23rd Avenue Action Plan – DRAFT Visions and Potential Strategies and Actions

Vision A: A Destination with Unique Identity - The Central Area is a neighborhood that requires you to believe in it. It is an inclusive multicultural fabric -- that welcomes all people, while it is also the heart of the region's African American community. It has a wealth of cultural heritage -- arts, schools, library and recreation, while it also has the neighborly feel of a village. It is authentic – a gritty urban fabric, while full of mature trees and historic architecture. It is layered – new and old; youth and elders; a single neighborhood with multiple business districts – and to those who are committed to it, its richness is revealed.

What's Good	Ideas for the Future	Potential Strategies	Potential Actions	Existing Actions	Implement ing Parties	Timeframe	Potential Resources
Community Char	acter & Identity						
 History Diversity – cultural, social and economic Beautiful old houses 	 Tell story of the distinct Central Area Community arts Events and programs Thriving street life Street fair 	 Create public art that will tell the stories of the Central Area, enhance the character and identity of Central Area and provide welcoming space Provide opportunities through events, festivals and programs for all people from different cultures and background to learn, share and grow Support cultural centers and programs that cater to the community who have called the Central Area home. Celebrate neighborhood landmarks/ facilities by increasing visibility and public events. Develop better advertising and marketing strategies for community events Develop strategies to minimize displacement of existing residents and businesses Develop an on-going maintenance and beautification program including adding banners, amenities, and flowers. 	 Local businesses and gathering places such as parks incorporate music venue, such as Jazz, to celebrate the history of Central Area Convene periodic meetings of the cultural institutions in the community to promote collective health 	 Umojafest (annual event in August) Central District Community Street Fair (August 10, 2013) Garfield Superblock Master Plan Madrona Mayfair (annual event in May) 			
	nment for the Old and New (Ur						
General							
 Neighborhood commercial 	 Reinforce/strengthen the physical character of the cores 	 Define the roles and physical character of each core Descent core 	 Review zoning to ensure regulations support mixed, pedestrian scaled 				
o Old	 Pedestrian friendly and walkable 	9. Property and business owners and the	business environment				

 Neighborhood 	 Reinforce/strengthen the 	8. Define the roles and physical character	• Review zoning to ensure regulations	
commercial	physical character of the cores	of each core	support mixed, pedestrian scaled	
o Old	• Pedestrian friendly and walkable	9. Property and business owners and the	business environment	



What's Good	Ideas for the Future	Potential Strategies	Potential Actions	Existing Actions	Implement Timeframe ing Parties	Potential Resources
neighborhood feel	 business districts Attractive buildings and storefronts Reflect the design of an older neighborhood with a rich history Mixed uses encourage small scale mixed use Investment in vacant/underutilized properties 	 community work together to enhance streetscape and storefront activities 10. Enhance the small-scale business and multifamily residential development between 23rd and MLK 11. Improve the ability of community to participate in existing design review process. 12. Enhance opportunities to gather 13. Identify redevelopment opportunities in vacant/underutilized properties 	 Evaluate feasibility of designating pedestrian streets where pedestrian friendly activities are desirable Develop an inventory of vacant and underutilized properties and identify potential redevelopment and partnership opportunities 			
 Union Small neighborhood business character Existing historic fabric 	 Small neighborhood business character Historic characteristics Creative and mixed use space 	 Preserve the small neighborhood business character Preserve the existing historic characteristics Provide mixed use and live/work spaces 	 Create a concept plan for Union Street to evaluate zoning, building height and density, architectural styles and building features, and streetscape and site context 			
 Cherry Community amenities Neighborhood feel Historic buildings 	 A hub for community and school activities Services better knit together Sidewalk cafes along Cherry corridor 	 Preserve the existing historic characteristics and neighborhood feel Provide opportunities for Sidewalk cafes along Cherry Street Identify opportunities to create safe and inviting pedestrian environment along 23rd Ave that better integrate the community with the Garfield Community Center 	 Create a concept plan for Cherry Street to evaluate zoning, building height and density, architectural styles and building features, and streetscape and site context 			
Jackson	 Pedestrian friendly mixed use infill with inviting storefronts 	 20. Provide flexible spaces for small and large businesses and mixed use development 21. Connect Shops and services with better grid street network 	 Create a concept plan for the Jackson core 			

Vision B: Connected People and Community - The Central Area is rich in community assets. It has visual and performing arts programs; a continuum of educational facilities; and multiple business districts including some major employers. It is also a community with people from many different backgrounds. The opportunity here is to have the assets serve and reflect the community; and for communities to have meaningful connections with each other.

What's Good	ideas for the Future	Potential Strategies	Potential Actions	Existing Actions	Implement ing Parties	Timeframe	Potential Resources
Opportunities a	nd Places for Gathering						
 Existing gathering places – parks, library, community centers, restaurants, starbucks Community spirits 	 Identifiable as an area where a broad range of cultures are valued Opportunities for diverse group to gather More safe places for gathering A cultural center Existing and new communities are supported and can thrive over time Families and youth friendly 	 Initiate events and programs by providing information at events such as Neighborhood Night Out, Neighborhood Clean-Up, and Neighborhood Appreciation Day. Identify opportunities for new gathering places Identify improvements needed for existing gathering place Evaluate need and feasibility of a cultural center Work with existing organizations, schools, and community center to strengthen partnership and collaboration on developing education and event programming for the community 	 Organize Neighborhood Night Out events and look for funding support through Department of Neighborhood grants Inventory public facilities, schools, places or worship and cultural centers to identify places for community gathering and cultural celebrations. Consider an on-line resource to help coordinate. Inventory identified gathering spots for "placemaking" assets and deficiencies. 				Small Sparks Fund (up to \$1000, apply by July 1)
More Opportuni	ties for Youth						
	 More cultural opportunities such as art education More youth employment and job training opportunity More recreational opportunities Empowerment and engagement opportunities 	 27. Schools, colleges, community centers, museum, community organizations and other program providers work together to assess capacity, needs and opportunities for current and future programs 28. Work with schools, organizations and the community to advance art education that reflect the history, culture and diversity of the Central Area community 29. Expand places and programs for children in after school and weekend hours 30. Work with local schools, employers, businesses and organizations to provide employment opportunities for the youth including apprenticeships and internships; 31. Provide career path alternatives with required skills and internship 	 Conduct survey with youth to get input on what programs are missing in regards to their interests Schools, organizations, and the community center work together to identify and provide more youth programs and activities at the Cherry core Support basic social and business skills workshops designed and delivered by youth. 	The city will invest a half million dollars in art education in schools in and around the Central District including Washington, NOVA, and Garfield in the planning area of this action plan. The Student Teen Employment Preparation Program- a job readiness program designed to provide youth with education, job skills and career development training. (Parks) The Youth Career Training Program - a pilot program designed to increase employment readiness opportunities for youth through programming in the areas of employment certifications, youth/teen advocacy, aquatics/tennis training, maintenance, urban design			

What's Good	ideas for the Future	Potential Strategies	Potential Actions	Existing Actions	Implement ing Parties	Timeframe	Potential Resources
		opportunities 32. Provide more opportunities to engage and empower the youth		 and environmental education and college preparation. (Parks) The Youth Engaged in Service Program - a volunteer program for youth between the ages of 13 and 18. Participants volunteer 120 hours in a Seattle Parks and Recreation program or facility or a community based organization. Sixty hours of the required 120 can be used to meet the Seattle public high school service learning graduation requirement with proper pre-approval from the school. (Parks) Work Readiness Arts - a program providing out-of-school programming that links arts learning and work experiences for up to 70 Seattle youth ages 14 to 18. (Office of Arts and Culture) 			
Jobs and Other S	ervices						
 Existing living wage Employers like Franz baker 	 Opportunity for local jobs Job opportunities for immigrants More support and services for jobs More care and opportunities for the elderly English learning opportunities for immigrants 	 33. Explore stronger ties to the community colleges that support access to living wage jobs, trades, as well as entrepreneurial skills 34. Work with property owners and developers and community organizations to develop strategies/agreement to employ local workforces for future development 35. Provide better networking and job assistance services for immigrants 36. Support programs that provide resources and assistance for seniors such as the African American Elders Program, Senior Nutrition Program etc. 37. Identify opportunity for elder and youth mentor/tutoring programs in schools and community organizations 38. Work with schools, organizations and employers to provide courses to help immigrants learn English 	 Identify and survey local businesses, organizations to determine job skill requirements. Develop job skill-based training workshops & internship program to teach skills identified. 				Home Delivered Meals (due September 2013)

What's Good ideas for th	e Future Potential Strategies	Potential Actions	Existing Actions	Implement Timeframe ing Parties	Potential Resources
Community Partnership, Ownership	nip and leadership				
 Existing partnership among organization Better communication Strong communication strong leaders community 	for community uses after school hours nity ownership in the evenings, weekends and summer	 Raise awareness of and participation in Small Sparks and Neighborhood Matching Fund with both existing community organizations and traditionally underrepresented communities. 			

Vision C: A Great Business Community - The Central Area is unusual in that it has multiple discreet business districts, including 23rd Ave at Union, Cherry and Jackson. Working together they can provide a broad spectrum of the community's goods and services, including healthy foods. These districts have different characters and have the opportunity to strengthen and solidify as distinct nodes that also work together to clearly proclaim the Central Area identity.

 concentration and variety of shops, services and housing Cultural specific needs as well as the larger community. Distinct business destination at food items Ethnic businesses that provide social gathering opportunities Businesses that provide opportunities More destinations and activities to walk to I arge businesses that serve local and cultural specific needs as well as the larger community. Distinct business destination at food items Distinct business destination at services that serve different needs of the community opportunities More destinations and activities to walk to I arge businesses arg and for different cultures to interact to walk to I arge businesses arge and for different cultures to interact to walk to I arge businesses arge and for different cultures to interact to walk to I arge businesses arge and for different cultures to interact to walk to I arge businesses arge and for different cultures to interact to walk to I arge businesses arge and for different cultures to interact to walk to I arge businesses arge and for different cultures to interact to walk to I arge businesses arge and for different cultures to interact to walk to I arge businesses arge and for different cultures to interact to walk to I arge businesses arge and of the community fabric. I arge businesses arge a	General a good concentration and varieb usinesses that serve local and urule specific community. Cultural specific obstinesses that cond rems Cultural specific obstinesses that each core providing shops and services hat serve local and curule so the programice and developers on the future redevelopment of a business and housiness Preserve ethnic businesses Preserve ethnic businesses Work with the property owners and developers on the future redevelopment of a business and housiness Distinct business destination at each core providing shops and for different projects such serve different needs of the community attraction plan action plan. Business shat for poptrunities Cultural specific to walk to A for all as the program of the program of the community food, affordable spaces, and preserve healthy social gathering place like starbucks where businesses are part of the community fabric. Preserve this program of the program of the program of the program of the program of the program of the program of the community fabric. Preserve the community starbucks where businesses are part of the community fabric. Conduct a market analysis to evaluate supply and demand of goods and services in the community fabric. Conduct a market analysis to estinat the analysis would Condu	What's Good	Ideas for the Future	Potential Strategies	Potential Actions	Existing Actions	Implement ing Parties	Timeframe	Potential Resources
 a good concentration and variety of shops, services and housing Cultural specific needs as well as the larger community. Distinct businesses that serve local and cultural specific needs as well as the larger community. Distinct businesses that serve local and cultural specific needs as well as the larger community. Distinct businesses estination at each core providing shops, services and housing Ethnic businesses that provide opportunities for neighbors to met and gather and for different cultures to interact More destinations and activities to walk to Businesses that provide opportunities for neighbors to met and gather and for different cultures to interact More destinations and activities to walk to Ethnic businesses that provide opportunities for neighbors to met and gather and for different cultures to interact More destinations and activities to walk to Ethnic businesses that provide opportunities for neighbors to met and gather and for different cultures to interact More destinations and activities to walk to Businesses that provide opportunities for neighbors to met and gather and for different cultures to interact More destinations and activities to walk to Ethnic businesses are port of the community fabric. Businesses are port the businesses are port of the community fabric. Businesses are port of businesses are port of the community fabric. Conduct a market analysis to evaluate supply and demand of Conduct a market analysis to evaluate supply and demand of 	 a good and variety and variety shops, services and housing Cultural specific needs as well as the larger community. Preserve ethnic businesses at core providing shops and each core providing shops and opportunities Businesses that end to community. Preserve ethnic businesses at a cultural specific opportunities for neighbors to different cultures to interact. Mork with the property comers and develop are action plan. Businesses that core providing shops and opportunities for neighbors to different cultures to interact. More destinations and activities to walk to Businesses are part of the community fabric. Businesses are part of the community fabric. Businesses are part of the community fabric. Conduct a market analysis to evaluate supply and demand of goods and services. Conduct a market analysis to a grassroot level through basic data grassroot level through basic data grassroot slowel the community fabric. Conduct a market analysis to evaluate supply and demand of goods and services in the community for each core. This analysis can be done either at a grassroot slowel through basic data grassroot slowel through basic data	A Good Mix of Sh	ops and Services						
community for each core. This analysis can be done either at a grassroots level through basic data resources and surveys, or can be done with the assistance of a consultant. The analysis would		A Good Mix of Sh General a good concentration and variety of shops, services and housing Cultural specific food items Ethnic businesses Businesses that provide social gathering	 A mix and diversity of small and large businesses that serve local community and cultural specific needs as well as the larger community. Distinct business destination at each core providing shops and services that serve different needs of the community Businesses that provide opportunities for neighbors to meet and gather and for different cultures to interact More destinations and activities 	 46. Provide a mix of small and large businesses that serve local and cultural specific needs as well as the larger community. 47. Preserve ethnic businesses 48. Work with the property owners and developers on the future redevelopment projects such as Promenade 23 Shopping Center, Union and 23rd, etc. to attract the right types and forms of businesses and services that will serve the community needs including healthy food, affordable spaces, and preserve healthy social gathering place like Starbucks. 49. Enhance opportunities to gather like the Starbucks where businesses are part of 	 Business and Property owners organize with representation from each node, to develop a comprehensive action plan for business district development. This plan can include The development of a business attraction plan using local market data, current business mix and current gaps in products and services. The development of a coordinated marketing plan to support current and future businesses at each node. It could include website, banners, advertisements, social media, as well as organizing local residents to support the businesses. Conduct a market analysis to evaluate supply and demand of goods and services in the community for each core. This analysis can be done either at a grassroots level through basic data resources and surveys, or can be done with the assistance of a consultant. The analysis would 	OED has \$30,000 reserved to be directed by a representative group of business and property owners from the three nodes to help organize and	A local business organizatio n should be	The developme nt of an action plan and the study are short term (6 months- 1 yr) The implementa tion is longer	Resources The Only in Seattle program (if application is
provide more of a basis for determining the types of businesses determining the types of businesses that could be attracted to the area. The analysis can include specific interests from the community like grocery coop, cultural food items, grocery coop, cultural food items,					 and places to gather, etc. 4) Create a database of businesses and commercial spaces for outreach and communication and to assist with business attraction 				

What's Good	Ideas for the Future	Potential Strategies	Potential Actions	Existing Actions Implement ing Parties	Timeframe	Potential Resources
			 and retention. Submit an application to Only in Seattle to secure funding for 2014. 			
 Union Post office Central Cinema a mix of small neighborhood businesses creative area Existing historic fabric 	 Small neighborhood businesses that reflect the community history and character Opportunity for mixed use including Live/work space More retail for community use 	Community works with property owners, businesses and developers to ensure future development will reflect the community vision for: 50. small neighborhood businesses 51. mixed use development; and 52. entertaining and gathering opportunities	See above			
 Cherry Community amenities & activities Community center, schools Ethiopian restaurants Neighborhood feel Historic buildings 	 A corridor that includes a strong intersection with community activities and a more developed neighborhood business corridor along Cherry toward MLK 16 hour business district (active day and night) Sidewalk cafes along Cherry corridor More variety of restaurants 	Community works with property owners, businesses and developers to ensure future development will reflect the community vision for: 53. active businesses 54. preserving ethnic restaurants 55. add variety of businesses 56. Property and business owners work with schools, community center and organization to create community opportunities	See above			
 Jackson Variety of stores Starbuck – gathering place Ethic foods & goods Bakery Schools & library Neighborhood Service Center 	 Largest concentration of stores that span the mix from grocery store, hardware and household goods, to smaller, culturally serving business 	Community works with property owners, businesses and developers to ensure future development will reflect the community vision for: 57. broad range of small and large businesses 58. culturally serving businesses 59. gathering opportunities	See above			

Draft June 27, 2013

What's Good	Ideas for the Future	Potential Strategies	Potential Actions	Existing Actions	Implement ing Parties	Timeframe	Potential Resources
	 A grocery store that provides healthy, affordable and locally grown food More restaurants that provide healthy and better quality food More markets that provide culturally specific food Enhanced farmer's market that better serve the community needs More healthy food 	 60. Work with grocery stores, markets and restaurants to increase availability of healthy food and products in response to the need of diverse community 61. Support stores and restaurants that provide culturally specific food 62. Identify improvement opportunities in the farmer's market such as food selection and affordability 63. Explore innovative options for providing healthy local food, such as Stockbox 	 Include the community's desire for better grocery options, healthier restaurants, culturally specific food in the market study. Conduct questionnaire with existing grocery stores, markets and restaurants to collect demand and supply data and understand concerns and limitation Conduct customer questionnaire to evaluate customer needs and concerns 	 Citywide Food Systems team is looking at making city-owned land available for urban agriculture (specifically, commercial farming) The Fresh Bucks program - a nutrition incentive program launched in 2012 that doubles the purchasing power for low-income Seattle residents who use their federal food stamp benefits to 		Pilot program is anticipated to launch in 2013/2014 with 2 parcels of land (both are in the Central District, but	
Business Develop	opportunities such as community garden, produce stands etc.	 Neighborhood Grocery, food trucks, community kitchen, community supported agriculture (CSA) boxes, produce stands etc. 64. Work with Seattle Public Schools, HSD, Parks, and community organizations to support programs, policies, and projects that help get more healthy food to children and youth 65. Promote healthy food through education and collaborative efforts 66. Encourage urban agriculture on cityowned and private properties 	 for healthy food with diverse background Support sustainable food systems and urban agriculture education for teens, adults, seniors and children. Partner with Seattle Parks and Recreation's Urban Food Systems program, and community organizations like Alleycat Acres and Green Plate Special (as well as larger organizations like Seattle Tilth) Identify gardening opportunities on minor arterials and the greenway Identify more sites for Summer Food Service Program which receive free meals to provide healthy food to children in summer 	purchase fresh fruits and vegetables at Farmers Markets.		not near a node)	
business bevelop	 Inclusive business organization More support to existing small local businesses 	67. Create an inclusive business organization to provide support for	Business and Property owners organize, with representation from each node, to develop a comprehensive action plan for business	OED has \$30,000 reserved to be directed by a representative group of business and property owners from the	A local business	The developme nt of an	The Only in Seattle
	 More opportunities and support for entrepreneurs to start and be successful Economic diversity 	 existing and future businesses. 68. Work with immigrant communities to provide better support to their businesses 69. Develop strategy to provide existing small businesses with solutions to stay in the area 70. Identify opportunities and support for entrepreneurs to start and be successful 	 district development. This plan can include An inclusive business organization to provide support for existing and future businesses. A plan to connect local businesses to services such as nonprofit lenders and business technical assistance. Coordinated marketing, business networking, and other support for local 	three nodes to help organize and develop an action plan.	organizatio n should be the lead.	action plan and the study are short term (6 months- 1 yr) The implementa tion is	program (if application is successful) Small Business resources: Washingto n CASH,
			 businesses. Identify grants and programs to support existing and bring new small 			longer term.	Communit y Capital Developm

Draft June 27, 2013

What's Good	Ideas for the Future	Potential Strategies	Potential Actions	Existing Actions	Implement ing Parties	Timeframe	Potential Resources
			 and immigrant owned businesses Create a database of businesses and commercial spaces for outreach and 				ent, Craft 3, SCORE,
			 communication and to assist with business attraction and retention. Submit an application to Only in Seattle to secure funding for 2014. 				

Vision D: Livable Streets for All - The neighborhood has an inviting street network that safely connects to key destinations for transit rides, bicyclists and pedestrians.

What's Good	ideas for the Future	Potential Strategies	Potential Actions	Existing Actions	Implement ing Parties	Timeframe	Potential Resources
A Network that (Connects Destinations				-		
	 Well connect destinations with surrounding neighborhoods through walking, biking and transit supportive street network for pedestrian, cyclist and transit riders parking management strategy that supports business development 	 71. Improve walking environment including sidewalks, pedestrian crossing, signals, street trees and lighting street trees and pedestrian lighting 72. Work with the community to update and implement Bicycle Master Plan recommendations 73. Work with SDOT to examine the existing transportation modal plans and their recommended improvement projects. Provide input to SDOT on project prioritization and possible phasing 	 Partner with organizations like Cascade Bicycle Club, Seattle Neighborhood Greenways, and Feet First to host neighborhood walks and bike rides to show people that getting around by bike and foot is a healthy and easy way to access community cores and other neighborhood amenities Conduct a parking study to evaluate parking use and determine the need for adding parking management tools to support customer parking access for existing and future development 	DON and DPD should consider working with SDOT to ensure that community develops and brings forward potential Neighborhood Street Fund projects. Bicycle Master Plan Update will be completed in 2013. (public comment due July 29) Future opportunity for community input on Pedestrian Master Plan Update (2014).			
Safe and Livable	23 rd Avenue <i>(a separate SDOP</i>)	project)				1	
• Transit service	 Safe and inviting pedestrian experience at core intersections Safe street crossings and connectivity for all, especially children's access to schools Wider and well lit sidewalks Nicely landscaped streets with art features Ability to safely and easily walk, bike, and take transit to neighborhood destinations Frequent and reliable transit 	 74. Continue to work with SDOT and Metro to provide high quality transit services on 23rd Ave that connects community cores (Union, Cherry and Jackson) and key destinations, and accommodate future growth 75. Work with SDOT and Metro and the community to identify needed improvement for bus stops such as shelters, real-time information signs, and off-board fare payment 76. Work with the ACT, Action Teams and 	 Evaluate key concern areas via walking audit to identify pedestrian improvement opportunities on the cross streets- Jackson, Cherry and Union, and look for opportunities to develop street concept plans for adoption into the right of way improvement manual. These plans may also facilitate future grant applications (such as neighborhood street fund) to implement elements in the plan incrementally. 	SDOT corridor improvements on 23 rd Avenue will address pedestrian deficiencies along the corridor and improve crossing at intersections through 23rd Avenue Corridor Improvement Project. SDOT corridor project will include transit speed and reliability improvements. Any work on transit issues should	SDOT		Existing and future City and grant funding w support 23 rd Ave Corridor project

What's Good	ideas for the Future	Potential Strategies	Potential Actions	Existing Actions	Implement ing Parties	Timeframe	Potential Resources
	service, and improved passenger facilities • Sufficient parking turnover to support businesses	 the community, and partner with community based organizations, schools and institutions to create a public art plan for the 23rd Avenue corridor that represents the history and cultural diversity in the Central Area 77. Work with business community to identify parking concerns and strategies to manage on-street parking around core business areas 78. Evaluate the opportunities to develop features that create identity for the Jackson, Union, and Cherry cores such as landscaping, banners, flowers, and art. 79. Work with SDOT and SPD on public education and enforcement efforts to make sure people know and are following rules of the road (Road Safety Action Plan) 	 Work with SDOT to develop a greenway network in the Central District on route(s) that parallel 23rd Ave. 	include also working with the SDOT transit team as SDOT makes investments in improving transit infrastructure and may purchase service hours along priority corridors. At the present time SDOT is not funded to conduct parking studies in this project area (not on the Parking Team's near-term workplan).			

Vision E: A Place that Supports Healthy and Stable Community - The Central Area is an inviting neighborhood that anyone can feel safe and comfortable walking around at any time of day. Its many parks provide ample opportunities for physical activity and social interaction. People can live in the neighborhood long term and feel a strong sense of community.

What's Good	Ideas for the Future	Potential Strategies	Potential Actions	Existing Actions	Implement ing Parties	Timeframe	Potential Resources
Safe & Clean Env	ironment						
 Crimes have been reduced a lot 	 More eyes on the street Improve the perception of safety (through safer streets, more street life and more social opportunities) Less gun violence, drug and loitering activities More interaction activities with neighbors and polices Less graffiti and littering Clean 	 80. Identify ways to increase positive activity in each of the three cores, throughout the day. For example increase activity around Cherry street beyond the school hours, explore how taxi culture at the Jackson Starbuck can create a safer environment at all hours 81. Enhance space around the Garfield Community Center (such as parking lot, 23rd streetfront) 23rd Ave to encourage healthy and positive activities, such as public plaza, interactive art installation, community events etc. 82. Work with property owners and 	 Property crime and vandalism As part of the 2014 budget process SPD and Department of Neighborhoods will look at how to create greater interagency work on neighborhood crime & safety Create a short course on accessing public safety data through the Seattle Public Libraries More police Continue to implement the 20/20 plan which includes Protecting 	 Property crime and vandalism RSJI training for SPD to address negative social and racial stereotypes Address accountability and transparency in SPD's 20/20 plan including improve review of uses of force, develop a written, binding code of ethics, recruit great officers, systematic enforcement of professional standards, enhance early intervention systems Started the East Precinct Captain's Log 			

Draft June 27, 2013

What's Good	Ideas for the Future	Potential Strategies	Potential Actions	Existing Actions	Implement ing Parties	Timeframe	Potential Resources
What's Good	 Property crime and vandalism Friendlier relationship between police and community More information sharing from SPD about crimes More interagency communication and more proactive SPD operations Increased resources for neighborhood blockwatches More police Hire more police officers of color Community wants better response time with follow-up Mare adding the horizon and more proactive SPD operations Increased resources for neighborhood blockwatches Barce police Hire more police officers of color Community wants better response time with follow-up 	 business owners on key concerned areas to reduce crime and unsafe activities 83. Include public safety considerations in the design of public spaces and buildings 84. Evaluate use of neighborhood by school age children to determine what actions could increase their safety as they travel to and from school, community center, library, and pool through the surrounding communities 85. Encourage community participation in the Demographic Advisory Council which provides the opportunity for the police and community work together to discover and resolve issues of concern, and improve communication efforts that build trust. 86. Evaluate needs for garbage and recycling containers along 23rd Avenue, particularly in core business areas 87. Continue the community volunteer based cleanup to improve safety and 	Potential Actions Constitutional Rights, Training for Seattle's Values, Earning Public Trust, Using Data-Driven Practices, and Partnering with the Public Implement the NPP 2.0 plan in 2014 and beyond Gun violence Continue to prioritize funding for ongoing youth programs, for examples Donut Dialogue, Youth Outreach, Explorers Program, Seattle Youth Violence Prevention INIATIVE etc. Advocate in the State Legislature for stricter gun control laws Support background check initiative Work with community partners to create a second gun buyback this summer (2013), because of strong demand for the program. Drugs and related crime Advocate for increased funding through the state legislature for	 Predpol, Predictive software currently focused on property crimes and directed patrols in specific hotspot areas are all an effort to be more proactive More police As part of the 20/20 plan, #11 Recruitment SPD is looking to recruit new officers into the police force who reflect the diversity and values of the communities they serve. More information go to seattlepolicejobs.com Neighborhood Policing Plan (NPP 2.0) will be updated in 2013-2014 through an analysis of current patrol workload data, staffing analysis, and new deployment maps to determine the optimal number of police officers and how best to use those resources. 		Timeframe	
			 interagency workgroup to address gun related violence issues. Expanded efforts for the Seattle Youth Violence Prevention Initiative to include an additional 450 slots for at risk youth Advocated in the State Legislature for stricter gun control laws—pre- 				
	 More community engagement Establish a community and government task force to identify and address issues, revise, review and establish policies 			empted by the state for many laws Drugs and related crime			
	 Address problem issues such as dealing with drug offenders with mental health issues and need additional financial resources 			 Ongoing improvement of lighting (SPD and City Light collaboration) to discourage drug and drug- related activity Continue Crisis Resolution Center - a voluntary program that provides, 			

What's Good	Ideas for the Future	Potential Strategies	Potential Actions	Existing Actions	Implement ing Parties	Timeframe	Potential Resources
				beds, food, and mental health services to qualified individuals that are arrested for low-level crimes			
Opportunities fo	r All in Parks & Open Spaces						
 Park improvements Children in the parks 	 More events, and educational programs and other activities such as music Safe and better care for parks Better connection with other parks and facilities Safe and equitable access to parks Mini-parks, pocket parks Music 	 88. Participate in the planning of park development and maintenance levies to ensure development, programming and maintenance serve the community 89. Improve the maintenance of existing open space network in Judkin, Pratt, Dr. Blanche S. Lavizzo, and Powell Barnett parks 90. Develop park stewardship groups 91. Work with departments that own vacant parcels, private property owners and the community to identify temporary opportunities for open space, recreational, gathering place, arts, and other purposes until development occurs. 	 Implement park improvements in Pratt Park, Judkin Park and Powell Barnett Park through Neighborhood Park and Street Fund (NPSF) to serve the community needs. 				
Affordable and D	Diverse Housing Choices						
 Existing affordable housing Beautiful and traditional single family houses 	 More affordable housing that accommodates various demographic needs More multifamily housing to support shops and services Support the ability of households to stay in Central District as they age, and as the community changes. Well-built, attractive and green Mixed use and mixed income Family friendly Provide community spaces 	 92. Engage with housing organizations an developers to develop affordable housing strategies and expand affordable housing stock in the Central Area 93. Continue expansion of affordable multifamily housing in the core areas. 94. Encourage the development of green built affordable housing to provide longterm affordability option 95. Explore opportunities to expand homeownership through programs like income-qualified down payment assistance programs. 96. Provide rental assistance programs 	 Conduct a market study to evaluate housing demand including a current inventory of affordable housing (both subsidized and market rate housing that is currently affordable) for the area and likely future demand for affordable housing with particular emphasis on the areas around major transit investments and existing business districts. 	 OH provided an acquisition loan to LIHI for a two phase development on 21st and Jackson. Phase I is complete (Ernestine Anderson Place) and Phase II is currently still in the planning stage. LIHI is planning workforce family housing for households making up to 60% area median income Capitol Hill Housing purchased the property occupied by Key Bank at 23rd Ave and Union in 2013. CHH plans to build affordable housing on the property. 		LIHI Phase II- less than five years CHH – no timeline	