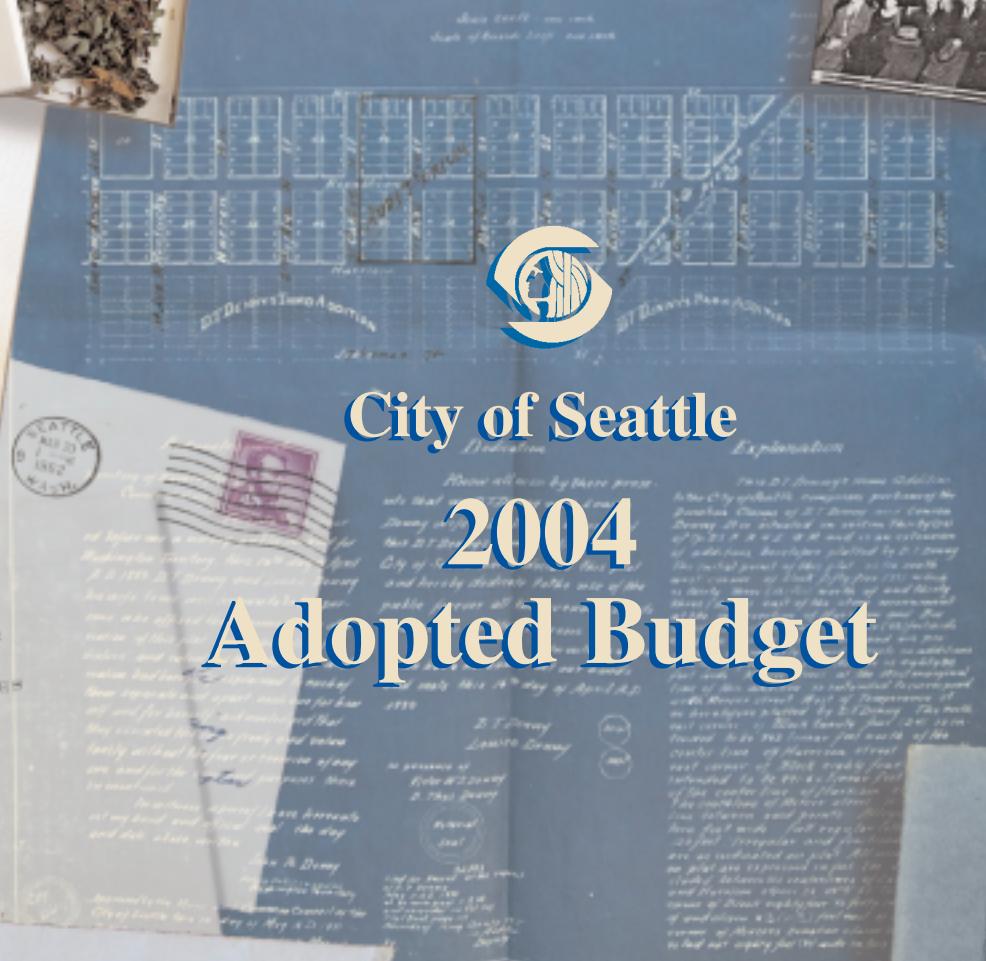




MAP OF  
D.T.DENNYS HOME ADDITION  
*To the City of Seattle.*



**City of Seattle**

2004

# Adopted Budget

In Appreciation of Your Service  
The Mayor and City Council of the City of Newark  
cordially invite you to attend the  
**DEDICATION CEREMONY**  
of  
**SEATTLE CENTER**,  
Monday, April Thirteenth  
Dinner Invited and Surprise  
- doors open at one o'clock in the morning  
at the Mutual Street entrance  
of the Opera House.

May  
1971  
25

#### WHAT THE AUDITORIUM MEANS TO EDUCATION

**OFFICIAL STATION + DISTANCE**

We are gathered here today to perform a ceremony which in itself is not particularly beautiful nor fraught with special interest but which marks another milestone in the life of Seattle and the growth and development of her community life and community expression.

Toddy Seattle feels that she is about to arrive at the goal for which she has striven for many years - years of unfulfilled desires, years of striving and upward reaching which met defeat time after time. Now we are so near our goal that nothing but a cataclysm of Nature can prevent our reaching it.

The dedication which will follow the completion of this building will mark the final step in the establishment of a forum for interchange of civic thought and civic enterprise. This forum having been created, the next step

**The City of Seattle**

**CITY COUNCIL**  
1927-28

---

E. L. BLAINE  
W. T. CAMPBELL  
JOHN E. CARROLL  
OTTO A. CASE  
A. LOU COHEN  
OLIVER T. ERICKSON  
ROBT. B. HESKETH  
W.M. HICKMAN MOORE  
PHILIP TINDALL

---

HARRY W. CARROLL  
City Correspondent and Ex-Off  
City Clerk

E. M. STREET, Assistant City  
and Council Clerk

L. O. SHRADER, Committee

M. H. STROUSE  
Auditor of Appropriations

J. HOWARD DARLING  
Street Committee Clerk  
Telephone: Main 6394, or M.

SEATTLE YEAR BOOK

**ANNUAL REPORT  
OF  
MAYOR BERTHA K. LANDES**

Volume 6, 1997

BERTHA K. LANDES  
BERTHA K. LANDES,  
M.D.

---

CITY OF  
*Seattle, Washington*

---

**2004 Adopted Budget**

**Ordinance 121333**



PRINTED ON RECYCLED PAPER

In response to the Americans with Disabilities Act (ADA), material from the budget is available from the City of Seattle Department of Finance in alternative formats. To make a request, or for more information, please call Linda Wokal at (206) 684-8089.

# **CITY OF SEATTLE 2004 ADOPTED BUDGET**

**MAYOR GREGORY J. NICKELS**

**SEATTLE CITY COUNCIL  
JANUARY, 2004**

Jan Drago, Council President

Jim Compton  
Richard Conlin

David Della  
Jean Godden

Nick Licata  
Richard McIver

Tom Rasmussen  
Peter Steinbrueck

**Through December, 2003**

Judy Nicastro

Margaret Pageler

Heidi Wills

## **DEPARTMENT OF FINANCE**

Dwight D. Dively, Director  
Lisa Peyer, Executive Assistant

### **Utilities, Transportation, and Corporate Services Team**

Susan Cole, Assistant Director  
Jennifer Devore  
Thomas Dunlap  
Greg Hill  
Cameron Keyes  
Aimee Strasko

### **Public Safety and Human Services Team**

Doug Carey, Assistant Director  
Aaron Bert  
Barbara Gangwer  
Cheryl Swab  
Karl Stickel

### **Economics Team**

Glen Lee, Assistant Director  
Jeff Davis  
Dave Hennes  
Tom Kirn  
JoEllen Kuwamoto

### **Policy and Planning Team**

Carolyn Iblings, Assistant Director  
Kristi Beattie  
Tim Morrison  
John Nguyen  
Tyler Running Deer  
Ellen Schroer  
Eve Sternberg

### **Culture, Parks, Neighborhoods, and Citywide Facilities Team**

Jan Oscherwitz, Assistant Director  
Lee Belland  
Janet Credo  
Marilynne Gardner  
Sara Levin  
Helen Welborn

### **Administrative Support, Public Information, and Debt Management**

Janet Krogh  
Janice Pratt  
Katherine Schubert-Knapp  
Kathy Sugiyama  
Michael vanDyck  
Linda Wokal

## **On the Cover**

In January 2002, the Seattle Center Opera House was demolished to make way for the new Marion Oliver McCaw Hall. During demolition, workers discovered a time capsule that had been sealed at the 1928 dedication of the original building, which served as Seattle's first Civic Auditorium and was renovated in 1962 to become the Opera House.

Some of the items from the 1928 time capsule are shown in this photomontage (clockwise from top left):

- Letter box containing sweetbrier seeds from the garden of Seattle pioneer Louisa Boren Denny (Mrs. David T. Denny), who brought the seeds from Illinois
- April 16, 1889, map (in blueprint) of David T. Denny's Home Addition, which deeded land to the City for the original Civic Auditorium
- Photo of sold-out crowd at Civic Auditorium for a symphony performance
- Seattle City Council and staff list, 1927-28
- Seattle Yearbook, Annual Report of Mayor Bertha K. Landes, dated June 6, 1927
- Specifications for Civic Auditorium project, including Civic Arena (now Mercer Arts Arena) and Civic Field (now Memorial Stadium)
- Typed cornerstone ceremony speech delivered by Mayor Bertha K. Landes, May 18, 1928
- Invitation to the dedication ceremony for the Civic Auditorium
- Portrait of Louisa Boren Denny

*Photomontage by City Photographer Erik Stuhaug and Graphic Designer Jay Keiler.  
Thanks to Seattle Center's Director of Communications*

# **City of Seattle 2004 Adopted Budget**

## **TABLE OF CONTENTS**

### **Introduction**

Reader's Guide and City Organizational Chart .....	1
Selected Financial Policies.....	5
Budget Process.....	7
Summary Tables .....	11
Budget Overview .....	17
Children's Budget .....	23
General Subfund Revenue Overview.....	25

### **Arts, Culture & Recreation**

Office of Arts and Cultural Affairs .....	47
The Seattle Public Library .....	57
Department of Parks and Recreation.....	77
Seattle Center .....	107

### **Health & Human Services**

Community Development Block Grant .....	121
Educational & Developmental Services Levy .....	135
Public Health – Seattle and King County .....	149
Human Services Department.....	165

### **Neighborhoods & Development**

Office of Economic Development .....	197
Office of Housing.....	203
Department of Neighborhoods.....	215
Neighborhood Matching Subfund.....	239
Department of Planning and Development.....	247

### **Public Safety**

Criminal Justice Contracted Services .....	271
Seattle Fire Department.....	273
Firemen's Pension.....	291
Law Department.....	297
Seattle Municipal Court .....	303
Seattle Police Department.....	309
Police Relief and Pension .....	347
Public Safety Civil Service Commission .....	353

### **Utilities & Transportation**

Seattle City Light .....	355
Seattle Transportation .....	373
Seattle Public Utilities.....	397

## **Administration**

Office of the City Auditor.....	473
Seattle Office for Civil Rights.....	477
Civil Service Commission .....	483
Employees' Retirement System .....	485
Ethics and Elections Commission.....	489
Department of Executive Administration .....	493
Department of Finance.....	503
Finance General .....	505
Fleets and Facilities Department.....	511
Office of Hearing Examiner.....	529
Department of Information Technology .....	531
Office of Intergovernmental Relations.....	549
Legislative Department .....	553
Office of the Mayor.....	559
Personnel Department .....	563
Office of Policy and Management .....	571
Office of Sustainability and Environment .....	573

## **Subfunds/Debt Service**

General Fund Subfunds.....	577
<i>Cable Television Franchise Subfund</i> .....	578
<i>Cumulative Reserve Subfund</i> .....	579
<i>Emergency Subfund</i> .....	582
<i>Group Term Life Insurance Subfund</i> .....	583
<i>Health Care Subfund</i> .....	584
<i>Industrial Insurance Subfund</i> .....	585
<i>Judgment/Claims Subfund</i> .....	586
<i>Police Support Facility Subfund</i> .....	587
<i>Special Employment Subfund</i> .....	588
<i>Unemployment Compensation Subfund</i> .....	589
Special Funds .....	590
<i>Key Tower Operating Subfund</i> .....	590
<i>Municipal Civic Center Fund</i> .....	591
<i>Parking Garage Operations Fund</i> .....	592
<i>2000 Parks Levy Fund</i> .....	593

## **Appendices**

<b>Appendix A Position List</b> .....	595
<b>Appendix B Cost Allocation</b> .....	671

## **Appendix C**

General Subfund Revenue.....	681
Debt Service .....	685
Capital Improvement Program Summary .....	693
Statements of Legislative Intent.....	729
Proviso 011-1-8-3.....	747
Glossary.....	749
Statistics .....	753