

# Seattle Center

---

Robert Nellams, Director

(206) 684-7200

<http://www.seattlecenter.com/>

## Department Overview

Seattle Center is home to cultural and educational organizations, sports teams, festivals, community programs (including cultural and community celebrations), and entertainment facilities. Millions of people visit the 74-acre Seattle Center campus annually. Consistently rated as one of the City's top attractions, Seattle Center is a premier urban park whose purpose is to create exceptional events, experiences and environments that delight and inspire the human spirit and build a stronger community.

The history of Seattle Center dates back to a time well before it existed as a City department in its current form. Prior to the 1850s, the land on which Seattle Center sits was a part of a Native American trail which was later homesteaded by the David Denny family and eventually donated to the City of Seattle. In 1927, the new Civic Auditorium, now Marion Oliver McCaw Hall, and Arena were constructed with funding from a levy and a contribution from a local business owner. In 1939, a large military Armory was constructed. In 1948, the Memorial Stadium was built and the Memorial Wall was added in 1952. Finally, in 1962, the community pulled together these facilities and added new structures to host the Seattle World's Fair/Century 21 Exposition. At the conclusion of the fair, the City took ownership of most of the remaining facilities and campus grounds to create Seattle Center. Since its creation in 1963, Seattle Center has nurtured artistry and creativity by providing a home for and technical assistance to a wide variety of arts and cultural organizations. These tenants play a critical role in the arts and cultural landscape of the region.

Seattle Center is financed by a combination of tax dollars from the City's General Fund and revenue earned from commercial operations. Major sources of commercial revenues include facility rentals, parking fees, long-term leases to non-profit organizations, sponsorships, food sales and monorail fares.

Due to the size and importance of commercial revenues, Seattle Center confronts many of the same market factors that other businesses do. Changing consumer preferences, fluctuating demand and the many options customers have in terms of discretionary spending all influence the financial performance of Seattle Center. But Seattle Center's situation is also unique in that it must meet the simultaneous financial challenges of competition with other facilities that host events; the presence on campus of long-term, non-profit tenants; and the need to balance its public and private event offerings.

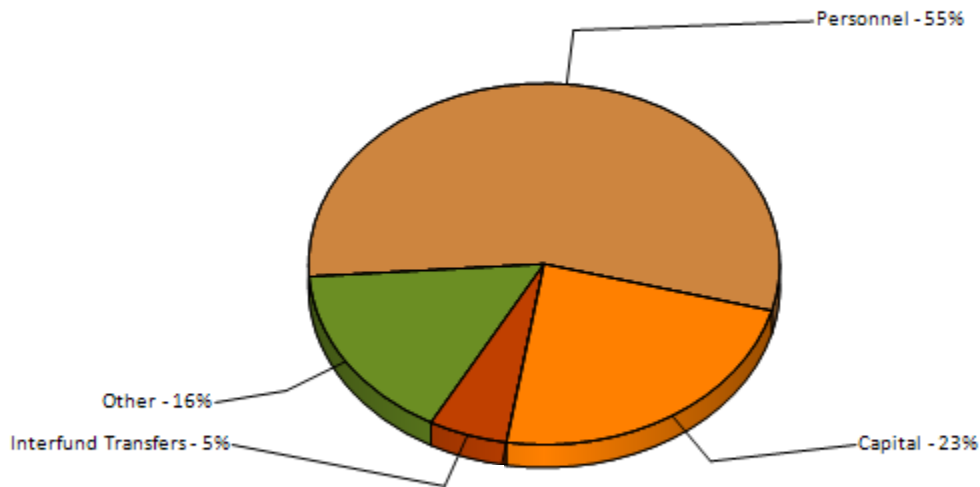
# Seattle Center

## Budget Snapshot

Department Support	2015 Actual	2016 Adopted	2017 Proposed	2018 Proposed
General Fund Support	\$12,652,751	\$12,948,724	\$13,044,011	\$13,226,457
Other Funding - Operating	\$25,995,271	\$25,343,746	\$29,830,742	\$30,729,923
<b>Total Operations</b>	<b>\$38,648,022</b>	<b>\$38,292,470</b>	<b>\$42,874,753</b>	<b>\$43,956,380</b>
Other funding - Capital	\$6,936,338	\$6,969,000	\$13,073,000	\$7,340,000
<b>Total Appropriations</b>	<b>\$45,584,360</b>	<b>\$45,261,470</b>	<b>\$55,947,753</b>	<b>\$51,296,380</b>
Full-time Equivalent Total*	241.13	241.13	241.73	241.73

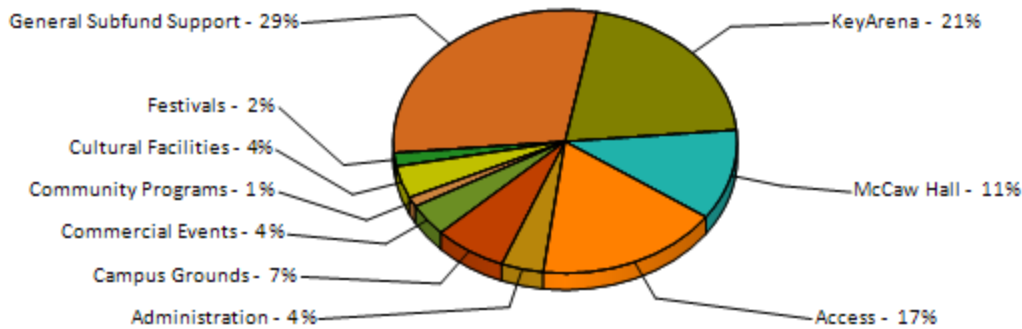
\* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

## 2017 Proposed Budget - Expenditure by Category



# Seattle Center

## 2017 Proposed Budget - Revenue by Category



### Budget Overview

Seattle Center is emerging from a period of budgetary retrenchment that began in the Great Recession and was exacerbated by the loss of the Seattle SuperSonics in 2008 and delayed payments by non-profit lease holders. In recent years, its focus has been on efficiencies in an attempt to align its operational costs with revenues. As the local economy has improved, Center has seen revenue increases across the campus including KeyArena, McCall Hall, and the Armory. Parking revenues have also increased in recent years and should continue to improve due to the market for parking access in the area surrounding the Seattle Center campus as well as proposed rate increases in 2017 and 2018.

At its campus facilities, Seattle Center has managed a robust event schedule, negotiated new leases, and increased demand for its merchants and food vendors. These activities have contributed to a healthy increase in revenues above what was assumed in the 2016 Adopted Budget. With this revenue growth, Seattle Center has reduced its reliance on the General Fund for 2017 and 2018 from previously anticipated levels.

To maintain service levels across the campus and adjust to the growing number and complexity of events, the focus of Seattle Center's 2017-2018 Proposed Budget changes align staffing with current business levels. The proposed budget adds positions to manage capital and technological needs, improve event quality and safety, and support administrative duties related to human resources and accounting.

In addition, the proposed budget includes funding for outreach and planning to develop the northeast quadrant of the campus; to redesign the Seattle Center website; and to prune trees along the Monorail line.

# Seattle Center

## Incremental Budget Changes

### Seattle Center

	2017		2018	
	Budget	FTE	Budget	FTE
<b>Total 2016 Adopted Budget</b>	<b>\$ 38,292,470</b>	<b>241.13</b>	<b>\$ 38,292,470</b>	<b>241.13</b>
<b>Baseline Changes</b>				
Adjustment for Information Technology Changes	\$ 16,628	-7.00	\$ 34,784	-7.00
Technical Corrections	\$ 0	0.00	\$ 0	0.00
Adjustment for One-Time Adds or Reductions	-\$ 454,175	0.00	-\$ 454,175	0.00
Citywide Adjustments for Standard Cost Changes	\$ 2,142,768	0.00	\$ 3,038,958	0.00
<b>Proposed Changes</b>				
Align Staffing and Service with Current Business Levels	\$ 815,238	1.65	\$ 1,396,189	1.65
Add Business Owner for Enterprise Asset Management System	\$ 108,000	1.00	\$ 112,000	1.00
Add Capital Project Coordinator	\$ 129,999	0.00	\$ 135,000	0.00
Redesign Seattle Center Website	\$ 156,000	0.00	\$ 12,000	0.00
Reduce Reliance on the General Fund	\$ 0	0.00	\$ 0	0.00
Funding for Northeast Quadrant Planning and Outreach	\$ 500,000	0.00	\$ 500,000	0.00
Guideway Tree Pruning	\$ 63,000	0.00	\$ 0	0.00
Move Vera Contract from Seattle Center to Arts	-\$ 50,000	0.00	-\$ 50,000	0.00
Citywide Summit Re-Implementation Project	\$ 487,825	1.00	\$ 256,154	1.00
<b>Proposed Technical Changes</b>				
Technical Adjustments	\$ 667,000	2.00	\$ 683,000	2.00
Technical FTE Adjustments	\$ 0	1.95	\$ 0	1.95
<b>Total Incremental Changes</b>	<b>\$ 4,582,283</b>	<b>0.60</b>	<b>\$ 5,663,910</b>	<b>0.60</b>
<b>2017 - 2018 Proposed Budget</b>	<b>\$ 42,874,753</b>	<b>241.73</b>	<b>\$ 43,956,380</b>	<b>241.73</b>

# Seattle Center

## Descriptions of Incremental Budget Changes

### Baseline Changes

#### **Adjustment for Information Technology Changes - \$16,628/(7.00) FTE**

In 2016, the City consolidated information technology functions in a new central department, the Seattle Information Technology Department (Seattle IT). However, the budgets for information technology remained in the departments. The 2017 budget completes the consolidation by transferring budget authority from departments to Seattle IT. This adjustment reflects the net change from the transfer of labor and non-labor resources from the department to Seattle IT and the updated central rates for information technology costs charged by Seattle IT to the department. The transfer out of positions from the department to Seattle IT, authorized in legislation passed with the 2016 Adopted Budget, is also reflected in this adjustment.

#### **Technical Corrections**

Net-zero adjustments were made to Seattle Center's baseline budget to align funding source appropriations by Budget Control Level. Adjustments were also made to align Debt and McCaw Hall revenue with appropriations and expected changes in costs in 2017 and 2018. All of these changes are technical in nature and do not affect services to the public.

#### **Adjustment for One-Time Adds or Reductions - (\$454,175)**

This item includes budget reductions for one-time additions in the 2016 Adopted Budget related to Summit Re-Implementation (SRI) costs which were incurred in 2016. Funding for 2017-18 SRI needs are included in Executive Phase changes below.

#### **Citywide Adjustments for Standard Cost Changes - \$2,142,768**

Citywide technical adjustments made in the initial planning phase reflect changes in the internal services costs (excluding Seattle IT), health care, retirement contribution rate, and updates to unemployment and industrial insurance charges. These adjustments reflect initial assumptions about these costs and inflators early in the budget process. Additionally, this adjustment includes various wage adjustments for labor related costs, including the Annual Wage Increases (AWI) from 2015 through 2018 and a one-time 2015 3.5% Recruitment and Retention wage increase. For Seattle Center, this also includes the costs associated with the \$15 per hour minimum wage.

### Proposed Changes

#### **Align Staffing and Service with Current Business Levels - \$815,238/1.65 FTE**

Since 2011, event bookings at Seattle Center have increased and continue to become more technologically complex and multi-faceted. Center expects this trend to continue in 2017 and 2018. This adjustment will bring Seattle Center staffing into alignment with its forecasted business activity and improve service delivery across the campus. Changes include:

- Increase one Commercial Events Campus Event Service Representative from half time to full time to match the servicing needs of revenue-generating events (\$46,000).
- Increase one Guest Services Accounting Technician from half time to full time bringing the position into alignment with its current workload (\$33,000).
- Increase one Administrative Specialist position in the Human Resources unit from half time to 80% time bringing the position into alignment with its current workload (\$18,500).

# Seattle Center

- Increase two Security Officer positions in the Emergency Services Unit from part time to full time and add funding for Intermittent Security Officer staffing (\$50,000).
- Add expenditure authority for holiday/overtime pay and increase intermittent staffing hours in the Customer Service unit (\$17,000).
- Increase funding for a Senior Warehouse position in the Campus Grounds unit to full time. In prior years, funding for this position was reduced to balance the department's budget. Increased responsibilities for hazardous materials and asset management require full time staffing in 2017 and 2018 (\$18,000).

Occasionally Seattle Center hosts large events that require staffing levels above what Center can provide. This adjustment increases funding to pay for intermittent staffing, contracted staff and private security at these larger events. It also adds funding to pay for local advertising on behalf of Center's clients. Each of these costs are either directly reimbursed by clients, covered by rental fees, or funded through ancillary revenues such as concession sales, ticketing charges, or premium seating revenues (\$632,738).

## **Add Business Owner for Enterprise Asset Management System - \$108,000/1.00 FTE**

The Enterprise Asset Management (EAM) system establishes business processes for maintenance work orders, materials inventory, and billing. The Business Owner for EAM will support the department's efforts to complete a comprehensive Facility Condition Assessment (FCA) and its ongoing ability to prioritize maintenance projects and resources. The first phase of the FCA confirmed the need for a dedicated staff resource to maintain data integrity and assure compliance with business processes. This item provides funding for the new full-time position.

## **Add Capital Project Coordinator - \$129,999**

Seattle Center's Capital Improvement Program will fully reimburse this existing position which will address a backlog of Americans with Disabilities Act (ADA) improvements in public facilities. The position was unfunded during the Great Recession when many capital projects were put on hold. The return to pre-recession levels has allowed ADA work to continue and necessitates additional project manager capacity.

## **Redesign Seattle Center Website - \$156,000**

With the growth in digital and mobile device usage, Seattle Center's website is in need of a redesign to optimize mobile and web viewing. The existing website forces mobile users to view content at a size and orientation that is incomplete and ineffective. This one-time change will provide funding for redesign and updates to back-end content management. Updating the back-end of Seattle Center's website will increase efficiency and support frequent information updates on a daily basis.

## **Reduce Reliance on the General Fund**

Seattle Center anticipates higher than expected revenue due to new lease agreements, current lease adjustments, and a large increase in commercial activities. This revenue reduces Seattle Center's reliance on General Fund resources by \$527,000. The revenue side of the budget reflects this adjustment.

## **Funding for Northeast Quadrant Planning and Outreach - \$500,000**

This item allocates funding from Seattle Center's fund balance to continue planning work regarding redevelopment opportunities in the northeast quadrant of the campus and to update the 2008 Seattle Center Century 21 Master Plan.

# Seattle Center

## **Guideway Tree Pruning - \$63,000**

This change adds one-time funding in 2017 to prune the trees along the Seattle Center Monorail route between Seattle Center and Westlake in agreement with the Memorandum of Understanding entered into with the Seattle Department of Transportation in 2013. Seattle Monorail Services will fully reimburse these costs.

## **Move Vera Contract from Seattle Center to Arts - (\$50,000)**

The Vera Project is an all-ages volunteer-led music and arts venue located in the Seattle Center campus. The Vera Project, through a contract with the City, receives funding support to provide youth programming. For the past few years, Seattle Center has administered the agreement with The Vera Project. Beginning in 2017, the Office of Arts and Culture will be responsible for the contract.

## **Citywide Summit Re-Implementation Project - \$487,825/1.00 FTE**

This item represents the department's work in support of the Citywide Summit Re-Implementation project. A description of the Summit Re-Implementation project is located within the Department of Finance and Administrative Services.

### **Proposed Technical Changes**

#### **Technical Adjustments - \$667,000/2.00 FTE**

This technical change brings the department's budget for 2017 and 2018 into alignment with previous budgetary decisions. In the 1st Quarter Supplemental to the 2016 Adopted Budget, the City Council approved supplemental authority for costs related to the general increase in business at Seattle Center, including increased security costs due to an increase in the billing rate provided by the Seattle Police Department, additional funding to increase four positions from part time to full time, funding for intermittent staff, and marketing costs.

#### **Technical FTE Adjustments/1.95 FTE**

This item brings the FTE authority for six positions into alignment with the ongoing level of Seattle Center business operations. These are existing positions that Center has worked and funded at levels higher than the authorized FTE in order to meet increased business levels over the past few years. This item also reassigns two positions from the Administration BCL to the Campus Commercial Events BCL to better reflect their respective workloads.

# Seattle Center

## Expenditure Overview

<b>Appropriations</b>	<b>Summit Code</b>	<b>2015 Actual</b>	<b>2016 Adopted</b>	<b>2017 Proposed</b>	<b>2018 Proposed</b>
Access Budget Control Level	SC670	1,235,937	1,137,305	1,194,373	1,225,480
Administration-SC Budget Control Level	SC690	7,569,523	8,021,132	9,460,358	9,289,285
Campus Grounds Budget Control Level	SC600	12,287,970	12,304,752	13,493,337	13,772,607
Commercial Events Budget Control Level	SC640	1,286,080	1,015,956	1,667,633	1,710,426
Community Programs Budget Control Level	SC620	2,219,951	2,155,080	2,274,812	2,328,714
Cultural Facilities Budget Control Level	SC630	231,946	232,557	256,205	263,830
Debt Budget Control Level	SC680	118,250	124,450	125,250	125,750
Festivals Budget Control Level	SC610	1,342,292	1,299,978	1,486,307	1,530,827
Judgment and Claims Budget Control Level	SC710	0	0	223,449	193,984
KeyArena Budget Control Level	SC660	7,694,310	7,656,446	8,034,417	8,718,610
McCaw Hall Budget Control Level	SC650	4,661,764	4,344,814	4,658,612	4,796,867
<b>Department Total</b>		<b>38,648,022</b>	<b>38,292,470</b>	<b>42,874,753</b>	<b>43,956,380</b>
<b>Department Full-time Equivalents Total*</b>		<b>241.13</b>	<b>241.13</b>	<b>241.73</b>	<b>241.73</b>

\* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

## Revenue Overview

### 2017 Estimated Revenues

<b>Summit Code</b>	<b>Source</b>	<b>2015 Actual</b>	<b>2016 Adopted</b>	<b>2017 Proposed</b>	<b>2018 Proposed</b>
462300	Parking	5,936,233	5,168,301	6,275,720	6,275,791
462800	Monorail	1,032,219	961,000	1,074,200	1,012,424
	<b>Total Access</b>	<b>6,968,452</b>	<b>6,129,301</b>	<b>7,349,920</b>	<b>7,288,215</b>
441960	Seattle Center Fund	45,000	45,000	145,000	145,000
462900	Administration	57,365	8,500	30,700	30,700
541490	CIP	910,961	1,454,184	1,507,449	1,538,226
	<b>Total Administration</b>	<b>1,013,326</b>	<b>1,507,684</b>	<b>1,683,149</b>	<b>1,713,926</b>
462500	Leases - Campus Grounds	1,309,423	1,493,310	1,672,167	1,795,055
462800	Armory Concessions	1,002,257	1,029,695	1,229,609	1,265,080



## Seattle Center

	<b>Total Campus Grounds</b>	<b>2,311,680</b>	<b>2,523,005</b>	<b>2,901,776</b>	<b>3,060,135</b>
462400	Campus Commercial Events	1,826,554	1,210,471	1,685,635	1,678,412
	<b>Total Commercial Events</b>	<b>1,826,554</b>	<b>1,210,471</b>	<b>1,685,635</b>	<b>1,678,412</b>
439090	Campus Sponsorships	486,945	285,000	400,000	450,000
441960	Seattle Center Productions	158,804	85,000	115,000	115,000
	<b>Total Community Programs</b>	<b>645,749</b>	<b>370,000</b>	<b>515,000</b>	<b>565,000</b>
462500	Leases - Cultural Facilities	1,795,629	1,255,342	1,682,058	1,700,819
	<b>Total Cultural Facilities</b>	<b>1,795,629</b>	<b>1,255,342</b>	<b>1,682,058</b>	<b>1,700,819</b>
441960	Festivals	610,119	530,749	701,698	784,591
	<b>Total Festivals</b>	<b>610,119</b>	<b>530,749</b>	<b>701,698</b>	<b>784,591</b>
587001	General Fund - McCaw Hall Debt	59,125	62,250	62,625	62,875
587001	General Subfund Support	12,022,117	12,314,965	12,150,253	12,349,760
587001	Judgment and Claims Allocation	0	0	223,449	193,984
	<b>Total General Subfund Support</b>	<b>12,081,242</b>	<b>12,377,215</b>	<b>12,436,327</b>	<b>12,606,619</b>
441710	KeyArena Miscellaneous	691,038	616,296	719,563	720,675
441960	KeyArena Reimbursables	3,409,258	3,186,208	3,649,486	3,956,618
462400	KeyArena Premium Seating	836,100	925,009	825,000	825,000
462400	KeyArena Rent	628,650	1,225,695	890,232	858,803
462800	KeyArena Concessions	953,951	1,172,678	925,859	1,166,253
462800	KeyArena Ticketing	1,908,027	1,938,577	1,753,452	1,966,478
	<b>Total KeyArena</b>	<b>8,427,024</b>	<b>9,064,463</b>	<b>8,763,592</b>	<b>9,493,827</b>
441960	McCaw Hall Reimbursables	1,721,997	1,636,976	1,966,944	2,032,002
462400	McCaw Hall Rent	482,922	413,358	376,910	310,329
462500	McCaw Hall Tenant Use Fees	1,379,081	1,351,226	1,176,359	1,324,383
462500	McCaw Hall Tenant Use Fees - Debt	59,125	62,250	62,625	62,875
462800	McCaw Hall Catering & Concessions	331,849	285,023	280,579	280,166
462800	McCaw Hall Miscellaneous	274,330	211,896	250,087	285,098
587001	General Fund - McCaw Hall	571,509	571,509	607,684	619,838
	<b>Total McCaw Hall</b>	<b>4,820,813</b>	<b>4,532,238</b>	<b>4,721,188</b>	<b>4,914,691</b>
	<b>Total Revenues</b>	<b>40,500,588</b>	<b>39,500,468</b>	<b>42,440,343</b>	<b>43,806,235</b>
379100	Use of (Contribution to) Fund Balance	-1,852,565	-1,207,998	434,410	150,145
	<b>Total Use of (Contribution to) Fund Balance</b>	<b>-1,852,565</b>	<b>-1,207,998</b>	<b>434,410</b>	<b>150,145</b>
	<b>Total Resources</b>	<b>38,648,023</b>	<b>38,292,470</b>	<b>42,874,753</b>	<b>43,956,380</b>

# Seattle Center

## Appropriations By Budget Control Level (BCL) and Program

### Access Budget Control Level

The purpose of the Access Budget Control Level is to provide the services needed to assist visitors in coming to and traveling from the campus, while reducing congestion in adjoining neighborhoods. Program services include operating parking services, maintaining parking garages, managing the Seattle Center Monorail, and encouraging use of alternate modes of transportation.

	2015	2016	2017	2018
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Access	1,235,937	1,137,305	1,194,373	1,225,480
<b>Total</b>	<b>1,235,937</b>	<b>1,137,305</b>	<b>1,194,373</b>	<b>1,225,480</b>
Full-time Equivalents Total*	9.37	9.37	9.37	9.37

\* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

### Administration-SC Budget Control Level

The purpose of the Administration-SC Budget Control Level is to provide the financial, human resource, technology, and business support necessary to provide effective delivery of the Department's services.

	2015	2016	2017	2018
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Administration-SC	7,569,523	8,021,132	9,460,358	9,289,285
<b>Total</b>	<b>7,569,523</b>	<b>8,021,132</b>	<b>9,460,358</b>	<b>9,289,285</b>
Full-time Equivalents Total*	22.11	22.11	15.76	15.76

\* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

### Campus Grounds Budget Control Level

The purpose of the Campus Grounds Budget Control Level is to provide gathering spaces and open-air venues in the City's urban core. Program services include landscape maintenance, security patrols and lighting, litter and garbage removal, recycling operations, hard surface and site amenities maintenance, management of revenues associated with leasing spaces, and food service operations at the Armory.

	2015	2016	2017	2018
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Campus Grounds	12,287,970	12,304,752	13,493,337	13,772,607
<b>Total</b>	<b>12,287,970</b>	<b>12,304,752</b>	<b>13,493,337</b>	<b>13,772,607</b>
Full-time Equivalents Total*	75.84	75.84	79.29	79.29

\* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

# Seattle Center

## Commercial Events Budget Control Level

The purpose of the Commercial Events Budget Control Level is to provide the spaces and services needed to accommodate and produce a wide variety of commercial events, both for profit and not for profit, and sponsored and produced by private and community promoters.

	2015	2016	2017	2018
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Commercial Events	1,286,080	1,015,956	1,667,633	1,710,426
<b>Total</b>	<b>1,286,080</b>	<b>1,015,956</b>	<b>1,667,633</b>	<b>1,710,426</b>
Full-time Equivalents Total*	7.48	7.48	10.98	10.98

\* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

## Community Programs Budget Control Level

The purpose of the Community Programs Budget Control Level is to produce free and affordable programs that connect diverse cultures, create learning opportunities, honor community traditions, and nurture artistry, creativity, and engagement.

	2015	2016	2017	2018
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Community Programs	2,219,951	2,155,080	2,274,812	2,328,714
<b>Total</b>	<b>2,219,951</b>	<b>2,155,080</b>	<b>2,274,812</b>	<b>2,328,714</b>
Full-time Equivalents Total*	12.88	12.88	12.88	12.88

\* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

## Cultural Facilities Budget Control Level

The purpose of the Cultural Facilities Budget Control Level is to provide spaces for performing arts and cultural organizations to exhibit, perform, entertain, and create learning opportunities for diverse local, national, and international audience.

	2015	2016	2017	2018
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Cultural Facilities	231,946	232,557	256,205	263,830
<b>Total</b>	<b>231,946</b>	<b>232,557</b>	<b>256,205</b>	<b>263,830</b>
Full-time Equivalents Total*	3.26	3.26	3.26	3.26

\* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

# Seattle Center

## Debt Budget Control Level

The purpose of the Debt Budget Control Level is to provide payments and collect associated revenues related to the debt service for McCaw Hall.

	2015	2016	2017	2018
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Debt	118,250	124,450	125,250	125,750
<b>Total</b>	<b>118,250</b>	<b>124,450</b>	<b>125,250</b>	<b>125,750</b>

## Festivals Budget Control Level

The purpose of the Festivals Budget Control Level is to provide a place for the community to hold major festival celebrations.

	2015	2016	2017	2018
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Festivals	1,342,292	1,299,978	1,486,307	1,530,827
<b>Total</b>	<b>1,342,292</b>	<b>1,299,978</b>	<b>1,486,307</b>	<b>1,530,827</b>
Full-time Equivalents Total*	8.72	8.72	8.72	8.72

\* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

## Judgment and Claims Budget Control Level

The purpose of the Judgment/Claims Budget Control Level is to pay for judgments, settlements, claims, and other eligible expenses associated with legal claims and suits against the City.

	2015	2016	2017	2018
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Judgment and Claims	0	0	223,449	193,984
<b>Total</b>	<b>0</b>	<b>0</b>	<b>223,449</b>	<b>193,984</b>

## KeyArena Budget Control Level

The purpose of the KeyArena Budget Control Level is to manage and operate the KeyArena. Included in this category are all operations related to sports teams playing in the arena, along with concerts, family shows, and private meetings.

	2015	2016	2017	2018
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
KeyArena	7,694,310	7,656,446	8,034,417	8,718,610
<b>Total</b>	<b>7,694,310</b>	<b>7,656,446</b>	<b>8,034,417</b>	<b>8,718,610</b>
Full-time Equivalents Total*	66.49	66.49	66.49	66.49

\* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

# Seattle Center

## McCaw Hall Budget Control Level

The purpose of the McCaw Hall Budget Control Level is to operate and maintain McCaw Hall.

	2015	2016	2017	2018
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
McCaw Hall	4,661,764	4,344,814	4,658,612	4,796,867
<b>Total</b>	<b>4,661,764</b>	<b>4,344,814</b>	<b>4,658,612</b>	<b>4,796,867</b>
Full-time Equivalents Total*	34.98	34.98	34.98	34.98

\* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

## **Seattle Center Fund Table**

### Seattle Center Fund (11410)

	2015	2016	2016	2017	2018
	<b>Actuals</b>	<b>Adopted</b>	<b>Revised</b>	<b>Proposed</b>	<b>Proposed</b>
<b>Beginning Fund Balance</b>	<b>2,946,570</b>	<b>3,699,000</b>	<b>4,537,298</b>	<b>4,174,856</b>	<b>3,740,446</b>
Accounting and Technical Adjustments	-261,838	0	0	0	0
Plus: Actual and Estimated Revenues	40,500,588	39,500,468	41,227,000	42,440,343	43,806,235
Less: Actual and Budgeted Expenditures	38,648,022	38,292,470	41,589,442	42,874,753	43,956,380
<b>Ending Fund Balance</b>	<b>4,537,298</b>	<b>4,906,998</b>	<b>4,174,856</b>	<b>3,740,446</b>	<b>3,590,301</b>
Long-Term Receivables	1,301,421		1,176,421	1,051,421	926,421
Restricted	1,821,534	2,514,000	1,741,534	1,741,534	1,741,534
<b>Total Reserves</b>	<b>3,122,955</b>	<b>2,514,000</b>	<b>2,917,955</b>	<b>2,792,955</b>	<b>2,667,955</b>
<b>Ending Unreserved Fund Balance</b>	<b>1,414,343</b>	<b>2,392,998</b>	<b>1,256,901</b>	<b>947,491</b>	<b>922,346</b>

# Seattle Center

## Capital Improvement Program Highlights

Seattle Center's 2017-2022 Proposed Capital Improvement Program (CIP) is at the heart of Seattle Center's purpose to create exceptional events, experiences and environments that delight and inspire the human spirit to build stronger communities. Seattle Center's CIP repairs, renovates, and redevelops the facilities and grounds of Seattle Center's 74-acre campus to provide a safe and welcoming place for millions of visitors and thousands of events each year. In 2017-2018, Seattle Center's CIP prioritizes funding to address key findings from the first phase of a facility condition assessment of Seattle Center facilities, including improvements and repairs in the Armory, KeyArena, Central Plant, and campus roofs. The CIP also includes funding for asset preservation investments at Seattle Center's three parking garages, the International Fountain, McCaw Hall and the Monorail.

Looking to the future, the Seattle Center CIP allocates funding in 2017-2018 for phase two of the facility condition assessment, continued planning and outreach regarding redevelopment opportunities in the northeast quadrant of the campus, and updates to the 2008 Seattle Center Century 21 Master Plan. The CIP also provides funding for public benefits and amenities resulting from the redevelopment of the Mercer Arena site, the first major project in the northeast quadrant.

The costs of managing Seattle Center's CIP, including project management and administration, are presented in Seattle Center's operating budget. These costs are offset by revenues to the Seattle Center Fund from the funding sources of the CIP projects. Funding for Seattle Center's 2017-2022 Proposed CIP comes primarily from the Cumulative Reserve Subfund, LTGO Bonds, Seattle Center revenues, federal grant funds and private sources.

More information and background on Seattle Center's CIP can be found in the 2017-2022 Proposed CIP online here: [link to 2017-2022 Proposed CIP](#)

### Capital Improvement Program Appropriation

Budget Control Level	2017 Proposed	2018 Proposed
<b>Armory Rehabilitation: S9113</b>		
Cumulative Reserve Subfund - REET I Subaccount (00163)	1,343,000	1,185,000
<b>Subtotal</b>	<b>1,343,000</b>	<b>1,185,000</b>
<b>Campuswide Improvements and Repairs: S03P01</b>		
Cumulative Reserve Subfund - REET I Subaccount (00163)	1,053,000	1,125,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	30,000	30,000
Seattle Center Capital Reserve Subfund	500,000	500,000
<b>Subtotal</b>	<b>1,583,000</b>	<b>1,655,000</b>
<b>Facility Infrastructure Renovation and Repair: S03P02</b>		
Cumulative Reserve Subfund - REET I Subaccount (00163)	0	712,000
<b>Subtotal</b>	<b>0</b>	<b>712,000</b>

# Seattle Center

## Key Arena: S03P04

Cumulative Reserve Subfund - REET I Subaccount (00163)	1,275,000	950,000
<b>Subtotal</b>	<b>1,275,000</b>	<b>950,000</b>

## McCaw Hall Capital Reserve Fund: S0303

McCaw Hall Capital Reserve	556,000	572,000
<b>Subtotal</b>	<b>556,000</b>	<b>572,000</b>

## Mercer Arena Redevelopment: S0302

2017 Multipurpose LTGO Bond Fund (36400)	4,800,000	0
<b>Subtotal</b>	<b>4,800,000</b>	<b>0</b>

## Monorail Improvements: S9403

Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	1,555,000	1,255,000
<b>Subtotal</b>	<b>1,555,000</b>	<b>1,255,000</b>

## Parking Repairs and Improvements: S0301

Cumulative Reserve Subfund - REET I Subaccount (00163)	591,000	286,000
<b>Subtotal</b>	<b>591,000</b>	<b>286,000</b>

## Public Gathering Space Improvements: S9902

Cumulative Reserve Subfund - REET I Subaccount (00163)	650,000	0
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	100,000	100,000
<b>Subtotal</b>	<b>750,000</b>	<b>100,000</b>

## Utility Infrastructure: S03P03

Cumulative Reserve Subfund - REET I Subaccount (00163)	620,000	625,000
<b>Subtotal</b>	<b>620,000</b>	<b>625,000</b>

<b>Total Capital Improvement Program Appropriation</b>	<b>13,073,000</b>	<b>7,340,000</b>
--	-------------------	------------------