimination of contract inflation for recipient agencies.

Decrease budget by approximately \$176,000 in funding for policy advocacy, client advocacy, and training to providers to assist in balancing the overall General Fund budget.

Decrease budget by approximately \$171,000 for shelter and transitional housing services that will be paid for with Community Development Block Grant (CDBG) funds.

Decrease budget by \$40,000 to reflect efficiencies realized by community-based support systems for food banks and meal programs.

Add 1.0 FTE grant-funded Administrative Specialist II position.

Decrease budget by \$88,000 for technical adjustments, including changes in revenue and intradepartmental transfers.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$44,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$407,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Emergency and Transitional Services	21,923,029	27,461,399	27,625,329	28,031,875
Full-time Equivalents Total*	14.75	15.25	15.25	16.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Leadership and Administration

Leadership and Administration Budget Control Level

Purpose Statement

The purpose of the Leadership and Administration Budget Control Level is to provide leadership and support to the Human Services Department, the City of Seattle, and the community, with the goal of seeing that human services are responsive to community needs, are delivered through effective and accountable systems, economic disparity is decreased, and racism and other oppressions are dismantled.

Program Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Financial Management	2,018,446	2,046,426	2,143,593	2,165,268
Human Resources	660,103	854,274	808,883	708,299
Information Technology	1,618,102	1,662,489	1,911,578	1,682,656
Leadership	3,515,352	3,161,359	3,248,958	3,423,853
Total	7,812,004	7,724,548	8,113,011	7,980,076
Full-time Equivalents Total *	64.85	63.35	63.35	58.35

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Leadership and Administration: Financial Management

Purpose Statement

The purpose of the Financial Management Program is to provide budget, accounting, and reporting services, systems, and solutions to Department employees so they can effectively conduct business.

Program Summary

Increase budget by \$21,000 for technical adjustments, including changes in revenue and intradepartmental transfers.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes increase the budget by \$1,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$22,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Financial Management	2,018,446	2,046,426	2,143,593	2,165,268
Full-time Equivalents Total*	17.75	18.25	18.25	18.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Leadership and Administration: Human Resources

Purpose Statement

The purpose of the Human Resources Program is to provide personnel systems and solutions to Department employees so they can effectively conduct business.

Program Summary

Decrease budget by \$82,000 for technical adjustments, including changes in revenue and intradepartmental transfers.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$19,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$101,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Human Resources	660,103	854,274	808,883	708,299
Full-time Equivalents Total*	6.00	6.00	6.00	6.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Leadership and Administration: Information Technology

Purpose Statement

The purpose of the Information Technology Program is to provide technical systems and solutions to department management and employees so they can effectively conduct departmental business.

Program Summary

Abrogate 3.0 FTE unfunded positions, including 2.0 FTE Management Systems Analyst, Senior positions and 1.0 FTE Information Technology Professional position.

Decrease budget by \$177,000 for technical adjustments, including changes in revenue and intradepartmental transfers.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$52,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$229,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Information Technology	1,618,102	1,662,489	1,911,578	1,682,656
Full-time Equivalents Total*	16.60	15.60	15.60	12.60

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Leadership and Administration: Leadership

Purpose Statement

The purpose of the Leadership Program is to provide vision, direction, planning, and coordination to the Department, other City departments, and the community, and to develop, strengthen, and expand relationships with our community partners so human services are responsive to community needs and are delivered through efficient and effective systems.

Program Summary

Increase budget by \$339,000 to acquire and implement web-based technology as part of the PeoplePoint initiative that will improve access by low-income residents to public benefits for which they are eligible.

Decrease budget by approximately \$167,000 in funding for policy advocacy and technical assistance to non-profit organizations to assist in balancing the overall General Fund budget.

Decrease budget by approximately \$130,000 and abrogate 1.0 FTE Executive 2 position.

Decrease budget by approximately \$73,000, reduce 1.0 FTE Administrative Specialist I to 0.5 FTE, and reduce 1.0 FTE Information Technology Specialist to 0.5 FTE.

Reclassify 1.0 FTE Manager 1 to a 1.0 FTE Strategic Advisor 1 to reflect efficiencies identified through a span of control analysis.

Increase budget by \$284,000 for technical adjustments, including changes in revenue and intradepartmental transfers.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$78,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$175,000.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Leadership	3,515,352	3,161,359	3,248,958	3,423,853
Full-time Equivalents Total*	24.50	23.50	23.50	21.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Public Health Services

Public Health Services Budget Control Level

Purpose Statement

Beginning in 2005, all funding previously directed to Public Health - Seattle and King County was moved to the Human Services Department (HSD). To reduce administrative costs and see that its public health investments are consistent with City policy direction, the City enters into outcome-based contracts with community-based agencies, Public Health, and the King County Department of Community and Human Services for services. HSD advises the City on public health policy, manages health-related contracts, and serves as a regional liaison to Public Health - Seattle and King County.

Public health services currently supported by City funds are:

- Primary care medical, dental, and specialty services, and access to health insurance for at-risk and vulnerable populations;
- Health care for teens in Seattle's public schools;
- Health care for homeless individuals and families;
- HIV/AIDS prevention and care programs;
- Programs to provide access to chemical and dependency services;
- Programs to reduce the disparities in health among the Seattle population; and
- Public health nursing care home visits to give mothers and babies a healthy start in life.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Alcohol and Other Drugs	1,371,797	1,425,615	1,455,073	1,423,788
Asthma	47,179	129,867	133,447	130,578
Chemical and Physical Hazards	78,380	0	0	0
Family Support Services	526,650	541,939	553,243	541,348
Health Care Access	304,430	312,328	319,910	261,521
Health Care for the Homeless	1,413,575	1,459,575	1,490,432	1,458,388
HIV/AIDS	918,109	945,318	965,312	944,558
Oral Health	122,067	125,610	128,231	125,473
Primary Care: Medical and Dental	6,121,306	6,265,858	6,393,601	6,261,537
Total	10,903,493	11,206,109	11,439,248	11,147,191

Public Health Services: Alcohol and Other Drugs

Purpose Statement

The purpose of the Alcohol and Other Drugs Program is to provide funding, program development assistance, and educational resources and training to Seattle residents to promote primary alcohol/drug use prevention and outreach to help people enter treatment. Three programs operated by the King County Department of Community and Human Services - Chemical Dependency Interventions for High Utilizers, Emergency Services Patrol, and Youth Engagement Program - are supported by this funding. Also, methadone vouchers are provided through Public Health - Seattle and King County to opiate-dependent city residents.

Program Summary

Decrease budget by approximately \$31,000 to reflect the elimination of contract inflation for recipient agencies.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Alcohol and Other Drugs	1,371,797	1,425,615	1,455,073	1,423,788

Public Health Services: Asthma

Purpose Statement

The purpose of the Asthma Program is to control asthma by providing in-home indoor air testing and education, case management services, and community-based assessment and intervention to promote well-being and reduce the health risks of asthma.

Program Summary

Decrease budget by approximately \$3,000 to reflect the elimination of contract inflation for recipient agencies.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Asthma	47,179	129,867	133,447	130,578

Public Health Services: Chemical and Physical Hazards

Purpose Statement

The purpose of the Chemical and Physical Hazards Program is to reduce home exposure and asthma triggers through home assessments, risk-reduction education and home health improvement plans. Services are provided by the American Lung Association.

Program Summary

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Chemical and Physical Hazards	78,380	0	0	0

Public Health Services: Family Support Services

Purpose Statement

The purpose of the Family Support Services Program is to provide assessment, education, skills-building, and support to pregnant women and families with children, so babies are born with the best opportunity to grow and thrive, the effects of health problems are minimized, and children receive the care and nurturing they need to become functional adults.

Program Summary

Decrease budget by approximately \$12,000 to reflect the elimination of contract inflation for recipient agencies.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Family Support Services	526,650	541,939	553,243	541,348

Public Health Services: Health Care Access

Purpose Statement

The purpose of the Health Care Access Program is to provide outreach, medical application assistance, linkage to community services and resources, coordination of care, and targeted interventions to uninsured, underserved, high-risk pregnant and parenting women and other high-risk individuals and families to minimize health disparities.

Program Summary

Decrease budget by approximately \$7,000 to reflect the elimination of contract inflation for recipient agencies.

Decrease budget by \$52,000 for technical adjustments, which represents shifting a contract from this program to the HIV/AIDS program.

These changes result in a net program decrease from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$58,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Health Care Access	304,430	312,328	319,910	261,521

Public Health Services: Health Care for the Homeless

Purpose Statement

The purpose of the Health Care for the Homeless Program is to improve access to quality health care through screening, prevention, Medicaid enrollment, case management for people with chronic substance-abuse problems or with complex health and social problems, training, technical assistance, and support to shelters and homeless service sites.

Program Summary

Decrease budget by approximately \$32,000 to reflect the elimination of contract inflation for recipient agencies.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Health Care for the Homeless	1,413,575	1,459,575	1,490,432	1,458,388

Public Health Services: HIV/AIDS

Purpose Statement

The purpose of the HIV/AIDS Program is to work with community partners to assess, prevent, and manage HIV infection in Seattle to stop the spread of HIV and improve the health of people living with HIV. This program area includes support for HIV/AIDS case management services and needle exchange.

Program Summary

Decrease budget by approximately \$52,000 in funding for client advocacy and training to providers to assist in balancing the overall General Fund budget.

Decrease budget by approximately \$21,000 to reflect the elimination of contract inflation for recipient agencies.

Increase budget by \$52,000 for technical adjustments, which represents shifting a contract from the Health Care Access program to this program.

These changes result in a net program decrease from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$21,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
HIV/AIDS	918,109	945,318	965,312	944,558

Public Health Services: Oral Health

Purpose Statement

The purpose of the Oral Health Program is to provide prevention and clinical dental services to high-risk children to prevent dental disease and improve oral health.

Program Summary

Decrease budget by approximately \$3,000 to reflect the elimination of contract inflation for recipient agencies.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Oral Health	122,067	125,610	128,231	125,473

Public Health Services: Primary Care: Medical and Dental

Purpose Statement

The purpose of the Primary Care: Medical and Dental Program is to provide access to high-quality medical, dental, and access services delivered by community-based health care safety net partners to improve the health status of low-income, uninsured residents of Seattle.

Program Summary

Decrease budget by approximately \$132,000 to reflect the elimination of contract inflation for recipient agencies.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Primary Care: Medical and Dental	6,121,306	6,265,858	6,393,601	6,261,537

Youth Development and Achievement

Youth Development and Achievement Budget Control Level

Purpose Statement

The purpose of the Youth Development and Achievement Budget Control Level is to provide services to youth to support their developmental needs, and facilitate their ability to gain the skills and assets necessary to grow into healthy, successful adults and contributing members of the community.

Summary

Decrease budget by approximately \$79,000 for the Reinvesting in Youth program and approximately \$31,000 in funding for policy advocacy to assist in balancing the overall General Fund budget.

Decrease budget by approximately \$40,000 and reduce 1.0 FTE Grants & Contracts Specialist, Senior to 0.5 FTE.

Decrease budget by approximately \$57,000 to reflect the elimination of contract inflation for recipient agencies.

Increase budget by \$360,000 for technical adjustments, including changes in revenue and intradepartmental transfers.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$76,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$77,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Youth Development and Achievement	10,577,039	11,150,611	9,279,757	9,356,331
Full-time Equivalents Total*	28.00	29.00	27.00	26.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Human Services

2010 Estimated Revenues for the Human Services Operating Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
431110	Dept of Housing & Urban Development (HUD) / Homelessness Prevention and Rapid Re-Housing Program	0	0	0	2,309,738
431110	Dept of Justice (DOJ) / Office of Justice / Byrne Prostituted Youth Advocate	0	0	0	97,820
	Total ARRA Federal Grant Direct	0	0	0	2,407,558
433110	Administration on Aging (AOA) / Aging Congregate Nutrition Service	0	0	0	173,082
433110	Adminstration on Aging (AOA) / Aging Home Delivered Nutrition Services	0	0	0	106,750
433110	Dept of Labor (DOL) Title V Recovery Act Fund	0	0	0	38,552
	Total ARRA Federal Grant Indirect	0	0	0	318,384
439090	Seattle Housing Authority (SHA) / Hope for Elderly	1,550	0	0	0
439090	United Way - Domestic Violence planning	19,034	0	0	0
439090	United Way - Seattle Youth Employment Program (SYEP) / Youth Training and Education	11,396	38,550	0	85,000
469930	Child Care Bonus	319,950	350,000	400,000	500,000
	Total Contrib/Priv Sources	351,930	388,550	400,000	585,000
431010	Dept of Education (DOE) Early Reading First	918,891	1,315,922	920,017	1,309,074
431010	Dept of Housing & Urban Development (HUD) – Housing Opportunities for People with AIDS (HOPWA) Grant / AIDS Housing	1,590,605	1,663,000	1,663,000	1,706,000
431010	Dept of Justice (DOJ) / Domestic Violence (DV) Transitional Housing	65,643	85,000	85,000	80,365
431010	Dept of Justice (DOJ) Disability Svcs / Domestic Violence (DV) Education, Training and Enhanced Svcs	200,053	258,421	240,348	227,242
431010	Dept of Justice (DOJ) Disability Svcs / Domestic Violence (DV) response improvement	8,237	0	0	603,447
431010	Dept of Justice (DOJ) Justice Assistance Grant / Youth Education	381,323	415,088	415,088	415,088
431010	Dept of Justice (DOJ) Weed & Seed / Youth Education	0	90,000	0	0

Human Services

2010 Estimated Revenues for the Human Services Operating Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
431010	Emergency Shelter Grants Program (ESGP) / Emergency Shelter	477,226	582,835	582,835	583,706
431010	McKinney Grant / Transitional Housing	7,966,612	10,828,749	10,828,749	10,828,749
	Total Federal Grants - Direct	11,608,590	15,239,015	14,735,037	15,753,671
433010	Dept of Health & Human Services (HHS) / Demential Partners Project	148,801	135,804	0	75,815
433010	Dept of Health & Human Services (HHS) / Emergency Preparedness for Homecare	21,992	0	0	0
433010	Dept of Health & Human Services (HHS) / Nursing Home Diversion	0	0	0	218,546
433010	Dept of Housing & Urban Development (HUD) / Home Investment Partnership Program	9,500	0	0	0
433010	Dept of Housing & Urban Development (HUD) / Seattle Housing Authority (SHA) Client Case Management	356,108	350,000	350,000	373,000
433010	Dept of Justice (DOJ) Justice Assistance Grant / Domestic Violence Criminal Justice Training	1,949	18,000	0	0
433010	Office of Refugee & Immigrant Administration (ORIA) / Elderly Refugees Health Promotion	5,040	0	0	0
433010	Office of Superintendent of Public Instruction (OSPI) / Child Care Nutrition Quality Incentive	39,856	32,640	33,292	33,292
433010	Office of Superintendent of Public Instruction (OSPI) / Child Nutrition Program	1,089,907	1,093,744	1,099,919	1,099,937
433010	Older Americans Act (OAA) / Elder Abuse Prevention	21,680	21,680	21,680	21,977
433010	Title III-B / Older Americans Act (OAA) Supportive Services	2,203,045	2,312,042	2,312,548	2,314,212
433010	Title III-C-1 / Older Americans Act (OAA) Congregate Meal Program	1,540,918	1,545,495	1,545,689	1,687,962
433010	Title III-C-2 / Older Americans Act (OAA) Home-Delivered Meals	740,637	715,070	715,111	842,482
433010	Title III-D / Older Americans Act (OAA) Health promotion	111,787	110,670	110,670	110,669
433010	Title III-E / Older Americans Act (OAA) National Family Caregiver	761,238	761,110	761,190	766,978
433010	Title V / Older Americans Act (OAA) Senior Employment	357,460	310,099	310,099	310,099
433010	Title XIX / DD Home Care Workers' Health Care Insurance BHP-DDD	80,499	800,000	880,000	0
433010	Title XIX / Home Care Workers' Health Care Insurance- BHP	13,757,436	23,867,684	34,671,189	35,551,189
433010	Title XIX / Local Care Management	1,236,232	1,231,609	1,274,243	1,500,000

Human Services

2010 Estimated Revenues for the Human Services Operating Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
433010	Title XIX / Medicaid Administrative Claiming	741,974	923,235	923,235	923,235
433010	Title XIX / Medicaid Case Mgmt	6,425,471	12,298,114	12,764,469	13,653,619
433010	Title XIX / Medicaid Home Care Worker Orientation for IP	91,630	147,049	164,695	164,695
433010	Title XIX / Medicaid Home Care Worker Training	0	65,299	81,623	81,623
433010	Title XIX / Medicaid Home Care Worker Training Wages	1,251,933	1,784,199	2,140,726	2,138,796
433010	Title XIX / Medicaid Intensive Chronic Case Management	0	0	0	200,000
433010	Title XIX / Medicaid Nurse Delegation	1,817	8,465	11,427	11,427
433010	Title XIX / Medicaid Training Access & Accommodation	95,354	0	0	0
433010	Title XIX Day Health Admin / Senior Day Facility	36,528	94,000	76,984	33,000
433010	University of Washington / Epilepsy Study	1,325	0	0	0
433010	University of Washington / Program to Encourage Active Rewarding Lives for Seniors (PEARLS) Dissemination	73,720	84,649	84,649	0
433010	US Dept of Agriculture (USDA) - Administration on Aging (AoA) / Nutritional Services Incentive Program (NSIP)	477,698	505,000	505,000	505,000
433010	US Dept of Agriculture (USDA) / Senior Farmers Market Nutrition	20,393	165,000	165,000	165,000
433010	US Dept of Agriculture (USDA) Summer Sack / Summer Lunches for Children SSI OSP	527,918	470,456	484,570	525,746
433010	US Dept of Agriculture (USDA) Summer Sack Lunch Supplement / Remainder	13,546	13,500	13,500	10,159
433010	US Veterans Administration / Veteran Directed Home & Community Based Care	0	0	0	200,000
433010	Workforce Investment Act (WIA) / Youth Employment Training	445,982	537,145	537,145	766,667
433010	Youth Development & Achievement (YDA) Health Work Force Initiative / Youth Employment Training Federal	58,110	0	0	0
439090	University of Washington (UW) / Depression Intervention (PEARLS)	6,183	5,000	0	0
	Total Federal Grants - Indirect	32,753,667	50,406,758	62,038,653	64,285,125
587001	General Subfund Support	52,806,354	54,723,371	54,436,029	51,207,866
	Total General Fund	52,806,354	54,723,371	54,436,029	51,207,866

Human Services

2010 Estimated Revenues for the Human Services Operating Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
569990	Federal HOME / Rent Stabilization	138,380	205,947	205,947	0
	Total Interfund Other Misc Revenue	138,380	205,947	205,947	0
437010	Families and Education Levy / Performance Funds	0	869,876	869,876	481,812
437010	Juvenile Accountability Incentive Block Grant (JAIBG) / Youth Education	23,907	29,356	29,356	29,356
437010	King County Human Services Levy / Program to Encourage Active Rewarding Lives for Seniors (PEARLS)	110,000	110,000	110,000	112,000
437010	King County Medicaid Match / Medicaid Outreach	90,090	94,012	97,044	97,098
437010	King County Safe Harbors / Homeless Data Collection	574,229	1,086,875	836,875	694,112
437010	King County Veterans Levy / Program to Encourage Active Rewarding Lives for Seniors (PEARLS)	110,000	110,000	110,000	112,000
437010	Seattle Housing Authority (SHA) / New Citizen Initiative	31,250	25,000	25,000	25,000
	Total Interlocal Grants	939,476	2,325,119	2,078,151	1,551,378
461110	Interest - State Cash Advance	158,562	155,000	155,000	155,000
	Total Investment Earnings	158,562	155,000	155,000	155,000
459900	Sex Industry Victims Fund / Care and Treatment for Sex Industry Workers	0	70,000	70,000	70,000
	Total Miscellaneous Fines & Penalties	0	70,000	70,000	70,000
541490	Office of Housing (OH) - Housing Levy	429,369	429,369	429,369	429,369
	Total Property Tax Levy (Housing)	429,369	429,369	429,369	429,369
434010	Dept of Community, Trade & Economic Dev (CTED)/Homeless Data Collection	0	0	0	143,932
434010	Dept of Community, Trade & Economic Dev (CTED)/Prostitution Prevention Program	1,000	0	0	0
434010	Dept of Health / Health Promotion Grant	2,098	0	0	0
434010	Dept of Social & Health Services (DSHS) / Care Workers Insurance	0	58,714	70,456	70,456
434010	Dept of Social & Health Services (DSHS) / Early Childhood Education Assistance Program (ECEAP)	2,198,215	2,234,310	2,234,310	2,234,310
434010	Dept of Social & Health Services (DSHS) / Family Caregivers	1,255,093	1,750,257	1,750,602	1,739,666

Human Services

2010 Estimated Revenues for the Human Services Operating Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
434010	Dept of Social & Health Services (DSHS) / Kinship Care Navigator	85,833	83,333	83,333	84,785
434010	Dept of Social & Health Services (DSHS) / Kinship Care Support	210,668	228,810	228,810	233,200
434010	Dept of Social & Health Services (DSHS) / Prescription Drugs Information & Assistance	17,597	17,560	17,560	17,560
434010	Dept of Social & Health Services (DSHS) / Respite Home Care Workers' Health Care Insurance & Training	61,068	92,115	124,354	124,354
434010	Dept of Social & Health Services (DSHS) Office of Refugee & Immigrant Administration (ORIA) - New Citizenship Initiative (NCI) / Naturalization	709,895	985,940	985,940	985,940
434010	Kinship Child Program	45,026	40,000	40,000	40,000
434010	Senior Citizens Service Act / Senior Services	2,332,636	2,462,950	2,512,342	2,373,689
434010	Title XIX Case Mgmt (State Funded Portion)	6,244,531	0	0	0
434010	Youth Development & Achievement (YDA) Weed & Seed	172,081	0	0	0
	Total State Grants	13,335,741	7,953,989	8,047,707	8,047,892
541490	Seattle City Light (SCL) Credit Liaison (Project Share)	333,144	352,090	361,127	366,684
541490	Seattle Public Utilities (SPU) Water Energy Assistance Program	43,724	46,183	47,372	48,134
541490	Utility Rate Assistance	817,309	863,501	885,705	899,681
541490	Water Conservation Pilot Project	39,702	50,000	50,000	44,000
	Total Utility Funds	1,233,879	1,311,774	1,344,204	1,358,499
	Total Revenues	113,755,948	133,208,892	143,940,097	146,169,742
379100	Accumulated Sex Industry Victims Fund	19,304	0	0	0
379100	Use of (Contribution to) Fund Balance	168,631	741,827	549,335	608,714
	Total Fund Balance	187,935	741,827	549,335	608,714
	Total Resources	113,943,883	133,950,719	144,489,432	146,778,456

Human Services

Human Services Operating Fund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	7,229,198	2,718,198	7,062,223	1,976,371	3,217,156
Accounting and Technical Adjustments	22,036	0	0	0	0
Plus: Actual and Estimated Revenue	113,755,948	133,208,892	135,719,923	143,940,097	146,169,742
Less: Actual and Budgeted Expenditures	113,944,959	133,950,719	139,564,990	144,489,432	146,778,456
Ending Fund Balance	7,062,223	1,976,371	3,217,156	1,427,036	2,608,442
Less: Continuing Appropriations (Non-Grant Funded)	180,000	0	0	0	0
Less: Mandatory Reserve for Child Care Bonus Funds	2,728,853	1,092,009	1,689,245	1,092,009	1,689,245
Less: Other Mandatory Restrictions	1,074,252	0	571,171	0	571,171
Less: Reserve for Cash Flow Balance	300,000	300,000	300,000	300,000	300,000
Total Reserves	4,283,105	1,392,009	2,560,416	1,392,009	2,560,416
Ending Unreserved Fund Balance	2,779,118	584,362	656,740	35,027	48,026

Office of Economic Development

Steve Johnson, Interim Director

Contact Information

Department Information Line: (206) 684-8090

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/EconomicDevelopment/>

Department Description

The mission of the Office of Economic Development (OED) is to help create a vibrant economy by promoting access to economic opportunities for all of Seattle's diverse communities. OED supports economic development that is financially, environmentally, and socially sustainable. The core services OED provides capitalize on Seattle's established economic activity, particularly in the areas of manufacturing and maritime industries, film and music, healthcare, and clean technology. To accomplish this mission, the Office is re-organized into programs designed to:

- Support Seattle businesses as they navigate government services;
 - Provide technical assistance to businesses through OED staff and community partner organizations;
 - Retain and expand businesses by identifying financial assistance including access to both equity and debt financing;
 - Convene a broad range of the business community to help inform and set the City's economic agenda;
 - Build the management capacity of businesses to be better positioned for growth and expand product markets;
- and
- Invest in the development of a skilled workforce to meet the needs of industry and employers in a changing economy.

Proposed Policy and Program Changes

In 2009, OED engaged in an intensive strategic planning review of the services provided by the Office in relation to other City departments and local economic development entities. As a result of this process, the Office is restructured in the 2010 Proposed Budget to focus on three program areas: Business Services, Economic Development Leadership, and Finance and Operations. The Department's budget is augmented to address funding gaps in personnel and service allocations that support the labor demands and outcomes associated with the OED reorganization.

Economic Development

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Office of Economic Development Budget Control Level					
Business Development		1,797,054	1,417,602	1,452,057	0
Business Services		0	0	0	5,082,051
Community Development		1,743,965	1,129,987	1,171,416	0
Economic Development Leadership		0	0	0	568,769
Finance and Operations		1,468,553	1,096,211	845,767	707,936
Work Force Development		3,254,108	2,588,504	2,507,746	0
Office of Economic Development Budget Control Level	X1D00	8,263,680	6,232,304	5,976,987	6,358,757
Department Total		8,263,680	6,232,304	5,976,987	6,358,757
Department Full-time Equivalents Total*		24.60	19.50	19.50	20.00
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
		2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Resources					
General Subfund		8,263,680	6,232,304	5,976,987	6,358,757
Department Total		8,263,680	6,232,304	5,976,987	6,358,757

Economic Development

Office of Economic Development Budget Control Level

Purpose Statement

The purpose of the Office of Economic Development Budget Control Level is to provide vital services to individual businesses and economic development leadership to support a strong local economy, thriving neighborhood business districts, and broadly-shared prosperity.

Program Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Business Development	1,797,054	1,417,602	1,452,057	0
Business Services	0	0	0	5,082,051
Community Development	1,743,965	1,129,987	1,171,416	0
Economic Development Leadership	0	0	0	568,769
Finance and Operations	1,468,553	1,096,211	845,767	707,936
Work Force Development	3,254,108	2,588,504	2,507,746	0
Total	8,263,680	6,232,304	5,976,987	6,358,757
Full-time Equivalents Total *	24.60	19.50	19.50	20.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Economic Development: Business Development

Purpose Statement

The purpose of the Business Development Program is to develop, manage, and support initiatives building on Seattle's economic foundations to maintain Seattle's competitiveness, promote business growth, and connect residents to good jobs. Business development activities are focused on the creation and implementation of strategies to promote growth in Seattle's key industry sectors and to support the development and sustainability of the City's small businesses. The Business Development Program works closely with industry leaders and other City departments to maintain Seattle's positive business climate, to encourage growth of a diverse and vibrant local economy, and to help businesses understand and navigate processes, regulations, and policies.

Program Summary

A departmental reorganization affects the Business Development Program and results in the following budget actions:

Transfer out \$1.43 million and 6.50 FTE to the Business Services Program.

Transfer out \$19,000 to the Economic Development Leadership Program.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Business Development	1,797,054	1,417,602	1,452,057	0
Full-time Equivalents Total*	6.50	6.50	6.50	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Economic Development

Office of Economic Development: Business Services

Purpose Statement

The purpose of the Business Services Program is to provide direct support services to businesses and to support a healthy business environment that empowers businesses to develop, grow and succeed. The three key service areas include providing assistance navigating government services, facilitating access to capital and building management expertise, and investing in workforce development services focused on building skills that benefit individual job-seekers and support employers in key industry sectors.

Program Summary

A departmental reorganization creates the Business Services Program and results in the following budget actions:

Transfer in \$4.98 million and 12.5 FTE from the Community Development, Business Development and Work Force Development Programs.

Increase budget by \$131,000 to restore funding gaps in personnel and service allocations that support the labor demands and outcomes associated with the reorganization.

Increase budget by \$14,000 and increase an Administrative Specialist II position, which functions as the Film Program Coordinator, from 0.5 FTE to 1.0 FTE. Reclassify this position to a Planning & Development Specialist I to reflect changes in the functions and responsibilities associated with this position.

Increase budget by \$19,000 and reclassify the following positions to reflect changes in the functions and responsibilities associated with these positions: 1.0 FTE Community Development Specialist Senior to a Strategic Advisor 2, and 1.0 FTE Administrative Specialist II to Planning & Development Specialist I.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$65,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$5.08 million.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Business Services	0	0	0	5,082,051
Full-time Equivalents Total*	0.00	0.00	0.00	13.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Economic Development

Office of Economic Development: Community Development

Purpose Statement

The purpose of the Community Development Program is to provide operating, grant, loan and project management support to neighborhood business districts and community-based development organizations, as well as to special projects, so Seattle has thriving neighborhoods and broadly shared prosperity.

Program Summary

A departmental reorganization affects the Community Development Program and results in the following budget actions:

Transfer \$128,000 and 1.0 FTE to the Economic Development Leadership Program.

Transfer \$1.04 million and 5.0 FTE to the Business Services Program.

The Office of Policy and Management (OPM) is proposed to take a role supporting broader coordination on place-based community development initiatives across City departments. No additional budget is added to the OPM budget to assume this function.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Community Development	1,743,965	1,129,987	1,171,416	0
Full-time Equivalents Total*	6.60	6.00	6.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Economic Development

Office of Economic Development: Economic Development Leadership

Purpose Statement

The purpose of the Economic Development Leadership Program is to play a leadership role in the creation of the City of Seattle's economic agenda through analysis of timely opportunities and development of targeted areas of focus for OED and relevant City and community partners. This program supports OED in serving as the convener of a broad range of the business community, reflecting the knowledge and networks needed to make informed decisions on economic policies and strengthen alignment of city, regional, state, and federal economic development activities. The functions related to the executive management of the office have been shifted from the Management and Operations Program to this program.

Program Summary

A departmental reorganization creates the Economic Development Leadership Program and results in the following budget actions:

Transfer in \$439,000 and 3.0 FTE from the Finance and Operations Program.

Transfer in \$128,000 and 1.0 FTE from the Community Development Program.

Transfer in \$19,000 from the Business Development Program.

Increase budget by \$4,000 to restore funding gaps in personnel and service allocations that support the labor demands and outcomes associated with the reorganization.

Of the transferred funds, allocate \$14,000 to fund the reclassification of 1.0 FTE Administrative Specialist II to an Executive Assistant to reflect changes in the position's functions and responsibilities.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$21,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$569,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Economic Development Leadership	0	0	0	568,769
Full-time Equivalents Total*	0.00	0.00	0.00	4.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Economic Development

Office of Economic Development: Finance and Operations

Purpose Statement

The purpose of the Finance and Operations Program is to provide leadership and financial, administrative, and human resources to effectively accomplish OED's mission and goals. This program has been restructured in the 2010 Proposed Budget from the Management and Operations Program to the Finance and Operations Program. The functions related to the executive management of the office have been shifted to the Economic Development Leadership Program.

Program Summary

A departmental reorganization affects the Finance and Operations Program and results in the following budget actions:

Transfer out \$439,000 and 3.0 FTE to the Economic Development Leadership Program.

Increase budget by \$317,000 to restore funding gaps in personnel and service allocations that support the labor demands and outcomes associated with the reorganization.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$16,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$138,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Finance and Operations	1,468,553	1,096,211	845,767	707,936
Full-time Equivalents Total*	10.50	6.00	6.00	3.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Economic Development

Office of Economic Development: Work Force Development

Purpose Statement

The purpose of the Work Force Development Program is to provide work force development services to businesses, community organizations, residents, the Mayor, the City Council, and other public decision makers, so employers meet their need for qualified workers, and all residents, particularly those who are disadvantaged, secure and retain family-wage jobs. The work of this program remains a priority for the Office, however, OED believes that better services will be provided to businesses and job seekers in Seattle if it is aligned within the goals of the Business Services program.

Program Summary

A departmental reorganization affecting the Work Force Development Program results in transferring out \$2.51 million and 1.0 FTE to the Business Services Program.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Work Force Development	3,254,108	2,588,504	2,507,746	0
Full-time Equivalents Total*	1.00	1.00	1.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Housing

Adrienne Quinn, Director

Contact Information

Department Information Line: (206) 684-0721

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://seattle.gov/housing/>

Department Description

The mission of the Office of Housing (OH) is to invest in and promote the development and preservation of housing so that all Seattle residents have access to safe, decent, and affordable housing. To accomplish this mission, OH has four programs, reflected in the budget as the Multi-Family Production and Preservation Program, Homeownership and Sustainability Program, Community Development Program, and the Administration and Management Program.

The Multi-Family Production and Preservation Program invests in the community by making long-term, low-interest loans to developers to develop or preserve affordable multi-family rental housing. OH monitors the housing portfolio to ensure the units remain affordable and serve the intended residents, and the buildings remain in good condition.

The Homeownership and Sustainability Program provides funding, including loans and grants, to low-income and low-to-moderate income Seattle residents. These include loans to first-time home buyers, home repair loans to address health and safety and code repairs, and grants to make low-income housing more energy efficient.

The Community Development Program provides strategic planning, program development, and disposition of vacant land for redevelopment purposes to increase housing opportunities for Seattle residents.

The Administration and Management Program provides centralized leadership, coordination, technology, contracting, and financial management services to OH programs and capital projects.

Proposed Policy and Program Changes

The City's current Housing Levy began in 2002 and expires at the end of 2009. A renewal of the Housing Levy totaling \$145 million for 2010 - 2016 is on the ballot in the City's November 2009 general election. Although the outcome of the election will not be known until after the 2010 Budget is proposed, funding is adjusted in the 2010 Proposed Budget to be consistent with the 2009 Housing Levy finance plans approved by the City Council in Ordinance 123013. Of note, the 2010 Proposed Budget does not appropriate the full amount of Levy funds designated for administration in 2010; instead, Levy funds in the amount of \$164,000 will be appropriated in future years to fund inflationary increases in administrative expenses associated with the Levy. If approved by voters, the 2009 Housing Levy is expected to produce or preserve 1,850 affordable homes and assist 3,420 households.

The 2010 Proposed Budget for the Housing Operating Fund (16600) reduces one position, reclassifies two positions, and reduces other administrative expenses to assist in balancing the General Subfund.

The 2010 Proposed Budget transfer funds from the Low Income Housing Fund (16400) to the Housing Operating Fund to better align expenses incurred by the Weatherization program staff.

Housing

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Low-Income Housing Fund 16400 Budget Control Level					
Homeownership and Sustainability - 16400		6,671,781	8,208,090	8,467,360	6,635,836
Multi-Family Production and Preservation - 16400		23,934,278	32,729,437	28,455,463	33,591,236
Low-Income Housing Fund 16400 Budget Control Level	XZ-R1	30,606,060	40,937,527	36,922,823	40,227,072
Office of Housing Operating Fund 16600 Budget Control Level					
Administration and Management - 16600		1,953,862	1,688,418	1,741,702	1,748,487
Community Development - 16600		478,284	517,694	539,909	505,967
Homeownership and Sustainability - 16600		744,575	743,972	757,477	1,163,273
Multi-Family Production and Preservation - 16600		1,304,922	1,675,865	1,470,101	1,440,681
Office of Housing Operating Fund 16600 Budget Control Level	XZ600	4,481,642	4,625,949	4,509,189	4,858,408
Department Total		35,087,702	45,563,476	41,432,012	45,085,480
Department Full-time Equivalents Total*		41.50	41.00	41.00	40.50
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
		2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Resources					
General Subfund		3,073,140	2,988,043	1,455,955	871,577
Other		32,014,562	42,575,433	39,976,057	44,213,903
Department Total		35,087,702	45,563,476	41,432,012	45,085,480

Low-Income Housing Fund 16400 Budget Control Level

Purpose Statement

The purpose of the Low-Income Housing Fund 16400 Budget Control Level is to fund multi-family housing production, and to support homeownership and sustainability.

Program Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Homeownership and Sustainability - 16400	6,671,781	8,208,090	8,467,360	6,635,836
Multi-Family Production and Preservation - 16400	23,934,278	32,729,437	28,455,463	33,591,236
Total	30,606,060	40,937,527	36,922,823	40,227,072

Low-Income Housing Fund 16400: Homeownership and Sustainability - 16400

Purpose Statement

The purpose of the Homeownership and Sustainability -16400 Program is to provide three types of loans and grants to low-income Seattle residents: loans for first-time home buyers, home repair loans to address health and safety and code repairs, and grants to make low-income housing more energy efficient.

Program Summary

Decrease budget by approximately \$96,000 for single-family homebuyer activities, should the 2009 Housing Levy be approved by voters in 2009. This funding level is consistent with the finance plan approved by the City Council in Ordinance 123013.

Decrease budget by approximately \$1.03 million in state weatherization grant funding to correct the 2010 Endorsed budget. The two-year grant was fully appropriated in the 2009 Adopted budget and no additional appropriation is required in 2010.

Increase budget by \$10,000 to account for an increase in local weatherization grant funding from Seattle City Light.

Transfer out \$715,000 to the Operating Fund (16600) to reflect a technical adjustment to better align operating expenses incurred by the Weatherization program staff.

These changes result in a net program decrease from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.83 million.

Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Homeownership and Sustainability - 16400	6,671,781	8,208,090	8,467,360	6,635,836

Low-Income Housing Fund 16400: Multi-Family Production and Preservation - 16400

Purpose Statement

The purpose of the Multi-Family Production and Preservation - 16400 Program is to invest in the community by making long-term, low-interest loans to developers to develop or preserve affordable multi-family rental housing. OH monitors the affordable housing portfolio to ensure the units remain affordable, serve the intended residents, and the buildings remain in good condition.

Program Summary

Increase budget by approximately \$5.13 million for multi-family housing activities, should the 2009 Housing Levy be approved by voters in 2009. This funding level is consistent with the finance plan approved by the City Council in Ordinance 123013.

Increase budget by \$11,000 to reflect the updated estimate of the federal HOME award.

These changes result in a net program increase of \$5.14 million from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Multi-Family Production and Preservation - 16400	23,934,278	32,729,437	28,455,463	33,591,236

Office of Housing Operating Fund 16600 Budget Control Level

Purpose Statement

The purpose of the Office of Housing Operating Fund 16600 Budget Control Level is to fund the Department's administration activities.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Administration and Management - 16600	1,953,862	1,688,418	1,741,702	1,748,487
Community Development - 16600	478,284	517,694	539,909	505,967
Homeownership and Sustainability - 16600	744,575	743,972	757,477	1,163,273
Multi-Family Production and Preservation - 16600	1,304,922	1,675,865	1,470,101	1,440,681
Total	4,481,642	4,625,949	4,509,189	4,858,408
Full-time Equivalents Total *	41.50	41.00	41.00	40.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Housing Operating Fund 16600: Administration and Management - 16600

Purpose Statement

The purpose of the Administration and Management - 16600 Program is to provide centralized leadership, coordination, technology, contracting, and financial management support services to OH programs and capital projects to facilitate the production of affordable housing for Seattle residents.

Program Summary

Reduce budget by \$59,000 for communications and other administrative expenses to assist with balancing the General Fund budget.

Transfer in \$203,000 from the Low Income Housing Fund (16400) to better align operating expenses incurred by the Weatherization program staff.

Reduce budget by approximately \$22,000 for administration, should the 2009 Housing Levy be approved by voters. This funding level is consistent with the finance plan approved by the City Council in Ordinance 123013. Of note, of the \$1.89 million anticipated to be collected in 2010 for administration from the 2009 Housing Levy, \$1.73 million is appropriated in the 2010 Proposed Budget and \$164,000 will be appropriated in future years to fund inflationary increases in administrative expenses.

Reduce budget by \$60,000 due to an internal realignment of expenses within this budget control level.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$55,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$7,000.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Administration and Management - 16600	1,953,862	1,688,418	1,741,702	1,748,487
Full-time Equivalents Total*	13.50	13.50	13.50	13.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Housing Operating Fund 16600: Community Development - 16600

Purpose Statement

The purpose of the Community Development -16600 Program is to provide strategic planning, program development, and vacant land redevelopment services to increase housing opportunities for Seattle residents.

Program Summary

Reduce budget by \$9,000 for consulting, training and travel budgets to assist with balancing the General Fund budget.

Reduce budget by \$15,000 and reclassify 1.0 FTE Sr. Community Development Specialist to a Community Development Specialist.

Reduce budget by \$7,000 for administration, should the 2009 Housing Levy be approved by voters. This funding level is consistent with the finance plan approved by the City Council in ordinance 123013. Of note, of the \$1.89 million anticipated to be collected in 2010 for administration from the 2009 Housing Levy, \$1.73 million is appropriated in the 2010 Proposed Budget and \$164,000 will be appropriated in future years to fund inflationary increases in administrative expenses.

Increase budget by \$17,000 due to an internal realignment of expenses within this budget control level.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$20,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$34,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Community Development - 16600	478,284	517,694	539,909	505,967
Full-time Equivalents Total*	4.50	4.00	4.00	4.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Housing Operating Fund 16600: Homeownership and Sustainability - 16600

Purpose Statement

The Homeownership and Sustainability -16600 Program provides three types of loans and grants to low-income Seattle residents: loans for first-time home-buyers, home repair loans to address health and safety and code repairs, and grants to make low-income housing more energy efficient.

Program Summary

Reduce budget by \$1,000 for training and travel to assist with balancing the General Fund budget.

Reduce budget by \$39,000 and reduce a Development Finance Specialist I position from 1.0 FTE to 0.5 FTE.

Transfer in \$499,000 from the Low Income Housing Fund (16400) to better align operating expenses incurred by the Weatherization program staff.

Reduce budget by \$10,000 for administration, should the 2009 Housing Levy be approved by voters in 2009. This funding level is consistent with the finance plan approved by the City Council in ordinance 123013. Of note, of the \$1.89 million anticipated to be collected in 2010 for administration from the 2009 Housing Levy, \$1.73 million is appropriated in the 2010 Proposed Budget and \$164,000 will be appropriated in future years to fund inflationary increases in administrative expenses.

Reduce budget by \$9,000 due to an internal realignment of expenses within this budget control level.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$35,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$406,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Homeownership and Sustainability - 16600	744,575	743,972	757,477	1,163,273
Full-time Equivalents Total*	12.50	12.50	12.50	12.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Housing Operating Fund 16600: Multi-Family Production and Preservation - 16600

Purpose Statement

The Multi-Family Production and Preservation -16600 Program invests in the community by making long-term, low-interest loans to developers to develop or preserve affordable multi-family rental housing. OH monitors the affordable housing portfolio to ensure the units remain affordable and serve the intended residents, and the buildings remain in good condition.

Program Summary

Reduce budget by \$25,000 for salaries, training and travel expenses to assist with balancing the General Fund budget.

Reduce budget by \$15,000 and reclassify 1.0 FTE Sr. Community Development Specialist to a Community Development Specialist.

Transfer in \$13,000 from the Low Income Housing Fund (16400) to better align operating expenses incurred by the Weatherization program staff.

Increase budget by \$52,000 due to an internal realignment of expenses within this budget control level.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$54,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$29,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Multi-Family Production and Preservation - 16600	1,304,922	1,675,865	1,470,101	1,440,681
Full-time Equivalents Total*	11.00	11.00	11.00	11.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Housing

2010 Estimated Revenues for the Housing Operating Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
433010	Federal Grants - Weatherization	0	0	0	531,720
434010	State Grants - Weatherization	0	0	0	182,896
439090	Grants (Sound Families, UWKC, Fort Lawton)	393,895	0	0	0
462900	Other Rent and use charges	0	0	0	27,000
469990	MacArthur Foundation Grant	0	282,500	0	17,500
541490	City Light Administration	615,893	631,588	631,588	654,731
541490	Contingent Bonus Program Administration	0	0	0	150,000
541490	HOME Administration	377,213	414,265	414,265	461,551
541490	Interest Earnings	602,432	30,000	30,000	26,300
541490	Levy Administration	798,678	746,917	1,769,325	1,730,212
541490	Prior Year Savings	198,312	88,000	88,056	109,957
541490	Program Income	113,912	50,000	50,000	94,964
541490	TDR Administration	0	114,000	70,000	0
587001	General Subfund Support	1,670,109	2,268,679	1,455,955	871,577
Total Revenues		4,770,444	4,625,949	4,509,189	4,858,408

Housing

2010 Estimated Revenues for the Low-Income Housing Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
411100	Property Tax Levy	11,724,862	11,856,344	13,791,978	18,820,000
431190	Federal Grants - Weatherization (ARRA)	0	0	0	0
433010	Federal Grants - Weatherization	1,379,483	2,270,000	2,338,100	1,623,484
434010	State Grants - Weatherization	504,507	1,000,000	1,030,000	0
439090	Contingent Bonus Program/TDR Authority	632,054	4,000,000	4,000,000	4,000,000
439090	United Way of King County Bridge Loan Program	0	3,000,000	0	0
461110	Investment Interest Earnings	2,593,856	2,552,000	2,868,200	2,868,200
469930	Program Income - Miscellaneous (Including Bridge Loans)	8,373,591	9,520,000	7,270,000	7,270,000
471010	Federal Grants - HOME Program	5,508,395	4,292,653	4,142,653	4,153,961
541490	Local Grants - Weatherization	704,378	1,438,730	1,481,891	1,491,427
541490	REACH Interest Earnings	0	288,436	0	0
587001	General Subfund Support	2,074,312	719,364	0	0
Total Revenues		33,495,438	40,937,527	36,922,822	40,227,072

Neighborhood Matching Subfund

Department Description

The purpose of the Neighborhood Matching Subfund (NMF) is to provide resources for Seattle's communities to preserve and enhance the City's diverse neighborhoods, and to empower people to make positive contributions to their communities.

The NMF was established in 1988 to support partnerships between the City of Seattle and neighborhood organizations to produce neighborhood-initiated planning, organizing, and improvement projects. The City provides a cash match to the community's contribution of volunteer labor, donated materials, and professional services or cash. Applications are accepted from neighborhood-based organizations of residents or businesses, community-based organizations that advocate for the interests of people of color, and ad-hoc groups of neighbors that form a committee for the purpose of a specific project.

Since 1997, the NMF has been divided into five categories, which include Large Projects (awards between \$15,000 and \$100,000); Small and Simple Projects (awards of \$15,000 or less); Tree Fund (trees provided to neighborhood groups to plant along residential planting strips); Neighborhood Outreach (one-time awards up to \$750 to help neighborhood-based organizations with membership expansion or leadership development); and Management and Project Development (consultation and technical assistance to neighborhood groups, coordination of the application and award process, and monitoring of funded projects). The NMF is housed in, and primarily staffed by, the Department of Neighborhoods. Staff are also located in, and funded by, the Department of Parks and Recreation and the Seattle Department of Transportation.

Proposed Policy and Program Changes

The 2010 Proposed Budget reduces staffing levels in the Neighborhood Matching Fund to assist in balancing the overall General Subfund. The NMF program is undergoing a variety of process improvements and program changes to streamline administrative functions, improve customer service, and create staffing efficiencies, all of which help mitigate impacts of this staffing reduction.

The 2010 Proposed Budget does not reduce funding for NMF projects.

In 2010, NMF unreserved fund balance is used to cover operating expenditures. The use of fund balance reduces the amount of General Subfund support to NMF and assists in balancing the General Fund budget.

Neighborhood Matching Subfund

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Neighborhood Matching Fund Budget Control Level					
Large Projects Fund		1,555,439	1,295,563	1,332,643	1,332,643
Management and Project Development		1,334,737	1,128,186	1,170,558	881,243
Neighborhood Outreach Fund		29,667	14,372	14,788	14,788
Small and Simple Projects Fund		1,295,522	1,342,314	1,381,241	1,381,241
Tree Fund		46,185	49,259	50,687	50,687
Neighborhood Matching Fund Budget Control Level	2IN00	4,261,550	3,829,693	3,949,917	3,660,602
Department Total		4,261,550	3,829,693	3,949,917	3,660,602
		2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Resources					
General Subfund		3,665,857	3,314,344	3,611,570	3,322,255
Other		595,693	515,349	338,347	338,347
Department Total		4,261,550	3,829,693	3,949,917	3,660,602

Neighborhood Matching Subfund

Neighborhood Matching Fund Budget Control Level

Purpose Statement

The purpose of the Neighborhood Matching Fund Budget Control Level is to support local grassroots actions within neighborhoods. The Neighborhood Matching Fund provides funding to match community contributions of volunteer labor, donated professional services or materials, or cash, to implement neighborhood-based self-help projects.

Program Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Large Projects Fund	1,555,439	1,295,563	1,332,643	1,332,643
Management and Project Development	1,334,737	1,128,186	1,170,558	881,243
Neighborhood Outreach Fund	29,667	14,372	14,788	14,788
Small and Simple Projects Fund	1,295,522	1,342,314	1,381,241	1,381,241
Tree Fund	46,185	49,259	50,687	50,687
Total	4,261,550	3,829,693	3,949,917	3,660,602

Neighborhood Matching Fund: Large Projects Fund

Purpose Statement

The purpose of the Large Projects Fund Program is to provide technical assistance and funding to neighborhood organizations initiating local improvement projects that require 12-18 months to complete and more than \$15,000 in Neighborhood Matching Funds.

Program Summary

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget.

Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Large Projects Fund	1,555,439	1,295,563	1,332,643	1,332,643

Neighborhood Matching Subfund

Neighborhood Matching Fund: Management and Project Development

Purpose Statement

The purpose of the Management and Project Development Program is to administer the Neighborhood Matching Fund by providing marketing and outreach to applicant groups; consulting and technical assistance for project development; administrative support coordinating and conducting the application, review, and award processes; and management and monitoring of funded projects to support high quality and successful completion of projects.

Program Summary

Decrease budget by \$31,000 in consultant funds to assist in balancing the overall General Fund budget.

Decrease budget by \$227,000, abrogate 1.5 FTE Planning & Development Specialist II positions, decrease 0.2 FTE Finance Analyst, Assistant, and decrease 0.2 FTE Planning and Development Specialist, Senior. These changes address administrative goals to streamline the NMF process to meet customer service expectations and address budget reduction targets. The corresponding position reductions are displayed in the Department of Neighborhoods Budget.

Reclassify the existing Manager 2 position overseeing the NMF and P-Patch Programs to a Strategic Advisor 2 position, and have it report directly to the Department Director. This change has a zero net impact on the NMF budget.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$31,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$289,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Management and Project Development	1,334,737	1,128,186	1,170,558	881,243

Neighborhood Matching Fund: Neighborhood Outreach Fund

Purpose Statement

The purpose of the Neighborhood Outreach Fund Program is to provide one-time awards of up to \$750 to assist neighborhood-based organizations in recruiting members, or in providing technical assistance or leadership training for their membership. Awards are available to neighborhood organizations with annual operating budgets under \$20,000.

Program Summary

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Neighborhood Outreach Fund	29,667	14,372	14,788	14,788

Neighborhood Matching Subfund

Neighborhood Matching Fund: Small and Simple Projects Fund

Purpose Statement

The purpose of the Small and Simple Projects Fund Program is to provide technical assistance and funding for local improvement projects initiated by neighborhood organizations that can be completed in six months or less and require \$15,000 or less in funding.

Program Summary

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Small and Simple Projects Fund	1,295,522	1,342,314	1,381,241	1,381,241

Neighborhood Matching Fund: Tree Fund

Purpose Statement

The purpose of the Tree Fund Program is to provide trees to neighborhood groups to plant along residential planting strips in exchange for ongoing care and maintenance. Increasing the number of street trees in the city is a central goal of the Urban Forest Management Plan, and supports climate protection.

Program Summary

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Tree Fund	46,185	49,259	50,687	50,687

Neighborhood Matching Subfund

2010 Estimated Revenues for the Neighborhood Matching Subfund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
587001	OPER TR IN-FR GENERAL FUND	3,665,857	3,314,344	3,611,570	3,322,255
	Total Revenues	3,665,857	3,314,344	3,611,570	3,322,255
379100	Use of Fund Balance	595,693	515,349	338,347	338,347
	Total Resources	4,261,550	3,829,693	3,949,917	3,660,602

Neighborhood Matching Subfund

Neighborhood Matching Subfund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	5,491,726	5,361,194	4,896,033	4,845,845	4,380,683
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	3,665,857	3,314,344	3,202,344	3,611,570	3,322,255
Less: Actual and Budgeted Expenditures	4,261,550	3,829,693	3,717,693	3,949,917	3,660,602
Ending Fund Balance	4,896,033	4,845,845	4,380,683	4,507,498	4,042,336
Continuing Appropriations	4,315,131	4,645,846	4,060,435	4,507,498	4,042,336
Total Reserves	4,315,131	4,645,846	4,060,435	4,507,498	4,042,336
Ending Unreserved Fund Balance	580,902	199,999	320,248	0	0

Department of Neighborhoods

Stella Chao, Director

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On the Web at: <http://www.seattle.gov/neighborhoods/>

Department Description

The Department of Neighborhoods (DON) works to bring government closer to the residents of Seattle by engaging them in civic participation, helping them become empowered to make positive contributions to their communities, and involving more of Seattle's residents, including communities of color and immigrants, in civic discussions, processes, and opportunities. DON has six budget control levels (BCLs):

- 1) The Director's Office provides executive leadership, communications, and operational support for the entire Department. The Director's Office also includes Historic Preservation, which provides technical assistance, outreach, and education to the general public, owners of historic properties, government agencies, and elected officials to identify, protect, rehabilitate, and re-use historic properties.
- 2) The Community Building Division includes the P-Patch, Neighborhood Matching Fund (NMF), Neighborhood District Coordinators, and Major Institutions and Schools. It also provides assistance on neighborhood planning coordination and implementation.
- 3) The Customer Service and Operations Division includes: Neighborhood Payment and Information Services; Finance, Budget, and Accounting; Human Resources; Facilities and Office Management; and Information Technology functions.
- 4) The Customer Service Bureau provides local residents with access to City services and information, and also provides opportunities to solve problems and resolve complaints.
- 5) The Office for Education (OFE) builds linkages between the City of Seattle and the Seattle Public School District. It administers the Families and Education Levy, provides policy direction to help children succeed in school, strengthens school-community connections, and increases access to high-quality early learning and out-of-school time programs.
- 6) The Youth Violence Prevention BCL includes funding for a variety of youth violence prevention initiatives including active outreach, counseling, referrals to job training, and individual and group programming. The Office for Education oversees this initiative.

Proposed Policy and Program Changes

DON's 2010 Proposed Budget includes a variety of cost reductions that represent streamlining efficiency measures, sharing work with other departments, and reducing budget to assist in balancing the overall General Subfund budget.

The Department reduces information technology staff in response to a decreased need for direct IT support within its offices. To mitigate impacts of this reduction, the Department of Executive Administration increases support services provided to DON beginning in 2009.

Neighborhoods

Staff in the Neighborhood Matching Fund Administration program is reduced as part of the Department's effort to streamline the NMF process for the community. The process improvements create administrative efficiencies that help offset the impacts of staff reductions. Corresponding funding reductions are displayed in the Neighborhood Matching Subfund budget.

In 2010, staff and funding levels for historic preservation activities are reduced due to a reduction in private development projects. This adjustment results in a slowdown of City-initiated historic preservation activity, but not in activities requiring compliance with local, state, or federal procedures.

The 2010 Proposed Budget transfers the Seattle Youth Violence Prevention Initiative (SYVPI) funds from Finance General to the Department of Neighborhoods. This transfer also moves the SYVPI Program Manager from the Office of Policy and Management to the DON.

In 2010, the City will follow through on three neighborhood plan updates related to communities with new light rail stations, but will also combine and restructure some of its other neighborhood planning efforts. This represents a slight restructuring of Neighborhood Planning work, and therefore a full-time position is reduced to part-time and another technical position is abrogated. The remaining work will be distributed to other departments that have existing neighborhood planning staff. Lastly, all contract work for translation and outreach for the neighborhood planning work is transferred to DON from the Department of Planning and Development in order to create efficiencies with DON's existing translation and outreach staff and work program.

Staff for youth civic engagement work and the South Park Action Agenda is added to support focused neighborhood and community work in these areas. Transferring the South Park Action position into DON, and funding the youth position with Neighborhood Matching Fund resources, help better align this important community work within the Department.

Other budget changes include a small reduction of staff hours at Neighborhood Payment Information Service Centers, a decrease in information publications, a reduction in Office for Education consultant resources, reclassification of positions to better align them with assigned work, and small reductions in administrative budgets.

Neighborhoods

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Community Building Budget Control Level					
Involving All Neighbors		49,858	0	0	0
Major Institutions and Schools		250,357	217,350	226,905	220,137
Neighborhood District Coordinators		1,868,120	2,256,394	2,317,072	2,258,485
Neighborhood Matching Fund Administration		13,848	75,000	77,325	0
P-Patch		693,591	679,645	705,674	666,490
Community Building Budget Control Level	I3300	2,875,774	3,228,389	3,326,975	3,145,112
Customer Service and Operations Budget Control Level					
Internal Operations/Administrative Services		1,842,928	1,575,864	1,623,385	1,477,126
Neighborhood Payment and Information Services		1,719,410	1,834,473	1,905,335	1,803,483
Customer Service and Operations Budget Control Level	I3200	3,562,338	3,410,338	3,528,720	3,280,609
Customer Service Bureau Budget Control Level	I3800	619,137	698,450	731,437	686,631
Director's Office Budget Control Level					
Communications		149,364	118,113	122,456	117,795
Executive Leadership		293,498	300,774	312,078	298,180
Historic Preservation		818,066	997,534	1,030,602	827,619
Director's Office Budget Control Level	I3100	1,260,928	1,416,422	1,465,137	1,243,594
Office for Education Budget Control Level	I3700	272,597	237,857	244,894	0
Youth Violence Prevention Budget Control Level	I4100	0	0	0	3,305,007
Department Total		8,590,774	8,991,455	9,297,163	11,660,953
Department Full-time Equivalents Total*		87.00	88.00	88.00	85.10
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
		2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Resources					
General Subfund		8,590,774	8,991,455	9,297,163	11,660,953
Department Total		8,590,774	8,991,455	9,297,163	11,660,953

Community Building Budget Control Level

Purpose Statement

The purpose of the Community Building Budget Control Level is to deliver technical assistance, support services, and programs in neighborhoods to strengthen local communities, engage residents in neighborhood improvement, leverage resources, and complete neighborhood-initiated projects.

Program Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Involving All Neighbors	49,858	0	0	0
Major Institutions and Schools	250,357	217,350	226,905	220,137
Neighborhood District Coordinators	1,868,120	2,256,394	2,317,072	2,258,485
Neighborhood Matching Fund Administration	13,848	75,000	77,325	0
P-Patch	693,591	679,645	705,674	666,490
Total	2,875,774	3,228,389	3,326,975	3,145,112
Full-time Equivalents Total *	36.00	37.50	36.50	34.60

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Community Building: Involving All Neighbors

Purpose Statement

The purpose of the Involving All Neighbors Program is to promote the inclusion and participation of people with disabilities in neighborhood activities.

Program Summary

This program was eliminated in the 2009 Adopted and 2010 Endorsed Budget.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Involving All Neighbors	49,858	0	0	0
Full-time Equivalents Total*	0.50	0.00	0.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Community Building: Major Institutions and Schools

Purpose Statement

The purpose of the Major Institutions and Schools Program is to coordinate community involvement in the development, adoption, and implementation of Major Institution Master Plans, and to facilitate community involvement in school re-use and development.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$6,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$6,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Major Institutions and Schools	250,357	217,350	226,905	220,137
Full-time Equivalents Total*	3.00	2.50	1.50	1.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Community Building: Neighborhood District Coordinators

Purpose Statement

The purpose of the Neighborhood District Coordinators Program is to provide a range of technical assistance and support services for citizens and neighborhood groups to develop a sense of partnership among neighborhood residents, businesses, and City government.

Program Summary

Decrease budget by \$90,000 and abrogate 1.0 FTE Planning and Development Specialist II responsible for Neighborhood Planning database administration. This reduction reflects a transfer of these activities to individual departments involved in neighborhood planning activities.

Add 0.5 FTE Planning and Development Specialist I for administering civic engagement activities for high school age youth. This change is funded by Neighborhood Matching Fund resources and therefore has no net effect on the overall General Subfund.

Increase budget by \$90,000 and 1.0 FTE Strategic Advisory 1 to reflect a transfer of the South Park Action Agenda work from the Mayor's Office to the Department of Neighborhoods to better align this work with existing DON work.

Decrease budget by \$37,000 and 0.5 FTE Planning and Development Specialist II to reflect reduced funding for 2009 Status Report work on neighborhood planning activities.

Increase budget by \$92,000 in consulting resources to reflect a transfer of administration of contracts for outreach and translation services from the Department of Planning and Development to DON.

Decrease budget by \$18,000 to reduce translation services due to efficiencies of consolidating translation and outreach work for neighborhood planning within DON.

Decrease budget by \$9,000 to reduce enhancement funds for Neighborhood District Councils to assist in balancing the overall General Subfund budget.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$87,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$59,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Neighborhood District Coordinators	1,868,120	2,256,394	2,317,072	2,258,485
Full-time Equivalents Total*	17.50	19.50	19.50	19.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Community Building: Neighborhood Matching Fund Administration

Purpose Statement

The purpose of the Neighborhood Matching Fund (NMF) Administration Program is to manage the NMF, work with other City departments and agencies involved in NMF projects, and support diverse neighborhood groups engaged in local improvement efforts to leverage private resources, assist neighborhood organizations to become more self-reliant, build effective partnerships between City government and neighborhoods, and complete neighborhood-initiated improvements. Costs for NMF administration are included in the NMF budget, although position authority is displayed here for Department of Neighborhoods staff who administer the NMF program.

Program Summary

Abrogate 1.5 FTE Planning & Development Specialist II positions, decrease 0.2 FTE Finance Analyst, Assistant and decrease 0.2 FTE Planning and Development Specialist, Senior. These changes address administrative goals to streamline the NMF process to meet customer service expectations and address budget reduction targets. The corresponding budget reductions are displayed in the Neighborhood Matching Fund (NMF) Budget.

Reclassify the existing Manager 2 position overseeing the NMF and P-Patch Programs to a Strategic Advisor 2 position, and have it report directly to the Department Director. This change has a zero net impact on the NMF budget.

Transfer \$77,000 in sustainment funding to the Youth Violence Prevention Budget Control Level to consolidate all SYVPI funding.

These changes result in a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$77,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Neighborhood Matching Fund Administration	13,848	75,000	77,325	0
Full-time Equivalents Total*	8.00	8.50	8.50	6.60

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Community Building: P-Patch

Purpose Statement

The purpose of the P-Patch Program is to provide community gardens, gardening space, and related support to Seattle residents while preserving open space for productive purposes, particularly in high-density communities. The goals of the program are to increase self-reliance among gardeners, and for P-Patches to be focal points for community involvement.

Program Summary

Decrease budget by \$15,000 and reclassify a Planning and Development Specialist II position to a Community Garden Coordinator position to better align the position with assigned work. This change will not result in decreased services to P-Patches and does not impact DON's staffing or program needs.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$24,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$39,000.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
P-Patch	693,591	679,645	705,674	666,490
Full-time Equivalents Total*	7.00	7.00	7.00	7.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Customer Service and Operations Budget Control Level

Purpose Statement

The purpose of the Customer Service and Operations Budget Control Level is to provide information, referral services, and coordination of City services to community members, and to provide financial, human resources, facilities, office management, and information technology services to the Department's employees to serve customers efficiently and effectively.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Internal Operations/Administrative Services	1,842,928	1,575,864	1,623,385	1,477,126
Neighborhood Payment and Information Services	1,719,410	1,834,473	1,905,335	1,803,483
Total	3,562,338	3,410,338	3,528,720	3,280,609
Full-time Equivalents Total *	29.00	28.50	29.50	27.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Customer Service and Operations: Internal Operations/Administrative Services

Purpose Statement

The purpose of the Internal Operations/Administrative Services Program is to manage financial, human resources, facility, administrative, and information technology services to enable department employees to serve customers efficiently and effectively.

Program Summary

Decrease budget by \$27,000 to reflect a transfer of space rental costs to the Families and Education Levy Fund.

Decrease budget by \$150,000, abrogate 1.0 FTE Information Technology Systems Analyst and reduce 0.5 FTE Information Technology Professional C to streamline IT services across Department facilities and assist in balancing the overall General Subfund budget.

Decrease budget by \$10,000 in administrative expenses to assist in balancing the overall General Subfund budget.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes increase the budget by \$41,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$146,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Internal Operations/Administrative Services	1,842,928	1,575,864	1,623,385	1,477,126
Full-time Equivalents Total*	11.00	10.50	11.50	10.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Customer Service and Operations: Neighborhood Payment and Information Services

Purpose Statement

The purpose of the Neighborhood Payment and Information Services Program is to accept payment for public services and to provide information and referral services so that customers can access City services where they live and work, and do business with the City more easily.

Program Summary

Decrease budget by \$39,000 and abrogate 0.5 FTE Customer Service Representative to assist in balancing the overall General Subfund budget.

Decrease budget by \$16,000 in operating expenses to assist in balancing the overall General Subfund budget.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$47,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$102,000.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Neighborhood Payment and Information Services	1,719,410	1,834,473	1,905,335	1,803,483
Full-time Equivalents Total*	18.00	18.00	18.00	17.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Customer Service Bureau Budget Control Level

Purpose Statement

The purpose of the Customer Service Bureau is to assist Seattle residents in accessing services, to resolve complaints, and to provide appropriate and timely responses from City government.

Summary

Decrease budget by \$25,000 to reduce spending on the Citizen Information Guide and one-panel brochures to save costs by combining publishing and distribution with Seattle City Light Reading.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$20,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$45,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Customer Service Bureau	619,137	698,450	731,437	686,631
Full-time Equivalents Total*	6.25	6.25	6.25	6.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Director's Office Budget Control Level

Purpose Statement

The purpose of the Director's Office Budget Control Level is to provide executive leadership, communications, and operational support for the entire department. The Director's Office also includes Historic Preservation, which provides technical assistance, outreach, and education to the general public, owners of historic properties, government agencies, and elected officials to identify, protect, rehabilitate, and re-use historic properties.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Communications	149,364	118,113	122,456	117,795
Executive Leadership	293,498	300,774	312,078	298,180
Historic Preservation	818,066	997,534	1,030,602	827,619
Total	1,260,928	1,416,422	1,465,137	1,243,594
Full-time Equivalents Total *	10.25	10.25	10.25	9.25

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Director's Office: Communications

Purpose Statement

The purpose of the Communications Program is to provide printed and electronic information on programs and services offered by the Department, as well as to publicize other opportunities to increase civic participation.

Program Summary

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$5,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$5,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Communications	149,364	118,113	122,456	117,795
Full-time Equivalents Total*	1.00	1.00	1.00	1.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Director's Office: Executive Leadership

Purpose Statement

The purpose of the Executive Leadership Program is to provide leadership in fulfilling the Department's mission, and to facilitate the Department's communication and interaction with other City departments, external agencies, elected officials, and the public.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$14,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$14,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Executive Leadership	293,498	300,774	312,078	298,180
Full-time Equivalents Total*	2.00	2.00	2.00	2.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Director's Office: Historic Preservation

Purpose Statement

The purpose of the Historic Preservation Program is to provide technical assistance, outreach, and education to the general public, owners of historic properties, government agencies, and elected officials to identify, protect, rehabilitate, and re-use historic properties.

Program Summary

Decrease budget by \$63,000 to reflect a reduction of consultant resources needed for Downtown Historic Survey and Inventory work, due in part to a slowing of private development projects.

Decrease budget by \$111,000 and abrogate 1.0 FTE Senior Community Development Specialist handling the Downtown Historic Survey and Inventory work based on the corresponding reduction in funding for the project.

Use American Recovery and Reinvestment (ARRA) funds to partially offset the costs of a 0.5 FTE Community Development Specialist responsible for federal section 106 compliance on historic buildings. This has no net effect on the General Subfund budget.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$29,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$203,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Historic Preservation	818,066	997,534	1,030,602	827,619
Full-time Equivalents Total*	7.25	7.25	7.25	6.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office for Education Budget Control Level

Purpose Statement

The purpose of the Office for Education (OFE) Budget Control Level is to build linkages and a strong relationship between the City of Seattle and the Seattle Public School District, administer the Families and Education Levy, provide policy direction to help children succeed in school, strengthen school-community connections, and help achieve the vision of every Seattle child having access to high-quality early care and out-of-school-time programs.

Summary

Decrease budget by \$244,000 in consultant resources to assist in balancing the overall General Subfund. This change zeros out this Budget Control Level in 2010. Any future costs will be funded by the Families and Education Levy.

Increase budget by 1.0 FTE Administrative Specialist II that was added during the Q2 2009 supplemental process. Additional funding was not provided so this increase has no budget impact.

These changes result in a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$244,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Office for Education	272,597	237,857	244,894	0
Full-time Equivalents Total*	5.50	5.50	5.50	6.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Youth Violence Prevention Budget Control Level

Purpose Statement

The purpose of the Youth Violence Prevention Budget Control Level is to reduce juvenile violent crimes. The initiative provides a wide range of services for young people including active outreach, skills development, case management and individual and group programming.

Summary

Increase budget by \$3.1 million to reflect the transfer of the Seattle Youth Violence Prevention Initiative (SYVPI) from Finance General to this program. This change will provide centralized management of the initiative to ensure overall alignment of programs and to efficiently track outcomes

Increase budget by \$151,000 and add 1.0 Strategic Advisor 3 to reflect the transfer of the Youth Violence Prevention Initiative Director from the Office of Policy and Management to this program. Although functions of the initiative will continue to be carried out through multiple departments, the overall program administration will be managed by DON.

Increase budget by \$77,325 to reflect a transfer of sustainment funding from the Neighborhood Matching Fund Administration Budget Control Level to consolidate all SYVPI funding.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Youth Violence Prevention	0	0	0	3,305,007
Full-time Equivalents Total*	0.00	0.00	0.00	1.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Pike Place Market Levy

Carol Binder, Executive Director

Contact Information

Pike Place Market Preservation and Development Authority

PDA Information Line: (206) 682-7453

On the Web at: <http://www.pikeplacemarket.org>

Department Description

The Pike Place Market Levy, approved by voters in November 2008, collects up to \$73 million in additional property taxes over six years for major repairs, infrastructure, and accessibility upgrades to buildings owned by the Pike Place Market Preservation and Development Authority (PDA). The PDA is a nonprofit, public corporation chartered by the City of Seattle. As part of its mission, the PDA is required to preserve, rehabilitate, and protect the Market's buildings.

The PDA manages the renovation project. The City receives Levy proceeds in the Pike Place Market Renovation Fund established through Ordinance 122737 and provides cash to finance the project according to the PDA's construction schedule, including issuing limited-tax obligation bonds as cash flow requires. The City collects \$12.5 million per year in Levy proceeds through 2014.

Proposed Policy and Program Changes

In the 2009 Adopted Budget, the City planned to borrow \$18 million to meet the PDA's projected cash flow needs for Phase I of the levy-funded renovation project. Based on the PDA's revised cash flow projections, the City was able to reduce its borrowing to \$12 million in 2009. The City intends to issue another \$4.8 million of debt in 2010. Debt service on these bonds is paid from Levy proceeds. Due to favorable interest rates and a reduced principal amount, debt service payments in the 2010 Proposed budget are significantly less than in the 2010 Endorsed Budget.

Although the overall borrowing requirement has been reduced, Phase I of the PDA project is on schedule and the PDA intends to spend \$815,000 more in the biennium as design on Phase II of the project has been accelerated.

Pike Place Market Levy

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Pike Place Market Renovation Budget Control Level					
Bond Proceeds		0	18,000,000	0	0
Levy Proceeds		0	6,979,000	8,431,000	9,246,000
Pike Place Market Renovation Budget Control Level	PKLVYBC L-01	0	24,979,000	8,431,000	9,246,000
Pike Place Market Renovation Debt Service Budget Control Level	PKLVYBC L-02	0	417,150	4,223,257	2,574,692
Department Total		0	25,396,150	12,654,257	11,820,692
		2008	2009	2010	2010
Resources		Actuals	Adopted	Endorsed	Proposed
Other		0	25,396,150	12,654,257	11,820,692
Department Total		0	25,396,150	12,654,257	11,820,692

Pike Place Market Levy

Pike Place Market Renovation Budget Control Level

Purpose Statement

The purpose of the Pike Place Market Renovation Budget Control Level is to provide appropriation authority for the City's disbursement of funds to the Pike Place Market Preservation and Development Authority (PDA) in compliance with the "Agreement regarding Levy Proceeds by and between the City of Seattle and the Pike Place Market Preservation and Development Authority" related to renovation and improvements to the Pike Place Market.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Bond Proceeds	0	18,000,000	0	0
Levy Proceeds	0	6,979,000	8,431,000	9,246,000
Total	0	24,979,000	8,431,000	9,246,000

Pike Place Market Renovation: Bond Proceeds

Purpose Statement

The purpose of the Bond Proceeds Program is to allow spending of bond proceeds and bond interest earnings to be tracked separately from other revenues in the Pike Place Market Renovation Fund.

Program Summary

The City received \$12 million in proceeds from the 2009 Limited Tax General Obligation (LTGO) Bond issue for the Pike Place Market renovation. The City intends to issue an additional \$4.8 million in 4-year LTGO Bonds in early 2010 using appropriation authority carried over from 2009. Bond proceeds are used to reimburse levy-related expenses incurred by the PDA in the renovation of Pike Place Market.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Bond Proceeds	0	18,000,000	0	0

Pike Place Market Renovation: Levy Proceeds

Purpose Statement

The purpose of the Levy Proceeds Program is to allow spending of levy proceeds and levy interest earnings to be tracked separately from bond proceeds in the Pike Place Market Renovation Fund.

Program Summary

Levy proceeds are used to cover the PDA's levy-related Pike Place Market renovation expenses.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Levy Proceeds	0	6,979,000	8,431,000	9,246,000

Pike Place Market Levy

Pike Place Market Renovation Debt Service Budget Control Level

Purpose Statement

The purpose of the Pike Place Market Renovation Debt Service Budget Control Level is to provide appropriation authority for the City's payment of debt service for debt issued in support of the Pike Place Market Renovation funded by levy proceeds.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Pike Place Market Renovation Debt Service Program	0	417,150	4,223,257	2,574,692

Pike Place Market Levy

2010 Estimated Revenues for the Pike Place Levy

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
411100	Property Tax	0	12,500,000	12,500,000	12,500,000
461100	Interest Earnings	0	306,000	176,000	55,000
481100	General Obligation Bond Proceeds	0	18,000,000	0	4,800,000
	Total Revenues	0	30,806,000	12,676,000	17,355,000
379100	Use of (Contribution to) Fund Balance	0	(5,409,850)	(21,743)	(5,534,308)
	Total Resources	0	25,396,150	12,654,257	11,820,692

Pike Place Market Levy

Pike Place Levy

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	0	0	0	5,409,850	(777,150)
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	0	30,806,000	24,619,000	12,676,000	17,355,000
Less: Actual and Budgeted Expenditures	0	25,396,150	25,396,150	12,654,257	11,820,692
Ending Fund Balance	0	5,409,850	(777,150)	5,431,593	4,757,158
Reserve for Pike Place Market Renovations		5,409,850		5,431,593	4,757,158
Total Reserves	0	5,409,850	0	5,431,593	4,757,158
Ending Unreserved Fund Balance	0	0	(777,150)	0	0

Department of Planning and Development

Diane Sugimura, Director

Contact Information

Department Information Line: (206) 684-8600

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/dpd/>

Department Description

The Department of Planning and Development (DPD) is responsible for both regulatory and long-range planning functions. On the regulatory side, DPD is responsible for developing policies and codes related to public safety, environmental protection, land use, construction, and rental housing, including:

- Environmentally Critical Areas Ordinance (ECA);
- Housing and Building Maintenance Code;
- Just Cause Eviction Ordinance;
- Seattle Building Code;
- Seattle Condominium and Cooperative Conversion Ordinances;
- Seattle Electrical Code;
- Seattle Energy Code;
- Seattle Land Use Code;
- Seattle Mechanical Code;
- Seattle Noise Ordinance;
- Seattle Shoreline Master Program;
- Seattle Tenant Relocation Assistance Ordinance;
- Seattle Tree Protection Ordinance;
- State Environmental Policy Act (SEPA); and
- Stormwater, Grading, and Drainage Control Ordinance.

DPD reviews land use and construction-related permits, annually approving more than 28,000 permits and performing approximately 117,000 on-site inspections. The work includes public notice and involvement for Master Use Permits (MUPs); shoreline review; design review; approval of permits for construction, mechanical systems, site development, elevators, electrical installation, boilers, furnaces, refrigeration, signs and billboards; annual inspections of boilers and elevators; and home seismic retrofits.

DPD enforces compliance with community standards for housing, zoning, shorelines, tenant relocation assistance, just cause eviction, vacant buildings, noise, and development-related violation complaints, responding to more than 5,300 complaints annually.

Long-range physical planning functions are also included in the DPD's mission. These planning functions include monitoring and updating the City's Comprehensive Plan, evaluating regional growth management policy, developing sub-area and functional plans, implementing the Comprehensive Plan and neighborhood plans, fostering urban design excellence throughout the city and particularly in Seattle's public spaces, encouraging sustainable development via the City Green Building Team, and staffing the Planning and Design Commissions.

DPD services are funded by a variety of fees and from General Subfund resources. DPD must demonstrate that its fees are set to recover no more than the cost of related services. To provide this accountability, DPD uses cost accounting to measure the full cost of its programs. Each program is allocated a share of departmental administration and other overhead costs to report the full cost and calculate the revenue requirements of the program.

Planning and Development

Proposed Policy and Program Changes

The Department of Planning and Development's 2010 Proposed Budget maintains funding for City priorities while responding to fiscal challenges. The 2009 Adopted and 2010 Endorsed Budget anticipated a slowing in regional development. However, the actual recession both regionally and nationally has been deeper, particularly in construction-related activity. As a result, based on an analysis of anticipated fee revenues and permit activity, the 2010 Proposed Budget contains significant reductions in DPD.

The 2010 Proposed Budget limits funding for overtime, the use of consultants, and training, and abrogates almost all term and contingent positions that were added to address peak construction volumes in recent years. In addition, the 2010 Proposed Budget abrogates or unfunds several regular positions. Unfunded positions will not be funded or filled until development activity returns to levels that are more normal by historical standards and generates revenue to fund the positions.

The 2010 Proposed Budget reduces planning resources to help balance DPD's General Fund and fee-supported budgets. Fewer resources will be available for consultant support for center city planning, the Shoreline Master Program, and green building outreach and consulting support. DPD will redistribute work among remaining Staff to ensure that the Department continues to provide support for specific projects and leadership in urban planning and sustainable development.

Resources have been reallocated to support updates to the City's Comprehensive Plan that are required once every seven years and must be completed by 2011.

The 2010 Proposed Budget continues the City's commitment to working with communities to update Neighborhood Plans to reflect the changes and opportunities presented by major transportation investments, including Link Light Rail which began operating in 2009.

Resources are added to partially fund an environmental impact statement (EIS) on alternatives for South Lake Union that envision a vital and dynamic pedestrian-oriented community combining new housing, jobs, and infrastructure. This part of Seattle is anticipated to experience significant growth when the development environment improves.

As a result of the Citywide vehicle review intended to make the City's fleet smaller, greener, and more efficient, and as a result of the positions reduced departmentwide, nine vehicles are removed from DPD's fleet, resulting in savings of \$29,000 in the 2010 Proposed Budget.

Planning and Development

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Annual Certification and Inspection Budget Control Level					
Annual Certification & Inspection Overhead Allocations		962,564	1,155,272	1,188,848	1,008,523
Annual Certification and Inspection		2,564,256	2,629,533	2,825,551	2,472,566
Annual Certification and Inspection Budget Control Level	U24A0	3,526,821	3,784,805	4,014,399	3,481,088
Code Compliance Budget Control Level					
Code Compliance		3,288,594	3,849,269	3,977,574	3,734,539
Code Compliance Overhead Allocations		992,448	1,161,229	1,196,412	1,141,755
Code Compliance Budget Control Level	U2400	4,281,043	5,010,498	5,173,985	4,876,294
Construction Inspections Budget Control Level					
Building Inspections Program		3,719,218	5,436,211	5,621,814	3,475,621
Construction Inspections Overhead Allocations		3,581,827	4,615,621	4,743,691	3,975,754
Construction Inspections Unallocated CBA		0	0	0	1,798,947
Electrical Inspections		3,298,745	3,600,568	3,730,182	3,527,130
Signs and Billboards		201,000	160,143	166,481	252,275
Site Review and Inspection		2,352,187	2,844,947	2,952,413	2,448,564
Construction Inspections Budget Control Level	U23A0	13,152,977	16,657,490	17,214,581	15,478,292
Construction Permit Services Budget Control Level					
Applicant Services Center		7,458,735	8,216,793	8,520,374	6,299,051
Construction Permit Services Overhead Allocations		3,787,404	3,110,576	3,233,286	3,096,514
Construction Permit Services Unallocated CBA		0	0	0	3,150,000
Construction Plans Administration		6,400,824	8,351,819	8,636,134	4,761,626
Operations Division Management		1,565,040	3,088,423	3,187,359	1,824,856
Public Resource Center		1,607,118	1,643,556	1,635,446	1,615,111
Construction Permit Services Budget Control Level	U2300	20,819,121	24,411,168	25,212,599	20,747,158

Planning and Development

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Department Leadership Budget Control Level					
Community Relations		363,840	504,786	523,426	428,938
Department Leadership Overhead Allocations		(12,501,755)	(13,880,215)	(14,319,874)	(12,452,208)
Director's Office		711,587	801,803	828,533	699,104
Finance and Accounting Services		5,107,676	5,702,421	5,876,048	5,587,921
Human Resources		714,526	672,706	697,943	504,207
Information Technology Services		5,604,125	6,198,499	6,393,924	5,232,037
Department Leadership Budget Control Level	U2500	0	0	0	0
Land Use Services Budget Control Level					
Land Use Services		4,709,001	5,159,712	5,355,071	3,886,512
Land Use Services Overhead Allocations		1,739,082	2,170,757	2,240,539	1,641,294
Land Use Services Unallocated CBA		0	0	0	500,000
Land Use Services Budget Control Level	U2200	6,448,083	7,330,469	7,595,610	6,027,805
Planning Budget Control Level					
Design Commission		303,294	286,285	296,542	273,743
Planning Commission		342,204	407,678	423,070	407,296
Planning Overhead Allocations		1,438,429	1,667,581	1,720,215	1,588,368
Planning Services		5,367,949	4,892,854	5,067,514	4,691,209
Planning Budget Control Level	U2900	7,451,876	7,254,398	7,507,341	6,960,617
Process Improvements and Technology Budget Control Level	U2800	2,008,954	2,965,449	3,054,038	3,036,445
Department Total		57,688,874	67,414,276	69,772,553	60,607,700
Department Full-time Equivalents Total*		441.00	437.00	436.00	407.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
General Subfund	10,159,178	10,179,507	10,740,517	10,040,985
Other	47,529,696	57,234,768	59,032,036	50,566,715
Department Total	57,688,874	67,414,276	69,772,553	60,607,700

Planning and Development

Annual Certification and Inspection Budget Control Level

Purpose Statement

The purpose of the Annual Certification and Inspection Budget Control Level is to provide inspections of mechanical equipment at installation and on an annual or biennial cycle in a fair, reasonable, efficient, and predictable manner. These services are provided so mechanical equipment is substantially maintained to applicable codes, legal requirements, and policies, and operated safely. The program also certifies that installers and mechanics are qualified, by validation of work experience and testing of code knowledge, to operate and maintain mechanical equipment. In addition, this budget control level includes a proportionate share of associated departmental administration and other overhead costs.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Annual Certification & Inspection Overhead Allocations	962,564	1,155,272	1,188,848	1,008,523
Annual Certification and Inspection	2,564,256	2,629,533	2,825,551	2,472,566
Total	3,526,821	3,784,805	4,014,399	3,481,088
Full-time Equivalents Total *	24.54	23.54	24.54	24.54

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Annual Certification and Inspection: Annual Certification & Inspection Overhead Allocations

Purpose Statement

The purpose of the Annual Certification and Inspection Overhead Allocations Program is to represent the share of departmental administration and other overhead costs that apply to the Annual Certification and Inspection Budget Control Level.

Program Summary

Reduce budget authority by approximately \$180,000 to reflect the reapportionment of departmental overhead allocations based on the proposed staffing levels across the Department's budget control levels.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Annual Certification & Inspection Overhead Allocations	962,564	1,155,272	1,188,848	1,008,523

Planning and Development

Annual Certification and Inspection: Annual Certification and Inspection Purpose Statement

The purpose of the Annual Certification and Inspection Program is to provide inspections of mechanical equipment at installation and on an annual or biennial cycle in a fair, reasonable, efficient, and predictable manner. These services are provided so mechanical equipment is substantially maintained to applicable codes, legal requirements, and policies, and operated safely. The program also certifies that installers and mechanics are qualified, by validation of work experience and testing of code knowledge, to operate and maintain mechanical equipment.

Program Summary

Reduce budget authority by \$3,000 and remove one sedan from the DPD vehicle fleet as a result of the Citywide vehicle review intended to make the City's fleet smaller, greener, and more efficient.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar technical changes decrease the budget by \$350,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$353,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Annual Certification and Inspection	2,564,256	2,629,533	2,825,551	2,472,566
Full-time Equivalents Total*	24.54	23.54	24.54	24.54

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Code Compliance Budget Control Level

Purpose Statement

The purpose of the Code Compliance Budget Control Level is to see that properties and buildings are used and maintained in conformance with code standards, and deterioration of structures and properties is reduced. Additionally, this budget control level includes the allocation of a proportionate share of departmental administration and other overhead costs.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Code Compliance	3,288,594	3,849,269	3,977,574	3,734,539
Code Compliance Overhead Allocations	992,448	1,161,229	1,196,412	1,141,755
Total	4,281,043	5,010,498	5,173,985	4,876,294
Full-time Equivalents Total *	32.38	32.88	32.88	31.88

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Code Compliance: Code Compliance

Purpose Statement

The purpose of the Code Compliance Program is to see that properties and buildings are used, maintained, and developed in conformance with code standards, to facilitate enforcement actions against violators through the legal system, and to reduce the deterioration of structures and properties so that Seattle's housing stock lasts longer.

Program Summary

Reduce General Fund allocation by \$149,000 and abrogate 1.0 FTE Housing and Zoning Inspector, Sr., position. This adjustment includes a reduction of \$50,000 in resources for consulting resources, printing, and other soft costs.

Reduce budget authority by \$7,000 and remove two sedans from the DPD vehicle fleet as a result of the Citywide vehicle review intended to make the City's fleet smaller, greener, and more efficient, and as a result of the positions being reduced departmentwide.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar technical changes decrease the budget by \$87,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$243,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Code Compliance	3,288,594	3,849,269	3,977,574	3,734,539
Full-time Equivalents Total*	32.38	32.88	32.88	31.88

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Code Compliance: Code Compliance Overhead Allocations

Purpose Statement

The purpose of the Code Compliance Overhead Allocations Program is to represent a proportionate share of departmental administration and other overhead costs to report the full cost of the related programs.

Program Summary

Reduce budget authority by approximately \$55,000 to reflect the reapportionment of departmental overhead allocations based on the proposed staffing levels across the Department's budget control levels.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Code Compliance Overhead Allocations	992,448	1,161,229	1,196,412	1,141,755

Planning and Development

Construction Inspections Budget Control Level

Purpose Statement

The purpose of the Construction Inspections Budget Control Level is to provide timely on-site inspections of property under development to support substantial compliance with applicable City codes, ordinances, and approved plans. Additionally, this budget control level includes the allocation of a proportionate share of departmental administration and other overhead costs.

Program Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Building Inspections Program	3,719,218	5,436,211	5,621,814	3,475,621
Construction Inspections Overhead Allocations	3,581,827	4,615,621	4,743,691	3,975,754
Construction Inspections Unallocated CBA	0	0	0	1,798,947
Electrical Inspections	3,298,745	3,600,568	3,730,182	3,527,130
Signs and Billboards	201,000	160,143	166,481	252,275
Site Review and Inspection	2,352,187	2,844,947	2,952,413	2,448,564
Total	13,152,977	16,657,490	17,214,581	15,478,292
Full-time Equivalents Total *	91.10	96.10	96.10	88.10

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Construction Inspections: Building Inspections Program

Purpose Statement

The purpose of the Building Inspections Program is to provide timely on-site inspections of property under development at predetermined stages of construction; work closely with project architects, engineers, developers, contractors, and other City of Seattle departments to approve projects as substantially complying with applicable City codes, ordinances, and approved plans; and to issue final approvals for occupancy.

Program Summary

Reduce budget by \$423,000 to reflect reductions in four positions supporting the Building Inspections program. The construction industry in Seattle and throughout the region continues to experience a slowdown. As a result, the 2010 Proposed Budget realigns fee-supported budget and position authority with anticipated revenues and workload. In this program, the position changes are as follows:

- Abrogate 2.0 FTE Building Inspector, Sr. (Expert) positions. These term positions were originally added to handle peak construction volumes;
- Abrogate 2.0 FTE contingent Building Inspector, Sr. (Expert) positions.

Reduce budget authority by \$11,000 and remove three sedans from the DPD vehicle fleet as a result of the Citywide vehicle review intended to make the City's fleet smaller, greener, and more efficient, and as a result of the positions being reduced departmentwide.

Transfer \$1.6 million to the Construction Inspections Unallocated Contingent Budget Authority (CBA) program. Consistent with Resolution 30347, the Department prepares a budget proposing the use of contingent budget authority. Contingent authority of budget and positions may be granted when actual or revised revenue forecasts exceed the original revenue forecasts. In this program, up to \$1.6 million in contingent budget authority for construction inspection could be proposed. The 2010 Proposed Budget intends to access none of this authority, however, so the full balance is displayed in the appropriate program for unallocated CBA.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar technical changes decrease the budget by \$112,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$2.15 million.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Building Inspections Program	3,719,218	5,436,211	5,621,814	3,475,621
Full-time Equivalents Total*	34.96	34.96	34.96	30.96

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Construction Inspections: Construction Inspections Overhead

Allocations

Purpose Statement

The purpose of the Construction Inspections Overhead Allocations Program is to represent the proportionate share of departmental administration and other overhead costs that apply to this budget control level, in order to report the full cost and calculate the revenue requirements of the budget control level and programs.

Program Summary

Reduce budget authority by approximately \$768,000 to reflect the reapportionment of departmental overhead allocations based on the proposed staffing levels across the Department's budget control levels.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Construction Inspections Overhead Allocations	3,581,827	4,615,621	4,743,691	3,975,754
Full-time Equivalents Total*	9.25	9.25	9.25	9.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Construction Inspections: Construction Inspections Unallocated CBA

Purpose Statement

The purpose of the Construction Inspections Unallocated CBA Program is to display the amount of Contingent Budget Authority (CBA) that has not been accessed within the Construction Inspections BCL for construction inspections and electrical inspections with plan review. In contrast, CBA that is accessed is appropriated in the programs in which it will be spent. More information about CBA and its planned use in this budget may be found at the conclusion of the DPD chapter.

Program Summary

This program is established in the 2010 Proposed Budget. In 2010, a total of \$1.8 million in contingent authority in the Construction Inspections BCL will not be accessed, including \$1.6 million for construction inspections in the Building Inspections program, and \$199,000 for electrical inspections with plan review from the Electrical Inspections program. The unallocated authority has been transferred into this program to facilitate oversight and monitoring.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Construction Inspections Unallocated CBA	0	0	0	1,798,947

Planning and Development

Construction Inspections: Electrical Inspections

Purpose Statement

The purpose of the Electrical Inspections Program is to provide review of proposed electrical installations and on-site inspection of properties under development in a fair, reasonable, efficient, and predictable manner. These services are provided to ensure the electrical installations substantially comply with applicable codes, legal requirements, and approved plans.

Program Summary

Transfer \$199,000 in budget authority to the Construction Inspections Unallocated Contingent Budget Authority (CBA) program. Consistent with Resolution 30347, the Department prepares a budget proposing the use of contingent budget authority. Contingent authority of budget and positions may be granted when actual or revised revenue forecasts exceed the original revenue forecasts. In this program, up to \$620,000 in contingent budget authority for electrical inspection with plan review could be proposed if required by demand-driven revenue levels. The 2010 Proposed Budget intends to access \$421,000 of this authority, and the remaining balance is displayed in the appropriate program for unallocated CBA.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar technical changes decrease the budget by \$4,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$203,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Electrical Inspections	3,298,745	3,600,568	3,730,182	3,527,130
Full-time Equivalents Total*	25.18	26.18	26.18	26.18

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Construction Inspections: Signs and Billboards

Purpose Statement

The purpose of the Signs and Billboards Program is to provide review of proposed sign installations and on-site inspection of properties under development in a fair, reasonable, efficient, and predictable manner. These services are provided to ensure sign installations comply with applicable codes, legal requirements, and approved plans.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and other technical changes increase the budget by \$86,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$86,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Signs and Billboards	201,000	160,143	166,481	252,275
Full-time Equivalents Total*	1.62	1.62	1.62	1.62

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Construction Inspections: Site Review and Inspection

Purpose Statement

The purpose of the Site Review and Inspection Program is to ensure construction projects comply with grading, drainage, side sewer, and environmentally critical area codes; City of Seattle engineering standard details; and best management practices for erosion control methods to ensure that ground-related impacts of development are mitigated on-site and that sewer and drainage installations on private property are properly installed.

Program Summary

Reduce budget by \$568,000 to reflect reductions in six positions supporting the Site Review and Inspection program. The construction industry in Seattle and throughout the region continues to experience a slowdown. As a result, the 2010 Proposed Budget realigns fee-supported budget and position authority with anticipated revenues and workload. In this program, the position changes are as follows:

- Abrogate 1.0 FTE Civil Engineering Specialist, Sr. position. This term position was originally added to handle peak construction volumes;
- Abrogate 3.0 FTE Site Development Inspector positions;
- Retain position authority but unfund 2.0 FTE regular positions, a 1.0 FTE Civil Engineering Associate and 1.0 FTE Civil Engineering Specialist, Sr.

Reduce budget authority by \$11,000 and remove three sedans from the DPD vehicle fleet as a result of the Citywide vehicle review intended to make the City's fleet smaller, greener, and more efficient.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and other technical changes increase the budget by \$75,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$504,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Site Review and Inspection	2,352,187	2,844,947	2,952,413	2,448,564
Full-time Equivalents Total*	20.09	24.09	24.09	20.09

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Construction Permit Services Budget Control Level

Purpose Statement

The purpose of the Construction Permit Services Budget Control Level is to facilitate the review of development plans and processing of permits so that applicants can plan, alter, construct, occupy, and maintain Seattle's buildings and property. Additionally, this budget control level includes the allocation of a proportionate share of departmental administration and other overhead costs.

Program Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Applicant Services Center	7,458,735	8,216,793	8,520,374	6,299,051
Construction Permit Services Overhead Allocations	3,787,404	3,110,576	3,233,286	3,096,514
Construction Permit Services Unallocated CBA	0	0	0	3,150,000
Construction Plans Administration	6,400,824	8,351,819	8,636,134	4,761,626
Operations Division Management	1,565,040	3,088,423	3,187,359	1,824,856
Public Resource Center	1,607,118	1,643,556	1,635,446	1,615,111
Total	20,819,121	24,411,168	25,212,599	20,747,158
Full-time Equivalents Total *	139.08	135.58	134.58	120.58

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Construction Permit Services: Applicant Services Center

Purpose Statement

The purpose of the Applicant Services Center Program is to provide early technical and process assistance to applicants during building design and permit application; screen, accept and process all land use and construction permit applications; and review and issue simple development plans in a fair, reasonable and consistent manner to ensure substantial compliance with applicable codes and legal requirements.

Program Summary

Reduce budget by \$1.69 million to reflect reductions in 19 positions supporting the Applicant Services Center program, including \$80,000 in savings for overtime, training, travel, and other costs. The construction industry in Seattle and throughout the region continues to experience a slowdown. As a result, the 2010 Proposed Budget realigns fee-supported budget and position authority with anticipated revenues and workload. In this program, the position changes are as follows:

- Abrogate five term positions originally added to handle peak construction volumes, including 2.0 FTE Land Use Planner II, 2.0 FTE Permit Specialist II, and 1.0 FTE Permit Technician;
- Abrogate 2.0 FTE contingent Permit Specialist II positions;
- Retain position authority but unfund 12 regular positions, including 2.0 FTE Administrative Specialist II, 4.0 FTE Permit Process Leader, 1.0 FTE Permit Specialist, 4.0 FTE Permit Technician positions, and 1.0 FTE Land Use Planner II.

Transfer \$124,000 in budget authority and 1.0 FTE Manager 2 position from the Applicant Services program to the Planning Services program to align the organizational structure with work being performed.

Transfer \$500,000 to the Construction Permit Services Unallocated Contingent Budget Authority (CBA) program. Consistent with Resolution 30347, the Department prepares a budget proposing the use of contingent budget authority. Contingent authority of budget and positions may be granted when actual or revised revenue forecasts exceed the original revenue forecasts. In this program, up to \$500,000 in contingent budget authority for construction plan review could be proposed if required by demand-driven revenue levels. The 2010 Proposed Budget intends to access none of this authority, however, so the full balance is displayed in the appropriate program for unallocated CBA.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and other technical changes increase the budget by \$91,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$2.22 million.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Applicant Services Center	7,458,735	8,216,793	8,520,374	6,299,051
Full-time Equivalents Total*	66.95	65.95	65.95	57.95

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Construction Permit Services: Construction Permit Services Overhead Allocations

Purpose Statement

The purpose of the Construction Permit Services Overhead Allocations Program is to represent the proportionate share of departmental administration and other overhead costs to report the full cost of the related programs.

Program Summary

Reduce budget authority by approximately \$137,000 to reflect the reapportionment of departmental overhead allocations based on the proposed staffing levels across the Department's budget control levels.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Construction Permit Services Overhead Allocations	3,787,404	3,110,576	3,233,286	3,096,514

Construction Permit Services: Construction Permit Services Unallocated CBA

Purpose Statement

The purpose of the Construction Permit Services Unallocated CBA Program is to display the amount of Contingent Budget Authority (CBA) in the Construction Permit Services BCL that has not been accessed for construction plan review and peer review contracts. In contrast, CBA that is accessed is appropriated in the programs in which it will be spent. More information about CBA and its planned use in this budget may be found at the conclusion of the DPD chapter.

Program Summary

This program is established in the 2010 Proposed Budget. In 2010, a total of \$3.15 million in contingent authority in the Construction Permit Services BCL will not be accessed, including \$500,000 for construction plan review from the Applicant Services program, and \$1.9 million for construction plan review and \$750,000 for peer review contracts from the Construction Plans Administration program. The unallocated authority has been transferred into this program to facilitate oversight and monitoring.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Construction Permit Services Unallocated CBA	0	0	0	3,150,000

Construction Permit Services: Construction Plans Administration

Purpose Statement

The purpose of the Construction Plans Administration Program is to review development plans and documents for permit applicants in a fair, reasonable, and predictable manner; ensure that the plans substantially comply with applicable codes and legal requirements; develop and revise technical code regulations at the local, state, and national levels; and provide appropriate support for preparation, mitigation, response, and recovery services for disasters.

Program Summary

Reduce budget by \$1.10 million to reflect reductions in eight positions supporting the Construction Plans Administration Program, including \$255,000 in savings for consulting services and other costs including overtime, training, and travel. The construction industry in Seattle and throughout the region continues to experience a slowdown. As a result, the 2010 Proposed Budget realigns fee-supported budget and position authority with anticipated revenues and workload. In this program, the position changes are as follows:

- Abrogate 1.0 FTE Permit Process Leader position and 5.0 FTE Structural Plans Engineer, Sr., positions. These term positions were originally added to handle peak construction volumes;
- Retain position authority but unfund 2.0 FTE regular positions, a 1.0 FTE Code Development Analyst and 1.0 FTE Code Development Analyst, Sr.

Reclassify a Manager 2 position to a Strategic Advisor 2 position. This position provides policy leadership to a small team responsible for technical code development including emergency management.

Transfer \$1.9 million to the Construction Permit Services Unallocated Contingent Budget Authority (CBA) program. Consistent with Resolution 30347, the Department prepares a budget proposing the use of contingent budget authority. Contingent authority of budget and positions may be granted when actual or revised revenue forecasts exceed the original revenue forecasts. In this program, up to \$1.9 million in contingent budget authority for construction plan review could be proposed if required by demand-driven revenue levels. The 2010 Proposed Budget intends to access none of this authority, however, so the full balance is displayed in the appropriate program for unallocated CBA.

Transfer \$750,000 to the Construction Permit Services Unallocated Contingent Budget Authority (CBA) program. Consistent with Resolution 30347, the Department prepares a budget proposing the use of contingent budget authority. Contingent authority of budget and positions may be granted when actual or revised revenue forecasts exceed the original revenue forecasts. In this program, up to \$1.5 million in contingent budget authority for peer review contracts could be proposed if required by demand-driven revenue levels. The 2010 Proposed Budget intends to access \$750,000 of this authority, and the remaining balance of \$750,000 is displayed in the appropriate program for unallocated CBA.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar technical changes decrease the budget by \$126,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$3.87 million.

Planning and Development

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Construction Plans Administration	6,400,824	8,351,819	8,636,134	4,761,626
Full-time Equivalents Total*	58.27	55.77	55.77	49.77

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Construction Permit Services: Operations Division Management Purpose Statement

The purpose of the Operations Division Management Program is to oversee the functions of four budget control levels: Annual Certification/Inspection, Construction Permit Services, Construction Inspections, and Land Use Services.

Program Summary

Reduce budget by \$417,000 to reflect the unfunding of five positions supporting the Operations Division program, including 2.0 FTE Administrative Specialist II, 2.0 FTE Management Systems Analyst, Sr., and 1.0 FTE Public Relations Specialist. The construction industry in Seattle and throughout the region continues to experience a slowdown. As a result, the 2010 Proposed Budget realigns fee-supported budget and position authority with anticipated revenues and workload.

Reduce budget authority by \$1.69 million to reflect reductions in costs to balance DPD's budget, including reductions in the use of consultants, overtime, printing, office supplies and furnishings, training, and travel.

Reclassify a Manager 3 position to a Strategic Advisor 2 position. This position provides policy leadership for the Green Permitting and the Sustainable Business Practices programs.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar technical changes increase the budget by \$744,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.36 million.

Expenditures	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Operations Division Management	1,565,040	3,088,423	3,187,359	1,824,856

Planning and Development

Construction Permit Services: Public Resource Center

Purpose Statement

The purpose of the Public Resource Center Program is to provide the general public and City staff convenient access to complete, accurate information about department regulations and current applications; to provide applicants with a first point of contact; and to preserve, maintain, and provide access to records for department staff and the public.

Program Summary

Reduce General Fund budget authority by \$30,000 and reduce fee-supported budget authority by \$95,000 to reflect reductions in consulting and other costs to help balance DPD's budget.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar technical changes increase the budget by \$104,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$20,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Public Resource Center	1,607,118	1,643,556	1,635,446	1,615,111
Full-time Equivalents Total*	13.86	13.86	12.86	12.86

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Department Leadership Budget Control Level

Purpose Statement

The purpose of the Department Leadership Budget Control Level is to develop and implement business strategies to improve the performance of the organization; ensure that managers and staff have the information, tools, and training needed for managing and making decisions; set fees that reflect the cost of services; and maintain a community relations program.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Community Relations	363,840	504,786	523,426	428,938
Department Leadership Overhead Allocations	-12,501,755	-13,880,215	-14,319,874	-12,452,208
Director's Office	711,587	801,803	828,533	699,104
Finance and Accounting Services	5,107,676	5,702,421	5,876,048	5,587,921
Human Resources	714,526	672,706	697,943	504,207
Information Technology Services	5,604,125	6,198,499	6,393,924	5,232,037
Total	0	0	0	0
Full-time Equivalents Total *	54.02	54.02	53.02	50.02

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Leadership: Community Relations

Purpose Statement

The purpose of the Community Relations Program is to provide the general public, stakeholder groups, community leaders, City staff, and news media with complete and accurate information, including informative materials and presentations, to explain the Department's responsibilities, processes, and actions; to ensure the Department's services are clearly understood by applicants and the general public; and to respond to public concerns related to the Department's responsibilities.

Program Summary

Reduce budget authority by \$44,000 to reflect a reduction in funding for consulting services and supplies.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar technical changes decrease the budget by \$50,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$94,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Community Relations	363,840	504,786	523,426	428,938
Full-time Equivalents Total*	3.65	3.65	3.65	3.65

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Department Leadership: Department Leadership Overhead Allocations

Purpose Statement

The purpose of the Department Leadership Overhead Allocations Program is to distribute the proportionate share of departmental administration and other overhead costs that apply to the Department's other budget control levels, in order to report the full cost and calculate the revenue requirements of the related programs.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar technical changes remove \$1.87 million from the total overhead costs that will be allocated to other Department programs. As a result, the value of total overhead costs that are allocated decreases from \$14.32 million in the 2010 Endorsed Budget to \$12.45 million in the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Department Leadership Overhead Allocations	-12,501,755	-13,880,215	-14,319,874	-12,452,208

Department Leadership: Director's Office

Purpose Statement

The purpose of the Director's Office Program is to ensure department management develops and implements business strategies to continually improve the performance of the organization, and to ensure effective working relationships with other City personnel and agencies, the general public, and the development and planning communities.

Program Summary

Reduce budget authority by \$86,000 to reflect savings in costs and professional services.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar technical changes decrease the budget by \$43,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$129,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Director's Office	711,587	801,803	828,533	699,104
Full-time Equivalents Total*	6.58	6.58	6.58	6.58

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Department Leadership: Finance and Accounting Services

Purpose Statement

The purpose of the Finance and Accounting Services Program is to provide financial and accounting services to department management, and develop and maintain financial systems based on program and funding study principles, so that people, tools, and resources are managed effectively with a changing workload and revenue stream.

Program Summary

Reduce budget authority by \$60,000 and abrogate 1.0 FTE Accounting Technician II position to assist in balancing DPD's budget.

Reduce budget authority by \$71,000 to reflect reductions in costs and the use of consultants.

Reduce budget authority by \$75,000 as a result of changes in the administration of credit card payments. The City will pass on a processing charge to customers who choose to use credit cards for their own convenience when a cash payment option is also available.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar technical changes decrease the budget by \$83,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$288,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Finance and Accounting Services	5,107,676	5,702,421	5,876,048	5,587,921
Full-time Equivalents Total*	14.74	14.74	13.74	12.74

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Department Leadership: Human Resources

Purpose Statement

The purpose of the Human Resources Program is to ensure the work environment is safe, and that a competent, talented, and skilled workforce is recruited through a fair and open process, is compensated fairly for work performed, is well trained for jobs, is responsible and accountable for performance, and reflects and values the diversity of the community.

Program Summary

Transfer \$128,000 in budget authority and 1.0 FTE vacant Manager 2 position to the Planning Services program.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar technical changes decrease the budget by \$66,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$194,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Human Resources	714,526	672,706	697,943	504,207
Full-time Equivalents Total*	6.28	6.28	6.28	5.28

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Leadership: Information Technology Services

Purpose Statement

The purpose of the Information Technology Services Program is to provide information technology solutions, services, and expertise to the department and other City staff, so that department management and staff have the technology tools and support necessary to meet business objectives.

Program Summary

Reduce budget authority by \$85,000 and abrogate 1.0 FTE Information Systems Analyst position to assist in balancing DPD's budget.

Reduce budget authority by \$125,000 to reflect reductions in the use of consultants.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar technical changes decrease the budget by \$952,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.16 million.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Information Technology Services	5,604,125	6,198,499	6,393,924	5,232,037
Full-time Equivalents Total*	22.77	22.77	22.77	21.77

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Land Use Services Budget Control Level

Purpose Statement

The purpose of the Land Use Services Budget Control Level is to provide land use permitting services to project applicants, City of Seattle departments, public agencies, and residents. These services are intended to allow development proposals to be reviewed in a fair, reasonable, efficient, and predictable manner, and substantially comply with applicable codes, legal requirements, policies, and community design standards. Additionally, this budget control level includes the allocation of a proportionate share of departmental administration and other overhead costs.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Land Use Services	4,709,001	5,159,712	5,355,071	3,886,512
Land Use Services Overhead Allocations	1,739,082	2,170,757	2,240,539	1,641,294
Land Use Services Unallocated CBA	0	0	0	500,000
Total	6,448,083	7,330,469	7,595,610	6,027,805
Full-time Equivalents Total *	46.35	44.85	44.85	40.85

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Land Use Services: Land Use Services

Purpose Statement

The purpose of the Land Use Services Program is to provide land use permitting services to project applicants, City of Seattle departments, public agencies, and residents. Land Use Services staff provide permit process information and regulatory expertise to inform pre-application construction project design. Land Use Services staff also review proposed construction plans as part of a developer's permit application. Staff then facilitate the process to elicit public input on those construction projects before the permit may be granted. These services are intended to ensure that development proposals are reviewed in a fair, reasonable, efficient, and predictable manner, and to ensure that the plans substantially comply with applicable codes, legal requirements, policies, and community design standards.

Program Summary

Reduce budget by \$551,000 to reflect reductions in six positions supporting the Land Use Services program. The construction industry in Seattle and throughout the region continues to experience a slowdown. As a result, The 2010 Proposed Budget realigns fee-supported budget and position authority with anticipated revenues and workload. In this program, the position changes are as follows:

- Abrogate 1.0 FTE Land Use Planner II. This position was originally added to handle peak construction volumes;
- Abrogate 3.0 FTE contingent positions, including 1.0 FTE Land Use Planner II and 2.0 FTE Land Use Planner III;
- Retain position authority but unfund two regular positions including 0.5 FTE Arborist and 1.0 FTE Permit Technician Sr.

Transfer \$500,000 to the Land Use Services Unallocated Contingent Budget Authority (CBA) program. Consistent with Resolution 30347, the Department prepares a budget proposing the use of contingent budget authority. Contingent authority of budget and positions may be granted when actual or revised revenue forecasts exceed the original revenue forecasts. In this program, up to \$500,000 in contingent budget authority for land use could be proposed if required by demand-driven revenue levels. The 2010 Proposed Budget intends to access none of this authority, however, so the full balance is displayed in the appropriate program for unallocated CBA.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar technical changes decrease the budget by \$418,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.47 million.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Land Use Services	4,709,001	5,159,712	5,355,071	3,886,512
Full-time Equivalents Total*	46.35	44.85	44.85	40.85

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Land Use Services: Land Use Services Overhead Allocations

Purpose Statement

The purpose of the Land Use Services Overhead Allocations Program is to represent a proportionate share of departmental administration and other overhead costs that apply to the Land Use Services Budget Control Level, to report the full cost of the related programs.

Program Summary

Reduce budget authority by approximately \$599,000 to reflect the reapportionment of departmental overhead allocations based on the proposed staffing levels across the Department's budget control levels.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Land Use Services Overhead Allocations	1,739,082	2,170,757	2,240,539	1,641,294

Land Use Services: Land Use Services Unallocated CBA

Purpose Statement

The purpose of the Land Use Services Unallocated CBA Program is to display the amount of Contingent Budget Authority (CBA) in the Land Use Services BCL that has not been accessed. In contrast, CBA that is accessed is appropriated in the programs in which it will be spent. More information about CBA and its planned use in this budget may be found at the conclusion of the DPD chapter.

Program Summary

This program is established in the 2010 Proposed Budget. In 2010, a total of \$500,000 in contingent authority in the Land Use Services BCL will not be accessed. The unallocated authority has been transferred into this program to facilitate oversight and monitoring.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Land Use Services Unallocated CBA	0	0	0	500,000

Planning and Development

Planning Budget Control Level

Purpose Statement

The purpose of the Planning Budget Control Level is to manage growth and development consistent with the Comprehensive Plan, and to inform and guide decisions for shaping and preserving Seattle so that it is a vital urban environment. Planning staff does this work by stewarding the Comprehensive Plan and supporting its core values of community, environmental stewardship, social equity and economic opportunity. Staff conduct research and make use of the best urban design strategies when preparing plans for areas of the City that are impacted by growth or major public investments. Additionally, the Planning Budget Control Level includes the staff of the Design Commission and Planning Commission. Lastly, this budget control level includes the allocation of a proportionate share of departmental administration and other overhead costs.

Program Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Design Commission	303,294	286,285	296,542	273,743
Planning Commission	342,204	407,678	423,070	407,296
Planning Overhead Allocations	1,438,429	1,667,581	1,720,215	1,588,368
Planning Services	5,367,949	4,892,854	5,067,514	4,691,209
Total	7,451,876	7,254,398	7,507,341	6,960,617
Full-time Equivalents Total *	40.31	36.81	36.81	37.81

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning: Design Commission

Purpose Statement

The purpose of the Design Commission is to promote civic design excellence in City projects and promote interdepartmental/interagency coordination. The Seattle Design Commission advises the Mayor, the City Council, and City departments on the design of capital improvements and other projects that shape Seattle's public realm.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar technical changes decrease the budget by \$23,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$23,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Design Commission	303,294	286,285	296,542	273,743
Full-time Equivalents Total*	2.00	2.00	2.00	2.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Planning: Planning Commission

Purpose Statement

The purpose of the Planning Commission Program is to provide informed citizen advice and assistance to the Mayor, the City Council, and City departments in developing planning policies and carrying out major planning efforts; to seek public comment and participation as a part of this process; and to steward the ongoing development and implementation of the City's Comprehensive Plan.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar technical changes decrease the budget by \$16,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$16,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Planning Commission	342,204	407,678	423,070	407,296
Full-time Equivalents Total*	3.26	3.26	3.26	3.26

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning: Planning Overhead Allocations

Purpose Statement

The purpose of the Planning Overhead Allocations Program is to represent a proportionate share of departmental administration and other overhead costs that apply to the Planning Budget Control Level, to report the full cost of the related programs.

Program Summary

Reduce budget authority by approximately \$132,000 to reflect the reapportionment of departmental overhead allocations based on the proposed staffing levels across the Department's budget control levels.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Planning Overhead Allocations	1,438,429	1,667,581	1,720,215	1,588,368

Planning and Development

Planning: Planning Services

Purpose Statement

The purpose of the Planning Services Program is to advocate for policies, plans and regulations that steward and advance Seattle's Comprehensive Plan and growth management strategy; that protect and enliven Seattle's established and emerging neighborhoods; that support job creation and housing choices; that promote design excellence in Seattle's public realm; and that advance green buildings, neighborhoods, and infrastructure towards healthier communities, energy independence, and climate protection.

Program Summary

Reduce General Fund budget authority by \$125,000 and abrogate 1.0 FTE Land Use Planner III to help balance the General Fund budget. Remaining Planning Services staff will be allocated across projects to ensure that the City's priorities are addressed.

Reduce General Fund budget authority by \$119,000 through reductions in the use of consultants, printing, training, and travel.

Reduce General Fund budget authority by \$60,000 and reduce fee-supported budget authority by \$52,000 to reflect reductions in consulting and other support for center city design and planning.

Reduce General Fund budget authority by \$50,000 to reflect reductions in consultant support for the Shoreline Master Program.

The 2010 Proposed Budget continues the City's commitment to working with communities to revise Neighborhood Plans to reflect the changes and opportunities presented by major transportation investments, including Light Rail. In 2010, the City will follow through on the three neighborhood plan updates that are underway in Southeast Seattle in station areas along the Sound Transit Light Rail alignment. This budget also proposes resources for the City to work with neighbors to update three additional Neighborhood Plans. The focus of this effort will be on the parts of the three neighborhoods that are within a quarter mile radius of Light Rail stations and on transportation and land use elements of the Neighborhood Plans. With contributions from community organizations, non-profits, or the private sector, the City would expand the scope of the project to include a larger radius and more plan elements. To implement this neighborhood planning work:

- Transfer \$128,000 in budget authority and 1.0 FTE vacant Manager 2 position from the Human Resources program to the Planning Services program, and reclassify the position as a Strategic Advisor 2. This position will provide key leadership for the City's follow through on the three plan updates begun in 2009 and will be funded by the General Fund;
- Reassign 0.65 FTE of the 1.0 FTE Land Use Planner III position working on the status report process, which was completed in 2009, to support neighborhood planning. The other 0.35 FTE will be allocated to support 2011 Comprehensive Plan updates;
- Add \$30,000 in General Fund resources for consultant services related to design and plan alternatives for Neighborhood Plan updates;
- Transfer \$92,500 in General Fund resources for consulting to the Department of Neighborhoods, reflecting the actual administration of contracts for translation and outreach.

Reallocate a total of 0.75 FTE within the Planning Services program to support updates to Seattle's Comprehensive Plan. Major updates are required once every seven years by Washington state's Growth Management Act, with the next update required to be completed in 2011. The 2011 update will also add new elements related to parks and recreation and container port facilities.

Planning and Development

Transfer in \$124,000 and 1.0 FTE Manager 2 from the Applicant Services program to the Planning Services program, and reclassify the position as a Strategic Advisor 2 to coordinate Citywide design and planning for the Seattle waterfront. The Alaskan Way Viaduct replacement will have material impacts and present significant opportunities for the downtown and neighboring communities. The position will provide Citywide urban design leadership for this major set of construction projects, and will be funded by resources from the Seattle Department of Transportation capital budget.

Reduce \$30,000 in General Fund resources and \$330,000 in other resources for a total reduction of \$360,000 in consultant funding available to the Green Building Team. The Green Building Team supports sustainable building practices and energy conservation in public and private development projects. The team will continue to focus on the highest priority projects.

Add \$175,000 in one-time General Fund budget authority to help support the costs of an Environmental Impact Statement (EIS) that will evaluate alternative zoning and development scenarios for South Lake Union. Draft development alternatives have been identified that will support new jobs, open spaces, and housing served by retail and personal services in a transit friendly environment. This funding represents just over half of the projected costs of the EIS. The remainder is anticipated to be funded by private contributions.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar technical changes increase the budget by \$26,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$376,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Planning Services	5,367,949	4,892,854	5,067,514	4,691,209
Full-time Equivalents Total*	35.05	31.55	31.55	32.55

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Process Improvements and Technology Budget Control Level

Purpose Statement

The purpose of the Process Improvements and Technology Budget Control Level is to allow the department to plan and implement continuous improvements to its business processes, including related staff training and equipment purchases; and to see that the Department's major technology investments are maintained, upgraded, or replaced when necessary.

Summary

Reclassify a Manager 2 position to a Strategic Advisor 1 position. This position supports the Sustainment Program, which evaluates DPD's internal business processes and recommends improvements; and the Interdepartmental Coordination Permitting (IDP) Program, which evaluates and recommends continuous process improvements among DPD's partners (Transportation, City Light, Public Utilities) in various permitting processes.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar technical changes decrease the budget by \$18,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$18,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Process Improvements and Technology	2,008,954	2,965,449	3,054,038	3,036,445
Full-time Equivalents Total*	13.22	13.22	13.22	13.22

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

2010 Estimated Revenues for the Planning and Development Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
422111	Building Development	24,721,794	27,947,741	28,722,815	19,869,257
422115	Land Use	5,995,652	6,509,309	6,509,309	4,998,214
422130	Electrical	5,806,523	5,000,000	5,000,000	4,102,880
422150	Boiler	1,008,206	1,031,821	1,031,821	1,142,410
422160	Elevator	2,530,598	2,295,779	2,295,779	2,707,467
437010	Grant Revenues	490,331	414,872	214,872	319,898
443694	Site Review & Development	1,732,993	2,479,179	2,479,179	1,259,423
461110	Interest	1,282,796	500,000	500,000	250,000
469990	Contingent Revenues - Unaccessed	0	4,083,640	4,083,640	5,448,979
469990	Other Revenues	1,233,746	1,355,708	1,355,708	1,411,623
587001	General Subfund Support	10,159,178	10,179,507	10,740,517	10,040,985
587116	Cumulative Reserve Fund-REET I - TRAO	205,000	250,000	238,000	113,000
587116	Cumulative Reserve Fund-Unrestricted - Design Commission	368,739	361,246	374,251	374,000
587116	Cumulative Reserve Fund-Unrestricted - TRAO	80,000	83,000	86,000	74,000
587900	Green Building Team - SPU & SCL	482,600	636,525	659,440	587,780
587900	SPU MOA for Side Sewer & Drainage	1,418,364	1,630,343	1,630,343	1,630,343
Total Revenues		57,516,520	64,758,670	65,921,674	54,330,259
379100	Use of (Contribution to) Fund Balance	172,354	2,655,603	3,850,876	6,277,441
Total Resources		57,688,874	67,414,273	69,772,550	60,607,700

Planning and Development

2010 DPD Contingent Budget Authority

Council Resolution No. 30357 established contingent authority in the Department of Planning and Development (DPD) for budget and positions. The contingent authority is intended to allow prompt response to unanticipated changes in demand for services. When actual and estimated fee revenues exceed forecasted amounts, DPD may propose to access its contingent budget authority.

DPD's contingent budget authority is displayed fully in Budget Control Levels (BCLs) in the City's Proposed Budget. The authority is associated with various categories of work, such as Construction Plan Review, and triggered by unanticipated levels of various fee revenues, such as Building Development fees. Although all of DPD's contingent authority is displayed in the BCLs in this budget document, not all of it is proposed to be accessed in 2010. Table 1, below, details total contingent budget authority, as well as amounts proposed to be accessed in 2010. The remaining authority will not be accessed without approval, which would be based on an analysis of revenue deviations from the budget forecast, as described in Table 2 below. Beginning with the 2010 Proposed Budget, the unaccessed contingent authority is displayed in each BCL in a separate program created for this purpose.

Table 1: Total and Accessed Contingent Budget Authority, 2010 Endorsed and 2010 Proposed

BCL	Contingent Authority Category	Revenue Source	2010 Endorsed Authority	2010 Endorsed Accessed	2010 Proposed Authority	2010 Proposed Accessed
Const Insp	Const Inspection	Bldg Dvlpmt	1,600,000	233,577	1,600,000	-
Const Insp	Elec Insp w/Plan Review	Electrical	620,000	421,053	620,000	421,053
Cons Permit Svcs	Cons Plan Review	Bldg Dvlpmt	2,400,000	245,367	2,400,000	-
Cons Permit Svcs	Peer Review Contracts	Bldg Dvlpmt	1,500,000	1,500,000	1,500,000	750,000
Land Use	Land Use	Land Use	500,000	136,364	500,000	-
Total Contingent Budget Authority			6,620,000	2,536,361	6,620,000	1,171,053

Table 2: Schedule of Contingent Budget Authority

Land Use		
Unanticipated Revenue	Contingent Budget	Contingent FTE
(200,000) to (100,000)	(160,000)	-1.3
(99,999) to 99,999	-	0.0
100,000 to 199,999	160,000	1.3
200,000 to 299,999	320,000	2.6
300,000 to 399,999	480,000	4.0
400,000 to 499,999	640,000	4.0
500,000 and above	880,000	4.0

Planning and Development

Construction Plan Review		
Unanticipated Revenue	Contingent Budget	Contingent FTE
(400,000) or less	(288,000)	-2.5
(399,999) to (200,000)	(144,000)	-1.2
(199,999) to 199,999	-	0.0
200,000 to 399,999	144,000	1.2
400,000 to 599,999	288,000	2.5
600,000 to 799,999	432,000	3.7
800,000 to 999,999	576,000	5.0
1,000,000 to 1,199,999	720,000	5.0
1,200,000 to 1,399,999	864,000	5.0
1,400,000 to 1,599,999	1,008,000	5.0
1,600,000 to 1,799,999	1,152,000	5.0
1,800,000 to 1,999,999	1,296,000	5.0
2,000,000 and above	1,565,000	5.0

Construction Inspection		
Unanticipated Revenue	Contingent Budget	Contingent FTE
(400,000) or less	(201,600)	-1.7
(399,999) to (200,000)	(100,800)	-0.1
(199,999) to 199,999	-	0.0
200,000 to 399,999	100,800	0.9
400,000 to 599,999	201,600	1.7
600,000 to 799,999	302,400	2.6
800,000 to 999,999	403,200	3.5
1,000,000 to 1,199,999	504,000	4.0
1,200,000 to 1,399,999	604,800	4.0
1,400,000 to 1,599,999	705,600	4.0
1,600,000 to 1,799,999	806,400	4.0
1,800,000 to 1,999,999	907,200	4.0
2,000,000 and above	1,096,000	4.0

Electrical Inspection with Plan Review		
Unanticipated Revenue	Contingent Budget	Contingent FTE
(100,000) or less	(50,400)	-0.4
(99,999) to 99,999	-	0.0
100,000 to 199,999	50,400	0.4
200,000 to 299,999	100,800	0.9
300,000 to 399,999	151,200	1.3
400,000 to 499,999	201,600	1.7
500,000 to 599,999	285,000	2.0
600,000 and above	405,000	3.0

Planning and Development

Peer Review Contracts		
Unanticipated Revenue	Contingent Budget	Contingent FTE
200,000 to 499,999	500,000	0.0
500,000 to 999,999	1,000,000	0.0
1,000,000 and above	1,500,000	0.0

Planning and Development

Planning and Development Fund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	19,102,197	17,765,012	18,929,843	15,109,406	13,373,538
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	57,516,520	64,758,670	48,876,318	65,921,674	54,330,259
Less: Actual and Budgeted Expenditures	57,688,874	67,414,276	54,432,623	69,772,553	60,607,700
Ending Fund Balance	18,929,843	15,109,406	13,373,538	11,258,528	7,096,097
Continuing Appropriations	871,232				
Designation - Core Staffing	5,953,150	5,568,242	3,497,289	4,484,638	1,893,731
Designation - Process Improvement & Technology	1,701,515	1,772,716	67,772	2,359,156	17,528
Total Reserves	8,525,897	7,340,958	3,565,061	6,843,794	1,911,259
Ending Unreserved Fund Balance	10,403,946	7,768,448	9,808,477	4,414,734	5,184,838

Criminal Justice Contracted Services

Catherine Cornwall, Senior Policy Advisor

Contact Information

Department Information Line: (206) 684-8041

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

Department Description

Criminal Justice Contracted Services provides funding for both public defense and jail services for individuals arrested, prosecuted, and/or convicted of misdemeanor criminal code violations in Seattle. The contracts for these services are managed by the Office of Policy and Management. The City contracts with not-for-profit legal agencies to provide public defense services and with King County, Yakima County, and the City of Renton to provide jail services.

By the end of 2009, there are projected to be approximately 9,100 bookings in the King County Jail for people who allegedly committed misdemeanor offenses or failed to appear for court hearings. This is up from approximately 8,600 jail bookings in 2008. The projected 2009 bookings will generate close to 97,000 jail days the equivalent of having 266 people in jail on any given day and is about 5% higher than in 2008. Through July 2009, on a daily basis, the City averaged 206 people in the King County Jail, 59 people in the Yakima County Jail, and one person in the Renton Jail.

Proposed Policy and Program Changes

Existing resources in the Jail Services BCL will fund a Department of Corrections work crew formerly funded by King County. The work crew will remove graffiti, cleanup illegal dumping, and remove weeds and overgrown vegetation in southeast Seattle.

Criminal Justice

	Summit	2008	2009	2010	2010
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
Indigent Defense Services Budget Control Level	VJ500	5,468,340	5,173,818	5,425,163	5,425,163
Jail Services Budget Control Level	VJ100	13,526,581	17,522,952	18,476,852	18,476,852
Department Total		18,994,921	22,696,771	23,902,015	23,902,015
		2008	2009	2010	2010
Resources		Actuals	Adopted	Endorsed	Proposed
General Subfund		18,994,921	22,696,771	23,902,015	23,902,015
Department Total		18,994,921	22,696,771	23,902,015	23,902,015

Indigent Defense Services Budget Control Level

Purpose Statement

The purpose of the Indigent Defense Services Budget Control Level is to secure legal defense services, as required by state law, for indigent people facing criminal charges in Seattle Municipal Court.

Summary

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Indigent Defense Services	5,468,340	5,173,818	5,425,163	5,425,163

Jail Services Budget Control Level

Purpose Statement

The purpose of the Jail Services Budget Control Level is to provide for the booking, housing, transporting, and guarding of City inmates, as well as day check-in services for pre-trial defendants and sentenced offenders, other alternatives to confinement, and for the lease of a courtroom in the King County jail. The jail population, for which the City pays, are adults charged with or convicted of misdemeanor crimes alleged to have been committed within the Seattle city limits.

Summary

Existing appropriation authority will fund a Washington State Department of Corrections work crew in southeast Seattle formerly funded by King County. The work crew consisting of Seattle misdemeanants will remove graffiti, cleanup illegal dumping, and remove weeds and overgrown vegetation.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Jail Services	13,526,581	17,522,952	18,476,852	18,476,852

Seattle Fire Department

Gregory M. Dean, Chief

Contact Information

Department Information Line: (206) 386-1400

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/fire/>

Department Description

The Seattle Fire Department (SFD) has 33 fire stations located throughout the city. SFD deploys engine companies, ladder companies, and aid and medic units to mitigate loss of life and property resulting from fires, medical emergencies, and other disasters. The Department also has units for hazardous materials responses, marine responses, and high-angle and confined-space rescues. In addition, SFD provides leadership and members to several disaster response teams: Puget Sound Urban Search and Rescue, Metropolitan Medical Response System, and wild land fire fighting.

SFD's fire prevention efforts include Fire Code enforcement, inspections and plan reviews of fire and life safety systems in buildings, public education programs, regulation of hazardous materials storage and processes, and Fire Code regulation at public assemblies.

Proposed Policy and Program Changes

The 2010 Proposed Budget demonstrates the City's commitment to preserving service levels for all SFD emergency operations, despite the challenging fiscal environment. The 2010 Proposed Budget maintains the Seattle Fire Department's on duty strength and makes no reductions to neighborhood fire stations.

To respond to the fiscal challenges facing Seattle, the 2010 Proposed Budget reduces resources for information technology services in the Department. It also recognizes savings from a review of the SFD light fleet, part of a Citywide effort to make Seattle's fleet smaller, greener, and more efficient. SFD will reduce five sedans by creating a motor pool for specific lines of business to share vehicles as efficiently as possible. SFD is also managing its budget for equipment, professional services, and overtime to generate savings.

In 2010, personnel-related costs will be lower than anticipated in the 2010 Endorsed Budget. Top executives are receiving a pay freeze for the second year in a row, and will be compensated at 2008 levels. Civilian employees in the Department are taking a ten-day furlough. Sworn employees, including fire fighters and fire chiefs, will receive a 0% cost of living adjustment, consistent with their labor contract. Some of these savings will be used to fund the additional overtime required to maintain service levels given a provision in the fire fighters' contract that reduces one shift from the number of contract shifts worked by each fire fighter.

The 2010 Proposed Budget abrogates a vacant Lieutenant position in the Fire Marshal's Office. The position had been created to provide dedicated staffing for Qwest Stadium events and was funded by Qwest's operators, First and Goal. Beginning in 2009, First and Goal has worked with the City on an as-needed basis for events, and a dedicated position is no longer required.

In addition, the 2010 Proposed Budget removes resources that were added to the Fire Marshal's Office during the construction boom. These resources allowed SFD to meet the high demand for fire safety reviews of newly constructed buildings and are no longer needed, now that the construction market has slowed.

A position is added to provide analytical and technical expertise in support of operations management and strategic planning to guide SFD's public safety decision-making.

Fire

Finally, the 2010 Proposed Budget includes funding to temporarily add a fully-staffed ladder truck at Fire Station 11. This additional ladder truck will maintain emergency unit response times in West Seattle that would otherwise have been impacted by the temporary closure of the westbound access ramps to the Spokane Street Viaduct during the Spokane Street Viaduct Widening Project. The ladder truck will be staffed by firefighters from various battalions working overtime, and the costs are provided by the capital project's construction budget.

Fire

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Administration Budget Control Level					
Communications		5,903,323	5,888,743	6,097,109	5,884,761
Finance		878,071	896,047	934,356	896,659
Human Resources		0	938,266	975,691	974,662
Information Systems		3,469,269	3,800,241	3,918,397	3,620,000
Office of the Chief		965,064	726,796	755,656	873,816
Support Services		2,481,796	1,978,370	2,048,326	2,024,374
Administration Budget Control Level	F1000	13,697,523	14,228,463	14,729,536	14,274,271
Fire Prevention Budget Control Level					
Code Compliance		413,844	534,589	555,465	420,898
Fire Investigation		1,094,642	919,940	956,670	1,073,328
Hazardous Materials		1,479,045	1,555,107	1,615,968	1,591,132
Office of the Fire Marshal		934,684	1,239,112	1,284,425	1,186,579
Public Education		278,583	292,106	303,298	295,857
Regulating Construction		2,127,869	2,085,940	2,166,695	1,915,872
Special Events		549,495	652,541	675,952	508,231
Fire Prevention Budget Control Level	F5000	6,878,161	7,279,336	7,558,473	6,991,897
Grants & Reimbursables Budget Control Level	F6000	2,553,215	0	0	0
Operations Budget Control Level					
Battalion 2		21,253,079	22,000,020	22,885,819	23,143,344
Battalion 3 - Medic One		12,219,642	11,765,701	12,221,921	12,163,741
Battalion 4		18,731,954	22,578,474	23,496,682	23,743,822
Battalion 5		19,440,521	20,970,532	21,812,464	22,056,524
Battalion 6		17,425,094	19,230,233	20,003,842	20,219,748
Battalion 7		16,605,367	17,092,622	17,783,597	17,959,897
Office of the Operations Chief		17,335,712	13,251,958	13,660,616	13,970,732
Operations Budget Control Level	F3000	123,011,368	126,889,541	131,864,941	133,257,809

Fire

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Risk Management Budget Control Level					
Human Resources		1,011,506	0	0	0
Safety and Risk Management		811,471	1,029,352	1,066,107	1,061,362
Training and Officer Development		1,618,208	1,511,799	1,569,218	1,547,421
Risk Management Budget Control Level	F2000	3,441,186	2,541,151	2,635,325	2,608,784
Department Total		149,581,453	150,938,491	156,788,275	157,132,760
Department Full-time Equivalents Total*		1,163.05	1,163.05	1,163.05	1,155.55

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
General Subfund	149,581,453	150,938,491	156,788,275	157,132,760
Department Total	149,581,453	150,938,491	156,788,275	157,132,760

Administration Budget Control Level

Purpose Statement

The purpose of the Administration Budget Control Level is to allocate and manage available resources, provide management information, and provide dispatch and communication services needed to achieve the Department’s mission.

Program Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Communications	5,903,323	5,888,743	6,097,109	5,884,761
Finance	878,071	896,047	934,356	896,659
Human Resources	0	938,266	975,691	974,662
Information Systems	3,469,269	3,800,241	3,918,397	3,620,000
Office of the Chief	965,064	726,796	755,656	873,816
Support Services	2,481,796	1,978,370	2,048,326	2,024,374
Total	13,697,523	14,228,463	14,729,536	14,274,271
Full-time Equivalents Total *	77.80	86.80	86.80	87.30

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Communications

Purpose Statement

The purpose of the Communications Program is to manage emergency calls to assure proper dispatch and subsequent safety monitoring of deployed units.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$212,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$212,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Communications	5,903,323	5,888,743	6,097,109	5,884,761
Full-time Equivalents Total*	32.80	32.80	32.80	32.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Finance

Purpose Statement

The purpose of the Finance Program is to provide strategic financial planning and management to effectively utilize budgeted funds.

Program Summary

Reduce budget authority by \$24,000 and convert a full-time Administrative Technician II to part-time (0.5 FTE). A full-time position is no longer needed, because about half of the position's duties have been transferred to the Department of Executive Administration as recommended in the March 10, 2009 review of Seattle Fire Department billing practices.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$14,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$38,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Finance	878,071	896,047	934,356	896,659
Full-time Equivalents Total*	10.00	10.00	10.00	9.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Human Resources

Purpose Statement

The purpose of the Human Resources Program is to provide management, advice and direction in all areas of human resources and labor relations for uniformed and civilian employees. Major areas include: all hiring processes; worker's compensation and all disability and leave programs; EEO including internal investigations, litigation support, Race and Social Justice Initiative support; personnel performance management; all department labor relations functions; and public disclosure.

Program Summary

Reduce budget authority by \$5,000 and remove one sedan from the SFD vehicle fleet. To achieve these savings with least impact to service levels, SFD will implement a motor pool for portions of the Department's non-emergency light fleet.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes increase the budget by \$4,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Human Resources	0	938,266	975,691	974,662
Full-time Equivalents Total*	0.00	9.00	9.00	9.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Information Systems

Purpose Statement

The purpose of the Information Systems Program is to provide data and technology to support the Department.

Program Summary

Reduce budget by \$120,000 and abrogate 1.0 FTE Information Technology Professional B - BU. The vacant position would have supported computer and data networks for permitting, inspections and other activities throughout the Department. Remaining staff will absorb priority work in order to maintain accounting and mission critical systems.

Continue funding and extend the sunset date for one Information Technology Professional B position that provides geographical information systems support at the Fire Alarm Center. The King County Emergency 911 Program will continue to fund this position.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$178,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$298,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Information Systems	3,469,269	3,800,241	3,918,397	3,620,000
Full-time Equivalents Total*	16.00	17.00	17.00	17.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Office of the Chief

Purpose Statement

The purpose of the Office of the Chief Program is to provide strategy, policy, priorities, and leadership to department personnel and advise the Executive on matters of department capabilities in order to ensure delivery of service to Seattle residents.

Program Summary

Transfer \$135,000 in budget authority and a 1.0 FTE Strategic Advisor 3 position from the Office of Policy and Management to the Seattle Fire Department to provide analytical support and technical expertise for strategic planning, operations management, and identification of grant opportunities.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$17,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$118,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Office of the Chief	965,064	726,796	755,656	873,816
Full-time Equivalents Total*	6.00	5.00	5.00	6.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Support Services

Purpose Statement

The purpose of the Support Services Program is to provide the complete range of logistical support necessary to ensure all operational services have the supplies, capital equipment, fleet, and facilities needed to accomplish their objectives.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$24,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$24,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Support Services	2,481,796	1,978,370	2,048,326	2,024,374
Full-time Equivalents Total*	13.00	13.00	13.00	13.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Prevention Budget Control Level

Purpose Statement

The purpose of the Fire Prevention Budget Control Level is to provide Fire Code enforcement to help prevent injury and loss from fire and other hazards.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Code Compliance	413,844	534,589	555,465	420,898
Fire Investigation	1,094,642	919,940	956,670	1,073,328
Hazardous Materials	1,479,045	1,555,107	1,615,968	1,591,132
Office of the Fire Marshal	934,684	1,239,112	1,284,425	1,186,579
Public Education	278,583	292,106	303,298	295,857
Regulating Construction	2,127,869	2,085,940	2,166,695	1,915,872
Special Events	549,495	652,541	675,952	508,231
Total	6,878,161	7,279,336	7,558,473	6,991,897
Full-time Equivalents Total *	64.00	63.00	63.00	60.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Prevention: Code Compliance

Purpose Statement

The purpose of the Code Compliance Program is to provide Fire Code information to the public and resolve code violations that have been identified to reduce fire and hazardous material dangers.

Program Summary

Transfer \$135,000 and 1.0 FTE Fire Captain from the Code Compliance program to the Fire Investigation program to reflect the actual alignment of responsibilities in the Fire Marshal's Office.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes increase the budget by less than \$1,000, for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$135,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Code Compliance	413,844	534,589	555,465	420,898
Full-time Equivalents Total*	5.00	5.00	5.00	4.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Prevention: Fire Investigation

Purpose Statement

The purpose of the Fire Investigation Program is to determine the origin and cause of fires in order to pursue arson prosecution and identify needed changes to the Fire Code to enhance prevention practices.

Program Summary

Transfer \$135,000 and 1.0 FTE Fire Captain from the Code Compliance program to the Fire Investigation program to reflect the actual alignment of responsibilities in the Fire Marshal's Office.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$18,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$117,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Fire Investigation	1,094,642	919,940	956,670	1,073,328
Full-time Equivalents Total*	9.00	8.00	8.00	9.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Prevention: Hazardous Materials

Purpose Statement

The purpose of the Hazardous Materials Program is to enforce Fire Code requirements for the safe storage, handling, transport, and use of flammable or combustible liquids and other hazardous materials to reduce the dangers that such materials pose to the public.

Program Summary

Reduce budget authority by \$6,000 and remove two sedans from the SFD vehicle fleet. To achieve these savings with least impact to service levels, SFD will implement a motor pool for portions of the Department's non-emergency light fleet.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$19,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$25,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Hazardous Materials	1,479,045	1,555,107	1,615,968	1,591,132
Full-time Equivalents Total*	15.00	15.00	15.00	15.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Prevention: Office of the Fire Marshal

Purpose Statement

The purpose of the Office of the Fire Marshal Program is to develop Fire Code enforcement policy, propose code revisions, manage coordination of all prevention programs with other lines of business, and archive inspection and other records to minimize fire and other code-related dangers.

Program Summary

Reduce budget by \$74,000 and abrogate 1.0 FTE Information Technology Technician position. The vacant position would have supported computer and data networks for permitting, inspections and other activities throughout the Department. Remaining staff will absorb priority work in order to maintain accounting and mission critical systems.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$24,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$98,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Office of the Fire Marshal	934,684	1,239,112	1,284,425	1,186,579
Full-time Equivalents Total*	10.00	10.00	10.00	9.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Prevention: Public Education

Purpose Statement

The purpose of the Public Education Program is to serve as a fire and injury prevention resource for those who live and work in Seattle to reduce loss of lives and properties from fires.

Program Summary

Reduce budget authority by \$3,000 and remove one sedan from the SFD vehicle fleet. To achieve these savings with least impact to service levels, SFD will implement a motor pool for portions of the Department's non-emergency light fleet.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$4,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$7,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Public Education	278,583	292,106	303,298	295,857
Full-time Equivalents Total*	3.00	3.00	3.00	3.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

**Fire Prevention: Regulating Construction
Purpose Statement**

The purpose of the Regulating Construction Program is to provide timely review of building and fire protection system plans and conduct construction site inspections to ensure compliance with Fire Code, safety standards, and approved plans to minimize risk to occupants.

Program Summary

Abrogate 1.0 FTE Fire Protection Engineer and \$205,000 to reflect the reduction of a position and additional overtime authority added in prior budgets to handle peak construction volumes. These resources are no longer needed given the current construction environment.

Reduce budget authority by \$3,000 and remove one sedan from the SFD vehicle fleet. To achieve these savings with least impact to service levels, SFD will implement a motor pool for portions of the Department's non-emergency light fleet.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$43,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$251,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Regulating Construction	2,127,869	2,085,940	2,166,695	1,915,872
Full-time Equivalents Total*	18.00	18.00	18.00	17.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Prevention: Special Events

Purpose Statement

The purpose of the Special Events Program is to ensure that plans for large public assemblies comply with Fire Codes to provide a safer environment and reduce potential risks to those attending the event.

Program Summary

Reduce budget by \$158,000 and abrogate 1.0 Fire Lieutenant - Prevention Inspector I. The position was originally added with funding from Qwest Field's operator, First and Goal, to provide dedicated staffing at Qwest Field. The position is now vacant and will be abrogated based on First and Goal's current request to receive and pay for routine services from the Fire Marshal's Office on an event by event basis. Elsewhere in this document, revenues are adjusted to reflect that First and Goal will no longer be providing funding for a dedicated position.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$10,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$168,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Special Events	549,495	652,541	675,952	508,231
Full-time Equivalents Total*	4.00	4.00	4.00	3.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Grants & Reimbursables Budget Control Level

Purpose Statement

The purpose of the Grants & Reimbursables Budget Control Level (BCL) is to improve financial management of grant and reimbursable funds. In the annual budget process, costs for staff and equipment are fully reflected in the BCLs in which they reside; for example, in the Operations BCL. When reimbursable expenditures are made, the expenses are moved into this BCL to separate reimbursable and non-reimbursable costs, and to ensure the reimbursable costs are effectively managed and monitored.

Summary

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget. The budget will be adjusted during 2010 based on actual reimbursable activity, consistent with this budget control level's purpose.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Grants & Reimbursables	2,553,215	0	0	0

Operations Budget Control Level

Purpose Statement

The purpose of the Operations Budget Control Level is to provide emergency and disaster response capabilities for fire suppression, emergency medical needs, hazardous materials, weapons of mass destruction, and search and rescue.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Battalion 2	21,253,079	22,000,020	22,885,819	23,143,344
Battalion 3 - Medic One	12,219,642	11,765,701	12,221,921	12,163,741
Battalion 4	18,731,954	22,578,474	23,496,682	23,743,822
Battalion 5	19,440,521	20,970,532	21,812,464	22,056,524
Battalion 6	17,425,094	19,230,233	20,003,842	20,219,748
Battalion 7	16,605,367	17,092,622	17,783,597	17,959,897
Office of the Operations Chief	17,335,712	13,251,958	13,660,616	13,970,732
Total	123,011,368	126,889,541	131,864,941	133,257,809
Full-time Equivalents Total *	995.25	995.25	995.25	990.25

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Operations: Battalion 2

Purpose Statement

The purpose of each Operations Battalion Program is to provide response services for fire suppression, basic life support, emergency medical care, fire prevention inspections, rescue, hazardous material, and weapons of mass destruction incidents for Seattle residents. Battalion 2 primarily covers central Seattle.

Program Summary

Increase budget by \$350,000 to fund the temporary deployment of an additional, fully staffed ladder truck at Fire Station 11. This additional truck is required to maintain emergency unit response times in West Seattle during the closure of the westbound access ramps to the Spokane Street Viaduct during the Spokane Street Viaduct Widening Project from spring 2010 until summer 2011. The costs of the additional ladder truck are provided by the capital project's construction budget.

Reduce budget by \$49,000 reflecting reductions in non-emergency overtime for items such as non-mandatory training and other discretionary activities.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$43,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$258,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Battalion 2	21,253,079	22,000,020	22,885,819	23,143,344
Full-time Equivalents Total*	195.45	195.45	195.45	195.45

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Operations: Battalion 3 - Medic One

Purpose Statement

The purpose of the Battalion 3 - Medic One Program is to provide advanced life support medical services for the safety of Seattle residents.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$58,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$58,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Battalion 3 - Medic One	12,219,642	11,765,701	12,221,921	12,163,741
Full-time Equivalents Total*	83.00	83.00	83.00	83.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Operations: Battalion 4

Purpose Statement

The purpose of each Operations Battalion Program is to provide response services for fire suppression, basic life support, emergency medical care, fire prevention inspections, rescue, hazardous material, and weapons of mass destruction incidents for Seattle residents. Battalion 4 primarily covers northwest Seattle.

Program Summary

Increase budget by \$358,000 to fund the temporary deployment of an additional, fully staffed ladder truck at Fire Station 11. This additional truck is required to maintain emergency unit response times in West Seattle during the closure of the westbound access ramps to the Spokane Street Viaduct during the Spokane Street Viaduct Widening Project from spring 2010 until summer 2011. The costs of the additional ladder truck are provided by the capital project's construction budget.

Reduce budget by \$49,000 reflecting reductions in non-emergency overtime for items such as non-mandatory training and other discretionary activities.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$62,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$247,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Battalion 4	18,731,954	22,578,474	23,496,682	23,743,822
Full-time Equivalents Total*	199.45	199.45	199.45	199.45

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Operations: Battalion 5

Purpose Statement

The purpose of each Operations Battalion Program is to provide response services for fire suppression, basic life support, emergency medical care, fire prevention inspections, rescue, hazardous material, and weapons of mass destruction incidents for Seattle residents. Battalion 5 primarily covers southeast Seattle.

Program Summary

Increase budget by \$333,000 to fund the temporary deployment of an additional, fully staffed ladder truck at Fire Station 11. This additional truck is required to maintain emergency unit response times in West Seattle during the closure of the westbound access ramps to the Spokane Street Viaduct during the Spokane Street Viaduct Widening Project from spring 2010 until summer 2011. The costs of the additional ladder truck are provided by the capital project's construction budget.

Reduce budget by \$49,000 reflecting reductions in non-emergency overtime for items such as non-mandatory training and other discretionary activities.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$40,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$244,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Battalion 5	19,440,521	20,970,532	21,812,464	22,056,524
Full-time Equivalents Total*	185.45	185.45	185.45	185.45

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Operations: Battalion 6

Purpose Statement

The purpose of each Operations Battalion Program is to provide response services for fire suppression, basic life support, emergency medical care, fire prevention inspections, rescue, hazardous material, and weapons of mass destruction incidents for Seattle residents. Battalion 6 primarily covers northeast Seattle.

Program Summary

Increase budget by \$304,000 to fund the temporary deployment of an additional, fully staffed ladder truck at Fire Station 11. This additional truck is required to maintain emergency unit response times in West Seattle during the closure of the westbound access ramps to the Spokane Street Viaduct during the Spokane Street Viaduct Widening Project from spring 2010 until summer 2011. The costs of the additional ladder truck are provided by the capital project's construction budget.

Reduce budget by \$49,000 reflecting reductions in non-emergency overtime for items such as non-mandatory training and other discretionary activities.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$39,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$216,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Battalion 6	17,425,094	19,230,233	20,003,842	20,219,748
Full-time Equivalents Total*	169.45	169.45	169.45	169.45

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Operations: Battalion 7

Purpose Statement

The purpose of each Operations Battalion Program is to provide response services for fire suppression, basic life support, emergency medical care, fire prevention inspections, rescue, hazardous material, and weapons of mass destruction incidents for Seattle residents. Battalion 7 primarily covers southwest Seattle.

Program Summary

Increase budget by \$266,000 to fund the temporary deployment of an additional, fully staffed ladder truck at Fire Station 11. This additional truck is required to maintain emergency unit response times in West Seattle during the closure of the westbound access ramps to the Spokane Street Viaduct during the Spokane Street Viaduct Widening Project from spring 2010 until summer 2011. The costs of the additional ladder truck are provided by the capital project's construction budget.

Reduce budget by \$49,000 reflecting reductions in non-emergency overtime for items such as non-mandatory training and other discretionary activities.

5.0 FTE Firefighter positions were added in 2008 via supplemental ordinance to continue tunnel rescue capability for Sound Transit's Link Light Rail construction project. The construction project is complete and the positions will sunset in 2009. As a result, the positions have been removed from the 2010 program FTE count displayed in this document.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$41,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$176,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Battalion 7	16,605,367	17,092,622	17,783,597	17,959,897
Full-time Equivalents Total*	152.45	153.45	153.45	148.45

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Operations: Office of the Operations Chief

Purpose Statement

The purpose of the Office of the Operations Chief Program is to provide planning, leadership, and tactical support to maximize emergency fire, disaster, and rescue operations.

Program Summary

Increase budget by \$682,000 to fund the temporary deployment of an additional, fully staffed ladder truck at Fire Station 11. This additional truck is required to maintain emergency unit response times in West Seattle during the closure of the westbound access ramps to the Spokane Street Viaduct during the Spokane Street Viaduct Widening Project from spring 2010 until summer 2011. The costs of the additional ladder truck are provided by the capital project's construction budget.

Decrease budget by \$100,000 for equipment and professional services. To generate these savings, the Department will review equipment and consultant needs and defer or eliminate expenses where feasible.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$272,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$310,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Office of the Operations Chief	17,335,712	13,251,958	13,660,616	13,970,732
Full-time Equivalents Total*	10.00	9.00	9.00	9.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Risk Management Budget Control Level

Purpose Statement

The purpose of the Risk Management Budget Control Level is to recruit and train uniformed staff, reduce injuries by identifying and changing practices that place firefighters at greater risk, and providing services to enhance firefighter health and wellness.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Human Resources	1,011,506	0	0	0
Safety and Risk Management	811,471	1,029,352	1,066,107	1,061,362
Training and Officer Development	1,618,208	1,511,799	1,569,218	1,547,421
Total	3,441,186	2,541,151	2,635,325	2,608,784
Full-time Equivalents Total *	26.00	18.00	18.00	18.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Risk Management: Human Resources

Purpose Statement

The purpose of the Human Resources Program is to provide management, advice and direction in all areas of human resources and labor relations for uniformed and civilian employees. Major areas include: all hiring processes; worker's compensation and all disability and leave programs; EEO including internal investigations, litigation support, Race and Social Justice Initiative support; personnel performance management; all department labor relations functions; and public disclosure.

Program Summary

This program was transferred by the 2009 Adopted Budget to the Administration Budget Control Level. There are no changes from the 2010 Endorsed Budget.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Human Resources	1,011,506	0	0	0
Full-time Equivalents Total*	10.00	0.00	0.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Risk Management: Safety and Risk Management

Purpose Statement

The purpose of the Safety and Risk Management Program is to reduce injuries and health problems by identifying practices that place firefighters at risk during an emergency incident and providing services to enhance firefighter health and wellness.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$5,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$5,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Safety and Risk Management	811,471	1,029,352	1,066,107	1,061,362
Full-time Equivalents Total*	4.00	6.00	6.00	6.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Risk Management: Training and Officer Development

Purpose Statement

The purpose of the Training and Officer Development Program is to provide centralized educational and development services for all uniformed members of the department to ensure they have the critical and command skills demanded by their jobs.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$22,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$22,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Training and Officer Development	1,618,208	1,511,799	1,569,218	1,547,421
Full-time Equivalents Total*	12.00	12.00	12.00	12.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Facilities Levy Fund

Department Description

The 2003 Fire Facilities Levy Fund was created through Ordinance 121230, following voter approval of the Fire Facilities and Emergency Response Levy in November 2003. The Fund receives revenue from property taxes (approximately \$167.2 million over the nine-year life of the Levy), grants, certain interfund payments, and other sources. Levy Fund resources are supplemented with other funding sources, such as the City's Cumulative Reserve Subfund and bond proceeds, which are not included in this fund table but are detailed in the Fleets and Facilities Department Capital Improvement Program (CIP).

Proposed Policy and Program Changes

Projects funded from the Fire Facilities Levy Fund are detailed in the Fleets and Facilities CIP. Appropriations from the fund appear in the CIP appropriations table within the Fleets and Facilities Department budget.

The following tables describe anticipated revenues and appropriations to the Fire Facilities Levy Fund for the budget years 2008 through 2010. As is typical with many capital programs, appropriations for the individual projects are made up-front, and resulting expenditures span several years after the budget authority is approved. This front-loaded pattern of appropriations creates the temporary appearance of a large negative fund balance in the early years of the levy period. However, the Fund's cash balance is projected to remain positive throughout the life of the levy.

Fire Facilities Levy

2010 Estimated Revenues for the 2003 Fire Facilities Subfund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
411100	Property Tax	21,866,693	20,544,000	12,036,000	12,036,000
433010	Federal ARRA Funds: Assistance to Firefighters, Fire Station Construction Grants	0	0	0	0
Total Revenues		21,866,693	20,544,000	12,036,000	12,036,000

Fire Facilities Levy

Fire Facilities Levy Subfund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	16,037,336	31,747,749	27,883,971	34,143,749	51,651,916
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue*	21,866,693	20,544,000	30,544,000	12,036,000	12,036,000
Less: Capital Improvements	10,020,058	18,148,000	6,776,055	(2,832,000)	3,830,000
Ending Fund Balance	27,883,971	34,143,749	51,651,916	49,011,749	59,857,916
Continuing Appropriations	64,642,479	68,800,000	64,600,000	68,800,000	64,600,000
Total Reserves	64,642,479	68,800,000	64,600,000	68,800,000	64,600,000
Ending Unreserved Fund Balance	(36,758,508)	(34,656,251)	(12,948,084)	(19,788,251)	(4,742,084)

*The 2009 Revised revenues include \$10 million of anticipated American Recovery and Reinvestment Act (ARRA) grants.

Fire Facilities Levy

2003 Fire Facilities Subfund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	16,037,336	31,747,749	37,904,029	20,544,000	61,671,974
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	21,866,693	20,544,000	30,544,000	12,036,000	12,036,000
Less: Capital Improvements	0	18,148,000	6,776,055	(2,832,000)	3,830,000
Ending Fund Balance	37,904,029	34,143,749	61,671,974	35,412,000	69,877,974
Continuing Appropriations	64,642,000	68,800,000	64,600,000	68,800,000	64,600,000
Total Reserves	64,642,000	68,800,000	64,600,000	68,800,000	64,600,000
Ending Unreserved Fund Balance	(26,737,971)	(34,656,251)	(2,928,026)	(33,388,000)	5,277,974

Firefighters Pension

Steve Brown, Executive Secretary

Contact Information

Department Information Line: (206) 625-4355

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/firepension/>

Department Description

The Firefighters Pension system provides responsive benefit services to eligible active and retired firefighters. Firefighters eligible for these services are those who, as a result of being hired before October 1, 1977, are members of the Law Enforcement Officers and Fire Fighters Retirement System Plan I (LEOFF I), and those who are pre-LEOFF, that is, those who retired before March 1, 1970, the effective date of the Washington Law Enforcement Officers' and Fire Fighters' Retirement System Act.

Staff positions associated with Firefighter's Pension are not reflected in the City's position list.

Proposed Policy and Program Changes

The 2010 Proposed Budget reduces appropriations for medical benefits by \$825,000, and reduces appropriations for pension benefits by \$87,000, for a total decrease of \$912,000 from the 2010 Endorsed Budget. The 2010 Proposed Budget uses \$2,899,000 of projected fund balance to meet a portion of 2010 costs. The use of this fund balance is made possible by lower than expected expenditures in 2008 and 2009.

Firefighters Pension

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Firefighters Pension Budget Control Level					
Administration		547,565	540,000	553,501	553,501
Death Benefits		12,263	15,000	15,000	15,000
Medical Benefits		8,453,011	10,900,000	11,575,000	10,750,000
Pensions		12,337,751	9,742,000	10,012,000	9,925,000
Transfer to Actuarial Account		423,767	0	0	0
Firefighters Pension Budget Control Level	R2F01	21,774,356	21,197,000	22,155,500	21,243,500
Department Total		21,774,356	21,197,000	22,155,500	21,243,500
		2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Resources					
General Subfund		21,774,356	20,316,873	21,253,370	17,530,786
Other		0	880,127	902,130	3,712,714
Department Total		21,774,356	21,197,000	22,155,500	21,243,500

Firefighters Pension

Firefighters Pension Budget Control Level

Purpose Statement

The purpose of the Firefighters Pension Budget Control Level is to provide benefit services to eligible active and retired firefighters.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Administration	547,565	540,000	553,501	553,501
Death Benefits	12,263	15,000	15,000	15,000
Medical Benefits	8,453,011	10,900,000	11,575,000	10,750,000
Pensions	12,337,751	9,742,000	10,012,000	9,925,000
Transfer to Actuarial Account	423,767	0	0	0
Total	21,774,356	21,197,000	22,155,500	21,243,500

Firefighters Pension: Administration

Purpose Statement

The purpose of the Administration Program is to administer the medical and pension benefits programs for active and retired members.

Program Summary

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Administration	547,565	540,000	553,501	553,501

Firefighters Pension: Death Benefits

Purpose Statement

The purpose of the Death Benefits Program is to disburse benefits and ensure proper documentation in connection with deceased members' death benefits.

Program Summary

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Death Benefits	12,263	15,000	15,000	15,000

Firefighters Pension

Firefighters Pension: Medical Benefits

Purpose Statement

The purpose of the Medical Benefits Program is to provide medical benefits to eligible members as prescribed by state law.

Program Summary

Decrease the Medical Benefits Program by \$825,000 due to a projected decrease in medical costs.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Medical Benefits	8,453,011	10,900,000	11,575,000	10,750,000

Firefighters Pension: Pensions

Purpose Statement

The purpose of the Pensions Program is to administer the various facets of the members' pension benefits, which includes the calculation of benefits, the disbursement of funds, and pension counseling for active and retired members.

Program Summary

Decrease the Pensions Program by \$87,000 due to a projected decrease in pension costs.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Pensions	12,337,751	9,742,000	10,012,000	9,925,000

Firefighters Pension: Transfer to Actuarial Account

Purpose Statement

The purpose of the Transfer to Actuarial Account Program is to fully fund the actuarial pension liability for the fund.

Program Summary

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Transfer to Actuarial Account	423,767	0	0	0

Firefighters Pension

2010 Estimated Revenues for the Firefighters Pension Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
436691	Fire Insurance Premium Tax	858,660	880,126	902,130	813,994
	Total Fire Insurance Premium Tax	858,660	880,126	902,130	813,994
587001	General Subfund	22,621,648	20,316,874	21,253,370	17,530,786
	Total General Subfund	22,621,648	20,316,874	21,253,370	17,530,786
	Total Revenues	23,480,308	21,197,000	22,155,500	18,344,780
379100	Use of (Contribution to) Fund Balance	(1,705,952)	0	0	2,898,720
	Total Use of (Contribution to) Fund Balance	(1,705,952)	0	0	2,898,720
	Total Resources	21,774,356	21,197,000	22,155,500	21,243,500

Firefighters Pension

Firefighters Pension Fund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	9,004,743	7,002,156	10,710,695	7,002,156	11,903,463
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	23,480,308	21,197,000	21,130,868	22,155,500	18,344,780
Less: Actual and Budgeted Expenditures	21,774,356	21,197,000	19,938,100	22,155,500	21,243,500
Ending Fund Balance	10,710,695	7,002,156	11,903,463	7,002,156	9,004,743
Contingency Reserve	10,710,695	7,002,156	11,903,463	7,002,156	9,004,743
Total Reserves	10,710,695	7,002,156	11,903,463	7,002,156	9,004,743
Ending Unreserved Fund Balance	0	0	0	0	0

Law Department

Thomas A. Carr, City Attorney

Contact Information

Department Information Line: Civil Law Division, (206) 684-8200;
Public and Community Safety Division, (206) 684-7757
City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476
On the Web at: <http://www.seattle.gov/law/>

Department Description

The Law Department serves as counsel to the City's elected officials and agencies, and as the prosecutor in Seattle Municipal Court. Thomas A. Carr, the Seattle City Attorney, is a nonpartisan elected official.

The Department provides legal advice to City officials to help them achieve their goals, represents the City in litigation, and protects public health, safety, and welfare by prosecuting violations of City criminal and civil ordinances and state law. The three department divisions are Civil Law, Public and Community Safety (PCS), and Administration.

The Civil Law Division provides legal counsel and representation to the City's elected and appointed policymakers in litigation at all levels of county, state, and federal courts, and administrative agencies. The Civil Division is organized into the following eight specialized areas of practice: Civil Enforcement, Contracts, Employment, Environmental Protection, Land Use, Municipal Law, Torts, and Utilities.

The PCS Division prosecutes in Seattle Municipal Court crimes punishable by up to a year in jail, provides legal advice to City clients on criminal justice matters, monitors state criminal justice legislation of interest to the City, and participates in criminal justice policy development and management of the criminal justice system. In addition, the PCS Division operates a Victim of Crime program which assists crime victims in obtaining restitution by providing information about the progress of their case. The PCS Division also operates a volunteer program through which citizens can provide service to, and gain a better understanding of, the criminal justice system.

Proposed Policy and Program Changes

The 2010 Proposed Budget reflects programmatic changes in the Civil Law and PCS Divisions.

In the Civil Division, position and appropriation authority are added for a Paralegal and a Legal Assistant to reflect a memorandum of understanding (MOU) between the Law Department, Seattle City Light and Seattle Public Utilities. The MOU will cover litigation involving Duwamish River, Gas Works Park, and other environmental matters. The additional appropriation in the Law Department is reimbursed by Seattle City Light and Seattle Public Utilities.

The position authority for two 0.5 FTE Paralegal positions is consolidated into 1.0 FTE Paralegal. The position authority for two 0.5 FTE IT Systems Analyst positions is consolidated into 1.0 FTE IT Systems Analyst. An Assistant City Attorney and 0.5 FTE Legal Assistant will comprise a new special investigator unit to assist City department human resource directors with investigating discrimination complaints. The goal of this unit is to reduce the city's use of contracted outside legal counsel and thereby reduce expenses.

In the PCS division, an Administrative Specialist and two Legal Intern positions are abrogated.

Law

	Summit	2008	2009	2010	2010
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
Administration Budget Control Level	J1100	1,370,495	1,308,655	1,399,678	1,344,167
Civil Law Budget Control Level	J1300	9,690,995	9,816,078	10,201,205	9,978,477
Public and Community Safety Budget Control Level	J1500	6,694,532	7,102,318	7,318,741	6,903,426
Department Total		17,756,022	18,227,051	18,919,625	18,226,070
Department Full-time Equivalents Total*		155.10	154.10	154.10	155.10

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

	2008	2009	2010	2010
Resources	Actuals	Adopted	Endorsed	Proposed
General Subfund	17,756,022	18,227,051	18,919,625	18,226,070
Department Total	17,756,022	18,227,051	18,919,625	18,226,070

Administration Budget Control Level

Purpose Statement

The purpose of the Administration Budget Control Level is to collectively recruit, train, evaluate, and retain qualified personnel who reflect the community and can effectively complete their assigned tasks, operate and maintain computer systems that enable department personnel to effectively use work-enhancing technology, and promote the financial integrity of the Department.

Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$56,000 from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Administration	1,370,495	1,308,655	1,399,678	1,344,167
Full-time Equivalents Total*	11.30	11.30	11.30	11.30

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Civil Law Budget Control Level

Purpose Statement

The purpose of the Civil Law Division Budget Control Level is to provide legal advice to the City's policy-makers, and to defend and represent the City, its employees, and officials before a variety of county, state, and federal courts and administrative bodies.

Summary

Add 1.0 FTE Paralegal and 1.0 FTE Legal Assistant and \$152,000 to reflect a memorandum of understanding between the Law Department, Seattle City Light and Seattle Public Utilities for litigation involving Duwamish River, Gas Works Park, and other environmental matters. The additional appropriation in the Law Department is reimbursed by Seattle City Light and Seattle Public Utilities.

FTE totals for the Civil Law BCL include the 1.0 FTE Legal Assistant in the Environmental Law section added outside of the budget process.

Consolidate position authority for two 0.5 FTE Paralegal positions into 1.0 FTE Paralegal.

Consolidate position authority for two 0.5 FTE IT Systems Analyst positions into 1.0 FTE IT Systems Analyst.

Add 1.0 FTE Assistant City Attorney and 0.5 FTE Legal Assistant and \$153,000 to create a special investigator unit to assist city department human resource directors with investigating discrimination complaints. The goal of this unit is to reduce the city's use of contracted outside legal counsel and thereby reduce expenses.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$491,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$187,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Civil Law	9,690,995	9,816,078	10,201,205	9,978,477
Full-time Equivalents Total*	78.30	77.30	77.30	79.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Public and Community Safety Budget Control Level

Purpose Statement

The purpose of the Public and Community Safety (PCS) Division Budget Control Level includes prosecuting ordinance violations and misdemeanor crimes, maintaining case information and preparing effective case files for the court appearances of prosecuting attorneys, and assisting and advocating for victims of domestic violence throughout the court process.

Summary

Abrogate 0.5 FTE Administrative Specialist I and reduce budget by \$37,000 to assist in balancing the overall General Fund budget. The workload performed by this position will be redistributed among existing staff in the division and will be continued in the future.

Abrogate two 0.5 FTE Legal Interns positions and reduce budget by \$69,000 to assist in balancing the overall General Fund budget.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$309,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$415,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Public and Community Safety	6,694,532	7,102,318	7,318,741	6,903,426
Full-time Equivalents Total*	65.50	65.50	65.50	64.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Seattle Municipal Court

Edsonya Charles, Presiding Judge

Contact Information

Department Information Line: (206) 684-5600

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/courts/>

Department Description

The Seattle Municipal Court is the largest limited jurisdiction court in the State of Washington. The Court is authorized by the State of Washington and the Seattle Municipal Code to hear and decide both criminal and civil matters. The Seattle Municipal Court is committed to excellence in providing fair, accessible, and timely resolution of alleged violations of the Seattle Municipal Code in an atmosphere of respect for the public, employees, and other government entities. The Seattle Municipal Court values and recognizes its employees. The Municipal Court of Seattle is a contributing partner working toward a safe and vital community.

By working with community organizations, the Court has increased access for citizens and enhanced compliance with court-ordered conditions. The Court Compliance staff monitors defendant compliance, assesses the treatment needs of defendants, and helps direct defendants to resources that will help them live successfully in the community. The Court continues to leverage additional outside agency resources with City funds to support defendants through successful completion of court orders. Work crews, community service, day reporting, and electronic home monitoring are used as alternatives to jail incarceration. The Mental Health Court, established in 1999, is a defendant-based program and is nationally recognized for serving misdemeanor offenders who are mentally ill or developmentally disabled.

The Court continues to lead judicial administrative reform, working closely with the King County District Court and Superior Court in organizing common court services. Additionally, the Court has expanded its community focus to include both a Community Court and Domestic Violence Court. These specialized courts provide dedicated judicial, staff and social services support to defendants charged with criminal law violations. The Court is working with the Mayor and the City Council to evaluate the efficacy of these efforts.

Proposed Policy and Program Changes

The 2010 Proposed Budget reflects programmatic changes in the Court Administration, Court Compliance, and Court Operations divisions.

In the Court Administration Division, a Management Systems Analyst and Strategic Advisor 2 are each reduced from 1.0 FTE to 0.5 FTE. Funding is added to examine the Court's call center, which will result in recommendations that optimize the use of staff and technology in this section. Spending on Court Technology temporary employee services expenses is reduced.

In the Court Compliance Division, two Managers, two Administrative Specialists, and a Probation Administration Support Supervisor are abrogated.

In the Court Operations Division, a Manager, a Human Services Analyst, two Administrative Specialists, a Court Cashier, and three Court Marshals are abrogated. A half-time Magistrate is added to increase citation processing and hearing capacity in response to increased parking ticket and red light traffic camera enforcement workload.

Municipal Court

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Court Administration Budget Control Level	M3000	5,960,040	6,108,972	6,340,348	6,036,129
Court Compliance Budget Control Level	M4000	6,138,525	6,265,861	6,504,770	5,991,535
Court Operations Budget Control Level	M2000	14,485,725	14,671,192	15,220,645	14,707,890
Department Total		26,584,290	27,046,026	28,065,763	26,735,554
Department Full-time Equivalents Total*		234.60	235.60	235.60	222.10

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
General Subfund	26,584,290	27,046,026	28,065,763	26,735,554
Department Total	26,584,290	27,046,026	28,065,763	26,735,554

Court Administration Budget Control Level

Purpose Statement

The purpose of the Court Administration Budget Control Level is to provide administrative controls, develop and provide strategic direction, and provide policy and program development.

Summary

Reduce 1.0 FTE Management Systems Analyst to 0.5 FTE and reduce budget by \$31,000 to assist in balancing the overall General Fund budget.

Reduce 1.0 FTE Strategic Advisor 2 to 0.5 FTE and reduce budget by \$47,000 to assist in balancing the overall General Fund budget.

Add \$60,000 to perform a study to examine the Municipal Court's call center, which will result in recommendations that optimize use of staff and technology in that section.

Reduce spending on Court Technology temporary employee services expenses by \$60,000 to assist in balancing the overall General Fund budget.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$226,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$304,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Court Administration	5,960,040	6,108,972	6,340,348	6,036,129
Full-time Equivalents Total*	38.00	38.00	37.00	36.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Court Compliance Budget Control Level

Purpose Statement

The purpose of the Court Compliance Budget Control Level is to help defendants understand the Court's expectations and to assist them in successfully complying with court orders.

Summary

Abrogate 1.0 FTE Manager 2 and reduce budget by \$109,000 to assist in balancing the overall General Fund budget. Oversight responsibilities performed by this position will be redistributed to the remaining managers in the division.

Abrogate 1.0 FTE Manager 1 and reduce budget by \$82,000 to assist in balancing the overall General Fund budget. Oversight responsibilities performed by this position will be redistributed to the remaining managers in the division.

Abrogate 1.0 FTE Probation Administration Support Supervisor and reduce budget by \$65,000 to assist in balancing the overall General Fund budget. Oversight responsibilities performed by this position will be redistributed to remaining managers in the division.

Abrogate 1.0 FTE Administrative Specialist III and reduce budget by \$61,000 to assist in balancing the overall General Fund budget. Some of the work performed by this re-licensing ombudsperson will be redistributed to other staff.

Abrogate 1.0 FTE Administrative Specialist II that was held vacant in the 2009 Adopted Budget. The appropriation authority for this position was eliminated in the 2009 Adopted Budget.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$197,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$513,000.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Court Compliance	6,138,525	6,265,861	6,504,770	5,991,535
Full-time Equivalents Total*	57.85	58.85	59.85	54.85

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Court Operations Budget Control Level

Purpose Statement

The purpose of the Court Operations Budget Control Level is to hold hearings and address legal requirements for defendants and others who come before the Court. Some proceedings are held in formal courtrooms and others in magistrate offices, with the goal of providing timely resolution of alleged violations of City ordinances and misdemeanor crimes committed within the Seattle city limits.

Summary

Abrogate 1.0 FTE Manager 2 and reduce budget by \$103,000 to assist in balancing the overall General Fund budget. Oversight responsibilities performed by this position will be redistributed to the remaining managers in the division.

Abrogate 1.0 FTE Human Services Analyst and reduce budget by \$84,000 to assist in balancing the overall General Fund budget.

Abrogate 1.0 FTE Administrative Specialist I and reduce budget by \$52,000 to assist in balancing the overall General Fund budget. The workload performed by this position will be redistributed to existing staff.

Abrogate 1.0 FTE Administrative Specialist II and 1.0 FTE Court Cashier that were held vacant in the 2009 Adopted Budget. The appropriation authority for these positions was eliminated in the 2009 Adopted Budget.

Abrogate 1.0 FTE Court Marshal, Senior and reduce budget by \$68,000 to assist in balancing the overall General Fund budget. Abrogate 1.0 FTE Court Marshal and two 0.5 FTE Court Marshal positions that are vacant. The two 0.5 FTE Court Marshal positions were added in the 2007 Adopted Budget to support the move of the arraignment courtroom from the King County Correctional Facility to the Seattle Justice Center. However, the courtroom move has not occurred, and the Court Marshal positions were never filled.

Add 0.5 FTE Magistrate and \$105,000 to increase citation processing and hearing capacity in response to the expansion of parking enforcement and the red light traffic camera enforcement program.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$310,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$513,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Court Operations	14,485,725	14,671,192	15,220,645	14,707,890
Full-time Equivalents Total*	138.75	138.75	138.75	131.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Municipal Jail Subfund

Department Description

City misdemeanants are primarily housed by King County under an interlocal agreement. This agreement expires at the end of 2015. The City is working with other jurisdictions to plan for a new municipal jail to replace the jail beds the City will lose when the agreement with King County ends.

The Municipal Jail Subfund receives the revenues and pays the capital and debt service costs for a new municipal jail.

Proposed Policy and Program Changes

There are no new appropriations from the Municipal Jail Subfund in the 2010 Proposed Budget. Environmental review of various sites in Seattle and other cities will continue in 2010. Changes in the funding sources for this work are included in the 2009 third quarter supplemental appropriations ordinance.

Municipal Jail

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Municipal Jail Bond Proceeds Budget Control Level					
Prior Year Reimbursements		0	1,125,000	0	0
Municipal Jail Bond Proceeds Budget Control Level	MUNIJAIL -BCL	0	1,125,000	0	0
Department Total		0	1,125,000	0	0
Resources		2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Other		0	1,125,000	0	0
Department Total		0	1,125,000	0	0

Municipal Jail

Municipal Jail Bond Proceeds Budget Control Level

Purpose Statement

The purpose of the Municipal Jail Bond Proceeds Budget Control Level is to pay capital costs associated with the construction of a new jail.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Prior Year Reimbursements	0	1,125,000	0	0
Total	0	1,125,000	0	0

Municipal Jail Bond Proceeds: Prior Year Reimbursements

Purpose Statement

The purpose of the Prior Year Reimbursements Program is to reimburse the General Fund for a 2008 FFD capital project that funded staff time for preliminary jail planning and identification of potential sites.

Program Summary

There are no new appropriations from the Municipal Jail Subfund in the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Prior Year Reimbursements	0	1,125,000	0	0

Municipal Jail

2010 Estimated Revenues for the Municipal Jail Subfund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
448000	Interjurisdictional Payments	0	0	0	240,000
481100	General Obligation Bond Proceeds	0	5,625,000	0	0
485110	Land Sale Proceeds	0	0	0	0
Total Revenues		0	5,625,000	0	240,000

Municipal Jail

Municipal Jail Subfund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	0	0	0	0	(240,000)
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	0	5,625,000	6,981,000	0	240,000
Less: Actual and Budgeted Expenditures	0	1,125,000	972,946	0	0
Less: Capital Improvements	0	4,500,000	6,248,054	0	0
Ending Fund Balance	0	0	(240,000)	0	0

Seattle Police Department

John Diaz, Interim Chief

Contact Information

Department Information Line: (206) 684-5577

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/police/>

Department Description

The Seattle Police Department (SPD) prevents crime, enforces laws, and supports quality public safety by delivering respectful, professional, and dependable police services. SPD operates within a framework that divides the City into five geographical areas called "precincts." These precincts define east, west, north, south, and southwest patrol areas, with a police station in each. The Department's organizational model places neighborhood-based emergency response and order-maintenance services at its core, allowing SPD the greatest flexibility in managing public safety. Under this model, neighborhood-based enforcement personnel in each precinct assume responsibility for public safety management within their geographic area and neighborhood-based officers are primary crime prevention and law enforcement resources for the areas they serve. Property crimes and crimes involving juveniles are investigated by precinct-based investigators, whereas detectives in centralized units conduct follow-up investigations in other types of crimes. SPD also has Citywide responsibility for enhancing the City's capacity to plan for, respond to, recover from, and reduce the impacts of a wide range of emergencies and disasters. Other parts of the department function to train, equip, and provide policy guidance, human resources, communications, and technology support to those delivering direct services to the public.

Proposed Policy and Program Changes

Program Reorganizations:

Due to the 2009 abrogation of an Assistant Police Chief, the two Patrol Operations Bureaus have been combined into one Bureau: Patrol Operations, under which all precincts are supervised. Additionally, the Homeland Security Bureau is renamed the Special Operations Bureau and the Department's specialty units are consolidated under this Bureau. These changes will allow a better distinction between routine patrol operations and specialty services of the department. Specifically, the Canine unit, Metro Special Response, Crisis Intervention unit, Mounted Patrol, and SWAT programs, as well as all budget authority and FTE, are transferred to the newly created Special Operations Bureau. Additionally, the Traffic Enforcement Budget Control Level is eliminated and all budget authority and FTE, including the Traffic Enforcement, Motorcycle Enforcement, and Parking Enforcement Programs, are created as programs in the Special Operations Bureau.

To better assist in balancing the workload of the Deputy and Assistant Chiefs, the False Alarm unit is transferred from the Deputy Chief of Operations to the Office of the Chief of Police and the Education and Training unit is transferred from the Deputy Chief of Staff Bureau to the Field Support Bureau.

Due to the abrogation in 2009 of the Department's Legal Advisor, remaining legal resources from the Human Resources unit are transferred to the Deputy Chief of Staff Bureau. This transfer allows consolidation of the Department's legal resources at a Deputy Chief level.

The 2010 Proposed Budget for the Seattle Police Department illustrates the City's commitment to maintaining its public safety initiatives, as well as being administratively efficient and mindful of the current economic climate. The 2010 Proposed Budget includes funding for 20 additional Police Officers designated for Patrol positions

Police

consistent with the Neighborhood Policing Plan. One other officer is transferred to Patrol from a public information assignment. There are no reductions to the five Precincts.

To respond to the economic difficulties facing Seattle, most civilian employees will be participating in a Citywide ten-day furlough. This effort will save the City \$661,000. Sworn employees, as well as 911 Dispatchers, are exempted from the furlough, due to the 24/7, emergency response nature of their positions.

The 2010 Proposed Budget recognizes savings from a review of the SPD non-patrol fleet, part of a Citywide effort to make Seattle's fleet smaller, greener, and more efficient. SPD will reduce the fleet by five sedans and will redistribute motor pool vehicles throughout the Department to moderate reliance on rental vehicles.

The 2010 Proposed Budget reduces funding for overtime in the Deputy Chief of Staff Bureau by \$207,000. Due to the implementation of SPD's new Records Management System, as well as redistribution of some work tasks, both the Records and Files unit and the Data Center are able to realize efficiencies in the use of civilian overtime.

Overtime funding for the Department's Automated Traffic Control programs is reduced by \$156,000. The Red Light Camera Project and the School Zone Speed Enforcement Van Project are staffed by the same Officers. By better distributing Officer time between the two projects, the Department is able to rely more on straight time, and realize efficiencies in the use of overtime for these projects.

The 2010 Proposed Budget adds \$49,000 in funding for the Parking Enforcement unit to provide operations and maintenance support for a pilot License Plate Recognition System. The system is expected to increase productivity of Parking Enforcement Officers and reduce on the job injuries due to hand chalking of parked vehicles.

The 2010 Proposed Budget adds \$111,000 in funding to provide operations and maintenance support for a pilot speed detection program. The Washington State Legislature has authorized the City of Seattle to pilot the use of automated speed enforcement equipment on arterial streets. The same technology is currently being used successfully in school zones.

Police

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Chief of Police Budget Control Level	P1000	8,735,222	3,775,525	3,918,355	4,394,876
Criminal Investigations Administration Budget Control Level	P7000	6,797,033	6,804,198	7,170,225	6,959,757
Deputy Chief of Staff Budget Control Level	P1600	38,474,831	31,778,663	32,921,513	25,505,512
Deputy Chief Operations Budget Control Level	P1800	852,692	8,038,449	8,514,109	435,005
East Precinct Budget Control Level	P6600	22,014,307	20,457,446	22,097,286	21,895,517
Field Support Administration Budget Control Level	P8000	27,360,143	26,618,933	27,748,863	32,308,996
Narcotics Investigations Budget Control Level	P7700	4,734,648	4,559,805	4,819,200	4,675,360
North Precinct Patrol Budget Control Level	P6200	26,187,775	27,269,618	29,527,290	29,193,957
Office of Professional Accountability Budget Control Level	P1300	1,729,038	1,705,980	1,793,303	1,838,297
Patrol Operations Administration Budget Control Level	P6000	1,408,229	665,862	693,359	1,124,013
South Precinct Patrol Budget Control Level	P6500	13,768,469	15,335,094	16,605,843	16,454,757
Southwest Precinct Patrol Budget Control Level	P6700	12,959,901	13,739,646	14,914,418	14,803,482
Special Investigations Budget Control Level	P7800	4,509,999	4,536,527	4,819,565	4,071,223
Special Operations Budget Control Level	P3400	35,146,220	29,756,176	31,022,072	38,323,502
Special Victims Budget Control Level	P7900	5,389,444	5,458,715	5,787,955	5,736,729
Violent Crimes Investigations Budget Control Level	P7100	6,154,435	6,339,384	6,729,089	6,676,514
West Precinct Patrol Budget Control Level	P6100	25,976,173	25,928,197	27,864,855	27,772,643
Department Total		242,198,559	232,768,218	246,947,300	242,170,139
Department Full-time Equivalents Total*		1,851.75	1,859.75	1,863.25	1,907.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Police

Resources	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
General Subfund	242,198,559	232,768,218	246,947,300	242,170,139
Department Total	242,198,559	232,768,218	246,947,300	242,170,139

Chief of Police Budget Control Level

Purpose Statement

The purpose of the Chief of Police Program is to lead and direct department employees and to provide policy guidance and oversee relationships with the community, so the department can provide the City with professional, dependable, and respectful public safety services.

Summary

Transfer in 4.0 FTE and \$402,000 to move the False Alarm unit from Deputy Chief of Operations to the Community Outreach unit in the Chief of Police Budget Control Level, which will help the False Alarm unit to establish better relationship with the community it serves.

Transfer in 2.0 FTE Strategic Advisor II positions and \$247,000 to move the Corporate Support unit from Deputy Chief of Operations to the Chief of Police Budget Control Level. These FTE are the Department's Grants & Development Analyst and Seattle Police Foundation Representative. The Foundation representative is revenue-backed from the Seattle Police Foundation. The Grants & Development Analyst administers the ARRA Justice Assistance Grant on behalf of Seattle and King County, and is also revenue-backed through the ARRA Justice Assistance Grant.

Transfer in 1.0 FTE Planning and Development Specialist II and \$101,000 from Deputy Chief of Staff to the Community Relations unit in the Chief of Police Budget Control Level. The transfer will allow better coordination of the work of the various community advisory groups staffed by the Department.

Transfer in 1.0 FTE Police Officer Detective and \$121,000 from Narcotics Investigation to the Community Outreach unit in the Chief of Police Budget Control Level. This transfer will allow closer interaction between the King County Drug Court officer liaison and the Chief of Police.

Transfer out 1.0 FTE Police Officer Detective and \$119,000 from the Media Response unit in Chief of Police to the West Precinct. This transfer increases patrol strength in the West Precinct by returning one Public Information Officer to patrol.

Reduce budget by \$67,000 and abrogate 1.0 FTE Administrative Specialist II in the Emergency Management Program. Administrative work accomplished by this position will be absorbed by other staff at the Emergency Operations Center (EOC).

Reduce budget by \$121,000 and abrogate 1.0 FTE Strategic Advisor II. This position prepares internal police publications, such as the Police Blotter, and contributes to community organization web logs. The critical portions of this work will be absorbed by others in the Community Relations unit, and the less critical work will no longer be performed.

1.0 FTE Administrative Staff Assistant was added outside of the budget process. This is a grant funded position that will support the Director of the EOC.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$87,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$477,000.

Police

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Chief of Police	7,136,241	2,025,620	3,918,355	4,394,876
Full-time Equivalents Total*	18.00	22.00	35.00	30.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Criminal Investigations Administration Budget Control Level

Purpose Statement

The purpose of the Criminal Investigations Administration Budget Control Level is to direct and support the work of employees in the Criminal Investigations Bureau by providing oversight and policy guidance, and technical support so these employees can execute their job duties effectively and efficiently. The program includes the Internet Crimes against Children and Human Trafficking section and the Crime Gun Initiative analyst.

Summary

Add 1.0 FTE Latent Print Examiner and \$96,000 to the Criminal Investigations Administration. This position is funded through the King County AFIS levy and will provide forensic support for the new AFIS Palm system.

Reduce funding by \$63,000 and abrogate 1.0 FTE Administrative Specialist I from the photo lab. This abrogation is the result of efficiencies found by sharing work between the photo lab and the forensic support unit.

Abrogate 1.0 FTE Evidence Warehouser in the Forensic Support Services units in Criminal Investigations and save \$69,000 to assist in balancing the General Fund budget.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$174,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$210,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Criminal Investigations Administration	6,797,033	6,804,198	7,170,225	6,959,757
Full-time Equivalents Total*	74.50	73.50	73.50	72.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Deputy Chief of Staff Budget Control Level

Purpose Statement

The purpose of the Deputy Chief of Staff Budget Control Level is to oversee the organizational support and legal functions of the Department to help achieve its mission. The Deputy Chief of Staff Budget Control Level includes the Chief of Administration who oversees the Records and Files, Data Center and Public Request Programs, which had been their own Budget Control Levels in prior budgets. The Deputy Chief of Staff Budget Control Level was known as the Deputy Chief of Administration in previous budgets.

Summary

Transfer out 1.0 FTE Planning and Development Specialist II and \$101,000 from Deputy Chief of Staff to the Community Relations unit in the Chief of Police Budget Control Level. The transfer will allow better coordination of the work of the various community advisory groups staffed by the Department.

Transfer out 76.0 FTE and \$7,657,000 from Deputy Chief of Staff to move the Education and Training unit to the Field Support Bureau. This transfer will help balance the workload of the Deputy and Assistant Chiefs. The 76.0 FTE are Student Officers and Police Recruits.

Transfer in 3.0 FTE and \$348,000 from the Human Resources unit in the Field Support Bureau to the Deputy Chief of Staff Budget Control Level. After the abrogation of the Legal Advisor in 2009, this transfer will consolidate legal resources in the Department at the Deputy Chief Budget Control Level.

Transfer in 9.0 FTE and \$1,222,000 to move the Audit, Accreditation & Policy unit from the Field Support Bureau to the Deputy Chief of Staff Budget Control Level. This transfer will better balance the supervisory workload.

Transfer out 1.0 FTE Police Captain and \$176,000 to the Office of Professional Accountability. This position is the Department's Ethics Captain. The position will provide oversight of the Department's accountability and ethics responsibilities with a direct link to the Office of Professional Accountability.

Reduce budget by \$84,000 and abrogate 1.0 FTE Administrative Staff Assistant. The position was made vacant by a retirement and the administrative work functions of the position will be absorbed by other Administrative Staff Analysts in the Bureau.

Reduce budget by \$58,000 and abrogate 1.0 FTE Management Systems Analyst. This vacant position would have provided administrative support to the Chief Administrative Officer. That work will be absorbed by other staff in the unit.

Reduce funding for overtime in the Records and Files and Data Center units by \$207,000. These reductions will assist in balancing the overall General Fund Budget.

Reduce fleet costs by \$9,000 due to a reduction in the number of non-patrol vehicles in the fleet.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$600,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$7,322,000.

Police

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Deputy Chief of Staff	32,978,256	31,778,663	32,921,512	25,505,512
Full-time Equivalents Total*	207.00	186.00	183.00	115.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Deputy Chief Operations Budget Control Level

Purpose Statement

The purpose of the Deputy Chief Operations Budget Control Level is to oversee the operational functions of the Department so the public receives public safety services that are dependable, professional, and respectful. The Deputy Chief Operations Budget Control Level oversees the five Precincts and associated personnel.

Summary

Transfer out 2.0 Strategic Advisor II positions and \$247,000 to move the Corporate Support unit from Deputy Chief of Operations to the Chief of Police Budget Control Level. These two FTE are the Department's Grants & Development Analyst and Seattle Police Foundation Representative. The Foundation representative is revenue-backed from the Seattle Police Foundation. The Grants & Development Analyst administers the ARRA Justice Assistance Grant on behalf of Seattle and King County, and is also revenue-backed through the ARRA Justice Assistance Grant.

Transfer out 4.0 FTE and \$402,000 to move the False Alarm unit from Deputy Chief of Operations to the Community Outreach unit in the Chief of Police Budget Control Level. This will allow a closer relationship with the Community Relations unit, which will ultimately result in better customer service.

Due to the abrogation of an Assistant Chief in 2009, two patrol operations bureaus have been combined into one, and the Homeland Security Budget Control Level is being renamed the Special Operations Budget Control Level. To more closely align the work of operations and investigations, the following units are transferred from the Deputy Chief of Operations to the Special Operations Budget Control Level:

The Canine unit, including 15.0 FTE and \$2,282,000;

The Metro Special Response unit, including 2.0 FTE and \$265,000;

The Crisis Intervention unit, including 2.0 FTE and \$274,000;

The Mounted Patrol including 5.0 FTE and \$676,000, and

The SWAT unit, including 29.0 FTE and \$3,956,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes increase the budget by \$23,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$8,079,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Deputy Chief Operations	852,692	8,038,449	8,514,109	435,005
Full-time Equivalents Total*	86.00	61.00	62.00	3.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

East Precinct Budget Control Level

Purpose Statement

The purpose of the East Precinct Budget Control Level is to provide the full range of public safety and order maintenance services to residents of, and visitors to, the East Precinct, so they can be safe in their homes, schools, businesses, and the community at large.

Summary

10.0 FTE Police Officer - Patrol positions are added to the East Precinct in support of the continued hiring associated with the Neighborhood Policing Program.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$202,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$202,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
East Precinct	22,014,307	20,457,446	22,097,286	21,895,517
Full-time Equivalents Total*	184.00	175.00	175.00	185.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Field Support Administration Budget Control Level

Purpose Statement

The purpose of the Field Support Administration Budget Control Level is to provide policy direction and guidance to the employees and programs in the Department, so they can execute their responsibilities effectively and efficiently. The Field Support Administration Budget Control Level now includes the Communications, Information Technology and Human Resources Programs; which were separate Budget Control Levels in prior budgets.

Summary

Transfer in 76.0 FTE and \$7,657,000 from Deputy Chief of Staff to move the Education and Training unit to the Field Support Bureau. This transfer will help balance the workload of the Deputy and Assistant Chiefs. The 76.0 FTE are Student Officers and Police Recruits.

Transfer out 3.0 FTE and \$348,000 from the Human Resources unit in the Field Support Bureau to the Deputy Chief of Staff Budget Control Level. After the abrogation of the Legal Advisor in 2009, this transfer will consolidate legal resources in the Department at the Deputy Chief Budget Control Level.

Transfer out 9.0 FTE and \$1,222,000 to move the Audit, Accreditation and Policy unit from the Field Support Bureau to the Deputy Chief of Staff Budget Control Level. This transfer will better balance the supervisory workload.

Reduce budget by \$67,000 and abrogate 1.0 FTE Accounting Technician II. The savings from the abrogation of this position is possible because two positions in the Department switched to a job share arrangement.

Reduce budget by \$48,000 and abrogate 1.0 FTE Administrative Specialist I. The body of work performed by this position has been transferred to other staff in the unit.

Reduce budget by \$88,000 and abrogate 1.0 FTE Personnel Specialist. The work from this position has been re-assigned to other staff in the Human Resources unit.

2.0 FTE were added outside of the budget process. These two positions are GIS Analysts, funded through the King County E-911 tax to support the Department in implementation Next Generation 911 projects.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$1.3 million for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$4.6 million.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Field Support Administration	467,951	26,618,933	27,748,863	32,308,996
Full-time Equivalents Total*	207.25	216.25	217.25	280.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Narcotics Investigations Budget Control Level

Purpose Statement

The purpose of the Narcotics Investigations Budget Control Level is to apply a broad range of professional investigative skills to interdict narcotics activities affecting the community and region to hold offenders involved in these activities accountable and to promote public safety.

Summary

Transfer out 1.0 FTE Police Officer-Detective and \$121,000 to transfer the Drug Court Liaison from Narcotics Investigation to the Community Relations Unit in the Chief of Police Budget Control Level.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decreases the budget by \$23,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$144,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Narcotics Investigations	4,734,648	4,559,805	4,819,200	4,675,360
Full-time Equivalents Total*	33.00	33.00	33.00	32.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

North Precinct Patrol Budget Control Level

Purpose Statement

The purpose of the North Precinct Patrol Budget Control Level is to provide the full range of public safety and order maintenance services to residents of, and visitors to, the North Precinct, so that they can be safe in their homes, schools, businesses, and the community at large.

Summary

18.0 FTE Police Officer - Patrol positions are added to the North Precinct in support of the continued hiring associated with the Neighborhood Policing Program.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$333,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$333,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
North Precinct Patrol	26,187,775	27,269,618	29,527,290	29,193,957
Full-time Equivalents Total*	229.00	231.00	231.00	249.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Professional Accountability Budget Control Level

Purpose Statement

The purpose of the Office of Professional Accountability Budget Control Level is to help to provide oversight so that complaints involving department employees are handled in a thorough, professional, and expeditious manner, to retain the trust and confidence of employees and the public.

Summary

Transfer in 1.0 FTE Police Captain and \$176,000 to the Office of Professional Accountability. This position is the Department's Ethics Captain. The position will provide oversight of the Department's accountability and ethics responsibilities with a direct link to the Office of Professional Accountability.

Reduce budget by \$126,000 and abrogate 1.0 FTE Strategic Advisor II. Functions related to the review of officer conduct cases in this position are limited and will be handled by the Director. Other functions, including administrative tasks such as scheduling, will be redistributed among other staff in the Office.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$5,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$45,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Office of Professional Accountability	1,729,038	1,705,980	1,793,303	1,838,297
Full-time Equivalents Total*	13.00	13.00	13.00	13.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Patrol Operations Administration Budget Control Level

Purpose Statement

The purpose of the Patrol Operations Administration Budget Control Level is to provide oversight and direction to Patrol Operations, including the Department's five precincts, with the goal of ensuring that personnel are properly trained, supervised, and equipped to perform their jobs effectively.

Summary

Transfer out 2.0 FTE and \$290,000 from Patrol Operations to the Special Operations Bureau. This transfer will provide necessary administrative support to the newly created Special Operations Bureau.

Transfer in 6.0 FTE and \$731,000 to move the Crime Analysis unit from Special Investigations to the Patrol Operations Administration Budget Control Level.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$10,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$431,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Patrol Operations Administration	1,408,229	665,862	693,359	1,124,013
Full-time Equivalents Total*	8.00	5.00	5.00	9.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

South Precinct Patrol Budget Control Level

Purpose Statement

The purpose of the Southwest Precinct Patrol Budget Control Level is to provide the full range of public safety and order maintenance services with the goal of keeping residents of, and visitors to, the Southwest Precinct, safe in their homes, schools, businesses, and the community at large.

Summary

9.0 FTE Police Officer - Patrol positions are added to the South Precinct in support of the continued hiring associated with the Neighborhood Policing Program.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$151,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$151,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
South Precinct Patrol	13,768,469	15,335,094	16,605,843	16,454,757
Full-time Equivalents Total*	123.00	126.00	126.00	135.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Southwest Precinct Patrol Budget Control Level

Purpose Statement

The purpose of the Southwest Precinct Patrol Budget Control Level is to provide the full range of public safety and order maintenance services to residents of, and visitors to, the Southwest Precinct, so they can be safe in their homes, schools, businesses, and the community at large.

Summary

3.0 FTE Police Officer - Patrol positions are added to the Southwest Precinct in support of the continued hiring associated with the Neighborhood Policing Program.

City adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$111,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$111,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Southwest Precinct Patrol	12,959,901	13,739,646	14,914,418	14,803,482
Full-time Equivalents Total*	118.00	118.00	118.00	121.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Special Investigations Budget Control Level

Purpose Statement

The purpose of the Special Investigations Budget Control Level is to apply a broad range of professional investigative and analytical skills toward investigating and interdicting vehicle theft, fraud, forgery, and financial exploitation cases; vice crimes and organized crime activities in the community; and toward identifying and describing crime patterns and trends with the goals of holding offenders involved in these activities accountable and to provide public safety.

Summary

Transfer out 6.0 FTE and \$731,000 to move the Crime Analysis unit from Special Investigation to the Patrol Operations Administration Budget Control Level.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$17,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$748,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Special Investigations	4,509,999	4,536,527	4,819,565	4,071,223
Full-time Equivalents Total*	38.50	36.50	37.00	31.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Special Operations Budget Control Level

Purpose Statement

The purpose of the Special Operations Budget Control Level is to deploy specialized response units in emergencies and disasters. The Bureau provides crowd control, special event, search, hostage, crisis, and water-related support to monitor and protect critical infrastructure to protect lives and property, aid the work of uniformed officers and detectives, and ensure the safety of the public.

Summary

In the 2010 Endorsed Budget, this Budget Control Level was known as the Homeland Security Bureau. The Homeland Security Bureau was tasked with preparing the City for disasters, both natural and manmade, and to provide policy direction for the Emergency Preparedness Bureau, including the city's Emergency Management, Homeland Security programs and the Mayor's Security Detail, and ensuring that all police personnel are properly trained and equipped to accomplish the Bureau's mission. The Homeland Security Bureau in the 2010 Endorsed Budget included the Arson/Bomb unit, Harbor Patrol, and Criminal Intelligence.

Due to the 2009 abrogation of the Assistant Chief assigned to the Homeland Security Bureau, the two Patrol Operations Bureaus (Bureaus 1 and 2) have been combined (detailed elsewhere in this budget), and the Homeland Security Bureau has been renamed and tasked with an additional set of duties. This Bureau is renamed the Special Operations Bureau and is tasked with providing operational and policy guidance to all the sworn specialty/support units. The specialty units include the Department's Homeland Security functions, the SWAT team, Metro Special Response, Canine unit, Mounted Patrol, Crisis Intervention and Harbor Patrol. The specialty units deploy sworn resources in emergency, crowd control, special events, search, hostage, crisis and water-related situations and to monitor and protect critical site infrastructure to protect lives and property and to aid the work of uniformed officers and detectives.

Between the 2010 Endorsed Budget and the 2010 Proposed Budget, the following changes were made to create the new Special Operations Bureau:

The Traffic Enforcement Budget Control Level, which includes 63.0 FTE and \$10.1 million and the Parking Enforcement unit, including 93.0 FTE and \$7.8 million are fully incorporated into the Special Operations Budget Control Level. This incorporation is exhibited as an absorption of all budget and FTE, and is reflected in increased 2010 Endorsed and 2010 Proposed Budget figures.

The Canine, Metro Special Response, Crisis Intervention, Mounted Patrol, and SWAT units, including 53.0 FTE and \$7.8 million are transferred to the Special Operations Bureau from other Budget Control Levels in the Department. The details of those transfers are noted below.

The 2008 budget actuals on the next page reflect only the budget for the Homeland Security program as it existed in 2008. The 2009 Adopted Budget figure at the bottom of this page reflects the entirety of the Homeland Security Bureau in 2009. The Homeland Security Bureau in the 2010 Endorsed Budget was expanded to include \$13.1 million and 71.0 FTE. The 2010 Proposed Budget document includes the specialty units listed above as well as Traffic and Parking Enforcement.

In an effort to consolidate all sworn specialty units and create the Special Operations Bureau Budget Control Level, the following units are transferred from the Deputy Chief of Operations:

The Canine unit, including 15.0 FTE and \$2.3 million;

Police

The Metro Special Response unit, including 2.0 FTE and \$265,000;

The Crisis Intervention unit, including 2.0 FTE and \$274,000;

The Mounted Patrol, including 5.0 FTE and \$676,000, and

The SWAT unit, including 29.0 FTE and \$4 million.

To aid in the administration of the Special Operations Bureau, transfer 2.0 FTE and \$290,000 to move administrative support from Patrol Operations to the Special Operations Budget Control Level.

Add \$49,000 in funding for operations and maintenance to pilot a License Plate Recognition System in the Parking Enforcement Unit.

Add \$111,000 in funding to pilot the use of speed detection van on arterial streets.

Reduce overtime for automated traffic enforcement projects in the amount of \$155,000 to assist in balancing the overall General Fund budget.

Abrogate 2.0 FTE Parking Enforcement Officers and save \$143,000 to assist in balancing the overall General Fund budget.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$304,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$7.3 million.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Special Operations	35,146,220	29,756,176	31,022,072	38,323,502
Full-time Equivalents Total*	188.50	227.00	228.00	281.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Special Victims Budget Control Level

Purpose Statement

The purpose of the Special Victims Budget Control Level is to apply a broad range of professional investigative skills to cases involving family violence, sexual assault, child, and elder abuse, and custodial interference with the goals of holding offenders accountable, preventing additional harm to victims, and providing public safety.

Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$51,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$51,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Special Victims	5,389,444	5,458,715	5,787,955	5,736,729
Full-time Equivalents Total*	50.00	52.00	52.00	52.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Violent Crimes Investigations Budget Control Level

Purpose Statement

The purpose of the Violent Crimes Investigations Budget Control Level is to apply a broad range of professional investigative skills and crime scene investigation techniques to homicide, assault, robbery, bias crimes, missing persons, extortion, threat and harassment, and gang-related cases, in order to hold offenders accountable, prevent further harm to victims, and promote public safety.

Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$53,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$53,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Violent Crimes Investigations	6,154,435	6,339,384	6,729,089	6,676,514
Full-time Equivalents Total*	52.00	52.00	52.00	52.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

West Precinct Patrol Budget Control Level

Purpose Statement

The purpose of the West Precinct Patrol Budget Control Level is to provide the full range of public safety and order maintenance services to residents of, and visitors to, the West Precinct, so that they can be safe in their homes, schools, businesses, and the community at large.

Summary

Transfer in 1.0 FTE Police Officer Detective and \$119,000 from the Media Response unit in Chief of Police to West Precinct. This transfer increases patrol strength in West Precinct by returning one public information officer to patrol.

12.0 FTE Police Officer - Patrol positions are added to the West Precinct in support of the continued hiring associated with the Neighborhood Policing Program.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$211,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$92,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
West Precinct Patrol	25,976,173	25,928,197	27,864,855	27,772,643
Full-time Equivalents Total*	222.00	220.00	220.00	233.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Police Relief and Pension

Michael Germann, Executive Secretary

Contact Information

Department Information Line: (206) 386-1286

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/policepension/>

Department Description

On March 1, 1970, the State of Washington took over the provision of certain police pensions through Revised Code of Washington (RCW) Section 41.26, the Law Enforcement Officers and Fire Fighters (LEOFF) Act Plan I. The City of Seattle Police Relief and Pension Fund is responsible for all pre-LEOFF pension benefits and that portion of the previous municipal police pension benefits that exceed LEOFF Plan I entitlements, including the pension benefits of their lawful beneficiaries, as well as for all medical benefits provided to qualifying active and retired Seattle Police Officers.

Both the Seattle Police Relief and Pension and LEOFF Plan I are closed systems and have not accepted new enrollments since October 1, 1977. Seattle police officers hired after this date are automatically enrolled in the State's LEOFF Plan II, for which the Seattle Police Pension Fund has no pension or medical benefit obligation.

The Seattle Police Pension Board, a seven member quasi-judicial body chaired by the Mayor of Seattle or his/her designee, formulates policy, rules upon disability applications, and provides oversight of the Police Pension Fund. Three staff employees of the Board handle all of its operational functions. Staff positions associated with Police Relief and Pension are not reflected in the City's position list.

The projections of annual pension and medical benefits, which comprise 98% of the total annual budget, are done by an independent actuary. Although the Police Pension Fund has statutory funding sources, the City's General Subfund provides funding for nearly all of the Pension Fund's annual budget. Proceeds from the Police Auction contribute a small amount toward the annual budget.

Proposed Policy and Program Changes

The 2010 Proposed Budget increases appropriations for medical benefits by \$432,000, and increases appropriations for pension benefits by \$568,000, for a total increase of \$1,000,000 over the 2010 Endorsed Budget. The 2010 Proposed Budget maintains a projected 2010 fund balance of \$500,000 to meet contingencies.

Police Pension

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Police Relief and Pension Budget Control Level					
Administration		426,772	364,783	373,903	373,903
Death Benefits		9,000	15,000	15,000	15,000
Medical Benefits		11,278,886	11,661,000	11,913,000	12,345,000
Pension Benefits		9,682,478	8,365,000	9,060,000	9,628,000
Police Relief and Pension Budget Control Level	RP604	21,397,136	20,405,783	21,361,903	22,361,903
Department Total		21,397,136	20,405,783	21,361,903	22,361,903
Resources		2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
General Subfund		20,901,252	20,230,783	21,186,903	22,302,034
Other		495,884	175,000	175,000	59,869
Department Total		21,397,136	20,405,783	21,361,903	22,361,903

Police Pension

Police Relief and Pension Budget Control Level

Purpose Statement

The purpose of the Police Relief and Pension Budget Control Level is to provide responsive benefit services to eligible active-duty and retired Seattle police officers.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Administration	426,772	364,783	373,903	373,903
Death Benefits	9,000	15,000	15,000	15,000
Medical Benefits	11,278,886	11,661,000	11,913,000	12,345,000
Pension Benefits	9,682,478	8,365,000	9,060,000	9,628,000
Total	21,397,136	20,405,783	21,361,903	22,361,903

Police Relief and Pension: Administration

Purpose Statement

The purpose of the Administration Program is to provide responsive benefit services to eligible active-duty and retired Seattle police officers.

Program Summary

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Administration	426,772	364,783	373,903	373,903

Police Relief and Pension: Death Benefits

Purpose Statement

The purpose of the Death Benefits Program is to provide statutory death benefit payments to lawful beneficiaries of eligible former members of the Seattle Police Department.

Program Summary

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Death Benefits	9,000	15,000	15,000	15,000

Police Pension

Police Relief and Pension: Medical Benefits

Purpose Statement

The purpose of the Medical Benefits Program is to provide medical benefits for eligible active-duty and retired members of the Seattle Police Department.

Program Summary

Increase the Medical Benefits Program by \$432,000 from the 2010 Endorsed Budget to meet a projected increase in medical costs.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Medical Benefits	11,278,886	11,661,000	11,913,000	12,345,000

Police Relief and Pension: Pension Benefits

Purpose Statement

The purpose of the Pension Benefits Program is to provide pension benefits for eligible retired members of the Seattle Police Department.

Program Summary

Increase the Pension Benefits Program by \$568,000 to meet a projected increase in pension costs.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Pension Benefits	9,682,478	8,365,000	9,060,000	9,628,000

Police Pension

2010 Estimated Revenues for the Police Relief and Pension Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
587001	General Subfund	20,901,252	20,230,783	21,186,903	22,302,034
	Total General Subfund	20,901,252	20,230,783	21,186,903	22,302,034
469200	Police Auction Proceeds	102,028	175,000	175,000	140,000
	Total Police Auction Proceeds	102,028	175,000	175,000	140,000
	Total Revenues	21,003,280	20,405,783	21,361,903	22,442,034
379100	Use of (Contribution to) Fund Balance	393,856	0	0	(80,131)
	Total Use of (Contribution to) Fund Balance	393,856	0	0	(80,131)
	Total Resources	21,397,136	20,405,783	21,361,903	22,361,903

Police Pension

Police Relief and Pension Fund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	804,634	500,000	410,778	500,000	419,869
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	21,003,280	20,405,783	20,456,874	21,361,903	22,442,034
Less: Actual and Budgeted Expenditures	21,397,136	20,405,783	20,447,783	21,361,903	22,361,903
Ending Fund Balance	410,778	500,000	419,869	500,000	500,000
Contingency Reserve Fund	410,778	500,000	419,869	500,000	500,000
Total Reserves	410,778	500,000	419,869	500,000	500,000
Ending Unreserved Fund Balance	0	0	0	0	0

Public Safety Civil Service Commission

Joel A. Nark, Chair of the Commission

Contact Information

Department Information Line: (206) 684-0334

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

Department Description

The mission and purpose of the Public Safety Civil Service Commission is to implement, administer, and direct a civil service system for sworn personnel of the Seattle Police Department and uniformed personnel of the Seattle Fire Department. The Commission provides sworn police and uniformed fire employees with a quasi-judicial process for hearings on appeals concerning disciplinary actions, examination and testing, and other related issues.

Proposed Policy and Program Changes

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget.

Public Safety Civil Service

	Summit	2008	2009	2010	2010
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
Public Safety Civil Service	V1S00	131,274	143,180	148,603	141,914
Commission Budget Control Level					
Department Total		131,274	143,180	148,603	141,914
Department Full-time Equivalents Total*		1.00	1.00	1.00	1.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

	2008	2009	2010	2010
Resources	Actuals	Adopted	Endorsed	Proposed
General Subfund	131,274	143,180	148,603	141,914
Department Total	131,274	143,180	148,603	141,914

Public Safety Civil Service

Public Safety Civil Service Commission Budget Control Level

Purpose Statement

The mission and purpose of the Public Safety Civil Service Commission is to implement, administer, and direct a civil service system for sworn personnel of the Seattle Fire and Police Departments.

Summary

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$7,000 for a net program reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$7,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Public Safety Civil Service Commission	131,274	143,180	148,603	141,914
Full-time Equivalents Total*	1.00	1.00	1.00	1.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Seattle City Light

Jorge Carrasco, Superintendent

Contact Information

Department Information Line: (206) 684-3000

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/light/>

Department Description

Seattle City Light was created by the residents of Seattle in 1902 to provide affordable, reliable, and environmentally sound electric power to the City of Seattle and neighboring suburbs. Owned by the community it serves, City Light is a nationally recognized leader in energy efficiency, renewable resource development, and environmental stewardship.

Seattle City Light provides electric power to more than 383,000 residential, business, and industrial customers. Its service area of 131.3 square miles includes the City of Seattle, areas north of Seattle including areas of the City of Shoreline and parts of Lake Forest Park, areas of unincorporated King County, and areas south of Seattle including the cities of Burien, Tukwila, and SeaTac.

Seattle City Light owns about 2,000 megawatts of very low-cost, environmentally responsible hydroelectric generation capacity. In an average year, Seattle City Light meets about 50% of its load with owned hydroelectric generation and obtains the remainder primarily through the Bonneville Power Administration. City Light is now the nation's ninth largest publicly-owned electric utility in terms of customers served.

Proposed Policy and Program Changes

Seattle City Light's (SCL's) 2010 Proposed Budget includes spending reductions while maintaining the utility's capacity to serve customers. These reductions in expenditures, some of which the utility began implementing in 2009, are necessary because unfavorable economic conditions have reduced projected retail and wholesale revenue in 2010, as well as SCL's projected 2009 end-of-year cash balances. Offsetting these spending reductions, which include 68 position abrogations, there are increased expenditures to meet State and Federal regulatory requirements, to enhance the reliability of SCL's electrical system, to maintain and modernize streetlights, and to improve the management of the utility's valuable and varied capital assets. The 2010 Proposed Budget is \$1.3 million greater than the 2010 Endorsed Budget.

Seattle City Light will need a modest electric rate increase in 2010 if the utility is to continue to provide reliable electrical service and to sell bonds to finance the utility's capital improvement program. Legislation to accompany the 2010 Proposed Budget will propose a retail rate increase of approximately 8.8%, effective January 1, 2010, and related changes in financial policies, including a mechanism for adjusting rates automatically when wholesale energy revenues vary from projections.

Despite the steep decline in wholesale energy prices in 2009, SCL's balance sheet remains strong. The utility's debt-to-capitalization ratio has been reduced from 83% in 2002 to 63% in 2008, and while SCL will not meet its debt service coverage target in 2009, the utility continues to generate substantial net income.

Although the 2010 Proposed Budget includes significant reductions, it also continues the City's commitment to environmental protection, system reliability, and customer service. In particular, the Mayor is proposing to expand the Utility's conservation program, although not by as much as assumed in the 2010 Endorsed Budget. The Utility expects to achieve 10.8 average megawatts (aMW) of conservation savings in 2010, following savings of 7.5 aMW in 2007, 10.1 aMW in 2008, and 10.5 aMW of projected savings in 2009, and continue to

meet its obligations under Initiative 937. In 2010, City Light will continue to expand its successful energy efficiency and conservation efforts, will fully launch a new program for residential energy audits as part of SCL's Green Building Task Force, and will expand the Quick Lighting program focusing on medium and small customers. In addition, the utility will continue to maintain its zero carbon footprint by improving the energy efficiency of SCL's operations and by purchasing greenhouse gas offsets.

The 2010 Proposed Budget includes funds necessary to meet reliability, security, and internal control requirements for SCL's assets and business activities, including mandatory measures and fees imposed by the North American Electric Reliability Corporation (NERC), the Federal Energy Regulatory Commission (FERC), and Washington State; the implementation of an Outage Management System; and an upgrade to the existing energy trade capture and recording system. The 2010 Proposed Budget also includes funding for improved streetlight maintenance and conversion of residential streetlights to light-emitting diode (LED) technology.

The 2010 Proposed Budget includes funds to support the Asset Management Program with information technology applications for a work management and maintenance management system; funding for pole attachments and cellular site construction; and funding to maintain a 4-year feeder maintenance cycle.

The 2010 Proposed Budget includes funds necessary to implement efficient and contractual capital improvement projects, such as funding for rehabilitating underground electric cables using cable injection methods, and funding to support undergrounding power facilities requested by suburban cities.

The 2010 Proposed Budget supports cross-departmental initiatives that benefit the entire City, including undergrounding electric infrastructure in Seattle urban centers and partnering with the Seattle Department of Transportation on joint projects, such as utility relocation associated with replacement of the Alaskan Way Viaduct and Seawall.

The Customer Services Budget Control Level (BCL) includes position reductions in the Account Executive/Customer Care division, as well as in administrative support.

Reductions in the Distribution Services BCL include continuing vegetation management and overtime budget reductions initially made in 2009 into 2010, and implementing additional efficiencies in the division by varying crew assignments, streamlining processes, and applying tighter accounting practices to achieve savings.

Reductions in the Financial Services BCL include significant cutbacks in the information technology program, strategic planning, administrative support, and travel and training budgets.

Reductions in the Human Resources BCL include limited support for using professional services, and cutbacks to the talent acquisition and travel and training budgets.

Reductions in the Superintendent's Office BCL include reductions in the advertising budget, eliminating the educational outreach program, and limiting administrative support.

Reductions in the Power Supply BCL include deferring a dredging project; reducing the budgets for professional services, maintenance and operating supplies, and travel; reducing machine shop resources; and reducing administrative support.

City Light is pursuing Federal Stimulus funding for the Advanced Metering Infrastructure (AMI) project. AMI is a fundamental component of "Smart Grid" technology to automate meter reading, improve customer service, heighten billing capacity, reduce energy consumption, improve outage restoration efficiency, and support rate structure flexibility. If successful in securing Federal Stimulus funding for this project, City Light will propose including the project in the Capital Improvement Program (CIP).

City Light

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Conservation Resources and Environmental Affairs O&M Budget Control Level	SCL220	41,308,891	40,590,669	45,640,838	45,372,455
Customer Services and Energy Delivery - CIP Budget Control Level	SCL350	114,126,469	125,229,156	110,001,673	110,902,133
Customer Services Budget Control Level	SCL320	25,675,841	27,160,365	27,917,717	26,880,122
Debt Service Budget Control Level	SCL810	135,678,099	149,392,974	154,092,659	150,692,659
Distribution Services Budget Control Level	SCL310	65,314,071	65,728,501	67,567,672	61,625,166
Financial Services - CIP Budget Control Level	SCL550	5,265,145	5,066,124	5,106,689	6,391,563
Financial Services - O&M Budget Control Level	SCL500	28,639,583	28,273,717	28,457,824	28,928,871
General Expenses Budget Control Level	SCL800	63,520,171	64,478,568	67,568,253	66,975,676
Human Resources Budget Control Level	SCL400	5,960,348	6,347,548	6,015,999	6,544,319
Office of Superintendent Budget Control Level	SCL100	3,631,169	3,647,905	3,659,136	3,123,480
Power Supply & Environmental Affairs - CIP Budget Control Level	SCL250	41,369,579	39,684,264	38,752,107	46,263,834
Power Supply O&M Budget Control Level	SCL210	66,394,693	58,712,458	62,835,881	61,433,167
Purchased Power Budget Control Level	SCL700	359,603,724	377,602,045	408,347,045	408,347,045
Taxes Budget Control Level	SCL820	63,355,001	63,615,661	63,920,503	68,642,503
Department Total		1,019,842,784	1,055,529,956	1,089,883,996	1,092,122,993
Department Full-time Equivalents Total*		1,821.33	1,881.83	1,887.10	1,829.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Other	1,019,842,784	1,055,529,956	1,089,883,996	1,092,122,993
Department Total	1,019,842,784	1,055,529,956	1,089,883,996	1,092,122,993

Conservation Resources and Environmental Affairs O&M Budget Control Level

Purpose Statement

The purpose of the Conservation Resources and Environmental Affairs O&M Budget Control Level is to see that the utility generates and delivers energy in a manner that is environmentally responsible, and to design and implement demand-side measures that offset the need for additional generation resources to meet the Utility's load.

Summary

Abrogate the following 10.0 FTE: 1.0 FTE Account Executive, 3.0 FTE Energy Planning Analyst, 1.0 FTE Energy Research & Evaluation Analyst, 2.0 FTE Marketing Development Coordinator, 2.0 FTE Planning and Development Specialist II, and 1.0 FTE Strategic Advisor 2. Reduce \$1.04 million to scale back the 5-Year Conservation Plan. With these reductions, City Light projects achieving a 10.8 aMW savings for 2010 and a 11.5 aMW savings for 2011. This is ahead of the 2007 and 2008 goals, and is slightly ahead of the I-937 Requirements for these two years. Also, planning and development efforts are significantly curtailed in these cut, which may impact conservation savings for 2012 and beyond.

Add \$1.05 million for the Home Energy Audit Program. This program will use Puget Sound Energy's (PSE) current home energy audit program and re-brand it with a joint SCL/PSE delivery mechanism. SCL anticipates 5,000 energy home audits completed by the end of 2010. PSE and SCL will split the audit costs on a cost-share basis, depending on the home owners' heating fuel. This program supports the increased availability of conservation services to the utility's residential and commercial customers (including hard-to-reach and economically disadvantaged communities) and will create green jobs (including for those typically left out of technology and innovation growth) to carry out energy efficiency retrofits necessary to support conservation.

Add 1.0 FTE Senior Environmental Analyst to the Environmental Affairs Division. This is an existing TES position that will be converted to permanent status to support increasing workload that requires critical environmental assessment and permitting. The requested position will be funded using existing budget authority.

Convert 1.0 FTE Senior Environmental Analyst into one 0.5 FTE Senior Environmental Analyst position and one 0.75 FTE Senior Environmental Analyst, resulting in a net add of 0.25 FTE Senior Environmental Analyst to the Environmental Affairs Division. The 0.75 FTE will support environmental emergency spill response and Boundary Superfund projects. The 0.5 FTE will work on Skagit wildlife mitigation.

Add 0.25 FTE Admin Spec II to the Environmental Affairs Division. This converts an existing 0.75 FTE Admin Spec II to a 1.0 FTE to correct an error that was not captured during the 2009-2010 biennial budget process. This position was budgeted as a 1.0 FTE, but was incorrectly shown as a 0.75 FTE. The requested 0.25 FTE addition will be funded using existing budget authority.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$278,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$268,000.

City Light

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Conservation Resources and Environmental Affairs O&M	41,308,891	40,590,669	45,640,838	45,372,455
Full-time Equivalents Total*	86.50	110.50	115.50	107.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Customer Services and Energy Delivery - CIP Budget Control Level

Purpose Statement

The purpose of the Customer Services and Energy Delivery - CIP Budget Control Level is to provide for the installation, maintenance, rehabilitation and/or replacement of transmission lines, substations, distribution feeders, transformers, services connections, and meters to meet customer demand. This Budget Control Level's capital program coordinates the utility's plant improvements with the efforts of other agencies involved in the implementation of large projects such as the Alaskan Way Viaduct and Seawall Replacement, North Downtown redevelopment, and Sound Transit light rail.

Summary

Add \$2.7 million for neighborhood projects that require underground electrical infrastructure rehabilitation. The projects will use cable injection methods to rehabilitate and secure the underground cables. Cable injection has proven itself to be a reliable, expeditious, least disruptive to the customer, and cost effective way of rehabilitating direct buried cables without wholesale cable replacement.

Add \$1.8 million for the Outage Management System project in order to cover the additional funding required to install an Oracle-based platform and to complete the implementation of a functional outage management system by the 2010 storm season.

Add \$943,000 for the creation of a LED Streetlight Conversion Program. The program's purpose is to expand the current implementation of light-emitting diodes (LED) citywide by converting 5,000 existing High Pressure Sodium (HPS) streetlights in residential areas to LED and establish standards as a basis for system conversion.

Add \$4.14 million to support SCL's overhead to underground power facility conversions constructed under franchise agreements with suburban cities. SCL recently negotiated agreements with the cities of Shoreline and Burien, and is now negotiating with SeaTac to relocate existing overhead systems to new underground systems. This project funds SCL's projected 2010 payments to Burien and SeaTac for those cities' contracted civil construction labor, materials, and engineering costs per the franchise agreements.

Transfer out \$806,000 to the Financial Services BCL as part of the Department's reorganization plan.

Reduce \$3.6 million in non-labor costs associated with the elimination of the North Downtown Network project (CIP Project #8404).

Reduce \$1.62 million in non-labor costs associated with the elimination of the North Downtown Network Services project (CIP Project #8405).

Reduce \$1.68 million in non-labor costs associated with the elimination of the North Downtown Substation Transmission Lines project (CIP Project #8405).

Reduce \$138,000 in labor costs associated with position reductions from the warehousing and business planning programs in the Distribution Services BCL.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$835,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$904,000.

City Light

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Customer Services and Energy Delivery - CIP	114,126,469	125,229,156	110,001,673	110,902,133
Full-time Equivalents Total*	289.38	290.38	290.38	290.38

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Customer Services Budget Control Level

Purpose Statement

The purpose of the Customer Services Budget Control Level is to provide outstanding customer care and service through efficient, accurate metering and billing, and effective customer account management.

Summary

Abrogate 1.0 FTE Administrative Specialist II, 1.0 FTE Accounting Technician II, 1.0 FTE Administrative Specialist I, reduce \$92,000 and pool administrative support in the program.

Abrogate 5.0 FTE Strategic Advisor 2 and reduce \$502,000 from the Account Executive Office organization. This action will result in a reduction in analysis, research, and general customer service supporting larger customers.

Abrogate 1.0 FTE Material Supplier, Electrician, 1.0 FTE Meter Electrician, and reduce \$117,000 from the program.

Add \$277,000 for contracting of security guard services to provide 24/7 coverage at the various SCL sites to meet federal regulations as called for in the North American Electric Reliability Corporation (NERC) CIP Standards and for maintaining a safe and secure work environment.

Transfer in a net 8.0 FTE and \$183,000 from Distribution Services as part of the Department's reorganization in order to meet its business needs. The Alaskan Way Viaduct team (4 FTE) and Engineering Project Management team (4 FTE) will move to the Customer Services BCL and will report to the Large Projects Manager and Customer Care Director. One position from the Energy Delivery Engineering group will move from Distribution Services to the Engineering Project Management group in Customer Services. One position in the Area Field Operations South group in the Distribution Services BCL will move to the Office Services group in the Customer Services BCL. Two positions will move from the South Customer Engineering group in Customer Services, one to the Asset Management team and one to the South Distribution Engineering group in the Distribution Services BCL, both to reallocate resources to meet the utility's business needs.

Transfer out \$106,000 to the Human Resources BCL in order to centralize the administration of the Fire Resistant Clothing program.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$681,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.04 million.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Customer Services	25,675,841	27,160,365	27,917,717	26,880,122
Full-time Equivalents Total*	215.75	215.75	215.75	213.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Debt Service Budget Control Level

Purpose Statement

The purpose of the Debt Service Budget Control Level is to meet principal repayment and interest obligations on funds borrowed to meet City Light's capital expenditure requirements.

Summary

Reduce \$3.4 million to account for changes in total debt service.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Debt Service - BCL	135,678,099	149,392,974	154,092,659	150,692,659

Distribution Services Budget Control Level

Purpose Statement

The purpose of the Distribution Services Budget Control Level is to provide reliable electricity to customers through cost-effective operation and maintenance of City Light's overhead and underground distribution systems, substations, and transmission systems.

Summary

Add \$838,000 for an improved Streetlight Maintenance Program. This program will provide better customer service and a more systematic and cost effective approach to maintaining streetlights, as an alternative to current practice of replacing street lights once they have burned out.

Add \$2.18 million to support modifications in the Asset Management Program. The project will implement a new computerized work management and maintenance management system using an Enterprise Utility System Provider (EUSP) with the implementation of a new Oracle Work and Asset Management System (WAMS).

Add \$1.47 million for make ready work required to meet all applicable codes for customers approved to attach communication cables to SCL facilities and for other work related to cell site construction. This work is reimbursable.

Add \$1.5 million to augment the current Feeder Maintenance Recovery plan. This increase will allow the utility to achieve a 4-year feeder maintenance cycle for the downtown core of the city.

Add 1.0 FTE Principal Power Systems Engineer and \$99,000 for North American Electric Reliability Corporation (NERC) required transmission and distribution system planning.

Add 1.0 FTE Engineering Aide and \$7,000 for the management of a light-emitting diode (LED) Streetlight Conversion Program. This position will have a small portion of its work in operations, but will primarily be funded through the capital program.

Transfer out \$2.83 million and a net 13 FTE into the Customer Services BCL, Financial Services BCL and Human Resources BCL. See these respective budget control levels for the detailed changes.

Abrogate 1.0 FTE Administrative Specialist II, 1.0 Accounting Tech II, and reduce \$94,000, and pool the administrative support in the program.

Reduce \$2.5 million in the vegetation management contract budget. This is a continuation of the 2009 mid-year reduction and would maintain a 5-year cycle funding for vegetation management.

Abrogate 2.0 FTE Management Systems Analyst, Senior, 1.0 FTE Electrical Workload Supervisor, 1.0 FTE Manager 3, and reduce \$275,000 in the production scheduling program. Significant process changes will need to occur to realize savings. A portion of the position funding is also reduced in the Customer Services and Energy Delivery CIP BCL.

Abrogate 4.0 FTE Warehouseman and reduce \$190,000 in the warehousing program. This will result in reduced support for warehousing activities, including a reduction of personnel handling recycling and salvage process flow. A portion of the position funding is also reduced in the Customer Services and Energy Delivery CIP BCL.

Abrogate 3.0 FTE Cable Splicer, 3.0 FTE Electrician, 1.0 FTE Carpenter, 1.0 FTE Lineworker in the Energy Delivery program.

City Light

Reduce \$580,000 from the Distribution BCL to realize savings in the streetlight re-lamping efforts. City Light has implemented a Streetlight Maintenance Program and discontinued relying on spot re-lamping as the primary method for handling routine outages. The program has improved streetlight service levels for all utility customers by planning routine maintenance of the Utility's nearly 84,000 streetlights prior to outages. Utilizing contract resources the program has also reduced the cost of servicing the streetlight system. With the streetlight re-lamping project now 50% complete, this savings reflects a corresponding reduction in costs the Utility has to pay.

Reduce \$2 million from the general and administrative program. Continue strict controls on overtime, travel limitations and office supply reductions.

Reduce \$1.5 million from the accounting program. Continue reviews to ensure capital projects are charged appropriately.

Reduce \$56,000 from the training program. This will reduce internal Race and Social Justice training one-time for 200 field employees.

Reduce \$1 million to achieve efficiencies in crew work assignments.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$1.01 million for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$5.94 million.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Distribution Services	65,314,071	65,728,501	67,567,672	61,625,166
Full-time Equivalents Total*	594.00	625.00	625.27	597.27

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Financial Services - CIP Budget Control Level

Purpose Statement

The purpose of the Financial Services - CIP Budget Control Level is to rehabilitate and replace the utility's information technology infrastructure, such as servers and routers, and fund the development of large software applications.

Summary

Add \$300,000 to install fiber to close the communications gap between Concrete and Corkindale Creek, a distance of 15 miles, to enable the connection of Puget Sound Energy (PSE) and Seattle City Light (SCL) fiber optic systems for mutual benefit. The cost for this project is \$600,000, to be split equally between PSE and SCL.

Transfer in \$806,000 from the Customer Services and Energy Delivery CIP BCL as part of the Department's reorganization in order to meet its business needs. The Power Systems Automation group will move to the Financial Services BCL and will report to the Information Technology Services Division Director. This move will provide a better resource allocation structure for support of critical software applications that affect the utility's regulatory commitments.

Reduce \$56,000 in labor costs associated with position reductions from the information technology operations and application programs in the Financial Services O&M BCL.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes increase the budget by \$235,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.28 million.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Financial Services - CIP	5,265,145	5,066,124	5,106,689	6,391,563
Full-time Equivalents Total*	6.71	6.71	6.71	6.71

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Financial Services - O&M Budget Control Level

Purpose Statement

The purpose of the Financial Services - O&M Budget Control Level (BCL) is to foster City Light's financial health through prudent planning, risk mitigation, and financial discipline. This BCL also supports the efforts and services provided by the Urban League's Contractor Development and Competitiveness Center (CDCC) for the development of small, economically-disadvantaged businesses, including women and minority firms, as authorized by Ordinance 120888.

Summary

Transfer in \$2.32 million and 5 FTE from the Distribution Services BCL to the Financial Services BCL as part of the Department's reorganization plan. The Power Systems Automation group will move to the Financial Services BCL and will report to the Information Technology Services Division Director. This move will provide a better resource allocation structure for support of critical software applications that affect the utility's regulatory commitments.

Transfer out \$100,000 and 1.0 FTE from the IT Strategic Technology Services group in the Financial Services BCL to the Internal Compliance group in the Distribution Services BCL as part of the Department's reorganization plan. This position will serve as the primary IT support for North American Electric Reliability Corporation (NERC) cyber security issues and will report to the Internal Compliance Officer.

Abrogate 1.0 FTE Management Systems Analyst, Senior, 1.0 FTE Information Technology Systems Analyst, and 1.0 FTE Information Technology Technician and reduce \$168,000 from the information technology operations and support program. This will postpone the upgrade to converting City Light staff to Office 2007 and eliminates associated training and implementation tools. A portion of the position funding is also reduced in the Financial Services CIP BCL.

Abrogate 1.0 FTE Strategic Advisory 2 and reduce \$98,000 from the strategic planning program. This reduces the capacity for in-depth technology assessment and reduces travel for coordination with other utilities and industry groups on key projects.

Abrogate 1.0 FTE Supply and Inventory Technician and reduce \$50,000 from the purchasing/contracting program. This reduction will be offset by planned productivity improvements.

Reduce \$150,000 in the risk oversight program. This moves the independent assessment of utility risk mitigation practices from an annual basis to a biannual basis.

Reduce \$511,000 in the travel and training program. This reduces travel and training related to the financial, information technology, and risk management areas.

Reduce \$245,000 in information technology equipment, software purchases and maintenance.

Abrogate 2.0 FTE Administrative Specialist II, 0.6 FTE Accounting Technician Supervisor, and 1.0 FTE Administrative Specialist I and reduce \$237,000 from the administrative program. To mitigate the potential impact, an administrative support pool will be developed.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$290,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$471,000.

City Light

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Financial Services - O&M	28,639,583	28,273,717	28,457,824	28,928,871
Full-time Equivalents Total*	201.50	202.50	202.50	197.90

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expenses Budget Control Level

Purpose Statement

The purpose of the General Expenses Budget Control Level is to budget, track, and monitor the expenses of the utility that, for the most part, are not directly attributable to a specific organizational unit. These expenditures include insurance, bond issue costs, bond maintenance fees, audit costs, Law Department legal fees, external legal fees, employee benefits (medical and retirement costs), industrial insurance costs, general claims costs, and services provided by the City's internal services departments through the central cost allocation mechanism.

Summary

Reduce \$1.51 million in the cost of benefits related to the abrogated positions listed in the various budget control levels.

Add \$19,000 to cover the associated benefit costs of 1.0 FTE Engineering Aide for the coordination of the LED Streetlight Conversion Program.

Add \$28,000 to cover the associated benefit costs of 1.0 FTE Safety and Health Specialist, Senior for the management of the Crane Safety Program.

Add \$28,000 to cover the associated benefit costs of 1.0 FTE Management Systems Analyst for the management of the new motor pool function.

Add \$34,000 to cover the associated benefit costs of 1.0 FTE Principal Power Systems Engineer for the transmission and distribution planning per North American Electric Reliability Corporation (NERC) requirements.

Add \$112,000 to cover the associated benefit costs of 3.0 FTE Power Marketers for the enhancement of the power marketing program.

Transfer in \$84,000 from the Office of the Superintendent BCL to General Expenses for the 1% for Art management fee. This is part of the Department's plan to centralize the 1% Art program in the General Expenses BCL.

Add \$1.76 million for costs that were not anticipated at the time of the 2009-2010 biennial budget process related to settlements for employee labor claims and environmental claims associated with the Duwamish clean-up.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$1.15 million for a net decrease from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$595,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
General Expenses	63,520,171	64,478,568	67,568,253	66,975,676

Human Resources Budget Control Level

Purpose Statement

The purpose of the Human Resources Budget Control Level is to help City Light be a safe, high performance organization through excellence in safety, organizational development and training, employee and management services, and labor relations.

Summary

Add 1.0 FTE Safety and Health Specialist, Senior and \$595,000 to implement a crane safety program. The Washington State Legislature adopted a new crane safety law with Engrossed Substitute House Bill (ESHB) 2171. The new law requires a comprehensive approach to crane safety including inspections, load testing maintenance and operations, and thorough training and certifications.

Transfer in \$575,000 from the Distribution Services BCL, Customer Services BCL and the Power Supply O&M BCL to the Human Resources BCL. This will centralize the utility's safety function and the fire resistant clothing budget within Human Resources. The funding supports the fire resistant clothing budget and four positions, which in the past have been performed on a rotating basis in field operations by skilled trades employees, and is now incorporated in the Utility's centralized safety program. The original position transfer was approved in 2009 by Ordinance 123006.

Abrogate 1.0 FTE Apprenticeship Coordinator and reduce \$149,000 from the workforce development program. This reduction will reduce the staff support for the Hydroelectric Maintenance Machinist, Generation Electrician Constructor, and Meter Electrician apprenticeship, curriculum development for the Apprenticeship program, and eliminate all centralized training and development courses offered to City Light employees.

Reduce \$235,000 in the professional services program. This will reduce funding for professional services, including job analysis for American with Disabilities Act accommodations, pre-employment physicals, NERC background checks, outside discrimination and misconduct investigations, apprenticeship instructor fees and implementation of the Utility's performance management program.

Abrogate 1.0 FTE Personnel Specialist, 1.0 FTE Personnel Specialist Assistant, and reduce \$191,000 from the Talent Acquisition program. This will reduce advertising and human resource oversight for the hiring and selection process by the Human Resources BCL.

Reduce \$60,000 for the utility-wide safety recognition program.

Reduce \$50,000 in the technical certification program. This will eliminate support for professional and technical certification maintained by Human Resources Business Unit staff and the Utility-wide safety team.

Reduce \$20,000 in the travel program. This will reduce the travel budget for internal Human Resource staff/Safety personnel to travel to the Skagit and Boundary Hydroelectric projects to provide on-site training and support.

Reduce \$30,000 in the Human Resources BCL. This will reduce the support for peak workload in the employee services area including FEMA and Washington State audits.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes increase the budget by \$94,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$529,000.

City Light

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Human Resources	5,960,348	6,347,548	6,015,999	6,544,319
Full-time Equivalents Total*	39.52	39.52	39.52	37.52

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Superintendent Budget Control Level

Purpose Statement

The purpose of the Office of the Superintendent Budget Control Level is to assemble high-level staff to assure the effective delivery of reliable electric power in an environmentally sound manner, and enable the Superintendent to focus on the utility's broad departmental policy direction and leadership, its financial health, and stakeholder relations.

Summary

Transfer out \$156,000 from the Office of the Superintendent to the Distribution Services and General Expense BCLs as part of the Department's reorganization plan. Funding will move from the Governmental Affairs group in the Office of the Superintendent BCL to the Internal Compliance Group in the Distribution Services BCL. Likewise, budget authority for the 1% Art management fee will move from the Office of the Superintendent BCL to the General Expense BCL.

Abrogate 1.0 FTE Public Relations Specialist Senior and reduce \$72,000 from the Education program budget. This would suspend the school education program and eliminate the administration function of the program.

Abrogate 1.0 FTE Administrative Staff Analyst, 0.5 FTE Public Relations Specialist and reduce \$133,000 from the internal communications and advertising program budget. This will reduce the amount of support for employee activities, meetings and internal publications.

Reduce \$120,000 in the advertising program budget. This action will reduce the utility's advertising to the public by 33%.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$55,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$536,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Office of Superintendent	3,631,169	3,647,905	3,659,136	3,123,480
Full-time Equivalents Total*	21.25	21.25	21.25	18.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Power Supply & Environmental Affairs - CIP Budget Control Level

Purpose Statement

The purpose of the Power Supply & Environmental Affairs - CIP Budget Control Level is to provide and maintain the physical generating plant required to meet the electrical needs of City Light customers, provide the physical plant and grounds needed by the utility, and comply with license and regulatory requirements.

Summary

Add \$1.5 million for an upgrade to the existing trade capture and recording system. SCL's requirements include position and management reporting, risk analytics and reporting, and settlements and billing, and these functions are fully not available with the current system. This upgrade will involve acquiring additional modules and services from the vendor.

Add \$6.48 million for costs associated with Boundary Powerhouse - Unit 55 Generator Rebuild (Project #6303) and the Boundary Powerhouse - Unit 56 Generator Rebuild (Project #6354).

Reduce \$256,000 in labor costs associated with position reductions from the generation, shops, and Skagit construction and maintenance programs in the Power Supply O&M BCL.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$214,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$7.51 million.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Power Supply & Environmental Affairs - CIP	41,369,579	39,684,264	38,752,107	46,263,834
Full-time Equivalents Total*	73.26	73.26	73.26	73.26

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Power Supply O&M Budget Control Level

Purpose Statement

The purpose of the Power Supply O&M Budget Control Level is to provide clean, safe, economic, efficient, reliable sources of electric power for City Light customers.

Summary

Add \$3.8 million to cover an increase in FERC License fees. The license fees imposed by the Federal Energy Regulatory Commission (FERC) for Land Use and Administrative costs have increased substantially over 2008 costs. The utility is required by law to pay these fees as a condition of the operation of its dams on the Pend Oreille, Skagit and Tolt rivers.

Add 1.0 FTE Management Systems Analyst and \$79,000 for fleet management support. Seattle City Light is downsizing its fleet and is implementing a motor pool system, as recommended by a 2008 comprehensive fleet study. This position will support the general management of City Light's fleet, including the management of this new motor pool function.

Add 3.0 FTE Power Marketer and \$319,000 to support real-time power operations and marketing functions, ensure transmission is available to meet both City Light's customers needs, enhance transmission revenues, and provide additional expertise marketing environmental attributes to ensure that the best value is obtained for the utility's ratepayers.

Transfer in 1.0 FTE and \$67,000 from the South Substations group in the Customer Services BCL to the Boundary Powerhouse group in the Power Supply BCL. This is part of the Department's reorganization.

Transfer out \$39,000 to the Human Resources BCL in order to centralize the administration of the Fire Resistant Clothing program.

Abrogate 1.0 FTE Hydro Maintenance Worker 1, 3.0 FTE Hydroelectric Maintenance Machinist, and 1.0 FTE Commercial Electrician II, and reduce \$3.41 million by cutting funding for maintenance, supplies, and equipment, and postponing a hydraulics project. A portion of the position funding is also reduced in the Power Supply and Environmental Affairs CIP BCL.

Abrogate 3.0 FTE Electrician Constructor, 2.0 FTE Electrician Constructor Working Crew Chief positions, 1.0 FTE Electrician Helper, 2.0 FTE Structural Ironworker positions, and reduce \$492,000 in the machine shop, reducing support in the transformer shop and electrical work and maintenance at the service centers and generation projects, and curtailing transformer installation and repair. A portion of the position funding is also reduced in the Power Supply and Environmental Affairs CIP BCL.

Abrogate 1.0 FTE Strategic Advisor 2 and reduce \$92,000 in power management.

Reduce \$1.17 million in resources for professional services, travel, training and other areas of Utility support.

Abrogate 1.0 FTE Administrative Specialist II and reduce \$47,000 in power management and wholesale contracts staff support.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$416,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.4 million.

City Light

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Power Supply O&M	66,394,693	58,712,458	62,835,881	61,433,167
Full-time Equivalents Total*	293.46	296.96	296.96	286.96

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Purchased Power Budget Control Level

Purpose Statement

The purpose of the Purchased Power Budget Control Level is to acquire power, transmission, and other services associated with wholesale power purchases in a cost-effective manner to meet the day-to-day electricity needs of City Light's retail customers.

Summary

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget.

Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Purchased Power	359,603,724	377,602,045	408,347,045	408,347,045

Taxes Budget Control Level

Purpose Statement

The purpose of the Taxes Budget Control Level is to calculate and pay City Light's legally required tax payments for state, city, and local jurisdictions. This Budget Control Level includes funding for franchise contract payments negotiated with local jurisdictions in City Light's service territory.

Summary

Add \$4.72 million to align budget with estimated tax payments in 2010.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Taxes	63,355,001	63,615,661	63,920,503	68,642,503

2010 Estimated Revenues for the City Light Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
431010	Operating Grants	2,307,945	102,000	210,000	710,000
431200	BPA Conservation & Renewables Credit	2,501,640	2,542,230	852,000	2,986,316
431200	BPA Payments for Conservation Deferred	782,032	0	0	2,300,000
443250	Other O&M Revenue	6,764,958	5,686,150	6,619,630	6,619,630
443250	Revenue From Damage	1,693,909	1,301,683	1,333,540	1,533,540
443345	BPA Credit for South Fork Tolt	3,411,775	3,489,895	3,575,336	3,521,368
443380	Account Change Fees	1,168,432	1,439,116	1,448,010	1,448,010
443380	Construction & Miscellaneous Charges	325,291	1,335,684	1,161,031	(888,969)
443380	Late Payment Fees	3,636,702	3,535,734	3,622,266	3,622,266
443380	Pole Attachments	1,012,641	1,333,728	1,366,381	1,366,381
443380	Property Rentals	1,620,113	1,230,516	1,260,631	1,260,631
443380	Reconnect Charges	294,617	236,948	242,747	242,747
443380	Transmission Attach. & Cell Sites	1,294,423	1,341,184	1,394,831	2,865,433
443380	Water Heater & Miscellaneous Rentals	149,179	179,031	183,412	183,412
461100	Interest	5,956,201	7,692,900	4,285,435	4,208,965
461100	Sale of Property, Material & Equip.	2,652,950	1,082,152	16,109,206	1,725,097
462900	North Mountain Substation (Snohomish PUD)	192,135	334,319	342,504	329,765
462900	Transmission Sales	3,980,759	4,530,107	4,641,015	6,249,646
469990	Conservation - Customer Payments	0	0	0	0
473010	Capital Fees and Grants	1,210,707	103,352	102,785	120,717
482000	Contributions in Aid of Construction	22,458,162	34,070,801	33,738,591	27,307,357
482000	Suburban Undergrounding	89,390	409,213	610,662	621,676
541830	Reimbursement for CCSS - CIP	0	0	0	0
541830	Reimbursement for CCSS - O&M	1,223,634	2,740,625	2,297,581	2,297,581
	Total Other	64,727,596	74,717,368	85,397,594	70,631,569
443310	Energy Sales to Customers	546,534,643	531,561,822	535,184,355	584,155,473
443310	Seattle Green Power/Greenup	1,349,520	1,056,503	1,082,095	1,082,095
	Total Retail Revenue	547,884,163	532,618,325	536,266,450	585,237,568
443310	Out of System Sales	0	0	0	0
443310	Retail Energy Revenue from Current Diversion, Un-Permitted House Rewires and No Longer Allowing Flat-Rate Billings	0	0	0	2,106,000
443310	Sales from Priest Rapids	5,488,827	6,779,326	8,512,305	8,590,472
443345	Article 49 Sale to Pend Oreille Country	1,680,331	1,723,926	1,766,132	1,763,888
443345	Basis Sales	24,672,163	17,585,368	19,648,886	10,841,813
443345	Other Power Related Services	16,678,163	12,454,481	8,169,982	9,308,205
443345	Surplus Energy Sales	207,508,574	194,901,076	195,659,602	154,431,174

2010 Estimated Revenues for the City Light Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
	Total Wholesale Sales	256,028,058	233,444,178	233,756,907	187,041,552
	Total Revenues	868,639,817	840,779,870	855,420,951	842,910,689
379100	Use of (Contribution to) Fund Balance due to GSF St Lighting Payments	0	0	0	0
	Total Other	0	0	0	0
379100	Transfers from Construction Fund	208,413,816	214,750,085	234,463,045	249,212,304
	Total Transfers	208,413,816	214,750,085	234,463,045	249,212,304
	Total Resources	1,077,053,633	1,055,529,955	1,089,883,996	1,092,122,993

City Light Fund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Cash Balance	118,833,316	242,550,000	203,961,286	135,759,000	53,056,432
Accounting and Technical Adjustments	293,541,786	107,959,086	173,972,395	176,704,045	271,237,311
Plus: Actual and Estimated Revenue	868,639,817	840,779,870	730,652,707	855,420,951	842,910,689
Less: Actual and Budgeted Expenditures	1,077,053,633	1,055,529,956	1,055,529,956	1,089,883,996	1,092,122,993
Ending Cash Balance	203,961,286	135,759,000	53,056,432	78,000,000	75,081,439
Less: Reserves Against Cash Balances					
Restricted Accounts	115,840,138	10,000,000	10,000,000	23,000,000	10,000,000
Contingency Reserve	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000
Total Reserves	140,840,138	35,000,000	35,000,000	48,000,000	35,000,000
Ending Unreserved Cash Balance*	63,121,148	100,759,000	18,056,432	30,000,000	40,081,439

* Includes required minimum balance of \$30,000,000.

Seattle Department of Transportation

Grace Crunican, Director

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Department Description

The Seattle Department of Transportation (SDOT) develops, maintains, and operates a transportation system that promotes the safe and efficient mobility of people and goods, and enhances the quality of life, environment, and economy of Seattle and the surrounding region. The major assets of the City's transportation system are 1,531 lane-miles of arterial streets, 2,412 lane-miles of non-arterial streets, 147 bridges, 582 retaining walls, 22 miles of seawalls, 1,030 signalized intersections, 39 miles of bike trails and 110 miles of bike routes, 35,000 street trees, 3,566 parking meters and pay stations, 26,000 curb ramps, and 1.6 million lane markers. The transportation infrastructure is valued at \$8 billion.

SDOT is composed of 11 different Budget Control Levels (BCLs) grouped into three Lines of Business (LOB):

- The Transportation Capital Improvement Program LOB is responsible for the major maintenance and replacement of SDOT's capital assets, as well as the development and construction of additions to the City's transportation infrastructure. This LOB contains the Major Maintenance/Replacement, Major Projects, and Mobility-Capital BCLs.
- The Operations and Maintenance LOB handles the day-to-day operations and routine maintenance to keep people and goods moving throughout the City. This LOB includes operation of the City's movable bridges, traffic signals, street cleaning, pothole repairs, permit issuance, tree maintenance, and engineering and transportation planning. The six BCLs in this area are Bridges and Structures, Engineering Services, Mobility-Operations, Right-of-Way Management, Street Maintenance, and Urban Forestry.
- The Business Management and Support LOB provides policy direction and business support for SDOT. These services are contained in two BCLs. Departmental support is in the Department Management BCL. The General Expense BCL includes debt service, judgment and claims payments, and the allocated City central costs the department pays for overall support services it receives from other departments.

Proposed Policy and Program Changes

The 2010 Proposed Budget includes an overall reduction of the department's General Fund allocation, strengthened pedestrian and bicycle infrastructure investments, continued work on the Alaskan Way Viaduct & Sewall Replacement project, and preparation for impacts associated with the construction of the Alaskan Way Viaduct. The City continues to face significant financial challenges resulting from economic downturn, requiring adjustments to the 2010 Endorsed Budget that reduce SDOT's General Fund allocation. However, projects funded by Bridging the Gap (BTG) sources have increased from the Endorsed Budget despite an assumed repeal of the Employee Hours Tax. The Mayor has proposed, and the City Council is considering, a repeal of the Employee Hours Tax through Council Bill 116592, and the 2010 Proposed Budget does not assume ongoing revenue from this source.

To strengthen pedestrian and bicycle infrastructure throughout the City, a new the Pedestrian Master Plan (PMP) Implementation project is created and includes former smaller projects: ADA Spot Improvements, Pedestrian Lighting - Capital Costs, the Sidewalk Development Program, and the Stairway Rehabilitation Program.

Transportation

\$856,000 is added from the Cumulative Reserve Fund to the new PMP project. The Bike Master Plan (BMP) Implementation project is restructured to include Bike Spot Safety Improvements and Urban Trail and Bike projects and \$500,000 is added from the Cumulative Reserve Subfund. Many of the City's other pedestrian and safety improvements are supported by the Bridging the Gap Transportation Funding Package through programs such as the NSF/CRS Neighborhood Projects, Safe Routes to School, Sidewalk Safety Repair, Pedestrian Countdown Signals, and School Zone Signage Improvements. The 2010 Proposed Budget includes continued spending on trail projects such as the "missing link" of the Burke-Gilman Trail from 11th Avenue NW to the Hiram M. Chittenden (Ballard) Locks, new multi-purpose trail construction projects, the Cheshiahud Lake Union Loop, the Chief Sealth Trail, and the West Duwamish Trail. Additionally, the 2010 Proposed Budget includes funding for the design of the south portion of the Linden Avenue North Complete Streets project, which provides pedestrian, drainage, and roadway improvements and completes the final link in the Interurban Trail North.

The 2010-2015 Proposed CIP includes funding for City commitments related to replacing SR-99 along the Seattle waterfront. This work encompasses many projects that are collectively known as the Alaskan Way Viaduct and Seawall Replacement Program (AWVSR Program). Components of the program include the SR-99 Bored Tunnel, Seawall, Central Waterfront Public Space, Mercer Corridor Project West Phase, Early Electrical Relocation, Battery Street Tunnel, Holgate to King South End project, Transit Enhancements, SR-519 Phase II, parking mitigation, and other surface street improvements. In 2010, significant construction work will be underway on a series of early implementation projects that began in 2009. These include the Holgate to King South End major construction and utility location projects funded and managed by the State, and work on the parking mitigation program. The City will also continue efforts in planning, design, and support activities for the other elements of the program and will continue to work with the U.S. Army Corps of Engineers on design and construction of components of the north seawall. 2010 spending will include resources for the design of a seawall test section. A new project is created, the Mercer Corridor Project West Phase, with significant funding for design.

Other 2010 investments will prepare the City for the pending construction by improving traffic flow throughout the City's major corridors. Bridging the Gap major projects, the Spokane Street Viaduct, and the Mercer Corridor Project will achieve project milestones that include major construction phases in 2010 and will boost important east-west corridors through the City. Other initiatives include continued acceleration of the arterial Paving program, multiple Intelligent Transportation System programs, which increase capacity without new roads, and investments in transit infrastructure improvements and service partnership with King County Metro Transit. The First Hill Streetcar project, funded by ST2 Sound Transit revenue, will achieve significant progress in the design development phase.

In 2010, the South Lake Union line will have left the start-up phase that began in 2007. The Streetcar will be in the full operation phase and King County Metro Transit will contribute 75% of the operating costs, net of farebox revenue. The Streetcar continues to exceed operational expectations and approximately 2,590 riders per day are estimated in 2010. Funding for the programmatic activities is appropriated and described in the Seattle Streetcar section of the 2010 Proposed Budget.

Transportation

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Bridges & Structures Budget Control Level					
Bridge Operations		2,323,693	2,479,722	2,584,001	2,519,695
Structures Engineering		669,494	845,574	877,510	838,302
Structures Maintenance		3,052,166	3,648,360	3,807,222	3,923,515
Bridges & Structures Budget Control Level	17001	6,045,353	6,973,657	7,268,733	7,281,513
Department Management Budget Control Level					
Director's Office		2,480,191	2,725,816	2,818,584	3,031,877
Division Management		31,791,766	11,269,550	11,556,855	12,738,517
Human Resources		1,378,145	1,417,092	1,468,350	1,383,879
Indirect Cost Recovery - Department Management		(44,141,234)	(25,972,492)	(27,218,103)	(27,513,431)
Public Information		802,053	990,480	1,023,938	1,034,924
Resource Management		11,650,666	12,077,326	12,420,693	12,301,089
Revenue Development		597,329	519,635	547,519	715,499
Department Management Budget Control Level	18001	4,558,916	3,027,408	2,617,837	3,692,353
Engineering Services Budget Control Level	17002	3,256,450	2,322,615	2,411,333	2,293,442
General Expense Budget Control Level					
City Central Costs		8,528,231	9,451,862	9,873,093	8,846,481
Debt Service		7,319,385	13,462,524	15,771,711	17,829,663
Indirect Cost Recovery - General Expense		(8,371,099)	(9,451,862)	(9,873,093)	(8,846,481)
Judgment & Claims		2,505,800	2,952,611	2,952,611	2,952,611
General Expense Budget Control Level	18002	9,982,317	16,415,135	18,724,322	20,782,274
Major Maintenance/Replacement Budget Control Level					
Bridges & Structures		10,896,154	17,370,195	46,556,999	54,650,000
Landslide Mitigation		1,141,998	400,000	400,000	400,000
Roads		25,663,904	39,136,000	24,781,001	23,549,000
Sidewalk Maintenance		1,866,090	1,991,834	2,074,089	2,074,000
Trails and Bike Paths		3,785,688	3,993,207	3,917,028	4,174,000
Urban Forestry		38,513	0	0	0
Major Maintenance/Replacement Budget Control Level	19001	43,392,346	62,891,237	77,729,118	84,847,001

Transportation

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Major Projects Budget Control Level					
Alaskan Way Viaduct and Seawall Replacement		5,564,504	5,764,999	8,342,000	14,398,908
First Hill Streetcar		0	0	0	3,080,000
Magnolia Bridge Replacement		1,154,452	0	0	0
Mercer Corridor		5,991,038	82,449,999	39,100,000	22,564,000
Mercer West		0	0	0	9,290,000
Spokane Street Viaduct		7,889,441	32,839,944	59,768,222	25,769,222
SR-520		205,307	138,000	153,000	75,000
Major Projects Budget Control Level	19002	20,804,743	121,192,943	107,363,222	75,177,130
Mobility-Capital Budget Control Level					
Corridor & Intersection Improvements		8,024,282	6,160,032	7,127,976	5,769,000
Freight Mobility		945,111	416,212	1,370,864	724,000
Intelligent Transportation System		6,041,413	16,714,004	1,950,000	910,000
Neighborhood Enhancements		7,404,644	5,826,957	4,982,986	5,576,000
New Trails and Bike Paths		3,045,342	6,320,961	6,733,000	6,875,000
Sidewalks & Pedestrian Facilities		4,414,990	3,524,005	3,615,240	4,948,000
Transit & HOV		7,323,601	8,577,897	12,635,507	12,533,000
Mobility-Capital Budget Control Level	19003	37,199,382	47,540,070	38,415,573	37,335,000
Mobility-Operations Budget Control Level					
Commuter Mobility		10,631,417	10,940,490	11,197,496	10,981,920
Neighborhoods		4,801,427	4,043,084	4,206,701	4,118,685
Parking		6,328,111	7,313,194	6,737,318	6,847,320
Signs & Markings		4,415,794	4,894,584	5,066,527	4,589,248
Traffic Signals		8,422,368	8,615,509	8,944,564	8,755,626
Mobility-Operations Budget Control Level	17003	34,599,117	35,806,862	36,152,606	35,292,799
ROW Management Budget Control Level	17004	12,024,698	11,727,829	11,877,676	11,340,223

Transportation

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Street Maintenance Budget Control Level					
Emergency Response		1,882,286	635,446	658,525	654,040
Operations Support		3,897,118	4,580,218	4,766,391	4,487,948
Pavement Management		171,763	262,281	324,927	319,697
Street Cleaning		4,007,867	4,015,130	4,162,464	4,057,093
Street Repair		15,415,118	19,038,466	19,666,048	18,956,617
Street Maintenance Budget Control Level	17005	25,374,152	28,531,542	29,578,355	28,475,395
Urban Forestry Budget Control Level					
Arborist Services		1,660,029	1,179,211	1,222,395	826,604
Tree & Landscape Maintenance		2,062,597	3,178,671	3,302,073	3,565,230
Urban Forestry Budget Control Level	17006	3,722,626	4,357,881	4,524,468	4,391,834
Department Total		200,960,100	340,787,179	336,663,244	310,908,963
Department Full-time Equivalents Total*		778.00	798.50	801.50	790.00
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
		2008	2009	2010	2010
Resources		Actuals	Adopted	Endorsed	Proposed
General Subfund		48,945,587	41,760,449	43,715,069	39,141,232
Other		152,014,513	299,026,730	292,948,175	271,767,731
Department Total		200,960,100	340,787,179	336,663,244	310,908,963

Bridges & Structures Budget Control Level

Purpose Statement

The purpose of the Bridges and Structures Budget Control Level is to maintain the City's bridges and structures which helps provide for the safe and efficient movement of people, goods, and services throughout the city.

Program Expenditures	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Bridge Operations	2,323,693	2,479,722	2,584,001	2,519,695
Structures Engineering	669,494	845,574	877,510	838,302
Structures Maintenance	3,052,166	3,648,360	3,807,222	3,923,515
Total	6,045,353	6,973,657	7,268,733	7,281,513
Full-time Equivalents Total *	59.50	59.50	59.50	59.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Bridges & Structures: Bridge Operations

Purpose Statement

The purpose of the Bridge Operations Program is to ensure the safe and efficient operation and preventive maintenance for over 180 bridges throughout the city.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$64,000 from the 2010 Endorsed Budget to the 2010 Proposed Budget.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Bridge Operations	2,323,693	2,479,722	2,584,001	2,519,695
Full-time Equivalents Total*	28.00	28.00	28.00	28.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Bridges & Structures: Structures Engineering

Purpose Statement

The purpose of the Structures Engineering Program is to provide engineering services on all the bridges and structures within the City of Seattle to ensure the safety of transportation users as they use or move in proximity to these transportation facilities.

Program Summary

Reduce engineering support by \$20,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$19,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$39,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Structures Engineering	669,494	845,574	877,510	838,302
Full-time Equivalents Total*	6.75	6.75	6.75	6.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Bridges & Structures: Structures Maintenance

Purpose Statement

The purpose of the Structures Maintenance Program is to provide for the maintenance of all of the City of Seattle's bridges, roadside structures, and stairways.

Program Summary

Reduce bridge structures maintenance by \$20,000.

Departmental technical adjustments include additional reimbursable work and increase the budget by \$268,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$132,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$116,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Structures Maintenance	3,052,166	3,648,360	3,807,222	3,923,515
Full-time Equivalents Total*	24.75	24.75	24.75	24.75

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Transportation

Department Management Budget Control Level

Purpose Statement

The purpose of the Department Management Budget Control Level is to provide leadership and operations support services to accomplish the mission and goals of the department. This BCL also supports the efforts and services provided by the Urban League's Contractor Development and Competitiveness Center (CDCC) for the development of small, economically-disadvantaged businesses, including women and minority firms, as authorized by Ordinance 120888.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Director's Office	2,480,191	2,725,816	2,818,584	3,031,877
Division Management	31,791,766	11,269,550	11,556,855	12,738,517
Human Resources	1,378,145	1,417,092	1,468,350	1,383,879
Indirect Cost Recovery - Department Management	-44,141,234	-25,972,492	-27,218,103	-27,513,431
Public Information	802,053	990,480	1,023,938	1,034,924
Resource Management	11,650,666	12,077,326	12,420,693	12,301,089
Revenue Development	597,329	519,635	547,519	715,499
Total	4,558,916	3,027,408	2,617,837	3,692,353
Full-time Equivalents Total *	141.00	142.00	142.00	142.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Director's Office

Purpose Statement

The purpose of the Director's Office Program is to provide overall direction and guidance to accomplish the mission and goals of the department.

Program Summary

Reduce administration support by \$23,000.

Departmental technical adjustments include a shift of the Safety function to Resource Management and increase the budget by \$306,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$70,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$213,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Director's Office	2,480,191	2,725,816	2,818,584	3,031,877
Full-time Equivalents Total*	11.00	13.00	7.00	7.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Division Management

Purpose Statement

The purpose of the Division Management Program is to provide division leadership and unique transportation technical expertise to accomplish the division's goals and objectives in support of the department's mission.

Program Summary

Departmental technical adjustments, including an adjustment of the Street Use allocation in the Indirect Cost Pool, increase the budget by \$1.66 million.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$483,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.18 million.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Division Management	31,791,766	11,269,550	11,556,855	12,738,517
Full-time Equivalents Total*	42.00	42.00	42.00	42.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Human Resources

Purpose Statement

The purpose of the Human Resources Program is to provide employee support services, safety management, and other personnel expertise to the department and its employees.

Program Summary

Departmental technical adjustments reduce the budget by \$37,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$48,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$85,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Human Resources	1,378,145	1,417,092	1,468,350	1,383,879
Full-time Equivalents Total*	11.75	11.75	11.75	11.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Indirect Cost Recovery - Department Management

Purpose Statement

The purpose of the Indirect Cost Recovery - Department Management Program is to allocate departmental indirect costs to all transportation activities and capital projects and equitably recover funding from them to support departmental management and support services essential to the delivery of transportation services to the public.

Program Summary

Departmental technical adjustments, including an adjustment to the allocation of Street Use Costs in the Indirect Cost Pool, decrease the budget by \$1.29 million.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes increase the budget by \$993,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$295,000.

Expenditures	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Indirect Cost Recovery - Department Management	-44,141,234	-25,972,492	-27,218,103	-27,513,431

Department Management: Public Information

Purpose Statement

The purpose of the Public Information Program is to manage all community and media relations and outreach for the department, including all public information requests and inquiries from the City Council and other government agencies. Public Information also maintains the ROADS hotline and the SDOT web site for both citizens and department staff.

Program Summary

Departmental technical adjustments increase the budget by \$51,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$40,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$11,000.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Public Information	802,053	990,480	1,023,938	1,034,924
Full-time Equivalents Total*	8.00	8.00	8.00	8.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Resource Management

Purpose Statement

The purpose of the Resource Management Program is to provide the internal financial, accounting, information technology, and office space management support for all SDOT business activities.

Program Summary

Reduce indirect cost services by \$70,000 and abrogate 0.5 FTE Accounting Technician II to reflect a reduction in direct costs.

Reduce claims management costs by \$18,000.

Add 1.0 FTE Senior Management System Analyst to continue work previously done by a consultant.

Departmental technical adjustments include a shift of the Safety function from the Director's Office and increase the budget by \$301,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$332,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$120,000.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Resource Management	11,650,666	12,077,326	12,420,693	12,301,089
Full-time Equivalents Total*	61.50	61.50	67.50	68.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Revenue Development

Purpose Statement

The purpose of the Revenue Development Program is to identify funding, grant and partnership opportunities for transportation projects and provide lead coordination for grant applications and reporting requirements.

Program Summary

Departmental technical adjustments include reallocation of work from Commuter Mobility to Revenue Development and increase the budget by \$185,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$17,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$168,000.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Revenue Development	597,329	519,635	547,519	715,499
Full-time Equivalents Total*	6.75	5.75	5.75	5.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Engineering Services Budget Control Level

Purpose Statement

The purpose of the Engineering Services Budget Control Level is to provide construction management for capital projects, engineering support for street vacations, the scoping of neighborhood projects, and other transportation activities requiring transportation engineering and project management expertise.

Summary

Reduce Major Projects administrative support by \$18,000 and street vacation support by \$66,000.

Abrogate 1.0 FTE Executive 2 and 1.0 FTE Senior Civil Engineer and reduce staff costs by \$41,000.

Increase the budget by \$150,000 to support streetlighting engineering costs.

Departmental technical adjustments include a reduction of reimbursable work and decrease the budget by \$90,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$54,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$118,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Engineering & Operations Support	3,256,450	2,322,615	2,411,333	2,293,442
Full-time Equivalents Total*	14.75	19.75	19.75	17.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Transportation

General Expense Budget Control Level

Purpose Statement

The purpose of the General Expense Budget Control Level is to account for certain City business expenses necessary to the overall effective and efficient delivery of transportation services. It equitably recovers funding from all transportation funding sources to pay for these indirect cost services. It also includes SDOT Judgment and Claims contributions and debt service payments made by SDOT.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
City Central Costs	8,528,231	9,451,862	9,873,093	8,846,481
Debt Service	7,319,385	13,462,524	15,771,711	17,829,663
Indirect Cost Recovery - General Expense	-8,371,099	-9,451,862	-9,873,093	-8,846,481
Judgment & Claims	2,505,800	2,952,611	2,952,611	2,952,611
Total	9,982,317	16,415,135	18,724,322	20,782,274

General Expense: City Central Costs

Purpose Statement

The purpose of the City Central Costs Program is to allocate the City's general services costs to SDOT in a way that benefits the delivery of transportation services to the public.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$1.03 million from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
City Central Costs	8,528,231	9,451,862	9,873,093	8,846,481

General Expense: Debt Service

Purpose Statement

The purpose of the Debt Service Program is to meet principal repayment and interest obligations on debt proceeds that are appropriated in SDOT's budget.

Program Summary

Departmental technical adjustments, due to an increase in bond issuance, increase the budget by \$2.06 million from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Debt Service	7,319,385	13,462,524	15,771,711	17,829,663

Transportation

General Expense: Indirect Cost Recovery - General Expense

Purpose Statement

The purpose of the Indirect Cost Recovery - General Expense Program is to equitably recover funding from all transportation activities and capital projects to pay for allocated indirect costs for city services that are essential to the delivery of transportation services to the public.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes increase the budget by \$1.03 million from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Indirect Cost Recovery - General Expense	-8,371,099	-9,451,862	-9,873,093	-8,846,481

General Expense: Judgment & Claims

Purpose Statement

The purpose of the Judgment & Claims Program is to represent SDOT's annual contribution to the City's centralized self-insurance pool from which court judgments and claims against the City are paid.

Program Summary

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Judgment & Claims	2,505,800	2,952,611	2,952,611	2,952,611

Transportation

Major Maintenance/Replacement Budget Control Level

Purpose Statement

The purpose of the Major Maintenance/Replacement Budget Control Level is to provide maintenance and replacement of roads, trails, bike paths, bridges, and structures.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Bridges & Structures	10,896,154	17,370,195	46,556,999	54,650,000
Landslide Mitigation	1,141,998	400,000	400,000	400,000
Roads	25,663,904	39,136,000	24,781,001	23,549,000
Sidewalk Maintenance	1,866,090	1,991,834	2,074,089	2,074,000
Trails and Bike Paths	3,785,688	3,993,207	3,917,028	4,174,000
Urban Forestry	38,513	0	0	0
Total	43,392,346	62,891,237	77,729,118	84,847,001
Full-time Equivalents Total *	37.50	59.00	59.00	59.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Maintenance/Replacement: Bridges & Structures

Purpose Statement

The purpose of the Bridges & Structures Program is to provide for safe and efficient use of the City's bridges and structures to all residents of Seattle and adjacent regions to ensure movement of people, goods and services throughout the city.

Program Summary

In 2010, the following projects are funded: South Park Bridge, Bridge Load Rating, Retaining Wall Repair and Restoration, Hazard Mitigation Program - Areaways, Bridge Painting Program, Bridge Seismic Retrofit Phase II, and Bridge Rehabilitation and Replacement.

Reduce the Bridge Painting Program by \$235,000 to reflect a reduction in costs for the University Bridge painting project.

Reduce the Hazard Mitigation Program - Areaways by \$40,000 and the Retaining Wall Repair and Restoration program by \$225,000.

Consolidation of the Pedestrian Master Plan Implementation project shifts \$422,000 to the Sidewalks & Pedestrian Facilities program.

Departmental technical adjustments, due to adjustments in project schedules and cash-flow requirements, increase the budget by \$9.12 million.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$107,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$8.09 million.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Bridges & Structures	10,896,154	17,370,195	46,556,999	54,650,000
Full-time Equivalents Total*	9.25	21.50	21.50	21.50

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Major Maintenance/Replacement: Landslide Mitigation

Purpose Statement

The purpose of the Landslide Mitigation Program is to proactively identify and address potential areas of landslide concerns that affect the right-of-way.

Program Summary

In 2010, this program funds the Hazard Mitigation Program - Landslide Mitigation Projects.

Departmental technical adjustments, due to adjustments in project schedules and cash-flow requirements, increase the budget by \$5,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$5,000 from the 2010 Endorsed Budget to the 2010 Proposed Budget.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Landslide Mitigation	1,141,998	400,000	400,000	400,000
Full-time Equivalents Total*	1.50	2.00	2.00	2.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Maintenance/Replacement: Roads

Purpose Statement

The purpose of the Roads Program is to provide for the safe and efficient use of the city's roadways to all residents of Seattle and adjacent regions to ensure movement of people, goods, and services throughout the City.

Program Summary

In 2010, the following projects are funded: Non-Arterial Asphalt Street Resurfacing, Non-Arterial Concrete Rehabilitation, Arterial Major Maintenance, and Arterial Asphalt and Concrete Program.

Reduce funding for the Arterial Asphalt and Concrete Program by \$692,000 and the Arterial Major Maintenance program by \$370,000.

Departmental technical adjustments reduce the budget by \$36,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes reduce the budget by \$134,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.23 million.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Roads	25,663,904	39,136,000	24,781,001	23,549,000
Full-time Equivalents Total*	17.25	18.50	18.50	18.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Maintenance/Replacement: Sidewalk Maintenance

Purpose Statement

The purpose of the Sidewalk Maintenance Program is to maintain and provide safe and efficient use of the city's sidewalks to all residents of Seattle and adjacent regions to ensure movement of people, goods, and services throughout the city.

Program Summary

In 2010, this program funds the Sidewalk Safety Repair project.

Departmental technical adjustments increase the budget by \$55,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$55,000 from the 2010 Endorsed Budget to the 2010 Endorsed Budget.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Sidewalk Maintenance	1,866,090	1,991,834	2,074,089	2,074,000
Full-time Equivalents Total*	7.25	6.50	6.50	6.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Maintenance/Replacement: Trails and Bike Paths

Purpose Statement

The purpose of the Trails and Bike Paths Program is to maintain and provide safe and efficient use of the City's trails and bike paths to all residents of Seattle and adjacent regions to ensure movement of people, goods, and services throughout the city.

Program Summary

In 2010, the Bike Spot Safety Improvements Project and the Urban Trail and Bikeways Spot Improvements project are consolidated within the Bike Master Plan Implementation project and the Bicycle Master Plan implementation project is increased by \$500,000.

Departmental technical adjustments, including a reduction in debt service costs and transfer of funding to specific trail projects, decrease the budget by \$199,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$43,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$257,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Trails and Bike Paths	3,785,688	3,993,207	3,917,028	4,174,000
Full-time Equivalents Total*	2.25	10.50	10.50	10.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Maintenance/Replacement: Urban Forestry

Purpose Statement

The purpose of the Urban Forestry Program is to maintain the City's trees and landscaping, keeping the urban forest healthy and safe for all residents of Seattle and adjacent regions.

Program Summary

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Urban Forestry	38,513	0	0	0

Transportation

Major Projects Budget Control Level

Purpose Statement

The purpose of the Major Projects Budget Control Level is to design, manage and construct improvements to the transportation infrastructure for the benefit of the traveling public including freight, transit, other public agencies, pedestrians, bicyclists, and motorists.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Alaskan Way Viaduct and Seawall Replacement	5,564,504	5,764,999	8,342,000	14,398,908
First Hill Streetcar	0	0	0	3,080,000
Magnolia Bridge Replacement	1,154,452	0	0	0
Mercer Corridor	5,991,038	82,449,999	39,100,000	22,564,000
Mercer West	0	0	0	9,290,000
Spokane Street Viaduct	7,889,441	32,839,944	59,768,222	25,769,222
SR-520	205,307	138,000	153,000	75,000
Total	20,804,743	121,192,943	107,363,222	75,177,130
Full-time Equivalents Total *	41.75	35.75	35.75	34.75

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Projects: Alaskan Way Viaduct and Seawall Replacement

Purpose Statement

The purpose of the Alaskan Way Viaduct and Seawall Replacement Program is to fund the City's involvement in the replacement of the seismically-vulnerable viaduct and seawall. The Alaskan Way Viaduct is part of State Route 99, which carries one-quarter of the north-south traffic through downtown Seattle and is a major truck route serving the City's industrial areas.

Program Summary

Abrogate 1.0 FTE Strategic Advisor 1.

Adjustments to project scope and schedule increase the budget by \$6.06 million for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$6.06 million.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Alaskan Way Viaduct and Seawall Replacement	5,564,504	5,764,999	8,342,000	14,398,908
Full-time Equivalents Total*	23.25	20.50	20.50	19.50

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Major Projects: First Hill Streetcar

Purpose Statement

This program supports the First Hill Streetcar project, which connects First Hill employment centers to the regional Link light rail system, including but not limited to the International District/Chinatown Station and Capitol Hill Station at Broadway and John Street.

Program Summary

This budget is increased by \$3.08 million to support project design costs from the 2010 Endorsed Budget to the 2010 Proposed Budget

Expenditures	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
First Hill Streetcar	0	0	0	3,080,000

Major Projects: Magnolia Bridge Replacement

Purpose Statement

The purpose of the Magnolia Bridge Replacement Program is to evaluate possible locations and bridge types for the replacement of the Magnolia Bridge, and to ultimately replace the bridge, which was damaged by a landslide in 1997 and the Nisqually earthquake in 2001.

Program Summary

There are no substantive changes from the 2010 Endorsed budget to the 2010 Proposed Budget.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Magnolia Bridge Replacement	1,154,452	0	0	0
Full-time Equivalents Total*	2.00	0.00	0.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Projects: Mercer Corridor

Purpose Statement

The purpose of the Mercer Corridor Program is to use existing street capacity along the Mercer Corridor and South Lake Union more efficiently and enhance all modes of travel, including pedestrian mobility.

Program Summary

Adjustments to project schedule decrease the budget by \$16.54 million from the 2010 Endorsed Budget to the 2010 Proposed Budget.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Mercer Corridor	5,991,038	82,449,999	39,100,000	22,564,000
Full-time Equivalents Total*	6.00	8.25	8.25	8.25

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Major Projects: Mercer West

Purpose Statement

The purpose of the Mercer West Program is to use existing street capacity along the west portion of Mercer Street more efficiently and enhance all modes of travel, including pedestrian mobility, and provide an east/west connection between I-5, SR99, and Elliott Ave W.

Program Summary

The Mercer Corridor Project West Phase is added, increasing the budget by \$9.29 million from the 2010 Endorsed Budget to the 2010 Proposed Budget.

The 2010 Proposed Budget includes a proviso for this project.

Expenditures	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Mercer West	0	0	0	9,290,000

Major Projects: Spokane Street Viaduct

Purpose Statement

The purpose of the Spokane Street Viaduct Program is to improve the safety of the Spokane Street Viaduct by building a new structure parallel and connected to the existing one and widening the existing viaduct.

Program Summary

Adjustments to project schedule decrease the budget by \$34 million from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Spokane Street Viaduct	7,889,441	32,839,944	59,768,222	25,769,222
Full-time Equivalents Total*	8.25	6.50	6.50	6.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Projects: SR-520

Purpose Statement

The purpose of the SR-520 Program is to provide policy, planning and technical analysis support and to act as the City's representative in a multi-agency group working on the replacement of the SR-520 bridge.

Program Summary

Funding for this project is reduced by \$78,000 from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
SR-520	205,307	138,000	153,000	75,000
Full-time Equivalents Total*	2.25	0.50	0.50	0.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Transportation

Mobility-Capital Budget Control Level

Purpose Statement

The purpose of the Mobility-Capital Budget Control Level is to help maximize the movement of traffic throughout the City by enhancing all modes of transportation including corridor and intersection improvements, transit and HOV improvements and sidewalk and pedestrian facilities.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Corridor & Intersection Improvements	8,024,282	6,160,032	7,127,976	5,769,000
Freight Mobility	945,111	416,212	1,370,864	724,000
Intelligent Transportation System	6,041,413	16,714,004	1,950,000	910,000
Neighborhood Enhancements	7,404,644	5,826,957	4,982,986	5,576,000
New Trails and Bike Paths	3,045,342	6,320,961	6,733,000	6,875,000
Sidewalks & Pedestrian Facilities	4,414,990	3,524,005	3,615,240	4,948,000
Transit & HOV	7,323,601	8,577,897	12,635,507	12,533,000
Total	37,199,382	47,540,070	38,415,573	37,335,000
Full-time Equivalents Total *	74.50	59.00	59.00	58.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Corridor & Intersection Improvements

Purpose Statement

The purpose of the Corridor & Intersection Improvements Program is to analyze and make improvements to corridors and intersections to move traffic more efficiently. Examples of projects include signal timing, left turn signals, and street improvements.

Program Summary

In 2010, projects funded include: 14th Ave. S Street Improvements, Greenwood Avenue N Street Improvements, Collision Evaluation Program, Left Turn Signals, New Traffic Signals, Terry Avenue North Street Improvements, and Transit Corridor Projects.

Abrogate 1.0 FTE Signal Electrician V and reduce the New Traffic Signals project by \$224,000.

Departmental technical adjustments, that include reductions in the SDOT Comprehensive Drainage Plan and "to be determined" funding, decrease the budget by \$1.10 million.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes reduce the budget by \$40,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.36 million.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Corridor & Intersection Improvements	8,024,282	6,160,032	7,127,976	5,769,000
Full-time Equivalents Total*	15.25	12.75	12.75	11.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Freight Mobility Purpose Statement

The purpose of the Freight Mobility Program is to help move freight throughout the city in a safe and efficient manner.

Program Summary

In 2010, projects funded include SR-519 Phase II and Duwamish Truck Mobility Improvement Program.

Departmental technical adjustments include reduction in "to be determined" funding and decrease the budget by \$633,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$14,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$647,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Freight Mobility	945,111	416,212	1,370,864	724,000
Full-time Equivalents Total*	2.75	1.75	1.75	1.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Intelligent Transportation System

Purpose Statement

The purpose of the Intelligent Transportation System (ITS) Program is to fund projects identified in the City's ITS Strategic Plan and ITS Master Plan. Examples of projects include implementation of transit signal priority strategies; installation of closed-circuit television (CCTV) cameras to monitor traffic in key corridors; and development of parking guidance, traveler information, and real-time traffic control systems.

Program Summary

In 2010, projects funded include: Alaskan Way Viaduct Intelligent Transportation System, Intelligent Transportation Systems (ITS) Plan Implementation, 15th Ave W/Elliott Ave W Street Improvements, and Duwamish Intelligent Transportation Systems (ITS).

Departmental technical adjustments, to adjustments in scope, funding sources and schedule, decrease the budget by \$1.04 million.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$4,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.04 million.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Intelligent Transportation System	6,041,413	16,714,004	1,950,000	910,000
Full-time Equivalents Total*	4.25	12.50	12.50	12.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Neighborhood Enhancements

Purpose Statement

The purpose of the Neighborhood Enhancements Program is to make safe and convenient neighborhoods by improving sidewalks, traffic circles, streetscape designs, and the installation of pay stations.

Program Summary

In 2010, projects funded include: Linden Avenue North Complete Streets, Neighborhood Traffic Control Program, Pay Stations, and NSF/CRS Neighborhood Program.

Decrease the budget by \$165,000 to reflect the adjusted schedule for the Linden Avenue N Complete Streets project.

Increase the New Parking Stations project by \$2.03 million to convert existing parking meters into parking stations and install new parking stations in specified areas.

Departmental technical adjustments include adjustments to Pay Station costs and decrease the budget by \$1.23 million.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$40,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$593,000.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Neighborhood Enhancements	7,404,644	5,826,957	4,982,986	5,576,000
Full-time Equivalents Total*	12.75	11.00	11.00	11.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: New Trails and Bike Paths

Purpose Statement

The purpose of the New Trails and Bike Paths Program is to construct new trails and bike paths that connect with existing facilities to let users transverse the city on a dedicated network of trails and paths.

Program Summary

In 2010, projects funded include: Cheshiahud Lake Union Trail Project, Chief Sealth Trail, Duwamish Bikeway, Mountains to Sound Greenway Trail, Lake Union Ship Canal Trail, West Duwamish Trail, and Burke-Gilman Trail Extension.

Departmental technical adjustments increase the budget by \$161,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$19,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$142,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
New Trails and Bike Paths	3,045,342	6,320,961	6,733,000	6,875,000
Full-time Equivalents Total*	7.75	8.25	8.25	8.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Sidewalks & Pedestrian Facilities

Purpose Statement

The purpose of the Sidewalk & Pedestrian Facilities Program is to install new facilities that help pedestrians move safely along the City's sidewalks by installing or replacing sidewalks, modifying existing sidewalks for elderly and handicapped accessibility, and increasing pedestrian lighting.

Program Summary

In 2010, funded projects include S Henderson Street Improvements and Pedestrian Master Plan Implementation. ADA Spot Improvements, Pedestrian Lighting - Capital Costs, Sidewalk Development Program and Stairway Rehabilitation Program are consolidated into the Pedestrian Master Plan Implementation project.

Consolidation of the Pedestrian Master Plan Implementation and an increase in CRS funding of \$856,000 increase the budget by \$1.08 million.

Departmental technical adjustments increase the budget by \$290,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$35,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.33 million.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Sidewalks & Pedestrian Facilities	4,414,990	3,524,005	3,615,240	4,948,000
Full-time Equivalents Total*	11.25	6.75	6.75	6.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Transit & HOV Purpose Statement

The purpose of the Transit & HOV Program is to move more people in less time throughout the city.

Program Summary

In 2010, projects funded include: Aurora Avenue North at North 115th Street Pedestrian Improvements, Sound Transit Construction Services, Sound Transit - University Link, Center City Access Strategy Program, and King Street Station Multimodal Terminal.

Departmental technical adjustments decrease the budget by \$84,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$19,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$103,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Transit & HOV	7,323,601	8,577,897	12,635,507	12,533,000
Full-time Equivalents Total*	20.50	6.00	6.00	6.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Transportation

Mobility-Operations Budget Control Level

Purpose Statement

The purpose of the Mobility-Operations Budget Control level is to promote the safe and efficient operation of all transportation modes in the City of Seattle. This includes managing the parking, pedestrian, and bicycle infrastructure; implementing neighborhood plans; encouraging alternative modes of transportation; and maintaining and improving signals and the non-electrical transportation management infrastructure.

Program Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Commuter Mobility	10,631,417	10,940,490	11,197,496	10,981,920
Neighborhoods	4,801,427	4,043,084	4,206,701	4,118,685
Parking	6,328,111	7,313,194	6,737,318	6,847,320
Signs & Markings	4,415,794	4,894,584	5,066,527	4,589,248
Traffic Signals	8,422,368	8,615,509	8,944,564	8,755,626
Total	34,599,117	35,806,862	36,152,606	35,292,799
Full-time Equivalents Total *	170.75	172.75	174.75	169.75

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Operations: Commuter Mobility

Purpose Statement

The purpose of the Commuter Mobility Program is to provide a variety of services, including enforcement of City commercial vehicle limits, transit coordination, and planning, to increase mobility and transportation options to the citizens of Seattle.

Program Summary

Reduce the budget by \$390,000 to remove the City employee transit subsidy, which will now be implemented through a new subfund of the General Fund.

Reduce Transit Capital support by \$76,000, Mobility Management support by \$94,000, paid parking installation management by \$135,000, Traffic Management Data and Records support by \$62,000, corridor signing and rechannelization funding by \$308,000, and Transportation Demand Management funding by \$168,000.

Abrogate 0.5 FTE Senior Transportation Planner and reduce commuter mobility support, overtime, and professional services by \$89,000.

Reduce 1.0 FTE Civil Engineering Specialist Assistant III to 0.5 FTE, abrogate 1.0 FTE Associate Transportation Planner, and reduce the Community Parking Program funding by \$272,000.

Abrogate 1.0 FTE Associate Transportation Planner, 1.0 FTE Strategic Advisor 2, and reduce 1.0 FTE Senior Transportation Planner to 0.5 FTE.

Departmental technical adjustments which include an increase in South Lake Union mitigation fees, funding shifts among projects, and reduction of the Center City Construction Coordination Tool project, increase the budget by \$1.56 million.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$183,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$216,000.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Commuter Mobility	10,631,417	10,940,490	11,197,496	10,981,920
Full-time Equivalents Total*	49.50	50.50	52.50	48.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Operations: Neighborhoods

Purpose Statement

The purpose of the Neighborhoods Program is to plan and forecast the needs of specific neighborhoods including neighborhood and corridor planning, development of the coordinated transportation plans, traffic control spot improvements, and travel forecasting. The program also constructs minor improvements in neighborhoods based on these assessments.

Program Summary

The 2010 Proposed Budget continues the City's commitment to working with neighbors to revise Neighborhood Plans to reflect the changes and opportunities presented by major transportation investments, including Light Rail. In 2010, the City will use SDOT resources to follow through on the three neighborhood plan updates that are underway in Southeast Seattle in station areas along the Sound Transit Light Rail route. In addition, 2010 resources will support focused planning for three new station areas. City staff will work with neighbors to amend Neighborhood Plans given Sound Transit's investment in Light Rail, with a focus on the areas within a quarter mile radius of the station and on transportation and land use elements of the Neighborhood Plans. With contributions from community organizations, non-profits, or the private sector, the City would expand the scope of the project to include a larger radius and more plan elements.

Departmental technical adjustments increase the budget by \$3,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$91,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$88,000.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Neighborhoods	4,801,427	4,043,084	4,206,701	4,118,685
Full-time Equivalents Total*	13.50	14.50	14.50	14.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Operations: Parking Purpose Statement

The purpose of the Parking Program is to manage the City's parking resources, maintain and operate pay stations and parking meters for on-street parking, and develop and manage the City's carpool program and Residential Parking Zones for neighborhoods.

Program Summary

Increase the budget by \$172,000 to convert parking meters to pay stations and \$19,000 for car sharing programs.

Departmental technical adjustments increase the budget by \$22,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$102,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$110,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Parking	6,328,111	7,313,194	6,737,318	6,847,320
Full-time Equivalents Total*	31.75	31.75	31.75	31.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Operations: Signs & Markings Purpose Statement

The purpose of the Signs & Markings Program is to design, fabricate, and install signage, as well as provide pavement, curb, and crosswalk markings to facilitate the safe movement of vehicles, pedestrians, and bicyclists throughout the city.

Program Summary

Reduce the budget by \$9,000 to reflect a reduction in fleet costs.

Departmental technical adjustments include a reduction in reimbursable work and decrease the budget by \$345,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$123,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$477,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Signs & Markings	4,415,794	4,894,584	5,066,527	4,589,248
Full-time Equivalents Total*	28.75	28.75	28.75	28.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Operations: Traffic Signals

Purpose Statement

The purpose of the Traffic Signals Program is to operate the Traffic Management Center that monitors traffic movement within the City and to maintain and improve signals and other electrical transportation management infrastructure.

Program Summary

Reduce the budget by \$4,000 to reflect a reduction in fleet expenditures.

Reduce traffic signal maintenance funding by \$150,000 and abrogate 0.5 FTE Signal Electrician V.

Reduce traffic signal replacement funding by \$47,000 and signal major maintenance support by \$50,000.

Departmental technical adjustments due to anticipated demand in reimbursable work increase the budget by \$323,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$261,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$189,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Traffic Signals	8,422,368	8,615,509	8,944,564	8,755,626
Full-time Equivalents Total*	47.25	47.25	47.25	46.75

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ROW Management Budget Control Level

Purpose Statement

The purpose of the Right-of-Way (ROW) Management Budget Control Level is to ensure that projects throughout the city meet code specifications for uses of the right-of-way and to provide plan review, utility permit and street use permit issuance, and utility inspection and mapping services.

Summary

Abrogate 1.0 FTE Associate Civil Engineering Specialist, 1.0 FTE Assistant Civil Engineering Specialist I, and 1.0 FTE Civil Engineering Specialist III and reduce the budget by \$207,000 to reflect a reduction in inspection requirements.

Departmental technical adjustments decrease the budget by \$13,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$318,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$537,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Street Use Permitting & Enforcement	12,024,698	11,727,829	11,877,676	11,340,223
Full-time Equivalents Total*	65.50	71.50	71.50	68.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance Budget Control Level

Purpose Statement

The purpose of the Street Maintenance Budget Control Level is to maintain Seattle's roadways and sidewalks. Repair and maintenance of the right-of-way promotes safety, enhances mobility, and protects the environment. Through planned maintenance, cleaning, and spot repairs of streets, alleys, pathways, and stairways, Street Maintenance improves the quality of life and business climate in the city.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Emergency Response	1,882,286	635,446	658,525	654,040
Operations Support	3,897,118	4,580,218	4,766,391	4,487,948
Pavement Management	171,763	262,281	324,927	319,697
Street Cleaning	4,007,867	4,015,130	4,162,464	4,057,093
Street Repair	15,415,118	19,038,466	19,666,048	18,956,617
Total	25,374,152	28,531,542	29,578,355	28,475,395
Full-time Equivalents Total *	142.00	148.00	149.00	149.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance: Emergency Response

Purpose Statement

The purpose of the Emergency Response Program is to respond to safety and mobility issues such as pavement collapses, severe weather such as ice and snow storms, landslides, and other emergencies to make the right-of-way safe for moving people and goods. This program proactively addresses landslide hazards to keep the right-of-way open and safe.

Program Summary

Increase the budget by \$10,000 for ongoing costs associated with technology upgrades to emergency services.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$14,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$4,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Emergency Response	1,882,286	635,446	658,525	654,040
Full-time Equivalents Total*	2.25	2.25	2.25	2.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance: Operations Support

Purpose Statement

The purpose of the Operations Support Program is to provide essential operating support services necessary for the daily operation of SDOT's equipment and field workers dispatched from three field locations in support of street maintenance activities. These functions include warehousing, bulk material supply and management, tool cleaning and repair, equipment maintenance and repair, project accounting and technical support, and crew supervision.

Program Summary

Departmental technical adjustments, due to an anticipated decrease in reimbursable work, decrease the budget by \$141,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$137,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$278,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Operations Support	3,897,118	4,580,218	4,766,391	4,487,948
Full-time Equivalents Total*	34.25	34.25	35.25	35.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance: Pavement Management

Purpose Statement

The purpose of the Pavement Management Program is to assess the condition of asphalt and concrete pavements and establish citywide paving priorities for annual resurfacing and repair programs.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$5,000 from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Pavement Management	171,763	262,281	324,927	319,697
Full-time Equivalents Total*	1.25	1.25	1.25	1.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance: Street Cleaning

Purpose Statement

The purpose of the Street Cleaning Program is to keep Seattle's streets, improved alleys, stairways, and pathways clean, safe, and environmentally friendly by conducting sweeping, hand-cleaning, flushing, and mowing on a regular schedule.

Program Summary

Increase the budget by \$25,000 for Fortson Square cleaning and maintenance.

Departmental technical adjustments decrease the budget by \$3,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$128,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$105,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Street Cleaning	4,007,867	4,015,130	4,162,464	4,057,093
Full-time Equivalents Total*	22.25	22.25	22.25	22.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance: Street Repair

Purpose Statement

The purpose of the Street Repair Program is to preserve and maintain all streets and adjacent areas such as sidewalks and road shoulders by making spot repairs and conducting annual major maintenance paving and rehabilitation programs.

Program Summary

Increase the budget by \$417,000 for reimbursable temporary asphalt covering work through a service agreement with SPU.

Reduce chip seal operations by \$450,000.

Departmental technical adjustments include an anticipated decrease in reimbursable work and decrease the budget by \$59,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$618,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$709,000.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Street Repair	15,415,118	19,038,466	19,666,048	18,956,617
Full-time Equivalents Total*	82.00	88.00	88.00	88.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Urban Forestry Budget Control Level

Purpose Statement

The purpose of the Urban Forestry Budget Control Level is to administer, maintain, protect, and expand the City's urban landscape in the street right-of-way through the maintenance and planting of new trees and landscaping to enhance the environment and aesthetics of the city. The Urban Forestry BCL maintains city-owned trees to improve the safety of the right-of-way for Seattle's residents and visitors.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Arborist Services	1,660,029	1,179,211	1,222,395	826,604
Tree & Landscape Maintenance	2,062,597	3,178,671	3,302,073	3,565,230
Total	3,722,626	4,357,881	4,524,468	4,391,834
Full-time Equivalents Total *	30.75	31.25	31.25	31.25

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Urban Forestry: Arborist Services

Purpose Statement

The purpose of the Arborist Services Program is to maintain, protect, and preserve city street trees and to regulate privately-owned trees in the right-of-way by developing plans, policies, and procedures to govern and improve the care and quality of street trees.

Program Summary

Departmental technical adjustments include a shift in work to Tree & Landscape Maintenance and decrease the budget by \$360,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$36,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$396,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Arborist Services	1,660,029	1,179,211	1,222,395	826,604
Full-time Equivalents Total*	8.75	8.75	8.75	8.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Urban Forestry: Tree & Landscape Maintenance Purpose Statement

The purpose of the Tree & Landscape Maintenance Program is to provide planning, design, construction, and construction inspection services for the landscape elements of transportation capital projects, as well as guidance to developers on the preservation of city street trees and landscaped sites during construction of their projects.

Program Summary

Departmental technical adjustments include a shift of work from Arborist Services and increase the budget by \$346,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$83,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$263,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Tree & Landscape Maintenance	2,062,597	3,178,671	3,302,073	3,565,230
Full-time Equivalents Total*	22.00	22.50	22.50	22.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Transportation

2010 Estimated Revenues for the Transportation Operating Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
411100	BTG-Property Tax Levy	37,516,661	38,313,000	39,109,000	39,149,000
416310	BTG-Commercial Parking Tax	12,617,620	17,874,000	21,347,000	21,840,010
418800	BTG-Employee Hours Tax	4,652,407	4,734,900	5,083,200	0
422490	Other Street Use & Curb Permit	9,550,153	6,789,486	6,949,204	7,095,637
422990	Other Non-Business Licenses / PE	485,318	742,271	655,165	574,591
436088	Mtr Veh Fuel Tx - St Improvement	13,316,147	13,374,122	13,613,898	13,422,635
441930	Private Reimbursements	0	13,000,000	6,000,000	1,705,000
442490	Other Protective Inspection Fees	1,104,525	924,254	944,735	968,716
444100	Street Maintenance and Repair Ch	460,514	808,182	830,003	934,079
444900	Other Charges Transportation	11,778,720	12,663,906	16,746,004	24,588,602
461110	Investment Earnings on Residual Cash Balances	149,857	1,032,000	1,000,000	105,000
462500	LT Space/Facilities Leases	67,813	0	0	0
469990	Other Miscellaneous Revenues	(611,115)	0	0	0
471010	Federal Grants	16,666,580	21,856,668	17,119,784	22,803,000
474010	State Grants	3,607,469	45,597,775	25,729,269	5,533,400
477010	Interlocal Grants	688,830	250,000	0	810,000
481100	G.O. Bond Proceeds	0	0	105,313,883	0
543210	IF Architect/Engr Svcs	0	2,300,000	2,300,000	346,000
544900	IF Other Charges -Trans	12,848,597	12,583,689	12,922,810	12,176,407
577010	IF Capital Contr & Grants	0	7,802,000	100,000	2,036,913
587001	BTG-Charter/General Subfund Offset	0	526,128	564,775	0
587001	General Subfund Transfer-In	48,945,587	41,760,449	43,715,069	39,141,232
587102	Oper Tr IN-FR Park Department	220,930	0	0	0
587116	Cumulative Reserve Subfund Transfer-In	13,256,181	7,563,574	7,082,000	7,656,000
587118	Emergency Subfund Transfer-In	925,989	0	0	0
587310	2005 LTGO Transfer-In	345,112	0	0	0
587316	Transp Bond Fund Transfer-In	1,869	0	0	0
587331	Park Renov/Impro Transfer-In	257,784	0	0	0
587338	Op Transfer In - Park Levy Funds	321,832	1,551,000	0	3,549,000
587339	Denny Triangle Transfer-In	295,660	0	0	0
587348	2003 LTGO Alaskan Transfer-In	16,126	0	0	0
587349	2006 LTGO Transfer-In	1,435,958	0	0	0
587351	2007 LTGO Transfer-In	6,602,633	3,717,000	0	0
587352	2008 LTGO Transfer-In	13,972,936	43,536,000	0	0
587353	2009 LTGO Transfer-In	0	30,111,440	4,312,882	22,545,000
587354	2010 LTGO Transfer-In	0	0	0	74,637,000
587410	SCL Fund Transfer-In	0	5,615,000	5,510,000	330,000
587624	General Trust Fund Transfer-In	74,594	0	0	0
587900	Other Funds Transfer-In	0	415,000	768,000	0
Total Revenues		211,573,285	335,441,844	337,716,681	301,947,222
379100	Use of (Contribution to) Cash	(10,613,185)	5,345,335	(1,053,437)	8,961,741
Total Resources		200,960,100	340,787,179	336,663,244	310,908,963

Transportation

Transportation Operating Fund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	23,277,129	25,531,046	31,784,015	20,185,711	24,520,423
Accounting and Technical Adjustments	(2,106,300)	0	0	0	0
Plus: Actual and Estimated Revenue	211,573,285	335,441,844	334,527,537	337,716,681	301,947,222
Less: Actual and Budgeted Expenditures	200,960,100	340,787,179	341,791,129	336,663,244	310,908,963
Ending Fund Balance	31,784,015	20,185,711	24,520,423	21,239,148	15,558,682
Continuing Appropriations	33,542,181	16,000,000	25,000,000	16,000,000	30,000,000
Total Reserves	33,542,181	16,000,000	25,000,000	16,000,000	30,000,000
Ending Unreserved Fund Balance	(1,758,166)	4,185,711	(479,577)	5,239,148	(14,441,318)

Note: Through interfund loans from the City's Cash Pool, the Transportation Operating Fund is authorized to carry a negative balance of approximately \$17.5 million by Ordinances 122641 and 122603.

Capital Improvement Program Highlights

The Seattle Department of Transportation (SDOT) is responsible for maintaining, upgrading, and monitoring the use of the City's system of streets, bridges, retaining walls, seawalls, bicycle and pedestrian facilities, and traffic control devices. SDOT's Capital Improvement Program (CIP) outlines the Department's plan for repairing, improving, and adding to this extensive infrastructure. The CIP is financed from a variety of revenue sources that include the City's General and Cumulative Reserve Subfunds, state gas tax revenues, state and federal grants, Public Works Trust Fund loans, partnerships with private organizations and other public agencies, and bond proceeds.

The 2010-2015 Proposed CIP includes key infrastructure work such as support for the Alaskan Way Viaduct and Seawall Replacement Project, construction of the "missing link" of the Burke-Gilman Trail, a phase of Linden Avenue N Complete Streets, continued work on the Spokane Street Viaduct and the Mercer Corridor Project, major bridge rehabilitation and retrofit projects, continued major maintenance and paving of the City's arterial and non-arterial streets, and pedestrian and bicycle infrastructure investments.

Most capital appropriations for SDOT are included within the Budget Control Level (BCL) appropriations displayed at the start of this chapter. These appropriations are funded by a variety of revenue sources, most of which do not require separate authority to be transferred to the Transportation Operating Fund (TOF). Revenue sources which do require separate authority to transfer to the TOF include the Cumulative Reserve Subfund (CRS) and Limited Tax General Obligation Bond (LTGO) proceeds.

Table 1 provides an informational display of transfers of LTGO bond proceeds to the TOF and the projects to which these proceeds will be allocated. Authority to transfer these funds to the TOF is provided by the various LTGO bond ordinances or other legislation.

CRS appropriations authorized for specific programs are listed in the CRS section of the Proposed Budget. (See the informational Table 2, "2010-2015 Proposed SDOT Cumulative Reserve Subfund Program Detail" for a list of the specific CRS-funded projects by program). The Debt Service Program requires a separate appropriation outside of SDOT BCLs. Funding for debt service from the CRS is not included within the SDOT BCLs and is also appropriated in the CRS section of the Budget.

Table 3, entitled "Capital Improvement Budget Control Level Outlay," shows that portion of the various SDOT appropriations that represent the Department's CIP outlays. Consistent with RCW 35.32A.080, if any portion of these outlays remains unexpended or unencumbered at the close of the fiscal year, that portion shall be held available for the following year, except if abandoned by the City Council by ordinance. A detailed list of all programs and projects in SDOT's CIP can be found in the 2010-2015 Proposed Capital Improvement Program document.

Transportation

Table 1: Bond Transfers to the Transportation Operating Fund – Information Only

	2010 Endorsed	2010 Proposed
Alaskan Way Viaduct & Seawall Replacement: TC366050		
2010 Multipurpose LTGO Bond	5,584,000	10,565,000
Subtotal	5,584,000	10,565,000
Bridge Rehabilitation and Replacement: TC366850		
2009 Multipurpose LTGO Bond	3,000,000	3,000,000
2010 Multipurpose LTGO Bond	27,756,000	30,464,000
Subtotal	30,756,000	33,464,000
Bridge Seismic Retrofit Phase II: TC365810		
2010 Multipurpose LTGO Bond	7,394,000	12,164,000
Burke-Gilman Trail Extension: TC364830		
2009 Multipurpose LTGO Bond	3,913,000	163,000
King Street Station Multimodal Terminal: TC366810		
2009 Multipurpose LTGO Bond	400,000	400,000
2010 Multipurpose LTGO Bond	528,000	531,000
Subtotal	928,000	931,000
Mercer Corridor Project: TC365500		
2010 Multipurpose LTGO Bond	6,100,000	3,100,000
Subtotal	6,100,000	3,100,000
Mercer Corridor Project West Phase: TC367110		
2010 Multipurpose LTGO Bond	0	9,000,000
Subtotal	0	9,000,000
Pay Stations: TC366350		
2010 Multipurpose LTGO Bond	2,143,000	2,026,000
Spokane Street Viaduct: TC364800		
2009 Multipurpose LTGO Bond	14,855,000	18,982,000
2010 Multipurpose LTGO Bond	37,953,000	6,787,000
Subtotal	52,808,000	25,769,000
Total Bond Proceeds	109,626,000	97,182,000

Transportation

Table 2: 2010 Proposed SDOT Cumulative Reserve Subfund Program Detail

Information Only (\$1,000s)

Program/Project	Project ID	Sub-Account	2010 Endorsed	2010 Proposed
Bridges & Structures (19001A)			2,765	2,500
Bridge Painting Program	TC324900	REET II	2,000	2,000
Hazard Mitigation Program - Areaways	TC365480	REET II	328	288
Retaining Wall Repair and Restoration	TC365890	REET II	437	212
Corridor & Intersection Improvements (19003A)			700	700
Terry Avenue North Street Improvements	TC367030	Street Vac.	700	700
Debt Service (18002E)			2,765	2,155
Alaskan Way Viaduct & Seawall Replacement - debt svc	TC320060	REET II	1,260	1,071
Bridge Way North and Fremont Circulation - debt svc	TC320060	REET II	281	281
Fremont Bridge Approaches - debt svc	TC320060	REET II	110	110
Mercer Corridor - debt svc	TC320060	REET II	469	49
SR-519 - debt svc	TC320060	REET II	645	645
Landslide Mitigation (19001B)			200	200
Hazard Mitigation Program - Landslide Mitigation Proj.	TC365510	REET II	200	200
Neighborhood Enhancements (19003D)			0	1,210
Linden Avenue North Complete Streets	TC366930	REET II	0	335
NSF/CRS Neighborhood Program	TC365770	REET II	0	875
New Trails and Bike Paths (19003E)			1,300	1,135
Burke-Gilman Trail Extension	TC364830	Unrestricted	1,300	1,135
Roads (19001C)			1,749	187
Arterial Asphalt and Concrete Program	TC365440	REET II	692	0
Arterial Major Maintenance	TC365940	REET II	870	0
Non-Arterial Asphalt Street Resurfacing	TC323920	REET II	132	132
Non-Arterial Concrete Rehabilitation	TC323160	REET II	55	55
Sidewalk Maintenance (19001D)			368	368
Sidewalk Safety Repair	TC365120	REET II	368	368
Sidewalks and Pedestrian Facilities (19003F)			0	856
Pedestrian Master Plan Implementation	TC367150	REET II	0	856
Trails and Bike Paths (19001F)			368	500
Bike Master Plan Implementation	TC366760	REET II	0	500
Total CRS funding to Transportation			9,847	9,811

Transportation

Transportation Operating Fund

Table 3: Capital Improvement Budget Control Level Outlay

Budget Control Level	2010 Endorsed	2010 Proposed
Major Maintenance/Replacement	77,729,000	84,847,000
Major Projects	107,363,000	75,177,000
Mobility-Capital	38,416,000	37,335,000
Subtotal	223,508,000	197,359,000
Total Capital Improvement Program Outlay	223,508,000	197,359,000

Seattle Streetcar

Grace Crunican, Director

Contact Information

Department Information Line: (206) 684-7623

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/transportation/>

Department Description

The Seattle Streetcar is part of the Seattle Department of Transportation, with the specific purpose of operating and maintaining the South Lake Union line of the Seattle Streetcar. The South Lake Union line began operation in late 2007. Three modern streetcars serve 11 stops along the 2.6 mile line and connect thousands of people to new homes, jobs, and other public transit systems including Metro buses, Sound Transit buses, light rail, and the Monorail.

Proposed Policy and Program Changes

Ridership on the South Lake Union line of the Seattle Streetcar is exceeding initial projections. Ridership levels in 2008 surpassed initial projections by 30 percent and have increased by an additional 10 percent in 2009. Average daily ridership is currently projected to be 2,590 in 2010. The streetcar is a vital part of many riders' daily commutes, and is being used because it is comfortable, quick, and reliable. The line is most popular during the morning and evening commutes, and during the lunch hour.

In 2010, the South Lake Union line will have left the start-up phase that began in 2007. The Streetcar will be in full operation phase and King County Metro will contribute 75% of the operating costs, net of farebox revenue. Farebox return is projected to be 38% of operating costs. The City's direct costs and payments to Metro are offset by sponsorship funds and Federal Transit Administration grants. The 2010 Proposed Budget includes \$85,000, or a 15% contingency, above the Streetcar Operations and Maintenance Finance Plan. The initial start-up period was supported by an interfund loan authorized until December 2018 by Ordinance 122424. Changes to the amount of this loan were proposed through separate legislation to recognize delays in Metro's funding, timing changes in grant revenues, and lower sponsorship due to the recession.

Streetcar

	Summit	2008	2009	2010	2010
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
Streetcar Operations Budget Control Level	STCAR-OP ER	2,365,483	1,335,814	610,972	651,372
Department Total		2,365,483	1,335,814	610,972	651,372

	2008	2009	2010	2010
Resources	Actuals	Adopted	Endorsed	Proposed
Other	2,365,483	1,335,814	610,972	651,372
Department Total	2,365,483	1,335,814	610,972	651,372

Streetcar Operations Budget Control Level

Purpose Statement

The purpose of the Streetcar Operations Budget Control Level is to operate and maintain the South Lake Union line of the Seattle Streetcar.

Summary

Add \$40,000 to match projected operating expenditures, for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$40,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Streetcar Operations	2,365,483	1,335,814	610,972	651,372

Streetcar

2010 Estimated Revenues for the Streetcar Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
431110	ARRA Federal Grant Direct	0	0	0	0
439090	Sponsorship Revenues	502,676	498,500	548,750	350,000
444900	Other Charges - Transportation	51,698	0	0	0
471010	FTA 5307/5309 Funds	0	136,282	141,733	141,733
	Total Revenues	554,374	634,782	690,483	491,733
379100	Use of (Contribution to) Cash	1,811,109	701,032	(79,511)	159,639
	Total Resources	2,365,483	1,335,814	610,972	651,372

Streetcar

Streetcar Fund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	(45,244)	(1,263,299)	(1,856,353)	(1,964,331)	(2,964,337)
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	554,374	634,782	815,150	690,483	491,733
Less: Actual and Budgeted Expenditures	2,365,483	1,335,814	1,923,134	610,972	651,372
Ending Fund Balance	(1,856,353)	(1,964,331)	(2,964,337)	(1,884,820)	(3,123,976)
Continuing Appropriations					
Total Reserves	0	0	0	0	0
Ending Unreserved Fund Balance	(1,856,353)	(1,964,331)	(2,964,337)	(1,884,820)	(3,123,976)

Seattle Public Utilities

Ray Hoffman, Acting Director

Contact Information

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On the Web at: <http://www.seattle.gov/util/>

Department Description

Seattle Public Utilities (SPU) is composed of three major direct-service providing utilities: the Water Utility, the Drainage & Wastewater Utility, and the Solid Waste Utility. The Water Utility provides more than 1.3 million customers in King County with a reliable water supply; the Drainage & Wastewater Utility collects and disposes of sewage and stormwater; and the Solid Waste Utility collects and processes recycling and yard waste, and collects and disposes of residential and commercial garbage. All three utilities strive to operate in a cost-effective, innovative, and environmentally responsible manner.

Proposed Policy and Program Changes

Much like rest of the City, SPU saw significant revenue declines in all three operating funds in 2009 due to the economic recession. The Utility's 2010 Proposed Budget addresses the financial challenges the Utility will continue to face in 2010. The downturn in the economy has significantly impacted the Water and Solid Waste Funds, while regulatory requirements are having a big impact on the Drainage and Wastewater Fund. To address these financial challenges, SPU is implementing efficiencies throughout the organization to minimize the need to reduce service levels. Some reductions, however, will be unavoidable. The 2010 budget continues to invest in basic infrastructure and operations that will enable SPU to provide reliable and high-quality water to customers, manage stormwater and wastewater properly, and provide the residents of Seattle with sufficient recycling and solid waste services.

SPU is continuing its asset management approach for selecting what capital projects to build and when. The utility has also begun to apply the asset management process to its operating budget and programs in order to achieve efficiencies throughout the organization. This triple-bottom-line approach evaluates projects and procedures based on their economic, social, and environmental benefits, as well as the ability to meet agreed-upon customer service levels. The approach provides an elaborate analytical and modeling framework to find the most economical balance between capital investments and operation and maintenance expenditures to minimize life-cycle costs on all Utility-owned assets.

The 2010 Proposed Budget implements a new accounting standard that requires a larger portion of technology projects to be classified as operating expenses instead of capital. This is the final step in the two-year process of implementing new capitalization guidelines. The 2010 change for technology projects requires that all costs prior to an award of a contract be classified as operating. This results in approximately 40 percent of a technology project being classified as operating versus 10 percent under the old guidelines. For 2010, this represents an approximately \$2.5 million shift.

Due to funding constraints, no new programs are being proposed for 2010, and numerous activities and vacant positions are being reduced or eliminated.

The Water Utility's 2010 Proposed Budget and 2010-2015 Proposed Capital Improvement Program (CIP) includes continued funding for the Water Utility's reservoir undergrounding program, specifically for the completion of the West Seattle and Maple Leaf reservoir projects that are under construction in 2009. The CIP also includes increased funding for the Bridging the Gap program and Alaskan Way Viaduct and Seawall

Replacement project. Overall, SPU has reduced the 2010 Water Fund CIP by approximately \$12.6 million from the Endorsed Budget to help manage within the financial constraints for the fund, an 11 percent reduction.

SPU continues to closely monitor its operational needs in the Water Utility. The 2010 Proposed Budget addresses a large deferred maintenance gap in SPU's regional and in-city facilities and its elevated water tanks and standpipes. Ongoing funding, approved in 2009, is included which will continue to address the backlog and avoid more extensive repair work. SPU is also experiencing greater costs associated with eliminating the street restoration backlog. Street restoration is needed after all Utility projects. The goal is to eliminate the backlog by the end of 2010 if financially possible. The one area of significant increase in the Water Fund budget is a nearly \$7 million net increase in the Taxes program in 2010 to reflect higher tax payments to settle the litigation *Lane v. City of Seattle*. A temporary tax rate surcharge (and accompanying water rate surcharge), enacted in February 2009, are expected to generate \$14.4 million in additional City tax payments over the biennium, fully recovering the General Fund's liability in that case. The budget and CIP are supported by the adopted 2010 Water rates.

The Drainage & Wastewater Utility's 2010 Proposed Budget and 2010-2015 Proposed CIP show significant reductions to allow the Utility to operate within current rates and to sharpen its focus on complying with state and federal regulatory mandates. More than 30 capital projects have been reduced, delayed or eliminated. Consequently, the CIP has been reorganized and refocused around regulatory compliance, reducing the number of budget control levels from nine to seven. The budget and CIP provide for continued implementation of the City's Comprehensive Drainage Plan and Wastewater Systems Plan. This includes continued investments in flood control and landslide protection; improvements to storm water quality and protection of Seattle's aquatic resources; and more efficient maintenance, rehabilitation and replacement of the City's drainage and sewer systems. In January 2007, the Department of Ecology issued a new National Pollutant Discharge Elimination System (NPDES) permit for stormwater to the City of Seattle. The new, more prescriptive NPDES requirements affect many City departments, with SPU providing coordination. In addition, the US Environmental Protection Agency (EPA) conducted an audit of the performance of SPU's wastewater and combined sewer system in March 2007. SPU is addressing the audit through programmatic measures and CIP projects, offsetting the additional costs by reducing funding for other activities. These measures include more condition assessment of the wastewater system to document the appropriate level of system maintenance and rehabilitation. This also includes priority deliverables for the combined sewer overflow program including the Long Term Control Plan (LTCP) and the Windermere, Henderson, and Genesee control projects.

Other significant investments in the Drainage & Wastewater CIP are needed to address major drainage issues throughout the City, including implementing a long-term solution to Madison Valley flooding problems and addressing South Park storm drainage and water quality issues in the South Park neighborhood. The CIP also includes continued funding for the Bridging the Gap program, the Alaskan Way Viaduct and Seawall project, and the Mercer Corridor project. The budget and CIP are supported by the adopted 2009 Drainage and Wastewater rates, which will remain the same for 2010. Overall, SPU has reduced the 2010 Drainage & Wastewater Fund CIP by approximately \$15.3 million from the Endorsed Budget to help manage within the financial constraints for the fund, a 17 percent reduction.

The Solid Waste Utility's 2010 Proposed Budget and 2010-2015 Proposed CIP provide funding to rebuild the City's aging Recycling and Disposal Stations. Both of the existing stations will be replaced with new recycling and disposal stations that will modernize solid waste operations, enhance worker safety, and allow for greater recycling opportunities. The 2010 Proposed Budget also includes full implementation of the new collection contracts. Overall, SPU has reduced the 2010 Solid Waste CIP by approximately \$22 million from the Endorsed Budget, a 41 percent reduction. This is largely due to delays in the transfer station rebuilds, though a favorable bid climate is expected to significantly reduce total costs for those projects.

A number of programs are being reduced to make up for the shortfall caused when voters rejected the proposed "Green Fee" for disposable bags. The endorsed budget and current rates had anticipated nearly \$3 million in net

revenues to subsidize recycling programs. The budget and CIP are supported by the adopted 2010 solid waste rates.

Finally, the 2010 Proposed Budget addresses several findings of the recently completed and highly collaborative audit of SPU by the Washington State Auditor's office. Among the major elements:

- 1) The auditor noted that SPU pays "significantly" higher tax rates on its utility revenue than utilities in other Washington jurisdictions. Legislation accompanying this budget reduces the wastewater business tax by one-half percent. The additional tax was formerly associated with the City's Automated Public Toilet contract. Reduction of the tax rate is expected to save SPU nearly \$1 million per year, savings necessary to enable SPU to operate within current-law rates in 2010.
- 2) The auditor questioned how City Central cost allocations to SPU are reconciled to actual spending and whether the allocations overcharge SPU for services. This budget rebates \$1.341 million in Fleets and Facilities fund balances to SPU in 2009. In addition, cuts to central service departments result in over \$3 million in savings for SPU in 2010 compared to the last edition of the cost manual.
- 3) The auditor questioned SPU's fleet maintenance policies. This budget reduces SPU's light fleet by 19 vehicles, reduces the number of take-home vehicles by five and limits take-home status on three additional vehicles to storm season only.
- 4) The auditor questioned SPU's use of overtime labor hours, finding it excessive. This budget reduces overtime by \$1.156 million in 2010, and SPU is implementing new procedures to limit overtime use.
- 5) The auditor questioned SPU's span of control ratios, suggesting the utility had excessive management compared to other public organizations. This budget reclassifies two Executive positions and abrogates four Manager positions plus one supervisory position. In addition, a span of control review, expected to be complete by the end of the year, is expected to reclassify 10 to 15 additional managers and executives into non-supervisory job codes to better reflect their actual work duties.
- 6) The auditor also questioned whether SPU's \$250,000 threshold to review projects under Asset Management was high enough to really focus the utility's resources on major projects and major expenditures. SPU recently raised that threshold to \$1 million.

SPU

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Drainage & Wastewater Utility					
Administration Budget Control Level					
Administration		10,442,848	11,178,308	11,785,329	12,464,898
General and Administrative Credit		(8,676,014)	(8,619,839)	(11,065,295)	(10,451,203)
Administration Budget Control Level	N100B-DW	1,766,835	2,558,470	720,034	2,013,695
Combined Sewer Overflows Budget Control Level	C360	0	0	0	24,171,960
Control Structures Budget Control Level	C310B	10,111,412	12,226,002	14,143,060	0
Customer Service Budget Control Level	N300B-DW	6,323,777	7,490,440	7,501,037	7,174,417
Flooding, Sewer Back-up, and Landslides Budget Control Level	C380	0	0	0	24,053,790
General Expense Budget Control Level					
Debt Service		26,520,957	29,365,852	35,997,997	34,920,603
Other General Expenses		116,214,563	126,340,308	125,596,920	124,983,729
Taxes		28,328,357	32,419,103	34,719,558	30,706,028
General Expense Budget Control Level	N000B-DW	171,063,877	188,125,263	196,314,475	190,610,360
Landslide Mitigation & Special Programs Budget Control Level	C335B	661,095	1,211,913	713,022	0
Low Impact Development Budget Control Level	C334B	0	3,730,364	4,422,770	0
Other Operating Budget Control Level					
Field Operations		16,132,735	18,882,828	19,996,079	19,670,724
Pre-Capital Planning & Development		0	3,066,937	3,034,488	1,615,167
Project Delivery		7,823,019	7,606,896	8,210,520	9,542,550
Utility Systems Management		16,144,398	18,236,797	18,715,867	15,006,562
Other Operating Budget Control Level	N400B-DW	40,100,152	47,793,458	49,956,954	45,835,002
Protection of Beneficial Uses Budget Control Level	C333B	588,444	4,161,484	1,589,124	252,062
Rehabilitation Budget Control Level	C370	0	0	0	2,484,079

SPU

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Sediments Budget Control Level	C350B	3,338,133	2,342,908	5,409,068	2,732,244
Shared Cost Projects Budget Control Level	C410B-DW	14,247,573	21,208,113	20,714,189	16,205,574
Stormwater & Flood Control Budget Control Level	C332B	21,377,425	17,702,916	26,752,748	0
Technology Budget Control Level	C510B-DW	2,314,412	4,702,660	3,944,586	4,044,631
Wastewater Conveyance Budget Control Level	C320B	8,353,948	10,861,785	11,515,082	0
Total Drainage & Wastewater Utility		280,247,084	324,115,777	343,696,149	319,577,815
Solid Waste Utility					
Administration Budget Control Level					
Administration		4,259,803	4,512,605	4,830,856	6,005,565
General and Administrative Credit		(1,205,571)	(1,508,485)	(1,552,685)	(1,578,756)
Administration Budget Control Level	N100B-SW	3,054,232	3,004,121	3,278,171	4,426,808
Customer Service Budget Control Level	N300B-SW	13,140,862	15,782,628	15,341,345	13,724,136
General Expense Budget Control Level					
Debt Service		7,739,535	10,823,360	11,447,101	5,923,850
Other General Expenses		64,328,609	91,141,930	96,971,210	102,797,491
Taxes		18,927,337	21,899,211	19,370,273	18,970,770
General Expense Budget Control Level	N000B-SW	90,995,482	123,864,501	127,788,583	127,692,111
New Facilities Budget Control Level	C230B	14,630,810	12,119,994	47,933,280	24,886,900
Other Operating Budget Control Level					
Field Operations		10,806,252	11,978,087	12,671,056	11,676,015
Pre-Capital Planning & Development		0	543,500	1,110,500	426,601
Project Delivery		257,137	332,318	353,894	386,849
Utility Systems Management		2,609,237	2,984,568	3,159,751	1,571,503
Other Operating Budget Control Level	N400B-SW	13,672,626	15,838,474	17,295,201	14,060,968
Rehabilitation and Heavy Equipment Budget Control Level	C240B	171,006	10,703,894	4,999,249	5,358,950
Shared Cost Projects Budget Control Level	C410B-SW	1,934,261	1,612,947	2,040,743	1,875,959

SPU

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Technology Budget Control Level	C510B-SW	1,364,097	2,515,219	2,133,273	1,745,411
Total Solid Waste Utility		138,963,376	185,441,778	220,809,846	193,771,244
Water Utility					
Administration Budget Control Level					
Administration		12,738,780	13,450,370	14,259,599	14,209,803
General and Administrative Credit		(11,309,289)	(10,752,863)	(11,216,674)	(11,299,777)
Administration Budget Control Level	N100B-WU	1,429,491	2,697,507	3,042,924	2,910,026
Customer Service Budget Control Level	N300B-WU	9,286,767	10,418,572	10,535,869	10,307,603
Distribution Budget Control Level	C110B	25,053,430	22,007,639	21,092,384	22,380,000
General Expense Budget Control Level					
Debt Service		60,547,822	71,017,754	72,028,343	71,616,012
Other General Expenses		24,763,835	21,036,720	21,403,157	23,869,268
Taxes		25,354,576	29,515,588	31,338,145	38,202,875
General Expense Budget Control Level	N000B-WU	110,666,233	121,570,062	124,769,645	133,688,155
Habitat Conservation Program Budget Control Level	C160B	3,748,385	5,645,526	9,045,788	9,626,951
Other Operating Budget Control Level					
Field Operations		21,137,361	23,773,945	24,342,260	22,851,020
Pre-Capital Planning & Development		0	2,443,570	3,486,933	2,563,064
Project Delivery		3,899,502	5,106,097	5,378,707	5,364,583
Utility Systems Management		18,154,606	21,066,420	22,536,192	16,825,646
Other Operating Budget Control Level	N400B-WU	43,191,469	52,390,032	55,744,092	47,604,313
Shared Cost Projects Budget Control Level	C410B-WU	9,886,600	24,437,153	19,202,488	19,648,846
Technology Budget Control Level	C510B-WU	2,634,676	5,705,190	4,345,521	4,633,861
Transmission Budget Control Level	C120B	1,606,157	2,910,381	3,217,425	3,173,000
Water Quality & Treatment Budget Control Level	C140B	22,314,955	33,777,619	38,616,575	21,657,059
Water Resources Budget Control Level	C150B	9,054,180	15,651,765	14,294,650	15,793,000
Watershed Stewardship Budget Control Level	C130B	6,556,030	6,047,670	1,374,436	1,634,978
Total Water Utility		245,428,374	303,259,117	305,281,799	293,057,793

2010 Proposed Budget

					SPU
	Summit	2008	2009	2010	2010
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
Department Total		664,638,834	812,816,672	869,787,795	806,406,852
Department Full-time Equivalents Total*		1,458.06	1,481.00	1,479.56	1,446.25
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
		2008	2009	2010	2010
Resources		Actuals	Adopted	Endorsed	Proposed
General Subfund		1,123,937	1,316,938	1,351,415	1,351,415
Other		663,514,897	811,499,735	868,436,379	805,055,437
Department Total		664,638,834	812,816,672	869,787,795	806,406,852

Drainage & Wastewater Utility

Administration Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Administration Budget Control Level is to provide overall management and policy direction for Seattle Public Utilities and, more specifically, for the Drainage and Wastewater Utility, and to provide core financial, human resource, and information technology services to the entire Department. This BCL also supports the efforts and services provided by the Urban League's Contractor Development and Competitiveness Center (CDCC) for the development of small, economically disadvantaged businesses, including women- and minority-owned firms, as authorized by Ordinance 120888.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Administration	10,442,848	11,178,308	11,785,329	12,464,898
General and Administrative Credit	-8,676,014	-8,619,839	-11,065,295	-10,451,203
Total	1,766,835	2,558,470	720,034	2,013,695
Full-time Equivalents Total *	68.53	69.50	69.50	62.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Administration

Purpose Statement

The purpose of the Drainage and Wastewater Utility Administration Program is to provide overall management and policy direction for Seattle Public Utilities and, more specifically, for the Drainage and Wastewater Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Summary

Decrease \$3,000 for cuts to SPU's take-home vehicles and light vehicle fleet.

Increase \$1,000, part of \$1.155 million in utility-wide overtime reductions that resulted in a net increase in a few programs.

Decrease \$71,000 and 1.0 FTE Senior Planning & Development Specialist for reductions in the SPU communications staff.

Increase \$909,000 as part of a budget-neutral re-organization of SPU O&M functions. Various functions that had been distributed in the branches were centralized into the Administration BCL, including finance, safety, warehouse and fleet management, facilities, and human resources.

Increase \$151,000 for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates. This includes reducing 1.0 FTE Information Technology Professional C, 2.0 FTE Manager 2, 1.0 FTE Shop Operations Supervisor, 1.0 FTE Senior Materials Controller, 0.5 FTE Office/Maintenance Aide, and 0.5 FTE Planning & Development Specialist I. This also includes an increase of 0.5 FTE Information Technology Manager 2 and 0.5 FTE Senior Economist, part of a clean-up of several part-time positions that are already filled and budgeted as full-time. The corporate cuts adjustment reduced SPU's budget by \$7.451 million utility-wide and reduced budget in all three operating funds, but internal staff transfers subsequent to the early 2009 reorganization resulted in net increases in four programs, including this one.

One abrogation, of 1.0 FTE Strategic Advisor 2, is essentially a transfer to the Law Department for work that will be billed to SPU. The position has been recently underfilled and on loan to the Law Department. See Law's budget for a symmetrical add of a Paralegal.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$307,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$680,000.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Administration	10,442,848	11,178,308	11,785,329	12,464,898
Full-time Equivalents Total*	68.53	69.50	69.50	62.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: General and Administrative Credit

Purpose Statement

The purpose of the Drainage and Wastewater Utility General and Administrative Credit Program is to eliminate double-budgeting related to implementation of capital projects and equipment depreciation.

Program Summary

Increase \$668,000 to true-up G&A Credit values to current 2010 CIP projections.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$54,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$614,000.

Expenditures	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
General and Administrative Credit	-8,676,014	-8,619,839	-11,065,295	-10,451,203

Combined Sewer Overflows Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Combined Sewer Overflow Budget Control Level, a Capital Improvement Program funded by drainage and wastewater revenues, is to plan and construct large infrastructure systems, smaller retrofits, and green infrastructure for CSO control.

Summary

Create a new BCL and increase \$24.172 million via a combination of reorganizations that shifted projects among BCLs and project-level budget adjustments, as compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Combined Sewer Overflows	0	0	0	24,171,960
Full-time Equivalents Total*	0.00	0.00	0.00	30.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Control Structures Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Control Structures Budget Control Level, a Capital Improvement Program funded by wastewater revenues, is to design and construct facilities to control overflows from the combined sewer system.

Summary

Decrease to zero and discontinue the BCL as part of the fund's capital reorganization.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Control Structures	10,111,412	12,226,002	14,143,060	0
Full-time Equivalents Total*	24.55	30.00	30.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Customer Service Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Customer Service Budget Control Level is to provide customer service in the direct delivery of essential programs and services that anticipate and respond to customer expectations.

Summary

Decrease \$2,000 for cuts to SPU's take-home vehicles and light vehicle fleet.

Decrease \$66,000, part of \$1.155 million in utility-wide overtime reductions that resulted in a net increase in a few programs.

Decrease \$48,000 as part of a budget-neutral re-organization of SPU O&M functions.

Decrease \$95,000 for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates. This includes reducing 1.0 FTE Utility Account Rep I, as well as increasing 0.5 FTE Manager 2 and 0.5 FTE Information Technology Professional C, part of a clean-up of several part-time positions that are already filled and budgeted as full-time.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$116,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$327,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Customer Service	6,323,777	7,490,440	7,501,037	7,174,417
Full-time Equivalents Total*	58.33	59.00	59.00	59.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Flooding, Sewer Back-up, and Landslides Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Flooding, Sewer Back-up, and Landslides Budget Control Level, a Capital Improvement Program funded by drainage and wastewater revenues, is to plan, design and construct systems aimed at preventing or alleviating flooding and sewer backups in the City of Seattle, protecting public health, safety, and property. This program also protects SPU drainage and wastewater infrastructure from landslides, and makes drainage improvements where surface water generated from the City right-of-way contributes to landslides.

Summary

Create a new BCL and increase \$24.054 million via a combination of reorganizations that shifted projects among BCLs and project-level budget adjustments, as compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Flooding, Sewer Back-up, and Landslides	0	0	0	24,053,790
Full-time Equivalents Total*	0.00	0.00	0.00	25.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility General Expense Budget Control Level is to appropriate funds to pay the Drainage and Wastewater Utility's general expenses.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Debt Service	26,520,957	29,365,852	35,997,997	34,920,603
Other General Expenses	116,214,563	126,340,308	125,596,920	124,983,729
Taxes	28,328,357	32,419,103	34,719,558	30,706,028
Total	171,063,877	188,125,263	196,314,475	190,610,360
Full-time Equivalents Total *	0.77	0.00	0.50	0.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense: Debt Service

Purpose Statement

The purpose of the Drainage and Wastewater Utility Debt Service Program is to provide appropriation for debt service on Drainage and Wastewater Utility bonds.

Program Summary

Decrease \$1.077 million to true-up debt service to current 2010 projections.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Debt Service	26,520,957	29,365,852	35,997,997	34,920,603

General Expense: Other General Expenses

Purpose Statement

The purpose of the Drainage and Wastewater Utility Other General Expenses Program is to appropriate funds for payment to King County Metro for sewage treatment, and the Drainage and Wastewater Fund's share of City central costs, claims, and other general expenses.

Program Summary

Decrease \$1.032 million to true-up contract costs to current 2010 projections.

Decrease \$2,000 for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates.

Increase \$1.023 million to more fully budget emergency response costs and other contingencies.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$602,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$613,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Other General Expenses	116,214,563	126,340,308	125,596,920	124,983,729
Full-time Equivalents Total*	0.77	0.00	0.50	0.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense: Taxes

Purpose Statement

The purpose of the Drainage and Wastewater Utility Taxes Program is to provide appropriation for payment of city and state taxes.

Program Summary

Decrease \$4.014 million to true-up taxes to current 2010 projections.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Taxes	28,328,357	32,419,103	34,719,558	30,706,028

Landslide Mitigation & Special Programs Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Landslide Mitigation & Special Programs Budget Control Level, a Capital Improvement Program funded by drainage and wastewater revenue, is to protect SPU drainage and wastewater infrastructure from landslides, provide drainage improvements where surface water generated from the city right-of-way is contributing to landslides, and manage stormwater policy and grants, interdepartmental coordination and programs, and citizen response activities.

Summary

Decrease to zero and discontinue the BCL as part of the fund's capital reorganization.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Landslide Mitigation & Special Programs	661,095	1,211,913	713,022	0
Full-time Equivalents Total*	2.80	3.00	3.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Low Impact Development Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Low Impact Development Budget Control Level, a Capital Improvement Program funded by drainage revenues, is to develop multiple functionality stormwater facilities for achieving the primary goals of flood protection, surface water quality improvement and/or habitat enhancement.

Summary

Decrease to zero and discontinue the BCL as part of the fund's capital reorganization.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Low Impact Development	0	3,730,364	4,422,770	0
Full-time Equivalents Total*	7.81	8.00	8.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating Budget Control Level

Purpose Statement

The purpose of the Other Operating Budget Control Level is to fund the Drainage and Wastewater Utility's operating expenses for Engineering Services, Field Operations, Pre-Capital Planning & Development, and Utility Systems Management programs.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Field Operations	16,132,735	18,882,828	19,996,079	19,670,724
Pre-Capital Planning & Development	0	3,066,937	3,034,488	1,615,167
Project Delivery	7,823,019	7,606,896	8,210,520	9,542,550
Utility Systems Management	16,144,398	18,236,797	18,715,867	15,006,562
Total	40,100,152	47,793,458	49,956,954	45,835,002
Full-time Equivalents Total *	257.10	269.00	268.00	259.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Field Operations
Purpose Statement

The purpose of the Drainage and Wastewater Utility Field Operations Program is to operate and maintain drainage and wastewater infrastructure that protects the public's health, and protects and improves the environment.

Program Summary

Decrease \$13,000 for cuts to SPU's take-home vehicles and light vehicle fleet.

Decrease \$419,000, part of \$1.155 million in utility-wide overtime reductions that resulted in a net increase in a few programs.

Increase \$191,000 as part of a budget-neutral re-organization of SPU O&M functions.

Increase \$218,000 for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates. This includes reducing 5.0 FTE Drainage & Wastewater Collection Worker, 1.0 FTE Water Treatment Operator, and 1.0 FTE Information Technology Professional C. The corporate cuts adjustment reduced SPU's budget by \$7.451 million utility-wide and reduced budget in all three operating funds, but internal staff transfers subsequent to the early 2009 reorganization resulted in net increases in four programs, including this one.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$302,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$325,000.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Field Operations	16,132,735	18,882,828	19,996,079	19,670,724
Full-time Equivalents Total*	109.18	110.00	110.00	103.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Pre-Capital Planning & Development
Purpose Statement

The purpose of the Drainage and Wastewater Utility Pre-Capital Planning & Development Program is to support business case development, project plans, and options analysis for the drainage and wastewater system. This program will capture all costs associated with a project that need to be expensed during its life-cycle, including any post-construction monitoring and landscape maintenance.

Program Summary

Decrease \$398,000 as part of a budget-neutral re-organization of SPU O&M functions.

Decrease \$1.021 million for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by small amounts for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.419 million.

Expenditures	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Pre-Capital Planning & Development	0	3,066,937	3,034,488	1,615,167

Other Operating: Project Delivery

Purpose Statement

The purpose of the Drainage and Wastewater Utility Project Delivery Program is to provide engineering design and support services, construction inspection, and project management services to Drainage and Wastewater Utility's capital improvement projects and to the managers of drainage and wastewater facilities.

Program Summary

Decrease \$4,000 for cuts to SPU's take-home vehicles and light vehicle fleet.

Increase \$8,000, part of \$1.155 million in utility-wide overtime reductions that resulted in a net increase in a few programs.

Increase \$32,000 as part of a budget-neutral re-organization of SPU O&M functions. This includes re-classifying 1.0 FTE from an Executive 2 to a Manager 3.

Increase \$1.591 million for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates. This includes reducing 1.0 FTE Associate Civil Engineer. The corporate cuts adjustment reduced SPU's budget by \$7.451 million utility-wide and reduced budget in all three operating funds, but internal staff transfers subsequent to the early 2009 reorganization resulted in net increases in four programs, including this one.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$295,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.332 million.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Project Delivery	7,823,019	7,606,896	8,210,520	9,542,550
Full-time Equivalents Total*	69.43	70.00	70.00	69.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

**Other Operating: Utility Systems Management
Purpose Statement**

The purpose of the Drainage and Wastewater Utility's Utility Systems Management Program is to ensure that each SPU utility system and associated assets are properly planned, developed, operated and maintained and that asset management principles and practices are applied to achieve established customer and environmental service levels at the lowest life-cycle cost.

Program Summary

Decrease \$2,000 for cuts to SPU's take-home vehicles and light vehicle fleet.

Decrease \$166,000, part of \$1.155 million in utility-wide overtime reductions that resulted in a net increase in a few programs.

Decrease \$696,000 as part of a budget-neutral re-organization of SPU O&M functions. This includes reclassifying 1.0 FTE Executive 2 as a Strategic Advisor 3.

Decrease \$2.637 million for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates. This includes reducing 1.0 FTE Associate Civil Engineer.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$208,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$3.709 million.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Utility Systems Management	16,144,398	18,236,797	18,715,867	15,006,562
Full-time Equivalents Total*	78.49	89.00	88.00	87.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Protection of Beneficial Uses Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Protection of Beneficial Uses Budget Control Level, a Capital Improvement Program funded by drainage revenues, is to make improvements to the City's drainage system to reduce the harmful effects of stormwater runoff on creeks and receiving waters by improving water quality and protecting or enhancing habitat.

Summary

Decrease \$1.337 million via a combination of reorganizations that shifted projects among BCLs and project-level budget adjustments, as compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Protection of Beneficial Uses	588,444	4,161,484	1,589,124	252,062
Full-time Equivalents Total*	14.47	15.00	15.00	15.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Rehabilitation Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Rehabilitation Budget Control Level, a Capital Improvement Program funded by drainage and wastewater revenues, is to rehabilitate or replace existing drainage and wastewater assets in kind, to maintain the current functionality level of the system.

Summary

Create a new BCL and increase \$2.484 million via a combination of reorganizations that shifted projects among BCLs and project-level budget adjustments, as compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Rehabilitation	0	0	0	2,484,079
Full-time Equivalents Total*	0.00	0.00	0.00	30.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Sediments Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Sediments Budget Control Level, a Capital Improvement Program funded by drainage and wastewater revenues, is to restore and rehabilitate natural resources in or along Seattle's waterways.

Summary

Decrease \$2.677 million via a combination of reorganizations that shifted projects among BCLs and project-level budget adjustments, as compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Sediments	3,338,133	2,342,908	5,409,068	2,732,244
Full-time Equivalents Total*	6.72	7.00	7.00	7.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Shared Cost Projects Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Shared Cost Projects Budget Control Level, a Drainage and Wastewater Capital Improvement Program, is to implement the Drainage and Wastewater Utility's share of capital improvement projects that receive funding from multiple SPU funds benefiting the Utility.

Summary

Decrease \$4.509 million via a combination of reorganizations that shifted projects among BCLs and project-level budget adjustments, as compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Shared Cost Projects	14,247,573	21,208,113	20,714,189	16,205,574
Full-time Equivalents Total*	38.84	39.00	39.00	39.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Stormwater & Flood Control Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Stormwater & Flood Control Budget Control Level, a Capital Improvement Program funded by drainage revenues, is to make improvements to the City's drainage system to alleviate and prevent flooding in Seattle, with a primary focus on the protection of public health, safety and property.

Summary

Decrease to zero and discontinue the BCL as part of the fund's capital reorganization.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Stormwater & Flood Control	21,377,425	17,702,916	26,752,748	0
Full-time Equivalents Total*	21.46	22.00	22.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Technology Budget Control Level, a Capital Improvement Program, is to make use of recent technology advances to increase the Drainage and Wastewater Utility's efficiency and productivity.

Summary

Increase \$100,000 compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Technology	2,314,412	4,702,660	3,944,586	4,044,631
Full-time Equivalents Total*	12.76	13.00	13.00	13.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Wastewater Conveyance Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Wastewater Conveyance Budget Control Level, a Capital Improvement Program funded by wastewater revenues, is to improve the effectiveness of the City's wastewater system.

Summary

Decrease to zero and discontinue the BCL as part of the fund's capital reorganization.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Wastewater Conveyance	8,353,948	10,861,785	11,515,082	0
Full-time Equivalents Total*	22.25	22.00	22.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Solid Waste Utility

Administration Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Administration Budget Control Level is to provide overall management and policy direction for Seattle Public Utilities, and, more specifically, for the Solid Waste Utility, and to provide core financial, human resource, and information technology services to the entire Department. This BCL also supports the efforts and services provided by the Urban League's Contractor Development and Competitiveness Center (CDCC) for the development of small, economically disadvantaged businesses, including women- and minority-owned firms, as authorized by Ordinance 120888.

Program Expenditures	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Administration	4,259,803	4,512,605	4,830,856	6,005,565
General and Administrative Credit	-1,205,571	-1,508,485	-1,552,685	-1,578,756
Total	3,054,232	3,004,121	3,278,171	4,426,808
Full-time Equivalents Total *	35.41	36.00	36.00	35.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Administration

Purpose Statement

The purpose of the Solid Waste Utility Administration Program is to provide overall management and policy direction for Seattle Public Utilities, and, more specifically, for the Solid Waste Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Summary

Decrease \$37,000 for additional programmatic Solid Waste reductions due to the lack of Green Fee revenue.

Decrease \$1,000 for cuts to SPU's take-home vehicles and light vehicle fleet.

Decrease \$70,000 for reductions in the SPU communications staff.

Increase \$1.173 million as part of a budget-neutral re-organization of SPU O&M functions. Various functions that had been distributed in the branches were centralized into the Administration BCL, including finance, safety, warehouse and fleet management, facilities, and human resources.

Increase \$237,000 for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates. This includes reducing 1.0 FTE Senior Economist. The corporate cuts adjustment reduced SPU's budget by \$7.451 million utility-wide and reduced budget in all three operating funds, but internal staff transfers subsequent to the early 2009 reorganization resulted in net increases in four programs, including this one.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$127,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.175 million.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Administration	4,259,803	4,512,605	4,830,856	6,005,565
Full-time Equivalents Total*	35.41	36.00	36.00	35.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: General and Administrative Credit

Purpose Statement

The purpose of the Solid Waste Utility General and Administrative Credit Program is to eliminate double-budgeting related to implementation of capital projects and equipment depreciation.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes form a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$26,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
General and Administrative Credit	-1,205,571	-1,508,485	-1,552,685	-1,578,756

Customer Service Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Customer Service Budget Control Level is to provide customer service in the direct delivery of essential programs and services that anticipate and respond to customer expectations.

Summary

Decrease \$1.9 million for additional programmatic Solid Waste reductions due to the lack of Green Fee revenue.

Decrease \$36,000, part of \$1.155 million in utility-wide overtime reductions that resulted in a net increase in a few programs.

Increase \$545,000 as part of a budget-neutral re-organization of SPU O&M functions.

Decrease \$43,000 for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$183,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.617 million.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Customer Service	13,140,862	15,782,628	15,341,345	13,724,136
Full-time Equivalents Total*	89.40	91.00	91.00	91.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense Budget Control Level**Purpose Statement**

The purpose of the Solid Waste Utility General Expense Budget Control Level is to provide appropriation to pay the Solid Waste Utility's general expenses.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Debt Service	7,739,535	10,823,360	11,447,101	5,923,850
Other General Expenses	64,328,609	91,141,930	96,971,210	102,797,491
Taxes	18,927,337	21,899,211	19,370,273	18,970,770
Total	90,995,482	123,864,501	127,788,583	127,692,111

General Expense: Debt Service**Purpose Statement**

The purpose of the Solid Waste Utility Debt Service Program is to appropriate funds for debt service on Solid Waste Utility bonds.

Program Summary

Decrease \$5.523 million to true-up debt service to current 2010 projections.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Debt Service	7,739,535	10,823,360	11,447,101	5,923,850

General Expense: Other General Expenses

Purpose Statement

The purpose of the Solid Waste Utility Other General Expenses Program is to provide appropriation for payments to contractors who collect the City's solid waste, the Solid Waste Fund's share of City central costs, claims, and other general expenses.

Program Summary

Increase \$6.396 million to correct previous contract cost errors and true-up solid waste contract costs to current 2010 projections.

Decrease \$400,000 for additional programmatic Solid Waste reductions due to the lack of Green Fee revenue.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$170,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$5.826 million.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Other General Expenses	64,328,609	91,141,930	96,971,210	102,797,491

General Expense: Taxes

Purpose Statement

The purpose of the Solid Waste Utility Taxes Program is to appropriate funds for payment of city and state taxes.

Program Summary

Decrease \$400,000 to true-up taxes to current 2010 projections.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Taxes	18,927,337	21,899,211	19,370,273	18,970,770

New Facilities Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility New Facilities Budget Control Level, a Capital Improvement Program funded by solid waste revenues, is to design and construct new facilities to enhance solid waste operations.

Summary

Decrease \$23.046 million compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
New Facilities	14,630,810	12,119,994	47,933,280	24,886,900
Full-time Equivalents Total*	9.19	9.00	9.00	9.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating Budget Control Level

Purpose Statement

The purpose of the Other Operating Budget Control Level is to fund the Solid Waste Utility's operating expenses for Engineering Services, Field Operations, Pre-Capital Planning & Development, and Utility Systems Management programs.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Field Operations	10,806,252	11,978,087	12,671,056	11,676,015
Pre-Capital Planning & Development	0	543,500	1,110,500	426,601
Project Delivery	257,137	332,318	353,894	386,849
Utility Systems Management	2,609,237	2,984,568	3,159,751	1,571,503
Total	13,672,626	15,838,474	17,295,201	14,060,968
Full-time Equivalents Total *	76.93	76.00	76.06	76.06

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Field Operations

Purpose Statement

The purpose of the Solid Waste Utility Field Operations Program is to operate and maintain the City's solid waste transfer stations and hazardous materials disposal facilities, and to monitor and maintain the City's closed landfills so the public's health is protected and opportunities are provided for reuse and recycling.

Program Summary

Decrease \$300,000 for additional programmatic Solid Waste reductions due to the lack of Green Fee revenue.

Decrease \$4,000 for cuts to SPU's take-home vehicles and light vehicle fleet.

Decrease \$240,000 as part of a budget-neutral re-organization of SPU O&M functions.

Decrease \$394,000 for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$57,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$995,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Field Operations	10,806,252	11,978,087	12,671,056	11,676,015
Full-time Equivalents Total*	56.02	56.00	56.00	56.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Pre-Capital Planning & Development
Purpose Statement

The purpose of the Solid Waste Utility Pre-Capital Planning & Development Program is to support business case development, project plans, and options analysis for the solid waste system. This program will capture all costs associated with a project that needs to be expensed during its life-cycle, including any post-construction monitoring and landscape maintenance.

Program Summary

Decrease \$684,000 as part of a budget-neutral re-organization of SPU O&M functions.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by small amounts for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$684,000.

	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Expenditures				
Pre-Capital Planning & Development	0	543,500	1,110,500	426,601

Other Operating: Project Delivery
Purpose Statement

The purpose of the Solid Waste Utility Project Delivery Program is to provide engineering design and support services, construction inspection, and project management services to Solid Waste Fund capital improvement projects, and to solid waste facility managers.

Program Summary

Increase \$46,000 as part of a budget-neutral re-organization of SPU O&M functions.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$13,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$33,000.

	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Expenditures/FTE				
Project Delivery	257,137	332,318	353,894	386,849
Full-time Equivalents Total*	0.79	0.00	1.00	1.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

**Other Operating: Utility Systems Management
Purpose Statement**

The purpose of the Solid Waste Utility's Utility Systems Management Program is to ensure that each SPU utility system and associated assets are properly planned, developed, operated and maintained and that asset management principles and practices are applied to achieve established customer and environmental service levels at the lowest life-cycle cost.

Program Summary

Decrease \$355,000 for additional programmatic Solid Waste reductions due to the lack of Green Fee revenue.

Decrease \$1,000 for cuts to SPU's take-home vehicles and light vehicle fleet.

Decrease \$843,000 as part of a budget-neutral re-organization of SPU O&M functions.

Decrease \$349,000 for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$40,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.588 million.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Utility Systems Management	2,609,237	2,984,568	3,159,751	1,571,503
Full-time Equivalents Total*	20.12	20.00	19.06	19.06

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Rehabilitation and Heavy Equipment Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Rehabilitation and Heavy Equipment Budget Control Level, a Capital Improvement Program funded by solid waste revenues, is to implement projects to repair and rehabilitate the City's solid waste transfer stations and improve management of the City's closed landfills and household hazardous waste sites.

Summary

Increase \$360,000 compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Rehabilitation and Heavy Equipment	171,006	10,703,894	4,999,249	5,358,950
Full-time Equivalents Total*	1.31	0.00	0.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Shared Cost Projects Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Shared Cost Projects Budget Control Level, a Solid Waste Capital Improvement Program, is to implement the Solid Waste Utility's share of capital improvement projects that receive funding from multiple SPU funds and will benefit the Solid Waste Fund.

Summary

Decrease \$165,000 compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Shared Cost Projects	1,934,261	1,612,947	2,040,743	1,875,959
Full-time Equivalents Total*	0.40	0.00	0.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Technology Budget Control Level, a Capital Improvement Program, is to make use of technology to increase the Solid Waste Utility's efficiency and productivity.

Summary

Decrease \$388,000 compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Technology	1,364,097	2,515,219	2,133,273	1,745,411
Full-time Equivalents Total*	5.92	6.00	6.00	6.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Water Utility

Administration Budget Control Level

Purpose Statement

The purpose of the Water Utility Administration Budget Control Level is to provide overall management and policy direction for Seattle Public Utilities, and, more specifically, for the Water Utility, and to provide core financial, human resource, and information technology services to the entire Department. This BCL also supports the efforts and services provided by the Urban League's Contractor Development and Competitiveness Center (CDCC) for the development of small, economically disadvantaged businesses, including women- and minority-owned firms, as authorized by Ordinance 120888.

Program Expenditures	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Administration	12,738,780	13,450,370	14,259,599	14,209,803
General and Administrative Credit	-11,309,289	-10,752,863	-11,216,674	-11,299,777
Total	1,429,491	2,697,507	3,042,924	2,910,026
Full-time Equivalents Total *	99.90	101.50	101.50	99.60

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Administration

Purpose Statement

The purpose of the Water Utility Administration Program is to provide overall management and policy direction for Seattle Public Utilities, and, more specifically, for the Water Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Summary

Decrease \$8,000 for cuts to SPU's take-home vehicles and light vehicle fleet.

Increase \$20,000, part of \$1.155 million in utility-wide overtime reductions that resulted in a net increase in a few programs.

Decrease \$94,000 and 1.0 FTE Strategic Advisor 1 for reductions in the SPU communications staff.

Increase \$2.804 million as part of a budget-neutral re-organization of SPU O&M functions. Various functions that had been distributed in the branches were centralized into the Administration BCL, including finance, safety, warehouse and fleet management, facilities, and human resources.

Decrease \$1.719 million for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates. This includes a decrease of 1.0 FTE Administrative Specialist II and an increase of 0.1 FTE Senior Personnel Specialist, part of a clean-up of several part-time positions that are already filled and budgeted as full-time.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$1.053 million for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$50,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Administration	12,738,780	13,450,370	14,259,599	14,209,803
Full-time Equivalents Total*	99.90	101.50	101.50	99.60

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: General and Administrative Credit

Purpose Statement

The purpose of the Water Utility General and Administrative Credit Program is to eliminate double-budgeting related to implementation of capital projects and equipment depreciation.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes form a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$83,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
General and Administrative Credit	-11,309,289	-10,752,863	-11,216,674	-11,299,777

Customer Service Budget Control Level

Purpose Statement

The purpose of the Water Utility Customer Service Budget Control Level is to provide customer service in the direct delivery of essential programs and services that anticipate and respond to customer expectations.

Summary

Decrease \$2,000 for cuts to SPU's take-home vehicles and light vehicle fleet.

Decrease \$78,000, part of \$1.155 million in utility-wide overtime reductions that resulted in a net increase in a few programs.

Increase \$132,000 as part of a budget-neutral re-organization of SPU O&M functions.

Decrease \$100,000 for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates. This includes reducing 1.0 FTE Management Systems Analyst and increasing 0.5 FTE Strategic Advisor 1 and 0.5 FTE Administrative Specialist II, part of a clean-up of several part-time positions that are already filled and budgeted as full-time.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$180,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$228,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Customer Service	9,286,767	10,418,572	10,535,869	10,307,603
Full-time Equivalents Total*	87.57	88.00	88.00	88.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Distribution Budget Control Level

Purpose Statement

The purpose of the Water Utility Distribution Budget Control Level, a Capital Improvement Program funded by water revenues, is to repair and upgrade the City's water lines, pump stations, and other facilities.

Summary

Increase \$1.288 million compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Distribution	25,053,430	22,007,639	21,092,384	22,380,000
Full-time Equivalents Total*	77.33	78.00	78.00	78.00

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General Expense Budget Control Level

Purpose Statement

The purpose of the Water Utility General Expense Budget Control Level is to appropriate funds to pay the Water Utility's general expenses.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Debt Service	60,547,822	71,017,754	72,028,343	71,616,012
Other General Expenses	24,763,835	21,036,720	21,403,157	23,869,268
Taxes	25,354,576	29,515,588	31,338,145	38,202,875
Total	110,666,233	121,570,062	124,769,645	133,688,155
Full-time Equivalents Total *	0.34	0.00	0.00	0.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense: Debt Service

Purpose Statement

The purpose of the Water Utility Debt Service Program is to appropriate funds for debt service on Water Utility bonds.

Program Summary

Decrease \$412,000 to true-up debt service to current 2010 projections.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Debt Service	60,547,822	71,017,754	72,028,343	71,616,012

General Expense: Other General Expenses

Purpose Statement

The purpose of the Water Utility Other General Expenses Program is to appropriate funds for the Water Fund's share of City central costs, claims, and other general expenses.

Program Summary

Reduce \$467,000 for adjustments to expected contract costs and other expenses.

Increase \$3.614 million to more fully budget Water Fund claims, emergency response costs and other contingencies.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$681,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$2.466 million.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Other General Expenses	24,763,835	21,036,720	21,403,157	23,869,268
Full-time Equivalents Total*	0.34	0.00	0.00	0.00

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General Expense: Taxes

Purpose Statement

The purpose of the Water Utility Taxes Program is to appropriate funds for payment of City and state taxes.

Program Summary

Increase \$6.865 million to true-up taxes to current 2010 projections. This includes additional tax payments associated with the temporary tax rate increase and water rate surcharge enacted in February 2009 to respond to the litigation Lane v. City of Seattle.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Taxes	25,354,576	29,515,588	31,338,145	38,202,875

Habitat Conservation Program Budget Control Level

Purpose Statement

The purpose of the Water Utility Habitat Conservation Budget Control Level, a Capital Improvement Program funded by water revenues, is to manage projects directly related to the Cedar River Watershed Habitat Conservation Plan.

Summary

Increase \$581,000 compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Habitat Conservation Program	3,748,385	5,645,526	9,045,788	9,626,951
Full-time Equivalents Total*	14.98	15.00	15.00	15.00

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Other Operating Budget Control Level

Purpose Statement

The purpose of the Other Operating Budget Control Level is to fund the Water Utility's operating expenses for Engineering Services, Field Operations, Pre-Capital Planning & Development, and Utility Systems Management programs.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Field Operations	21,137,361	23,773,945	24,342,260	22,851,020
Pre-Capital Planning & Development	0	2,443,570	3,486,933	2,563,064
Project Delivery	3,899,502	5,106,097	5,378,707	5,364,583
Utility Systems Management	18,154,606	21,066,420	22,536,192	16,825,646
Total	43,191,469	52,390,032	55,744,092	47,604,313
Full-time Equivalents Total *	305.63	307.00	306.00	291.59

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Other Operating: Field Operations

Purpose Statement

The purpose of the Water Utility Field Operations Program is to operate and maintain the infrastructure that provides the public with an adequate, reliable, and safe supply of high-quality drinking water.

Program Summary

Decrease \$39,000 for cuts to SPU's take-home vehicles and light vehicle fleet.

Decrease \$376,000, part of \$1.155 million in utility-wide overtime reductions that resulted in a net increase in a few programs.

Increase \$462,000 as part of a budget-neutral re-organization of SPU O&M functions.

Decrease \$1.355 million for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates. This includes reducing 2.0 FTE Water Pipe Worker, 4.0 FTE Apprentice Water Pipe Worker, 1.0 FTE Senior Water Piper Worker, and 1.0 FTE Water Pipe Crew Chief, as well as increasing 0.5 FTE Water Treatment Crew Chief and 0.5 Information Technology Professional C, part of a clean-up of several part-time positions that are already filled and budgeted as full-time.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$183,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.491 million.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Field Operations	21,137,361	23,773,945	24,342,260	22,851,020
Full-time Equivalents Total*	137.22	138.00	138.00	131.00

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Other Operating: Pre-Capital Planning & Development
Purpose Statement

The purpose of the Water Utility Pre-Capital Planning & Development Program is to support business case development, project plans, and options analysis for the water system. This program will capture all costs associated with a project that need to be expensed during the life-cycle of the project, including any post-construction monitoring and landscape maintenance.

Program Summary

Decrease \$565,000 as part of a budget-neutral re-organization of SPU O&M functions.

Decrease \$353,000 for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$6,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$924,000.

Expenditures	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Pre-Capital Planning & Development	0	2,443,570	3,486,933	2,563,064

Other Operating: Project Delivery

Purpose Statement

The purpose of the Water Utility Project Delivery Program is to provide engineering design and support services, construction inspection, and project management services to Water Utility's capital improvement projects and to the managers of water facilities.

Program Summary

Decrease \$4,000 for cuts to SPU's take-home vehicles and light vehicle fleet.

Increase \$8,000, part of \$1.155 million in utility-wide overtime reductions that resulted in a net increase in a few programs.

Increase \$490,000 as part of a budget-neutral re-organization of SPU O&M functions.

Decrease \$312,000 for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates. This includes reducing 2.0 FTE Associate Civil Engineer, and 1.5 FTE Associate Civil Engineering Specialist.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$196,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$14,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Project Delivery	3,899,502	5,106,097	5,378,707	5,364,583
Full-time Equivalents Total*	29.58	30.00	30.00	26.50

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**Other Operating: Utility Systems Management
Purpose Statement**

The purpose of the Water Utility's Utility Systems Management Program is to assure that each SPU utility system and associated assets are properly planned, developed, operated and maintained and that asset management principles and practices are applied to achieve established customer and environmental service levels at the lowest life-cycle cost.

Program Summary

Decrease \$24,000 for cuts to SPU's take-home vehicles and light vehicle fleet.

Decrease \$53,000, part of \$1.155 million in utility-wide overtime reductions that resulted in a net increase in a few programs.

Decrease \$3.331 million as part of a budget-neutral re-organization of SPU O&M functions.

Decrease \$2.015 million for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates. This include reducing 2.0 FTE Assistant Civil Engineering Specialist III, 1.0 FTE Assistant Civil Engineer I, 0.75 FTE Accounting Technician III, and 1.0 FTE Assistant Civil Engineer III, as well as increasing 0.34 FTE Maintenance Laborer and 0.5 FTE Planning & Development Specialist I, part of a clean-up of several part-time positions that are already filled and budgeted as full-time.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$288,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$5.711 million.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Utility Systems Management	18,154,606	21,066,420	22,536,192	16,825,646
Full-time Equivalents Total*	138.83	139.00	138.00	134.09

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Shared Cost Projects Budget Control Level

Purpose Statement

The purpose of the Water Utility Shared Cost Projects Budget Control Level, which is a Water Capital Improvement Program, is to implement the Water Utility's share of capital improvement projects that receive funding from multiple SPU funds.

Summary

Increase \$446,000 compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Shared Cost Projects	9,886,600	24,437,153	19,202,488	19,648,846
Full-time Equivalents Total*	56.09	56.00	56.00	56.00

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Technology Budget Control Level

Purpose Statement

The purpose of the Water Utility Technology Budget Control Level, a Capital Improvement Program, is to make use of technology to increase the Water Utility's efficiency and productivity.

Summary

Increase \$288,000 compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Technology	2,634,676	5,705,190	4,345,521	4,633,861
Full-time Equivalents Total*	22.20	22.00	22.00	22.00

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Transmission Budget Control Level

Purpose Statement

The purpose of the Water Utility Transmission Budget Control Level, a Capital Improvement Program funded by water revenues, is to repair and upgrade the City's large transmission pipelines that bring untreated water to the treatment facilities, and convey water from the treatment facilities to Seattle and its suburban wholesale customers' distribution systems.

Summary

Decrease \$44,000 compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Transmission	1,606,157	2,910,381	3,217,425	3,173,000
Full-time Equivalents Total*	5.16	5.00	5.00	5.00

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Water Quality & Treatment Budget Control Level

Purpose Statement

The purpose of the Water Utility Water Quality & Treatment Budget Control Level, a Capital Improvement Program funded by water revenues, is to design, construct, and repair water treatment facilities and remaining open-water reservoirs.

Summary

Decrease \$16.960 million compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Water Quality & Treatment	22,314,955	33,777,619	38,616,575	21,657,059
Full-time Equivalents Total*	13.49	14.00	14.00	14.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Water Resources Budget Control Level

Purpose Statement

The purpose of the Water Utility Water Resources Budget Control Level, a Capital Improvement Program funded by water revenues, is to repair and upgrade water transmission pipelines and promote residential and commercial water conservation.

Summary

Increase \$1.498 million compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Water Resources	9,054,180	15,651,765	14,294,650	15,793,000
Full-time Equivalents Total*	12.17	12.00	12.00	12.00

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Watershed Stewardship Budget Control Level

Purpose Statement

The purpose of the Water Utility Watershed Stewardship Budget Control Level, a Capital Improvement Program funded by water revenues, is to implement projects associated with the natural land, forestry, and fishery resources within the Tolt, Cedar, and Lake Youngs watersheds.

Summary

Increase \$261,000 compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Watershed Stewardship	6,556,030	6,047,670	1,374,436	1,634,978
Full-time Equivalents Total*	8.25	8.00	8.00	8.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

2010 Estimated Revenues for the Drainage and Wastewater Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
408000	Other Non Operating Revenue	232,440	0	0	0
437010	Operating Grants	309,611	300,000	300,000	309,611
443450	Public Toilet Service Fees	1,078,531	0	0	0
443510	Wastewater Utility Services	164,837,159	187,597,546	192,869,849	182,147,135
443610	Drainage Utility Services	50,494,686	57,970,491	70,087,094	58,101,389
443691	Side Sewer Permit Fees	1,160,425	951,715	951,715	1,160,425
443694	Drainage Permit Fees	414,521	525,915	525,915	414,521
461110	Investment Income	2,758,576	2,549,703	2,932,649	1,871,143
469990	General Subfund -- Transfer In -- Restore Our Waters	100,000	103,481	106,761	106,761
469990	Other Operating Revenues	93,546	163,966	170,524	97,325
479010	Capital Grants and Contributions	2,079,898	2,146,972	2,146,972	5,579,898
481200	Use of Bond Proceeds	45,078,988	60,694,830	60,999,363	59,092,577
485400	Gain (loss) on sale of capital assets	(508,130)	0	0	0
541850	GIS CGDB Corporate Support (N2408 and N2418)	788,093	788,093	788,093	788,093
543210	GIS CGDB Support - General Fund (N2408 and N2418)	546,516	563,678	581,421	581,421
543210	GIS Maps & Publications	157,619	157,619	157,619	157,619
543210	Parks & Other City Depts. (N4405)	1,126,276	1,126,276	1,126,276	1,126,276
543210	SCL Fund (N4403)	235,404	235,404	235,404	235,404
543210	SDOT Fund (N4404)	3,692,608	3,692,608	3,692,608	3,692,608
543210	Various Engineering Services - General Fund (N4303)	477,421	492,903	507,526	507,526
705000	Call Center Reimbursement from SCL	1,153,100	1,700,689	1,771,877	1,771,877
705000	GF Reimbursement of Abandoned Vehicles	0	51,769	51,383	51,383
	Total Revenues	276,307,288	321,813,658	340,003,049	317,792,991
379100	Decrease (Increase) in Working Capital	3,939,797	2,302,119	3,693,100	1,784,824
	Total Resources	280,247,084	324,115,777	343,696,149	319,577,815

2010 Estimated Revenues for the Solid Waste Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
408000	Other Nonoperating Revenue	366,786	0	0	0
416456	Landfill Closure Fee	195,841	254,748	0	0
416457	Transfer Fee	1,235,776	975,088	1,104,417	1,806,842
416458	Transfer Fee - Out City	209,982	0	0	0
434010	Operating Fees, Contributions and grants	728,268	500,000	400,000	400,000
443710	Commercial Services	40,887,773	52,301,791	57,857,056	53,391,629
443710	Residential Services	60,308,713	76,301,375	88,047,280	85,375,465
443741	Recycling and Disposal Station Charges	13,241,643	14,301,024	15,889,020	11,989,267
443745	Commercial Disposal (Longhaul) Charges	525,444	941,343	1,092,934	628,511
461110	Investment Income	2,419,586	1,735,142	1,701,338	750,000
469990	Other Operating Revenue	176,390	294,135	301,488	301,488
481200	LOC/Bond Proceeds	14,500,000	24,383,953	51,455,665	32,400,000
485400	Gain (Loss) on sale of capital assets	86,112	0	0	0
516456	Landfill Closure Fee	3,979,073	4,235,881	0	0
516457	Transfer Fee - In City	2,680,119	3,569,735	4,043,203	3,425,448
543710	General Subfund - Operating Transfer In	912,290	1,003,939	571,958	0
705000	Call Center Reimbursement from SCL	1,153,100	1,700,689	1,771,877	1,771,877
705000	GF Reimbursement of Abandoned Vehicles	0	51,769	51,383	51,383
705000	HHW Reimbursement	2,054,866	2,418,261	2,418,261	2,418,261
Total Revenues		145,661,761	184,968,873	226,705,880	194,710,169
379100	Decrease (Increase) in Working Capital	(6,708,405)	472,903	(5,896,034)	(938,925)
Total Resources		138,953,356	185,441,776	220,809,846	193,771,244

2010 Estimated Revenues for the Water Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
408000	Other Non-Operating Revenue	4,392,569	0	0	0
437010	Operating Grants	167,476	0	0	0
443410	Retail Water Sales	106,689,261	121,971,179	129,902,996	139,498,906
443420	Water Service for Fire Protection	4,813,320	6,483,174	6,904,776	5,895,700
443420	Wholesale Water Sales	42,453,498	48,825,000	49,958,000	47,500,000
443450	Facilities Charges	430,652	501,000	501,000	200,000
443450	Tap Fees	8,081,757	10,000,000	10,000,000	7,000,000
461110	Investment Interest	1,065,889	2,704,057	2,847,282	2,941,916
462500	Rentals--Non-City	0	372,598	381,913	381,913
469990	Other Operating Revenues	1,936,541	1,765,595	2,806,769	2,652,706
479010	Capital Grants and Contributions	4,805,242	4,014,002	3,859,924	3,349,911
481200	Bond Issue Proceeds/Existing Bonds	59,161,168	63,292,418	28,235,721	0
481200	Bond Issue Proceeds/Future Bonds	0	0	50,637,167	87,381,012
481200	Public Works Loan Proceeds	8,000,000	16,000,000	0	9,000,000
485400	Gain (loss) on sale of capital assets	2,992,000	20,000,000	0	0
543970	Inventory Purchased by SDOT	914,729	384,375	393,984	393,984
587000	Operating Transfer In - Revenue Stabilization Subfund	0	1,500,000	1,500,000	1,500,000
587000	Operating Transfer In - Revenue Stabilization Subfund - BPA Account	607,063	680,000	680,000	800,000
705000	Call Center Reimbursement from SCL	1,188,042	1,752,255	1,825,570	1,825,570
705000	GF reimbursement of Abandoned Vehicles	0	53,337	52,940	52,940
Total Revenues		247,699,208	300,298,990	290,488,042	310,374,558
379100	Decrease (Increase) in Working Capital	(2,270,835)	2,960,127	14,793,757	(17,316,765)
Total Resources		245,428,373	303,259,117	305,281,799	293,057,793

Drainage & Wastewater Fund

	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Total Cash at End of Previous Year	18,019,800	71,968,055	92,308,228	92,308,228
Plus: Actual and Estimated Revenue	276,307,288	321,813,658	340,003,049	317,792,991
Less: Actual and Budgeted Expenditures	280,247,084	324,115,777	343,696,149	319,577,815
Accounting and Technical Adjustments	(57,888,052)	(22,642,292)	54,694,342	25,865,199
Ending Total Cash Balance	71,968,055	92,308,228	33,920,786	64,658,205
Less: Reserves against Cash Balances				
Bond Reserve Account	5,340,017	5,340,017	5,340,017	5,340,017
Bond Parity Fund	1,705,349	514,535	514,535	1,705,349
Construction Bond Fund Cash	41,693,000	75,172,089	16,884,647	45,263,473
Construction Loan Fund Cash	1,725,000	1,725,000	1,725,000	1,725,000
Vendor Deposits	745,110	256,587	256,587	745,110
Total Reserves against Cash Balances	51,208,475	83,008,228	24,720,786	54,778,949
Ending Operating Cash	20,759,580	9,300,000	9,200,000	9,879,256

Solid Waste Fund

	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Total Cash at End of Previous Year	8,026,628	55,786,017	23,725,635	23,725,635
Plus: Actual and Estimated Revenue	145,671,781	184,968,873	226,705,880	194,710,169
Less: Actual and Budgeted Expenditures	138,963,376	185,441,778	220,809,846	193,771,244
Accounting and Technical Adjustments	(41,050,985)	31,587,477	(18,507,058)	(57,402,549)
Ending Total Cash Balance	55,786,017	23,725,635	48,128,727	82,067,110
Less: Reserves against Cash Balances Construction Fund	41,752,915	16,287,502	40,186,837	75,340,799
Total Reserves against Cash Balances	41,752,915	16,287,502	40,186,837	75,340,799
Ending Operating Cash	14,033,102	7,438,133	7,941,890	6,726,311

Water Fund

	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Total Cash at End of Previous Year	41,355,866	71,374,630	28,373,803	28,373,803
Plus: Actual and Estimated Revenue	247,699,208	300,298,990	290,488,042	310,374,558
Less: Actual and Budgeted Expenditures	245,428,374	303,259,117	305,281,799	293,057,793
Accounting and Technical Adjustments	(30,018,764)	40,040,700	(100,917,535)	(46,528,853)
Ending Total Cash Balance	71,374,630	28,373,803	114,497,581	91,969,420
Less: Reserves against Cash Balances				
Construction Fund	8,445,295	521,929	95,457,263	66,342,707
Bond Reserve Account	8,936,113	0	0	8,936,113
Bond Redemption Account	31,607,247	0	0	0
Bond Parity Fund	68,063	0	0	0
Revenue Stabilization Subfund	13,059,304	11,875,830	10,969,622	10,903,308
BPA Account	1,879,975	787,499	107,499	279,975
Vendor deposits	167,390	188,545	188,545	188,545
Total Reserves against Cash Balances	64,163,387	13,373,803	106,722,929	86,650,648
Ending Operating Cash	7,211,243	15,000,000	7,774,652	5,318,772

Cable Television Franchise Subfund

Department Description

The City of Seattle entered into cable franchise agreements beginning in 1996 that included a new franchise fee as compensation for cable television providers locating in the public right-of-way. A new franchise with Comcast was approved in 2006 and a renewed franchise for Broadstripe (formerly Millennium Digital Media) was approved in 2007. The Cable Television Franchise Subfund (created by Ordinance 118196) shows the anticipated revenues from the franchise fee and related expenditures in the Department of Information Technology (DoIT). Resolution 30379 establishes usage policies for the fund. The fund pays for the administration of the Cable Customer Bill of Rights and the Public, Education, and Government access costs the City is obligated to fund under the terms of its cable franchise agreements; support of the Seattle Channel, including both operations and capital equipment; programs and projects promoting citizen technology literacy and access, including related research, analysis, and evaluation; and use of innovative and interactive technology, including television and the Web, to provide means for citizens to access City services.

Proposed Policy and Program Changes

The Department examined ways in which to relieve the burden of the General Fund in areas where Cable Television Franchise Subfund money can be used to support technology currently accessed by Seattle citizens. DoIT will transfer \$618,000 to cover public web-portal and internet security costs.

Cable TV

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Cable Fee Support to Information Technology Fund Budget Control Level					
Cable Communications		1,634,652	1,392,745	1,438,778	1,170,894
Community Technology		959,155	1,139,156	1,173,442	1,142,183
Finance and Administration		0	0	0	285,642
Seattle Channel/Democracy Portal		2,970,744	3,361,376	3,231,879	2,807,741
Technology Infrastructure		234,048	423,324	529,157	956,073
Technology Leadership		0	0	0	306,262
Web Site Support		730,692	954,758	980,462	775,228
Cable Fee Support to Information Technology Fund Budget Control Level	D160B	6,529,291	7,271,360	7,353,719	7,444,024
Cable Fee Support to Library Fund Budget Control Level	D160C	450,000	150,000	50,000	194,000
Department Total		6,979,291	7,421,360	7,403,719	7,638,024
		2008	2009	2010	2010
Resources		Actuals	Adopted	Endorsed	Proposed
Other		6,979,291	7,421,360	7,403,719	7,638,024
Department Total		6,979,291	7,421,360	7,403,719	7,638,024

Cable Fee Support to Information Technology Fund Budget Control Level

Purpose Statement

The purpose of the Cable Fee Support to Information Technology Fund Budget Control Level is to authorize the transfer of resources from the Cable Television Franchise Subfund to the Department of Information Technology's Information Technology Fund. These resources are used by the Department for a variety of programs consistent with Resolution 30379.

Program Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Cable Communications	1,634,652	1,392,745	1,438,778	1,170,894
Community Technology	959,155	1,139,156	1,173,442	1,142,183
Finance and Administration	0	0	0	285,642
Seattle Channel/Democracy Portal	2,970,744	3,361,376	3,231,879	2,807,741
Technology Infrastructure	234,048	423,324	529,157	956,073
Technology Leadership	0	0	0	306,262
Web Site Support	730,692	954,758	980,462	775,228
Total	6,529,291	7,271,360	7,353,719	7,444,024

Cable Fee Support to Library Fund Budget Control Level

Purpose Statement

The purpose of the Cable Fee Support to Library Fund Budget Control Level is to authorize the transfer of resources from the Cable Television Franchise Subfund to the Seattle Public Library's Operating Fund. The Library uses these resources to pay for and maintain computers available to the public.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Citizen Literacy/Access	450,000	150,000	50,000	194,000

Cable TV

2010 Estimated Revenues for the Cable Television Franchise Subfund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
421911	Franchise Fee Revenues	6,387,087	6,479,828	6,803,820	7,054,952
461110	Arts Programming Account Investment Earnings	95,605	144,237	127,574	43,027
461110	Investment Earnings	180,119	0	0	68,166
	Total Revenues	6,662,811	6,624,065	6,931,394	7,166,145
379100	Use of (Contribution to) Fund Balance	316,479	797,295	472,326	471,879
	Total Resources	6,979,290	7,421,360	7,403,720	7,638,024

Cable TV**Cable Television Franchise Subfund**

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	7,353,970	7,437,796	7,020,557	6,640,501	6,199,562
Accounting and Technical Adjustments	(16,933)	0	0	0	0
Plus: Actual and Estimated Revenue	6,662,811	6,624,065	6,844,365	6,931,394	7,166,145
Less: Actual and Budgeted Expenditures	6,979,291	7,421,360	7,665,360	7,403,719	7,638,024
Ending Fund Balance	7,020,557	6,640,501	6,199,562	6,168,176	5,727,683
Designation for Cable Programs	4,333,683	4,156,739	3,687,293	3,576,873	3,019,392
Reserves Against Fund Balance	1,941,020	2,036,766	2,231,353	2,046,049	2,301,334
Total Reserves	6,274,703	6,193,505	5,918,646	5,622,922	5,320,726
Ending Unreserved Fund Balance	745,854	446,996	280,916	545,254	406,957

Office of City Auditor

David Jones, Acting City Auditor

Contact Information

Department Information Line: (206) 233-3801

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/audit/>

Department Description

The City Auditor is Seattle's independent auditor established by the City Charter. The City Auditor is appointed by a majority of the City Council to a four-year term of office.

The Office of City Auditor assists the City in achieving honest, efficient management, and full accountability throughout City government. It serves the public interest by providing the Mayor, City Council, and City managers with accurate information, unbiased analyses, and objective recommendations on how best to use public resources in support of Seattle's citizens.

The Office of City Auditor conducts financial-related audits, performance audits, management audits, and compliance audits of City programs, agencies, grantees, and contracts. Most of the Office's audits are performed in response to specific concerns or requests from City Councilmembers or the Mayor. If resources are available, the City Auditor responds to specific requests from City department directors. The City Auditor also independently initiates audits to fulfill the Office's mission.

Through its work, the Office of City Auditor answers the following types of questions:

- Are City programs being carried out in compliance with applicable laws and regulations, and is accurate data furnished to the City Council and Mayor on these programs?
- Do opportunities exist to eliminate inefficient use of public funds and waste?
- Are funds being spent legally and is accounting for them accurate?
- Are programs achieving desired results?
- Are there better ways to achieve program objectives at lower costs?
- Are there ways to improve the quality of service without increasing costs?
- What emerging or key issues should the City Council and Mayor consider?

Proposed Policy and Program Changes

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget.

City Auditor

Appropriations	Summit	2008	2009	2010	2010
	Code	Actuals	Adopted	Endorsed	Proposed
Office of City Auditor Budget Control Level	VG000	1,171,838	1,129,484	1,172,823	1,167,987
Department Total		1,171,838	1,129,484	1,172,823	1,167,987
Department Full-time Equivalents Total*		9.00	8.00	8.00	8.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
General Subfund	1,171,838	1,129,484	1,172,823	1,167,987
Department Total	1,171,838	1,129,484	1,172,823	1,167,987

Office of City Auditor Budget Control Level

Purpose Statement

The purpose of the Office of City Auditor is to provide unbiased analyses, accurate information, and objective recommendations to assist the City in using public resources equitably, efficiently, and effectively in delivering services to Seattle residents.

Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$5,000 for a net program reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$5,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Office of City Auditor	1,171,838	1,129,484	1,172,823	1,167,987
Full-time Equivalents Total*	9.00	8.00	8.00	8.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Seattle Office for Civil Rights

Julie Nelson, Director

Contact Information

Department Information Line: (206) 684-4500

City of Seattle General Information: (206) 684-2489 TTY: (206) 684-4503

On the Web at: <http://www.seattle.gov/civilrights/>

Department Description

The Seattle Office for Civil Rights (SOCR) works to ensure that everyone in Seattle has equal access to housing, employment, public accommodations, contracting, and lending. SOCR investigates and enforces City, state, and federal anti-discrimination laws, and provides public policy recommendations to the Mayor, the City Council, and other City departments. The Office develops and implements policies and programs promoting justice, fairness, and equity. It also administers the Title VI program of the 1964 Civil Rights Act and Title II of the Americans with Disabilities Act, which relates to physical access to governmental facilities, projects and programs.

Since 2004, the Office has led the Race and Social Justice Initiative (RSJI). The Initiative envisions a city where racial disparities have been eliminated and racial equity achieved. RSJI's mission is to end institutionalized racism in City government and to promote multiculturalism and full participation by all its residents. The goals are to 1) end racial disparities internal to the City; 2) strengthen the way the City engages the community and provides services; and 3) eliminate race-based disparities in our communities.

SOCR also develops anti-discrimination programs and policies, and enhances awareness through free education and outreach to businesses, community groups, and the general public.

The Office works closely with immigrants, people of color, women, sexual minorities, and people with disabilities and their advocates, to inform them of their rights under the law. The Office publishes a wide array of printed materials, many of which are translated into other languages.

SOCR keeps civil rights issues before the public through articles in the local media, and sponsorship of events such as Seattle Human Rights Day. As part of a broad race and social justice movement, SOCR challenges Seattle to eliminate discrimination in all its forms.

SOCR staffs three volunteer commissions - the Human Rights, Women's, and Lesbian, Gay, Bisexual and Transgender Commissions - which advise the Mayor and the City Council on relevant issues.

Proposed Policy and Program Changes

Reduce spending on temporary employees, internship and the work study budget by \$56,000 to assist in balancing the overall General Fund budget.

Reduce spending on overtime, consultants, and advertisements by \$20,000 to assist in balancing the overall General Fund budget.

Reduce 1.0 FTE Information Technology Systems Analyst down to 0.5 FTE and save \$44,000 to assist in balancing the overall General Fund budget.

Civil Rights

Appropriations	Summit	2008	2009	2010	2010
	Code	Actuals	Adopted	Endorsed	Proposed
Civil Rights Budget Control Level	X1R00	2,382,223	2,336,278	2,424,443	2,218,988
Department Total		2,382,223	2,336,278	2,424,443	2,218,988
Department Full-time Equivalents Total*		22.50	22.50	22.50	22.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
General Subfund	2,382,223	2,336,278	2,424,443	2,218,988
Department Total	2,382,223	2,336,278	2,424,443	2,218,988

Civil Rights Budget Control Level

Purpose Statement

The purpose of the Civil Rights Budget Control Level is to work toward eliminating discrimination in employment, housing, public accommodations, contracting, and lending in Seattle through enforcement, and policy and outreach activities. The Office seeks to encourage and promote equal access and opportunity, diverse participation, and social and economic equity. In addition, the Office is responsible for directing the Race & Social Justice Initiative, leading other City departments to design and implement programs which eliminate institutionalized racism.

Summary

Reduce spending on temporary employees, internship and the work study budget by \$56,000 to assist in balancing the overall General Fund budget.

Reduce spending on overtime by \$5,000 to assist in balancing the overall General Fund budget.

Reduce spending on consultants by \$10,000 to assist in balancing the overall General Fund budget. The department will utilize in-house staff more for Race and Social Justice trainings.

Reduce spending on advertisements by \$5,000 to assist in balancing the overall General Fund budget. Staff will advertise in specific areas, targeting those that show the greatest need for services, rather than mass advertising as done in the past.

Reduce 1.0 FTE Information Technology Systems Analyst down to 0.5 FTE and save \$44,000 to assist in balancing the overall General Fund budget. Some services provided by this position will now be provided by the Department of Information Technology.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$85,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$205,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Civil Rights	2,382,223	2,336,278	2,424,443	2,218,988
Full-time Equivalents Total*	22.50	22.50	22.50	22.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Civil Service Commission

Ellis H. Casson, Commission Chair

Contact Information

Glenda J. Graham-Walton, Executive Director

Department Information Line: (206) 386-1301

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/csc>

Department Description

The Civil Service Commission serves as a quasi-judicial body providing fair and impartial hearings of alleged violations of the City's personnel system. Employees may file appeals with the Commission regarding all final disciplinary actions and alleged violations of the Personnel Ordinance, as well as related rules and policies. The Commission may issue orders to remedy violations and may also make recommendations to the Mayor and City Council regarding the administration of the personnel system.

In addition, the Commission investigates allegations of political patronage to ensure the City's hiring practices are established and carried out in accordance with the merit principles set forth in the City Charter. The Commission conducts public hearings on personnel related issues and may propose changes to Personnel rules, policies and laws to the Mayor and City Council.

Proposed Policy and Program Changes

A reduction is made in the 2010 Proposed Budget to reflect salary savings from a 10-day furlough.

Civil Service

Appropriations	Summit	2008	2009	2010	2010
	Code	Actuals	Adopted	Endorsed	Proposed
Civil Service Commission Budget	V1C00	199,920	222,973	231,609	221,282
Control Level					
Department Total		199,920	222,973	231,609	221,282
Department Full-time Equivalents Total*		1.80	1.80	1.80	1.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
General Subfund	199,920	222,973	231,609	221,282
Department Total	199,920	222,973	231,609	221,282

Civil Service Commission Budget Control Level

Purpose Statement

The purpose of the Civil Service Commission Budget Control Level is threefold: 1) to provide employees and departments with a quasi-judicial process wherein they can appeal disciplinary actions and alleged violations of the City Charter, personnel code, or other personnel rules; 2) to submit legislation and recommendations to the Mayor and City Council intended to improve the City's personnel system; and 3) to investigate allegations of political patronage so the City's hiring process conforms to the merit system set forth in the City Charter.

Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$10,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$10,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Civil Service Commission	199,920	222,973	231,609	221,282
Full-time Equivalents Total*	1.80	1.80	1.80	1.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Employees' Retirement System

Cecelia M. Carter, Executive Director

Contact Information

Department Information Line: (206) 386-1293

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/retirement/>

Department Description

The Employees' Retirement System has two major functions: administration of retirement benefits and management of the assets of the Retirement Fund. Employee and employer contributions, as well as investment earnings, provide funding for the System. Approximately 10,400 active employee members and 5,000 retired employee members participate in the plan. The provisions of the plan are set forth in Chapter 4.36 of the Seattle Municipal Code. The plan is a "defined benefit plan," which means an employee's salary, years of service, and age at the time of retirement are used to determine the amount of retirement benefits. Retirees are given a choice of several payment options. The Retirement System is led by a seven-member Board of Administration and an Executive Director appointed by the Board.

Proposed Policy and Program Changes

Technical adjustments decrease the budget by \$26,000 from the 2010 Endorsed Budget to the 2010 Proposed Budget.

Employees' Retirement

	Summit	2008	2009	2010	2010
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
Employees' Retirement Budget Control Level	R1E00	5,383,559	10,734,830	11,936,779	11,910,581
Department Total		5,383,559	10,734,830	11,936,779	11,910,581
Department Full-time Equivalents Total*		14.50	15.50	15.50	15.50
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
		2008	2009	2010	2010
Resources		Actuals	Adopted	Endorsed	Proposed
Other		5,383,559	10,734,830	11,936,779	11,910,581
Department Total		5,383,559	10,734,830	11,936,779	11,910,581

Employees' Retirement

Employees' Retirement Budget Control Level

Purpose Statement

The purpose of the Employees' Retirement Budget Control Level is to manage and administer retirement assets and benefits.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Employees' Retirement	5,383,559	10,734,830	11,936,779	11,910,581
Full-time Equivalents Total*	14.50	15.50	15.50	15.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Ethics and Elections Commission

Wayne Barnett, Executive Director

Contact Information

Department Information Line: (206) 684-8500

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/ethics/>

Department Description

The Seattle Ethics and Elections Commission (SEEC) helps foster public confidence in the integrity of Seattle City government by providing education, training, and enforcement of the City's Ethics Code, Whistleblower Code, and lobbying regulations. The SEEC also promotes informed elections through education, training, and enforcement of the City's Elections Code and Election Pamphlet Code.

The SEEC conducts ethics training for all City employees on request, and through the City's New Employee and New Supervisor Orientation programs. It also provides ethics training information for City employees via the City's intranet site.

The SEEC issues advisory opinions regarding interpretations of the Code of Ethics and also investigates and rules upon alleged violations of the Code. Thirty years of formal advisory opinions, organized and searchable by topic, are available on SEEC's web site.

Through the Whistleblower Code, the SEEC helps to protect an employee's right to report improper governmental action and to be free from possible retaliation as a result of such reporting. The SEEC either investigates allegations of improper governmental actions itself or refers allegations to the appropriate agency.

The SEEC fulfills the public's mandate of full campaign disclosure by training every organization required to report contributions and expenditures in proper reporting procedures, auditing every organization that reports, working with those organizations to correct errors, and making all campaign finance information available to the public. Since 1993, the SEEC has made summary reports of campaign financing information available to the public. Since 1995, SEEC has published campaign financing information on its web site.

In 2008, the SEEC was charged with administering the City's new lobbying regulations. The SEEC will collect and post information so that citizens know who is lobbying and how much they are being paid to lobby. The SEEC will also enforce compliance with the lobbying regulations.

The SEEC produces voters' pamphlets for City elections and ballot measures. It makes these pamphlets available in several languages and produces a video voters' guide with King County in odd-numbered years. The video voters' guide is funded with cable franchise fee revenue.

Proposed Policy and Program Changes

In response to a decrease in projected City tax revenues resulting from the national economic recession, the Ethics and Elections Commission's 2010 Proposed Budget includes a reduction in funding for Voters' Pamphlet production, freezing the Commission's authority to increase the Department director's salary to account for a recent reclassification of the position, and a downward reclassification of an administrative position and salary savings from a 10-day furlough.

Ethics and Elections

Appropriations	Summit	2008	2009	2010	2010
	Code	Actuals	Adopted	Endorsed	Proposed
Ethics and Elections Budget Control Level	V1T00	587,702	668,244	693,256	611,220
Department Total		587,702	668,244	693,256	611,220
Department Full-time Equivalents Total*		5.20	5.20	5.20	5.20

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
General Subfund	587,702	668,244	693,256	611,220
Department Total	587,702	668,244	693,256	611,220

Ethics and Elections Budget Control Level

Purpose Statement

The purpose of the Ethics and Elections Budget Control Level is threefold: 1) to audit, investigate, and conduct hearings regarding non-compliance with, or violations of, Commission-administered ordinances; 2) to advise all City officials and employees of their obligations under Commission-administered ordinances; and 3) to publish and broadly distribute information about the City's ethical standards, City election campaigns, campaign financial disclosure statements, and lobbyist disclosure statements.

Summary

Reduce budget by \$38,000 for voter's pamphlet printing expenses.

Reduce budget by \$3,000 by freezing the Commission's authority to increase the Director's salary to account for a recent reclassification of the position.

Reclassify a 1.0 FTE Administrative Specialist II to an Administrative Staff Assistant and reduce budget by \$15,000 for associated staff expenses.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$26,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$82,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Ethics and Elections	587,702	668,244	693,256	611,220
Full-time Equivalents Total*	5.20	5.20	5.20	5.20

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department of Executive Administration

Fred Podesta, Director

Contact Information

Department Information Line: (206) 684-0987

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/executiveadministration/>

Department Description

The Department of Executive Administration (DEA) provides a variety of services to City departments and the public, including Citywide operational responsibilities for accounting, payroll, licensing, revenue collection and processing, animal services, weights and measures, treasury activities, purchasing, construction and consultant contracting, risk management, and the City's financial management and personnel data systems.

Proposed Policy and Program Changes

Transfer a Strategic Advisor 2 from the Executive Management Budget Control Level to the Financial Services BCL; an Administrative Staff Assistant from Financial Services to Executive Management to better provide support on a departmentwide level; and a Strategic Advisor 2 position from the Contracting and Purchasing Services division to the Executive Management division to work on equitable contracting.

Increase license revenues by \$844,000. This is a total of all unpaid/outstanding business license revenue back to 2004. The City will now require that businesses pay outstanding debts before a license will be renewed. These revenues are shown in the General Fund.

Increase revenues by \$168,000 from rebates collected on blanket contracts. The department has worked with vendors to increase the number of contracts with rebate provisions. This will effectively reduce Citywide contracting costs.

Reduce budget by \$28,000 by transferring some credit card convenience fee charges from the City to the customer. The City will now charge a \$1.00 fee when customers use a credit card to pay transactions on-line or over the phone. These savings, combined with similar savings in other departments, will reduce expenditures across the City by \$178,000.

Reduce spending on fleets and facilities by \$35,000 to assist in balancing the overall General Fund budget. The department was able to reduce its fleet inventory by four vehicles by utilizing the City's Motor Pool program.

Reduce spending by \$507,000 in various non-labor Business Technology accounts, such as overtime and special pay; and professional services, such as consulting and hardware and software purchases, to assist in balancing the overall General Fund budget.

Transfer in 2.0 FTE Information Technology Professional positions and \$215,000 from the Personnel Department to the Business Technology unit to perform IT support services for smaller City departments.

Abrogate 1.0 FTE Civil Right Analyst and reduce budget by \$90,000 in the Contracting and Purchasing Services Budget Control Level to assist in balancing the overall General Fund budget.

Reduce funding by \$90,000 to reflect the savings achieved by switching property insurance providers.

Executive Administration

Reduce 1.0 FTE Strategic Advisor 3 to 0.5 FTE and reduce budget \$54,000 to assist in balancing the overall General Fund budget.

Transfer in 1.0 FTE Strategic Advisor 2 and \$94,000 from the Mayor's Office to continue to coordinate public disclosure for Executive agencies, and to support the deployment of the new e-mail archiving system.

Abrogate 1.0 FTE Parking Meter Collector and reduce budget by \$63,000 in the Financial Services division. The City continues to install automated pay stations which accept credit cards and do not require the same staff level of service as coin-operated meters.

Combine two 0.5 FTE Treasury Cashiers positions to 1.0 FTE and reduce budget by \$15,000. This action will not result in a layoff of staff as one position is vacant. The action will allow the current filled position to work fulltime.

Transfer in 1.0 FTE Strategic Advisor 2 and \$100,000 from the Office of Policy and Management to focus on aligning Citywide accounting standards and procedures with performance measurement to ensure best financial practices.

Add 1.0 FTE Strategic Advisor 2 and \$117,000 to provide analysis and quality control on Citywide accounting and financial processes.

Abrogate 1.0 FTE Licenses and Standards Inspector in the Revenue and Consumer Affairs Division and reduce budget by \$91,000 to assist in balancing the overall General fund budget. Duties will be transferred to a separate operations group and the workload will be absorbed by current staff.

Reduce budget by \$25,000 in the Revenue and Consumer Affairs to reflect a reduction in travel and other administrative expenses.

Add 1.0 FTE Spay & Neuter Technician and increase budget by \$70,000, which will allow the Shelter to increase surgery volume. With this additional staff and an increase in the fee for surgeries, the Shelter will generate enough revenue to reach cost recovery on these services.

Abrogate 1.0 FTE Accounting Technician I, 1.0 FTE Animal Control Officer I and reduce budget by \$134,000. This action is the result of closing the Animal Shelter to the public one day a week, to assist in balancing the overall General Fund budget.

Executive Administration

Appropriations	Summit	2008	2009	2010	2010
	Code	Actuals	Adopted	Endorsed	Proposed
Business Technology Budget Control Level	C8400	11,792,519	10,499,249	11,068,712	10,098,664
Contracting and Purchasing Services Budget Control Level	C8700	3,265,209	3,580,074	3,748,796	3,377,226
Executive Management Budget Control Level	C8100	2,473,553	2,525,331	2,642,615	2,576,293
Financial Services Budget Control Level	C8200	7,671,712	8,384,796	8,648,896	8,509,576
Revenue and Consumer Affairs Budget Control Level	C8500	5,398,058	5,434,029	5,663,840	5,281,344
Seattle Animal Shelter Budget Control Level	C8600	3,284,371	3,492,609	3,665,085	3,423,443
Department Total		33,885,422	33,916,088	35,437,944	33,266,545
Department Full-time Equivalents Total*		251.00	248.00	247.00	247.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
General Subfund	33,885,422	33,916,088	35,437,944	33,266,545
Department Total	33,885,422	33,916,088	35,437,944	33,266,545

Business Technology Budget Control Level

Purpose Statement

The purpose of the Business Technology Budget Control Level is to plan, strategize, develop, implement, and maintain business technologies to support the City's business activities.

Summary

Reduce spending by \$507,000 in various non-labor Business Technology accounts, such as overtime and special pay; and professional services, such as consulting and hardware and software purchases, to assist in balancing the overall General Fund budget.

Transfer in 2.0 FTE Information Technology Professional positions and \$215,000 from the Personnel Department to the Business Technology unit to perform IT support services for smaller City departments.

Reduce spending on fleets and facilities by \$5,000 to assist in balancing the overall General Fund budget.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$673,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$970,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Business Technology	11,792,519	10,499,249	11,068,712	10,098,664
Full-time Equivalents Total*	43.50	43.50	43.50	45.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Contracting and Purchasing Services Budget Control Level

Purpose Statement

The purpose of the Contracting Budget Control Level (BCL) is to anticipate and meet customer contracting and purchasing needs; provide education throughout the contracting process; administer policy and law; implement the City's various social objectives in contracting; and provide fair, thorough, and responsive service to customers so they can meet their business needs in an affordable and timely manner. This BCL also supports the efforts and services provided by the Urban League's Contractor Development and Competitiveness Center (CDCC) for the development of small, economically-disadvantaged businesses, including women and minority firms, as authorized by Ordinance 120888.

Summary

Abrogate 1.0 FTE Civil Right Analyst and reduce budget by \$90,000 in the Contracting and Purchasing Services Budget Control Level to assist in balancing the overall General Fund budget.

Transfer out 1.0 FTE Strategic Advisor 2 and \$118,000 to the Executive Management program to more accurately reflect the workload of this position.

Reduce spending on fleets and facilities by \$4,000 to assist in balancing the overall General Fund budget.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$159,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$372,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Contracting	3,265,209	3,580,074	3,748,796	3,377,226
Full-time Equivalents Total*	31.00	30.00	30.00	28.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Executive Management Budget Control Level

Purpose Statement

The purpose of the Executive Management Budget Control Level is to provide executive direction and leadership; strategic, financial and operational planning; risk management and human resource services; and administrative support so that Department managers, staff, and other decision-makers can make informed decisions on how to best serve City customers.

Summary

Reduce funding by \$90,000 to reflect the savings achieved by switching property insurance providers.

Reduce 1.0 FTE Strategic Advisor 3 to 0.5 FTE and reduce budget by \$54,000 to assist in balancing the overall General Fund budget.

Transfer out 1.0 FTE Strategic Advisor 2 and \$134,000 to Financial Services to more accurately reflect the workload of this position.

Transfer in 1.0 FTE Administrative Staff Analyst and \$96,000 from Financial Services to more accurately reflect the workload of this position.

Reduce spending on fleets and facilities by \$2,000 to assist in balancing the overall General Fund budget.

Transfer in 1.0 FTE Strategic Advisor 2 and \$118,000 from Contracting and Purchasing Services to more accurately reflect the workload of this position.

Transfer in 1.0 FTE Strategic Advisor 2 and \$94,000 from the Office of the Mayor to continue to coordinate public disclosure activities for Executive agencies, and to support the deployment of the new e-mail archiving system.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$94,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$66,000 .

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Executive Management	2,473,553	2,525,331	2,642,615	2,576,293
Full-time Equivalents Total*	17.50	17.50	17.50	19.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Financial Services Budget Control Level

Purpose Statement

The purpose of the Financial Services Budget Control Level is to perform financial transactions, provide financial reporting, and receive and disburse funds so that the City remains fiscally solvent.

Summary

Abrogate 1.0 FTE Parking Meter Collector and reduce budget by \$63,000. The City continues to install automated pay stations which accept credit cards and do not require the same staff level of service as coin-operated meters.

Transfer out 1.0 FTE Administrative Staff Analyst and \$96,000 to Executive Management to more accurately reflect the workload of this position.

Transfer in 1.0 Strategic Advisor 2 and \$134,000 from Executive Management to more accurately reflect the workload of this position.

Combine two, 0.5 FTE Treasury Cashiers positions to 1.0 FTE and reduce budget by \$15,000. This action will not result in a layoff of staff, as one position is vacant. This action will allow the current filled position to work fulltime.

Transfer in 1.0 FTE Strategic Advisor 2 and \$100,000 from the Office of Policy and Management to focus on aligning Citywide accounting standards and procedures with performance measurement to ensure best financial practices.

Add 1.0 FTE Strategic Advisor 2 and \$117,000 to provide analysis and quality control on Citywide accounting and financial processes.

Reduce spending on fleets and facilities by \$10,000 to assist in balancing the overall General Fund budget.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$306,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$139,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Financial Services	7,671,712	8,384,796	8,648,896	8,509,576
Full-time Equivalents Total*	66.50	66.50	66.50	67.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Revenue and Consumer Affairs Budget Control Level

Purpose Statement

The purpose of the Revenue and Consumer Affairs Budget Control Level is to administer and enforce the City's license and tax codes for Seattle residents with the goal that budget expectations are met and consumer protection standards are upheld.

Summary

Abrogate 1.0 FTE Licenses and Standards Inspector in the Revenue and Consumer Affairs Division and reduce budget by \$91,000 to assist in balancing the overall General fund budget. Duties will be transferred to a separate operations group and the workload will be absorbed by current staff.

Reduce spending on travel costs by \$25,000 to assist in balancing the overall General Fund budget.

Reduce spending on fleets and facilities by \$7,000 to assist in balancing the overall General Fund budget.

Reduce budget by \$21,000 by transferring some credit card convenience fee charges from the City to the customer. The City will now charge a \$1.00 fee when customers use a credit card to pay transactions on-line or over the phone. These savings, combined with similar savings in other departments, will reduce expenditures across the City by \$178,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$238,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$382,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Revenue and Consumer Affairs	5,398,058	5,434,029	5,663,840	5,281,344
Full-time Equivalents Total*	54.50	52.50	51.50	50.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Seattle Animal Shelter Budget Control Level

Purpose Statement

The purpose of the Seattle Animal Shelter Budget Control Level is to provide enforcement, animal care, and spay and neuter services in Seattle to control pet overpopulation and foster public safety.

Summary

Add 1.0 FTE Spay & Neuter Technician and increase budget by \$70,000, which will allow the Shelter to increase surgery volume. With this additional staff and an increase in the fee for surgeries, the Shelter will generate enough revenue to reach cost recovery on these services.

Abrogate 1.0 FTE Accounting Technician I, 1.0 FTE Animal Control Officer I and reduce budget by \$134,000. This action is the result of closing the Animal Shelter to the public one day a week, to assist in balancing the overall General Fund budget.

Reduce spending on fleets and facilities by \$7,000 to assist in balancing the overall General Fund budget.

Reduce budget by \$7,000 by transferring some credit card convenience fee charges from the City to the customer. The City will now charge a \$1.00 fee when customers use a credit card to pay transactions on-line or over the phone. These savings, combined with similar savings in other departments, will reduce expenditures across the City by \$178,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$163,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$242,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Seattle Animal Shelter	3,284,371	3,492,609	3,665,085	3,423,443
Full-time Equivalents Total*	38.00	38.00	38.00	37.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department of Finance

Dwight Dively, Director

Contact Information

Department Information Line: (206) 233-0031

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/financedepartment/>

Department Description

The Department of Finance is responsible for budget development, budget monitoring, debt management, financial policies, financial planning, performance measurement, and overall financial controls for the City of Seattle. The Department also oversees policy on City taxes, investments, accounting, and related activities.

Proposed Policy and Program Changes

Reduce spending on discretionary funds such as subscriptions, other professional services, advertising, and tuition and registration, resulting in a savings of \$51,000 to assist in balancing the overall General Fund budget.

Reclassify 1.0 FTE Executive 2 to 1.0 FTE Strategic Advisor 2 due to a reassignment of duties that results in a savings of \$26,000. The newly-classified Strategic Advisor 2 will be responsible for the critical budget-related duties which are performed by Department of Finance Fiscal and Policy Analysts.

Finance

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Finance Budget Control Level	CZ000	5,157,105	5,275,284	5,497,802	5,159,720
Department Total		5,157,105	5,275,284	5,497,802	5,159,720
Department Full-time Equivalents Total*		38.00	36.00	36.00	36.00
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
Resources		2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
General Subfund		5,157,105	5,275,284	5,497,802	5,159,720
Department Total		5,157,105	5,275,284	5,497,802	5,159,720

Finance Budget Control Level

Purpose Statement

The purpose of the Finance Budget Control Level is to develop and monitor the budget, issue and manage debt, establish financial policies and plans, and implement overall financial controls for the City. The department also oversees policy on City taxes, investments, accounting and related activities.

Summary

Reduce spending on discretionary funds such as subscriptions, other professional services, advertising, and tuition and registration, resulting in a savings of \$51,000 to assist in balancing the overall General Fund budget.

Reclassify 1.0 FTE Executive 2 to 1.0 FTE Strategic Advisor 2 due to a reassignment of duties that results in a savings of \$26,000. The newly-classified Strategic Advisor 2 will be responsible for the critical budget-related duties which are performed by Department of Finance Fiscal and Policy Analysts.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$261,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$338,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Finance	5,157,105	5,275,284	5,497,802	5,159,720
Full-time Equivalents Total*	38.00	36.00	36.00	36.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Finance General

Dwight Dively, Director

Department Description

The mission of Finance General is to allocate General Subfund resources in the form of appropriations to reserve and bond redemption funds, City department operating funds, and certain programs for which there is desire for Council, Mayor, or Department of Finance oversight.

Proposed Policy and Program Changes

The 2010 Proposed Budget sustains the reductions made in the 2010 Endorsed Budget under Reserves and Support to Community Development BCLs. There were further reductions made to lower General Fund debt obligations, reflect loan repayments to the General Fund, and reverse funding to the Emergency Subfund. A few new program initiatives and changes in funding structure in transacting general fund support to departments offset these reductions. Notable changes by BCL are described below:

Appropriations to General Fund Subfunds and Special Funds BCL:

Arts Account - Admission Tax for Art Programs: A major shift in policy regarding the Office's funding structure increases the amount of the General Subfund (GSF) transfer of Admission tax revenue to the Arts Account. This is offset by the elimination of direct GSF appropriations to the Office of Arts and Cultural Affairs. For more information about this change, refer to the Office for Arts and Cultural Affairs section in this document.

Emergency Subfund: The legal maximum amount the City can set aside in the Emergency Subfund (ESF), which is determined by assessed property values, is \$7.3 million less for 2010 than anticipated in the 2010 Endorsed Budget. As a result, the 2010 Proposed Budget does not contribute resources from Finance General to the ESF. In addition, the 2009 Third Quarter Supplemental Ordinance proposes to reduce the 2009 contribution to the ESF by \$5.8 million. Together with items in previously adopted ordinances, these actions will reduce the ESF fund balance to the legal maximum in 2010 of \$46.6 million.

Fleets and Facilities and Information Technology Funds: In the 2010 Proposed Budget, the General Subfund support to these two funds is reduced to reflect savings to program and personnel costs in the Fleets and Facilities Department (FFD) and the Department of Information Technology (DoIT). For more information about these savings, refer to the FFD and DoIT sections in this document.

General Bond Interest/Redemption Fund: The elimination of debt service for Magnuson Building 30 and the Municipal Jail, plus one-time uses of bond fund balances to pay debt service, reduces the level of funding for the General Bond Interest/Redemption Fund program by approximately \$2.4 million.

Housing Operating Fund: In addition to target reductions, General Subfund support to Office of Housing is reduced to reflect increases in other sources of revenue. As a result, GSF support for Office of Housing operations is reduced by roughly \$600,000 in 2010. For more detail, refer to the Office of Housing section in this document.

Parks Charter Revenue Transfers: A portion of tax revenues levied for the Seattle Department of Transportation and Seattle Public Utilities were directly deposited into the Park and Recreation Fund (PRF). This was done to comply with a provision in the City Charter regarding the PRF, and required the General Subfund to provide support to the Transportation and Solid Waste Funds. Beginning in mid-2009, tax revenues are no longer deposited in the PRF, and instead the GSF subsidy to the Department of Parks and Recreation is increased by the amount of the tax revenue. One consequence of this change is that the GSF no longer needs to provide support to the Transportation and Solid Waste Funds to offset Parks Charter revenues, and this change is reflected in the

2010 Proposed Budget. For more information about this change, refer to the revenue overview section of this document.

Reserves BCL:

Census Awareness and Participation Reserve: This new program is added to provide \$60,000 in funding for community outreach techniques designed to increase awareness and participation in the 2010 U.S. Census by targeting hard-to-count populations. This effort will supplement the federal government's 2010 Census Integrated Communications Campaign (mass media campaign with components added to further educate hard-to-count communities on the importance of the 2010 Census). As a result of this proposal, Seattle will reduce the number of people who are traditionally not counted during a census (low-income households, the homeless, immigrant and refugee populations, and communities of color).

Recurring Reserve-Health Care: The purpose of this item is to set aside resources to pay higher-than anticipated health care insurance expenses for General Subfund-supported City employees. Current estimates indicate that no resources from this item appropriated in the 2009 Adopted Budget will be spent in 2009. These savings have been incorporated into the development of the 2010 Proposed Budget. In addition, current estimates indicate that the risk for higher-than-anticipated expenses in 2010 will be no more than \$1.5 million, which is appropriated in the 2010 Proposed Budget.

Recurring Reserve-Industrial Insurance Pensions Payout: The 2010 Proposed Budget includes \$550,000 in additional expenses for this item than was anticipated in the 2010 Endorsed Budget, due to faster-than-anticipated growth in the City's workers' compensation claim costs.

Recurring Reserve-Street Lighting: This ongoing reserve was reduced by \$2.1 million in 2010 to reflect repayment to the General Subfund for an advance payment made to Seattle City Light in the 2009 Second Quarter Supplemental Ordinance. The General Subfund advance paid for straight-time (not overtime) crews to reduce response times to street light outages to less than 10 days by the end of 2009, and update the street light system. Partially offsetting this \$2.1 million reduction in 2010 is an increase in costs for street lights due to higher electricity rates.

Recurring Reserve-Transit Pass Subsidy: An ongoing \$2.7 million appropriation is added to provide transit passes for City employees. For more information about the transit pass program, refer to the Personnel Compensation Trust Subfunds section of this document.

Youth Violence Prevention: The elimination of the appropriation in Finance General reflects the policy to appropriate funding for this initiative directly in the Department of Neighborhoods and the Police Department.

Support to Community Development BCL:

CASA Latina: \$200,000 is added to support CASA Latina's capital campaign for the expansion of supportive services and job opportunities to the Latino immigrant community.

Wing Luke Asian Museum: \$100,000 is added to provide ongoing support for the Wing Luke Asian Museum. This funding will support public programs and will improve access for youth and lower-income groups.

Support to Operating Funds BCL:

Parks and Recreation Fund: A major change in procedures has been implemented to reduce administrative error and ensure Charter provisions are implemented by providing Charter revenue support via the General Fund transfer to the Department of Parks and Recreation. This change is an exact dollar-to-dollar replacement of direct Charter funding in the department's operating fund.

Appropriation to General Fund Subfunds and Special Funds Budget Control Level

Purpose Statement

The purpose of the Appropriation to General Fund Subfunds and Special Funds Budget Control Level is to appropriate General Subfund resources, several of which are based upon the performance of certain City revenues, to bond redemption or special purpose funds. These appropriations are implemented as operating transfers to the funds, subfunds, or accounts they support.

Program Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
2000 Parks Levy Fund	4,985,000	0	0	0
Arts Account - Admission Tax for Art Programs	1,149,081	1,186,394	1,207,454	3,761,449
Cumulative Reserve Subfund - Capital Projects Account	101,585	0	0	0
Cumulative Reserve Subfund - Revenue Stabilization Account	15,669,089	0	0	0
Emergency Subfund	5,846,730	7,636,000	3,049,000	0
Fleets and Facilities Fund	4,281,861	3,873,297	3,932,585	3,004,223
General Bond Interest/Redemption Fund	18,540,472	12,565,673	15,520,489	10,075,813
Housing Operating Fund	0	2,268,679	1,455,955	871,577
Information Technology Fund	0	3,357,441	3,388,635	2,813,510
Insurance	3,443,076	4,529,697	4,688,142	4,688,142
Judgment/Claims Subfund	1,379,400	1,318,643	1,318,643	1,318,643
Solid Waste Fund - Parks Charter Revenue Transfer	912,290	1,003,939	571,958	0
Transportation Fund - Parks Charter Revenue Transfer	0	526,114	564,775	0
Total	56,308,584	38,265,877	35,697,636	26,533,357

Reserves Budget Control Level

Purpose Statement

The purpose of the Reserves Budget Control Level is to provide appropriation authority to those programs for which there is no single appropriate managing department, or for which there is some Council and/or Mayor desire for additional budget oversight.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Budget System Reserve	9,100	0	0	0
Census Awareness and Participation Reserve	0	0	0	60,000
Get Engaged: City Boards and Commissions	30,000	30,780	30,720	30,720
Key Arena Use Deliberations	203,189	0	0	0
Recurring Reserve Employee Hour Tax	168,418	200,000	200,000	200,000
Recurring Reserve for Portable Art Rental and Maintenance	168,713	203,148	202,752	202,752
Recurring Reserve-Dues/Memberships	13,000	13,851	13,824	13,824
Recurring Reserve-Election Expense	968,911	950,000	1,200,000	1,200,000
Recurring Reserve-Fire Hydrants	5,353,192	5,490,265	5,847,005	5,847,005
Recurring Reserve-Health Care Reserve	0	2,000,000	0	1,500,000
Recurring Reserve-Industrial Insurance Pensions Payout	0	535,000	1,500,000	2,050,000
Recurring Reserve-Legal Advertisements	86,456	250,000	275,000	275,000
Recurring Reserve-Office of Professional Accountability Auditor	0	132,000	143,000	143,000
Recurring Reserve-Pacific Science Center Lease Reserve	120,000	120,000	120,000	120,000
Recurring Reserve-Public Toilets	1,078,531	0	0	0
Recurring Reserve-Puget Sound Clean Air Agency	348,883	382,000	400,000	400,000
Recurring Reserve-Shooting Review Board Civilian	64,076	5,000	5,000	5,000
Recurring Reserve-State Examiner	546,813	663,592	679,518	679,518
Recurring Reserve-Street Lighting	9,712,207	9,734,000	9,832,000	8,147,000
Recurring Reserve-Transit Pass Subsidy	0	0	0	2,735,000
Recurring Reserve-Voter Registration	674,138	911,000	950,000	950,000
SLU Mobility and Parking Partnership	0	40,000	40,000	40,000
Tax Refund Interest Reserve	604,343	365,000	365,000	365,000
Youth Violence Prevention	0	1,259,247	3,227,656	0
Total	20,149,971	23,284,883	25,031,475	24,963,819

Support to Community Development Budget Control Level

Purpose Statement

The purpose of the Support to Community Development Budget Control Level is to appropriate General Subfund resources for services or capital projects that are not directly administered by a City department.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
African Chamber of Commerce	50,000	50,000	50,000	50,000
CASA Latina	0	53,369	0	200,000
Community Renewal in SE Seattle	8,900	0	0	0
First United Methodist Church Shelter	0	500,000	0	0
National Union of Eritrean Women in Seattle	33,390	0	0	0
Nordic Heritage Museum	0	0	0	0
NW African American Museum	300,000	0	0	0
People Point	0	42,000	79,000	0
Preliminary Property Assessment-School District Sites	31,056	0	0	0
Puget Sound Neighborhood Health Centers SE Family Dental Clinic	0	750,000	0	0
Rainier Vista Boys and Girls Club	1,000,000	250,000	0	0
School District Site Reserve	129,334	0	0	0
School Use Advisory Committee Consultant Service	0	130,000	130,000	35,000
Sound Transit Local Contribution - Sales Tax Offset	1,059,713	836,400	0	0
Wing Luke Asian Museum	0	0	0	100,000
Total	2,612,393	2,611,769	259,000	385,000

Support to Operating Funds Budget Control Level

Purpose Statement

The purpose of the Support to Operating Funds Budget Control Level is to appropriate General Subfund resources to support the operating costs of line departments that have their own operating funds. These appropriations are implemented as operating transfers to the funds or subfunds they support.

Program Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Drainage and Wastewater Fund	1,123,937	1,211,831	1,247,091	1,247,091
Firefighters Pension Fund	22,621,648	20,316,873	21,253,370	17,530,786
Housing Operating Fund-Supp to Op Fund	1,670,109	0	0	0
Human Services Operating Fund	52,806,319	54,723,372	54,436,029	51,207,867
Information Technology Fund	3,316,236	0	0	0
Library Fund	48,082,697	49,138,128	51,100,517	48,345,188
Low Income Housing Fund	2,074,312	719,364	0	0
Neighborhood Matching Subfund	3,665,857	3,314,344	3,611,570	3,322,255
Parks and Recreation Fund	35,878,709	47,015,560	50,006,491	84,929,876
Planning and Development Fund	10,159,178	10,179,507	10,740,517	10,040,985
Police Relief and Pension Fund	20,901,252	20,230,783	21,186,903	22,302,034
Seattle Center Fund	14,995,033	15,249,851	14,470,709	13,204,898
Solid Waste Fund	0	51,769	51,383	51,383
Transportation Fund	48,945,587	41,760,449	43,715,069	39,141,232
Water Fund	0	53,338	52,940	52,940
Total	266,240,874	263,965,168	271,872,590	291,376,536

Fleets and Facilities Department

Brenda Bauer, Director

Contact Information

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On the Web at: <http://www.seattle.gov/fleetsfacilities/>

Department Description

The Fleets and Facilities Department (FFD) was created on January 1, 2001, as part of a reorganization of City government. The Fleets and Facilities Department has three major operating functions: Capital Programs, Facility Operations, and Fleet Services.

The Capital Programs division oversees the design, construction, commissioning, and initial departmental occupancy of many City facilities. Staff from this division is responsible for implementation of the Fire Facilities and Emergency Response Levy program.

The Facility Operations division maintains many of the City's buildings, including office buildings, parking facilities, maintenance facilities, police and fire stations, and some community facilities. The division operates the City's central warehousing function and City mailroom. Facility Operations also houses the asset planning unit that manages strategic and capital planning for the City's non-utility real estate portfolio, provides day-to-day property management, and offers basic real estate services and advice.

The Fleet Services division purchases, maintains, and repairs the City's vehicles and specialized equipment, including cars, light trucks, fire apparatus, and heavy equipment. The division also manages a centralized motor pool, and provides fuel for the City's fleet.

Proposed Policy and Program Changes

In recognition of a significant decrease in the number of expected real estate transactions for the City, the 2010 Proposed Budget reduces the former Real Estate Services Division and moves the remaining staff and work into the Facility Operations Division. This action organizationally consolidates all planning, services, and facility investment decisions related to real estate transactions, leases, property management, and major facility maintenance. Also related to facilities, the 2010 Proposed Budget includes reductions to maintenance and janitorial staff, and reductions to contracted property management services.

In preparation for the 2010 Proposed Budget, the Department of Finance and FFD conducted a Citywide fleet inventory and assessment exercise. As a result, the size of the vehicle fleet was reduced in many departments, and life-cycles for some vehicles were extended to create more optimal replacement schedules. Consequently, the 2010 Proposed Budget contains staff reductions to FFD's fleet leasing and vehicle maintenance programs.

The City's commitment to green policies and rapidly-changing vehicle fueling technology also affect FFD's Proposed Budget. Consistent with recent findings of the Environmental Protection Agency, FFD has eliminated the purchase of soy-based biodiesel, and instead will purchase ultra-low sulfur diesel. The Department will continue to test and explore other sources of biodiesel with a smaller carbon footprint. To achieve further savings in fuel costs and use, FFD will close and decommission the City's compressed natural gas (CNG) station. This closure is a result of the City's decreasing use of CNG in favor of other alternative fueling options. A new commercial CNG station will serve as a fueling alternative for existing City CNG vehicles.

Fleets and Facilities

Other changes in the 2010 Proposed Budget include an administrative reorganization to better align department central costs, and a reduction in FFD's administrative support services in response to service reductions in the other City departments.

Finally, as an internal service department, FFD's operating budget is supported by department rate payments. The 2010 Proposed Budget includes actions that decrease FFD's budget, which then results in lower rates for all FFD rate-paying departments, therefore creating savings for the General Subfund and various other City operating funds.

Fleets and Facilities

	Summit	2008	2009	2010	2010
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
Administration Budget Control Level	A1000	3,673,790	3,812,032	3,958,030	3,906,540
Facility Operations Budget Control Level	A3000	63,839,018	66,249,935	67,350,162	67,511,858
Fleet Services Budget Control Level					
Vehicle Fueling		9,727,434	9,740,093	9,976,306	8,692,833
Vehicle Leasing		19,522,436	19,785,562	20,745,021	15,441,053
Vehicle Maintenance		17,328,134	18,961,617	19,694,582	18,539,648
Fleet Services Budget Control Level	A2000	46,578,004	48,487,271	50,415,909	42,673,533
Judgment and Claims Budget Control Level	A4000	0	477,386	477,386	477,386
Technical Services Budget Control Level					
Capital Programs		2,823,266	3,290,403	3,411,402	2,997,885
Real Estate Services		1,819,969	2,196,145	2,111,664	0
Technical Services Budget Control Level	A3100	4,643,235	5,486,548	5,523,066	2,997,886
Department Total		118,734,048	124,513,172	127,724,552	117,567,203
Department Full-time Equivalents Total*		308.00	317.00	317.00	295.50
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
		2008	2009	2010	2010
Resources		Actuals	Adopted	Endorsed	Proposed
General Subfund		4,281,861	3,873,297	3,932,585	3,004,223
Other		114,452,188	120,639,875	123,791,967	114,562,980
Department Total		118,734,048	124,513,172	127,724,552	117,567,203

Administration Budget Control Level

Purpose Statement

The purpose of the Administration Budget Control Level is to provide executive leadership and a range of planning and support functions, including policy and strategic analysis, budget development and monitoring, financial analysis and reporting, accounting services, information technology services, human resource services, office administration, and central departmental services such as contract review and legislative coordination. These functions promote solid business systems, optimal resource allocation, and compliance with Citywide financial, technology, and personnel policies.

Summary

Increase budget by \$308,000 due to an internal realignment of administrative expenses within the Department.

Decrease budget by \$75,000, abrogate 1.0 FTE Administrative Specialist II, reduce one full-time Strategic Advisor by 0.5 FTE, and increase one part-time Management Systems Analyst, Senior by 0.5 FTE, which results in a reduction in customer departments' rates.

Decrease budget by \$63,000 and 0.5 FTE Strategic Advisor in the Director's Office, which results in a reduction in customer departments' rates.

Decrease budget by \$52,000 to reduce spending on temporary employment services, equipment, and supplies, which results in a reduction in customer departments' rates.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$170,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$51,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Administration	3,673,790	3,812,032	3,958,030	3,906,540
Full-time Equivalents Total*	33.00	33.00	33.00	31.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Facility Operations Budget Control Level

Purpose Statement

The purpose of the Facility Operations Budget Control Level is to manage most of the City's general government facilities, including the downtown civic campus, police precincts, fire stations, shops and yards, and several parking facilities. Functions include property management, environmental analysis, implementation of environmentally sustainable facility investments, facility maintenance and repair, janitorial services, security services, and event scheduling. The Facility Operations team is also responsible for warehouse, real estate, and mail services throughout the City. These functions promote well-managed, clean, safe, and highly efficient buildings and grounds that house City employees and serve the public.

Summary

Decrease budget by \$113,000 due to an internal realignment of administrative expenses within the Department.

Decrease budget by \$270,000 to reflect lower debt service payments.

Decrease budget by \$120,000 and 1.5 FTE Carpenters, which results in a reduction in customer departments' rates.

Decrease budget by \$173,000, abrogate 1.0 FTE Janitor, Lead and abrogate 2.0 FTE Janitor, which results in a reduction in customer departments' rates.

Decrease budget by \$354,000 to reduce the Seattle Municipal Tower building management contract, which results in a reduction in customer departments' rates.

Functions previously performed by the Real Estate Services Division of the Department are condensed and moved into the Facility Operations Division. In addition, some existing property staffing and budget within this program is reduced as part of this consolidation. The following adjustments help accomplish this reorganization.

- Transfer in \$730,000, 1.0 FTE Appraiser, 1.0 FTE Urban Design Planner, Senior, 1.0 FTE Real Property Agent, 1.0 FTE Planning & Development Specialist, Senior, 1.0 FTE Strategic Advisor 2, and 1.0 FTE Information Technology Professional C from the Real Estate Services Program.
- Transfer in \$610,000 from the Real Estate Services Program for administrative and other costs related to staff transfer from Real Estate Services Program.
- Decrease budget by \$100,000 to reflect a reduction in consultant services.
- Decrease budget by \$250,000, abrogate 1.0 FTE Manager 3 and 1.0 FTE Property Management Specialist to reflect the consolidation of real estate positions and related work.
- Increase budget by \$477,000, 1.0 FTE Executive 1, 2.0 FTE Manager 2, and 1.0 FTE Management Systems Analyst.
- Transfer in \$119,000 and 1.0 FTE Strategic Advisor 1, Finance Budget & Accounting from the Capital Programs Program.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$395,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$161,000.

Fleets and Facilities

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Facility Operations	63,839,018	66,249,935	67,350,162	67,511,858
Full-time Equivalents Total*	99.00	99.00	99.00	103.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fleets and Facilities

Fleet Services Budget Control Level

Purpose Statement

The purpose of the Fleet Services Budget Control Level is to provide fleet vehicles to City departments; assess and implement environmental initiatives related to both the composition of the City's fleet and the fuels that power it; actively manage and maintain the fleet; procure and distribute fuel; and operate a centralized motor pool. The goal of these functions is to create and support an environmentally responsible and cost-effective Citywide fleet that helps all City departments carry out their work as efficiently as possible.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Vehicle Fueling	9,727,434	9,740,093	9,976,306	8,692,833
Vehicle Leasing	19,522,436	19,785,562	20,745,021	15,441,053
Vehicle Maintenance	17,328,134	18,961,617	19,694,582	18,539,648
Total	46,578,004	48,487,271	50,415,909	42,673,533
Full-time Equivalents Total *	141.50	146.50	147.50	137.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fleet Services: Vehicle Fueling

Purpose Statement

The purpose of the Vehicle Fueling Program is to procure, store, distribute, and manage various types of fuels, including alternative fuels, for City departments and other local agencies.

Program Summary

Decrease budget by \$69,000 and abrogate 1.0 FTE Equipment Servicer, which results in a reduction in customer departments' rates.

Decrease budget by \$609,000 due to discontinued use of soy-based biodiesel for the near term and instead purchase ultra-low sulfur diesel, which is consistent with recent findings of the Environmental Protection Agency.

Decrease budget by \$601,000 to close and decommission the City's compressed natural gas (CNG) station. A new commercial CNG station will serve existing City CNG vehicles.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$5,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.29 million.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Vehicle Fueling	9,727,434	9,740,093	9,976,306	8,692,833
Full-time Equivalents Total*	3.00	2.00	2.00	1.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fleet Services: Vehicle Leasing

Purpose Statement

The purpose of the Vehicle Leasing Program is to specify, engineer, purchase, and dispose of vehicles and equipment on behalf of other City departments and local agencies. This program administers the lease program by which these FFD-procured vehicles are provided to City departments and other agencies. The program also provides motor pool services, and houses fleet administration and environmental stewardship functions.

Program Summary

Decrease budget by \$139,000 due to an internal realignment of administrative expenses within the Department.

Decrease budget by \$5.0 million to recognize planned reduction in expenditures due to vehicle reductions, life cycle extensions, and other capital assumptions.

Decrease budget by \$106,000 and abrogate 1.0 FTE Automotive Engineer, Senior to reflect the decreasing size of the City fleet and the lower number of anticipated vehicle replacements due to life cycle extensions.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$60,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$5.3 million.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Vehicle Leasing	19,522,436	19,785,562	20,745,021	15,441,053
Full-time Equivalents Total*	12.50	12.50	12.50	11.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fleet Services: Vehicle Maintenance

Purpose Statement

The purpose of the Vehicle Maintenance Program is to provide vehicle and equipment outfitting, preventive maintenance, repairs, parts delivery, and related services in a safe, rapid, and prioritized manner.

Program Summary

Decrease budget by \$415,000 and abrogate 1.0 FTE Automotive Equipment Painter, 1.0 FTE Metal Fabricator, 1.0 FTE Shop Operations Supervisor, 1.0 FTE Stationary Maintenance Machinist, and 1.0 FTE Warehouse worker to reflect the decreasing size of the City fleet and the lower number of anticipated vehicle replacements due to life cycle extensions.

Decrease budget by \$236,000 and abrogate 3.0 FTE Automotive Mechanics to reflect the decreasing size of the City fleet and the lower number of anticipated vehicle replacements due to life cycle extensions.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$504,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.15 million

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Vehicle Maintenance	17,328,134	18,961,617	19,694,582	18,539,648
Full-time Equivalents Total*	126.00	132.00	133.00	125.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Judgment and Claims Budget Control Level

Purpose Statement

The Judgment and Claims Budget Control Level pays for judgments, settlements, claims, and other eligible expenses associated with legal claims and suits against the City. Premiums are based on average percentage of Judgment/Claims expenses incurred by the Department over the previous five years.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Judgment and Claims	0	477,386	477,386	477,386

Fleets and Facilities

Technical Services Budget Control Level

Purpose Statement

The purpose of the Technical Services Budget Control Level is to plan and administer FFD's Capital Improvement Program. This division attempts to ensure that the City develops high-quality and environmentally sustainable capital facilities for City staff and functions.

Program Expenditures	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Capital Programs	2,823,266	3,290,403	3,411,402	2,997,885
Real Estate Services	1,819,969	2,196,145	2,111,664	0
Total	4,643,235	5,486,548	5,523,066	2,997,886
Full-time Equivalents Total *	34.50	38.50	37.50	23.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technical Services: Capital Programs

Purpose Statement

The purpose of the Capital Programs Program is to provide for the design, construction, commissioning, and initial departmental occupancy of many City facilities. Functions include environmental design, space planning, and project planning and management in support of FFD's Capital Improvement Program. This program also includes the Fire Facilities and Emergency Response Levy, asset preservation and renovation projects, and other major development projects.

Program Summary

Decrease budget by \$28,000 due to an internal realignment of administrative expenses within the Department.

Decrease budget by \$141,000 and abrogate 1.0 FTE Strategic Advisor due to reduced capital program work.

Transfer out \$119,000 and 1.0 Strategic Advisor 1 to reflect the consolidation of real estate positions and work into the Facilities Operations Program.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$125,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$414,000.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Capital Programs	2,823,266	3,290,403	3,411,402	2,997,885
Full-time Equivalents Total*	22.00	25.00	25.00	23.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technical Services: Real Estate Services

Purpose Statement

The purpose of the Real Estate Services Program was to provide centralized services for acquisition, disposition, and strategic management of most of the City's non-utility real estate portfolio. The Facility Services Budget Control Level now houses the asset planning unit, which manages strategic and capital planning for the City's non-utility real estate portfolio, provides day-to-day property management, and offers basic real estate services and advice.

Program Summary

Decrease budget by \$29,000 due to an internal realignment of administrative expenses within the Department.

Functions previously performed by the Real Estate Services Division of the Department are condensed and moved into the Facility Operations Division. In addition, some existing property staffing and budget within this program is reduced as part of this consolidation. The following adjustments were included in this reorganization:

- Decrease budget by \$742,000, 0.5 FTE Real Property Agent, 1.0 FTE Executive 2, 1.0 FTE Manager 3, 1.0 FTE Appraiser, 1.0 FTE Management Systems Analyst, Senior, 1.0 FTE Real Property Agent, Senior; and 1.0 FTE Strategic Advisor 2.
- Transfer out \$730,000, 1.0 FTE Appraiser, 1.0 FTE Urban Design Planner, Senior, 1.0 FTE Real Property Agent, 1.0 FTE Planning & Development Specialist, Senior, 1.0 FTE Strategic Advisor 2, and 1.0 FTE Information Technology Professional C to the Facility Operations Program.
- Transfer out \$610,000 to the Facility Operations Program for administrative and other costs related to staff transfer to the Facility Operations Program.

These changes result in a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$2.11 million.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Real Estate Services	1,819,969	2,196,145	2,111,664	0
Full-time Equivalents Total*	12.50	13.50	12.50	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fleets and Facilities

2010 Estimated Revenues for the Fleets and Facilities Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
433010	Federal Grants - Indirect	11,771	0	0	0
433090	Federal Grants - Indirect - Passthrough	140,000	0	0	0
434010	State Grants	1,961	0	0	0
437010	Interlocal Grants	0	0	0	0
441710	Sales of Merchandise	71,117	0	0	75,000
441990	Other General Governmental Service Fees	9,810	0	0	0
444300	Vehicle and Equipment Repair Charges	228,595	292,655	304,306	183,503
444500	Fuel Sales	742,958	923,426	954,974	10,974
444590	Other Miscellaneous Revenues	10,133	0	0	0
461110	Interest Earnings - Residual Cash	788,981	430,750	430,750	350,000
462190	Other Equipment/Vehicle Rentals	11,624	13,062	13,454	13,454
462250	Vehicle Equipment Leases	770,854	939,188	979,488	863,215
462300	Parking Fees - Private at SeaPark Garage	1,017,580	1,076,809	1,099,707	937,911
462300	Parking Fees - Private at SMT Garage	1,260,089	1,214,275	1,240,096	1,057,644
462500	Bldg/Other Space Rent Charge - Private at AWC	838,870	1,188,797	1,244,451	851,042
462500	Bldg/Other Space Rent Charge - Private at City Hall	88,673	59,628	61,417	88,948
462500	Bldg/Other Space Rent Charge - Private at SMT	1,752,561	2,016,840	2,047,077	1,462,733
462500	Bldg/Other Space Rent Charge - Private Misc	199,491	169,000	174,070	162,793
462900	Other Rents and Use Charges	11,948	0	0	0
469990	Other Miscellaneous Revenues	427,179	68,000	69,768	120,000
479010	Private Capital Fees/Contributions/Grants	6,000	0	0	0
541490	IF Administrative Fees and Charges	482,168	0	0	260,000
541921	IF Property Management Service Charges	296,643	687,250	660,504	660,504
541930	IF Custodial/Janitorial/Security	457,492	450,000	450,000	0
542830	IF Mail Messenger Charges	80,813	115,797	118,808	118,808
542831	IF ALLOC Mail Messenger Charges - Departments	169,491	286,952	295,571	295,571
542831	IF ALLOC Mail Messenger Charges - GF	225,639	257,383	265,115	265,115
543210	IF Architect/Engineering Services - CPD	2,867,510	3,495,670	3,495,670	3,224,670
543210	IF Architect/Engineering Services - CRTI	2,651,270	3,378,000	3,500,000	3,500,000
544300	IF Vehicle and Equipment Repair	9,050,416	10,373,249	10,786,221	10,285,252
544500	IF Fuel Sales	8,901,342	9,008,386	9,274,793	8,662,942
547800	IF Training Charges	13,087	0	0	0
548921	IF ALLOC Warehousing Charges - Departments	1,392,654	1,415,204	1,457,660	1,457,660
548921	IF ALLOC Warehousing Charges - General Fund	30,593	15,857	16,333	16,333
548922	IF ALLOC Real Estate Svc Chrgrs - Departments	672,095	529,351	545,232	0

Fleets and Facilities

2010 Estimated Revenues for the Fleets and Facilities Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
548922	IF ALLOC Real Estate Svc Chrgs - General Fund	1,101,367	1,192,332	1,176,602	0
560300	IF Reimbursement - Bldg Improv	495,081	0	0	0
562150	IF Motorpool Rental Charges	451,060	589,005	606,674	543,456
562250	IF Vehicle and Equipment Lease	20,475,730	22,628,298	23,251,960	22,379,272
562300	IF Parking Fees - SeaPark	401,547	398,915	463,335	452,336
562300	IF Parking Fees - SMT	434,205	449,840	410,882	265,882
562500	IF Building/Other Space Rental	3,767,722	5,031,526	5,182,472	5,182,472
562510	IF ALLOC Rent-Bldg/Other Space - Departments	51,484,480	50,311,612	51,820,960	50,881,290
562510	IF ALLOC Rent-Bldg/Other Space - General Fund	1,709,028	1,665,804	1,715,778	1,703,385
569990	IF Other Misc Rev - Accounting	100,725	75,850	102,391	93,482
569990	IF Other Misc Rev - Facilities	888,416	470,000	470,000	380,000
569990	IF Other Misc Rev - Fleet	2,529,927	170,000	170,000	170,000
569990	IF Other Misc Rev from GF	1,156,231	712,124	741,151	1,019,390
Total Revenues		120,676,927	122,100,835	125,597,670	117,995,037
379100	Use of (Contribution to) Fund Balance	983,458	5,790,338	5,626,882	3,072,166
Total Resources		121,660,385	127,891,173	131,224,552	121,067,203

Fleets and Facilities

Fleets and Facilities Fund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	20,168,020	11,180,845	19,184,562	5,390,508	3,475,283
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	120,676,927	122,100,835	121,230,085	125,597,670	117,995,037
Less: Actual and Budgeted Expenditures/Appropriations	118,734,048	124,513,172	133,561,364	127,724,552	117,567,203
Less: Capital Improvements	2,926,337	3,378,000	3,378,000	3,500,000	3,500,000
Ending Fund Balance	19,184,562	5,390,508	3,475,283	(236,375)	403,117
Continuing Appropriations	6,472,239				
Reserved Accounts - Fleets		5,589,000	5,589,000	6,973,000	0
Reserved Accounts - Operations		1,230,000	1,230,000	1,274,000	0
Total Reserves	6,472,239	6,819,000	6,819,000	8,247,000	0
Ending Unreserved Fund Balance	12,712,323	(1,428,492)	(3,343,717)	(8,483,375)	403,117

Capital Improvement Program Highlights

The Fleets & Facilities Department (FFD) is responsible for building, operating, and maintaining general government facilities. Examples include the City's core public safety facilities, such as fire stations and police precincts, the City's vehicle maintenance shops and other support facilities, and the City's downtown office buildings. In addition, FFD maintains some of the community-based facilities owned by the City, such as senior centers and community service centers.

The Department's 2010-2015 Proposed Capital Improvement Program (CIP) is FFD's plan for maintaining, renovating, expanding, and replacing its extensive inventory of buildings. The Department's CIP is financed by a variety of revenue sources, including the Cumulative Reserve Subfund (Unrestricted, REET I, and FFD Asset Preservation subaccounts), voter approved levy proceeds, general obligation bonds, proceeds from property sales, and grants.

While FFD's CIP includes many projects, three major initiatives are especially noteworthy:

2003 Fire Facilities and Emergency Response Levy Program - A \$167 million property tax levy was approved by voters in November 2003. This levy, together with approximately \$117 million from other sources, funds more than 40 projects to improve the City's firefighting and emergency response capabilities, including carrying out various emergency preparedness initiatives (for example, upgrading the City's water supply system for firefighting purposes); constructing new support facilities for the Fire Department (including a new joint training facility); constructing a new Emergency Operations Center and Fire Alarm Center; procuring two new fireboats and rehabilitating the Chief Seattle fireboat; and upgrading, renovating, or replacing most of the City's fire stations. FFD has completed seven levy program projects, worth \$92 million, including the two new fireboats and the Emergency Operations Center. These completed projects no longer appear in the CIP. In 2010, FFD expects to begin or be in construction on nine neighborhood fire stations, continue design on five stations, and begin design work on three more. A temporary fire station program sites, designs, and constructs temporary fire stations for those projects in which station construction displaces firefighters. In 2010, six active fire stations will be housed in temporary facilities consisting of tents for apparatus and trailers for living quarters and support functions so that firefighters can continue to provide full emergency services to their neighborhoods.

Asset Preservation Program - The Asset Preservation Program preserves and extends the useful life and operational capacity of existing FFD-managed facilities, and is funded by facility space rent paid by City departments. Typical work includes, but is not limited to, the repair and replacement of building envelope components, such as roofs, windows and exterior doors; the repair and replacement of core building systems, such as HVAC equipment, water distribution systems, and electrical power distribution systems; and the repair and replacement of other equipment in the building due to age or prolonged substandard performance. Projects planned for 2010 include restoring fireproofing and fire safety systems at the end of their useful service life in the SMT, the replacing degraded and aged roofs at various fire stations; replacing critical safety systems at civic core facilities, and replacing failing and substandard mechanical equipment at several shop facilities.

Municipal Jail - King County houses most City inmates under an intergovernmental agreement which King County plans to extend to 2015. FFD, in partnership with other cities in northern and eastern King County, is conducting a site selection and environmental impact statement process for possible construction of a new 640-bed jail for misdemeanor inmates. No decisions have been made on the siting, timing, or management of a new facility.

Fleets and Facilities

Capital Improvement Program Highlights

Capital Improvement Program Appropriation

Budget Control Level	2010 Endorsed	2010 Proposed
Asset Preservation - Civic Core: A1AP1		
Cumulative Reserve Subfund, Asset Preservation Subaccount - Fleets and Facilities (00168)	300,000	300,000
Subtotal	300,000	300,000
Asset Preservation - Public Safety Facilities: A1AP6		
Cumulative Reserve Subfund, Asset Preservation Subaccount - Fleets and Facilities (00168)	480,000	480,000
Subtotal	480,000	480,000
Asset Preservation - Seattle Municipal Tower: A1AP2		
Cumulative Reserve Subfund, Asset Preservation Subaccount - Fleets and Facilities (00168)	2,220,000	2,220,000
Subtotal	2,220,000	2,220,000
Asset Preservation - Shops and Yards: A1AP4		
Cumulative Reserve Subfund, Asset Preservation Subaccount - Fleets and Facilities (00168)	720,000	720,000
Subtotal	720,000	720,000
Garden of Remembrance: A51647		
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	22,000	22,000
Subtotal	22,000	22,000
General Government Facilities - General: A1GM1		
Fleets and Facilities Fund	3,500,000	3,500,000
Subtotal	3,500,000	3,500,000
Neighborhood Fire Stations: A1FL1		
2003 Fire Facilities Subfund	(2,832,000)	3,830,000
2008 Multipurpose LTGO Bond Fund	0	700,000
2010 Multipurpose LTGO Bond Fund	10,388,000	0
Cumulative Reserve Subfund - REET I Subaccount (00163)	13,060,000	6,651,000
Subtotal	20,616,000	11,181,000
Preliminary Engineering: A1GM4		
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	225,000	225,000
Subtotal	225,000	225,000
Public Safety Facilities - Police: A1PS1		
Cumulative Reserve Subfund - REET I Subaccount (00163)	223,000	0
Subtotal	223,000	0
 Total Capital Improvement Program Appropriation	 28,306,000	 18,648,000

Office of Hearing Examiner

Sue Tanner, Hearing Examiner

Contact Information

Department Information Line: (206) 684-0521

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/examiner/>

Department Description

The Office of Hearing Examiner is Seattle's quasi-judicial forum for reviewing factual and legal issues raised by the application of City Code requirements to specific people or property. As authorized by the Seattle Municipal Code, the Office conducts hearings and decides appeals in cases where citizens disagree with a decision made by a City agency. Many of the matters appealed to the Hearing Examiner relate to land use and environmental permit decisions and interpretations made by the Department of Planning and Development. The Hearing Examiner also hears appeals in many other subject areas and makes recommendations to the City Council on rezone petitions, major institution master plans, and other Council land-use actions. Pursuant to authority granted in 2004, the Hearing Examiner provides contract hearing examiner services to other local governments as well.

The Hearing Examiner, and Deputy Hearing Examiners appointed by the Hearing Examiner, handle all pre-hearing matters, regulate the conduct of hearings, and prepare decisions and recommendations based upon the hearing record and applicable law. The Code requires all examiners to be attorneys with training and experience in administrative hearings. The Hearing Examiner also appoints an administrative analyst to oversee the administrative areas of the office, a paralegal to assist with hearings and decision preparation, and an administrative specialist to support all other office positions and provide information to the public.

Proposed Policy and Program Changes

In response to a decrease in projected City tax revenues resulting from the national economic recession, the Office of Hearing Examiner's 2010 Proposed Budget is decreased from the 2010 Endorsed Budget. In addition to a 10-day furlough, reductions include a decrease in the administrative budget for professional services, training, administrative staffing and other services. There is also an increase in estimated contract revenue in 2010 from interlocal agreements with outside municipalities.

Hearing Examiner

Appropriations	Summit	2008	2009	2010	2010
	Code	Actuals	Adopted	Endorsed	Proposed
Office of Hearing Examiner Budget	V1X00	555,711	581,443	605,048	555,745
Control Level					
Department Total		555,711	581,443	605,048	555,745
Department Full-time Equivalents Total*		4.75	4.75	4.75	4.63

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
General Subfund	555,711	581,443	605,048	555,745
Department Total	555,711	581,443	605,048	555,745

Office of Hearing Examiner Budget Control Level

Purpose Statement

The purpose of the Office of Hearing Examiner Budget Control Level is to conduct fair and impartial hearings in all subject areas where the Seattle Municipal Code grants authority to do so (there are currently more than 50 subject areas) and to issue decisions and recommendations consistent with applicable ordinances.

Summary

Increase General Fund revenues by \$10,000, which is generated from contracted hearing examiner services to other municipalities.

Reduce budget by \$4,000 for administrative services expenses, including rentals, training and travel.

Reduce budget by \$13,000 for professional services expenses to pay for interpreters, security and pro-tem examiners.

Reduce budget by \$7,000 and 0.125 FTE Administrative Assistant II resulting in a reduction of the position from 0.75 FTE to 0.625 FTE.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$26,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$50,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Office of Hearing Examiner	555,711	581,443	605,048	555,745
Full-time Equivalents Total*	4.75	4.75	4.75	4.63

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department of Information Technology

Bill Schrier, Director & Chief Technology Officer

Contact Information

Department Information Line: (206) 684-0600

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/doi/>

Department Description

The Department of Information Technology (DoIT) manages the City's information technology infrastructure and performs strategic information technology (IT) planning. DoIT is responsible for providing technology services and policy planning for our customers, Seattle's citizens, and City of Seattle departments and employees. The Department:

- Coordinates strategic technology direction for the City by developing common standards, architectures, and business solutions to deliver City services more efficiently and effectively;
- Builds and operates the City's communications and computing assets, which include the City's telephone, radio, and e-mail systems, and networks and servers; and
- Oversees and operates the City's government-access television station (the Seattle Channel) and Website, by providing new programming, live Web streaming, indexed videos on demand, and other interactive services aimed at improving access to government information and decision makers.

Proposed Policy and Program Changes

The Department's 2010 Proposed Budget includes reductions to services and personnel necessary to balance the City's overall budget, while maintaining the core services the Department provides. A total of 11 positions will be eliminated across the Department and some service levels will be reduced. In addition, DoIT has identified other possible ways of reducing costs, including negotiating a lower cost for service with one of the City's Internet Service Providers and reducing maintenance contracts in the Enterprise Computing Services Program.

The Department will eliminate two sinking funds established in 2009 to assist in the replacement of departmental assets: 1) the Regatta Enterprise Computer and Storage Area Network (Regatta-San); and 2) the Interactive Voice Response (IVR) System. These are reductions necessary to balance the overall budget.

The Department examined ways in which to relieve the burden of the General Fund in areas where Cable Television Franchise Subfund money can be used to support technology currently accessed by Seattle citizens. DoIT will transfer \$618,000 to cover public web-portal and internet security costs. These costs are allowable under the existing policies governing the use of Cable Subfund revenues.

The Department will spend \$341,000 to replace 191 radio handsets owned by Seattle Center and the Parks and Recreation Department. This will allow the city to fully leverage a Nextel settlement to attain new radio handsets at a reduced cost. These funds all derive from previous General Fund contributions to radio reserves and will be repaid over time by Seattle Center and the Parks and Recreation Department.

Information Technology

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Finance and Administration Budget Control Level					
Finance and Administration		2,073,116	1,915,316	1,985,881	1,820,478
General and Administration		381,028	695,375	713,131	711,537
Finance and Administration Budget Control Level	D1100	2,454,144	2,610,691	2,699,012	2,532,015
Office of Electronic Communications Budget Control Level					
Citywide Web Team		1,756,816	2,173,015	2,242,891	1,869,524
Community Technology		881,935	1,109,259	1,142,842	1,108,886
Office of Cable Communications		1,352,538	1,379,830	1,425,576	1,157,644
Seattle Channel		3,083,529	3,403,556	3,272,447	2,926,694
Office of Electronic Communications Budget Control Level	D4400	7,074,818	8,065,660	8,083,756	7,062,749
Technology Infrastructure Budget Control Level					
Communications Shop		1,658,388	1,622,560	1,678,516	1,567,758
Data Network Services		2,873,092	4,064,234	4,285,024	4,120,209
Enterprise Computing Services		5,410,833	8,297,493	8,593,243	8,126,464
Messaging, Collaboration and Directory Services		1,186,091	1,646,752	1,703,910	1,644,605
Mid-Range Computing Services		1,604,001	0	0	0
Radio Network		760,796	2,405,619	5,736,348	6,070,782
Service Desk		1,441,411	1,427,449	1,480,254	1,430,767
Technical Support Services		2,073,607	2,091,405	2,167,954	2,086,320
Technology Engineering and Project Management		1,083,850	11,015,606	7,350,860	7,313,402
Technology Infrastructure Grants		1,133,937	815,181	0	0
Telephone Services		9,810,115	10,047,363	10,426,611	9,929,637
Warehouse		1,124,863	2,412,038	2,475,733	2,463,454
Technology Infrastructure Budget Control Level	D3300	30,160,984	45,845,699	45,898,454	44,753,397
Technology Leadership and Governance Budget Control Level					
Citywide Technology Leadership and Governance		2,497,956	2,430,825	2,492,708	2,271,355
Law, Safety, and Justice		147	24,258	24,889	24,712
Technology Leadership and Governance Budget Control Level	D2200	2,498,103	2,455,083	2,517,597	2,296,067
Department Total		42,188,048	58,977,134	59,198,819	56,644,229
Department Full-time Equivalents Total*		217.00	216.00	216.00	205.00

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Information Technology

Resources	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
General Subfund	3,316,236	3,357,440	3,388,634	2,813,510
Other	38,871,812	55,619,694	55,810,185	53,830,719
Department Total	42,188,048	58,977,134	59,198,819	56,644,229

Finance and Administration Budget Control Level

Purpose Statement

The purpose of the Finance and Administration Budget Control Level is to provide human resources, contracting, finance, budget, and accounting services (planning, control, analysis, and consulting) to the Department.

Program Expenditures	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Finance and Administration	2,073,116	1,915,316	1,985,881	1,820,478
General and Administration	381,028	695,375	713,131	711,537
Total	2,454,144	2,610,691	2,699,012	2,532,015
Full-time Equivalents Total *	23.00	18.00	18.00	16.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Finance and Administration: Finance and Administration

Purpose Statement

The purpose of the Finance and Administration Program is to provide human resources, contracting, finance, budget, and accounting services (planning, control, analysis, and consulting) to the Department.

Program Summary

Reduce the budget by \$68,000 and abrogate 1.0 FTE Assistant Personnel Specialist position to assist in balancing the overall budget. The tasks completed by this position will be redistributed to other staff.

Reduce the budget by \$34,000 and reduce 1.0 FTE Finance Analyst position to 0.5 FTE to assist in balancing the overall budget.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$63,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$165,000.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Finance and Administration	2,073,116	1,915,316	1,985,881	1,820,478
Full-time Equivalents Total*	23.00	18.00	18.00	16.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Finance and Administration: General and Administration

Purpose Statement

The purpose of the General and Administration Program is to provide general administrative services and supplies to the department's internal programs.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$2,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$2,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
General and Administration	381,028	695,375	713,131	711,537

Information Technology

Office of Electronic Communications Budget Control Level

Purpose Statement

The purpose of the Office of Electronic Communications Budget Control Level is to operate the Seattle Channel, Cable Office, Web sites, and related programs so that technology delivers services and information to residents, businesses, visitors, and employees in an effective way.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Citywide Web Team	1,756,816	2,173,015	2,242,891	1,869,524
Community Technology	881,935	1,109,259	1,142,842	1,108,886
Office of Cable Communications	1,352,538	1,379,830	1,425,576	1,157,644
Seattle Channel	3,083,529	3,403,556	3,272,447	2,926,694
Total	7,074,818	8,065,660	8,083,756	7,062,749
Full-time Equivalents Total *	41.00	41.00	41.00	35.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Electronic Communications: Citywide Web Team

Purpose Statement

The purpose of the Citywide Web Team Program is to provide leadership in using Web technology and a Web presence for residents, businesses, visitors, and employees so that they have 24-hour access to relevant information and City services.

Program Summary

Reduce the budget by \$125,000 and abrogate 1.0 FTE Information Technology Professional A position that was added outside of the budget process. The labor necessary to implement the Customer Service Portal project can be performed by existing staff.

Reduce the budget by \$65,000 by not renewing the Oracle Stellent Web Content Management maintenance agreement. The function this tool originally provided is now being handled by different tools.

Reduce the budget by \$116,000 and abrogate 1.0 FTE Information Technology Professional A to assist in balancing the overall General Fund budget.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$67,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$373,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Citywide Web Team	1,756,816	2,173,015	2,242,891	1,869,524
Full-time Equivalents Total*	13.25	14.25	14.25	12.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Office of Electronic Communications: Community Technology

Purpose Statement

The purpose of the Community Technology Program is to provide leadership, education, and funding so that all residents have access to computer technology and online information.

Program Summary

Reduce the budget by \$14,000 and eliminate an intern position for the Community Technology Program. This intern position is not included in the total FTE count listed below.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$20,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$34,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Community Technology	881,935	1,109,259	1,142,842	1,108,886
Full-time Equivalents Total*	4.25	4.25	4.25	4.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Electronic Communications: Office of Cable Communications

Purpose Statement

The purpose of the Office of Cable Communications Program is to negotiate with and regulate private cable communications providers so that residents receive high-quality and reasonably priced services.

Program Summary

Reduce the budget by \$54,000 and reduce 1.0 FTE Strategic Advisor 2 position to 0.5 FTE to assist in balancing the overall budget. This action is accompanied by budget legislation that reduces the number of members on the Citizens Technology and Telecommunications Advisory Board (CTTAB). The CTTAB will now have the same number of members as most other City boards. Staff support of the board is reduced accordingly.

Reduce the budget by \$92,000 in the Office of Electronic Communications to accurately reflect the amount the City of Seattle is contractually obligated to pay the Seattle Community Access Network (SCAN). The 2010 Endorsed Budget includes \$742,000 to pay SCAN while the current agreement requires \$650,000.

Reduce the budget by \$107,000 and abrogate 1.0 Sr. Management Systems Analyst position to assist in balancing the overall budget.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$15,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$268,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Office of Cable Communications	1,352,538	1,379,830	1,425,576	1,157,644
Full-time Equivalents Total*	6.25	4.25	4.25	2.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Electronic Communications: Seattle Channel

Purpose Statement

The purpose of the Seattle Channel Program is to inform and engage residents in Seattle's governmental, civic, and cultural affairs by using television, the Web, and other media in compelling ways.

Program Summary

Reduce the budget by \$156,000 and abrogate 2.0 FTE Video Specialist 1 positions. The upgrade of Seattle Channel's editing equipment will reduce the overall amount of time required to complete the associated bodies of work.

Reduce the budget by \$44,000 and reduce 1.0 FTE Strategic Advisor 2 position to a 0.5 FTE to assist in balancing the overall budget. The marketing and media relations work performed by this position will be redistributed to other staff.

Reduce by \$73,000 the Seattle Channel's freelance budget. Specific program changes will be determined by the Seattle Channel programming staff and director.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$72,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$346,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Seattle Channel	3,083,529	3,403,556	3,272,447	2,926,694
Full-time Equivalents Total*	17.25	18.25	18.25	15.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Technology Infrastructure Budget Control Level

Purpose Statement

The purpose of the Technology Infrastructure Budget Control Level is to build and operate the City's corporate communications and computing assets so that the City can manage information more effectively, deliver services more efficiently, and make well-informed decisions.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Communications Shop	1,658,388	1,622,560	1,678,516	1,567,758
Data Network Services	2,873,092	4,064,234	4,285,024	4,120,209
Enterprise Computing Services	5,410,833	8,297,493	8,593,243	8,126,464
Messaging, Collaboration and Directory Services	1,186,091	1,646,752	1,703,910	1,644,605
Mid-Range Computing Services	1,604,001	0	0	0
Radio Network	760,796	2,405,619	5,736,348	6,070,782
Service Desk	1,441,411	1,427,449	1,480,254	1,430,767
Technical Support Services	2,073,607	2,091,405	2,167,954	2,086,320
Technology Engineering and Project Management	1,083,850	11,015,606	7,350,860	7,313,402
Technology Infrastructure Grants	1,133,937	815,181	0	0
Telephone Services	9,810,115	10,047,363	10,426,611	9,929,637
Warehouse	1,124,863	2,412,038	2,475,733	2,463,454
Total	30,160,984	45,845,699	45,898,454	44,753,397
Full-time Equivalents Total *	138.00	138.00	138.00	135.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Technology Infrastructure: Communications Shop

Purpose Statement

The purpose of the Communications Shop Program is to install, maintain, and repair the dispatch radio infrastructure and mobile and portable radios for City departments and other regional agencies for common, cost-effective communications.

Program Summary

Reduce the budget by \$60,000 and abrogate 1.0 FTE Administrative Specialist 1 position to assist in balancing the overall budget. The administrative tasks performed by this position will be redistributed to other staff.

Reduce the budget by \$3,000 and discontinue the use of one vehicle in the department's fleet of twenty vehicles.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$48,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$111,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Communications Shop	1,658,388	1,622,560	1,678,516	1,567,758
Full-time Equivalents Total*	12.00	12.00	12.00	11.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Infrastructure: Data Network Services

Purpose Statement

The purpose of the Data Network Services Program is to provide data communications infrastructure and related services to City employees so that they may send and receive electronic data in a cost-effective manner, and so residents may electronically communicate with City staff and access City services.

Program Summary

Reduce the budget by \$100,000 as a result of negotiating a lower cost for service with one of the City's Internet Service Providers. There are no associated service level impacts.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$65,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$165,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Data Network Services	2,873,092	4,064,234	4,285,024	4,120,209
Full-time Equivalents Total*	13.00	13.00	13.00	13.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Infrastructure: Enterprise Computing Services

Purpose Statement

The purpose of the Enterprise Computing Services Program is to provide a reliable production computing environment that allows departments to effectively operate their technology applications, operating systems, and servers.

Program Summary

Reduce the budget by \$20,000 in the Enterprise Computing Services program. The maintenance service level on the City's mid-range servers will be reduced from 24x7 onsite repair to 8x5 onsite repair with little to no service impact to customers.

Reduce the budget by \$30,000 and move the alternate data center from the leased City of Bellevue location to the City of Seattle's Fire Alarm Center (FAC). The Department believes the City can safely use the FAC as a designated alternate data center site.

Reduce the budget by \$100,000 and abrogate 1.0 FTE Manager 1 position in Data Center Facilities management to assist in balancing the City's overall budget.

Reduce the budget by \$49,000 and reduce 1.0 FTE Information Technology C position to an 0.5 FTE to assist in balancing the overall budget.

Reduce the budget by \$66,000 in Enterprise Computing Services. The enterprise-class storage will be replaced In 2010 and in the first year of ownership, the City will incur lower maintenance costs.

Reduce the budget by \$86,000 in Enterprise Computing Services. In 2009, DoIT expedited an early replacement of the City's existing mainframe server. The new system's annual maintenance costs are lower than the costs for the old equipment.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$116,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$467,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Enterprise Computing Services	5,410,833	8,297,493	8,593,243	8,126,464
Full-time Equivalents Total*	18.80	27.00	27.00	25.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Infrastructure: Messaging, Collaboration and Directory Services

Purpose Statement

The purpose of the Messaging, Collaboration and Directory Services Program is to provide, operate, and maintain an infrastructure for e-mail, calendar, directory, and related services to City employees and the general public so that they can communicate and obtain City services.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$59,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$59,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Messaging, Collaboration and Directory Services	1,186,091	1,646,752	1,703,910	1,644,605
Full-time Equivalents Total*	8.80	11.00	11.00	11.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Infrastructure: Mid-Range Computing Services

Purpose Statement

The purpose of the Mid-Range Computing Services Program is to provide, operate, and maintain servers so that the City and individual departments have a reliable client-server environment for providing services to other government entities and to the general public.

Program Summary

This program was eliminated in the 2009 Adopted and 2010 Endorsed Budget.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Mid-Range Computing Services	1,604,001	0	0	0
Full-time Equivalents Total*	10.80	0.00	0.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Infrastructure: Radio Network

Purpose Statement

The purpose of the Radio Network Program is to provide dispatch radio communications and related services to City departments and other regional agencies so that they have a highly available means for mobile communications.

Program Summary

Increase the budget by \$341,000 to replace 191 radio handsets owned by Seattle Center and the Parks and Recreation Department. This money will be borrowed from the City's Radio Reserve Fund and will allow the City to fully leverage the funds available from Nextel under a federal settlement. The money is derived solely from previous General Fund contributions and will be paid back into the Radio Reserve Fund by departments over a five-year time frame.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$7,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$334,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Radio Network	760,796	2,405,619	5,736,348	6,070,782
Full-time Equivalents Total*	1.00	1.00	1.00	1.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Infrastructure: Service Desk

Purpose Statement

The purpose of the Service Desk Program is to provide an initial point of contact for technical support, problem analysis and resolution, and referral services for customers in non-utility departments.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$49,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$49,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Service Desk	1,441,411	1,427,449	1,480,254	1,430,767
Full-time Equivalents Total*	12.80	13.00	13.00	13.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Infrastructure: Technical Support Services

Purpose Statement

The purpose of the Technical Support Services Program is to provide, operate, and maintain personal computer services for City employees so that they have a reliable computing environment to conduct City business and to provide services to other government entities and the public.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$82,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$82,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Technical Support Services	2,073,607	2,091,405	2,167,954	2,086,320
Full-time Equivalents Total*	16.80	17.00	17.00	17.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Infrastructure: Technology Engineering and Project Management

Purpose Statement

The purpose of the Technology Engineering and Project Management Program is to engineer communications systems and networks, to manage large technology infrastructure projects for City departments, and to facilitate reliable and cost-effective communications and technology.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$37,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$37,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Technology Engineering and Project Management	1,083,850	11,015,606	7,350,860	7,313,402
Full-time Equivalents Total*	7.00	7.00	7.00	7.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Technology Infrastructure: Technology Infrastructure Grants

Purpose Statement

The purpose of the Technology Infrastructure Grants Program is to display expenditures related to technology projects funded by City and non-City sources and where appropriations for such projects are often made outside of the budget book.

Program Summary

This program was eliminated in the 2009 Adopted and 2010 Endorsed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Technology Infrastructure Grants	1,133,937	815,181	0	0

Technology Infrastructure: Telephone Services

Purpose Statement

The purpose of the Telephone Services Program is to provide, operate, and maintain a telecommunications infrastructure, and to provide related services to City employees so that they have a highly available means of communication.

Program Summary

Reduce the budget by \$95,000 and reduce one long-term contractor position. This position worked on computer and telephone moves, adds, and changes (MACs) for City staff. Efforts will be made to reduce the number of non-critical MACs requests from City staff, therefore reducing the workload.

Reduce the budget by \$233,000 in Telephone Services by reducing the number of wireless modems used by City staff, therefore reducing the associated maintenance costs.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$169,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$497,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Telephone Services	9,810,115	10,047,363	10,426,611	9,929,637
Full-time Equivalents Total*	32.00	32.00	32.00	32.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Infrastructure: Warehouse

Purpose Statement

The purpose of the Warehouse Program is to acquire, store, and distribute telephone, computing, data communications, and radio components to the department so that equipment is available when requested.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$12,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$12,000.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Warehouse	1,124,863	2,412,038	2,475,733	2,463,454
Full-time Equivalents Total*	5.00	5.00	5.00	5.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Technology Leadership and Governance Budget Control Level

Purpose Statement

The purpose of the Technology Leadership and Governance Budget Control Level is to provide departments with strategic direction and coordination on technology for their respective investment decisions.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Citywide Technology Leadership and Governance	2,497,956	2,430,825	2,492,708	2,271,355
Law, Safety, and Justice	147	24,258	24,889	24,712
Total	2,498,103	2,455,083	2,517,597	2,296,067
Full-time Equivalents Total *	15.00	19.00	19.00	18.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Leadership and Governance: Citywide Technology Leadership and Governance

Purpose Statement

The purpose of the Citywide Technology Leadership and Governance Program is to establish strategic directions; identify key technology drivers; support effective project management and quality assurance; and provide information, research, and analysis to departments' business and technology managers.

Program Summary

Reduce the budget by \$117,000 and reduce the equivalent of 1.0 FTE in the Technology Leadership and Governance Program. The planning and programmatic duties performed by this position will be redistributed to existing staff.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$105,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$221,000.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Citywide Technology Leadership and Governance	2,497,956	2,430,825	2,492,708	2,271,355
Full-time Equivalents Total*	15.00	19.00	19.00	18.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Technology Leadership and Governance: Law, Safety, and Justice

Purpose Statement

The purpose of the Law, Safety, and Justice Program is to provide strategic planning, direction, and oversight for technology investments to the Fire, Law, and Police departments and Seattle Municipal Court so that investments are aligned with departmental and City objectives.

Program Summary

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Law, Safety, and Justice	147	24,258	24,889	24,712

Information Technology

2010 Estimated Revenues for the Information Technology Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
431010	Federal Grants - Direct	77,700	0	0	0
433010	Federal Grants - Indirect	606,550	0	0	0
437010	Interlocal Grants	1,504	0	0	0
442810	Data Network Services - External	3,151	2,794	3,024	248
442810	IT Project Management - External	951,460	3,707,409	3,501,355	3,482,269
442810	Telephone Services - External	180,187	242,852	250,046	244,650
442850	Communications Shop - External	34,067	63,291	65,242	251,364
447600	Seattle Channel Rates	33,238	0	0	0
461110	Finance - External	520,684	0	0	0
461110	Radio Reserve - External	591,797	0	0	0
462210	Radio Network Services - External	98,324	135,700	139,214	136,968
469990	Other Miscellaneous Revenues	6,721	0	0	0
541490	Enterprise Computing Services - Allocation	5,771,064	7,062,028	7,668,699	6,592,896
541490	Enterprise Messaging & Directory Services - Allocation	1,107,046	1,569,959	1,617,362	1,568,165
541490	Mid Range Computing Support - Allocation	1,207,378	0	0	0
541490	Radio Network - Allocation	1,947,135	2,024,939	2,077,584	1,336,773
541490	Seattle Channel - Service Agreements	112,008	112,000	112,000	112,000
541490	Service Desk - Allocation	1,294,837	1,322,252	1,365,447	1,317,670
541490	Technical Support Services - Allocation	1,658,627	1,715,176	1,769,690	1,705,298
541490	Technology Allocation: DPD	474,180	545,176	565,381	448,491
541490	Technology Allocation: Retirement	27,312	33,307	33,461	27,330
541490	Technology Allocation: SCL	3,125,768	3,451,816	3,418,500	2,796,132
541490	Technology Allocation: SDOT	729,840	890,441	893,250	728,795
541490	Technology Allocation: SPU	2,464,908	2,940,169	3,042,609	2,442,308
541490	Web Support	29,004	0	0	0
541810	Enterprise Computing Services - Rates	0	44,704	45,982	44,667
541810	Enterprise Messaging & Directory Services - Rates	149,808	16,457	16,931	16,510
541810	IT Project Management - Rates	677,602	3,051,420	2,111,949	2,100,436
541810	Mid Range Computing - Rates	254,580	0	0	0
541810	Technical Support Services - Rates	7,395	0	0	0
541850	Cable Office Allocation - GF	213,456	0	0	0
541850	Warehouse - Rates	402,492	0	0	0
542810	Cable Office - Cable Fund	1,634,652	1,392,745	1,438,778	1,225,321
542810	Community Technology - Cable Fund	959,244	1,139,156	1,173,442	1,142,183
542810	Data Network Services - Rates	847,727	1,293,147	1,392,141	1,380,887
542810	Seattle Channel - Cable Fund	2,970,744	3,361,376	3,231,879	2,807,742
542810	Technology Allocation: CF Displace GF	234,048	423,323	529,156	1,498,030
542810	Telephone Services - Rates	8,673,177	8,938,012	9,202,784	8,861,562

Information Technology

2010 Estimated Revenues for the Information Technology Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
542810	Web Support - Cable Fund	730,692	954,759	980,463	775,229
542850	Communications Shop - Rates	1,111,310	954,745	990,796	843,355
544590	Other Miscellaneous Revenues	254,585	0	0	0
562210	Radio Network Services - Rates	161,287	212,016	217,129	216,228
569990	Long-Term General Obligation (LTGO) Bonds - Capital Asset Replacement	0	2,800,000	1,500,000	1,500,000
569990	Long-Term General Obligation (LTGO) Bonds - GroupWise to Exchange Migration (GEM), E-Mail Archiving Software, and Constituent Relationship Management (CRM) Application	0	5,670,000	952,519	0
585190	Gain (Loss)-Disposition Fixed Assets	6,157	0	0	0
587001	Small Department - GF Allocation	498,735	492,558	509,063	488,306
587001	Technology Allocation - GF	2,604,045	2,864,882	2,879,571	2,325,204
Total Revenues		45,446,227	59,428,611	53,695,446	48,417,017
379100	Use of (Contributions to) Fund Balance	(1,868,079)	(451,477)	5,503,371	8,227,212
Total Resources		43,578,148	58,977,134	59,198,817	56,644,229

Information Technology

Information Technology Fund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	25,213,257	14,614,927	27,557,260	15,066,404	35,339,130
Accounting and Technical Adjustments	(914,176)	0	0	0	0
Plus: Actual and Estimated Revenue	45,446,227	59,428,611	67,139,241	53,695,446	48,417,017
Less: Actual and Budgeted Expenditures	42,188,048	58,977,134	59,357,371	59,198,819	56,644,229
Less: Capital Improvements	1,390,104	0	0	0	0
Ending Fund Balance	26,167,156	15,066,404	35,339,130	9,563,031	27,111,918
Continuing Appropriations	15,804,580		14,000,000		14,000,000
Reserves Against Fund Balance	9,673,686	14,021,877	19,839,180	9,422,105	12,623,007
Total Reserves	25,478,266	14,021,877	33,839,180	9,422,105	26,623,007
Ending Unreserved Fund Balance	688,890	1,044,527	1,499,950	140,926	488,911

Capital Improvement Program Highlights

The Department of Information Technology (DoIT) builds, manages and maintains City government information technology infrastructure - radio, data, communications, and computer networks - used by other City departments to serve constituents. DoIT also manages the Seattle Channel and the City's central data center, which houses most of the computer servers and the computing architecture that operates software applications on behalf of other departments. DoIT also directs the development of certain computer applications projects on behalf of the City or of other Departments. The Capital Improvement Program (CIP) supports DoIT's mission by providing for new investments in, and upgrades and improvements to, the City's existing technology networks and systems.

The DoIT projects in the 2010-2015 Proposed CIP include installation of additional fiber optic cable links to various locations; planning, repair, replacement, and modification of software, hardware, and electronics in the City's data and communications infrastructure; replacement and upgrades of equipment for the Seattle Channel; replacement of current radio technology, including a new digital switch for voice and data traffic and new digital consoles for dispatching and managing the network; replacement and upgrades of software and hardware in the City's computing services architecture environment; replacement of enterprise computing platform assets in the data center to meet storage capacity for critical Citywide applications; and replacement of radios and infrastructure upgrades in the 800 MHz radio network.

Office of Intergovernmental Relations

Emelie East, Director

Contact Information

Department Information Line: (206) 684-0213

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/oir/>

Department Description

The Office of Intergovernmental Relations (OIR) provides advice and information to, and on behalf of, City elected officials, City departments, and external customers. The primary goal of these efforts is to ensure the City's interests are advanced with international, federal, state, and regional entities to enable the City to better serve the community.

Proposed Policy and Program Changes

Reduce spending on administrative costs such as travel and contracting by \$43,000 to assist in balancing the overall General Fund budget.

Add \$20,000 of General Fund and recognize loss of \$75,000 in anticipated grant funding related to the initiative against illegal guns. This will allow the 1.0 FTE Strategic Advisor 2 position to continue its work in 2010. The Office will make up the difference in position costs by reducing the travel budget that had been required under the grant.

Intergovernmental Relations

	Summit	2008	2009	2010	2010
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
Intergovernmental Relations	X1G00	1,961,714	2,334,639	2,397,770	2,266,946
Budget Control Level					
Department Total		1,961,714	2,334,639	2,397,770	2,266,946
Department Full-time Equivalents Total*		10.50	10.50	11.50	11.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

	2008	2009	2010	2010
Resources	Actuals	Adopted	Endorsed	Proposed
General Subfund	1,961,714	2,334,639	2,397,770	2,266,946
Department Total	1,961,714	2,334,639	2,397,770	2,266,946

Intergovernmental Relations

Intergovernmental Relations Budget Control Level

Purpose Statement

The purpose of the Intergovernmental Relations Budget Control Level is to promote and protect the City's federal, state, regional, and international interests by providing strategic advice, representation, and advocacy to, and on behalf of, City elected officials on a variety of issues. These include: federal and state executive and legislative actions; issues and events relating to the City's international relations; and jurisdictional issues involving King County, suburban cities, and regional governmental organizations.

Summary

Reduce spending on administrative costs such as travel and contracting by \$43,000 to assist in balancing the overall General Fund budget.

Add \$20,000 of General Fund and recognize loss of \$75,000 in anticipated grant funding related to the initiative against illegal guns. This will allow the 1.0 FTE Strategic Advisor 2 position to continue its work in 2010. The Office will make up the difference in position costs by reducing the travel budget that had been required under the grant.

One position was added during the 2009 Adopted Budget development process and is reflected in the 2010 Endorsed position count.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$32,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$130,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Intergovernmental Relations	1,961,714	2,334,639	2,397,770	2,266,946
Full-time Equivalents Total*	10.50	10.50	11.50	11.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Legislative Department

Richard Conlin, Council President

Contact Information

Department Information Line: (206) 684-8888 TTY: (206) 233-0025

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/council/>

Department Description

The Seattle City Council is the City's representative electoral body, composed of nine at-large, non-partisan, elected Councilmembers. Besides the City Council, the Legislative Department has three other divisions: the Office of the City Clerk, Central Staff, and Administrative Services. Each section of the Department supports some aspect of the representative role of the City Council, and works with citizens and City departments to bring about effective and responsive public policy.

The nine Councilmembers establish City laws, approve the annual budget, oversee the Executive operating departments, and create policy for the City. Each Councilmember has a staff of Legislative Assistants who help accomplish this work.

The Office of the City Clerk performs six major functions. The City Clerk oversees the Clerk staff, and among other duties, manages Council and citizen-initiated ballot measures through the legislative processes. Council Support facilitates the legislative process of the City and the Council. Information Management Services maintains and makes accessible to the public the work product of the Council and the official City records filed with the Clerk. Public Disclosure coordinates public records disclosure requests for the Legislative Department. City Records Management Program oversees and facilitates Citywide compliance with records retention laws. The Municipal Archives preserves and provides citizen access to the City's official and historical records.

Central Staff provides policy and budget analysis for Councilmembers and their staff.

Administrative Services provides budget and accounting, technology, human resource, office systems, consultant contracting, and special projects coordination services to the Legislative Department, Office of City Auditor, and the Office of Professional Accountability Review Board. The Office of Professional Accountability Review Board was created in 2002 to provide citizen oversight of the Office of Professional Accountability housed in the Police Department.

Proposed Policy and Program Changes

In response to a reduction in projected City tax revenues resulting from the national economic recession, the Legislative Department's 2010 Proposed Budget is decreased from the 2010 Endorsed Budget. Major adjustments include reductions to the staff and consulting budgets, which do not reduce positions. There are also reductions to training, travel, and information technology hardware budgets.

Budget neutral changes proposed in 2010 include the transfer of a Communications Manager from the Administration Program to the City Council Program, and the transfer of a Public Records Act Officer from the Administration Program to the City Clerk Program.

Legislative

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Legislative Department Budget Control Level					
Administration		3,252,326	3,751,339	3,877,690	3,560,052
Central Staff		2,311,555	2,755,852	2,839,433	2,484,762
City Clerk		1,758,186	1,747,352	1,811,915	1,859,517
City Council		4,219,914	4,042,833	4,269,597	4,143,977
Legislative Department Budget Control Level	G1100	11,541,982	12,297,376	12,798,634	12,048,308
Department Total		11,541,982	12,297,376	12,798,634	12,048,308
Department Full-time Equivalents Total*		88.00	88.00	88.00	88.00
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
		2008	2009	2010	2010
Resources		Actuals	Adopted	Endorsed	Proposed
General Subfund		11,541,982	12,297,376	12,798,634	12,048,308
Department Total		11,541,982	12,297,376	12,798,634	12,048,308

Legislative Department Budget Control Level

Purpose Statement

The purpose of the Legislative Department Budget Control Level is to set policy, enact City laws, approve the City's budget, provide oversight of City departments, and conduct operational and administrative activities in an efficient and effective manner to support the mission of the Department.

Program Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Administration	3,252,326	3,751,339	3,877,690	3,560,052
Central Staff	2,311,555	2,755,852	2,839,433	2,484,762
City Clerk	1,758,186	1,747,352	1,811,915	1,859,517
City Council	4,219,914	4,042,833	4,269,597	4,143,977
Total	11,541,982	12,297,376	12,798,634	12,048,308
Full-time Equivalents Total *	88.00	88.00	88.00	88.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Legislative Department: Administration

Purpose Statement

The purpose of the Administration Program is to orchestrate and deliver a comprehensive set of systems and services that address current and future needs of the Legislative Department and its customers. Budget and accounting, technology, human resource, office systems, consultant contracting, and special projects coordination services are provided to the Legislative Department, Office of City Auditor, and the Office of Professional Accountability Review Board.

Program Summary

Decrease budget by \$69,000 for staff related costs. These reductions do not result in reduced services or positions.

Decrease budget by \$132,000 and 1.0 FTE Communications Manager to reflect the transfer of the position from the Administrative Program to the City Council Program.

Decrease budget by \$84,000 and 1.0 FTE Public Records Act Officer to reflect the transfer of the position from the Administrative Program to the City Clerk Program.

Decrease budget by \$5,000 for information technology hardware.

Decrease budget by \$4,000 for training and travel.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$23,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$317,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Administration	3,252,326	3,751,339	3,877,690	3,560,052
Full-time Equivalents Total*	16.00	16.00	16.00	14.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Legislative Department: Central Staff

Purpose Statement

The purpose of the Central Staff Program is to support the City Council in arriving at sound public policy by providing technical and policy analysis on issues before the Council.

Program Summary

Decrease budget by \$40,000 for staff related costs. These reductions do not result in reduced services or positions.

Decrease budget by \$85,000 for costs associated with a vacant Policy Analyst position.

Decrease budget by \$198,000 for consultant expenses.

Decrease budget by \$4,000 for training and travel.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$28,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$355,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Central Staff	2,311,555	2,755,852	2,839,433	2,484,762
Full-time Equivalents Total*	18.00	18.00	18.00	18.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Legislative Department: City Clerk

Purpose Statement

The purpose of the City Clerk Program is to support open government and the democratic process by preserving and maximizing public access to the City's official and historical records, promoting Citywide compliance with records retention law, coordinating public records disclosure requests for the Department, facilitating the legislative process, and overseeing compliance with the Open Public Meetings Act and the Public Records Act.

Program Summary

Decrease budget by \$14,000 for staff related costs. These reductions do not result in reduced services or positions.

Increase budget by \$84,000 and 1.0 FTE Public Records Act Officer to reflect the transfer of the position from the Administrative Program to the City Clerk Program.

Decrease budget by \$4,000 for training and travel.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$18,000, for a net program increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$48,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
City Clerk	1,758,186	1,747,352	1,811,915	1,859,517
Full-time Equivalents Total*	18.00	18.00	18.00	19.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Legislative Department: City Council

Purpose Statement

The purpose of the City Council Program is to set policy; review, consider, and determine legislative action; approve the City's budget; and provide oversight of City departments. The goal of the City Council is to be an open and transparent, effective and accountable local government that is committed to the strength of our diversity and dedicated to the health of all of our neighborhoods. This program consists of the nine Councilmembers, their Legislative Assistant staff, and the Communications staff.

Program Summary

Decrease budget by \$36,000 for staff related costs. These reductions do not result in reduced services or positions.

Increase budget by \$132,000 and 1.0 FTE Communications Manager to reflect the transfer of the position from the Administrative Program to the City Council Program.

Decrease budget by \$150,000 for consultant expenses.

Decrease budget by \$29,000 for training and travel.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$43,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$126,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
City Council	4,219,914	4,042,833	4,269,597	4,143,977
Full-time Equivalents Total*	36.00	36.00	36.00	37.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of the Mayor

Greg Nickels, Mayor

Contact Information

Department Information Line: (206) 684-4000

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/mayor/>

Department Description

The mission of the Mayor's Office is to provide honest, accessible leadership to residents, employees, and regional neighbors of the City of Seattle that is clear and responsible, in an environment that encourages ideas, civic discourse, and inclusion for the entirety of the City's diverse population, creating an even better place to live, learn, work, and play.

The municipality of Seattle is a "strong Mayor" form of government, with the Mayor governing the Executive Branch as its chief executive officer. More than 25 department and office directors and commission members are appointed by the Mayor, work directly for the Mayor, and have been delegated the day-to-day authority to administer their respective departments, offices, and commissions. The many legal roles and responsibilities of the Mayor and those working directly for the Mayor are prescribed in the City Charter, state statutes, and municipal ordinances. Elections for this nonpartisan office are held every four years.

Mayor Greg Nickels has established four priorities for his administration:

- Get Seattle Moving - Recognize that transportation is a vital issue for our economy, the environment, and the people of Seattle.
- Keep Our Neighborhoods Safe - Public safety is the paramount duty of the City and our police and fire personnel will have the training and equipment they need to make Seattle the most-prepared city in the country.
- Create Jobs and Opportunity For All - Economic opportunity means creating jobs and an environment that invites new investment.
- Build Strong Families and Healthy Communities - Foster a renewed commitment to our neighborhoods and recognize that our diverse cultures bring life, vitality, and economic growth to Seattle.

Proposed Policy and Program Changes

Abrogate 1.0 FTE Strategic Advisor 2 and reduce budget by \$90,000. This position and the workload associated with it will be added to the Department of Neighborhoods (DON) to work on a South Park Action Agenda. This action will maintain consistency in coordinating multi-departmental work that addresses the intensive needs of the South Park neighborhood, which has historically been underserved.

Transfer 1.0 FTE Strategic Advisor 2 and \$94,000 to the Department of Executive Administration to continue to coordinate public disclosure for Executive agencies, and to support the deployment of the new e-mail archiving system.

Mayor

	Summit	2008	2009	2010	2010
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
Office of the Mayor Budget Control Level	X1A00	2,698,723	3,048,821	3,166,897	2,849,763
Department Total		2,698,723	3,048,821	3,166,897	2,849,763
Department Full-time Equivalents Total*		25.50	24.50	24.50	22.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

	2008	2009	2010	2010
Resources	Actuals	Adopted	Endorsed	Proposed
General Subfund	2,698,723	3,048,821	3,166,897	2,849,763
Department Total	2,698,723	3,048,821	3,166,897	2,849,763

Office of the Mayor Budget Control Level

Purpose Statement

The purpose of the Mayor's Office Budget Control Level is to provide honest, accessible leadership to residents, employees, and regional neighbors of the City of Seattle that is clear and responsible in an environment that encourages ideas, civic discourse, and inclusion for the entirety of the City's diverse population, creating an even better place to live, learn, work, and play.

Summary

Abrogate 1.0 FTE Strategic Advisor 2 and reduce budget by \$90,000. This position and the workload associated with it will be added to the Department of Neighborhoods (DON) to work on a South Park Action Agenda. This action will maintain consistency in coordinating multi-departmental work that addresses the intensive needs of the South Park neighborhood, which has historically been underserved.

Transfer 1.0 FTE Strategic Advisor 2 and \$94,000 to the Department of Executive Administration to continue to coordinate public disclosure for Executive agencies, and to support the deployment of the new e-mail archiving system.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$133,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$317,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Office of the Mayor	2,698,723	3,048,821	3,166,897	2,849,763
Full-time Equivalents Total*	25.50	24.50	24.50	22.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Personnel Department

Mark M. McDermott, Director

Contact Information

Department Information Line: (206) 684-7999

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/Personnel>

Department Description

The Personnel Department provides human resource services, tools, and expert assistance to departments, policymakers, employees, and the public so the City of Seattle's diverse work force is deployed, supported, and managed fairly to accomplish the City's business goals in a cost-effective and safe manner. The Personnel Department has four primary areas of operation:

- Employment and Training provides staffing services, mediation, employee development opportunities, and technical assistance to all City departments so the City can meet its hiring needs efficiently, comply with legal guidelines, and help organizations, departments, and employees accomplish the City's work.
- Employee Health Services makes available quality, cost-effective employee benefits, health care and other benefits, workers' compensation benefits, and safety services to maintain and promote employee health and productivity, and to provide a competitive non-cash compensation package. In addition, this program administers the Seattle Voluntary Deferred Compensation Plan and Trust.
- Citywide Personnel Services provides human resources systems, policy advice, information management, finance and accounting services, and expert assistance to departments, policymakers, and employees.
- City/Union Relations and Classification/Compensation Services supports efforts to ensure the City's work environment is effective, efficient, and fair, and its diverse work force is managed and compensated fairly.

Proposed Policy and Program Changes

The 2010 Proposed Budget includes a variety of administrative reductions to improve efficiency and to balance the General Fund budget. The Department decreases administrative expenses, the use of outside consultants, and temporary labor; and eliminates one filled IT position, one filled administrative position, and two vacant positions.

The Department receives a Supported Employee position and associated funding from the Office of Arts and Cultural Affairs. This transfer addresses changes in the anticipated clerical and administrative needs of both departments.

The 2010 Proposed Budget also transfers two Information Technology positions and associated funding from Personnel to the Department of Executive Administration, creating functional efficiencies across smaller City departments.

Personnel

	Summit	2008	2009	2010	2010
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
City/Union Relations and Class/Comp Services Budget Control Level	N4000	3,163,582	3,198,798	3,319,763	3,155,691
Citywide Personnel Services Budget Control Level	N3000	3,735,890	3,549,818	3,681,839	3,128,567
Employee Health Services Budget Control Level	N2000	3,003,030	3,055,120	3,170,273	2,940,479
Employment and Training Budget Control Level	N1000	2,825,621	2,729,929	2,827,332	2,744,690
Department Total		12,728,123	12,533,665	12,999,207	11,969,427
Department Full-time Equivalents Total*		123.50	128.00	123.00	119.00
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here. Personnel maintains unfunded position authority for apprentice and Office Maintenance Aide positions to loan to City departments for the apprentice and special employment programs.</i>					
Resources		2008	2009	2010	2010
		Actuals	Adopted	Endorsed	Proposed
General Subfund		12,728,123	12,533,665	12,999,207	11,969,427
Department Total		12,728,123	12,533,665	12,999,207	11,969,427

City/Union Relations and Class/Comp Services Budget Control Level

Purpose Statement

The purpose of the City/Union Relations and Classification/Compensation Services Budget Control Level is to support the City's efforts to fairly manage and compensate its diverse work force. City/Union Relations staff provide technical and professional labor-relations services to policymakers and management staff of all City departments. The Class/Comp staff develop personnel rules, pay programs, perform compensation analysis, and provide classification services and organizational consultation to all City departments.

Summary

Reduce administrative expenses and consultant services by \$10,000 to assist in balancing the overall General Subfund budget.

Reduce budget by \$42,000 and abrogate a 0.5 FTE Assistant Personnel Analyst. Existing staff will absorb the position's workload to minimize service level impacts.

Reduce budget by \$54,000 and reduce from 1.0 FTE to 0.5 FTE a Planning and Development Specialist, Senior position that works as the Employee Involvement Committee Coordinator. Existing staff in the Alternative Dispute Resolution program will absorb the position's workload.

Reduce budget by \$60,000 and the work associated with conducting the 2010 custom salary survey for the City's broadband programs. Funding is maintained for the information technology professional program which is required by the current labor agreement.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes increase the budget by \$2,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$164,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
City/Union Relations and Class/Comp Services	3,163,582	3,198,798	3,319,763	3,155,691
Full-time Equivalents Total*	24.50	26.00	27.00	26.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Citywide Personnel Services Budget Control Level

Purpose Statement

The purpose of the Citywide Personnel Services Budget Control Level is to establish Citywide personnel rules and provide human resources systems, policy advice, information management, finance and accounting services, contingent work force oversight, and expert assistance to departments, policymakers, and employees so the City can accomplish its business goals in a cost-effective manner. This program includes Policy Development, Information Management, Finance and Accounting, Temporary Employment Services, and other internal support services.

Summary

Reduce budget by \$112,000 and abrogate 1.0 FTE Information Technology Professional B position. This position managed the implementation of the On Line Application System which is now complete.

Reduce administrative expenses, training, and temporary labor by \$46,000 to assist in balancing the overall General Subfund budget.

Abrogate a vacant 1.0 FTE Strategic Advisor 3 position. The funding associated with this position is reduced in the Employee Health Services Budget Control Level.

Transfer in \$28,000 and 1.0 FTE Office/Maintenance Aide position from the Office of Arts and Cultural Affairs as part of the Supported Employee program.

Transfer out \$215,000 and move 1.0 FTE IT Professional B position and 1.0 FTE IT Professional C position to DEA to streamline IT services across smaller City departments.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$208,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$553,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Citywide Personnel Services	3,735,890	3,549,818	3,681,839	3,128,567
Full-time Equivalents Total*	32.00	35.00	29.50	26.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Employee Health Services Budget Control Level

Purpose Statement

The purpose of the Employee Health Services Budget Control Level is to provide quality, cost-effective employee health care and other benefits, workers' compensation benefits, and safety services to maintain and promote employee health and productivity, and to provide a competitive non-cash compensation package. This program also includes administration of the Seattle Voluntary Deferred Compensation Plan and Trust.

Summary

Reduce administrative expenses, consultant services, training, and temporary labor by \$112,000 to assist in balancing the overall General Subfund budget.

Reduce funding for a vacant Strategic Advisor 3 position budgeted in the Citywide Personnel Services Budget Control Level by \$130,000 to assist in balancing the overall General Subfund.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes increase the budget by \$12,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$230,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Employee Health Services	3,003,030	3,055,120	3,170,273	2,940,479
Full-time Equivalents Total*	27.50	25.50	24.50	24.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Employment and Training Budget Control Level

Purpose Statement

The purpose of the Employment and Training Budget Control Level is to provide staffing services, employee-development opportunities, mediation, and technical assistance to all City departments so the City can meet its hiring needs efficiently, maintain legal compliance, and help organizations and employees accomplish the City's work in a productive and cost-effective manner. This Budget Control Level includes the Police and Fire Exams, Employment, Supported Employment, Equal Employment Opportunity, Alternative Dispute Resolution, and Career Quest units.

Summary

Reduce consultant services, training, and temporary labor by \$95,000 to assist in balancing the overall General Subfund budget.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes increase the budget by \$12,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$83,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Employment and Training	2,825,621	2,729,929	2,827,332	2,744,690
Full-time Equivalents Total*	39.50	41.50	42.00	42.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Personnel Compensation Trust Subfunds

Department Description

The Personnel Compensation Trust Funds are six subfunds of the General Fund administered by the Personnel Department and one subfund of the General Fund administered by the Department of Executive Administration. These six subfunds serve as a means to manage Citywide contractual obligations on behalf of employees and City departments. The administering department collects funds from other City departments, which are then paid out to various insurance companies, service providers, and individuals. The six subfunds are the Group Term Life Insurance Subfund, the Health Care Subfund, the Industrial Insurance Subfund, the Special Employment Subfund, the Unemployment Insurance Subfund, and the Transit Benefit Subfund,

- The Group Term Life Insurance Subfund contains the revenues and expenses related to the City's group term life insurance, long-term disability insurance, and accidental death and dismemberment insurance.
- The Health Care Subfund contains the revenues and expenses related to the City's medical, dental, and vision programs; Flexible Spending Account Program; Employee Assistance Program; and COBRA continuation coverage. The City is self-insured and re-insured for some of its medical plans, and carries insurance for the remainder of the medical plans and for all dental and vision plans.
- The Industrial Insurance Subfund captures the revenues and expenditures associated with the City's Workers' Compensation and Safety programs.
- The Special Employment Subfund contains the outside agency revenues and expenditures associated with the City's temporary, intern, and work study programs.
- The Unemployment Insurance Subfund contains the revenues and expenditures associated with the City's unemployment insurance costs.
- The Transit Benefit Subfund contains the revenues and expenditures associated with the City's transit subsidy program with King County Metro Transit.

Proposed Policy and Program Changes

Health care costs continue to rise steadily in 2010, growing by approximately 7%. The change is largely due to projected cost increases in medical, dental, and vision plans offered by the City.

The City's Industrial Insurance expenses continue to grow based on increased claim experience and projected claim growth.

Since 2007, actual unemployment claims charges have been paid using fund balance in the Unemployment Insurance Subfund. Given a substantive growth in claims activity in 2009 that is projected to continue in 2010, the remaining fund balance is projected to subsidize, but not fully cover, claims costs for departments in 2010. As a result, in 2010, the ending unreserved fund balance is expected to be fully exhausted, and departments will pay for claims activity in excess of the remaining fund balance directly. Beginning in 2010, Seattle Public Utilities, Seattle City Light and the Department of Planning and Development will be billed according to actual expenses.

The Group Term Life Budget is adjusted up slightly to reflect increased usage and rates in 2010.

The 2010 Proposed Budget includes the Transit Benefit Subfund that funds transit benefits for city employees. The Subfund provides a monthly per employee subsidy of up to the dollar value of a "peak" one-zone Puget Pass,

Personnel Compensation Trust Subfunds

or equivalent transit pass. The purpose of the subsidy is to encourage commuting by municipal employees in other than single occupancy vehicles. Funds for the transit subsidy were previously budgeted in individual department budgets.

Personnel Compensation Trust Subfunds

Appropriations	Summit	2008	2009	2010	2010
	Code	Actuals	Adopted	Endorsed	Proposed
Group Term Life Budget Control Level	NA000	842,133	800,000	800,000	936,608
Health Care Budget Control Level	NM000	122,594,496	135,386,370	151,086,085	149,160,068
Industrial Insurance Budget Control Level	NR500	14,363,566	17,186,769	18,260,284	18,538,510
Special Employment Budget Control Level	NT000	275,347	300,000	310,000	310,000
Transit Benefit Budget Control Level	TRANSITB 1	0	0	0	4,446,490
Unemployment Insurance Budget Control Level	NS000	961,009	1,826,250	1,827,563	4,027,563
Department Total		139,036,551	155,499,389	172,283,932	177,419,239
Resources		2008	2009	2010	2010
		Actuals	Adopted	Endorsed	Proposed
Other		139,036,551	155,499,389	172,283,932	177,419,239
Department Total		139,036,551	155,499,389	172,283,932	177,419,239

Personnel Compensation Trust Subfunds

Group Term Life Budget Control Level

Purpose Statement

The purpose of the Group Term Life Budget Control Level is to provide appropriation authority for the City's group term life insurance, long-term disability insurance, and accidental death and dismemberment insurance.

Summary

Increase budget by \$137,000 to reflect the most recent rate increases and projected enrollment for group term life insurance, long-term disability insurance, and accidental death and dismemberment insurance.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Group Term Life Program	842,133	800,000	800,000	936,608

Personnel Compensation Trust Subfunds

Health Care Budget Control Level

Purpose Statement

The purpose of the Health Care Budget Control Level is to provide for the City's medical, dental, and vision insurance programs; the Flexible Spending Account; the Employee Assistance Program; and COBRA continuation coverage costs. The City is self-insured and re-insured for some medical plans, and carries insurance for other medical plans and for all dental and vision plans.

Summary

Decrease budget authority by \$1.93 million from the 2010 Endorsed Budget. The 2010 Proposed Budget is increased from the 2009 Adopted level, reflecting increases in the actual renewal costs for plans for which the City carries insurance (such as Group Health), and for projected renewal costs recommended by the City's consultant for health plans for which the City is self insured (such as Aetna). The change in appropriation also reflects an increase in the premium cost for stop loss insurance in 2010.

The State of Washington requires the City to maintain a reserve in this subfund to cover costs of the self-insured plans that have been incurred but not yet paid. Some of the City's labor agreements also specify how reserves in this subfund are created and used. The City intends to maintain a significant reserve in this subfund due to the volatility of health care costs.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Health Care Program	122,594,496	135,386,370	151,086,085	149,160,068

Personnel Compensation Trust Subfunds

Industrial Insurance Budget Control Level

Purpose Statement

The purpose of the Industrial Insurance Budget Control Level is to provide for medical, wage replacement, pension and disability claims related to occupational injuries and illnesses, occupational medical monitoring, workplace safety programs, and related expenses. Since 1972, the City of Seattle has been a self-insured employer as authorized under state law. The Industrial Insurance Subfund receives payments from City departments to pay for these costs and related administrative expenses.

Summary

Increase budget by \$278,000 due to faster-than-anticipated growth in the City's workers' compensation claims costs and in the assessments the City pays to the Washington State Department of Labor and Industries.

The State of Washington requires the City to maintain a reserve in this subfund to cover unexpected costs.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Industrial Insurance Program	14,363,566	17,186,769	18,260,284	18,538,510

Personnel Compensation Trust Subfunds

Special Employment Budget Control Level

Purpose Statement

The purpose of the Special Employment Budget Control Level is to capture the expenditures associated with outside agency use of the City's temporary, intern, and work study programs. Outside agencies reimburse the City for costs. Expenses related to employees hired by City departments through the Special Employment Program are charged directly to the departments.

Summary

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Special Employment Program	275,347	300,000	310,000	310,000

Personnel Compensation Trust Subfunds

Transit Benefit Budget Control Level

Purpose Statement

The purpose of the Transit Benefit Budget Control Level is to provide appropriation authority for the transit benefits offered to City employees. The Transit Benefit Subfund receives payments from Finance General and fee supported departments to pay for reduced cost King County Metro and Washington State Ferry transit passes and related administrative expenses.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Transit Benefit Program	0	0	0	4,446,490

Personnel Compensation Trust Subfunds

Unemployment Insurance Budget Control Level

Purpose Statement

The purpose of the Unemployment Insurance Budget Control Level is to provide the budget authority for the City to pay unemployment compensation expenses. The City is a self-insured employer with respect to unemployment insurance. The Unemployment Insurance Subfund contains the revenues and expenditures associated with the City's unemployment benefit costs for employees.

Summary

The 2010 Proposed Budget reflects a continuation of the substantive increase in claims activity seen in 2009 due to the weak economic climate. As a result, fund balance is projected to subsidize, but not fully cover, claims costs for departments in 2010. Available fund balance and a \$500,000 reserve that was established to cover fluctuations in unemployment costs are anticipated to be exhausted before year-end 2010. Beginning in 2010, departments will once again pay for claims costs through billings to individual department budgets. Seattle Public Utilities, Seattle City Light and the Department of Planning and Development will be billed according to actual expenses.

Resolution 30535 established a reserve of \$500,000 in this fund to cover fluctuations in unemployment costs. This reserve is used in 2010 to offset increases in anticipated costs.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Unemployment Insurance Program	961,009	1,826,250	1,827,563	4,027,563

Personnel Compensation Trust Subfunds

Group Term Life Insurance Subfund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	369,699	374,699	413,569	420,699	488,259
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	886,003	846,000	966,690	846,000	995,028
Less: Actual and Budgeted Expenditures	842,133	800,000	892,000	800,000	936,608
Ending Fund Balance	413,569	420,699	488,259	466,699	546,679
Total Reserves	0	0	0	0	0
Ending Unreserved Fund Balance	413,569	420,699	488,259	466,699	546,679

Personnel Compensation Trust Subfunds

Health Care Subfund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	37,306,703	37,251,703	40,219,503	37,072,835	36,743,271
Accounting and Technical Adjustments	-	-	-	-	-
Plus: Actual and Estimated Revenue	125,507,296	135,207,502	134,929,488	146,229,683	143,551,709
Less: Actual and Budgeted Expenditures	122,594,496	135,386,370	138,405,721	151,086,085	149,160,068
Ending Fund Balance	40,219,503	37,072,835	36,743,271	32,216,432	31,134,912
Reserve - Health Care Purposes	26,655,503	20,510,067	22,501,071	13,666,131	16,490,912
Reserve - State Law	13,564,000	16,562,768	14,242,200	18,550,301	14,644,000
Total Reserves	40,219,503	37,072,835	36,743,271	32,216,432	31,134,912
Ending Unreserved Fund Balance	0	0	0	0	0

Personnel Compensation Trust Subfunds

Industrial Insurance Subfund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	4,776,391	6,816,457	6,681,486	5,786,457	5,742,821
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	16,268,661	16,156,769	16,556,854	17,230,284	17,258,510
Less: Actual and Budgeted Expenditures	14,363,566	17,186,769	17,495,519	18,260,284	18,538,510
Ending Fund Balance	6,681,486	5,786,457	5,742,821	4,756,457	4,462,821
Reserve Requirement	2,248,519	2,773,750	2,912,280	2,946,550	3,127,142
Total Reserves	2,248,519	2,773,750	2,912,280	2,946,550	3,127,142
Ending Unreserved Fund Balance	4,432,967	3,012,707	2,830,541	1,809,907	1,335,679

Personnel Compensation Trust Subfunds

Special Employment Program Subfund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	106,388	106,388	88,624	106,388	94,870
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	257,583	300,000	287,480	310,000	310,000
Less: Actual and Budgeted Expenditures	275,347	300,000	281,234	310,000	310,000
Ending Fund Balance	88,624	106,388	94,870	106,388	94,870

Personnel Compensation Trust Subfunds

Transit Benefit Subfund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	0	0	0	0	0
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	0	0	0	0	4,446,490
Less: Actual and Budgeted Expenditures	0	0	0	0	4,446,490
Ending Fund Balance	0	0	0	0	0

Personnel Compensation Trust Subfunds

Unemployment Insurance Subfund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	5,358,950	4,608,950	4,397,941	2,782,700	1,841,234
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	0	0	0	0	1,686,329
Less: Actual and Budgeted Expenditures	961,009	1,826,250	2,556,707	1,827,563	4,027,563
Ending Fund Balance	4,397,941	2,782,700	1,841,234	955,137	(500,000)
Reserve Requirement	500,000	500,000	500,000	500,000	(500,000)
Total Reserves	500,000	500,000	500,000	500,000	(500,000)
Ending Unreserved Fund Balance	3,897,941	2,282,700	1,341,234	455,137	0

Office of Policy and Management

Mary Jean Ryan, Director

Contact Information

Department Information Line: (206) 684-8041

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

Department Description

The Office of Policy and Management (OPM) provides policy development and assessment support to the Mayor and City Council on major policy issues facing the City. OPM monitors critical external factors affecting Seattle's economic and community health, and recommends appropriate strategies. In addition, OPM coordinates and leads initiatives and projects that require the participation of a variety of disciplines and involve multiple City departments and external stakeholders. For example, OPM is the central coordinator of all federal stimulus efforts Citywide, ranging from process management, proposal development, internal reporting, and monitoring to ensure that stimulus projects are successfully launched and implemented; OPM leads the Complete Count Initiative to increase participation in the 2010 Census by all Seattle residents; and OPM oversees Public Development Authorities and complex real estate development projects. OPM is proposed to take a stronger role supporting broader coordination on place-based community development initiatives across City departments. No additional budget will be added to OPM's budget for this work. OPM also works to develop partnerships to achieve City goals, taking advantage of the talent and perspectives of various private, public, and community partners.

Proposed Policy and Program Changes

Reduce spending on consulting by \$40,000 to assist in balancing the overall General Fund budget.

Transfer 1.0 FTE Strategic Advisor 3 to the Department of Neighborhoods (DON) to assist with the implementation of the Seattle Youth Violence Prevention Initiative (SYVPI). While this position was originally established in the Office of Policy and Management, the decision was made in 2009 to consolidate all SYVPI funding and related support to DON. Funding will be transferred from Finance General.

Transfer out 1.0 FTE Strategic Advisor 2 and \$97,000 to the Department of Executive Administration to focus on aligning Citywide accounting standards and procedures with performance measurement to ensure best financial practices.

Transfer out 1.0 FTE Strategic Advisor 3 and \$135,000 to the Seattle Fire Department to provide analytical support and technical expertise for strategic planning, operations management, and identification of grant opportunities.

Policy and Management

Appropriations	Summit	2008	2009	2010	2010
	Code	Actuals	Adopted	Endorsed	Proposed
Policy and Management Budget	X1X00	2,496,756	2,687,677	2,507,011	2,117,490
Control Level					
Department Total		2,496,756	2,687,677	2,507,011	2,117,490
Department Full-time Equivalents Total*		18.50	18.00	18.00	15.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
General Subfund	2,496,756	2,687,677	2,507,011	2,117,490
Department Total	2,496,756	2,687,677	2,507,011	2,117,490

Policy and Management Budget Control Level

Purpose Statement

The purpose of the Policy and Management Budget Control Level is to provide policy assessment support to the Mayor and Council on major policy issues facing the City, and oversee progress on major projects and initiatives.

Summary

Reduce spending on consulting by \$40,000 to assist in balancing the overall General Fund budget.

Transfer out 1.0 FTE Strategic Advisor 3 to the Department of Neighborhoods (DON) to assist with the implementation of the Seattle Youth Violence Prevention Initiative (SYVPI). While this position was originally established in the Office of Policy and Management, the decision was made in 2009 to consolidate all SYVPI funding and related support to DON. Funding for this position will be transferred from Finance General.

Transfer out 1.0 FTE Strategic Advisor 2 and \$97,000 to the Department of Executive Administration to provide analysis and quality control on Citywide financial processes. This position will focus on aligning Citywide accounting standards and procedures with performance measurement to ensure best financial practices.

Transfer out 1.0 FTE Strategic Advisor 3 and \$135,000 to the Seattle Fire Department to provide analytical support and technical expertise for strategic planning, operations management, and identification of grant opportunities.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$117,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$389,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Policy and Management	2,496,756	2,687,677	2,507,011	2,117,490
Full-time Equivalents Total*	18.50	18.00	18.00	15.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Sustainability and Environment

Michael Mann, Acting Director

Contact Information

Department Information Line: (206) 615-0817

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/environment>

Department Description

The City's Environmental Action Agenda (EAA) is a strategy for environmental stewardship and sustainable development with goals in four priority areas:

- Climate Protection: reducing global warming pollution and improving air quality;
- Green Seattle: restoring the urban forest, increasing open space, and greening the built environment;
- Restore Our Waters: protecting and improving water quality and aquatic habitat; and
- Healthy People & Communities: creating healthy urban centers, promoting sustainable practices, and improving environmental justice.

The Office of Sustainability and Environment (OSE) works to improve the quality of life in Seattle by accelerating the adoption of sustainable practices by the City government and in the community. OSE leads two of the EAA initiatives, Climate Protection and Green Seattle, in partnership with City departments, other government agencies, businesses and nonprofit organizations.

Proposed Policy and Program Changes

A reduction is made in the 2010 Proposed Budget to reflect salary savings from a seven day furlough. In addition the department's consultant contracting budget is also reduced.

Sustainability and Environment

	Summit	2008	2009	2010	2010
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
Office of Sustainability and Environment Budget Control Level	X1000	1,436,775	1,472,501	1,524,105	1,436,103
Department Total		1,436,775	1,472,501	1,524,105	1,436,103
Department Full-time Equivalents Total*		7.00	7.00	7.00	7.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

	2008	2009	2010	2010
Resources	Actuals	Adopted	Endorsed	Proposed
General Subfund	1,436,775	1,472,501	1,524,105	1,436,103
Department Total	1,436,775	1,472,501	1,524,105	1,436,103

Sustainability and Environment

Office of Sustainability and Environment Budget Control Level

Purpose Statement

The purpose of the Office of Sustainability and Environment Budget Control Level is to develop, communicate, implement, and monitor the City's Environmental Action Agenda (EAA) and lead the City's Climate Protection and Green Seattle initiatives.

Summary

Reduce budget by \$44,000 for the department's consultant contract resources.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$44,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$88,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Office of Sustainability and Environment	1,436,775	1,472,501	1,524,105	1,436,103
Full-time Equivalents Total*	7.00	7.00	7.00	7.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Subfund

Department Description

The General Subfund of the City's General Fund is the primary operating fund of the City. Appropriations and expenses for many of the services most commonly associated with the City, such as police and fire, are accounted for in the General Subfund. The Subfund is supported primarily by property, sales, business and utility taxes.

The City's financial policies do not require a fund balance to be maintained in the General Subfund. Instead, the City reserves resources for unanticipated expenses or revenue shortfalls associated with general government in the Emergency Subfund of the General Fund and in the Revenue Stabilization Account of the Cumulative Reserve Subfund. As a result of this practice, General Subfund balances usually are spent in their entirety either in the current or next fiscal years.

General Subfund

General Subfund Fund Table

The City's financial policies do not require a fund balance be maintained in the General Subfund (GSF). Instead, the City funds the Emergency Subfund to the legal maximum each year and maintains a variety of dedicated reserve funds. Thus, General Subfund balances usually are carried over and spent in the following year.

	2009 Revised	2010 Adopted
Beginning Unreserved Fund Balance	25,300,000	939,311
2008 expenditures Carried Forward	(8,770,669)	
Total Unreserved Fund Balance	16,529,331	939,311
 <u>Revenues</u>		
GSF Revenue Forecast	891,096,000	904,958,000
 <u>Expenses</u>		
GSF Appropriations	(873,323,480)	(905,476,401)
 <i>Expenditure Adjustments</i>		
2009 1st Quarter Supplemental Ordinance	(1,246,000)	
2009 2nd Quarter Supplemental Ordinance	(2,100,000)	
2009 2nd Quarter Supplemental Ordinance-DPR Subsidy Adjustment	(39,190,313)	
2009 3rd Quarter Supplemental Ordinance	6,078,747	
2009 Other Ordinances	(14,315,000)	
2009 midyear reductions	9,204,000	
Expected Savings	8,363,026	
Total Expenses	(906,529,020)	(905,476,401)
 Ending Fund Balance	 (1,096,311)	 420,910
Reserves Against Fund Balance	(157,000)	(307,000)
Ending Unreserved Fund Balance	939,311	113,910

General Subfund

General Subfund Revenue – In \$1,000s

Summit Code	Revenue	2008 Actual	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
411100	Property Tax	202,419	209,212	208,590	213,752	213,355
411100	Property Tax-Medic One Levy	35,838	37,006	37,146	37,579	36,802
413100	Retail Sales Tax	155,059	156,106	138,811	156,626	136,383
413600	Use Tax - Brokered Natural Gas	3,325	3,033	2,243	2,946	2,156
413700	Retail Sales Tax - Criminal Justice	13,533	13,990	11,949	14,036	12,069
416100	Business & Occupation Tax (100%)	175,294	182,198	162,378	187,788	164,415
416200	Admission Tax	6,344	6,176	5,541	6,133	5,515
416430	Utilities Business Tax - Natural Gas (100%)	13,180	14,517	12,605	14,428	12,217
416450	Utilities Business Tax - Solid Waste (100%)	905	1,000	889	1,000	889
416460	Utilities Business Tax - Cable Television (100%)	14,200	14,793	15,094	15,227	15,367
416470	Utilities Business Tax - Telephone (100%)	31,793	32,460	33,394	32,351	33,163
416480	Utilities Business Tax - Steam (100%)	1,717	1,653	1,560	1,634	1,477
418200	Leasehold Excise Tax	5,247	5,150	4,267	5,150	4,054
418500	Gambling Tax	103	5	55	5	55
418550	Gambling Tax - Punchboards & Pulltabs	427	500	450	500	450
418600	Pleasure Boat Tax	167	175	170	175	170
	Total External Taxes	659,552	677,974	635,143	689,331	638,538
516410	Utilities Business Tax - City Light (100%)	33,957	34,313	34,189	34,688	37,849
516420	Utilities Business Tax - City Water (100%)	19,029	21,841	27,757	23,069	30,408
516440	Utilities Business Tax - Drainage/Waste Water (100%)	25,764	29,044	28,606	30,909	27,640
516450	Utilities Business Tax - City SWU (100%)	9,790	11,857	11,685	13,344	13,301
	Total Interfund Taxes	88,540	97,055	102,236	102,010	109,198
421600	Professional & Occupational Licenses (100%)	714	550	822	550	822
421790	Amusement Licenses (100%)	83	100	83	100	83
421920	Business License Fees (100%)	5,186	5,244	5,167	5,244	5,167
422190	Emergency Alarm Fees	1,917	1,988	1,988	2,038	2,038
422300	Animal Licenses (100%)	1,031	1,111	1,111	1,111	1,111
422450	Vehicle Overload Permits	192	661	230	697	230
422490	Street Use Permits	444	440	500	475	450
422920	Fire Permits	3,862	3,499	3,541	3,499	3,545
422940	Meter Hood Service	1,597	1,045	1,245	1,073	1,273
422990	Gun Permits and Other	19	10	20	10	20
422990	Other Non Business Licenses	39	26	21	26	21
	Total Licenses	15,084	14,674	14,728	14,823	14,760
431010	Federal Grants - Other	3,014	325	2,150	325	250
433010	Federal Indirect Grants - Other	5,086	-	-	-	-
434010	State Grants - Other	47	-	-	-	-
	Total Federal and State Grants	8,148	325	2,150	325	250

General Subfund

General Subfund Revenue – In \$1,000s

Summit Code	Revenue	2008 Actual	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
436129	Trial Court Improvement Account	182	150	150	150	150
436610	Criminal Justice Assistance (High Impact)	1,548	1,545	1,545	1,575	1,575
436621	Criminal Justice Assistance (Population)	919	795	795	820	820
436694	Liquor Excise Tax	2,851	2,860	2,975	2,885	2,925
436695	Liquor Board Profits	3,962	4,100	3,950	4,135	4,935
	Total State Entitlements/Impact Programs	9,462	9,450	9,415	9,565	10,405
437010	Interlocal Agreement - Metro/King Co	-	-	-	-	-
437010	Interlocal Agreement - Monorail	-	-	-	-	-
437010	Interlocal Agreement - Sound Transit	744	-	367	-	2,491
437010	Interlocal Grant	97	-	-	-	-
	Total Interlocal Grants/Entitlements	841	-	367	-	2,491
439090	Benaroya Hall - Concession Payment	-	-	-	-	-
	Total Grants from Private Sources	-	-	-	-	-
441610	Copy Charges	134	135	317	134	297
441950	Legal Services	30	29	29	29	29
441960	Automated Fingerprint Information System (AFIS)	2,125	3,412	3,412	3,585	3,619
441960	Fire Special Events Services	827	799	1,031	814	709
441960	Personnel Services	1,251	1,131	1,131	1,143	1,144
441990	Hearing Examiner Fees	3	3	3	3	3
441990	Other Service Charges - General Government	394	527	577	517	552
441990	Vehicle Towing Revenues	368	350	350	350	350
442100	Law Enforcement Services	3,572	2,021	2,527	2,110	2,419
442100	Traffic Control Services	154	474	603	502	326
442330	Adult Probation and Parole (100%)	71	83	67	83	67
442490	Professional Inspection Fees	39	118	132	121	135
442500	E-911 Reimbursements & Cellular Tax Revenue	2,367	1,849	1,954	1,856	2,854
443930	Animal Control Fees and Forfeits	291	342	342	342	342
447400	Special Events Recovery	418	355	483	355	483
	Total External Service Charges	12,042	11,627	12,957	11,944	13,329
455900	Court Fines & Forfeitures (100%)	23,048	24,803	26,226	25,805	26,581
457300	Municipal Court Cost Recoveries (100%)	1,054	939	939	991	990
457400	Confiscated Funds	656	734	591	766	617
	Total Fines and Forfeitures	24,758	26,477	27,755	27,562	28,188
461110	Interest on Investments	7,821	5,639	4,103	6,756	2,818
462300	Parking Meters	19,385	25,246	25,246	29,321	28,614
462400	Key Arena Revenues	1,145	-	-	-	-
469990	Other Miscellaneous Revenue	1,301	1,374	1,338	1,874	1,892
	Total Miscellaneous Revenues	29,652	32,259	30,687	37,951	33,324

General Subfund

General Subfund Revenue – In \$1,000s

Summit Code	Revenue	2008 Actual	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
541990	Interfund Revenue to Executive Administration	15,121	16,046	16,046	16,749	15,992
541990	Interfund Revenue to Personnel	6,622	7,008	7,008	7,348	6,853
541990	Miscellaneous Interfund Revenue	13,242	14,863	15,377	15,428	14,490
	Total Interfund Charges	34,985	37,917	38,431	39,525	37,335
587103	Transfer from - Transportation Fund	-	125	125	125	125
587400	Transfer from - Utilities for Council Oversight	261	725	725	725	525
587900	Transfer from - Dearborn Trust Fund	10	10	10	10	10
587102	Transfer from - Park and Recreation Fund	-	-	1,378	-	-
587162	Transfer from - Human Services Operating Fund	-	-	1,194	-	-
587166	Transfer from - Housing Operating Fund	-	-	346	-	-
587344	Transfer from - Fire Facilities Levy	-	133	133	-	-
587440	Transfer from - Drainage and Wastewater Fund	-	-	395	-	-
587503	Transfer from - Fleets and Facilities Fund	-	-	3,073	-	-
587900	Transfer from - Key Arena Settlement Fund	1,430	-	-	-	-
587900	Transfer from - Municipal Jail Subfund	-	1,125	972	-	-
587016	Transfer from - Revenue Stabilization Subfund	-	-	8,874	-	16,480
	Total Operating Transfers	1,701	2,118	17,225	860	17,140
	Total General Subfund	884,765	909,876	891,096	933,895	904,958

Totals may not add due to rounding

Fiscal Reserves

Dwight Dively, Director

Department Description

The State of Washington permits the City to maintain two financial reserves for general government spending. Under the authority of RCW 35.32A.060, the City maintains a financial reserve called the Emergency Subfund of the General Fund. This subfund is the principal reserve for the City and is available to pay for unanticipated expenses that occur during the fiscal year. State law limits the amount of money the City can set aside in this reserve to 37.5 cents per \$1000 of assessed real property value within the City.

Under the authority of RCW 35.21.070 the City maintains a second financial reserve called the Revenue Stabilization Account (RSA) of the Cumulative Reserve Subfund. The purpose of the RSA is to have resources available to maintain City spending in the event of a sudden, unanticipated shortfall in revenue due to economic downturns or other factors. City code limits the amount set aside in this reserve to five percent of General Subfund tax receipts.

Proposed Policy and Program Changes

City financial policies require that the City maintain the fund balance of the Emergency Subfund at the maximum amount permitted by State law. Current estimates of assessed real property value within the City indicate that the maximum amount the City can set aside in the Emergency Subfund (ESF) in 2010 is \$46.6 million. The 2010 Endorsed Budget, however, anticipated that the maximum balance would be approximately \$53.9 million and contributed just over \$3 million to the ESF.

Since the latest estimate of the maximum is \$7.3 million less than anticipated in the 2010 Endorsed Budget, the 2010 Proposed Budget does not contribute resources to the ESF. In addition, the 2009 Third Quarter Supplemental Ordinance proposes to reduce the 2009 contribution to the ESF by \$5.8 million. Together with items in previously adopted ordinances, these actions will reduce the ESF fund balance to the legal maximum in 2010 of \$46.6 million.

The 2010 Proposed Budget anticipates that \$25.4 million in RSA resources are used to support General Subfund spending in 2009 and 2010, leaving a balance in this Account at the end of 2010 of \$5.2 million.

Fiscal Reserves

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Emergency Expenditures Budget Control Level	CE000	5,355,990	0	0	0
Revenue Stabilization Reserve Budget Control Level	2CR60	0	0	0	16,480,000
Department Total		5,355,990	0	0	16,480,000

Resources		2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Other		5,355,990	0	0	16,480,000
Department Total		5,355,990	0	0	16,480,000

Emergency Expenditures Budget Control Level

Purpose Statement

The purpose of the Emergency Expenditures Budget Control Level is to provide resources to pay unanticipated expenses as described in state law (RCW 35.32A.060).

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Emergency Expenditures Program	5,355,990	0	0	0

Revenue Stabilization Reserve Budget Control Level

Purpose Statement

The purpose of the Revenue Stabilization Reserve Budget Control Level is to transfer resources from the Revenue Stabilization Account of the Cumulative Reserve Subfund to the General Subfund or other funds supporting the City's general government services. These appropriations are implemented as operating transfers from the Revenue Stabilization Account to the funds or subfunds they support.

Summary

The 2010 Proposed Budget transfers \$16.48 million in RSA resources to the General Subfund to support spending in 2010. In addition, the 2009 Third Quarter Supplemental Ordinance proposes to transfer \$8.874 million to the General Subfund for a total use of this fund of \$25.4 million over the 2009-2010 Biennium.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Revenue Stabilization Program	0	0	0	16,480,000

Fiscal Reserves

2010 Estimated Revenues for the Cumulative Reserve Subfund, Revenue Stabilization Account (00166)

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
461110	Investment Income	0	0	0	0
587001	General Subfund Support	15,670,000	0	0	0
Total Revenues		15,670,000	0	0	0

Fiscal Reserves

2010 Estimated Revenues for the Emergency Subfund (00185)

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
461110	Investment Income	47,982	0	0	0
587001	General Subfund Support	5,846,730	12,066,000	3,049,000	0
Total Revenues		5,894,712	12,066,000	3,049,000	0

Fiscal Reserves

Cumulative Reserve Subfund, Revenue Stabilization Account (00166)

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	14,930,000	30,597,577	30,600,000	30,597,577	21,726,000
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	15,670,000	0	0	0	0
Less: Actual and Budgeted Expenditures	0	0	8,874,000	0	16,480,000
Ending Fund Balance	30,600,000	30,597,577	21,726,000	30,597,577	5,246,000

Fiscal Reserves

Emergency Subfund (00185)

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	40,358,288	38,759,000	40,897,010	50,825,000	46,560,000
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	5,894,712	12,066,000	5,858,818	3,049,000	0
Less: Actual and Budgeted Expenditures	5,355,990	0	195,828	0	0
Ending Fund Balance	40,897,010	50,825,000	46,560,000	53,874,000	46,560,000

Judgment/Claims

Department Description

The Judgment/Claims Subfund provides for the payment of legal claims and suits brought against the City government. The subfund receives appropriations from the General Subfund and the utilities to pay the judgments, settlements, claims, and other eligible expenses expected in the following year. Unused balances, if any, may reduce the contribution required in succeeding years.

General Fund-supported departments with 2% or more of historical Judgment/Claims costs make premium payments to the subfund directly from their budgets. Finance General covers premiums for departments with less than 2% of historical Judgment/Claims costs. \$4,000,000 of revenue from the utilities is budgeted, but they only pay actual expenses as they are incurred.

Proposed Policy and Program Changes

The Judgment/Claims Subfund normally requires appropriation authority of \$15,000,000 a year. For both the 2009 Adopted and 2010 Proposed Budgets, the appropriation authority has been increased to reflect some outstanding suits and claims against the City that are being resolved during this biennium. Fund balance will be used to pay for these appropriation increases.

Judgment/Claims

	Summit	2008	2009	2010	2010
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
Judgment Claims - General Budget Control Level	CJ000	26,017,435	24,000,000	17,500,000	17,500,000
Department Total		26,017,435	24,000,000	17,500,000	17,500,000
		2008	2009	2010	2010
Resources		Actuals	Adopted	Endorsed	Proposed
Other		26,017,435	24,000,000	17,500,000	17,500,000
Department Total		26,017,435	24,000,000	17,500,000	17,500,000

Judgment Claims - General Budget Control Level

Purpose Statement

The purpose of the Judgment Claims - General Budget Control Level is to provide for the payment of legal claims and suits brought against the City government. The subfund receives appropriations from the General Subfund and the utilities to pay for the judgments, settlements, claims, and other eligible expenses expected in the following year. Unused balances, if any, may reduce the contributions required in succeeding years.

General Fund-supported departments with 2% or more of historical Judgment/Claims costs make premium payments to the subfund directly from their budgets. Finance General covers premiums for departments with less than 2% of historical Judgment/Claims costs. Utilities pay their actual expenses as incurred through this budget control level.

Summary

The appropriation authority for the Judgment/Claims Subfund in the 2010 Proposed Budget has not changed from the 2009 Adopted and 2010 Endorsed Budget.

Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Judgment/Claims - General Program	26,017,435	24,000,000	17,500,000	17,500,000

Judgment/Claims

2010 Estimated Revenues for the Judgment/Claims Subfund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
469990	Miscellaneous Revenue	75,000	0	0	0
544730	Payments from City-operated Utilities	11,082,263	4,000,000	4,000,000	4,000,000
544730	Payments from General Government Departments	9,620,600	9,681,357	9,681,357	9,681,357
587001	General Fund Support	1,379,400	1,318,643	1,318,643	1,318,643
Total Revenues		22,157,263	15,000,000	15,000,000	15,000,000
379100	Use of (Contribution to) Fund Balance	3,860,172	4,000,000	2,500,000	2,500,000
Total Resources		26,017,435	19,000,000	17,500,000	17,500,000

Judgment/Claims

Judgment/Claims Subfund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	17,922,507	13,922,507	14,062,335	4,922,507	5,062,335
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	22,157,263	15,000,000	15,000,000	15,000,000	15,000,000
Less: Actual and Budgeted Expenditures	26,017,435	24,000,000	24,000,000	17,500,000	17,500,000
Ending Fund Balance	14,062,335	4,922,507	5,062,335	2,422,507	2,562,335

Parking Garage Operations Fund

Department Description

The Parking Garage Operations Fund receives the revenues and pays the operating and debt service costs for the Pacific Place Garage, which is located between Sixth and Seventh Avenues and Pike and Olive Streets in downtown Seattle. The City took over responsibility for the Garage in November 1998.

Proposed Policy and Program Changes

In 2010, the Parking Garage Operations Fund will continue to collect parking fees, pay operating expenses, and pay debt service.

Parking Garage Operations Fund

	Summit	2008	2009	2010	2010
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
Pacific Place Garage Budget Control Level	46011	7,138,450	7,160,520	7,474,552	7,603,084
Department Total		7,138,450	7,160,520	7,474,552	7,603,084
Resources		2008	2009	2010	2010
Other		Actuals	Adopted	Endorsed	Proposed
		7,138,450	7,160,520	7,474,552	7,603,084
Department Total		7,138,450	7,160,520	7,474,552	7,603,084

Parking Garage Operations Fund

Pacific Place Garage Budget Control Level

Purpose Statement

The purpose of the Pacific Place Garage Budget Control Level is to provide appropriation authority for the City's expenses to operate the Pacific Place Garage, which is located between Sixth and Seventh Avenues and Pine and Olive Streets in downtown Seattle. The City took over responsibility for the Garage in November 1998.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Pacific Place Garage	7,138,450	7,160,520	7,474,552	7,603,084

Parking Garage Operations Fund

2010 Estimated Revenues for the Parking Garage Operations Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
461110	Inv Earnings - Residual Cash	47,131	75,000	75,000	10,000
462300	Parking Fees	6,519,466	7,079,400	7,263,464	7,647,611
469990	Other Miscellaneous Revenue	10,952	0	0	0
Total Revenues		6,577,549	7,154,400	7,338,464	7,657,611
379100	Use of (Contribution to) Fund Balance	559,710	6,120	136,088	(54,527)
Total Resources		7,137,259	7,160,520	7,474,552	7,603,084

Parking Garage Operations Fund

Parking Garage Operations Fund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	551,638	384,975	(8,072)	378,855	276,273
Accounting and Technical Adjustments	1,191	0	0	0	0
Plus: Actual and Estimated Revenue	6,577,549	7,154,400	7,444,865	7,338,464	7,657,611
Less: Actual and Budgeted Expenditures	7,138,450	7,160,520	7,160,520	7,474,552	7,603,084
Ending Fund Balance	(8,072)	378,855	276,273	242,767	330,800

Cumulative Reserve Subfund

Department Description

The Cumulative Reserve Subfund (CRS), authorized under state law, is used primarily for maintenance and development of the City's capital facilities and infrastructure. The subfund is divided into two accounts, the Capital Projects Account and the Revenue Stabilization Account.

The Capital Projects Account provides support for an array of capital projects, with a primary focus on maintaining and rehabilitating existing City facilities. The Capital Projects Account includes six subaccounts described below.

- The Real Estate Excise Tax I (REET I) Subaccount is supported by a 0.25% tax on real estate transactions. REET I is used for a variety of capital projects authorized by state law. A portion of these proceeds is used to pay debt service on bonds issued in 1992 and refinanced in 1998 for low-income housing and recreation facilities.
- The Real Estate Excise Tax II (REET II) Subaccount is supported by an additional 0.25% tax on real estate transactions and is kept separate due to different state requirements regarding the use of these resources. State law limits the use of revenues from this additional tax to capital projects involving parks (except acquisition) and transportation.
- The Unrestricted Subaccount receives funding from a variety of sources, including a portion of street vacation revenues, transfers of General Subfund balances, property sales, investment earnings (net of investment earnings attributable to the South Lake Union Property Proceeds Subaccount and the Asset Preservation Subaccount - Fleets and Facilities), and other unrestricted contributions to the Cumulative Reserve Subfund.
- The Asset Preservation Subaccount - Fleets and Facilities receives a portion of the revenue collected from space rent charges paid by tenants of Fleets and Facilities Department (FFD) facilities and interest earned on subaccount balances. Use of these resources is limited to asset preservation expenses in certain FFD facilities. Unappropriated funds in the Asset Preservation Subaccount are designated as a Large Expense Project Reserve per Resolution 30812, and are intended to pay very costly asset preservation projects in future years.
- The Street Vacation Subaccount receives funding from a portion of street vacation revenues. In 2001, the state Legislature made major changes in the law pertaining to vacation compensation. These changes allowed cities, in certain circumstances, to charge a vacation fee that is the full appraised value of the right-of-way but mandated that at least one half of the revenue from these fees be dedicated to the acquisition, improvement, development, and related maintenance of public open space or transportation capital projects within the city. This subaccount tracks those funds.
- The South Lake Union Property Proceeds Subaccount receives funding from sales of certain surplus City property located adjacent to South Lake Union and investment earnings attributable to the subaccount. The use of these funds is generally governed by Resolution 30334.

The Revenue Stabilization Account, created through Ordinance 119761, provides a cushion from the impact of sudden, unanticipated shortfalls in revenue due to economic downturns that could undermine City government's ability to maintain services. Please see the Revenue Stabilization Reserve Budget Control Level in the Fiscal Reserves section of the Budget for more details.

Department capital projects are fully described in the 2010-2015 Proposed Capital Improvement Program (CIP). Actual appropriations for capital projects funded by the CRS are made in the appropriate department's section in the Budget, with the exception of the Seattle Department of Transportation, and some special projects that are described in the following pages of this section such as debt service payments and the City's Tenant Relocation Assistance Program.

Proposed Policy and Program Changes

Forecasts for REET revenue in 2009 and 2010 in the 2010 Proposed Budget are significantly lower than earlier forecasts due to the slowdown in the local real estate market. For 2009, the forecast is just over \$21 million, down \$11 million from the forecast in the 2009 Adopted Budget. For 2010 the forecast is reduced by \$14 million to \$22 million. For more information about REET revenue, please see the Revenue Overview section of the Budget.

The 2010 Proposed Budget appropriates approximately \$38 million from the CRS in 2010, with \$28 million from the two REET subaccounts. Individual projects and programs supported by CRS resources are described in the departmental sections of the 2010-2015 Proposed CIP.

The 2009 Third Quarter Supplemental Ordinance reduces 2009 appropriations in the REET subaccounts in response to lower revenue forecasts and project underspending, often due to favorable construction bids. These changes are reflected in the "2009 Revised" column of each respective fund table.

Policy 12 of the Resolution 31083 states that the City will maintain fund balances of \$5 million for the REET I and REET II subaccounts. This policy was waived by the Mayor and the City Council for the 2009 Adopted and 2010 Endorsed Budgets. The estimated balances for these subaccounts are less than \$5 million in the 2010 Proposed Budget. Because REET revenues are significantly lower than in the recent past, the fund balance requirement has been relaxed to \$1 million to fall more in line with anticipated revenues.

CRS

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
CRS, REET I Subaccount Appropriations					
1998B Capital Facilities Refunding REET I Budget Control Level	2CCE0-1	2,934,475	2,935,963	3,017,550	3,017,550
2007 LTGO Bond - Woodland Park Zoo Garage - REET I Budget Control Level	TBD4-CRS	871,000	0	0	0
CRS REET I Support to McCaw Hall Fund Budget Control Level	2SC10	0	0	0	200,000
CRS REET I Support to Transportation Budget Control Level					
Corridor & Intersection Improvements – REET I		456,412	0	0	0
Neighborhood Enhancements - REET I		370,820	0	0	0
CRS REET I Support to Transportation Budget Control Level	2EC30	827,232	0	0	0
Tenant Relocation Assistance Program REET I Budget Control Level	2UU51	205,000	250,000	238,000	113,000
Total CRS, REET I Subaccount Appropriations		4,837,707	3,185,963	3,255,550	3,330,550
CRS, REET II Subaccount Appropriations					
CRS REET II Support to Transportation Budget Control Level					
Bridges & Structures - REET II		4,671,852	967,000	2,765,000	2,500,000
Corridor & Intersection Improvements - REET II		898,129	0	0	0
Debt Service (SDOT) - REET II		2,429,609	2,761,000	2,765,000	2,155,000
Landslide Mitigation - REET II		527,793	200,000	200,000	200,000
Neighborhood Enhancements - REET II		1,583,380	952,000	0	1,210,000
New Trails and Bike Paths - REET II		210,238	0	0	0
Roads - REET II		2,724,294	1,471,000	1,749,000	187,000
Sidewalk Maintenance - REET II		747,707	359,000	368,000	368,000
Sidewalks & Pedestrian Facilities - REET II		1,118,042	0	0	856,000
Trails and Bike Paths - REET II		0	0	0	500,000
CRS REET II Support to Transportation Budget Control Level	2ECM0	14,911,045	6,710,000	7,847,000	7,976,000
Total CRS, REET II Subaccount Appropriations		14,911,045	6,710,000	7,847,000	7,976,000
CRS, Street Vacation Subaccount Appropriations					

CRS

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
CRS Street Vacation Support to Transportation Budget Control Level					
Corridor and Intersection Improvements - CRS-SV		0	1,500,000	700,000	700,000
Neighborhood Enhancements - CRS-SV		0	740,000	0	0
CRS Street Vacation Support to Transportation Budget Control Level	CRS-StVac -SDOT	0	2,240,000	700,000	700,000
Total CRS, Street Vacation Subaccount Appropriations		0	2,240,000	700,000	700,000
CRS, Unrestricted Subaccount Appropriations					
Artwork Conservation - OACA - CRS-UR Budget Control Level	V2ACGM	181,863	179,000	187,000	187,000
CRS-U Support to Transportation Budget Control Level	CRS-U-SD OT	112,787	1,375,000	1,300,000	1,135,000
Design Commission - CRS-UR Budget Control Level	2UU50-DC	359,289	361,000	374,000	374,000
Tenant Relocation Assistance Program - CRS-UR Budget Control Level	2UU50-TA	80,000	83,000	86,000	74,000
Total CRS, Unrestricted Subaccount Appropriations		733,939	1,998,000	1,947,000	1,770,000
Department Total		20,482,690	14,133,963	13,749,550	13,776,550
		2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Resources					
Other		20,482,690	14,133,963	13,749,550	13,776,550
Department Total		20,482,690	14,133,963	13,749,550	13,776,550

CRS, REET I Subaccount Appropriations

1998B Capital Facilities Refunding REET I Budget Control Level

Purpose Statement

The purpose of the 1998B Capital Facilities Refunding REET I Budget Control Level is to pay debt service on 1998 Series B Limited Tax General Obligation bonds, which were issued to refund bonds issued in 1992 at lower interest rates.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
1998B Capital Facilities Refunding	2,934,475	2,935,963	3,017,550	3,017,550

2007 LTGO Bond - Woodland Park Zoo Garage - REET I Budget Control Level

Purpose Statement

The purpose of the 2007 LTGO Bond - Woodland Park Zoo Garage - REET I Budget Control Level is to fund debt service payment for the 700-space Woodland Park Zoo Garage (see project K732291 in the Department of Parks and Recreation's Capital Improvement Program) located on the west side of the Zoo. This BCL replaces the Woodland Park Zoo Garage Debt Service project (K732292) that was in the Department of Parks and Recreation's Capital Improvement Program (CIP). Please note that the construction of the garage was canceled resulting in no 2009 and 2010 debt service payments.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
2007 LTGO Bond - Woodland Park Zoo Garage - REET 1	871,000	0	0	0

CRS REET I Support to McCaw Hall Fund Budget Control Level

Purpose Statement

The purpose of the CRS REET I Support to McCaw Hall Fund Budget Control Level is to appropriate resources from REET I to the McCaw Hall Fund to support major maintenance work on McCall Hall. This appropriation meets the intent of a memorandum of agreement between Seattle Center and McCaw Hall to share equally the major maintenance needs of the McCaw Hall performance facility, and to deposit all shared funding into an interest bearing reserve (fund 11434). Any capital projects related to the expenditure of this reserve are listed in Seattle Center's Capital Improvement Program.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
CRS REET I Support to McCaw Hall Fund	0	0	0	200,000

CRS REET I Support to Transportation Budget Control Level**Purpose Statement**

The purpose of the CRS REET I Support to Transportation Budget Control Level is to appropriate funds from REET I to the Transportation Operating Fund to support specific capital programs. These capital programs are listed in the Seattle Department of Transportation's section of the Budget.

Program Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Corridor & Intersection Improvements - REET I	456,412	0	0	0
Neighborhood Enhancements - REET I	370,820	0	0	0
Total	827,232	0	0	0

Tenant Relocation Assistance Program REET I Budget Control Level

Purpose Statement

The purpose of the Tenant Relocation Assistance Program REET I Budget Control Level is to allow the City to pay for relocation assistance to low income tenants displaced by development activity, as authorized by SMC 22.210 and RCW 59.18.440.

Summary

Changes in expected demand for tenant relocation produce a reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of \$125,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Tenant Relocation Assistance Program REET I	205,000	250,000	238,000	113,000

CRS, REET II Subaccount Appropriations

CRS REET II Support to Transportation Budget Control Level

Purpose Statement

The purpose of the CRS REET II Support to Transportation Budget Control Level is to appropriate funds from REET II to the Transportation Operating Fund to support specific capital programs, or in the case of the Debt Service Program, appropriate funds to pay debt service costs directly from the REET II Subaccount.

Program Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Bridges & Structures - REET II	4,671,852	967,000	2,765,000	2,500,000
Corridor & Intersection Improvements - REET II	898,129	0	0	0
Debt Service (SDOT) - REET II	2,429,609	2,761,000	2,765,000	2,155,000
Landslide Mitigation - REET II	527,793	200,000	200,000	200,000
Neighborhood Enhancements - REET II	1,583,380	952,000	0	1,210,000
New Trails and Bike Paths - REET II	210,238	0	0	0
Roads - REET II	2,724,294	1,471,000	1,749,000	187,000
Sidewalk Maintenance - REET II	747,707	359,000	368,000	368,000
Sidewalks & Pedestrian Facilities - REET II	1,118,042	0	0	856,000
Trails and Bike Paths - REET II	0	0	0	500,000
Total	14,911,045	6,710,000	7,847,000	7,976,000

CRS, Street Vacation Subaccount Appropriations

CRS Street Vacation Support to Transportation Budget Control Level

Purpose Statement

The purpose of the CRS Street Vacation Support to Transportation Budget Control Level is to appropriate funds from the CRS Street Vacation Subaccount to the Transportation Operating Fund to support specific capital programs.

Program Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Corridor and Intersection Improvements - CRS-SV	0	1,500,000	700,000	700,000
Neighborhood Enhancements - CRS-SV	0	740,000	0	0
Total	0	2,240,000	700,000	700,000

CRS, Unrestricted Subaccount Appropriations

Artwork Conservation - OACA - CRS-UR Budget Control Level

Purpose Statement

The purpose of the Artwork Conservation - OACA - CRS-UR Budget Control Level is to support the Arts Conservation Program, which is administered by the Office of Arts & Cultural Affairs. This program provides professional assessment, conservation, repair, routine and major maintenance, and relocation of artwork for both the City's approximately 400-piece, permanently sited art collection and the approximately 2,700-piece portable artwork collection. The entire collection is an asset to the City, and while major maintenance is generally not required for the new artwork entering the collection, professional routine care and responses to vandalism are necessary to protect this investment.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Artwork Conservation - OACA	181,863	179,000	187,000	187,000

CRS-U Support to Transportation Budget Control Level**Purpose Statement**

The purpose of the CRS-U Support to Transportation Budget Control Level is to appropriate funds from CRS Unrestricted Sub-account to the Transportation Operating Fund to support specific capital programs.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
CRS-U Support to Transportation	112,787	1,375,000	1,300,000	1,135,000

Design Commission - CRS-UR Budget Control Level

Purpose Statement

The purpose of the Design Commission - CRS-UR Budget Control Level is to support the Design Commission, which advises the Mayor, City Council, and City departments on the design of capital improvements and other projects that shape Seattle's public realm. The goals of the Commission are to see that public facilities and projects within the city's right-of-way incorporate design excellence, that City projects achieve their goals in an economical manner, and that they fit the City's design goals.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Design Commission - CRS-UR	359,289	361,000	374,000	374,000

Tenant Relocation Assistance Program - CRS-UR Budget Control Level

Purpose Statement

The purpose of the Tenant Relocation Assistance Program - CRS-UR Budget Control Level is to allow the City to pay for relocation assistance to low-income tenants displaced by development activity, as authorized by SMC 22.210 and RCW 59.18.440.

Summary

Changes in expected demand for tenant relocation produce a reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of \$12,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Tenant Relocation Assistance Program	80,000	83,000	86,000	74,000

Cumulative Reserve Subfund - REET I Subaccount (00163)

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	44,561,677	33,052,344	39,485,559	30,828,507	37,461,742
Accounting Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	15,165,642	15,907,163	10,544,868	17,782,815	10,789,517
Less: Actual and Budgeted Expenditures	20,241,761	18,366,000	12,568,684	20,956,000	13,251,550
Less: Likely Expenditure Reductions	0	(235,000)	0	0	0
Ending Fund Balance	39,485,559	30,828,507	37,461,742	27,655,322	34,999,709
Continuing Appropriations	34,349,507	27,000,000	34,000,000	27,000,000	34,000,000
Cash Balance Reserve	5,000,000	0	0	0	1,000,000
Total Reserves	39,349,507	27,000,000	34,000,000	27,000,000	35,000,000
Ending Unreserved Fund Balance	136,051	3,828,507	3,461,742	655,322	(291)

Cumulative Reserve Subfund - REET II Subaccount (00161)

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	42,998,862	23,574,879	23,744,327	24,106,042	26,839,521
Accounting Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	15,396,343	15,907,163	10,544,868	17,782,815	10,789,517
Less: Actual and Budgeted Expenditures	34,650,878	15,995,000	7,449,673	18,717,000	14,629,000
Less: Likely Expenditure Reduction	0	(619,000)	0	0	0
Ending Fund Balance	23,744,327	24,106,042	26,839,521	23,171,857	23,000,038
Continuing Appropriations	22,488,357	22,000,000	22,000,000	22,000,000	22,000,000
Reserve for NSF/CRS/Citizen CIP Suggestion	0	0	0	1,000,000	0
Cash Balance Reserve	5,000,000	0	0	0	1,000,000
Total Reserves	27,488,357	22,000,000	22,000,000	23,000,000	23,000,000
Ending Unreserved Fund Balance	(3,744,030)	2,106,042	4,839,521	171,857	38

Cumulative Reserve Subfund - Unrestricted Subaccount (00164)

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	(3,094,408)	(5,148,508)	(2,162,217)	(6,071,508)	791,435
Accounting Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	6,379,410	6,283,500	9,414,107	16,968,750	22,010,376
Less: Actual and Budgeted Expenditures	5,447,219	7,206,500	6,460,455	5,661,425	5,459,000
Ending Fund Balance	(2,162,217)	(6,071,508)	791,435	5,235,817	17,342,811
Continuing Appropriations	12,702,763	10,000,000	13,000,000	10,000,000	13,000,000
Total Reserves	12,702,763	10,000,000	13,000,000	10,000,000	13,000,000
Ending Unreserved Fund Balance	(14,864,980)	(16,071,508)	(12,208,565)	(4,764,183)	4,342,811

**Cumulative Reserve Subfund, Asset Preservation Subaccount - Fleets
and Facilities (00168)**

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	8,553,258	6,247,258	10,849,881	6,527,258	11,129,881
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	4,423,553	4,000,000	4,000,000	4,000,000	4,000,000
Less: Actual and Budgeted Expenditures	2,126,930	3,720,000	3,720,000	3,720,000	3,720,000
Ending Fund Balance	10,849,881	6,527,258	11,129,881	6,807,258	11,409,881
Continuing Appropriations	10,443,141	6,264,000	10,000,000	6,264,000	10,000,000
Large Expense Project Reserve	406,740	263,258	1,129,881	543,258	1,409,881
Total Reserves	10,849,881	6,527,258	11,129,881	6,807,258	11,409,881
Ending Unreserved Fund Balance	0	0	0	0	0

Cumulative Reserve Subfund - Street Vacation Subaccount (00169)

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	1,493,733	1,434,364	1,493,733	134,614	107,978
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	0	940,250	832,750	896,500	896,000
Less: Actual and Budgeted Expenditures	0	2,240,000	2,218,505	700,000	700,000
Ending Fund Balance	1,493,733	134,614	107,978	331,114	303,978
Continuing Appropriations	29,412	0	29,000	0	29,000
Total Reserves	29,412	0	29,000	0	29,000
Ending Unreserved Fund Balance	1,464,321	134,614	78,978	331,114	274,978

**Cumulative Reserve Subfund - South Lake Union Property Proceeds
Subaccount (00167)**

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	237,503	237,503	282,891	237,503	282,891
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	45,387	0	0	0	0
Less: Actual and Budgeted Expenditures	0	0	0	0	0
Ending Fund Balance	282,891	237,503	282,891	237,503	282,891
Continuing Appropriations	0	0	0	0	0
Total Reserves	0	0	0	0	0
Ending Unreserved Fund Balance	282,891	237,503	282,891	237,503	282,891

Debt Service

Dwight Dively, Director

Contact Information

Department Information Line: (206) 233-0031

City Of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

Department Description

The purpose of this Debt Service section is to provide appropriation authority for particular payments of debt service and associated costs of issuing debt that require legal appropriations. These appropriations include debt service payments to be made from the Bond Interest and Redemption Fund, Limited Tax General Obligation (LTGO) Issuance Costs, and Unlimited Tax General Obligation (UTGO) (voter approved) debt service payments.

Debt Service

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Bond Interest and Redemption Budget Control Level	DEBTBIRF	0	1,699,909	1,383,576	1,815,150
Debt Issuance Costs Budget Control Level	DEBTISSUE	0	3,507,646	0	834,000
UTGO Debt Service Budget Control Level	DEBTUTGO	0	20,247,325	17,068,000	17,068,000
Department Total		0	25,454,880	18,451,576	19,717,150
		2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Resources					
Other		0	25,454,880	18,451,576	19,717,150
Department Total		0	25,454,880	18,451,576	19,717,150

Bond Interest and Redemption Budget Control Level

Purpose Statement

The purpose of the Bond Interest and Redemption Budget Control Level is to create legal appropriation authority for debt service payments to be made through the Bond Interest and Redemption Fund (BIRF) from outside sources.

Summary

This budget control level creates the authority to pay debt service on Benaroya Hall debt issued in 2001 with money received from the concert venue. This budget control level also creates the authority for debt service payments on the Park 90/5 building (now known as Airport Way Center) that are to be paid from excess insurance proceeds after the Nisqually Earthquake. This BCL also has authority to pay debt service on Convention Center related debt from the 2005 LTGO Bond issuance. Also included are payments relating to the 1996 refunding of Pike Place Market bonds.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Bond Interest and Redemption	0	1,699,909	1,383,576	1,815,150

Debt Issuance Costs Budget Control Level

Purpose Statement

The purpose of the Debt Issuance Costs Budget Control Level is to create the appropriation authority to pay debt issuance costs related to the 2010 Multipurpose Limited Tax General Obligation (LTGO) Debt Issuance.

Summary

The issuance costs are estimated to be 1% of the total capital that is to be issued as LTGO debt in the 2010 debt issuance.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Debt Issuance Costs	0	3,507,646	0	834,000

UTGO Debt Service Budget Control Level

Purpose Statement

The purpose of the UTGO Debt Service Budget Control Level is to create the legal appropriations to pay debt service on outstanding Unlimited Tax General Obligation (UTGO) Bonds.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
UTGO Bond Interest and Redemption	0	20,247,325	17,068,000	17,068,000

City Debt

In addition to the regular operating budget, the City uses bonds and property tax levies to fund a variety of special capital improvement projects. The City's budget must include funds to pay interest due on outstanding bonds and to pay the principal amount of bonds at maturity. The City has issued three types of debt to finance its capital improvement programs:

Unlimited Tax General Obligation Bonds

The City may issue Unlimited Tax General Obligation (UTGO) Bonds for capital purposes if a proposition authorizing their issuance is approved by 60% of the voters in an election in which the number of voters exceeds 40% of the voters in the most recent general election. Payment of principal and interest is backed by the "full faith and credit" of the City. This means that the City commits itself to include in its property tax levy an amount that is sufficient to pay principal and interest on the bonds. Property taxes levied to pay debt service on UTGO bonds are not subject to the statutory limits in state law on the taxing authority of local governments, which is why UTGO bonds are "unlimited." However, state law does limit the amount of UTGO bonds that can be outstanding at any time to 7.5% of assessed valuation: 2.5% for open space and park facilities, 2.5% for utility purposes, and 2.5% for general purposes. As of December 31, 2008, there were approximately \$147 million in UTGO bonds outstanding; of that, \$7 million are for utility purposes.

Limited Tax General Obligation Bonds

The City Council may authorize the issuance of Limited Tax General Obligation (LTGO) Bonds, also known as Councilmanic bonds, in an amount up to 1.5% of assessed valuation, without a vote of the people. The City pledges its full faith and credit to the payment of principal and interest on LTGO bonds, but this pledge must be fulfilled within the statutory limitation on the City's taxing authority. Thus, these are "limited" general obligation bonds. The combination of UTGO bonds issued for general purposes and LTGO bonds cannot exceed 2.5% of assessed valuation. If LTGO bonds are issued up to the 1.5% ceiling, then UTGO bonds for general purposes are limited to 1% of assessed value.

The City also guarantees debt issued by its Public Development Authorities (PDAs) under certain circumstances. As of December 31, 2008, the guarantees totaled \$90 million out of \$803 million outstanding LTGO debt. Guarantees count against the City's LTGO debt capacity.

Revenue Bonds

Revenue bonds are used to provide financing for the capital programs of City Light and the three utilities, Water, Drainage and Wastewater, and Solid Waste, which are grouped together in Seattle Public Utilities. The City does not pledge its full faith and credit to the payment of debt service on revenue bonds. Payment of principal and interest on the bonds issued by each utility is derived solely from the revenues generated by the issuing utility. No tax revenues are used to pay debt service. When revenue bonds are sold, the City commits itself to set fees and charges for the issuing utility that will be sufficient to pay all costs of operations and maintenance, and all payments of principal and interest on the bonds. While the amount of revenue bonds is not subject to statutory limits, there are practical limitations in that it may not be possible to sell revenue bonds if the amount of bonds outstanding grows to the point that the financial community questions the ability of the issuing utility to make timely payments of principal and interest on the bonds.

Forms of Debt Authorized by State Law

Table 1 on the following page summarizes the conditions and limitations that apply to the issuance of the three types of debt issued by the City.

Table 1 – Summary of Conditions and Limitations for City Debt Issuances

Form of Debt	Voter Approval Required	Source of Repayment	Statutory Limitation	Current Limit*	Outstanding 12-31-08*
Unlimited Tax General Obligation Bonds (UTGO)					
Parks & Open Space	Yes	Property Tax	2.5% of AV	\$3.4 Billion	\$0
Utilities	Yes	Property Tax	2.5% of AV	\$3.4 Billion	\$7 Million
General Purposes	Yes	Property Tax	1.0 % of AV**	\$1.4 Billion	\$140 Million
Limited Tax General Obligation Bonds (LTGO)	No	Taxes and Other Revenues	1.5% of AV**	\$2.1 Billion	\$803 Million***
Utility Revenue	No	Utility Revenues	None	None	\$3.0 Billion

* As of 12/31/08, assuming the latest certified assessed value of \$138 billion, issued on February 25, 2009, for taxes payable in 2009.

** The sum of UTGO and LTGO debt for general purposes cannot exceed 2.5% of assessed valuation.

***Includes \$90 million of PDA debt guarantees.

City Debt Management Policies and Bond Ratings

The use of debt financing by the City is subject not only to state law, but also to the debt management policies adopted by the Mayor and City Council. According to these policies, a capital project should be financed with bond proceeds only under the following circumstances:

- in emergencies;
- when the project being financed will produce revenues that can be used to pay debt service on the bonds;
- or
- when the use of debt will result in a more equitable sharing of the costs of the project between current and future beneficiaries of the project.

It is the last of these circumstances that most often justifies the use of debt financing. Paying for long-lived assets, such as libraries or parks, from current tax revenues would place a large burden on current taxpayers, while allowing future beneficiaries to escape the burden of payment. The use of debt effectively spreads the cost of acquiring or constructing capital assets over the life of the bonds. The City’s debt management policies require that 12% of the City’s LTGO total issuance capacity be reserved for emergencies. They also state that net debt service on LTGO bonds (defined as total debt service, minus debt service paid from project revenues) should not exceed 9% of the General Fund budget, and should remain below 7% under most circumstances.

The City has earned very high ratings on its bonds as a result of a strong economy and prudent financial practices. The City’s UTGO debt is rated Aaa by Moody’s Investors Service, AAA by Fitch IBCA, and AAA by Standard & Poor’s (S&P), which are the highest possible levels. The City’s LTGO debt is rated AAA by S&P, AA+ by Fitch and Aa1 by Moody’s. In addition, the City’s utilities have very high ratings for revenue debt, reflecting sound finances and good management. Moody’s rates Water, Drainage and Wastewater, and City Light debt at the Aa2 level and Solid Waste Aa3. S&P rates Water and Drainage and Wastewater debt at AA+ and City Light and Solid Waste debt at AA-.

2010 Projected Bond Issue

In 2010, the City expects to issue approximately \$84.3 million of limited tax general obligation bonds for a variety of purposes. Table 2 lists the financed projects and other details of the financing plan. Bond proceeds will be deposited into the 2010 Multipurpose Bond Fund. City departments responsible for all or portions of projects in Table 2 will then draw money from this Fund as appropriated to implement the projects. The appropriations for those funds are in the respective departments’ pages of this budget book.

Debt Service

Table 2 - 2010 Multipurpose LTGO Bond Issuances - in \$1,000s

Purpose	Debt Service Funding Source	Issued Capital	Issued Capital & Capital Costs ⁽¹⁾	Term	Rate (est.)	Debt Service Revised 2009	Debt Service Proposed 2010
Spokane (BTG)	SDOT	6,787	6,923	20	5.30%	-	286
Bridge Rehab (BTG)	SDOT	30,464	31,073	20	5.30%	-	823
Bridge Seismic (BTG)	SDOT	12,164	12,407	20	5.30%	-	329
Mercer West (BTG)	SDOT	9,000	9,180	20	5.30%	-	23
Mercer (BTG)	SDOT	3,100	3,162	20	5.30%	-	14
Alaskan Way Viaduct/Seawall	GF	10,565	10,776	20	5.30%	-	84
Parking Pay Stations	GF	2,026	2,067	5	3.20%	-	243
King Street Station (BTG)	SDOT ⁽²⁾	531	542	20	5.30%	-	33
Pike Place Market	PPMRF ⁽³⁾	4,800	4,896	4	2.90%	-	71
Golf Facilities	DPR	863	880	15	5.30%	-	183
Tier 1 SAN & Enterprise Comp.	DoIT	1,500	1,530	3	2.50%	-	19
Total		81,800	83,436			-	2,109

- 1) Capital pricing costs estimated at 2% of capital; issuance costs estimated at 1% of capital in Table 3
- 2) Interest only for 2010 and 2011
- 3) Proceeds from voter-approved Pike Place Market Levy

Table 3 – 2010 Multipurpose LTGO Bond Fund Issuance Costs - \$1,000s

Issued Capital	Issuance Cost Factor	Issuance Cost Proposed 2010	Issuance Cost Proposed 2011
83,436	1%	834	N/A

Table 3 shows the costs of issuance for the 2010 LTGO bond issue. This money is estimated at 1% of the capital costs of the 2010 Multipurpose LTGO Bond Fund. Table 4 on the following pages displays outstanding LTGO debt service requirements sorted by issuance; Table 5 displays the funds used to pay outstanding LTGO debt service, listing issuance year and funding source; and Table 6 displays funds used to pay outstanding LTGO debt service. Table 7 displays appropriations for debt service to be paid from various LTGO Bond Funds' fund balances. All tables in this section are for informational purposes only with the exception of Table 7; legal appropriations are included elsewhere in the budget document.

Debt Service

**Table 4 – Outstanding Limited Tax General Obligation Bonds Debt Service - Informational Only
Payment Debt Service by Bond Issuance – In \$1,000s**

Issued Amount	Project	2009 Revised	2010 Proposed
3,105	Historic Buildings	194	195
20,448	Housing	2,085	2,142
8,352	Parks	851	875
370	Seismic - DH Fire	38	40
609	Seismic Fire	62	65
7,471	West Seattle Bridge	109	21
40,354	1998 Bond Issue Total	3,339	3,338
13,042	Downtown Parking Garage	1,995	2,150
13,042	1998 E Bond Issue Total	1,995	2,150
2,350	City Hall	315	-
10,340	Civic Center Open Space	635	-
8,000	Galer	1,045	-
5,960	Justice Center	803	-
2,020	SeaPark	362	-
1,465	South Precinct	194	-
30,135	1999 B Bond Issue Total	3,355	-
4,950	Ballard Neighborhood Center	400	400
39,965	City Hall	2,595	2,589
5,270	Interbay Golf Facilities	423	427
39,960	Justice Center	2,590	2,589
4,970	Park 90/5	401	401
2,905	Police Training Facilities	237	236
2,395	Seattle Municipal Tower TI	230	227
765	Sound Amplification - Benaroya Hall	99	99
8,570	Southwest Precinct	690	692
6,140	Training Facilities	496	493
115,890	2001 Bond Issue Total	8,161	8,153
20,630	City Hall	1,359	1,359
5,005	Civic Center Open Space	399	404
21,055	Historic Buildings	1,787	1,789
20,630	Justice Center	1,359	1,359
8,765	McCaw Hall	844	842
4,335	Public Safety IT	740	-
725	Seattle Center Kitchen	92	93
3,855	Seattle Municipal Tower - SPU TI	656	-
4,870	Seattle Municipal Tower - TI	466	466
2,715	Southwest Precinct	218	218

Debt Service

Issued Amount	Project	2009 Revised	2010 Proposed
2,000	University Way (Long)	255	255
2,020	West Seattle Swing Bridge	261	260
8,980	Westbridge	722	719
105,585	2002 Bond Issue Total	9,160	7,763
2,275	Joint Training Facility	173	174
2,645	McCaw Hall (long)	140	137
6,355	Roof/Structural Replacement & Repair	779	784
1,980	SMT Base	152	154
2,830	SR 519	218	218
16,085	2003 Bond Issue Total	1,462	1,467
16,646	Concert Hall	1,772	1,773
8,906	Park 90/5	851	849
66,253	Seattle Municipal Tower Acquisition	6,326	6,330
91,805	2004 Bond Issue Total	8,948	8,952
4,720	Alaskan Way Tunnel / Seawall	376	378
1,420	Bridge Way North	278	281
11,165	City Hall	551	870
6,255	Civic Center Open Space	303	778
4,460	Convention Center	574	576
1,395	Fremont Bridge Approaches	112	110
28,430	Justice Center	1,409	2,221
5,375	Library Garage	431	432
9,825	Parking Pay Stations	2,255	2,252
18,875	Pier 59	1,505	1,507
2,265	Pier 59 Entry	181	182
5,685	Sandpoint	730	732
3,560	SeaPark	177	446
2,580	South Precinct	125	320
3,290	SR 519	643	645
9,315	West Precinct	1,302	1,306
118,615	2005 Bond Issue Total	10,953	13,036
2,475	Mercer Corridor Design	470	469
2,195	Ninth & Lenora	325	330
11,725	Park 90/5	1,068	1,068
1,800	Pier 59	142	140
1,490	SLU Streetcar	138	135
5,220	Viaduct	392	394
24,905	2006 Bond Issue Total	2,535	2,535

Debt Service

Issued Amount	Project	2009 Revised	2010 Proposed
3,780	Alaskan Way Tunnel / Seawall	489	488
4,880	Aquarium	244	489
59,185	Downtown Parking Garage	2,882	2,882
15,286	Mercer (from Zoo bonds)	1,226	1,229
4,250	Monorail	551	553
3,005	Northgate Land Acquisition	241	241
3,275	Parking Pay Stations	754	758
1,889	Zoo Garage	152	152
95,550	2007 Bond Issue Total	6,538	6,791
3,785	Bridge Rehab (BTG)	304	304
1,500	Bridge Seismic (BTG)	120	123
21,710	Fire Station Projects	5,016	5,014
3,140	King Street Station (BTG)	252	252
2,595	Lander (BTG)	155	204
39,790	Mercer (BTG)	2,390	3,130
6,062	Park 90/5 Police Support Acquisition	303	303
2,065	Parking Pay Stations	478	475
48,808	Seattle Municipal Tower & Police Support	2,440	2,440
1,885	South Lake Union Projects	374	370
8,490	Spokane (BTG)	510	665
139,830	2008 Bond Issue Total	12,342	13,279
1,610	Alaskan Way Viaduct/Seawall	46	204
13,600	Arterial Asphalt and Concrete	392	654
13,510	Bridge Rehab	398	1,069
2,675	IT Servers and Storage	64	950
6,235	IT Software Migration and Mgt.	160	1,702
1,358	Jail	40	95
1,605	King Street Station	47	132
4,390	Market 96 Refunding	434	324
1,360	North Precinct	40	97
5,975	Northgate Land	176	474
3,890	Northgate Park	111	493
11,175	Pike Place Market	297	2,504
4,090	Rainier Beach Community Center	117	518
24,753	Spokane (BTG)	719	2,444
3,635	Trails	97	162
99,860	2009 Bond Issue Total	3,137	11,822
10,565	Alaskan Way Viaduct/Seawall	-	286
30,464	Bridge Rehab (BTG)	-	823
12,164	Bridge Seismic (BTG)	-	329

Debt Service

Issued Amount	Project	2009 Revised	2010 Proposed
863	Golf Facilities	-	23
531	King Street Station (BTG)	-	14
3,100	Mercer (BTG)	-	84
9,000	Mercer West (BTG)	-	243
2,026	Parking Pay Stations	-	33
4,800	Pike Place Market	-	71
6,787	Spokane (BTG)	-	183
1,500	Tier 1 SAN & Enterprise Comp.	-	19
81,800	2010 Bond Issue Total	-	2,109
	Grand Total	71,924	81,395

Debt Service

**Table 5 – Outstanding Limited Tax General Obligation Bonds Debt Service - Informational Only
Method of Payment for Principal and Interest Listed by Funding Source - In \$1,000's**

Funding Source for Debt Service Appropriated in the Budget	2009 Revised	2010 Proposed
Bond Interest & Redemption Fund - LTGO		
2001 Bond Issue		
Sound Amplification - Benaroya Hall	99	99
2005 Bond Issue		
Convention Center	-	576
2006 Bond Issue		
Park 90/5	1,068	816
2009 Bond Issue		
Market 96 Refunding	434	324
Bond Interest & Redemption Fund - LTGO Total	1,601	1,815
Cumulative Reserve Subfund - REET I		
1998 Bond Issue		
Housing	2,085	2,142
Parks	851	875
2002 Bond Issue		
Westbridge	599	599
2003 Bond Issue		
Roof/Structural Replacement & Repair	779	57
2007 Bond Issue		
Northgate Land Acquisition	241	-
2008 Bond Issue		
Fire Station Projects	5,016	5,014
Cumulative Reserve Subfund - REET I Total	9,571	8,687
Cumulative Reserve Subfund - REET II		
2005 Bond Issue		
Alaskan Way Tunnel / Seawall	376	378
Bridge Way North	278	281
Fremont Bridge Approaches	112	110
Pier 59	1,505	223
SR 519	643	645
2006 Bond Issue		
Mercer Corridor Design	470	49
Pier 59	142	70
Viaduct	392	204
2007 Bond Issue		
Alaskan Way Tunnel / Seawall	489	488
Cumulative Reserve Subfund - REET II Total	4,408	2,448
Cumulative Reserve Subfund - Unrestricted		
2002 Bond Issue		
Westbridge	82	80

Debt Service

Funding Source for Debt Service Appropriated in the Budget	2009 Revised	2010 Proposed
2007 Bond Issue		
Monorail	551	-
Cumulative Reserve Subfund - Unrestricted Total	633	80
Downtown Garage Fund		
1998 E Bond Issue		
Downtown Parking Garage	1,995	2,150
2007 Bond Issue		
Downtown Parking Garage	2,882	2,882
Downtown Garage Fund Total	4,877	5,032
Fleets & Facilities Fund		
1998 Bond Issue		
Historic Buildings	194	195
Seismic - DH Fire	38	40
Seismic Fire	62	65
1999 B Bond Issue		
City Hall	315	-
Civic Center Open Space	635	-
Justice Center	803	-
SeaPark	362	-
2001 Bond Issue		
City Hall	2,595	2,589
Justice Center	2,590	2,589
Park 90/5	88	88
Seattle Municipal Tower TI	230	227
2002 Bond Issue		
City Hall	1,359	1,359
Civic Center Open Space	399	404
Historic Buildings	1,787	1,789
Justice Center	1,359	1,359
Seattle Municipal Tower - TI	466	466
2003 Bond Issue		
SMT Base	152	154
2004 Bond Issue		
Park 90/5	187	187
Seattle Municipal Tower Acquisition	6,326	6,330
2005 Bond Issue		
City Hall	551	870
Civic Center Open Space	303	778
Justice Center	1,409	2,221
SeaPark	177	446
2006 Bond Issue		
Park 90/5	-	55

Debt Service

Funding Source for Debt Service Appropriated in the Budget	2009 Revised	2010 Proposed
2008 Bond Issue		
Seattle Municipal Tower & Police Support	2,396	2,396
Fleets & Facilities Fund Total	24,784	24,607
General Fund		
1998 Bond Issue		
West Seattle Bridge	109	21
1999 B Bond Issue		
Galer	1,045	-
South Precinct	194	-
2001 Bond Issue		
Ballard Neighborhood Center	400	400
Park 90/5	273	273
Police Training Facilities	237	214
Southwest Precinct	690	156
Training Facilities	422	419
2002 Bond Issue		
McCaw Hall	844	842
Public Safety IT	740	-
Southwest Precinct	218	-
University Way (Long)	255	-
West Seattle Swing Bridge	261	-
2003 Bond Issue		
Joint Training Facility	144	146
2004 Bond Issue		
Concert Hall	1,772	1,773
Park 90/5	579	577
2005 Bond Issue		
Convention Center	574	-
Sandpoint	730	732
South Precinct	125	320
West Precinct	1,302	1,306
2006 Bond Issue		
Ninth & Lenora	325	330
Park 90/5	-	172
SLU Streetcar	138	135
2008 Bond Issue		
Park 90/5 Police Support Acquisition	303	303
South Lake Union Projects	374	370
2009 Bond Issue		
Alaskan Way Viaduct/Seawall	46	204
Jail	40	95
North Precinct	40	97
Northgate Land	176	289
Northgate Park	111	493
Rainier Beach Community Center	-	91

Debt Service

Funding Source for Debt Service Appropriated in the Budget	2009 Revised	2010 Proposed
2010 Bond Issue		
Parking Pay Stations	-	286
Alaska Way Viaduct/Seawall	-	33
General Fund Total	12,468	10,076
Information Technology Fund		
2009 Bond Issue		
IT Servers and Storage	64	950
IT Software Migration and Mgt.	160	1,702
2010 Bond Issue	-	-
Tier 1 SAN & Enterprise Comp.	-	19
Information Technology Fund Total	224	2,671
Library Fund		
2005 Bond Issue		
Library Garage	431	432
Library Fund Total	431	432
LTGO Bond Fund - 2001		
2001 Bond Issue		
Police Training Facilities	-	21
LTGO Bond Fund - 2001 Total	-	21
LTGO Bond Fund - 2002		
2002 Bond Issue		
Southwest Precinct	-	218
University Way (Long)	-	255
West Seattle Swing Bridge	-	260
LTGO Bond Fund - 2002 Total	-	733
LTGO Bond Fund - 2002B		
2001 Bond Issue		
Southwest Precinct	-	536
LTGO Bond Fund - 2002B Total	-	536
LTGO Bond Fund - 2003		
2003 Bond Issue		
Roof/Structural Replacement & Repair	-	727
LTGO Bond Fund - 2003 Total	-	727
LTGO Bond Fund - 2005		
2005 Bond Issue		
Pier 59	-	1,285
LTGO Bond Fund - 2005 Total	-	1,285

Debt Service

Funding Source for Debt Service Appropriated in the Budget	2009 Revised	2010 Proposed
LTGO Bond Fund - 2006		
2006 Bond Issue		
Mercer Corridor Design	-	420
Pier 59	-	70
Viaduct	-	190
LTGO Bond Fund - 2006 Total	-	680
LTGO Bond Fund - 2007		
2007 Bond Issue		
Monorail	-	553
Northgate Land Acquisition	-	241
Zoo Garage	152	152
LTGO Bond Fund - 2007 Total	152	946
LTGO Bond Fund - 2008		
2008 Bond Issue		
Bridge Rehab (BTG)	-	304
Lander (BTG)	-	204
LTGO Bond Fund - 2008 Total	-	507
LTGO Bond Fund - 2009		
2009 Bond Issue		
Northgate Land	-	185
Rainier Beach Community Center	117	427
Trails	97	162
LTGO Bond Fund - 2009 Total	214	774
Parks & Recreation Fund		
2001 Bond Issue		
Interbay Golf Facilities	423	427
2002 Bond Issue		
Westbridge	41	40
2005 Bond Issue		
Pier 59 Entry	181	182
2007 Bond Issue		
Aquarium	244	489
2010 Bond Issue		
Golf Facilities	-	23
Parks & Recreation Fund Total	889	1,162
Pike Place Market Renovation Fund		
2009 Bond Issue		
Pike Place Market	297	2,504
2010 Bond Issue		
Pike Place Market	-	71

Debt Service

Funding Source for Debt Service Appropriated in the Budget	2009 Revised	2010 Proposed
Pike Place Market Renovation Fund Total	297	2,575
Seattle Center Fund		
2002 Bond Issue		
Seattle Center Kitchen	92	93
2003 Bond Issue		
McCaw Hall (long)	140	137
Seattle Center Fund Total	232	230
SPU Drainage & Wastewater Fund		
2001 Bond Issue		
Park 90/5	12	12
Training Facilities	22	22
2002 Bond Issue		
Seattle Municipal Tower - SPU TI	197	-
2003 Bond Issue		
Joint Training Facility	8	8
2004 Bond Issue		
Park 90/5	26	25
2006 Bond Issue		
Park 90/5	-	7
2008 Bond Issue		
Seattle Municipal Tower & Police Support	13	13
SPU Drainage & Wastewater Fund Total	279	89
SPU Solid Waste Fund		
2001 Bond Issue		
Park 90/5	7	7
Training Facilities	12	12
2002 Bond Issue		
Seattle Municipal Tower - SPU TI	108	-
2003 Bond Issue		
Joint Training Facility	5	5
2004 Bond Issue		
Park 90/5	14	14
2006 Bond Issue		
Park 90/5	-	4
2008 Bond Issue		
Seattle Municipal Tower & Police Support	7	7
SPU Solid Waste Fund Total	153	49
SPU Water Fund		
2001 Bond Issue		
Park 90/5	21	21
Training Facilities	40	40

Debt Service

Funding Source for Debt Service Appropriated in the Budget	2009 Revised	2010 Proposed
2002 Bond Issue		
Seattle Municipal Tower - SPU TI	351	-
2003 Bond Issue		
Joint Training Facility	15	15
2004 Bond Issue		
Park 90/5	46	45
2006 Bond Issue		
Park 90/5	-	13
2008 Bond Issue		
Seattle Municipal Tower & Police Support	24	24
SPU Water Fund Total	497	158
Transportation Fund		
2003 Bond Issue		
SR 519	218	218
2005 Bond Issue		
Parking Pay Stations	2,255	2,252
2007 Bond Issue		
Mercer (from Zoo bonds)	1,226	1,229
Parking Pay Stations	754	758
2008 Bond Issue		
Bridge Rehab (BTG)	304	-
Bridge Seismic (BTG)	120	123
King Street Station (BTG)	252	252
Lander (BTG)	155	-
Mercer (BTG)	2,390	3,130
Parking Pay Stations	478	475
Spokane (BTG)	510	665
2009 Bond Issue		
Arterial Asphalt and Concrete	392	654
Bridge Rehab	398	1,069
King Street Station	47	132
Spokane (BTG)	719	2,444
Trails	-	-
2010 Bond Issue		
Bridge Rehab (BTG)	-	823
Bridge Seismic (BTG)	-	329
King Street Station (BTG)	-	14
Mercer (BTG)	-	84
Spokane (BTG)	-	183
Mercer West (BTG)	-	243
Transportation Fund Total	10,217	15,078
Grand Total	71,924	81,395

Debt Service

Table 6 – Unlimited Tax General Obligation (UTGO) Bonds Debt Service Informational Only- In \$1,000's

Bond Series	UTGO Bond Appropriation of Debt Service for Voter-Approved Debt	2009 Revised	2010 Proposed
UTGO Bond Interest and Redemption Subfund			
1998A	Refunding-Sewer Improvement, Series 4; 1973-A UTGO Various Refunding, Neighborhood Improvement, Series 2, Sewer Improvement, Series 5, Neighborhood Improvement Series 3, Police/Seattle Center	4,925	1,591
1999A	Library Facilities	5,399	-
2002	Library Facilities	7,320	7,319
2007	Refunding of 1999A Library Bonds	2,603	8,158
Total - UTGO Debt Service		20,248	17,068

Table 7 – Limited Tax General Obligation (LTGO) Bonds Debt Service from Fund Balances Legal Appropriation- In \$1,000's

Funding Source for Debt Service Appropriated in this Table	2009 Revised	2010 Proposed
LTGO Bond Fund - 2001		
2001 Bond Issue		
Police Training Facilities	-	21
LTGO Bond Fund - 2001 Total	-	21
LTGO Bond Fund - 2002		
2002 Bond Issue		
Southwest Precinct	-	218
University Way (Long)	-	255
West Seattle Swing Bridge	-	260
LTGO Bond Fund - 2002 Total	-	733
LTGO Bond Fund - 2002B		
2001 Bond Issue		
Southwest Precinct	-	536
LTGO Bond Fund - 2002B Total	-	536
LTGO Bond Fund - 2003		
2003 Bond Issue		
Roof/Structural Replacement & Repair	-	727
LTGO Bond Fund - 2003 Total	-	727
LTGO Bond Fund - 2005		
2005 Bond Issue		
Pier 59	-	1,285
LTGO Bond Fund - 2005 Total	-	1,285

Debt Service

Funding Source for Debt Service Appropriated in this Table	2009 Revised	2010 Proposed
LTGO Bond Fund - 2006		
2006 Bond Issue		
Mercer Corridor Design	-	420
Pier 59	-	70
Viaduct	-	190
LTGO Bond Fund - 2006 Total	-	680
LTGO Bond Fund - 2007		
2007 Bond Issue		
Monorail	-	553
Northgate Land Acquisition	-	241
Zoo Garage	152	152
LTGO Bond Fund - 2007 Total	152	946
LTGO Bond Fund - 2008		
2008 Bond Issue		
Bridge Rehab (BTG)	-	304
Lander (BTG)	-	204
LTGO Bond Fund - 2008 Total	-	507
LTGO Bond Fund - 2009		
2009 Bond Issue		
Northgate Land	-	185
Rainier Beach Community Center	117	427
Trails	97	162
LTGO Bond Fund - 2009 Total	214	774

Position Modifications in the 2010 Proposed Budget

The following is the official list of position modifications in the 2010 Proposed Budget, as presented in the departmental sections of this document. The modifications result from budget actions that reclassify positions, abrogate positions, create new positions, transfer existing positions between City departments, or change the status of a position, e.g. from full-time to part-time status. Numbers in parentheses are reductions. Totals represent net position adjustments as a result of changes contained in the 2010 Proposed Budget. Abrogations of filled positions will take effect on March 2, 2010. Other modifications listed will take effect on January 1, 2010.

Department	Position Title	Position Status	Number
Department of Executive Administration	Actg Tech I-BU	FullTime	(1)
Department of Executive Administration	Animal Contrl Ofcr I	FullTime	(1)
Department of Executive Administration	Civil Rights Anlyst	FullTime	(1)
Department of Executive Administration	Info Technol Prof B	FullTime	1
Department of Executive Administration	Info Technol Prof C	FullTime	1
Department of Executive Administration	Licenses&Standards Inspector	FullTime	(1)
Department of Executive Administration	Parking Meter Collector	FullTime	(1)
Department of Executive Administration	Spay&Neuter Tech	FullTime	1
Department of Executive Administration	StratAdvsr2,Exempt	FullTime	3
Department of Executive Administration	StratAdvsr3,Exempt	FullTime	(1)
Department of Executive Administration	StratAdvsr3,Exempt	PartTime	1
Department of Executive Administration	Treasury Cashier	FullTime	1
Department of Executive Administration	Treasury Cashier	PartTime	(2)
Department of Executive Administration Total			0
Department of Information Technology	Admin Spec I-BU	FullTime	(1)
Department of Information Technology	Cmputr Op,Lead	FullTime	(1)
Department of Information Technology	Fin Anlyst	FullTime	(1)
Department of Information Technology	Fin Anlyst	PartTime	1
Department of Information Technology	Info Technol Prof A,Exempt	FullTime	(2)
Department of Information Technology	Info Technol Prof B	FullTime	(1)
Department of Information Technology	Info Technol Prof B	PartTime	1
Department of Information Technology	Info Technol Prof C	FullTime	(1)
Department of Information Technology	Info Technol Prof C	PartTime	1
Department of Information Technology	Manager1,Info Technol	FullTime	(1)
Department of Information Technology	Mgmt Sysys Anlyst,Sr	FullTime	(1)
Department of Information Technology	StratAdvsr2,Exempt	FullTime	(1)
Department of Information Technology	StratAdvsr2,Exempt	PartTime	1
Department of Information Technology	StratAdvsr2,Info Technol	FullTime	(1)
Department of Information Technology	StratAdvsr2,Info Technol	PartTime	1
Department of Information Technology	StratAdvsr2,PC&RM	FullTime	(1)
Department of Information Technology	StratAdvsr2,PC&RM	PartTime	1
Department of Information Technology	Video Spec I	FullTime	(2)
Department of Information Technology Total			(8)
Department of Neighborhoods	Com Dev Spec,Sr	FullTime	(1)
Department of Neighborhoods	Cust Svc Rep	PartTime	(1)
Department of Neighborhoods	Fin Anlyst,Asst	FullTime	(1)
Department of Neighborhoods	Fin Anlyst,Asst	PartTime	1
Department of Neighborhoods	Info Technol Prof C-BU	FullTime	(1)
Department of Neighborhoods	Info Technol Prof C-BU	PartTime	1
Department of Neighborhoods	Info Technol Sysys Anlyst	FullTime	(1)
Department of Neighborhoods	PIng&Dev Spec I	PartTime	1
Department of Neighborhoods	PIng&Dev Spec II	FullTime	(3)
Department of Neighborhoods	PIng&Dev Spec,Sr	FullTime	(1)

Position Modifications

Department	Position Title	Position Status	Number
Department of Neighborhoods	Plng&Dev Spec,Sr	PartTime	1
Department of Neighborhoods	StratAdvsr1,Exempt	FullTime	1
Department of Neighborhoods	StratAdvsr3,Exempt	FullTime	1
Department of Neighborhoods Total			(3)
Department of Parks and Recreation	Aquarium Guide	FullTime	(1)
Department of Parks and Recreation	Aquarium Guide	PartTime	1
Department of Parks and Recreation	Carpenter	FullTime	(1)
Department of Parks and Recreation	Carpenter	PartTime	(1)
Department of Parks and Recreation	Cashier,Sr	FullTime	(1)
Department of Parks and Recreation	Cashier,Sr	PartTime	1
Department of Parks and Recreation	Drainage&Wstwtr Coll Wkr	FullTime	1
Department of Parks and Recreation	Ed Prgm Asst	PartTime	1
Department of Parks and Recreation	Elctn	FullTime	1
Department of Parks and Recreation	Elctn	PartTime	(1)
Department of Parks and Recreation	Facilities Maint Wkr	FullTime	2
Department of Parks and Recreation	Gardener	FullTime	5
Department of Parks and Recreation	Gardener	PartTime	(5)
Department of Parks and Recreation	Gardener,Sr	FullTime	(5)
Department of Parks and Recreation	Grounds Maint CC	FullTime	(1)
Department of Parks and Recreation	Grounds Maint Lead Wkr	FullTime	2
Department of Parks and Recreation	Grounds Maint Lead Wkr	PartTime	(1)
Department of Parks and Recreation	Installation Maint Wkr	FullTime	(1)
Department of Parks and Recreation	Laborer	FullTime	(1)
Department of Parks and Recreation	Laborer	PartTime	3
Department of Parks and Recreation	Maint Laborer	FullTime	2
Department of Parks and Recreation	Manager2,Parks&Rec	FullTime	(1)
Department of Parks and Recreation	Manager3,Exempt	FullTime	(1)
Department of Parks and Recreation	Mgmt Sys Anlyst,Sr	FullTime	1
Department of Parks and Recreation	Naturalist	FullTime	(1)
Department of Parks and Recreation	Plng&Dev Spec I	FullTime	(1)
Department of Parks and Recreation	Plng&Dev Spec I	PartTime	1
Department of Parks and Recreation	Plnt Ecologist	FullTime	2
Department of Parks and Recreation	Plumber	PartTime	(1)
Department of Parks and Recreation	Pntr	FullTime	1
Department of Parks and Recreation	Rec Attendant	PartTime	1
Department of Parks and Recreation	Rec Cntr Coord,Asst	FullTime	(1)
Department of Parks and Recreation	Rec Prgm Coord	FullTime	1
Department of Parks and Recreation	Rec Prgm Coord,Sr	FullTime	(3)
Department of Parks and Recreation	Rec Prgm Spec	FullTime	4
Department of Parks and Recreation	StratAdvsr1,Parks&Rec	PartTime	(1)
Department of Parks and Recreation	StratAdvsr2,Parks&Rec	FullTime	(1)
Department of Parks and Recreation	StratAdvsr3,Exempt	FullTime	1
Department of Parks and Recreation	Truck Dvr	FullTime	(1)
Department of Parks and Recreation	Util Laborer	FullTime	1
Department of Parks and Recreation	Volunteer Prgms Coord	PartTime	(2)
Department of Parks and Recreation Total			(1)
Department of Planning and Development	Actg Tech II-BU	FullTime	(1)
Department of Planning and Development	Bldg Inspector,Sr(Expert)	FullTime	(4)
Department of Planning and Development	Civil Engrng Spec,Sr	FullTime	(1)
Department of Planning and Development	Housing/Zoning Inspector,Sr	FullTime	(1)
Department of Planning and Development	Info Technol Sys Anlyst	FullTime	(1)
Department of Planning and Development	Land Use Plnr II	FullTime	(4)

Position Modifications

Department	Position Title	Position Status	Number
Department of Planning and Development	Land Use Plnr III	FullTime	(3)
Department of Planning and Development	Manager2,Engrng&Plans Rev	FullTime	(2)
Department of Planning and Development	Manager2,General Govt	FullTime	(2)
Department of Planning and Development	Manager3,Engrng&Plans Rev	FullTime	(1)
Department of Planning and Development	Permit Process Leader	FullTime	(1)
Department of Planning and Development	Permit Spec II	FullTime	(4)
Department of Planning and Development	Permit Tech	FullTime	(1)
Department of Planning and Development	Site Dev Insp	FullTime	(3)
Department of Planning and Development	StratAdvsr1,Engrng&Plans Rev	FullTime	1
Department of Planning and Development	StratAdvsr2,Engrng&Plans Rev	FullTime	2
Department of Planning and Development	StratAdvsr2,General Govt	FullTime	2
Department of Planning and Development	Strucl Plans Engr,Sr	FullTime	(5)
Department of Planning and Development Total			(29)
Ethics and Elections Commission	Admin Spec II	FullTime	1
Ethics and Elections Commission	Admin Staff Asst	FullTime	(1)
Ethics and Elections Commission Total			0
Fleets and Facilities Department	Admin Spec II-BU	FullTime	(1)
Fleets and Facilities Department	Appraiser	FullTime	(1)
Fleets and Facilities Department	Auto Engr,Sr	FullTime	(1)
Fleets and Facilities Department	Auto Equip Pntr	FullTime	(1)
Fleets and Facilities Department	Auto Mechanic	FullTime	(3)
Fleets and Facilities Department	Carpenter	FullTime	(1)
Fleets and Facilities Department	Carpenter	PartTime	(1)
Fleets and Facilities Department	Equip Svcr	FullTime	(1)
Fleets and Facilities Department	Executive1	FullTime	1
Fleets and Facilities Department	Executive2	FullTime	(1)
Fleets and Facilities Department	Janitor,Lead-DAS/CL	FullTime	(1)
Fleets and Facilities Department	Janitor-DAS/CL	FullTime	(2)
Fleets and Facilities Department	Manager2,General Govt	FullTime	2
Fleets and Facilities Department	Manager3,P&FM	FullTime	(1)
Fleets and Facilities Department	Manager3,PC&RM	FullTime	(1)
Fleets and Facilities Department	Metal Fabricator	FullTime	(1)
Fleets and Facilities Department	Mgmt Sysys Anlyst	FullTime	1
Fleets and Facilities Department	Mgmt Sysys Anlyst,Sr	PartTime	(1)
Fleets and Facilities Department	Property Mgmt Spec	FullTime	(1)
Fleets and Facilities Department	Real Property Agent	PartTime	(1)
Fleets and Facilities Department	Real Property Agent,Sr	FullTime	(1)
Fleets and Facilities Department	Shop Opns Supv	FullTime	(1)
Fleets and Facilities Department	Stat Maint Mach	FullTime	(1)
Fleets and Facilities Department	StratAdvsr1,General Govt	FullTime	(1)
Fleets and Facilities Department	StratAdvsr1,General Govt	PartTime	1
Fleets and Facilities Department	StratAdvsr2,Exempt	FullTime	(1)
Fleets and Facilities Department	StratAdvsr2,Exempt	PartTime	1
Fleets and Facilities Department	StratAdvsr2,P&FM	FullTime	(1)
Fleets and Facilities Department	StratAdvsr3,P&FM	FullTime	(1)
Fleets and Facilities Department	Warehouser-BU	FullTime	(1)
Fleets and Facilities Department Total			(22)
Human Services Department	Admin Spec I-BU	FullTime	(1)
Human Services Department	Admin Spec I-BU	PartTime	1
Human Services Department	Admin Spec II-BU	FullTime	1
Human Services Department	CounsIr	FullTime	(5)
Human Services Department	Executive2	FullTime	(1)

Position Modifications

Department	Position Title	Position Status	Number
Human Services Department	Grants&Contracts Spec,Sr	FullTime	(1)
Human Services Department	Grants&Contracts Spec,Sr *	FullTime	(1)
Human Services Department	Grants&Contracts Spec,Sr *	PartTime	1
Human Services Department	Human Svcs Coord	FullTime	(1)
Human Services Department	Human Svcs Prgm Supv	FullTime	(4)
Human Services Department	Human Svcs Prgm Supv,Sr	FullTime	(2)
Human Services Department	Info Technol Prof C-BU	FullTime	(1)
Human Services Department	Info Technol Spec	FullTime	(1)
Human Services Department	Info Technol Spec	PartTime	1
Human Services Department	Manager1,General Govt	FullTime	(2)
Human Services Department	Mgmt Svcs Anlyst,Sr	FullTime	(2)
Human Services Department	Plng&Dev Spec I	FullTime	1
Human Services Department	Plng&Dev Spec,Sr	PartTime	(1)
Human Services Department	Prgm Intake Rep	FullTime	(1)
Human Services Department	Prgm Intake Rep	PartTime	(1)
Human Services Department	Prgm Intake Rep *	FullTime	(1)
Human Services Department	Prgm Intake Rep *	PartTime	1
Human Services Department	Registered Nurse Consultant	FullTime	(2)
Human Services Department	StratAdvsr1,Human Svcs	FullTime	2
Human Services Department	Volunteer Prgms Coord	FullTime	(1)
Human Services Department	Volunteer Prgms Coord	PartTime	1
Human Services Department Total			(20)
Law Department	Admin Spec I	PartTime	(1)
Law Department	City Attorney,Asst	FullTime	1
Law Department	Info Technol Svcs Anlyst	FullTime	1
Law Department	Info Technol Svcs Anlyst	PartTime	(2)
Law Department	Legal Asst	PartTime	1
Law Department	Legal Intern	PartTime	(2)
Law Department	Paralegal	FullTime	2
Law Department	Paralegal	PartTime	(2)
Law Department Total			(2)
Office of Arts and Cultural Affairs	Arts Prgm Spec	FullTime	1
Office of Arts and Cultural Affairs	Arts Prgm Spec,Sr	FullTime	(1)
Office of Arts and Cultural Affairs	Ofc/Maint Aide	FullTime	(1)
Office of Arts and Cultural Affairs Total			(1)
Office of Economic Development	Admin Spec II	FullTime	(2)
Office of Economic Development	Admin Spec II	PartTime	(1)
Office of Economic Development	Com Dev Spec,Sr	FullTime	(1)
Office of Economic Development	Exec Asst	FullTime	1
Office of Economic Development	Plng&Dev Spec I	FullTime	2
Office of Economic Development	StratAdvsr2,General Govt	FullTime	1
Office of Economic Development Total			0
Office of Housing	Com Dev Spec	FullTime	2
Office of Housing	Com Dev Spec,Sr	FullTime	(2)
Office of Housing	Dev Fin Spec I	FullTime	(1)
Office of Housing	Dev Fin Spec I	PartTime	1
Office of Housing Total			0
Office of Policy and Management	StratAdvsr2,Exempt	FullTime	(1)
Office of Policy and Management	StratAdvsr3,Exempt	FullTime	(2)
Office of Policy and Management Total			(3)
Office of the Mayor	StratAdvsr2,Exempt	FullTime	(2)
Office of the Mayor Total			(2)

Position Modifications

Department	Position Title	Position Status	Number
Personnel Department	Info Technol Prof B	FullTime	(2)
Personnel Department	Info Technol Prof C	FullTime	(1)
Personnel Department	Ofc/Maint Aide	FullTime	1
Personnel Department	Personnel Anlyst,Asst	PartTime	(1)
Personnel Department	Plng&Dev Spec,Sr	FullTime	(1)
Personnel Department	Plng&Dev Spec,Sr	PartTime	1
Personnel Department	StratAdvsr3,Exempt	FullTime	(1)
Personnel Department Total			(4)
Seattle Center	Admin Spec I-BU	FullTime	(1)
Seattle Center	Admin Support Asst-BU	PartTime	(1)
Seattle Center	Adms Employee	PartTime	(1)
Seattle Center	Adms Personnel Dispatcher	PartTime	(1)
Seattle Center	Arts Prgm Spec,Sr	FullTime	(1)
Seattle Center	Capital Prjts Coord,Sr	FullTime	(1)
Seattle Center	Dining Room Attendant	FullTime	(1)
Seattle Center	Events Svc Rep	FullTime	(1)
Seattle Center	Janitor-SC/Parks/Wtr	FullTime	(1)
Seattle Center	Laborer	FullTime	(1)
Seattle Center	Laborer	PartTime	(1)
Seattle Center	Manager2,CSPI&P	FullTime	(1)
Seattle Center	Manager2,CSPI&P	PartTime	1
Seattle Center	Manager2,P&FM	FullTime	(1)
Seattle Center	Mgmt Sysys Anlyst	FullTime	(1)
Seattle Center	Opns CC-SC	FullTime	(1)
Seattle Center	Parking&Traffic Coord	PartTime	(1)
Seattle Center Total			(15)
Seattle City Light	Act Exec	FullTime	(1)
Seattle City Light	Actg Tech II-BU	FullTime	(2)
Seattle City Light	Actg Tech Supv-BU	PartTime	(1)
Seattle City Light	Admin Spec I-BU	FullTime	(2)
Seattle City Light	Admin Spec II-BU	FullTime	(3)
Seattle City Light	Admin Spec II-BU	PartTime	(1)
Seattle City Light	Admin Staff Anlyst	FullTime	(1)
Seattle City Light	Apprenticeship Coord	FullTime	(1)
Seattle City Light	Carpenter	FullTime	(1)
Seattle City Light	Cblspl-Net Area	FullTime	(3)
Seattle City Light	Comms Elctn II	FullTime	(1)
Seattle City Light	Elctn-Con	FullTime	(6)
Seattle City Light	Elctn-Con-Wkg CC	FullTime	(2)
Seattle City Light	Elecl Hlpr	FullTime	(1)
Seattle City Light	Elecl Pwr Sysys Engr,Prin	FullTime	1
Seattle City Light	Elecl Wrkload Supv	FullTime	(1)
Seattle City Light	Engrng Aide	FullTime	1
Seattle City Light	Engry Plng Anlyst	FullTime	(3)
Seattle City Light	Engry Res&Eval Anlyst	FullTime	(1)
Seattle City Light	Envrnmntl Anlyst,Sr	PartTime	2
Seattle City Light	Hydro Maint Wkr I-Gen	FullTime	(1)
Seattle City Light	Hydroelec Maint Mach	FullTime	(3)
Seattle City Light	Info Technol Sysys Anlyst	FullTime	(1)
Seattle City Light	Info Technol Tech	FullTime	(1)
Seattle City Light	Lnwkr	FullTime	(1)
Seattle City Light	Manager3,Utills	FullTime	(1)

Position Modifications

Department	Position Title	Position Status	Number
Seattle City Light	Marketing Dev Coord	FullTime	(2)
Seattle City Light	Mat Suplr,Elec-Asg Cs/P/V/Cdt	FullTime	(1)
Seattle City Light	Meter Elctn	FullTime	(1)
Seattle City Light	Mgmt Sys Anlyst	FullTime	1
Seattle City Light	Mgmt Sys Anlyst,Sr	FullTime	(3)
Seattle City Light	Personnel Spec	FullTime	(1)
Seattle City Light	Personnel Spec,Asst	FullTime	(1)
Seattle City Light	Plng&Dev Spec II	FullTime	(2)
Seattle City Light	Publ Relations Spec	PartTime	(1)
Seattle City Light	Publ Relations Spec,Sr	FullTime	(1)
Seattle City Light	Pwr Marketer	FullTime	3
Seattle City Light	Sfty&Hlth Spec,Sr	FullTime	1
Seattle City Light	StratAdvsr2,General Govt	FullTime	(7)
Seattle City Light	StratAdvsr2,Utills	FullTime	(1)
Seattle City Light	Strucl Iron Wkr	FullTime	(2)
Seattle City Light	Supply&Inventory Tech	FullTime	(1)
Seattle City Light	Warehouser-BU	FullTime	(4)
Seattle City Light Total			(58)
Seattle Department of Transportation	Actg Tech II-BU	PartTime	(1)
Seattle Department of Transportation	Admin Spec I-BU	PartTime	(1)
Seattle Department of Transportation	Civil Engr,Sr	FullTime	(1)
Seattle Department of Transportation	Civil Engrng Spec,Assoc	FullTime	(1)
Seattle Department of Transportation	Civil Engrng Spec,Asst I	FullTime	(1)
Seattle Department of Transportation	Civil Engrng Spec,Asst III	FullTime	(2)
Seattle Department of Transportation	Civil Engrng Spec,Asst III	PartTime	1
Seattle Department of Transportation	Executive2	FullTime	(1)
Seattle Department of Transportation	Mgmt Sys Anlyst,Sr	FullTime	1
Seattle Department of Transportation	Signal Elctn V	FullTime	(2)
Seattle Department of Transportation	Signal Elctn V	PartTime	1
Seattle Department of Transportation	StratAdvsr1,General Govt	FullTime	(1)
Seattle Department of Transportation	StratAdvsr2,General Govt	FullTime	(1)
Seattle Department of Transportation	Traffic Sign&Marking CC I	FullTime	1
Seattle Department of Transportation	Traffic Sign&Marking CC I	PartTime	(1)
Seattle Department of Transportation	Transp Plnr,Assoc	FullTime	(1)
Seattle Department of Transportation	Transp Plnr,Assoc	PartTime	(2)
Seattle Department of Transportation	Transp Plnr,Sr	FullTime	(1)
Seattle Department of Transportation Total			(13)
Seattle Fire Department	Actg Tech II-BU	FullTime	(1)
Seattle Fire Department	Actg Tech II-BU	PartTime	1
Seattle Fire Department	Fire Lieut-Prev Inspector I	FullTime	(1)
Seattle Fire Department	Fire Protection Engr	FullTime	(1)
Seattle Fire Department	Firefr-91.40 Hrs	FullTime	(5)
Seattle Fire Department	Info Technol Prof B	FullTime	1
Seattle Fire Department	Info Technol Prof B-BU	FullTime	(1)
Seattle Fire Department	Info Technol Tech	FullTime	(1)
Seattle Fire Department	StratAdvsr3,Exempt	FullTime	1
Seattle Fire Department Total			(7)
Seattle Municipal Court	Admin Spec II	FullTime	(2)
Seattle Municipal Court	Admin Spec III-MC	FullTime	(1)
Seattle Municipal Court	Admin Spec I-MC	FullTime	(1)
Seattle Municipal Court	Admin Support Supv-MC	FullTime	(1)
Seattle Municipal Court	Court Cashier	FullTime	(1)

Position Modifications

Department	Position Title	Position Status	Number
Seattle Municipal Court	Human Svcs Anlyst	FullTime	(1)
Seattle Municipal Court	Magistrate	PartTime	1
Seattle Municipal Court	Manager1,Fin,Bud,&Actg	FullTime	(1)
Seattle Municipal Court	Manager2,CL&PS	FullTime	(2)
Seattle Municipal Court	Mgmt Svcs Anlyst	FullTime	(1)
Seattle Municipal Court	Mgmt Svcs Anlyst	PartTime	1
Seattle Municipal Court	Muni Court Marshal	FullTime	(1)
Seattle Municipal Court	Muni Court Marshal	PartTime	(2)
Seattle Municipal Court	Muni Court Marshal,Sr	FullTime	(1)
Seattle Municipal Court	StratAdvsr2,Exempt	FullTime	(1)
Seattle Municipal Court	StratAdvsr2,Exempt	PartTime	1
Seattle Municipal Court Total			(13)
Seattle Office for Civil Rights	Info Technol Svcs Anlyst	FullTime	(1)
Seattle Office for Civil Rights	Info Technol Svcs Anlyst	PartTime	1
Seattle Office for Civil Rights Total			0
Seattle Police Department	Actg Tech II-BU	FullTime	(1)
Seattle Police Department	Admin Spec I	FullTime	(1)
Seattle Police Department	Admin Spec I-BU	FullTime	(1)
Seattle Police Department	Admin Spec II-BU	FullTime	(1)
Seattle Police Department	Evidence Warehouse	FullTime	(1)
Seattle Police Department	Info Technol Prof B,Exempt	FullTime	(2)
Seattle Police Department	Info Technol Prof B-BU	FullTime	4
Seattle Police Department	Latent Print Examiner	FullTime	1
Seattle Police Department	Mgmt Svcs Anlyst,Sr	FullTime	(1)
Seattle Police Department	Parking Enf Ofcr	FullTime	(2)
Seattle Police Department	Personnel Spec	FullTime	(1)
Seattle Police Department	Pol Ofcr-Patrl	FullTime	52
Seattle Police Department	StratAdvsr2,CL&PS	FullTime	(1)
Seattle Police Department	StratAdvsr2,Exempt	FullTime	(1)
Seattle Police Department Total			44
Seattle Public Utilities	Actg Tech III-BU	PartTime	(1)
Seattle Public Utilities	Admin Spec II-BU	PartTime	(1)
Seattle Public Utilities	Civil Engr,Assoc	FullTime	(4)
Seattle Public Utilities	Civil Engr,Asst I	FullTime	(1)
Seattle Public Utilities	Civil Engr,Asst III	FullTime	(1)
Seattle Public Utilities	Civil Engrng Spec,Assoc	FullTime	(1)
Seattle Public Utilities	Civil Engrng Spec,Assoc	PartTime	(1)
Seattle Public Utilities	Civil Engrng Spec,Asst III	FullTime	(2)
Seattle Public Utilities	Drainage&Wstwr Coll Wkr	FullTime	(5)
Seattle Public Utilities	Economist,Sr	PartTime	(1)
Seattle Public Utilities	Executive2	FullTime	(2)
Seattle Public Utilities	Info Technol Prof C-BU	PartTime	(2)
Seattle Public Utilities	Maint Laborer	FullTime	1
Seattle Public Utilities	Maint Laborer	PartTime	(1)
Seattle Public Utilities	Manager2,General Govt	FullTime	1
Seattle Public Utilities	Manager2,General Govt	PartTime	(1)
Seattle Public Utilities	Manager2,Info Technol	FullTime	1
Seattle Public Utilities	Manager2,Info Technol	PartTime	(1)
Seattle Public Utilities	Manager2,PC&RM	FullTime	(1)
Seattle Public Utilities	Manager2,Utills	FullTime	(1)
Seattle Public Utilities	Manager3,Exempt	FullTime	1
Seattle Public Utilities	Mat Controller,Sr	FullTime	(1)

Position Modifications

Department	Position Title	Position Status	Number
Seattle Public Utilities	Mgmt Sysys Anlyst	FullTime	(1)
Seattle Public Utilities	Ofc/Maint Aide	PartTime	(1)
Seattle Public Utilities	Personnel Spec,Sr	FullTime	1
Seattle Public Utilities	Personnel Spec,Sr	PartTime	(1)
Seattle Public Utilities	Plng&Dev Spec I	FullTime	1
Seattle Public Utilities	Plng&Dev Spec I	PartTime	(2)
Seattle Public Utilities	Plng&Dev Spec,Sr	FullTime	(1)
Seattle Public Utilities	Shop Opns Supv	FullTime	(1)
Seattle Public Utilities	StratAdvsr1,CSPI&P	PartTime	(1)
Seattle Public Utilities	StratAdvsr2,Utils	FullTime	(1)
Seattle Public Utilities	StratAdvsr3,Exempt	FullTime	1
Seattle Public Utilities	Util Act Rep I	FullTime	(1)
Seattle Public Utilities	Wtr Pipe CC-WDM II	FullTime	(1)
Seattle Public Utilities	Wtr Pipe Wkr	FullTime	(2)
Seattle Public Utilities	Wtr Pipe Wkr Aprn	FullTime	(4)
Seattle Public Utilities	Wtr Pipe Wkr Sr-Wdm II	FullTime	(1)
Seattle Public Utilities	Wtr Treatment CC	FullTime	1
Seattle Public Utilities	Wtr Treatment CC	PartTime	(1)
Seattle Public Utilities	Wtr Treatment Op	FullTime	(1)
Seattle Public Utilities Total			(40)
Grand Total			(197)

Central Service Departments and Commissions 2009-2010 Cost Allocation Factors

Central Service Department	Cost Allocation Factor
Office of Arts and Cultural Affairs	Negotiated MOA*
City Auditor	2006 and 2007 audit hours by department
Civil Service Commission	2003-2007 number of cases by department
Mayor's Office	100% General Fund or by MOA*
Office of Civil Rights	2006-2007 cases filed by department
Office of Intergovernmental Relations	Staff time and assignments by department
Office of Sustainability and Environment	2009-2010 Work Plan
Office of Policy and Management	100% General Fund or by MOA*
Office of Economic Development	100% General Fund or by MOA*
Fleets and Facilities Department	Various factors and allocations. See Appendix B(1) for details on services, rates, and methodologies.
Department of Executive Administration (DEA) and Department of Finance	Various factors and allocations. See Appendix B(2) for details on services, factors, and methodologies.
Department of Information Technology	Various factors and allocations. See Appendix B(3) for details on services, rates, and methodologies.
Law Department	2006-2007 hours by department for Civil Division; Public and Community Safety Division is charged 100% to the General Fund.
Legislative Department	City Clerk's Office based on number of Legislative items; Central Staff and Legislative Assistants on assignments; City Council 100% General Fund or by MOA.*
Department of Neighborhoods	Customer Service Bureau estimate by staff time.
Personnel Department	Various factors and allocations. See Appendix B(4) for details on services, factors, and methodologies.
State Examiner (State Auditor)	75% by Summit rows of data; 25% by Adopted 2008 FTEs
Emergency Management	2008 Adopted Budget dollar amount

*Memorandum of Agreement (MOA) on charges

Cost Allocation

FLEETS AND FACILITIES DEPARTMENT BILLING METHODOLOGIES – B(1)

Service Provider	Org	Service Provided	Billing Methodology	Billing Method
Fleet Services				
Vehicle Leasing	A2212	<ul style="list-style-type: none"> • Vehicles owned by, and leased from, Fleet Services • Vehicles owned directly by utility departments 	<ul style="list-style-type: none"> • Calculated rate per month based on lease-rate components for vehicle depreciation, replacement inflation, routine maintenance, and overhead. • Calculated rate per month based on lease-rate components but charged for overhead only as outlined in MOU with utility. 	Rates Rates
Motor Pool	A2213	As needed daily or hourly rental of City Motor Pool vehicle	Actual Motor Pool-vehicle usage based on published rates. Rates differ for car vs. van/truck and have hourly or mileage minimum and maximum rates.	Rates
Vehicle Maintenance	A2221	<ul style="list-style-type: none"> • Vehicle Maintenance labor • Vehicle parts and supplies 	<ul style="list-style-type: none"> • Actual maintenance hours used for vehicle maintenance services not included in vehicle lease rate, billed at \$98.00 per hour for all maintenance labor. • Actual vehicle parts and supplies used for vehicle maintenance services not included in vehicle lease rate billed at cost plus 14% mark-up for tires and 25% mark-up for other maintenance parts and supplies. 	Rates Rates
Fueling Services	A2232	Vehicle fuel from City-operated fuel sites	Actual price per gallon of fuel consumed plus 20 cents per gallon mark-up at unattended sites and 68 cents per gallon mark-up for tanker fuel service.	Rates
Facility Services				
Real Property Management	A3322	Office & other building space	<ul style="list-style-type: none"> • Total costs of Property Management Services by sector divided by rentable square-foot by space type equals rentable square-foot rate. • Schedule 1 rate = \$34.34 • Schedule 2 rate = \$7.24 	Cost Allocation to Departments and General Fund
Real Property Management	A3322	Office & other building space	Service agreements with commercial tenants, building owners and/or affected departments.	Direct Charges
Building Maintenance	A3323	Crafts Services: <ul style="list-style-type: none"> • Plumbing • Carpentry • HVAC systems • Electrical • Painting 	<ul style="list-style-type: none"> • Regular maintenance built in to office space rent and provided as part of space rent. • Non-routine services charged directly to service user(s) at \$100 per hour. 	Rates

Cost Allocation

FLEETS AND FACILITIES DEPARTMENT BILLING METHODOLOGIES – B(1)

Service Provider	Org	Service Provided	Billing Methodology	Billing Method
Fleet Services				
Janitorial Services	A3324	Janitorial services	Janitorial services included in Schedule 1 rate charges in certain downtown buildings.	Internal transfer – costs are collected as part of building space rent
Parking Services	A3340	Parking services	Monthly parking costs for City vehicles are charged to department based on actual use. Hourly parking vouchers are sold to departments in advance of use, as requested. Vouchers for private tenants and personal vehicles of City staff are sold on monthly and hourly bases, as requested.	Rates
Warehousing Service	A3342	<ul style="list-style-type: none"> • Surplus materials • Records storage • Material storage • Paper and handling • Data delivery • Special deliveries 	<ul style="list-style-type: none"> • Commodity type, frequency, weighting by effort and time • Cubic feet and retrieval requests • Square-footage of space used • Paper usage by weight • Volume and frequency of deliveries • Volume, frequency, and distance of deliveries 	All Department Cost Allocation
Mail Messenger	A3343	Mail delivery	Actual pieces of mail delivered to client during 20+ day sample period	Cost Allocation to Six Funds
Technical Services				
Capital Programs	A3311	<ul style="list-style-type: none"> • Project management • Space planning and design • Move coordination 	<ul style="list-style-type: none"> • Project management hours billed at prevailing hourly rate (\$150 per hour), determined by dividing division revenue requirement by annual forecast of project management billable hours. 	Rates
Real Estate Services	A3313	Real estate transactions including acquisitions, dispositions, appraisals, etc.	Historical percentage of net operating budget after deducting resale expense, cost of service for CIP projects, and cost of 2 FTE dedicated to property disposition and master planning work related to City property in the neighborhoods.	Cost Allocation to Relevant Funds

Cost Allocation

DEPARTMENT OF EXECUTIVE ADMINISTRATION (DEA) AND DEPARTMENT OF FINANCE (DOF) COST ALLOCATION METHODOLOGIES – B(2)

Service Provider	Org	Service Provided	Billing Methodology
Department of Executive Administration			
Executive Management for DEA	C8108, C8109, C8170	Provide administrative services and policy direction for the department	Composite percent of all other Dept. of Executive Administration cost allocations
Risk Management	C8160	Provide liability claims and property/casualty program mgmt., loss prevention/control and contract review	Percent of actual number of claims paid over the past five years (2003-2007)
Accounting/Payroll	C8210	<ul style="list-style-type: none"> • Central accounting • Citywide payroll 	<ul style="list-style-type: none"> • Percent of staff time per department • 2008 Adopted Budget FTEs
Technology	C8410	Desktop computers and small capital equipment	Composite percent of other DEA cost allocations
Applications	C8420	Maintain and develop City Information Technology (IT) applications	Project and staff assignments; allocated to six funds plus FFD and DoIT
Summit	C8480	Maintain and develop the City's accounting system	System data rows
Human Resource Information System (HRIS)	C8481	Maintain and develop the City's personnel system	Weighted number of paychecks for active employees and retiree checks per year
Construction & Consultant Contracting	C8711	<ul style="list-style-type: none"> • Provide contracting support and admin. • Minority Business Devel. Fund admin. 	<ul style="list-style-type: none"> • 2006-2007 number of Contract Awards (50%) and dollar amount of Contract Awards (50%) to major users • 100% General Fund
Purchasing	C8721	Provide centralized procurement services and coordination	Percent of staff time and assignments by department
Treasury Operations	C8312	Bank reconciliation, Warrant issuance	Staff time, voucher counts

Cost Allocation

DEPARTMENT OF EXECUTIVE ADMINISTRATION (DEA) AND DEPARTMENT OF FINANCE (DOF) COST ALLOCATION METHODOLOGIES – B(2) (cont.)

Service Provider	Org	Service Provided	Billing Methodology
Department of Executive Administration (cont.)			
Special Assessment District Admin.	C8312	Business Improvement Area (BIA) fiscal management	100% General Fund
Investments	C8320	Investment of City funds	Percent participation in the investment pool.
Remittance Processing	C8330	Processing of mail and electronic payments to Cash Receipt System	Number of Transactions
Parking Meter Collections	C8340	Collection of parking meter revenue	100% General Fund
Animal Control	C8560	Animal care and animal control enforcement	100% General Fund
Spay and Neuter Clinic	C8570	Spay and neuter services for pets of low-income residents	100% General Fund
Revenue and Licensing	C8510	Collection and enforcement of City taxes and license fees	100% General Fund
Consumer Affairs	C8550	<ul style="list-style-type: none"> • Verify accuracy of commercial weighing and measuring devices • Enforcement of Taxi Code 	100% General Fund
Department of Finance			
Finance	CZ615	City financial policies, planning, budget, and controls	Staff time and assignments
Financial Advisor	CZ120	Advisory Committee and special debt management analysis	2003-2007 Number of Bond Sales
Debt Management	CZ620	Debt financing for the City	2003-2007 Number of Bond Sales

Except as noted, DEA and DOF charges are generally six-fund allocated to the General Fund, SCL, SPU, SDOT, DPD, and Retirement.

Cost Allocation

DEPARTMENT OF INFORMATION TECHNOLOGY (DOIT) COST ALLOCATION METHODOLOGIES – B(3)

Program	Org	Allocation Formula	Departments Affected
Data Backbone and Internet Services	D3308	Percent of adopted budget	Six funds
Data Network Services	D3308	Billed on use of services; hourly rates for service changes; connection charge for all central campus offices except SCL	All departments except SCL, SPL
Enterprise Computing Services	D3301	Allocated to customer departments based on pages printed, devices supported, number of batch jobs, number of gigabytes, number of units of cabinet storage, and number of CPUs	Participants
Messaging, Collaboration, and Directory Services	D3302	Allocated to customer departments based on number email addresses (and BlackBerry units, where applicable)	All departments except SPL
Mid-Range Computing Services (Server Support)	D3303	Allocated to customers based on number of email addresses, number of CPUs, number of applications, number of operating systems, and number of Citrix accounts	Participants
Technical Support Services (Desktops)	D3304	Allocated to customer departments based on number of desktops and printers	Participants
Service Desk	D3310	Allocated to customer departments based on number of email addresses	Participants
Telephone System Services	D3305	Telephone rates; IVR: funded based on historical usage	Telephone Rates: All departments IVR: Participants
Radio Network	D3306	Radio network access fee; monthly charge for leased equipment	Access fee: Police, Fire, SPU, Seattle Center Monthly lease charge: Participants
Communications Shop	D3307	Labor rates	Police, Fire, SPU, Seattle Center; other departments may select this service
Telecommunications Engineering & Project Management	D3311	Labor Rates	Optional
Citywide Web Team	D4401	Percent of adopted budget	Six funds

Cost Allocation

DEPARTMENT OF INFORMATION TECHNOLOGY (DOIT) COST ALLOCATION METHODOLOGIES – B(3) (cont.)

Program	Org	Allocation Formula	Departments Affected
Community Technology	D4403	Cable Subfund	External customers
Office of Cable Communications	D4402	Cable Subfund	Constituents
Seattle Channel	D4404	Cable Subfund	All departments
Technology Leadership and Enterprise Planning	D2201	Percent of adopted budget	Six funds
Project Management Center of Excellence	D2201	Percent of adopted budget	Six funds
Project Management Project Support	D2201	Percent of adopted budget	Participants
Department Management, including Vendor and Contract Management	D1101	Based on percent of each Fund's contribution to overall DoIT revenue recovery	Six funds

Cost Allocation

PERSONNEL DEPARTMENT COST ALLOCATION METHODOLOGIES – B(4)

Service Provider	Org	Service Provided	Billing Methodology
Commercial Driver's Licenses	N1230	<ul style="list-style-type: none"> • CDL administration 	# of CDLs by Department
Alternative Dispute Resolution	N1145	<ul style="list-style-type: none"> • Mediation and facilitation • Conflict resolution training 	2008 Adopted Budget FTEs
Police and Fire Examinations	N1150	Administer exams for potential fire and police candidates	General Fund allocation and participant fees
Training Development and EEO (TDE)	N1160	<ul style="list-style-type: none"> • Administer employee training and recognition programs • Consulting 	2008 Adopted Budget FTEs
Employment	N1190	Recruit for open positions	2008 Adopted Budget FTEs
Benefit Administration	N1240	Administer Citywide health care insurance programs	2008 Adopted Budget FTEs
Human Resources	N1311	Provide policy guidance for Citywide personnel issues	2008 Adopted Budget FTEs
Director's Office	N1315	Provide policy guidance for Citywide personnel issues	2008 Adopted Budget FTEs
Information Management	N1360	Maintain Citywide personnel information	2008 Adopted Budget FTEs
Contingent Workforce Program	N1370	Administer temporary, work study, and intern programs	2008 Adopted Budget FTEs
Management Services, Finance and Technology	N1390	Provide finance, budget, and technology services	2008 Adopted Budget FTEs
Classification and Compensation	N1430	<ul style="list-style-type: none"> • Design and maintain classification and pay programs • Determine City position titles 	Number of Job Classifications
Labor Relations	N1440	<ul style="list-style-type: none"> • Administer labor statutes • Negotiate and administer collective bargaining agreements and MOUs 	Number of Represented Positions

Cost Allocation

PERSONNEL DEPARTMENT COST ALLOCATION METHODOLOGIES – B(4) (cont.)

Service Provider	Org	Service Provided	Billing Methodology
Personnel Department-Administered Subfunds			
Deferred Compensation	N1220	Administer deferred compensation (457 Retirement Plan) for City employees.	Service fee charged to program participants.
Industrial Insurance (Safety and Workers' Compensation)	N1230 and N1250	Collaborate with the Washington State Department of Labor and Industries, manage medical claims, time loss, preventative care, and workplace safety programs.	Supported by the Industrial Insurance Subfund, billing is based on actual usage and pooled costs are based on three years of historical usage/data.

Cost Allocation

Central Service Cost Allocations by paying funds – Informational Only

These transfers reflect reimbursements for general government work performed on behalf of certain revenue generating departments.

Summit Account	Interfund Transfers	2009 Proposed	2010 Proposed
	DEA	15,881,723	15,992,401
	PER	6,984,390	6,853,332
	MISC	12,645,806	12,339,303
	Total	35,511,918	35,185,036
	Interfund Transfers to DEA/DOF		
541990	SCL	5,255,520	5,342,858
541990	SPU	4,950,225	5,032,765
541990	SDOT	2,916,122	2,919,331
541990	DPD	1,134,268	1,151,672
541990	Retire	534,312	552,180
541990	Other	1,091,276	993,594
	Total IF Transfers to DEA/DOF	15,881,723	15,992,401
	Interfund Transfers to Personnel		
541990	SCL	1,889,306	1,813,971
541990	SPU	1,519,387	1,458,960
541990	SDOT	967,829	928,896
541990	DPD	453,348	435,332
541990	Retire	11,508	11,066
541990	Other	2,143,012	2,205,108
	Total IF Transfers to Personnel	6,984,390	6,853,332
	Interfund Transfers for Misc.		
541990	SCL	3,470,510	3,374,801
541990	SPU	3,372,887	3,275,771
541990	SDOT	3,218,463	3,168,575
541990	DPD	2,530,728	2,468,307
541990	Retire	53,217	51,848
541990	Other	-	-
	Total IF Transfers for Misc	12,645,806	12,339,303
	Totals		
	SCL	10,615,337	10,531,631
	SPU	9,842,498	9,767,496
	SDOT	7,102,415	7,016,801
	DPD	4,118,344	4,055,312
	Retire	599,036	615,094
	Other	3,234,288	3,198,702
	Total	35,511,918	35,185,036

Abrogate: A request to eliminate a position. Once a position is abrogated, it cannot be administratively reinstated. If the body of work returns, a department must request new position authority from the City Council.

Appropriation: A legal authorization granted by the City Council, the City's legislative authority, to make expenditures and incur obligations for specific purposes.

Biennial Budget: A budget covering a two-year period. Under state law, a biennium begins with an odd-numbered year.

Budget - Adopted and Proposed: The Mayor submits to the City Council a recommended expenditure and revenue level for all City operations for the coming fiscal year as the Proposed Budget. When the City Council agrees upon the revenue and expenditure levels, the Proposed Budget becomes the Adopted Budget, funds are appropriated, and legal expenditure limits are established.

Budget - Endorsed: The City of Seattle implements biennial budgeting through the sequential adoption of two one-year budgets. When adopting the budget for the first year of the biennium, the Council endorses a budget for the second year. The Endorsed Budget is the basis for a Proposed Budget for the second year of the biennium, and is reviewed and adopted in the fall of the first year of the biennium.

Budget Control Level: The level at which expenditures are controlled to meet State and City budget law provisions.

Capital Improvement Program (CIP): Annual appropriations from specific funding sources are shown in the City's budget for certain capital purposes such as street improvements, building construction, and some kinds of facility maintenance. These appropriations are supported by a six-year allocation plan detailing all projects, fund sources, and expenditure amounts, including many multi-year projects that require funding beyond the one-year period of the annual budget. The allocation plan covers a six-year period and is produced as a separate document from the budget document.

Chart of Accounts: A list of expenditure, revenue, and other accounts describing and categorizing financial transactions.

Community Development Block Grant (CDBG): A U.S. Department of Housing and Urban Development (HUD) annual grant to Seattle and other local governments to support economic development projects, human services, low-income housing, and services in low-income neighborhoods.

Comprehensive Annual Financial Report of the City (CAFR): The City's annual financial statement prepared by the Department of Executive Administration.

Cost Allocation: Distribution of costs based on some proxy for costs incurred or benefits received.

Cumulative Reserve Subfund (CRS): A significant source of ongoing local funding to support capital projects in general government departments. The CRS consists of two accounts: the Capital Projects Account and the Revenue Stabilization Account. The Capital Projects Account has six subaccounts: REET I, REET II, Unrestricted, South Lake Union Property Proceeds, Asset Preservation Subaccount - Fleets and Facilities, and the Street Vacation Subaccount. The Real Estate Excise Tax (REET) is levied on all sales of real estate, with the first .25% of the locally imposed tax going to REET I and the second .25% to REET II. State law specifies how each REET can be spent.

Debt Service: Annual principal and interest payments the City owes on money it has borrowed.

Education and Developmental Services Levy (Families and Education Levy): In September 2004, voters approved a new Families and Education Levy for \$116.7 million to be collected from 2005 through 2011. This is the third levy of this type, replacing ones approved in 1990 and 1997. Appropriations are made to various budget control levels grouped together in the Educational and Developmental Services section of the budget, and are overseen by the Department of Neighborhoods. Appropriations then are made to specific departments to support school- and community-based programs for children and families.

Glossary

Errata: Adjustments, corrections, and new information sent by departments through the Department of Finance to the City Council during the Council's budget review as an adjunct to the Mayor's Proposed Budget. The purpose is to adjust the Proposed Budget to reflect information not available upon submittal and to correct inadvertent errors.

Full-Time Equivalent (FTE): A term expressing the amount of time for which a position has been budgeted in relation to the amount of time a regular, full-time employee normally works in a year. Most full-time employees (1.00 FTE) are paid for 2,088 hours in a year (or 2,096 in a leap year). A position budgeted to work half-time for a full year, or full-time for only six months, is 0.50 FTE.

Fund: An accounting entity with a set of self-balancing revenue and expenditure accounts used to record the financial affairs of a governmental organization.

Fund Balance: The difference between the assets and liabilities of a particular fund. This incorporates the accumulated difference between the revenues and expenditures each year.

General Fund: A central fund into which most of the City's general tax revenues and discretionary resources are pooled, and which is allocated to support many of the operations of City government. Beginning with the 1997 Adopted Budget, the General Fund was restructured to encompass a number of subfunds, including the General Fund Subfund (comparable to the "General Fund" in prior years) and other subfunds designated for a variety of specific purposes. These subfunds are listed and explained in more detail in department chapters, as well as in the Funds, Subfunds, and Other section of the budget document.

Grant-Funded Position: A position funded 50% or more by a categorical grant to carry out a specific project or goal. Seattle Municipal Code 4.04.030 specifies that "categorical grant" does not include Community Development Block Grant funds, nor any funds provided under a statutory entitlement or distribution on the basis of a fixed formula including, but not limited to, relative population.

Neighborhood Matching Subfund (NMF): A fund supporting partnerships between the City and neighborhood groups to produce neighborhood-initiated planning, organizing, and improvement projects. The City provides a cash match to the community's contribution of volunteer labor, materials, professional services, or cash. The NMF is administered by the Department of Neighborhoods.

Operating Budget: That portion of a budget dealing with recurring expenditures such as salaries, electric bills, postage, printing, paper supplies, and gasoline.

Position/Pocket Number: A term referring to the title and unique position identification number assigned to each position authorized by the City Council through the budget or other ordinances. Positions may have a common title name, but each position has its own unique identification number assigned by the Records Information Management Unit of the Personnel Department at the time position authority is approved by the City Council. Only one person at a time can fill a regularly budgeted position. An exception is in the case of job-sharing, where two people work part-time in one full-time position.

Program: A group of services within a department, aligned by common purpose.

Reclassification Request: A request to change the job title or classification for an existing position. Reclassifications are subject to review and approval by the Classification/Compensation Unit of the Personnel Department and are implemented upon the signature of the Personnel Director, as long as position authority has been established by ordinance.

Reorganization: Reorganization refers to changes in the budget and reporting structure within departments.

SUMMIT: The City's central accounting system managed by the Department of Executive Administration.

Sunsetting Position: A position funded for only a specified length of time by the budget or enabling ordinance.

TES (Temporary Employment Service): A program managed by the Personnel Department. TES places temporary workers in departments for purposes of filling unanticipated, short-term staffing needs, such as vacation coverage, positions vacant until a regularly-appointed hire is made, and special projects.

Glossary

Type of Position: There are two types of budgeted positions. They are identified by one of the following characters: **F** for **Full-Time** or **P** for **Part-Time**.

- **Regular Full-Time** is defined as a position budgeted for 2,088 compensated hours per year, 40 hours per week, 80 hours per pay period, and is also known as one full-time equivalent (FTE).
- **Regular Part-Time** is defined as a position designated as part time, and requiring an average of 20 hours or more, but less than 40 hours of work per week during the year. This equates to an FTE value of at least 0.50 and no more than 0.99.

MISCELLANEOUS STATISTICS

December 31, 2008 - Unless Otherwise Indicated

CITY GOVERNMENT

Date of incorporation December 2, 1869
 Present charter adopted March 12, 1946
 Form: Mayor-Council (Nonpartisan)

GEOGRAPHICAL DATA

Location:
 Between Puget Sound and Lake Washington
 125 nautical miles from Pacific Ocean
 110 miles south of Canadian border

Altitude:
 Sea level 521 feet
 Average elevation 10 feet

Land area 83.1 square miles

Climate
 Temperature
 30-year average, mean annual 52.4
 January 2008 average high 43.6
 January 2008 average low 33.7
 July 2008 average high 74.9
 July 2008 average low 54.9

Rainfall
 30-year average, in inches 36.35
 2008-in inches 26.87

POPULATION

Year	City of Seattle	Seattle Metropolitan Area ^{ab}
1910	237,194	N/A
1920	315,685	N/A
1930	365,583	N/A
1940	368,302	N/A
1950	467,591	844,572
1960	557,087	1,107,203
1970	530,831	1,424,611
1980	493,846	1,607,618
1990	516,259	1,972,947
2000	563,374	2,279,100
2001	568,100	2,376,900
2002	570,800	2,402,300
2003	571,900	2,416,800
2004	572,600	2,433,100
2005	573,000	2,464,100
2006	578,700	2,507,100
2007	586,200	2,547,600
2008	592,800	2,580,800
King County		1,884,200
Percentage in Seattle		31.46

^a Source: Washington State Office of Financial Management.

^b Based on population in King and Snohomish Counties.

ELECTIONS (November 4)

Active registered voters 386,699
 Percentage voted last general election 86.01
 Total voted 332,603

PENSION BENEFICIARIES

Employees' Retirement 5,234
 Firemen's Pension 872
 Police Pension 671

VITAL STATISTICS

Rates per thousand of residents
 Births (2007) 13.5
 Deaths (2007) 7.4

PUBLIC EDUCATION (2008-09 School Year)

Enrollment (October 1) 45,055
 Teachers and other certified employees (October 1) 3,229

School programs
 Regular elementary programs 54
 Regular middle school programs 10
 Regular high school programs 10
 K-8 school programs 10
 Alternative/Non-traditional school programs 9
 Total number of school programs 93

PROPERTY TAXES

Assessed valuation (January 2008) \$121,621,130,668
 Tax levy (City) \$335,512,466

EXAMPLE – PROPERTY TAX ASSESSMENTS

Real value of property \$479,100
 Assessed value \$479,100

Property Tax Levied By	Dollars per Thousand	Tax Due
City of Seattle	\$2.77365	\$1,328.85
Emergency medical services	.30000	143.73
State of Washington	2.13233	1,021.60
School District No. 1	1.89563	908.20
King County	1.20770	578.61
Port of Seattle	.22359	107.12
King County Ferry District	.05500	26.35
King County Flood Control Zone	.10000	47.91
Totals	<u>\$8.68790</u>	<u>\$4,162.37</u>

PORT OF SEATTLE

Bonded Indebtedness

General obligation bonds \$ 378,065,000
 Utility revenue bonds 2,540,070,000
 Passenger facility charges bonds 209,685,000
 Commercial Paper 153,540,000

Waterfront (mileage)

Salt water 13.4
 Fresh water 0.7

Value of Land Facilities

Waterfront \$2,011,149,952
 Sea-Tac International Airport \$4,589,223,432

Marine Container Facilities/Capacities

4 container terminals with 10 berths covering 500 acres
 1.704 million TEU's (20-ft. equivalent unit containers)
 1 grain facility, 1 general cargo facility, 1 barge terminal
 2 cruise terminals

Sea-Tac International Airport

Scheduled passenger airlines 28
 Cargo airlines 6
 Charter airlines 2
 Loading bridges 74

Statistics

OPERATING INDICATORS BY DEPARTMENT/OFFICE

Last Ten Fiscal Years

	2008	2007	2006	2005	2004
PUBLIC SAFETY					
Fire					
Property fire loss					
Total City	\$16,351,377	\$17,664,500	\$18,340,656	\$16,657,222	\$45,790,140
Per capita	\$27.52	\$32.76	\$31.69	\$29.13	\$80.07
Police					
Municipal Court filings & citations					
Non-traffic criminal filings	9,461	12,003	12,882	12,098	10,704
Traffic criminal filings	5,124	5,100	4,156	2,098	N/A
DUI filings	1,167	1,390	1,496	1,437	N/A
Non-traffic infraction filings	6,437	7,880	7,310	7,416	6,715
Traffic infraction filings	69,949	74,490	59,828	59,120	56,556
Parking infractions	477,024	430,240	385,852	438,303	505,790
ARTS, CULTURE, AND RECREATION					
Library					
Library cards in force	432,790	448,104	403,415	454,990	386,127
Parks and Recreation					
Park use permits issued					
Number	599	529	667	649	658
Amount	\$212,403	\$75,459	\$217,782	\$229,420	\$371,419
Facility use permits issued including pools					
Number	24,977	23,487	N/A	N/A	N/A
Amount	\$2,571,854	\$2,374,230	N/A	N/A	N/A
Facility use permits issued excluding pools					
Number	23,577	22,113	2,314	N/A	N/A
Amount	\$2,127,367	\$1,997,402	\$790,551	\$567,975	\$377,523
Picnic permits issued					
Number	3,420	3,469	3,253	3,273	3,028
Amount	\$228,965	\$229,715	\$220,595	\$218,045	\$194,404
Ball field usage					
Scheduled hours	147,911	145,481	144,760	142,360	147,482
Amount	\$1,444,393	\$1,600,578	\$1,413,035	\$1,474,107	\$1,236,699
Weddings					
Number	235	254	238	197	165
Amount	\$80,955	\$87,900	\$82,079	\$69,670	\$36,770
NEIGHBORHOODS AND DEVELOPMENT					
Planning and Development					
Permits					
Number issued	7,893	8,865	8,453	7,178	7,209
Value of issued permits	\$2,528,645,340	\$3,097,812,568	\$2,084,124,540	\$1,682,031,014	\$1,597,349,890
UTILITIES AND TRANSPORTATION					
City Light					
Customers	387,715	383,127	379,230	375,869	372,818
Operating revenues	\$877,392,652	\$832,524,784	\$831,810,233	\$748,552,561	\$777,918,589
Water					
Population served	1,401,000	1,338,974	1,454,586	1,350,346	1,348,200
Billed water consumption, daily average, in gallons	117,406,451	120,690,060	124,955,842	118,854,138	127,725,423
Operating revenues	\$164,405,030	\$160,161,307	\$155,175,008	\$146,118,856	\$141,313,235
Drainage and Wastewater					
Operating revenues	\$224,109,335	\$202,407,690	\$186,832,412	\$176,482,071	\$162,117,805
Solid Waste					
Customers					
Residential garbage customers	166,914	166,052	165,551	165,561	163,977
Residential dumpsters	122,503	119,667	117,899	115,838	155,581
Commercial garbage customers	9,747	8,505	8,481	8,697	8,618
Operating revenues	\$124,353,043	\$121,930,923	\$112,474,339	\$111,230,835	\$112,167,705

Statistics

OPERATING INDICATORS BY DEPARTMENT/OFFICE

Last Ten Fiscal Years

	2003	2003	2001	2000	2001
PUBLIC SAFETY					
Fire					
Property fire loss					
Total City	\$22,433,417	\$27,874,071	\$62,898,264	\$22,590,756	\$16,481,474
Per capita	\$39.23	\$49.48	\$110.72	\$41.77	\$30.57
Police					
Municipal Court filings & citations					
Non-traffic criminal filings	10,502	10,283	12,948	12,976	N/A
Traffic criminal filings	N/A	N/A	N/A	N/A	N/A
DUI filings	N/A	N/A	N/A	N/A	N/A
Non-traffic infraction filings	17,350	17,515	24,475	16,825	12,997
Traffic infraction filings	72,104	74,076	85,001	94,129	84,883
Parking infractions	441,048	428,960	442,331	436,764	490,274
ARTS, CULTURE, AND RECREATION					
Library					
Library cards in force	352,194	377,720	494,353	451,616	455,489
Parks and Recreation					
Park use permits issued					
Number	633	736	546	579	543
Amount	\$457,360	\$327,115	\$282,275	\$252,526	\$259,098
Park use permits issued including pools					
Number	N/A	N/A	N/A	N/A	N/A
Amount	N/A	N/A	N/A	N/A	N/A
Facility use permits issued excluding pools					
Number	N/A	N/A	N/A	N/A	N/A
Amount	\$338,630	\$300,508	\$324,237	\$281,943	\$197,753
Picnic permits issued					
Number	2,921	3,205	3,764	2,800	3,400
Amount	\$175,663	\$172,942	\$129,018	\$116,000	\$103,451
Ball field usage					
Scheduled hours	138,976	137,127	125,371	114,344	112,079
Amount	\$982,042	\$563,629	\$476,174	\$444,009	\$390,482
Weddings					
Number	160	147	108	N/A	N/A
Amount	\$38,820	\$34,065	\$29,445	N/A	N/A
NEIGHBORHOODS AND DEVELOPMENT					
Planning and Development					
Permits					
Number issued	6,683	6,728	6,658	6,510	6,770
Value of issued permits	\$1,175,475,274	\$1,282,588,182	\$1,736,825,632	\$1,612,566,932	\$1,669,777,218
UTILITIES AND TRANSPORTATION					
City Light					
Customers	365,445	360,632	350,000	349,559	345,513
Operating revenues	\$741,761,472	\$709,330,438	\$632,453,970	\$505,628,699	\$372,750,765
Water					
Population served	1,330,327	1,340,012	1,327,742	1,288,165	1,281,400
Billed water consumption, daily average, in gallons	130,670,298	126,694,524	123,000,000	135,037,807	133,515,367
Operating revenues	\$129,561,327	\$118,160,130	\$105,345,318	\$105,358,307	\$86,254,799
Drainage and Wastewater					
Operating revenues	\$150,721,637	\$144,485,761	\$136,238,195	\$130,816,605	\$125,697,879
Solid Waste					
Customers					
Residential garbage customers	91,317	180,798	159,454	155,330	154,878
Residential dumpsters	111,822	110,807	108,886	105,989	103,913
Commercial garbage customers	8,710	8,856	9,092	N/A	N/A
Operating revenues	\$111,738,282	\$112,089,944	\$105,510,879	\$85,257,112	\$81,093,039

**CAPITAL ASSET STATISTICS
BY DEPARTMENT/OFFICE
Last Ten Fiscal Years**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
PUBLIC SAFETY					
Fire					
Boats	3	2	2	2	2
Fire-fighting apparatus	162	163	163	163	163
Stations	33	33	33	33	33
Training tower	2	1	1	1	1
Alarm center	1	1	1	1	1
Utility shop	1	1	1	1	1
Police					
Precincts	5	5	5	5	5
Detached units	7	7	7	7	7
Vehicles					
Patrol cars	265	265	252	252	252
Motorcycles	45	45	50	48	48
Scooters	53	50	53	55	58
Trucks, vans, minibuses	84	81	81	79	69
Automobiles	199	197	194	189	187
Patrol boats	10	10	10	9	7
Bicycles	146	137	137	137	126
Horses	8	8	8	8	9
ARTS, CULTURE AND RECREATION					
Library					
Central and branch libraries	27	24	24	24	24
Mobile units	4	4	4	4	4
Books, audio and video materials, newspapers, and magazines - circulated	10,025,029	9,085,490	8,661,263	7,449,761	6,575,866
Collection, print and non-print	2,446,355	2,352,381	2,273,440	2,173,903	1,889,599
Parks and Recreation					
Major parks		13	13	13	13
Open space acres acquired since 1989	654	638	630	630	630
Total acreage	6,171	6,155	6,036	6,036	6,036
Children's play areas	131	130	130	130	130
Neighborhood playgrounds	38	38	38	38	38
Community playfields	33	33	33	33	33
Community recreation centers	26	26	26	25	25
Visual and performing arts centers	6	6	6	6	6
Theaters	2	2	2	2	2
Community indoor swimming pools	8	8	8	8	8
Outdoor heated pools (one saltwater)	2	2	2	2	2
Boulevards	18	18	18	18	18
Golf courses (includes one pitch and putt)	5	5	5	5	5
Squares, plazas, triangles	62	62	62	62	62
Viewpoints	8	8	8	8	8
Bathing beaches (life-guarded)	9	9	9	9	7
Bathing beaches	9	9	9	9	9
Aquarium specimens on exhibit	10,216	10,655	10,655	14,600	14,577

**CAPITAL ASSET STATISTICS
BY DEPARTMENT/OFFICE
Last Ten Fiscal Years**

	<u>2003</u>	<u>2003</u>	<u>2001</u>	<u>2000</u>	<u>1999</u>
PUBLIC SAFETY					
Fire					
Boats	2	2	2	2	2
Fire-fighting apparatus	163	170	177	177	176
Stations	33	33	33	33	33
Training tower	1	1	1	1	1
Alarm center	1	1	1	1	1
Utility shop	1	1	1	1	1
Police					
Precincts	5	5	4	4	4
Detached units	7	7	13	13	10
Vehicles					
Patrol cars	252	252	252	252	252
Motorcycles	41	41	38	38	38
Scooters	63	63	69	63	54
Trucks, vans, minibuses	67	67	62	62	55
Automobiles	181	181	173	172	169
Patrol boats	7	7	7	7	8
Bicycles	126	117	126	117	109
Horses	9	10	9	10	10
ARTS, CULTURE AND RECREATION					
Library					
Central and branch libraries	24	24	23	23	23
Mobile units	4	4	4	4	4
Books, audio and video materials, newspapers, and magazines - circulated	5,804,388	6,175,027	5,695,182	4,993,099	4,744,751
Collection, print and non-print	2,004,718	2,031,276	2,002,866	2,017,267	1,968,254
Parks and Recreation					
Major parks	13	13	13	13	13
Open space acres acquired since 1989	630	630	600,000	600,000	600,000
Total acreage	6,036	6,036	6,006	6,006	6,006
Children's play areas	130	130	130	130	130
Neighborhood playgrounds	38	38	38	38	49
Community playfields	33	33	33	33	38
Community recreation centers	24	24	24	24	24
Visual and performing arts centers	6	6	6	6	7
Theaters	2	2	2	2	2
Community indoor swimming pools	8	8	8	8	8
Outdoor heated pools (one saltwater)	2	2	2	2	2
Boulevards	18	18	18	18	18
Golf courses (includes one pitch and putt)	5	5	5	5	2
Squares, plazas, triangles	62	62	62	62	5
Viewpoints	8	8	8	8	62
Bathing beaches (life-guarded)	7	9	9	9	9
Bathing beaches	9	9	9	9	9
Aquarium specimens on exhibit	14,577	20,825	20,825	97,757	100,334

CAPITAL ASSET STATISTICS BY DEPARTMENT/OFFICE Last Ten Fiscal Years

	2008	2007	2006	2005	2004
UTILITIES AND TRANSPORTATION					
City Light					
Plant capacity (KW)	1,920,700	1,920,700	1,920,700	1,920,700	1,920,700
Maximum system load (KW)	1,900,878	1,767,805	1,822,342	1,714,080	1,798,926
Total system energy (1,000 KW) (firm load)	10,323,915	10,203,415	9,990,486	9,703,046	9,560,928
Meters	402,418	396,206	391,446	387,032	383,883
Water					
Reservoirs, standpipes, tanks	30	30	29	38	68
Fire hydrants	18,436	18,398	18,347	18,475	18,762
Water mains					
Supply, in miles	224	182	182	181	181
Distribution, in miles	1,673	1,674	1,704	1,644	1,657
Water storage in thousand gallons	370,000	377,080	377,080	494,080	494,080
Meters	187,154	185,395	183,699	182,037	181,038
Drainage and Wastewater					
Combined sewers, life-to-date, in miles	473	444	444	464	451
Sanitary sewers, life-to-date, in miles	958	985	985	968	972
Storm drains, life-to-date, in miles	473	472	472	474	467
Pumping stations	65	68	68	68	68
Solid Waste					
Transfer stations	2	2	2	2	2
Transportation					
Arterial streets, in miles	1,531	1,531	1,534	1,534	1,534
Non-arterial streets (paved and unpaved), in miles	2,412	2,412	2,412	2,412	2,412
Sidewalks, in miles	2,258	2,256	1,956	1,956	1,954
Stairways	494	482	482	482	479
Length of stairways, in feet	35,215	34,775	34,643	34,643	33,683
Number of stairway treads	23,666	23,407	23,211	23,211	22,471
Street trees					
City-maintained	40,000	35,000	34,000	34,000	34,000
Maintained by property owners	125,000	105,000	100,000	100,000	100,000
Total platted streets, in miles	1,666	1,666	1,666	1,666	1,666
Traffic signals	1,030	1,001	991	1,000	1,000
Parking meters					
Downtown	941	700	747	2,819	4,298
Outlying	97	300	353	904	1,967
Parking pay stations					
Downtown	850	1,215	925	758	500
Outlying	1,127	630	565	318	N/A
Bridges (movable) - City-owned and -operated	4	4	4	4	4
Bridges (fixed)					
City maintenance	88	88	84	84	85
Partial City maintenance	55	55	55	61	58
Retaining walls/seawalls	582	582	582	582	561

CAPITAL ASSET STATISTICS BY DEPARTMENT/OFFICE Last Ten Fiscal Years

	<u>2003</u>	<u>2002</u>	<u>2001</u>	<u>2000</u>	<u>1999</u>
UTILITIES AND TRANSPORTATION					
City Light					
Plant capacity (KW)	1,920,700	1,920,700	1,920,700	1,920,700	2,028,100
Maximum system load (KW)	1,645,998	1,689,666	1,661,842	1,769,440	1,729,933
Total system energy (1,000 KW) (firm load)	9,610,856	9,610,761	9,510,504	10,170,218	10,097,177
Meters	380,828	379,257	375,953	372,329	368,942
Water					
Reservoirs, standpipes, tanks	38	32	32	32	32
Fire hydrants	18,356	18,635	18,345	18,258	18,218
Water mains					
Supply, in miles	181	173	171	163	163
Distribution, in miles	1,662	1,662	1,693	1,659	1,654
Water storage, in gallons	506,570	506,570	506,570	506,570	506,570
Meters	180,149	179,268	179,330	178,122	177,122
Drainage and Wastewater					
Combined sewers, life-to-date, in miles	587	584	583	583	582
Sanitary sewers, life-to-date, in miles	908	825	906	905	903
Storm drains, life-to-date, in miles	461	461	459	457	452
Pumping stations	68	68	68	74	72
Solid Waste					
Transfer stations	2	2	2	2	2
Transportation					
Arterial streets, in miles	1,534	1,508	1,524	1,524	1,524
Non-arterial streets (paved and unpaved), in miles	2,412	2,412	2,706	2,706	2,899
Sidewalks, in miles	1,953	1,952	1,952	1,949	1,949
Stairways	479	471	471	463	463
Length of stairways, in feet	33,683	32,787	32,787	34,766	34,766
Number of stairway treads	22,471	22,108	22,108	23,451	23,451
Street trees					
City-maintained	34,000	31,000	31,000	31,000	31,000
Maintained by property owners	100,000	90,000	90,000	90,000	90,000
Total platted streets, in miles	1,666	1,741	1,658	1,658	1,658
Traffic signals	1,000	1,000	1,000	975	975
Parking meters					
Downtown	7,136	6,836	6,720	6,720	6,720
Outlying	1,967	1,956	2,003	2,003	2,003
Parking pay stations					
Downtown	N/A	N/A	N/A	N/A	N/A
Outlying	N/A	N/A	N/A	N/A	N/A
Bridges (movable) - City-owned and -operated	4	4	4	4	4
Bridges (fixed)					
City maintenance	85	86	86	87	86
Partial City maintenance	58	58	58	57	56
Retaining walls/seawalls	561	586	586	598	598

