

Finance and Administrative Services

Finance and Administrative Services

Overview

The Finance and Administrative Services (FAS) Capital Improvement Program (CIP) is the department's blueprint for planning, replacing, maintaining, remodeling and upgrading City- and FAS-owned and operated general government facilities, owned/leased community-based facilities and the City's enterprise technology applications, including the financial management (Summit) and payroll/human resources information (HRIS) systems. These assets are used by City departments, and certain non-profit agencies that serve the public, to deliver critical services to Seattle residents.

FAS' Adopted CIP includes appropriations for ongoing capital programs and specific capital facilities and enterprise projects with multiyear durations. Asset preservation work is planned on a six-year cycle and evaluated biannually for specific project development and execution. Department staff use a custom database known as Unifier to maintain building-specific facilities condition indexes and known building deficiencies, as well as to develop sustainment schedules and identify recapitalization requirements in the more than 100 buildings owned and managed by FAS. Multiyear projects are identified by multiple priorities, including City goals (e.g., sustainability, energy efficiency and public safety), code compliance and facility deficiencies based on tenant department operations. Planned schedules and funding commitments for these types of multiyear projects are typically made every other year in conjunction with the biennial budget process.

2015-2020 CIP

The six year FAS CIP includes approximately \$7.7 million for ongoing FAS projects and \$17.4 million in appropriations for short-term projects. Some highlights of ongoing programs include:

- **Americans with Disabilities Act:** Citywide & FAS - In 2015, FAS will continue to manage the City's efforts to improve accessibility to City facilities, consistent with the Americans with Disabilities Act (ADA). In this role, FAS conducted a Citywide prioritization process to allocate \$2.7 million for specific ADA improvements among five affected capital departments: Department of Parks and Recreation (Parks), Seattle Center, Seattle Public Library and Seattle Department of Transportation and FAS. Based on this process, in 2015 FAS will make ADA improvements at several facilities.
- **Asset Preservation** – FAS' Asset Preservation program will receive a funding increase in 2015 and will continue to preserve and extend the operational capacity and useful lives of existing facilities using facility space rent charges paid by City departments. FAS' proposal includes a \$2 million appropriation increase in 2015, a \$1 million increase in 2016 and a \$500,000 increase in 2017. FAS fund balance will support the 2015-2016 additional expenditures. Some projects planned for 2015-2016 include:
 - Seattle Municipal Tower (SMT) weatherization program, and exterior repairs;
 - SMT elevator controls study;
 - SMT 14 demolition and structural repairs;
 - Roof replacements at Airport Way Center (AWC) maintenance complex;
 - Seattle Justice Center (SJC) shear wall and elevator pit repair;
 - SJC foundation and exterior repairs;
 - Haller Lake Vehicle Maintenance Building A plumbing and HVAC repairs;
 - West Precinct Police Station HVAC repairs;
 - Generator upgrades at multiple shops and yards maintenance facilities; and

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- Building performance systems verifications (electrical and mechanical) and modifications in fire and police facilities.
- **Customer Requested Tenant Improvements (CRTI)** – This ongoing program provides a process for FAS to manage and execute all public works tenant improvement projects and space planning in FAS-owned facilities and leased facilities. FAS is also hired by other City departments to manage their facilities' capital improvement projects in non-FAS buildings. In 2015-2016, projects include tenant improvements in the Seattle Municipal Tower, Seattle Justice Center and Seattle City Hall. Appropriations for FAS' CRTI program serve as a pass-through to the requesting departments that are responsible for all project costs with funding coming from their capital or operating funds.
- **Energy Efficiency for Municipal Buildings** – This project funds work by the Office of Sustainability and Environment (OSE) to reduce energy use in City facilities in support of the City's goal to achieve a 20% reduction in building energy use by 2020. In 2015-2016, OSE will implement a package of energy efficiency projects. The work is part of a Citywide Resource Conservation Initiative coordinated by OSE to improve the energy efficiency of City facilities.
- **Fire Facilities and Emergency Response Levy Program** – The 2003 Fire Facilities and Emergency Response Levy Program included a nine-year, \$167 million property tax levy that voters approved in November 2003. FAS has used levy proceeds, supplemented by other funding sources, to:
 - Upgrade or replace fire stations and other fire facilities;
 - Construct a new Emergency Operations Center (EOC) and fire alarm center;
 - Build new fireboats; and
 - Renovate the Chief Seattle fireboat.

In 2015, FAS will continue with the construction of five neighborhood fire stations and the design on one additional station. Completed levy projects, including the new EOC, Joint Training Facility and several neighborhood fire stations, are no longer shown in the CIP.

- **North Precinct** – This project completes the land acquisition process for a new North Precinct facility for the Seattle Police Department (SPD). The design and engineering consultant team, which includes the general contractor/construction manager selected in 2014, continues the facility design.

FAS' new CIP project highlights include:

- **Central Neighborhood Service Center Tenant Improvement** – This project provides funding for tenant improvements at the Central Neighborhood Service Center, including improved space for staff, utility payment services, passport applications, pet licenses and informational workshops.
- **Electric Vehicle Charging Stations – AWC Building C** – This project provides permanent, code-compliant charging stations for SPD's existing fleet of electric vehicles in the Airport Way Center Building A complex. The facility upgrade allows SPD's enforcement personnel to park and charge their electronic scooter vehicles.
- **Seattle Municipal Tower (SMT) Data & Telecommunication Rooms and Electrical Infrastructure Upgrades** – This project funds cooling and fire separation upgrades for 15 existing network and telephone closets in the SMT and a building electrical infrastructure

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upgrade to increase capacity for additional loads, including the City's transition to Voice-over-Internet Protocol (VoIP) technology.

- **SJC Municipal Court Modifications and Upgrades** – This project funds a three-year phased approach to make ADA improvements to 11 existing courtrooms and provides for an upgrade to an existing restroom which will address compliance issues.
- **Facilities Planning** – This ongoing planning program includes two new planning efforts in 2015. An update to the 10-year old Haller Lake Drainage Master Plan will be completed along with options to address compliance issues with funding of design included in 2016.

A public safety facilities master plan will be initiated in partnership with the SPD and SFD. This planning effort will include building needs assessments, test-to-fit studies and capacity analyses to align with SPD and SFD strategic planning. Operational space plan modeling will address how existing facilities will meet the operational requirements of SPD and SFD.

- **Electronic Records Management System (ERMS)** – This project provides funding for a comprehensive system to address Citywide electronic records management issues, such as retention of email records as the City's current system is out of date. This project was originally in the Department of Information and Technology CIP, but has been managed by FAS and was transferred to the FAS CIP in 2015.
- **Seattle License Information System (SLIM)** – This project provides funds to determine requirements for a replacement system for SLIM, which is an application used to manage the issuance and renewal of business licenses and the collection of revenue from fees and taxes. SLIM must be upgraded as it is outdated and can no longer adequately meet the needs of expanding business license, tax collection and regulatory enforcement processes.

Summary of Upcoming Budget Issues and Challenges

The principal CIP budget issues that FAS faces continue to involve the age and condition of many City-owned buildings, expanding tenants' facility needs, and the age and condition of technology infrastructure in FAS' buildings.

- **Asset Preservation** – The FAS Asset Preservation (AP) program, created by Ordinance [121642](#), dedicates funds derived from space rent each year for the purpose of systems replacement in the 95 City buildings inside and outside of the downtown core. Given the number and condition of the buildings (more than 50 percent of the portfolio is 40 years or older), FAS directs asset preservation funds toward building systems that are in such poor repair they risk shutting down a building, and to address serious regulatory compliance or life/safety conditions. The \$4 million funding level per year, endorsed by Resolution 30812 is lower than that recommended by independent consultants at the beginning of the program in 2005 and deferred major maintenance backlogs continue to grow.
- **Expanding Needs** – FAS facilities are occupied by a wide variety of City departments, from Police and Fire to the Seattle Department of Transportation, Seattle Public (e.g., Washington State Patrol, private business firms, etc.). City departments' operations grow with increased population and development, more comprehensive regulations, new initiatives and department reorganizations. As departments contract and expand, FAS works to propose facility modernization, space operational maximization, or facility additions or expansions, as appropriate.

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- **Business Technology Information Technology Systems** – FAS supports City departments' business objectives by developing, implementing and maintaining business technology systems. FAS supports more than 30 City business units and most of the City's enterprise business systems, including financial management, budget planning, treasury, payroll, human resource information management, purchasing, licensing, tax management and benefits administration. Several business systems have become inefficient and are running on outdated or expired technology.
- **Summit Re-Implementation Project** – In 2011, the City of Seattle initiated a financial management and accountability program (FinMAP) to create Citywide financial management policies and standardize use of Summit, the City's financial system, which runs Oracle's PeopleSoft Financials software program. The City's PeopleSoft version has not been upgraded since 2006 and Oracle discontinued support for the product in 2011. The Summit Re-Implementation Project involves upgrading Summit to the current release (PeopleSoft Financials 9.2), and standardizing financial processes and policies across departments, enabling us to make informed financial decisions and meet regulatory obligations.

Thematic Priorities

FAS' CIP addresses the following priorities:

1) **Investments that Create or Enhance Operational Efficiencies/Effectiveness and Promote Open Government**

FAS is responsible for the operation and maintenance of approximately 3.2 million square feet of building space throughout the city, including police and fire facilities, shops and fleet maintenance facilities, high-rise office space in the civic core, parking garages and some of the City's community-based public service facilities. FAS also maintains Citywide business technology enterprise systems supporting financial management, budget planning, treasury, payroll, human resource information management, purchasing and tax management. FAS' capital investments must improve or enhance the operational capacity of these mission-critical systems and facilities.

2) **Asset Preservation**

As authorized in Ordinance [121642](#), FAS has dedicated annual funding to support the replacement of existing building systems, guided by strict policies to ensure those funds are used exclusively to upgrade and/or replace failing and existing components, such as roofs, windows, structures, electrical capacity, boilers or other systems when they have reached the end of their useful lives. FAS must also maintain the City's enterprise technology systems and the replacement lifecycles and upgrades are evaluated to maximize the useful life of a technology.

3) **Sustainability**

The City has adopted several sustainability policies which guide FAS, as a building owner, to focus on meeting the energy efficiency requirements of the Seattle Energy Code, achieve cost-effective measures to reduce energy use and incorporate other sustainable strategies required by regulations. Technology is constantly changing, and the solutions applied to business problems must demonstrate longevity so that the return on an investment may be realized and the solutions provide lasting results to the City.

4) **Race and Social Justice Initiative**

FAS integrates the City's social equity contracting requirements into all aspects of the execution of CIP projects.

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5) Life/Safety Issues

High priority is given to projects intended to ensure continuity of service at facilities that provide emergency or other essential services (e.g., replacing generators near the end of their useful lives at essential facilities, such as police or fire stations). Projects that respond to potential threats to human life and safety, such as mold/lead abatement and other hazardous conditions in building interiors and structural failures, also receive priority.

6) Federal, State and Local Requirements

FAS must consider regulatory requirements in assessing capital needs when replacing existing, failing systems in FAS-managed facilities. One example is the Washington Administrative Code requirement of upgrades to fire alarm panels and installation of fire sprinklers when substantial alterations are made in the course of upgrading or modernizing an existing building. Another example is addressing facility improvements required by the ADA, which meet the dual goals of complying with federal requirements and providing equitable access to all.

Project Selection Criteria

Projects to be considered for inclusion in the FAS CIP adhere to the capital and asset preservation policies adopted in Resolution [31203](#) and typically fall into two categories: projects that create and/or enhance operational effectiveness, or projects that preserve the City's assets. Facilities-related projects that create and/or enhance operational effectiveness are solicited from FAS' tenant departments on an annual basis, internally vetted for timeliness and appropriateness, and evaluated on their own merit. Executive direction is sought for those projects that increase operational capacity for departments and identify areas of opportunity to consider in the course of planning the City's CIP priorities. Information technology-related projects are developed by FAS staff in collaboration with affected departmental business units, and with input from customers and DoIT's Municipal IT Investment Evaluation review board.

Asset preservation – facility projects are compiled from annually updated asset management data generated by building condition assessments, energy audits, performance metrics and other capital planning studies. FAS' work-management Unifier Asset Management and Preservation System allows various operational work units to collaborate in one place while scheduling and tracking preventative maintenance activities. The system organizes tasks, such as work-order management, facility maintenance, lease management and maintenance of property information. Energy efficiency and resource conservation elements are considered as a subset when compiling project lists. Elements that extend the useful life of improvements, increase tenant comfort and reduce utility bills are integrated into existing projects where feasible. Resource conservation and energy efficiency projects are ranked based on estimated payback period.

Asset preservation – information technology projects relate to maintaining, upgrading and enhancing software and hardware supporting many of the City's critical enterprise business functions, including financial management, budget planning, treasury, payroll, human resource information management, purchasing, licensing, tax management, constituent relationship management and benefits administration. FAS' Business Technology Division applies the following criteria to potential information technology projects:

- Addressing life/safety issues;
- Creating or enhancing operational efficiencies/effectiveness;
- Improving security;
- Asset lifecycle management; and
- Meeting regulatory requirements.

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Future Projects/What is on the Horizon

FAS staff will continue to work with City tenants as their operational needs expand and change. City facilities and information technology systems must be reliable, well-maintained and responsive to the needs of operating departments to ensure public safety and the delivery of critical services to the citizens of Seattle. Challenges include the need to address the City's data center infrastructure, the major maintenance program on the City's 25-year old, 62-story Seattle Municipal Tower and the continued aging of the City's facilities and information technology systems. Two major future business technology projects include replacing the City's Human Resources Information and Payroll system and re-evaluating the budget system used by Parks.

Anticipated Operating Expenses Associated with Capital Facilities Projects

The 2015 Adopted and 2016 Proposed Budget reflects changes in operating and maintenance costs for expanded and new facilities coming online in 2015-2016. New and substantially renovated facilities (such as fire stations) are expected to be more efficient per square foot to operate and maintain than similar older facilities. Asset preservation projects are generally anticipated to have minimal impact on operating and maintenance costs, although in some instances they may lower or increase operating costs. In the case of fire station projects, projected changes in operating costs capture the impacts on both FAS and SFD's operating budgets.

City Council Provisos to the CIP

There are no Council provisos.

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Project Summary

BCL/Program Name									
Project Title & ID	LTD Actuals	2014	2015	2016	2017	2018	2019	2020	Total
ADA Improvements - FAS									BCL/Program Code: A1ADA
ADA Improvements - FAS (A1GM901)	425	24	0	0	0	0	0	0	449
ADA Improvements - FAS (A1ADA01)	330	968	183	0	0	0	0	0	1,481
ADA Improvements - FAS	755	992	183	0	0	0	0	0	1,930
Asset Preservation - Civic Core									BCL/Program Code: A1API
Asset Preservation - Civic Center (A1AP101)	2,833	1,655	0	0	0	0	0	0	4,488
Asset Preservation - Civic Core	2,833	1,655	0	0	0	0	0	0	4,488
Asset Preservation - Public Safety Facilities									BCL/Program Code: A1AP6
Asset Preservation - Public Safety Facilities (A1AP601)	4,850	2,255	0	0	0	0	0	0	7,105
Asset Preservation - Public Safety Facilities	4,850	2,255	0	0	0	0	0	0	7,105
Asset Preservation - Schedule 1 Facilities									BCL/Program Code: A1APSCH1
Asset Preservation - Schedule 1 Facilities (A1APSCH101)	0	0	3,231	3,769	4,000	4,074	4,176	4,281	23,531
Asset Preservation - Schedule 1 Facilities	0	0	3,231	3,769	4,000	4,074	4,176	4,281	23,531
Asset Preservation - Schedule 2 Facilities									BCL/Program Code: A1APSCH2
Asset Preservation - Schedule 2 Facilities (A1APSCH201)	0	0	2,769	3,231	3,500	3,613	3,703	3,796	20,612
Asset Preservation - Schedule 2 Facilities	0	0	2,769	3,231	3,500	3,613	3,703	3,796	20,612
Asset Preservation - Seattle Municipal Tower									BCL/Program Code: A1AP2
Asset Preservation - Seattle Municipal Tower (A1AP201)	16,499	6,173	0	0	0	0	0	0	22,672
Asset Preservation - Seattle Municipal Tower	16,499	6,173	0	0	0	0	0	0	22,672
Asset Preservation - Shops and Yards									BCL/Program Code: A1AP4
Asset Preservation - Shops and Yards (A1AP401)	2,795	1,965	0	0	0	0	0	0	4,760
Asset Preservation - Shops and Yards	2,795	1,965	0	0	0	0	0	0	4,760
Civic Square									BCL/Program Code: A1GM5
Civic Square (A1GM501)	228	1,014	0	0	0	0	0	0	1,242
Civic Square	228	1,014	0	0	0	0	0	0	1,242

*Amounts in thousands of dollars

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BCL/Program Name									
Project Title & ID	LTD Actuals	2014	2015	2016	2017	2018	2019	2020	Total
FAS Oversight - External Projects					BCL/Program Code:				A1EXT
Energy Efficiency for Municipal Buildings (A1EXT02)	0	250	1,366	2,813	496	0	0	0	4,925
FAS Oversight - External Projects	0	250	1,366	2,813	496	0	0	0	4,925
Fire Stations - Land Acquisition					BCL/Program Code:				A1FL101
Fire Stations - Land Acquisition (A1FL101)	22,345	201	0	800	0	0	0	0	23,346
Fire Stations - Land Acquisition	22,345	201	0	800	0	0	0	0	23,346
Garden of Remembrance					BCL/Program Code:				A51647
Garden of Remembrance (A11452)	302	25	26	26	27	28	29	29	492
Garden of Remembrance	302	25	26	26	27	28	29	29	492
General Government Facilities - Community-Based					BCL/Program Code:				A1GM2
MOB Repairs (A1GM207)	3	309	0	0	0	0	0	0	312
General Government Facilities - Community-Based	3	309	0	0	0	0	0	0	312
General Government Facilities - General					BCL/Program Code:				A1GM1
ADA Improvements - Citywide (A1GM902)	174	295	141	145	0	0	0	0	755
Benaroya Capital Project (A1GM1BH)	0	1,117	0	0	0	0	0	0	1,117
Central Neighborhood Service Center Tenant Improvement (A1GM128)	0	0	200	0	0	0	0	0	200
City Hall and Seattle Municipal Tower Tenant Improvements (A1GM118)	0	1,000	750	792	0	0	0	0	2,542
Critical Infrastructure Upgrades: Seattle Municipal Tower (A1GM117)	0	2,300	0	0	0	0	0	0	2,300
Customer Requested Tenant Improvement Program (A1GM105)	16,724	14,353	3,500	3,500	3,500	3,500	3,500	3,500	52,077
FAS: Municipal Energy Efficiency Projects (A1GM199)	978	133	0	0	0	0	0	0	1,111
Seattle Municipal Courts (A1GM129)	0	0	475	488	0	0	0	0	963

**Amounts in thousands of dollars*

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BCL/Program Name									
Project Title & ID	LTD Actuals	2014	2015	2016	2017	2018	2019	2020	Total
Seattle Municipal Tower IDF Infrastructure Upgrades (A1GM127)	0	0	0	2,500	0	0	0	0	2,500
General Government Facilities - General	17,876	19,198	5,066	7,425	3,500	3,500	3,500	3,500	63,565
Information Technology									A1IT
									BCL/Program Code:
Electronic Records Management System (A1IT04)	0	0	4,500	0	0	0	0	0	4,500
Multi-City Portal Project (A1IT02)	1,560	5,072	0	0	0	0	0	0	6,632
Seattle License Management System Upgrade (A1IT03)	0	0	200	200	3,000	1,600	0	0	5,000
Summit Re-Implementation (A1IT01)	1,325	16,408	0	0	0	0	0	0	17,733
Information Technology	2,885	21,480	4,700	200	3,000	1,600	0	0	33,865
Maintenance Shops and Yards									A1MSY
									BCL/Program Code:
Electric Vehicle Charging Stations for Airport Way Center, Building C (A1MSY02)	0	0	700	200	0	0	0	0	900
Haller Lake Stormwater Drainage Improvements (A1MSY03)	0	0	350	150	0	0	0	0	500
Maintenance Shops and Yards (A1MSY01)	811	3,611	0	0	0	0	0	0	4,422
Maintenance Shops and Yards	811	3,611	1,050	350	0	0	0	0	5,822
Neighborhood Fire Stations									A1FL1
									BCL/Program Code:
Fire Station 08 (A1FL108)	4,282	233	0	0	0	0	0	0	4,515
Fire Station 11 (A1FL111)	314	1,579	0	0	0	0	0	0	1,892
Fire Station 18 (A1FL118)	421	4,050	2,205	335	0	0	0	0	7,010
Fire Station 20 (A1FL120)	3,709	6,762	0	0	0	0	0	0	10,471
Fire Station 22 (A1FL122)	28	4,035	0	2,289	6,611	0	0	0	12,962
Fire Station 24 (A1FL124)	1,065	728	0	0	0	0	0	0	1,793
Fire Station 25 (A1FL125)	1,202	1,258	0	0	0	0	0	0	2,459
Fire Station 26 (A1FL126)	443	1,372	480	0	0	0	0	0	2,295
Fire Station 28 (A1FL128)	10,692	1,364	0	0	0	0	0	0	12,055
Fire Station 29 (A1FL129)	161	707	1,982	545	0	0	0	0	3,396
Fire Station 32 (A1FL132)	769	9,192	234	6,919	0	0	0	0	17,114

*Amounts in thousands of dollars

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BCL/Program Name									
Project Title & ID	LTD Actuals	2014	2015	2016	2017	2018	2019	2020	Total
Fire Station 36 (A1FL136)	1,799	1,200	0	0	0	0	0	0	2,999
Fire Station Emergency Generators (A1FL151)	1,360	405	0	0	0	0	0	0	1,766
Fire Station Improvement Debt Service (A1FL199)	27,382	1,710	1,602	2,759	4,462	5,188	5,192	5,192	53,487
Neighborhood Fire Stations	53,626	34,594	6,502	12,848	11,073	5,188	5,192	5,192	134,214
Preliminary Engineering									BCL/Program Code: A1GM4
Facility Projects Planning (A1GM402)	0	750	600	0	0	0	0	0	1,350
Preliminary Engineering	0	750	600	0	0	0	0	0	1,350
Public Safety Facilities - Fire									BCL/Program Code: A1PS2
Fire Station 5 (A1PS205)	0	700	0	4,900	0	0	0	0	5,600
Fire Station 5 Relocation (A1PS206)	0	2,359	220	242	266	293	0	0	3,380
Public Safety Facilities - Fire	0	3,059	220	5,142	266	293	0	0	8,980
Public Safety Facilities - Police									BCL/Program Code: A1PS1
Critical Infrastructure Upgrades: Emergency Operations Center / West Precinct (A1PS109)	0	2,300	0	0	0	0	0	0	2,300
East Precinct Parking System Upgrades (A1PS106)	0	265	0	0	0	0	0	0	265
North Precinct (A1PS107)	170	18,080	0	8,500	29,409	29,413	2,967	0	88,539
Police Facilities (A1PS101)	1,658	913	620	0	0	0	0	0	3,191
West Precinct 911 Comm Center (A1PS108)	18	212	0	0	0	0	0	0	230
Public Safety Facilities - Police	1,846	21,770	620	8,500	29,409	29,413	2,967	0	94,525
Department Total*:	127,653	119,301	26,332	45,104	55,271	47,709	19,567	16,798	457,737

*Amounts in thousands of dollars

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Fund Summary

Fund Name & Code	LTD Actuals	2014	2015	2016	2017	2018	2019	2020	Total
2002B LTGO Capital Project Fund (34700)	696	0	0	0	0	0	0	0	696
2003 Fire Facilities Fund (34440)	27,277	17,108	0	0	0	0	0	0	44,384
2008 Multipurpose LTGO Bond Fund (35200)	8,417	1,000	0	0	0	0	0	0	9,417
2009 Multipurpose LTGO Bond Fund (35300)	32	0	0	0	0	0	0	0	32
2010 Multipurpose LTGO Bond Fund (35400)	1,234	0	0	0	0	0	0	0	1,234
2011 Multipurpose LTGO Bond Fund (35500)	630	62	0	0	0	0	0	0	692
2013 Multipurpose LTGO Bond Fund (35700)	5,260	20,946	0	0	0	0	0	0	26,206
2014 Multipurpose LTGO Bond Fund (36100)	0	21,855	3,000	0	0	0	0	0	24,855
2015 Multipurpose LTGO Bond Fund (36200)	0	0	6,400	0	0	0	0	0	6,400
2016 Multipurpose LTGO Bond Fund (36300)	0	0	0	26,789	0	0	0	0	26,789
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities (00168)	26,977	12,048	6,000	7,000	7,500	7,687	7,879	8,077	83,168
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount (00163)	38,701	19,489	6,971	7,034	4,462	5,188	5,192	5,192	92,229
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	854	287	226	226	27	28	29	29	1,706
Federal Vice Enforcement Forfeiture (62480)	0	2,600	0	0	0	0	0	0	2,600
Finance and Administrative Services Fund (50300)	16,724	22,821	3,720	3,742	3,500	3,500	3,500	3,500	61,007
Future Bond Funds (99999)	0	0	0	0	39,020	31,013	2,967	0	73,000
General Subfund (00100)	347	72	16	313	496	0	0	0	1,244
Municipal Civic Center Fund (34200)	505	1,014	0	0	0	0	0	0	1,518
To Be Determined (TBD)	0	0	0	0	266	293	0	0	559
Department Total*:	127,653	119,301	26,332	45,104	55,271	47,709	19,567	16,798	457,737

**Amounts in thousands of dollars*

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ADA Improvements - Citywide

BCL/Program Name:	General Government Facilities - General	BCL/Program Code:	A1GM1
Project Type:	Improved Facility	Start Date:	Q1/2012
Project ID:	A1GM902	End Date:	ONGOING
Location:			
Neighborhood Plan:	In more than one Plan	Council District:	Multiple
Neighborhood District:	In more than one District	Urban Village:	In more than one Urban Village

This project is the appropriation repository for work related to City compliance with the Americans with Disabilities Act (ADA). It also encompasses various centralized ADA program costs, including a database for project tracking, quality assurance, and compliance documentation.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
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Revenue Sources

Real Estate Excise Tax I	174	295	141	145	0	0	0	0	755
Total:	174	295	141	145	0	0	0	0	755

Fund Appropriations/Allocations

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	174	295	141	145	0	0	0	0	755
Total*:	174	295	141	145	0	0	0	0	755

Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	295	141	145	0	0	0	0	0	581
Total:	295	141	145	0	0	0	0	0	581

**This detail is for information only. Funds are appropriated in the budget at the Budget Control Level. Amounts are in thousands of dollars.*

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Finance and Administrative Services

ADA Improvements - FAS

BCL/Program Name:	ADA Improvements - FAS	BCL/Program Code:	A1ADA
Project Type:	Improved Facility	Start Date:	Q1/2011
Project ID:	A1GM901	End Date:	ONGOING
Location:			
Neighborhood Plan:	In more than one Plan	Council District:	Multiple
Neighborhood District:	In more than one District	Urban Village:	In more than one Urban Village

This project is the FAS American with Disabilities Act (ADA) ongoing program that addresses specific ADA improvements and upgrades at various FAS owned and operated facilities. Work will include, but is not limited to, reconfiguration of restrooms, meeting rooms and other spaces, reconfiguration of facility amenities such as drinking fountains, and various public access routes to sites, buildings, and public spaces.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Real Estate Excise Tax I	425	24	0	0	0	0	0	0	449
Total:	425	24	0	0	0	0	0	0	449
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	425	24	0	0	0	0	0	0	449
Total*:	425	24	0	0	0	0	0	0	449

BCL/Program Name:	ADA Improvements - FAS	BCL/Program Code:	A1ADA
Project Type:	Improved Facility	Start Date:	Q1/2011
Project ID:	A1ADA01	End Date:	ONGOING
Location:			
Neighborhood Plan:	In more than one Plan	Council District:	Multiple
Neighborhood District:	In more than one District	Urban Village:	In more than one Urban Village

This project is the FAS American with Disabilities Act (ADA) ongoing program that will address specific ADA improvements and upgrades at various FAS owned and operated facilities. Work will include, but is not limited to, reconfiguration of restrooms, meeting rooms and other spaces, reconfiguration of facility amenities such as drinking fountains, and various public access routes to sites, buildings, and public spaces.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Real Estate Excise Tax I	330	968	183	0	0	0	0	0	1,481
Total:	330	968	183	0	0	0	0	0	1,481

**This detail is for information only. Funds are appropriated in the budget at the Budget Control Level. Amounts are in thousands of dollars.*

2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Fund Appropriations/Allocations

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	330	968	183	0	0	0	0	0	1,481
Total*:	330	968	183	0	0	0	0	0	1,481

Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		556	595	0	0	0	0	0	1,151
Total:		556	595	0	0	0	0	0	1,151

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Asset Preservation - Civic Center

BCL/Program Name:	Asset Preservation - Civic Core	BCL/Program Code:	A1AP1
Project Type:	Rehabilitation or Restoration	Start Date:	Q1/2005
Project ID:	A1AP101	End Date:	ONGOING
Location:	610 Fifth AVE		
Neighborhood Plan:	DUCPG (Downtown Urban Center Planning Group)	Council District:	7
Neighborhood District:	East District	Urban Village:	First Hill

This ongoing project provides for long term preservation and major maintenance to the City's Civic Center facilities: Seattle City Hall and the Justice Center. Typical improvements may include, but are not limited to energy efficiency enhancements through equipment replacement, upgrades to heating, ventilation, air conditioning, and repairs to fire suppression systems. This work ensures the long-term preservation of the operational use of the facilities.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Department Space Allocation Charges	2,833	1,655	0	0	0	0	0	0	4,488
Total:	2,833	1,655	0	0	0	0	0	0	4,488
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities	2,833	1,655	0	0	0	0	0	0	4,488
Total*:	2,833	1,655	0	0	0	0	0	0	4,488
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities		243	945	467	0	0	0	0	1,655
Total:		243	945	467	0	0	0	0	1,655

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Asset Preservation - Public Safety Facilities

BCL/Program Name:	Asset Preservation - Public Safety Facilities	BCL/Program Code:	A1AP6
Project Type:	Rehabilitation or Restoration	Start Date:	Q1/2005
Project ID:	A1AP601	End Date:	ONGOING
Location:	Multiple Public Safety facilities		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	Multiple
Neighborhood District:	In more than one District	Urban Village:	In more than one Urban Village

This ongoing project provides for long term preservation and major maintenance work at the City's FAS-owned public safety facilities, including the City's fire stations, the Fire Headquarters Building, the City's police precincts, the Harbor Patrol, the Mounted Police facility, the Joint Training Facility, the Emergency Operations and Fire Alarm Center, and the Animal Shelter. Typical improvements may include, but are not limited to, roof repairs or replacement, structural assessments and repairs, and equipment replacement. This work ensures the long term preservation and operational use of these facilities.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Department Space Allocation Charges	4,850	2,255	0	0	0	0	0	0	7,105
Total:	4,850	2,255	0	0	0	0	0	0	7,105
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities	4,850	2,255	0	0	0	0	0	0	7,105
Total*:	4,850	2,255	0	0	0	0	0	0	7,105
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities		1,816	439	0	0	0	0	0	2,255
Total:		1,816	439	0	0	0	0	0	2,255

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Asset Preservation - Schedule 1 Facilities

BCL/Program Name:	Asset Preservation - Schedule 1 Facilities	BCL/Program Code:	A1APSCHI
Project Type:	Rehabilitation or Restoration	Start Date:	Q1/2015
Project ID:	A1APSCH101	End Date:	ONGOING
Location:	Multiple Downtown City facilities		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	7
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This ongoing program provides for long term preservation and major maintenance to the Department of Finance and Administration's schedule 1 facilities. Schedule 1 facilities comprise existing and future office buildings located in downtown Seattle, including but not limited to City Hall, the Seattle Municipal Tower and the Justice Center. Typical improvements may include, but are not limited to, energy efficiency enhancements through equipment replacement, upgrades/repairs to heating/ventilation/air conditioning systems, upgrades/repairs to electrical systems, upgrades/repairs to fire suppression systems, roof repairs or replacement, and structural assessments and repairs. This work ensures the long-term preservation of the operational use of the facilities.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Department Space Allocation Charges	0	0	2,800	2,800	4,000	4,074	4,176	4,281	22,131
FAS Fund Balance	0	0	431	969	0	0	0	0	1,400
Total:	0	0	3,231	3,769	4,000	4,074	4,176	4,281	23,531
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities	0	0	3,231	3,769	4,000	4,074	4,176	4,281	23,531
Total*:	0	0	3,231	3,769	4,000	4,074	4,176	4,281	23,531

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Asset Preservation - Schedule 2 Facilities

BCL/Program Name:	Asset Preservation - Schedule 2 Facilities	BCL/Program Code:	A1APSCH2
Project Type:	Rehabilitation or Restoration	Start Date:	Q1/2015
Project ID:	A1APSCH201	End Date:	ONGOING
Location:	Multiple Downtown City facilities		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	7
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This ongoing program provides for long term preservation and major maintenance to the Department of Finance and Administration's schedule 2 facilities. Schedule 2 facilities comprise existing and future structures, shops and yards located throughout Seattle, including but not limited to City vehicle maintenance facilities at Haller Lake and Charles Street, Finance and Administrative Services shops located at Airport Way S., fire stations, police precincts including the animal shelter, and other FAS managed facilities used for City Services. Typical improvements may include, but are not limited to, energy efficiency enhancements through equipment replacement, upgrades/repairs to heating/ventilation/air conditioning systems, upgrades/repairs to electrical systems, upgrades/repairs to fire suppression systems, roof repairs or replacement, and structural assessments and repairs. This work ensures the long-term preservation of the operational use of the facilities.

		LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources										
Department Space Allocation Charges		0	0	1,200	1,200	3,000	3,613	3,703	3,796	16,512
FAS Fund Balance		0	0	1,569	2,031	500	0	0	0	4,100
Total:		0	0	2,769	3,231	3,500	3,613	3,703	3,796	20,612
Fund Appropriations/Allocations										
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities		0	0	2,769	3,231	3,500	3,613	3,703	3,796	20,612
Total*:		0	0	2,769	3,231	3,500	3,613	3,703	3,796	20,612

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Asset Preservation - Seattle Municipal Tower

BCL/Program Name:	Asset Preservation - Seattle Municipal Tower	BCL/Program Code:	A1AP2
Project Type:	Rehabilitation or Restoration	Start Date:	Q1/2005
Project ID:	A1AP201	End Date:	ONGOING
Location:	700 5th Ave		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	7
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This ongoing project provides for major maintenance work to the City's FAS-owned Seattle Municipal Tower (SMT). Typical improvements may include, but are not limited to building exterior repairs, equipment replacement, and repairs to the fire suppression systems. This work ensures the long-term preservation and continued operational use of the building.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Department Space Allocation Charges	16,499	6,173	0	0	0	0	0	0	22,672
Total:	16,499	6,173	0	0	0	0	0	0	22,672
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities	16,499	6,173	0	0	0	0	0	0	22,672
Total*:	16,499	6,173	0	0	0	0	0	0	22,672
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities		4,780	1,393	0	0	0	0	0	6,173
Total:		4,780	1,393	0	0	0	0	0	6,173

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Asset Preservation - Shops and Yards

BCL/Program Name:	Asset Preservation - Shops and Yards	BCL/Program Code:	A1AP4
Project Type:	Rehabilitation or Restoration	Start Date:	Q1/2005
Project ID:	A1AP401	End Date:	ONGOING
Location:	Multiple City facilities	Council District:	7
Neighborhood Plan:	Not in a Neighborhood Plan	Urban Village:	In more than one Urban Village
Neighborhood District:	In more than one District		

This ongoing project provides for the long-term preservation and major maintenance of the City's FAS-owned shop and yard complexes, including Charles Street, Haller Lake, Airport Way Center, Sunny Jim, and the West Seattle Maintenance Yard. Typical improvements may include, but are not limited to upgrades to heating, ventilation, air conditioning, equipment replacement, and building exterior repairs. This work ensures the long-term operational use of these facilities.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Department Space Allocation Charges	2,795	1,965	0	0	0	0	0	0	4,760
Total:	2,795	1,965	0	0	0	0	0	0	4,760
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities	2,795	1,965	0	0	0	0	0	0	4,760
Total*:	2,795	1,965	0	0	0	0	0	0	4,760
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities		1,091	874	0	0	0	0	0	1,965
Total:		1,091	874	0	0	0	0	0	1,965

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Benaroya Capital Project

BCL/Program Name:	General Government Facilities - General	BCL/Program Code:	A1GM1
Project Type:	Improved Facility	Start Date:	Q1/2014
Project ID:	A1GM1BH	End Date:	Q4/2015
Location:	1301 3rd AVE		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	7
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This project provides resources for the Benaroya Hall capital project including, but not limited to, the Sound System for Taper Auditorium, Dimmer Rack Controls System for Recital Hall, Central Chiller Plant, and Mechanical Mezzanine Heat Exchanger. The City will disburse the funds to Benaroya Hall Music Center (BHMC) based on the 4th amendment to the Lease and Concession Agreement between the City and BHMC. BHMC will reimburse the City via the revised Concession Payment Schedule in Exhibit C to the Amendment.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
General Obligation Bonds	0	1,117	0	0	0	0	0	0	1,117
Total:	0	1,117	0	0	0	0	0	0	1,117
Fund Appropriations/Allocations									
2014 Multipurpose LTGO Bond Fund	0	1,117	0	0	0	0	0	0	1,117
Total*:	0	1,117	0	0	0	0	0	0	1,117
Spending Plan by Fund									
2014 Multipurpose LTGO Bond Fund		360	757	0	0	0	0	0	1,117
Total:		360	757	0	0	0	0	0	1,117

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Central Neighborhood Service Center Tenant Improvement

BCL/Program Name:	General Government Facilities - General	BCL/Program Code:	A1GM1
Project Type:	Improved Facility	Start Date:	Q1/2015
Project ID:	A1GM128	End Date:	Q4/2016
Location:	2301 S Jackson ST		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	3
Neighborhood District:	Downtown	Urban Village:	Commercial Core

The project provides tenant improvements for the Central Neighborhood Service Center including space for utility payment services, passport applications, pet licenses, and informational workshops as well as improved staff space. This project will enhance the ability of the City to deliver services to the community.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Real Estate Excise Tax I	0	0	200	0	0	0	0	0	200
Total:	0	0	200	0	0	0	0	0	200
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	0	200	0	0	0	0	0	200
Total*:	0	0	200	0	0	0	0	0	200

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

City Hall and Seattle Municipal Tower Tenant Improvements

BCL/Program Name:	General Government Facilities - General	BCL/Program Code:	A1GM1
Project Type:	Improved Facility	Start Date:	Q1/2014
Project ID:	A1GM118	End Date:	Q4/2017
Location:			
Neighborhood Plan:	Not in Neighborhood Plan	Council District:	
Neighborhood District:		Urban Village:	

This project provides predesign, design, and construction services for utilizing the undeveloped space and other adjacent functions in City Hall and the Seattle Municipal Tower. Work may include, but is not limited to, working with project sponsors to catalog space and equipment needs, energy efficiency improvements, documenting functional space relationships, developing planning options, developing project cost estimates, and completing construction of the undeveloped or vacant space in City Hall. Work may also include analysis of how vacated space in other facilities might be utilized for other city uses.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Real Estate Excise Tax I	0	501	750	792	0	0	0	0	2,043
General Obligation Bonds	0	499	0	0	0	0	0	0	499
Total:	0	1,000	750	792	0	0	0	0	2,542

Fund Appropriations/Allocations

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	501	750	792	0	0	0	0	2,043
2013 Multipurpose LTGO Bond Fund	0	499	0	0	0	0	0	0	499
Total*:	0	1,000	750	792	0	0	0	0	2,542

Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	501	700	842	0	0	0	0	0	2,043
2013 Multipurpose LTGO Bond Fund	0	499	0	0	0	0	0	0	499
Total:	501	1,199	842	0	0	0	0	0	2,542

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Civic Square

BCL/Program Name:	Civic Square	BCL/Program Code:	A1GM5
Project Type:	New Facility	Start Date:	Q1/2009
Project ID:	A1GM501	End Date:	TBD
Location:	600 3rd Ave		
Neighborhood Plan:	DUCPG (Downtown Urban Center Planning Group)	Council District:	7
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This project provides for the City's project management and consultant costs associated with the City's involvement in the redevelopment of the former Public Safety Building site between James and Cherry Streets and Third and Fourth Avenues, the final project completing the Civic Center Master Plan. The City has contracted to sell the site to Triad Development, which will develop a mixed use complex including office, retail, and residential space as well as public and private parking and a "common" area that will be a public amenity.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Interdepartmental Transfer	228	1,014	0	0	0	0	0	0	1,242
Total:	228	1,014	0	0	0	0	0	0	1,242
Fund Appropriations/Allocations									
Municipal Civic Center Fund	228	1,014	0	0	0	0	0	0	1,242
Total*:	228	1,014	0	0	0	0	0	0	1,242
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Municipal Civic Center Fund		10	10	10	50	150	774	10	1,014
Total:		10	10	10	50	150	774	10	1,014

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Critical Infrastructure Upgrades: Emergency Operations Center / West Precinct

BCL/Program Name:	Public Safety Facilities - Police	BCL/Program Code:	A1PS1
Project Type:	Improved Facility	Start Date:	Q1/2014
Project ID:	A1PS109	End Date:	Q2/2015
Location:			
Neighborhood Plan:	Not in Neighborhood Plan	Council District:	
Neighborhood District:		Urban Village:	

This project increases the existing electrical and cooling capacities of the West Precinct data center, provides a separate electrical system at the West Precinct to power and cool the data center during planned power outages, and provides a separate electrical system to power the 48-volt electrical system at the Emergency Operations Center during planned power outages.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
General Obligation Bonds	0	2,300	0	0	0	0	0	0	2,300
Total:	0	2,300	0	0	0	0	0	0	2,300
Fund Appropriations/Allocations									
2013 Multipurpose LTGO Bond Fund	0	2,300	0	0	0	0	0	0	2,300
Total*:	0	2,300	0	0	0	0	0	0	2,300
Spending Plan by Fund									
2013 Multipurpose LTGO Bond Fund		2,255	45	0	0	0	0	0	2,300
Total:		2,255	45	0	0	0	0	0	2,300

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Critical Infrastructure Upgrades: Seattle Municipal Tower

BCL/Program Name:	General Government Facilities - General	BCL/Program Code:	A1GM1
Project Type:	Improved Facility	Start Date:	Q1/2014
Project ID:	A1GM117	End Date:	Q4/2015
Location:	700 Fifth AVE		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	3
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This project installs a new uninterruptible power supply (UPS) for the Seattle Municipal Tower building. Work includes but is not limited to build-out of a new UPS room; installation of the new UPS, distribution panels, transformers, conduit, and wire.

		LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources										
General Obligation Bonds		0	2,300	0	0	0	0	0	0	2,300
Total:		0	2,300	0	0	0	0	0	0	2,300
Fund Appropriations/Allocations										
2014 Multipurpose LTGO Bond Fund		0	2,300	0	0	0	0	0	0	2,300
Total*:		0	2,300	0	0	0	0	0	0	2,300
Spending Plan by Fund										
2014 Multipurpose LTGO Bond Fund			2,285	15	0	0	0	0	0	2,300
Total:			2,285	15	0	0	0	0	0	2,300

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Customer Requested Tenant Improvement Program

BCL/Program Name:	General Government Facilities - General	BCL/Program Code:	A1GM1
Project Type:	Improved Facility	Start Date:	Q1/2006
Project ID:	A1GM105	End Date:	ONGOING
Location:	City owned and leased facilities		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	Multiple
Neighborhood District:	In more than one District	Urban Village:	In more than one Urban Village

This ongoing project provides for pass-through budget authority to perform customer-requested tenant improvement work within, but not limited to, facilities that FAS owns and/or manages. FAS has exclusive responsibility to manage all tenant improvement work within Department-owned/managed facilities; all contracts are held and paid by FAS. Typical improvements may include, but are not limited to tenant space remodels, security system upgrades, and equipment replacement.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Interdepartmental Transfer	16,724	14,353	3,500	3,500	3,500	3,500	3,500	3,500	52,077
Total:	16,724	14,353	3,500	3,500	3,500	3,500	3,500	3,500	52,077
Fund Appropriations/Allocations									
Finance and Administrative Services Fund	16,724	14,353	3,500	3,500	3,500	3,500	3,500	3,500	52,077
Total*:	16,724	14,353	3,500	3,500	3,500	3,500	3,500	3,500	52,077
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Finance and Administrative Services Fund		5,500	3,366	8,215	8,215	4,460	2,273	3,324	35,353
Total:		5,500	3,366	8,215	8,215	4,460	2,273	3,324	35,353

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

East Precinct Parking System Upgrades

BCL/Program Name:	Public Safety Facilities - Police	BCL/Program Code:	A1PS1
Project Type:	Improved Facility	Start Date:	Q2/2014
Project ID:	A1PS106	End Date:	Q1/2016
Location:			
Neighborhood Plan:	Capitol Hill	Council District:	3
Neighborhood District:	East District	Urban Village:	Capitol Hill

This project provides for the installation of data/infrastructure improvements for police communications and security equipment at the East Precinct and supports uninterrupted police radio and cell phone coverage and enhanced garage security.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Real Estate Excise Tax I	0	265	0	0	0	0	0	0	265
Total:	0	265	0	0	0	0	0	0	265

Fund Appropriations/Allocations

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	265	0	0	0	0	0	0	265
Total*:	0	265	0	0	0	0	0	0	265

Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	251	14	0	0	0	0	0	0	265
Total:	251	14	0	0	0	0	0	0	265

**This detail is for information only. Funds are appropriated in the budget at the Budget Control Level. Amounts are in thousands of dollars.*

2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Electric Vehicle Charging Stations for Airport Way Center, Building C

BCL/Program Name:	Maintenance Shops and Yards	BCL/Program Code:	A1MSY
Project Type:	Improved Facility	Start Date:	Q1/2015
Project ID:	A1MSY02	End Date:	Q4/2016
Location:	2203 Airport WAY S		
Neighborhood Plan:	Duwamish	Council District:	2
Neighborhood District:	Greater Duwamish	Urban Village:	Duwamish

This project funds the design, permitting, and construction of 50 electric vehicle charging stations in AWC Building C. This project will provide permanent, code-compliant charging stations for the existing fleet of electric vehicles in use by SPD.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Real Estate Excise Tax I	0	0	700	200	0	0	0	0	900
Total:	0	0	700	200	0	0	0	0	900
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	0	700	200	0	0	0	0	900
Total*:	0	0	700	200	0	0	0	0	900

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Electronic Records Management System

BCL/Program Name:	Information Technology	BCL/Program Code:	A1IT
Project Type:	New Investment	Start Date:	Q1/2014
Project ID:	A1IT04	End Date:	Q4/2015
Location:			
Neighborhood Plan:	Not in Neighborhood Plan	Council District:	
Neighborhood District:		Urban Village:	

This project is a multi-year initiative to address a citywide need for an electronic records management system that will manage the retention of electronic records in all formats, provide efficient search and delivery tools for responding to business needs, public records requests and other legal matters, and allow direct online access to records of wide public interest. The project will begin with the replacement of the City's current email archiving system and be followed by additional phases expanding electronic records management capabilities.

		LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources										
General Obligation Bonds		0	0	3,000	0	0	0	0	0	3,000
General Obligation Bonds		0	0	1,500	0	0	0	0	0	1,500
Total:		0	0	4,500	0	0	0	0	0	4,500
Fund Appropriations/Allocations										
2014 Multipurpose LTGO Bond Fund		0	0	3,000	0	0	0	0	0	3,000
2015 Multipurpose LTGO Bond Fund		0	0	1,500	0	0	0	0	0	1,500
Total*:		0	0	4,500	0	0	0	0	0	4,500
Spending Plan by Fund										
2014 Multipurpose LTGO Bond Fund			2,000	1,000	0	0	0	0	0	3,000
2015 Multipurpose LTGO Bond Fund			0	1,500	0	0	0	0	0	1,500
Total:			2,000	2,500	0	0	0	0	0	4,500

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Energy Efficiency for Municipal Buildings

BCL/Program Name:	FAS Oversight - External Projects	BCL/Program Code:	A1EXT
Project Type:	Improved Facility	Start Date:	Q1/2014
Project ID:	A1EXT02	End Date:	Q4/2020
Location:			
Neighborhood Plan:	Not in Neighborhood Plan	Council District:	
Neighborhood District:		Urban Village:	

This project funds energy efficiency work across City facilities, managed by the Office of Sustainability and Environment, in support the City's goal to achieve a 20% reduction in building energy use by the year 2020. OSE will implement a package of energy efficiency projects in 2015-2016, as well as continue a suite of O&M improvements, program management, measurement and tracking, and building assessments. The energy efficiency upgrades are expected to generate utility rebates paid by Seattle City Light and Puget Sound Energy, to be deposited into the General Subfund and shown here as future General Subfund revenue. This revenue is slated to support future General Subfund appropriation for additional energy conservation activities. Future appropriations of REET and rebate revenue will be based on identification of additional energy efficiency opportunities in subsequent phases of the program.

		LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources										
General Subfund		0	0	16	313	496	0	0	0	825
Real Estate Excise Tax I		0	250	1,350	2,500	0	0	0	0	4,100
Total:		0	250	1,366	2,813	496	0	0	0	4,925
Fund Appropriations/Allocations										
General Subfund		0	0	16	313	496	0	0	0	825
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		0	250	1,350	2,500	0	0	0	0	4,100
Total*:		0	250	1,366	2,813	496	0	0	0	4,925
O & M Costs (Savings)				0	0	0	0	0	0	0
Spending Plan by Fund										
General Subfund			0	16	313	496	0	0	0	825
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount			250	1,350	2,240	260	0	0	0	4,100
Total:			250	1,366	2,553	756	0	0	0	4,925

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Facility Projects Planning

BCL/Program Name:	Preliminary Engineering	BCL/Program Code:	A1GM4
Project Type:	New Investment	Start Date:	Q1/2014
Project ID:	A1GM402	End Date:	ONGOING
Location:			
Neighborhood Plan:	Not in Neighborhood Plan	Council District:	
Neighborhood District:		Urban Village:	

This on-going project funds architectural and engineering services including conceptual planning, design alternative development, and preliminary cost estimating for FAS capital projects and emergent Executive capital initiatives. Typical preliminary design and engineering work includes, but is not limited to, pre-design and analysis of project alternatives, cost estimates, test to fit studies, preliminary schedule development, engineering studies and code compliance, site development planning and conceptual design and financial analysis of capital improvements options in conjunction with FAS and CIP priorities, programs, and initiatives.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Real Estate Excise Tax I	0	750	600	0	0	0	0	0	1,350
Total:	0	750	600	0	0	0	0	0	1,350
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	750	600	0	0	0	0	0	1,350
Total*:	0	750	600	0	0	0	0	0	1,350
Spending Plan by Fund									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		105	1,245	0	0	0	0	0	1,350
Total:		105	1,245	0	0	0	0	0	1,350

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

FAS: Municipal Energy Efficiency Projects

BCL/Program Name:	General Government Facilities - General	BCL/Program Code:	A1GM1
Project Type:	Improved Facility	Start Date:	Q1/2011
Project ID:	A1GM199	End Date:	Q4/2015
Location:			
Neighborhood Plan:	Not in Neighborhood Plan	Council District:	
Neighborhood District:		Urban Village:	

This project provides for investment in more energy efficient building systems and other facility efficiency improvements. By making these investments the City expects future savings in utility and labor costs, and significant progress toward carbon neutrality. This program is intended to fund facility retrofit projects identified by energy audits conducted in 2010 (funded by the City's Energy Efficiency and Conservation Block Grant), and similar projects identified by the department. Depending on project demand and available funding, additional resources may be added in the future. Projects include but are not limited to review of the energy efficiency of a building and upgrades and/or replacement of mechanical equipment and distribution systems, electrical equipment and distribution systems, building envelopes (walls, windows, and roofs), lighting systems, plumbing equipment and distribution systems, and building controls systems.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
General Obligation Bonds	347	72	0	0	0	0	0	0	419
General Obligation Bonds	630	62	0	0	0	0	0	0	692
Total:	978	133	0	0	0	0	0	0	1,111
Fund Appropriations/Allocations									
General Subfund	347	72	0	0	0	0	0	0	419
2011 Multipurpose LTGO Bond Fund	630	62	0	0	0	0	0	0	692
Total*:	978	133	0	0	0	0	0	0	1,111

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Fire Station 08

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Rehabilitation or Restoration	Start Date:	Q3/2010
Project ID:	A1FL108	End Date:	Q1/2015
Location:	110 Lee St		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	7
Neighborhood District:	Magnolia/Queen Anne	Urban Village:	Not in an Urban Village

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, provides a seismic and safety upgrade for Fire Station 08 and makes minor functional improvements to the facility. The project also provides temporary quarters for firefighters while the fire station is under construction. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the Queen Anne community.

	LTD	2014	2015	2016	2017	2018	2019	2020	Total
	Actuals	Rev							
Revenue Sources									
Real Estate Excise Tax I	481	46	0	0	0	0	0	0	527
Seattle Voter-Approved Levy	2,360	186	0	0	0	0	0	0	2,546
General Obligation Bonds	502	0	0	0	0	0	0	0	502
General Obligation Bonds	20	0	0	0	0	0	0	0	20
General Obligation Bonds	406	0	0	0	0	0	0	0	406
General Obligation Bonds	513	0	0	0	0	0	0	0	513
Total:	4,282	233	0	0	0	0	0	0	4,515
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	481	46	0	0	0	0	0	0	527
2003 Fire Facilities Fund	2,360	186	0	0	0	0	0	0	2,546
2008 Multipurpose LTGO Bond Fund	502	0	0	0	0	0	0	0	502
2009 Multipurpose LTGO Bond Fund	20	0	0	0	0	0	0	0	20
2010 Multipurpose LTGO Bond Fund	406	0	0	0	0	0	0	0	406
2013 Multipurpose LTGO Bond Fund	513	0	0	0	0	0	0	0	513
Total*:	4,282	233	0	0	0	0	0	0	4,515
O & M Costs (Savings)			0	0	0	0	0	0	0

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	46	0	0	0	0	0	0	46
2003 Fire Facilities Fund	186	0	0	0	0	0	0	186
2008 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2009 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2010 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2013 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
Total:	233	0	0	0	0	0	0	233

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Fire Station 11

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Rehabilitation or Restoration	Start Date:	Q4/2010
Project ID:	A1FL111	End Date:	Q4/2015
Location:	1514 SW Holden St		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	1
Neighborhood District:	Delridge	Urban Village:	Not in an Urban Village

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, provides a seismic and safety upgrade for Fire Station 11 and makes minor functional improvements to the facility. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the Highland Park community.

	LTD	2014	2015	2016	2017	2018	2019	2020	Total
	Actuals	Rev							
Revenue Sources									
Real Estate Excise Tax I	91	321	0	0	0	0	0	0	412
Seattle Voter-Approved Levy	183	1,257	0	0	0	0	0	0	1,440
General Obligation Bonds	3	0	0	0	0	0	0	0	3
General Obligation Bonds	12	0	0	0	0	0	0	0	12
General Obligation Bonds	25	0	0	0	0	0	0	0	25
Total:	314	1,579	0	0	0	0	0	0	1,892
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	91	321	0	0	0	0	0	0	412
2003 Fire Facilities Fund	183	1,257	0	0	0	0	0	0	1,440
2008 Multipurpose LTGO Bond Fund	3	0	0	0	0	0	0	0	3
2009 Multipurpose LTGO Bond Fund	12	0	0	0	0	0	0	0	12
2010 Multipurpose LTGO Bond Fund	25	0	0	0	0	0	0	0	25
Total*:	314	1,579	0	0	0	0	0	0	1,892
O & M Costs (Savings)			0	0	0	0	0	0	0

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	110	196	15	0	0	0	0	321
2003 Fire Facilities Fund	1,257	0	0	0	0	0	0	1,257
2008 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2009 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2010 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
Total:	1,367	196	15	0	0	0	0	1,579

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Fire Station 18

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Rehabilitation or Restoration	Start Date:	Q1/2012
Project ID:	A1FL118	End Date:	Q4/2016
Location:	1521 NW Market St		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	6
Neighborhood District:	Ballard	Urban Village:	Ballard

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, provides a seismic and safety upgrade for Fire Station 18 and makes functional improvements to the facility. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the Ballard community.

	LTD	2014	2015	2016	2017	2018	2019	2020	Total
	Actuals	Rev							
Revenue Sources									
Real Estate Excise Tax I	73	642	0	0	0	0	0	0	715
Seattle Voter-Approved Levy	207	2,155	0	0	0	0	0	0	2,362
General Obligation Bonds	45	0	0	0	0	0	0	0	45
General Obligation Bonds	96	1,253	0	0	0	0	0	0	1,348
General Obligation Bonds	0	0	2,205	0	0	0	0	0	2,205
General Obligation Bonds	0	0	0	335	0	0	0	0	335
Total:	421	4,050	2,205	335	0	0	0	0	7,010
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	73	642	0	0	0	0	0	0	715
2003 Fire Facilities Fund	207	2,155	0	0	0	0	0	0	2,362
2010 Multipurpose LTGO Bond Fund	45	0	0	0	0	0	0	0	45
2013 Multipurpose LTGO Bond Fund	96	1,253	0	0	0	0	0	0	1,348
2015 Multipurpose LTGO Bond Fund	0	0	2,205	0	0	0	0	0	2,205
2016 Multipurpose LTGO Bond Fund	0	0	0	335	0	0	0	0	335
Total*:	421	4,050	2,205	335	0	0	0	0	7,010
O & M Costs (Savings)			0	0	0	0	0	0	0

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	6	636	0	0	0	0	0	642
2003 Fire Facilities Fund	727	1,429	0	0	0	0	0	2,155
2010 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2013 Multipurpose LTGO Bond Fund	1,253	0	0	0	0	0	0	1,253
2015 Multipurpose LTGO Bond Fund	0	2,205	0	0	0	0	0	2,205
2016 Multipurpose LTGO Bond Fund	0	0	325	10	0	0	0	335
Total:	1,985	4,269	325	10	0	0	0	6,589

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Fire Station 20

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Improved Facility	Start Date:	Q3/2010
Project ID:	A1FL120	End Date:	Q4/2015
Location:	2800 15th AVE W		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	7
Neighborhood District:	Magnolia/Queen Anne	Urban Village:	Not in an Urban Village

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, rebuilds Fire Station 20 in the Interbay area. The existing Fire Station 20 is seismically vulnerable, and cannot feasibly be renovated to support the full range of modern emergency equipment. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the Interbay and West Queen Anne communities.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Real Estate Excise Tax I	396	500	0	0	0	0	0	0	896
Seattle Voter-Approved Levy	1,270	2,930	0	0	0	0	0	0	4,199
General Obligation Bonds	40	800	0	0	0	0	0	0	840
General Obligation Bonds	751	0	0	0	0	0	0	0	751
General Obligation Bonds	1,252	2,532	0	0	0	0	0	0	3,785
Total:	3,709	6,762	0	0	0	0	0	0	10,471
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	396	500	0	0	0	0	0	0	896
2003 Fire Facilities Fund	1,270	2,930	0	0	0	0	0	0	4,199
2008 Multipurpose LTGO Bond Fund	40	800	0	0	0	0	0	0	840
2010 Multipurpose LTGO Bond Fund	751	0	0	0	0	0	0	0	751
2013 Multipurpose LTGO Bond Fund	1,252	2,532	0	0	0	0	0	0	3,785
Total*:	3,709	6,762	0	0	0	0	0	0	10,471
O & M Costs (Savings)			0	0	0	0	0	0	0

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	500	0	0	0	0	0	0	500
2003 Fire Facilities Fund	2,930	0	0	0	0	0	0	2,930
2008 Multipurpose LTGO Bond Fund	800	0	0	0	0	0	0	800
2010 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2013 Multipurpose LTGO Bond Fund	2,267	265	0	0	0	0	0	2,532
Total:	6,497	265	0	0	0	0	0	6,762

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Fire Station 22

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Improved Facility	Start Date:	Q4/2013
Project ID:	A1FL122	End Date:	Q3/2018
Location:	901 E Roanoke St		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	3
Neighborhood District:	East District	Urban Village:	Not in an Urban Village

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, rebuilds Fire Station 22. The existing Fire Station 22 is seismically vulnerable, and cannot feasibly be renovated to support modern emergency equipment. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the Roanoke community.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Real Estate Excise Tax I	0	960	0	0	0	0	0	0	960
Seattle Voter-Approved Levy	27	2,775	0	0	0	0	0	0	2,802
General Obligation Bonds	1	299	0	0	0	0	0	0	300
General Obligation Bonds	0	0	0	0	6,611	0	0	0	6,611
General Obligation Bonds	0	0	0	2,289	0	0	0	0	2,289
Total:	28	4,035	0	2,289	6,611	0	0	0	12,962
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	960	0	0	0	0	0	0	960
2003 Fire Facilities Fund	27	2,775	0	0	0	0	0	0	2,802
2013 Multipurpose LTGO Bond Fund	1	299	0	0	0	0	0	0	300
Future Bond Funds	0	0	0	0	6,611	0	0	0	6,611
2016 Multipurpose LTGO Bond Fund	0	0	0	2,289	0	0	0	0	2,289
Total*:	28	4,035	0	2,289	6,611	0	0	0	12,962
O & M Costs (Savings)			0	0	0	0	0	0	0

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	960	0	0	0	0	0	960
2003 Fire Facilities Fund	692	2,084	0	0	0	0	0	2,775
2013 Multipurpose LTGO Bond Fund	299	0	0	0	0	0	0	299
Future Bond Funds	0	0	0	6,485	126	0	0	6,611
2016 Multipurpose LTGO Bond Fund	0	0	2,289	0	0	0	0	2,289
Total:	991	3,044	2,289	6,485	126	0	0	12,935

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Fire Station 24

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Rehabilitation or Restoration	Start Date:	Q2/2011
Project ID:	A1FL124	End Date:	Q3/2015
Location:	401 N 130th St		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	5
Neighborhood District:	Northwest	Urban Village:	Not in an Urban Village

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, provides a seismic and safety upgrade for Fire Station 24 and makes minor functional improvements to the facility. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the Bitter Lake community.

	LTD	2014	2015	2016	2017	2018	2019	2020	Total
	Actuals	Rev							
Revenue Sources									
Real Estate Excise Tax I	499	226	0	0	0	0	0	0	725
Seattle Voter-Approved Levy	220	83	0	0	0	0	0	0	303
General Obligation Bonds	181	0	0	0	0	0	0	0	181
General Obligation Bonds	0	0	0	0	0	0	0	0	0
General Obligation Bonds	165	419	0	0	0	0	0	0	584
Total:	1,065	728	0	0	0	0	0	0	1,793
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	499	226	0	0	0	0	0	0	725
2003 Fire Facilities Fund	220	83	0	0	0	0	0	0	303
2008 Multipurpose LTGO Bond Fund	181	0	0	0	0	0	0	0	181
2010 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0	0
2013 Multipurpose LTGO Bond Fund	165	419	0	0	0	0	0	0	584
Total*:	1,065	728	0	0	0	0	0	0	1,793
O & M Costs (Savings)			0	0	0	0	0	0	0

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	181	45	0	0	0	0	0	226
2003 Fire Facilities Fund	83	0	0	0	0	0	0	83
2008 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2010 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2013 Multipurpose LTGO Bond Fund	419	0	0	0	0	0	0	419
Total:	683	45	0	0	0	0	0	728

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Fire Station 25

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Rehabilitation or Restoration	Start Date:	Q2/2010
Project ID:	A1FL125	End Date:	Q2/2015
Location:	1300 E Pine St		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	3
Neighborhood District:	East District	Urban Village:	Pike/Pine

This project, part of the 2003 Fire Facilities and emergency Response Levy, provides a seismic and safety upgrade for Fire Station 25 and makes minor functional improvements to the facility. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the Capitol Hill community.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Real Estate Excise Tax I	170	0	0	0	0	0	0	0	170
Seattle Voter-Approved Levy	885	1,258	0	0	0	0	0	0	2,143
General Obligation Bonds	146	0	0	0	0	0	0	0	146
General Obligation Bonds	0	0	0	0	0	0	0	0	0
Total:	1,202	1,258	0	0	0	0	0	0	2,459
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	170	0	0	0	0	0	0	0	170
2003 Fire Facilities Fund	885	1,258	0	0	0	0	0	0	2,143
2008 Multipurpose LTGO Bond Fund	146	0	0	0	0	0	0	0	146
2010 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0	0
Total*:	1,202	1,258	0	0	0	0	0	0	2,459
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		0	0	0	0	0	0	0	0
2003 Fire Facilities Fund		1,213	45	0	0	0	0	0	1,258
2008 Multipurpose LTGO Bond Fund		0	0	0	0	0	0	0	0
2010 Multipurpose LTGO Bond Fund		0	0	0	0	0	0	0	0
Total:		1,213	45	0	0	0	0	0	1,258

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Fire Station 26

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Rehabilitation or Restoration	Start Date:	Q2/2011
Project ID:	A1FL126	End Date:	Q2/2016
Location:	800 S Cloverdale St		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	1
Neighborhood District:	Greater Duwamish	Urban Village:	South Park

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, provides a seismic and safety upgrade for Fire Station 26 and makes minor functional improvements to the facility. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the South Park community.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Real Estate Excise Tax I	157	162	0	0	0	0	0	0	320
Seattle Voter-Approved Levy	160	370	0	0	0	0	0	0	530
General Obligation Bonds	125	0	0	0	0	0	0	0	125
General Obligation Bonds	0	0	0	0	0	0	0	0	0
General Obligation Bonds	0	840	0	0	0	0	0	0	840
General Obligation Bonds	0	0	480	0	0	0	0	0	480
Total:	443	1,372	480	0	0	0	0	0	2,295
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	157	162	0	0	0	0	0	0	320
2003 Fire Facilities Fund	160	370	0	0	0	0	0	0	530
2008 Multipurpose LTGO Bond Fund	125	0	0	0	0	0	0	0	125
2010 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0	0
2013 Multipurpose LTGO Bond Fund	0	840	0	0	0	0	0	0	840
2015 Multipurpose LTGO Bond Fund	0	0	480	0	0	0	0	0	480
Total*:	443	1,372	480	0	0	0	0	0	2,295
O & M Costs (Savings)			0	0	0	0	0	0	0

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	74	89	0	0	0	0	0	162
2003 Fire Facilities Fund	370	0	0	0	0	0	0	370
2008 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2010 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2013 Multipurpose LTGO Bond Fund	840	0	0	0	0	0	0	840
2015 Multipurpose LTGO Bond Fund	0	480	0	0	0	0	0	480
Total:	1,283	569	0	0	0	0	0	1,852

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Fire Station 28

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Improved Facility	Start Date:	Q4/2009
Project ID:	A1FL128	End Date:	Q4/2016
Location:	5968 Rainier Ave S		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	2
Neighborhood District:	Southeast	Urban Village:	Not in an Urban Village

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, rebuilds Fire Station 28 and associated facilities on its existing site. The existing building is not seismically sound and is too small to support modern firefighting operations. The project ensures that firefighters will not be hurt in an earthquake and can continue to provide high-quality, modern emergency services to the Rainier Valley community.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Real Estate Excise Tax I	911	0	0	0	0	0	0	0	911
Seattle Voter-Approved Levy	5,117	1,364	0	0	0	0	0	0	6,481
General Obligation Bonds	4,664	0	0	0	0	0	0	0	4,664
Total:	10,692	1,364	0	0	0	0	0	0	12,055
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	911	0	0	0	0	0	0	0	911
2003 Fire Facilities Fund	5,117	1,364	0	0	0	0	0	0	6,481
2008 Multipurpose LTGO Bond Fund	4,664	0	0	0	0	0	0	0	4,664
Total*:	10,692	1,364	0	0	0	0	0	0	12,055
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		0	0	0	0	0	0	0	0
2003 Fire Facilities Fund		135	807	422	0	0	0	0	1,364
2008 Multipurpose LTGO Bond Fund		0	0	0	0	0	0	0	0
Total:		135	807	422	0	0	0	0	1,364

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Fire Station 29

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Rehabilitation or Restoration	Start Date:	Q2/2012
Project ID:	A1FL129	End Date:	Q1/2017
Location:	2139 Ferry Ave SW		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	1
Neighborhood District:	Southwest	Urban Village:	Not in an Urban Village

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, provides a seismic and safety upgrade for Fire Station 29 and makes minor functional improvements to the facility. It also provides temporary quarters for firefighters while the fire station is under construction. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the Admiral District community.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Real Estate Excise Tax I	0	0	0	0	0	0	0	0	0
Seattle Voter-Approved Levy	103	318	0	0	0	0	0	0	421
General Obligation Bonds	6	0	0	0	0	0	0	0	6
General Obligation Bonds	0	0	0	0	0	0	0	0	0
General Obligation Bonds	6	0	0	0	0	0	0	0	6
General Obligation Bonds	45	390	0	0	0	0	0	0	435
General Obligation Bonds	0	0	1,982	0	0	0	0	0	1,982
General Obligation Bonds	0	0	0	545	0	0	0	0	545
Total:	161	707	1,982	545	0	0	0	0	3,396
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	0	0	0	0	0	0	0	0
2003 Fire Facilities Fund	103	318	0	0	0	0	0	0	421
2008 Multipurpose LTGO Bond Fund	6	0	0	0	0	0	0	0	6
2009 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0	0
2010 Multipurpose LTGO Bond Fund	6	0	0	0	0	0	0	0	6
2013 Multipurpose LTGO Bond Fund	45	390	0	0	0	0	0	0	435
2015 Multipurpose LTGO Bond Fund	0	0	1,982	0	0	0	0	0	1,982
2016 Multipurpose LTGO Bond Fund	0	0	0	545	0	0	0	0	545
Total*:	161	707	1,982	545	0	0	0	0	3,396
O & M Costs (Savings)			0	0	0	0	0	0	0

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	0	0	0	0	0	0	0
2003 Fire Facilities Fund	172	146	0	0	0	0	0	318
2008 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2009 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2010 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2013 Multipurpose LTGO Bond Fund	390	0	0	0	0	0	0	390
2015 Multipurpose LTGO Bond Fund	0	1,982	0	0	0	0	0	1,982
2016 Multipurpose LTGO Bond Fund	0	0	545	0	0	0	0	545
Total:	561	2,128	545	0	0	0	0	3,234

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Fire Station 32

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Improved Facility	Start Date:	Q4/2010
Project ID:	A1FL132	End Date:	Q3/2017
Location:	3715 SW Alaska St		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	1
Neighborhood District:	Southwest	Urban Village:	West Seattle Junction

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, rebuilds Fire Station 32 in a three story structure at its existing site. It also provides temporary quarters for firefighters while the fire station is under construction. The existing Fire Station 32 is seismically vulnerable, and cannot feasibly be renovated to provide the space necessary to support modern firefighting equipment and emergency functions. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the West Seattle community.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Real Estate Excise Tax I	50	5,257	0	0	0	0	0	0	5,306
Seattle Voter-Approved Levy	719	3,936	0	0	0	0	0	0	4,655
General Obligation Bonds	0	0	234	0	0	0	0	0	234
General Obligation Bonds	0	0	0	6,919	0	0	0	0	6,919
Total:	769	9,192	234	6,919	0	0	0	0	17,114
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	50	5,257	0	0	0	0	0	0	5,306
2003 Fire Facilities Fund	719	3,936	0	0	0	0	0	0	4,655
2015 Multipurpose LTGO Bond Fund	0	0	234	0	0	0	0	0	234
2016 Multipurpose LTGO Bond Fund	0	0	0	6,919	0	0	0	0	6,919
Total*:	769	9,192	234	6,919	0	0	0	0	17,114
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		4	4,775	477	0	0	0	0	5,257
2003 Fire Facilities Fund		145	3,790	0	0	0	0	0	3,936
2015 Multipurpose LTGO Bond Fund		0	234	0	0	0	0	0	234
2016 Multipurpose LTGO Bond Fund		0	0	6,844	76	0	0	0	6,919
Total:		150	8,799	7,321	76	0	0	0	16,345

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Fire Station 36

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Rehabilitation or Restoration	Start Date:	Q4/2010
Project ID:	A1FL136	End Date:	Q1/2016
Location:	3600 23rd Ave SW		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	1
Neighborhood District:	Delridge	Urban Village:	Duwamish

This project, part of the 2003 Fire Facilities and Emergency Response Levy, provides a seismic and safety upgrade for Fire Station 36 and makes minor functional improvements to the facility. It also provides temporary quarters for firefighters while the fire station is under construction. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the Delridge community.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Real Estate Excise Tax I	241	724	0	0	0	0	0	0	965
Seattle Voter-Approved Levy	1,174	476	0	0	0	0	0	0	1,650
General Obligation Bonds	251	0	0	0	0	0	0	0	251
General Obligation Bonds	0	0	0	0	0	0	0	0	0
General Obligation Bonds	134	0	0	0	0	0	0	0	134
Total:	1,799	1,200	0	0	0	0	0	0	2,999
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	241	724	0	0	0	0	0	0	965
2003 Fire Facilities Fund	1,174	476	0	0	0	0	0	0	1,650
2008 Multipurpose LTGO Bond Fund	251	0	0	0	0	0	0	0	251
2010 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0	0
2013 Multipurpose LTGO Bond Fund	134	0	0	0	0	0	0	0	134
Total*:	1,799	1,200	0	0	0	0	0	0	2,999
O & M Costs (Savings)			0	0	0	0	0	0	0

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	664	60	0	0	0	0	0	724
2003 Fire Facilities Fund	304	171	0	0	0	0	0	476
2008 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2010 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2013 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
Total:	969	231	0	0	0	0	0	1,200

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Fire Station 5

BCL/Program Name:	Public Safety Facilities - Fire	BCL/Program Code:	A1PS2
Project Type:	Improved Facility	Start Date:	Q1/2014
Project ID:	A1PS205	End Date:	Q4/2017
Location:			
Neighborhood Plan:	DUCPG (Downtown Urban Center Planning Group)	Council District:	7
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This project, located on the downtown Seattle waterfront, provides a seismic and safety upgrade for Fire Station 5 and makes minor functional improvements to the facility. The project protects fire fighters in the event of an earthquake and allows them to provide high-quality marine and land-based emergency service.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Real Estate Excise Tax I	0	700	0	0	0	0	0	0	700
General Obligation Bonds	0	0	0	4,900	0	0	0	0	4,900
Total:	0	700	0	4,900	0	0	0	0	5,600

Fund Appropriations/Allocations

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	700	0	0	0	0	0	0	700
2016 Multipurpose LTGO Bond Fund	0	0	0	4,900	0	0	0	0	4,900
Total*:	0	700	0	4,900	0	0	0	0	5,600

Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	304	396	0	0	0	0	0	0	700
2016 Multipurpose LTGO Bond Fund	0	0	4,900	0	0	0	0	0	4,900
Total:	304	396	4,900	0	0	0	0	0	5,600

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Fire Station 5 Relocation

BCL/Program Name:	Public Safety Facilities - Fire	BCL/Program Code:	A1PS2
Project Type:	Improved Facility	Start Date:	Q1/2014
Project ID:	A1PS206	End Date:	Q1/2019
Location:	2001 W Garfield ST		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	7
Neighborhood District:	Magnolia/Queen Anne	Urban Village:	Ballard Interbay

This project provides for the coordination and costs associated with the relocations made necessary by the City's pier restructuring, seawall construction, viaduct demolition, and waterfront reconstruction projects. These projects will result in the relocation of both land and marine crews to temporary locations.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Interdepartmental Transfer	0	2,359	220	242	0	0	0	0	2,821
To be determined	0	0	0	0	266	293	0	0	559
Total:	0	2,359	220	242	266	293	0	0	3,380

Fund Appropriations/Allocations

Finance and Administrative Services Fund	0	2,359	220	242	0	0	0	0	2,821
Total*:	0	2,359	220	242	0	0	0	0	2,821

Spending Plan by Fund

Finance and Administrative Services Fund	1,699	880	242	0	0	0	0	0	2,821
To Be Determined	0	0	0	266	293	0	0	0	559
Total:	1,699	880	242	266	293	0	0	0	3,380

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Fire Station Emergency Generators

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Improved Facility	Start Date:	Q3/2007
Project ID:	A1FL151	End Date:	Q4/2015
Location:	Multiple Fire Station locations		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	Multiple
Neighborhood District:	In more than one District	Urban Village:	In more than one Urban Village

This project provides funding for emergency generators at fire stations including Fire Station 8 (Queen Anne), Fire Station 11 (Highland Park), Fire Station 24 (Bitter Lake), Fire Station 34 (Madison Park), Fire Station 36 (Delridge), and Fire Station 40 (Wedgwood). The project installs generators for these fire stations in advance of the 2003 Fire Facilities and Emergency Response Levy seismic retrofit projects scheduled for these stations, where feasible, in order to improve disaster preparedness.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Real Estate Excise Tax I	1,360	405	0	0	0	0	0	0	1,766
Total:	1,360	405	0	0	0	0	0	0	1,766
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	1,360	405	0	0	0	0	0	0	1,766
Total*:	1,360	405	0	0	0	0	0	0	1,766
O & M Costs (Savings)			0	0	0	0	0	0	0

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Fire Station Improvement Debt Service

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Improved Facility	Start Date:	Q1/2008
Project ID:	A1FL199	End Date:	ONGOING
Location:	City-wide		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	Multiple
Neighborhood District:	Not in a Neighborhood District	Urban Village:	Not in an Urban Village

This project provides for the payment of debt service on bonds issued to cover a portion of the costs associated with the 2003 Fire Facilities and Emergency Response Levy and associated asset preservation expenses.

		LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources										
Real Estate Excise Tax I		27,382	1,710	1,602	2,759	4,462	5,188	5,192	5,192	53,487
Total:		27,382	1,710	1,602	2,759	4,462	5,188	5,192	5,192	53,487
Fund Appropriations/Allocations										
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		27,382	1,710	1,602	2,759	4,462	5,188	5,192	5,192	53,487
Total*:		27,382	1,710	1,602	2,759	4,462	5,188	5,192	5,192	53,487
O & M Costs (Savings)				0	0	0	0	0	0	0

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Fire Stations - Land Acquisition

BCL/Program Name:	Fire Stations - Land Acquisition	BCL/Program Code:	A1FL101
Project Type:	New Facility	Start Date:	Q1/2004
Project ID:	A1FL101	End Date:	Q4/2016
Location:	City-wide		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	Multiple
Neighborhood District:	In more than one District	Urban Village:	Not in an Urban Village

This project funds costs associated with land purchases necessary for the neighborhood fire station projects included in the 2003 Fire Facilities and Emergency Response Levy program.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Real Estate Excise Tax I	4,294	0	0	0	0	0	0	0	4,294
Property Sales and Interest Earnings-2	4	0	0	0	0	0	0	0	4
Seattle Voter-Approved Levy	14,852	0	0	0	0	0	0	0	14,852
General Obligation Bonds	696	0	0	0	0	0	0	0	696
General Obligation Bonds	2,500	200	0	0	0	0	0	0	2,700
General Obligation Bonds	0	0	0	800	0	0	0	0	800
Total:	22,345	201	0	800	0	0	0	0	23,346
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	4,294	0	0	0	0	0	0	0	4,294
Cumulative Reserve Subfund - Unrestricted Subaccount	4	0	0	0	0	0	0	0	4
2003 Fire Facilities Fund	14,852	0	0	0	0	0	0	0	14,852
2002B LTGO Capital Project Fund	696	0	0	0	0	0	0	0	696
2008 Multipurpose LTGO Bond Fund	2,500	200	0	0	0	0	0	0	2,700
2016 Multipurpose LTGO Bond Fund	0	0	0	800	0	0	0	0	800
Total*:	22,345	201	0	800	0	0	0	0	23,346
O & M Costs (Savings)			0	0	0	0	0	0	0

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Garden of Remembrance

BCL/Program Name:	Garden of Remembrance	BCL/Program Code:	A51647
Project Type:	Rehabilitation or Restoration	Start Date:	ONGOING
Project ID:	A11452	End Date:	ONGOING
Location:	1301 3rd Ave		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	7
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This ongoing project provides an annual contribution (including increases for inflation) to a capital renewal fund for the Garden of Remembrance, located next to Benaroya Hall, per an agreement with Benaroya Hall Music Center (BHMC), a private, non-profit affiliate of the Seattle Symphony. This project pays for major maintenance and replaces garden installations including, but not limited to, irrigation equipment, landscaping, electrical/lighting fixtures, and mechanical water features. The project is managed by the BHMC and is displayed within FAS's CIP for informational purposes only.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Property Sales and Interest Earnings-2	302	25	26	26	27	28	29	29	492
Total:	302	25	26	26	27	28	29	29	492
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Unrestricted Subaccount	302	25	26	26	27	28	29	29	492
Total*:	302	25	26	26	27	28	29	29	492
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Cumulative Reserve Subfund - Unrestricted Subaccount		25	26	26	27	28	29	29	191
Total:		25	26	26	27	28	29	29	191

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Haller Lake Stormwater Drainage Improvements

BCL/Program Name:	Maintenance Shops and Yards	BCL/Program Code:	A1MSY
Project Type:	Rehabilitation or Restoration	Start Date:	Q1/2015
Project ID:	A1MSY03	End Date:	Q4/2016
Location:			
Neighborhood Plan:	Not in Neighborhood Plan	Council District:	
Neighborhood District:		Urban Village:	

This project will complete the design for stormwater drainage improvements at the Haller Lake complex. Work will include, but is not limited to, architectural and engineering services associated with predesign, programming, and design services.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Real Estate Excise Tax I	0	0	350	150	0	0	0	0	500
Total:	0	0	350	150	0	0	0	0	500
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	0	350	150	0	0	0	0	500
Total*:	0	0	350	150	0	0	0	0	500

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Maintenance Shops and Yards

BCL/Program Name:	Maintenance Shops and Yards	BCL/Program Code:	A1MSY
Project Type:	Rehabilitation or Restoration	Start Date:	Q1/2013
Project ID:	A1MSY01	End Date:	ONGOING
Location:			
Neighborhood Plan:	In more than one Plan	Council District:	Multiple
Neighborhood District:	In more than one District	Urban Village:	In more than one Urban Village

This program provides funding for multiple capital projects that preserve, improve or enhance the operational capacity of existing FAS-owned and operated facilities. Projects in FAS facilities include, but are not limited to: replacements/enhancements, facility modernizations, renovations or additions, studies and assessments, and regulatory code compliance upgrades.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Real Estate Excise Tax I	311	3,611	0	0	0	0	0	0	3,922
Miscellaneous Grants or Donations	500	0	0	0	0	0	0	0	500
Total:	811	3,611	0	0	0	0	0	0	4,422

Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	311	3,611	0	0	0	0	0	0	3,922
Cumulative Reserve Subfund - Unrestricted Subaccount	500	0	0	0	0	0	0	0	500
Total*:	811	3,611	0	0	0	0	0	0	4,422

Spending Plan by Fund									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		3,611	0	0	0	0	0	0	3,611
Cumulative Reserve Subfund - Unrestricted Subaccount		0	0	0	0	0	0	0	0
Total:		3,611	0	0	0	0	0	0	3,611

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

MOB Repairs

BCL/Program Name:	General Government Facilities - Community-Based	BCL/Program Code:	A1GM2
Project Type:	Improved Facility	Start Date:	Q1/2013
Project ID:	A1GM207	End Date:	ONGOING
Location:			
Neighborhood Plan:	In more than one Plan	Council District:	Multiple
Neighborhood District:	In more than one District	Urban Village:	In more than one Urban Village

This project provides critical, non-roof repairs at five of the City's Mutual and Offsetting Benefit (MOB) buildings. Work includes but is not limited to HVAC replacement and upgrades, electrical system replacement and upgrades, and plumbing replacement and upgrades.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Real Estate Excise Tax I	3	309	0	0	0	0	0	0	312
Total:	3	309	0	0	0	0	0	0	312
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	3	309	0	0	0	0	0	0	312
Total*:	3	309	0	0	0	0	0	0	312

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Multi-City Portal Project

BCL/Program Name:	Information Technology	BCL/Program Code:	A1IT
Project Type:	New Investment	Start Date:	Q1/2013
Project ID:	A1IT02	End Date:	Q2/2015
Location:			
Neighborhood Plan:	Not in Neighborhood Plan	Council District:	
Neighborhood District:		Urban Village:	

Implement a multi-city business and occupation license and tax filing portal to allow all businesses operating in multiple cities to register for a business license, file business taxes, and make tax payments for multiple cities in one online location.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
General Obligation Bonds	1,560	5,072	0	0	0	0	0	0	6,632
Total:	1,560	5,072	0	0	0	0	0	0	6,632
Fund Appropriations/Allocations									
2013 Multipurpose LTGO Bond Fund	1,560	5,072	0	0	0	0	0	0	6,632
Total*:	1,560	5,072	0	0	0	0	0	0	6,632
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
2013 Multipurpose LTGO Bond Fund		3,514	1,558	0	0	0	0	0	5,072
Total:		3,514	1,558	0	0	0	0	0	5,072

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

North Precinct

BCL/Program Name:	Public Safety Facilities - Police	BCL/Program Code:	A1PS1
Project Type:	New Facility	Start Date:	Q1/2013
Project ID:	A1PS107	End Date:	Q1/2020
Location:	N 130th ST/Aurora AVE N		
Neighborhood Plan:	In more than one Plan	Council District:	5
Neighborhood District:	Northwest	Urban Village:	Bitter Lake Village

This project funds the acquisition of a site and the design and construction of a new North Precinct for the Seattle Police Department. This project enhances the public safety services provided by the Seattle Police Department and may include, but is not limited to, site acquisition, and the design and construction of a new facility with an attached multistory parking garage. The new facility may provide, but is not limited to, various support, administrative, and training space for police officers, a community meeting space, and a firing range.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
General Obligation Bonds	170	4,080	0	0	0	0	0	0	4,250
General Obligation Bonds	0	0	0	0	29,409	29,413	2,967	0	61,789
General Obligation Bonds	0	11,400	0	0	0	0	0	0	11,400
Miscellaneous Revenues	0	2,600	0	0	0	0	0	0	2,600
General Obligation Bonds	0	0	0	8,500	0	0	0	0	8,500
Total:	170	18,080	0	8,500	29,409	29,413	2,967	0	88,539
Fund Appropriations/Allocations									
2013 Multipurpose LTGO Bond Fund	170	4,080	0	0	0	0	0	0	4,250
Future Bond Funds	0	0	0	0	29,409	29,413	2,967	0	61,789
2014 Multipurpose LTGO Bond Fund	0	11,400	0	0	0	0	0	0	11,400
Federal Vice Enforcement Forfeiture	0	2,600	0	0	0	0	0	0	2,600
2016 Multipurpose LTGO Bond Fund	0	0	0	8,500	0	0	0	0	8,500
Total*:	170	18,080	0	8,500	29,409	29,413	2,967	0	88,539

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Spending Plan by Fund

2013 Multipurpose LTGO Bond Fund	4,080	0	0	0	0	0	0	4,080
Future Bond Funds	0	0	0	29,409	29,413	2,917	50	61,789
2014 Multipurpose LTGO Bond Fund	11,400	0	0	0	0	0	0	11,400
Federal Vice Enforcement Forfeiture	2,600	0	0	0	0	0	0	2,600
2016 Multipurpose LTGO Bond Fund	0	0	8,500	0	0	0	0	8,500
Total:	18,080	0	8,500	29,409	29,413	2,917	50	88,369

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Police Facilities

BCL/Program Name:	Public Safety Facilities - Police	BCL/Program Code:	A1PS1
Project Type:	Rehabilitation or Restoration	Start Date:	Q3/2005
Project ID:	A1PS101	End Date:	ONGOING
Location:	Various Police facilities		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	Multiple
Neighborhood District:	Not in a Neighborhood District	Urban Village:	Not in an Urban Village

This ongoing project preserves or extends the useful life or operational capacity and provides for improvements to FAS-owned Police facilities including, but not limited to, the East Precinct, the North Precinct, the Mounted Patrol Facility, the Harbor Patrol Facility, and the K-9 Facility. Typical work may include, but is not limited to, upgrades to heating, ventilation, air conditioning upgrades, equipment replacement, siting, pre-design, test-to-fit analyses, and structural assessments and repairs. These improvements support police service by extending the operational life of old police facilities, complying with regulatory requirements, or addressing capacity problems.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Real Estate Excise Tax I	1,352	863	620	0	0	0	0	0	2,835
Property Sales and Interest Earnings-2	30	50	0	0	0	0	0	0	80
Property Sales and General Obligation Bonds	276	0	0	0	0	0	0	0	276
Total:	1,658	913	620	0	0	0	0	0	3,191
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	1,352	863	620	0	0	0	0	0	2,835
Cumulative Reserve Subfund - Unrestricted Subaccount	30	50	0	0	0	0	0	0	80
Municipal Civic Center Fund	276	0	0	0	0	0	0	0	276
Total*:	1,658	913	620	0	0	0	0	0	3,191
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		780	703	0	0	0	0	0	1,483
Cumulative Reserve Subfund - Unrestricted Subaccount		50	0	0	0	0	0	0	50
Municipal Civic Center Fund		0	0	0	0	0	0	0	0
Total:		830	703	0	0	0	0	0	1,533

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Seattle License Management System Upgrade

BCL/Program Name:	Information Technology	BCL/Program Code:	A1IT
Project Type:	New Investment	Start Date:	Q1/2015
Project ID:	A1IT03	End Date:	Q4/2018
Location:			
Neighborhood Plan:	Not in Neighborhood Plan	Council District:	
Neighborhood District:		Urban Village:	

The Seattle License Information System (SLIM) manages the issuance and renewal of business licenses and the collection of revenue from fees and taxes. SLIM is now outdated and can no longer adequately meet the needs of expanding business license, tax collection, and enforcement processes and needs to be upgraded. Recommendations for a SLIM replacement will be considered as the Multi-City Business License and Tax Portal project is implemented.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Property Sales and Interest Earnings-2	0	0	200	200	0	0	0	0	400
General Obligation Bonds	0	0	0	0	3,000	1,600	0	0	4,600
Total:	0	0	200	200	3,000	1,600	0	0	5,000
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Unrestricted Subaccount	0	0	200	200	0	0	0	0	400
Future Bond Funds	0	0	0	0	3,000	1,600	0	0	4,600
Total*:	0	0	200	200	3,000	1,600	0	0	5,000

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Finance and Administrative Services

Seattle Municipal Courts

BCL/Program Name:	General Government Facilities - General	BCL/Program Code:	A1GM1
Project Type:	Improved Facility	Start Date:	Q1/2015
Project ID:	A1GM129	End Date:	Q4/2018
Location:			
Neighborhood Plan:	Not in Neighborhood Plan	Council District:	
Neighborhood District:		Urban Village:	

This project provides for various facility improvements. Work may include, but is not limited to, space reconfigurations, reconfiguration of amenities such as drinking fountains, improvements to facility infrastructure such as assisted listening loops, and improvements to various access routes to the site, building, and other public spaces.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Real Estate Excise Tax I	0	0	475	488	0	0	0	0	963
Total:	0	0	475	488	0	0	0	0	963
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	0	475	488	0	0	0	0	963
Total*:	0	0	475	488	0	0	0	0	963

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Seattle Municipal Tower IDF Infrastructure Upgrades

BCL/Program Name:	General Government Facilities - General	BCL/Program Code:	A1GM1
Project Type:	Improved Facility	Start Date:	Q1/2015
Project ID:	A1GM127	End Date:	Q4/2016
Location:	700 Fifth AVE		
Neighborhood Plan:	DUCPG (Downtown Urban Center Planning Group)	Council District:	3
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This project provides electrical, cooling, and fire separation upgrades for 15 existing Intermediate Distribution Frame (network/telephone) rooms in the Seattle Municipal Tower (SMT). The resultant electrical and cooling capacity increases will allow the systems in the room (telephone, network, security) to be upgraded now (in the case of Voice over IP phones) and in the future. In addition to these capacity infrastructure upgrades, fire separations will be established for the rooms. This project will enhance the reliability of the systems housed in the IDF rooms by improving the infrastructure that serves them and protecting the rooms from potential damage caused by events outside of the rooms. This project is being coordinated with a Department of information Technology upgrade project and may require spending for design work to begin in 2015 in order to meet schedule needs.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
General Obligation Bonds	0	0	0	2,500	0	0	0	0	2,500
Total:	0	0	0	2,500	0	0	0	0	2,500
Fund Appropriations/Allocations									
2016 Multipurpose LTGO Bond Fund	0	0	0	2,500	0	0	0	0	2,500
Total*:	0	0	0	2,500	0	0	0	0	2,500
O & M Costs (Savings)			0	0	0	0	0	0	0

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2015 - 2020 Adopted Capital Improvement Program

Finance and Administrative Services

Summit Re-Implementation

BCL/Program Name:	Information Technology	BCL/Program Code:	A1IT
Project Type:	New Investment	Start Date:	Q3/2013
Project ID:	A1IT01	End Date:	Q4/2018
Location:			
Neighborhood Plan:	Not in Neighborhood Plan	Council District:	
Neighborhood District:		Urban Village:	

Summit is the City's financial management system, used to manage Citywide general ledger, accounts payable, purchasing, asset management, labor distribution, accounts receivable, billing, project costing, and budgeting. Vendor support for the City's current version expired on December 31, 2011. Upgrading to the most current version offered by the vendor ensures vendor support through 2021.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
FAS Fund Balance	0	6,109	0	0	0	0	0	0	6,109
General Obligation Bonds	1,325	3,261	0	0	0	0	0	0	4,586
General Obligation Bonds	0	7,038	0	0	0	0	0	0	7,038
Total:	1,325	16,408	0	0	0	0	0	0	17,733

Fund Appropriations/Allocations

Finance and Administrative Services Fund	0	6,109	0	0	0	0	0	0	6,109
2013 Multipurpose LTGO Bond Fund	1,325	3,261	0	0	0	0	0	0	4,586
2014 Multipurpose LTGO Bond Fund	0	7,038	0	0	0	0	0	0	7,038
Total*:	1,325	16,408	0	0	0	0	0	0	17,733

Spending Plan by Fund

Finance and Administrative Services Fund	0	411	3,808	1,890	0	0	0	0	6,109
2013 Multipurpose LTGO Bond Fund	3,261	0	0	0	0	0	0	0	3,261
Future Bond Funds	0	0	0	0	0	0	0	0	0
2014 Multipurpose LTGO Bond Fund	2,350	4,688	0	0	0	0	0	0	7,038
Total:	5,611	5,099	3,808	1,890	0	0	0	0	16,408

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Finance and Administrative Services

West Precinct 911 Comm Center

BCL/Program Name:	Public Safety Facilities - Police	BCL/Program Code:	A1PS1
Project Type:	Improved Facility	Start Date:	Q1/2013
Project ID:	A1PS108	End Date:	Q4/2015
Location:			
Neighborhood Plan:	Not in Neighborhood Plan	Council District:	
Neighborhood District:		Urban Village:	

This project replaces the access control system at the West Precinct. Work includes but is not limited to removal of the existing access controls, system, line and low voltage electrical work, drywall repair and patching, installation of new access controls.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Miscellaneous Revenues	18	212	0	0	0	0	0	0	230
Total:	18	212	0	0	0	0	0	0	230

Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Unrestricted Subaccount	18	212	0	0	0	0	0	0	230
Total*:	18	212	0	0	0	0	0	0	230

Spending Plan by Fund									
Cumulative Reserve Subfund - Unrestricted Subaccount		31	181	0	0	0	0	0	212
Total:		31	181	0	0	0	0	0	212

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2015 - 2020 Adopted Capital Improvement Program

Information Technology

Department of Information Technology

Overview

The Department of Information Technology (DoIT) builds, manages and maintains City government information technology infrastructure and systems used by City departments to serve constituents, including data, telephone and radio networks, website and Internet connections, television channels, data center facilities, servers, and storage. DoIT also manages and directs the development of designated projects on behalf of the City, other departments and other regional partners. DoIT's Capital Improvement Program (CIP) supports major maintenance, improvements, replacements and upgrades to the City's existing technology infrastructure and systems, as well as the development and implementation of new capacity and systems.

2015-2020 CIP Highlights

DoIT's Adopted CIP budget for 2015-2020 includes \$31.7 million in appropriations for 2015 with funding coming from various sources, including rate allocations to City departments and external partners, Cable Franchise Fees, accumulated reserve funds, bonds and grants. The Adopted CIP focuses on ensuring the continued reliability and operation of the City's technology tools and systems, maintaining technology and data security, improving staff efficiency and effectiveness, and helping make government more accessible, accountable, and transparent.

Citywide Information Technology Coordination

The Mayor has indicated that he would like DOIT to help review all IT projects throughout the City and develop a Citywide vision for how best to provide IT services. DOIT will be reaching out to all departments to develop a coordinated approach to reviewing, developing, approving and funding IT projects using multiple strategies and organizations. The Mayor's Office will chair a new IT Subcabinet executive group that will meet regularly to discuss IT strategy, direction and investments for the City, and will be staffed by the City's Chief Technology Officer. The IT Subcabinet will also identify opportunities to streamline and better coordinate the delivery of existing IT services throughout the City. In addition, DoIT will revise the City's Municipal IT Investment Evaluation (MITIE) committee, which will serve as a review and recommendation board for evaluating all major IT projects across the City.

Next Generation Data Center

In 2013, work began on moving the City's primary data center and other information technology infrastructure out of the Seattle Municipal Tower, as it no longer meets the City's IT needs. The City is shifting to a consolidated data center with a primary location in the Puget Sound region and a secondary recovery site outside the region to maximize options for data recovery in the event of a disaster.

In 2015, the project will build out the new facilities and relocate the City's IT systems into these facilities. As part of this process, an interdepartmental team is developing principles and governance rules for how departments will share network services, storage, management services and physical space in the new data center. The project budget includes resources for

Department of Information Technology

departments requiring additional or backfill staffing to complete their portion of the project. The project is anticipated to be completed by the end of 2015.

Computing Services Architecture

This ongoing program funds major maintenance and regular replacement of computing and storage equipment. It also addresses issues including the transition to cloud-based services, and in particular, the migration to Office 365, which will involve continuous upgrades and necessitate more frequent testing. A key initiative in 2016 is the acquisition of a new suite of technology testing tools to allow City IT organizations to address rapid technology changes in a more efficient and effective manner.

Data and Telephone Infrastructure

This ongoing program funds the maintenance, replacement, and upgrades of software and major hardware for the City's data and telephone systems. One key change in this area is the deferral of the replacement of the Interactive Voice Response System from 2016 to 2017, as the current IVR system continues to function well.

IT Security

In 2015-2016 various systems will receive upgrades and enhancements to meet the Payment Card Industry Security Standards required due to the City's increased number of credit card transactions. The City will need to demonstrate effective operation of stringent IT security controls.

Technology Management Tools

In 2015 there is a major initiative to replace the City's obsolete Incident Management and Change Management Systems that tracks help desk tickets and changes to the citywide technology environment. This upgrade will replace two systems with one system to allow DoIT to track problems in the City's information technology environment more efficiently.

Thematic Priorities

In addition to supporting Mayoral and Council goals for the City, DoIT has several thematic priorities which drive its work and consequently its operating and CIP budgets. These are:

- ***Use technology to make City government more accessible, accountable and transparent to the public.*** With the rapid growth in the Internet and the associated tech-savvy nature of the population, there is an increasing expectation that the City provide excellent customer service, making information and processes readily available via technology in near-to-real time. In addition, the City should leverage data sharing platforms to facilitate the provision of data to developers and other third parties who can develop innovative tools that benefit the public.
- ***Provide internal City customers innovative communication and information technology solutions that support effective and efficient services.*** A key part of DoIT's mission is to perform strategic planning for the City within the technology sector and to ensure that the City's technology investments move in sync with what is happening in the broader industry and world. This includes planning for and investing in key technology trends and emerging technologies as appropriate. Current areas of priority include:

Department of Information Technology

- **Ensure reliable maintenance and operation of the technology tools and systems supporting City departments' staff, missions, and services.** The reliable and continued operation of these systems is critical to the ability of City employees in all departments to perform their work. As such, a majority of DoIT's CIP supports asset preservation and keeping these tools and systems continuously operational.
- **Keep City technology and data safe, secure and compliant.** The increasing "computerization" of the City's information and operations has been paralleled by both similar growth in the threats and risks to those systems, as well as a growth in the laws and regulations associated with electronic data and systems. As a result, there is a steady increase in the need for investments related to security, privacy, and data protection to protect the City's resources and to facilitate compliance with legal, regulatory, and external requirements.
- **Improve efficiency and effectiveness.** From its earliest stages, the City has invested in technology to improve the efficiency and effectiveness of its staff in doing their jobs, and this continues to be a key driver for investments. In addition, some technology investments can result in monetary savings and/or the ability to stretch limited resources further, such as private and public cloud computing.

Revenue Sources

DoIT's CIP has been funded through a variety of revenue sources, including:

- **Rates and Allocations:** There are multiple services within the department that are allocated based on a percentage of use for the service provided. In addition, services are billed using a basis for the service billed. For example, time and materials, quantity of equipment and or actual costs. Costs for labor and materials in this category are also billed directly to projects supported by the department. DoIT's CIP also includes some future projects funded using proceeds from general obligation bonds. Rates and allocations provide the funds to repay the debt service on these bonds and have been an increasing percentage of DoIT's CIP funding in recent years.
- **State and Federal Grants:** Federal and state grants have been used to finance system replacements and new capabilities especially for the public safety departments. In some cases, DoIT has been the direct recipient of the funds, but in others DoIT has managed grant-funded projects for customers. The use of grant funding for the DoIT CIP has been intermittent.
- **Cable Franchise Fees:** DoIT collects Cable Franchise Fees that are set in franchise agreements with the cable provider. Some of this revenue has been used to fund the O&M CIP Program which supports the Seattle Channel. Cable Fees have historically provided a minor (<1%) portion of DoIT's CIP program.
- **Reserves:** In some instances, DoIT's rates and allocations include the collection of funds which are accumulated and held in a reserve in DoIT's Operating Fund balance. Currently this is only done for the 800MHz radio system, although it has been considered in other areas. Expenditures of these reserve funds appear in the CIP

Department of Information Technology

program. Historically there is a low level of spending for ongoing O&M items, with intermittent large expenditures associated with major replacements and upgrades.

- **Private Dollars:** Private funding contributions to capital projects. In the past, DoIT projects have occasionally included funding from external non-public sources. Such instances are highly intermittent, usually for relatively small dollar value and not projected to continue at any appreciable level.
- **Levy:** In the past, DoIT received some CIP funding from a Levy for the development, acquisition and installation of the 800 MHz emergency radio communication system. Going forward, the future replacement and upgrade of the countywide radio system will also involve a new levy, but no other levy funding is anticipated.
- **To Be Determined:** Occasionally, DoIT's adopted CIP includes future projects for which a specific funding source has yet to be specified. These projects will not go forward unless funding is secured.

Project Selection Criteria

DoIT uses a multi-step process to identify and prioritize projects for inclusion in their CIP.

STEP 1: Identification of Technology Needs and Opportunities

In this step, needs and opportunities for technology investments are identified. Information is drawn from a number of sources, including:

- The Citywide Enterprise Technology Multi-Year Strategic Plan
- Citywide technology roadmaps (updated annually)
- Customer requirements and requests
- Asset replacement schedules
- Coordination with partners (regional efforts, vendor partners, etc.)
- Special studies including the 2012 IT Efficiencies Study

This step includes development of initial cost estimates and other resource requirements, potential timing and dependencies.

STEP 2: Identification of CIP and Non-Discretionary Projects

In this step, items identified in Step 1 are filtered to determine if they are (1) CIP appropriate or not and (2) discretionary or not. Criteria for determining if they are CIP appropriate or not include:

- Overall dollar value
- Timeframe of implementation (e.g., multi-year project)
- Lifespan of investment
- Investment in and preservation of long-term infrastructure

Projects which are determined to be non-CIP in nature are moved over for consideration and ranking with other department BIPS as part of the normal budget cycle.

Criteria for determining if they are non-discretionary include:

- Legally mandated (e.g., debt service, federal or state law and regulation changes, court orders, etc.)
- Urgent security or risk mitigation needs (e.g., major system failure, major security breach)

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- Reimbursable services to others (e.g., DoIT manages a regional fiber consortium where the partners contract with DoIT for the work).

Projects which are determined to be non-discretionary are automatically included in the CIP and budget proposal. Discretionary projects proceed to Step 3.

STEP 3: Prioritization of CIP Appropriate Discretionary Projects

The projects remaining after Step 2 are then screened to determine if they are a match for DoIT's normal maintenance, upgrade and replacement programs within the CIP. Projects such as these tend to be smaller in scale (<\$250,000), "like for like" replacements (e.g., old equipment replaced by new equipment with little to no functionality change) etc. These projects are rated by program managers based on criteria tailored to each program and implemented as annual funding allows.

Larger capital projects which are best implemented on a stand-alone basis due to the size and complexity of the project are evaluated and ranked separately based on the following criteria:

- asset preservation/replacement/maintenance
- product lifecycles
- legal requirements/mandates
- security/risk mitigation
- reimbursable from other sources (other departments or outside entities, grants, reserves)
- leveraging opportunities
- dependencies (on other products, equipment, etc.; also on staff/resource availability/long-term supportability)
- internal customer demands (including capacity) – including Mayoral/Council priority
- external customer demands – citizens, businesses, etc.
- external drivers (vendor changes, regional commitments, etc.)
- efficiency/effectiveness improvements/resource savings/ROI
- key future trend/forward-looking/pro-active

The final result is a list of prioritized large capital projects which are included in DoIT's Adopted budget for inclusion in the CIP.

Summary of Upcoming Budget Issues and Challenges

DoIT's CIP has grown steadily over the past fifteen years and projects have been completed successfully within time and budget. Upcoming challenges for the CIP include:

- The City's growing dependency on IT requires an increasing commitment to fund the associated support and replacement costs. In addition, the continued rapid rate of change in technology presents a major challenge for the City. User demands (both internal staff and constituents) around technology continue to grow as available functionality expands.
- To achieve more efficiency and reduce costs as a City, future technology issues need to take into consideration how best to combine projects, approaches and efficiencies across the City. The Next Generation Data Center Project offers the opportunity to reduce or eliminate duplication in a number of areas.

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- The City should strive to offer a consistent and connected experience across its web, mobile and customer service hotlines to its citizens and customers. Regardless of which medium a user selects, they should be able to access their desired information and services using a single set of access credentials.
- The security risks associated with technology continue to grow - the variety of threats from mobile devices, social media, compromised web sites and other sources continues to multiply. Cloud services like Office 365 and the increased use of mobile devices offer a new set of security-related challenges.

Anticipated Operating Expenses Associated with Capital Funds

Operating expenses associated with DoIT's CIP projects are built into DoIT's operating budget. During the implementation phase of the Next Generation Data Center Project, DoIT will be operating both the existing data center facilities and the new facility simultaneously for an extended period. This will result in significantly increased operating costs for 2015. The anticipated operating costs are included in DoIT's 2015 Adopted and 2016 Endorsed Budget.

City Council Provisos to the CIP

There are no Council provisos.

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Project Summary

BCL/Program Name									
Project Title & ID	LTD Actuals	2014	2015	2016	2017	2018	2019	2020	Total
Finance and Administration					BCL/Program Code:				D1100
Next Generation Data Center (D102TC007)	1,091	22,532	17,721	0	0	0	0	0	41,344
Technology Management Tools (D102TC015)	0	150	2,650	408	422	435	445	455	4,965
Finance and Administration	1,091	22,682	20,371	408	422	435	445	455	46,309
Office of Electronic Communications					BCL/Program Code:				D4400
Seattle Channel Maintenance and Upgrade (D404EC001)	1,055	387	364	366	370	381	391	399	3,713
Office of Electronic Communications	1,055	387	364	366	370	381	391	399	3,713
Technology Infrastructure					BCL/Program Code:				D3300
800 MHz Radio Network Program (D3RNRS)	14,558	2,943	667	586	606	625	640	654	21,279
Alternate Data Center (D301AR001)	1,169	0	0	65	194	720	0	0	2,148
Computing Services Architecture (D300CSARC)	7,331	3,199	2,324	2,549	2,447	2,525	3,823	2,688	26,886
Data and Telephone Infrastructure (COMMINFRA)	17,831	2,667	2,952	2,662	3,255	2,796	2,874	2,948	37,985
Enterprise Computing (D301CS001)	3,299	2,170	1,175	526	0	0	2,525	1,353	11,048
Fiber-Optic Communication Installation and Maintenance (FIBER)	23,756	6,335	3,589	3,765	3,896	4,013	4,114	4,204	53,672
Technology Infrastructure	67,944	17,314	10,707	10,153	10,398	10,679	13,976	11,847	153,018
Technology Leadership and Governance					BCL/Program Code:				D2200
IT Security (D202TC001)	0	272	254	386	232	247	328	381	2,100
Technology Leadership and Governance	0	272	254	386	232	247	328	381	2,100
Department Total*:	70,090	40,655	31,696	11,313	11,422	11,742	15,140	13,082	205,140

*Amounts in thousands of dollars

2015 - 2020 Adopted Capital Improvement Program

Department of Information Technology

Fund Summary

Fund Name & Code	LTD Actuals	2014	2015	2016	2017	2018	2019	2020	Total
Information Technology Fund (50410)	70,090	40,655	31,696	11,313	11,422	11,742	15,140	13,082	205,140
Department Total*:	70,090	40,655	31,696	11,313	11,422	11,742	15,140	13,082	205,140

**Amounts in thousands of dollars*

2015 - 2020 Adopted Capital Improvement Program

Department of Information Technology

800 MHz Radio Network Program

BCL/Program Name:	Technology Infrastructure	BCL/Program Code:	D3300
Project Type:	New Investment	Start Date:	Q1/2002
Project ID:	D3RNRS	End Date:	ONGOING
Location:	700 5th Ave / Various	Council District:	3
Neighborhood Plan:	Not in a Neighborhood Plan	Urban Village:	Commercial Core
Neighborhood District:	Downtown		

This project funds the upgrades and replacement of software and hardware for the City of Seattle's portion of the King County Regional 800 MHz radio system. The 800 MHz radio system provides the communication infrastructure required for public safety operations such as 911, Medic One, Fire and Police.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Internal Service Fees and Allocations, Outside Funding Partners	14,558	2,943	667	586	606	625	640	654	21,279
Total:	14,558	2,943	667	586	606	625	640	654	21,279
Fund Appropriations/Allocations									
Information Technology Fund	14,558	2,943	667	586	606	625	640	654	21,279
Total*:	14,558	2,943	667	586	606	625	640	654	21,279
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Information Technology Fund		2,872	738	586	606	625	640	654	6,721
Total:		2,872	738	586	606	625	640	654	6,721

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2015 - 2020 Adopted Capital Improvement Program

Department of Information Technology

Alternate Data Center

BCL/Program Name:	Technology Infrastructure	BCL/Program Code:	D3300
Project Type:	New Investment	Start Date:	Q1/2008
Project ID:	D301AR001	End Date:	ONGOING
Location:	700 5th AVE		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	3
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This project supports enhancements to and expansion of the City's Alternate Data Center and will be combined with the Next Generation Data Center project in the 2016 Proposed CIP.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Internal Service Fees and Allocations, Outside Funding Partners	1,169	0	0	65	194	720	0	0	2,148
Total:	1,169	0	0	65	194	720	0	0	2,148
Fund Appropriations/Allocations									
Information Technology Fund	1,169	0	0	65	194	720	0	0	2,148
Total*:	1,169	0	0	65	194	720	0	0	2,148
O & M Costs (Savings)			0	0	0	0	0	0	0

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2015 - 2020 Adopted Capital Improvement Program

Department of Information Technology

Computing Services Architecture

BCL/Program Name:	Technology Infrastructure	BCL/Program Code:	D3300
Project Type:	New Investment	Start Date:	Q1/2008
Project ID:	D300CSARC	End Date:	ONGOING
Location:	700 5th AVE		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	3
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This ongoing project funds the regular replacement of server, data storage equipment and data center facilities operated on behalf of City departments by DoIT's computing services group.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
To be determined	0	0	0	0	0	0	1,218	0	1,218
Internal Service Fees and Allocations, Outside Funding Partners	7,331	2,199	2,324	2,549	2,447	2,525	2,605	2,688	24,668
2014 Multipurpose LTGO Bond Fund	0	1,000	0	0	0	0	0	0	1,000
Total:	7,331	3,199	2,324	2,549	2,447	2,525	3,823	2,688	26,886
Fund Appropriations/Allocations									
Information Technology Fund	7,331	3,199	2,324	2,549	2,447	2,525	3,823	2,688	26,886
Total*:	7,331	3,199	2,324	2,549	2,447	2,525	3,823	2,688	26,886
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Information Technology Fund		2,727	2,796	2,549	2,447	2,525	3,823	2,688	19,555
Total:		2,727	2,796	2,549	2,447	2,525	3,823	2,688	19,555

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2015 - 2020 Adopted Capital Improvement Program

Department of Information Technology

Data and Telephone Infrastructure

BCL/Program Name:	Technology Infrastructure	BCL/Program Code:	D3300
Project Type:	New Investment	Start Date:	Q1/2004
Project ID:	COMMINFRA	End Date:	ONGOING
Location:	700 5th Ave/Various		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	3
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This ongoing project provides funds to maintain, replace, and upgrade software and major hardware for the City's data and telephone switching systems.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
To be determined	0	0	0	0	585	0	0	0	585
General Obligation Bonds	1,400	0	0	0	0	0	0	0	1,400
Internal Service Fees and Allocations, Outside Funding Partners	16,431	2,667	2,952	2,662	2,670	2,796	2,874	2,948	36,000
Total:	17,831	2,667	2,952	2,662	3,255	2,796	2,874	2,948	37,985
Fund Appropriations/Allocations									
Information Technology Fund	17,831	2,667	2,952	2,662	3,255	2,796	2,874	2,948	37,985
Total*:	17,831	2,667	2,952	2,662	3,255	2,796	2,874	2,948	37,985
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Information Technology Fund		2,483	2,952	2,662	3,255	2,796	2,874	2,948	19,970
Total:		2,483	2,952	2,662	3,255	2,796	2,874	2,948	19,970

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2015 - 2020 Adopted Capital Improvement Program

Department of Information Technology

Enterprise Computing

BCL/Program Name:	Technology Infrastructure	BCL/Program Code:	D3300
Project Type:	New Investment	Start Date:	Q1/2009
Project ID:	D301CS001	End Date:	ONGOING
Location:	700 5th AVE		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	3
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This ongoing project provides for expansion and replacement of the City's enterprise class server, enterprise class storage and mid-range class storage. The enterprise class server environment runs critical application software for finance and accounting, personnel, customer service and billing, and municipal court systems.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
To be determined	0	0	0	0	0	0	2,525	1,353	3,878
General Obligation Bonds	2,900	0	0	0	0	0	0	0	2,900
Internal Service Fees and Allocations, Outside Funding Partners	399	0	0	526	0	0	0	0	925
2014 Multipurpose LTGO Bond Fund	0	2,170	1,175	0	0	0	0	0	3,345
Total:	3,299	2,170	1,175	526	0	0	2,525	1,353	11,048
Fund Appropriations/Allocations									
Information Technology Fund	3,299	2,170	1,175	526	0	0	2,525	1,353	11,048
Total*:	3,299	2,170	1,175	526	0	0	2,525	1,353	11,048
O & M Costs (Savings)			0	0	0	0	0	0	0

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2015 - 2020 Adopted Capital Improvement Program

Department of Information Technology

Fiber-Optic Communication Installation and Maintenance

BCL/Program Name:	Technology Infrastructure	BCL/Program Code:	D3300
Project Type:	New Investment	Start Date:	Q1/2004
Project ID:	FIBER	End Date:	ONGOING
Location:	Various Locations		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	Multiple
Neighborhood District:	In more than one District	Urban Village:	In more than one Urban Village

This ongoing project provides for the installation and maintenance of a high-speed fiber-optic communication network for the City and its external fiber partners. The fiber network includes, but is not limited to, sites such as libraries, public schools, fire and police stations, community centers, and other City facilities.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Internal Service Fees and Allocations, Outside Funding Partners	23,756	6,335	3,589	3,765	3,896	4,013	4,114	4,204	53,672
Total:	23,756	6,335	3,589	3,765	3,896	4,013	4,114	4,204	53,672
Fund Appropriations/Allocations									
Information Technology Fund	23,756	6,335	3,589	3,765	3,896	4,013	4,114	4,204	53,672
Total*:	23,756	6,335	3,589	3,765	3,896	4,013	4,114	4,204	53,672
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Information Technology Fund		3,411	4,713	3,765	3,896	4,013	4,114	4,204	28,116
Total:		3,411	4,713	3,765	3,896	4,013	4,114	4,204	28,116

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Department of Information Technology

IT Security

BCL/Program Name:	Technology Leadership and Governance	BCL/Program Code:	D2200
Project Type:	New Investment	Start Date:	Q1/2014
Project ID:	D202TC001	End Date:	ONGOING
Location:	700 5th AVE		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	3
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This ongoing project provides funds to acquire, maintain, replace and upgrade software and hardware for the City's IT security systems. Additional investments will be made in 2015-2016 to upgrade and enhance various IT security systems and ensure the City's ability to comply with new, higher level Payment Card Industry Data Security Standards.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Internal Service Fees and Allocations, Outside Funding Partners	0	272	254	386	232	247	328	381	2,100
Total:	0	272	254	386	232	247	328	381	2,100
Fund Appropriations/Allocations									
Information Technology Fund	0	272	254	386	232	247	328	381	2,100
Total*:	0	272	254	386	232	247	328	381	2,100

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Department of Information Technology

Next Generation Data Center

BCL/Program Name:	Finance and Administration	BCL/Program Code:	D1100
Project Type:	New Investment	Start Date:	Q1/2013
Project ID:	D102TC007	End Date:	Q4/2015
Location:	700 5th Ave / Various		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	3
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This project provides a multi-year plan to upgrade and replace the City's existing data center environments. The project will replace aging data center facility systems with more efficient environments that provide increased resilience, maintainability and disaster recovery/business continuity to the City's information technology systems.

	LTD	2014	2015	2016	2017	2018	2019	2020	Total
	Actuals	Rev							
Revenue Sources									
Internal Service Fees and Allocations, Outside Funding Partners	0	1,700	3,533	0	0	0	0	0	5,233
2013 Multipurpose LTGO Bond Fund	1,091	1,534	0	0	0	0	0	0	2,625
2014 Multipurpose LTGO Bond Fund	0	19,298	6,901	0	0	0	0	0	26,199
2015 Multipurpose LTGO Bond Fund	0	0	7,287	0	0	0	0	0	7,287
Total:	1,091	22,532	17,721	0	0	0	0	0	41,344
Fund Appropriations/Allocations									
Information Technology Fund	1,091	22,532	17,721	0	0	0	0	0	41,344
Total*:	1,091	22,532	17,721	0	0	0	0	0	41,344
Spending Plan by Fund									
Information Technology Fund		21,188	19,065	0	0	0	0	0	40,253
Total:		21,188	19,065	0	0	0	0	0	40,253

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Department of Information Technology

Seattle Channel Maintenance and Upgrade

BCL/Program Name:	Office of Electronic Communications	BCL/Program Code:	D4400
Project Type:	New Investment	Start Date:	Q1/2009
Project ID:	D404EC001	End Date:	ONGOING
Location:	600 4th AVE		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	3
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This ongoing project provides funds to maintain, replace, and upgrade the cablecasting and production systems for the Seattle Channel. This includes replacement of the channel's remaining analog equipment with digital ready gear and replacement of equipment that has reached the end of its useful life.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Internal Service Fees and Allocations, Outside Funding Partners	1,055	387	364	366	370	381	391	399	3,713
Total:	1,055	387	364	366	370	381	391	399	3,713
Fund Appropriations/Allocations									
Information Technology Fund	1,055	387	364	366	370	381	391	399	3,713
Total*:	1,055	387	364	366	370	381	391	399	3,713
O & M Costs (Savings)			0	0	0	0	0	0	0

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Department of Information Technology

Technology Management Tools

BCL/Program Name:	Finance and Administration	BCL/Program Code:	D1100
Project Type:	New Investment	Start Date:	Q1/2014
Project ID:	D102TC015	End Date:	ONGOING
Location:	700 5th AVE		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	3 and 7
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This ongoing project provides funds to acquire, maintain, replace, and upgrade software tools to manage the City's technology systems. In 2015, this project will focus on replacing the City's existing and obsolete Incident Management and Change Management Systems with an IT Service Management Tools Suite that will provide a wide range of integrated tools. Ongoing maintenance and upgrades for these tools will be funded in this program.

	LTD Actuals	2014 Rev	2015	2016	2017	2018	2019	2020	Total
Revenue Sources									
Internal Service Fees and Allocations, Outside Funding Partners	0	150	150	408	422	435	445	455	2,465
2015 Multipurpose LTGO Bond Fund	0	0	2,500	0	0	0	0	0	2,500
Total:	0	150	2,650	408	422	435	445	455	4,965
Fund Appropriations/Allocations									
Information Technology Fund	0	150	2,650	408	422	435	445	455	4,965
Total*:	0	150	2,650	408	422	435	445	455	4,965

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2015 - 2020 Adopted Capital Improvement Program