

# Seattle Center

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<http://www.seattlecenter.com/>

## Department Overview

Seattle Center is home to cultural and educational organizations, sports teams, festivals, community programs (including cultural and community celebrations), and entertainment facilities. Millions of people visit the 74-acre Seattle Center campus annually. Consistently rated as one of the City's top attractions, Seattle Center is a premier urban park whose purpose is to create exceptional events, experiences, and environments that delight and inspire the human spirit and build a stronger community.

The history of Seattle Center dates back to a time well before it existed as a City department in its current form. Prior to the 1850s, the land on which Seattle Center sits was a part of a Native American trail which was later occupied by the David Denny family and eventually donated to the City of Seattle. In 1927, the new Civic Auditorium, now Marion Oliver McCaw Hall, and Arena, now the newly rebuilt Opera Center, were constructed with funding from a levy and a contribution from a local business owner. In 1939, a large military Armory was constructed. In 1948, the Memorial Stadium was built and the Memorial Wall was added in 1952. Finally, in 1962, the community pulled together these facilities and added new structures to host the Seattle World's Fair/Century 21 Exposition. At the conclusion of the fair, the City took ownership of most of the remaining facilities and campus grounds to create Seattle Center. Since its creation in 1963, Seattle Center has nurtured artistry and creativity by providing a home for and technical assistance to a wide variety of arts and cultural organizations. These tenants play a critical role in the arts and cultural landscape of the region.

Originally created after the World's Fair, Seattle Center operated the Coliseum. Later, this facility was renamed KeyArena. Seattle Center operated this major public assembly venue on the campus for sports and concert events. Now Seattle Center is undergoing major changes with the renovation of the Arena, which began in 2019. Following an RFP process, the City selected Oak View Group (OVG)/Seattle Arena Company (ArenaCo) to renovate the Arena using private funding. The renovation was completed in 2021, and ArenaCo is operating the building. The new building is hosting the NHL's newest franchise, the Kraken, as well as the WNBA's Seattle Storm along with a variety of concerts, family shows, and other events.

Seattle Center is financed by a combination of tax dollars from the City's General Fund and revenue earned from commercial operations. Major sources of commercial revenues include facility rentals, parking fees, long-term leases to non-profit organizations, sponsorships, food sales, and monorail fares.

Due to the size and importance of commercial revenues, Seattle Center confronts many of the same market factors as other businesses. Changing consumer preferences, fluctuating demand, and the many options customers have in terms of discretionary spending all influence the financial performance of Seattle Center. Seattle Center's situation is also unique in that it must meet the simultaneous financial challenges of competition with other facilities that host events; the presence on campus of long-term, non-profit tenants; and the need to balance its public and private event offerings.

## Seattle Center

### Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Proposed
<b>Department Support</b>			
General Fund Support	20,739,590	16,829,324	15,991,015
Other Funding - Operating	13,546,878	18,588,941	23,435,568
<b>Total Operations</b>	<b>34,286,468</b>	<b>35,418,265</b>	<b>39,426,582</b>
<b>Capital Support</b>			
General Fund Support	71,583	-	-
Other Funding - Capital	11,827,037	7,381,268	12,650,973
<b>Total Capital</b>	<b>11,898,620</b>	<b>7,381,268</b>	<b>12,650,973</b>
<b>Total Appropriations</b>	<b>46,185,088</b>	<b>42,799,533</b>	<b>52,077,555</b>

Full-Time Equivalents Total\* 225.23      216.43      215.43

\* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

### Budget Overview

As the rollout of the COVID-19 vaccine eases public health restrictions on gatherings and events, Seattle Center anticipates a gradual return to normal operations starting in 2022. This anticipation is boosted by the opening of the Climate Pledge Arena in October 2021. Some of Seattle Center’s largest revenue sources are events and parking and with headlining concerts and long-awaited Kraken hockey games at the Arena, Seattle Center’s revenues are expected to increase.

Despite this, Seattle Center is still dealing with the long-term financial impacts of the pandemic. Seattle Center has not held a major event for over a year and a half, and they have granted rent-relief to their tenants for most of 2020 and 2021. The 2021 Adopted Budget had included legislation that increased Seattle Center’s interfund loan from \$5 million to \$18 million and extended the repayment period from 2026 to 2033.

Even with the on-going reductions identified in the 2021 Adopted Budget and the increase in the interfund loan, the impacts of the pandemic on the department’s ability to generate revenue was greater than anticipated. Seattle Center would have needed to identify additional cuts in 2022 to remain within the current loan requirements. These cuts would have had drastic impacts on the staffing, programming, and maintenance of the facility. To avoid layoff situations and further adverse reductions on revenue-generating programming, the 2022 Proposed Budget includes \$1.2 million in General Fund support. This one-time support also allows Seattle Center to pay off their interfund loan by 2033.

In anticipation of the resumption of events, the 2022 Proposed Budget also restores 2021 reductions to the McCaw Hall fund baseline budget. The City, Seattle Opera, and the Pacific Northwest Ballet’s contributions to the McCaw Hall Capital Reserve Fund will also resume in 2022 after it was temporarily paused in 2021 because of the financial strains caused by the pandemic.

Lastly, Seattle Center’s 2022 Capital Improvement Program (CIP) includes replacing windows in the Armory, adding fog jets to the International Fountain, addressing mechanical systems leaks in buildings across the campus, upgrading pedestrian lighting along Thomas Street, and replacing the Fisher Pavilion roof. Seattle Center also

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received additional Real Estate Excise Tax (REET) funding which will be used to renovate the first floor Armory restrooms to better meet ADA guidelines and expand capacity of the women’s restroom. For more details on Seattle Center’s capital projects, see the 2022-2027 Adopted CIP Overview.

### Incremental Budget Changes

#### Seattle Center

	Dollars	FTE
<b>2022 Beginning Budget</b>	<b>42,511,081</b>	<b>216.43</b>
<b>Baseline</b>		
Citywide Adjustments for Standard Cost Changes	400,271	-
Baseline Adjustments for Personnel Costs	144,107	-
One-time Operating Fund Swap Reversal	-	-
Adjustment of Use of/Contribution to Fund Balance for Baseline	-	-
<b>Proposed Operating</b>		
Restoration of McCaw COVID Reductions	2,121,460	-
Resumption of McCaw Hall Capital Reserve Contributions	281,000	-
Campus Signage Package Debt Service	864,088	-
Transfer On-Loan Position to Seattle Center	197,392	1.00
Unfunded Position Abrogations	-	(2.00)
<b>Proposed Capital</b>		
Resumption of McCaw Capital Reserve Funds Appropriation	-	-
Update Fund 30010 (REET) 2022-2027 Project Budgets	4,380,171	-
CEN/OSE Capital Coordination - Energy Efficiency for Municipal Buildings	77,986	-
Armory Restroom Renovation	1,100,000	-
Armory Generator	-	-
<b>Proposed Technical</b>		
Revenue Adjustment	-	-
General Fund Support	-	-
Fund Balancing Entries	-	-
<b>Total Incremental Changes</b>	<b>\$9,566,474</b>	<b>(1.00)</b>
<b>Total 2022 Proposed Budget</b>	<b>\$52,077,555</b>	<b>215.43</b>

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## Description of Incremental Budget Changes

### Baseline

#### **Citywide Adjustments for Standard Cost Changes**

Expenditures	\$400,271
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Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement, and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

#### **Baseline Adjustments for Personnel Costs**

Expenditures	\$144,107
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This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

#### **One-time Operating Fund Swap Reversal**

Expenditures	-
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This change reverses a one-time funding shift of \$2.6 million that occurred in the 2021 Adopted Budget to provide Seattle Center with additional General Fund support to keep its Interfund Loan at a manageable level.

#### **Adjustment of Use of/Contribution to Fund Balance for Baseline**

Revenues	\$579,387
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### Proposed Operating

#### **Restoration of McCaw COVID Reductions**

Expenditures	\$2,121,460
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This change reinstates the event-related expenses for McCaw Hall that were reduced from the department's 2021 budget because of the COVID-19 pandemic. The department had assumed a much smaller level of events in the facility in 2021. This item assumes those events will return in 2022; therefore, it increases appropriation authority.

#### **Resumption of McCaw Hall Capital Reserve Contributions**

Expenditures	\$281,000
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This proposal resumes the annual contribution to the McCaw Hall Capital Reserve Fund. This fund is established in the McCaw Hall Operating Agreement between the City, Pacific Northwest Ballet and Seattle Opera. Every year, these entities contribute an amount (50% from the City, 25% each from the Opera and Ballet) into this fund that is dedicated to address ongoing capital improvements for McCaw Hall. By unanimous agreement, contributions were suspended for 2020-2021 due to the financial constraints brought on by the COVID-19 pandemic. Contributions are to resume in 2022.

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## Campus Signage Package Debt Service

Expenditures	\$864,088
Revenues	\$864,088

This item increases appropriation authority to pay for the debt service on a comprehensive campus-wide signage package. Ordinance 120006 approved the issuance of \$8,000,000 in bonds to pay for this package. The debt service begins in December 2021 with an interest only payment; principal payments begin in 2022 and go through 2031. The debt service will be funded by increased sponsorship revenues.

## Transfer On-Loan Position to Seattle Center

Expenditures	\$197,392
Position Allocation	1.00

This item transfers a position from The Office of Planning and Community Development (OPCD) to Seattle Center. The position has been on loan from OPCD to the Seattle Center for the last several years to assist in the Seattle Center Master Planning process and related redevelopment projects. This adjustment permanently transfers the position and its associated budget to the Seattle Center.

## Unfunded Position Abrogations

Position Allocation	(2.00)
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This item abrogates two vacant positions in a continuation of a proposal in the 2021 Adopted Budget. The previous proposal anticipated upcoming vacancies in 2 positions (1.0 FTE Sound Operator and 1.0 FTE Accounting Technician). The department unfunded these positions to realize the savings, but was allowed to temporarily maintain the pocket to avoid a potential layoff situation. The work performed by these positions has been redistributed to other staff.

## Proposed Capital

### Resumption of McCaw Capital Reserve Funds Appropriation

Revenues	\$597,987
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This item reinstates the appropriation of funds into and out of the McCaw Capital Reserve Fund. This fund is a contractual reserve fund which receives contributions from the City, Pacific Northwest Ballet, and Seattle Opera. The monies in this fund pay for ongoing capital improvements to McCaw Hall. Due to the financial constraints on all parties brought on by the COVID-19 pandemic, contributions were temporarily paused in 2020 and 2021. The contributions will resume in 2022.

### Update Fund 30010 (REET) 2022-2027 Project Budgets

Expenditures	\$4,380,171
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This item re-aligns the REET (fund 30010) CIP allocation by project for 2022 - 2027. These projects include:

- \$2.1M to replace the Fisher Pavilion roof and improvements to the Thomas Street pedestrian walkway
- \$635,000 to replace Seattle Children's Theater's roof
- \$475,000 for campus HVAC Improvements
- \$430,000 for improvements to public space gatherings
- \$425,000 for General Site Improvements which include LED lighting for the International Fountain and other needed improvements on the campus
- \$300,000 for Armory Rehabilitation which covers emergency repairs, major maintenance, and overall tenant improvements. The use of these funds is directed by the Armory Operating Board

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## CEN/OSE Capital Coordination - Energy Efficiency for Municipal Buildings

Expenditures \$77,986

This item funds two projects aimed at furthering the City's Municipal Energy Efficiency Project (MEEP). The projects include installation of LED lighting at the Bagley Wright Theatre as well as LED lighting in McCaw Hall. The Bagley Wright project will provide an LED lighting upgrade for the lobby, shop spaces as well as the house lights. The McCaw Hall project will fund an LED lighting upgrade in various back of house spaces replacing T-8 fluorescent lights.

## Armory Restroom Renovation

Expenditures \$1,100,000

This REET funding is to renovate outdated restrooms on the first floor of the Seattle Center Armory. These restrooms are located on the east side of the building and are the closest to the ADA accessible entrance near the Artists at Play playground and the Center Theatre. The project will bring the restrooms up to ADA standards and will increase capacity in the women's restroom.

## Armory Generator

Expenditures -

This item adds \$800,000 in REET I funding in 2023 for improvements needed to replace the emergency generator in the Armory, an urgent priority identified in the 2021 Facility Condition Assessment.

## Proposed Technical

### Revenue Adjustment

Revenues \$4,795,925

This proposal makes technical adjustments to Seattle Center's revenue budget to align with projected business levels. The department had assumed a much lower level of events in the facility in 2021. This item assumes those events will return in 2022; therefore, it increases the estimated revenues.

### General Fund Support

Expenditures -

This item offers one-time General Fund revenue support of \$1,200,000 to the Seattle Center Campus Fund. Some of Seattle Center's largest revenue sources are events and parking, and due to public health restrictions on large gatherings, Center was not able to hold in-person events for most of 2020 and 2021. This one-time shift in funding from Center's operating fund to the General Fund allows Center to avoid making budget reductions to maintenance, programming, and staffing costs which would have largely impacted the facility's operations.

### Fund Balancing Entries

Revenues \$(1,673,773)

This is a technical item to record a fund balancing entry for the Seattle Center Campus (11410) and McCaw Hall (11430) funds, which are primarily managed by this department.

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## Expenditure Overview

	2020 Actuals	2021 Adopted	2022 Proposed
<b>Appropriations</b>			
<b>CEN - BC-SC-S0303 - McCaw Hall Capital Reserve</b>			
34070 - McCaw Hall Capital Reserve	102,876	-	597,987
<b>Total for BSL: BC-SC-S0303</b>	<b>102,876</b>	<b>-</b>	<b>597,987</b>
<b>CEN - BC-SC-S03P01 - Building and Campus Improvements</b>			
00100 - General Fund	71,583	-	-
00164 - Unrestricted Cumulative Reserve Fund	18,260	30,000	30,000
11410 - Seattle Center Fund	145,951	155,000	-
30010 - REET I Capital Fund	9,475,710	5,941,268	10,767,986
34060 - Seattle Center Capital Reserve	251,672	-	-
35500 - 2011 Multipurpose LTGO Bond Fund	181,848	-	-
<b>Total for BSL: BC-SC-S03P01</b>	<b>10,145,023</b>	<b>6,126,268</b>	<b>10,797,986</b>
<b>CEN - BC-SC-S9403 - Monorail Rehabilitation</b>			
00164 - Unrestricted Cumulative Reserve Fund	1,549,614	-	-
11410 - Seattle Center Fund	101,107	1,255,000	1,255,000
<b>Total for BSL: BC-SC-S9403</b>	<b>1,650,721</b>	<b>1,255,000</b>	<b>1,255,000</b>
<b>CEN - BO-SC-60000 - Campus</b>			
00100 - General Fund	14,790,112	10,911,584	9,354,354
11410 - Seattle Center Fund	7,727,545	12,200,923	14,935,760
<b>Total for BSL: BO-SC-60000</b>	<b>22,517,658</b>	<b>23,112,507</b>	<b>24,290,114</b>
<b>CEN - BO-SC-65000 - McCaw Hall</b>			
00100 - General Fund	699,255	723,800	723,800
11410 - Seattle Center Fund	-	2,343	-
11430 - Seattle Center McCaw Hall Fund	1,802,461	2,963,768	5,088,123
30010 - REET I Capital Fund	-	-	281,000
<b>Total for BSL: BO-SC-65000</b>	<b>2,501,716</b>	<b>3,689,911</b>	<b>6,092,923</b>
<b>CEN - BO-SC-66000 - KeyArena</b>			
11420 - Seattle Center KeyArena Fund	-	-	-
<b>Total for BSL: BO-SC-66000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CEN - BO-SC-69000 - Leadership and Administration</b>			
00100 - General Fund	5,250,223	5,193,940	5,912,861
11410 - Seattle Center Fund	4,016,871	3,421,907	3,130,685

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<b>Total for BSL: BO-SC-69000</b>	<b>9,267,094</b>	<b>8,615,847</b>	<b>9,043,546</b>
<b>Department Total</b>	<b>46,185,088</b>	<b>42,799,533</b>	<b>52,077,555</b>
<b>Department Full-Time Equivalent Total*</b>	<b>225.23</b>	<b>216.43</b>	<b>215.43</b>

*\* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

### Budget Summary by Fund Seattle Center

	2020 Actuals	2021 Adopted	2022 Proposed
00100 - General Fund	20,811,173	16,829,324	15,991,015
00164 - Unrestricted Cumulative Reserve Fund	1,567,874	30,000	30,000
11410 - Seattle Center Fund	11,991,474	17,035,173	19,321,445
11420 - Seattle Center KeyArena Fund	-	-	-
11430 - Seattle Center McCaw Hall Fund	1,802,461	2,963,768	5,088,123
30010 - REET I Capital Fund	9,475,710	5,941,268	11,048,986
34060 - Seattle Center Capital Reserve	251,672	-	-
34070 - McCaw Hall Capital Reserve	102,876	-	597,987
35500 - 2011 Multipurpose LTGO Bond Fund	181,848	-	-
<b>Budget Totals for CEN</b>	<b>46,185,088</b>	<b>42,799,533</b>	<b>52,077,555</b>



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## Revenue Overview

### 2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Proposed
331110	Direct Fed Grants	60,340	-	-
<b>Total Revenues for: 00100 - General Fund</b>		<b>60,340</b>	<b>-</b>	<b>-</b>
374030	Capital Contr-Fed Dir Grants	1,376,422	-	-
379020	Capital Contributions	349,297	-	-
<b>Total Revenues for: 00164 - Unrestricted Cumulative Reserve Fund</b>		<b>1,725,719</b>	<b>-</b>	<b>-</b>
331110	Direct Fed Grants	14,660	-	-
341190	Personnel Service Fees	667,799	226,900	784,366
341300	Administrative Fees & Charges	-	5,072	6,324
360000	Miscellaneous Revs	-	155,000	-
360130	Interest On Contracts/Notes Re	2,157	-	-
360220	Interest Earned On Delinquent A	(897)	-	-
360250	Other Equip/Vehicle Rentals	13,642	-	-
360260	Communication Equip Leases	(22,444)	-	-
360290	Parking Fees	1,361,199	1,770,050	6,598,865
360300	St Space Facilities Rentals	443,460	507,362	2,154,026
360310	Lt Space/Facilities Leases	1,534,708	1,696,438	4,829,113
360340	Concession Proceeds	93,559	202,006	2,573,656
360360	Sponsorship And Royalties	181,667	400,000	2,019,088
360380	Sale Of Junk Or Salvage	718	-	-
360390	Proceeds From Sale Of Assets	(99)	-	-
360540	Cashiers Overages & Shortages	31	-	-
360900	Miscellaneous Revs-Other Rev	761,684	471,500	517,788
374030	Capital Contr-Fed Dir Grants	1,271,697	1,004,000	1,004,000
379020	Capital Contributions	-	251,000	251,000
397010	Operating Transfers In	1,000,000	-	-
397100	Intrafund Revenues	500,000	-	-
397200	Interfund Revenue	-	11,769,000	-
<b>Total Revenues for: 11410 - Seattle Center Fund</b>		<b>7,823,540</b>	<b>18,458,328</b>	<b>20,738,226</b>
400000	Use of/Contribution to Fund Balance	-	(1,423,155)	(1,416,781)
<b>Total Resources for: 11410 - Seattle Center Fund</b>		<b>7,823,540</b>	<b>17,035,173</b>	<b>19,321,445</b>
341190	Personnel Service Fees	339,165	808,000	2,400,729

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344900	Transportation-Other Rev	58,125	-	-
360020	Inv Earn-Residual Cash	39,176	-	-
360250	Other Equip/Vehicle Rentals	1,743	-	-
360300	St Space Facilities Rentals	390,898	651,250	702,147
360310	Lt Space/Facilities Leases	-	600,000	1,472,964
360340	Concession Proceeds	(135,374)	-	708,650
360390	Proceeds From Sale Of Assets	-	-	-
360900	Miscellaneous Revs-Other Rev	108	60,750	60,625
<b>Total Revenues for: 11430 - Seattle Center McCaw Hall Fund</b>		<b>693,841</b>	<b>2,120,000</b>	<b>5,345,115</b>
400000	Use of/Contribution to Fund Balance	-	843,768	(256,992)
<b>Total Resources for:11430 - Seattle Center McCaw Hall Fund</b>		<b>693,841</b>	<b>2,963,768</b>	<b>5,088,123</b>
360020	Inv Earn-Residual Cash	-	-	35,987
379010	Capital Assessments	-	-	281,000
397010	Operating Transfers In	-	-	281,000
<b>Total Revenues for: 34070 - McCaw Hall Capital Reserve</b>		<b>-</b>	<b>-</b>	<b>597,987</b>
<b>Total CEN Resources</b>		<b>10,303,439</b>	<b>19,998,941</b>	<b>25,007,555</b>

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### Appropriations by Budget Summary Level and Program

#### **CEN - BC-SC-S0303 - McCaw Hall Capital Reserve**

The purpose of the McCaw Hall Capital Reserve Fund Budget Summary Level is to maintain and enhance the McCaw Hall facility.

<b>Program Expenditures</b>	<b>2020 Actuals</b>	<b>2021 Adopted</b>	<b>2022 Proposed</b>
McCaw Hall Asset Preservation	102,876	-	597,987
<b>Total</b>	<b>102,876</b>	<b>-</b>	<b>597,987</b>
Full-time Equivalents Total*	0.38	0.38	0.38

*\*FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

#### **CEN - BC-SC-S03P01 - Building and Campus Improvements**

The purpose of the Building and Campus Improvements Budget Summary Level is to provide for improvements throughout the Seattle Center campus, including buildings and building systems, open spaces, public gathering places, utility infrastructure, and long-range planning.

<b>Program Expenditures</b>	<b>2020 Actuals</b>	<b>2021 Adopted</b>	<b>2022 Proposed</b>
Armory Rehabilitation	1,346,247	533,000	1,550,000
Campuswide Improvements and Re	2,137,100	1,780,000	4,194,647
Facility Infrastructure Renova	2,164,597	2,141,268	2,185,829
Parking Repairs & Improvements	2,426,441	-	-
Public Gathering Space Improve	256,375	529,000	832,703
Utility Infrstr MP and Repairs	1,814,264	1,143,000	2,034,807
<b>Total</b>	<b>10,145,023</b>	<b>6,126,268</b>	<b>10,797,986</b>
Full-time Equivalents Total*	7.26	7.26	7.26

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*The following information summarizes the programs in Building and Campus Improvements Budget Summary Level:*

#### **Armory Rehabilitation**

The purpose of the Armory Rehabilitation Program is to provide for renovation, repairs and improvements to the Seattle Center Armory facility.

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	2020 Actuals	2021 Adopted	2022 Proposed
<b>Expenditures/FTE</b>			
Armory Rehabilitation	1,346,247	533,000	1,550,000
Full Time Equivalents Total	0.57	0.57	0.57

### Campuswide Improvements and Re

The purpose of the Campuswide Improvements and Repairs Program is to provide for improvements and repairs throughout the Seattle Center campus, including open spaces, public artworks, signage, campus access for those with disabilities, and long-range planning.

	2020 Actuals	2021 Adopted	2022 Proposed
<b>Expenditures/FTE</b>			
Campuswide Improvements and Re	2,137,100	1,780,000	4,194,647
Full Time Equivalents Total	4.20	4.20	4.20

### Facility Infrastructure Renova

The purpose of the Facility Infrastructure Renovation and Repair Program is to provide for roof and building envelope renovation and replacement, structural and seismic evaluations and upgrades, and other building infrastructure improvements throughout the campus.

	2020 Actuals	2021 Adopted	2022 Proposed
<b>Expenditures/FTE</b>			
Facility Infrastructure Renova	2,164,597	2,141,268	2,185,829
Full Time Equivalents Total	0.48	0.48	0.48

### Parking Repairs & Improvements

The purpose of the Parking Repairs and Improvements Program is to provide for repairs and improvements to Seattle Center parking facilities.

	2020 Actuals	2021 Adopted	2022 Proposed
<b>Expenditures/FTE</b>			
Parking Repairs & Improvements	2,426,441	-	-
Full Time Equivalents Total	0.38	0.38	0.38

### Public Gathering Space Improve

The purpose of the Public Gathering Space Improvements Program is to provide for major maintenance and improvements to meeting rooms, exhibition spaces, public assembly and performance spaces, and indoor and outdoor gathering spaces throughout the Seattle Center campus.

	2020 Actuals	2021 Adopted	2022 Proposed
<b>Expenditures/FTE</b>			
Public Gathering Space Improve	256,375	529,000	832,703
Full Time Equivalents Total	0.96	0.96	0.96

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## Utility Infrstr MP and Repairs

The purpose of the Utility Infrastructure Master Plan and Repairs Program is to provide for renovation, repair, replacement, and energy efficiency improvements to utility infrastructure on the Seattle Center campus, including heating and cooling systems, sewer lines, electrical equipment, communications lines, fire alarms and other systems.

<b>Expenditures/FTE</b>	<b>2020 Actuals</b>	<b>2021 Adopted</b>	<b>2022 Proposed</b>
Utility Infrstr MP and Repairs	1,814,264	1,143,000	2,034,807
Full Time Equivalent Total	0.67	0.67	0.67

### **CEN - BC-SC-S9403 - Monorail Rehabilitation**

The purpose of the Monorail Rehabilitation Budget Summary Level is to provide for the renovation and maintenance of the Seattle Center Monorail, including the two trains, the two stations, and the guideways that run in between.

<b>Program Expenditures</b>	<b>2020 Actuals</b>	<b>2021 Adopted</b>	<b>2022 Proposed</b>
Monorail Rehabilitation	1,650,721	1,255,000	1,255,000
<b>Total</b>	<b>1,650,721</b>	<b>1,255,000</b>	<b>1,255,000</b>
Full-time Equivalent Total*	0.96	0.96	0.96

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### **CEN - BO-SC-60000 - Campus**

The purpose of the Campus Budget Summary Level is to manage and operate Seattle Center's Campus events, grounds and facilities.

<b>Program Expenditures</b>	<b>2020 Actuals</b>	<b>2021 Adopted</b>	<b>2022 Proposed</b>
Access	2,117,565	1,383,950	1,402,141
Campus Grounds	16,781,806	15,487,514	16,635,274
Commercial Events	1,069,319	2,143,533	2,150,664
Community Programs	2,376,032	2,352,929	2,357,455
Cultural Facilities	143,713	307,541	307,541
Festivals	29,222	1,437,040	1,437,040
<b>Total</b>	<b>22,517,658</b>	<b>23,112,507</b>	<b>24,290,114</b>
Full-time Equivalent Total*	180.38	175.38	170.58

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# Seattle Center

The following information summarizes the programs in Campus Budget Summary Level:

## Access

The purpose of the Access Program is to provide the services needed to assist visitors in coming to and traveling from the campus, while reducing congestion in adjoining neighborhoods. Program services include operating parking services, maintaining parking garages, managing the Seattle Center Monorail, and encouraging use of alternate modes of transportation.

<b>Expenditures/FTE</b>	<b>2020 Actuals</b>	<b>2021 Adopted</b>	<b>2022 Proposed</b>
Access	2,117,565	1,383,950	1,402,141
Full Time Equivalents Total	9.71	9.71	5.91

## Campus Grounds

The purpose of the Campus Grounds Program is to provide gathering spaces and open-air venues in the City's urban core. Program services include landscape maintenance, security patrols and lighting, litter and garbage removal, recycling operations, hard surface and site amenities maintenance, management of revenues associated with leasing spaces, and food service operations at the Armory.

<b>Expenditures/FTE</b>	<b>2020 Actuals</b>	<b>2021 Adopted</b>	<b>2022 Proposed</b>
Campus Grounds	16,781,806	15,487,514	16,635,274
Full Time Equivalents Total	126.50	122.75	121.75

## Commercial Events

The purpose of the Commercial Events Program is to provide the spaces and services needed to accommodate and produce a wide variety of commercial events, both for profit and not for profit, and sponsored and produced by private and community promoters.

<b>Expenditures/FTE</b>	<b>2020 Actuals</b>	<b>2021 Adopted</b>	<b>2022 Proposed</b>
Commercial Events	1,069,319	2,143,533	2,150,664
Full Time Equivalents Total	11.38	10.38	10.38

## Community Programs

The purpose of the Community Programs Program is to produce free and affordable programs that connect diverse cultures, create learning opportunities, honor community traditions, and nurture artistry, creativity, and engagement.

<b>Expenditures/FTE</b>	<b>2020 Actuals</b>	<b>2021 Adopted</b>	<b>2022 Proposed</b>
Community Programs	2,376,032	2,352,929	2,357,455
Full Time Equivalents Total	16.38	16.13	16.13

# Seattle Center

## Cultural Facilities

The purpose of the Cultural Facilities Program is to provide spaces for performing arts and cultural organizations to exhibit, perform, entertain, and create learning opportunities for diverse local, national, and international audience.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Proposed
Cultural Facilities	143,713	307,541	307,541
Full Time Equivalents Total	3.38	3.38	3.38

## Festivals

The purpose of the Festivals Program is to provide a place for the community to hold major festival celebrations.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Proposed
Festivals	29,222	1,437,040	1,437,040
Full Time Equivalents Total	13.03	13.03	13.03

### **CEN - BO-SC-65000 - McCaw Hall**

The purpose of the McCaw Hall Budget Summary Level is to operate and maintain McCaw Hall.

Program Expenditures	2020	2021	2022
	Actuals	Adopted	Proposed
Debt Service	116,250	121,500	121,250
McCaw Hall	2,385,466	3,568,411	5,971,673
<b>Total</b>	<b>2,501,716</b>	<b>3,689,911</b>	<b>6,092,923</b>
Full-time Equivalents Total*	36.25	36.25	36.25

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*The following information summarizes the programs in McCaw Hall Budget Summary Level:*

### Debt Service

The purpose of the Debt Program is to provide payments and collect associated revenues related to the debt service for McCaw Hall.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Proposed
Debt Service	116,250	121,500	121,250

### McCaw Hall

## Seattle Center

The purpose of the McCaw Hall Program is to operate and maintain McCaw Hall.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Proposed
McCaw Hall	2,385,466	3,568,411	5,971,673
Full Time Equivalents Total	36.25	36.25	36.25

### **CEN - BO-SC-66000 - KeyArena**

The purpose of the KeyArena Budget Summary Level is to manage and operate the KeyArena. Included in this category are all operations related to sports teams playing in the arena, along with concerts, family shows, and private meetings.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Proposed
KeyArena	-	-	-
<b>Total</b>	-	-	-

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### **CEN - BO-SC-69000 - Leadership and Administration**

The purpose of the Leadership & Administration Budget Summary Level is to provide executive, community, financial, human resource, technology and business support to the department.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Proposed
CIP Indirect Costs	203,575	-	-
Citywide Indirect Costs	2,207,114	3,362,614	3,782,460
Departmental Indirect Costs	5,775,111	4,361,667	7,032,139
Divisional Indirect	503,511	1,807,481	(1,137,063)
Employee Benefits	1,513,921	4,964,908	(5,214,812)
Indirect Cost Recovery Offset	(936,138)	(5,880,822)	4,580,822
<b>Total</b>	<b>9,267,094</b>	<b>8,615,847</b>	<b>9,043,546</b>
Full-time Equivalents Total*	-	(3.80)	-

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The following information summarizes the programs in Leadership and Administration Budget Summary Level:

#### **CIP Indirect Costs**



## Seattle Center

The purpose of the CIP Indirect Costs Program is to provide the management, oversight and support of Seattle Center's Capital Improvement Program.

<b>Expenditures/FTE</b>	<b>2020 Actuals</b>	<b>2021 Adopted</b>	<b>2022 Proposed</b>
CIP Indirect Costs	203,575	-	-

### Citywide Indirect Costs

The purpose of the Citywide Indirect Costs program is to fund internal services costs originating from outside of the department such as allocated costs from the Department of Finance and Administrative Services and Seattle Information Technology Department

<b>Expenditures/FTE</b>	<b>2020 Actuals</b>	<b>2021 Adopted</b>	<b>2022 Proposed</b>
Citywide Indirect Costs	2,207,114	3,362,614	3,782,460

### Departmental Indirect Costs

The purpose of the Departmental Indirect Costs program is to fund costs associated with management of the department. This includes financial, human resource, technology, and business support necessary to provide effective delivery of the Department's services.

<b>Expenditures/FTE</b>	<b>2020 Actuals</b>	<b>2021 Adopted</b>	<b>2022 Proposed</b>
Departmental Indirect Costs	5,775,111	4,361,667	7,032,139
Full Time Equivalents Total	-	(3.80)	-

### Divisional Indirect

The purpose of the Divisional Indirect Costs Indirect program is to fund administrative costs generated by sub-departmental units, including the management and oversight of Seattle Center's maintenance operations which span multiple work units and budget programs.

<b>Expenditures/FTE</b>	<b>2020 Actuals</b>	<b>2021 Adopted</b>	<b>2022 Proposed</b>
Divisional Indirect	503,511	1,807,481	(1,137,063)

### Employee Benefits

The purpose of the Employee Benefits program is to fund salary and benefit costs associated with city provided leave benefits such as holiday pay, sick time, vacation time, executive leave or other leave benefits, including termination payouts for vacation and sick leave, health and dental insurance, workers compensation, and unemployment insurance contributions.

<b>Expenditures/FTE</b>	<b>2020 Actuals</b>	<b>2021 Adopted</b>	<b>2022 Proposed</b>
Employee Benefits	1,513,921	4,964,908	(5,214,812)

### Indirect Cost Recovery Offset

## Seattle Center

The purpose of the Indirect Cost Recovery program is to recover costs associated with indirect programs within Leadership and Administrative BSL from the department's direct cost programs.

<b>Expenditures/FTE</b>	<b>2020 Actuals</b>	<b>2021 Adopted</b>	<b>2022 Proposed</b>
Indirect Cost Recovery Offset	(936,138)	(5,880,822)	4,580,822