

## Fund Financial Plans

### 2012 Adopted Financial Plan Solid Waste Fund (Fund 45010)

Amounts in \$1,000s	2010	2011	2011	2012	2013	2014	2015
	Actuals	Adopted	Revised	Adopted	Projected	Projected	Projected
<b>OPERATING CASH</b>							
<b>Beginning Operating Cash Balance</b>	<b>3,872</b>	<b>6,955</b>	<b>10,252</b>	<b>8,203</b>	<b>7,526</b>	<b>12,975</b>	<b>15,933</b>
<b>Sources</b>							
Other Nonoperating Revenue	742	0	0	0	0	0	0
Transfer Fee - Out City	160	0	0	0	0	0	0
Operating Fees, Contributions and Grants	782	383	383	0	0	0	0
Residential Services	86,159	92,366	92,019	97,734	107,150	113,060	118,947
Commercial Services	45,279	48,848	46,664	46,933	50,474	50,079	52,512
Recycling and Disposal Station Charges	11,979	12,752	11,930	11,944	12,998	12,966	13,344
Comm'l Disposal (Longhaul) Charges	416	476	471	471	511	511	537
Other Operating Revenue	191	0	0	2	0	0	0
Recovery Fees/Yellow Pages	0	765	234	234	234	234	234
Landfill Closure Fee	14	0	0	0	0	0	0
Transfer Fee - In City	3,766	4,043	3,941	4,670	5,266	5,917	5,623
General Subfund - Operating Transfer In	0	0	0	0	0	0	0
Transfers from Construction Fund	16,968	23,505	34,231	16,946	13,179	43,197	33,292
GSF - Transfer In - Aband'd Vehicle Calls	51	52	52	0	0	0	0
KC Reimb for Local Hzrd Waste Mgt Prgm	2,067	2,418	2,418	2,418	2,418	2,418	2,418
Call Center Reimbursement from SCL	1,567	1,676	1,671	1,671	1,671	1,671	1,671
Recycling Processing Revenues	2,941	0	3,000	2,000	2,000	2,000	2,000
<b>Total Sources</b>	<b>173,084</b>	<b>187,285</b>	<b>197,015</b>	<b>185,023</b>	<b>195,902</b>	<b>232,054</b>	<b>230,578</b>
<b>Uses</b>							
<b>CIP</b>							
New Facilities	(15,081)	(25,710)	(45,635)	(13,845)	(11,322)	(45,822)	(36,301)
Rehabilitation and Heavy Equipment	(5,843)	(262)	(343)	(397)	(224)	(42)	(54)
Shared Cost Projects	(1,650)	(1,860)	(2,236)	(2,536)	(2,208)	(1,954)	(1,918)
Technology	(988)	(1,415)	(1,415)	(1,665)	(4,334)	(5,126)	(2,658)
<b>CIP Subtotal</b>	<b>(23,562)</b>	<b>(29,248)</b>	<b>(49,629)</b>	<b>(18,443)</b>	<b>(18,088)</b>	<b>(52,944)</b>	<b>(40,930)</b>
<b>Accomplishment Adjustment</b>		2,925	4,963	1,844	1,809	5,294	4,093
<b>O&amp;M</b>							
Administration	(4,707)	(5,163)	(5,585)	(5,180)	(5,387)	(5,602)	(5,826)
Customer Service	(11,369)	(12,871)	(12,859)	(13,310)	(13,843)	(14,396)	(14,972)
General Expense	(117,743)	(125,940)	(126,418)	(129,668)	(134,855)	(140,249)	(145,859)
Other Operating	(12,572)	(15,808)	(15,808)	(16,464)	(17,123)	(17,808)	(18,520)
<b>O&amp;M Subtotal</b>	<b>(146,391)</b>	<b>(159,783)</b>	<b>(160,670)</b>	<b>(164,622)</b>	<b>(171,207)</b>	<b>(178,055)</b>	<b>(185,178)</b>
<b>Total Uses</b>	<b>(169,953)</b>	<b>(186,106)</b>	<b>(205,336)</b>	<b>(181,221)</b>	<b>(187,487)</b>	<b>(225,705)</b>	<b>(222,015)</b>
<b>Adjustments</b>	3,248	3,128	6,272	(4,479)	(2,967)	(3,391)	(3,157)
<b>Ending Operating Cash Balance</b>	<b>10,252</b>	<b>11,262</b>	<b>8,203</b>	<b>7,526</b>	<b>12,975</b>	<b>15,933</b>	<b>21,339</b>

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## Fund Financial Plans

### 2012 Adopted Financial Plan

#### Solid Waste Fund (Fund 45010) (cont'd.)

Amounts in \$1,000s	2010	2011	2011	2012	2013	2014	2015
	Actuals	Adopted	Revised	Adopted	Projected	Projected	Projected
<b>CONSTRUCTION FUND</b>							
<b>Beginning Construction Fund Balance</b>	28,207	10,380	11,452	26,066	9,180	71,074	28,389
Bond Proceeds	-	63,212	48,781	-	74,643		44,104
Transfers to Operating Fund	(16,968)	(23,505)	(34,231)	(16,946)	(13,179)	(43,197)	(33,292)
Interest	213	606	64	60	430	512	242
<b>Ending Construction Fund Balance</b>	11,452	50,692	26,066	9,180	71,074	28,389	39,443
<b>RESERVES</b>							
Bond Reserve Account	-	(7,813)	(4,878)	(4,878)	(13,089)	(13,089)	(17,499)
<b>Total Reserves</b>	-	(7,813)	(4,878)	(4,878)	(13,089)	(13,089)	(17,499)
<b>FINANCIAL PERFORMANCE THROUGH END OF RATE PERIOD (2012)</b>							
<b>Percent Increase (SYSTEM)</b>	8.0%	6.0%	6.0%	3.5%			
<b>Typical Retail Single Family Residential</b>							
<b>Average Monthly Bill</b>	\$32.70	\$34.75	\$34.75	\$37.00			
<b>Percent Increase</b>	12.0%	6.3%	6.3%	6.5%			
	<u>Target</u>						
<b>Net Income</b>	Generally positive	\$5,986	\$171	\$100	(\$1,928)		
	20 days contract						
<b>Year End Cash Balance</b>	costs	\$10,252	\$11,262	\$8,203	\$7,526		
	Target	\$4,869	\$4,990	\$4,869	\$5,036		
	\$2.5M (in 2003 \$)						
<b>Cash Financing of CIP</b>	or 10%	\$6,594	\$2,929	\$7,929	\$2,988		
	Target	\$3,000	\$2,929	\$4,467	\$2,988		
<b>Debt Service Coverage</b>	1.70	5.05	4.09	4.06	3.14		