



CITY LIGHT REVIEW PANEL MEETING

Tuesday, September 27, 2022

9:00 – 11:00 A.M.

SMT 3517

—or—

Microsoft Teams Meeting

Proposed Agenda

<u>Item</u>	<u>Lead</u>
1. Welcome (5 min.)	Mikel Hansen, Panel Chair
2. Public Comment (5 min.)	
3. Standing Items: (5 min.)	
a. Review of agenda (Karen Reed)	
b. Action: Review and approval of meeting minutes of July 26 th and August 25, 2022	
c. Chair's Report (Mikel)	
d. Communications to Panel (Leigh Barreca)	
4. Review Panel Chair & Co-Chair Elections (10 min.)	Karen
5. General Manager Update (25 min.)	Debra Smith
6. BPA Contract Update (30 min.)	Josh Walter
7. Review Panel Workplan (25 min.)	Karen
8. Status Reports	
a. Strategic Plan Q1 & Q2 Status Reports (10 min.)	Leigh
b. July Executive Dashboard (5 min.)	Angela Bertrand
9. Adjourn	

Next Meeting: October 25th, 9:00 – 11:00 a.m.



City Light Review Panel Meeting Meeting Minutes

Date of Meeting: July 26, 2022 | 9:00 – 11:00 AM |
Meeting held in SMT 3517 and via Microsoft Teams “Draft”

MEETING ATTENDANCE					
Panel Members:					
Names		Name		Name	
Anne Ayre	√	Leo Lam	√	John Putz	
Mikel Hansen		Kerry Meade		Tim Skeel	
Scott Haskins	√	Joel Paisner	√	Michelle Mitchell-Brannon	√
Staff and Others:					
Debra Smith	√	Jen Chan	√	Karen Reed (Consultant /RP Facilitator)	√
Kirsty Grainger	√	Mike Haynes	√	Craig Smith	√
Jim Baggs		DaVonna Johnson		Michelle Vargo	
Kalyana Kakani	√	Emeka Anyanwu		Maura Brueger	√
Julie Moore	√	Chris Ruffini	√	Chris Tantoco	
Greg Shiring	√	Carsten Croff	√	Leigh Barreca	√
Eric McConaghy	√	Caia Caldwell		Angela Bertrand	√
				Brian Taubeneck	√

Welcome and Introductions. The meeting was called to order at 9:04 a.m.

Public Comment. There was no public comment.

Standing Items:

We did not have quorum at the beginning of the meeting so approval of the minutes was deferred to the next meeting.

- **Chair’s Report:** Chair Hansen was not present.

General Manager’s update. Debra Smith updated the panel on the following items:

Karen Reed shared that after serving for 12 years, she will not be renewing her contract with the Central Budget Office to serve as the SCL Panel Facilitator at the end of this year; the utility will go through a process to find another facilitator.

Strategic Plan at Council– Presentations on 6/22 and 7/13. Thanks to Scott Haskins for generous support of the plan at the June meeting. Full council adopted the plan on July 19th with a vote of 8 – 1 with CM Pederson being the “no” vote.



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Brand Trust Ranking –Seattle City Light has the highest brand trust score of more than 70 electric utilities across the nation, ranks first among electric utilities in the western region, and is one of 16 utilities recognized as a 2022 Trusted Business Partner by the Cogent Syndicated 2022 Utility Trusted Brand & Customer Engagement™: Business study from Escalent, a top human behavior and analytics advisory firm. Each year, Escalent measures the Brand Trust Index of 82 of the nation’s utilities among their business customers. The Brand Trust Index is a composite score of utility performance on customer focus, business community support, communications effectiveness, reliable quality, environmental dedication, and company reputation.

Interns - City Light welcomed a new group of college interns. This year’s cohort includes 30 interns working in a wide range of roles across the utility, from building electrification to aquatic resources, talent acquisition, 3 construction management and so much more. Together these students hail from 10 different colleges and universities and are completing either an undergraduate or graduate degree. Some interns will stay for just the summer months, while others will pursue a year-long position. Seattle City Light has one of the most extensive internship programs in the City. The program supports the City Light Strategic Plan by helping to attract and train a high-performance utility workforce. Our interns will assist their teams with meaningful projects and assignments that accompany their area of study.

Help with Utility Bills (Road to Recovery) - SCL and SPU are continuing to communicate about financial resources available to help with utility bills through ethnic and community-based media advertising, City department communications channels, outreach to community-based organizations (CBOs) and at community events, as well as direct communications with customers in arrears. Since the launch of this campaign, we have seen an increase in scam reports of people posing as representatives of the City. SCL and SPU have included scam warnings in messaging throughout the campaign, and we have increased our outreach to media outlets, including KIRO, KOMO, Univision, and NW Asian Weekly, and CBOs to ensure our customers are aware of the scam while also reinforcing messaging about financial resources to help delinquent customers get caught up on their past due balances.

Public Level 2 Charging Projects: The Curbside Level 2 EV Charging pilot project opt-in process opened on June 1. Seattle residents can use the process to request to have a Level 2 charging station installed next to street parking in front of their home. City Light will accept opt-in requests until August 29, 2022, then select the requests that best meet the project equity and environmental goals. A minimum of three charging stations will be installed in each council district to ensure a good geographic distribution of the chargers, thereby allowing evaluation of these chargers in different conditions. City Light is running advertisements for this new offering in local ethnic media and on Facebook in Environmental Justice Communities.

Social Responsibility Program – We officially launched the City Light Social Responsibility program. At City Light, social responsibility is at the core of everything we do, from educational programs and environmental stewardship to energy equity and employee giving. We know City Light has a long-standing commitment to the communities we serve, and in which operate. And we also know so many employees volunteer, donate, and raise awareness toward charitable causes in these communities



City Light Review Panel Meeting Meeting Minutes

and beyond. But we haven't had an official avenue to share our collective social responsibility efforts as an organization. Until now. Our social responsibility program will tell the amazing stories of City Lighters who are dedicated to causes close to their hearts and connect employees to meaningful causes and engagement opportunities. It will also highlight the utility's commitment to environmental stewardship, customer programs, educational outreach, and more.

Q: Any updates on budget?

A: No. We are in the period of budget where we don't talk about it as it has not been taken up by Council. We are working on the Integrated Resource Plan (IRP). All our IRP documents have been submitted. Much of council is on break until the September-November budget period.

Eric McConaghy (Council Central Staff) added - Typically the City Light budget is understood through the strategic planning and review panel process. This is why we do not always need SCL to present during the budget season.

Rate Proposal Review and Potential Panel Endorsement. Kirsty Grainger and Carsten Croff presented. The presentation is in the meeting packets.

Q: This is revenue neutral?

A: Yes. In context of cost of service, this change is quite small for larger customers. This does not change the amount of revenue for SCL and for larger customers this will be a small percentage of their bill. It's more about a fundamental change in rate structure.

Q: What are the unknowns, particularly with time-of-day rate? How are you balancing the revenue neutral goals with uncertainties? What monitoring will you be doing?

A: Anytime we set rates, there is risk since we don't know when customers will use electricity. As we add more options, the risk increases. We're trying to forecast behavior and that is challenging.

Q: I see that this is shifting cost components, but not the total bill for commercial customers is helpful. Do you have a similar chart for residential customers?

A: For an average residential customer it will be the same outcome. For a high-use customer the bill will go down a little bit; for low-use customers it will go up a little bit. We have many programs supporting affordability – not just rates structural changes. We also had a great conversation with NWECC and Nancy Hirsh. NWECC has historically been concerned about increases in fixed charges, but they agreed this seemed reasonable and signaled their support.

C: I appreciate that you tied this rate proposal to policy goals. I appreciate that it is a progressive step forward. I think that you will need to monitor concerns about fair allocation of costs. That can be a difficult element of rate design as we work with a less than homogenous group. I support the proposal and think it is a positive step for the Utility.



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Q: In my experience I see the issue of cross-subsidies between rate categories as elements that are of concern to the public. As an example, residential will say commercial doesn't pay their share. You should have an answer and be prepared for this. Raising fixed charges also raises ire. From a utility side, it's necessary to have a fixed charge. I support the proposal—it's a good design. Time of Day is a big upcoming challenge and a big piece of our collective future.

A: Great points. UDP customers get the discount on the fixed charge as well.

Q: Does the utility have a long-term plan on rates?

A: No.

Q: I support the policies and the 8 goals. I can see why rate change policies are happening. . However, at 30,000 feet, I'm looking at a revenue neutral change. I want to understand the goal or behavioral change – why do we go through these changes resulting in a revenue neutral change? It seems like a heavy lift (education, ire) for limited benefit.

A: Time of Day rates is the big shift. We are one of the last utilities using tiered rates – first implemented in the 1970s when the goal of energy efficiency was new. Now, people tend to be wise consumers of our product. We need stability on both sides: revenue for the utility and stable/predictable rates for the customer.

Q: I was wondering if people will be concerned if the increase in fixed charges conflicts with your more pro-climate policies, but you have convinced me. I support the proposal.

A: We are not moving away from pro-climate policies, and we're shifting our approach to encourage modern strategies.

C: This will help the City Light bills be less archaic, and we need a communication plan in the transition period.

Review Panel Workplan. Karen Reed noted that a draft workplan for the Panel's next two years is in the meeting packet. Without a quorum present this item will be deferred to the September Panel meeting.

Status Report. Angela Bertrand and Leigh Barreca presented. The Strategic Plan status reports for Q1 and Q2 as well the June Executive Dashboard are in the meeting packet.

Adjourn: Meeting adjourned at 11:40 a.m.

Next meeting: Sept. 27, 2022, 9:00 – 11:00 a.m. There will be both virtual and In-person meeting options.



**City Light Review Panel Meeting
Special Session
Meeting Minutes**

**Date of Meeting: August 25, 2022 | 1:00 – 2:00 PM |
Meeting held in SMT 3517 and via Microsoft Teams “Draft”**

MEETING ATTENDANCE					
Panel Members:					
Names		Name		Name	
Anne Ayre	√	Leo Lam	√	John Putz	√
Mikel Hansen	√	Kerry Meade	√	Tim Skeel	√
Scott Haskins	√	Joel Paisner	√	Michelle Mitchell-Brannon	
Staff and Others:					
Debra Smith	√	Jen Chan		Karen Reed (Consultant /RP Facilitator)	√
Kirsty Grainger	√	Mike Haynes		Craig Smith	√
Jim Baggs		DaVonna Johnson		Michelle Vargo	
Kalyana Kakani	√	Emeka Anyanwu	√	Maura Brueger	√
Julie Moore	√	Chris Ruffini	√	Chris Tantoco	
Greg Shiring	√	Carsten Croff		Leigh Barreca	√
Eric McConaghy	√	Brian Taubeneck	√	Angela Bertrand	√
Caia Caldwell	√	Vanessa Lund	√		

Welcome and Introductions. The meeting was called to order at 1:02 p.m.

Public Comment. There was no public comment.

Rate Proposal Review and Potential Panel Endorsement. Karen Reed walked through the draft Rate Proposal Support letter. Edits were made and the Panel voted unanimously to support the letter as edited. Mikel Hansen will attend the September 14th Council Committee meeting to voice the Panel’s support of the rate proposal.

Adjourn: Meeting adjourned at 1:14 p.m.

Next meeting: Sept. 27, 2022, 9:00 – 11:00 a.m. There will be both virtual and In-person meeting options.

Bonneville Power Administration

Presentation to the City Light Review Panel

September 27, 2022

PAST (the very very short version)

1902 Seattle voters approve a bond issue to fund construction of Cedar Falls Dam and the beginning of the Lighting Department of Seattle, now Seattle City Light

1933: PSE's predecessor, Stone and Webster, builds Rock Island Dam, the first dam on the Columbia River, Chelan PUD will later condemn and purchase the dam

In 1942, BPA builds a transmission line from Grand Coulee Dam to Olympia, and Seattle interconnects

Early 1930s:

- **discussions in Congress and the PNW to build new federal dams on the Columbia River**
- **Washington Grange leads an effort that results in the Public Utility Districts**

1937, Congress created the Bonneville Power Administration (BPA) to market the power from the Bonneville Dam and other federal dams in the PNW giving preference to public entities

PAST (the very very short version)

1950s, the Eisenhower Administration decides what dams the federal government will and will not pursue, this opens the door to the Mid-C PUDs to develop Priest Rapids, Wanapum, Rocky Reach, and Wells Dams

1960s: BPA looks into the future and sees rapid load growth outstripping the ability of the federal dams to meet load, develops the Hydro Thermal Power Plan to build coal and nuclear plants

1970s: BPA issues notice of insufficiency, which gives it the ability to reduce contract sales to utilities, BPA rescinds the notice in the late 1970s

1974: BPA has been building transmission lines for decades, and Congress passes a law governing how BPA will do so in the future

PAST (the very very short version)

1980: the Lame Duck Congress and Carter Administration pass the NW Regional Power Act that among other things:

- gives BPA the ability to acquire but not own supply resources
- directs BPA to acquire cost-effective energy efficiency
- gives BPA broad authority to restore salmon populations
- creates the Northwest Power Planning and Conservation Council
 - The Council issues a Power Plan at least every five years that estimates loads and resources for the region, IOUs and municipal utilities, guides supply and demand-side resource acquisition
 - Issues a Fish and Wildlife Plan every 5 years to guide BPA fish and wildlife mitigation spending

WHO BPA SERVES?



Sells power to consumer-owned electric utilities, including municipals, public utility districts and cooperatives and to other federal agencies



Sells power to selected direct service industries (e.g., paper mill)



Residential Exchange benefits delivered to 6 Investor-Owned Utilities of region



Sells transmission services on its vast grid to all interested parties (i.e., "open access")



~ 150 Power Customers; over 300 Transmission Customers

What does BPA do for Seattle City Light?

BPA POWER

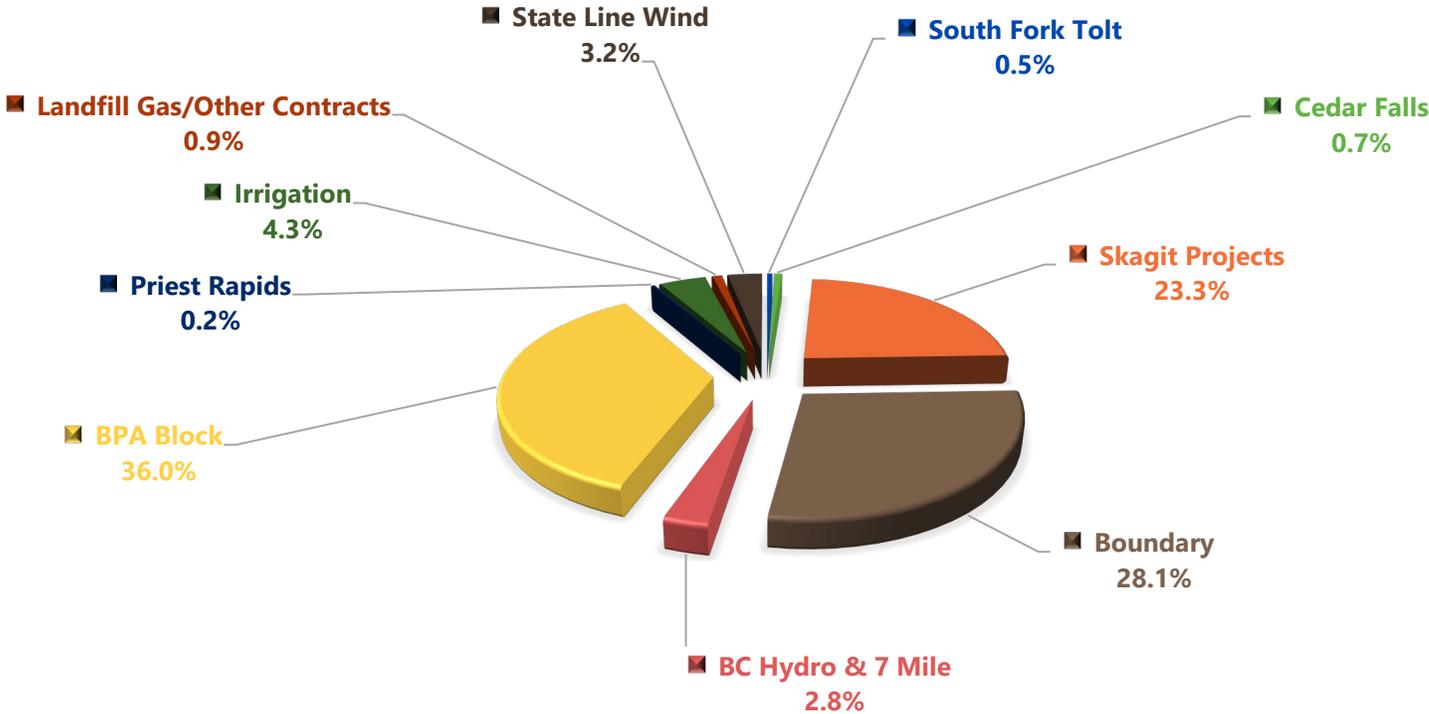


Sources: Esri, Bonneville Power Administration

MARK NOWLIN / THE SEATTLE TIMES

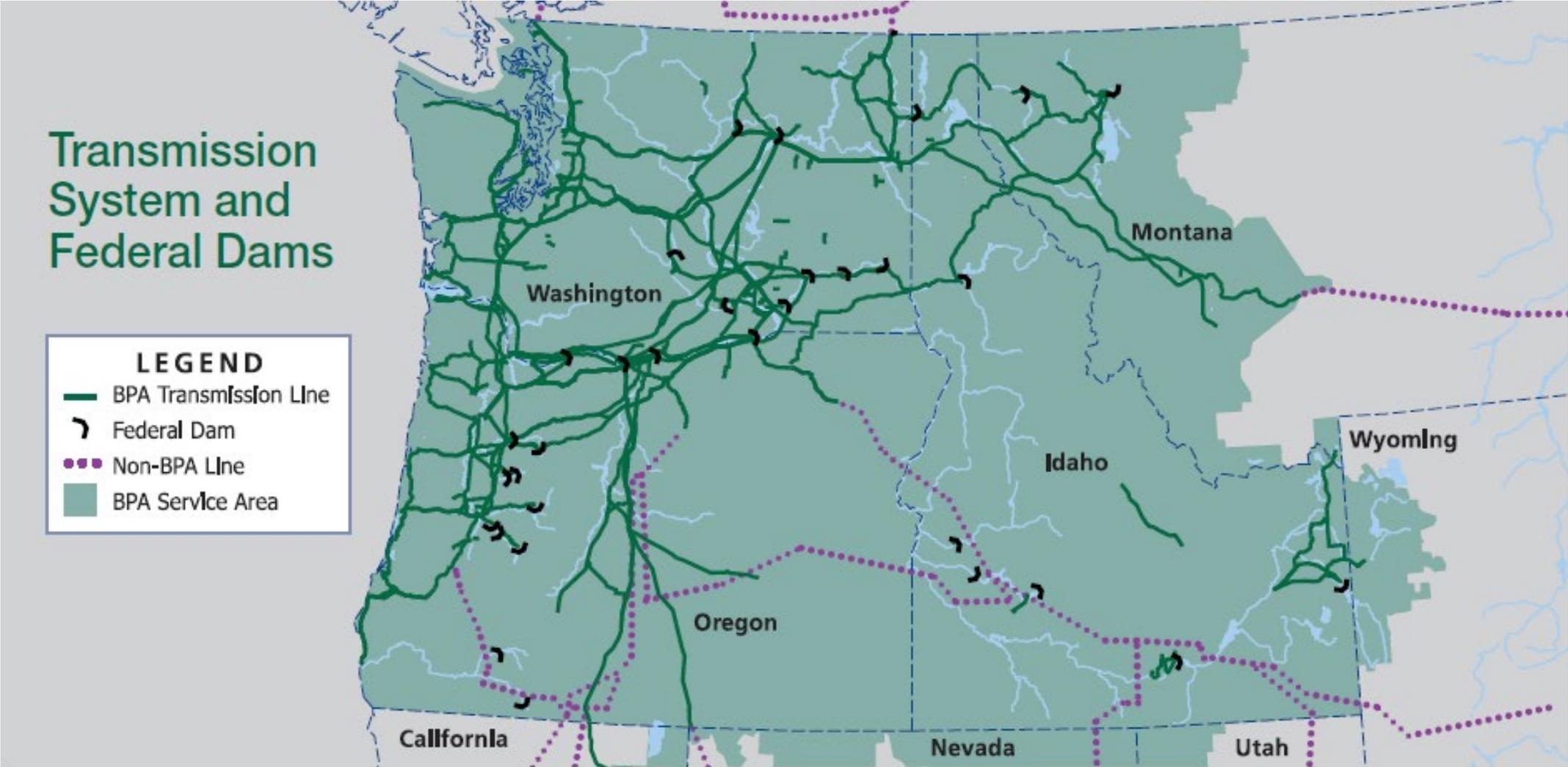
CITY LIGHT RESOURCE MIX

2021 SOURCES OF POWER



Owned Generation: 52.6% BPA: 36.0% Purchased Generation: 8.6% Treaty: 2.8%

BPA TRANSMISSION



City Light's Relationship with BPA



Seattle City Light



"The Wise Ones" Steve Smith, 2016

Seattle City Light's relationship with BPA

REGULAR TOUCH POINTS

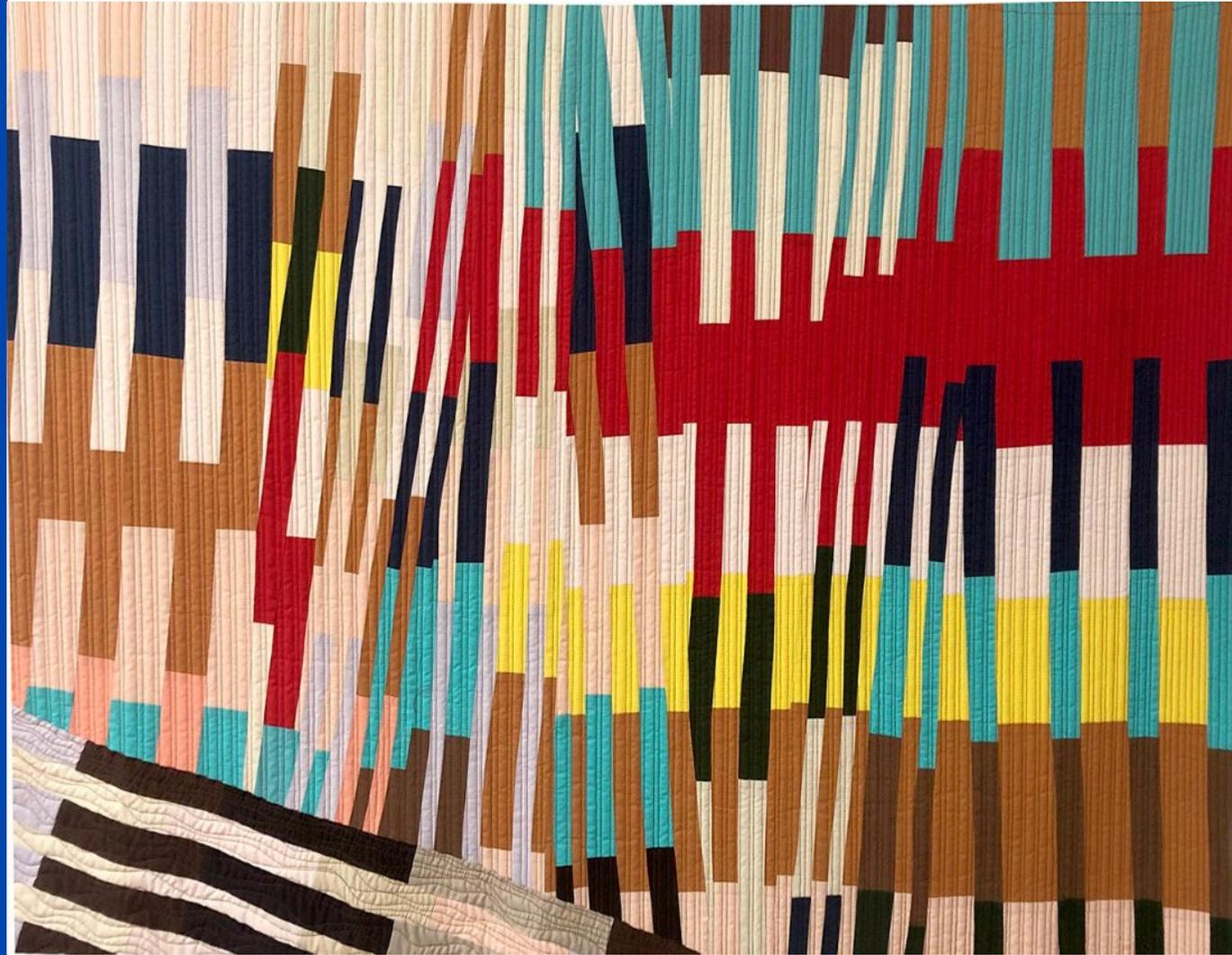
- Emeka Anyanwu, Energy Innovation & Resources Business Unit Officer
- Josh Walter, Wholesale Contracts Manager
- Wholesale Contracts & Regional Affairs staff (contract related)
- Customer Energy Solutions (energy efficiency related)
- Operational Transmission services (BA & merchant related)

Seattle City Light's relationship with BPA - continued

Interaction through trade groups:

- Public Power Council
- Public Generating Pool
- Pacific Northwest Utilities Conference Committee
- Western Power Pool

Current Issues of Concern for BPA



"Good Morning", Shawn Parks, 2020

Current Issues of concern for BPA

Environmental litigation

Western Energy Imbalance Market (WEIM)

Western Resource Adequacy Program (WRAP)

Columbia River Treaty

Residential Exchange Program

Post-2028 Contract Development

Day-Ahead Market Development

Present and future



Maintaining benefits and partnership with BPA for Energy Efficiency and Conservation

- BPA funds just under \$6 million of our program annually
- City Light pursues “non-reportable” elements additionally
- Has resulted in ~200MWa in Energy Efficiency since 2011



Power supply

- BPA is inclined to set utilities’ purchase quantity on load in 2026; this is well before electrification is forecast to increase our load
- Purchase volume is highest in the winter, none in June; should shape be different in the future?

Present and Future

Terms of next power supply contracts

- Current contract BPA offers 3 products: Load Following, Block, and Block/Slice
 - BPA is inclined to continue these 3 products
 - Seattle was Block/Slice until 2017, now only Block
- Customers are anticipating load growth and they want BPA to serve some or all of that with the federal system
- At present, BPA does not want to increase the federal system
- While utilities are developing the Western Resource Adequacy Program, BPA is also proposing Peak Net Requirements

Present and Future

City Light buys transmission to deliver Boundary dam output, BPA power purchase, other long-term contracts, and market buys and sells

- Transmission contract expires in 2025
 - We have roll-over decisions to make in July 2023 and July 2024
 - We can switch to BPA's new contract anytime although we will give up scheduling flexibility
- BPA's transmission system has numerous constraints, most notably to Seattle moving power from east of the Cascades to west

Industry changes that may alter SCL's relationship to BPA



"White Lines", Gay Waldman, 2016

Transformational industry changes that may alter our relationship with BPA

Energy Market Evolution

- California Independent System Operator's Extended Day-Ahead Market
- Southwest Power Pool Markets+

Electrification

Climate Change

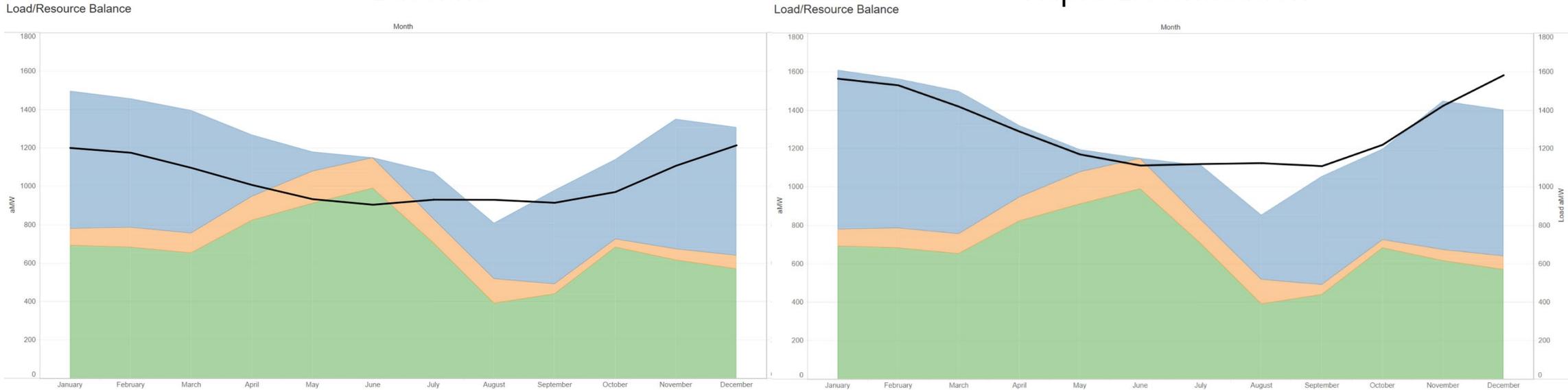
Rapid deployment of renewable energy resources

Median Load Resource Balance 2035

Existing resources and newly identified 2022 CPA conservation

Baseline

Rapid Electrification



-  BPA, Resource aMW
-  Other Contracts, Resource aMW
-  Owned Generation, Resource aMW

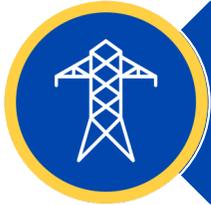
Under Rapid Electrification without new conservation, City Light's right to BPA supply increases to maximum available by 2027

By 2035 surpluses under median hydro conditions are just about gone.

Why BPA is a key electric industry partner



Provides significant portion of low-cost, low-carbon power supply to public utilities of Northwest



Provides transmission services required to deliver resources to electric loads across the region and to energy market hubs



Key participant in regional planning (power supply and transmission) and significant source of subject matter expertise



Influences regional market design through active engagement, with many of same interests as utilities with non-federal resources

Q&A



QUESTIONS AND COMMENTS?

"Salmon Spawning" Maynard Jr. Johnny, 2008

Thank you!



Seattle City Light



Mission, Vision & Values

Mission

Seattle City Light provides our customers with affordable, reliable and environmentally responsible energy services.

Vision

Create a shared energy future by partnering with our customers to meet their energy needs in whatever way they choose.

Values



Customers First



Environmental Stewardship



Equitable Community Connections



Operational and Financial Excellence



Safe and Engaged Employees

DRAFT

June 2022 – June 2024 Review Panel Workplan

Quarter	Month	Topics	Other Topics to Consider
Q2 2022	June 7	<ul style="list-style-type: none"> • IRP • 2023-2024 Rate Proposal (COSA, Rate Design, TOD) • Q1 2022 Strategic Plan Report 	<p>Possible additional topics based on Panel SBP letter:</p> <ul style="list-style-type: none"> • Accounts receivable update • Climate Goals incentives/electrification updates • Workforce update – RSJ, Vacancies • Rates & inflation update <p>Other:</p> <ul style="list-style-type: none"> • How can SCL promote regional goals around energy efficiency, decarbonization, economic development and smart growth (beyond SCL’s service territory)? • TOU Implementation
Q3 2022	July 26	<ul style="list-style-type: none"> • 2023 – 2024 Rate Proposal Update • June Executive Dashboard • Q2 2022 Strategic Plan Report 	
	August 25	<ul style="list-style-type: none"> • Rate ordinance overview and endorsement • Review Panel letter 	
	September 27	<ul style="list-style-type: none"> • Panel Workplan development • Panel officers – Chair and Co-Chair • Q2 Executive Dashboard • Q2 2022 Strategic Plan Report • BPA contract update 	
Q4 2022	October 25	<ul style="list-style-type: none"> • Business Strategy – Overview • September Executive Dashboard • Q3 2022 Strategic Plan Report 	
	November	<ul style="list-style-type: none"> • Business Strategy – Energy Future* <ul style="list-style-type: none"> • Utility Technology Roadmap (K. Kalkani) • New Markets (J. Baggs) • Electrification (A. Song, I. Rasputnis) • Debt Strategy Scope 	
	December	<ul style="list-style-type: none"> • Business Strategy – Organizational Agility* <ul style="list-style-type: none"> • OCM/BPM Roadshow • P&C Initiatives (RSJ, vacancies) • Debt Strategy Scope review 	
	January	<ul style="list-style-type: none"> • Business Strategy – Financial* 	

Q1 2023		<ul style="list-style-type: none"> • Debt Strategy • TOU Implementation plan • Q4 2022 Strategic Plan Report
	February	<ul style="list-style-type: none"> • Business Strategy – Customer Experience* <ul style="list-style-type: none"> • UDP Update • Customer Technology status • Q4 2022 Executive Dashboard
	March	<ul style="list-style-type: none"> • Business Strategy – We Power* <ul style="list-style-type: none"> ○ Dashboards ○ Skagit Relicense ○ Service to Bill ○ Operational highlights • TOD rate design implementation/public engagement
Q2 2023	April	<ul style="list-style-type: none"> • Q1 2023 Strategic Plan Report • March Executive Dashboard
	May	<ul style="list-style-type: none"> • TOD rate design implementation/public engagement
	June	
Q3 2023	July	<ul style="list-style-type: none"> • June Executive Dashboard
	August	----NO MEETING----
	September	
Q4 2023	October	<ul style="list-style-type: none"> • September Executive Dashboard
	November	<ul style="list-style-type: none"> • TOD rate design implementation/public engagement
	December	<ul style="list-style-type: none"> • Strategic Plan Update • Draft Revenue Requirement
Q1 2024	January – March	<ul style="list-style-type: none"> • Strategic Plan Update • December Executive Dashboard
Q2 2024	April - June	<ul style="list-style-type: none"> • Strategic Plan Update • Final Revenue Requirement • Review Panel SP letter • Panel 2024 – 2025 Workplan

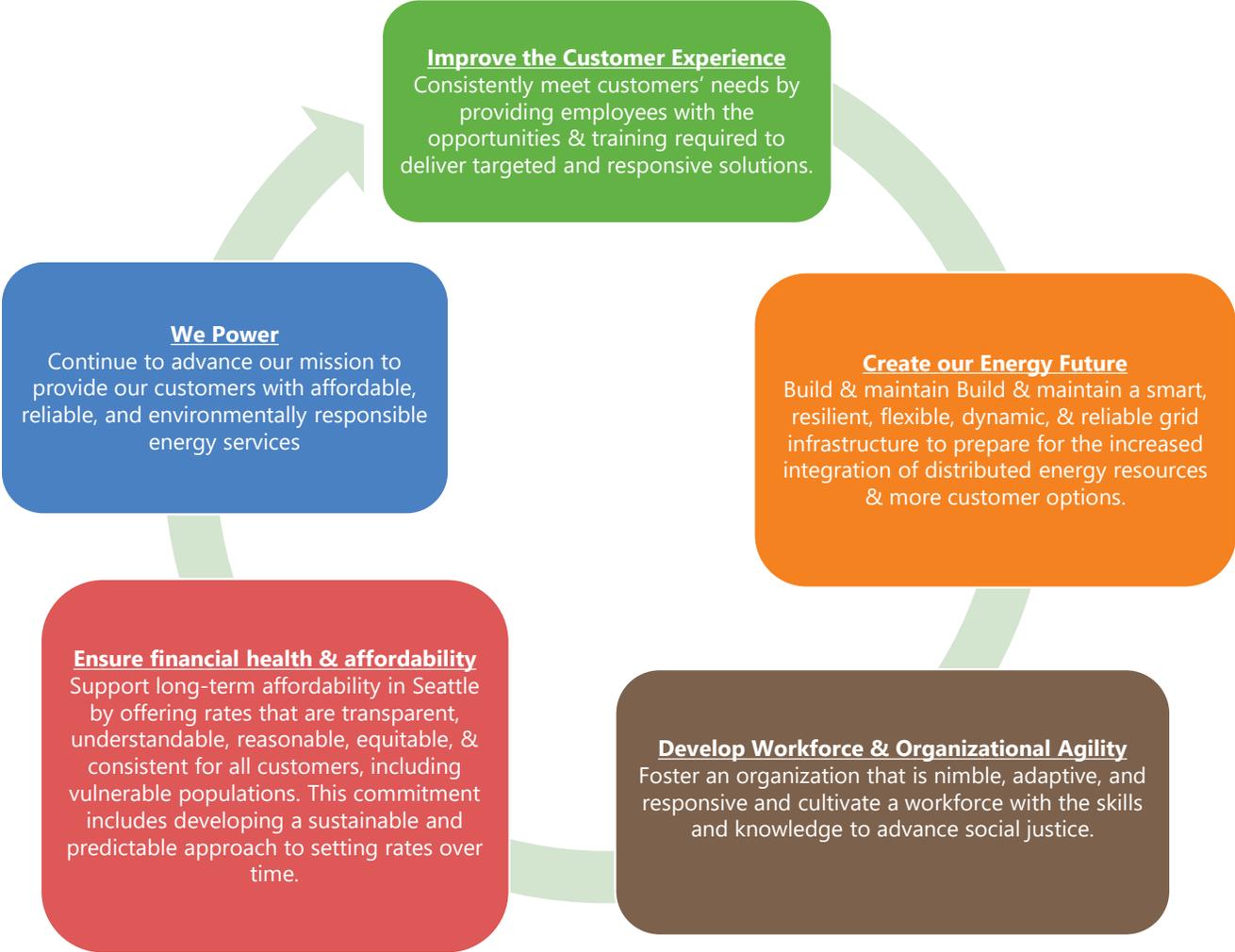
***Note: Scheduling of Business Strategy presentations dependent on staff availability**

Quarter One 2022

2022 – 2026 Strategic Plan Status Report

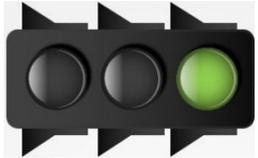


Recap: 2022 – 2026 Business Strategies & Objectives



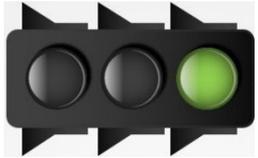
Business Strategy Status Dashboard

1. Improve the Customer Experience



On track

2. Create our Energy Future



On track

3. Develop Workforce & Organizational Agility



On track

4. Ensure Financial Health & Affordability



On track

5. We Power



On track

Q 1 2022 – Improve the Customer Experience

+ Voice of the Customer

- Customer Survey Results: Results from the recently completed Customer Satisfaction Survey (CSAT), the JD Power Residential & Business CSAT surveys, and Escalent/Cogent Residential & Business Brand Trust surveys were presented to City Light leadership and participating work groups.
- Project Support: Completed customer research, including customer surveys, for the Demand Response Pilot Project (initial research) and Grid Modernization efforts. This was supported by Customer Energy Solutions, Engineering & Strategic Technology, and Communications divisions.
- Customers First Strategy: The Draft Customers First Strategy (Vision & Focus Areas), along with potential roadmap was presented to Executive Team in February.
- Culture Assessment Pilot: Began the Engineering Culture Assessment Project including voice of customer and employee insights. This project is acting as a pilot/proof of concept for a utility-wide Culture Assessment. Includes conducting customer and employee interviews, conducting an internal culture survey, and drafting action plans for areas identified to improvement.

+ Strengthen and Improve Core Customer Services

- Specialized Customer Support: In the process of increasing staffing levels to support customers operations activities.
- Presumptive Consumption: Developed an estimated usage table (Presumptive Consumption), including three usage levels that will improve the resolution process for complex billing issues.
- Utility Discount Program (UDP): Finalization of the scope for the business process improvement project for the UDP interdepartmental team.



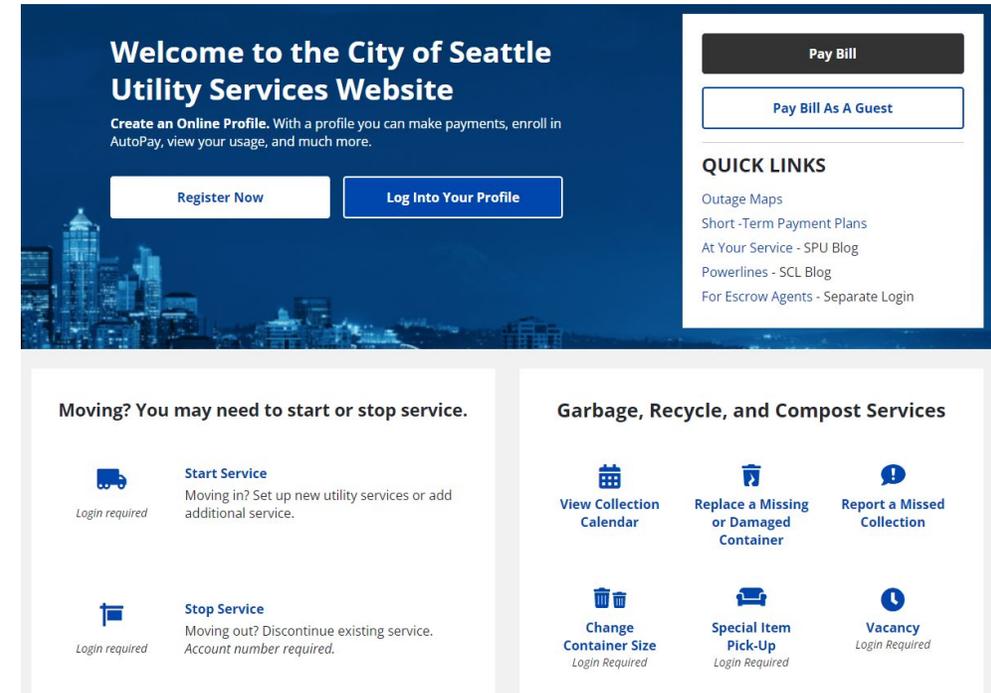
Q 1 2022 – Improve the Customer Experience, continued

+ Strengthen Core Services (Cont.)

- Service Connection Timeline: Using 2021 Work and Asset Management (WAMS) data, analyze the service connection application process to determine which parts of application process have longer than estimated timeframes and report on reasons behind longer timeframes. Develop recommendations to shorten estimated times.
- Billing Process Improvement: Develop a list of billing issues that have been identified in by the Customer Accounts Manager. Develop and utilize a rating system to determine which issues to address first and which billing processes need improvement.

+ Expand Customer Service Options

- Renewable Plus Program: The program is open for enrollment. This program will provide large customers with a bundled solar/wind energy/Renewable Energy Certificates product to help them meet their sustainability goals.
- Solar Power Purchase Agreement (PPA) – The agreement to sign a solar resource was delayed by the vendor due to price uncertainty stemming from a new US Department of Commerce investigation into solar panels.
- Utility Services Portal: Launched two new Portal features, Welcome Letter and Updated Payment Plans, in line with SCL's Road to Recovery and SPU's Resumption of Service.



Q 1 2022 – Create our Energy Future

+ Utility Next

- Collaboration: Continued collaboration with EPRI, City of Seattle, and Community Roots Housing to support grid interactive efficient buildings (GEBs); City Light staff joined with staff from the City of Seattle Office of Housing, Community Roots Housing, and EPRI to perform site walk-throughs and assess four potential sites for the Connected Communities demonstration
- Funding: Ongoing monitoring of potential funding opportunities, coordination with partners, engagement in workshops. In negotiations WA Department of Commerce on two of the four CEF awards (Colman Dock BESS and Seattle Central College Ecodistrict). Preparing for negotiations on final two contracts.

+ Grid Modernization

- Innovative microgrid on Capitol Hill nears completion with our support: Miller Community Center Microgrid will provide backup power storage for the community center during emergency events as well as reduce their electricity bill via the solar generation. In the future, we expect this project to generate opportunities for workforce development internally at SCL and externally as well.
- Reducing customer outages: Our work to configure DA-FLISR at our University substation will help minimize customer outages in the neighborhoods around the University of Washington. We're also updating the switching for Children's Hospital.
- Increasing safety and reducing costs: Siting has now been planned for a pilot of seven new remote switches throughout our service area, moving current manual switching to an automated system. We'll use this pilot to study and adjust before scaling up in the future.



Seattle City Light

2021 Grid Modernization Plan
and Roadmap



Q 1 2022 – Create our Energy Future, continued

+ Building Electrification

- Building Electrification Strategy: Continued to have discussions with stakeholders to introduce the strategy work. This month, we met with the Office of Economic Development, SCL Electrical Service Engineering team, and SCL Systems Planning.
- Heat Pump Engagement: Continued customer/partner interest in heat pump technologies via the Lighting Design Lab, with over 20 attendees at March education webinars and 3,700 subscribers to our e-newsletter.
- Sharing Expertise: Lighting Design Lab provided expertise and support to a range of partners including Boeing, Port of Seattle, and Holy Rosary Church in West Seattle to complete lighting audits and support upgrades that can improve efficiency and reduce costs.
- Supporting Policy: Supporting Office of Sustainability and Environment's Technical Advisory Group for the development of a carbon-based building performance standard.

+ Transportation Electrification

- Transit Electrification: King County Metro's new electrified South Base opened in March following two years of collaboration, partnership, and leadership.
- Access to Charging: Our Hosting Capacity Map will go live in Q3 2022 to support customers, distribution planners, and the public's awareness of locations that can accommodate electric vehicle charging.
- High Impact Partnerships: A team across SCL departments worked in March to address recent vandalism at public electric vehicle fast charging stations at Madison-Miller Residential Urban Village.



Q 1 2022 – Create our Energy Future, continued

+ Western Market Development

- California ISO Extended Day-Ahead Market: City Light has been actively participating in The CAISO EDAM stakeholder processes that has been underway and meeting twice a week since early January. Three individual workgroups are addressing resource sufficiency, transmission commitment and congestion rent, and greenhouse gas accounting. The CAISO is now drafting their day ahead market straw proposal that should be available for stakeholder review by the end of April.
- Southwest Power Pool Markets+ Program: City Light is also participating in a third major market centered effort in the West that is being promoted by the Southwest Power Pool (Markets+). Once developed, Markets+ might provide a day-ahead market alternative to the CAISO EDAM for some utilities in the West. SPP has also created stakeholder design teams in the areas of governance, transmission availability, market products and price formation.
- Western Markets Exploration Group: City Light was asked to join a group of fourteen western utilities that will be examining, evaluating, and proposing transmission and resource approaches to a Western energy and ancillary services market. The group issued an RFP for facilitation services and selected a consultant to work with. The effort is progressing nicely but is about two months behind schedule because of extra time taken in the facilitator selection process.



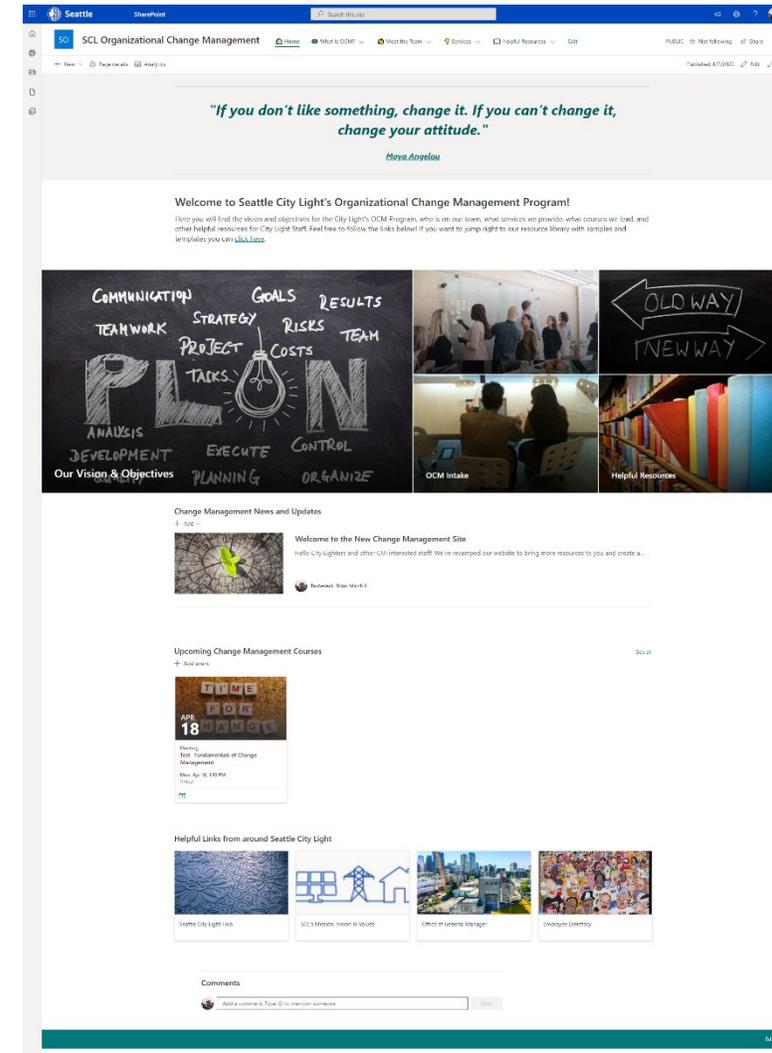
Q 1 2022 – Develop Workforce & Organizational Agility

+ Organizational Change Management

- Program Design: The Office of Change Management (OCM) program vision/mission along with intake process and service offerings model were established and published on OCM SharePoint site.
- Data Analysis: Conducted an initial knowledge survey and analysis around "What is OCM and how important it is?" The team then gathered and analyzed the data. This information will inform program design and execution going forward.
- Project Support: Actively managed and responded to OCM resource requests and have been providing resources to support Utility-wide. (Ex: Road to Recovery, Service to Bill, People & Culture process simplification, SCL Energization, Operation Technology Cyber Security policies development and launch.)

+ Agile Workforce

- Future of Work: The draft Future of Work plan has been developed and was presented to City Light leadership for feedback. Plan will be finalized in Q2.
- Employee Development: People & Culture (P&C) compiled existing data regarding employee development, reviewed existing emerging leaders and identified gaps, and implemented an emerging leaders' program with more structure. In progress for identifying a focus group and implementing the communication plan rollout strategy.
- Employee Surveys: P&C began work on implementing the Anniversary pulse surveys. Implementation is expected to be completed in Q2.
- Equity: P&C successfully launched multiple Equity Labs to support the development of the programs in the Strategic Plan and the 2023/2024 budget.



Q 1 2022 – Ensure financial health & affordability

+ Control Rate Increases

- Rates Path: Proposed a Rate Path under CPI inflation. This path is supported by Mayor and City Light Review Panel. The Financial Forecast documentation nearly complete. This document is an attachment to the 2023 – 2028 Strategic Plan Update.
- Capital Budget Development: CIP Prioritization is underway. Staffing shortages delayed some of the key inputs, but the process is expected to be completed by the end of April.

+ Pricing Services for the Future

- Initial meeting with NWECC on fixed charges.
- TOD Rate Development is in Progress.

+ Road to Recovery

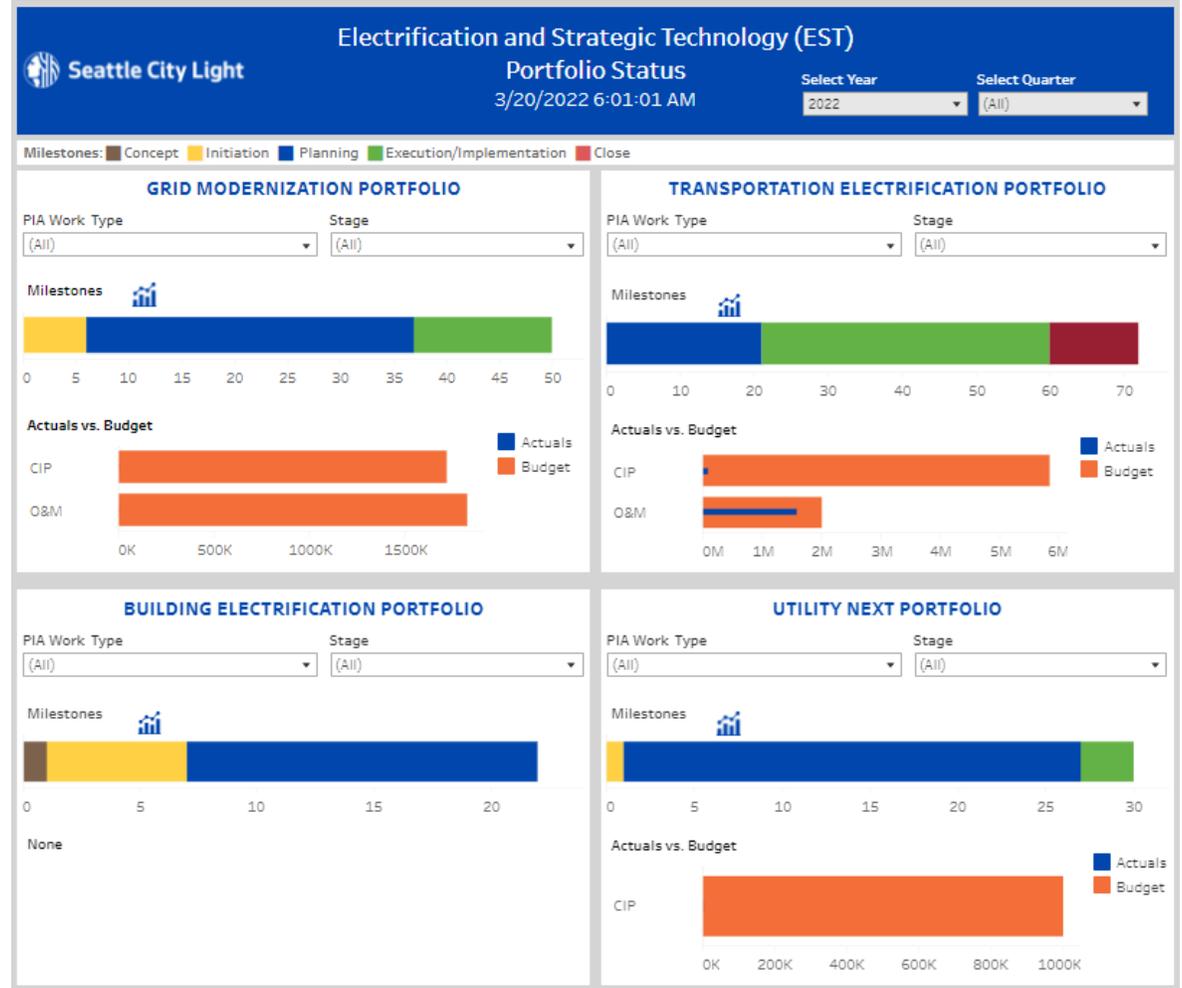
- Finalized new repayment and expanded financial assistance options for customers
- Developed internal policy and process documents
- Developed training materials for customer-facing staff
- Received Mayor's Office approval to proceed with customer engagement and collections resumption plan developed with SPU.



Q1 2022 - We Power

+ We Power Dashboards

- Electrification & Strategic Technology (EST) Dashboard: Wrapping up division dashboard for Electrification and Strategic Technology division
- Transmission & Distribution (T&D) Field Ops Dashboard: Began work on T & D Field Operations dashboard



This is a sample draft of the EST Dashboard

THANK YOU



Seattle City Light

Mission, Vision & Values

Mission

Seattle City Light provides our customers with affordable, reliable and environmentally responsible energy services.

Vision

Create a shared energy future by partnering with our customers to meet their energy needs in whatever way they choose.

Values



Customers First



Environmental Stewardship



Equitable Community Connections



Operational and Financial Excellence



Safe and Engaged Employees

2022 – 2026 Strategic Plan Status Report

Quarter Two 2022



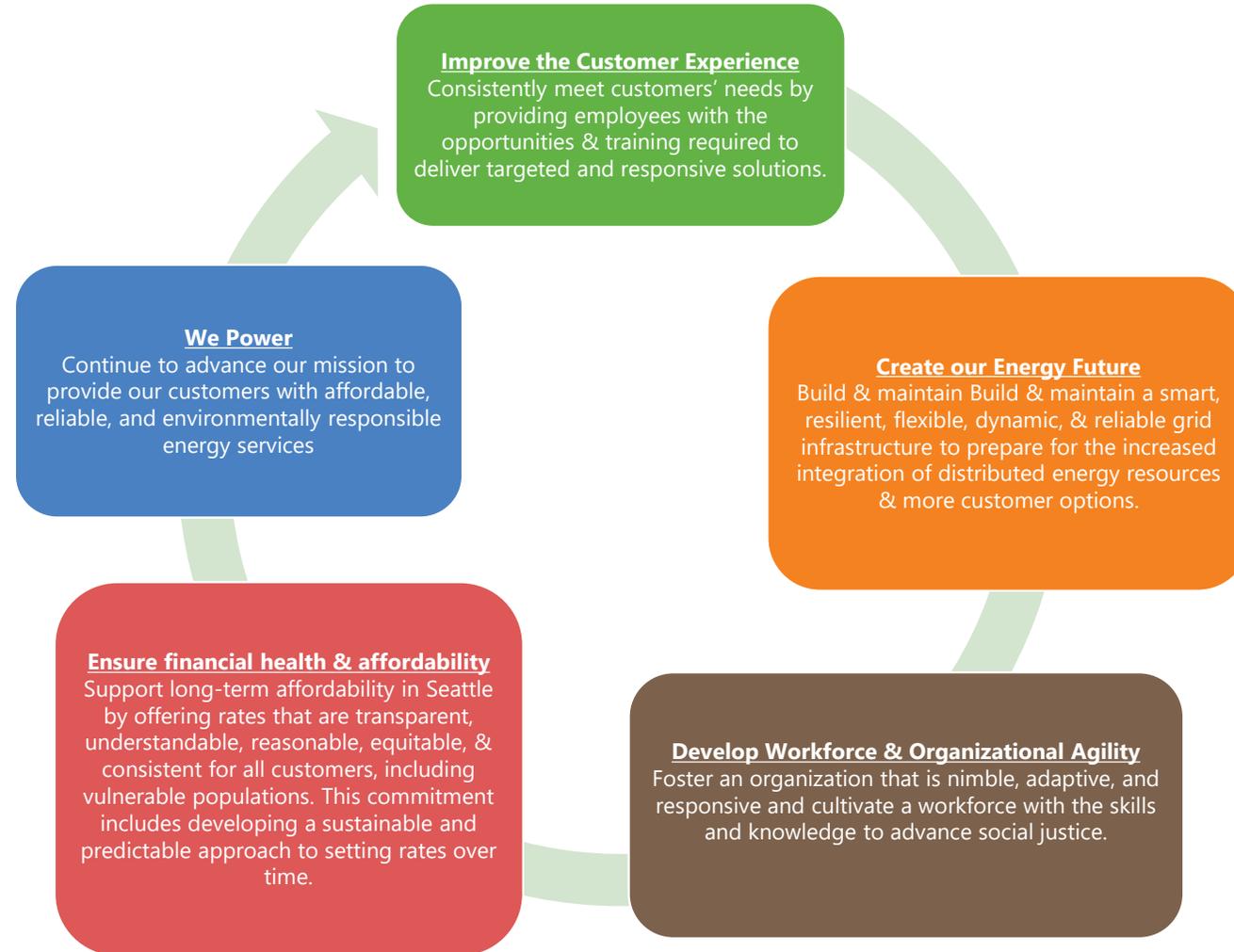
Photo: Zorn Taylor, 2021



Seattle City Light

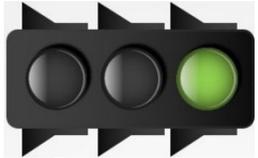
WE POWER SEATTLE

2022 – 2026 Business Strategies & Objectives



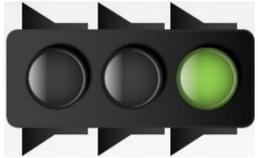
Business Strategy Status Dashboard

1. Improve the Customer Experience



On track

2. Create our Energy Future



On track

3. Develop Workforce & Organizational Agility



On track

4. Ensure Financial Health & Affordability



On track

5. We Power



On track

Q2 2022 – Improve the Customer Experience

+ Voice of the Customer

- Customer Satisfaction Survey - Data from a recent Customer Satisfaction survey was reviewed and synthesized to identify existing service gaps. A team convened for four workshops to generate and prioritize ideas to address significant gaps. The prioritized ideas were further refined and reviewed with critical stakeholders. A final recommendation will be submitted to E-Team in August.
- Customer Satisfaction Focus Groups - Focus groups were conducted in multiple native languages. Observations and translations have been submitted and a final report of findings will be available in September.
- JD Power & Cogent - Midyear scores (webinars, industry reports, and City Light specific scores) have been reviewed and shared with stakeholders. Residential scores remain stable and close to the industry/segment average; Business scores are excellent with 1st place rankings in our segment for both studies.
- Customer Outreach & Engagement Framework - SCL is engaging in a communications-led project aimed at standardizing and optimizing outreach and engagement efforts throughout the organization. We are currently gathering input from key stakeholders.



Q2 2022 – Improve the Customer Experience, continued

+ Strengthen Core Services

- Specialized Customer Support - SCL has hired five of seven Senior Customer Service Representatives and a Utility Account Supervisor to staff this team.
- Presumptive Consumption - The rates for the Presumptive Consumption Table were successfully programmed into the billing system in May. However, an appeal was filed regarding the settlement, so we are unable to start any of the items outlined in the settlement agreement. The table will be used for other billing issues outside of the lawsuit as planned.
- Utility Assistance Program (UAP) Evaluation - Due to technical challenges, the go-live date for UAP Automation has been delayed to late Q3 2022.
- Outages - Research was conducted to identify the best options used by other utilities for customer notification methods about Planned Outages. Using this information, SCL will select options to further improve and simplify outage processes.



Q2 2022 – Improve the Customer Experience, continued

+ Strengthen Core Services, cont.

- Escalations - The Service to Bill project team has worked on developing a root cause approach to dive deeper into where escalated issues are occurring. The team will also work with the Race and Social Justice Change Team regarding equity and culture considerations around addressing these escalation issues.
- Franchise City Pilot - Service to Bill is working on a pilot project to align franchise city codes and regulations with City Light standards for electrical service and plan review. Service to Bill has incorporated City Light information on Burien's customer website and have developed a template memo to provide an overview of our requirements early in the service request process.



+ Expand Customer Service Options

- Renewable Plus - The anchor subscriber has signed a participation agreement. The project developer continues to delay Power Purchase Agreement (PPA) commitment due to price uncertainty. We expect the rate to go before City Council for approval in Q1 2023.
- Digital Marketplace - All milestones will be delayed by one quarter due to a key staff change. We expect a Q1 2023 launch.

Q2 2022 – Create our Energy Future

+ Utility Next

- DOE Clean Energy Innovation - City Light applied to host a Clean Energy Innovator Fellow to support Transportation Electrification Strategic Investment Plan (TESIP) implementation. This program funds recent graduates and energy professionals to work with critical energy organizations for up to two years to advance clean energy solutions and make the U.S. power system more equitable and inclusive.
- Innovative Technology Explored in Partnership – SCL completed the Utility Technology intake process for a Resources Management System Distributed Energy (DERMS) pilot, funded through a Department of Energy Grid-Interactive Efficient Buildings grant.

+ Grid Modernization

- Miller Community Center Microgrid – The Miller Microgrid celebrated completion during Earth Week (April). The microgrid is a model for how to improve grid and utility resiliency and reliability of carbon-free power at a neighborhood level.
- Collaboration with the National Renewable Energy Laboratory - Improvements are underway in the 'Duwamish Valley Technology Zone' that will support more reliable and resilient service for environmental justice communities in South Park and Georgetown.
- Collaboration with the Pacific Northwest National Laboratory - We are collaborating on studies to evaluate the use of hydrogen fueling stations for heavy-duty vehicles as well as large-scale hydrogen storage, and potential risks and benefits.



Image: Maritime hydrogen fuel cell;
Image by Hydrogenics Corporation
<https://www.flickr.com/photos/sandialabs/20720021088>

Q2 2022 – Create our Energy Future, continued

+ Building Electrification

- Education on Building Electrification – The Lighting Design Lab continues to support building professionals and trade allies through educational webinars and in-person events focused on building regulatory requirements. In June, more than 60 attendees participated in the webinars. City Light also led a 2-day in-person class at LightFair International, a trade show and conference for architectural and commercial lighting professionals. Webinars are available at: <https://www.lightingdesignlab.com/education>

+ Transportation Electrification

- EV Charging Infrastructure – City Light celebrated several TE project launches, including the public input stage of our [curbside level charging project](#). This pilot aims to increase accessibility for residents without access to off-street EV charging.
- Food Truck Charging - A completed installation of an electric pedestal was unveiled at Denny Park on Earth Day. This allows food trucks to leave their gas generators behind and use quiet, pollution-free electricity instead. This electric food truck pilot can provide marketing and engagement opportunities to inspire the installation of new sites.
- High-Impact Partnerships and Collaboration – TE and grid modernization teams are supporting a project to build and test innovative, all-electric heavy-duty freight vehicle technology in collaboration with commercial sector partners at UPS and Kenworth.



Q2 2022 – Create our Energy Future, continued

+ Western Market Development

- California ISO Extended Day-Ahead Market: SCL has actively participated in the CAISO EDAM stakeholder processes that has been underway. Three primary areas of focus are resource sufficiency, transmission commitment & congestion rent, and greenhouse gas accounting. This work culminated in CAISO publishing an Extended Day-ahead Market Straw Proposal on April 28th.
- Southwest Power Pool Markets+ Program: SCL is actively involved in a separate market centered effort in the West that is being promoted by the Southwest Power Pool (Markets+). Once developed, Markets+ would provide a somewhat different day-ahead market alternative to the CAISO EDAM run by the SPP for some utilities in the West.
- Western Markets Exploration Group: SCL continues to actively participate in a group of western utilities that is evaluating transmission and resource approaches to a Western energy and ancillary services market. The group has been expanded to 25 transmission owning electric providers that serve over 16.5 million customers in the Western United States and represent a 95 GW combined peak demand. The group selected the consultant Utilicast to work with in developing a markets roadmap. The effort is progressing nicely with weekly work sessions fleshing out options and details of the roadmap. Preparations are also underway for an upcoming benefit-cost analysis.



+ Integrated System and Resource Planning

- This project is on hold pending identification of staffing resources.

Q2 2022 – Develop Workforce & Organizational Agility

+ Enterprise Change Management

- Organizational Change Management - Midyear project check-ins were conducted for all the OCM/BPM team members. Team workplans were developed, reviewed and approved by project team.
- Project Support - The OCM Team continues to support utility wide initiatives including, Future of Work, Reimagining Workspace and implementation of the Utility Technology Roadmap.

+ Agile Workforce

- Human Resource Management - A vendor has been identified to develop the HR strategy. The People & Culture (P&C) Business Unit is in the process of reviewing the statement of work and contract terms.
- Future of Work - P&C staff are revising employee communications that will include the Mayor's directive regarding increased on-site work requirements.
- Workspace Redesign – P&C is leading the effort to Reimagine the Workspace as we begin remodeling SCL floors. One goal of this is to increase workforce collaboration and agility.



Q2 2022 – Develop Workforce & Organizational Agility

+ Agile Workforce, cont.

- Recruitment Diversity - The Race and Social Justice Program team identified existing and prospective partners with BIPOC community-based organizations, tribes, pre-apprenticeship programs, and Seattle-area colleges. They are developing both an engagement plan and an awareness campaign strategy for clean energy career pathways.
- Comprehensive Employee & Leadership Development - This project is on hold until we new Workforce Development Manager is fully onboarded. The new manager started on June 22nd.
- Improving Employee Experience - P&C staff is reviewing and consolidating anniversary survey results. Action planning will begin to address identified concerns. Interested-based bargaining training is scheduled for Q3 for selected people leaders and union leadership.
- Addressing Race and Social Inequity - Race: The Power of an Illusion (RPOI) e-Learning is in final stages of curriculum and technology development. Roll out is expected in mid to late Q3. An Environmental Equity Advisor has been selected with an effective start date of July 20th. The RSJ Change team is meeting with teams to support the equity analysis for project and program teams.



Q2 2022 – Ensure financial health & affordability

+ Control Rate Increases

- Debt Management - The 2023-2028 Strategic Plan revenue requirement and 6-year rate path forecast plans for City Light to decrease capital spending (in real terms) such that the 6-year avg decreases (inflation adjusted) from \$450M in 2020 to about \$360M by 2028. In addition, SCL targeting debt service coverage ratios of 1.9X-2.0X, above the 1.8X policy, increasing the proportion of capital work funded with revenue.

+ Pricing Services for the Future

- Time of Day Rates – A time of day rate option is included in the rates legislation that will be reviewed and voted on by City Council in August and September. This rate will be available beginning in 2024.

+ Road to Recovery

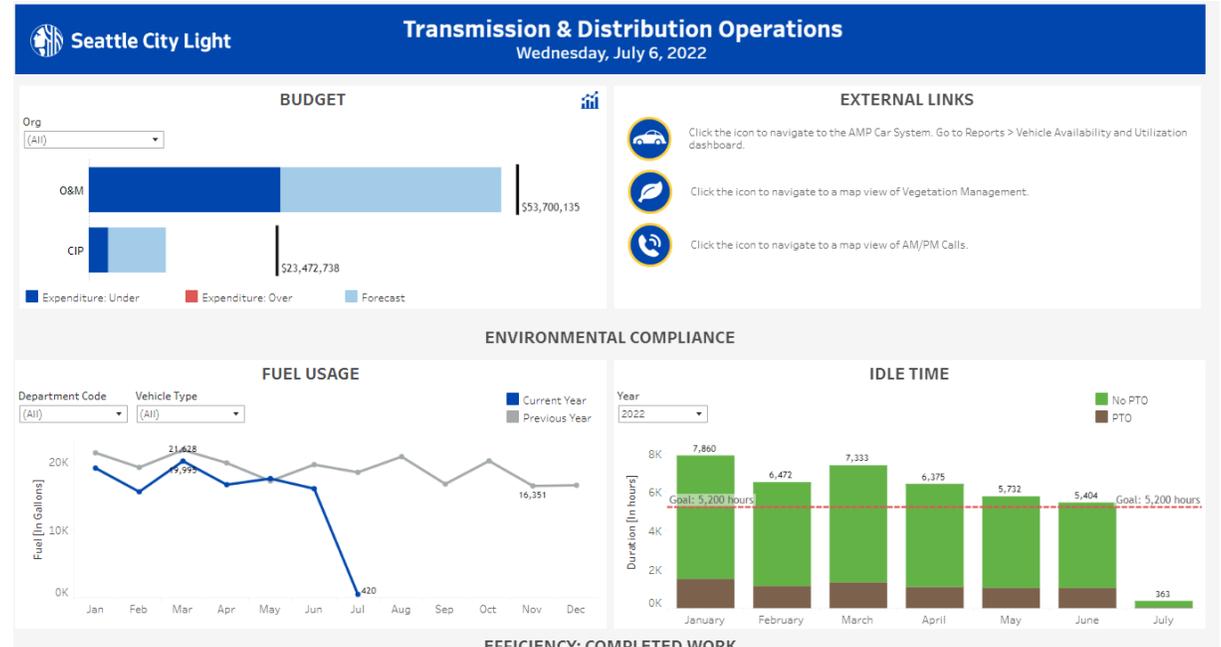
- Late Payments - Council legislation was passed to delay resumption of late payment charges until after June 30, 2022.



Q2 2022 - We Power

+ We Power Dashboards

- Regulatory Affairs Office: Migrated RAO out of Excel and into SharePoint Lists
- T&D Field Ops Dashboard: Completed Transmission & Distribution Field Operations Dashboard
- AMLP: Began work on Asset Management and Large Project Dashboard
- Future Divisions: Lined up Customer Operations for fall and continued recruitment for future divisions.



This is a sample of the draft T&D Dashboard

POWER SEATTLE



Seattle City Light

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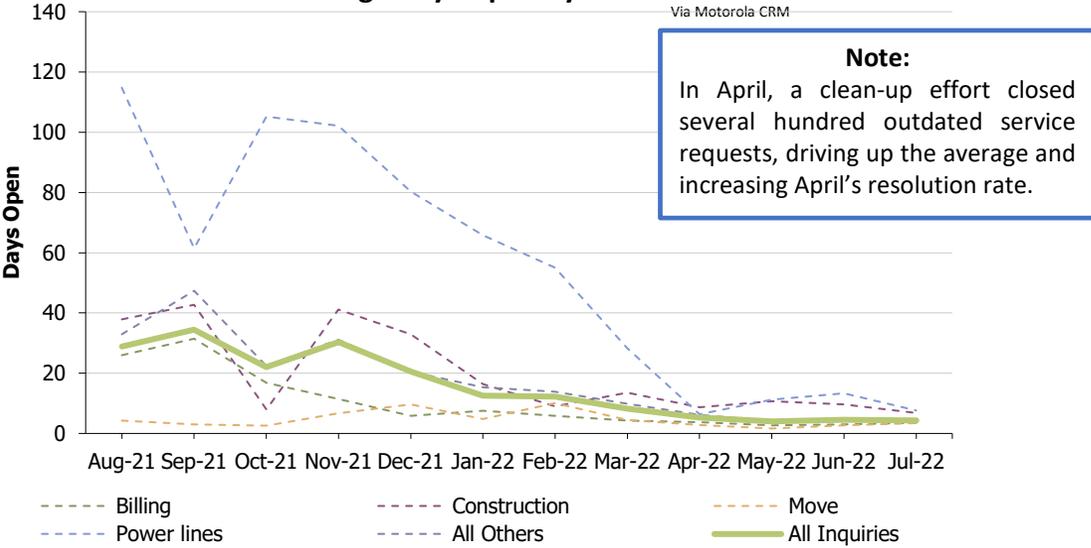
Operational and Financial Excellence



Safe and Engaged Employees



General Inquiries* Average Days Open by Issue



General Inquiry Resolution Rate

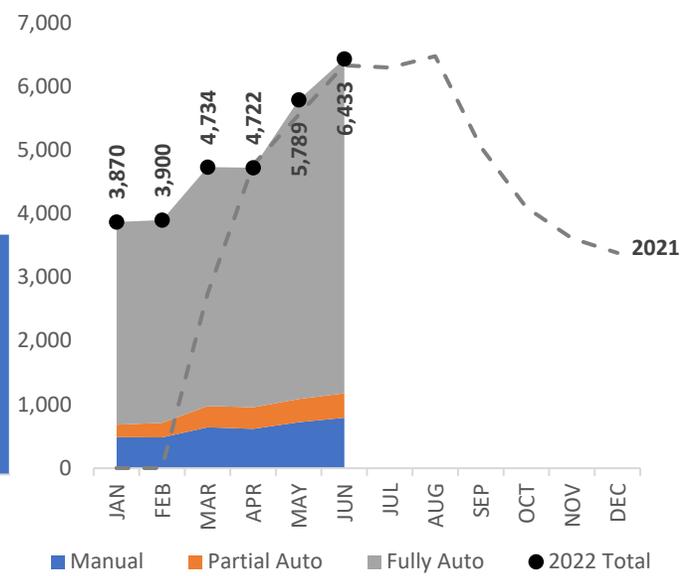
total closed / total created
Via Motorola CRM

Resolution Rate	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22
Billing	145.5%	81.9%	93.8%	81.1%	98.8%	97.4%	121.4%	105.9%	108.0%	118.5%	91.5%	103.1%
Construction	78.1%	62.9%	94.4%	63.3%	90.0%	94.6%	82.9%	100.0%	137.8%	88.4%	74.4%	91.7%
Move	104.7%	109.6%	97.1%	91.7%	63.8%	127.8%	59.6%	145.4%	100.0%	86.3%	90.0%	94.3%
Power lines	53.1%	72.4%	51.5%	34.4%	48.6%	73.7%	33.3%	52.9%	1,000.0%	33.3%	18.4%	54.2%
All Others	102.5%	75.6%	84.0%	69.6%	76.3%	119.0%	142.5%	103.5%	144.6%	116.7%	91.7%	104.8%
Total	104.0%	83.5%	86.8%	72.6%	76.1%	110.0%	111.8%	111.7%	179.2%	103.9%	82.7%	98.8%
Remaining Open:	16	11	6	11	7	12	11	18	29	55	81	83

Self-Service Registrations

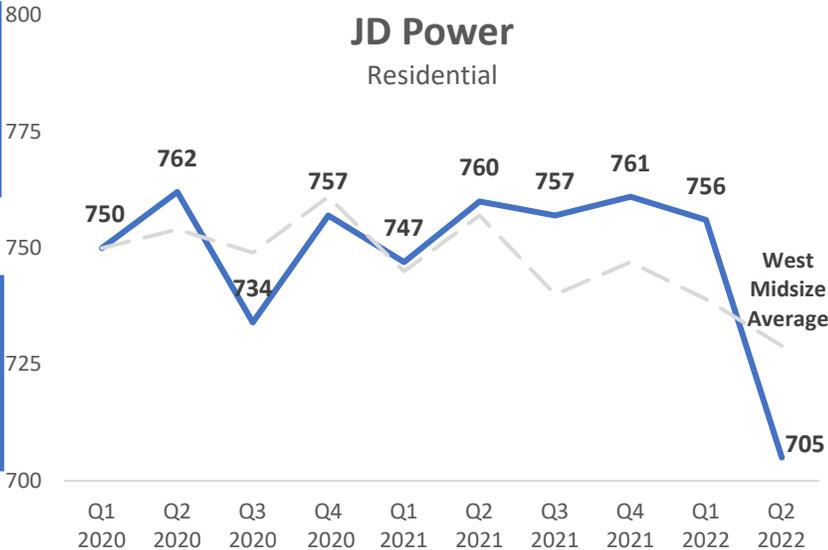


Portal Moves*



JD Power
Residential, Q2 2022
Western Mid-Size Segment
↓ **7th**

JD Power
Business, 2021
Western Mid-Size Segment
↑ **1st**

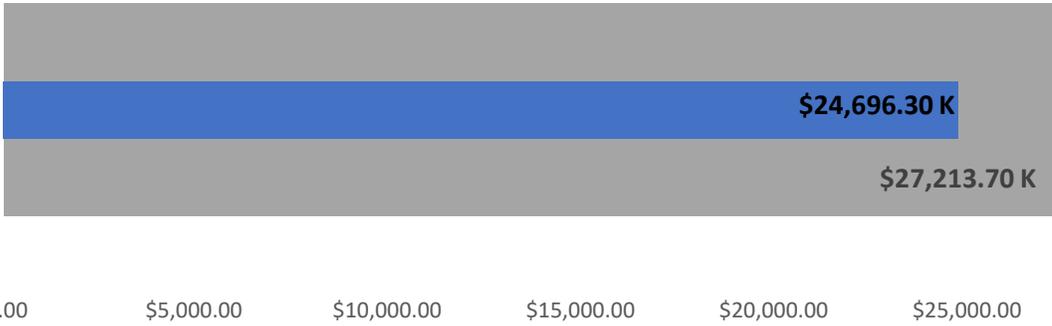




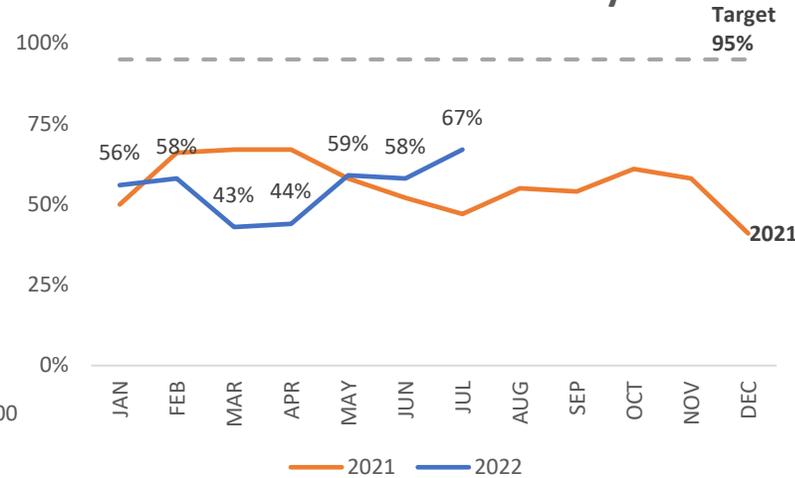
Operational & Financial Excellence

July 2022 Performance

Overtime Budget vs Actuals*



Invoices Paid within 30 Days*



Debt Service Coverage*

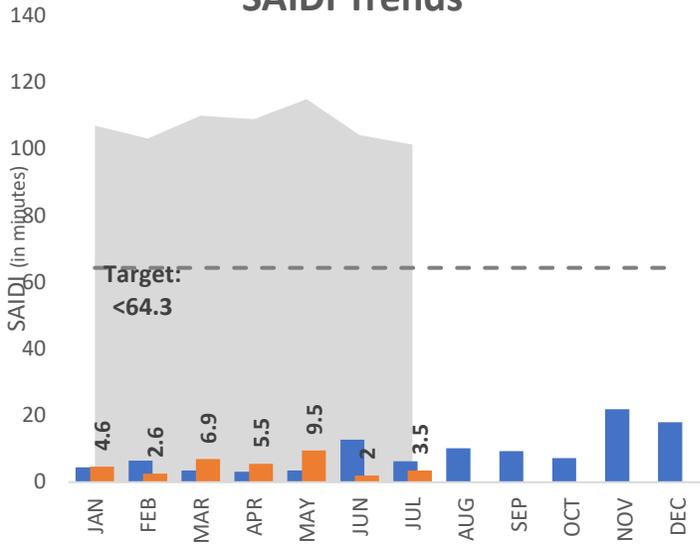
As of June 2022



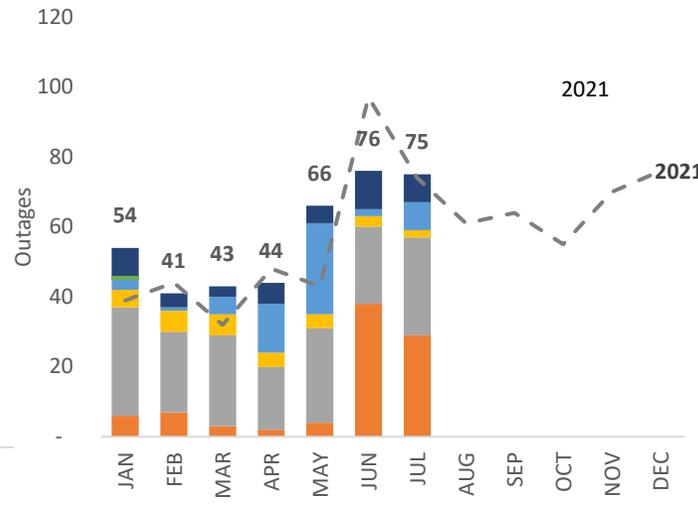
2022 Accelerated Pole Replacement Program*

(as of 8/1/2022)

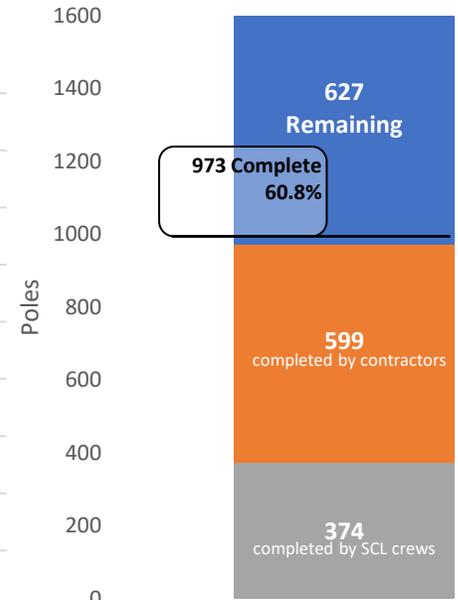
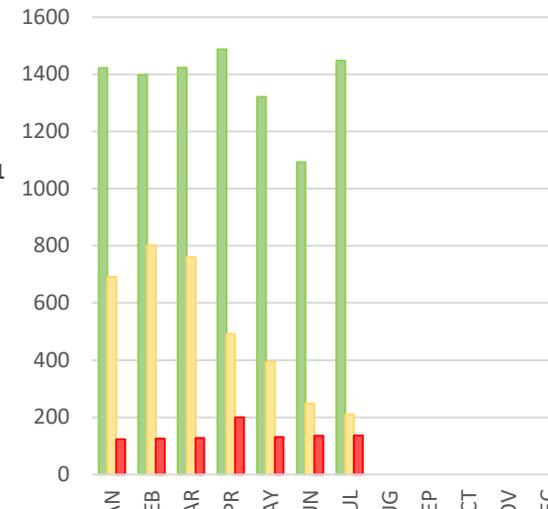
SAIDI Trends



Outage Trends*



Ticket Backlog*



2022 Target: 1,600 Poles

■ 2022 Rolling (SAIDI) ■ 2021 Duration (SAIDI) ■ 2022 Duration (SAIDI) ■ Bird/Animal ■ Equipment Failure ■ Emergency Response ■ Backlog Green ■ Backlog Yellow ■ Backlog Red
 ■ Trees/Wire Down ■ Weather ■ Other



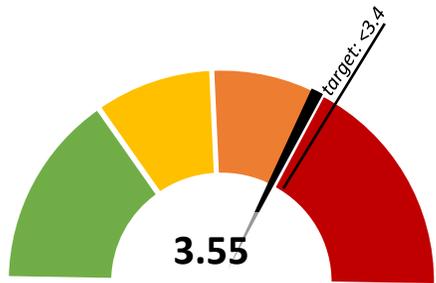
Safe & Engaged Employees

July 2022 Performance

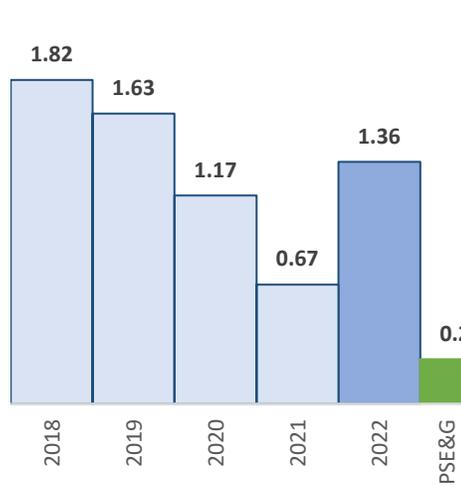


Seattle City Light

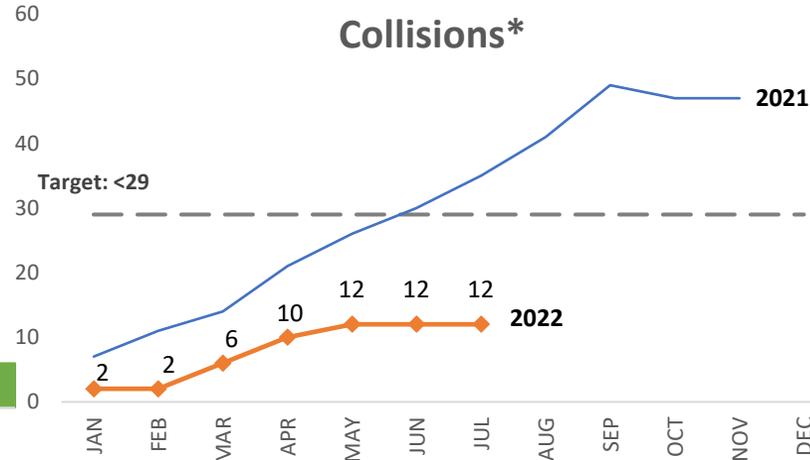
Total Recordable Incident Rate*



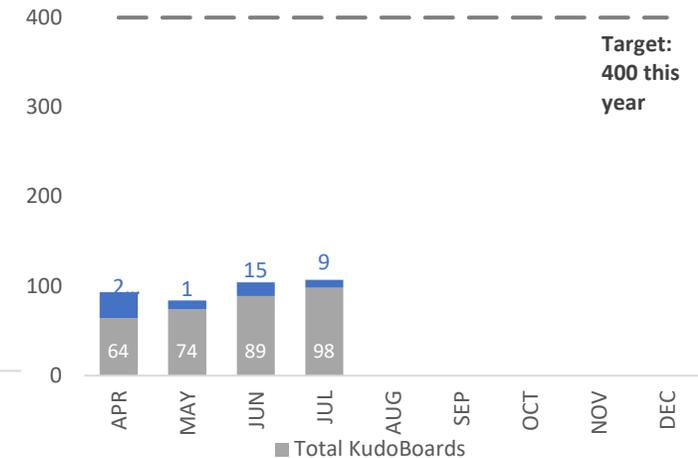
Lost Time Case Rate*



Preventable Motor Vehicle Collisions*



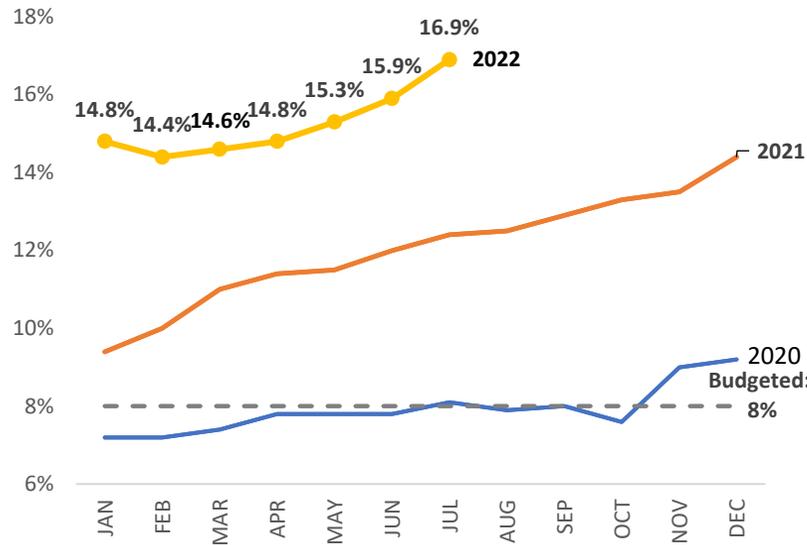
KudoBoard Usage



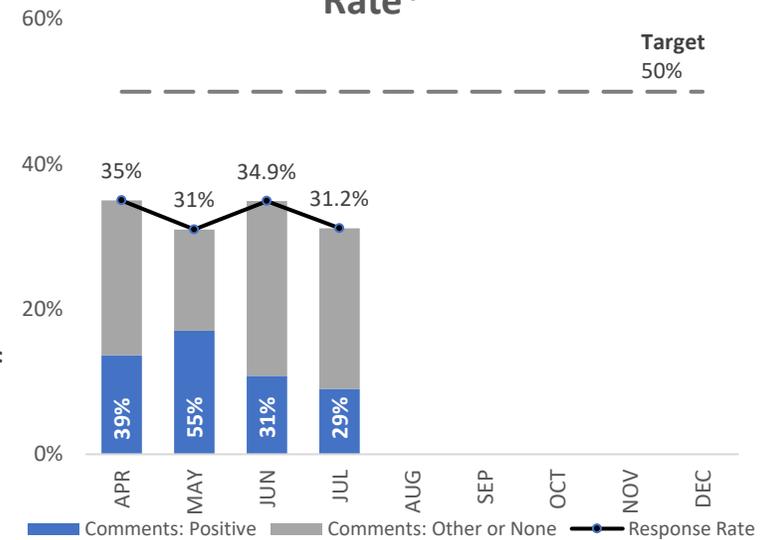
Leave Without Pay*



Labor Vacancy Rate*



Anniversary Survey Response Rate*

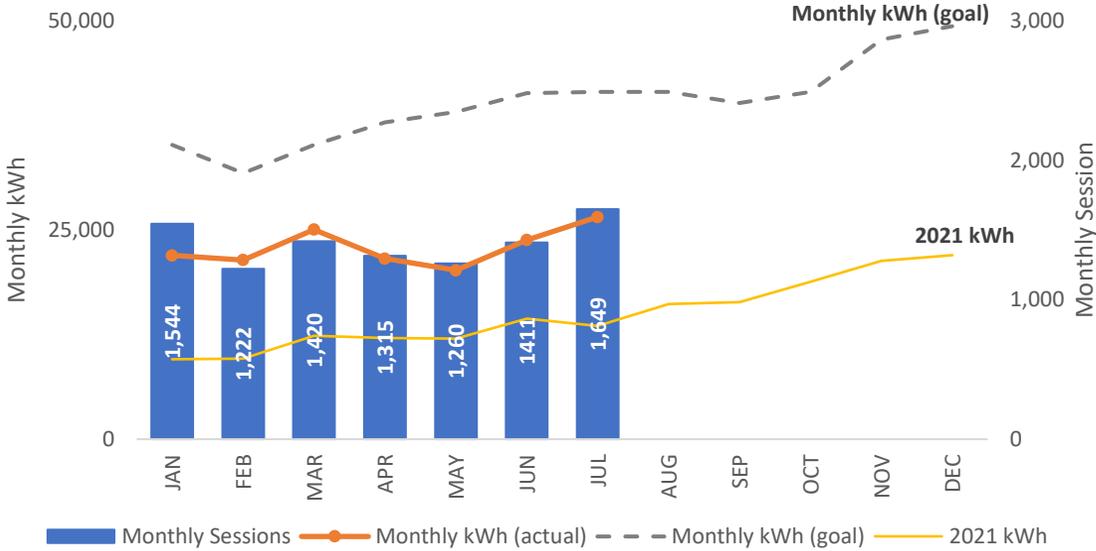




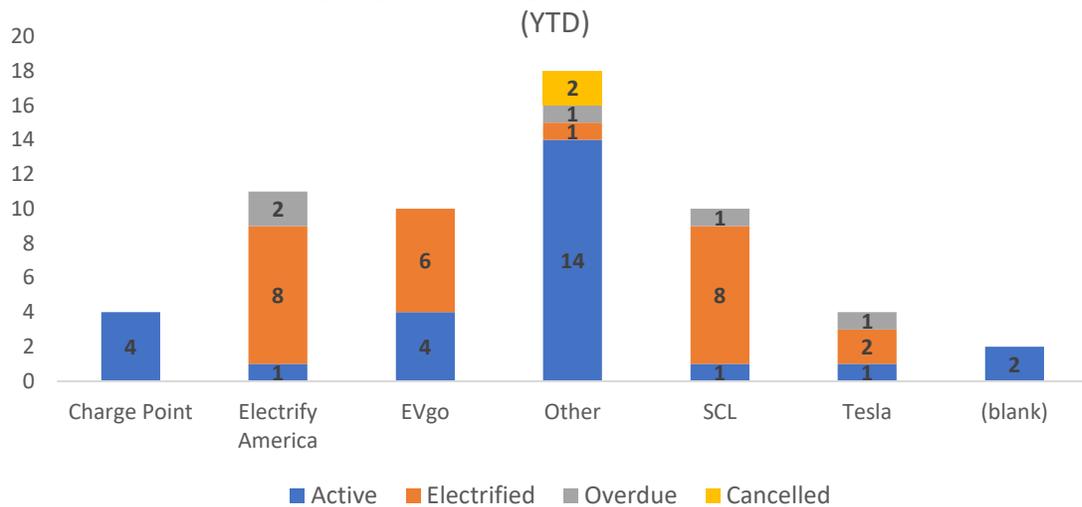
Environmental Stewardship

July 2022 Performance

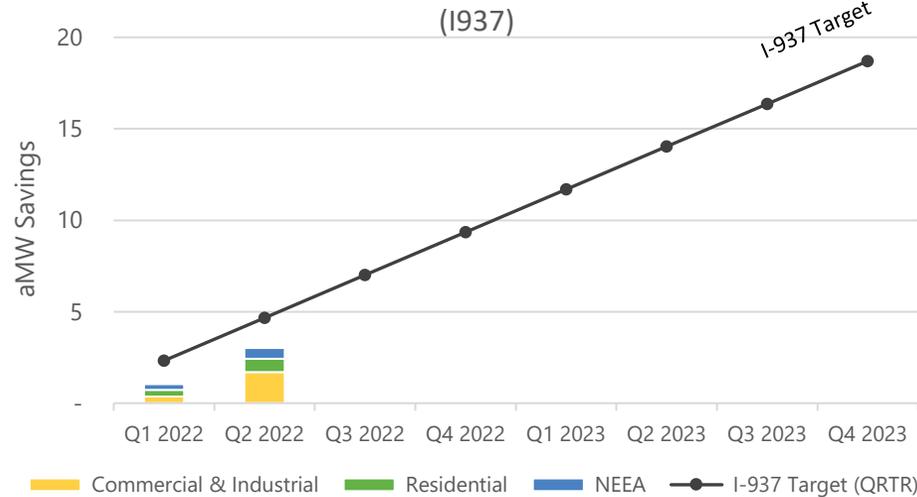
Public EV Charger Monthly Performance



City Light Charging Site Projects* (YTD)



Energy Efficiency Acquisition (I937)



Skagit Relicensing Project*

- [Skagit Relicensing Digest](#) linked above.
- Several work groups and studies have concluded and have shifted to settlement discussions.
- The NOA Tracking Matrix was updated and partners may comment.



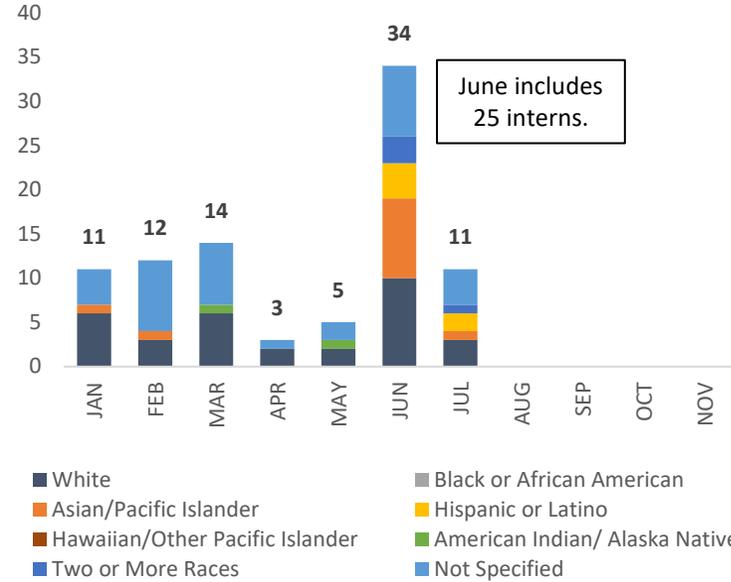
Project Environmental Permitting*

- All project permits on track.
- CIP Project Permits – 21 Total
- O&M Project Permits – 4 Total
- Other Project Permits – 3 Total

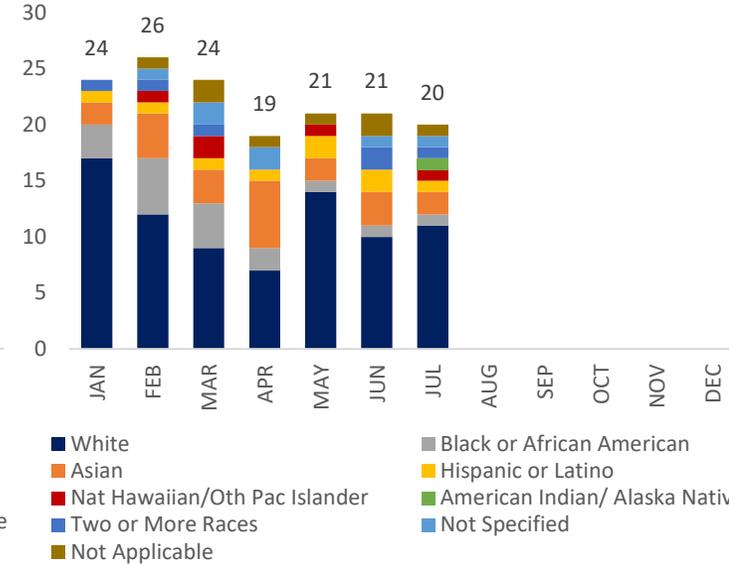




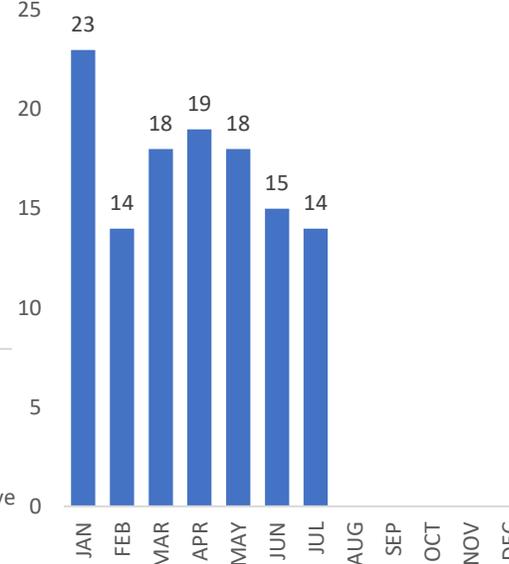
New Hires by Race*



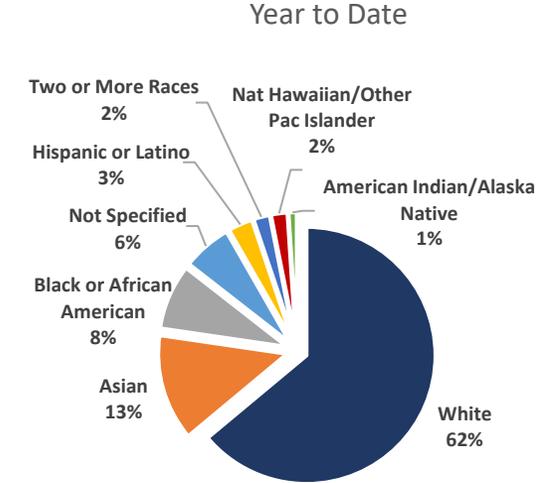
Promotions by Race*



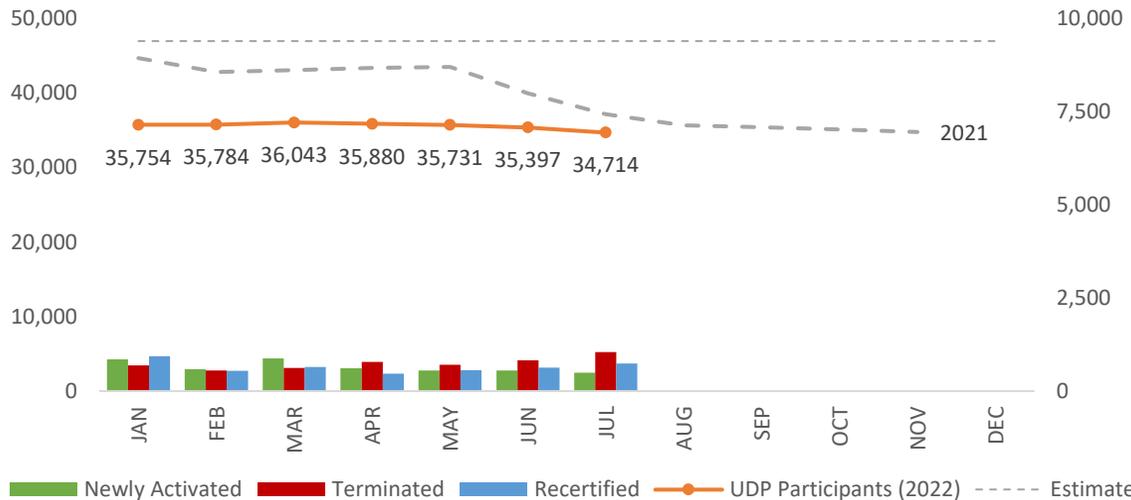
Employee Exits*



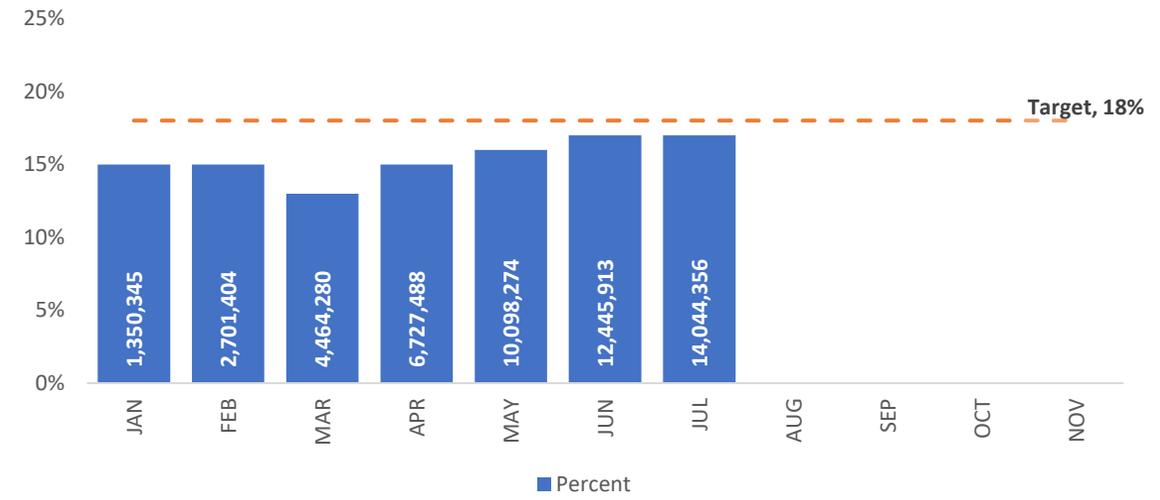
Exits by Race/Ethnicity*



UDP Participation



WMBE Combined Progress Toward Goal*



Skagit Relicensing Digest, vol.51

Update on Relicensing Activities Completed, Underway, and Planned

August 25, 2022

Linked Resources (*hard copies provided upon request*)

- ✓ **Committee and Work Group Standing Calendar:** [Linked here](#)
- ✓ **Skagit Relicensing NOA Commitment Tracking Matrix (v.7.13.22):** [Linked here](#)
- ✓ **Skagit Relicensing SharePoint Site for Licensing Participants and City Light Coordination:** [Linked here](#)
- ✓ **Skagit Relicensing Study Gantt Chart (v.6.20.22):** [Linked here](#)
- ✓ **Cultural Resources SharePoint Site:** [Linked here](#) (Note that part of this site has restricted access to protect confidential materials.)
- ✓ **Initial Study Report (ISR) Reports on FERC's eLibrary:** [Linked here](#)

Activities Completed and Underway:

- **Digest Frequency Change:** As several work groups and studies have concluded, and relicensing has shifted to confidential settlement discussions, **this Digest will now be released monthly or when there are significant study implementation updates.**
- **Partners' Committee:** The Partners' Committee meets every four weeks, and their next meeting will be on September 14, 2022. The Partners' Committee is a forum for City Light and License Participants (LPs) with Mandatory Conditioning Authority/4e/Treaty rights in the basin or related authority. Meeting materials and summaries from previous Partners' Committee meetings are in [this folder](#) on the Skagit Relicensing SharePoint site.
- **Skagit Roundtable Meeting:** The Skagit Roundtable is a forum for all LPs, including Advisory Parties and Partners, to work together toward a license application. The next Roundtable is scheduled for November 21st with an agenda setting call on November 17th. Meeting materials and summaries from previous Skagit Roundtable meetings can be found on the Skagit Relicensing SharePoint site [here](#). Advisory parties interested in participating in future agenda-setting calls should reach out to Olivia Smith at osmith@triangleassociates.com.
- **Technical Steering Committee (TSC):** The TSC is a monthly forum for technical LPs to provide oversight and coordination for the technical work groups. In lieu of an August TSC meeting, the group received an email update, which can be referenced [here](#). The next TSC meeting is scheduled for September 8th, and an agenda setting meeting is scheduled for August 29th to determine specific topics of interest. The meeting materials and summaries from previous TSC meetings are linked in [this folder](#) on the Skagit Relicensing SharePoint site.
- **Cultural Resources Work Group (CRWG):** The next standing bi-monthly meeting is tentatively scheduled for September 26th. The agenda-setting meeting is scheduled for September 12th at 1:00 pm. If you have questions about the meetings, please reach out to Jennifer Ferris at jennifer.ferris@hdrinc.com. Questions about meeting access should be sent to Olivia Smith at osmith@triangleassociates.com.
- **Updated Notice of Agreement (NOA) Matrix:** City Light has incorporated updates and revisions to the Skagit Relicensing NOA Tracking Matrix. This updated version of the document can be found here:

 [NOA Tracking Matrix StatusUpdate v. 7.13.2022.docx](#). As always, please provide any comments or questions in the “Partner Questions and Comments” column in tracked changes. Please also make sure to include your name and entity in the comment.

➤ **Technical Work Group/Study Meetings Recently Completed:**

- **Operations Scenario Work Session:** An Operations Scenario Work Session meeting took place on July 28th. The meeting’s purpose was to review different scenarios to run through the CHEOPS Operations Model, discuss current flood risk management operations and follow up on flood risk management scenario request outputs, and to discuss the future of Operations Scenario Work Sessions and scenario development. A summary of the meeting can be found [here](#).
- **SY-01 Lower River Synthesis:** An SY-01 Lower River Synthesis Work Session was held on August 11th. The purpose of the work session was to continue review and discussion on the SY-01 Life Cycle and Conceptual Life History Models for the following target species groups: salmon (Chinook, Coho, Sockeye, Chum, and Pink), trout (Bull Trout and Steelhead), and Lamprey. Through the Work Session, LPs were able to continue identifying missing factors, life stages, and life histories in the Skagit Synthesis Study Area. A meeting summary is currently in development and will be shared with LPs soon.

Quick Look at Technical Activities Planned: August/September

- **Technical Workshops Scheduled (see detailed calendar below):** Upcoming meetings scheduled for August and September are identified on page 4 of this Digest and in the standing calendar linked above. Under the proposed calendar for technical meetings ([linked here](#)), technical work groups have moved to an as needed schedule through the remainder of the Study Plan implementation phase. *Technical Work Group Topic Forum* calendar holds have been sent to all Skagit Relicensing Work Group Participants and stand as a time to provide LPs study implementation and work group updates. Additional calendar invites for the following meetings have been confirmed and distributed to their respective work groups:
- **August 25, 9:00 am – 12:00 pm:** The next **Operations Scenario Work Session** will be held on August 25th. The meeting’s purpose is to discuss potential adjustments to the Operations Model to further align it with Project Operations, discuss flood risk management scenario outputs, and update LPs on scenarios that have been introduced so far.
 - **August 30, 12:30 – 4:30 pm:** The **FA-04 Fish Passage Workshop #5** will be held on August 30th. The anticipated purpose of the workshop is to 1) discuss concept designs for each passage facility, and associated cost estimates, as presented in the Final Concept Development Report (Stage 2 of the Fish Passage Facilities Alternatives Assessment, as defined in the Revised Study Plan for FA-04); 2) present preliminary findings of the Fish Passage Assessment of Existing Features in the Gorge Bypass Reach; and 3) discuss next steps of the Fish Passage Study.
 - **Note on Meeting Agenda Setting:** Self-selected LPs on each work group’s agenda-setting team were/will be invited to join and contribute to the agendas for the meetings noted above. Triangle will distribute the proposed agendas ahead of the workshops.

➤ **Small Group Work Sessions and Subgroup Meetings (Completed and Upcoming):**

These work sessions and subgroup meetings result from a workshop or work group discussion on a specific, time-sensitive topic.

- **Floodplain Technical Discussion:** A small group of LPs, City Light, and the Consultant Team met on August 9th for a technical discussion on model calibration in floodplains. Draft notes from the meeting can be found [here](#).
- **Fish Passage Agency Work Sessions:** Agency work sessions occur every month for 90 minutes to support the *Fish Passage Technical Studies Program* (FA-04). The sessions provide a collaborative forum for

specialists and other participants to review activities, discuss the next steps, and solicit feedback regarding the technical details of the study. All agency work session materials can be found in [this folder](#).

Communications Updates

- In partnership with City Light and HDR, Triangle has established a Skagit [SharePoint landing page](#) for all parties to stay informed. Please reach out to Lauren Schultz with SharePoint access questions at lschultz@triangleassociates.com or to be added to the Digest distribution list.
- PLEASE NOTE: Triangle requests that all issues, suggestions, or concerns about the Digests, meeting notes, or any other communication from Triangle be sent to Lauren Schultz at lschultz@triangleassociates.com.

Skagit Relicensing Work Group Meeting Materials

Skagit Relicensing meeting materials and summaries are regularly distributed to work group members. These materials are stored on the Skagit Relicensing SharePoint site in the work group folders listed below.

- **Cultural Resources Work Group** (CR-01, CR-02, CR-03, and CR-04): [Meeting Materials Folder](#)
- **Flows Work Group** (FA-02 and FA-05): [Meeting Materials Folder](#)
 - HSC Discussions: [Meeting Materials Folder](#)
- **Geomorphology Work Group** (GE-01 to GE-04): [Meeting Materials Folder](#)
- **Reservoir Work Group** (FA-03, FA-6, and FA-07): [Meeting Materials Folder](#)
- **Water Quality Work Group** (FA-01): [Meeting Materials Folder](#)
- **Fish Passage Work Group** (FA-04 and FA-08): [Meeting Materials Folder](#)
- **Recreation Work Group** (RA-01 to RA-05): [Meeting Materials Folder](#)
- **Terrestrial Work Group** (TR-01 to TR-10): [Meeting Materials Folder](#)
- **Operations Model Work Group** (OM-01): [Meeting Materials Folder](#)
- **Lower River Synthesis** (SY-01): [Meeting Materials Folder](#)

Proposed Meetings in August and September 2022

August 25

Operations Scenario Work Session (Standing)

Meeting Purpose: Work session with the Operations Model.

Time: 9:00 am - 12:00 pm

Participants: City Light, Partners, & LPs

Contact: Thomas Christian, Facilitation & Meeting Mgmt.



August 30

FA-04 Fish Passage Workshop #5

Meeting Purpose: Study updates and discussion.

Time: 12:30 - 4:30 pm

Participants: City Light, Partners, & LPs

Contact: Lauren Schultz, Facilitation & Meeting Mgmt.



September 8

Technical Steering Committee Meeting (Standing)

Meeting Purpose: TBD

Time: 9:00 am - 12:00 pm

Participants: City Light, Partners, & LPs

Contact: Greer Maier, Facilitation & Meeting Mgmt.



September 8

Technical Work Group Topic Forum (as needed)

Meeting Purpose: TBD

Time: 1:00 - 4:00 pm

Participants: City Light, Partners, & LPs

Contact: Lauren Schultz, Meeting Mgmt.



September 14

Partners' Committee Meeting

Meeting Purpose: Standing meeting time.

Time: 1:00 pm - 3:00 pm

Participants: City Light & Partners w/ Mandatory Conditioning Authority, 4e and Treaty Rights in the Basin

Contact: Betsy Daniels, Facilitation & Meeting Mgmt.



September 22

Operations Scenario Work Session (Standing)

Meeting Purpose: Work session with the Operations Model.

Time: 9:00 am - 12:00 pm

Participants: City Light, Partners, & LPs

Contact: Thomas Christian, Facilitation & Meeting Mgmt.



September 26

Cultural Resources Work Group Meeting (Standing)

Meeting Purpose: Share CRWG study updates.

Time: 1:00 pm - 3:00 pm

Participants: City Light, CRWG Participants

Contact: Betsy Daniels, Facilitation & Meeting Mgmt

SEATTLE

City council committee approves plan to raise rates for Seattle City Light customers

The plan will be up for a vote before the whole city council next Tuesday.



Author: KING 5 Staff

Published: 7:15 PM PDT September 14, 2022

Updated: 7:35 PM PDT September 14, 2022



SEATTLE — A [proposed plan to raise rates](#) for Seattle City Light customers was approved by a city council committee on Wednesday.

The utility proposed rate hikes of nearly 6% next year and another 5% in 2024 for residential customers. The increase would average about \$4 a month starting in 2023. For customers enrolled in the Utility Discount Program, the increase would be \$2 or less.

Seattle City Light blames inflation for the price increases. The ordinance says without the increase, the utility will have trouble meeting its financial performance targets and level of service to customers. City Light said in a previous statement that the increases are needed in order to deliver "reliable, clean and socially-responsible electric services for the next two years."

Councilmember Sara Nelson, chair of the Economic Development, Technology and City Light Committee, thanked Seattle City Light for working to keep the increase as low as possible.

"No one likes it when electricity bills go up but it would be worse without City Light's hard work here, and I say that with appreciation," Nelson said. "I'm grateful for the oversight provided by the review panel and for their independent endorsement of this legislation."

The full Seattle City Council will vote on the rate increase next Tuesday.

Customer bills were not increased in 2021 due to the COVID-19 pandemic, City Light said in its strategic plan. In 2022, City Light increased customer bills by 2.1%, less than the 3.9% approved in the last strategic plan.

Port of Seattle, Seattle City Light awarded grant to study using hydrogen as a p...



RELATED: [Seattle City Light proposes rate increase for residential customers](#)

RELATED: [Seattle City Council approves 5-year utility rate increase to start in 2022](#)

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Solar panels delivered for installation on Burien's Highline High School

Aug 8, 2022 | [Burien](#), [Burien News](#), [Education](#), [Environment](#), [Featured Post](#), [News](#), [Schools](#), [Science](#)



Last week, a bright milestone was reached – solar panels were delivered to be installed on the roof of Burien's Highline High School, as part of a student-led effort to help provide power to the school.

Two 2021 graduates and the current president of the HHS Environmental Club were charged up at 8 a.m. on Aug. 4, 2022 to see the first of 285 panels, lifted by a very tall crane to the roof of the 3-story school.

As we previously reported, the school's Environmental Club teamed up with Sustainable Burien to propose building a 100KW solar system on the school.

Highline School Board members approved the project budget of up to \$424,975 in capital bond funds for the students' solar panel system – including a grant, plus \$11,300 in community donations students raised, along with future energy credits.

The solar installation will generate approximately 115,400 kWh in its first year of operation, which is the equivalent of \$10,000 in energy savings. As a result of the successful award of a grant, the solar array is estimated to achieve a simple payback within the 25-year warranty period of the installed equipment.

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In the photos below (courtesy Highline Public Schools), Nha Khuc, Jordan Powers and Kim Nguyen show off their Student Leadership Award given by former Superintendent Susan Enfield and the Washington Association of School Administrators Region 110 to the club this spring, recognizing their impact on their school and community since their effort began in 2020.

Mentor Elly-Hien Trinh from Sustainable Burien and Highline Public Schools' Senior Construction Manager Ruth Meraz-Caron met up with the young leaders to watch the Premier Power Electric crew and check up on the 100-kilowatt project they instigated and advocated for, including a \$12,000 community fundraiser and successful applications for a \$110,000 grant from Washington State Department of Commerce and \$125,000 in future renewable energy credits from the Seattle City Light Green Up program.

The 360-watt Silfab Solar Inc. modules are Made in Washington - part of the grant requirements.



6:55 am 7:09 pm PDT
 feels like: 70°F
 wind: 7mph nnw
 humidity: 37%
 pressure: 29.92"hg
 uv index: 4

14h	15h		
73°F	75°F		
thu	fri	sat	sun
68/55°F	66/54°F	72/52°F	73/52°F

Weather forecast
 Burien, Washington >

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Upcoming Events

- SEP 21 5:00 pm - 7:00 pm **Discover Burien's Business After Hours event will be Wednesday, Sept. 21**
- SEP 22 6:00 pm - 7:30 pm **Highline Pirates vs Evergreen High football**
- SEP 23 7:00 pm - 9:00 pm **Enjoy an 'Owl Prowl' at Seahurst Park on Friday night, Sept. 23**
- SEP 24 10:00 am - 10:00 pm **Celebrate Burien's LatinX Culture & Heritage at B-Town Fiesta on Saturday, Sept. 24**
- SEP 24 1:00 pm - 3:00 pm **Kennedy Lancers vs Decatur High football**
- SEP 24 2:00 pm - 10:00 pm **Burien Elks #2143 Oktoberfest fundraiser will be**



SEP 5:00 pm - 8:00 pm
28 Seattle Southside Chamber's Mayors' Reception will be Wednesday, Sept. 28

SEP 7:00 pm - 8:30 pm
29 Highline Pirates vs Sammamish High football

SEP 7:00 pm - 8:30 pm
30 Kennedy Lancers vs Federal Way High football

OCT 9:00 am - 5:00 pm
1 Burien Brat Trot/Oktoberfest fundraiser Oct. 1 will include Micro Brew Festival

[View Calendar](#)

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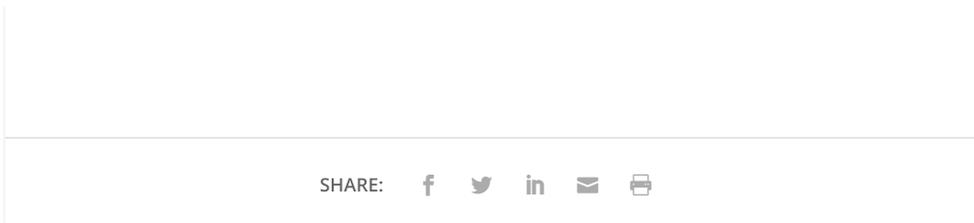
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