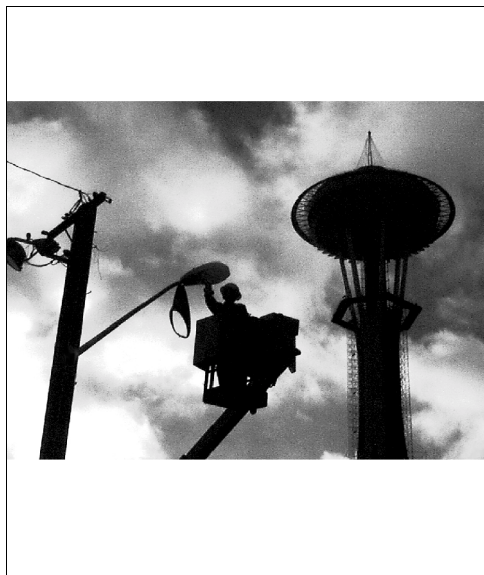


Seattle City Light



Gary Zarker, Superintendent

Mission Statement

The mission of the City Light Department is to provide our customers with the lowest cost, most reliable, and most environmentally responsible electricity in urban America.

Goals

- Deliver excellent customer service.
- Continue delivery of industry-standard fundamental utility service.
- Make environmental excellence a core part of City Light's mission and operations.
- Strengthen the utility's competitive position.
- Make public benefits a cornerstone of City Light's service culture.
- Communicate to customers how City Light provides value to the community.
- Help employees achieve a high-performance workplace they are proud of.

Appropriations

Fund/Line of Business (in thousands of dollars)	Summit Code	1999 Actual	2000 Adopted	2001 Adopted	2002 Endorsed
City Light Fund					
Administration	tbd	218,344	215,382	233,813	241,088
Power Delivery	tbd	122,346	121,105	126,195	125,858
Power Supply	tbd	228,179	269,991	399,432	365,037
Department Total		568,869	606,478	759,441	731,983
Positions (in Full Time Equivalents)		1,782.75	1,797.75	1,800.19	1,799.19

Administration

Purpose Statement

The purpose of the Administration Line of Business is to provide leadership and support services for City Light and its staff so that the utility's line of business goals are met at an appropriately low administrative cost and the City's and City Light's values are supported.

Key Performance Targets

- To ensure employee diversity that reflects the people in our community, meet or exceed Equal Employment Opportunity availability rates for all employment categories, as measured by the percentage of categories meeting availability rates.
- Safety first, safety second, safety third: achieve a 10% reduction in the severity rate of work-related injuries from four-year average.
- Strengthen the utility's competitive position. Preserve our competitive rate advantage by maintaining the spread between City Light's low-cost hydroelectric generation and the higher cost of equivalent energy at market prices (in \$/MWh).

Resources

Program (in thousands of dollars)	1999 Actual	2000 Adopted	2001 Adopted	2002 Endorsed
Corporate Services Debt Service	81,616	86,192	96,402	101,917
Corporate Services Taxes	37,571	37,152	43,865	46,009
Employee Services	3,900	4,967	4,228	4,378
Equipment and Facilities	44,340	37,456	40,342	39,147
Executive Leadership	7,000	10,126	9,483	10,473
Financial and Account Services	43,917	39,489	39,495	39,164
Line of Business Total	218,344	215,382	233,813	241,088
Positions (in Full Time Equivalents)	561.59	559.96	540.74	538.37

Administration: Corporate Services Debt Service

Purpose Statement

The purpose of the Corporate Services Debt Service Program is to borrow funds sufficient to meet City Light's capital expenditure requirements at the lowest possible cost.

Program Highlights

Increase the total debt service budget by \$10.2 million over the adopted 2000 budget level in 2001, and by another \$5.5 million in 2002. Debt service payments are increasing because of additional debt issuance and higher interest rates that affect outstanding junior-lien, variable rate debt, and new debt issuances.

Resources

Funding Source (in thousands of dollars)	1999 Actual	2000 Adopted	2001 Adopted	2002 Endorsed
Utility Rates & Charges	81,616	86,192	96,402	101,917
Program Total	81,616	86,192	96,402	101,917

Administration: Corporate Services Taxes

Purpose Statement

The purpose of the Corporate Services Taxes Program is to calculate and pay City Light's legally required tax payments.

Program Highlights

Increase the total tax budget by \$6.7 million in 2001 and by another \$2.1 million in 2002. City Light pays taxes to the City of Seattle and the State based on the collected revenues. The taxes City Light pays are increasing because customer revenue is projected to be higher as a result of both the higher volume of energy sales to customers and higher customer rates.

Resources

Funding Source (in thousands of dollars)	1999 Actual	2000 Adopted	2001 Adopted	2002 Endorsed
Utility Rates & Charges	37,571	37,152	43,865	46,009
Program Total	37,571	37,152	43,865	46,009

Administration: Employee Services

Purpose Statement

The purpose of the Employee Services program is to ensure a fair, safe, and supportive business environment for City Light staff so that a highly skilled, representative, and productive workforce is recruited and retained.

Program Highlights

Build strong relationships among employees, unions, and managers. City Light is developing and implementing an overall communication strategy for employee-related issues. It is also providing leadership in collective bargaining negotiations and labor management committee processes with IBEW, Local 77, and the Coalition of Unions.

Achieve a high performance workplace. The Department is developing a plan for hiring and retaining employees needed in key employment categories, as well as developing a succession-planning model which it expects to pilot in areas of the utility that need it most. It is also identifying key areas where work is undergoing significant change and developing training programs to prepare those workers to transition as needed. Development and implementation of a technical skills and certification development program for the utility is also planned.

Continue to focus on workplace safety. City Light continues to maintain an aggressive Return To Work program to assist employees in returning to work as quickly as possible after an industrial injury, working in collaboration with the employee, physician, and other affected parties.

Decrease program staffing by a total of 6.9 FTE positions. These position changes are the result of an internal City Light re-organization.

Resources

Funding Source (in thousands of dollars)	1999 Actual	2000 Adopted	2001 Adopted	2002 Endorsed
Utility Rates & Charges	3,900	4,967	4,228	4,378
Program Total	3,900	4,967	4,228	4,378
Positions (in Full Time Equivalents)	51.96	62.78	55.88	55.86

Administration: Equipment and Facilities

Purpose Statement

The purpose of the Equipment and Facilities Program is to provide City Light staff with a well-functioning workplace by meeting their needs for appropriate accommodations, office support and technology.

Program Highlights

Consolidate work spaces. City Light will complete the North Service Center remodel to consolidate three work groups as well as work with the Executive Services Department to optimally manage Key Tower space and costs.

Implement actions per the Information Technology Strategic Plan. Priority workplan items will include instituting a new decision-making process to prioritize technology investments, implementing a strategic plan for internet and web services, and beginning development of an enterprise work management system.

Enhance disaster recovery systems. City Light will augment and reconfigure its information technology infrastructure to provide backup resources to support the use of critical operational and business applications in the event of a natural disaster or equipment failure. High priority systems include the utility's energy management system and customer information system.

Decrease program staffing by a total of 15.88 FTE positions. This cumulative decrease includes the position changes described below. The remaining 9.88 FTE reduction is the result of an internal City Light re-organization.

Add two positions to the Equipment and Facilities Program. The first of these positions is a part of the Real Estate Unit and is responsible for negotiating and drafting agreements for use of City Light's transmission towers and poles. The second position is an assistant to the Director of City Light's Facilities Management Unit.

Abrogate eight positions in the Equipment and Facilities Program. One position in the Facilities Design Unit was eliminated due to the completion of capital projects. Two positions in the Office Services Unit were reduced due to redistributed workload. The remaining five positions were abrogated as a part of City Light's efforts to reduce the Department's Operation & Maintenance budget.

As for many programs, the apparent FTE change from 2001 to 2002 results from an internal shift in position allocation.

Resources

Funding Source (in thousands of dollars)	1999 Actual	2000 Adopted	2001 Adopted	2002 Endorsed
Utility Rates & Charges	44,340	37,456	40,342	39,147
Program Total	44,340	37,456	40,342	39,147
Positions (in Full Time Equivalents)	203.96	185.08	169.20	160.83

Administration: Executive Leadership

Purpose Statement

The purpose of the Executive Leadership Program is to provide the appropriate direction to City Light staff and participate in regional and national forums so that the utility's line of business goals are met and the City's and City Light's values are supported.

Program Highlights

Implement and communicate the utility business plan. City Light has updated its business plan, including resource decisions regarding how to serve growing customer demands for electricity. In 2001 and 2002 the Department will communicate its business strategies and implementation plans to the public and City Light employees.

Support Endangered Species Act (ESA) Initiatives. City Light will carry out the Early Action Plan capital improvement projects at both the Skagit and Tolt rivers, which include the acquisition and restoration of key Chinook habitat. Staff will continue to chair the City's ESA Science Team and work to ensure that the City's recovery actions are based on sound science. The utility will create and implement communication strategies that support the City's objectives in the ESA negotiations.

Implement City Light's Strategic Communication Plan. A major focus of the communication plan is to keep the utility's objectives and issues before the public so as to increase ratepayer confidence in the utility and its approach. City Light will also implement an effective advertising program that promotes major goals in areas such as conservation and global warming.

Decrease program staffing by a total of 11.64 FTE positions. This cumulative decrease includes abrogation of two positions in the Executive Leadership program due to changing workload levels. The remaining 9.64 FTE reduction is the result of an internal City Light re-organization.

Resources

Funding Source (in thousands of dollars)	1999 Actual	2000 Adopted	2001 Adopted	2002 Endorsed
Utility Rates & Charges	7,000	10,126	9,483	10,473
Program Total	7,000	10,126	9,483	10,473
Positions (in Full Time Equivalents)	72.18	85.84	74.20	75.43

Administration: Financial and Account Services

Purpose Statement

The purpose of the Financial and Account Services Program is to ensure that City Light has sufficient resources to maintain its financial stability.

Program Highlights

Bring the Combined Customer Services System (CCSS) on line. The City of Seattle has invested in a new computer billing system that will be online in March, 2001. This system will allow both Seattle Public Utility and Seattle City Light to use the same data source for billing purposes and will provide more flexibility for customers. Once the system is in place, City Light will address priority enhancements including electronic bill delivery and payment options.

Reduce delinquent bills. City Light will allocate more resources to handle active delinquent accounts, rather than final delinquent accounts. It will also revise low-income programs as appropriate to provide assistance earlier, and assign final accounts to collection agency more quickly. Field collectors will focus on "collect or disconnect" rather than leave notices.

Dispose of surplus property consistent with public benefit policies and decisions. Staff will coordinate property sales balancing public development uses, private development interests, and the utility's future operational needs.

Increase program staffing by a total of 15.2 FTE positions. This cumulative increase includes the position changes described below. The remaining 20.2 FTE increase is the result of an internal City Light re-organization.

Add one position to develop and maintain City Light's Risk Management Strategy and ensure its alignment with the Department's overall business strategy and resource plan.

Abrogate six positions from the Financial and Account Services program. These positions are eliminated due to reduced, re-distributed, or completed workloads.

Resources

Funding Source (in thousands of dollars)	1999 Actual	2000 Adopted	2001 Adopted	2002 Endorsed
Utility Rates & Charges	43,917	39,489	39,495	39,164
Program Total	43,917	39,489	39,495	39,164
Positions (in Full Time Equivalents)	233.49	226.26	241.46	246.25

City Light

Power Delivery

Purpose Statement

The purpose of the Power Delivery Line of Business is to provide an electrical system infrastructure sufficient to distribute electricity to City Light customers so that they are connected to electricity service that meets their needs promptly, reliably, cost-effectively, and in an environmentally sound manner.

Key Performance Targets

- Deliver public benefits that enhance City Light's public image and reinstall confidence in local government. Achieve at least 75% positive satisfaction rating among residential customers surveyed.
- Provide fast, no hassle service connections. Complete 95% of all residential service connection requests within five days.
- Keep the lights on. Keep System Average Interruption Duration Index under 50 minutes.

Resources

Program (in thousands of dollars)	1999 Actual	2000 Adopted	2001 Adopted	2002 Endorsed
Customer and Community Services	12,213	11,179	10,153	10,867
Customer Service Connections	31,697	21,958	25,138	25,492
Electrical System Capacity	78,435	87,968	90,904	89,499
Line of Business Total	122,346	121,105	126,195	125,858
Positions (in Full Time Equivalents)	816.07	837.47	838.97	841.15

Power Delivery: Customer and Community Services

Purpose Statement

The purpose of the Customer and Community Services Program is to provide energy outreach and solutions to customers and the general Seattle community so that both customer needs and City community priorities are supported.

Program Highlights

Address issues relating to new large power loads. Demand from large customers is growing particularly in the downtown area. The Department will manage the customer service installations for new large loads, including "internet farms." It will also convene appropriate groups and prepare recommendations to address associated service delivery, systems, and rate considerations.

Build stronger relationships with our customers. The Department is preparing key customer management plans, initiating a Key Customer Resource Center, and expanding strategic communication and education plans. The focus on public information and education outreach services increases customers' understanding of issues facing City Light and awareness of utility services available to them.

Support community-valued services. City Light is implementing public benefits policy decisions regarding electrical system undergrounding, street lighting, low-income bill assistance, and sale of surplus property.

Provide high-value customer services. The Department is working on additional bill delivery and payment options for customers including automatic check writing, expanded pay by phone, pay by credit card, and internet billing and payment. It also expects to offer web-based energy and billing information on-line to customers.

Decrease program staffing by a total of 3.96 FTE positions. This cumulative decrease includes the position changes described below. The remaining 6.96 FTE reduction is the result of an internal City Light re-organization.

Add three positions to the Customer and Community Services program. The first of these positions will handle the heavy workload associated with the major customer accounts. The second position will coordinate customer notifications on City Light projects. The third position will produce and coordinate City Light's video products.

Resources

Funding Source (in thousands of dollars)	1999 Actual	2000 Adopted	2001 Adopted	2002 Endorsed
Utility Rates & Charges	12,213	11,179	10,153	10,867
Program Total	12,213	11,179	10,153	10,867
Positions (in Full Time Equivalents)	78.86	83.98	80.02	80.57

Power Delivery: Customer Service Connections

Purpose Statement

The purpose of the Customer Service Connections Program is to design and deliver electrical services to customers so that their needs for prompt connections and reliability are served.

Program Highlights

Increase the budget for the Customer Service Connections Program to reflect the impact of increased new service demand, especially in the downtown area. The strong economy and increased new service connection requests are expected to continue through 2002.

Meet demand for service installations. City Light must meet greatly increased customer demand for service installations particularly in the downtown network area, which has experienced a 121% increase in service installations from 1997 to 1999.

Meet increased demand for use of City Light's distribution system. City Light will meet greatly increased demand for pole attachments from telecommunications companies who lease space on poles for their communications equipment. The utility will also respond to increased fiber optic demand and workload within our system.

Extending an agreement approved in 1998, continue to perform work on the region's light rail project that will be paid for by Sound Transit. This work includes issuing permits, reviewing design plans, providing for public safety during construction and operations, and planning for development around light rail stations. The budget authority and positions necessary to accomplish this work in 2001 and 2002 were included in Ordinance 120120 and are not included in this budget. Due to changes in Sound Transit's budget and schedule, further modifications to Sound Transit's contribution are proposed in Council Bill 113560 in early 2001.

Increase program staffing by a total of 24.38 FTE positions. This cumulative increase includes the position changes described below. The remaining 20.38 FTE increase is the result of an internal City Light re-organization.

Add four additional positions to address increased workload associated with neighborhood power line undergrounding, cable and communication companies' use of City Light assets, and the increased need for coordination between suppliers, contractors, crews, and other City departments on projects.

Resources

Funding Source (in thousands of dollars)	1999 Actual	2000 Adopted	2001 Adopted	2002 Endorsed
Utility Rates & Charges	31,697	21,958	25,138	25,492
Program Total	31,697	21,958	25,138	25,492
Positions (in Full Time Equivalents)	171.28	142.68	167.06	171.23

Power Delivery: Electrical System Capacity

Purpose Statement

The purpose of the Electrical System Capacity Program is to construct, operate, and maintain the system infrastructure for City Light customers so that an environmentally safe and reliable system can be maintained and service requests can be connected.

Program Highlights

Address issues, develop options, and build a system that meets system capacity needs. City Light will develop strategic transmission and distribution system planning capability and complete the strategic network substation, and transmission plans to address high density loads; transmission needs; and downtown network substation, and feeder capacity.

Decrease program staffing by a total of 18.92 FTE positions. This cumulative decrease includes the position changes described below. The remaining 21.92 FTE reduction is the result of an internal City Light re-organization.

Add four positions to the Electrical System Capacity program. Three positions will allow City Light to meet the heavy workload of distribution and transmission system analysis. The other position will perform route reviews and field verifications in response to communication companies use of City Light assets.

Abrogate one position in the Vegetation Management Unit. The workload for this position has been redistributed.

Resources

Funding Source (in thousands of dollars)	1999 Actual	2000 Adopted	2001 Adopted	2002 Endorsed
Utility Rates & Charges	78,435	87,968	90,904	89,499
Program Total	78,435	87,968	90,904	89,499
Positions (in Full Time Equivalents)	565.93	610.81	591.89	589.35

Power Supply

Purpose Statement

The purpose of the Power Supply Line of Business is to generate, purchase, and manage electricity for City Light's customers so that their power needs are met at the lowest cost consistent with our reliability and environmental values.

Key Performance Targets

- Save at least 6.26 average annual megawatts by encouraging the efficient use of electricity.
- Keep generators spinning and available 85% of the time for the production of electricity.
- Keep Boundary Dam net electric production costs within the top 25% of similar hydroelectric facilities nationwide.
- Keep Skagit Project net electric production costs within the top 25% of similar hydroelectric facilities nationwide.
- Protect salmon and increase sustainable salmon populations to 7,800 Chinook in the waters that City Light influences.

Resources

Program (in thousands of dollars)	1999 Actual	2000 Adopted	2001 Adopted	2002 Endorsed
Environmental Power Portfolio	18,478	19,218	21,470	19,894
Generation Assets	39,289	49,746	42,100	40,495
Power System Management	12,387	12,173	12,525	12,754
Purchased Power & Transmission	158,025	188,854	323,338	291,894
Line of Business Total	228,179	269,991	399,432	365,037
Positions (in Full Time Equivalents)	405.09	400.32	420.48	419.67

Power Supply: Environmental Power Portfolio

Purpose Statement

The purpose of the Environmental Power Portfolio Program is to obtain power resources that meet the City's policy targets for renewable energy supplies and conservation and its expectations for minimal impact on the environment.

Program Highlights

Add \$1,875,000 for the implementation of a Compact Fluorescent Light (CFL) distribution program in 2001. This program plans to distribute one CFL to 250,000 residential customers. The Bonneville Power Administration may participate in the funding of this regional conservation program.

Implement the Strategic Resource Assessment (SRA) policy decisions. This includes the acquisition of renewable energy resources, the attainment of targeted energy conservation savings, and potential mitigation of greenhouse gases.

Deliver cost-effective conservation services. Seattle is experiencing a significant increase in building activity in the commercial and multifamily residential sectors. City Light will continue to target new construction for energy services so that opportunities for cost-effective conservation are not lost. It will also continue to operate the Community Conservation Program so that residential customers can reduce energy consumption and lower bills.

Increase program staffing by a total of 6.37 FTE positions. This cumulative increase includes the position changes described below. The remaining 3.37 FTE increase is the result of an internal City Light re-organization.

Add two positions resulting from City Council changes to the proposed budget. One position focuses on promoting sustainable building practices. The other position integrates climate protection programs into the City's existing conservation efforts.

Convert three positions from contractors to regular employees. These employees work at the Lighting Design Lab and are funded by an extended grant from the Northwest Energy Efficiency Alliance.

Abrogate two positions in the Energy Management Services Unit. One position was the product manager of the completed Utility Cost Watch program. The duties of the second position will be handled by supervisors within the Unit.

Resources

Funding Source (in thousands of dollars)	1999 Actual	2000 Adopted	2001 Adopted	2002 Endorsed
Utility Rates & Charges	18,478	19,218	21,470	19,894
Program Total	18,478	19,218	21,470	19,894
Positions (in Full Time Equivalents)	70.03	68.77	75.14	75.16

Power Supply: Generation Assets

Purpose Statement

The purpose of the Generation Assets Program is to construct, operate, and maintain power generation resources for City Light's citizen owners so that they continue to get low-cost, environmentally-sound power over the long term.

Program Highlights

Decrease funding for the Skagit Licensing Mitigation project by approximately \$7 million in 2001 and \$8.5 million in 2002. Most of the land acquisition and construction for the project's facilities were accomplished 2000.

Secure licenses from the Federal Energy Regulatory Commission to continue to operate the City's hydroelectric facilities.

Increase the operating life and reliability of equipment and systems by replacing turbine runners at the South Fork and Boundary hydroelectric projects and increasing work on powerhouse maintenance.

Reinvest in the Boundary Hydroelectric Project to maintain the aging plant by rehabilitating major equipment auxiliary systems, support features, and recreational facilities.

Implement the Cedar Falls Habitat Conservation Plan (HCP) and the Skagit Mitigation Agreement (SMA). The HCP describes improvements and operational changes to water supply and hydroelectric facilities needed over the next 50 years to meet state and federal requirements. The SMA activities include completion of the Environmental Learning Center, expansion of a spawning channel, and continued funding of research on salmon and other wildlife-related issues.

Decrease program staffing by a total of 2.62 FTE positions. This cumulative decrease includes the position changes described below. The remaining 1.78 FTE increase is the result of an internal City Light re-organization.

Add two positions to the Generation Assets Program. One position replaces the Generation Operation Director position that was transferred to the Public Affairs Unit. The second position is a part-time library technician at Newhalem.

Abrogate six positions in the Generation Assets Program due to workload realignment and diminished workload. In 2002, the program will abrogate another position.

Resources

Funding Source (in thousands of dollars)	1999 Actual	2000 Adopted	2001 Adopted	2002 Endorsed
Utility Rates & Charges	39,289	49,746	42,100	40,495
Program Total	39,289	49,746	42,100	40,495
Positions (in Full Time Equivalents)	253.26	263.94	261.32	260.48

Power Supply: Power System Management

Purpose Statement

The purpose of the Power System Management Program is to dispatch power from all available sources to City Light customers so that their day-to-day needs for power and reliability are met at the lowest cost.

Program Highlights

Integrate the new Bonneville Power Administration (BPA) power supply contract. The current BPA power supply contract ends in September 2001. The terms and products of this new contract will be integrated into the utility's resource portfolio.

Implement Strategic Resource Assessment decisions. City Light is increasingly obliged to serve its growing demand for electricity from market purchases. This exposes City Light to increased market price risk. To address this concern, City Light has prepared a Strategic Resource Assessment which presents alternative power portfolios and risk management strategies.

Influence regional transmission and other electric industry restructuring issues through input to the regional and national forums that address these issues.

Increase program staffing by a total of 16.41 FTE positions. This cumulative increase includes the position changes described below. The remaining 8.41 FTE increase is the result of an internal City Light re-organization.

Add eight positions to the Power System Management program in response to the increased volume and complexity in financial transactions, reporting, and scheduling involved with the new BPA contracts.

Resources

Funding Source (in thousands of dollars)	1999 Actual	2000 Adopted	2001 Adopted	2002 Endorsed
Utility Rates & Charges	12,387	12,173	12,525	12,754
Program Total	12,387	12,173	12,525	12,754
Positions (in Full Time Equivalents)	81.80	67.61	84.02	84.03

Power Supply: Purchased Power & Transmission

Purpose Statement

The purpose of the Purchased Power & Transmission Program is to acquire power in a cost-effective manner to meet the electricity demands of our customers.

Program Highlights

Substantially increase the budget for purchased power and transmission due to higher projected prices in the wholesale power market. The budget proposal assumes that City Light will purchase as much power as possible from the BPA and meet additional demand from wholesale power market purchases.

Resources

Funding Source (in thousands of dollars)	1999 Actual	2000 Adopted	2001 Adopted	2002 Endorsed
Utility Rates & Charges	158,025	188,854	323,338	291,894
Program Total	158,025	188,854	323,338	291,894

Position Changes

Program/Position Change (in Full Time Equivalents)	2001 Adopted	2002 Endorsed
Prior Year FTE Total	1,797.75	1,800.19
<u>Customer and Community Services</u>		
Add Electrical Service Engineer (Pending Classification Review)	1.00	
Add Strategic Advisor 1, Utilities (Pending Classification Review)	1.00	
Add Public Relations Spec, Sr (Pending Classification Review)	1.00	
<u>Customer Service Connections</u>		
Add Electrical Engineer, Sr (Pending Classification Review)	1.00	
Reclassify Cablesplicer - Network Area to Cablesplicer Crew Chief-Asg Elec Reviewer (Pending Classification Review)	0.00	
Reclassify Associate Electrical Engineering Spec to Associate Electrical Engineer (Pending Classification Review)	0.00	
Add Pwr Structures Mech Crew Chief (Pending Classification Review)	1.00	
Add Electrical Engineer, Assoc (Pending Classification Review)	1.00	
Add Electrical Engineering Spec, Asst (Pending Classification Review)	1.00	
<u>Electrical System Capacity</u>		
Reclassify Systems Programmer Analyst to Supervising Electrical Engineer (Pending Classification Review)	0.00	
Reclassify MatSuplr, Elect-Asg CS/V/CDT to MatSuplr, Elect-Asg OTCHBNSTR-82.5% (Pending Classification Review)	0.00	
Reclassify Gardener, Asst to Gardener (Pending Classification Review)	0.00	
Add Electrical Engineer, Sr (Pending Classification Review)	1.00	
Add Electrical Engineer, Sr (Pending Classification Review)	1.00	
Add Electrical Engineer, Sr (Pending Classification Review)	1.00	
Reclassify M S A, Sr ILO Executive Assistant to Electrical Workload Supervisor (Pending Classification Review)	0.00	
Add Elecl Engrng Spec, Sr (Pending Classification Review)	1.00	
Delete Accounting Tech I	-1.00	
Reclassify Elecl Engineering Spec, Associate to Elecl Engineering Spec, Supervisor (Pending Classification Review)	0.00	
<u>Environmental Power Portfolio</u>		
Delete Planning & Dev. Spec. I	-1.00	
Delete Manager 3, General Govt.	-1.00	
Add Architect, Assoc (Pending Classification Review)	1.00	
Add Bldg Project Coordinator (Pending Classification Review)	1.00	
Add Energy Mgmt Analyst (Pending Classification Review)	1.00	
Add Planning and Development Specialist II	1.00	
Add Planning & Development Specialist II	1.00	

City Light

Equipment and Facilities

Delete Admin Spec II	-1.00
Delete Admin Spec I	-1.00
Delete Manager2,Engrng&Plans Rev	-1.00
Delete Information Tech Professional C	-1.00
Delete Information Tech Professional B	-1.00
Delete Ofc Automation Tech/Trainer	-1.00
Delete Acctg Tech II-BU	-1.00
Add Executive Assistant (Pending Classification Review)	1.00
Add Real Property Agent, Sr (Pending Classification Review)	1.00
Delete Ofc Automation Tech/Trainer	-1.00

Executive Leadership

Delete Admin Spec II-BU	-1.00
Delete Office Assistant-BU	-1.00

Financial and Account Services

Reclassify Manager 1, General Gov't to Material Control Supervisor (Pending Classification Review)	0.00
Add StratAdvsr3, Exempt (Pending Classification Review)	1.00
Delete Admin Spec I-BU	-1.00
Delete Admin Spec I-BU	-1.00
Delete Management Systems Analyst, Sr.	-1.00
Delete Admin Spec I-BU	-1.00
Delete Supervising Finance Analyst	-1.00
Delete System Progrmr Analyst	-1.00

Generation Assets

Delete Hydro Maint Worker II		-1.00
Delete Carpenter	-1.00	
Delete Camp Svc Aide*	-0.33	
Delete Admin Support Asst-BU*	-0.50	
Delete Utility Laborer	-1.00	
Delete Laborer	-1.00	
Delete Admin Spec I-BU	-1.00	
Reclassify Planning & Dev Spec, Supervising to Manager 2, Utilities (Pending Classification Review)	0.00	
Delete Camp Svc Aide*	-0.33	
Add Executive 2 (Pending Classification Review)	1.00	
Add Administrative Specialist II	0.60	
Delete Laborer	-1.00	
Reclassify Truck Driver to Truck Driver, Heavy (Pending Classification Review)	0.00	
Delete Structural Painter	-1.00	

Reclassify Electrical Helper to Electrical Constructor Wkg Crew Chief (Pending Classification Review)	0.00	
Reclassify Civil Engineer, Associate to Electrical Engineer, Associate (Pending Classification Review)	0.00	
Reclassify Civil Engineer, Associate to Electrical Engineer, Associate (Pending Classification Review)	0.00	
Reclassify Gardener II to Mechanical Shop Supervisor (Pending Classification Review)	0.00	
<u>Power System Management</u>		
Add Power Marketer (Pending Classification Review)	1.00	
Add Power Marketer (Pending Classification Review)	1.00	
Add Power Marketer (Pending Classification Review)	1.00	
Add Power Marketer (Pending Classification Review)	1.00	
Add Power Analyst,Sr (Pending Classification Review)	1.00	
Add Power Analyst (Pending Classification Review)	1.00	
Add Info Technol Prof A (Pending Classification Review)	1.00	
Add Power Marketer (Pending Classification Review)	1.00	
New FTE Subtotal	2.44	-1.00
FTE Total	1,800.19	1,799.19

City Light

2001-2002 Estimated Revenues for the City Light Fund

SUMMIT CODE	SOURCE	1999 ACTUAL	2000 REVISED	2001 ADOPTED	2002 ENDORSED
431010	NW Energy Efficiency Alliance	161,340	470,000	868,020	883,224
431200	BPA Financing	1,391,410	0	0	0
443300	Energy Sales to Customers	365,330,356	382,930,263	422,489,051	446,158,259
443310	Out of System Sales	1,974,998	1,952,000	2,239,499	2,491,130
	Reimbursement for Direct Access				
443310	Charges	5,725,016	6,965,200	6,103,000	6,043,500
443341	Sale for Resale	818,551	848,300	878,400	900,500
443345	Surplus Energy Sales	53,246,749	50,595,000	83,490,400	92,502,262
443345	South Fork Billing Credits	3,845,150	3,868,100	3,873,900	3,666,500
443345	Box Canyon Forced Outage Reserve	102,488	101,600	181,800	263,600
443345	Pacific Northwest Coordination	0	4,265,898	12,467,800	12,467,800
443380	Account Service Charge	499,703	520,536	531,988	545,288
443380	Water Heaters and Misc Equip Sales	108,459	136,255	134,989	134,163
443380	Other Customer Charges	3,354,036	2,573,677	2,611,308	2,651,435
443380	Property Rentals	1,551,558	1,380,568	1,410,941	1,446,214
443380	Reconnect Charges	270,551	281,682	287,879	295,076
443380	Pole Attachments	584,900	660,819	662,139	684,241
443380	Transmission Attachments	282,161	630,085	1,009,058	1,540,059
443380	Tree Trimming	374,789	578,145	781,500	880,925
447910	Skagit Receipts	271,891	277,873	283,986	291,085
461100	Interest	4,140,404	8,187,005	8,603,016	9,584,916
	Maple Valley - SnoKing Lease to				
462900	BPA	0	0	700,000	700,000
462900	SnoKing - Bothell Lease to BPA	0	0	562,500	562,500
462900	North Mountain Substation	0	0	247,200	256,900
462900	Transmission Sales	0	0	1,600,000	1,600,000
469100	Miscellaneous	295,831	302,339	308,991	316,716
	Sale of Property, Material, and				
469100	Equipment	801,479	819,112	837,132	858,060
482000	Contributions in Aid of Construction	7,255,756	12,660,718	12,787,325	12,915,199
486000	Conservation Customer Payments	1,526,022	1,837,337	1,500,030	1,503,300
541830	Reimbursement for CCSS (O&M)	909,579	935,957	2,758,092	3,012,827
541830	Reimbursement for CCSS (CIP)	4,714,165	8,387,760	2,608,200	0
543250	Reimbursement for Postage	357,658	300,000	306,600	314,265
587900	Transfers from Construction Fund	108,973,545	114,012,270	186,315,804	126,513,440
TOTAL REVENUES		\$ 568,868,545	\$ 606,478,499	\$ 759,440,548	\$ 731,983,384

Seattle City Light is implementing a 1.16% electricity rate increase, effective January 1, 2001, in order to pass-through cost increases from the Bonneville Power Administration. City Light will also implement a 10% power cost adjustment in response to the historically high prices for the electricity they purchase in the wholesale power market.

Capital Improvement Program

Highlights

- ◆ The \$102.4 million Distribution CIP for 2001 provides resources to connect new customers and maintain the transmission and distribution system throughout the City Light service area. Work continues on rehabilitation of the downtown network and insuring reliable service for all City Light customers. There are 49 CIP projects to support infrastructure work, with 16 new projects. Another four new projects are consolidations of existing projects.
- ◆ The explosive growth in telecommunication and Internet-oriented businesses in the Seattle area has resulted in the development high-demand users which require infrastructure additions in order to serve them. In 2001 and 2002, work includes building new line segments, reconductoring old line segments, installing substation equipment, replacing poles, adding or renovating underground facilities, and repairing and adding new streetlights to enhance the ability of the system to reliably meet these projected demand increases. Some of this work is reimbursable by customers.
- ◆ Telecommunications projects include completing the fiber optic network connecting all substations, completing the Bothell/Skagit fiber optic link, and improvements to City Light's radio system to allow better communication between field crews and dispatch center staff. The construction of fiber rings extends the communications backbone system beyond central monitoring and control of the electrical system from the generators to substations, to the distribution feeders level and ultimately down to individual distribution transformers and customer meters.
- ◆ The \$4.4 million in Environment & Safety CIP expenditures in 2001 covers the capital portions of license-required mitigation expenses on the Skagit and Tolt Rivers and meets the City's commitments for habitat protection and restoration for Chinook salmon under the Endangered Species Act (ESA).
- ◆ City Light's largest system, the Consolidated Customer Service System (CCSS) project, handles all City utility billing and customer records, and replaces the City's two existing utility billing systems. Seattle plans to switch to the new system in the first quarter of 2001. The Seattle Public Utilities Department is sharing the cost for this project.

Anticipated Operating Expenses Associated with Capital Facilities Projects

In some projects the Department has identified Operations and Maintenance costs of zero, or has not calculated a number (N/C). In these cases, the cost impacts of the project are either insignificant or are offset by cost savings realized by other projects.

City Light

2001-2002 Capital Improvement Program Appropriation (in '000s)

Fund	Program	LTD	2000 Revised	2001 Adopted	2002 Endorsed
Seattle City Light Fund					
	Distribution	63,292	88,973	102,368	100,253
	Environment & Safety	24,583	17,059	4,420	2,674
	Facilities Management	16,511	10,767	4,149	3,494
	Information Technology	28,986	20,003	17,267	13,701
	Generation	27,405	32,469	20,588	28,277
	Power Management	1,357	829	1,232	1,285
	Total Appropriation	\$162,134	\$170,100	\$150,024	\$149,684