



**2006 Integrated Resource Plan:  
Round 1 Modeling Results**

**IRP Stakeholders  
June 29, 2006**



## Topics

- Resource adequacy criterion, need for new resources and portfolios modeled
- Early results of Round 1 portfolio analysis
- U.S. energy scenarios: portfolio fixed, variable, and environmental costs by scenario
- What we have learned so far from Round 1
- Plans for Round 2



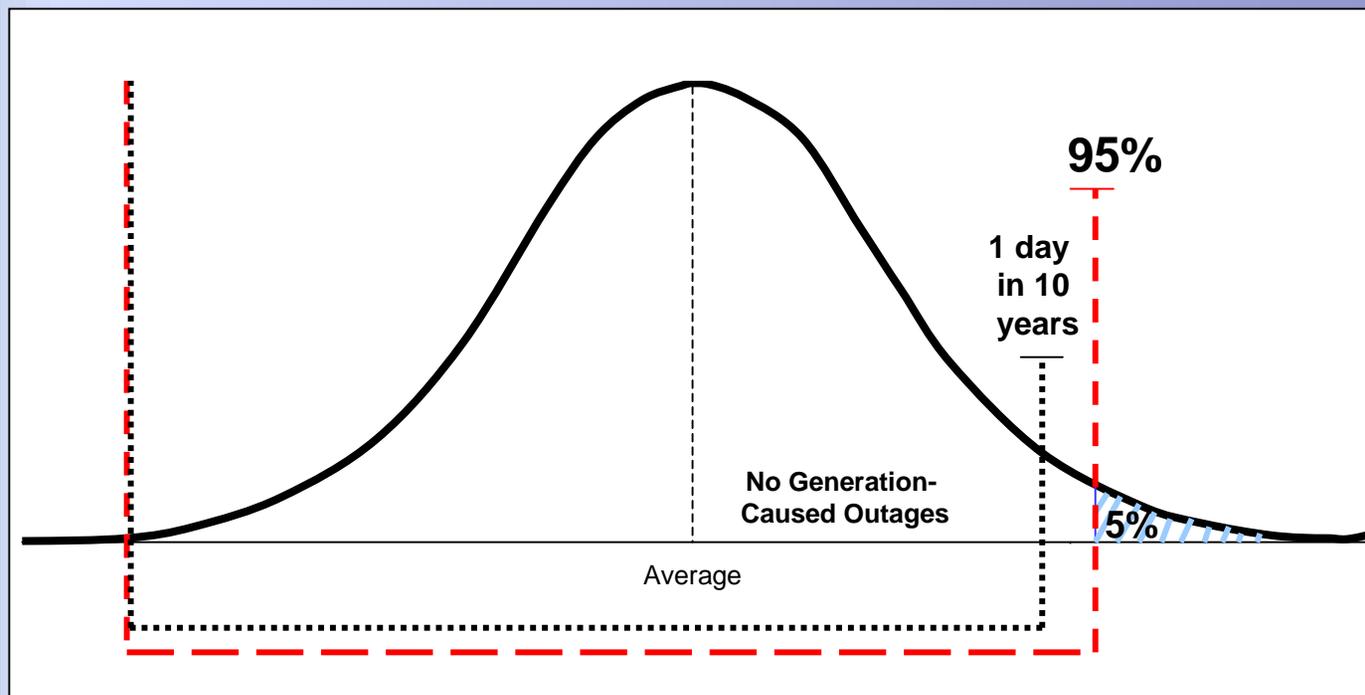
## Background

- **Seattle City Light:**
  - Analyzed how much power resources are needed to ensure having enough at a 95% confidence level
  - Established a wide range of resource portfolios that could meet the 95% confidence level
  - Modeled how the portfolios would operate to serve load under a wide range of hydro conditions and electric demands for Seattle
  - Modeled how the portfolios would operate to serve load under four different potential futures for the United States
    - Four different sets of economic, environmental, and energy price assumptions
  - Today we will discuss the Round 1 results



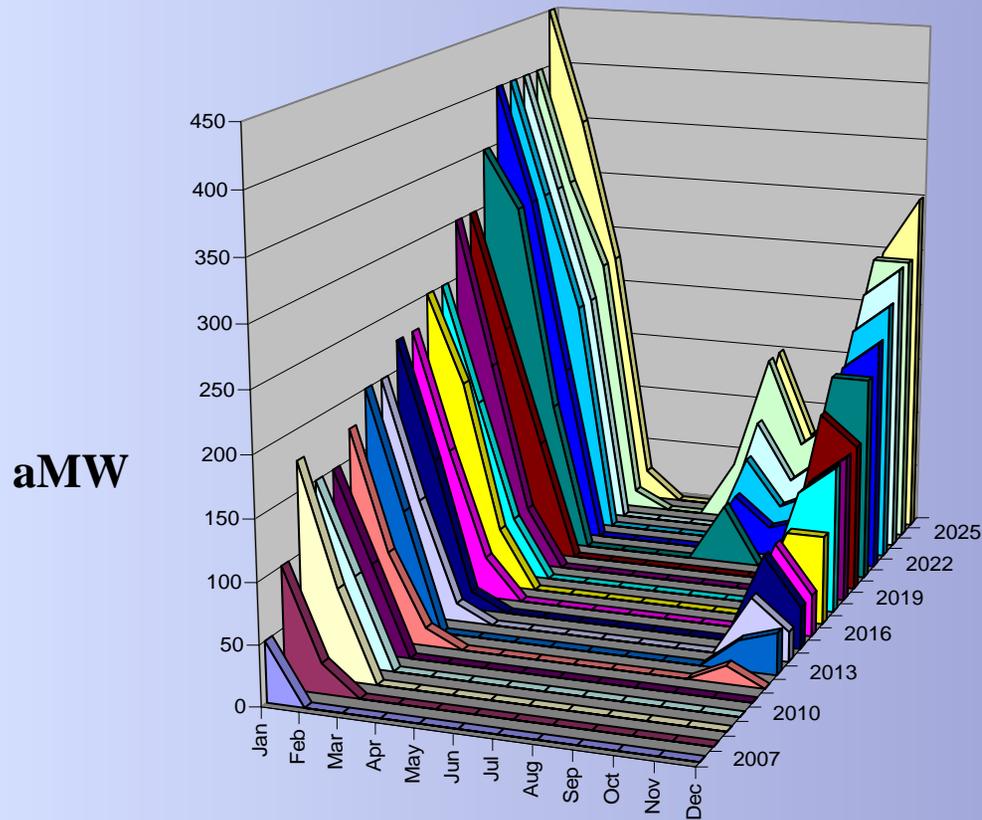
# Resource Adequacy Criterion

## Probability Distribution



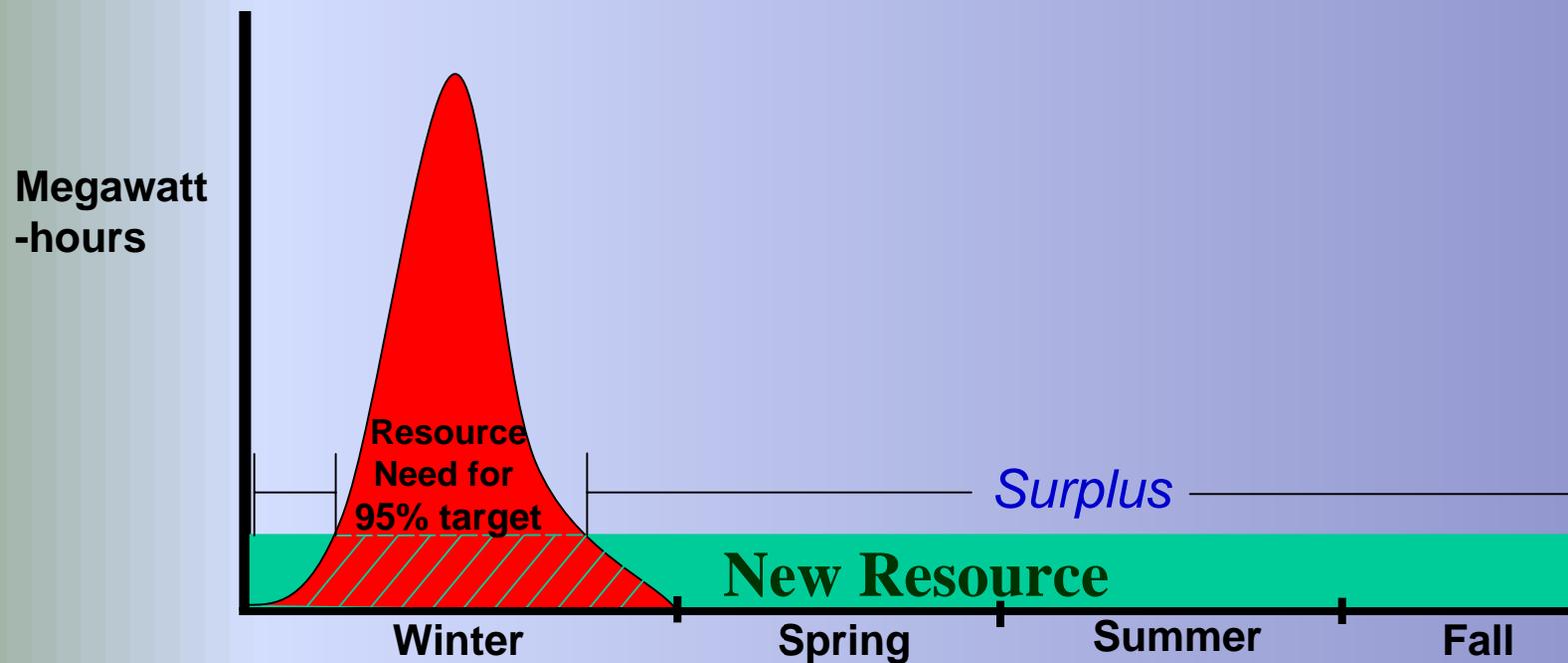


# Resource Additions for the 95% Criterion



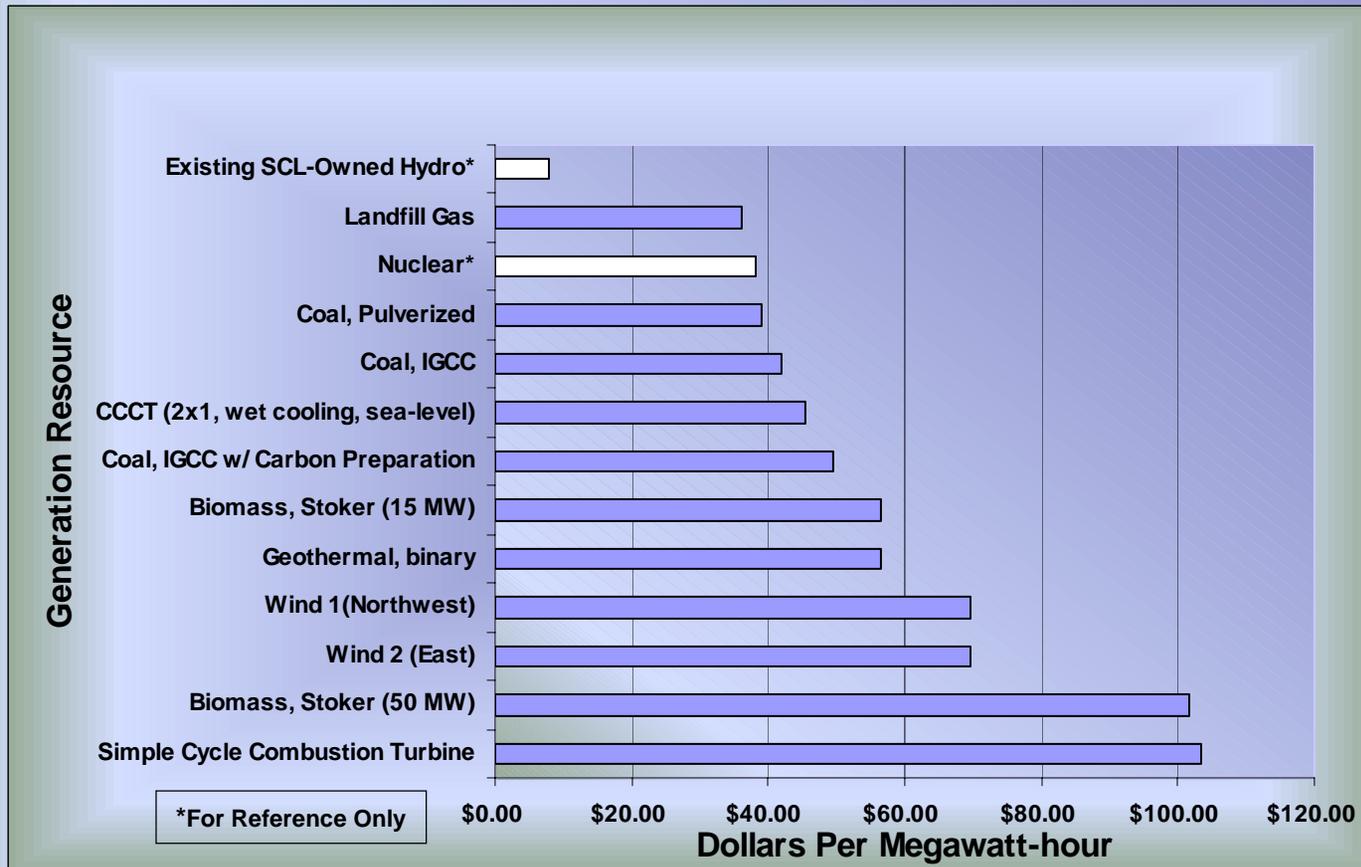


## Meeting Seattle's Winter Needs Can Cause Surplus in Other Seasons





# A Seattle Perspective on Resources (Transmission Loaded, Average \$/MWh)





# Total Resource Additions by Portfolio: 2007 to 2026

## Capacity in Megawatts

	Rely on Market	Renewables	Hydro, Wind, & Gas	Diverse	Gas-Fired	50:50 Block/Slice	100% Block	IGCC and Wind	Coal and Gas
Conservation		140	140	140	140	140	140	140	140
Exchange		100	100	100	100	100	100	100	100
Call Option*		70	50	50			100	70	
Hydro		60	60						
Wind		750	150	450		150		450	
Geothermal		25							
Landfill Gas		25	25	25					
Biomass		25		50					
CHP (co-gen.)			25						
CC Turbine			150	100	150	350	600		225
SC Turbine			50	50	50		50		
IGCC - Coal								300	
Conv. Coal									150
<b>2026 Total</b>	<b>0</b>	<b>1,125</b>	<b>750</b>	<b>915</b>	<b>590</b>	<b>640</b>	<b>890</b>	<b>990</b>	<b>615</b>



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# Round 1 Results

**Reference Case**



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## Costs



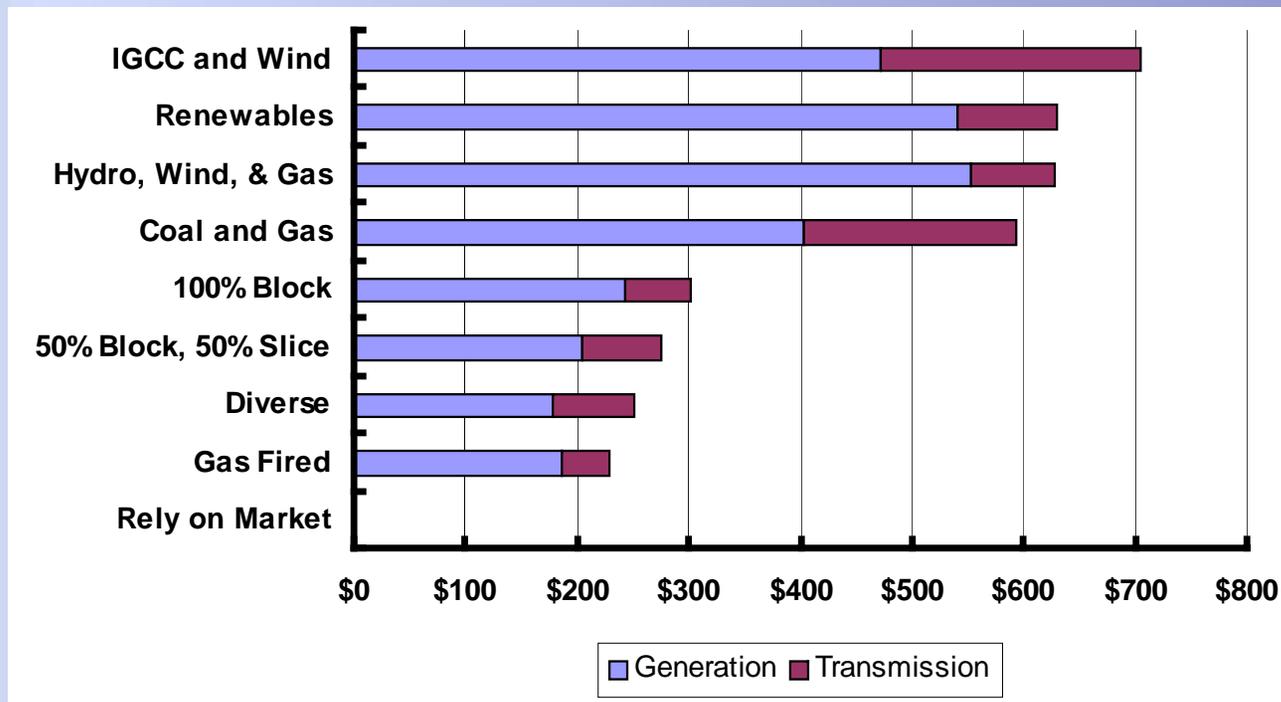
## Cost Summary

- Resource portfolios with coal or renewables have the highest capital costs
- Transmission strongly impacts the costs of distant resources
- Resource portfolios with low capital costs or with delayed capital costs tend to perform better
- Adding the cost of offsets for carbon dioxide emissions improved the relative cost performance of the renewables portfolio



# Capital Costs

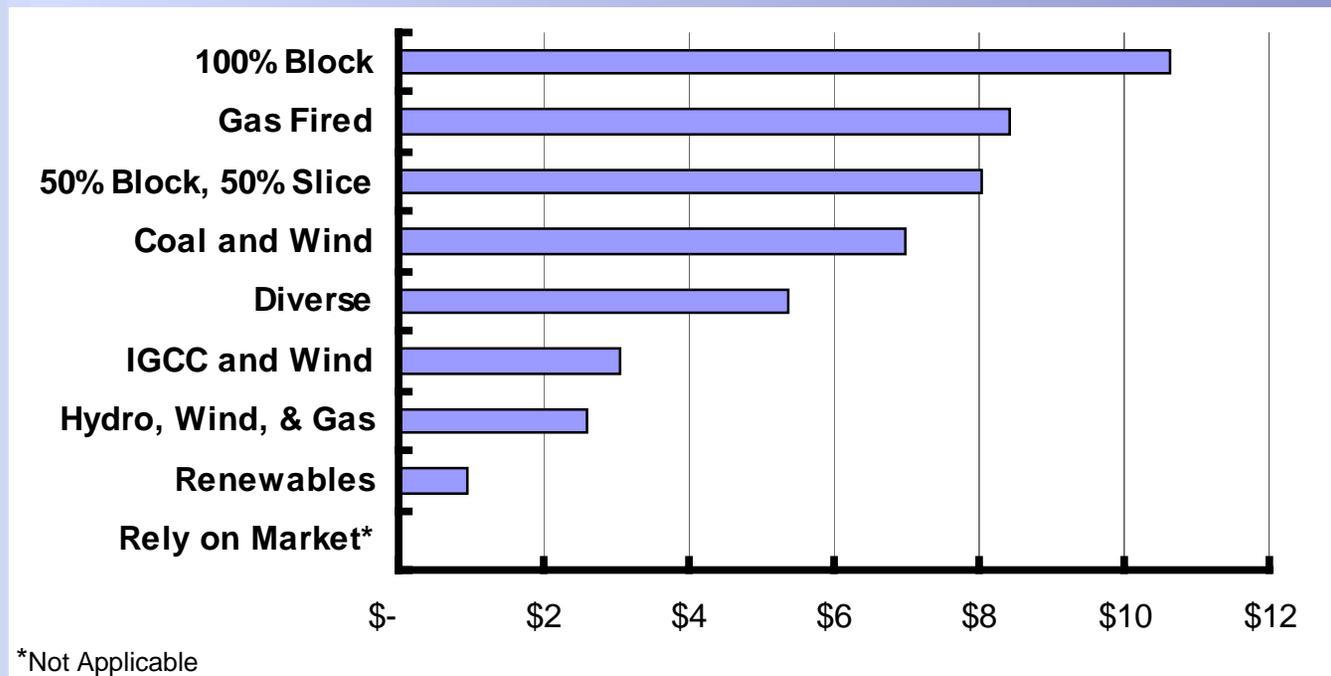
## 20-year NPV in Millions of Dollars





# Fuel Costs

## 20-year NPV in Millions of Dollars

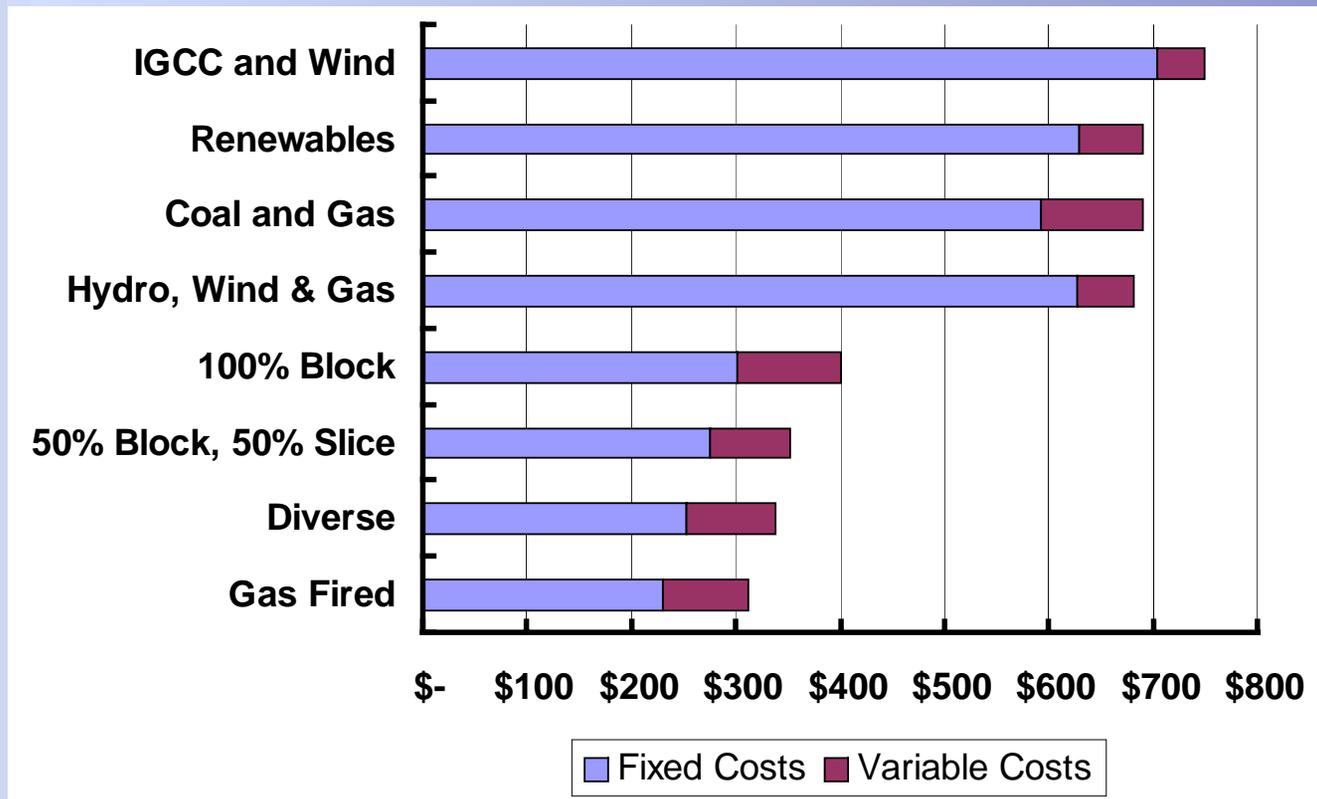




# Portfolio Costs

## Before Environmental Costs

20-year NPV in Millions of Dollars





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## **Market Transactions**



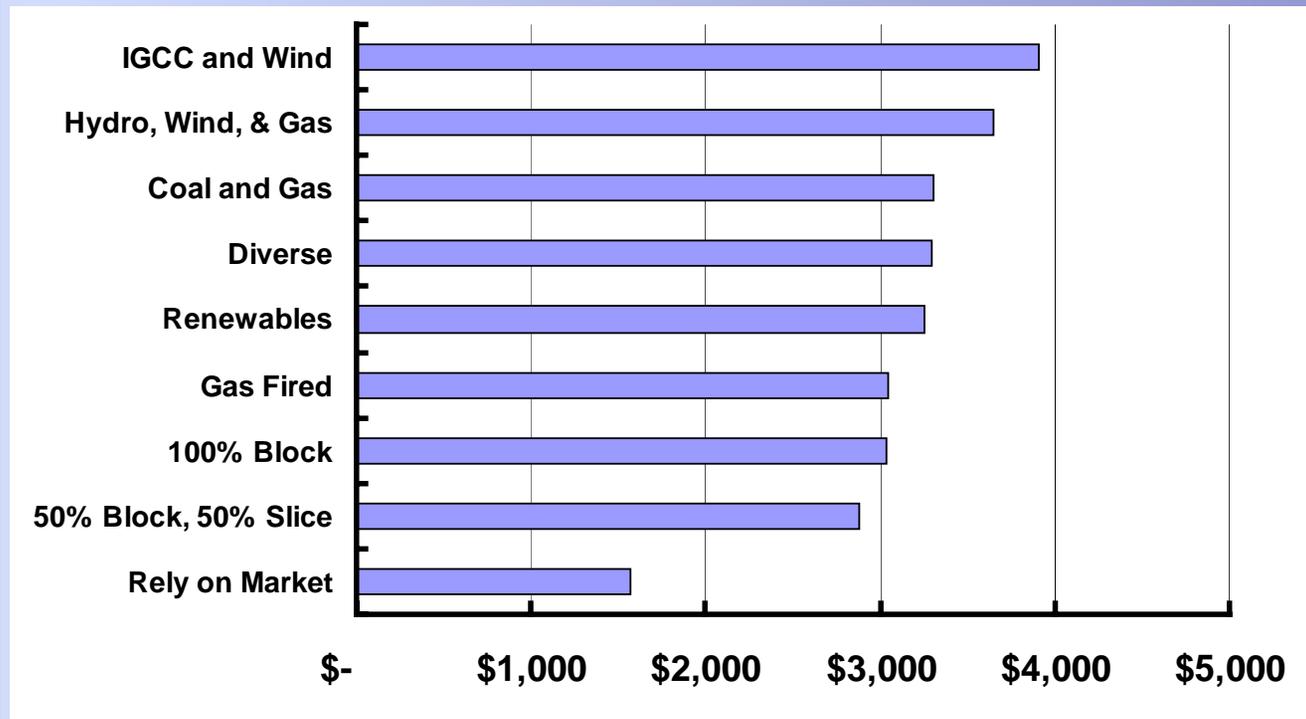
## Market Impact Summary

- All portfolios have unneeded generating capacity three of four seasons and sell into the western spot market
  - “Dispatchable” resources can operate when market prices are high, and shut down when market prices are low, improving their financial performance
  - Portfolios that have resources that are tailored to winter needs avoid costs at times when the resources are unneeded, improving their performance
- Market sales are important to consider because of the seasonal nature of the resource need



# Net Market Sales

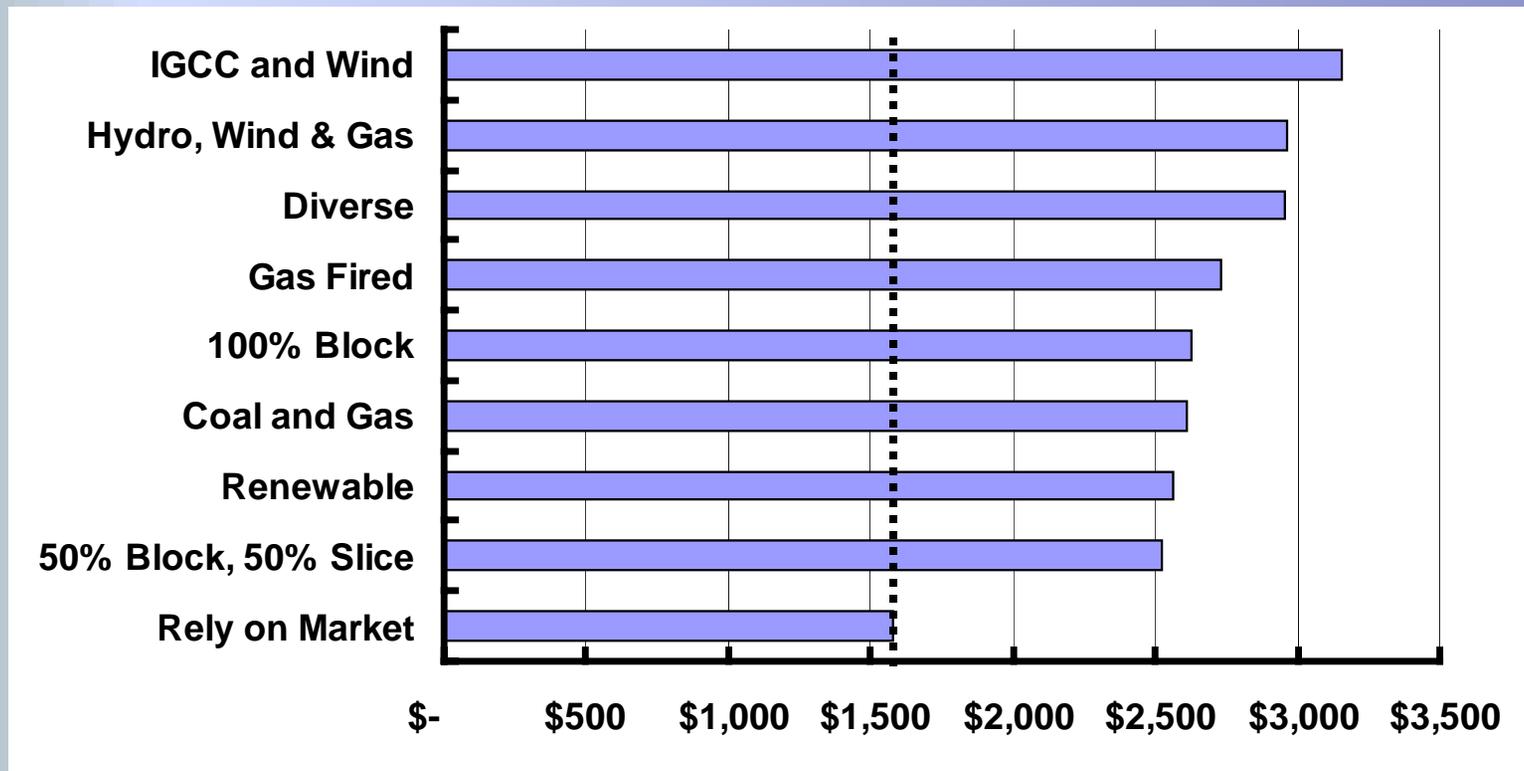
## 20-year NPV in Millions of Dollars





# Portfolio Net Revenue

## After Sales, Before Environmental Externalities

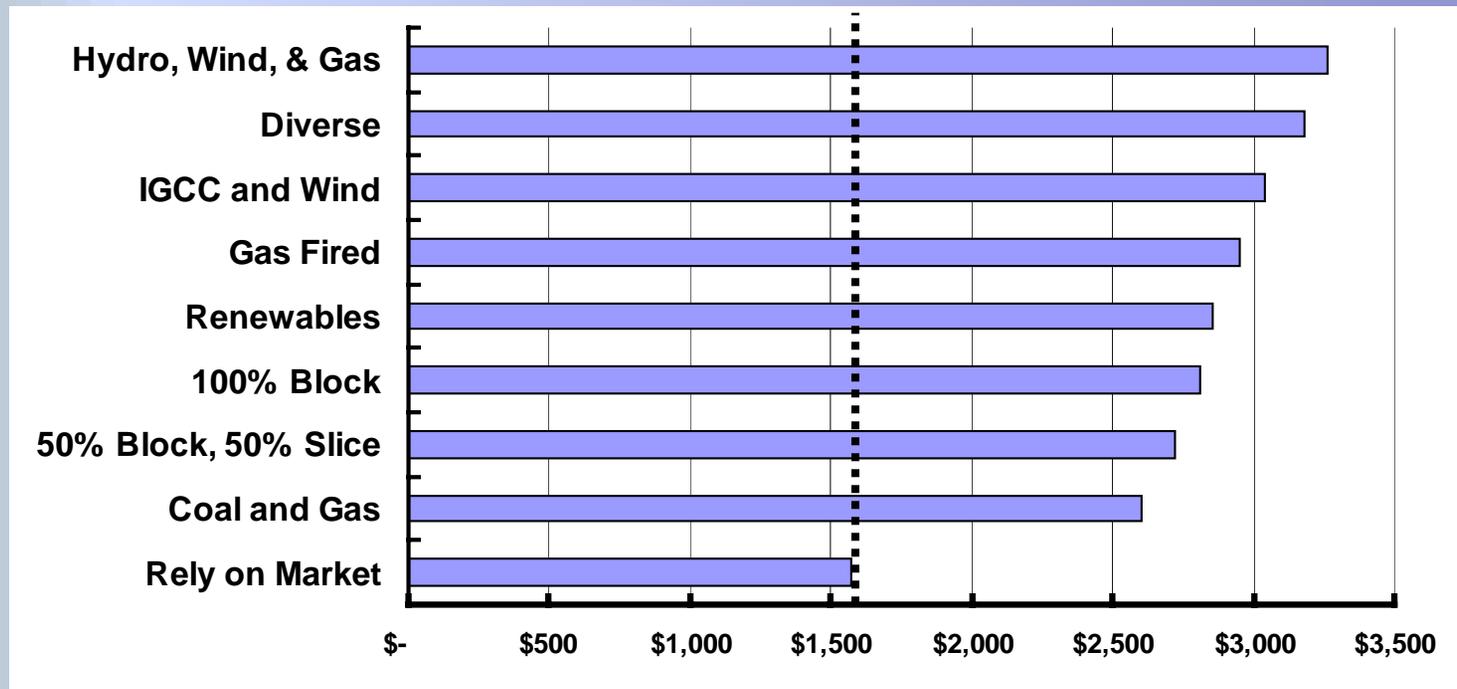




# Portfolio Net Revenue

## After Sales, After Environmental Externalities

20-year NPV in Millions of Dollars





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# Environment



## Environment Summary

- Environmental performance measured on emissions, based on the costs of control equipment to mitigate them
  - Carbon dioxide emissions are treated as a direct cost for offsets
  - Sulfur dioxide, nitrogen dioxide, particulate, and mercury viewed as indirect costs, since emissions still occur even with controls
- Market transactions can strongly affect emissions
  - Market sales created a net credit for those resource portfolios that did not contain coal-fired generation



# Environmental Accounting

## Thousands of Tons of Direct Emissions in Reference Case

	Carbon Dioxide	Sulfur Dioxide	Nitrogen Oxide	Mercury	Particulate	Total Cost (Millions)
<b>Rely on Market</b>	*					*
<b>Green</b>	6,770		1			\$0**
<b>100% Block</b>	20,557		5			\$72
<b>50% Block: 50% Slice</b>	14,922		4			\$56
<b>Hydro, Wind &amp; Gas</b>	7,078		1			\$25
<b>Diverse</b>	18,221		5			\$65
<b>Gas-Fired</b>	14,404		3			\$54
<b>Coal and Gas</b>	28,861	162	11	.00044	*	\$312
<b>IGCC and Wind</b>	25,139	312	8	.00004	11	\$456

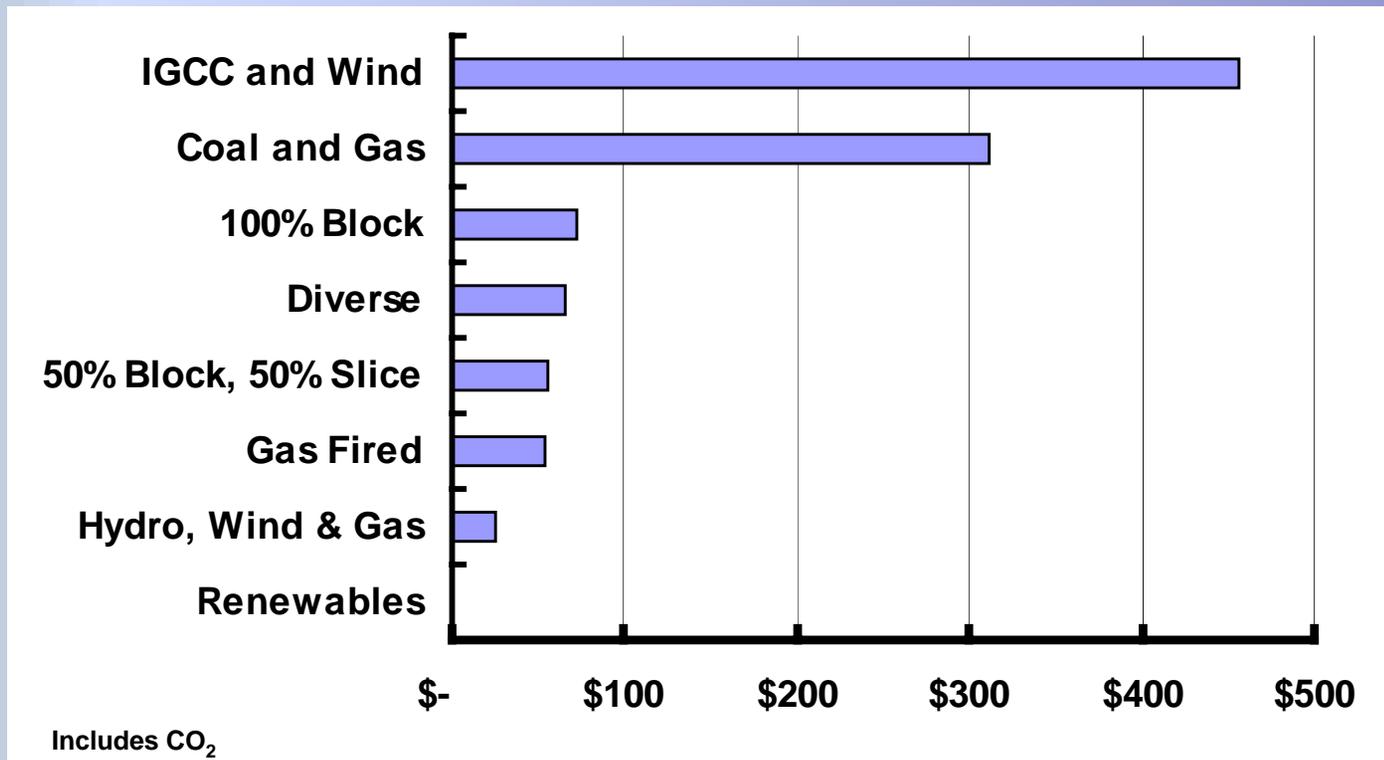
\*Calculations Incomplete; \*\*Biomass and landfill gas treated as zero CO<sub>2</sub> emissions for environmental accounting



# Environmental Costs

(Before Effects of Market Purchases/Sales)

20-year NPV in Millions of Dollars

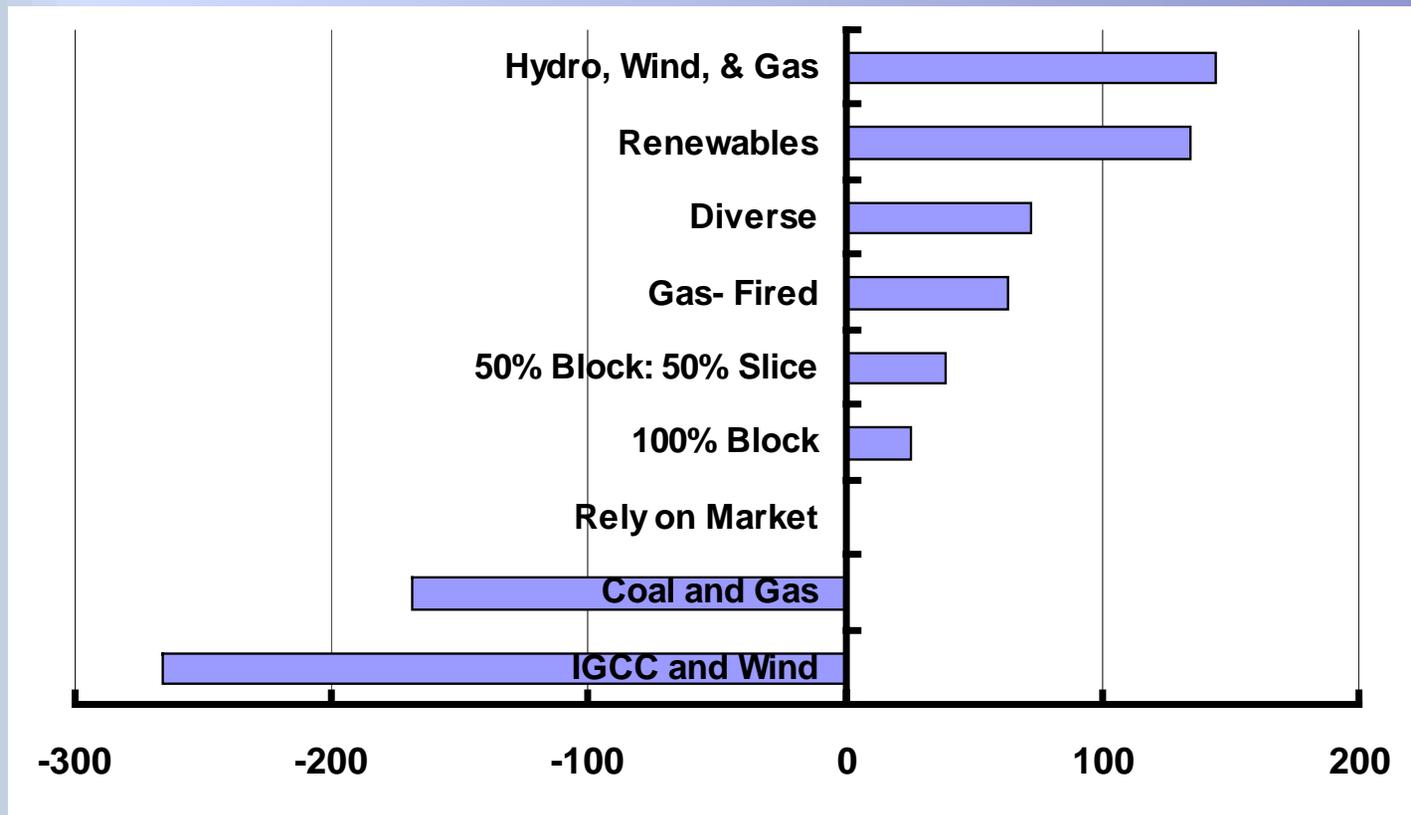




# Portfolio Environmental Impacts

Net Benefits (+) or Costs (-) After Market Purchases/Sales

20-year NPV in Millions of Dollars





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**Risk**



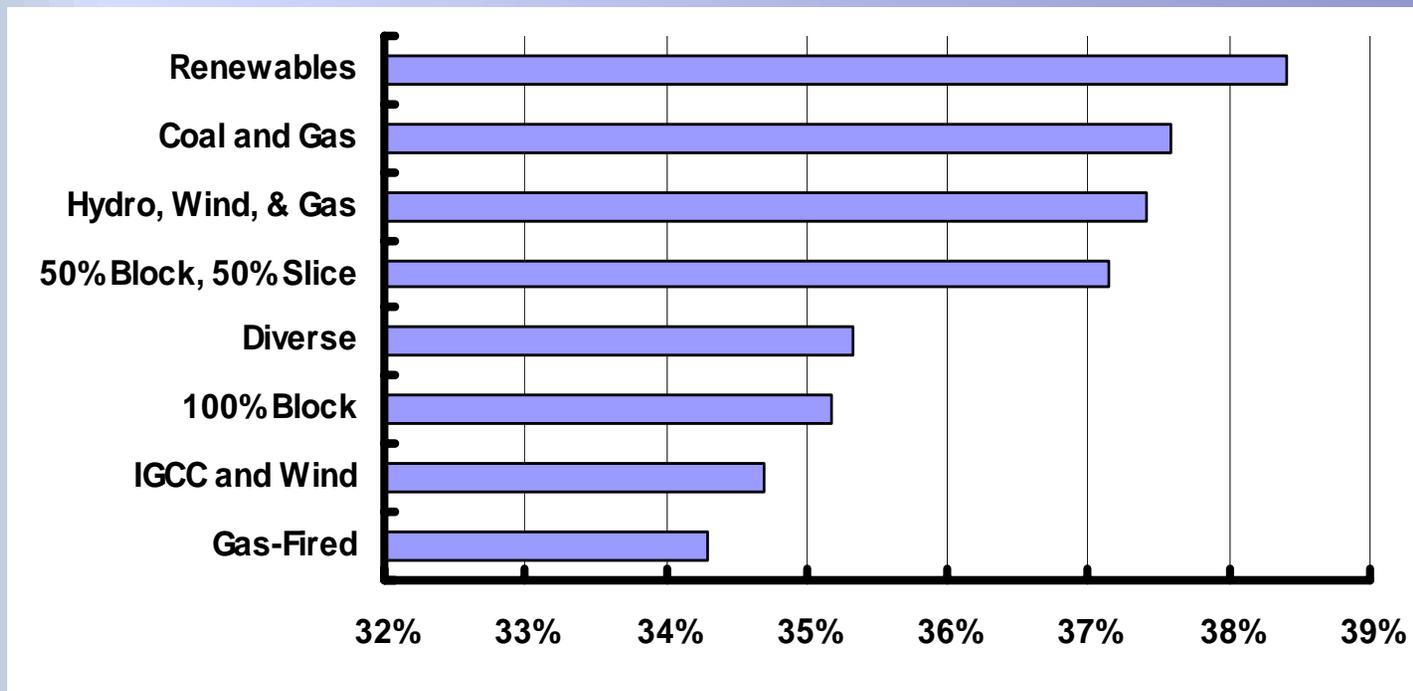
## Risk Summary

- Resources with high capital costs and low operating costs scored well on the market risk measure
- Natural gas-fired resources performed the worst on market risk measures
- The same portfolio can perform very differently on market risk and cost risk



## Market Risk Reduction by Portfolio: Difference From “Rely on Market”

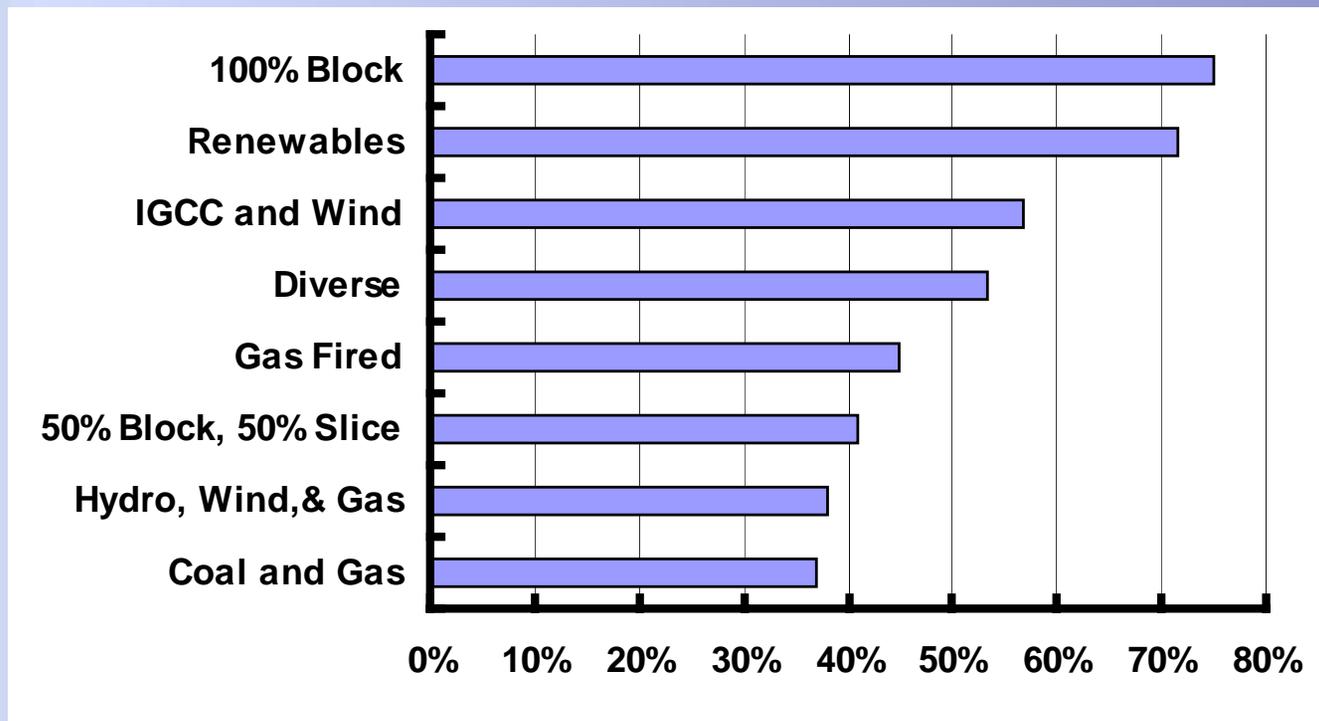
Based Upon the Coefficient of Variation ( $\sigma/\mu$ )  
of Net Purchases and Sales





# Risk From Variable Costs by Portfolio

Coefficient of Variation ( $\sigma/\mu$ ) for Portfolio Variable Costs





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# Scenarios

## Round 1 Results



# Energy Scenarios for the U.S.

## Global Energy Decisions

	Reference Forecast	Terrorism & Turmoil	Green World	Nuclear Resurgence	Return to Reliability
<b>Economic Growth</b>	Medium	Slow	Medium	High	Medium
<b>Gas Supply</b>	LNG arrives (6 new US plants)	LNG constrained; N. Amer. growth	Tight supplies followed by LNG	LNG constrained; N. Amer. growth	LNG constrained; N. Amer. growth
<b>Gas Price</b>	Normal	Higher mid-term	Higher long term	High, then lower after 2022	Normal
<b>Environmental Regulation</b>	No new	No new	Four pollutants, fast compliance	Four pollutants by 2020	No new
<b>Coal Generation</b>	No new before 2015 in US West	No new before 2015 in US West	Retires 466 GW by 2025	Retire coal by 2015	Adds coal over Reference levels
<b>Transmission</b>	Existing levels	Existing levels	Increase capacity by 1%	Increase capacity by 5% by 2020	Increase capacity by 20%
<b>Nuclear Build</b>	0 plants	0 plants	2 plants	42 1,000 MW plants by 2026	2 plants



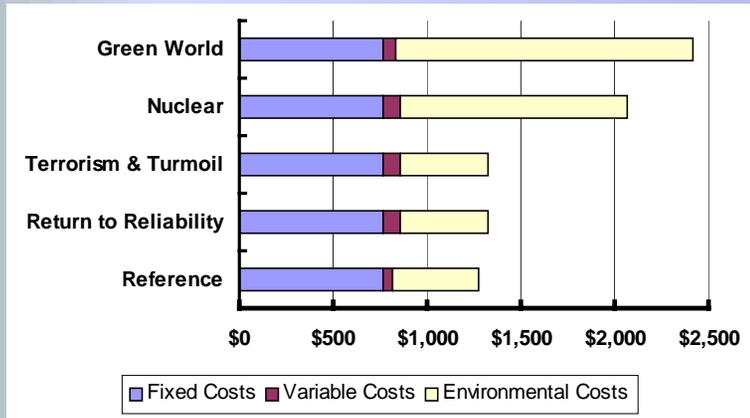
## Scenario Summary

- Environmental policy has by far the greatest impact on portfolio performance in the scenarios
  - Green World and Nuclear Resurgence have a high cost for carbon dioxide emissions
- Other factors create little differentiation in overall portfolio performance

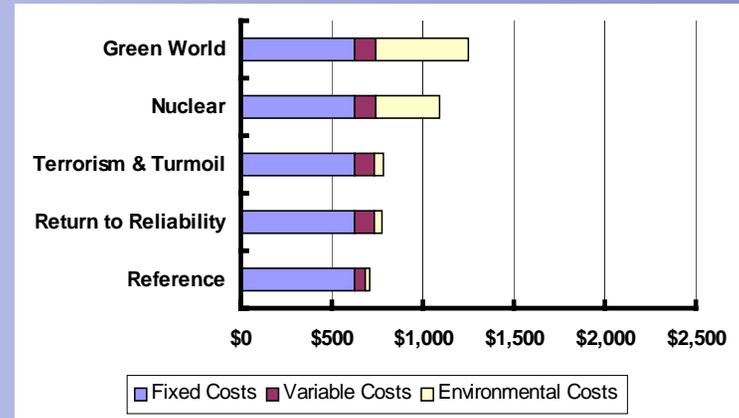


# Portfolio Costs by Scenario

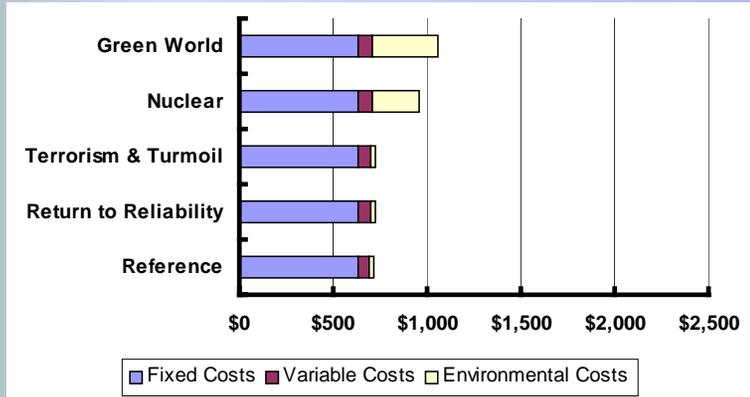
## IGCC and Wind



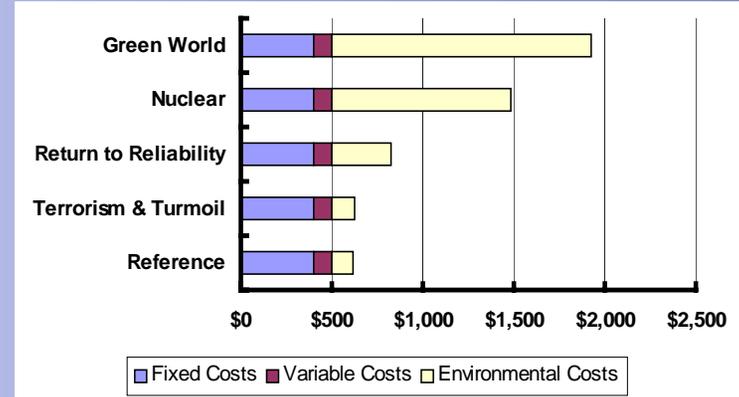
## Hydro, Wind, & Gas



## Renewables



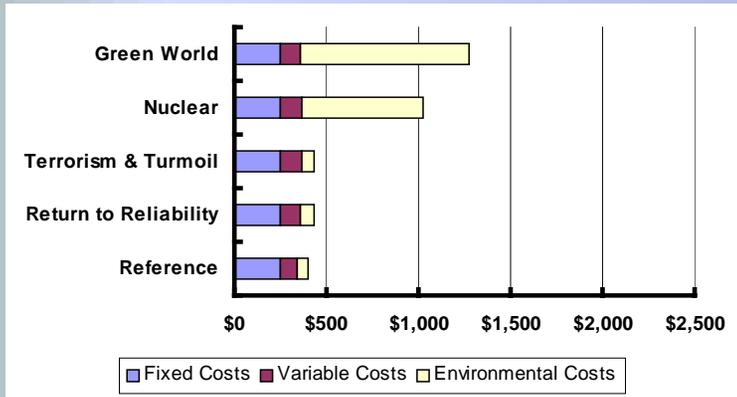
## Coal and Gas



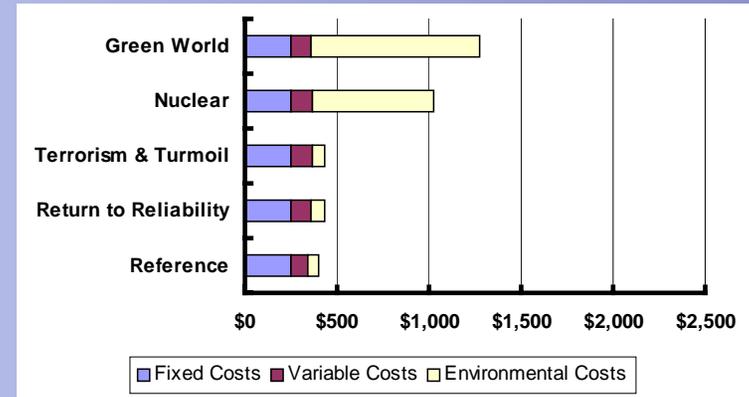


# Portfolio Costs by Scenario (continued)

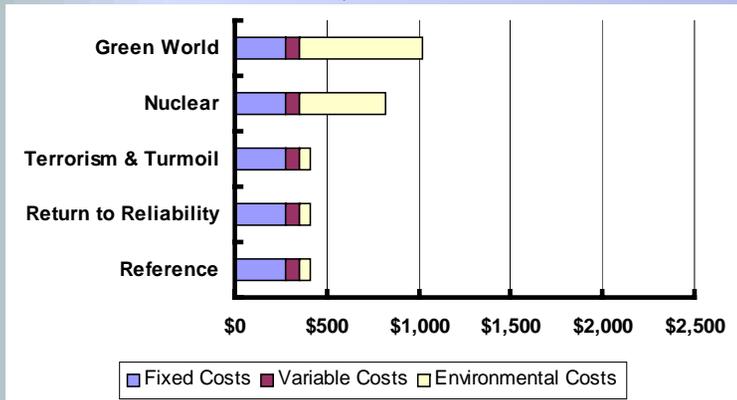
### 100% Block



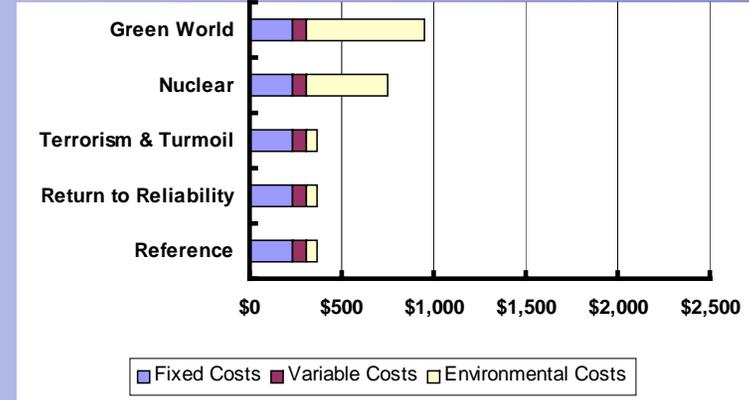
### Diverse



### 50% Block, 50% Slice



### Gas-Fired





## What Have We Learned in Round 1?

- Large Numbers of Renewable Generation Plants Required to Meet Resource Adequacy Target
  - Two portfolios could meet Washington RPS Initiative targets
- Renewables Strongly Reduce Market Risk
- Renewables Do Not Perform Well on Variable Cost Risk, but Variable Costs are Proportionately Smaller
- Environmental Accounting
  - Market sales from Seattle provide a net environmental benefit for most portfolios



## What Have We Learned in Round 1? (*continued*)

- Carbon Dioxide Mitigation Costs are Important
  - Coal-based resources have high CO<sub>2</sub> mitigation costs
- Biggest Impacts from Scenarios with High Greenhouse Gas Emissions Costs
  - Best Performers Were:
    - Renewables, Gas-Fired, 50% Block: 50% Slice
  - Worst Performers Were:
    - IGCC and Wind, Coal and Gas, 100% Block
- Transmission Capital Costs Can Strongly Impact Portfolios With Distant Resources



## What Have We Learned in Round 1? *(continued)*

- **Converting BPA Slice to Block**
  - Lowers hydro risk and improves performance in early years
  - More resources must be added to offset the loss
- **100% Block and Gas-Fired Performance**
  - Low capital costs, economic dispatch, moderate environmental impacts
- **Conservation, “Shaped” Resources, and Dispatchable Resources Improve Performance**



## What's Next? Plans for Round Two

- Goals for Round Two
  - Focus in on issues that emerge from Round One
  - Strengthen analytical implementation
  - Provide information and insights to support development of City Light's long-term resource strategy
- Your Questions and Comments on Round One Can Help Us Define Round Two
  - Reactions to results from Round One
  - Topics and areas of emphasis for Round Two
  - Ideas for assumptions and analysis



## What's Next? Plans for Round Two

- Current List of Topics for Round Two
  - Evaluate a range of conservation amounts and timing
  - Consider opportunities to improve the seasonal balance of City Light's resource portfolio (resource shaping)
  - Analyze varying proportions of two forms of BPA Power Purchases (Block and Slice)
- Analytical Enhancements for Round Two
  - Further integrate analysis of conservation within the portfolio
  - Formalize measures of key objectives: cost, reliability, environmental impact, and risk



## What's Next? Plans for Round Two

- Round Two Portfolio Modeling Tasks
  - Complete analytical enhancements
  - Formulate a range of candidate resource portfolios
  - Perform model runs
  - Gather, interpret and present results
- Public Involvement Process
  - Public Meeting (July 18)
  - Stakeholder Group meeting on Round Two Results (first half September)



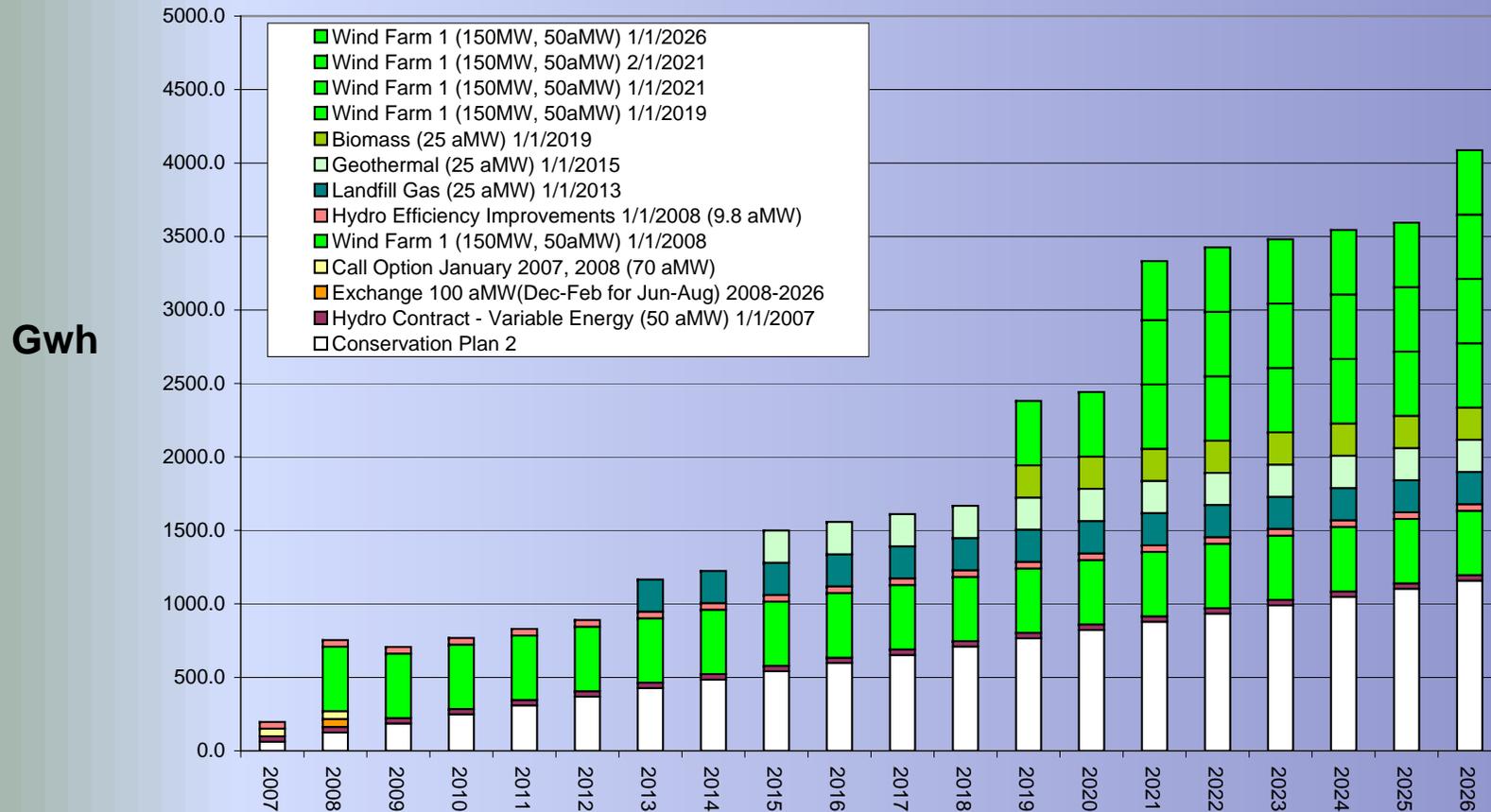
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# Appendix A

## Round One Portfolios

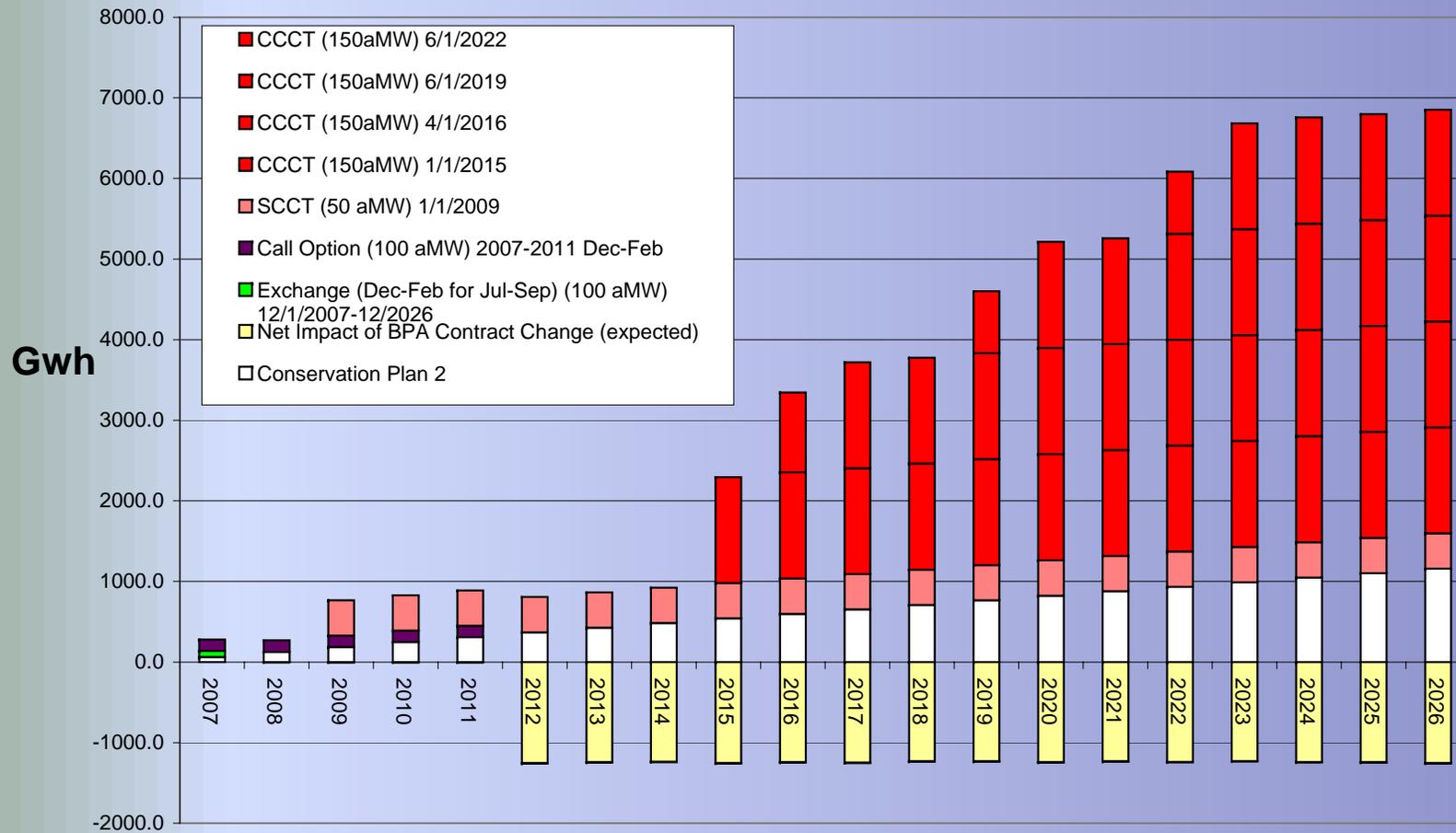


# Renewables



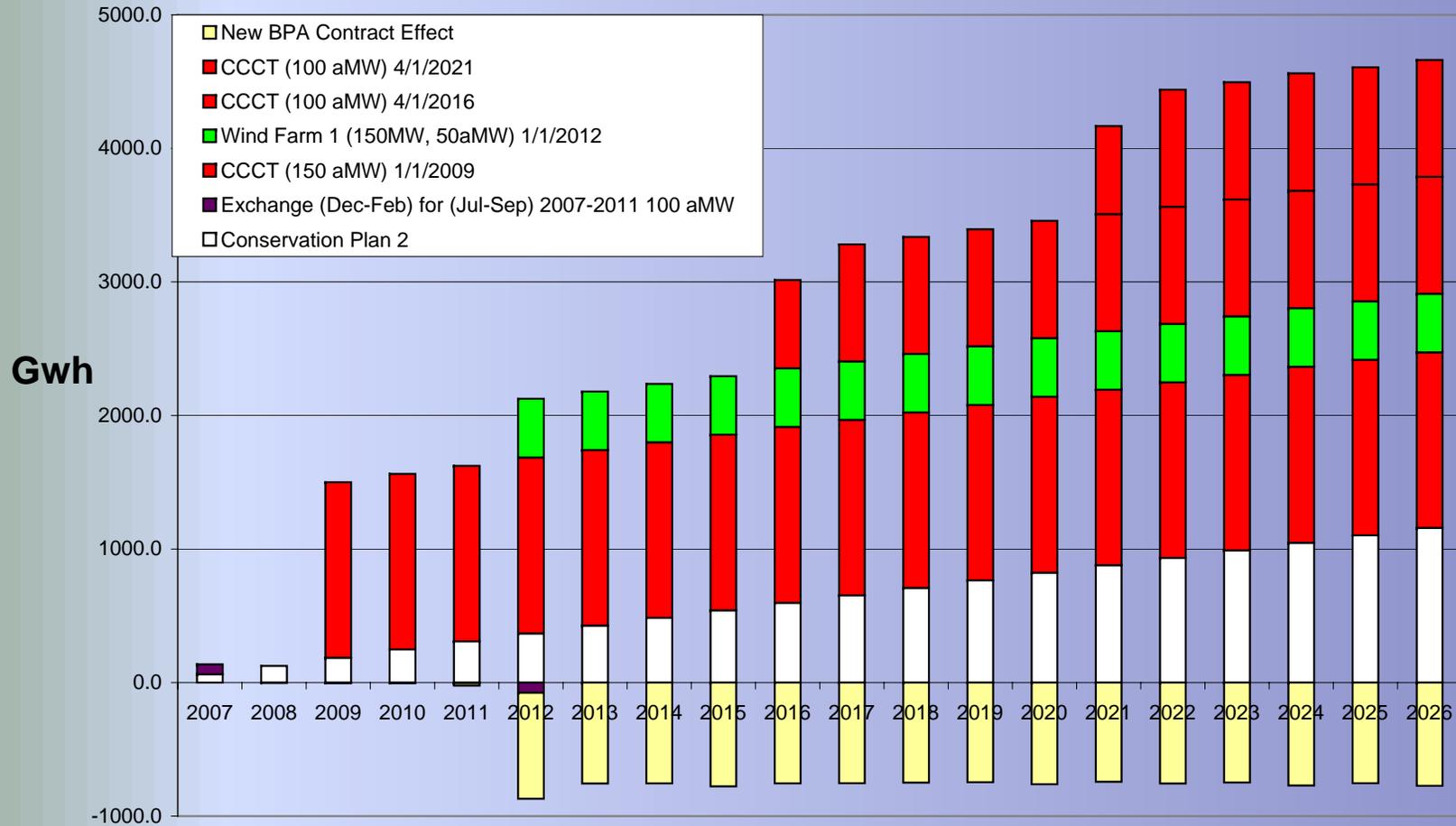


# 100% Block



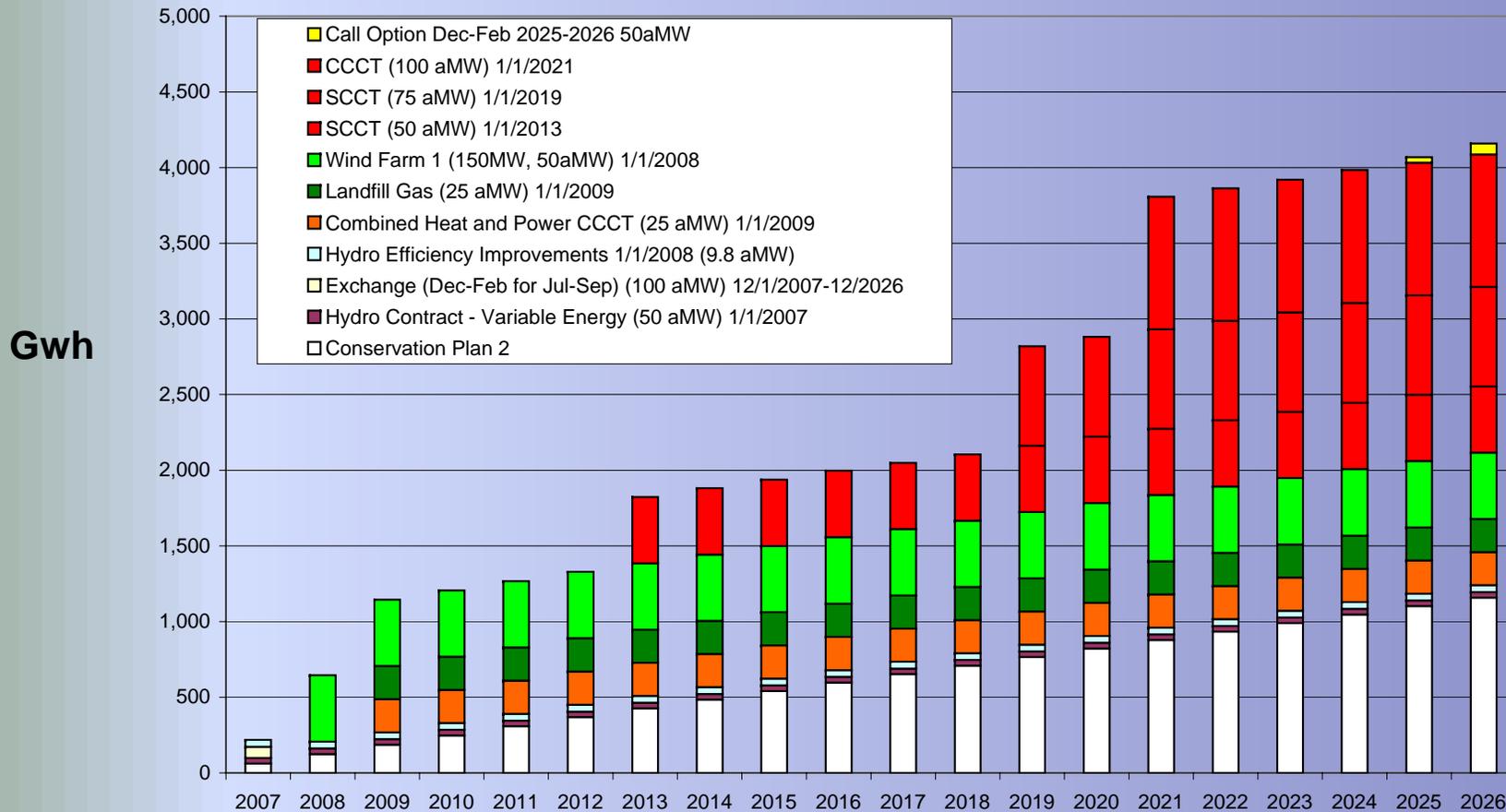


# 50% Block, 50% Slice



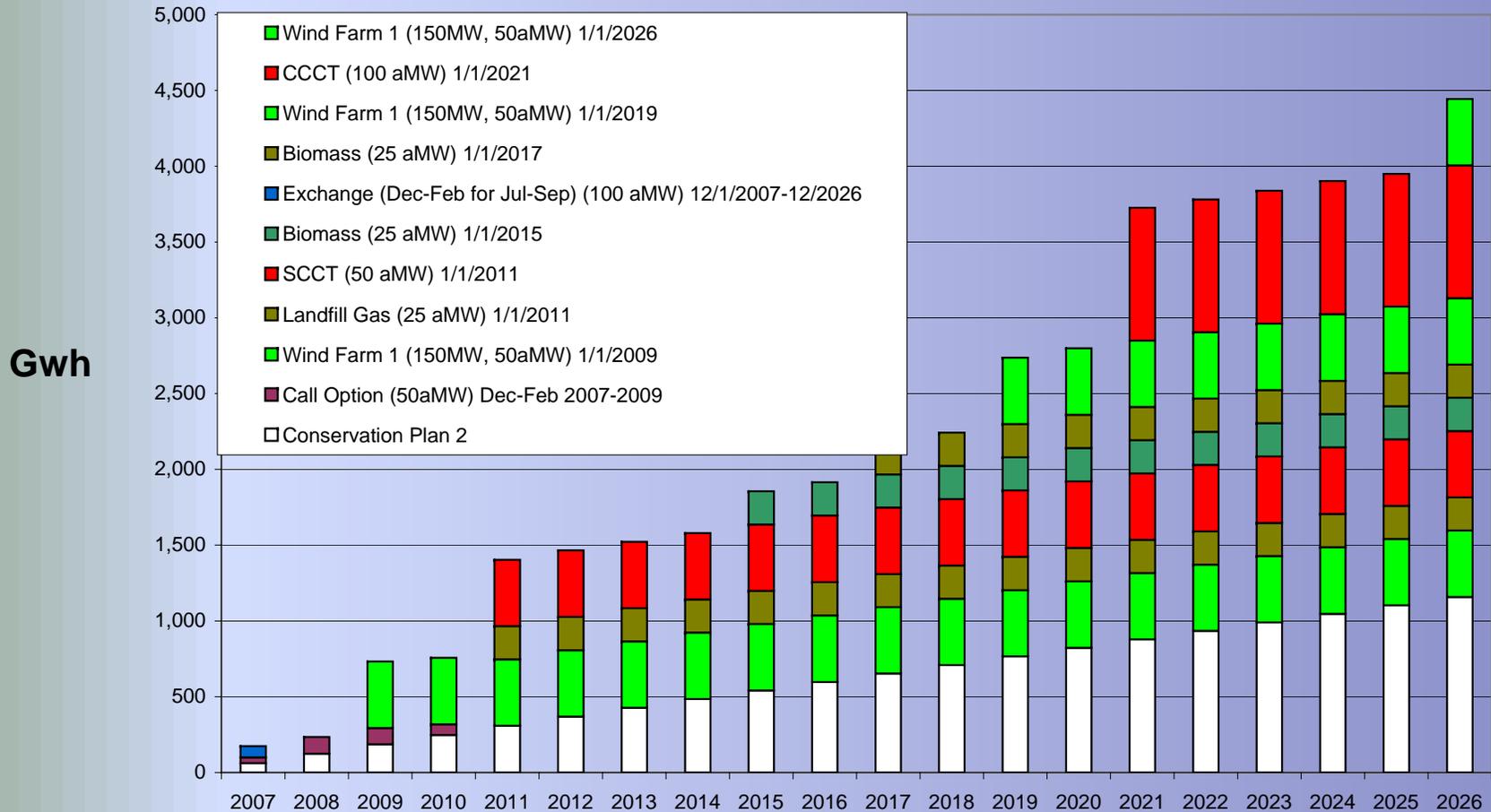


# Hydro, Wind, & Gas



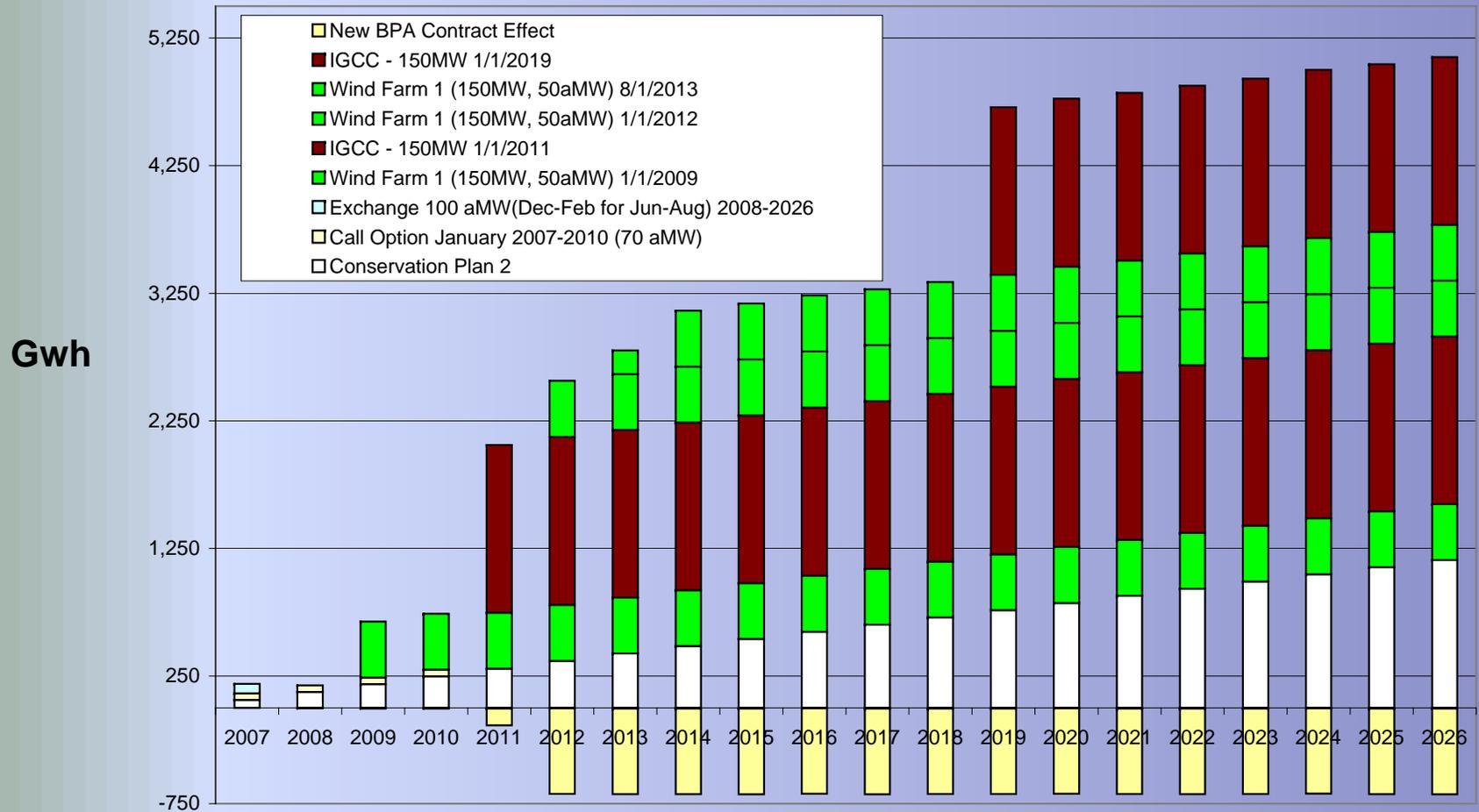


# Diverse



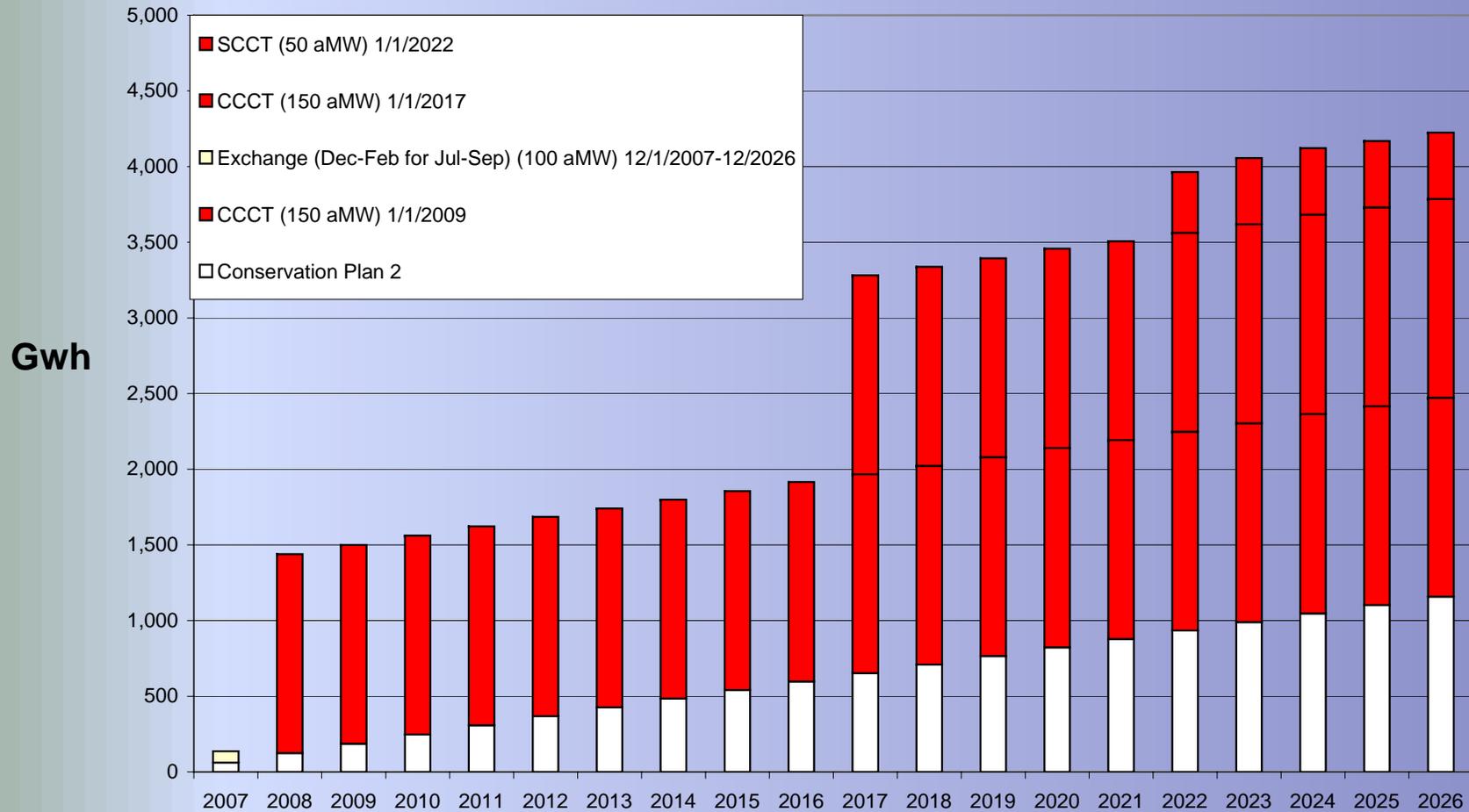


# IGCC and Wind





# Gas-Fired





# Coal and Gas

