

Seattle City Light

Jorge Carrasco, Superintendent

Contact Information

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Department Description

Seattle City Light was created by the residents of Seattle in 1902 to provide affordable, reliable, and environmentally sound electric power to the City of Seattle and neighboring suburbs. Owned by the community it serves, City Light is a nationally recognized leader in energy efficiency, renewable resource development, and environmental stewardship.

Seattle City Light provides electric power to more than 360,000 residential, business, and industrial customers. Its service area of 131.3 square miles includes the City of Seattle, areas north of Seattle including areas of the City of Shoreline and parts of Lake Forest Park, and areas south of Seattle including the cities of Burien, Tukwila, and SeaTac.

Seattle City Light owns about 2,000 megawatts of very low cost, environmentally responsible hydroelectric generation capacity. In an average year, Seattle City Light meets about 60% of its load with owned hydroelectric generation and obtains the remainder primarily through the Bonneville Power Administration. City Light is now the nation's seventh largest publicly-owned electric utility in terms of customers served.

Proposed Policy and Program Changes

City Light has undertaken a reorganization designed to transform the Utility into a high performance organization aimed at achieving customer satisfaction, employee growth, and operational excellence. A high performance organization is characterized by effective lines of communications across the Utility, teamwork across disciplines, clear lines of authority that are understood by all, and appropriately delegated decision-making authority and accountability.

The first step in this multi-phased transformation is reorganizing the Utility to reflect the four key elements of its work, which are producing power, serving customers, managing money and risk, and supporting the employees at City Light who make it all happen. City Light's leadership believes that reorganizing along these lines will position the Utility to effectively accomplish its overarching goals of promoting clear lines of accountability, particularly in areas that impact customer service and reliability; delegating decision-making authority and accountability to appropriate levels of the organization, resulting in better and quicker decisions; focusing more senior management attention on strategy, organizational performance and customer service; improving organizational communications and teamwork across the organization to create a more cohesive and collegial work-force; and fostering effective leadership at all levels of the Utility. Other expected results are an enhanced ability to be proactive stewards of the Utility's infrastructure, employees and the environment; empowerment of high performance teams at all levels of the Utility; and a deepened respect of the Utility's employees for each other, and for the organization's customers and 100-year heritage.

The table that follows lists the appropriations, both capital and operating, for the new budget control levels along with appropriations to previously existing budget control levels that are retained. For purposes of more clearly showing changes in spending across years, the table reflects how 2004 actual spending and the 2005 Adopted and 2006 Endorsed Budgets would have looked if the proposed reorganized structure had been in place in those years.

City Light

Appropriations	Summit Code	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Customer Services & Energy Delivery - CIP Budget Control Level	SCL350	40,145,742	67,227,114	68,992,272	69,885,143
Customer Services & Energy Delivery - O&M Budget Control Level	SCL300	63,321,594	65,768,938	66,499,836	68,923,892
Debt Service - BCL Budget Control Level	SCL810	128,835,452	135,031,037	137,192,623	137,192,623
Financial Services - CIP Budget Control Level	SCL550	5,973,469	5,269,033	8,284,719	8,993,696
Financial Services - O&M Budget Control Level	SCL500	25,573,353	29,203,135	28,586,179	25,684,940
General Expenses - BCL Budget Control Level	SCL800	48,529,215	53,105,387	54,464,196	53,834,635
Human Resources - BCL Budget Control Level	SCL400	2,684,079	3,400,284	3,455,580	3,434,324
Office of Superintendent - BCL Budget Control Level	SCL100	3,325,849	3,191,417	3,226,981	3,254,788
Power Supply & Environmental Affairs - CIP Budget Control Level	SCL250	13,146,961	24,723,441	25,164,586	23,764,072
Power Supply & Environmental Affairs - O&M Budget Control Level	SCL200	54,162,872	62,107,645	57,813,963	62,279,997
Purchased Power - BCL Budget Control Level	SCL700	372,937,079	386,773,168	387,739,751	386,983,751
Taxes - BCL Budget Control Level	SCL820	61,365,703	62,085,613	63,015,625	63,951,676
Department Total		820,001,368	897,886,212	904,436,311	908,183,537
Department Full-time Equivalents Total*		1,778.10	1,734.10	1,743.10	1,752.10

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Resources	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Other	820,001,368	897,886,212	904,436,311	908,183,537
Department Total	820,001,368	897,886,212	904,436,311	908,183,537

Customer Services & Energy Delivery - CIP Budget Control Level

Purpose Statement

The purpose of the Customer Services & Energy Delivery - CIP Budget Control Level is to provide for the installation, maintenance, rehabilitation and/or replacement of transmission lines, substations, distribution feeders, transformers, services connections, and meters to meet customer demand. This Budget Control Level's capital program coordinates the Utility's plant improvements with the efforts of other agencies involved in the implementation of large projects such as the Alaskan Way Viaduct, South Lake Union redevelopment and Sound Transit light rail.

Summary

The Customer Services & Energy Delivery - CIP Budget Control Level (BCL) combines the major capital program elements from the previously separate Distribution - CIP and Customer Services BCLs. Shops, Fleet and Mobile Equipment capital projects are transferred to the newly created Power Supply and Environmental Affairs - CIP BCL. Other specific changes are described below.

Transfer in responsibility for the Capital Improvement Program (CIP) Security Improvements Project (# 9292) and \$1.58 million in funding from the Power Supply & Environmental Affairs - CIP BCL.

Remove \$1.1 million in expenditures related to utility relocation for the new Green Line Monorail, pending resolution of the status of the new monorail project.

Citywide adjustments to labor costs increase the budget by \$413,000, for a net increase from the reorganized 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$893,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Customer Services & Energy Delivery - CIP	40,145,742	67,227,114	68,992,272	69,885,143
Full-time Equivalent Total*	301.98	267.90	277.15	277.15

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Customer Services & Energy Delivery - O&M Budget Control Level

Purpose Statement

The purpose of the Customer Services & Energy Delivery - O&M Budget Control Level is to provide outstanding customer care and service through efficient, accurate metering and billing, effective customer account management, and the cost-effective operations and maintenance of the Utility's distribution system.

Summary

The Customer Services & Energy Delivery - O&M Budget Control Level (BCL) combines the previously separate Customer Service and Distribution Budget Control Levels. The Utility's shops, fleet and mobile equipment functions, and energy conservation efforts are transferred to this new BCL, while some utility support and energy management services are transferred from the former Customer Service and Distribution BCLs to the Power Supply & Environmental Affairs - O&M BCL. This alignment supports an improved relationship with the customer, and internally, better coordination between City Light's engineering and crew functions in order to provide more responsive customer service. Additional specific changes to the budget are described below.

Provide \$652,000 to cover an increased allocation of the cost to support the Seattle Public Utilities (SPU) operated Joint Utility Call Center. The revised allocation is based on a study of call volumes.

Increase funding by \$391,000 to cover the Utility's share of the cost of moving the Customer Service Center to City Hall. The Center combines the services provided in 2005 on the 27th and 42nd floors of the Seattle Municipal Tower for easy public access to assistance in paying utility bills, making tax payments, purchasing business licenses and other city treasury services provided by the Department of Executive Administration.

Transfer in \$267,000 in work related to the implementation of the Utility's security plan from the Financial Services O&M BCL.

Provide \$60,000 to cover a change in the allocation of costs incurred in support of the Human Services Department's administration of utility low-income assistance programs.

Increase funding by \$246,000 for changes related to implementing City Light security measures, including the addition of 1.0 FTE Capital Projects Coordinator Senior position to assist in implementation of the plan.

Transfer out \$50,000 in funding that supports, in part, the Utility's Leadership in Energy & Environmental Design (LEED) initiative to the Power Supply & Environmental Affairs O&M BCL.

Citywide adjustments to labor costs increase the budget by \$836,000, for a net increase from the reorganized 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$2.4 million.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Customer Services & Energy Delivery - O&M	63,321,594	65,768,938	66,499,836	68,923,892
Full-time Equivalents Total*	750.32	760.10	759.85	760.85

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Debt Service - BCL Budget Control Level

Purpose Statement

The purpose of the Debt Service Budget Control Level is to meet principal repayment and interest obligations on funds borrowed to meet City Light's capital expenditure requirements.

Summary

There are no substantive changes from the 2006 Endorsed Budget.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Debt Service - BCL	128,835,452	135,031,037	137,192,623	137,192,623

Financial Services - CIP Budget Control Level

Purpose Statement

The purpose of the Financial Services - CIP Budget Control Level is to rehabilitate and replace the Utility's information technology infrastructure, such as servers and routers, and fund the development of large software applications.

Summary

In the 2006 Proposed Budget, the Financial Services - CIP BCL includes only projects that relate to information technology (IT) services. Facilities Management capital projects that had been included in the previous Finance & Administration - CIP BCL are transferred to the Power Supply & Environmental Affairs - CIP BCL. Specific changes to the budget are listed below.

Increase budget authority by \$700,000 to develop a draining billing capability for Seattle Public Utilities (SPU) in the Combined Customer Service System. Development costs will be reimbursed by SPU.

Citywide adjustments to labor costs increase the budget by \$9,000, for a net increase from the reorganized 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$709,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Financial Services - CIP	5,973,469	5,269,033	8,284,719	8,993,696
Full-time Equivalents Total*	23.83	7.14	6.27	6.27

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Financial Services - O&M Budget Control Level

Purpose Statement

The purpose of the Financial Services - O&M Budget Control Level is to ensure City Light's financial health through prudent planning, risk mitigation, and financial discipline.

Summary

The Financial Services - O&M Budget Control Level (BCL) retains all financial planning, budgeting, accounting, risk management, and information technology service functions. The Utility's strategic planning function is added to this BCL. The majority of Facilities Management Operations and Maintenance functions are transferred to the Power Supply & Environmental Affairs - O&M BCL. The Office Services unit is transferred to the Customer Services & Energy Delivery - O&M BCL.

A new functional division, the Accounting Division, is created by combining the previous accounting and financial management services, formerly the Finance Division. The Finance Division will continue to provide financial management and budget services, and will assume the added functional responsibility of monitoring corporate performance. Specific changes to the budget, including the transfer of some additional functions or project-specific work between BCLs as part of the reorganization, are listed below.

Transfer out \$3.15 million to support project level work related to Boundary Dam Relicensing to the Power Supply & Environmental Affairs BCL.

Transfer out \$267,000 for implementation of the Security Improvement Plan to the Customer Services & Energy Delivery O&M BCL.

Increase funding by \$151,000 to support DOIT's Aligning City Technology (ACT) Initiative through cost allocation.

Add \$130,000 for a business outreach effort to increase City Light's use of historically under-utilized businesses.

Add 8.0 FTE Information Technology Professional Bs and 2.0 FTE Senior Management Systems Analysts in a budget-neutral transfer of responsibilities from individuals working for outside agencies to regular City employees.

Citywide adjustments to labor costs increase the budget by \$239,000, for a net reduction from the reorganized 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$2.9 million.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Financial Services - O&M	25,573,353	29,203,135	28,586,179	25,684,940
Full-time Equivalents Total*	176.31	193.86	194.73	204.73

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General Expenses - BCL Budget Control Level

Purpose Statement

The purpose of the General Expense - BCL is to budget, track, and monitor the expenses of the Utility that, for the most part, are not directly attributable to a specific organizational unit. These expenditures include insurance, bond issue costs, bond maintenance fees, audit costs, Law Department legal fees, external legal fees, employee benefits (medical and retirement costs), industrial insurance costs, general claims costs, and services provided by the City's internal services departments through the central cost allocation mechanism.

Summary

No substantive changes in organizational structure are proposed for this Budget Control Level.

Provide \$27,000 for benefits associated with the position added for the implementation of City Light's security plan.

Increase City Light's cost allocation obligation in support of Central Service Departments by \$23,000 for COLA and benefit adjustments.

Citywide adjustments to labor costs reduce the budget by \$679,000, for a net reduction from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$630,000.

Expenditures	2004	2005	2006	2006
	Actuals	Adopted	Endorsed	Proposed
General Expense - BCL	48,529,215	53,105,387	54,464,196	53,834,635

Human Resources - BCL Budget Control Level

Purpose Statement

The purpose of the Human Resources Budget Control Level is to transform City Light into a safe, high performance organization through excellence in safety, organizational development and training, employee and management services, and labor relations.

Summary

The Human Resources BCL combines some functions of the previous Executive and Distribution Budget Control Levels including Human Resources, the Apprenticeship Office, and the Safety and Health Unit, to provide stronger stewardship of the Utility's human assets and a workforce better suited for its operating environment. New functions incorporated into this Budget Control Level include organizational development, employee relations, and management services. Specific changes to the budget, including the transfer of some additional functions (project level work) between BCLs as part of the reorganization, are described below.

Transfer out \$101,000 for safety improvement project activities from this BCL to the Power Supply & Environmental Affairs CIP BCL.

Provide \$40,000 to undertake a new Safety Awards Program to reduce injury and damage claims.

Citywide adjustments to labor costs increase the budget by \$40,000, for a net reduction from the reorganized 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$21,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Human Resources - BCL	2,684,079	3,400,284	3,455,580	3,434,324
Full-time Equivalents Total*	41.69	39.25	40.02	40.02

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Office of Superintendent - BCL Budget Control Level

Purpose Statement

The purpose of the Office of the Superintendent Budget Control Level to assemble high-level staff to assure the effective delivery of reliable electric power in an environmentally sound manner, and enable the Superintendent to focus on the Utility's broad departmental policy direction and leadership, its financial health, and stakeholder relations.

Summary

The proposed reorganization of the Office of the Superintendent brings together the functions of Legislative and Government Affairs, External Affairs and Communications and Public Affairs under a new position, and the Chief of Staff, who reports directly to the Superintendent. The Chief of Staff will enable the Superintendent to focus on organizational strategy and the maintenance of effective relationships with the Mayor, the Council, and the City Light Advisory Board as well customers, regional energy operatives, regulatory agencies, other local, state and federal agencies, and Native American Tribes.

Citywide adjustments to labor costs increase the budget by \$28,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Office of Superintendent	3,325,849	3,191,417	3,226,981	3,254,788
Full-time Equivalents Total*	22.72	23.27	22.50	22.50

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Power Supply & Environmental Affairs - CIP Budget Control Level

Purpose Statement

The purpose of the Power Supply & Environmental Affairs - CIP Budget Control Level is to provide and maintain the physical generating plant required to meet the electrical needs of City Light customers; to provide the physical plant and grounds needed by the Utility; and to comply with license and regulatory requirements.

Summary

The Power Supply & Environmental Affairs - CIP BCL combines functions of the former Generation and Power Management branches as well as select functions formerly performed by the Executive, Customer Services, Distribution and Finance and Administration branches of the Utility. This realignment better assures the prudent and timely replacement and modernization of facilities, compliance with regulations, maintenance of system reliability to meet customer energy requirements, and the safety of the Utility's workforce. A new asset management function is added to this Budget Control Level. This newly organized Budget Control Level manages projects that maintain the Utility's hydroelectric facilities; projects that mitigate the environmental effects of its hydroelectric projects and meet the City's commitment to provide wildlife habitat protection and restoration; and projects that rehabilitate and replace the Utility's general physical plant, including buildings and grounds. Specific changes, including the transfer of some additional functions (project level work) between BCLs as part of the reorganization, are described below.

Reduce CIP projects in this Budget Control Level by \$1.60 million.

Transfer in \$101,000 in funding to reflect the transfer of the Safety Modifications project into this BCL from the Human Resources BCL.

Citywide adjustments to labor costs increase the budget by \$99,000, for a net reduction from the reorganized 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$1.4 million.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Power Supply & Environmental Affairs - CIP	13,146,961	24,723,441	25,164,586	23,764,072
Full-time Equivalents Total*	75.36	68.23	75.59	75.59

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Power Supply & Environmental Affairs - O&M Budget Control Level

Purpose Statement

The purpose of the Power Supply & Environmental Affairs - O&M Budget Control Level is to provide clean, safe, economic, efficient, reliable and environmentally responsible sources of electric power for City Light customers.

Summary

The Power Supply & Environmental Affairs - O&M BCL combines functions of the former Generation and Power Management Budget Control Levels (BCL) in their entirety as well as select organizational functions from the former Executive, Customer Services, Distribution, and Finance and Administration BCLs. A new asset management function is added to this newly created line of business. This alignment will assure competence, accomplishment, and accountability in the critical areas of regulatory licensing, environmental compliance and mitigation, and power generation including power planning and forecasting, power plant operations, conservation, asset management, and the operation of the utility's shops, real estate, and facilities. Specific changes in the budget, including the transfer of some additional functions (project level work) between BCLs as part of the reorganization, are described below.

Transfer in Boundary Dam Relicensing work valued at \$3.15 million to reflect the movement of responsibility from Financial Services.

Transfer in Greenhouse Gas Mitigation work valued at \$756,000 to reflect the movement of funding responsibility for this project from the Purchased Power Budget.

Provide \$99,000 for costs related to the implementation of the Utility's security plan.

Transfer in Leadership in Energy and Environmental Design (LEED) initiative work valued at \$50,000 to reflect the movement of responsibility for these tasks from the Customer Services & Energy Delivery - O&M BCL.

Transfer out 1.0 FTE Planning & Development Specialist II position to the Department of Planning and Development to consolidate the City's Green Building Team in that Department. City Light will continue to fund this position, in a manner defined by a Memorandum of Agreement, as the green team will provide services that benefit City Light.

Transfer out 1.0 FTE Manager 3 position to the Law Department to be reclassified by the Law Department. The position is reclassified to an Assistant City Attorney position and will continue to provide legal services defined by a Memorandum of Agreement (MOA) that has been in place since 2003. City Light will continue to provide support through the MOA, as it provides services that benefit the Utility.

Citywide adjustments to labor costs increase the budget by \$408,000, for a net increase from the reorganized 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$4.47 million.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Power Supply & Environmental Affairs - O&M	54,162,872	62,107,645	57,813,963	62,279,997
Full-time Equivalents Total*	385.89	374.35	366.99	364.99

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Purchased Power - BCL Budget Control Level

Purpose Statement

The purpose of the Purchased Power - BCL is to acquire power, transmission and other services associated with wholesale power purchases in a cost-effective manner to meet the day-to-day electricity needs of City Light's retail customers.

Summary

Administration of the Utility's Purchased Power budget was formerly a function performed by the Utility's Power Management BCL. That function is integrated into the Power Supply & Environmental Affairs Line of Business in this budget. As a part of the reorganization, transfer out \$756,000 to reflect the movement of support for the Utility's Greenhouse Gas Mitigation efforts from the Purchased Power BCL to the Power Supply & Environmental Affairs BCL.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Purchased Power - BCL	372,937,079	386,773,168	387,739,751	386,983,751

Taxes - BCL Budget Control Level

Purpose Statement

The purpose of the Taxes - BCL is to calculate and pay City Light's legally required tax payments for state, city, and local jurisdictions. The Taxes BCL includes funding for franchise contract payments negotiated with local jurisdictions in SCL's service territory.

Summary

No changes in the structure of this BCL are proposed.

Add \$800,000 for City Light Utility tax payments to the City. This increase allows City Light to make appropriate city business and occupation tax payments for municipal customers that have not in the past been included in City Light's city tax calculations.

Provide \$136,000 to pay a one-time property assessment for a Local Improvement District that provides partial funding for development of the South Lake Union Streetcar.

These changes result in a total change from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$936,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Taxes - BCL	61,365,703	62,085,613	63,015,625	63,951,676

2006 Estimated Revenues for the City Light Fund

Summit Code	Source	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
431010	Operating Grants	863,283	0	0	0
431200	BPA Conservation & Renewables Credit	2,073,597	2,423,117	2,570,634	2,570,634
431200	BPA Payments for Conservation Deferred	8,365,200	8,102,400	4,051,200	4,051,200
431200	NW Energy Efficiency Alliance - SCL Lighting Design Lab Contract	327,554	630,000	0	300,000
443250	Other O&M Revenue	4,630,294	3,462,286	3,546,554	3,546,554
443250	Revenue From Damage	1,221,724	1,530,510	1,567,761	1,567,761
443310	Energy Sales to Customers	578,840,017	569,637,982	576,233,787	581,309,591
443310	Out of System Sales	0	0	0	0
443310	Sales from Priest Rapids	0	0	0	6,100,300
443310	Seattle Green Power	203,703	240,000	240,000	240,000
443310	Street Lighting payments mandated by State Supreme Court	6,200,000	6,000,000	0	0
443345	Article 49 Sale to PO Country	1,236,265	1,162,700	1,381,800	1,381,800
443345	Basis Sales	485,441	2,000,000	2,000,000	2,500,000
443345	Box Canyon Forced Outage Reserve	173,728	180,400	0	0
443345	BPA Credit for South Fork Tolt	3,047,299	2,830,300	3,032,900	3,032,900
443345	Integration & Exchange of Wind Resources	0	0	0	0
443345	Other Power Related Services	6,960,290	6,916,425	5,837,925	6,854,013
443345	SCL Green Tags	256,135	300,000	300,000	300,000
443345	Surplus Energy Sales	163,264,753	213,370,568	200,091,804	154,408,769
443380	Account Change Fees	515,719	592,645	674,328	674,328
443380	Construction & Miscellaneous Charges	990,843	1,076,787	1,102,995	1,102,995
443380	Late Payment Fees	5,413,791	3,000,000	3,073,016	3,073,016
443380	Pole Attachments	777,405	773,844	792,678	792,678
443380	Property Rentals	1,171,588	1,503,778	1,540,378	1,540,378
443380	Reconnect Charges	155,611	214,479	219,699	219,699
443380	Transmission Attach. & Cell Sites	554,235	609,000	618,223	618,223
443380	Water Heater & Miscellaneous Rentals	151,138	162,054	165,999	165,999
461100	Interest	2,481,150	5,103,280	4,803,492	4,812,117
461100	Sale of Property, Material & Equip.	2,330,456	2,051,224	2,101,149	1,995,000
462900	Maple Valley-SnoKing Lease to BPA	0	0	0	0
462900	North Mountain Substation	146,393	267,200	272,500	272,500
462900	SnoKing to Bothell Lease to BPA	0	0	0	0
462900	Transmission Sales	751,088	1,200,000	1,200,000	1,200,000
469990	Conservation - Customer Payments	61,773	7,655	7,771	7,771
473010	Capital Fees and Grants	6,092,140	0	0	0
482000	Contributions in Aid of Construction	10,283,221	29,441,436	29,066,497	27,966,599
541830	Reimbursement for CCSS - CIP	0	220,000	0	0
541830	Reimbursement for CCSS - O&M	0	2,131,360	2,163,229	2,163,229
Total Revenues		810,025,834	867,141,430	848,656,319	814,768,054
379100	Transfers from Construction Fund	16,175,534	36,744,782	55,779,992	93,415,483

2006 Estimated Revenues for the City Light Fund

Summit Code	Source	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
379100	Use of (Contribution to) Fund Balance due to GSF St Lighting Payments	(6,200,000)	(6,000,000)	0	0
	Total Resources	820,001,368	897,886,212	904,436,311	908,183,537

City Light Fund

	2004 Actuals	2005 Adopted	2005 Revised	2006 Endorsed	2006 Proposed
Beginning Cash Balance	100,535,000	157,538,000	157,538,000	145,072,141	145,072,141
Accounting and Technical Adjustments	66,978,534	386,665	87,314,147	40,510,249	38,614,260
Plus: Actual and Estimated Revenue	810,025,834	867,141,430	805,261,206	848,656,319	814,768,054
Less: Actual and Budgeted Expenditures	820,001,368	897,886,212	905,041,212	904,436,311	908,183,537
Ending Cash Balance	157,538,000	127,179,883	145,072,141	129,809,398	90,270,918
ML&P reserve account	84,682,000				
Restricted accounts	12,148,000	10,000,000	10,000,000	10,000,000	10,000,000
Construction account			60,500,000		
Contingency reserve		82,179,883	25,000,000	84,809,398	25,000,000
Total Reserves	96,830,000	92,179,883	95,500,000	94,809,398	35,000,000
Ending Unreserved Cash Balance*	60,708,000	35,000,000	49,572,141	35,000,000	55,270,918

*Includes required minimum balance of \$30,000,000.

Seattle Public Utilities

Chuck Clarke, Director

Contact Information

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On the Web at: <http://www.seattle.gov/util/>

Department Description

Seattle Public Utilities (SPU) is composed of three major direct-service providing utilities: the Water Utility, the Drainage & Wastewater Utility, and the Solid Waste Utility. The Water Utility provides more than 1.3 million customers in King County with a reliable water supply; the Drainage & Wastewater Utility collects and disposes sewage and stormwater; and the Solid Waste Utility collects and processes recycling and yard waste, and collects and disposes residential and commercial garbage. All three utilities strive to operate in a cost-effective, innovative and environmentally responsible manner. SPU also houses the Engineering Services line of business, serving both City departments and outside agencies by providing efficient, customer-oriented engineering services that assist clients with replacing, improving, and expanding facilities with the least possible disruption to the community.

Proposed Policy and Program Changes

SPU's 2006 Proposed Budget continues to provide funding for services benefiting customers in a variety of ways, while achieving new efficiencies in providing those services. Investments in basic infrastructure and operations will enable SPU to continue to provide reliable and high-quality water to customers, manage stormwater and wastewater properly, and provide the citizens of Seattle with sufficient recycling and solid waste services for the next 30 years.

To provide the investments required to maintain a high level of service while reducing the demand for future rate increases, SPU has adopted an asset management approach for selecting which capital projects to build. This triple bottom line approach includes evaluation of projects on their economic, social and environmental benefits and their ability to meet customer service levels. The approach provides an elaborate analytical and modeling framework to find the most economical balance between capital investments and operation and maintenance expenditures to minimize life cycle costs of any facility.

A committee of senior SPU executives, the Asset Management Committee (AMC), reviews each capital project valued at \$250,000 or more and assures that only projects that meet the benefit criteria move forward. In the 2006 Proposed Budget, several projects have been dropped, as their costs were higher than their benefits. Several cost-effective master planning efforts were approved to create up-to-date improvement and upgrade plans for several groups of assets. Other projects have been expanded or expedited because their benefits exceeded their costs.

The Water Utility's 2006 Proposed Budget and 2006-2011 Proposed Capital Improvement Program (CIP) reflects the continued application of asset management business practices in water infrastructure renewal and replacement decisions. The CIP includes funding for reservoir undergrounding and other improvements to the water system, but reflects decisions to scale back or drop projects that do not have as clear a link to customer service levels as necessary to justify their costs.

The Drainage & Wastewater Utility's 2006 Proposed Budget and 2006-2011 Proposed CIP provide for implementation of the City's Comprehensive Drainage Plan. This includes continued investments in flood and landslide protection; improvements to storm water quality and protection of Seattle's aquatic resources; and more

efficient maintenance, rehabilitation and replacement of the City's drainage and sewer systems. The proposed budget reflects SPU's ongoing efforts to make its operations more efficient and to deliver capital improvements at lower cost. The budget is supported by an already adopted rate increase for drainage services, under which a typical single family customer will pay \$1.21 more per month in 2006, while a commercial business with heavy development on a one acre parcel will pay about \$19.23 more per month in 2006. The budget is also supported by a 2.7% systemwide average rate increase for Wastewater for 2006.

The Solid Waste Utility's 2006 Proposed Budget and 2006-2011 Proposed CIP fund implementation of the Solid Waste Facilities Master Plan, which seeks to improve the City's transfer stations and develop an intermodal facility in partnership with neighboring jurisdictions. The Solid Waste Utility's 2006 Proposed Budget also includes funds to continue implementation of the 60% recycling initiative, including implementation of additional recycling services and waste reduction efforts and programs to abate litter.

SPU

Appropriations	Summit Code	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Drainage & Wastewater Utility					
Administration Budget Control Level					
Administration		7,579,273	6,938,063	6,983,998	7,318,278
General and Administrative Credit		(3,980,491)	(5,000,000)	(4,700,000)	(4,700,000)
Administration Budget Control Level	N100B-DW	3,598,783	1,938,063	2,283,998	2,618,278
Combined Sewer Overflow Budget Control Level	C310B	5,271,231	4,466,000	3,864,000	3,146,000
Customer Service Budget Control Level	N300B-DW	5,814,880	6,259,100	6,323,486	6,506,986
Flood Control and Local Drainage Budget Control Level	C332B	7,524,026	7,665,000	9,663,000	7,820,000
General Expense Budget Control Level					
Debt Service		17,690,009	21,703,499	24,661,585	24,591,585
Other General Expenses		91,076,820	97,173,110	96,705,383	97,078,511
Taxes		17,877,799	22,680,781	23,473,166	23,913,166
General Expense Budget Control Level	N000B-DW	126,644,628	141,557,390	144,840,134	145,583,262
General Wastewater Budget Control Level	C320B	3,208,762	5,444,000	4,466,000	5,258,000
Habitat and Sediments Budget Control Level	C350B	2,054,327	1,392,000	1,475,000	3,801,000
Other Drainage CIP Budget Control Level	C335B	777,801	4,557,000	4,376,000	3,421,000
Other Operating Budget Control Level					
Engineering Services		2,945,467	2,956,177	3,006,178	3,006,178
Field Operations		11,221,846	11,636,187	12,085,196	12,190,196
Resource Management		6,208,481	6,501,220	7,135,056	7,135,056
Other Operating Budget Control Level	N400B-DW	20,375,795	21,093,584	22,226,430	22,331,430
Protection of Beneficial Uses Budget Control Level	C333B	1,631,133	3,577,000	4,518,000	2,365,000
Public Asset Protection Budget Control Level	C334B	2,306,451	2,371,000	2,248,000	2,173,000
Sewer Rehabilitation Budget Control Level	C340B	6,475,378	6,782,000	7,590,000	5,500,000

Shared Cost Projects Budget Control Level	C400B-DW	1,712,271	6,489,000	2,295,000	4,985,000
Technology Budget Control Level	C500B-DW	2,908,431	3,313,000	2,336,000	3,545,000
Total Drainage & Wastewater Utility		190,303,896	216,904,137	218,505,048	219,053,956
Engineering Services					
Administration Budget Control Level					
Administration		2,823,318	2,762,113	2,807,136	2,903,385
General and Administrative Credit		(3,291,431)	(2,666,688)	(2,701,020)	(2,701,020)
Administration Budget Control Level	N100B-ES	(468,113)	95,425	106,116	202,365
General Expense Budget Control Level	N000B-ES	0	258,920	270,518	225,858
Other Operating Budget Control Level	N400B-ES	6,890,124	5,930,583	5,837,273	5,844,273
Total Engineering Services		6,422,010	6,284,928	6,213,907	6,272,496
Solid Waste Utility					
Administration Budget Control Level					
Administration		4,000,317	3,783,802	3,829,358	3,992,979
General and Administrative Credit		(305,471)	(1,203,950)	(1,272,550)	(1,272,550)
Administration Budget Control Level	N100B-SW	3,694,846	2,579,852	2,556,808	2,720,429
Customer Service Budget Control Level	N300B-SW	6,225,304	6,367,306	6,474,813	6,458,313
General Expense Budget Control Level					
Debt Service		5,457,323	5,440,227	8,123,445	8,123,445
Other General Expenses		64,966,364	66,174,615	67,325,446	68,201,399
Taxes		19,189,881	20,383,935	20,928,784	20,946,784
General Expense Budget Control Level	N000B-SW	89,613,568	91,998,777	96,377,675	97,271,628
New Facilities Budget Control Level	C230B	613,284	7,012,000	9,097,000	8,561,000
Other Operating Budget Control Level					
Engineering Services		124,322	122,000	124,928	124,928
Field Operations		8,575,384	9,062,075	9,139,171	9,380,671
Resource Management		7,702,481	7,861,142	7,719,728	7,915,728
Other Operating Budget Control Level	N400B-SW	16,402,187	17,045,217	16,983,827	17,421,327

Rehabilitation and Heavy Equipment Budget Control Level	C240B	3,502,420	2,207,000	1,950,000	1,970,000
Shared Cost Projects Budget Control Level	C400B-SW	102,962	1,757,000	190,000	1,037,000
Technology Budget Control Level	C500B-SW	2,638,366	1,710,000	1,272,000	1,193,000
Total Solid Waste Utility		122,792,938	130,677,152	134,902,123	136,632,697
Water Utility					
Administration Budget Control Level					
Administration		11,462,934	11,436,923	11,543,609	12,079,962
General and Administrative Credit		(8,455,016)	(8,651,983)	(8,260,200)	(8,260,200)
Administration Budget Control Level	N100B-WU	3,007,918	2,784,940	3,283,409	3,819,762
Bonneville Agreement Budget Control Level	C170B	920,457	2,492,000	1,312,000	1,527,000
Customer Service Budget Control Level	N300B-WU	8,608,297	9,088,868	9,165,728	9,148,728
Environmental Stewardship Budget Control Level	C130B	652,298	1,274,000	1,200,000	1,143,000
General Expense Budget Control Level					
Debt Service		54,649,778	61,352,806	62,031,486	62,031,486
Other General Expenses		6,234,326	8,072,090	8,095,709	8,735,436
Taxes		15,149,730	20,153,751	20,176,416	20,596,416
General Expense Budget Control Level	N000B-WU	76,033,835	89,578,647	90,303,611	91,363,338
Habitat Conservation Budget Control Level	C160B	3,497,139	5,451,000	10,081,000	5,403,000
Infrastructure Budget Control Level	C110B	22,616,211	30,816,000	32,463,000	27,278,000
Other Agencies Budget Control Level	C120B	1,681,471	4,849,000	3,283,000	3,735,000
Other Operating Budget Control Level					
Engineering Services		2,471,669	2,518,792	2,565,977	2,565,977
Field Operations		25,902,350	27,804,092	28,110,731	28,303,231
Resource Management		7,520,277	7,618,484	7,579,460	7,579,460
Other Operating Budget Control Level	N400B-WU	35,894,296	37,941,368	38,256,168	38,448,668
Shared Cost Projects Budget Control Level	C400B-WU	2,178,922	11,948,000	7,860,000	7,477,000

Technology Budget Control Level	C500B-WU	4,601,875	4,152,000	3,715,000	4,194,000
Water Quality Budget Control Level	C140B	20,851,541	12,747,000	12,202,000	19,992,000
Water Supply Budget Control Level	C150B	5,434,950	9,558,000	8,345,000	6,235,000
Total Water Utility		185,979,210	222,680,823	221,469,916	219,764,496
Department Total		505,498,054	576,547,040	581,090,994	581,723,645
Department Full-time Equivalents Total*		1,392.90	1,399.40	1,399.40	1,403.40

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

	2004	2005	2006	2006
Resources	Actuals	Adopted	Endorsed	Proposed
General Subfund	2,296,249	2,171,137	2,214,868	2,377,535
Other	503,201,805	574,375,903	578,876,126	579,346,110
Department Total	505,498,054	576,547,040	581,090,994	581,723,645

Drainage & Wastewater Utility

Administration Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Administration Budget Control Level is to provide overall management and policy direction for Seattle Public Utilities, and more specifically, for the Drainage and Wastewater Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Expenditures	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Administration	7,579,273	6,938,063	6,983,998	7,318,278
General and Administrative Credit	-3,980,491	-5,000,000	-4,700,000	-4,700,000
Total	3,598,783	1,938,063	2,283,998	2,618,278
Full-time Equivalents Total *	52.63	51.63	51.63	51.63

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Administration: Administration

Purpose Statement

The purpose of the Drainage and Wastewater Utility Administration program is to provide overall management and policy direction for Seattle Public Utilities, and more specifically, for the Drainage and Wastewater Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Summary

Transfer in \$76,000 from the Drainage and Wastewater Utility's Other General Expenses program to the Administration program to align the budget with where expenditures are made for the Drainage and Wastewater Fund's share of the City's consolidated server room costs.

Citywide adjustments to labor and healthcare costs increase the budget by \$258,000 for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$334,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Administration	7,579,273	6,938,063	6,983,998	7,318,278
Full-time Equivalents Total*	52.63	51.63	51.63	51.63

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Administration: General and Administrative Credit

Purpose Statement

The purpose of the Drainage and Wastewater Utility General and Administrative Credit program is to eliminate double-budgeting related to implementation of capital projects and equipment depreciation.

Program Summary

There are no substantive changes from the 2006 Endorsed Budget.

Expenditures	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
General and Administrative Credit	-3,980,491	-5,000,000	-4,700,000	-4,700,000

Combined Sewer Overflow Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Combined Sewer Overflow (CSO) Budget Control Level, a Capital Improvement Program funded by wastewater revenues, is to design and construct facilities to control overflows from the combined sewer system.

Summary

Major projects funded in 2006 include the following:

\$554,000 for CSO Facility Retrofit
 \$550,000 for CSO Plan Update
 \$407,000 for CSO Wastewater Monitoring
 \$325,000 for S Genesee CSO
 \$325,000 for S Henderson CSO Storage
 \$400,000 for South Lake Union CSO - King County
 \$325,000 for Windermere CSO Storage

Numerous budget adjustments have been made to the Combined Sewer Overflow Budget Control Level from the 2006 Endorsed Budget to the 2006 Proposed Budget. The total net reduction of \$718,000 more accurately reflects SPU's anticipated accomplishments for these projects in 2006. The reduction of costs is largely due to the continued application of the SPU Asset Management business practices and deferral of some projects.

	2004	2005	2006	2006
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Combined Sewer Overflow	5,271,231	4,466,000	3,864,000	3,146,000
Full-time Equivalents Total*	7.71	7.71	7.71	7.71

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Customer Service Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Customer Service Budget Control Level is to provide comprehensive, efficient, one-stop service that anticipates and fully responds to customer expectations.

Summary

Decrease the budget by \$16,000 to reflect a revised cost allocation between Seattle City Light (SCL) and SPU of the cost for low income eligibility review services provided by the Human Services Department (HSD). Based on the count of eligibility applications processed by HSD in 2004, the cost allocation is revised from a 50-50 split to a 56-44 split with SCL funding the higher portion of the costs.

Provide \$200,000 to inform drainage customers through public outreach and education workshops of changes to their drainage billing. In 2005, SPU began evaluating data conversion requirements to move the drainage billing system from the King County property tax billings system to the SPU combined utility billing system. SPU envisions providing more transparent and easily understood drainage bills for its customers.

The above changes result in a net increase of approximately \$184,000 from the 2006 Endorsed Budget to the 2006 Proposed Budget.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Customer Service	5,814,880	6,259,100	6,323,486	6,506,986
Full-time Equivalents Total*	61.60	61.60	61.60	61.60

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Flood Control and Local Drainage Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Flood Control and Local Drainage Budget Control Level, a Capital Improvement Program funded by drainage revenues, is to make improvements to the City’s drainage system to address flooding and provide neighborhood drainage systems.

Summary

Major projects funded in 2006 include the following:

- \$750,000 for 4th Ave. S/S Trenton Storm Drain
- \$500,000 for Drainage Spot Improvements
- \$1.1 million for High Point Drainage System
- \$575,000 for N 125th & Aurora N Storm Drain
- \$1.3 million for Pinehurst Natural Drainage System

Numerous budget adjustments have been made to the Flood Control and Local Drainage Budget Control Level. The total net reduction of \$1.8 million from the 2006 Endorsed Budget to the 2006 Proposed Budget more accurately reflects SPU's anticipated accomplishments for these projects. The reduction of costs is largely due to the continued application of the SPU Asset Management business practices, and deferral or delays for community involvement processes and protracted negotiations with permitting agencies.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Flood Control and Local Drainage	7,524,026	7,665,000	9,663,000	7,820,000
Full-time Equivalents Total*	24.70	24.70	24.70	24.70

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

General Expense Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility General Expense Budget Control Level is to appropriate funds to pay the Drainage and Wastewater Utility's general expenses.

Program Expenditures

	2004	2005	2006	2006
	Actuals	Adopted	Endorsed	Proposed
Debt Service	17,690,009	21,703,499	24,661,585	24,591,585
Other General Expenses	91,076,820	97,173,110	96,705,383	97,078,511
Taxes	17,877,799	22,680,781	23,473,166	23,913,166
Total	126,644,628	141,557,390	144,840,134	145,583,262

General Expense: Debt Service

Purpose Statement

The purpose of the Drainage and Wastewater Utility Debt Service program is to provide appropriation for debt service on Drainage and Wastewater Utility bonds.

Program Summary

Reduce budget by \$70,000 to reflect identified savings in debt service for the Drainage and Wastewater Utility.

	2004	2005	2006	2006
Expenditures	Actuals	Adopted	Endorsed	Proposed
Debt Service	17,690,009	21,703,499	24,661,585	24,591,585

General Expense: Other General Expenses

Purpose Statement

The purpose of the Drainage and Wastewater Utility Other General Expenses program is to appropriate funds for payment of King County Metro's sewage treatment, the Drainage and Wastewater Fund's share of City central costs, claims, and other general expenses.

Program Summary

Provide \$42,000 for the Drainage and Wastewater Utility's portion of the Joint Training Facility (JTF) operations and maintenance costs such as space lease, staffing and utilities. The JTF provides classrooms and physical job training for staff from SPU, the Seattle Fire Department, and the Seattle Department of Transportation.

Add \$49,000 for implementation of web-based and Interactive Voice Response and telephone access credit card payment options for SPU's utility services. The payment options give utility customers the opportunity to pay their bills on the web or by telephone using their credit card or checking account.

Add approximately \$197,000 for Drainage and Wastewater Utility's share of the Limited Tax General Obligation (LTGO) bond debt service which was inadvertently omitted from the 2006 Endorsed Budget.

Transfer \$76,000 to the Drainage and Wastewater Utility's Administration program for consolidated server room charges. In addition, increase funding of \$149,000 for space rent, insurance and other cost allocated charges. These technical changes result in a net increase of about \$73,000.

Provide \$12,000 for on-going operations and maintenance costs for the Customer Service Center located in the City Hall. The center combines the services provided on the 27th and 42nd Floors of the Seattle Municipal Tower for easy public access to assistance in paying utility bills, making tax payments, assessing other City treasury services provided by the Department of Executive Administration (DEA). The center also includes a payment kiosk for customers who prefer to make on-line payments.

These changes result in a net increase of approximately \$373,000 from the 2006 Endorsed Budget to the 2006 Proposed Budget.

Expenditures	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Other General Expenses	91,076,820	97,173,110	96,705,383	97,078,511

General Expense: Taxes

Purpose Statement

The purpose of the Drainage and Wastewater Utility Taxes program is to provide appropriation for payment of city and state taxes.

Program Summary

Add budget of \$440,000 for Drainage and Wastewater Utility tax payments to the City. This increase allows SPU to make appropriate city business and occupation tax payments for municipal customers who, in the past, have not been included in SPU's city tax calculations. This change is a net increase of \$440,000 from the 2006 Endorsed Budget to the 2006 Proposed Budget.

Expenditures	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Taxes	17,877,799	22,680,781	23,473,166	23,913,166

General Wastewater Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility General Wastewater Budget Control Level, a Capital Improvement Program funded by wastewater revenues, is to improve the effectiveness of the City's wastewater system.

Summary

Major projects funded in 2006 include the following:

- \$1.2 million for Madison Valley Infrastructure Improvements
- \$400,000 for Pump Station Improvements
- \$660,000 for South Lake Union Feasibility Phase 2 - WW
- \$628,000 for South Henderson Street Raincatchers

Numerous budget adjustments have been made to the General Wastewater Budget Control Level resulting in a total net increase of \$792,000 from the 2006 Endorsed Budget to the 2006 Proposed Budget. These changes more accurately reflect SPU's anticipated accomplishments for these projects.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
General Wastewater	3,208,762	5,444,000	4,466,000	5,258,000
Full-time Equivalents Total*	8.81	8.81	8.81	8.81

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Habitat and Sediments Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Habitat and Sediments Budget Control Level, a Capital Improvement Program funded by drainage and wastewater revenues, is to restore and rehabilitate natural resources in or along Seattle's waterways.

Summary

Beginning in 2005, as per Ordinance 121796, this Budget Control Level includes the Sediment Remediation - Drainage project, which was previously funded through the Protection of Beneficial Uses Budget Control Level.

Major projects funded in 2006 include the following:

\$2.8 million for Sediment Remediation - Drainage
 \$985,000 for Sediment Remediation - Wastewater

Provide \$581,000 for the Sediments Remediation - Drainage project to meet federal Toxic Substance Control Act and state Model Toxics Control Act regulations on PCB contamination found in the South Park neighborhood (Dallas Ave S, 17th Ave S, and S Donovan St.). The project funds the design of the final PCB soil contamination cleanup in the South Park neighborhood rights-of-way.

In addition to the above changes, numerous budget adjustments have been made to the Habitats and Sediments Budget Control Level. The total net increase of \$2.3 million from the 2006 Endorsed Budget to the 2006 Proposed Budget more accurately reflects SPU's anticipated accomplishments for these projects in 2006.

Expenditures	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Habitat and Sediments	2,054,327	1,392,000	1,475,000	3,801,000

Other Drainage CIP Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Other Drainage CIP Budget Control Level, a Capital Improvement Program funded by drainage revenues, is to make improvements to the City's drainage system through partnerships with other agencies, and to fund capital costs such as heavy equipment and projects improving the efficiency of the overall drainage program.

Summary

Major projects funded in 2006 include the following:

\$320,000 for Heavy Equipment Purchases - Drainage
 \$2 million for Intergovernmental Shares - Drainage
 \$300,000 for Mobility Improvement
 \$400,000 for Other Agency Opportunity - Drainage

Add \$100,000 for a retrofit assessment of City facilities. The assessment includes a review of City facilities to identify capital investments or changes to operational procedures related to stormwater management. SPU is reimbursed by the Cumulative Reserve Subfund for the project costs.

In addition to the above change, numerous budget adjustments have been made to the Other Drainage Budget Control Level. The total net deduction of \$955,000 from the 2006 Endorsed to the 2006 Proposed Budget more accurately reflects SPU's anticipated accomplishments for these projects and programs in 2006. The reduction in costs is largely due to the continued application of the SPU Asset Management business practices, deferral in projects, or delays in partnering agencies' projects.

	2004	2005	2006	2006
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Other Drainage CIP	777,801	4,557,000	4,376,000	3,421,000
Full-time Equivalents Total*	6.71	6.71	6.71	6.71

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Other Operating Budget Control Level

Purpose Statement

The purpose of the Other Operating Budget Control Level is to fund the Drainage and Wastewater Utility's operating expenses for Engineering Services, Field Operations, and Resource Management.

Program Expenditures

	2004	2005	2006	2006
	Actuals	Adopted	Endorsed	Proposed
Engineering Services	2,945,467	2,956,177	3,006,178	3,006,178
Field Operations	11,221,846	11,636,187	12,085,196	12,190,196
Resource Management	6,208,481	6,501,220	7,135,056	7,135,056
Total	20,375,795	21,093,584	22,226,430	22,331,430
Full-time Equivalents Total *	203.84	204.84	204.84	204.84

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Other Operating: Engineering Services

Purpose Statement

The purpose of the Drainage and Wastewater Utility Engineering Services program is to provide engineering design and support services, construction inspection, and project management services to Drainage and Wastewater Utility's capital improvement projects and to the managers of drainage and wastewater facilities.

Program Summary

There are no substantive changes from the 2006 Endorsed Budget.

	2004	2005	2006	2006
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Engineering Services	2,945,467	2,956,177	3,006,178	3,006,178
Full-time Equivalents Total*	22.43	21.43	21.43	21.43

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Other Operating: Field Operations

Purpose Statement

The purpose of the Drainage and Wastewater Utility Field Operations program is to operate and maintain drainage and wastewater infrastructure that protects the public's health, and protects and improves the environment.

Program Summary

Add funding of \$105,000 for increases for fuel costs from the 2006 Endorsed Budget to the 2006 Proposed Budget. The increase in fuel costs was not anticipated when the 2006 Endorsed budget was proposed.

	2004	2005	2006	2006
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Field Operations	11,221,846	11,636,187	12,085,196	12,190,196
Full-time Equivalents Total*	138.66	140.66	140.66	140.66

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Other Operating: Resource Management

Purpose Statement

The purpose of the Drainage and Wastewater Utility Resource Management program is to plan and develop programs and capital improvement projects to protect public health, water quality, and habitat; control flooding; and preserve Seattle's environmental resources, including local rivers, lakes, streams, creeks, and the Puget Sound.

Program Summary

There are no substantive changes from the 2006 Endorsed Budget.

	2004	2005	2006	2006
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Resource Management	6,208,481	6,501,220	7,135,056	7,135,056
Full-time Equivalents Total*	42.75	42.75	42.75	42.75

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Protection of Beneficial Uses Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Protection of Beneficial Uses Budget Control Level, a Capital Improvement Program funded by drainage revenues, is to make improvements to the City's drainage system to reduce the harmful effects of stormwater runoff on creeks and receiving waters by improving water quality and protecting or enhancing habitat.

Summary

Major projects funded in 2006 include the following:

\$300,000 for Aquatic Habitat Matching Grant Program
 \$365,000 for Best Management Practice Program Implementation
 \$315,000 for Taylor Creek Culverts Phase 2

Beginning in 2005, as per Ordinance 121796, the Sediment Remediation - Drainage project is moved from the Protection of Beneficial Uses Budget Control Level to the Habitat and Sediments Budget Control Level.

Add \$300,000 to provide off-site stormwater treatment facilities for low-income housing redevelopment projects associated with the Seattle Housing Authority (SHA) Integrated Drainage Plan. The SHA, through an agreement with the City, will reimburse SPU for the costs of identifying and constructing the facilities.

In addition to the above changes, several other budget adjustments have been made to the Protection of Beneficial Uses Budget Control Level resulting in a total net reduction of \$2.2 million from the 2006 Endorsed Budget to the 2006 Proposed Budget. These changes more accurately reflect SPU's anticipated accomplishments for these projects in 2006. The reduction of costs is largely due to the continued application of the SPU Asset Management business practices, the transfer of the Sediment Remediation - Drainage project to the Habitats and Sediments Budget Control Level, and delays in some projects.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Protection of Beneficial Uses	1,631,133	3,577,000	4,518,000	2,365,000
Full-time Equivalents Total*	5.44	5.44	5.44	5.44

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Public Asset Protection Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Public Asset Protection Budget Control Level, a Capital Improvement Program funded by drainage revenues, is to make improvements to the City’s drainage system to reduce the risk to City infrastructure from landslides.

Summary

Major projects funded in 2006 include the following:

- \$662,000 for Burke Gilman/NE 144th Landslide
- \$409,000 for Small Landslide Projects
- \$485,000 for SW Prescott/Admiral Landslide
- \$250,000 for Works Progress Administration Drains Study and Repair

Several miscellaneous budget adjustments have been made to the Public Asset Protection Budget Control Level. The total net reduction of \$75,000 from the 2006 Endorsed Budget to the 2006 Proposed Budget more accurately reflects SPU's anticipated accomplishments for these projects.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Public Asset Protection	2,306,451	2,371,000	2,248,000	2,173,000
Full-time Equivalents Total*	5.02	5.02	5.02	5.02

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Sewer Rehabilitation Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Sewer Rehabilitation Budget Control Level, a Capital Improvement Program funded by wastewater revenues, is to repair and replace the City's sewer lines.

Summary

Major projects funded in 2006 include the following:

- \$663,000 for No Dig Pipe & Maintenance Rehabilitation
- \$3.2 million for Point Sewer Pipe Rehabilitation - Crews
- \$445,000 for Point Sewer Pipe Rehabilitation - Contracts
- \$500,000 for Sewer Emergency Repairs
- \$416,000 for Sewer Full Line Replacements

Numerous budget adjustments have been made to the Sewer Rehabilitation Budget Control Level. The total net reduction of \$2.1 million from the 2006 Endorsed Budget to the 2006 Proposed Budget more accurately reflects SPU's anticipated accomplishments for these projects. The reduction of costs is largely due to the continued application of the SPU Asset Management business practices and deferral of some projects.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Sewer Rehabilitation	6,475,378	6,782,000	7,590,000	5,500,000
Full-time Equivalents Total*	2.87	2.87	2.87	2.87

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Shared Cost Projects Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Shared Cost Projects Budget Control Level, a Drainage and Wastewater Capital Improvement Program, is to implement capital improvement projects that receive funding from multiple SPU funds benefiting the Utility.

Summary

Major projects funded in 2006 include the following:

\$1 million for Facility Improvements
 \$597,000 for Meter Replacement
 \$498,000 for Sound Transit Light Rail
 \$1.5 million for Alaskan Way Viaduct & Seawall

Increase funding by \$1.2 million for the Alaskan Way Viaduct & Seawall Project. The revised project schedule includes completion of the design phase by Fall 2006. SPU has not assessed the impact of the \$2 billion recently provided by the Washington State Legislature for the utility relocations and replacements schedule.

Provide \$218,000 to move the Utility Payment Center from the current interim location at the Seattle Municipal Tower 27th Floor to the 5th Avenue lobby of the Seattle City Hall. The Utility Payment Center allows easy access to assistance in paying utility bills, and as part of the City Customer Service Center, enables customers to also make tax payments, purchase business licenses and access other treasury services provided by the Department of Executive Administration (DEA) which are currently offered on the 42nd Floor of the Seattle Municipal Tower. The Center also includes a payment kiosk for customers who prefer to make on-line payments.

Remove \$100,000 in expenditures related to planning for the new Green Line Monorail facilities, pending resolution of the status of the new monorail project.

In addition to the above changes, several other budget adjustments have been made to the Drainage and Wastewater Shared Cost Projects Budget Control Level. The total net increase of \$2.7 million from the 2006 Endorsed Budget to the 2006 Proposed Budget more accurately reflects SPU's anticipated accomplishments for these projects.

	2004	2005	2006	2006
Expenditures	Actuals	Adopted	Endorsed	Proposed
Shared Cost Projects	1,712,271	6,489,000	2,295,000	4,985,000

Technology Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Technology Budget Control Level, a Capital Improvement Program, is to make use of recent technology advances to increase the Drainage and Wastewater Utility's efficiency and productivity.

Summary

Major projects funded in 2006 include the following:

\$585,000 for Asset Management - Technology
 \$348,000 for Corporate Management - Technology
 \$1.2 million for Customer Management - Technology
 \$426,000 for Operations Management - Technology
 \$387,000 for Project Management - Technology
 \$612,000 for Technology Infrastructure

Provide \$820,000 to assess requirements to move the drainage billing system from the King County property tax billings system to the SPU combined utility billing system. SPU envisions providing more transparent and easily understood drainage bills for its customers. The funding supports staff and consultant work to continue the conversion and Customer Service Branch business practices.

In addition to the above change, numerous miscellaneous budget adjustments have been made to the Drainage and Wastewater Technology Budget Control Level. The total net increase of \$1.2 million from the 2006 Endorsed Budget to the 2006 Proposed Budget more accurately reflects SPU's anticipated accomplishments for these projects.

	2004	2005	2006	2006
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Technology	2,908,431	3,313,000	2,336,000	3,545,000
Full-time Equivalents Total*	5.38	5.38	5.38	5.38

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Engineering Services

Administration Budget Control Level

Purpose Statement

The purpose of the Engineering Services Administration Budget Control Level is to provide core financial, human resource, and information technology services to Seattle Public Utilities, and, more specifically, to the Engineering Services Fund.

Program Expenditures

	2004	2005	2006	2006
	Actuals	Adopted	Endorsed	Proposed
Administration	2,823,318	2,762,113	2,807,136	2,903,385
General and Administrative Credit	-3,291,431	-2,666,688	-2,701,020	-2,701,020
Total	-468,113	95,425	106,116	202,365
Full-time Equivalents Total *	39.95	39.95	39.95	39.95

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Administration: Administration

Purpose Statement

The purpose of the Engineering Services Administration program is to provide core financial, human resource, and information technology services to the entire Department, and, more specifically, to the Engineering Services Fund.

Program Summary

Transfer in \$45,000 from the Engineering Services Fund's Other General Expenses program to align the budget with where expenditures are made for the Engineering Service Fund's share of the City's consolidated server room costs.

Citywide adjustments to labor costs increase the budget by \$51,000, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$96,000.

	2004	2005	2006	2006
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Administration	2,823,318	2,762,113	2,807,136	2,903,385
Full-time Equivalents Total*	39.95	39.95	39.95	39.95

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Administration: General and Administrative Credit

Purpose Statement

The purpose of the Engineering Services General and Administrative Credit program is to eliminate double-budgeting related to implementation of capital projects.

Program Summary

There are no substantive changes from the 2006 Endorsed Budget.

Expenditures	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
General and Administrative Credit	-3,291,431	-2,666,688	-2,701,020	-2,701,020

General Expense Budget Control Level

Purpose Statement

The purpose of the Engineering Services Other General Expenses program is to provide appropriation for payment of the Fund's share of City Central Costs and other general expenses.

Summary

Reduce funding by \$45,000 to reflect the transfer of Consolidated Server Room charges to the Engineering Services' Administration program.

This change results in a net decrease of approximately \$45,000 from the 2006 Endorsed Budget to the 2006 Proposed Budget.

Expenditures	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Other General Expenses	0	258,920	270,518	225,858

Other Operating Budget Control Level

Purpose Statement

The purpose of the Engineering Services Other Operating Budget Control Level is to provide engineering support and construction inspection services to other City departments and non-City agencies.

Summary

Add \$7,000 to fund increases for fuel costs from the 2006 Endorsed Budget to the 2006 Proposed Budget. The increase in fuel costs was not anticipated when the 2006 Endorsed budget was proposed.

These changes result in a net increase of approximately \$7,000 from the 2006 Endorsed Budget to the 2006 Proposed Budget.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Engineering Services	6,890,124	5,930,583	5,837,273	5,844,273
Full-time Equivalents Total*	79.37	79.37	79.37	79.37

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Solid Waste Utility

Administration Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Administration Budget Control Level is to provide overall management and policy direction for Seattle Public Utilities, and, more specifically, for the Solid Waste Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Expenditures	2004	2005	2006	2006
	Actuals	Adopted	Endorsed	Proposed
Administration	4,000,317	3,783,802	3,829,358	3,992,979
General and Administrative Credit	-305,471	-1,203,950	-1,272,550	-1,272,550
Total	3,694,846	2,579,852	2,556,808	2,720,429
Full-time Equivalents Total *	41.64	40.64	40.64	40.64

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Administration: Administration

Purpose Statement

The purpose of the Solid Waste Utility Administration program is to provide overall management and policy direction for Seattle Public Utilities, and, more specifically, for the Solid Waste Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Summary

Transfer \$35,000 from the Solid Waste Utility's Other General Expenses program to the Administration program to align the budget with where expenditures are made for the Solid Waste Fund's share of the City's consolidated server room costs.

Citywide adjustments to labor and healthcare costs increase the budget by \$129,000, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$164,000.

Expenditures/FTE	2004	2005	2006	2006
	Actuals	Adopted	Endorsed	Proposed
Administration	4,000,317	3,783,802	3,829,358	3,992,979
Full-time Equivalents Total*	41.64	40.64	40.64	40.64

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Administration: General and Administrative Credit

Purpose Statement

The purpose of the Solid Waste Utility General and Administrative Credit program is to eliminate double-budgeting related to implementation of capital projects and equipment depreciation.

Program Summary

There are no substantive changes from the 2006 Endorsed Budget.

Expenditures	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
General and Administrative Credit	-305,471	-1,203,950	-1,272,550	-1,272,550

Customer Service Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Customer Service Budget Control Level is to provide comprehensive, efficient, one-stop service that anticipates and fully responds to customer expectations.

Summary

Decrease the budget by \$17,000 to reflect a revised cost allocation between Seattle City Light (SCL) and SPU of the cost for low income eligibility review services provided by the Human Services Department (HSD). Based on the count of eligibility applications processed by HSD in 2004, the cost allocation is revised from a 50-50 split to a 56-44 split with SCL funding the higher portion of the costs.

This change results in a net decrease of approximately \$17,000 from the 2006 Endorsed Budget to the 2006 Proposed Budget.

	2004	2005	2006	2006
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Customer Service	6,225,304	6,367,306	6,474,813	6,458,313
Full-time Equivalents Total*	54.30	56.30	56.30	56.30

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

General Expense Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility General Expense Budget Control Level is to provide appropriation to pay the Solid Waste Utility's general expenses.

Program Expenditures	2004	2005	2006	2006
	Actuals	Adopted	Endorsed	Proposed
Debt Service	5,457,323	5,440,227	8,123,445	8,123,445
Other General Expenses	64,966,364	66,174,615	67,325,446	68,201,399
Taxes	19,189,881	20,383,935	20,928,784	20,946,784
Total	89,613,568	91,998,777	96,377,675	97,271,628

General Expense: Debt Service

Purpose Statement

The purpose of the Solid Waste Utility Debt Service program is to appropriate funds for debt service on Solid Waste Utility bonds.

Program Summary

There are no substantive changes from the 2006 Endorsed Budget.

Expenditures	2004	2005	2006	2006
	Actuals	Adopted	Endorsed	Proposed
Debt Service	5,457,323	5,440,227	8,123,445	8,123,445

General Expense: Other General Expenses

Purpose Statement

The purpose of the Solid Waste Utility Other General Expenses program is to provide appropriation for payments to contractors who collect the City's solid waste, the Solid Waste Fund's share of City Central Costs, claims, and other general expenses.

Program Summary

Add \$10,000 for operation of the Joint Training Facility, which is a partnership between SPU, Seattle Fire Department, and the Fleets and Facilities Department.

Add \$50,000 for implementation of web-based and Interactive Voice Response and telephone access credit card payment options for SPU's utility services. The payment options allow utility customers to pay utility bills on the web and by telephone using a credit card or a checking account.

Add \$700,000 to increase fees paid to the Local Hazardous Waste Management Program, which will support hazardous waste reduction and disposal education to schools, businesses, and communities of color.

Add \$52,000 for SPU's share of the Limited Tax General Obligation (LTGO) bond debt service which was inadvertently omitted from the 2006 Endorsed Budget. Transfer \$35,000 to the Solid Waste Utility's Administration program for consolidated server room charges. Add \$21,000 for the Solid Waste Utility's share of increased debt service costs related to the Seattle Municipal Tower. Add \$65,000 for technical adjustments for rent, insurance, and other allocations.

Increase approximately \$13,000 for on-going operations and maintenance costs for the City's Customer Service Center. This center combines the services provided on the 27th and 42nd Floors of the Seattle Municipal Tower for easy access to assistance in paying utility bills, making tax payments, purchasing business licenses and other treasury services provided by the Department of Executive Administration (DEA). The Center also includes a payment kiosk for customers who prefer to make on-line payments.

These changes result in a net increase of approximately \$876,000 from the 2006 Endorsed Budget to the 2006 Proposed Budget.

Expenditures	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Other General Expenses	64,966,364	66,174,615	67,325,446	68,201,399

General Expense: Taxes

Purpose Statement

The purpose of the Solid Waste Utility Taxes program is to appropriate funds for payment of city and state taxes.

Program Summary

Add \$18,000 for Solid Waste Utility tax payments to the City. This increase allows SPU to make appropriate city business and occupation tax payments for municipal customers who, in the past, have not been included in SPU's city tax calculations.

This change results in a net increase of approximately \$18,000 from the 2006 Endorsed Budget to the 2006 Proposed Budget.

Expenditures	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Taxes	19,189,881	20,383,935	20,928,784	20,946,784

New Facilities Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility New Facilities Budget Control Level, a Capital Improvement Program funded by solid waste revenues, is to design and construct new facilities to enhance solid waste operations.

Summary

Major projects funded in 2006 include the following:

\$8.0 million for Facilities Master Plan Implementation
 \$500,000 for Miscellaneous Station Improvements

Reduce funding by \$536,000 because of a delay in implementing the Solid Waste Facilities Master Plan.

This change result in a net decrease of approximately \$536,000 from the 2006 Endorsed Budget to the 2006 Proposed Budget.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
New Facilities	613,284	7,012,000	9,097,000	8,561,000
Full-time Equivalents Total*	0.38	0.38	0.38	0.38

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Other Operating Budget Control Level

Purpose Statement

The purpose of the Other Operating Budget Control Level is to fund the Solid Waste Utility's operating expenses for Engineering Services, Field Operations and Resource Management programs.

Program Expenditures	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Engineering Services	124,322	122,000	124,928	124,928
Field Operations	8,575,384	9,062,075	9,139,171	9,380,671
Resource Management	7,702,481	7,861,142	7,719,728	7,915,728
Total	16,402,187	17,045,217	16,983,827	17,421,327
Full-time Equivalents Total *	126.95	126.95	126.95	126.95

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Other Operating: Engineering Services

Purpose Statement

The purpose of the Solid Waste Utility Engineering Services program is to provide engineering design and support services, construction inspection, and project management services to Solid Waste Fund capital improvement projects, and to solid waste facility managers.

Program Summary

There are no substantive changes from the 2006 Endorsed Budget.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Engineering Services	124,322	122,000	124,928	124,928
Full-time Equivalents Total*	2.78	2.78	2.78	2.78

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Other Operating: Field Operations

Purpose Statement

The purpose of the Solid Waste Utility Field Operations program is to operate and maintain the City's solid waste transfer stations and hazardous materials disposal facilities, and to monitor and maintain the City's closed landfills so the public's health is protected and opportunities are provided for reuse and recycling.

Program Summary

Increase funding by \$196,000 to fund Solid Waste's compliance with Seattle and King County Public Health's permit condition requirements. This increase will enable the City's two solid waste transfer stations to upgrade their facilities to be in compliance with updated regulations.

Add funding of \$45,000 for increases for fuel costs from the 2006 Endorsed Budget to the 2006 Proposed Budget. The increase in fuel costs was not anticipated when the 2006 Endorsed budget was proposed.

These changes result in a net increase of approximately \$241,000 from the 2006 Endorsed Budget to the 2006 Proposed Budget.

	2004	2005	2006	2006
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Field Operations	8,575,384	9,062,075	9,139,171	9,380,671
Full-time Equivalents Total*	76.72	75.72	75.72	75.72

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Other Operating: Resource Management

Purpose Statement

The purpose of the Solid Waste Utility Resource Management program is to protect the public's health and Seattle's environmental resources by planning and implementing programs that will manage the City's solid waste in an environmentally responsible manner, emphasizing waste reduction, reuse, and recycling.

Program Summary

Transfer 1.0 FTE Strategic Advisor I to the Department of Planning and Development (DPD) to centralize the City's green building activities. The Solid Waste Fund will continue to fund this position as it will provide services that benefit the Solid Waste Utility.

Increase the budget by \$196,000 from the General Subfund and 1.0 FTE Structural Painter to perform graffiti removal on transportation structures including bridges, retaining walls, support columns, pillars, stairways, elevated walkways and pedestrian bridges.

These changes result in a net increase of approximately \$196,000 from the 2006 Endorsed Budget to the 2006 Proposed Budget.

	2004	2005	2006	2006
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Resource Management	7,702,481	7,861,142	7,719,728	7,915,728
Full-time Equivalents Total*	47.45	48.45	48.45	48.45

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Rehabilitation and Heavy Equipment Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Rehabilitation and Heavy Equipment Budget Control Level, a Capital Improvement Program funded by solid waste revenues, is to implement projects to repair and rehabilitate the City's solid waste transfer stations and improve management of the City's closed landfills, and replace heavy equipment used at the transfer stations, household hazardous waste sites, and the landfills.

Summary

Major projects funded in 2006 include the following:

- \$1.1 million for Heavy Equipment Purchases
- \$200,000 for Midway Landfill Improvements
- \$200,000 for Kent Highlands 228th Roadway

Increase funding by \$20,000 for improvements at historic landfills. These changes result in a net increase of approximately \$20,000 from the 2006 Endorsed Budget to the 2006 Proposed Budget.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Rehabilitation and Heavy Equipment	3,502,420	2,207,000	1,950,000	1,970,000
Full-time Equivalents Total*	0.48	0.48	0.48	0.48

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Shared Cost Projects Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Shared Cost Projects Budget Control Level, a Solid Waste Capital Improvement Program, is to implement capital improvement projects that receive funding from multiple SPU funds and will benefit the Solid Waste Fund.

Summary

Major projects funded in 2006 include the following:

- \$361,000 for Operations Control Center Upgrade
- \$287,000 for Facility Improvements
- \$218,000 for Utility Payment Center

Add \$847,000 from the 2006 Endorsed Budget to the 2006 Proposed Budget to fund the Solid Waste Utility’s share of main warehouse improvements, development of an SPU operational facilities plan, and development of the City Hall Customer Service Center.

Expenditures	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Shared Cost Projects	102,962	1,757,000	190,000	1,037,000

Technology Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Technology Budget Control Level, a Capital Improvement Program, is to make use of recent technology advances to increase the Solid Waste Utility's efficiency and productivity.

Summary

Major projects funded in 2006 include the following:

- \$26,000 for Asset Management - Technology
- \$366,000 for Corporate Management - Technology
- \$425,000 for Customer Management - Technology
- \$55,000 for Operations Management - Technology
- \$121,000 for Project Management - Technology
- \$200,000 for Technology Infrastructure

A decrease of \$79,000 from the 2006 Endorsed Budget to the 2006 Proposed Budget reflects a modified cash flow and schedule on projects such as the Solid Waste Field Inspector Mobile Computing and Project Tracking System projects.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Technology	2,638,366	1,710,000	1,272,000	1,193,000
Full-time Equivalents Total*	2.97	2.97	2.97	2.97

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Water Utility

Administration Budget Control Level

Purpose Statement

The purpose of the Water Utility Administration Budget Control Level is to provide overall management and policy direction for Seattle Public Utilities, and, more specifically, for the Water Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Expenditures

	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Administration	11,462,934	11,436,923	11,543,609	12,079,962
General and Administrative Credit	-8,455,016	-8,651,983	-8,260,200	-8,260,200
Total	3,007,918	2,784,940	3,283,409	3,819,762
Full-time Equivalents Total *	95.42	96.92	96.92	100.92

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Administration: Administration

Purpose Statement

The purpose of the Water Utility Administration program is to provide overall management and policy direction for Seattle Public Utilities, and, more specifically, for the Water Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Summary

Transfer \$115,000 from the Water Utility's Other General Expenses program to the Administration program to align the budget with where expenditures are made for the Water Fund's share of the City's consolidated server room costs.

Add 2.0 FTE Information Technology Professional A positions and 2.0 FTE Information Technology Professional B positions in a budget-neutral transfer of responsibilities from individuals working for outside agencies to regular City employees.

Citywide adjustments to labor and healthcare costs increase the budget by \$421,000, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$536,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Administration	11,462,934	11,436,923	11,543,609	12,079,962
Full-time Equivalents Total*	95.42	96.92	96.92	100.92

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Administration: General and Administrative Credit

Purpose Statement

The purpose of the Water Utility General and Administrative Credit program is to eliminate double-budgeting related to implementation of capital projects and equipment depreciation.

Program Summary

There are no substantive changes from the 2006 Endorsed Budget.

	2004	2005	2006	2006
Expenditures	Actuals	Adopted	Endorsed	Proposed
General and Administrative Credit	-8,455,016	-8,651,983	-8,260,200	-8,260,200

Bonneville Agreement Budget Control Level

Purpose Statement

The purpose of the Bonneville Agreement Budget Control Level, a Capital Improvement Program funded by water revenues, is to fund implementation of Ordinance 121212 related to construction of an electric power transmission line project through the Cedar River Watershed.

Summary

Major projects funded in 2006 include the following:

- \$600,000 for Bonneville Power Administration (BPA) - Aquatic & Riparian Restoration
- \$282,000 for BPA - Road Decommissioning/Improvements
- \$255,000 for BPA - Security Measures
- \$390,000 for BPA - Upland Forest Restoration

Numerous miscellaneous budget adjustments have been made to the Bonneville Agreement projects. The total net increase of \$215,000 from the 2006 Endorsed Budget to the 2006 Proposed Budget more accurately reflects SPU's anticipated accomplishments for these projects.

Additional BPA funds are budgeted in the Water Administration program.

Expenditures	2004	2005	2006	2006
	Actuals	Adopted	Endorsed	Proposed
Bonneville Agreement	920,457	2,492,000	1,312,000	1,527,000

Customer Service Budget Control Level

Purpose Statement

The purpose of the Water Utility Customer Service Budget Control Level is to provide comprehensive, efficient, one-stop service that anticipates and fully responds to customer expectations.

Summary

Decrease the budget by \$17,000 to show a revised cost allocation between Seattle City Light (SCL) and SPU of the cost for low income eligibility review services provided by the Human Services Department (HSD). Based on the count of eligibility applications processed by HSD in 2004, the cost allocation is revised from a 50-50 split to a 56-44 split with SCL funding the higher portion of the costs. This change results in a net decrease of \$17,000 from the 2006 Endorsed Budget to the 2006 Proposed Budget.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Customer Service	8,608,297	9,088,868	9,165,728	9,148,728
Full-time Equivalents Total*	95.55	96.05	96.05	96.05

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Environmental Stewardship Budget Control Level

Purpose Statement

The purpose of the Water Utility Environmental Stewardship Budget Control Level, a Capital Improvement Program funded by water revenues, is to implement projects in response to the Endangered Species Act listing of Chinook Salmon.

Summary

Major projects funded in 2006 include the following:

- \$258,000 for ESA - Tolt Levee Modifications
- \$230,000 for ESA Chinook Research & Monitoring
- \$206,000 for Tolt Watershed Management Plan

Several miscellaneous budget adjustments have been made to the Environmental Stewardship Budget Control Level. The total net reduction of \$57,000 from the 2006 Endorsed Budget to the 2006 Proposed Budget more accurately reflects SPU's anticipated accomplishments for these projects.

	2004	2005	2006	2006
Expenditures	Actuals	Adopted	Endorsed	Proposed
Environmental Stewardship	652,298	1,274,000	1,200,000	1,143,000

General Expense Budget Control Level

Purpose Statement

The purpose of the Water Utility General Expense Budget Control Level is to appropriate funds to pay the Water Utility's general expenses.

Program Expenditures	2004	2005	2006	2006
	Actuals	Adopted	Endorsed	Proposed
Debt Service	54,649,778	61,352,806	62,031,486	62,031,486
Other General Expenses	6,234,326	8,072,090	8,095,709	8,735,436
Taxes	15,149,730	20,153,751	20,176,416	20,596,416
Total	76,033,835	89,578,647	90,303,611	91,363,338

General Expense: Debt Service

Purpose Statement

The purpose of the Water Utility Debt Service program is to appropriate funds for debt service on Water Utility bonds.

Program Summary

There are no substantive changes from the 2006 Endorsed Budget.

	2004	2005	2006	2006
Expenditures	Actuals	Adopted	Endorsed	Proposed
Debt Service	54,649,778	61,352,806	62,031,486	62,031,486

General Expense: Other General Expenses

Purpose Statement

The purpose of the Water Utility Other General Expenses program is to appropriate funds for the Water Fund's share of City central costs, claims, and other general expenses.

Program Summary

Provide \$52,000 for the Water Utility portion of the Joint Training Facility (JTF) operations and maintenance costs such as space lease, staffing and utilities. The JTF provides classrooms and physical job training for staff from SPU, the Seattle Fire Department, and the Seattle Department of Transportation.

Add \$51,000 for implementation of the web-based and Interactive Voice Response and telephone access credit card payment options for SPU's utility services. This increment allows payment options for utility customers to pay their bills on the web or by telephone using their credit card or checking account.

Add a net of \$524,000 for technical budget adjustments to the Water Utility Other General Expenses program. The net increase includes \$351,000 for the Water Utility's share of the Limited Tax General Obligation (LTGO) bond debt service which was inadvertently omitted from the 2006 Endorsed Budget, a reduction of \$115,000 reflects the transfer of the consolidated server room charges to the Water Utility Administration program and an add of \$288,000 reflects budget adjustments for master property insurance, debt service, and rent allocation.

Provide \$13,000 for on-going operations and maintenance costs for the City's Customer Service Center. The center combines the services provided on the 27th and 42nd Floors of the Seattle Municipal Tower for easy public access to assistance in paying utility bills, making tax payments, assessing other city treasury services provided by the Department of Executive Administration (DEA). The center also includes a payment kiosk for customers who prefer to make on-line payments.

These changes result in a net increase of approximately \$640,000 from the 2006 Endorsed Budget to the 2006 Proposed Budget.

	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Expenditures				
Other General Expenses	6,234,326	8,072,090	8,095,709	8,735,436

General Expense: Taxes

Purpose Statement

The purpose of the Water Utility Taxes program is to appropriate funds for payment of City and State taxes.

Program Summary

Add \$420,000 for Water Utility tax payments to the City. This increase allows SPU to make appropriate city business and occupation tax payments for municipal customers who, in the past, have not been included in SPU's city tax calculations. This change is a net increase of \$420,000 from the 2006 Endorsed Budget to the 2006 Proposed Budget.

	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Expenditures				
Taxes	15,149,730	20,153,751	20,176,416	20,596,416

Habitat Conservation Budget Control Level

Purpose Statement

The purpose of the Water Utility Habitat Conservation Budget Control Level, a Capital Improvement Program funded by water revenues, is to manage projects directly related to the Cedar River Watershed Habitat Conservation Plan.

Summary

Major projects funded in 2006 include the following:

\$1.5 million for Downstream Fish Habitat
 \$890,000 for Stream & Riparian Restoration
 \$850,000 for Upland Reserve Forest Restoration
 \$890,000 for Watershed Road Improvement/Decommissioning

Numerous budget adjustments have been made to the Habitat Conservation Budget Control Level. The total net deduction of \$4.7 million from the 2006 Endorsed Budget to the 2006 Proposed Budget more accurately reflects SPU's anticipated accomplishments for these projects and programs in 2006. The reduction of costs is largely due to the continued application of the SPU Asset Management business practices, and deferral, or delays of some projects.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Habitat Conservation	3,497,139	5,451,000	10,081,000	5,403,000
Full-time Equivalents Total*	22.74	22.74	22.74	22.74

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Infrastructure Budget Control Level

Purpose Statement

The purpose of the Water Utility Infrastructure Budget Control Level, a Capital Improvement Program funded by water revenues, is to repair and upgrade the City's water lines, pump stations, and other facilities.

Summary

Major projects funded in 2006 include the following:

\$2.2 million for Heavy Equipment Purchases - Water
 \$3 million for Pump Station - Queen Anne
 \$1.6 million for Seismic Upgrade - Tanks
 \$5.3 million for Water Infrastructure - Service Renewal
 \$3.7 million for Water Infrastructure - New Taps
 \$1 million for Water Infrastructure - Watermain Extensions
 \$2.4 million for Watermain Rehabilitation

Numerous projects within the Water Utility Infrastructure Budget Control Level are revised from the 2006 Endorsed Budget to the 2006 Proposed Budget. The total net deduction of \$5.2 million more accurately reflects SPU's anticipated accomplishments for these projects and programs in 2006. The reduction of costs is largely due to the continued application of the SPU Asset Management business practices, and deferrals or delays in some projects.

	2004	2005	2006	2006
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Infrastructure	22,616,211	30,816,000	32,463,000	27,278,000
Full-time Equivalents Total*	97.50	97.50	97.50	97.50

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Other Agencies Budget Control Level

Purpose Statement

The purpose of the Water Utility Other Agencies Budget Control Level, a Capital Improvement Program funded by water revenues, is to design and construct capital improvements for other agencies, or in response to other agencies' projects, usually on a reimbursement basis.

Summary

Major projects funded in 2006 include the following:

\$271,000 for Hidden Lakes Combined Sewer Overflow Impact Work

\$927,000 for Multiple Utility Relocation

\$1.9 million for Westlake Ave Watermain Decommissioning

Numerous budget adjustments within the Water Utility Other Agencies Budget Control Level have been made from the 2006 Endorsed Budget to the 2006 Proposed CIP. The total net increase of \$452,000 more accurately reflects SPU's anticipated accomplishments for these projects in 2006.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Other Agencies	1,681,471	4,849,000	3,283,000	3,735,000
Full-time Equivalents Total*	4.74	4.74	4.74	4.74

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Other Operating Budget Control Level

Purpose Statement

The purpose of the Other Operating Budget Control Level is to fund the Water Utility's operating expenses for Engineering Services, Field Operations and Resource Management programs.

Program Expenditures

	2004	2005	2006	2006
	Actuals	Adopted	Endorsed	Proposed
Engineering Services	2,471,669	2,518,792	2,565,977	2,565,977
Field Operations	25,902,350	27,804,092	28,110,731	28,303,231
Resource Management	7,520,277	7,618,484	7,579,460	7,579,460
Total	35,894,296	37,941,368	38,256,168	38,448,668
Full-time Equivalents Total *	299.57	303.07	303.07	303.07

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Other Operating: Engineering Services

Purpose Statement

The purpose of the Water Utility Engineering Services program is to provide engineering design and support services, construction inspection, and project management services to Water Fund capital improvement projects and to water facility managers.

Program Summary

There are no substantive changes from the 2006 Endorsed Budget.

	2004	2005	2006	2006
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Engineering Services	2,471,669	2,518,792	2,565,977	2,565,977
Full-time Equivalents Total*	20.34	19.34	19.34	19.34

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Other Operating: Field Operations

Purpose Statement

The purpose of the Water Utility Field Operations program is to operate and maintain the infrastructure that provides the public with an adequate, reliable, and safe supply of high-quality drinking water.

Program Summary

Add funding of \$193,000 for increases for fuel costs from the 2006 Endorsed Budget to the 2006 Proposed Budget. The increase in fuel costs was not anticipated when the 2006 Endorsed budget was proposed. This change results in a net increase of \$193,000 from the 2006 Endorsed Budget to the 2006 Proposed Budget.

	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Expenditures/FTE				
Field Operations	25,902,350	27,804,092	28,110,731	28,303,231
Full-time Equivalents Total*	154.32	157.32	157.32	157.32

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Other Operating: Resource Management

Purpose Statement

The purpose of the Water Utility Resource Management program is to deliver, in a cost-effective manner, an adequate, reliable, high-quality supply of drinking water; to protect and preserve Seattle's environmental resources; and to plan and develop programs and capital improvement projects that will improve water quality, habitat, flood control, and water supply.

Program Summary

There are no substantive changes from the 2006 Endorsed Budget.

	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Expenditures/FTE				
Resource Management	7,520,277	7,618,484	7,579,460	7,579,460
Full-time Equivalents Total*	124.91	126.41	126.41	126.41

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Shared Cost Projects Budget Control Level

Purpose Statement

The purpose of the Water Utility Shared Cost Projects Budget Control Level, which is a Water Capital Improvement Program, is to implement capital improvement projects that receive funding from multiple SPU funds.

Summary

Major projects funded in 2006 include the following:

\$765,000 for Alaskan Way Viaduct & Seawall
 \$1.4 million for Facility Improvements
 \$718,000 for Meter Replacement
 \$1.4 million for Operations Control Center Upgrade
 \$762,000 for Sound Transit Light Rail
 \$1.5 million for Sound Transit Light Rail - Water Betterments

Increase by \$600,000 for the Alaskan Way Viaduct & Seawall Project. The revised project schedule includes completion of the design phase by Fall 2006. SPU has not assessed impact of the \$2 billion recently provided by the Washington State Legislature for the utility relocations and replacements schedule.

Provide \$224,000 to move the Utility Payment Center from the current interim location at the Seattle Municipal Tower 27th Floor to the 5th Avenue lobby of the Seattle City Hall. The Utility Payment Center allows easy public access to assistance in paying utility bills, and as part of the City Customer Service Center, enables customers to also make tax payments, purchase business licenses and access other treasury services provided by the Department of Executive Administration (DEA) which are currently offered on the 42nd Floor of the Seattle Municipal Tower. The Center also includes a payment kiosk for customers who prefer to make on-line payments.

Remove \$1.1 million in expenditures related to planning for the new Green Line Monorail facilities, pending resolution of the status of the new monorail project

In addition to the above changes, several other budget adjustments have been made to the Water Utility Shared Cost Projects Budget Control Level. The total net reduction of \$383,000 from the 2006 Endorsed Budget to the 2006 Proposed Budget more accurately reflects SPU's anticipated accomplishments for these projects.

	2004	2005	2006	2006
Expenditures	Actuals	Adopted	Endorsed	Proposed
Shared Cost Projects	2,178,922	11,948,000	7,860,000	7,477,000

Technology Budget Control Level

Purpose Statement

The purpose of the Water Utility Technology Budget Control Level, a Capital Improvement Program, is to make use of recent technology advances to increase the Water Utility's efficiency and productivity.

Summary

Major projects funded in 2006 include the following:

- \$694,000 for Asset Management - Technology
- \$700,000 for Corporate Management - Technology
- \$547,000 for Customer Management - Technology
- \$574,000 for Operations Management - Technology
- \$701,000 for Project Management - Technology
- \$978,000 for Technology Infrastructure

Numerous budget adjustments have been made to the Water Utility Technology Budget Control Level. The total net increase of \$479,000 from the 2006 Endorsed Budget to the 2006 Proposed Budget more accurately reflects SPU's anticipated accomplishments for these projects.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Technology	4,601,875	4,152,000	3,715,000	4,194,000
Full-time Equivalents Total*	16.00	16.00	16.00	16.00

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Water Quality Budget Control Level

Purpose Statement

The purpose of the Water Utility Water Quality Budget Control Level, a Capital Improvement Program funded by water revenues, is to design, construct, and repair water treatment facilities, and upgrade water reservoirs.

Summary

Major projects funded in 2006 include the following:

\$2.4 million for Control & Data Acquisition Upgrade

\$8.8 million for Reservoir - Beacon

\$2.7 million for Reservoir - Myrtle

\$5.7 million for Water System Security Improvement

The Reservoir Projects listed above include budget for adjustments to account for inflation and increased steel and construction costs. Of the total adjustments, the increased costs for steel and construction total approximately \$2 million. The contractor bid for the Water System Security project is approximately \$4.7 million higher than was anticipated in the planning estimates.

Several other budget adjustments within the Water Quality Budget Control Level have been made from the 2006 Endorsed Budget to the 2006 Proposed Budget. The total net increase of \$7.8 million more accurately reflects the costs of the projects and SPU's anticipated accomplishments for these projects in 2006.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Water Quality	20,851,541	12,747,000	12,202,000	19,992,000
Full-time Equivalents Total*	24.13	24.13	24.13	24.13

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Water Supply Budget Control Level

Purpose Statement

The purpose of the Water Utility Water Supply Budget Control Level, a Capital Improvement Program funded by water revenues, is to repair and upgrade water transmission pipelines, and promote residential and commercial water conservation.

Summary

Major projects funded in 2006 include the following:

\$927,000 for Morse Lake Dead Storage Facilities

\$3.7 million for Regional Water Conservation Program

\$1 million for Seattle Direct Service Additional Conservation

Projects within the Water Supply Budget Control Level are revised from the 2006 Endorsed Budget to the 2006 Proposed Budget. The total net deduction of \$2.1 million more accurately reflects SPU's anticipated accomplishments for these projects in 2006. The reduction of costs is largely due to the continued application of the SPU Asset Management business practices, deferral of some projects, and delays in other projects.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Water Supply	5,434,950	9,558,000	8,345,000	6,235,000
Full-time Equivalents Total*	6.50	6.50	6.50	6.50

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

2006 Estimated Revenues for the Drainage and Wastewater Fund

Summit Code	Source	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
437010	Operating Grants	273,901	231,958	231,958	231,958
443450	Public Toilets Service Fees	0	690,000	711,000	711,000
443510	Wastewater Utility Services	133,074,726	144,306,792	145,108,860	145,108,860
443610	Drainage Utility Services	27,039,231	30,138,999	35,441,875	35,441,875
443691	Side Sewer Permit Fees	445,684	700,081	700,081	700,081
443694	Drainage Permit Fees	379,939	399,919	399,919	399,919
461110	Interest and Investment Earnings	375,947	996,127	1,323,891	1,323,891
469990	Other Miscellaneous Revenues	2,173,881	17,311	17,311	17,311
481200	Use of Bond Proceeds	28,844,638	38,995,015	33,361,852	31,990,604
543975	SCL Reimbursement	1,023,292	1,061,458	1,076,417	1,427,495
577010	Capital Grants and Contributions	938,486	854,875	1,915,750	1,915,750
	Total Revenues	194,569,727	218,392,535	220,288,915	219,268,744
379100	Decrease (Increase) in Working Capital	(4,265,830)	(1,488,398)	(1,783,867)	(214,788)
	Total Resources	190,303,896	216,904,137	218,505,048	219,053,956

2006 Estimated Revenues for the Engineering Services Fund

Summit Code	Source	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
441500	Sales of Maps and Publications	109,548	0	0	0
443210	Other Eng Services	116,139	0	0	0
461110	Investment Interest	(10)	0	0	0
461900	Other Interest	(2,274)	0	0	0
469990	Other Nonoperating Revenue	1,876	0	0	0
485190	Sales of Fixed Assets	13	0	0	0
541500	Other Eng Services Chargeback IT	17,214	0	0	0
541500	Sales of Maps and Publications	3,528	0	0	0
541850	GIS CGDB Corporate Support	419,479	454,162	523,873	523,873
541850	Other Eng Services Corporate GIS	172,524	0	0	0
541850	Other Eng Services GIS Customer Support	45,075	0	0	0
543210	GIS CGDB Support - General Fund	525,889	510,529	523,686	523,686
543210	GIS Maps & Publications	0	249,551	256,238	256,238
543210	Other Eng Services	(3,754)	0	0	0
543210	Parks & Other City Depts.	637,700	558,749	572,461	572,461
543210	SCL Fund	1,625,709	685,235	674,998	674,998
543210	SDOT Fund	2,981,352	3,029,349	2,888,767	2,888,767
543210	Surcharge From SPU Funds	854,908	1,022,055	1,004,509	1,004,509
543210	Various Engineering Services - General Fund	477,375	455,955	469,939	469,939
Total Revenues		7,982,290	6,965,585	6,914,471	6,914,471
379100	Decrease (Increase) in Working Capital	(1,560,280)	(680,657)	(700,564)	(641,975)
Total Resources		6,422,010	6,284,928	6,213,907	6,272,496

2006 Estimated Revenues for the Solid Waste Utility Fund

Summit Code	Source	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
408000	Other Nonoperating Revenue	262,869	1,000	1,000	1,000
416456	Landfill Closure Fee	450,216	423,037	427,267	427,267
416457	Transfer Fee - In City	843,326	650,771	657,279	657,279
416458	Transfer Fee - Out City	877,320	392,595	396,521	96,521
434010	Grants	849,757	400,000	400,000	100,000
443710	Commercial Services	37,725,319	39,801,794	40,582,387	39,582,387
443710	Residential Services	55,014,499	56,046,078	56,819,209	56,819,209
443741	Transfer Station Disposal Charges	10,924,087	10,689,058	10,795,948	10,795,948
443745	Commercial Disposal Charges	1,436,108	1,305,555	1,318,610	1,318,610
443875	HHW Reimbursement	2,241,303	2,402,538	2,518,106	2,318,106
461110	Interest Earnings	137,592	220,255	250,126	250,126
469990	Other Operating Revenue	77,181	90,546	91,451	91,451
481200	LOC/Bond Proceeds	3,590,483	21,163,888	0	21,300,000
516456	Landfill Closure Fee	3,995,997	3,911,594	3,950,710	3,950,710
516457	Transfer Fee - In City	2,673,452	2,593,883	2,619,408	2,619,408
543710	General Subfund - Operating Transfer In	1,012,395	917,653	927,243	893,910
705000	City Light for Customer Service	1,023,292	1,061,458	1,076,417	1,427,495
805000	General Subfund - Transfer In - Graffiti	280,590	287,000	294,000	490,000
Total Revenues		123,415,787	142,358,702	123,125,683	143,139,428
379100	Decrease (Increase) in Working Capital	(622,849)	(11,681,550)	11,776,440	(6,506,731)
Total Resources		122,792,938	130,677,152	134,902,123	136,632,697

2006 Estimated Revenues for the Water Fund

Summit Code	Source	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
224300	Bond Issue Proceeds/Existing Bonds	43,873,000	0	0	0
224300	Bond Issue Proceeds/Future Bonds	0	64,362,097	63,932,742	67,888,000
437010	Interlocal Grants	78,279	0	0	0
443410	Retail Water Sales	101,190,126	96,820,406	95,096,112	95,096,112
443420	Water Service for Fire Protection	0	4,046,757	4,105,862	4,105,862
443420	Wholesale Water Credits	(2,994,932)	(176,823)	0	0
443420	Wholesale Water Sales	40,624,131	39,765,670	39,289,605	39,289,605
443450	Facilities Charges	895,220	570,400	570,400	570,400
443480	Miscellaneous Water Ser. Charges	1,486,216	1,601,893	1,641,940	1,641,940
443979	Other Operating Revenues	81,681	0	0	0
459930	NSF Check Charges	18,880	30,000	30,000	30,000
461110	Investment Interest	1,521,968	2,524,582	1,673,414	1,673,414
461900	Other Interest	(498,648)	0	0	0
462500	Rentals--Non-City	240,556	214,201	219,556	219,556
469100	Salvage	210	10,000	10,000	10,000
469990	Other Miscellaneous Revenue	155,023	130,302	130,302	130,302
479010	Contributions in Aid of Construction	8,561,304	7,466,822	8,245,548	6,819,580
485110	Sale of Property	1,132,547	0	0	0
485120	Timber Sales	143,639	0	0	0
543970	Call Center payments for City Light	1,001,586	1,093,623	1,109,035	1,467,842
543970	Inventory Purchased by SDOT	284,276	306,539	314,202	314,202
587000	Operating Transfer In - Revenue Stabilization Subfund	(5,000,000)	0	2,370,000	2,370,000
587000	Operating Transfer In - Revenue Stabilization Subfund - BPA Account	0	3,370,000	1,977,000	2,192,000
Total Revenues		192,795,063	222,136,468	220,715,718	223,818,815
379100	Decrease (Increase) in Working Capital	(6,815,853)	544,355	754,198	(4,054,319)
Total Resources		185,979,210	222,680,823	221,469,916	219,764,496

Drainage and Wastewater Fund

	2004 Actuals	2005 Adopted	2005 Revised	2006 Endorsed	2006 Proposed
Beginning Cash Balance	25,957,000	17,250,000	17,250,000	20,698,408	20,698,408
Accounting and Technical Adjustments	(12,972,831)	6,457,156	2,208,005	26,341,809	24,337,921
Plus: Actual and Estimated Revenue	194,569,727	218,392,535	223,472,504	220,288,915	219,268,744
Less: Actual and Budgeted Expenditures	190,303,896	216,904,137	222,232,101	218,505,048	219,053,956
Ending Cash Balance	17,250,000	25,195,554	20,698,408	48,824,084	45,251,118
Bond Reserve Account	5,246,082	5,246,082	5,246,082	5,246,082	5,246,082
Bond Parity Fund	1,848,649	1,848,649	1,848,649	1,848,649	1,779,849
Other Restricted Cash and Equity	2,479,296	11,400,823	6,903,677	35,049,895	31,525,187
Total Reserves	9,574,027	18,495,554	13,998,408	42,144,626	38,551,118
Ending Unreserved Cash Balance	7,675,973	6,700,000	6,700,000	6,679,458	6,700,000

Engineering Services Fund

	2004 Actuals	2005 Adopted	2005 Revised	2006 Endorsed	2006 Proposed
Beginning Fund Balance	(5,884,858)	(5,177,333)	(5,177,333)	(4,496,676)	(4,496,676)
Accounting and Technical Adjustments	(852,755)				
Plus: Actual and Estimated Revenue	7,982,290	6,965,585	6,965,585	6,914,471	6,914,471
Less: Actual and Budgeted Expenditures	6,422,010	6,284,928	6,284,928	6,213,907	6,272,496
Ending Fund Balance	(5,177,333)	(4,496,676)	(4,496,676)	(3,796,112)	(3,854,701)
Less: Reserves against Fund Balance	0	0	0	0	0
Ending Unreserved Fund Balance	(5,177,333)	(4,496,676)	(4,496,676)	(3,796,112)	(3,854,701)

Solid Waste Fund

	2004 Actual	2005 Adopted	2005 Revised	2006 Endorsed	2006 Proposed
Beginning Cash Balance	9,981,529	7,698,341	7,422,993	7,026,167	7,026,168
Accounting and Technical Adjustments	(3,181,385)	(11,592,974)	(4,544,801)	10,251,878	(11,039,490)
Plus: Actual and Estimated Revenue	123,415,787	142,358,702	129,980,202	123,125,683	143,139,428
Less: Actual and Budgeted Expenditures	122,792,938	130,677,152	125,832,227	134,902,123	136,632,697
Ending Total Cash Balance	7,422,993	7,786,917	7,026,168	5,501,605	2,493,408
Reserves against Cash Balances	13,104	0	0	0	0
Ending Operating Cash	7,409,889	7,786,917	7,026,168	5,501,605	2,493,408

Water Fund

	2004 Actuals	2005 Adopted	2005 Revised	2006 Endorsed	2006 Proposed
Beginning Cash Balance	49,045,000	25,133,086	36,652,924	60,263,661	60,263,661
Accounting and Technical Adjustments	(19,207,929)	20,711,978	23,895,092	(13,163,467)	(3,414,193)
Plus: Actual and Estimated Revenue	192,795,063	222,136,468	219,536,468	220,715,718	223,818,815
Less: Actual and Budgeted Expenditures	185,979,210	222,680,823	219,820,823	221,469,916	219,764,496
Ending Cash Balance	36,652,924	45,300,709	60,263,661	46,345,996	60,903,787
Less: Reserves against Cash Balances					
Bond Fund	9,986,741	24,335,193	35,590,000	29,622,927	40,417,734
Bond Parity Fund	3,117,016	2,956,425	2,956,425	2,905,175	2,905,175
Revenue Stabilization Subfund	10,513,736	10,513,736	12,313,736	8,143,736	9,943,736
BPA Account	6,861,852	2,521,397	4,369,852	620,039	2,468,494
Vendor and Other deposits	162,648	162,648	162,648	162,648	162,648
Total Reserves	30,641,993	40,489,399	55,392,661	41,454,525	55,897,787
Ending Unreserved Cash Balance	6,010,931	4,811,310	4,871,000	4,891,471	5,006,000

Seattle Transportation

Grace Crunican, Director

Contact Information

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Department Description

The Seattle Department of Transportation (SDOT) develops, maintains, and operates a transportation system that promotes the mobility of people and goods, and enhances the quality of life, environment, and economy of Seattle. The major assets of the City's transportation system are: 1,534 lane-miles of arterial streets, 2,412 lane-miles of non-arterial streets, 150 bridges, 561 retaining walls, 22 miles of seawalls, 1,000 signalized intersections, 32 miles of bike trails and 90 miles of bike routes, 34,000 street trees, 120 signs, 24,000 curb ramps and 1.6 million lane markers. The transportation infrastructure is valued at \$7.6 billion.

SDOT is comprised of six functional areas that together provide for a comprehensive approach to transportation service delivery.

- Policy, Planning, and Major Projects is charged with transportation system planning and providing increased control and influence over major projects under construction in Seattle.
- Traffic Management is responsible for the movement of non-motorized and motorized traffic throughout the City and traffic engineering and controls on non-arterial streets.
- Capital Projects/Roadway Structures is responsible for design and construction of major projects, as well as maintenance of bridges, overpasses, retaining walls, and other structures.
- Street Maintenance is responsible for maintaining city street surfaces.
- Street Use and Urban Forestry is responsible for management of the street right-of-way and the establishment and maintenance of trees along city streets.
- Operation Support and Administration includes the Department leadership and support functions.

Proposed Policy and Program Changes

SDOT's 2006 Proposed Budget is primarily a basic services budget, with a small number of new projects and programs. Many projects are being delayed until new funding sources are available. However, funding for some programs and services is increased as the local economy improves and revenues become available. The Department continues work on several significant projects, including Fremont Bridge approaches and the South Lake Union streetcar project, and City participation in Sound Transit implementation, Alaskan Way Viaduct/Seawall, Spokane Street Viaduct, and Mercer Corridor improvements. The 2006 Proposed Budget also provides \$5.2 million in Real Estate Excise Tax revenues for street resurfacing; \$500,000 for a new sidewalk program; and \$600,000 in additional funding for bridge painting.

SDOT also continues the Pay Station implementation project, purchasing and installing pay stations to replace approximately 85% of the single-space parking meters in the city between 2004 and 2006. This project provides long-term parking management for the City and enhanced payment options for the public.

Transportation

Appropriations	Summit Code	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Operations Support and Administration					
Department Management Budget Control Level	18600	2,485,917	3,025,877	3,179,709	3,530,082
General Expenses Budget Control Level	18650	9,427,465	11,641,095	11,750,200	11,631,025
Resource Management Budget Control Level	18320	7,199,617	8,580,596	11,036,876	11,005,361
Total Operations Support and Administration		19,112,999	23,247,568	25,966,785	26,166,468
Traffic and Street Use Management					
Manage Street Rights-of-Way Budget Control Level	18100	6,673,383	9,541,634	9,505,051	8,576,095
Traffic Management Budget Control Level (1)	18005	20,312,626	22,500,416	24,923,480	26,853,744
Total Traffic and Street Use Management		26,986,009	32,042,050	34,428,531	35,429,839
Transportation Infrastructure					
Capital Projects Budget Control Level (1)	18300	23,513,489	42,075,255	59,316,025	60,779,440
Street Maintenance Budget Control Level	18003	17,877,711	20,614,098	20,235,633	21,131,407
Structure Management, Maintenance, and Operation Budget Control Level	18004	4,783,024	7,816,837	8,302,205	4,285,670
Urban Forestry Budget Control Level	18311	2,091,473	2,162,962	2,314,385	2,227,232
Total Transportation Infrastructure		48,265,695	72,669,152	90,168,248	88,423,749
Transportation Policy and Planning					
Policy, Planning, and Major Project Development Budget Control Level (1)	18310	8,374,824	18,909,691	7,470,581	22,379,384
Total Transportation Policy and Planning		8,374,824	18,909,691	7,470,581	22,379,384
Department Total		102,739,528	146,868,461	158,034,145	172,399,440
Department Full-time Equivalents Total*		621.50	622.50	625.00	641.25

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

(1) None of the money appropriated for 2006 for the Seattle Department of Transportation's Policy, Planning, and Major Projects Development Budget Control Level, Traffic Management Budget Control Level, or Capital Projects Budget Control Level can be spent to pay for the Mercer Corridor Project, Project ID: TC365500, until authorized by ordinance.

Transportation

Resources	2004	2005	2006	2006
	Actuals	Adopted	Endorsed	Proposed
General Subfund	36,463,581	32,955,947	36,944,841	39,159,956
Other	66,275,947	113,912,514	121,089,304	133,239,484
Department Total	102,739,528	146,868,461	158,034,145	172,399,440

Operations Support and Administration

Department Management Budget Control Level

Purpose Statement

The purpose of the Department Management Budget Control Level is to provide leadership and human resource services for the accomplishment of the mission and goals of the Department and the City.

Summary

Increase budget by \$336,000 due to internal funding and cost reallocation.

Included as part of SDOT's 2006 Endorsed Budget is funding for the Downtown Transportation Alliance.

Citywide adjustments to labor costs increase the budget by \$14,000, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$350,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Department Management	2,485,917	3,025,877	3,179,709	3,530,082
Full-time Equivalents Total*	26.00	24.00	24.00	24.00

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

General Expenses Budget Control Level

Purpose Statement

The purpose of the General Expenses Budget Control Level is to separately account for certain business expenses that are unique to some City departments.

Summary

Decrease budget by \$119,000 due to internal funding and cost reallocation.

	2004	2005	2006	2006
Expenditures	Actuals	Adopted	Endorsed	Proposed
General Expenses	9,427,465	11,641,095	11,750,200	11,631,025

Resource Management Budget Control Level

Purpose Statement

The purpose of the Resource Management Budget Control Level is to provide the Department with financial and technological support, ensuring the financial integrity of the Department and the reliability of the technological infrastructure for Department business activities.

Summary

Decrease budget by \$333,000 and transfer 3.0 FTE to this Budget Control Level (BCL) due to internal funding and cost reallocation.

Remove \$2,000 in expenditures related to planning for the new Green Line Monorail facilities, pending resolution of the status of the new monorail project.

Add \$277,000 for the 3% issuance fee on the Limited Tax General Obligation (LTGO) Bonds sold for the following projects: Alaskan Way Viaduct, Mercer Corridor and South Lake Union Streetcar. These projects are described in the Department's Capital Improvement Program.

Add 1.0 FTE Information Technology Technical Support position to provide administrative and basic technical support to information technology (IT) projects in a budget-neutral transfer of responsibilities from individuals working for outside agencies to regular City employees.

Increase budget by \$10,000 for the Alaskan Way Viaduct/Seawall project.

Citywide adjustments to labor costs increase the budget by \$18,000, for a net reduction from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$32,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Resource Management	7,199,617	8,580,596	11,036,876	11,005,361
Full-time Equivalents Total*	48.00	48.50	48.50	52.50

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Traffic and Street Use Management

Manage Street Rights-of-Way Budget Control Level

Purpose Statement

The purpose of the Manage Street Rights-of-Way Budget Control Level is to ensure that street improvements and infrastructure activities are coordinated and meet City specifications and approved plans, to ensure appropriate uses of the right-of-way, and to enhance mobility, accessibility, and safety of the right-of-way for the public.

Summary

Increase budget by \$990,000 and reduce 2.50 FTE from this BCL due to internal funding and cost reallocation.

Add 1.0 FTE Management Systems Analyst to provide assistance with information technology (IT) operations and technical support in a budget-neutral transfer of responsibilities from individuals working for outside agencies to regular City employees.

Decrease budget by \$1.95 million to adjust for operations and program reductions associated with the Right of Way Management program.

Citywide adjustments to labor costs increase the budget by \$31,000, for a net reduction from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$929,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Manage Street Rights-of-Way	6,673,383	9,541,634	9,505,051	8,576,095
Full-time Equivalents Total*	49.00	56.50	56.50	55.00

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Traffic Management Budget Control Level

Purpose Statement

The purpose of the Traffic Management Budget Control Level is to ensure the safe and efficient operation of all transportation modes in the City of Seattle. This includes managing the parking, pedestrian, and bicycle infrastructure; implementing neighborhood plans; encouraging alternative modes of transportation; and maintaining and improving signals, intelligent transportation systems, and the non-electrical transportation management infrastructure.

Summary

Decrease budget by \$724,000 and add 3.0 FTE due to internal funding and cost reallocation.

Add 0.25 FTE to increase a Signal Electrician to 1.0 FTE.

Add \$566,000 for traffic incident response and Traffic Management Center enhancements. Also add 1.0 FTE Civil Engineer Supervisor, 1.0 FTE Civil Engineer Associate, 1.0 FTE Civil Engineer, Sr. and 1.0 FTE Signal Electrician.

Included in the 2006 Endorsed budget is funding for SDOT's Emergency Preparedness Officer which was originally funded through federal grant funds.

Remove \$49,000 in expenditures related to planning for the new Green Line Monorail facilities, pending resolution of the status of the new monorail project.

Increase budget by \$81,000 for the Alaskan Way Viaduct/Seawall project, \$22,000 for the design phase of the Mercer Corridor project, and \$360,000 for pedestrian and bike improvements in the South Lake Union area. Funding for the Mercer Corridor project will not be spent until authorized by a subsequent Council ordinance.

Add \$575,000 for emergency closure and warning signs for the Alaskan Way Viaduct as part of the City's Emergency Traffic Management and Closure Plan.

Add \$500,000 and 1.0 FTE Assoc. Civil Engineer for the Sidewalk Development Program.

Increase budget by \$500,000 for the Center City Access project in order to maintain access to the Center City while it is under construction.

Increase budget by \$50,000 for the projects funded by the 2006 Neighborhood CRF Program. These projects are described in the 2006-2011 Proposed Capital Improvement Program (CIP).

Citywide adjustments to labor costs increase the budget by \$49,000, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$1.9 million.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Traffic Management	20,312,626	22,500,416	24,923,480	26,853,744
Full-time Equivalents Total*	135.50	141.25	142.25	150.50

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Transportation Infrastructure

Capital Projects Budget Control Level

Purpose Statement

The purpose of the Capital Projects Budget Control Level is to manage, design, and control capital improvements to the transportation infrastructure for the benefit of the traveling public that including freight, transit, other public agencies, pedestrians, bicyclists, and motorists.

Summary

Decrease budget by \$3.2 million and add 1.0 FTE due to internal funding and cost reallocation.

Remove \$110,000 in expenditures related to planning for the new Green Line Monorail facilities, pending resolution of the status of the new monorail project.

Increase budget by \$7,000 for the Hazard Mitigation Program - Landslides Mitigation Projects for repairs at 41st Ave NE.

Increase budget by \$322,000 for the Alaskan Way Viaduct/Seawall project.

Add \$5.1 million to the Arterial Asphalt and Concrete Program.

Increase budget by \$320,000 for maintenance work on the East Duwamish Waterway bridge. This money leverages \$3.5 million in federal grant dollars for this project.

Add \$600,000 to the Bridge Painting Program to begin repainting the Jose Rizal Bridge.

Add \$75,000 to the Bridge Seismic Phase II project for preliminary engineering work.

Increase budget by \$249,000 for the design phase of the Mercer Corridor project. These funds will not be spent until authorized by a subsequent Council ordinance.

Add \$91,000 to the Retaining Wall Replacement Program for design of improvements to a 183-foot-long retaining wall at 24th Ave East and East Mercer Street.

Add \$160,000 for the South Lake Union Streetcar project.

Decrease budget by \$3.4 million for the Spokane Viaduct Phase 1 project.

Increase budget by \$522,000 for a traffic signal and other street improvements at 3rd Avenue NE and NE 103rd Street.

Increase budget by \$510,000 for development of sidewalks in the Northgate area.

Increase budget by \$180,000 for the projects funded by the 2006 Neighborhood CRF Program. These projects are described in the 2006-2011 Proposed Capital Improvement Program (CIP).

Citywide adjustments to labor costs increase the budget by \$20,000, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$1.4 million.

Transportation

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Capital Projects	23,513,489	42,075,255	59,316,025	60,779,440
Full-time Equivalents Total*	63.00	61.25	61.25	62.25

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Street Maintenance Budget Control Level

Purpose Statement

The Street Maintenance Budget Control Level keeps Seattle's \$4 billion investment in its roadways and sidewalks safe, clean, and in good repair. Repair and maintenance of the right-of-way promotes safety, enhances mobility, and protects the environment. Through planned maintenance, cleaning, and spot repairs of streets, alleys, pathways, and stairways, Street Maintenance improves the quality of life and business climate.

Summary

Decrease budget by \$273,000 and decrease 3.0 FTE due to internal funding and cost reallocation.

Add 0.50 FTE Truck Driver for the arterial sweeping program due to restoration during the 2005 budget process.

Add \$25,000 for traffic incident response and Traffic Management Center enhancements.

Remove \$10,000 in expenditures related to planning for the new Green Line Monorail facilities, pending resolution of the status of the new monorail project.

Increase budget by \$493,000 for the Hazard Mitigation Program - Landslides Mitigation Projects for repairs at 41st Ave NE.

Add \$220,000 to the Arterial Asphalt and Concrete Program.

Add \$400,000 for the NSF/CRF Neighborhood Program.

Citywide adjustments to labor costs increase the budget by \$40,000, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$895,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Street Maintenance	17,877,711	20,614,098	20,235,633	21,131,407
Full-time Equivalents Total*	176.50	166.50	166.50	164.00

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Structure Management, Maintenance, and Operation Budget Control Level

Purpose Statement

The purpose of the Structure Management, Maintenance, and Operation Budget Control Level is to provide safe and efficient use of the City's bridges and structures to all residents of Seattle and adjacent regions to ensure the movement of people, goods, and services throughout the City.

Summary

Decrease budget by \$4.4 million due to internal funding and cost reallocation.

Increase budget by \$375,000 for repairs to City-owned stairways.

Citywide adjustments to labor costs increase the budget by \$15,000, for a net reduction from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$4 million.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Structure Management, Maintenance, and Operation	4,783,024	7,816,837	8,302,205	4,285,670
Full-time Equivalents Total*	57.00	57.00	57.00	57.00

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Urban Forestry Budget Control Level

Purpose Statement

The purpose of the Urban Forestry Budget Control Level is to administer, maintain, protect, and expand the City's urban landscape in street right-of-way for Seattle's residents and businesses so that environmental, aesthetic, and safety benefits are maximized.

Summary

Decrease budget by \$227,000 and 1.0 FTE due to internal funding and cost reallocation.

Add \$87,000 for tree replacement costs in Pioneer Square and the surrounding area.

Add \$49,000 for tree replacement costs in the downtown business district and surrounding area.

Citywide adjustments to labor costs increase the budget by \$4,000, for a net reduction from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$87,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Urban Forestry	2,091,473	2,162,962	2,314,385	2,227,232
Full-time Equivalents Total*	25.50	24.50	25.50	24.50

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Transportation Policy and Planning

Policy, Planning, and Major Project Development Budget Control Level

Purpose Statement

The purpose of the Policy, Planning, and Major Project Development Budget Control Level is to provide unity in approach to planning and implementing improvements in Seattle's transportation system, tightening the connection between policy, planning, CIP development, and major project management.

Summary

Decrease budget by \$33,000 and decrease 0.50 FTE due to internal funding and cost reallocation.

Add \$695,000, and 1.0 FTE Sr. Transportation Planner and 1.0 FTE Associate Transportation Planner for transportation studies in Downtown and the University District.

As part of the 2006 Endorsed Budget, dollars are included to develop a Bicycle Master Plan for Seattle.

Increase budget by \$300,000 and add 1.0 Strategic Advisor 1, General Government for SDOT reimbursable services associated with the design review phase of the Sound Transit North Link Light Rail project.

Increase budget by \$150,000 of reimbursable authority and add 0.5 FTE Transportation Planner, Sr. for coordination with the Washington State Department of Transportation on the replacement of the Colman Dock along the Seattle Waterfront.

Remove \$1.1 million in expenditures related to planning for the new Green Line Monorail facilities, pending resolution of the status of the new monorail project.

Increase budget by \$4.9 million and add 1.0 FTE Strategic Advisor 1, General Government, 1.0 FTE Strategic Advisor 2, General Government and 1.0 FTE Strategic Advisor 3, General Government for the Alaskan Way Viaduct/Seawall project.

Increase budget by \$92,000 to provide reimbursement to Sound Transit for City costs related to the construction phase of the Downtown Seattle Transit Tunnel Closure Mitigation Project.

Add \$2.2 million as part of the design phase for the Mercer Corridor project. These funds will not be spent until authorized by a subsequent Council ordinance.

Add \$7.4 million, 1.0 FTE Strategic Advisor 1, General Government and 1.0 FTE Strategic Advisor 2, General Government for the South Lake Union Streetcar project.

Add \$265,000 for the projects funded by the 2006 Neighborhood CRF Program. These projects are described in the 2006-2011 Proposed Capital Improvement Program (CIP).

Citywide adjustments to labor costs increase the budget by \$22,000, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$14.9 million.

Transportation

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Policy, Planning, and Major Project Development	8,374,824	18,909,691	7,470,581	22,379,384
Full-time Equivalents Total*	41.00	43.00	43.50	51.50

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Transportation

2006 Estimated Revenues for the Transportation Fund

Summit Code	Source	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
422490	Other Street Use & Curb Permit	147,272	229,882	232,236	192,717
422990	Other Non-Business Licenses/PE	491,727	862,029	873,211	604,230
431010	Federal Grants	11,769,243	25,258,429	45,714,021	39,067,284
434010	State Grants	2,628,359	6,447,920	3,163,019	4,197,031
436087	City Street Fund (Mtr Veh Fuel Tx)	8,029,596	8,085,339	8,272,227	8,198,560
436088	Arterial City Street Subfund (Mtr Veh Fuel Tx)	3,751,833	3,752,435	3,839,553	3,868,440
437010	Interlocal Grants	696,143	11,813,044	5,235,387	4,154,000
441930	Private Reimbursements	0	460,000	952,319	2,404,644
442490	Other Protective Inspection FE	8,176,385	9,541,634	9,505,052	11,249,741
444100	Street Maintenance & Repair CH	3,052,044	4,149,472	4,191,963	3,035,704
444900	Other Charges - Monorail	851,491	1,792,986	1,811,346	0
444900	Other Charges - Sound Transit	2,370,472	997,323	1,007,535	633,846
444900	Other Charges - Transportation	5,364,714	8,583,207	8,671,509	10,328,351
462500	Bldg/Other Space Rental Charge	55,651	49,558	51,044	51,044
481100	General Obligation Bond Proceeds	0	13,422,413	5,827,690	15,325,426
481800	Long-Term Intergovernmental Loan Proc	0	1,738,530	4,899,909	2,465,688
541990	If Other Gen Govtl Svc Chrgs-MI	4,856,082	4,408,492	4,546,236	5,306,106
543210	Service to DWU (TCIP)	0	1,645,000	1,722,000	1,750,000
587001	Oper Tr IN-FR General Fund	36,463,581	32,955,947	36,944,841	39,159,956
587102	Oper Tr IN-FR Park Department	0	0	0	49,000
587116	Oper TR IN-FR Cumulative Rsv S	6,279,027	9,293,000	7,052,000	16,719,787
587157	Oper TR IN-FR DPD	296,000	0	1,004	0
587316	Oper TR IN-FR Transport Bond F	616,753	0	0	0
587336	Oper TR IN-FR Open Space & TRA	221,057	0	0	0
587338	Oper TR IN-FR 2000 Parks Levy	1,049,176	1,230,000	1,813,000	783,000
587348	Oper TR IN-FR 2003 LTGO Alaskn	4,512,987	0	0	0
Total Revenues		101,679,593	146,716,640	156,327,102	169,544,555
379100	Contribution to Cash Decrease/(Increase)	1,059,935	151,821	1,707,043	2,854,885
Total Resources		102,739,528	146,868,461	158,034,145	172,399,440

Transportation

Transportation Fund

	2004 Actuals	2005 Adopted	2005 Revised	2006 Endorsed	2006 Proposed
Beginning Fund Balance	8,307,366	3,368,051	3,368,051	3,216,230	3,216,230
Accounting and Technical Adjustments	(3,879,380)	0			
Plus: Actual and Estimated Revenue	101,679,593	146,716,640	153,896,328	156,327,102	169,544,555
Less: Actual and Budgeted Expenditures	102,739,528	146,868,461	154,048,149	158,034,145	172,399,440
Ending Fund Balance	3,368,051	3,216,230	3,216,230	1,509,187	361,345

Capital Improvement Program Highlights

The Seattle Department of Transportation (SDOT) is responsible for maintaining, upgrading, and monitoring the use of the City's system of streets, bridges, retaining walls, seawalls, bicycle and pedestrian facilities, and traffic control devices. SDOT's Capital Improvement Program (CIP) outlines the Department's plan for repairing, improving, and adding to this extensive infrastructure. The CIP is financed from a variety of revenue sources that include the City's General and Cumulative Reserve Subfunds, state gas tax revenues, state and federal grants, Public Works Trust Fund loans, partnerships with private organizations and other public agencies, and bond proceeds.

The 2006-2011 Proposed CIP includes such key projects as preliminary engineering for the replacement of the Magnolia Bridge; environmental, design, and permitting work for the replacement of the Alaskan Way Viaduct/Seawall; construction on the approaches to the Fremont Bridge and related improvements; City support of Sound Transit Projects; design and construction of the South Lake Union Streetcar; and continued major maintenance and paving of the City's arterial and non-arterial streets.

Capital appropriations for SDOT are embedded within the line of business appropriations displayed at the start of this chapter. These appropriations are funded by a variety of revenue sources, most of which are not separately appropriated. One example of a revenue source that is separately appropriated is the Cumulative Reserve Subfund, commonly referred to as the CRF. While these CRF funds (with the exception of funding for the Debt Service Program) are included in the line of business appropriations at the start of this chapter, they are appropriated for certain SDOT CIP programs (i.e. groupings of projects) as displayed in the first table below, titled "Capital Improvement Program Appropriation." A second table, titled "2006 Proposed SDOT Cumulative Reserve Fund Budget Control Level Structure", lists the specific projects included in each program.

The third table, titled "Capital Improvement Program Outlay" shows that portion of the various SDOT appropriations that represent the Department's CIP outlays. Consistent with RCW 35.32A.080, if any portion of these outlays remain unexpended or unencumbered at the close of the fiscal year, that portion shall be held available for the following year, except if abandoned by the City Council by ordinance. A detailed list of all programs and projects in SDOT's CIP can be found in the 2006-2011 Proposed Capital Improvement Program document.

Capital Improvement Program Appropriation

Budget Control Level	2005 Revised	2006 Endorsed	2006 Proposed
Bridges & Structures Program: SDT200			
Cumulative Reserve Subfund - REET I Subaccount	0	0	91,000
Cumulative Reserve Subfund - REET II Subaccount	1,762,000	958,000	2,385,000
Subtotal	1,762,000	958,000	2,476,000
Debt Service Program - CRF: SDT600			
Cumulative Reserve Subfund - REET II Subaccount	287,000	1,535,000	1,635,000
Subtotal	287,000	1,535,000	1,635,000

Transportation

Capital Improvement Program Highlights

Budget Control Level	2005 Revised	2006 Endorsed	2006 Proposed
Hazard Mitigation Program: SDT300			
Cumulative Reserve Subfund - REET II Subaccount	600,000	600,000	1,100,000
Subtotal	600,000	600,000	1,100,000
Pedestrian Improvements Program: SDT400			
Cumulative Reserve Subfund - REET I Subaccount	0	0	1,010,000
Cumulative Reserve Subfund - REET II Subaccount	1,666,000	560,000	2,756,000
Cumulative Reserve Subfund - Street Vacation Subaccount	619,000	28,000	19,000
Subtotal	2,285,000	588,000	3,785,000
Street Repair and Improvements Program: SDT100			
Cumulative Reserve Subfund - REET I Subaccount	0	0	54,000
Cumulative Reserve Subfund - REET II Subaccount	6,740,000	4,226,000	7,572,000
Cumulative Reserve Subfund - Street Vacation Subaccount	54,000	54,000	0
Subtotal	6,794,000	4,280,000	7,626,000
Traffic Flow Improvements & Street Lighting Program: SDT500			
Cumulative Reserve Subfund - REET II Subaccount	710,000	626,000	1,733,000
Subtotal	710,000	626,000	1,733,000
 Total Capital Improvement Program Appropriation	 12,438,000	 8,587,000	 18,355,000

Transportation

2006 Proposed SDOT Cumulative Reserve Fund Budget Control Level Structure

Project #	Program and Budget Control Level - Project Detail	2005 Revised	2006 Endorsed	2006 Proposed
	Bridges & Structure Program (BCL: SDT200)			
TC365800	Airport over Argo Rehabilitation	25	45	45
TC324900	Bridge Painting Program	528	541	1,141
TC365810	Bridge Seismic Retrofit Phase II	0	0	75
TC320060	Bridge Way North and Fremont Circulation	0	0	57
TC366530	East Duwamish Waterway Bridge - BRAC Grant Match	0	0	320
TC366170	North Queen Anne Drive Bridge Seismic Improvement	775	15	15
TC365890	Retaining Wall Repair and Replacement Program (Crew)	347	357	357
TC365190	Retaining Wall Replacement Program**	0	0	91
TC366590	Stairway Rehabilitation	0	0	375
TC366520	West Seattle Lower Bridge Repair	87	0	0
	Subtotal - Bridges & Structures Program (BCL: SDT200)	\$ 1,762	\$ 958	\$ 2,476
	Debt Service Program (BCL: SDT600)			
TC320060	Alaskan Way Viaduct & Seawall (2005 Bond debt service)	142	431	376
TC320060	Alaskan Way Viaduct & Seawall (2006 Bond debt service)	0	0	161
TC320060	Bridge Way North & Fremont Circulation (debt service)	31	295	277
TC320060	Fremont Bridge Approaches (debt service)	42	127	113
TC365500	Mercer Corridor (debt service)	0	0	64
TC365020	SR-519 (debt service)	72	682	644
	Subtotal - Debt Service Program (BCL: SDT600)	\$ 287	\$ 1,535	\$ 1,635
	Hazard Mitigation Program (BCL: SDT300)			
TC365480	Hazard Mitigation Program - Areaways	200	200	200
TC365510	Hazard Mitigation Program - Landslide Mitigation	400	400	900
	Subtotal - Hazard Mitigation Program (BCL: SDT300)	\$ 600	\$ 600	\$ 1,100
	Pedestrian Improvements Program (BCL: SDT400)			
TC366230	5th Avenue NE Improvements--Northgate*	213	0	0
TC364830	Burke Gilman Trail Extension (8th-67th)*	379	10	1
TC364830	Burke Gilman Trail Extension (11th to Locks)	0	0	50
TC365690	Chief Sealth Trail	0	0	114
TC327000	Lake Union Ship Canal Trail - Open Space	0	0	468
TC365750	Mountains to Sound Greenway Trail*	27	18	18
TC366570	NE 100th St Sidewalk Development**	0	0	240
TC366550	Northgate South Lot Sidewalks**	0	0	270
TC365770	NSF/CRF Neighborhood Projects	1,241	227	1,122
TC323140	Pedestrian/Elderly Handicapped Accessibility	100	0	669
TC366480	Sidewalk Development Annual Program**	0	0	500
TC365120	Sidewalk Safety Repair (formerly Sidewalk Repair)	325	333	333
	Subtotal - Pedestrian Improvements Program (BCL: SDT400)	\$ 2,285	\$ 588	\$ 3,785
	Street Repair and Improvements Program (BCL: SDT100)			
TC366460	3rd Ave NE Street Extension	500	0	0
TC365440	Arterial Asphalt and Concrete Program--Paving	4,141	2,157	5,174
TC365940	Arterial Major Maintenance--Paving	969	993	993
TC366380	Greenwood Avenue North	0	207	184
TC365380	Lake City Way NE Multimodal	40	20	20
TC365500	Mercer Corridor	361	0	0

Transportation

2006 Proposed SDOT Cumulative Reserve Fund Budget Control Level Structure (cont.)

Project #	Program and Budget Control Level	2005 Revised	2006 Endorsed	2006 Proposed
TC323920	Non-Arterial Asphalt Street Resurfacing--Paving	263	274	274
TC323160	Non-Arterial Concrete Rehabilitation--Paving	250	261	261
TC366000	South Jackson Street	216	314	314
TC364800	Spokane Street Viaduct	0	0	352
TC365880	SR 520 Project**	54	54	54
	Subtotal - Street Repair and Improvements Program (BCL: SDT100)	\$ 6,794	\$ 4,280	\$ 7,626
	Traffic Flow Improvements & Street Lighting Program (BCL: SDT500)			
TC366580	3rd Avenue NE Signalization	0	0	442
TC366540	Bike and Pedestrian Improvements in SLU	0	0	360
TC322290	Bike Spot Safety	0	335	335
TC365700	Duwamish ITS	10	91	91
TC365870	Intelligent Transportation Systems (ITS) Plan	0	0	75
TC323610	New Traffic Signals	500	0	230
TC323140	Pedestrian Lighting Program	200	200	200
	Subtotal - Traffic Flow Improvements & Street Lighting Program (BCL: SDT500)	\$ 710	\$ 626	\$ 1,733
	CRF Total	\$ 12,438	\$ 8,587	\$ 18,355

NOTE: All dollars are REET II unless otherwise noted

* *Street Vacation dollars*

** *REET I dollars*

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Capital Improvement Program Outlay

Program	2005 Revised	2006 Endorsed	2006 Proposed
Bridges & Structures Program	1,445,000	1,381,000	2,351,000
Capital Projects	73,830,000	56,508,000	54,234,000
Policy, Planning and Major Projects	34,556,000	5,875,000	20,467,000
Street Maintenance	2,638,000	2,261,000	2,761,000
Traffic Management	10,403,000	7,484,000	9,320,000
Subtotal	122,872,000	73,509,000	89,133,000
Total Capital Improvement Program Outlay	122,872,000	73,509,000	89,133,000