

City of Seattle



**2008 Proposed
Budget**

CITY OF
Seattle, Washington

2008 Proposed Budget



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CITY OF SEATTLE 2008 PROPOSED BUDGET

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City of Seattle 2008 Proposed Budget

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Readers Guide

This reader's guide describes the structure of the 2008 Proposed Budget and outlines its contents. It is designed to help citizens, media, and City officials more easily understand and participate in budget deliberations. In an effort to focus on what is achieved through spending, the 2008 Proposed Budget includes funding levels and expected program outcomes, taking into consideration the current economic situation.

A companion document, the 2008-2013 Proposed Capital Improvement Program (CIP), identifies proposed expenditures and fund sources associated with the development and rehabilitation of major City facilities, such as streets, parks, utilities, and buildings, over the coming six years. The CIP also shows the City's financial contribution to projects owned and operated by other jurisdictions or institutions. The CIP fulfills the budgeting and financing requirements of the Capital Facilities Element of Seattle's Comprehensive Plan by providing detailed information on the capacity impact of new and improved capital facilities.

Seattle budgets on a modified biennial basis. See the "Budget Process" section for details.

The 2008 Proposed Budget

This document is a detailed record of the spending plan proposed for 2008. It contains the following elements:

- Budget Overview – A narrative describing the current economy, highlighting key factors relevant in developing the budget document, and how the document addresses the Mayor's priorities;
- Summary Tables – a set of tables that inventory and sum up expected revenues and proposed spending for 2008;
- General Subfund Revenue Overview – a narrative describing the City's General Subfund revenues, or those revenues available to support general government purposes, and the factors affecting the level of resources available to support City spending;
- Performance Measures – A sample set of measures are included from the measures the City collects monthly. The data is used to evaluate progress, resource allocation, and problem solving in priority areas;
- Selected Financial Policies – a description of the policies that govern the City's approach to revenue estimation, debt management, expenditure projections, maintenance of fund balances, and other financial responsibilities;
- Budget Process – a description of the processes by which the 2008 Proposed Budget and 2008-2013 Proposed Capital Improvement Program were developed;
- Departmental Budgets – City department-level descriptions of significant policy and program changes from the 2008 Endorsed Budget, the services provided, and the spending levels adopted to attain these results;
- Appendix – an array of supporting documents including Cost Allocation, a summary of cost allocation factors for internal City services; a Report of Position Modifications, listing all position modifications contained in the 2008 Proposed Budget; a glossary; and Citywide statistics.

Departmental Budgets: A Closer Look

The budget presentations for individual City departments (including offices, boards, and commissions) constitute the heart of this document. They are organized alphabetically within seven functional clusters:

- Arts, Culture, & Recreation;
- Health & Human Services;
- Neighborhoods & Development;
- Public Safety;
- Utilities & Transportation;
- Administration; and
- Funds, Subfunds, and Other.

Each cluster, with the exception of the last, comprises several departments sharing a related functional focus, as shown on the organizational chart following this reader's guide. Departments are composed of one or more budget control levels, which in turn may be composed of one or more programs. Budget control levels are the level at which the City Council makes appropriations.

The cluster "Funds, Subfunds, and Other" comprises General Fund Subfunds that do not appear in the context of department chapters, including the General Subfund Fund Table, General Subfund Revenue Table, Cumulative Reserve Subfund, Emergency Subfund, Revenue Stabilization Account, Judgment and Claims Subfund, and Parking Garage Fund. A summary of the City's General Obligation debt is also included in this section.

As indicated, the Proposed Budget appropriations are presented in this document by department, budget control level, and program. At the department level, the reader will also see references to the underlying fund sources (General Subfund and Other) for the department's budgeted resources. The City accounts for all of its revenues and expenditures according to a system of funds and subfunds. In general, funds or subfunds are established to account for specific revenues and permitted expenditures associated with those revenues. For example, the City's share of Motor Vehicle Fuel taxes must be spent on road-related transportation activities and projects, and are accounted for in a subfund in the Transportation Fund. Other revenues without statutory restrictions, such as sales and property taxes, are available for general purposes and are accounted for in the City's General Subfund. For many departments, such as the Seattle Department of Transportation, several funds and subfunds, including the General Subfund, provide the resources and account for the expenditures of the department. For several other departments, the General Subfund is the sole source of available resources.

Budget Presentations

Most department-level budget presentations begin with information on how to contact the department, as well as a description of the department's basic functions and areas of responsibility. There follows a narrative summary of the major policy and program changes describing how the department plans to conduct its business in light of the proposed budget. When appropriate, subsequent sections present budget control level and program level purpose statements, and program summaries detailing significant program changes from the 2008 Endorsed Budget to the 2008 Proposed Budget.

Reader's Guide

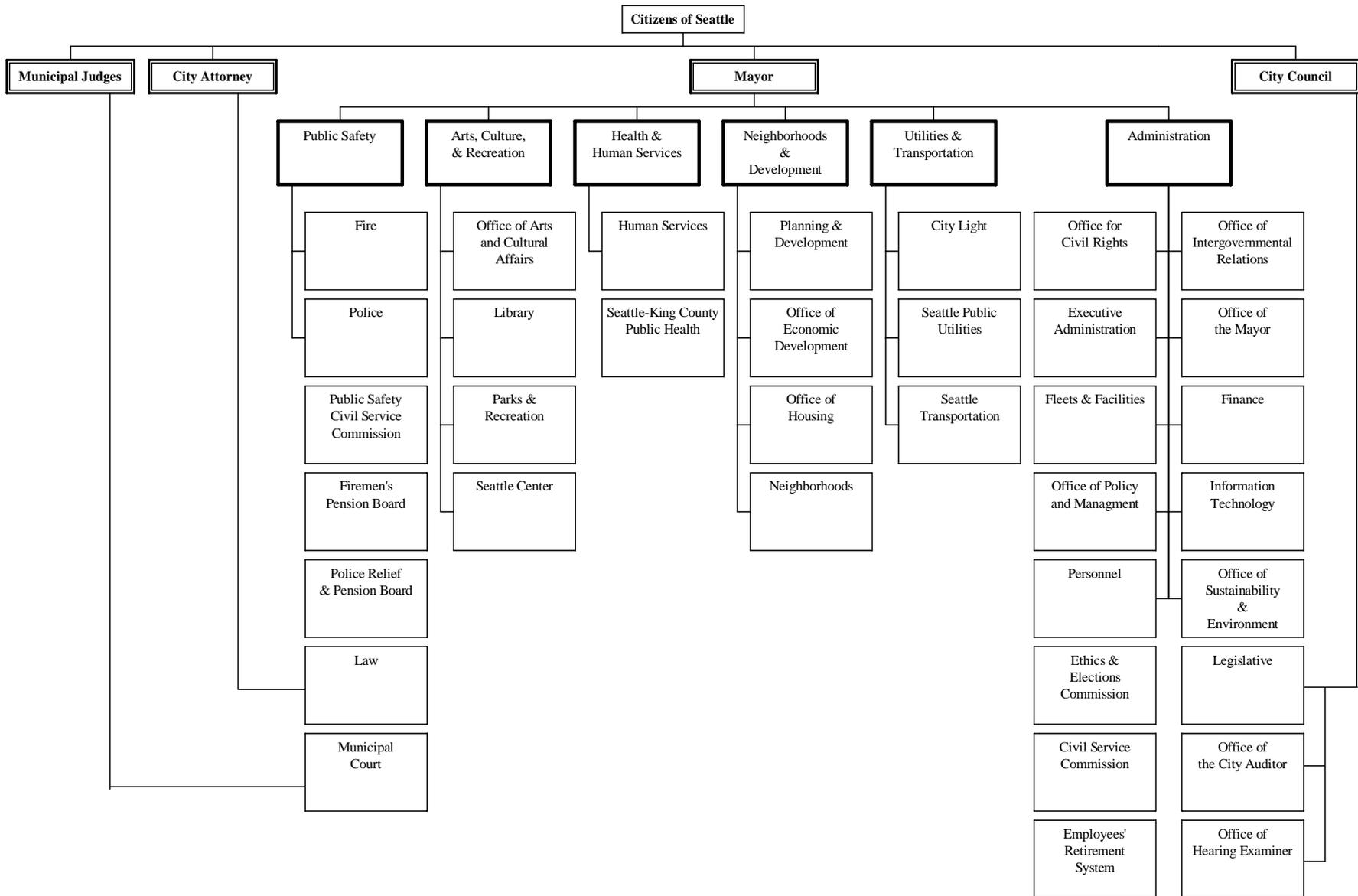
All department, budget control, and program level budget presentations include a table summarizing historical and adopted expenditures, as well as endorsed and proposed appropriations for 2008. The actual historical expenditures are displayed for informational purposes only.

A list of all position changes adopted in the budget have been compiled in a separate report, the Report of Position Modifications. Position modifications include abrogations, additions, reclassifications, and status changes (such as a change from part-time to full-time status), as well as adjustments to departmental head counts that result from transfers of positions between departments.

For information purposes only, an estimate of the number of staff positions to be funded under the Proposed Budget appears in the departmental sections of the document at each of the three levels of detail: department, budget control, and program. These figures refer to regular, permanent staff positions (as opposed to temporary or intermittent positions) and are expressed in terms of full-time equivalent employees (FTEs). In addition to changes that occur as part of the budget document, changes may be authorized by the City Council or the Personnel Director throughout the year, and these changes may not be reflected in the estimate of staff positions presented for 2008.

Where relevant, departmental sections close with additional pieces of information: a statement of actual or projected revenues for the years 2006 through 2008; a statement of fund balance; and a statement of 2008 appropriations to support capital projects appearing in the 2008-2013 CIP. Explicit discussions of the operating and maintenance costs associated with new capital expenditures appear in the 2008-2013 Proposed Capital Improvement Program document.

City Organizational Chart



Budget Overview

Mayor Greg Nickels' 2008 Proposed Budget continues to focus on the major priorities established by the Mayor and City Council, including public safety, transportation, neighborhood enrichment, climate protection, and customer service. The Budget reflects the strong economy of the Puget Sound region and resulting increases in revenues to many City funds. The General Subfund budget totals \$921 million and the overall budget totals \$3.52 billion.

2008 is the second year of the 2007-2008 budget biennium. Thus, the 2008 Proposed Budget is based on the 2008 Endorsed Budget approved in November 2006. Budgets for many City functions reflect only technical changes, such as higher wage adjustments and lower-than-anticipated health-care costs. Substantive budget changes reflect either nondiscretionary items, such as changes in debt service costs or contractual agreements, or funding increases for high-priority programs.

The General Subfund includes revenues and expenditures associated with traditional city government functions, such as police protection, fire suppression, emergency medical services, libraries, and major portions of the budgets for parks, human services, and transportation. The Mayor's 2008 Proposed Budget for the General Subfund was based on a five-year projection of future revenues and expenditures. Ongoing budget additions were designed to fit within projected revenues, with room to accommodate the 85 additional police patrol officers called for in the neighborhood policing plan. Other General Subfund budget changes are one-time items intended to increase efficiency or improve customer service. Finally, the General Subfund will transfer \$4.7 million to the Revenue Stabilization Account ("Rainy Day Fund"), which is a reserve for use in the next economic slowdown, bringing it to a total of \$19.6 million.

Responses to Budget Challenges

The 2008 Proposed Budget describes solutions to two budget problems identified, but not resolved, when the 2008 Endorsed Budget was approved in 2006.

- 1) This Budget reflects a partial replacement for the Business and Occupation (B&O) tax revenues expected to be lost beginning in 2008. In 2003, the State Legislature passed House Bill 2030, which is now codified at Chapter 35.102 RCW. The main purpose of this law was to create more uniformity among city B&O taxes through a model ordinance. This purpose was supported by both cities and business organizations. However, Section 13 of the bill was added over the opposition of cities. This section changes how income for certain businesses is calculated for tax purposes and will become effective in 2008. At the Legislature's request, in November 2005 the State Department of Revenue (DOR) completed a study of the fiscal effects of this change. Using 2004 figures, DOR estimated that cities would lose approximately \$23.3 million of revenue annually, with the effect on Seattle being a loss of \$15.6 million. Projecting this to 2008 yields a loss to Seattle of about \$21.9 million. Independent analyses by Seattle's Department of Finance produce projected losses of the same magnitude, although there is a wide range of possible impacts depending on how businesses respond to the confusing language of the new law.

The 2008 Proposed Budget is accompanied by legislation creating a square footage business tax. This is modeled on a tax the City of Bellevue has imposed for many years. Under this proposal, the only businesses that would pay any square footage tax would be those affected by the changes under State law described previously. Further, no business would pay more tax on its activities than would have been the case under existing (2007) tax law. Thus, some businesses will pay the same total tax as under existing law, some will pay less, but none will pay more. The new square footage business tax is expected to raise approximately \$18.6 million in 2008, resulting in a net revenue loss of about \$3.3 million.

In addition, the Mayor is again proposing to raise the threshold below which business are not subject to the B&O tax from the current level of \$50,000 to a new level of \$80,000. This change reflects the effects of inflation since the last time the threshold was raised in 1994 and will simplify tax treatment for small businesses.

Budget Overview

- 2) The Proposed Budget shifts all the 2008 enhanced operating and maintenance costs from the Neighborhood Parks, Green Spaces, Trails, and Zoo levy lid lift to the General Subfund. This levy was approved by the voters in 2000 and provided eight years of funding for park acquisition and development, plus enhanced operating and maintenance programs. The Mayor does not plan to seek renewal of the levy, which led to questions about the future of these programs, including programs for youth and seniors, enhanced tree maintenance, and additional park cleaning. Using General Subfund money for these programs in 2008 eliminates uncertainty by building the costs into the base budget for future years. In addition, it creates a \$6.9 million fund that will be available for neighborhood park enhancement through a citizen-initiated process beginning in 2008.

New and Expanded Initiatives

Mayor Nickels established four priorities when he took office in January 2002: get Seattle moving, keep our neighborhoods safe, create jobs and opportunity for all, and build strong families and healthy communities. The Mayor's 2008 Proposed Budget continues to focus on these priorities, which are generally consistent with goals identified by the City Council in budget priority resolutions. Most of the new or expanded initiatives are concentrated in five areas: public safety, transportation, neighborhood enrichment, climate protection, and customer service.

Public Safety

Public safety is a basic responsibility of city government. In mid-2007, Mayor Nickels presented his neighborhood policing initiative, which includes a plan to add 154 additional patrol officers between 2005 and 2012, revise precinct and beat boundaries to reflect population and crime trends, and change shift schedules to have more officers available during periods of peak demand. The Proposed Budget reflects the 20 additional officers included in the Endorsed Budget. In addition, to enhance public safety, funds are added for the following actions:

- Police Department emphasis patrols downtown and in southeast Seattle, begun in 2007, will be continued throughout 2008. The department receives \$612,000 for this work.
- The Police Department and Seattle Department of Transportation (SDOT) will install and monitor an additional 24 red light cameras throughout Seattle at high-accident locations, with a particular focus on intersections with pedestrian safety issues. Costs for maintaining six cameras implemented in 2006 and installation and operation of the 24 new cameras will be about \$1.8 million in 2008, which is expected to be covered by the resulting revenues from violations. The six cameras installed in 2006 have been shown to reduce red light running and the severity of crashes.
- The Parks Department will deploy a team of six park rangers in Center City parks to provide park security and customer assistance, at a cost of \$462,000. In addition, cameras will be installed in four parks (likely Cal Anderson, Hing Hay, Occidental, and Steinbrueck) and environmental design changes (such as new lighting) will be added to enhance security, at a total cost of \$850,000.
- The Fleets and Facilities Department (FFD) will conduct a site search for a new location for the North Precinct Police Station. The existing station is far too small and its location does not allow for expansion. The existing building will be inadequate to house the additional officers being added over the next five years. The Proposed Budget includes \$705,000 for this effort. In addition, the Proposed Budget includes \$300,000 for FFD to examine options to rebuild or relocate the Harbor Patrol facility on Lake Union, which is currently housed in an aging structure

The Fire Department is another important part of Seattle's public safety programs. The Department will conduct a two-year pilot study of a motorcycle medic team, similar to those used in a few other U.S. cities, including

Budget Overview

Miami and Pittsburgh. A team of two paramedics with fully equipped motorcycles will be deployed downtown during peak demand periods. Motorcycles are able to get through congested traffic faster than ambulances or medic units, thereby speeding response to emergencies. In addition, the 2008 Budget completes the process of adding firefighters to have four-person crews on all engines by adding 15 firefighters at three stations. The Fire Department also receives additional funding for medical training, firefighter wellness, and apparatus replacement.

Transportation

Seattle voters approved the “Bridging the Gap” property tax levy lid lift in November 2006. This will provide about \$52 million of new revenue for transportation projects in 2008 when combined with new taxes on parking and employee hours that started in July 2007. These sources will fund a wide variety of projects, including street repaving, sidewalk construction, bridge seismic improvements, bike trails, and new street signs.

The 2008 Proposed Budget also adds new money from the General Subfund and Real Estate Excise Tax (REET) for a variety of projects, including:

- Existing neighborhood-based project funds, which receive an additional \$2 million. The City has had a Neighborhood Street Fund process for several years in which neighborhood councils select small projects throughout the city. About \$1.2 million is available for this year and the Proposed Budget shifts another \$500,000 to this fund from a set-aside for citizen-initiated capital projects, many of which requested transportation improvements. Bridging the Gap includes \$1.5 million annually for somewhat larger scale projects and the Mayor is proposing to add \$1.5 million of General Subfund money to this program in 2008. Most of the additional \$2 million is likely to go to sidewalk or other pedestrian-focused projects selected by neighborhoods.
- The new South Lake Union line of the Seattle Streetcar, which receives new staffing and funding to operate. The new streetcar line is expected to begin service in December 2007. Funding is also added to continue planning other streetcar lines, for a total expense of \$375,000.
- A new project on Linden Avenue North, which receives \$800,000. Several new developments are being built in this area. The funds will cover design of a new street and sidewalks and initial implementation of some components of the project.
- The 14th Avenue South street reconstruction project in the South Park neighborhood will be fully funded with an additional \$500,000. This project will rebuild the main commercial arterial in South Park and address longstanding drainage problems.

In addition, the 2008 Proposed Budget continues the City’s work to replace the Alaskan Way Viaduct and Seawall. In mid-2007, the City Council called for the development of an urban mobility plan to examine options for replacing the Viaduct. The City, King County, and the State of Washington agreed on a series of “early implementation” projects that do not depend on the ultimate design of the new transportation system on the central waterfront. The City continues to work with the U.S. Army Corps of Engineers on design and construction of components of the north seawall. The City’s portions of all of these projects are funded in the 2008 Proposed Budget using a combination of General Subfund money, bond proceeds, and external grants.

Neighborhood Enrichment

Seattle is blessed with vibrant and diverse neighborhoods. About 10 years ago, many neighborhoods created neighborhood plans to identify desired land use and development changes. Many subsequent City investments, including new or remodeled community centers, libraries, and parks, have been made in response to neighborhood plans.

Budget Overview

Seattle's recent growth means some of the neighborhood plans are outdated. The 2008 Proposed Budget includes approximately \$1.5 million and 10 staff to begin updates of neighborhood plans. Of this, about \$717,000 and four staff are new, with the remainder coming from existing budgets and positions. This team will work with neighborhoods within a particular area of the city to update their plans over a one-year period. The team will move on to another area the next year, with all plans being updated as needed over five or six years.

The 2008 Proposed Budget includes many new investments in neighborhood programs and projects. In addition to the neighborhood parks fund and the transportation improvements previously described, these include:

- The Office of Housing receives \$3.5 million for another project using the "Housing First" strategy, which focuses on providing housing for chronically homeless individuals and is expected to reduce public costs in the long run. The \$3.5 million will help fund 40 permanent supportive housing studio apartments for chronically homeless people. Accelerating the funding to 2008 will allow the project to be completed a year earlier.
- The Rainier Beach youth strategy is continued in 2008 at a cost of \$261,000. This strategy started in 2007 using one-time funds. The Human Services, Neighborhoods, Parks, and Police departments all have roles in this program, which has proven successful in providing constructive opportunities for youth in southeast Seattle.
- The next steps to implement the skatepark master plan will receive \$365,000. This will fund a new "skate spot" at Dahl Playfield and small facilities known as "skate dots" in several locations.
- Development of a trail around Lake Union will begin with a \$1 million appropriation. Parts of such a trail exist and the City owns considerable right-of-way that could be developed for a trail. A Lake Union trail has been identified as a desired project in several studies and would serve the growing communities in Eastlake, Fremont, Queen Anne, and South Lake Union. The \$1 million is intended as a challenge grant to the Parks Foundation and other potential funders. The Mayor proposes to ask history teachers in Seattle schools to use the trail as a class project to study the area's tribal, maritime, and commercial history, with a final name for the trail to be chosen through a contest among students.
- The west wing of Building 30 at Magnuson Park will be remodeled at a cost of \$2.7 million. This continues the City's commitment to restore facilities at the former Sand Point Naval Air Station for use by artists and other community groups.
- An additional \$300,000 is added to the Parks Department to replace trees in city parks toppled during the December 2006 windstorm.
- The Parks Department receives \$200,000 to continue to plan for replacement of the Rainier Beach community center.
- The Parks Department also receives \$192,000 to restore the "Hat" in Oxbow Park. The "Hat and Boots" gas station was a famous Seattle roadside icon which fell into disrepair in the 1990s. The Boots have been restored but the Hat has not.
- A program to gradually move electric utilities underground along major streets. City Light has done such projects on an intermittent basis for decades but has not had a formal program. Undergrounding reduces the likelihood of outages due to storms or accidents, and also provides aesthetic benefits. The Mayor is proposing to phase-in a program that will have an annual budget of about \$15 million.

In 2007 the Seattle School District announced it would sell five surplus school sites: Allen (Phinney Ridge), Crown Hill, Fauntleroy, University Heights, and Webster (Ballard). These buildings house a variety of

Budget Overview

community organizations. The District later decided to keep the Webster School site for a few years but continues to want to sell the adjoining property, which is currently leased to the City for a park. The 2008 Proposed Budget includes \$5 million (\$1 million per site) as challenge grants for the community organizations to assist them in purchasing the buildings from the District. In the case of Webster, the money would be to purchase the park. The Proposed Budget also includes funds to continue to support community organizations in developing plans for some of the schools.

Arts are also a part of a vibrant community culture. The 2008 Proposed Budget includes \$786,000 in new investments in arts programs and cultural facilities, including expanded operating support for arts education (\$100,000), Civic Partners (\$150,000), and small opportunities (\$36,000). Capital support is provided for Arts West (\$150,000) and Town Hall (\$150,000) through the purchase of services related to these projects. Funding is also provided for the centennial of the Alaska-Yukon-Pacific Exposition (\$200,000). In a separate action, the Mayor is proposing legislation to amend the City's lease with Benaroya Hall Music Center (BHMC), which operates City-owned Benaroya Hall on behalf of the Seattle Symphony. The City refinanced debt related to the Hall in 2004 and the Mayor proposes to reduce BHMC's "concession payment" (equivalent to rent) for several years to reflect this savings.

Climate Protection

Seattle is a national leader in the campaign to reduce greenhouse gas emissions. Mayor Nickels will host a national climate protection summit in Seattle in early November, headlined by former President Bill Clinton. The 2008 Proposed Budget continues the City's commitment to climate protection in two new ways.

- Funds are added to the Office of Sustainability and Environment to pursue two initiatives started in 2007. The Seattle Climate Action Now program, which is designed to help residents reduce greenhouse gas emissions from homes and vehicles, receives \$309,000. The Seattle Climate Partnership, a program to identify best practices and provide technical assistance to businesses and other employers, receives \$150,000 for implementation. The Partnership will also receive funding from grants and is expected to become its own nonprofit organization within about two years.
- A new \$5 million Building Efficiency Program is established in FFD to make cost-effective investments in City-owned facilities that will also reduce carbon dioxide emissions. Specific investment projects will be chosen by a committee of senior City officials after review of proposals from departments. The Building Efficiency Program is intended to be a revolving fund in which budget savings are recaptured by the program and allocated to new projects. Some projects that may qualify for funding include replacement lighting in the Seattle Municipal Tower, new boilers in the Charles Street shops, and heat pumps for fire stations.

The City will also continue its commitment to a "green fleets" program by purchasing additional hybrid vehicles. The parking enforcement unit in the Police Department will experiment with an electric vehicle and bicycles as alternatives to the current gas-powered scooters.

Customer Service

Good customer service is critical to responding to the needs of Seattle's residents. The 2008 Proposed Budget includes almost \$9 million from the General Subfund to develop and implement a new 311 system, as has been done in several other cities around the nation. 311 is intended to be a single number to call to access many City services, such as reporting abandoned vehicles, identifying power outages, or seeking information about licensing requirements. The need for a 311 system became apparent during the December 2006 windstorm when the City had to give out a wide range of phone numbers for different purposes.

311 will consist of a call center staffed for extended hours, possibly 24 hours every day. Staff will be able to respond to some issues directly. Other issues will be transferred to the appropriate department using work

Budget Overview

management software, which will also track responses to the request. This will allow City leaders to monitor organizational performance and identify issues that may require new policy or budgetary responses.

The 2008 funding is expected to be sufficient to build and equip the call center (likely in leased commercial space), purchase and modify software, and implement the necessary telecommunications services. The center will likely open in mid-2009 and staffing will be included in the 2009 Budget.

In addition to 311, other departments are making investments to improve customer service. Most notably, based on lessons learned from last winter's windstorms, the 2008 Proposed Budget includes \$5 million for City Light to develop a new emergency operations center and \$3.9 million to develop an outage management system, which will provide better information about power outages and ensure faster and better targeted response.

The 2008 Proposed Budget also includes \$5.5 million to fund the initial phase of City Light's new Asset Management Program, which will be implemented over a five-year period. This new program will allow City Light to reduce the likelihood and duration of power outages, while prioritizing its capital projects and efficiently scheduling work of SCL's maintenance crews based on the condition of the utility's vital assets.

Future Challenges

The 2008 Proposed Budget reflects the strong economic environment in the Puget Sound region, which has now fully recovered from the recession earlier in the decade. This has created the opportunity to restore many of the valuable programs cut previously and to make new investments in high-priority areas.

The City is likely to face new funding demands in the next five years. The additional police officers endorsed by the Mayor and City Council will have an incremental cost of at least \$8 million by the time the positions are fully in place in 2012. A new North Precinct Police Station and jail (which may be required if King County cannot house city prisoners by 2013) will each be very expensive, and if the costs are financed using City debt, annual appropriations in excess of \$10 million may be needed.

The owners of the Seattle Sonics basketball team have threatened to leave the city unless they get a new taxpayer-funded arena. The team's lease at Seattle Center's KeyArena runs through 2010, although the team's owners may seek to leave earlier. The 2008 Proposed Budget includes \$1 million to retain legal counsel to enforce the lease if necessary.

The most significant challenge would be a recession that would reduce sales and B&O taxes and other revenues, such as electricity sales and parks rentals. As noted above, the 2008 Proposed Budget appears to be sustainable if moderate economic growth continues, but the Budget is likely not sustainable during a recession. This is the reason the Mayor proposes adding \$4.7 million to the Revenue Stabilization Account to provide more reserves in the case of a recession.

Summary Tables

RESOURCES SUMMARY BY SOURCE (in thousands of dollars)*

TOTAL CITY RESOURCES

Revenue Source	2006 Actual	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Taxes, Levies & Bonds	1,031,346	1,097,785	1,111,413	1,059,726	1,143,066
Licenses, Permits, Fines & Fees	138,392	146,155	152,290	151,538	159,839
Interest Earnings	28,079	21,129	26,868	17,039	28,720
Revenue from Other Public Entities	163,698	127,935	133,159	240,232	150,983
Service Charges & Reimbursements	1,199,289	1,204,461	1,174,346	1,195,239	1,214,437
All Else	254,562	256,876	297,505	277,395	297,631
Total: Revenue & Other Financing Sources	\$ 2,815,366	\$ 2,854,341	\$ 2,895,582	\$ 2,941,169	\$ 2,994,675
Interfund Transfers	321,898	383,912	386,234	392,231	396,232
Use of (Contribution To) Fund Balance	(85,362)	124,596	152,119	162,418	241,852
Total, City Resources	\$ 3,051,902	\$ 3,362,849	\$ 3,433,936	\$ 3,495,818	\$ 3,632,759

*Totals may not add due to rounding.

Summary Tables

EXPENDITURE SUMMARY

(in thousands of dollars)

Department	2007 Adopted		2008 Endorsed		2008 Proposed	
	General Subfund	Total Funds	General Subfund	Total Funds	General Subfund	Total Funds
Arts, Culture & Recreation						
Office of Arts and Cultural Affairs	2,382	6,561	2,340	6,354	3,106	7,319
The Seattle Public Library	44,283	47,111	45,745	48,624	46,085	48,307
Department of Parks and Recreation ⁽¹⁾	72,329	117,525	75,088	122,478	84,515 ⁽²⁾	124,887 ⁽⁴⁾
2000 Parks Levy Fund	0	18,892	0	9,390	0	10,656
Seattle Center	14,162	32,794	14,239	34,157	14,995	34,313 ⁽⁴⁾
SubTotal	133,156	222,882	137,412	221,003	148,700	225,482
Health & Human Services						
Community Development Block Grant	0	13,695	0	13,540	0	14,489
Educational and Developmental Services Levy	0	16,534	0	17,575	0	17,941
Human Services Department	47,329	99,682	47,444	103,716	49,643	114,537
SubTotal	47,329	129,911	47,444	134,831	49,643	146,967
Neighborhoods & Development						
Office of Economic Development	6,996	6,996	6,967	6,967	7,279	7,279
Office of Housing	2,928	37,848	953	34,801	5,120	42,303
Department of Neighborhoods	8,296	8,296	8,259	8,259	8,490	8,490
Neighborhood Matching Subfund	3,184	3,596	3,568	3,699	3,666	3,796
Department of Planning and Development	10,043	61,748	10,043	63,266	10,617	67,169
SubTotal	31,447	118,484	29,790	116,992	35,172	129,037
Public Safety						
Criminal Justice Contracted Services	20,949	20,949	21,974	21,974	22,380	22,380
Seattle Fire Department	135,812	135,812	141,555	141,555	148,036	148,036
Fire Facilities Fund	0	44,015	0	2,377	0	2,377
Firemen's Pension	16,884	17,975	17,072	18,201	19,309	20,190
Law Department	16,888	16,888	17,342	17,342	17,809	17,809
Seattle Municipal Court	25,056	25,056	25,837	25,837	25,828	25,828
Seattle Police Department	208,345	208,345	212,616	212,616	216,489	216,489
Police Relief and Pension	16,244	16,855	16,706	17,317	18,500	19,036
Public Safety Civil Service Commission	125	125	129	129	142	142
SubTotal	440,304	486,019	453,231	457,348	468,492	472,287
Utilities & Transportation						
Seattle City Light	0	916,720	0	947,369	0	1,016,014
Seattle Department of Transportation	43,002	193,168	42,741	318,118	47,443	254,903
Seattle Public Utilities	1,109	658,510	1,214	687,544	1,124	676,464
SubTotal	44,111	1,768,397	43,955	1,953,030	48,567	1,947,380

Summary Tables

Department	2007 Adopted		2008 Endorsed		2008 Proposed	
	General Subfund	Total Funds	General Subfund	Total Funds	General Subfund	Total Funds
Administration						
Office of City Auditor	1,071	1,071	1,107	1,107	1,114	1,114
Seattle Office for Civil Rights	2,095	2,095	2,226	2,226	2,224	2,224
Civil Service Commission	202	202	209	209	210	210
Employees' Retirement System	0	8,527	0	9,469	0	9,476
Ethics and Elections Commission	597	597	616	616	625	625
Department of Executive Administration	33,577	33,577	32,889	32,889	42,158	42,158
Department of Finance	5,230	5,230	5,063	5,063	5,079	5,079
Finance General	35,925	35,925	37,182	37,182	50,142	50,142
Fleets and Facilities Department	0	108,469	0	109,737	6,596 ⁽²⁾	138,977 ⁽⁴⁾
Office of Hearing Examiner	512	512	529	529	543	543
Department of Information Technology	3,901	52,387	3,306	52,487	5,083	55,954
Office of Intergovernmental Relations	2,036	2,036	2,075	2,075	2,116	2,116
Legislative Department	11,313	11,313	11,680	11,680	11,763	11,763
Office of the Mayor	2,814	2,814	2,882	2,882	2,994	2,994
Personnel Department	12,210	12,210	12,568	12,568	12,673	12,673
Personnel Compensation Trust Subfunds	0	139,837	0	154,863	0	148,715
Office of Policy and Management	2,400	2,400	2,426	2,426	2,716	2,716
Office of Sustainability and Environment	930	930	958	958	1,441	1,441
SubTotal	114,812	420,132	115,716	438,966	147,476	488,919
Funds, Subfunds and Other						
Emergency Subfund	3,030	3,030	3,324	3,324	3,197	3,197
Judgment/Claims Subfund	1,379	15,000	1,379	15,000	1,379	19,000
Parking Garage Fund	0	7,185	0	7,420	0	7,420
Cumulative Reserve Subfund	0	66,921	0	54,448	0	60,437
Bonds Debt Service ⁽³⁾	25,423	51,769	18,510	39,823	18,510	39,244
SubTotal	29,832	143,905	23,213	120,015	23,086	129,298
Grand Total	840,991	3,289,730	850,761	3,442,186	921,137	3,539,372

*Totals may not add due to rounding.

Notes:

- (1) General Subfund figures for the Department of Parks and Recreation reflect both the direct subsidy from the General Subfund and Charter revenues.
- (2) Includes General Subfund subsidy to Capital Improvement Projects.
- (3) The amounts in the "Total Funds" column reflect the combination of the General Subfund Limited Tax General Obligation (LTGO) bond debt obligation and the Unlimited Tax General Obligation (UTGO) bond debt obligation. Resources to pay LTGO debt payments from non-General Subfund sources are appropriated directly in operating funds.
- (4) Includes capital appropriations not supported by General Subfund or Cumulative Reserve Subfund.

City Revenue Sources – September 2007

City Revenue Sources and Fund Accounting System

The City of Seattle spends \$3.55 billion annually on services and programs for Seattle residents. State law authorizes the City to raise revenues to support these expenditures. There are four main sources of revenues. First, taxes, license fees, and fines support activities typically associated with City government, such as police and fire services, parks, and libraries. Second, certain City activities are partially or completely supported by fees for services, regulatory fees, or dedicated property tax levies. Examples of City activities funded in whole or in part with fees include certain activities at the Seattle Center, recreational programs at community centers, and building inspections. Third, City utility services (electricity, water, drainage and wastewater, and solid waste) are supported by charges to customers for services provided. Finally, grant revenues from private, state or federal agencies support a variety of City services, including social services, street and bridge repair, and targeted police services.

The City accounts for all revenues and expenditures within a system of accounting entities called “funds” or “subfunds.” The City maintains dozens of funds and subfunds. The use of multiple funds is necessary to ensure compliance with State budget and accounting rules, and promotes accountability for specific projects or activities. For example, the City of Seattle has a legal obligation to ensure revenues from utility use charges are spent on costs specifically associated with providing utility services. As a result, each of the City-operated utilities has its own operating fund. For similar reasons expenditures of revenues from the City’s Families and Education Property Tax Levy are accounted for in the Educational and Development Services Fund. As a matter of policy, several City departments have separate funds or subfunds. For example, the operating revenues and expenditures for the City’s parks are accounted for in the Park and Recreation Fund. The City also maintains separate funds for debt service and capital projects, as well as pension trust funds, including the Employees’ Retirement Fund, the Firemen’s Pension Fund, and the Police Relief and Pension Fund. The City holds these funds in a trustee capacity, or as an agent, for current and former City employees.

The City’s primary operating fund is the General Fund. The majority of resources for services typically associated with the City, such as police and fire or libraries and parks are received into and spent from one of two subfunds of the City’s General Fund: the General Subfund for operating resources (comparable to the “General Fund” in budgets prior to 1996) and the Cumulative Reserve Subfund for capital resources.

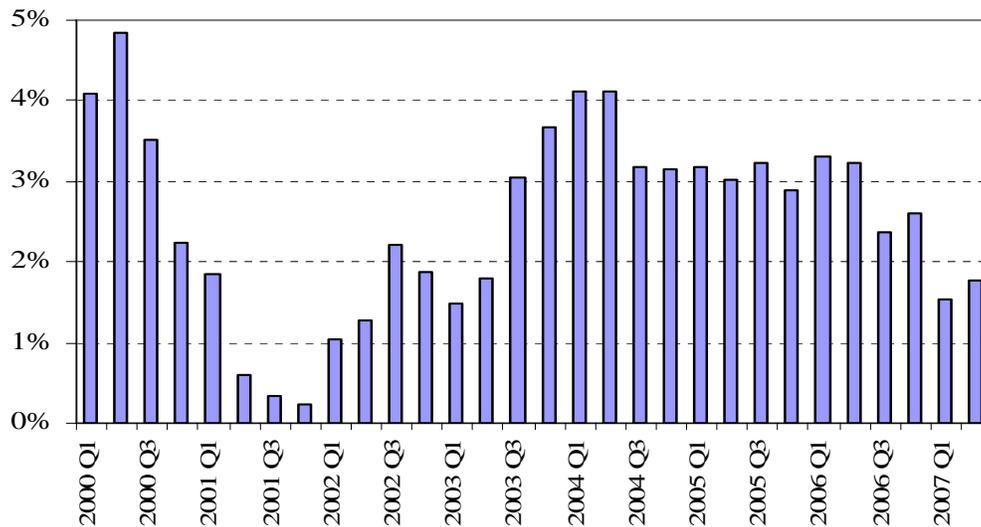
All City revenue sources are directly or indirectly affected by the performance of the local, regional, national and even international economies. For example, revenue collections from sales, business and occupation, and utility taxes, which together account for 56.8% of General Subfund revenue, fluctuate significantly as economic conditions affecting personal income, construction, wholesale and retail sales and other factors in the Puget Sound region change. The following sections describe the current outlook for the local and national economies, and present greater detail on forecasts for revenues supporting the General Subfund, Cumulative Reserve Subfund, and the Transportation Fund.

The National and Local Economy

National Economic Conditions and Outlook

The national economy has slowed over the past year. Under the pressure of a downturn in the housing market and rising energy prices, the pace of economic growth has been slowing over the past year. Real gross domestic product (GDP), which had been growing at a 3% pace, slowed to a rate of less than 2% in the first half of 2007 (see Figure 1). Employment increased by an average of 189,000 jobs per month in 2006, but during the first seven months of 2007 the pace has fallen to 136,000 per month.

Figure 1. Real U.S. GDP: Year-Over-Year Growth



Source: U.S. Bureau of Economic Analysis.

Despite the slowdown, economic conditions were mixed in mid-2007. On the positive side, employment continues to grow at a healthy, though slower, pace, and income growth is healthy as well. The world economy is healthy, led by strong growth in much of Asia and an improving European economy. A healthy world economy increases the demand for U.S. exports, which have also been helped by a decline in the value of the dollar. Inflation, which has been above the Federal Reserve’s comfort range of 1% - 2%, has been moderating in recent months. A final positive has been the decline in the cost of gasoline from its recent peak in May 2007.

On the negative side, the housing market continues to deteriorate, and most analysts don’t anticipate a turnaround until mid-2008 or later. Problems in the sub-prime mortgage market are beginning to spread to the market for prime mortgages and to the financial markets more broadly. Consumer spending has been slowing, as consumers respond to the housing downturn and higher energy prices.

Housing has played an outsized role in the economy since 2001. The Federal Reserve cut interest rates sharply during the 2001 recession and into 2002 to soften the downturn and spur a recovery, and to protect against the possibility of deflation. The very low interest rates set by the Federal Reserve stimulated the housing market by enabling buyers to afford larger mortgages. As housing became more affordable, home sales increased, home ownership rose to record levels, and prices moved upward due to increased demand. Lenders further stimulated demand by introducing a variety of creative mortgage instruments which made it possible for many people to obtain home financing who previously would not have qualified for a loan due to poor credit histories or low incomes. Finally, the housing market received a further boost as many Americans decided that real estate was a more attractive investment than the stock market.

As the housing market flourished, it stimulated growth in industries involved in residential construction, the financing and sale of residential properties, and the sale of home furnishings, appliances, and building materials. In addition, rising home values supported an expansion of consumer spending via the wealth effect. Rising home values increase household wealth, and when people feel wealthier they tend to save less and spend more out of their current income. Rising home values also create an opportunity for home owners to extract some of their home equity via home equity borrowing or cash-out refinancing. Home equity extraction has risen sharply since the 2001 recession, reaching an estimated 8% of disposable income in 2005 before peaking in the third quarter of 2006.

Revenue Overview

In June 2004, the Federal Reserve began increasing interest rates. The Fed raised the federal funds target rate by 0.25% at each of its meetings until it reached 5.25% in June 2006. Rising interest rates led to a rise in mortgage rates, which, along with rapidly escalating house prices, caused housing affordability to decline. With affordability declining, the national housing market peaked in the third quarter of 2005, and has been on the decline since then.

As of mid-2007, fewer new homes are being built, sales of both new and existing homes are declining, and home prices are falling in many - perhaps most - areas of the U.S. According to National Association of Realtors' data, as of June 2007 sales of existing homes had dropped 20.9% over the past two years. The Case-Schiller House Price Index for 20 large U.S. metropolitan areas registered year-over-year declines in housing prices in each of the first five months of 2007.

Mortgage credit problems are escalating rapidly as both delinquencies and defaults rise. Delinquency refers to a homeowner falling behind in his or her payments, while default is the first step in the foreclosure process. Most of the delinquencies and defaults are concentrated in the sub-prime mortgage market, in which loans were made to buyers with weak credit histories or high debt levels relative to their incomes. The number of homes facing foreclosure was up 58% in the first six months of 2007 compared to the first half of 2006.

In early August of 2007, there was growing evidence that sub-prime problems were spreading to the rest of the mortgage market. For example, Countrywide Financial, the nation's largest home lender, reported rising problems with prime loans, particularly on loans in which borrowers took out a second mortgage because they couldn't afford a large down payment.

In addition to spreading to the prime mortgage market, sub-prime problems are beginning to spread to the broader credit markets as investors reevaluate their tolerance for risk. Interest rate spreads between low-risk and high-risk debt have been widening, and a number of corporate debt offerings have been delayed or cancelled due to the inability of lenders to obtain financing on the terms they desire.

The forecast anticipates slow growth through mid-2008. The slowdown in economic growth that the U.S. economy is currently experiencing is expected to continue through at least mid-2008, largely because the housing market is not expected to turn around for another year or more. Global Insight expects the growth rate of real U.S. GDP to average 2.3% in the second half of 2007 and first half of 2008 before moving up to the 3% - 3½% range. Employment growth is expected to slow and the unemployment rate is forecast to rise to 4.9%.

As always, there are numerous risk factors that could cause growth to deviate from expectations. The ongoing risks of inflation and high energy prices have been joined by a deteriorating housing market and the fallout from that deterioration. With housing values no longer rising in much of the nation, housing's positive wealth effect on consumer spending is diminishing and home equity withdrawal is declining, reducing the support that housing has provided to consumer spending in recent years.

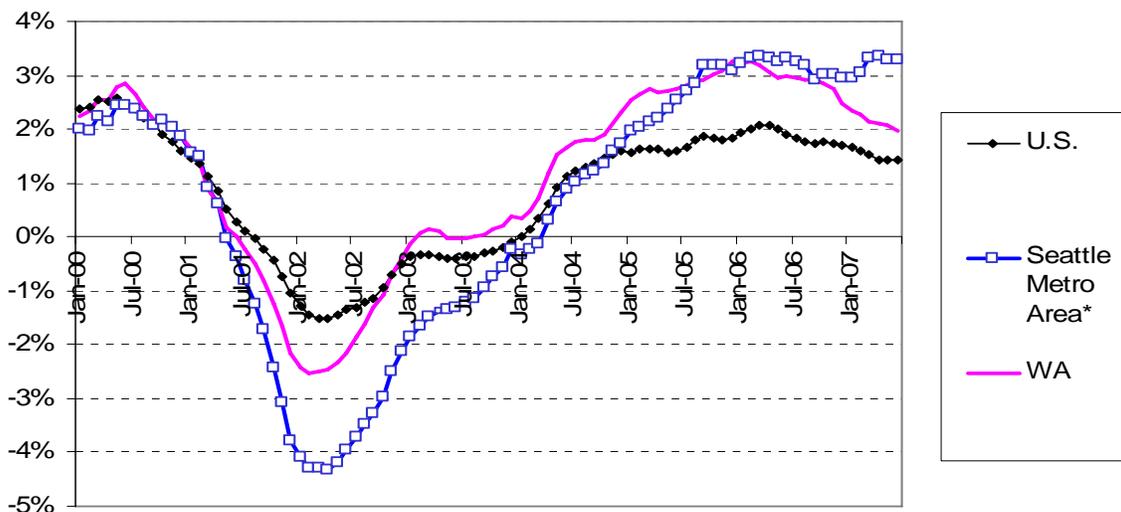
The fallout from the housing market includes investor losses on housing securities, and the more general impacts that the housing market is having on the financial markets. The consensus view is that the financial markets are in the midst of a correction in which the pricing of risk is returning to more normal levels, and that a serious credit crunch is unlikely. Nevertheless, economists have recently raised their forecasts of the likelihood of a recession. An August Wall Street Journal survey of 54 economists found that they had raised their estimate of the probability of a recession occurring during the next 12 months to 28% from 23% in June.

Puget Sound Region Economic Conditions and Outlook

The region is growing significantly faster than the nation and the rest of the state. The Puget Sound region suffered more from the 2001 recession than almost any region in the nation because of its concentration of high-tech firms, which were hammered by the deflation of the stock market bubble and the impact on Boeing of the September 11 terrorist attacks. The sharp drop in air travel that followed September 11 created financial distress for the world's airlines and a decline in the demand for airliners. Forced to sharply reduce its production levels, Boeing eliminated 27,200 of its Washington state jobs over the next 2¾ years.

During the recession, the region lost 97,800 jobs, a 6.9% decline, between December 2000 and September 2003. The economy improved steadily in 2004 and 2005, and has been growing at a brisk pace for the past two years. Regional employment, which has been growing at more than a 3% pace for nearly two years, is now growing at more than twice the rate of U.S. employment and significantly faster than the state (see Figure 2).

Figure 2. Employment: Year-Over-Year Growth

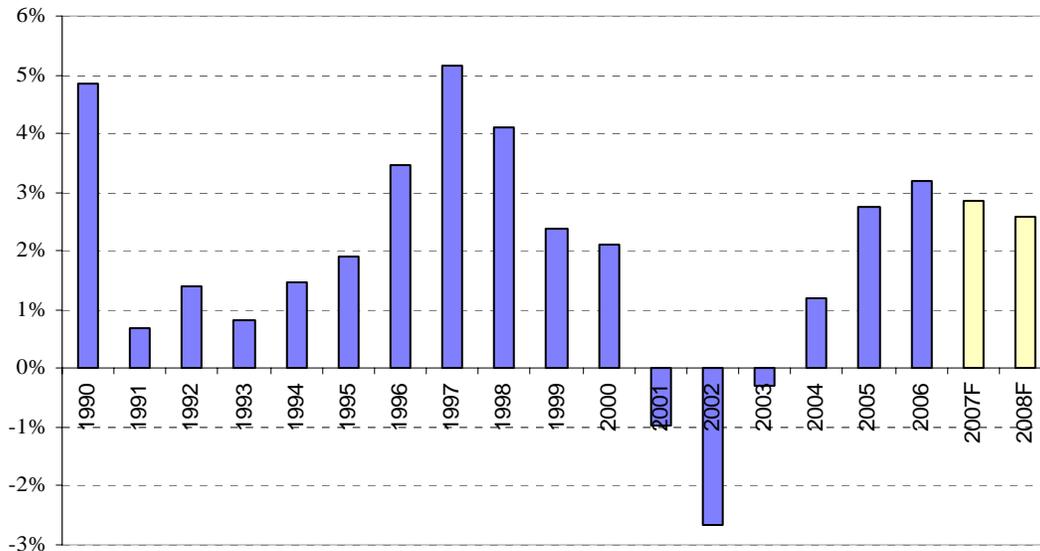


*King & Snohomish Co. Data are 3 month moving average of seasonally adjusted non-agricultural wage & salary employment. Data adjusted for Sep-05 Boeing strike.

Contributing to the region's healthy growth has been an upturn at Boeing and continued growth at Microsoft. With air travel growing and Airbus struggling, Boeing booked over 1,000 orders for new planes in both 2005 and 2006, and has booked over 600 orders thus far in 2007. Boeing has added 19,000 jobs since June 2004 to support increased production rates for existing models and to conduct research and development activity for, and begin production of, its popular new 787 model. Microsoft has added an average of 2,000 employees per year in the region over the past five years. To house its expanding workforce, Microsoft is expanding its Redmond campus, has leased 1.3 million square feet of office space in downtown Bellevue, and has just announced it is leasing space in the South Lake Union neighborhood. Other sources of growth in the local economy include construction and professional & business services, an industry in which Seattle specializes.

The region's pace of growth is expected to slow. The region's current expansion is expected to continue, but the rate of growth is expected to slow over time as the real estate market cools and the pace of national economic growth slows (see Figure 3). According to the Puget Sound Economic Forecaster, employment growth will gradually slow from its post-recession high of 3.2% in 2006 to 2.9% in 2007 and 2.6% in 2008. Aerospace employment is forecast to continue increasing through 2008.

Figure 3. Annual Growth of Puget Sound Region Employment



Note: 2007-08 forecasts are from Puget Sound Economic Forecaster.
 Puget Sound Region is King, Kitsap, Pierce, and Snohomish Counties.

Consumer Price Inflation

Consumer price inflation has moved up and down with energy prices in recent years. The 2001 national recession and the subsequent weak recovery helped to bring U.S. inflation down to its lowest level since the early 1960s. However, after falling to a 1.6% rate during 2002, inflation rose gradually to reach 3.4% in 2005, after which it dropped to 3.2% in 2006 and 2.5% during the first seven months of 2007. Much of the rise in inflation has been due to the relentless increase in energy prices that began in early 2002 and has yet to abate. Core inflation, which excludes volatile energy and food prices, has been growing more slowly than the overall CPI. Core inflation accelerated in mid-2006 reaching a peak of 2.9% in September, but it has fallen since then, to 2.2% for the most recent three-month period (May – July).

Due to the severity of the local recession in 2001-03, Seattle-area inflation, which was higher than national inflation in every year but one between 1990 and 2002, dropped below U.S. inflation beginning in late 2002 and remained lower until mid-2006. However, inflation has picked up as the regional economy has improved, and since June 2006 local inflation has been running higher than national inflation. Looking to the future, local economists expect Seattle-area inflation to continue to outpace national inflation as the region continues to grow faster than the nation.

Figure 4 presents historical data and forecasts of inflation for the U.S. and Seattle metropolitan area through 2009. The forecasts are for the CPI-W, which measures price changes for urban wage and clerical workers (the CPI-U measures price changes for all urban consumers). The specific growth rate measures shown in Figure 4 are used as the basis of cost-of-living adjustments in City of Seattle wage agreements.

Figure 4. Consumer Price Index Forecast

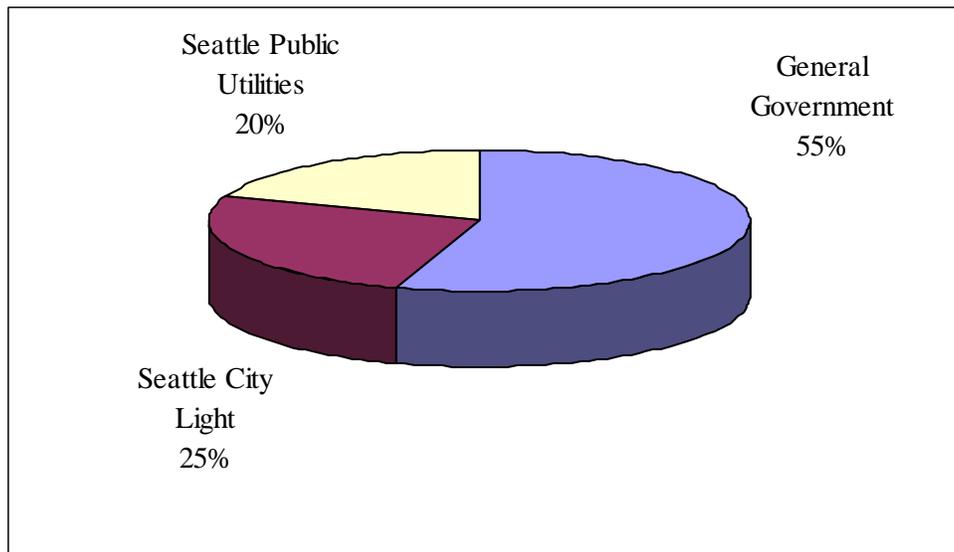
	U.S. CPI-W (June-June growth rate)	Seattle CPI-W (June-June growth rate)	Seattle CPI-W (growth rate for 12 months ending in June)
2006 (actual)	4.5%	4.6%	3.4%
2007 (actual)	2.7%	3.3%	3.8%
2008	2.3%	2.9%	3.4%
2009	2.3%	2.6%	2.7%

The first two forecasts in Figure 4 measure the change in consumer prices from June of one year to June of the following year. These changes are for the U.S. and the Seattle metropolitan area, respectively. The third forecast measures the growth rate of the Seattle CPI-W over a one year period ending in June (i.e., July – June). Because the Seattle CPI is published on a bimonthly basis, this growth rate reflects the average rate of inflation for August, October and December of one year and February, April and June of the following year.

City Revenues

The City of Seattle will have approximately \$3.6 billion in resources to spend on its programs and services in 2008. Approximately \$240 million of these resources were collected in prior years and have been held in fund balances. Of the remaining \$3.4 billion, approximately 45% are associated with the City’s utility services, Seattle City Light and Seattle Public Utilities’ Water, Wastewater and Solid Waste divisions. The remaining 55% are associated with general government services, such as police and fire, parks and libraries. Proceeds from bond issuances are included in these amounts (see Figure 5).

Figure 5. Total City Revenue by Use – 2008 Proposed \$3.39 Billion



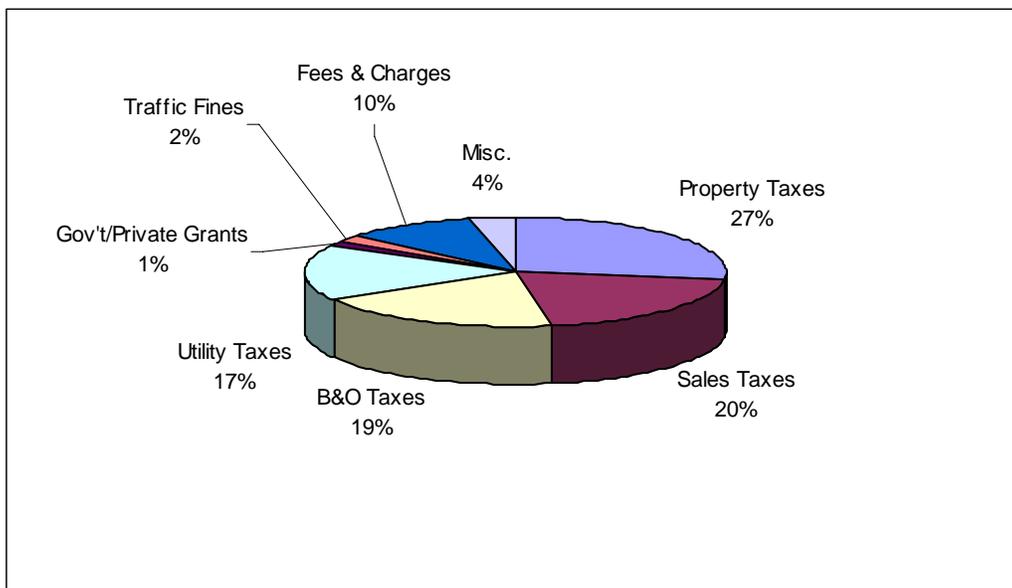
Revenue Overview

The following sections describe forecasts for revenue supporting the City's primary operating fund, the General Subfund, its primary capital fund, the Cumulative Reserve Subfund, as well as specific revenues supporting the City's Bridging the Gap Transportation program in the Transportation Fund.

General Subfund Revenue Forecasts

Expenses assigned to the General Subfund are supported primarily by taxes. As Figure 6 illustrates, the most significant revenue source is the property tax, which accounts for 26.9%, followed by sales taxes and the Business and Occupation (B&O) tax.

Figure 6. 2007-Revised General Subfund Revenue Forecast by Source - \$809.8M



Revenue Overview

In 2006, general government revenue into the General Subfund totaled approximately \$769.5 million. General Subfund revenue is projected to total \$809.8 million in 2007 and \$841.6 million in 2008. A portion of the growth from 2006 to 2007 is a result of reclassifying revenues to the General Subfund that previously were deposited in other funds.

Figure 7 shows General Subfund actual revenues for 2006, adopted and revised revenues for 2007 as well as the endorsed and proposed revenues for 2008. Tax revenues grew by a robust 7.5% in 2006 and are forecast to grow by 4.9% in 2007 and 4.5% in 2008. The main drivers of these growth rates are the B&O and sales taxes. Revenues from the B&O tax for 2006 were 13.1% higher than 2005, with expected growth slowing to 5.6% in 2007. The proposed 2008 forecast includes the effect of changes in State law that will reduce City B&O tax revenues by \$22 million in 2008, but includes the proposed business tax on floor area use that partially mitigates this loss. These changes, along with an increase in the small business exemption threshold, result in a 3.6% growth rate for 2008. Sales tax revenues, led by construction, hotels and retail sales, experienced 6.4% growth in 2006, and are expected to show 7.7% and 5.2% growth for 2007 and 2008 respectively.

Revenue Overview

Other factors contributing to strong tax growth are sizable increases in drainage and wastewater rates charged by Seattle Public Utilities (SPU) to its customers. Because of these rate increases, 2007 tax revenues from the drainage/wastewater fund are forecast to grow by 8.2% over 2006. SPU's retail water sales are doing better than originally forecast. Water tax revenues are expected to grow by 6.3% for 2007 with negligible change in 2008. Natural gas revenues continue to perform well largely due to increased rates charged by Puget Sound Energy, even though PSE has requested a significant rate decrease beginning fall 2007.

Parking pay stations have seen strong growth in revenues and this trend is expected to continue. The City will install more pay stations over the next few years, particularly in the South Lake Union area where pay stations are becoming operational in late summer 2007. As a result, City revenue from parking fees will continue to grow. The City has also recently installed six red light cameras and has plans to install 24 more throughout the City. The 2007 forecast for this revenue stream is \$1.13 million and due to the installation of more cameras, \$3.4 million in 2008.

Finally, beginning in 2007 certain revenues the City receives from patrons of the Key Arena will be deposited in the General Subfund rather than the Seattle Center Fund. These revenues partially offset Key Arena debt service expenses which become the obligation of the General Subfund in 2007.

The overall picture for the City's revenue sources is a positive one. Economic activity has been growing at a steady pace and the local real estate market has so far been spared the housing troubles plaguing the national market. Jobs are being continually added to the area and the population has been growing as a result. The local economy has continued to diversify, removing many of the risks associated with a contraction in the aerospace, international trade or software industries. Consumer and business confidence levels nationally have remained above the level needed to be considered expansionary, but just above. If the housing, job, or retail markets in the Seattle area start to slip, it could result in a cascade effect that would begin to chip away at the City's revenue sources and the broader health of the local economy.

Revenue Overview

Figure 7. General Subfund Revenue, 2006 – 2008*
(in thousands of dollars)

Revenue Source	2006 Actual	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
General Property Tax ⁽¹⁾	188,884	194,918	196,035	199,452	200,685
Property Tax - Medic One Levy ⁽²⁾	20,814	21,185	21,508	21,856	33,793
Retail Sales Tax	139,391	147,805	150,105	154,558	157,951
Retail Sales Tax - Criminal Justice Levy	13,121	13,856	14,130	14,490	14,868
B&O Tax (90%) ⁽³⁾	147,593	150,582	155,868	158,932	161,471
Utilities Business Tax - Telephone (90%)	28,746	26,035	29,010	25,733	27,590
Utilities Business Tax - City Light (90%)	31,404	29,617	31,203	30,188	30,231
Utilities Business Tax - SWU & priv.garb. (90%)	8,696	9,493	9,154	10,073	9,880
Utilities Business Tax - City Water (90%)	16,117	15,514	17,124	16,346	17,103
Utilities Business Tax - DWU (90%)	19,727	21,291	21,349	22,031	23,352
Utilities Business Tax - Natural Gas (90%)	13,853	14,980	14,748	14,339	14,068
Utilities Business Tax - Other Private (90%)	12,834	11,952	13,266	12,231	13,184
Other Tax	7,003	7,201	7,183	7,399	7,097
Admission Tax	4,957	4,995	4,748	4,995	4,740
Total Taxes	653,138	669,425	685,430	692,624	716,013
Licenses and Permits	12,671	12,684	14,491	12,400	12,455
Parking Meters/Meter Hoods	17,101	18,288	18,388	19,596	19,666
Court Fines (90%)	16,750	16,981	16,765	16,261	19,238
Interest Income	6,004	4,598	9,673	4,051	10,764
Revenue from Other Public Entities ⁽⁴⁾	20,797	9,728	9,729	9,512	10,402
Service Charges & Reimbursements	41,174	45,915	47,007	46,182	47,169
Total: Revenue and Other Financing Sources	767,635	777,618	801,482	800,626	835,706
All Else	1,198	1,168	1,166	1,253	1,321
Interfund Transfers	637	2,739	3,379	937	937
Key Arena Revenues ⁽⁵⁾	0	3,743	3,744	3,618	3,617
Total, General Subfund	769,470	785,269	809,771	806,434	841,582

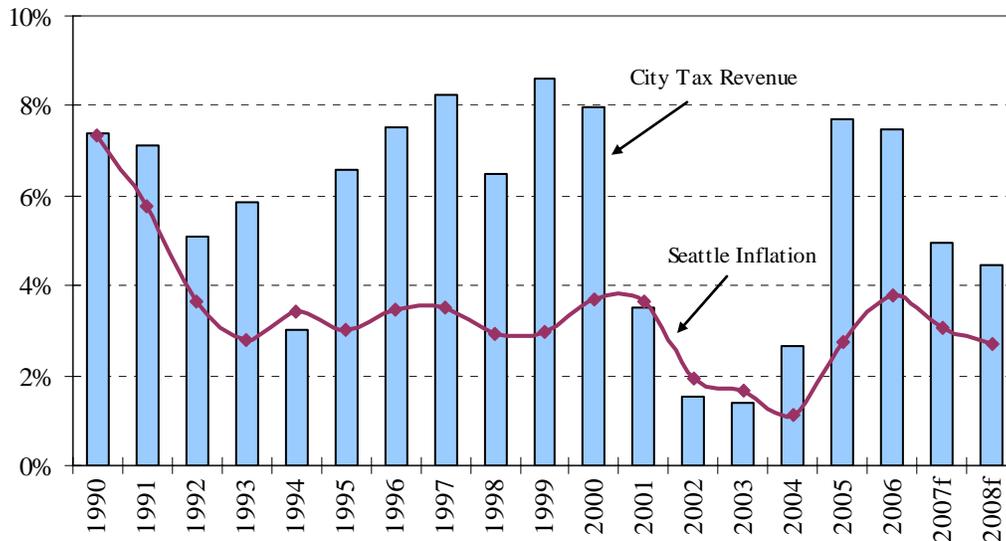
NOTES:

- (1) Includes property tax levied for the Firemen's Pension Fund per RCW 41.16.060.
- (2) The 2008 Proposed figure for the Medic One Levy includes the rates to be on the November 2007 ballot.
- (3) The 2008 Proposed figure for B&O tax assumes implementation of the Business Tax on Square Footage.
- (4) Included in 2006 Actual figures are the pass-through revenues that are not appropriated in the 2006 Adopted Budget.
- (5) New revenues to the General Subfund reflecting the change in debt service obligation for Key Arena from the Seattle Center Fund to the General Subfund.

* Under the City Charter, 10% of certain revenues are deposited into the Park and Recreation Fund. These revenues are noted by the 90% figures above. This requirement also applies to certain license revenues.

Figure 8 shows how tax revenue growth outpaced inflation for most of the 1990s and 2000 before the local recession took hold. Slow growth posted in 2001 is also attributable to Initiative 747, which reduced the statutory annual growth limit for Property Tax revenues from 6.0% to 1.0% beginning in 2002. Economic growth starting in 2004 led to very strong revenue growth in 2005 and 2006, staying well above inflation. The tax revenue growth rate has been slowing, and is expected to drop to 4.9% in 2007 and 4.5% in 2008.

Figure 8. City of Seattle Tax Revenue Growth, 1990-2008



Property Tax

The property tax is levied primarily on real property owned by individuals and businesses. Real property consists of land and permanent structures, such as houses, offices, and other buildings. In addition, property tax is levied on business machinery and equipment. In accordance with the Washington State Constitution and State law, property taxes paid by a property owner are determined by a taxing district’s rate applied to the value of a given property. Figure 9 shows the different jurisdictions whose rates make up the total property tax rate imposed on Seattle property owners. The King County Assessor determines the value of properties, which is intended to generally reflect 100% of the property’s market value.

In 2007, the total property tax rate from all jurisdictions paid by Seattle property owners is \$9.28 per thousand dollars of Assessed Value (AV). For an owner of a home with an AV of \$435,000 (approximately the average AV for residences in Seattle), the 2007 tax obligation is approximately \$4,036. The City of Seattle’s total 2007 tax rate is roughly one-third of the total rate at \$3.22 -- an annual tax obligation of approximately \$1,400 for the average valued home.

Figure 9 illustrates the components of the City’s property tax: the non-voted General Purpose levy (58%); the five voter-approved levies for specific purposes (34%) – known as lid lifts because the voters authorize taxation above the statutory lid or limit; and the levy to pay debt service on voter-approved bonds (8%). In November 2006, voters approved a transportation lid lift that will generate approximately \$36.2 million in 2007 and \$37.1 million in 2008. These revenues will be accounted for in the Transportation Fund and are discussed later in this section. There are no City of Seattle proposed property tax measures (lid lifts or bonds) in 2007 that would add to the property tax in 2008.

Revenue Overview

Statutory growth limits and new construction. The annual growth in property tax revenue is restricted by state statute in two ways. First, state law limits growth in the *amount* of tax revenue a jurisdiction can collect. Beginning in 1973, state law limited the annual growth of the City's regular levy (i.e., General Purpose plus voted lid lifts) to 6%. However, in November 2001 voters statewide approved Initiative 747, which changed the 6% limit to the lesser of 1% or the Implicit Price Deflator, effective for the 2002 collection year. In addition to the 1% revenue growth limit, State law permits the City to increase its regular levy in the current year by an amount equivalent to the previous year's tax rate times the value of property constructed or remodeled within the last year.

The second limitation in State law caps the maximum tax rate that can be imposed. For the City of Seattle, this cap is \$3.60 per \$1,000 of assessed value and covers the City's general purpose levy and lid lifts. The City tax rate has been well below this cap for many years.

The 2007 Adopted and 2008 Proposed Budgets implement 1% growth plus new construction. New construction revenues have exceeded \$2 million since 1999, with a high of over \$5 million in 2002. For the 2007 collection year, new construction revenues are \$4.46 million. The forecast for 2008 reflects continued strong construction activity. It is projected that approximately \$4.1 million is added to the property tax base in 2008 due to new construction.

Additionally, a court settlement led to a multi-jurisdiction refund to Qwest in 2006. The City of Seattle's General Subfund share of this refund is approximately \$1.2 million. State law allows the City to recoup this refund in the following year (2007), but then deducts it from the City's base levy in the subsequent year (2008).

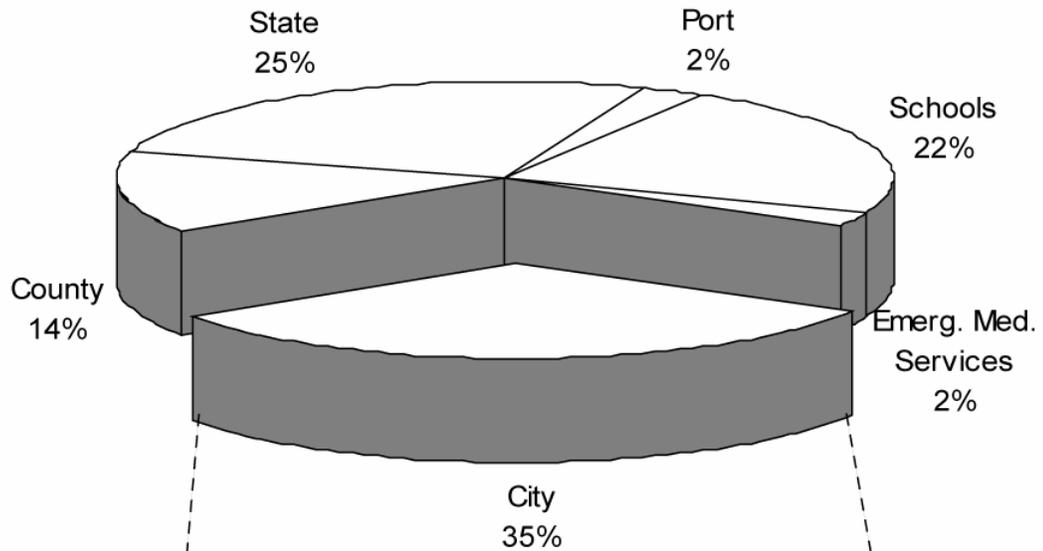
The forecast for the General Subfund (General Purpose) portion of the City's property tax is \$196 million in 2007 and \$200.7 million in 2008.

Medic 1/Emergency Medical Services Levy assumed at a rate of \$0.30. The Medic 1/EMS levy is slated for a renewal vote in November 2007. After almost two years of assessment and deliberation among stakeholders and elected officials, King County and City officials will place on the ballot a 6-year renewal levy (2008-2013) at a starting rate of \$0.30 per thousand dollars of assessed value. This forecast assumes that voters approve this measure, which would generate approximately \$33.8 million for Seattle Medic 1/EMS services in 2008.

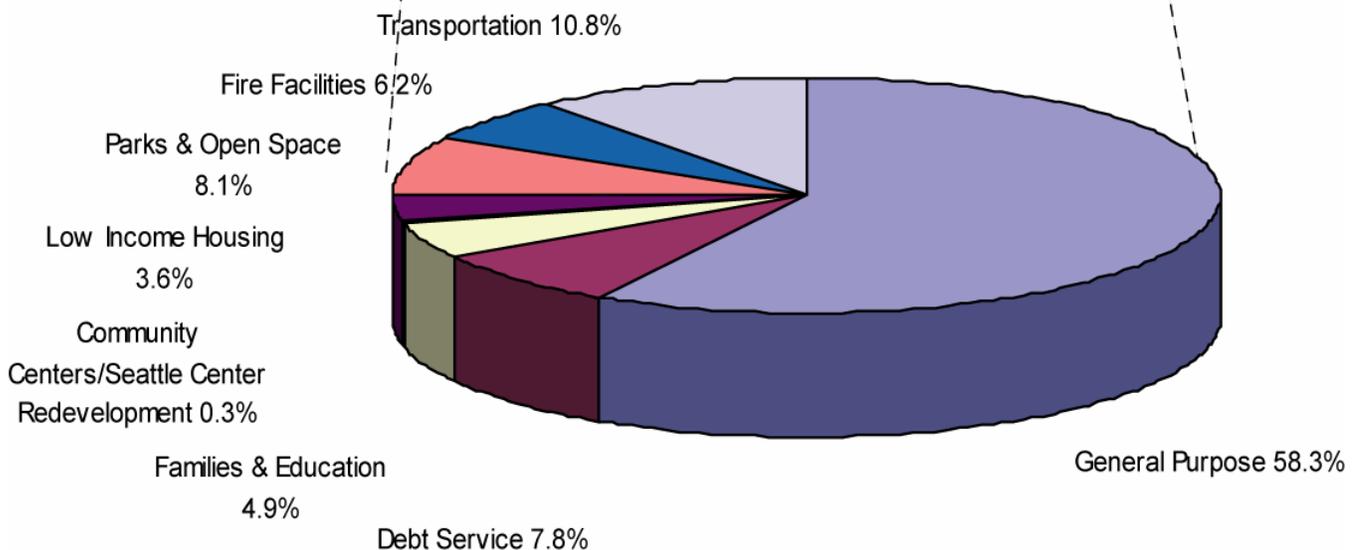
Revenue Overview

Figure 9.

Components of Total Property Tax Levy for 2007
(tax rate = \$9.28 per \$1,000 assessed value)



Components of City's Property Tax Levy for 2007
(tax rate = \$3.22 per \$1,000 assessed value)



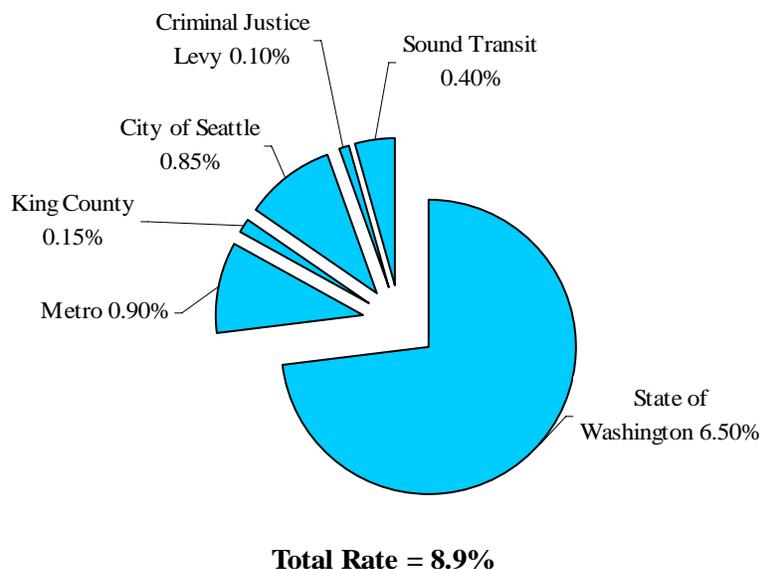
Retail Sales and Use Tax

The retail sales and use tax (sales tax) is imposed on the sale of most goods and certain services in Seattle. The tax is collected from consumers by businesses that, in turn, remit the tax to the State. The State provides the City with its share of these revenues on a monthly basis.

The sales tax rate is 8.9% for most taxable transactions. The rate was increased from 8.8% on April 1, 2007, following the approval by King County voters in November 2006 of a proposal to raise the sales tax rate by 0.1% to provide additional funding for transit. The exception to the 8.9% rate is a 9.4% rate that is applied to food and beverages sold in restaurants, taverns, and bars throughout King County. The extra 0.5% was imposed in January 1996 to help pay for the construction of a new professional baseball stadium in Seattle.

The basic sales tax rate of 8.9% is a composite of separate rates for several jurisdictions as shown in Figure 10. The City of Seattle's portion of the overall rate is 0.85%. In addition, Seattle receives a share of the revenue collected by the King County Criminal Justice Levy.

Figure 10. Sales and Use Tax Rates in Seattle, April 1 – December 31, 2007



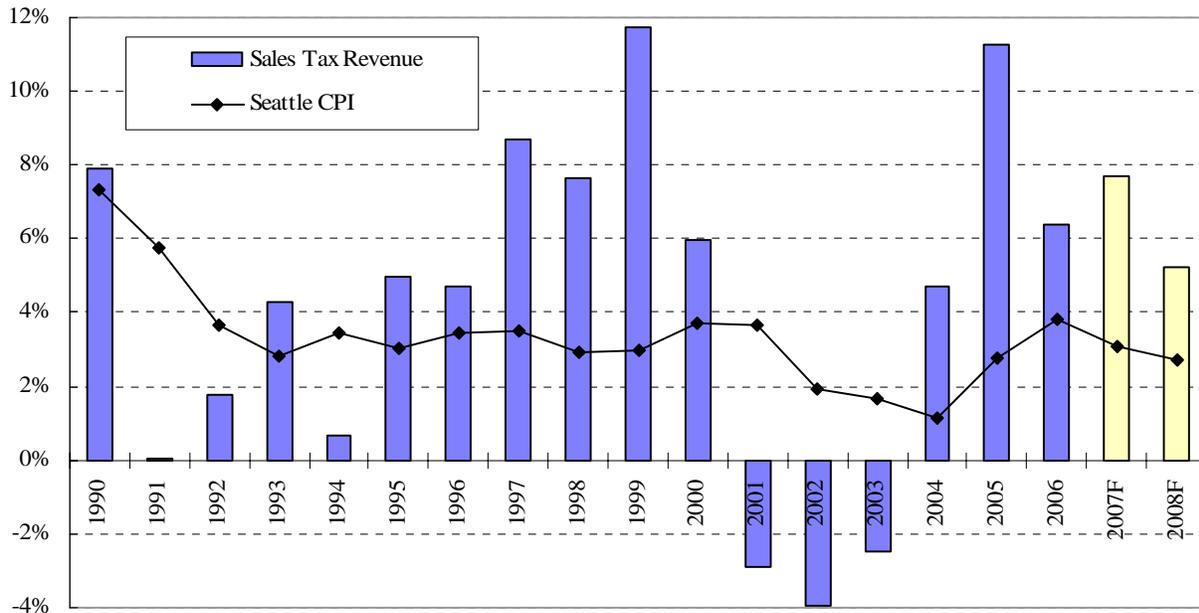
NOTE: Rate is 9.4% for food and beverages sold in restaurants and bars.

Sales tax revenue has grown and contracted with the region's economy. The robust economy of the late 1990s caused very strong growth in taxable retail sales in Seattle. Taxable sales growth accelerated rapidly in 1996 and 1997, driven by a strong economy led by aggressive expansion at Boeing, and surged again in 1999 when the stock market and technology booms reached their peaks. Growth began to slow in 2000, when the stock market bubble burst and technology firms began to falter. The slowdown continued into 2001 and 2002, with growth rates turning sharply negative beginning in early 2001. Year-over-year growth rates were negative for 10 consecutive quarters beginning in first quarter 2001, and did not rise above 2.4% for another five quarters.

However, beginning in fourth quarter 2004 taxable sales growth accelerated rapidly and has averaged a robust 9.6% over the most recent ten quarters (2004 Q4 – 2007 Q1), led by construction which posted an average growth rate of 19.7%. The rate of growth of taxable sales slowed during 2006, falling to 6.1% in the fourth quarter, but it

rebounded to 9.8% in first quarter 2007, led by construction's 17.1% rate. Despite the strong growth of taxable sales, revenue increased by only 6.4% in 2006 due to a sharp decline in non-current revenue. Non-current revenue includes audit payments and refunds associated with economic activity that occurred in prior years.

Figure 11. Annual Growth of Retail Sales Tax Revenue



Note: All revenue figures reflect current accrual methods. 2007-08 are forecasts.

Retail sales tax revenue is forecast to increase by 7.7% in 2007 and then slow to 5.2% in 2008. The forecast of sales tax revenue reflects the expectation that the national and regional economies will continue to slow over the second half of 2007 and into 2008. Sales tax revenue is expected to increase by 7.7% in 2007, then slow to 5.2% and 3.7% in 2008 and 2009, respectively (see Figure 11).

Business and Occupation Tax

The Business and Occupation (B&O) tax is levied by the City on the gross receipts of most business activity occurring in Seattle. Under some conditions, gross receipts of Seattle businesses are excluded from the tax if the receipts are earned from providing products or services outside of Seattle.

The City levies the B&O tax at different rates on different types of business activity, as indicated in Figure 13 at the end of this section. Most business activity, including manufacturing, retailing, wholesaling, and printing and publishing, is subject to a tax of 0.215% on gross receipts. Activities taxed at the 0.415% rate include services and transporting freight for hire. Included in the forecast of B&O tax revenue are projections of tax refund and audit payments and estimates of tax penalty and interest payments for past-due tax obligations.

Other things being equal, the B&O tax base is more stable than the retail sales tax base. The B&O base is broader than the sales tax base, is less reliant on the construction and retail trade sectors, and is more dependent upon the service sector (most services are not subject to the sales tax).

B&O revenue was flat from 2001 to 2004, but has grown at a healthy pace since 2005. Beginning in 1995, the City made a concerted effort to administer the B&O tax more efficiently, educate taxpayers, and enforce tax

Revenue Overview

regulations. As a result of these efforts, unlicensed businesses were added to the tax rolls, businesses began reporting their taxable income more accurately, and audit and delinquency collections increased significantly – all of which helped to increase B&O revenue beginning in 1996. In 2000, B&O revenue was boosted by changes the State of Washington made in the way it taxes financial institutions. These changes affected the local tax liabilities of financial institutions.

When the region's economy slipped into recession in early 2001, B&O revenue growth slowed abruptly (see Figure 12). Revenue from current year tax obligations declined by 2.5% in 2001 and 2.1% in 2002. However, in both years the declines were more than offset by large gains in non-current revenue, which includes revenue from audits and other enforcement activity, refunds, and penalty and interest payments. As a result, both 2001 and 2002 saw very small increases in B&O receipts. The strong growth in non-current revenue reversed in 2003 and 2004, but overall revenue growth remained positive because revenue from current tax year obligations increased by 4.0% in 2003 and 5.4% in 2004.

Following four years of growth below 2%, B&O revenue growth jumped to 12.0% in 2005 and 13.1% in 2006, led by upswings in construction, services, finance, insurance, and real estate. 2006 revenue was boosted by a large gain in non-current revenue; the growth rate of current year tax obligations was 9.5% in 2006.

Small business threshold is increased to \$80,000 in 2008. Currently the City provides an exemption from the B&O tax for businesses whose annual taxable gross revenue (gross receipts less allowable deductions) is less than \$50,000. The threshold has been \$50,000 since 1994, when it was increased from \$25,000. In 2008, the threshold will be raised to \$80,000 to take account of inflation that has occurred since 1994. Thereafter, the threshold will be adjusted annually for inflation.

New procedures for the allocation and apportionment of B&O income take effect January 1, 2008. In 2003 the Washington legislature passed Engrossed House Bill 2030 (HB 2030), with the stated intent of enhancing municipal business and occupation tax uniformity and fairness. The bill required cities imposing gross receipts business taxes to develop a model ordinance for local B&O taxes and to adopt the mandatory provisions of the model ordinance. The bill also required those cities to adopt State B&O tax provisions for a number of administrative functions such as interest calculation and payment due dates. These changes, which were mandated to be implemented in 2003, have not had a significant impact on Seattle's B&O revenue.

However, HB 2030 also established new procedures for the allocation and apportionment of business income which take effect on January 1, 2008. Allocation and apportionment of income is necessary when elements of a taxable transaction take place in more than one jurisdiction. This can occur when an item is delivered from a business in one taxing jurisdiction to a customer in a different taxing jurisdiction, or when staff from multiple offices of a business work together on a project and the offices involved are located in more than one jurisdiction. In such instances income must either be allocated fully to one of the jurisdictions (allocation) or split between the jurisdictions (apportionment). HB 2030 significantly changes the rules for allocating and apportioning income for both the sale of tangible personal property and the delivery of "service" activity.

For sales of tangible personal property, HB 2030 requires that income be allocated to the location at which delivery to the customer occurs. This allows a Seattle business to deduct any sales delivered to a point outside of Seattle for tax purposes. Current practices allow Seattle to tax all Seattle sales delivered within Washington unless the goods are delivered into another city with a gross receipts B&O tax which can tax the sale if a nexus exists. As a result of the changes, Seattle loses its ability to tax sales of tangible personal property when delivery takes place in a Washington location that does not have a gross receipts B&O tax. The City's ability to tax sales of tangible personal property delivered into Seattle is unaffected.

Changes to allocation and apportionment procedures for service income are more complex. The following discussion provides a general overview of how current procedures will be changed by HB 2030. Under current practices, service income is taxable as follows:

Revenue Overview

- Businesses with an office or place of business in Seattle but not elsewhere are taxed on gross income derived from services generated from or attributable to their Seattle business location unless another gross receipts B & O city taxes the income.
- Businesses with an office or place of business outside of Seattle but within Washington that conduct business within Seattle are subject to tax on gross income for services provided to customers in Seattle.
- Businesses with offices or places of business both within and outside of Seattle are required to apportion income to the place of business which generated the income. If this is not practical, income may be apportioned to individual offices on the basis of the cost of doing business within Seattle versus the total cost of doing business in all the business locations.

HB 2030 takes a very different approach to service apportionment. HB 2030 uses a two-factor formula to determine what share of a business' gross service income is subject to tax by a city with a gross receipts B&O tax. The two factors, the payroll factor and the service income factor, are each given a weight of 50%. The formula for computing the amount of service income that is subject to tax by a city multiplies the service income of a business by a fraction, the numerator of which is the payroll factor plus the service income factor and the denominator of which is two. The payroll and service income factors apportion a firm's payroll and service income, respectively, among the firm's places of business and the locations of its customers.

The payroll factor measures a firm's total payroll paid within a city as a share of its total payroll paid everywhere. Payroll is assigned to specific places of business based upon where individual employees are primarily assigned. If an employee is not primarily assigned to any place of business, payroll is assigned to the location at which the employee performs more than 50% of his or her service activity.

The service income factor measures a firm's service income within a city as a share of its total service income everywhere. Service income is in the city if:

- The customer location is in the city; or
- The greater proportion of the service income producing activity is performed in the city than in any other location, based on the cost of performance, and the taxpayer is not taxable at the customer location; or
- The service income producing activity is performed in the city and the taxpayer is not taxable at the customer location.

Taxable at the customer location means that the government where the customer is located either imposes a gross receipts B&O tax or has the authority to do so, a definition which encompasses all Washington cities. Customer location is defined by HB 2030 as the location at which the majority of contacts between the taxpayer and the customer take place.

The complexity of the changes to the service allocation and apportionment procedures makes it difficult to summarize their impacts. However, it is possible to identify two changes which have a significant impact on Seattle's taxing authority:

- Under current procedures, Seattle is able to tax service income generated by a Seattle business unless it is subject to tax by another Washington city with a B&O tax. The new HB 2030 apportionment rules allow Seattle businesses to allocate at least 50% of their income to a non-Seattle location if the customer is located in another Washington city, whether or not the city has a B&O tax and regardless of where the service activity takes place.
- Under current procedures, Seattle is able to tax the income from services delivered to customers in Seattle by non-Seattle businesses located within Washington. Under the new procedures, up to 50% of that income can be allocated to non-Seattle locations.

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The new approach also requires significantly more recordkeeping by affected business.

HB 2030's new apportionment and allocation procedures will result in a \$21.9 million revenue loss in 2008.

The HB 2030 allocation and apportionment procedures that take effect on January 1, 2008 will result in an estimated revenue loss for the city of Seattle of \$21.9 million in 2008. The loss will be split on a 90% - 10% basis between the General Subfund and the Park and Recreation Fund, which makes the General Fund's loss \$19.7 million.

The HB 2030 loss estimate is based on a study conducted by the Washington Department of Revenue (DOR) at the request of the State Legislature. Using 2004 tax information, DOR estimated that Washington cities would lose \$23.3 million, of which Seattle's loss would be \$15.6 million. Independent estimates by the Seattle Department of Finance yielded loss estimates of a similar magnitude, though there are a wide range of possible outcomes depending upon how businesses respond to the new requirements. DOR estimated that the losses would be distributed as follows:

\$3,424,000	Construction industry
\$8,100,000	Wholesaling tax class
\$4,040,000	Service tax class
\$1,000	Retailing tax class

The estimate of \$21.9 million for 2008 was developed by updating DOR's 2004 estimate to 2008 by accounting for the growth of the tax base and inflation.

Seattle will implement a square footage business tax beginning January 1, 2008. In response to the expected loss of \$21.9 million in B&O tax revenue resulting from the imposition of HB 2030's apportionment and allocation procedures, the Mayor has proposed a new business tax that will be implemented on January 1, 2008. The only businesses that will pay the new tax are those that receive a tax reduction as a result of the new allocation and apportionment procedures. The tax will be levied on the amount of area (measured by square feet occupied) a firm occupies in Seattle. The tax is structured so that no business will pay more tax on its activities than would have been the case under existing (2007) tax law. Some business will pay the same tax as they would under current law, others will pay less, but none will pay more.

Floor area will be taxed at two different rates. Business floor space, which includes office, retail, and production space, will be taxed at 39 cents per square foot per quarter. Other floor space, such as warehouse, dining, and exercise space, will be taxed at 13 cents per square foot per quarter. The different tax rates are intended to reflect the revenue-producing value to a business of various types of space. The tax rates will be adjusted annually for inflation.

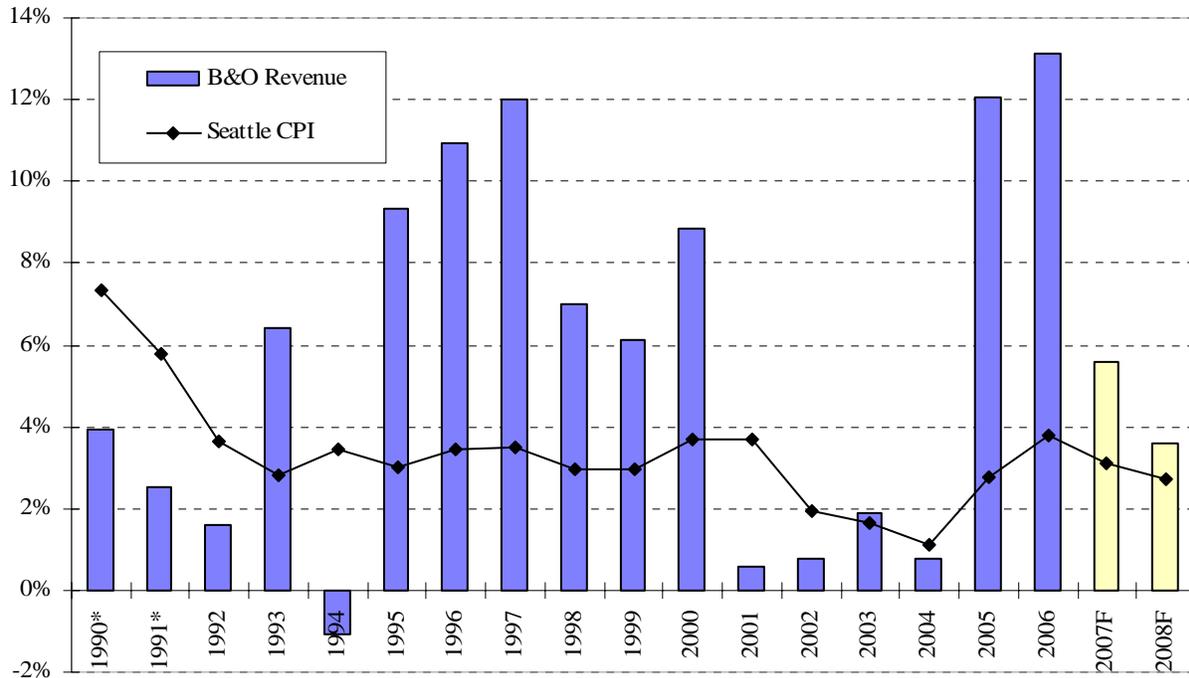
To determine the tax rate, an estimate of the city's taxable floor area was developed using commercial building data from the King County Assessor along with floor area, employment, and tax revenue data from other sources. The tax rate was set at a level to recover the \$21.9 million revenue loss estimated by the Department of Revenue. However, the provision that no business will pay more in tax under the new law than under current law results in a reduction in revenue to a level below full recovery.

Any business which pays both the gross receipts B&O tax and the new square footage tax may take a credit against the square footage tax for the amount of gross receipts tax paid. To use the credit, a business first computes the square footage tax it would owe on 100% of its floor area, and then multiplies that figure by the credit. The credit is determined by computing the total gross income derived from the Seattle business locations less the gross income derived from the Seattle business locations that is exempted from taxation by HB 2030, and then dividing that figure by the total gross income derived from the Seattle business locations. In simple terms, if a Seattle business receives a 20% reduction in its gross receipts tax from HB 2030, 20% of its floor area will be subject to the square footage business tax.

Revenue Overview

To insure that no business faces a tax increase due to the implementation of the square footage tax, a maximum square footage tax credit is provided. To use this credit, a business computes its tax under both the new post-January 1, 2008 tax law and the old pre-January 1, 2008 tax law. If the tax due is higher under the new law, the business is allowed to take a credit for the difference between the tax computed under the new law and the tax computed under the old law.

Figure 12. Annual Growth of B&O Tax Revenue



*1990 and 1991 figures have been adjusted to remove the effects of tax rate increases.

Note: Revenue figures reflect current accrual methods; 2007-08 are forecasts.

2008 forecast includes both gross receipts and floor area tax revenue.

The pace of B&O revenue growth is expected to slow in 2007 and 2008. The growth rate of B&O revenue is forecast to slow to 5.6% in 2007 and 3.6% in 2008. Most of the slowdown from the very high growth rates of 2005 and 2006 is due to the slowing of the region’s economy and an expected return to a more normal growth rate for non-current revenue following two years of exceptional growth.

The 2008 forecast for B&O revenue combines revenue from the gross receipts tax with revenue from the new business tax on square footage occupied. The new HB 2030 allocation and apportionment procedures are expected to cause a \$21.9 million drop in revenue from the gross receipts tax in 2008. The business square footage tax was designed to recoup that loss by taxing the floor area of businesses that receive a tax reduction due to HB 2030. The tax rate was set to recover 100% of the expected loss. However, the mechanism that insures that no business will pay more under the combined gross receipts and business square footage tax than it would under existing (2007) law reduces the floor area tax revenue somewhat. The forecast assumes that \$18.6 million of the \$21.9 million loss will be recovered.

Finally, raising the small business threshold from \$50,000 to \$80,000 in 2008 will result in an estimated revenue loss of \$770,000 in 2008.

Utility Business Tax - Private Utilities

The City levies a tax on the gross income derived from sales of utility services by privately owned utilities within Seattle. These services include telephone, steam, cable communications, natural gas, and refuse collection for businesses.

Natural gas utility rates are lowered. The City levies a 6% utility business tax on gross sales of natural gas. The bulk of revenue from this tax is received from Puget Sound Energy (PSE). PSE's natural gas rates are approved by the Washington Utilities and Transportation Commission.

Effective in January of 2007, PSE was granted permission to increase the rate it charges natural gas customers. This was in response to the high gas prices experienced as a result of the 2005 hurricane season when rates for 2006 had already been set. However, prevailing market prices for 2007 have been considerably lower due to relatively high inventories and light hurricane seasons in both 2006 and so far in 2007. As a result, PSE has requested a 13% rate decrease to be effective October 1, 2007. Approval of this request, which is all but certain, still gives a substantial rise in receipts over 2006 of 8.2% for 2007 but a 5.9% drop in 2008.

Telephone utility tax forecast is overshadowed by federal legislation. The utility business tax is levied on the gross income of telecommunication firms at a rate of 6%. After extraordinary growth over several consecutive years in the late 1990s, telecommunication tax revenue growth halted completely in 2002, and began declining in the fourth quarter of that year. A variety of forces – the lackluster economy, industry restructuring, and heightened competition – all served to force prices downward and reduce gross revenues. Additionally, recent technological changes, particularly Voice-over Internet Protocol (VoIP), which enables local and long-distance calling through broadband Internet connections, contribute to the uncertainties in this revenue stream.

The technological risks are magnified due to a strong interest by U.S. legislators to keep access to Internet connections and many forms of Internet communication free from regulation and taxation. Current federal legislation, which expires in November 2007, permits state and local jurisdictions like Seattle to levy taxes on internet access if the tax existed prior to October 1998.

Certain sectors of the telecom industry are experiencing solid growth, while others are steadily declining. Wireless revenues have been on an upward trajectory and are forecast to remain robust for the next few years. Traditional telecom providers however are showing negligible growth and even contraction and this trend is expected to continue. As it stands now, growth in tax revenue from firms selling wireless telecom services is more than making up for any decline in other parts of this revenue stream. While VoIP and other technological improvements remain open questions and risks to revenues, telecommunications tax revenues should be significant for the foreseeable future.

Cable tax revenue shows mild growth. The City has franchise agreements with cable television companies operating in Seattle. Under the current agreements, the City levies a 10% utility tax on the gross subscriber revenues of cable TV operators, which accounts for about 90% of the operators' total revenue. The City also collects B&O taxes on miscellaneous revenues not subject to the utility tax. The imposition of a 4.2% franchise fee makes funds available for cable-related public access purposes. This franchise fee, which does not go to the General Subfund, increased from 3.5% in June 2006.

There have been ongoing efforts in Congress to limit the authority local governments have over cable franchising. Current bills before the House and Senate do not necessarily alter a city's ability to impose a utility tax, but would limit the revenue base to which franchise fees are applied.

Cable revenues have been growing and are expected to continue to do so through 2008. Revenues for 2006 finished at \$11.7 million. The forecasts for 2007 and 2008 are \$11.9 and \$12.0 million respectively. Amid growing competition from satellite TV, the cable industry has increased its services, including additional channels, pay-per-view options, and digital reception in order to remain competitive.

Utility Business Tax - Public Utilities

The City levies a tax on most revenue collected by City-owned utilities (Seattle City Light and Seattle Public Utilities). In 2004, tax rates were 6.0% for electricity and 10.0% for the other public utility services (see Figure 13). Tax rate increases on various public utilities were passed by the Council in November 2004. These rate increases led to sizable increases in revenues to the General Subfund. As of now there are no planned tax rate increases, therefore the revenues from the utilities are projected to remain fairly stable with the exception of those utilities with changes in rate structure.

Less tax revenue from City Light due to rate proposal. Following the west coast energy crisis of 2000, City Light was granted the right to charge significantly higher rates to customers to make up for the severe shortfall in revenue that affected the utility at the time. The Council reduced City Light rates in the fall of 2006 for 2007 and 2008. These lower rates reduced the General Subfund's forecast for revenue from City Light for 2007 and 2008. This reduction in tax revenues was partially offset by an additional utility payment from a large energy user for 2006 that accrued to the City in the beginning of 2007.

Modest growth forecast for water tax revenue. The utility tax rate on water service increased to 14.04% in January 2005, and 15.54% on May 15, 2005. As a result, water tax revenues rose sharply in 2005. Water fund revenues have been growing faster than expected and as a result water tax receipts have grown as well. 2007 water tax revenues are expected to be \$17.1 million, a 6.3% increase over 2006. 2008 receipts are not forecast to materially change from 2007.

Higher Drainage and Wastewater rates mean higher tax revenue growth. Effective January 2005, the utility tax rate increased to 12.0% for wastewater service and 11.5% for drainage service. Largely as a result of these tax rate increases, revenue from drainage and wastewater service increased dramatically in 2005. Because of rate increases and a modest increase in usage tax revenues will increase by 8.2% in 2007 and 9.4% in 2008.

Higher Solid Waste rates mean higher tax revenue growth. The utility tax rate on both City of Seattle and commercial solid waste service is currently 11.5%. Solid waste receipts are performing well, largely due to the City's solid waste collection, and show growth rates of 5.3% and 7.9% for 2007 and 2008 respectively.

Admission Tax

The City imposes a 5% tax on admission charges to most Seattle entertainment events, the maximum allowed by State statute. This revenue source is highly sensitive to unanticipated swings in attendance at athletic events. It is also dependent on economic conditions, as people's ability and desire to spend money on entertainment is influenced by the general prosperity in the region.

By City ordinance, 20% of admissions tax revenues, excluding men's professional basketball, are dedicated to programs supported by the Office of Arts and Cultural Affairs. The forecasts in Figure 7 for admission taxes reflect the full amount of tax revenue. The Office of Arts and Cultural Affairs budget provides detail on the Office's use of Arts Account revenue from the admission tax.

Licenses and Permits

The City requires individuals and companies conducting business in Seattle to obtain a City business license. In addition, some business activities, such as taxi cabs and security systems, require additional licenses referred to as professional and occupational licenses. The City also assesses fees for public-safety purposes (e.g., pet ownership and fire hazard inspection) and charges a variety of fees for the use of public facilities and rights-of-way.

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The City instituted a two-tier business license fee structure beginning with licenses for 2005. The cost of a license, which had been \$80 per year for all businesses, was raised to \$90 for businesses with worldwide revenues of more than \$20,000 per year and lowered to \$45 for businesses with worldwide revenues less than \$20,000 per year. The shift to the two-tier structure was expected to result in a small decline in revenue, of approximately \$90,000 per year.

The transition to the two-tier business license, which occurred in late 2004, caused a delay in the mailing of license renewals for 2005. As a result, business license fee revenue fell 14.9% short of forecast in 2004 as payments that would normally have been received in 2004 slipped into 2005, boosting 2005 revenue.

As part of the City's Bridging the Gap transportation funding initiative, effective July 1, 2007 the Commercial Parking License fee paid by commercial parking operators was reduced from \$90 per 1,000 square feet of floor space to \$6 per 1,000 square feet. As a result of this change, license revenue is expected to decline by \$1.025 million in 2008.

Parking Meters/Meter Hoods

In spring 2004, the City of Seattle began removing traditional parking meters and replacing them with pay stations in various areas throughout the city. Pay stations are parking payment devices offering the public a more convenient array of payment options, including credit cards and debit cards, to pay for hourly street parking. Along with this switch, the City increased parking rates from \$1 to \$1.50 per hour. Finally, as part of the pay station program, Seattle Department of Transportation (SDOT) increased the total number of parking spaces in the street right-of-way which are subject to fees.

In 2007 SDOT plans to extend pay station control over 2,160 previously non-paid spaces in the South Lake Union area. Under an experimental approach, the rates for these spaces will vary as frequently as quarterly to achieve a desired occupancy rate for the area. Revenues for this area are estimated to be approximately \$710,000 in 2007 and \$1.5 million in 2008. Total parking revenues are anticipated to be \$17.3 million in 2007 and \$18.6 million in 2008. More information about the pay station technology program is provided in the SDOT section of this document.

Meter Hood Service revenues are anticipated to remain stable at approximately \$1.1 million in both 2007 and 2008.

Court Fines

Historically, between 70% and 85% of fine and forfeiture revenues collected by the Seattle Municipal Court are from parking citations and fines resulting from enforcement efforts by Seattle Police Department parking enforcement and traffic officers. An additional 8% to 10% comes from traffic tickets. Overall trends indicate decreases in parking citation volume in the 2006 through 2008 forecast period. This is in part due to enforcement and compliance changes stemming from the parking pay station technology.

The downward trend in parking citations may be countered in part beginning later in 2007 when, as part of the South Lake Union parking pay station extension (described above in the Parking Meter section), three additional Parking Enforcement Officers are added. In 2007 the City anticipates receiving \$16.7 million in court fines and forfeitures and \$19.2 million in 2008. The 2008 revenue projection includes an estimated \$1.8 million in additional revenue resulting from the anticipated expansion of the City's red light camera enforcement program from the existing 6 camera locations to a total of 30 locations. Additionally, in 2008 the City is aligning its fine for red light moving violations to the State's fine amount, which was increased from \$101 to \$124 over the last two State legislative sessions. This increase is estimated to generate an additional \$673,000 in red light camera infraction revenues.

Revenue Overview

Interest Income

Through investment of the City's cash pool in accordance with State law and the City's own financial policies, the General Subfund receives interest and investment earnings on cash balances attributable to several of the City's funds or subfunds that are affiliated with general government activities. Many other City funds are independent, retaining their own interest earnings. Interest and investment income to the General Subfund varies widely, subject to significant fluctuations in cash balances and changes in earnings rates dictated by economic and financial market conditions.

Rapid positive growth in earnings rates and cash balances through 2005 and 2006 resulted in increased interest and investment earnings over this period: \$1.9 million in 2004, \$3.2 million in 2005, and \$6.0 million in 2006. Current estimates for General Subfund interest and investment earnings anticipate continued growth in cash balances and earnings rates in 2007, producing earnings of \$9.7 million. In 2008, cash balance growth is anticipated to slow, and earnings rates are expected to flatten out, producing interest earnings of \$10.7 million.

Revenue from Other Public Entities

State shares revenues with Seattle. The State distributes a portion of tax and fee revenue directly to cities. Specifically, portions of revenues from the State General Fund, liquor receipts (both profits and excise taxes), and motor vehicle fuel excise taxes are allocated directly to cities. Revenues from motor fuel excise taxes are dedicated to street maintenance expenditures and are deposited into the City's Transportation Fund. Revenues from the other taxes are deposited into the City's General Subfund.

Little Change in Criminal Justice revenues. The City receives funding from the state for criminal justice programs. The state provides these distributions out of its general fund. These revenues are allocated on the basis of population and crime rates relative to statewide averages. The City should receive approximately \$2.0 million in 2007 and 2008.

Liquor Board profits and excise tax revenues are picking up. The City's share of Liquor Board profits increased dramatically from \$3.1 million in 2002 to \$4.1 million in 2004. There were \$4.1 million in revenues for 2005 as well. 2006 liquor board profits were \$3.7 million. This drop is the result of new initiatives and programs the Liquor Board has undertaken in the aim of increasing revenues, decreasing costs and therefore increasing profits later on. These benefits have begun to show for 2007 and will be fully realized by 2008 with \$3.9 million and \$4.1 million in revenues respectively. Liquor excise taxes, which are levied on the sale of liquor, have been growing consistently and this trend is expected to continue. The 2007 and 2008 forecasts for the liquor excise taxes are \$2.6 million and \$2.7 million respectively.

Sound Transit work on the Metro Tunnel comes to a close. The construction of Link Light Rail by Sound Transit will no longer require City services for the Metro Tunnel. Sound Transit has been reimbursing the City for police and fire support services while work on the Metro Tunnel has been underway. The work on the Metro tunnel has been completed and so no revenue will accrue to the City for police work in 2008. 2007 revenues are \$350,000. The Fire Department will continue to provide support for other Sound Transit work, including work on the university link for light rail.

Service Charges and Reimbursements

Internal service charges reflect current administrative structure. In 1993, the City Council adopted a resolution directing the City to allocate a portion of central service expenses of the General Subfund to City utilities and certain other departments not supported by the General Subfund. The intent of this allocation is to allocate a fair share of the costs of centralized general government services to the budgets of departments supported by revenues that are largely self-determined. These allocations are executed in the form of payments to the General Subfund from these independently supported departments.

Revenue Overview

Central Service departments have seen their budgets change significantly for the 2007-2008 biennium due to a large increase in the allocation of space rent charges from the Fleets and Facilities Department. This increase has led to increases in central service allocations charged to the revenue-generating funds, and therefore significantly higher revenues from internal service charges to the General Subfund. More details about these cost allocations and methods are in the back of the budget book under the cost allocation tab.

Interfund Transfers

Interfund transfers increase significantly for 2007, drop in 2008. Interfund transfers are payments from the balances of department-specific funds and capital project funds to the General Subfund. For 2007, the Parks Department will transfer \$640,000 to the General Subfund because of larger-than-forecasted charter revenues. In 2007 approximately \$1.1 million of fund balance from the Department of Information Technology (DoIT) is transferred to the General Subfund in order for the Department of Executive Administration (DEA) to develop a cash receipting system and an employee self-service module, both of which are described in more detail in DEA's section of the Proposed Budget.

A detailed list of these transfers is included in the General Subfund revenue table found in the Funds, Subfunds, and Other section. In ratifying the 2008 Adopted Budget, it is the intent of the Council and Mayor to authorize the transfer of unencumbered, unreserved fund balances from the funds listed in the General Subfund revenue table to the General Subfund.

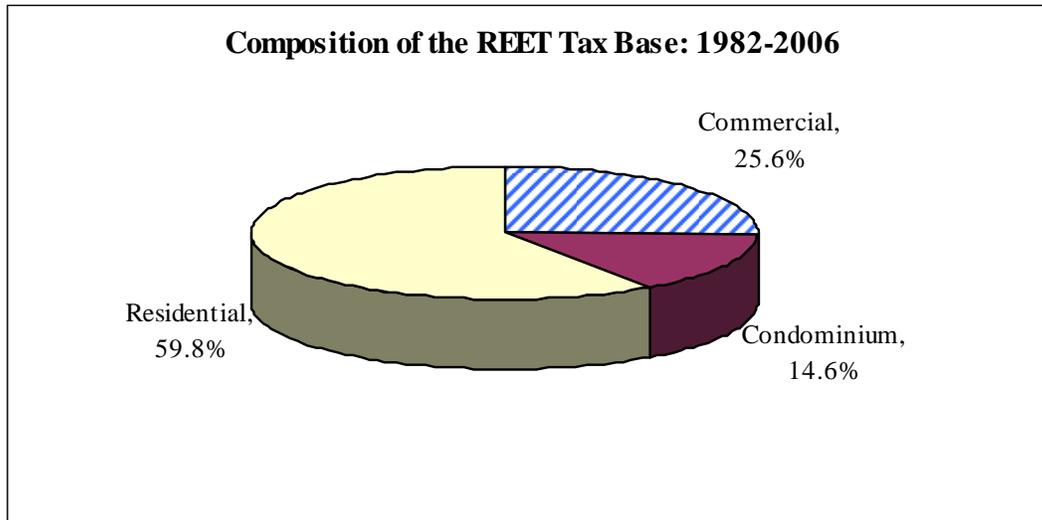
Cumulative Reserve Subfund – Real Estate Excise Tax

The Cumulative Reserve Subfund resources are used primarily for the maintenance and development of City capital facilities. These purposes are supported mainly by revenues from the Real Estate Excise Tax (REET), but also, to a lesser degree, by the proceeds from certain property sales and rents, a portion of street vacation revenues, General Subfund transfers, and interest earnings on subfund balances. Total revenues to the subfund are projected at approximately \$78.1 million in 2007 and \$60.0 million in 2008. Of these total amounts approximately \$14.9 million in 2007 and \$9.0 million in 2008 are derived from non-Real Estate Excise Tax sources.

The REET is levied by the City at a rate of 0.5% on sales of real estate measured by the full selling price. Because the tax is levied on transactions, the amount of revenue that the City receives from REET is determined by both the volume and value of transactions.

Over time, 59.8% of the City's REET tax base has come from the sale of residential properties, which include single-family homes, duplexes, and triplexes. Commercial sales, which include apartments with four units or more, account for a quarter of the tax base, and condominiums constitute the remaining 14.6% (see Figure 14).

Figure 14. Value of Seattle Real Estate Transactions by Property Type, 1982 - 2006



Historically REET revenue growth has been both strong and volatile. The value of Seattle real estate transactions (the REET tax base) increased at an average annual rate of 12.9% between 1982 and 2006, a period when Seattle area inflation averaged only 3.2% per year. Growth has been particularly strong during the past five years as the housing market has boomed in response to very low interest rates and the recent upturn in the region's economy. In addition, 2004 through 2006 were exceptional years for commercial real estate activity only to be surpassed in 2007.

The volatility of REET is reflected by the fact that despite an 11.5% annual growth rate, the REET tax base declined in six years out of 24 during the period 1982 – 2006 (see Figure 15). The most recent decline was a drop of 15.6% in 2001. Volatility results largely from changes in sales volumes, which are sensitive to shifts in economic conditions and movements in interest rates; average prices tend to be more stable over time. Commercial activity is more volatile than residential, in part because the sale of a handful of expensive properties can result in significant swings in the value of commercial sales from one year to the next.

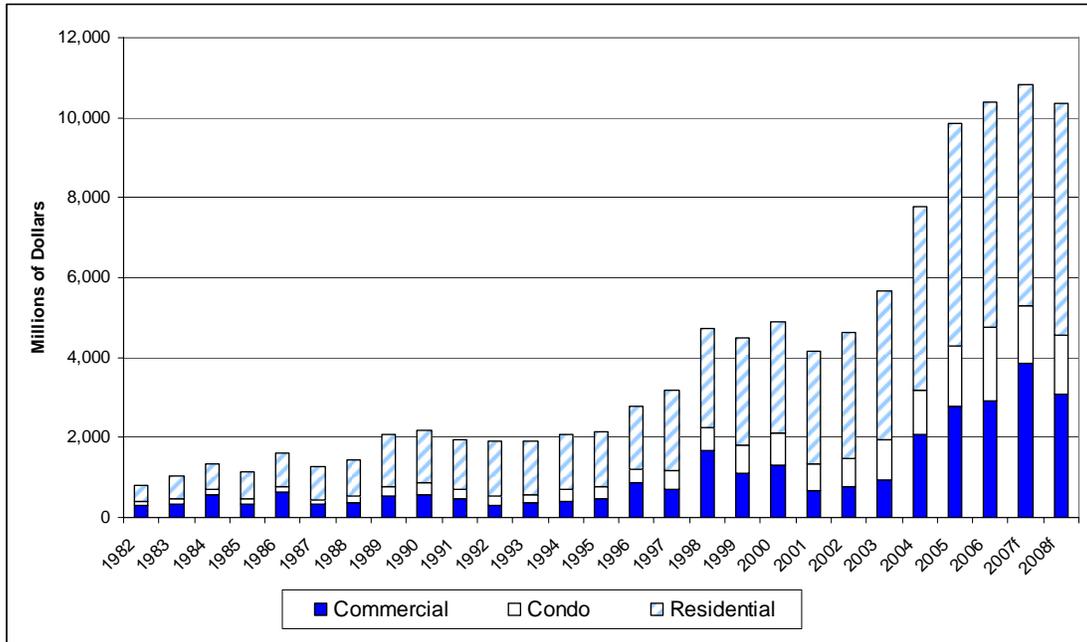
REET revenue rose to new high in 2007, will fall in 2008. The national real estate market has continued to dim with the states that saw the biggest growth over the last four years experiencing the worst of the fallout. The subprime market and its commensurate default and foreclosure rates has sent credit markets into turmoil and is sending fear into broader credit markets. Housing starts are down significantly as are home sales. The Seattle market has thus far been spared any ill effects from the national housing scene. Home prices have been maintaining positive growth, but they are not showing the double digit growth that has been the case for the past four or five years. The Seattle housing market is not highly exposed to subprime borrowers, and with a solid job market and positive net migration the real estate market is expected to perform well, or at least maintain position. There is some risk of a worsening credit market and the inability for prime borrowers to get mortgage rates on the terms they desire. This coupled with mortgage issuers' recent flight from loans too large to qualify for government guarantee could presage a dip in home sales that might lead to an eventual drop in prices, and therefore REET revenues.

2007 has set a new benchmark for REET receipts, especially in the commercial sector. A large group of Class A office space buildings were sold twice in the 2nd quarter leading to REET revenues of some \$25 million in that quarter alone. The commercial sector, along with the residential and condo sectors, is performing well and while

Revenue Overview

2008 is not expected to approach 2007 activity it is still forecast to perform well. The revised 2007 forecast for REET is \$63.2 million and for 2008, \$51.0 million.

Figure 15. Real Estate Excise Tax: Value of Sales



Transportation Fund -- Bridging the Gap revenue sources

The Transportation Fund is the primary operating fund whose resources support the management, maintenance, design, and construction of the City’s transportation infrastructure. The fund receives revenues and resources from a variety of sources: General Subfund transfers, distributions from the State’s Motor Vehicle Fuel tax, State and Federal Grants, service charges, use fees, bond proceeds and several other sources more fully presented in the Transportation Department section of this budget document. The Transportation Fund received approximately \$159.2 million in operating revenues in 2006, and is projected to receive approximately \$213.5 million in 2007 and \$252.3 million in 2008. The large increases are due to the addition of three new revenue sources, described below, and projected increases in federal, state and interlocal grants. These grant opportunities are made possible because of the additional revenues available to provide matching support for the grants.

In September 2006, in order to fund the 9-year phase-one of the 20-year “Bridging the Gap” program of transportation maintenance and improvements, the City established three additional revenue sources dedicated to these purposes: a levy lid lift (Ordinance 122232), a commercial parking tax (Ordinance 122192) and a business transportation tax (Ordinance 122191)

The transportation lid lift is a 9-year levy authorized under RCW 84.55.050 to be collected from 2007 through 2015. The lid lift is forecast to raise \$36.2 million in 2007 and \$37.1 million in 2008.

The commercial parking tax is a tax on the act or privilege of parking a motor vehicle in a commercial parking lot within the City that is operated by a commercial parking business. Effective July 1, 2007 the tax rate is initially established at 5 percent. The rate will increase annually on July 1 to 7.5 percent in 2008 and 10 percent in 2009. Current forecast anticipates \$3.7 million in 2007 (partial year effective July 1, 2007) and \$8.9 million in 2008.

Revenue Overview

The business transportation tax or employee hours tax is a tax levied and collected from every person for the act or privilege of engaging in business activities within the City of Seattle. The amount of the tax can be calculated using hours worked or on a full time equivalent employee basis. The tax rate per hour is \$0.01302, which is equivalent to \$25 per full time employee working at least 1,920 hours annually. Several exemptions and deductions were provided in the authorizing ordinance. Most notably a deduction is offered for those employees who regularly commute to work by means other than driving a motor vehicle alone. This tax is effective July 1, 2007, but the City will not receive tax payments for 2007 liabilities until January 2008. Thus, no revenues are forecast in 2007 and \$5.5 million in 2008.

Revenue Overview

Figure 13. Seattle City Tax Rates

	2004	2005	2006	2007
Property Taxes (Dollars per \$1,000 of Assessed Value)				
General Property Tax	\$2.16	\$2.12	\$2.01	\$1.88
Families & Education	0.04	0.19	0.18	0.16
Seattle Center/Parks Comm. Ctr.	0.10	0.02	0.02	0.01
Parks and Open Space	0.30	0.30	0.28	0.26
Low Income Housing	0.04	0.04	0.04	0.04
Fire Facilities	0.30	0.28	0.26	0.20
Emergency Medical Services	0.24	0.23	0.22	0.21
Low Income Housing (Special Levy)	0.10	0.10	0.09	0.08
City Excess GO Bond	0.31	0.31	0.28	0.25
Retail Sales and Use Tax	0.85%	0.85%	0.85%	0.85%
Business and Occupation Tax				
Retail/Wholesale	0.2150%	0.2150%	0.2150%	0.2150%
Manufacturing/Extracting	0.2150%	0.2150%	0.2150%	0.2150%
Printing/Publishing	0.2150%	0.2150%	0.2150%	0.2150%
Service, other	0.4150%	0.4150%	0.4150%	0.4150%
City of Seattle Public Utility Business Taxes				
City Light	6.00%	6.00%	6.00%	6.00%
City Water	10.00%	14.04-15.54%*	15.54%	15.54%
City Drainage	10.00%	11.50%	11.50%	11.50%
City Wastewater	10.00%	12.00%	12.00%	12.00%
City Solid Waste	10.00%	10-11.50%**	11.50%	11.50%
City of Seattle Private Utility B&O Tax Rates				
Cable Communications (not franchise fee)	10.0%	10.0%	10.0%	10.0%
Telephone	6.0%	6.0%	6.0%	6.0%
Natural Gas	6.0%	6.0%	6.0%	6.0%
Steam	6.0%	6.0%	6.0%	6.0%
Commercial Solid Waste	10.0%	10-11.5%**	11.5%	11.5%
Franchise Fees				
Cable Franchise Fee	2.5%	2.5%	3.5-4.2%***	4.2%
Admission and Gambling Taxes				
Admissions tax	5.0%	5.0%	5.0%	5.0%
Amusement Games (less prizes)	2.0%	2.0%	2.0%	2.0%
Bingo (less prizes)	10.0%	10.0%	10.0%	10.0%
Punchcards/Pulltabs	5.0%	5.0%	5.0%	5.0%

*The 15.54% rate was effective May 15, 2005

**The 11.5% rate was effective April 1, 2005

***The 4.2% rate was effective June 3, 2006

Performance Measures

PERFORMANCE MEASURES FOR THE 2008 PROPOSED BUDGET

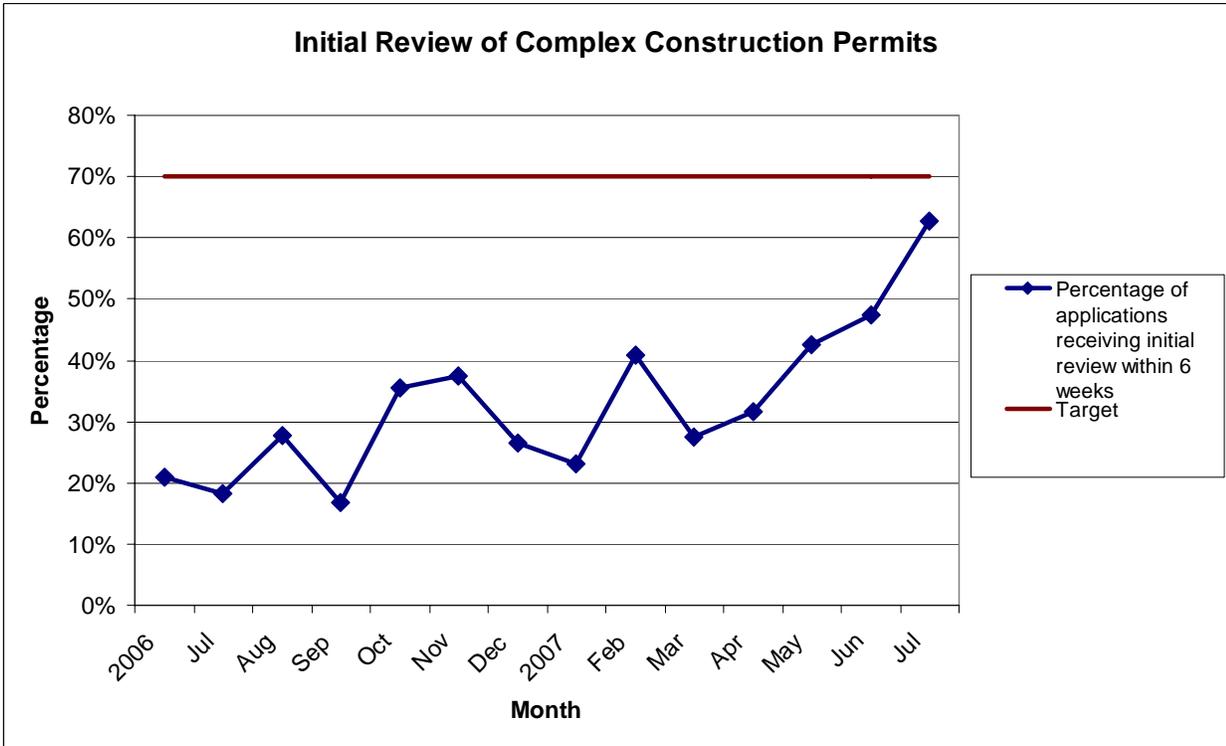
The City of Seattle collects data monthly from City departments to evaluate the progress of City programs, activities, and priorities; to determine the effectiveness of resource allocation; and to address and direct solutions to customer complaints. The following measures represent a small sample of those collected and analyzed each month.

ISSUING CONSTRUCTION PERMITS

The Department of Planning and Development (DPD) is responsible for both land use and building regulations and long-range planning. One of its primary functions is issuing permits for land use and construction. The Department reviews and approves more than 35,000 permits annually. This includes providing public notice and seeking public input for Master Use Permits (MUPs); shoreline review; design review; and approval of permits for construction, mechanical systems, site development, elevators, electrical installation, boilers, furnaces, refrigeration, signs, and billboards. Below are two examples of the Department's performance measures tracked and reported each month.

Complex Construction Permits

A complex construction permit is needed to build, for example, a high-rise office building or a residential tower. The Department has a set target to complete initial review of at least 70% of these permits within six weeks of receiving them. The graph below shows that the Department's performance has started to improve when measured against the target.



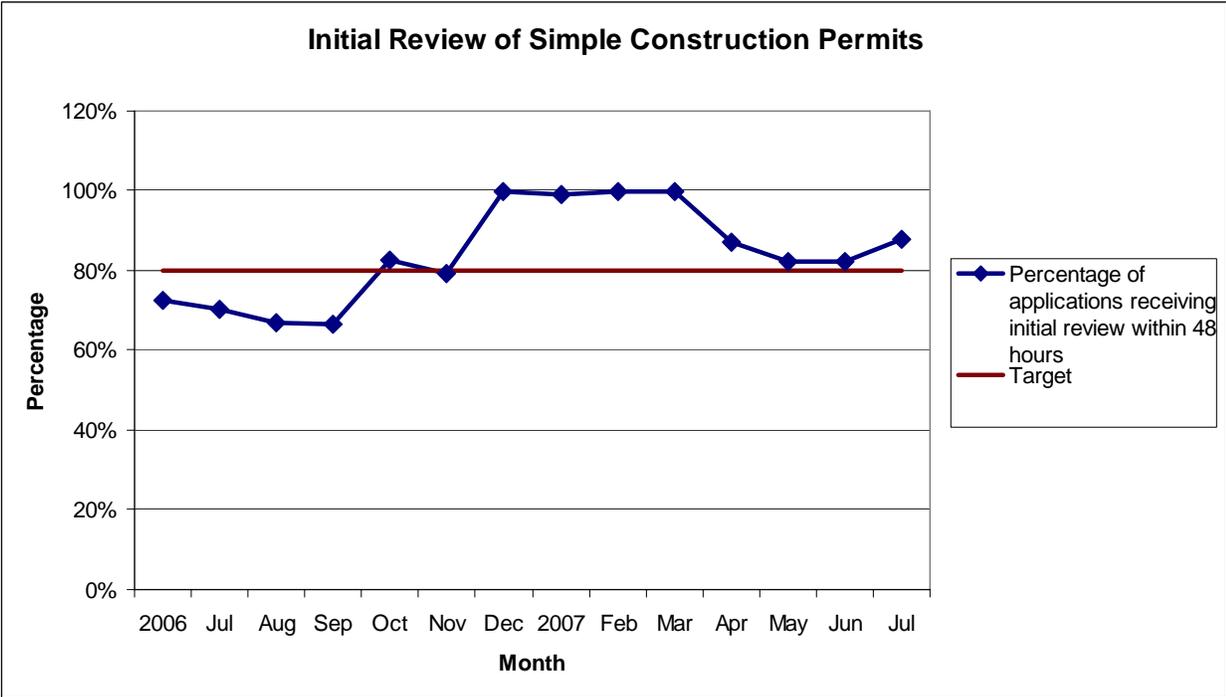
Performance Measures

Since 2005, the Department has experienced a continually growing volume of construction permits, causing a backlog in processing times. Measures were taken to address the situation, such as the use of employee overtime and an expansion of consultant contracts. However, the Department still could not keep pace with the growing volume of permits. In 2007, the City used the revenue generated by the high volume of permits to hire additional staff to process construction permits.

The Department continues to seek ways to improve performance and processes, particularly in areas where targets are not being met, and to sustain performance in light of an anticipated continuation in the high volume of development activity.

Simple Construction Permits

A simple construction permit is what a homeowner would need to build a new deck, addition, or garage. In the past, the Department has been close to meeting the target of providing initial reviews to 80% or more of applications for simple permits within 48 hours of receipt. Performance exceeded the target between December 2006 and July 2007 and the Department anticipates that it will continue to meet this target because simple permits do not require the extensive technical reviews required by other kinds of permits.



Performance Measures

ENDING HOMELESSNESS

Annually, members of the community volunteer to count the homeless in King County. This year's count occurred on January 25, 2007, and the volunteers counted 7,839 homeless individuals. The number is going down – albeit slowly. The County had 7,910 homeless individuals based on the count in 2006.

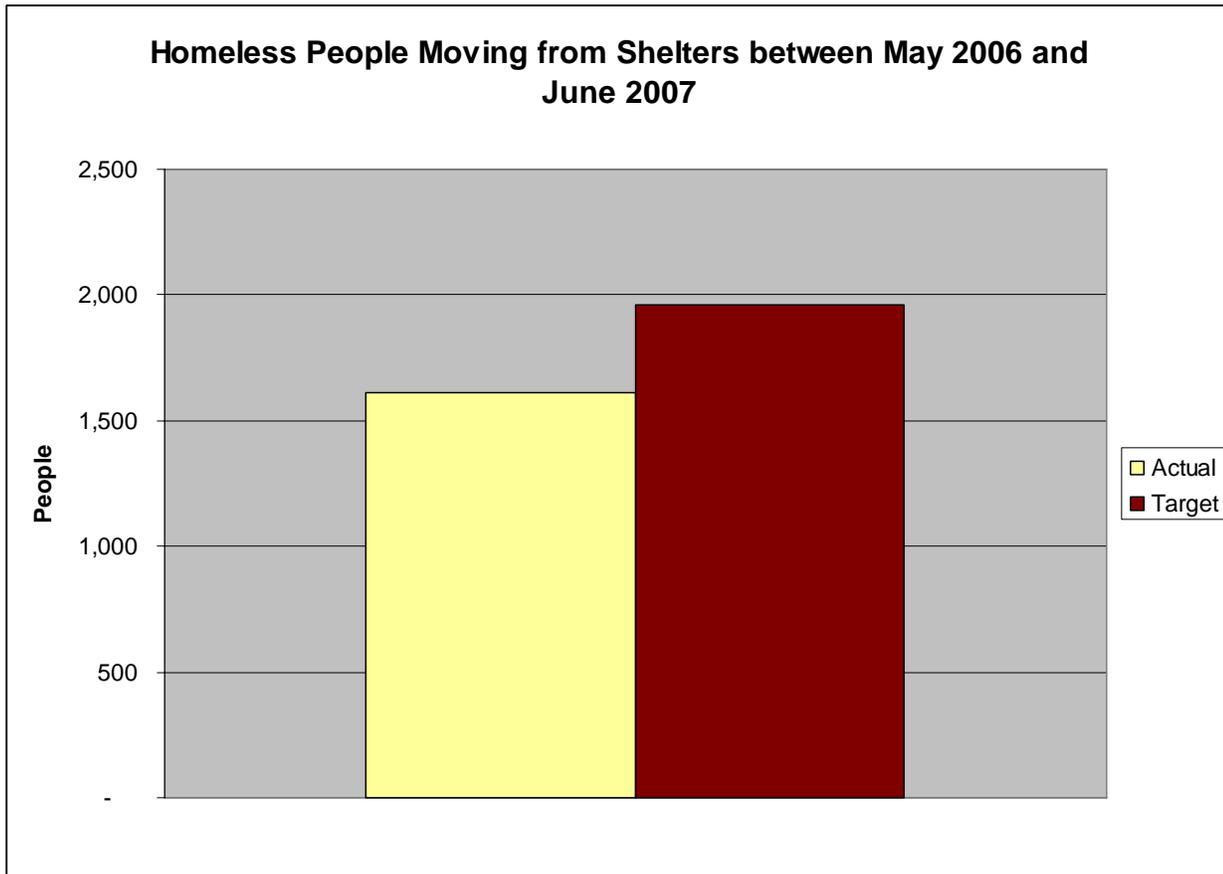
In late 2004, the City, a leader in the funding of basic services and affordable housing, joined with other public and private entities in the community to form the King County Committee to End Homelessness. This committee and its partners agree that the emphasis on emergency services needs to shift to moving people to stable housing that provides supportive social services. During 2005 and 2006, with a focus on individuals being discharged from high-cost medical, mental health, and criminal justice facilities, the Committee's partners opened 963 units of housing with support services to help homeless individuals and families stabilize their lives, and gave short-term financial assistance to more than 1,100 households (more than 3,000 people) to help them avoid losing their homes. The City's Office of Housing has provided leadership in bringing together several public funders to create a joint application or "Notice of Funding Availability" (NOFA) process. This effort creates efficiencies in the grant-making process and links capital and operational dollars for housing with service dollars to promote the development of a complete, effective project.

To track the City's progress in changing its response to homelessness, the Human Services Department measures the number of homeless people who move from emergency shelters (with City contracts) to (1) permanent housing (i.e., long-term housing plus social services) and to (2) transitional housing (i.e., temporary housing with social-service support to encourage transition to permanent housing).

The graph below shows how the actual number of people moving from shelters to either transitional or permanent housing between May 2006 and June 2007 compared to the Department's target for that period. Performance came in at 82% of the target because of a lack of available transitional and permanent housing.

The Department began tracking this information in April 2006 to develop baseline data. These performance measures, along with other policy considerations, will assist the City in deciding how annual expenditures of \$41 million to end homelessness (Human Services - \$29.2 million; Office of Housing - \$8.6 million; Parks and Recreation - \$500,000; Office of Economic Development - \$600,000 million; and Fleets and Facilities - \$2.3 million) can be most effective.

Performance Measures



BRIDGING THE GAP (TRANSPORTATION MAINTENANCE AND IMPROVEMENTS)

In November 2006, the voters of Seattle passed a \$365 million transportation maintenance and improvement levy. The levy's proceeds, combined with taxes on commercial parking and employee hours, dramatically increase available funds for transportation capital projects and needed infrastructure maintenance. BTG adds approximately \$40 million to the Seattle Department of Transportation's budget in 2007 and \$80 million in 2008. Over the nine-year life of the levy, the total expected revenue from the three sources is \$544 million. This represents approximately \$365 million from the levy lid lift, \$127.5 million from the tax on commercial parking, and \$51.5 million from the tax on employee hours. A Citizen Oversight Committee provides accountability on the spending of BTG measures. The nine-year goals of BTG are to:

- Reduce the maintenance backlog by approximately half.
- Pave and repair Seattle streets.
- Make seismic upgrades to our most vulnerable bridges.
- Improve pedestrian and bicycle safety and create safe routes to schools.
- Increase transit speed and reliability.

Some accomplishments as of June 2007 include:

Performance Measures

Signs

The Seattle Department of Transportation has replaced street name signs at 529 intersections in the first half of 2007; by the end of the Levy, more than 150,000 signs will be replaced.



Streets

In 2007, the Seattle Department of Transportation will pave 26.3 lane miles of streets, including large sections of 45th Street, Dexter Avenue, Denny Way, and Mercer Street. By the end of the Levy, more than 300 lane miles of streets will be resurfaced, repaved, or replaced.

Bike Trails – Bike Master Plan

BTG funds the building of three to five new segments of bike trails and paths, including an extension of the Burke-Gilman Trail in accordance with the City's Bicycle Master Plan. Implementing this plan over the next nine years will provide:

- Bicycle facilities on 62% (295 miles) of Seattle's arterial streets,
- Fifty percent more multi-purpose trails, and
- A 230-mile system of signed bicycle routes.



Pedestrian Safety

BTG also funds significant improvements for pedestrian safety. In 2007, the Levy will fund the creation of a Pedestrian Master Plan and the development of more than 13 blocks of new sidewalks. Improvements to pedestrian safety over the next nine years will include:

- Constructing more than 117 blocks of new sidewalks,
- Remarking every crosswalk in the city, and
- Improving safe routes to schools for elementary students.



Performance Measures

RESPONDING TO EMERGENCIES

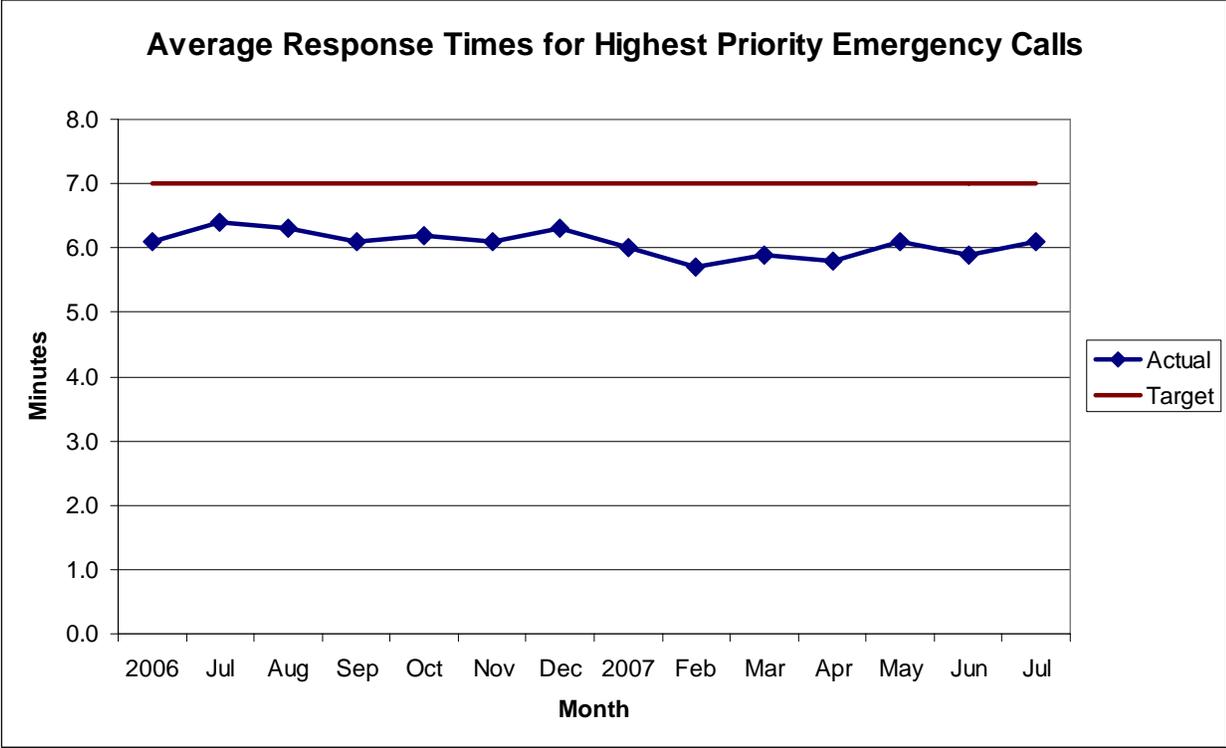
Public safety is the paramount duty of the City. More than half of the City's spending from the general fund is for public safety (police, fire, courts, and emergency preparedness). Each month, the Mayor's Office receives information tracking how the Seattle Police Department and the Seattle Fire Department respond to various kinds of emergencies.

The first graph below shows average response times for the highest priority emergency calls received by the Seattle Police Department and how close actual response time comes to meeting the target of seven minutes (or less). The Department routinely has response times that are faster than the target. Further improvement in response times is a primary goal of the Department's Neighborhood Policing plan released earlier this year.

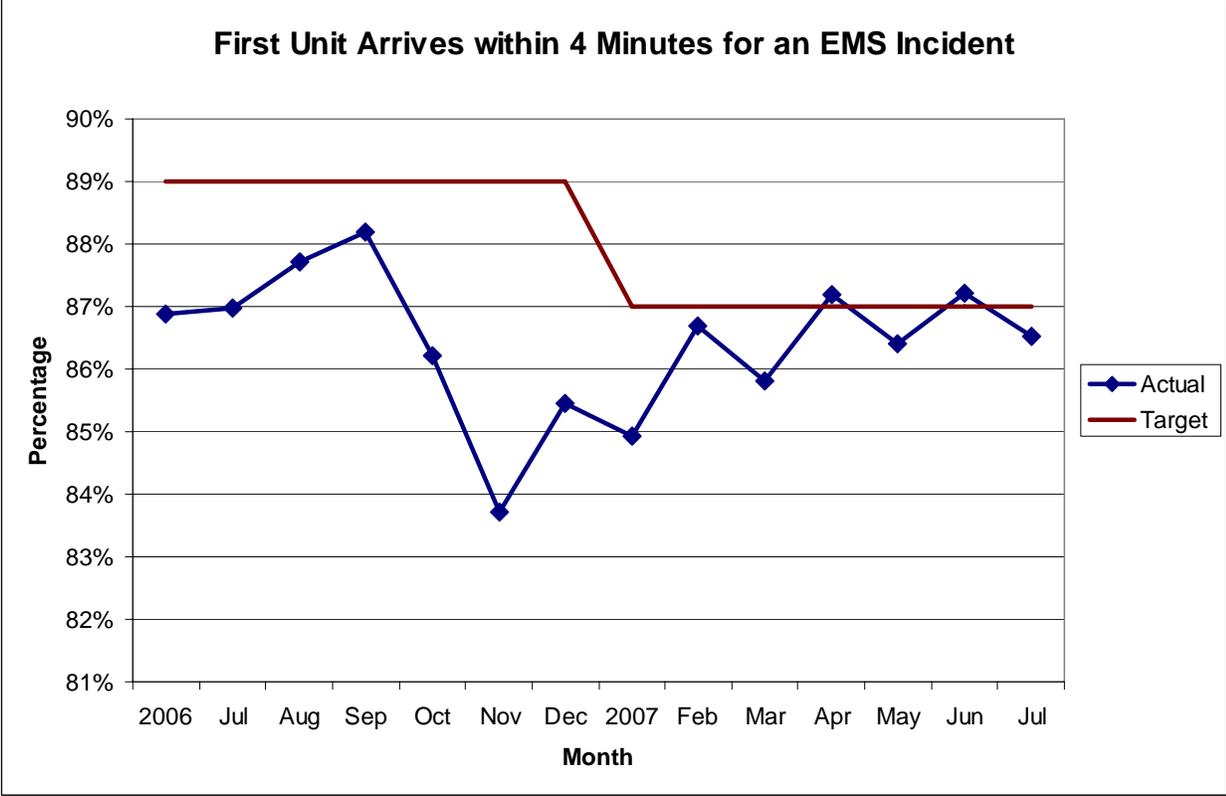
The second graph below shows the percentage of time that a first unit from the Seattle Fire Department responds to a medical emergency within four minutes. The Fire Department sets annual targets for response times based on performance in the previous year. For 2006, the Department set a target of responding to a medical emergency within four minutes, 89% or more of the time but this proved unrealistic. An increasing volume of calls and traffic congestion have impacted response times for medical emergencies. As a result, in 2007, the Department's performance has either stood at or very slightly below its target of 87%. The City's 2008 Proposed Budget adds a motorcycle medic unit to help improve the Department's response times to medical emergencies.

Performance Measures

Seattle Police Department



Seattle Fire Department



Selected Financial Policies

Debt Policies

- The City of Seattle seeks to maintain the highest possible credit ratings for all categories of short- and long-term General Obligation debt that can be achieved without compromising delivery of basic City services and achievement of adopted City policy objectives.
- The City will reserve \$100 million of legal limited tax (councilmanic) general obligation debt capacity, or 12% of the total legal limit, whichever is larger, for emergencies. The 12% reserve is now significantly greater than \$100 million.
- Except in emergencies, net debt service paid from the General Subfund will not exceed 9% of the total General Fund budget. In the long run, the City will seek to keep net debt service at 7% or less of the General Fund budget.

General Fund Fund Balance and Reserve Policies

- At the beginning of each year, sufficient funds shall be appropriated to the Emergency Subfund so that its balance equals 37.5 cents per thousand dollars of assessed value, which is the maximum amount allowed by state law.
- Tax revenues collected during the closed fiscal year which are in excess of the latest revised estimate of tax revenues for the closed fiscal year shall automatically be deposited to the Revenue Stabilization Account of the Cumulative Reserve Subfund. At no time shall the balance of the Revenue Stabilization Account exceed 2.5% of the amount of tax revenues received by the City during the fiscal year prior to the closed fiscal year. The Mayor is proposing to increase this limit in conjunction with the 2008 Proposed Budget.

Other Citywide Policies

- As part of the Mayor's budget proposal, the Executive develops a revenue estimate that is based on the best available economic data and forecasts.
- The City intends to adopt rates, fees, and cost allocation charges no more often than biennially. The rate, fee, or allocation charge structures may include changes to take effect at specified dates during or beyond the biennium. Other changes may still be needed in the case of emergencies or other unanticipated events.
- In general, the City will strive to pay for general government current operating expenditures with current revenues, but may use fund balance or other resources to meet these expenditures. Revenues and expenditures will be monitored throughout the year.
- In compliance with State law, no City fund whose purpose is restricted by state or local law shall be used for purposes outside of these restrictions.
- Working capital for the General Fund and operating funds should be maintained at sufficient levels so that timing lags between revenues and expenditures are normally covered without any fund incurring negative cash balances for greater than 90 days. Exceptions to this policy are permitted with prior approval by the City's Director of Finance.

Budget Process

Washington state law requires cities with populations greater than 300,000, such as Seattle, to adopt balanced budgets by December 2 of each year for the fiscal year beginning January 1. The adopted budget appropriates funds and establishes legal expenditure limits for the upcoming fiscal year.

Washington state law also allows cities to adopt biennial budgets. In 1993, the City ran a pilot test on the concept of biennial budgeting for six selected departments. In 1995, the City moved from an annual to a modified biennial budget. Under this approach, the City Council formally adopts the budget for the first year of the biennium and endorses, but does not appropriate, the budget for the second year. The second year budget is based on the City Council endorsement and is formally adopted by the City Council after a midbiennial review.

Budgetary Basis

The City budgets on a modified accrual basis. Property taxes, sales taxes, business and occupation taxes, and other taxpayer-assessed revenues due for the current year are considered measurable and available and, therefore, as revenues even though a portion of the taxes may be collected in the subsequent year. Licenses, fines, penalties, and miscellaneous revenues are recorded as revenues when they are received in cash because this is when they can be accurately measured. Investment earnings are accrued as earned.

Expenditures are considered a liability when they are incurred. Interest on long-term debt, judgments and claims, workers' compensation, and compensated absences are considered a liability when they are paid.

Budget Preparation

Executive preparation of the budget generally begins in February and concludes no later than October 2 with the Mayor's submittal to the City Council of proposed operating and capital improvement program (CIP) budgets. Operating budget preparation is based on the establishment of a Current Services or "baseline" budget. Current Services is defined as continuing programs and services the City provided in the previous year, in addition to previous commitments that will affect costs in the next year or two (when developing the two-year biennial budgets), such as voter-approved levy and bond issues for new library and park facilities, as well as labor agreements and changes in health care, insurance, and cost-of-living-adjustments for City employees. At the outset of a new biennium, Current Services budgets are established for both the first and second years. For the midbiennium budget process, the Executive may define the Current Services budget as the second year budget endorsed by the City Council the previous November, or re-determine current service levels. The 2008 Endorsed Budget has been used as the basis for the 2008 Proposed Budget.

During the budget preparation period, the Department of Finance (DOF) makes two General Fund revenue forecasts, one in April and one in August. Both are used to determine whether the City's projected revenues are sufficient to meet the projected costs of the Current Services budget. The revenue estimates must be based on the prior 12 months of experience. Proposed expenditures cannot exceed the reasonably anticipated and legally authorized revenues for the year unless the Mayor proposes new revenues. In that case, proposed legislation to authorize the new revenues must be submitted to the City Council with the proposed budget.

In February, departments were given direction by the Mayor to maintain the 2008 Endorsed Budget with few exceptions. In April, departments provided DOF with a preview of requested changes to the 2008 Endorsed Budget for approval prior to submitting Budget Issue Papers (BIPs), summary-level descriptions of the suggested budget reductions or increase, on the topic. In May, departments prepared and submitted BIPs to DOF for mayoral consideration. The Mayor's Office reviewed and provided direction to departments on the BIPs to be included in the department's budget submittal in early June. In early July, DOF received departmental operating budget and CIP submittals, including all position changes. Mayoral review and evaluation of department submittals took place during the month of August. DOF, in conjunction with individual departments, then finalized the operation and CIP budgets.

Budget Process

The process culminates in the proposed operating budget and CIP. Seattle's budget and CIP also allocate Community Development Block Grant funding. Although this federally funded program has unique timetables and requirements, Seattle coordinates it with the annual budget and CIP processes to improve preparation and budget allocation decisions, and streamline budget execution.

In late September, the Mayor submits the proposed budget and CIP to the City Council. In addition to the budget documents, DOF prepares supporting legislation and other related documents.

Budget Adoption

After the Mayor submits the proposed budget and CIP, the City Council conducts public hearings. The City Council also holds committee meetings in open session to discuss budget requests with department representatives and DOF staff. Councilmembers then recommend specific budget actions for consideration by their colleagues. After completing the public hearing and deliberative processes, and after making changes to the Mayor's proposed budget, the City Council adopts the budget in late November through an ordinance passed by majority vote. The Mayor can choose to approve the Council's budget, veto it, or let it become law without mayoral signature. The Mayor must veto the entire budget or none of it. There is no line-item veto in Seattle. Copies of budget documents are available for public inspection at the DOF offices, in branches of the Seattle Public Library, and on the Internet at <http://www.seattle.gov/financedepartment>.

During the budget review process, the City Council may choose to explain its budget actions further by developing statements of legislative intent and budget guidance statements for future budget action. Intent statements state the Council's expectations in making budget decisions and generally require affected departments to report back to the City Council on results. A chart summarizing the City's budget process schedule is provided at the end of this section.

Legal Budget Control

The adopted budget generally makes appropriations for operating expenses at the budget control level within departments, unless the expenditure is from one of the General Fund reserve accounts, or is for a specific project or activity budgeted in the General Subfund category called Finance General. These projects and activities are budgeted individually. Capital projects programmed in the CIP are appropriated in the budget at the program or project level. Grant-funded activities are controlled as prescribed by law and federal or state regulations.

Budget Execution

Within the legally adopted budget authorizations, more detailed allocations, as approved by DOF, are recorded in the City's accounting system, called SUMMIT, at the lowest levels of each department's organizational structure and in detailed expenditure accounts. Throughout the budget year, DOF monitors revenue and spending performance against the budget to protect the financial stability of the City.

Budget Amendment

A majority of the City Council may, by ordinance, eliminate, decrease, or re-appropriate any unexpended appropriations during the year. The City Council, generally with a three-fourths vote, may also increase appropriations from available money to meet necessary expenditures that were not foreseeable earlier. Additional unforeseeable appropriations related to settlement of claims, emergency conditions, or laws enacted since passage of the annual operating budget ordinance require approval by a two-thirds vote of the City Council.

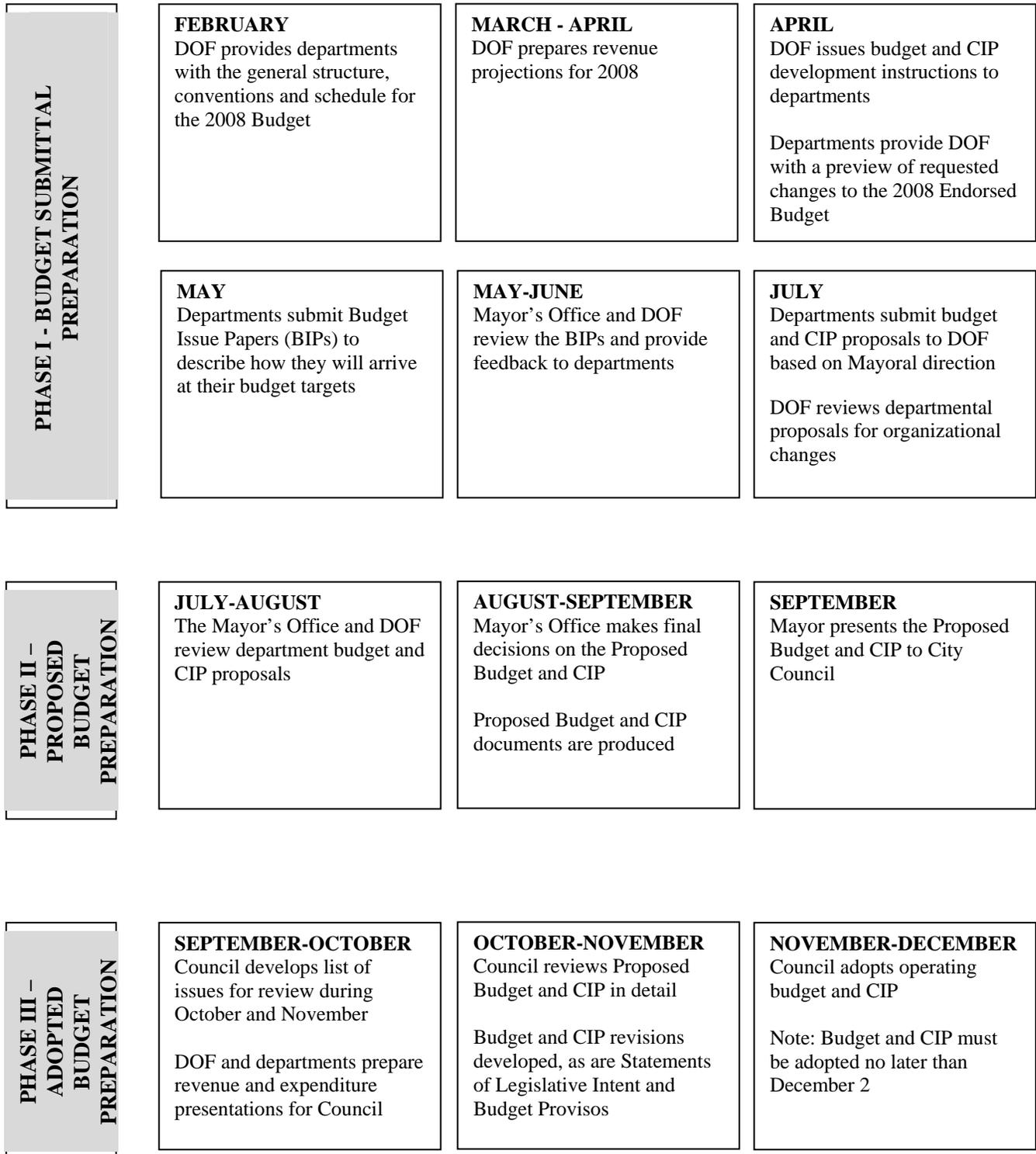
The Finance Director may approve, without ordinance, appropriation transfers within a department or agency of up to 10%, and with no more than \$500,000 of the appropriation authority for the particular budget control level or, where appropriate, line item, being increased. In addition, no transfers can reduce the appropriation authority of a budget control level by more than 25%.

Budget Process

In accordance with Washington state law, any unexpended appropriations for operating or ordinary maintenance expenditures automatically lapse at the close of the fiscal year, except for any appropriation continued by ordinance. Unexpended appropriations for capital outlays remaining at the close of the fiscal year are carried forward to the following year, except for any appropriation abandoned by ordinance. In developing guidelines for the transition to biennial budgeting, the City Council created a mechanism for allocating unexpended, non-capital, year-one appropriation authority. Resolution 28885 allows departments to carry forward into year two up to one-half of the unencumbered and unexpended non-capital appropriations remaining at the end of year one, with City Council approval in year two's budget. The City's actual practices in this regard have varied over time due to fiscal conditions and policy priorities.

Budget Process

BUDGET PROCESS DIAGRAM – 2008 BUDGET



Office of Arts and Cultural Affairs

Michael Killoren, Director

Contact Information

Department Information Line: (206) 684-7171

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/arts/>

Department Description

The mission of the Office of Arts and Cultural Affairs (OACA) is to promote the value of arts and culture in communities throughout Seattle. The Office promotes Seattle as a cultural destination and invests in Seattle's arts and cultural sector to ensure the city has a wide range of high-quality programs, exhibits, and public art. The Office has four programs, including: Public Art, Civic Partnerships, Community Development and Outreach, and Administrative Services; and three funding sources: General Subfund, Arts Account, and Municipal Arts Fund.

The Public Art Program integrates artists and the ideas of artists in the design of City facilities, manages the City's portable artworks collection, and incorporates art in public spaces throughout Seattle. The program is funded through the One Percent for Art ordinance, which requires that eligible City capital projects contribute one percent of their budgets to the Municipal Arts Fund for the commission, purchase, and installation of public artworks.

The Civic Partnerships Program offers technical assistance and invests in cultural organizations, youth arts programs, individual artists and community groups to increase residents' access to arts and culture, and to promote a healthy cultural sector in the city. Funding for the program comes from the General Subfund and the Arts Account, a fund established in order to reinvest 20% of the City's admissions tax revenues (except those from professional sports) in arts and culture.

The Community Development and Outreach Program promotes Seattle's arts and culture community through annual award programs by hosting arts exhibits and performances at City Hall, coordinating annual forums, and by developing communication materials that promote Seattle as a "creative capital." Funding for the program comes from the General Subfund.

The Administrative Services Program provides executive management and support services for the Office, and supports the Seattle Arts Commission, a 15-member advisory board which advises the Office, Mayor and Council on arts programs and policy and promotes the role of the arts in economic development, arts education for young people, and cultural tourism. Funding for this program comes from the General Subfund.

Proposed Policy and Program Changes

The 2008 Proposed Budget provides approximately \$500,000 in new resources for the Office's various partnership programs. New resources are added to form a partnership with the Seattle School District to make arts education available to every student as part of the basic District curriculum. Funding is doubled for the smART Ventures program following its successful launch in 2007. smART Ventures provides small, one-time investments for arts and cultural events, especially in Seattle's diverse and underserved cultural communities.

The City makes a \$300,000 investment in the Town Hall and the Arts West facility acquisition campaigns. The respective purchasing organizations will in turn provide measured public benefits, including, but not limited to, reduced admission charges for low income citizens and youth, free events for the public, and other opportunities.

Arts and Cultural Affairs

Two hundred thousand dollars of additional funding is provided for planning and fundraising in preparation for the 2009 Centennial of the Alaska-Yukon-Pacific Exposition, a seminal event in the history of Seattle. This investment will support research, publication and production of exhibition materials, coordination of community partnerships, and provide seed funding and leverage for community fundraising.

The 2008 Proposed Budget also provides for a new position in the Public Art Program to work directly with the Seattle Department of Transportation (SDOT) on early integration of public art and visual mitigation issues in new transportation infrastructure facilities, including Bridging the Gap and other SDOT capital projects. The position is funded with existing resources.

Arts and Cultural Affairs

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Arts Account Budget Control Level	VA140	1,118,019	1,090,000	1,120,000	1,270,274
General Subfund Budget Control Level					
Administrative Services - GF		453,875	486,315	503,919	495,187
Civic Partnerships - GF		1,340,138	1,242,320	1,285,996	1,868,238
Community Development and Outreach - GF		366,332	653,030	549,932	742,591
General Subfund Budget Control Level	VA400	2,160,345	2,381,666	2,339,847	3,106,017
Municipal Arts Fund Budget Control Level	2VMAO	1,058,515	3,089,001	2,894,014	3,383,774
Department Total		4,336,879	6,560,667	6,353,862	7,760,064
Department Full-time Equivalents Total*		23.10	24.10	24.10	25.10

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
General Subfund	2,160,345	2,381,666	2,339,847	3,106,017
Other	2,176,534	4,179,002	4,014,014	4,654,048
Department Total	4,336,879	6,560,667	6,353,862	7,760,064

Arts Account Budget Control Level

Purpose Statement

The purpose of the Arts Account Budget Control Level is to invest in Seattle's arts and cultural community to keep artists living and working in Seattle, to build community through arts and culture events, and to increase arts opportunities for youth. The BCL appropriates the Office's admission tax set-aside, which is 20 percent of non-professional sports Admission Tax revenues.

Summary

Increase budget by \$150,000 in one-time appropriations from Arts Account fund balance for the Civic Partners Program for additional support to Arts organizations.

Citywide adjustments to labor costs increase the budget by less than \$1,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$150,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Arts Account	1,118,019	1,090,000	1,120,000	1,270,274
Full-time Equivalents Total*	0.25	0.00	0.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Arts and Cultural Affairs

General Subfund Budget Control Level

Purpose Statement

The purpose of the General Subfund Budget Control Level is to provide administrative services for the Office, invest in Seattle's arts and cultural community, and build community through arts and culture awards, events, and exhibits.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Administrative Services - GF	453,875	486,315	503,919	495,187
Civic Partnerships - GF	1,340,138	1,242,320	1,285,996	1,868,238
Community Development and Outreach - GF	366,332	653,030	549,932	742,591
Total	2,160,345	2,381,666	2,339,847	3,106,017
Full-time Equivalents Total *	12.75	14.50	14.50	14.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Subfund: Administrative Services - GF

Purpose Statement

The purpose of the Administrative Services Program is to provide executive management and support services to the Office and to support the Seattle Arts Commission, a 15-member advisory board that advises the Office, Mayor, and Council on arts programs and policy.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs reduce the budget by \$8,000, for a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed budget of approximately \$8,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Administrative Services - GF	453,875	486,315	503,919	495,187
Full-time Equivalents Total*	6.25	6.50	6.50	6.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Arts and Cultural Affairs

General Subfund: Civic Partnerships - GF

Purpose Statement

The purpose of the Civic Partnerships Program is to invest in arts and culture. The program increases city residents' access to arts and cultural opportunities, provides arts opportunities for youth, and enhances the economic vitality of Seattle's arts and cultural community by investing in arts organizations and emerging artists.

Program Summary

Increase budget by \$150,000 for the Civic Partners Program for additional support to arts organizations.

Increase budget by \$150,000 to obtain public services to support the Town Hall capital campaign for the purchase of Town Hall.

Increase budget by \$150,000 to obtain public services to support the Arts West capital campaign for facility purchase, replacement of the roof, and installation of a sprung floor in the rehearsal area.

Increase budget by \$100,000 for the Arts Education Partnership to build capacity in the Seattle School District for providing equitable arts education district-wide.

Increase budget by \$36,000 to double funding for the smART Ventures program which was initiated last year as a small-and-flexible cultural opportunity fund intended to increase cultural equity, respond to one-time opportunities, encourage innovation, and create new access and relationships with individuals and groups not served by other OACA programs.

Citywide adjustments to labor costs decrease the budget by \$3,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$583,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Civic Partnerships - GF	1,340,138	1,242,320	1,285,996	1,868,238
Full-time Equivalents Total*	2.25	5.00	5.00	5.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Arts and Cultural Affairs

General Subfund: Community Development and Outreach - GF

Purpose Statement

The purpose of the Community Development and Outreach Program is to promote arts and culture through arts award programs, cultural events, City Hall exhibits and performances, and communication materials that recognize Seattle as a "creative capital."

Program Summary

Increase budget by \$200,000 for preparation for the 2009 Centennial of the Alaska-Yukon-Pacific Exposition. This investment will support research, publication and production of exhibition materials, coordination of community partnerships, and provide seed funding and leverage for community fundraising.

Citywide adjustments to labor costs decrease the budget by \$7,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$193,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Community Development and Outreach - GF	366,332	653,030	549,932	742,591
Full-time Equivalents Total*	4.25	3.00	3.00	3.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Municipal Arts Fund Budget Control Level

Purpose Statement

The purpose of the Municipal Arts Fund Budget Control Level is to develop engaging art pieces and programs for City facilities, and to maintain the City's existing art collection. The BCL appropriates revenues from the Municipal Arts Fund (MAF), which mostly come from the City's One Percent for Art program, a program that invests one percent of eligible capital funds in public art.

Summary

Increase budget by \$42,000 and 1.0 FTE Arts Program Specialist, Senior to work on integrating art enhancements and visual mitigation planning into the design process of Seattle Department of Transportation (SDOT) capital projects, and to establish priorities for SDOT 1% for Art allocations. Funding for this position is split between OACA and SDOT and comes from existing Municipal Arts Fund revenues and reimbursements from SDOT.

Increase budget by \$441,000 to reflect revised Municipal Arts Fund estimated revenues.

Citywide adjustments to labor costs increase the budget by \$6,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$490,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Municipal Arts Fund	1,058,515	3,089,001	2,894,014	3,383,773
Full-time Equivalents Total*	7.35	9.60	9.60	10.60

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Arts and Cultural Affairs

2008 Estimated Revenues for the Arts Account

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
461110	Interest Income	23,594	0	0	0
587001	General Subfund Support	1,118,521	1,090,000	1,120,000	1,150,600
Total Revenues		1,142,115	1,090,000	1,120,000	1,150,600
379100	Use of (Contribution To) Fund Balance	0	0	0	119,674
Total Resources		1,142,115	1,090,000	1,120,000	1,270,274

Arts and Cultural Affairs

2008 Estimated Revenues for the Municipal Arts Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
434010	State Grants	3,000	0	0	0
461110	Interest Income	37,162	0	0	170,000
469990	Miscellaneous Revenues	10,389	0	0	42,448
541990	One Percent for Art Revenues	933,520	3,896,301	1,958,148	2,235,459
541990	Public Art Management Fees	165,291	176,321	185,866	185,866
Total Revenues		1,149,362	4,072,622	2,144,014	2,633,773
379100	Use of (Contribution To) Fund Balance	0	(983,621)	750,000	750,000
Total Resources		1,149,362	3,089,001	2,894,014	3,383,773

Arts and Cultural Affairs

Arts Account

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	477,249	184,749	501,345	184,749	251,306
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	1,142,115	1,090,000	1,113,000	1,120,000	1,150,600
Less: Actual and Budgeted Expenditures	1,118,019	1,090,000	1,363,038	1,120,000	1,270,274
Ending Fund Balance	501,345	184,749	251,306	184,749	131,632
Continuing Appropriations	273,038	0	0	0	0
Reservation for Revenue Shortfall	0	184,749	0	184,749	131,632
Total Reserves	273,038	184,749	0	184,749	131,632
Ending Unreserved Fund Balance	228,307	0	251,306	0	0

Arts and Cultural Affairs

Municipal Arts Fund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	1,165,883	691,267	1,256,730	1,674,888	1,684,791
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	1,149,362	4,072,622	3,986,893	2,144,014	2,633,773
Less: Actual and Budgeted Expenditures	1,058,515	3,089,001	3,558,832	2,894,014	3,383,774
Ending Fund Balance	1,256,730	1,674,888	1,684,791	924,888	934,790
Continuing Appropriations	469,831	0	0	0	0
Total Reserves	469,831	0	0	0	0
Ending Unreserved Fund Balance	786,899	1,674,888	1,684,791	924,888	934,790

The Seattle Public Library

Deborah L. Jacobs, City Librarian

Contact Information

Department Information Line: (206) 386-4636

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.spl.org/>

Department Description

The Seattle Public Library, founded in 1891, includes the Central Library, 26 neighborhood libraries, and the Center for the Book. The Library also operates the Washington Talking Book and Braille Library, via a contract with the Secretary of State's Office/Washington State Library.

The Library is governed by a five-member citizen Board of Trustees, who are appointed by the Mayor and confirmed by the City Council. Board members serve five-year terms and meet monthly. The Washington State Administrative Code (RCW 27.12.240) and the City Charter (Article XII, Section 5) grant the Board of Trustees "exclusive control of library expenditures for library purposes." The Library Board adopts an annual operation plan in December after the City Council approves the Library's budget appropriation.

As the center of Seattle's information network, the Library provides a vast array of resources and services to the public, including:

- books, magazines, newspapers;
- online catalog and web site (www.spl.org);
- Internet access and classes;
- CDs, DVDs, books on tape;
- sheet music;
- electronic databases;
- an extensive multilingual collection;
- English as a Second Language (ESL) and literacy services;
- more than 5,600 literary programs for children, teens, and adults;
- 23 neighborhood meeting rooms/12 Central Library meeting rooms;
- Quick Information Center telephone reference service (386-INFO); and
- services for the deaf and blind.

The Library is currently implementing projects from the \$290 million "Libraries for All" (LFA) capital program, funded in part by \$196.4 million in bonds approved by the voters in 1998, \$45 million in private funding, and \$23 million in bond interest earnings. The program provides a new Central Library, improvements to the 22 branch libraries in the system as of 1998, and the construction of four new branches in neighborhoods without libraries. For more information about this program, see the 2008-2013 Proposed Capital Improvement Program.

Proposed Policy and Program Changes

Major adjustments to the Library's 2008 Endorsed Budget reduce it by \$317,000 and include four main components: an increase of \$88,000 related to operations of expanded and remodeled libraries opened in 2007, an increase of \$75,000 for a library security study, an increase of \$177,000 associated with Citywide labor cost increases, and a decrease of \$657,000 in pass through from the State of Washington as a result of the Office of Secretary of State/Washington State Library assuming administration of the Washington Talking Book and Braille Library (WTBBL).

Library

The additional funding necessary to operate new, expanded, and remodeled libraries funded by the "Libraries for All" capital improvement plan was anticipated in the fiscal note that accompanied legislation approving the 1998 bond measure. A total of approximately \$88,000 is added to 2008 for operating costs associated with three LFA branch libraries opened in 2007 (Broadview, Queen Anne and University).

The additional funding allocated towards contracting a library security study will provide data on the status of current and historical security operations, and provide the Library with a recommendation concerning future security levels.

Effective July 1, 2008, the Washington State Library is assuming direct administration of the WTBBL, which provides services to blind and visually impaired residents of the state.

Library

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Administrative Services					
Administrative Services Director		237,775	229,104	237,102	238,412
Facilities and Fleet		4,270,428	4,494,482	4,653,099	4,698,022
Finance Services		1,749,079	1,816,899	1,840,687	1,841,173
Security		776,600	836,281	867,604	948,689
Administrative Services	B1ADM	7,033,883	7,376,766	7,598,492	7,726,295
City Librarian's Office					
City Librarian		549,055	548,099	565,776	570,130
Communications		619,086	664,691	686,468	689,467
Human Resources		1,037,179	715,984	744,336	753,739
City Librarian's Office	B2CTL	2,205,320	1,928,775	1,996,579	2,013,337
Public Services					
Central Library Services		10,476,392	11,209,919	11,535,538	11,592,872
Mobile Services		646,607	717,425	742,519	747,058
Neighborhood Libraries		12,964,845	14,270,852	14,825,614	14,922,714
Public Services	B4PUB	24,087,843	26,198,196	27,103,670	27,262,644
Technology and Collection Services					
Information Technology		2,731,724	2,538,857	2,621,916	2,644,688
Technical and Collection Services		7,028,589	7,493,489	7,721,401	7,733,188
Technology and Collection Services Director		202,667	224,664	232,116	233,815
Technology and Collection Services	B3TCS	9,962,980	10,257,010	10,575,433	10,611,692
Washington Talking Book and Braille Library	B5WTBB	1,418,594	1,350,000	1,350,000	693,000
Department Total		44,708,620	47,110,747	48,624,175	48,306,967
		2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Resources					
General Subfund		41,731,807	44,282,835	45,744,943	46,084,735
Other		2,976,813	2,827,912	2,879,232	2,222,232
Department Total		44,708,620	47,110,747	48,624,175	48,306,967

Administrative Services

Purpose Statement

The purpose of the Administrative Services is to support the delivery of excellent library services to the public.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Administrative Services Director	237,775	229,104	237,102	238,412
Facilities and Fleet	4,270,428	4,494,482	4,653,099	4,698,022
Finance Services	1,749,079	1,816,899	1,840,687	1,841,173
Security	776,600	836,281	867,604	948,689
Total	7,033,883	7,376,766	7,598,492	7,726,295

Administrative Services: Administrative Services Director

Purpose Statement

The purpose of the Administrative Services Director's Office Program is to administer the financial, facilities and fleet, and safety and security operations of the library system so that library services are provided effectively and efficiently.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$1,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$1,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Administrative Services Director	237,775	229,104	237,102	238,412

Administrative Services: Facilities and Fleet

Purpose Statement

The purpose of the Facilities and Fleet Services Program is to manage the Library's facilities, fleet, and delivery systems; and maintain buildings and grounds so that library services are delivered in clean and comfortable environments, and materials are readily available to patrons.

Program Summary

Increase Facilities and Fleet by approximately \$34,000 to reflect the 2007 opening of the expanded Broadview library branch. Funds were transferred from Finance General during 2007 and are now incorporated into the Library's baseline.

Citywide adjustments to labor costs increase the budget by \$11,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$45,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Facilities and Fleet	4,270,428	4,494,482	4,653,099	4,698,022

Administrative Services: Finance Services

Purpose Statement

The purpose of the Finance Services Program is to provide accurate financial, purchasing, and budget services to, and on behalf of, the Library so that it is accountable in maximizing its resources to carry out its mission.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$500, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$500.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Finance Services	1,749,079	1,816,899	1,840,687	1,841,173

Administrative Services: Security

Purpose Statement

The purpose of the Security Program is to provide safety and security services so library services are delivered in a safe and comfortable atmosphere.

Program Summary

Increase Security Services by \$75,000 to fund a one-time contracted security study.

Increase Security Services by approximately \$3,000 for contracted monitoring of building security systems associated with the 2007 opening of three expanded/renovated branch libraries (Broadview, Queen Anne, and University). Funds were transferred from Finance General during 2007 and are now incorporated into the Library's baseline.

Citywide adjustments to labor costs increase the budget by \$3,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$81,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Security	776,600	836,281	867,604	948,689

City Librarian's Office

Purpose Statement

The purpose of the City Librarian's Office is to provide leadership for the Library in the implementation of policies and strategic directions set by the Library Board of Trustees.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
City Librarian	549,055	548,099	565,776	570,130
Communications	619,086	664,691	686,468	689,467
Human Resources	1,037,179	715,984	744,336	753,739
Total	2,205,320	1,928,775	1,996,579	2,013,337

City Librarian's Office: City Librarian

Purpose Statement

The purpose of the City Librarian Program is to provide leadership for the Library in implementing the policies and strategic direction set by the Library Board of Trustees, and in securing the necessary financial resources to operate the Library in an effective and efficient manner. The City Librarian's office serves as the primary link between the community and the Library, and integrates community needs and expectations with Library resources and policies.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$5,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$5,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
City Librarian	549,055	548,099	565,776	570,130

City Librarian's Office: Communications

Purpose Statement

The purpose of the Communications Program is to ensure that the public and Library staff are fully informed about Library operations, including 5,600 annual public programs and the Libraries for All capital program. The office manages the Library's web site, a 24/7 portal to library services, and provides timely and accurate information through a variety of other methods.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$3,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$3,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Communications	619,086	664,691	686,468	689,467

City Librarian's Office: Human Resources

Purpose Statement

The purpose of the Human Resources Program is to provide responsive and equitable human resources policy development, recruitment, classification and compensation, payroll, labor and employee relations, organizational development, and staff training services so the Library maintains a productive and well-supported work force.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$9,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$9,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Human Resources	1,037,179	715,984	744,336	753,739

Public Services

Purpose Statement

The purpose of the Public Services is to provide quality library services and programs that benefit and are valued by patrons.

Program Expenditures

	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Central Library Services	10,476,392	11,209,919	11,535,538	11,592,872
Mobile Services	646,607	717,425	742,519	747,058
Neighborhood Libraries	12,964,845	14,270,852	14,825,614	14,922,714
Total	24,087,843	26,198,196	27,103,670	27,262,644

Public Services: Central Library Services

Purpose Statement

The purpose of the Central Library Services Program is to provide in-depth information, extensive books and materials, and coordination to customers and library branch staff so they become aware of, and have timely access to, the resources they need.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$57,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$57,000.

	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Expenditures				
Central Library Services	10,476,392	11,209,919	11,535,538	11,592,872

Public Services: Mobile Services

Purpose Statement

The purpose of the Mobile Services Program is to provide access to library books, materials, and services to elderly, very young, disabled, and homebound patrons who are unable to come to the Library.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$5,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$5,000.

	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Expenditures				
Mobile Services	646,607	717,425	742,519	747,058

Public Services: Neighborhood Libraries

Purpose Statement

The purpose of the Neighborhood Libraries Program is to provide services, materials, and programs close to where people live and work to support independent learning, cultural enrichment, recreational reading, and community involvement.

Program Summary

Increase Neighborhood Libraries by approximately \$38,000 to reflect the 2007 opening of the expanded Broadview library branch. Funds were transferred from Finance General during 2007 and are now incorporated into the Library's baseline.

Citywide adjustments to labor costs increase the budget by \$59,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$97,000.

Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Neighborhood Libraries	12,964,845	14,270,852	14,825,614	14,922,714

Technology and Collection Services

Purpose Statement

The purpose of the Technology and Collection Services is to provide technology services and maintain the Library's data processing infrastructure in order to provide information access, and library materials to all patrons.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Information Technology	2,731,724	2,538,857	2,621,916	2,644,688
Technical and Collection Services	7,028,589	7,493,489	7,721,401	7,733,188
Technology and Collection Services Director	202,667	224,664	232,116	233,815
Total	9,962,980	10,257,010	10,575,433	10,611,692

Technology and Collection Services: Information Technology

Purpose Statement

The purpose of the Information Services Program is to provide quality data processing infrastructure and services so that Library patrons and staff have free and easy access to a vast array of productivity tools, ideas, information, and knowledge.

Program Summary

Increase Information Technology by approximately \$13,000 to reflect the 2007 opening of three expanded/renovated branch libraries (Broadview, Queen Anne, and University). Funds were transferred from Finance General during 2007 and are now incorporated into the Library's baseline.

Citywide adjustments to labor costs increase the budget by \$10,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$23,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Information Technology	2,731,724	2,538,857	2,621,916	2,644,688

**Technology and Collection Services: Technical and Collection Services
Purpose Statement**

The purpose of the Technical and Collection Services Program is to make library books, materials, databases, downloadable materials, and the library catalog available to patrons.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$12,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$12,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Technical and Collection Services	7,028,589	7,493,489	7,721,401	7,733,188

**Technology and Collection Services: Technology and Collection
Services Director
Purpose Statement**

The purpose of the Technology and Collection Services Director Program is to administer technology and collection services so that library information resources are delivered effectively and efficiently to staff and patrons.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$1,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$1,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Technology and Collection Services Director	202,667	224,664	232,116	233,815

Washington Talking Book and Braille Library

Purpose Statement

The purpose of the Washington Talking Book and Braille Library, a program the Library administers through a contract with the Secretary of State's Office/Washington State Library, is to provide books, magazines, and information in special formats to state residents who are blind or visually impaired.

Summary

Effective July 1, 2008, the Washington State Library will assume administration of the Washington Talking Book and Braille Library. Funding for this program is determined by the state, and the \$657,000 net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget reflects the planned mid-year transition.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Washington Talking Book and Braille Library	1,418,594	1,350,000	1,350,000	693,000

2008 Estimated Revenues for the Library Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
434010	WTTBL State Contract	1,472,736	1,350,000	1,350,000	693,000
441610	Copy Services	84,948	50,000	50,000	50,000
441610	Pay for Print	65,605	99,000	99,000	99,000
459700	Fines/Fees	908,384	850,000	850,000	882,232
462300	Parking-Central	328,538	374,097	425,417	400,000
462800	Concessions Proceeds	5,024	11,815	11,815	5,000
469112	Salvage Sales/Materials	39,857	40,000	40,000	40,000
469990	Misc Revenue	10,622	3,000	3,000	3,000
542810	Cable Franchise Fees	50,000	50,000	50,000	50,000
577010	SPU Interfund Transfer--Green Roof Project	133,795	0	0	0
587001	General Subfund Support	41,731,806	44,282,835	45,744,943	46,084,735
Total Revenues		44,831,315	47,110,747	48,624,175	48,306,967
379100	Use of (Contribution to) Fund Balance	(122,695)	0	0	0
Total Use of (Contribution to) Fund Balance		(122,695)	0	0	0
Total Resources		44,708,620	47,110,747	48,624,175	48,306,967

Library Fund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	480,040	73,785	610,360	73,785	360,780
Accounting and Technical Adjustments	7,625	0	0	0	0
Plus: Actual and Estimated Revenue	44,831,315	47,110,747	47,110,747	48,624,175	48,306,967
Less: Actual and Budgeted Expenditures	44,708,620	47,110,747	47,360,327	48,624,175	48,306,967
Ending Fund Balance	610,360	73,785	360,780	73,785	360,780
Continuing Appropriations	195,080	0	0	0	0
Total Reserves	195,080	0	0	0	0
Ending Unreserved Fund Balance	415,280	73,785	360,780	73,785	360,780

Capital Improvement Program Highlights

Following approval of a \$196.4 million bond issue in November 1998, The Seattle Public Library began a system wide capital program - "Libraries for All" (LFA). The program calls for the replacement of the Central Library; construction of three new branch libraries; and the renovation, replacement, or expansion of each of the 22 branch libraries in the system as of 1998. In addition, an Opportunity Fund was established to support projects in areas underserved by the library system, including one additional new branch library.

To date, 23 "Libraries for All" projects have been completed, including New Holly (1999); Wallingford (2000); Delridge (2002); Capitol Hill (2003); Rainier Beach, Green Lake, West Seattle, Central, High Point, North East, Beacon Hill, and Columbia (2004); Greenwood, Fremont, Ballard, International District/Chinatown, and Lake City (2005); Northgate, Montlake, South Park and Douglass-Truth (2006); and Southwest and Queen Anne (2007). The University and Broadview branches are scheduled to open in fall 2007. In 2008, the Madrona-Sally Goldmark and Magnolia branches are scheduled to open, marking the successful completion of the LFA program.

Increased operations and maintenance costs associated with new or expanded facilities are described in the Department of Finance April 2002 updated LFA fiscal note. The original "Libraries for All" program budget was \$239.5 million, but since the passage of the bond issue, additional private donations, property sale proceeds and bond interest earnings have increased the budget for projects to \$290.4 million. The Library anticipates accruing approximately \$22.6 million in bond interest revenue, to be applied to unanticipated costs of the LFA plan. The Library expects to complete the program by the end of 2008.

The 2008-2013 Proposed CIP allocates \$2.015 million in 2008 from the Cumulative Reserve Subfund to pay for major maintenance work at various Library facilities. During 2007, the Library conducted facility condition assessments and developed an asset management plan to ensure that the new and renovated facilities developed under the "Libraries for All" program are maintained in good condition. Projects in 2008 focus on work that could not be addressed within the "Libraries for All" scope, as well as maintenance items identified by the facility assessments or by staff. As the Library approaches completion of the "Libraries for All" program, major maintenance requirements are modest. The Library's 2008-2013 CIP focuses on preserving the investments that have been made in Library facilities.

Capital Improvement Program Appropriations

Budget Control Level	2008 Endorsed	2008 Proposed
Building Systems: B301106		
Cumulative Reserve Subfund - Real Estate Excise Tax I	403,000	438,000
Subtotal	403,000	438,000
Landscape and Hardscape Restoration: B301110		
Cumulative Reserve Subfund - Real Estate Excise Tax I	43,000	125,000
Subtotal	43,000	125,000
Minor Capital Improvements: B301109		
Cumulative Reserve Subfund - Real Estate Excise Tax I	29,000	118,000
Subtotal	29,000	118,000
Operational Efficiency Improvements: B301107		
Cumulative Reserve Subfund - Real Estate Excise Tax I	80,000	353,000
Subtotal	80,000	353,000
Preliminary Engineering and Planning: B301111		
Cumulative Reserve Subfund - Unrestricted Subaccount	92,000	195,000
Subtotal	92,000	195,000
Roof and Structural Systems: B301105		
Cumulative Reserve Subfund - Real Estate Excise Tax I	203,000	592,000
Subtotal	203,000	592,000
Safety, Security and Access Improvements: B301108		
Cumulative Reserve Subfund - Real Estate Excise Tax I	141,000	194,000
Subtotal	141,000	194,000
Total Capital Improvement Program Appropriation	991,000	2,015,000

Department of Parks and Recreation

Christopher Williams, Interim Superintendent

Contact Information

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On the Web at: <http://www.seattle.gov/parks/>

Department Description

The Department of Parks and Recreation (DPR) works with all residents to be good stewards of the environment, and to provide safe, welcoming opportunities to play, learn, contemplate, and build community.

DPR manages a 6,200-acre park system. This includes 430 parks, which include 185 athletic fields, 130 children's play areas, nine swimming beaches, 18 fishing piers, five golf courses, and 22 miles of boulevards. Other facilities include 151 outdoor tennis courts, 26 community centers, eight indoor and two outdoor swimming pools, 27 wading pools, a nationally recognized Rose Garden, the Seattle Aquarium, and more. The Woodland Park Zoological Society operates the zoo with City financial support. Hundreds of thousands of residents and visitors use parks and recreation facilities to pursue their passions from soccer to pottery, kite flying to golf, swimming to community celebrations, or to sit in quiet reflection.

Department employees work hard to develop partnerships with their advisory councils, park neighbors, volunteer groups, non-profit agencies, local businesses, and the Seattle School District to effectively respond to increasing requests for use of Seattle's park and recreation facilities.

In 1999, Seattle voters approved a renewal of the 1991 Seattle Center and Community Centers Levy, continuing DPR's commitment to renovate and expand facilities and provide new recreation centers. The 1999 Levy totals \$72 million spread over eight years. Nine community centers received a total of \$36 million from the Levy. In 2000, Seattle voters approved the 2000 Neighborhood Parks, Green Spaces, Trails and Zoo Levy (2000 Parks Levy), which enables the Department to complete more than 100 park acquisition and development projects, improve maintenance, boost environmental programs and practices, and expand recreation opportunities for young people and seniors.

Proposed Policy and Program Changes

In 2008, the Department of Parks and Recreation prepares for the final stages of the 2000 Pro Parks Levy that ends in 2008. To that end, the Department shifts \$5.9 million in Levy funded operating expenses to the General Fund in addition to the \$1.0 million already funded by the General Fund in the 2008 Endorsed Budget. The Mayor is proposing this approach to eliminate uncertainty about the future of Levy-supported operating and maintenance programs in 2009 and beyond. As a result, the 2008-2013 Capital Improvement Program (CIP) creates a new project, the Neighborhood Park Development Program, where these Pro Parks Levy dollars are appropriated to help with development of various neighborhood parks.

DPR implements the Center City Park Safety initiative, which has many budget elements in the 2008 Proposed Budget, including the addition of \$463,000 for 6.0 FTE Park Rangers that will patrol the Center City Parks. Funding for enhanced park programming is retained from the 2008 Endorsed Budget, and this entire initiative is implemented in partnership with the Seattle Police Department. There is also further funding for various parks security capital improvements appropriated in the 2008-2013 Proposed CIP.

The Department makes numerous changes and transfers to many of its budget control levels (BCLs) to improve management, service delivery, and program efficiency. In particular, \$1.966 million and 22.59 FTEs are

Parks and Recreation

transferred from the Enterprise BCL to the Park Cleaning, Landscaping and Restoration BCL, which reflects the Department's decision to keep the operation and maintenance crew for center city parks in the Park Cleaning, Landscaping and Restoration Program.

Approximately \$1.48 million of General Fund resources are added to pay for changes in the calculation of drainage rates by Seattle Public Utilities for non-residential parcels. Another anticipated change is the addition of \$252,000 to pay for ongoing operation and maintenance costs now incurred for newly opened and improved facilities with higher operating costs.

A combination of neighborhood and community service enhancements increases the budget by \$229,000 to pay for increased staff to support Neighborhood Matching Fund work; additional resources to help work on the City's effort to update neighborhood plans throughout the City; more water-related prevention measures to protect park users from the possibility of contracting the West Nile virus; consultant work to assist the Parks Department in expanding their public involvement process; and expanded services in the Rainier Beach community as part of the 2008 Summer Youth Strategy.

In conjunction with Seattle Public Utilities (SPU), DPR is implementing an outdoor pilot recycling program to enhance current recycling activities. This program will take place in the southern quadrant of the City.

Other administrative changes include the addition of a 1.0 FTE Policy Manager; the conversion of 2.5 FTE temporary positions to permanent positions; additional consultant funds to develop the Department's Strategic Business Plan in order to ensure that it includes an adequate public involvement and outreach process; new funding to support a study for the possible relocation of the Department's administrative offices; resources for the evaluation and purchase of a new asset management system; and additional support to the Seattle Parks Foundation for the Bench Donation program, Tree Donation program and general fundraising for city parks.

Parks and Recreation

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Enterprise Budget Control Level	K420A	4,872,044	7,385,507	7,972,093	6,619,960
Environmental Learning and Programs Budget Control Level	K430A	2,519,313	2,635,877	2,776,592	2,998,680
Facility and Structure Maintenance Budget Control Level	K320A	11,860,181	11,788,698	12,300,800	12,261,478
Finance and Administration Budget Control Level	K390A	4,821,144	5,388,551	5,543,519	5,549,246
Golf Budget Control Level	K400A	8,154,431	7,734,639	7,727,399	7,813,845
Golf Capital Reserve Budget Control Level	K410A	404,042	955,041	969,742	865,743
Horticulture and Urban Forestry Budget Control Level	K430B	4,940,836	4,854,749	5,045,054	5,067,896
Judgment and Claims Budget Control Level	K380A	1,030,169	1,116,500	1,116,500	1,116,500
Park Cleaning, Landscaping, and Restoration Budget Control Level	K320B	22,642,619	21,651,561	22,731,361	25,953,317
Planning, Development, and Acquisition Budget Control Level	K370C	6,330,933	7,398,279	7,118,704	7,130,600
Policy Direction and Leadership Budget Control Level	K390B	2,427,660	2,669,933	2,778,023	3,088,057
Recreation Facilities and Programs Budget Control Level	K310D	16,437,921	18,311,770	19,034,181	19,040,912
Seattle Aquarium Budget Control Level	K350A	6,582,785	8,147,308	9,449,102	9,539,113
Seattle Conservation Corps Budget Control Level	K320C	3,168,287	3,832,568	3,929,141	3,954,546
Swimming, Boating, and Aquatics Budget Control Level	K310C	7,428,284	7,618,929	7,960,876	7,861,401
Woodland Park Zoo Budget Control Level	K350B	5,942,203	6,035,087	6,025,393	6,025,393
Department Total		109,562,851	117,524,998	122,478,480	124,886,686
Department Full-time Equivalents Total*		979.44	989.45	988.95	1,002.95

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
General Subfund	33,857,817	71,929,401	75,087,518	83,472,576
Other	75,705,034	45,595,597	47,390,961	41,414,109
Department Total	109,562,851	117,524,998	122,478,480	124,886,686

Enterprise Budget Control Level

Purpose Statement

The purpose of the Enterprise Division Budget Control Level is to foster partnerships, engage in community investments, develop business efficiencies, and generate revenues in order to strengthen the Department's ability to fulfill its mission.

Summary

Transfer out \$1.966 million and 22.59 FTE to reflect the decision to keep the Downtown Parks Crew in the Park Cleaning, Landscaping and Restoration Program.

Increase budget by 1.0 FTE Parks Concession Coordinator for Magnuson Park concessions and add 0.5 FTE Maintenance Laborer due to increased activity at South Lake Union. These additional FTEs are paid for with off-setting reductions.

Decrease budget by \$72,000 related to multiple departmental technical adjustments to better align department services and programs.

Increase budget by \$83,000 due to changes in the calculation of drainage rates by Seattle Public Utilities for non-residential parcels.

Increase budget by \$74,000 of 2000 Parks Levy funding for increased operation and maintenance costs of new and/or improved facilities.

Increase budget by \$462,000 and 6.0 FTE Park Rangers to increase park security in conjunction with improvements included in the 2008 Proposed CIP that include cameras in parks and other measures to improve center city park safety.

Increase budget by \$100,000 to pay for a study for possible relocation of Parks Department administrative functions.

There is also a budget neutral change in funding for parks maintenance from the Pro Parks Levy to General Fund.

Citywide adjustments to labor costs decrease the budget by \$33,000. Altogether these changes yield a net program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$1,352,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Enterprise	4,872,044	7,385,507	7,972,093	6,619,960
Full-time Equivalents Total*	35.75	60.36	63.36	48.27

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Environmental Learning and Programs Budget Control Level

Purpose Statement

The purpose of the Environmental Learning and Programs Budget Control Level is to deliver and manage environmental stewardship programs and the City's environmental education centers at Discovery Park, Carkeek Park, Seward Park, and Camp Long. The programs are designed to encourage Seattle residents to take actions that respect the rights of all living things and environments, and to contribute to healthy and livable communities.

Summary

Decrease budget by \$56,000 related to multiple departmental technical adjustments to better align department services and programs.

Increase budget by \$293,000 due to changes in the calculation of drainage rates by Seattle Public Utilities for non-residential parcels.

There is also a budget neutral change in funding for parks maintenance from the Pro Parks Levy to General Fund.

Citywide adjustments to labor costs decrease the budget by \$15,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$222,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Environmental Learning and Programs	2,519,313	2,635,877	2,776,592	2,998,680
Full-time Equivalents Total*	28.77	28.77	28.77	28.77

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Facility and Structure Maintenance Budget Control Level

Purpose Statement

The purpose of the Facility and Structure Maintenance Budget Control Level is to repair and maintain park buildings and infrastructure so that park users can have structurally sound and attractive parks and recreational facilities.

Summary

Increase budget by \$64,000 related to multiple departmental technical adjustments to better align department services and programs.

Increase budget by \$5,000 due to changes in the calculation of drainage rates by Seattle Public Utilities for non-residential parcels.

Increase budget by \$31,000 for increased operation and maintenance costs of new and/or improved facilities.

There is also a budget neutral change in funding for parks maintenance from the Pro Parks Levy to General Fund.

Decrease budget by \$9,000 and abrogate 0.5 FTE Administrative Staff Assistant to offset an increase in the Planning and Development BCL for Neighborhood Planning funding.

Citywide adjustments to labor costs decrease the budget by \$130,000, for a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$40,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Facility and Structure Maintenance	11,860,181	11,788,698	12,300,800	12,261,478
Full-time Equivalents Total*	114.10	115.30	115.30	114.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Finance and Administration Budget Control Level

Purpose Statement

The purpose of the Finance and Administration Budget Control Level is to provide the financial, technological, and business development support necessary to ensure effective delivery of the Department's services.

Summary

Increase budget by \$13,000 related to multiple departmental technical adjustments to better align department services and programs.

There is also a budget neutral change in funding for parks maintenance from the Pro Parks Levy to General Fund.

Citywide adjustments to labor costs decrease the budget by \$7,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$6,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Finance and Administration	4,821,144	5,388,551	5,543,519	5,549,246
Full-time Equivalents Total*	47.50	47.50	47.50	47.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Golf Budget Control Level

Purpose Statement

The purpose of the Golf Budget Control Level is to efficiently manage the City's four golf courses at Jackson, Jefferson, West Seattle, and Interbay to provide top-quality public golf courses and maximize earned revenues.

Summary

Increase budget by \$104,000 due to changes in the calculation of drainage rates by Seattle Public Utilities for non-residential parcels.

Citywide adjustments to labor costs decrease the budget by \$18,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$86,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Golf	8,154,431	7,734,639	7,727,399	7,813,845
Full-time Equivalents Total*	25.00	25.00	25.00	25.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Golf Capital Reserve Budget Control Level

Purpose Statement

The purpose of the Golf Capital Reserve Program is to transfer resources from the Parks and Recreation Fund to the Cumulative Reserve Subfund to provide for previously identified Golf Program capital projects. There are no staff and no program services delivered through this program.

Summary

Decrease budget by \$104,000 due to changes in the calculation of drainage rates by Seattle Public Utilities for non-residential parcels.

No citywide adjustments to labor costs affect the budget, therefore the net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$104,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Golf Capital Reserve	404,042	955,041	969,742	865,743

Horticulture and Urban Forestry Budget Control Level

Purpose Statement

The purpose of the Horticulture and Forestry Budget Control Level is to provide cost efficient and centralized management for the "living inventories" of the Department of Parks and Recreation. Direct management responsibilities include greenhouses, nurseries, the Volunteer Park Conservatory, landscape and urban forest restoration programs, sport field turf management, water conservation programs, pesticide reduction and wildlife management, and heavy equipment support for departmental operations and capital projects.

Summary

Decrease budget by \$16,000 related to multiple departmental technical adjustments to better align department services and programs.

Increase budget by \$62,000 for West Nile prevention to apply larvicide to Parks Department catch basins, ponds and water features. This is in conjunction with the program in Seattle Public Utilities.

Increase budget by \$3,000 due to changes in the calculation of drainage rates by Seattle Public Utilities for non-residential parcels.

Increase budget by \$5,000 for increased operation and maintenance costs of new and/or improved facilities.

There is also a budget neutral change in funding for parks maintenance from the Pro Parks Levy to General Fund.

Citywide adjustments to labor costs decrease the budget by \$32,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$22,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Horticulture and Urban Forestry	4,940,836	4,854,749	5,045,054	5,067,896
Full-time Equivalents Total*	50.14	50.14	50.14	50.14

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Judgment and Claims Budget Control Level

Purpose Statement

The Judgment/Claims Subfund pays for judgments, settlements, claims, and other eligible expenses associated with legal claims and suits against the City. Premiums are based on average percentage of Judgment/Claims expenses incurred by the Department over the previous five years.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Judgment and Claims	1,030,169	1,116,500	1,116,500	1,116,500

Parks and Recreation

Park Cleaning, Landscaping, and Restoration Budget Control Level

Purpose Statement

The purpose of the Park Cleaning, Landscaping, and Restoration Budget Control Level is to provide custodial, landscape, and forest maintenance and restoration services in an environmentally sound fashion to provide park users with safe, useable, and attractive park areas.

Summary

Transfer in \$1.966 million and 22.59 FTEs to reflect the decision to keep the Downtown Parks Crew in the Park Cleaning, Landscaping and Restoration Program.

Increase budget by \$199,000 and increase 0.5 FTE Grounds Maintenance Lead Worker and 1.0 FTE Maintenance Laborer for an outdoor recycling in parks pilot program in conjunction with Seattle Public Utilities.

Increase budget by \$1.052 million due to changes in the calculation of drainage rates by Seattle Public Utilities for non-residential parcels.

Increase budget by \$65,000 of General Fund resources for increased operation and maintenance costs of new and/or improved facilities.

Increase budget by \$78,000 of 2000 Parks Levy funding for increased operation and maintenance costs of new and/or improved facilities.

Add 0.5 FTE Laborer as part of a Temporary Employment Service (TES) conversion to a full-time position.

There is also a net zero change in funding for parks maintenance from the Pro Parks Levy to General Fund.

Citywide adjustments to labor costs decrease the budget by \$138,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$3,222,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Park Cleaning, Landscaping, and Restoration	22,642,619	21,651,561	22,731,361	25,953,317
Full-time Equivalents Total*	244.73	226.40	226.40	250.99

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning, Development, and Acquisition Budget Control Level

Purpose Statement

The purpose of the Planning, Development and Acquisition Budget Control Level is to acquire, plan, design, develop and coordinate the construction of new, and the improvement of existing, parks and related facilities to benefit the citizens of Seattle and the City's guests. This includes providing engineering and technical services to solve maintenance and operational problems, and preserving open spaces through a combination of direct purchases, transfers and consolidations of City-owned lands, voluntary conservation measures, and resolutions to property encroachment issues.

Summary

Decrease budget by \$208,000 and abrogate 1.0 FTE Planning and Development Specialist II related to multiple departmental technical adjustments to better align department services and programs.

Increase budget by \$47,000 and 0.5 FTE Planning & Development Specialist for project management and community outreach for Neighborhood Matching Fund projects.

Increase budget by \$137,000 and reclassify 1.0 FTE Planning & Development Specialist II to a 1.0 FTE Strategic Advisor 2, Parks and Recreation for development of an asset management plan within the Parks Department.

Increase budget by \$36,000 and 1.0 FTE Planning & Development Specialist for Neighborhood Planning, and decrease budget by 1.0 FTE Administrative Specialist I-BU to offset the FTE addition.

Citywide adjustments to labor costs increase the budget by less than \$1,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$12,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Planning, Development, and Acquisition	6,330,933	7,398,279	7,118,704	7,130,600
Full-time Equivalents Total*	71.30	62.10	58.60	58.10

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Policy Direction and Leadership Budget Control Level

Purpose Statement

The purpose of the Policy Direction and Leadership Budget Control Level is to provide guidance within the Department and outreach to the community on policies that enable the Department to offer outstanding parks and recreation opportunities to Seattle residents and our guests.

Summary

Increase budget by \$9,000 related to multiple departmental technical adjustments to better align department services and programs.

Increase budget by \$135,000 and 1.0 FTE Manager 3, General Government for a Policy Manager in the Superintendent's office to provide high level analysis of policy issues.

Increase budget by \$70,000 for additional operations support for the Seattle Parks Foundation including staff for the Bench Donation and Tree Donation program and fundraising for city parks.

Increase budget by \$50,000 for a consultant to examine unique populations in Seattle to assist the Parks Department in expanding their public involvement process.

Increase budget by \$50,000 for consultant work on the Parks Strategic Business Plan.

There is also a budget neutral change in funding for parks maintenance from the Pro Parks Levy to General Fund.

Citywide adjustments to labor costs decrease the budget by \$4,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$310,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Policy Direction and Leadership	2,427,660	2,669,933	2,778,023	3,088,057
Full-time Equivalents Total*	25.50	26.50	26.50	27.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Recreation Facilities and Programs Budget Control Level

Purpose Statement

The purpose of the Recreation Facilities and Programs Budget Control Level is to manage and staff the City's neighborhood community centers and citywide recreation facilities and programs, which allow Seattle residents to enjoy a variety of social, athletic, cultural, and recreational activities.

Summary

Increase budget by \$70,000 related to multiple departmental technical adjustments to better align department services and programs. Also increase budget by 0.5 FTE Recreation Attendant and 0.5 Recreation Program Specialist associated with staffing for the Late Night Program and add 1.50 Recreation Leaders that were approved in the 2nd Quarter Supplemental Ordinance. These FTE additions are budget neutral.

Increase budget by \$18,000 due to changes in the calculation of drainage rates by Seattle Public Utilities for non-residential parcels.

There is also a budget neutral change in funding for parks maintenance from the Pro Parks Levy to General Fund.

Increase budget by 1.0 FTE Recreation Attendant and 1.0 FTE Recreation Leader to convert Temporary Employment Service (TES) positions to full-time positions.

Increase budget by \$67,000 to increase the number of constructive activities for youth in the areas of employment, recreation, community development, and public safety in the Rainier Beach community as part of the 2008 Summer Youth Strategy.

Decrease budget by \$27,000 to offset an increase in the Planning and Development BCL for Neighborhood Planning funding.

Citywide adjustments to labor costs decrease the budget by \$122,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$6,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Recreation Facilities and Programs	16,437,921	18,311,770	19,034,181	19,040,912
Full-time Equivalents Total*	189.82	198.50	198.50	203.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Seattle Aquarium Budget Control Level

Purpose Statement

The purpose of the Seattle Aquarium Budget Control Level is to provide exhibits and environmental educational opportunities that expand knowledge of, inspire interest in, and encourage stewardship of the aquatic wildlife and habitats of Puget Sound and the Pacific Northwest.

Summary

Increase budget by \$125,000 and reclassify 1.0 FTE Naturalist to a 1.0 FTE Public Education Program Specialist related to multiple departmental technical adjustments to better align department services and programs.

Citywide adjustments to labor costs decrease the budget by \$35,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$90,000

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Seattle Aquarium	6,582,785	8,147,308	9,449,102	9,539,113
Full-time Equivalents Total*	65.75	68.25	68.25	68.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Seattle Conservation Corps Budget Control Level

Purpose Statement

The purpose of the Seattle Conservation Corps Budget Control Level is to provide training, counseling, and employment to homeless and unemployed people so that they acquire skills and experience leading to long-term employment and stability.

Summary

Increase budget by \$43,000 related to multiple departmental technical adjustments.

Citywide adjustments to labor costs decrease the budget by \$18,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$25,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Seattle Conservation Corps	3,168,287	3,832,568	3,929,141	3,954,546
Full-time Equivalents Total*	20.35	20.35	20.35	20.35

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Swimming, Boating, and Aquatics Budget Control Level

Purpose Statement

The purpose of the Swimming, Boating, and Aquatics Budget Control Level is to provide a variety of structured and unstructured water-related programs and classes so participants can enjoy and develop skills in a range of aquatic activities.

Summary

Decrease budget by \$72,000 related to multiple departmental technical adjustments.

Increase budget by \$26,000 due to changes in the calculation of drainage rates by Seattle Public Utilities for non-residential parcels.

There is also a budget neutral change in funding for parks maintenance from the Pro Parks Levy to General Fund.

Increase budget by \$4,000 to increase the number of constructive activities for youth in the areas of employment, recreation, community development, and public safety in the Rainier Beach community as part of the 2008 Summer Youth Strategy.

Citywide adjustments to labor costs decrease the budget by \$57,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$99,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Swimming, Boating, and Aquatics	7,428,284	7,618,929	7,960,876	7,861,401
Full-time Equivalents Total*	60.73	60.28	60.28	60.28

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Woodland Park Zoo Budget Control Level

Purpose Statement

In December 2001, the City of Seattle, by Ordinance 120697, established an agreement with the non-profit Woodland Park Zoological Society to operate and manage the Woodland Park Zoo beginning in March 2002. The Zoo is included in the Department's budget as it continues to implement this transition. The purpose of the Zoo is to provide care for animals and offer exhibits, educational programs, and appealing visitor amenities so Seattle residents and visitors have the opportunity to enjoy and learn about animals and wildlife conservation.

There are no changes to the 2008 Endorsed Budget.

Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Woodland Park Zoo	5,942,203	6,035,087	6,025,393	6,025,393

Parks and Recreation

2008 Estimated Revenues for the Parks and Recreation Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
439090	Other Intergovernmental Revenue	0	0	0	77,613
441990	Community Center Levy	26,583	0	0	0
443870	Other Intergovernmental Revenue	3,444,149	4,471,112	4,602,120	4,279,303
541990	2000 Parks Levy	0	0	0	10,408
541990	Community Development Block	3,734	0	0	0
541990	Shoreline Parks Improvement Fund	152,262	4,800	5,332	5,332
587001	Neighborhood Match Sub-fund	86,293	139,313	144,468	144,468
587338	2000 Parks Levy	8,082,669	8,800,004	8,378,611	2,479,659
587338	Community Center Levy	35,755	0	0	0
Total Bonds,Levies and Intergovernment		11,831,445	13,415,229	13,130,531	6,996,783
439090	Miscellaneous Donations	28,215	561,566	558,856	421,997
459930	Other Miscellaneous	780,062	55,478	50,767	31,679
462800	Concessions and Rentals	888,722	941,519	962,739	902,739
469990	Other Miscellaneous	0	0	0	(25,400)
541990	I/F Miscellaneous	1,387,698	1,485,076	1,492,686	1,608,857
Total Concessions and Other Revenue		3,084,697	3,043,639	3,065,048	2,939,872
439090	Aquarium Programs/Rentals	99,461	1,053,078	1,276,078	1,241,501
447300	Golf Fees	9,141,664	8,941,440	9,031,802	9,031,802
447300	Special Recreation Programs	4,665,672	3,772,179	3,949,799	3,826,996
447300	Swimming Pool Fees	2,912,683	3,191,942	3,382,802	3,301,302
447300	Tennis Center Admissions and Fees	856,263	840,400	840,400	840,400
447500	Aquarium Admissions/Passes	5,803,685	7,140,000	8,220,000	8,220,000
447500	Conservatory Admission Fee	0	17,000	55,000	55,000
447500	Japanese Garden Admission Fee	235,038	208,431	208,431	220,333
462500	Special Recreation Programs	0	0	0	143,896
462900	Sand Point Fees	0	17,151	17,151	0
469400	Other Miscellaneous	0	50,000	50,000	39,925
Total Fees and Charges		23,714,466	25,231,621	27,031,463	26,921,155
416100	Business & Occupation Tax (10%)	16,022,581	16,731,290	17,659,165	17,941,205
416430	Utilities Business Tax - Natural Gas (10%)	1,228,196	1,337,315	1,280,107	1,249,973
416450	Utilities Business Tax - Solid Waste (10%)	0	136,580	139,995	100,000
416460	Utilities Business Tax - Cable Television (10%)	1,303,678	1,213,333	1,246,667	1,332,222
416470	Utilities Business Tax - Telephone (10%)	3,254,877	2,892,738	2,859,201	3,065,556
416480	Utilities Business Tax - Steam (10%)	126,034	114,675	112,381	132,667
418800	Bridging the Gap Employee Head Tax	0	0	0	550,700
419610	Business & Occupation Tax (10%)	302,713	0	0	0

Parks and Recreation

2008 Estimated Revenues for the Parks and Recreation Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
419640	Utility Tx Penalties & Interest	22,009	0	0	0
421600	Professional and Occupational Licenses (10%)	169,151	90,000	60,556	55,000
421790	Amusement Licenses (10%)	12,397	12,222	12,222	11,111
421920	Business License Fees (10%)	497,846	500,000	500,000	500,000
422113	Refrigerator Permits	16,126	36,631	36,631	16,126
422150	Boiler Permits	18,873	25,480	25,480	18,873
422320	Animal Licenses (10%)	95,776	101,111	101,111	101,111
441320	Court Costs (10%)	31,053	28,222	28,333	31,444
442330	Adult Probation and Parole (10%)	12,136	8,333	8,333	8,333
443950	Other Service Charges - General Government	1,223	1,111	1,111	1,111
456900	Court Fines & Forfeitures (10%)	1,854,497	1,858,511	1,778,444	2,106,111
457330	Municipal Court Cost Recoveries (10%)	90,677	44,444	44,444	70,556
461510	License/Permits Revenue	43,594	0	0	0
516410	Utilities Business Tax - City Light(10%)	3,489,279	3,290,752	3,354,181	3,359,000
516420	Utilities Business Tax - City Water (10%)	1,790,721	1,723,827	1,816,262	1,900,333
516440	Utilities Business Tax - Drainage/Waste Water (10%)	1,768,855	2,365,683	2,447,938	2,594,667
516450	Utilities Business Tax - City SWU (10%)	837,182	918,221	979,227	997,778
516456	Utility Tax-City Solid Waste (10%)	852,152	0	0	0
516457	Landfill Closure & Transfer Fees	580,413	1,028,495	1,025,870	1,025,870
587001	General Subfund	33,857,817	37,470,440	39,569,854	46,302,828
	Total General Government Support	68,279,856	71,929,416	75,087,515	83,472,575
541990	Cumulative Reserve Subfund	2,259,554	3,905,092	4,163,923	4,556,299
	Total General Government Support - Capital	2,259,554	3,905,092	4,163,923	4,556,299
	Total Revenues	109,170,018	117,524,997	122,478,480	124,886,684
379100	Unexpended Fund Balance	392,833	0	0	0
	Total Unexpended Fund Balance	392,833	0	0	0
	Total Resources	109,562,851	117,524,997	122,478,480	124,886,684

Parks and Recreation

Parks and Recreation Fund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	4,649,323	2,232,456	3,581,994	2,232,455	3,589,856
Accounting and Technical Adjustments	(674,496)	0	0	0	0
Plus: Actual and Estimated Revenue	109,170,018	117,524,997	118,112,348	122,478,480	124,886,684
Less: Actual and Budgeted Expenditures	109,562,851	117,524,998	118,104,486	122,478,480	124,886,686
Ending Fund Balance	3,581,994	2,232,455	3,589,856	2,232,455	3,589,855
Continuing Appropriations	518,181	0	0	0	0
Westbridge Debt Service	829,299	842,585	829,299	842,585	829,299
Total Reserves	1,347,480	842,585	829,299	842,585	829,299
Ending Unreserved Fund Balance	2,234,514	1,389,870	2,760,557	1,389,870	2,760,556

Capital Improvement Program Highlights

The 1999 Seattle Center and Community Centers Levy is nearly complete. The community centers' portion of the Levy for the Department totals \$36 million spread over eight years and eight of the nine community center projects are complete. The ninth and final project, the new Belltown Community Center is in the planning stage as the Department seeks a location for the Center.

In 2008, progress continues on many key projects related to the 2000 Neighborhood Parks, Green Spaces, Trails and Zoo Levy (2000 Parks Levy). This levy is an eight-year, \$198.2 million levy lid lift that funds over 100 projects to improve and develop parks, playfields and trails, improve regular maintenance, and enhance recreational programming. The Levy also funds an acquisition program and an acquisition and development opportunity fund. Also, in 2008, approximately \$0.54 million in new funding is appropriated from the 2000 Parks Levy Fund in the Department's Capital Improvement Program (CIP) for 26 development projects, including Lake Union Park, Jefferson Park, Magnuson Park, and other neighborhood parks. The 2008-2013 Proposed CIP also includes nine development projects funded through the Levy's opportunity fund.

In the 2008-2013 Proposed CIP there is an appropriation for \$750,000 to pay for electrical repairs and upgrades to the Armory building at Lake Union Park in anticipation of negotiations with the Museum of History and Industry (MOHAI). In addition, \$225,000 is appropriated outside the Parks CIP for design and research of a more extensive renovation of the Armory building. There is also \$1 million of appropriation to fund the Lake Union Trail project that will connect existing pathways around Lake Union and create a contiguous trail.

A Neighborhood Park Development program is included in the CIP with approximately \$7 million of Levy and General Fund dollars that previously paid for ongoing operations and maintenance costs, which are now solely funded by General Fund resources. The intent of the program is to help further fund capital development of various park projects that have been only partially funded with Levy resources or have had difficulty with securing community funding.

Six pier projects are included in the Department's 2008-2013 Proposed CIP, including evaluating options for Pier 62/63, replacing portions of the fire suppression system to complete the renovation of Pier 59, replacing the gas heating system at Piers 59 and 60, replacing the filter at Pier 60, replacing the sewer vaults and pumps under Pier 60, and re-inspection of Piers 57, 58 and 60.

Five projects support the Mayor's initiative to transform Seattle's downtown parks into vibrant, attractive public spaces. In 2008, renovation will begin on City Hall Park, construction will continue at Freeway Park, a kiosk will be completed at Occidental Park, and improvements will be made to Waterfront Park. In addition, a new project, Center City Park Security with \$850,000 of appropriation, will address security issues in downtown parks with installation of automated cameras and various capital improvements to discourage illegal activities.

A boat moorage restoration and rehabilitation project is included for Leschi and Lakewood moorages and for three Lake Washington docks. These repairs extend the useful life of the piers, which provide approximately \$352,000 in revenues to the Department each year.

A major renovation project is begun in 2008 at Magnuson Park. The west wing of Building 30 will be renovated to provide artist studios. Annual rental revenue from the studios is expected to be approximately \$184,000.

Parks and Recreation

The 2008-2013 Proposed CIP includes numerous ball field lighting and field turf conversion projects. Construction on two ballfield lighting projects will occur in 2008, including Interbay and Garfield. In addition, planning and design for Bitterlake and Delridge is planned to begin in 2008. Field turf conversion projects include Jefferson and Miller playfields. Projects approved for both lighting and field conversions include Georgetown, Hiawatha, and Washington playfields.

In 2008 there are two new community center roof renovation projects for the Queen Anne Community Center and the Southwest Community Center. In addition, grant funding was received to improve the seismic stability of the Queen Anne Community Center as a designated emergency shelter.

In addition to the many park development projects that include the addition of trees to park land, there are three designated projects that support the Mayor's Green Seattle Initiative, including a Forest Restoration Program for maintaining and improving natural areas, the Green Seattle Partnership whose goal is to increase the City's total tree canopy, and an Urban Tree Replacement Program for replacing any trees removed due to various park development and improvement projects. In addition, 600 trees will be replaced in the Arboretum that were damaged during the 2006 winter storm.

Many asset preservation projects are funded throughout Seattle's parks systems including nine projects that support the Mayor's Restore Our Waters initiative to improve Seattle's aquatic environments.

The total Cumulative Reserve Subfund (CRS) appropriation for the Department is approximately \$29.6 million in 2008. Of this amount, approximately \$26.8 million is for asset preservation. The CRS also funds various other projects, including, acquisition of property in the Northgate area, a skate spot at Dahl Playfield and up to ten skate dots throughout the City, refurbishment of the Statue of Liberty at Alki Beach Park, and the additional costs associated with construction of a synthetic ball field, rather than natural turf, at Jefferson Park. Six neighborhood projects are funded with \$243,000 of CRS as part of the prioritization process by the Community District Councils and selected by a team of City staff from various departments.

In addition to the work funded by the CRS, there is one property acquisition and several restoration projects at Discovery Park funded by the Shoreline Park Improvement Fund (SPIF) as part of the West Point Treatment Plant mitigation settlement with King County.

The discussions regarding leases and redevelopment plans for Buildings 2, 11, 18, and 27 at Warren G. Magnuson Park are ongoing. The Proposed CIP also includes \$2.7 million for renovation of the western wing of Building 30 at Warren G. Magnuson Park. The redevelopment will include seismic upgrades and interior improvements for leasing by private artists.

The 2008-2013 Proposed CIP includes many capital projects in South Seattle neighborhoods, including \$200,000 for design of a redeveloped Rainier Beach Community Center, \$200,000 to help complete development of Mt. Baker Viewridge Park, \$192,000 for renovation of the "Hat" of "Hat n' Boots" fame in Oxbow Park, \$137,000 to complete restoration of the Colman Playground Shelterhouse, and outside of the Parks CIP there is \$317,000 to help complete funding needed for Phase 2 development of the Seattle Chinese Garden.

The Department also anticipates receiving grants and other public and private donations, which will be appropriated in 2008.

Parks and Recreation

Capital Improvement Program Appropriations

	2008 Endorsed	2008 Proposed
Budget Control Level		
1999 Community Center Improvements: K72654		
1999 Seattle Center/Community Centers Fund	0	60,000
Subtotal	0	60,000
2000 Parks Levy - Development Opportunity Fund: K723008		
Cumulative Reserve Subfund - Real Estate Excise Tax I	0	200,000
Subtotal	0	200,000
2000 Parks Levy - Major Park Development: K723004		
Cumulative Reserve Subfund - Real Estate Excise Tax II Subaccount	567,000	567,000
Subtotal	567,000	567,000
2000 Parks Levy - Neighborhood Park Development: K723003		
2000 Parks Levy Fund	381,000	381,000
Subtotal	381,000	381,000
2000 Parks Levy - Park Development: K723017		
2000 Parks Levy Fund	0	6,985,000
Subtotal	0	6,985,000
Ballfields/Athletic Courts/Play Areas: K72445		
Cumulative Reserve Subfund - Real Estate Excise Tax II Subaccount	9,195,000	8,983,000
Cumulative Reserve Subfund - Unrestricted Subaccount	1,062,000	1,062,000
Subtotal	10,257,000	10,045,000
Building Component Renovations: K72444		
Cumulative Reserve Subfund - Real Estate Excise Tax I	500,000	1,450,000
Cumulative Reserve Subfund - Real Estate Excise Tax II Subaccount	2,115,000	5,398,000
Cumulative Reserve Subfund - Unrestricted Subaccount	109,000	130,000
Subtotal	2,724,000	6,978,000
Citywide and Neighborhood Projects: K72449		
Cumulative Reserve Subfund - Real Estate Excise Tax I	225,000	468,000
Cumulative Reserve Subfund - Real Estate Excise Tax II Subaccount	500,000	955,000
Subtotal	725,000	1,423,000

Parks and Recreation

Budget Control Level	2008 Endorsed	2008 Proposed
Debt Service and Contract Obligation: K72440		
2000 Parks Levy Fund	159,000	159,000
Bond Interest and Redemption Fund	641,000	0
Cumulative Reserve Subfund - Real Estate Excise Tax I	3,906,000	2,212,000
Cumulative Reserve Subfund - Real Estate Excise Tax II Subaccount	361,000	0
Cumulative Reserve Subfund - Unrestricted Subaccount Park and Recreation Fund	379,000	340,000
	549,000	463,000
Subtotal	5,995,000	3,174,000
Docks/Piers/Floats/Seawalls/Shorelines: K72447		
Beach Maintenance Trust Fund	25,000	25,000
Cumulative Reserve Subfund - Real Estate Excise Tax I	0	150,000
Cumulative Reserve Subfund - Real Estate Excise Tax II Subaccount	255,000	255,000
Subtotal	280,000	430,000
Forest Restoration: K72442		
Cumulative Reserve Subfund - Real Estate Excise Tax I	1,000,000	1,000,000
Cumulative Reserve Subfund - Real Estate Excise Tax II Subaccount	670,000	970,000
Subtotal	1,670,000	1,970,000
Golf Projects: K72253		
Cumulative Reserve Subfund - Unrestricted Subaccount	955,000	955,000
Subtotal	955,000	955,000
Parks Infrastructure: K72441		
Cumulative Reserve Subfund - Real Estate Excise Tax I	0	1,036,000
Cumulative Reserve Subfund - Real Estate Excise Tax II Subaccount	2,495,000	2,897,000
General Subfund	0	1,042,000
Subtotal	2,495,000	4,975,000
Parks Upgrade Program - CDBG: K72861		
Cumulative Reserve Subfund - Real Estate Excise Tax II Subaccount	508,000	508,000
Subtotal	508,000	508,000
Pools/Natatorium Renovations: K72446		
Cumulative Reserve Subfund - Real Estate Excise Tax I	1,333,000	1,333,000
Subtotal	1,333,000	1,333,000
Seattle Aquarium Projects: K72448		
Cumulative Reserve Subfund - Real Estate Excise Tax I	75,000	130,000
Subtotal	75,000	130,000
Zoo Annual Major Maintenance: K72899		
Cumulative Reserve Subfund - Real Estate Excise Tax I	1,200,000	1,200,000
Subtotal	1,200,000	1,200,000
Total Capital Improvement Program Appropriation	29,165,000	41,314,000

Parks Levy Fund

Department Description

The Parks Levy Fund is an administrative tool for summarizing the approved uses of the 2000 Neighborhood Parks, Green Spaces, Trails, and Zoo Levy (2000 Parks Levy). Proceeds from the 2000 Parks Levy are used primarily to support property acquisition, capital expansion, and operating expenses of the Department of Parks and Recreation (DPR). In addition, the 2000 Parks Levy funds five development projects in the Seattle Department of Transportation. Appropriations and transfers from this fund for DPR operating expenses are made in the following pages. DPR uses these resources from the 2000 Parks Levy to pay for levy-related costs for park and facility development. The Parks Levy Fund does not have any positions since it is primarily a mechanism to transfer revenue between these two funds.

In November 2000, Seattle voters approved the 2000 Parks Levy, a \$200 million, eight-year levy lid lift for parks and recreation purposes. The annual cost to property owners is approximately \$0.35 per \$1,000 assessed value. DPR manages the 2000 Parks Levy programs, development projects, and the levy's fund. With these levy funds the City will acquire, develop, and maintain new neighborhood parks, green spaces, playfields, trails and boulevards, and will fund out-of-school and senior activities. The levy also funds an acquisition and development opportunity fund.

The 2000 Parks Levy is structured to fund the following major functions:

Park and Green Space Acquisition: The levy provides \$26 million for neighborhood park acquisition and green space preservation. To date, DPR has acquired 40 acres of open and green space properties.

Park Development Projects: The levy provides \$102.8 million for 95 park development projects. To date, 66 projects are completed, 12 additional projects have begun construction, and all but three of the remaining projects are underway.

Opportunity Fund: The levy provides \$10 million for citizen-initiated park projects to be recommended by the Oversight Committee. In 2002, \$6 million was allocated for 19 projects, and in 2005 the remaining \$4 million was allocated for another 15 projects.

Environmental Stewardship, Maintenance, and Programming: The levy provides \$61.4 million for environmental stewardship, recreational programs, enhanced park maintenance, and maintenance of new parks purchased or developed through the levy. This funding also includes \$21.8 million for programs and facilities at Woodland Park Zoo.

Per Ordinance 120024, all amounts appropriated and transferred from the 2000 Parks Levy Fund (33850) carry over in the Parks and Recreation Fund (10200) within the DPR budget until they are expended.

Proposed Policy and Program Changes

The Parks Levy Fund resources appropriated in this section of the budget for operations is reduced by approximately \$5.9 million in order to change the funding source from the 2000 Parks Levy fund to General Fund resources. This shift resolves uncertainty about the future of Levy-supported programs by building these costs into the General Subfund base budget. The replaced Levy funds will instead be used for capital development and are appropriated in the 2008-2013 Proposed CIP project Neighborhood Parks Development Program (K732374).

Parks Levy

	Summit	2006	2007	2008	2008
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
Parks Levy Support to Zoo Programming Budget Control Level	2K385	2,819,000	2,888,000	3,011,000	3,011,000
Transfer to Parks and Recreation Fund Budget Control Level					
Enhanced Park Maintenance		547,258	377,999	119,795	119,795
Environmental Stewardship		1,239,309	1,343,001	1,384,942	0
New Park/Green Space Maintenance		1,468,853	2,045,063	1,806,715	0
Recreational Programming		2,198,067	2,454,001	2,527,907	0
Transfer to Parks and Recreation Fund Budget Control Level	2K385-T	5,453,487	6,220,064	5,839,359	119,795
Department Total		8,272,487	9,108,064	8,850,359	3,130,795
		2006	2007	2008	2008
Resources		Actuals	Adopted	Endorsed	Proposed
Other		8,272,487	9,108,064	8,850,359	3,130,795
Department Total		8,272,487	9,108,064	8,850,359	3,130,795

Parks Levy Support to Zoo Programming Budget Control Level

Purpose Statement

The purpose of the Parks Levy Support to Zoo Programming Budget Control Level is to provide appropriation authority from the 2000 Parks Levy Fund to the Woodland Park Zoo for the support of Zoo programs. These resources are in addition to resources provided by DPR in its Woodland Park Zoo Budget Control Level.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Parks Levy Support to Zoo Programming	2,819,000	2,888,000	3,011,000	3,011,000

Transfer to Parks and Recreation Fund Budget Control Level

Purpose Statement

The purpose of the Transfer to Parks and Recreation Fund Budget Control Level is to transfer operating and maintenance budget authority and funds from the 2000 Parks Levy Fund (33850) to the Parks and Recreation Fund (10200) within the Department of Parks and Recreation budget.

Program Expenditures	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Enhanced Park Maintenance	547,258	377,999	119,795	119,795
Environmental Stewardship	1,239,309	1,343,001	1,384,942	0
New Park/Green Space Maintenance	1,468,853	2,045,063	1,806,715	0
Recreational Programming	2,198,067	2,454,001	2,527,907	0
Total	5,453,487	6,220,064	5,839,359	119,795

Transfer to Parks and Recreation Fund: Enhanced Park Maintenance

Purpose Statement

The purpose of the Enhanced Park Maintenance Program is to authorize the transfer of resources from the Parks Levy Fund to the Parks and Recreation Fund for increased park maintenance. Enhanced Park Maintenance programs include enhanced service for parks and comfort stations during peak-use periods, and additional community center custodial and pool operator capacity to handle increased use and hours of operation. All of these services are budgeted within DPR's Parks Cleaning, Landscaping and Restoration Budget Control Level.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Enhanced Park Maintenance	547,258	377,999	119,795	119,795

Transfer to Parks and Recreation Fund: Environmental Stewardship

Purpose Statement

The purpose of the Environmental Stewardship Program is to authorize the transfer of resources from the Parks Levy Fund to the Parks and Recreation Fund for environmental programs. The Environmental Stewardship programs improve the City's urban forest and green spaces, and deliver more educational programming and volunteer opportunities. All of these services are budgeted within DPR's Environmental Learning and Programs; Horticulture and Urban Forestry; and Parks Cleaning, Landscaping, and Restoration Budget Control Levels.

Program Summary

Decrease budget by \$1.4 million to change the funding source of these operating costs from 2000 Parks Levy funds to General Fund resources. The replaced Levy funds will instead be used for capital development and are appropriated in the 2008-2013 Proposed CIP project Neighborhood Parks Development Program (K732374).

This change results in a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$1.4 million.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Environmental Stewardship	1,239,309	1,343,001	1,384,942	0

Transfer to Parks and Recreation Fund: New Park/Green Space

Maintenance

Purpose Statement

The purpose of the New Park/Green Space Maintenance Program is to authorize the transfer of resources from the Levy Fund to the Park and Recreation Fund for new operation and maintenance costs. The New Park/Green Space Maintenance programs provide maintenance of properties acquired and/or developed through Levy-funded properties. These programs are budgeted within DPR's Park Cleaning, Landscaping, and Restoration; Horticulture and Urban Forestry; Enterprise; and Facility and Structure Maintenance Budget Control Levels.

Program Summary

Decrease budget by \$1.8 million to change the funding source of these operating costs from 2000 Parks Levy funds to General Fund resources. The replaced Levy funds will instead be used for capital development and are appropriated in the 2008-2013 Proposed CIP project Neighborhood Parks Development Program (K732374).

This change results in a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$1.8 million.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
New Park/Green Space Maintenance	1,468,853	2,045,063	1,806,715	0

Transfer to Parks and Recreation Fund: Recreational Programming

Purpose Statement

The purpose of the Recreational Programming Program is to authorize the transfer of resources from the Parks Levy Fund to the Parks and Recreation Fund for various recreation programs. These services include increased after school, summer youth, and senior programs. Recreational Programming elements are budgeted within DPR's Recreation Facilities and Programs and Swimming, Boating, and Aquatics Budget Control Levels.

Program Summary

Decrease budget by \$2.5 million to change the funding source of these operating costs from 2000 Parks Levy funds to General Fund resources. The replaced Levy funds will instead be used for capital development and are appropriated in the 2008-2013 Proposed CIP project Neighborhood Parks Development Program (K732374).

This change results in a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$2.5 million.

Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Recreational Programming	2,198,067	2,454,001	2,527,907	0

Parks Levy

2000 Parks Levy Fund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	23,322,240	30,889,120	28,703,835	21,913,021	24,735,694
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	36,760,998	27,367,165	33,985,641	22,054,630	24,268,230
Less: Actual and Anticipated Expenditures - Capital - (DPR)	22,441,063	27,235,200	27,583,250	6,912,000	31,132,000
Less: Actual and Anticipated Expenditures - Capital - (SDOT)	665,853	0	1,262,468	0	2,616,000
Less: Actual and Budgeted Expenditures - Operating ⁽¹⁾	5,453,487	6,220,064	6,220,064	5,839,359	119,795
Less: Actual and Budgeted Expenditures - Zoo	2,819,000	2,888,000	2,888,000	3,011,000	3,011,000
Ending Fund Balance	28,703,835	21,913,021	24,735,694	28,205,292	12,125,129
Continuing Appropriations	40,979,914	12,368,100	30,384,946	5,996,100	11,141,946
Other - Reserves	0				
Total Reserves	40,979,914	12,368,100	30,384,946	5,996,100	11,141,946
Ending Fund Balance - Unreserved	(12,276,079)	9,544,921	(5,649,252)	22,209,192	983,183

* Fund balance estimates are computed using values for Anticipated Capital Expenditures rather than Budgeted Capital Expenditures.

(1) Expenditures related to the Pro Parks Levy Operating Category will be paid by the General Subfund in 2008.

Seattle Center

Robert Nellams, Director

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Department Description

Seattle Center is home to cultural and education organizations, sport teams, festivals, community programs and entertainment facilities. Millions of people visit the 74-acre Seattle Center campus annually and 78 percent of Seattle residents visit an average of nine times a year. Consistently rated as one of the city's top attractions, Seattle Center's mission is to be the nation's best gathering place, to delight and inspire the human spirit, and to bring people together as a rich and varied community.

Proposed Policy and Program Changes

The 2008 Proposed Budget reflects two changes. First, a revised agreement with Fun Forest Amusements, Inc. trades a reduction in annual rent with a shorter lease term ending in 2009. This agreement provides an opportunity to create new public space as identified by the Century 21 redevelopment efforts being planned for the campus. Second, the debt service obligation for McCaw Hall declines significantly in the 2008 Proposed Budget due to additional funding commitments from King County and the State of Washington, together with Lot 2 matching funds. The additional funding allows the City to defease a portion of the bonds in 2007, which results in reduced debt service payments on McCaw Hall in 2008.

Seattle Center

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Access Budget Control Level	SC670	1,136,614	1,034,029	1,069,127	1,082,705
Administration-SC Budget Control Level	SC690	6,301,759	6,137,582	6,299,891	6,377,922
Campus Grounds Budget Control Level	SC600	9,886,407	11,524,931	12,081,519	12,250,349
Commercial Events Budget Control Level	SC640	795,619	749,733	774,249	784,800
Community Programs Budget Control Level	SC620	1,909,405	2,333,251	2,409,546	2,438,498
Cultural Facilities Budget Control Level	SC630	227,284	309,880	322,169	326,135
Debt Budget Control Level	SC680	6,975,638	502,865	502,534	170,484
Festivals Budget Control Level	SC610	854,607	570,247	588,045	594,680
KeyArena Budget Control Level	SC660	5,612,738	6,171,077	6,423,425	6,537,865
McCaw Hall Budget Control Level	SC650	3,024,573	3,460,173	3,685,996	3,749,980
Department Total		36,724,644	32,793,769	34,156,501	34,313,417
Department Full-time Equivalents Total*		264.80	278.30	278.30	278.30

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
General Subfund	10,614,903	14,162,311	14,239,336	14,995,033
Other	26,109,741	18,631,458	19,917,165	19,318,385
Department Total	36,724,644	32,793,769	34,156,501	34,313,417

Access Budget Control Level

Purpose Statement

The purpose of the Access Budget Control Level is to provide the services needed to assist visitors in coming to and traveling from the campus while reducing congestion in adjoining neighborhoods. Program services include operating parking services, maintaining parking garages, managing the Seattle Center Monorail, and encouraging use of alternate modes of transportation.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$13,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$13,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Access	1,136,614	1,034,029	1,069,127	1,082,705
Full-time Equivalents Total*	13.09	13.09	13.09	13.09

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration-SC Budget Control Level

Purpose Statement

The purpose of the Administration Budget Control Level is to provide the financial, human resource, technological and business support necessary to ensure effective delivery of the department's services. Program services include administrative oversight and support to all other department programs, and management of the department's Capital Improvement Program.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$78,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$78,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Administration-SC	6,301,759	6,137,582	6,299,891	6,377,922
Full-time Equivalents Total*	28.98	30.98	30.98	30.98

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Campus Grounds Budget Control Level

Purpose Statement

The purpose of the Campus Grounds Budget Control Level is to provide gathering spaces and open-air venues in the City's urban core. The grounds knit together the whole of the campus and are Seattle Center's biggest asset. Program services include landscape maintenance, security patrols and lighting, litter and garbage removal, recycling operations, hard surface and site amenities maintenance, and revenues associated with leasing outdoor spaces.

Summary

Fun Forest Amusements Inc. has experienced a downturn in business over the past several years and has been unable to fully meet its lease obligations. The City negotiated a revised lease agreement that trades a reduction in the annual lease amount for a shorter lease term ending in 2009. This agreement provides an opportunity to create new public space as identified by the Century 21 redevelopment efforts being planned for the campus. Legislation to change the current lease agreement will be submitted to Council for review and approval. Seattle Center's General Fund allocation was increased by \$433,000 to cover revenue that will be lost in 2008 as a result of the revised lease. This action does not change the budget authority for the program.

Citywide adjustments to labor costs increase the budget by \$169,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$169,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Campus Grounds	9,886,407	11,524,931	12,081,519	12,250,349
Full-time Equivalents Total*	82.67	91.67	91.67	91.67

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Commercial Events Budget Control Level

Purpose Statement

The purpose of the Commercial Events Budget Control Level is to provide the spaces and services needed to host a wide variety of commercial events, both for profit and not for profit, sponsored and produced by private and community promoters.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$10,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$10,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Commercial Events	795,619	749,733	774,249	784,800
Full-time Equivalents Total*	8.98	8.98	8.98	8.98

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Community Programs Budget Control Level

Purpose Statement

The purpose of the Community Programs Budget Control Level is to produce free and low cost programs that connect diverse cultures, create learning, honor community traditions, and nurture artistry and creativity.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$29,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$29,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Community Programs	1,909,405	2,333,251	2,409,546	2,438,498
Full-time Equivalents Total*	14.63	15.63	15.63	15.63

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Cultural Facilities Budget Control Level

Purpose Statement

The purpose of the Cultural Facilities Budget Control Level is to provide spaces for performing arts and cultural organizations to exhibit, perform, entertain, and create learning opportunities for diverse local, national, and international audiences.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$4,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$4,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Cultural Facilities	227,284	309,880	322,169	326,135
Full-time Equivalents Total*	3.26	3.26	3.26	3.26

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Debt Budget Control Level

Purpose Statement

The purpose of the Debt Budget Control Level is to provide payments and collect associated revenues related to the debt service for McCaw Hall.

Summary

Decrease budget by \$332,000 to reflect a reduction in debt service payments in 2008. The debt service obligation for McCaw Hall declined significantly in the 2008 Proposed Budget due to additional funding commitments from King County and the State of Washington, together with Lot 2 matching funds. The additional funds allowed the City to defease a portion of the bonds. Council approved the defeasance in the 2007 second quarter supplemental budget legislation.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Debt	6,975,638	502,865	502,534	170,484

Festivals Budget Control Level

Purpose Statement

The purpose of the Festivals Budget Control Level is to provide a place for the community to hold major festival celebrations. This program includes the revenue and expenses related to the Seattle International Children's Festival, Northwest Folklife Festival, Bite of Seattle, and Bumbershoot events.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$6,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$6,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Festivals	854,607	570,247	588,045	594,680
Full-time Equivalents Total*	8.72	8.72	8.72	8.72

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

KeyArena Budget Control Level

Purpose Statement

The purpose of the KeyArena Budget Control Level is to manage and operate the KeyArena as the premier sports and entertainment venue in the Seattle region. Included in this category are all operations related to teams playing in the arena along with concerts, family shows and private meetings.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$114,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$114,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
KeyArena	5,612,738	6,171,077	6,423,425	6,537,865
Full-time Equivalents Total*	70.99	70.99	70.99	70.99

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

McCaw Hall Budget Control Level

Purpose Statement

The McCaw Hall Budget Control Level includes funds for the operation and maintenance of the premier performing arts venue in the region. In concert with Seattle Opera and Pacific Northwest Ballet, Seattle Center manages and operates McCaw Hall as the home of the Opera and Ballet. The Seattle International Film Festival also holds its annual festival and premier film screenings in this facility.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$64,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$64,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
McCaw Hall	3,024,573	3,460,173	3,685,996	3,749,980
Full-time Equivalents Total*	33.48	34.98	34.98	34.98

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Seattle Center

2008 Estimated Revenues for the Seattle Center Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
462300	Parking	3,549,963	3,161,986	3,668,866	3,646,616
462800	Monorail	50,000	50,000	161,875	161,875
	Total Access	3,599,963	3,211,986	3,830,741	3,808,491
441960	Seattle Center Fund	78,477	92,330	93,919	93,919
462900	Administration	(3,990)	13,500	13,500	13,500
541490	CIP	951,439	1,504,207	1,573,897	1,573,897
	Total Administration	1,025,926	1,610,037	1,681,316	1,681,316
462500	Leases - Campus Grounds	597,906	658,249	674,618	674,618
462800	Amusement Park Concessions	687,639	734,025	745,505	335,000
462800	Center House Concessions	826,894	829,297	859,004	859,004
	Total Campus Grounds	2,112,439	2,221,571	2,279,127	1,868,622
462400	Campus Commercial Events	616,093	972,943	1,065,488	1,065,488
	Total Commercial Events	616,093	972,943	1,065,488	1,065,488
439090	Campus Sponsorships	145,003	100,000	100,000	100,000
441960	Seattle Center Productions	46,912	50,750	51,750	51,750
	Total Community Programs	191,915	150,750	151,750	151,750
462500	Leases - Cultural Facilities	1,284,797	1,306,649	1,325,342	1,325,342
	Total Cultural Facilities	1,284,797	1,306,649	1,325,342	1,325,342
439090	KeyArena Sponsorship	868,368	0	0	0
462400	Club Seats	607,727	0	0	0
462500	McCaw Hall Tenant Use Fees - Debt	341,500	251,433	251,266	85,240
462500	Suite Sales	2,445,804	0	0	0
587001	General Fund - McCaw Hall Debt	341,500	251,432	251,265	85,241
	Total Debt	4,604,899	502,865	502,531	170,481
441960	Festivals	455,335	592,275	599,395	599,395
	Total Festivals	455,335	592,275	599,395	599,395
587001	General Subfund Support	9,813,330	13,439,468	13,503,931	14,425,652
	Total General Subfund Support	9,813,330	13,439,468	13,503,931	14,425,652
441710	KeyArena Miscellaneous	260,689	191,245	197,096	197,096
441960	KeyArena Reimbursables	1,195,296	1,395,640	1,485,698	1,485,698

Seattle Center

2008 Estimated Revenues for the Seattle Center Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
462400	KeyArena Rent	2,896,181	2,850,919	2,952,159	2,952,159
462800	KeyArena Concessions	465,598	513,836	500,019	500,019
462800	KeyArena Ticketing	436,460	376,900	400,100	400,100
587001	General Fund - Admissions Tax	1,410,954	0	0	0
	Total KeyArena	6,665,178	5,328,540	5,535,072	5,535,072
441960	McCaw Hall Reimbursables	1,037,601	1,126,132	1,273,916	1,273,916
462400	McCaw Hall Rent	256,369	369,045	434,939	434,939
462500	McCaw Hall Tenant Use Fees	1,128,079	1,173,773	1,159,909	1,159,909
462800	McCaw Hall Catering & Concessions	140,328	142,356	144,023	144,023
462800	McCaw Hall Miscellaneous	146,025	173,968	184,882	184,882
587001	General Fund - McCaw Hall	460,073	471,411	484,139	484,139
	Total McCaw Hall	3,168,475	3,456,685	3,681,808	3,681,808
485110	Property Sale	10,500,000	0	0	0
	Total Property Sales	10,500,000	0	0	0
	Total Revenues	44,038,350	32,793,769	34,156,501	34,313,417
379100	Use of (Contribution to) Fund Balance	(7,313,706)	0	0	0
	Total Use of (Contribution to) Fund Balance	(7,313,706)	0	0	0
	Total Resources	36,724,644	32,793,769	34,156,501	34,313,417

Seattle Center

Seattle Center Fund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	(6,368,748)	1,030,268	944,958	1,030,268	(13,500)
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	44,038,350	32,793,769	31,848,811	34,156,501	34,313,417
Less: Actual and Budgeted Expenditures	36,724,644	32,793,769	32,807,269	34,156,501	34,313,417
Ending Fund Balance	944,958	1,030,268	(13,500)	1,030,268	(13,500)
Continuing Appropriations	13,500	0	0	0	0
Reserve against Fund Balance (1)	0	500,000	500,000	500,000	0
Total Reserves	13,500	500,000	500,000	500,000	0
Ending Unreserved Fund Balance	931,458	530,268	(513,500)	530,268	(13,500)

(1) This reserve is designated to cover potential lost parking revenue during construction of the parking facility planned on Lot 2. The parking facility opens in 2008.

Capital Improvement Program Highlights

Seattle Center's Proposed 2008-2013 Capital Improvement Program (CIP) is at the heart of Seattle Center's vision to be the nation's best gathering place. Seattle Center's Proposed CIP repairs, renovates and redevelops the facilities and grounds of Seattle Center's 74-acre campus to provide a safe and welcoming place for millions of visitors and 5,000 events each year.

In 2008, Seattle Center completes both the replacement of 71 trees on the campus as part of the City's Urban Forestry Management program and the replacement of World's Fair-era underground steam and chilled water lines. The Seattle International Film Festival (SIFF) also completes its move to the Seattle Center campus. The City contributes \$200,000 to the project while SIFF funds the balance of improvements estimated at \$1.3 million. Also in 2008, Seattle Center continues implementation of its Capital Reserve Plan, which is funded by proceeds from the sale of the 5th Avenue Parking Lot to the Bill & Melinda Gates Foundation. The Plan includes: \$2.4 million for improvements to campus lighting, signage, and green space; \$215,000 for design of improvements to selected campus entries; \$800,000 for installation of a new Parking Access and Revenue Control (PARC) system in the Mercer Garage to increase parking revenue; investments in theatrical and business support equipment to enhance the competitiveness of campus facilities; and continued development of a long range investment plan for the future development of the Seattle Center campus. Seattle Center also continues to carry out deferred major maintenance work on the Seattle Center Monorail. Planned improvements for 2008 include rehabilitation the pneumatic system, low voltage electrical system, and suspension system on both monorail trains.

The costs of managing Seattle Center's CIP, including project management and administration, are presented in Seattle Center's operating budget. These costs are offset by revenues to the Seattle Center Fund from the funding sources of the CIP projects. Funding for Seattle Center's Adopted 2008-2013 CIP comes primarily from the Cumulative Reserve Subfund, LTGO Bonds, property sales, federal grant funds, and private sources.

Capital Improvement Program Appropriations

Budget Control Level	2008 Endorsed	2008 Proposed
Bagley Wright Theatre Maintenance Fund: S9606		
Cumulative Reserve Subfund - Unrestricted Subaccount	112,000	112,000
Subtotal	112,000	112,000
Campuswide Improvements and Repairs: S03P01		
Cumulative Reserve Subfund - Real Estate Excise Tax I	959,000	959,000
Cumulative Reserve Subfund - Unrestricted Subaccount	105,000	105,000
Seattle Center Capital Reserve Subfund	2,050,000	1,665,000
Subtotal	3,114,000	2,729,000
Center House Rehabilitation: S9113		
Cumulative Reserve Subfund - Real Estate Excise Tax I	210,000	210,000
Subtotal	210,000	210,000
Facility Infrastructure Renovation and Repair: S03P02		
Cumulative Reserve Subfund - Real Estate Excise Tax I	784,000	784,000
Subtotal	784,000	784,000
Fisher Pavilion: S9705		
Cumulative Reserve Subfund - Real Estate Excise Tax I	35,000	35,000
Subtotal	35,000	35,000
McCaw Hall Maintenance Fund: S0303		
Cumulative Reserve Subfund - Real Estate Excise Tax I	100,000	100,000
Subtotal	100,000	100,000
Monorail Improvements: S9403		
Cumulative Reserve Subfund - Unrestricted Subaccount	1,336,000	1,336,000
Subtotal	1,336,000	1,336,000
Public Gathering Space Improvements: S9902		
Cumulative Reserve Subfund - Unrestricted Subaccount	50,000	50,000
Subtotal	50,000	50,000
Theatre District Improvements: S0103		
Cumulative Reserve Subfund - Real Estate Excise Tax I	0	500,000
Seattle Center Capital Reserve Subfund	100,000	0
Subtotal	100,000	500,000
Theatre Improvements and Repairs: S9604		
Cumulative Reserve Subfund - Real Estate Excise Tax I	83,000	83,000
Subtotal	83,000	83,000
Utility Infrastructure: S03P03		
Cumulative Reserve Subfund - Real Estate Excise Tax I	267,000	802,000
Subtotal	267,000	802,000
Total Capital Improvement Program Appropriation	6,191,000	6,741,000

Community Development Block Grant

Department Description

The federal Community Development Block Grant (CDBG) Program provides a major source of funding to address community development programs affecting Seattle's low- and moderate-income households and neighborhoods. The City of Seattle makes these investments so all families and individuals can meet their basic needs, share in economic prosperity, and participate in building a safe, healthy, educated, just, and caring community.

Policies and priorities for distributing CDBG funds to community-based organizations are set out in the City's 2005-2008 Consolidated Plan for Housing and Community Development, which is coordinated by the Human Services Department. As required by the U.S. Department of Housing and Urban Development (HUD), the Consolidated Plan outlines funding policies and strategies for CDBG funds, as well as for Housing Opportunities for Persons with AIDS (HOPWA), HOME Investment Partnership (HOME), and Emergency Shelter Grant (ESG). The Consolidated Plan, a four-year document, is updated annually. Policy decisions in the 2005-2008 Consolidated Plan are reflected in the 2008 Proposed Budget.

The 2008 Proposed Budget estimates the amount of CDBG dollars the City anticipates to be available, anticipates appropriations of these funds, and makes specific CDBG proposals for certain City programs in the Human Services Department, Office of Economic Development, and Office of Housing. Final CDBG program allocations are subject to the appropriation levels set by the U.S. Congress and implemented by HUD.

Proposed Policy and Program Changes

The 2008 Proposed Budget provides CDBG funding to three City departments: the Human Services Department (HSD), the Office of Economic Development (OED) and the Office of Housing (OH). The 2008 Proposed Budget is increased over the 2008 Endorsed Budget by approximately \$1 million due a slight reduction in the anticipated entitlement amount from HUD and an increase in Office of Housing (OH) program income.

In the HSD Budget Control Level, public services dollars and administrative savings are reprogrammed to provide capital funding to the North Helpline Food Bank. This change allows the City to comply with the HUD-mandated limits on maximum public services spending by reducing total CDBG spending in this area. General Fund support is provided in the Human Services operating budget to maintain 2007 public service delivery levels.

In the OH Budget Control Level, increases in program income allow the department to expand the level of lending and capital development in 2008 and beyond.

There are no substantive changes to the OED Budget Control Level from the 2008 Endorsed Budget.

CDBG

	Summit	2006	2007	2008	2008
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
Department of Parks and Recreation Budget Control Level	6KH10	420,303	0	0	0
Human Services Department Budget Control Level					
Aging and Disability Services		310,836	0	0	0
Homeless Intervention and Block Grant Administration		5,760,697	5,052,517	5,028,405	5,198,311
Leadership and Corporate Services		0	1,158,805	1,156,871	1,156,871
Youth Development and Achievement		530,213	159,196	169,906	0
Human Services Department Budget Control Level	6HSD10	6,601,746	6,370,518	6,355,182	6,355,182
Office of Economic Development Budget Control Level					
Community Development		5,089,217	5,023,675	5,003,675	5,003,675
Office of Economic Development Budget Control Level	6XD10	5,089,217	5,023,675	5,003,675	5,003,675
Office of Housing Budget Control Level					
HomeWise and Homeownership		1,256,450	1,256,428	1,237,614	1,806,428
Multifamily Production and Preservation		881,014	743,806	743,806	1,281,276
Strategic Planning, Resource, and Program Development		1,304,101	300,173	200,173	42,703
Office of Housing Budget Control Level	6XZ10	3,441,566	2,300,407	2,181,593	3,130,407
Department Total		15,552,833	13,694,600	13,540,450	14,489,264
		2006	2007	2008	2008
Resources		Actuals	Adopted	Endorsed	Proposed
Other		15,552,833	13,694,600	13,540,450	14,489,264
Department Total		15,552,833	13,694,600	13,540,450	14,489,264

Department of Parks and Recreation Budget Control Level**Purpose Statement**

The purpose of the Department of Parks and Recreation Budget Control Level is to mitigate neighborhood decay and vandalism and preserve the quality of life within the city, promote long-term economic and social viability of the community, and provide empowerment and self-sufficiency opportunities for low-income people.

CDBG funding for this Budget Control Level was eliminated in 2007. General Funds are provided in the Department of Parks and Recreation's operating budget to provide training opportunities for low-income, homeless, and other at-risk residents to make minor capital improvements in low-income area parks as part of the Conservation Corps program.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Department of Parks and Recreation	420,303	0	0	0

Human Services Department Budget Control Level

Purpose Statement

The purpose of the Human Services Department Budget Control Level is to find and fund solutions for human needs so low-income, vulnerable residents in greater Seattle can live and thrive. HSD contracts with community-based human service providers and administers programs to ensure residents of Seattle and King County have access to homeless shelters, transitional housing, and other emergency services.

Program Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Aging and Disability Services	310,836	0	0	0
Homeless Intervention and Block Grant Administration	5,760,697	5,052,517	5,028,405	5,198,311
Leadership and Corporate Services	0	1,158,805	1,156,871	1,156,871
Youth Development and Achievement	530,213	159,196	169,906	0
Total	6,601,746	6,370,518	6,355,182	6,355,182

Human Services Department: Aging and Disability Services

Purpose Statement

The purpose of the Aging and Disability Services Program is to provide a network of community support for older people and adults with disabilities to improve choices, promote independence, and enhance quality of life.

CDBG funding was eliminated in 2007 and replaced with General Funds as part of an effort to consolidate CDBG public services funds into the Homeless Intervention and Block Grant Administration program.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Aging and Disability Services	310,836	0	0	0

Human Services Department: Homeless Intervention and Block Grant Administration

Purpose Statement

The purpose of the Homeless Intervention and Block Grant Administration Program is to provide facility renovations to community-based organizations, and to provide homeless intervention and prevention services to low-income and homeless people so they can become self-sufficient.

CDBG funds support the City’s continuum-of-care model by providing a number of emergency and stabilization programs including, but not limited to: emergency shelter and transitional housing for homeless single men, women, and families; hygiene services; housing counseling; and rent assistance. CDBG also supports emergency housing options for victims of domestic violence.

Program Summary

Transfer in approximately \$170,000 from the Youth Development and Achievement program to consolidate all CDBG public services funding into the Homeless Intervention and Block Grant Administration program.

Reprogram \$130,000 in funding for public services spending and \$11,000 in administrative savings to provide \$141,000 in capital CDBG funds to the North Helpline Food Bank, resulting in a net zero change. The North Helpline Food Bank is relocating as a result of City disposition of Fire Station 39. The reduction in public services spending aligns the City's total CDBG spending on public services with limits determined by HUD referred to as the "public services cap." General Fund support is added to the Emergency and Transitional Services Budget Control Level in the Human Services Department operating budget to maintain 2007 levels of public service delivery in 2008.

These changes result in a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$170,000.

Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Homeless Intervention and Block Grant Administration	5,760,697	5,052,517	5,028,405	5,198,311

Human Services Department: Leadership and Corporate Services

Purpose Statement

The purpose of the Leadership and Corporate Services Program is to provide administration, planning, and technical assistance to City departments and community-based organizations to implement CDBG-funded programs efficiently and effectively.

CDBG funds support the City’s planning and grant administration functions to ensure compliance with all applicable federal regulations.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Leadership and Corporate Services	0	1,158,805	1,156,871	1,156,871

Human Services Department: Youth Development and Achievement

Purpose Statement

The purpose of the Youth Development and Achievement Program is to provide services to youth to support their developmental needs and facilitate their ability to gain the skills and assets necessary to grow into healthy, successful adults and contributing members of the community.

Program Summary

Transfer out approximately \$170,000 to the Homeless Intervention and Block Grant Administration (HIBGA) program to consolidate all CDBG public services funding into HIBGA, resulting in a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$170,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Youth Development and Achievement	530,213	159,196	169,906	0

Office of Economic Development Budget Control Level

Purpose Statement

The purpose of the Office of Economic Development Budget Control Level is to help create and maintain healthy businesses, thriving neighborhoods, and community organizations to contribute to a robust economy that will benefit all Seattle residents and future generations.

Program Expenditures	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Community Development	5,089,217	5,023,675	5,003,675	5,003,675
Total	5,089,217	5,023,675	5,003,675	5,003,675

Office of Economic Development: Community Development

Purpose Statement

The purpose of the Community Development Program is to provide operating, grant, loan, and project management support to neighborhood business districts and community-based development organizations, as well as for special projects, so Seattle has thriving neighborhoods and broadly-shared prosperity.

CDBG funds support economic and community revitalization efforts in low-income neighborhoods through real estate development, equity loans, and non-profit community-based development organizations.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Expenditures	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Community Development	5,089,217	5,023,675	5,003,675	5,003,675

Office of Housing Budget Control Level

Purpose Statement

The purpose of the Office of Housing Budget Control Level is to provide opportunities for residents to thrive by investing in and promoting the development and preservation of affordable housing.

Program Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
HomeWise and Homeownership	1,256,450	1,256,428	1,237,614	1,806,428
Multifamily Production and Preservation	881,014	743,806	743,806	1,281,276
Strategic Planning, Resource, and Program Development	1,304,101	300,173	200,173	42,703
Total	3,441,566	2,300,407	2,181,593	3,130,407

Office of Housing: HomeWise and Homeownership

Purpose Statement

The purpose of the HomeWise and Homeownership Program is to provide resources for Seattle residents, including seniors, to become homeowners and/or to preserve and improve their current homes.

CDBG funds support minor home repairs for low-income elderly or disabled homeowners, home rehabilitation revolving loans to low-income households, technical assistance and administrative costs for nonprofit housing organizations, and the City of Seattle’s Office of Housing.

Program Summary

Increase budget by approximately \$19,000 for the HomeWise loan program to reflect the same level of unanticipated program income received in 2007.

Increase budget by approximately \$550,000 for the Homebuyer Downpayment Assistance program to reflect unanticipated program income from homeowner loan repayments received in 2007.

These changes result in a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$569,000.

Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
HomeWise and Homeownership	1,256,450	1,256,428	1,237,614	1,806,428

Office of Housing: Multifamily Production and Preservation

Purpose Statement

The purpose of the Multifamily Production and Preservation Program is to acquire, develop, rehabilitate, and maintain affordable multifamily rental housing so the supply of housing for Seattle residents increases and affordability remains sustainable.

Program Summary

Transfer in approximately \$157,000 from the Strategic Planning, Resource and Program Development program for administrative costs.

Increase budget by \$380,000 to reflect unanticipated program income from multifamily rental and production loan repayments.

These changes result in a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$537,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Multifamily Production and Preservation	881,014	743,806	743,806	1,281,276

Office of Housing: Strategic Planning, Resource, and Program Development

Purpose Statement

The purpose of the Strategic Planning, Resource, and Program Development Program is to provide policy review/revisions, new and revised housing programs, and vacant land redevelopment services to increase housing opportunities for Seattle residents.

Program Summary

Transfer out approximately \$157,000 to the Multifamily Production and Preservation program for administrative costs.

This change results in a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$157,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Strategic Planning, Resource, and Program Development	1,304,101	300,173	200,173	42,703

Educational and Developmental Services Levy

Holly Miller, Office for Education

Contact Information

Department Information Line: (206) 233-5118

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/neighborhoods/education>

Department Description

The 2004 Educational and Developmental Services Levy (more commonly known as the Families and Education Levy), approved by voters in 2004, levies \$116 million over seven years for school- and community-based programming that helps ensure Seattle's children and youth are safe, healthy, ready to learn, and successful in school. This programming also helps to strengthen parent, school, and community partnerships that support children and youth. The Department of Neighborhoods' Office for Education administers the Levy.

Implementing departments are the Department of Neighborhoods, Human Services Department, Department of Parks and Recreation, and the Seattle Police Department.

The 2004 Families and Education Levy continues to chart a new direction for Seattle's families and children and focuses resources on improving the academic achievement of Seattle Public School students. Highlights include:

- A pre-school program for 4-year-old children that addresses the achievement gap before it can take root;
- Family involvement programs that strengthen the community around each child by helping parents help their children;
- Before- and after-school programs that are specifically tied and targeted to improving a child's school performance; and
- Programs serving youth at risk of gang involvement and/or dropping out of schools, and middle and high school health centers run by community health organizations.

Each Levy program is tied to improving academic success. To that end, each program has specific goals to measure progress and effectiveness in reducing the achievement gap. In April 2007, the Office for Education (OFE) published a 2007 mid-year report highlighting program changes and 2007-2008 program targets adopted by the Levy Oversight Committee (LOC). In December 2006, OFE published an annual report reporting results from the first year of operation.

Proposed Policy and Program Changes

The 2008 Proposed Budget includes a new Budget Control Level entitled Academic Improvement Activities, previously established via Ordinance 122426, which will include resources and technical assistance for improving academic performance. This Budget Control Level includes the Summer College Program, which assists in preparing high school students for the Washington Assessment of Student Learning (WASL). This new Budget Control Level appropriates some unanticipated revenue earnings to fund its activities in 2008.

The Proposed Budget shifts funds from the Out of School Time Budget Control Level to the Middle School Support Budget Control Level for the Middle School Support Program to align Levy funding with a Middle School Support Program change made by the Levy Oversight Committee in the spring of 2007.

Education Levy

The Family Support and Family Involvement Budget Control Level is also increased to reflect an increase in Medicaid grant funds.

The Levy Oversight Committee adopted new outcome targets for Levy programs for the 2007-2008 school year. In several cases, these targets are substantially higher than those adopted for the 2006-2007 school year.

Education Levy

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Academic Improvement Activities Budget Control Level	IL900	0	0	0	310,000
Administration and Evaluation Budget Control Level	IL700	608,382	715,113	722,842	722,842
Crossing Guards Budget Control Level	IL600	392,030	529,433	268,687	268,687
Early Learning Budget Control Level	IL100	2,428,748	3,269,806	4,025,554	4,025,554
Family Support and Family Involvement Budget Control Level	IL200	2,963,423	3,149,103	3,192,672	3,248,672
Middle School Support Budget Control Level	IL800	0	1,030,225	1,045,678	1,476,978
Out-of-School Time Budget Control Level	IL400	1,839,169	2,743,582	3,146,500	2,715,200
Student Health Budget Control Level	IL500	4,003,910	3,846,475	3,904,172	3,904,172
Support for High-Risk Middle and High School Age Youth Budget Control Level	IL300	2,214,802	1,250,318	1,269,073	1,269,073
Department Total		14,450,464	16,534,055	17,575,178	17,941,178
Resources		2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Other		14,450,464	16,534,055	17,575,178	17,941,178
Department Total		14,450,464	16,534,055	17,575,178	17,941,178

Academic Improvement Activities Budget Control Level

Purpose Statement

The purpose of the Academic Improvement Activities Budget Control Level is to provide resources and technical support for improving academic performance. It was included as a new Budget Control Level in the Mayor's 2008 Proposed Budget.

Summary

Set budget at \$310,000 with unanticipated revenue earned by the Families and Education Levy in 2005 and 2006 for the Summer College Program. The program will serve Seattle Public School high school students in community college sites to prepare them for the Washington Assessment of Student Learning (WASL) and continuing education beyond high school.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Academic Improvement Activities	0	0	0	310,000

Administration and Evaluation Budget Control Level

Purpose Statement

The purpose of the Administration and Evaluation Budget Control Level is to ensure Levy funds are used effectively and achieve their intended goals.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Administration and Evaluation	608,382	715,113	722,842	722,842

Education Levy

Crossing Guards Budget Control Level

Purpose Statement

The purpose of the Crossing Guards Budget Control Level is to provide safe transit corridors for students.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Crossing Guards	392,030	529,433	268,687	268,687

Early Learning Budget Control Level

Purpose Statement

The purpose of the Early Learning Budget Control Level is to increase access for low-income families to higher quality and more extensive educational child care, and to expand the number of current early childhood education programs to allow children to enter Seattle's schools ready to learn.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Early Learning	2,428,748	3,269,806	4,025,554	4,025,554

Family Support and Family Involvement Budget Control Level

Purpose Statement

The purpose of the Family Support and Family Involvement Budget Control Level is to provide culturally relevant family support services and community resources in schools, and to create authentic partnerships among schools, parents, and communities.

Summary

Increase budget by \$56,000 based on an increase in the Title XIX Medicaid Fund grant award.

Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Family Support and Family Involvement	2,963,423	3,149,103	3,192,672	3,248,672

Middle School Support Budget Control Level

Purpose Statement

The purpose of the Middle School Support Budget Control Level is to provide early intervention services to middle school students to improve their ability to achieve academically and to complete school.

Summary

Transfer in \$431,000 from the Out-of-School Time Program to better align program funding with services. This increased investment in the program aligns Levy funding with a Middle School Support Program change approved by the Levy Oversight Committee in the spring of 2007. This change will ensure that middle school programs funded by the Levy have well integrated strategies for academic success.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Middle School Support	0	1,030,225	1,045,678	1,476,978

Out-of-School Time Budget Control Level

Purpose Statement

The purpose of the Out-of-School Time Budget Control Level is to provide safe and academically focused after-school programs for middle and elementary school students.

Summary

Transfer out \$431,000 to the Middle School Support Program to better align program funding with services. This decrease reflects a reallocation of Levy resources to the Middle School Support Program to better align funding with a Middle School Support Program change approved by the Levy Oversight Committee in the spring on 2007. This change will ensure that middle school programs funded by the Levy have well integrated strategies for academic success.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Out-of-School Time	1,839,169	2,743,582	3,146,500	2,715,200

Student Health Budget Control Level

Purpose Statement

The purpose of the Student Health Budget Control Level is to maintain the existing infrastructure of school-based health services to reduce health-related barriers to learning and academic achievement.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Student Health	4,003,910	3,846,475	3,904,172	3,904,172

Support for High-Risk Middle and High School Age Youth Budget Control Level

Purpose Statement

The purpose of the Support for High-Risk Middle and High School Age Youth Budget Control Level is to provide intensive services to middle and high school age youth to reduce risk factors that affect their ability to achieve academically and complete school.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Support for High-Risk Middle and High School Age Youth	2,214,802	1,250,318	1,269,073	1,269,073

Education Levy

2008 Estimated Revenues for the Educational & Developmental Services Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
411100	Real Property Taxes	16,597,506	16,573,000	16,614,000	16,614,000
437010	Interlocal grants	101,243	0	0	300,488
461110	Investment Earnings	757,492	375,000	363,000	350,000
Total Revenues		17,456,241	16,948,000	16,977,000	17,264,488
379000	Use of (Contribution to) Fund Balance	(3,005,777)	(413,945)	598,178	676,690
Total Resources		14,450,464	16,534,055	17,575,178	17,941,178

Education Levy

Educational & Developmental Services Fund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	12,083,663	12,815,073	15,089,440	13,229,018	14,000,845
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	17,456,241	16,948,000	17,411,073	16,977,000	17,264,488
Less: Actual and Budgeted Expenditures	14,450,464	16,534,055	18,499,668	17,575,178	17,941,178
Ending Fund Balance	15,089,440	13,229,018	14,000,845	12,630,840	13,324,155
Continuing Appropriations	1,858,613	0	0	0	0
Total Reserves	1,858,613	0	0	0	0
Ending Unreserved Fund Balance	13,230,827	13,229,018	14,000,845	12,630,840	13,324,155

Human Services Department

Patricia McInturff, Director

Contact Information

Department Information Line: (206) 386-1001

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/humanservices/>

Department Description

The mission of the Human Services Department (HSD) is to find and fund solutions for human needs so low-income and vulnerable residents in greater Seattle can live and thrive. HSD contracts with more than 230 community-based human service providers and administers programs to ensure Seattle residents have food and shelter, productive education and job opportunities, adequate health care, opportunities to gain social and economic independence and success, and many more of life's basic necessities. HSD staff are committed to working with the community to provide appropriate, culturally-competent services.

HSD's investments are directed toward ensuring all people have food to eat and a roof overhead; supportive relationships within families, neighborhoods, and communities; a safe haven from all forms of violence and abuse; health care to be as physically and mentally fit as possible; and the education and job skills to lead an independent life.

To accomplish these goals, the department is organized into the following divisions encompassing a continuum of care for the neediest populations:

- Aging and Disability Services
- Early Learning and Family Support
- Youth Development and Achievement
- Homeless Intervention and Block Grant Administration
- Domestic Violence and Sexual Assault Prevention
- Leadership and Administration

Proposed Policy and Program Changes

The 2008 Proposed Budget transfers funding from Finance General to manage program activities and expenditures associated with HSD's two public safety pilot projects, shelter beds, pandemic flu preparedness, and the Central House Drop-in Center. New funding is added to support shelter and transitional housing activities as well as youth employment activities once paid for by federal sources. Funding for methadone treatment is increased to cover the increased vendor costs for treatment and expand capacity. Funding is also added for a collaborative project with the United Way of King County to expand use of the Earned Income Tax Credit program, to support the New Citizens Initiative, and for a new Seattle Youth Employment Program (SYEP) in Rainier Beach to increase the number of constructive activities for youth in the areas of employment, recreation, community development, and public safety. Funding support for SOAR, a planning collaborative with United Way is eliminated.

Human Services

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Aging and Disability Services					
Area Agency on Aging Budget Control Level					
Healthy Aging		6,203,931	6,644,517	6,684,169	6,968,545
Home-Based Care		20,595,006	24,464,207	28,645,404	34,827,566
Planning and Coordination		1,896,661	2,461,345	2,489,084	2,579,342
Area Agency on Aging Budget Control Level	H60AD	28,695,597	33,570,069	37,818,657	44,375,453
Self-Sufficiency Budget Control Level	H60SS	1,790,439	2,108,846	2,183,982	2,150,015
Total Aging and Disability Services		30,486,036	35,678,914	40,002,639	46,525,468
Domestic Violence and Sexual Assault Prevention					
Domestic and Sexual Violence Prevention Budget Control Level	H40DV	3,108,142	3,301,927	3,298,922	4,378,463
Total Domestic Violence and Sexual Assault Prevention		3,108,142	3,301,927	3,298,922	4,378,463
Early Learning and Family Support					
Early Learning and Family Support Budget Control Level	H80EL	12,155,643	12,183,930	12,269,062	12,932,688
Total Early Learning and Family Support		12,155,643	12,183,930	12,269,062	12,932,688
Homeless Intervention and Block Grant Administration					
Community Facilities Budget Control Level	H30CF	200,582	1,041,992	693,701	674,626
Emergency and Transitional Services Budget Control Level	H30ET	18,220,763	20,370,310	20,037,284	21,240,995
Total Homeless Intervention and Block Grant Administration		18,421,346	21,412,302	20,730,985	21,915,621
Leadership and Administration					
Leadership and Administration Budget Control Level					
Financial Management		1,563,565	2,378,433	2,509,402	2,275,186
Human Resources		1,013,060	630,704	654,152	626,598
Information Technology		1,213,337	1,912,286	1,846,410	1,598,593
Leadership		2,296,234	2,698,775	2,669,188	3,162,961
Leadership and Administration Budget Control Level	H50LA	6,086,196	7,620,198	7,679,151	7,663,337
Total Leadership and Administration		6,086,196	7,620,198	7,679,151	7,663,337

Human Services

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Public Health Services					
Public Health Services Budget Control Level					
Alcohol and Other Drugs		1,201,829	1,262,128	1,308,826	1,502,974
Asthma		104,372	60,874	63,126	63,126
Chemical and Physical Hazards		0	60,813	63,064	63,064
Family Support Services		475,614	507,859	526,650	526,650
Health Care Access		234,541	245,352	254,430	304,430
Health Care for the Homeless		928,902	1,263,203	1,309,941	1,309,941
HIV/AIDS		599,736	627,843	651,074	651,074
Oral Health		110,138	117,712	122,067	122,067
Primary Care: Medical and Dental		5,728,827	5,913,841	6,130,804	6,130,804
Public Health Services Budget Control Level	H70PH	9,383,959	10,059,625	10,429,982	10,674,130
Total Public Health Services		9,383,959	10,059,625	10,429,982	10,674,130
Youth Development and Achievement					
Youth Development and Achievement Budget Control Level	H20YD	8,687,087	9,425,306	9,304,879	10,446,937
Total Youth Development and Achievement		8,687,087	9,425,306	9,304,879	10,446,937
Department Total		88,328,409	99,682,203	103,715,620	114,536,645
Department Full-time Equivalents Total*		314.85	323.60	323.60	323.85
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
		2006	2007	2008	2008
Resources		Actuals	Adopted	Endorsed	Proposed
General Subfund		41,299,199	47,328,664	47,443,513	49,643,045
Other		47,029,210	52,353,539	56,272,106	64,893,599
Department Total		88,328,409	99,682,203	103,715,620	114,536,645

Aging and Disability Services

Area Agency on Aging Budget Control Level

Purpose Statement

The purpose of the Area Agency on Aging Budget Control Level is to provide a network of community support that improves choice, promotes independence, and enhances quality of life for older people and adults with disabilities.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Healthy Aging	6,203,931	6,644,517	6,684,169	6,968,545
Home-Based Care	20,595,006	24,464,207	28,645,404	34,827,566
Planning and Coordination	1,896,661	2,461,345	2,489,084	2,579,342
Total	28,695,597	33,570,069	37,818,657	44,375,453
Full-time Equivalents Total *	132.75	141.25	141.25	141.25

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Area Agency on Aging: Healthy Aging

Purpose Statement

The purpose of the Healthy Aging Program is to provide a variety of community services that help senior adults in King County improve and maintain their health, independence, and quality of life.

Program Summary

Increase budget by \$284,000 for technical adjustments including changes in revenues, and intradepartmental transfers.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Healthy Aging	6,203,931	6,644,517	6,684,169	6,968,545

Area Agency on Aging: Home-Based Care

Purpose Statement

The purpose of the Home-Based Care Program is to provide an array of home-based services to elders and adults with disabilities in King County so they can remain in their homes longer than they would without these services.

Program Summary

Increase budget by \$6.18 million for technical adjustments including changes in funding for space rent, changes in revenues, and intradepartmental transfers.

Citywide adjustments to labor costs increase the budget by \$2,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$6.18 million.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Home-Based Care	20,595,006	24,464,207	28,645,404	34,827,566
Full-time Equivalents Total*	108.25	116.75	116.75	116.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Area Agency on Aging: Planning and Coordination

Purpose Statement

The purpose of the Planning and Coordination Program is to provide leadership, advocacy, fund and system development, planning and coordination, and contract services to the King County aging network so systems and services for elderly and disabled individuals are as available, accountable, and as effective as possible.

Program Summary

Increase budget by \$90,000 for technical adjustments including changes in funding for space rent, changes in revenues, and intradepartmental transfers.

Citywide adjustments to labor costs increase the budget by less than \$1,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$90,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Planning and Coordination	1,896,661	2,461,345	2,489,084	2,579,342
Full-time Equivalents Total*	24.50	24.50	24.50	24.50

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Self-Sufficiency Budget Control Level

Purpose Statement

The purpose of the Self-Sufficiency Budget Control Level is to provide utility and other discount programs and employment opportunities for seniors and adults with disabilities to improve their ability to remain economically independent.

Summary

Decrease budget by \$36,000 for technical adjustments including changes in funding for space rent, changes in revenues, and intradepartmental transfers.

Citywide adjustments to labor costs increase the budget by \$2,000, for a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$34,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Self-Sufficiency	1,790,439	2,108,846	2,183,982	2,150,015
Full-time Equivalents Total*	20.50	24.00	24.00	24.00

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Domestic Violence and Sexual Assault Prevention

Domestic and Sexual Violence Prevention Budget Control Level

Purpose Statement

The purpose of the Domestic and Sexual Violence Prevention Budget Control Level is to provide leadership and coordination of City and community strategies, education, and training to improve response to, and prevention of, violence against women and children.

Summary

Increase budget by \$1.08 million for technical adjustments including changes in funding for space rent, changes in revenues, and intradepartmental transfers.

Citywide adjustments to labor costs increase the budget by \$1,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$1.08 million.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Domestic and Sexual Violence Prevention Program	3,108,142	3,301,927	3,298,922	4,378,463
Full-time Equivalents Total*	7.50	5.00	5.00	5.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Early Learning and Family Support

Early Learning and Family Support Budget Control Level

Purpose Statement

The purpose of the Early Learning and Family Support Budget Control Level is to provide children and families access to affordable, culturally relevant, high-quality care and education, out-of-school time activities, citizenship assistance, advocacy, leadership development, and other family support resources so that parents can maintain or achieve economic self-sufficiency and children will gain the necessary skills and assets to be healthy, successful in school, and contributing members of the community. This replaces the Childhood Development and Early Development Budget Control Level.

Summary

Decrease budget by \$135,000 which funded staffing and administrative costs of SOAR, a United Way program.

Transfer in \$100,000 from Finance General to expand the New Citizens Initiative by supporting programs providing vocational English language classes.

Transfer out 0.75 FTE Senior Planning and Development Specialist to the Leadership Program.

Transfer out 1.0 FTE Administrative Specialist I to the Youth Development and Achievement Program.

Transfer in 1.0 FTE Administrative Specialist I from the Information Technology Program.

Increase budget by \$692,000 for technical adjustments including changes in funding for space rent, changes in revenues, and intradepartmental transfers.

Citywide adjustments to labor costs increase the budget by \$7,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$664,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Early Learning and Family Support	12,155,643	12,183,930	12,269,062	12,932,688
Full-time Equivalents Total*	41.75	37.75	37.75	37.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Homeless Intervention and Block Grant Administration

Community Facilities Budget Control Level

Purpose Statement

The purpose of the Community Facilities Budget Control Level is to provide technical assistance and capital funding to community-based human service organizations to help the organizations plan and develop facility projects to improve the quality, capacity, and efficiency of service delivery. (Note: This function is primarily funded by Community Development Block Grant (CDBG) revenues which are appropriated in the CDBG budget, not in the HSD budget.)

Summary

Decrease budget by \$20,000 for technical adjustments including changes in funding for space rent, changes in revenues, and intradepartmental transfers.

Citywide adjustments to labor costs increase the budget by \$1,000, for a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$19,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Community Facilities	200,582	1,041,992	693,701	674,626
Full-time Equivalents Total*	10.25	9.00	9.00	9.00

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Emergency and Transitional Services Budget Control Level

Purpose Statement

The purpose of the Emergency and Transitional Services Budget Control Level is to provide emergency and transitional services and permanent housing to homeless and low-income people in Seattle so they have a safe place to rest, nutritious food, and a path to stable, permanent housing.

Summary

Increase budget by approximately \$377,000 to fund shelter and transitional housing support previously paid for by Community Development Block Grant (CDBG) funds.

Increase budget by approximately \$137,000 to maintain funding of the Co-STAR program, a day reporting and housing services program for frequent users of the Seattle Municipal Court and King County Jails system.

Transfer in \$620,000 from Finance General to maintain funding for emergency shelter beds.

Transfer in a 1.0 FTE Management Systems Analyst, a 1.0 FTE Information Technology Specialist, and a 1.0 FTE Information Technology Systems Analyst from the Information Technology Program.

Transfer in a 0.75 FTE Administrative Specialist I from the Youth Development and Achievement Program.

Increase budget by \$68,000 for technical adjustments including changes in funding for space rent, changes in revenues, and intradepartmental transfers.

Citywide adjustments to labor costs increase the budget by \$2,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$1.2 million.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Emergency and Transitional Services	18,220,763	20,370,310	20,037,284	21,240,995
Full-time Equivalents Total*	13.50	11.00	11.00	14.75

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Leadership and Administration

Leadership and Administration Budget Control Level

Purpose Statement

The purpose of the Leadership and Administration Budget Control Level is to provide leadership and support to the Human Services Department, the City of Seattle, and the community to ensure that human services are responsive to community needs, are delivered through effective and accountable systems, economic disparity is decreased, and racism and other oppressions are dismantled.

Program Expenditures

	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Financial Management	1,563,565	2,378,433	2,509,402	2,275,186
Human Resources	1,013,060	630,704	654,152	626,598
Information Technology	1,213,337	1,912,286	1,846,410	1,598,593
Leadership	2,296,234	2,698,775	2,669,188	3,162,961
Total	6,086,196	7,620,198	7,679,151	7,663,337
Full-time Equivalents Total *	57.60	67.85	67.85	64.85

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Leadership and Administration: Financial Management

Purpose Statement

The purpose of the Financial Management Program is to provide budget, accounting, and reporting services, systems, and solutions to Department employees so they can effectively conduct business.

Program Summary

Decrease budget by \$243,000 for technical adjustments including changes in funding for space rent, changes in revenues, and intradepartmental transfers.

Citywide adjustments to labor costs increase the budget by \$9,000, for a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$234,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Financial Management	1,563,565	2,378,433	2,509,402	2,275,186
Full-time Equivalents Total*	17.00	17.75	17.75	17.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Leadership and Administration: Human Resources

Purpose Statement

The purpose of the Human Resources Program is to provide personnel systems and solutions to Department employees so they can effectively conduct business.

Program Summary

Decrease budget by \$30,000 for technical adjustments including changes in funding for space rent, changes in revenues, and intradepartmental transfers.

Citywide adjustments to labor costs increase the budget by \$3,000, for a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$28,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Human Resources	1,013,060	630,704	654,152	626,598
Full-time Equivalents Total*	6.00	6.00	6.00	6.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Leadership and Administration: Information Technology

Purpose Statement

The purpose of the Information Technology Program is to provide technical systems and solutions to department management and employees so they can effectively conduct departmental business.

Program Summary

Transfer in \$20,000 from Finance General to fund the Department's pandemic flu preparedness effort.

Transfer out a 1.0 FTE Management Systems Analyst, a 1.0 FTE Information Technology Specialist, and a 1.0 FTE Information Technology Systems Analyst to the Emergency and Transitional Services Program.

Transfer out a 1.0 FTE Administrative Specialist I to the Early Learning and Family Support Program.

Decrease budget by \$273,000 for technical adjustments including changes in funding for space rent, changes in revenues, and intradepartmental transfers.

Citywide adjustments to labor costs increase the budget by \$5,000, for a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$248,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Information Technology	1,213,337	1,912,286	1,846,410	1,598,593
Full-time Equivalents Total*	14.60	20.60	20.60	16.60

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Leadership and Administration: Leadership Purpose Statement

The purpose of the Leadership Program is to provide vision, direction, planning, and coordination to the department, other City departments, and the community, and to develop, strengthen, and expand relationships with our community partners so human services are responsive to community needs and are delivered through efficient and effective systems.

Program Summary

Increase budget by approximately \$124,000 to fund the department's disaster management effort. Of this total, \$94,000 will be spent to fund disaster management staff and \$30,000 will be spent to support community non-profit agencies.

Increase budget by approximately \$75,000 to support a United Way program providing earned income tax credit and tax return preparation assistance to low-income individuals.

Transfer in a 0.75 FTE Senior Planning & Development Specialist from the Early Learning and Family Support Program. This position is increased from 0.75 FTE to 1.0 FTE and will lead the department's disaster management effort.

Increase budget by \$284,000 for technical adjustments including changes in funding for space rent, changes in revenues, and intradepartmental transfers.

Citywide adjustments to labor costs increase the budget by \$10,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$494,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Leadership	2,296,234	2,698,775	2,669,188	3,162,961
Full-time Equivalents Total*	20.00	23.50	23.50	24.50

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Public Health Services

Public Health Services Budget Control Level

Purpose Statement

Beginning in 2005, all funding previously directed to Public Health - Seattle and King County was moved to the Human Services Department (HSD). To reduce administrative costs and ensure that its public health investments are consistent with City policy direction, the City enters into outcome-based contracts with community-based agencies, Public Health, and the King County Department of Community and Human Services for services. HSD advises the City on public health policy, manage health-related contracts, and serves as a regional liaison to Public Health - Seattle and King County.

Public health services currently supported by City funds are:

- Primary care medical, dental, and specialty services, and access to health insurance for at-risk and vulnerable populations;
- Health care for teens in Seattle's public schools;
- Health care for homeless individuals and families;
- HIV/AIDS prevention and care programs;
- Programs to provide access to chemical and dependency services;
- Programs to reduce the disparities in health among the Seattle population; and
- Public health nursing care home visits to give mothers and babies a healthy start in life.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Alcohol and Other Drugs	1,201,829	1,262,128	1,308,826	1,502,974
Asthma	104,372	60,874	63,126	63,126
Chemical and Physical Hazards	0	60,813	63,064	63,064
Family Support Services	475,614	507,859	526,650	526,650
Health Care Access	234,541	245,352	254,430	304,430
Health Care for the Homeless	928,902	1,263,203	1,309,941	1,309,941
HIV/AIDS	599,736	627,843	651,074	651,074
Oral Health	110,138	117,712	122,067	122,067
Primary Care: Medical and Dental	5,728,827	5,913,841	6,130,804	6,130,804
Total	9,383,959	10,059,625	10,429,982	10,674,130

Public Health Services: Alcohol and Other Drugs

Purpose Statement

The purpose of the Alcohol and Other Drugs Program is to provide funding, program development assistance, and educational resources and training to Seattle residents to promote primary alcohol/drug use prevention and outreach to help people enter treatment. Three programs operated by the King County Department of Community and Human Services - Chemical Dependency Interventions for High Utilizers, Emergency Services Patrol, and Youth Engagement Program - are supported by this funding. Also, methadone vouchers are provided through Public Health - Seattle and King County to opiate-dependent city residents.

Program Summary

Increase budget by approximately \$194,000 to address an increase in costs associated with methadone treatment, and to add funding for treatment for approximately 45 new clients above 2007 service levels.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Alcohol and Other Drugs	1,201,829	1,262,128	1,308,826	1,502,974

Public Health Services: Asthma

Purpose Statement

The purpose of the Asthma Program is to control asthma by providing in-home indoor air testing and education, case management services, and community-based assessment and intervention to promote well-being and reduce the health risks of asthma.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Asthma	104,372	60,874	63,126	63,126

Public Health Services: Chemical and Physical Hazards

Purpose Statement

The purpose of the Chemical and Physical Hazards Program is to reduce home exposure and asthma triggers through home assessments, risk-reduction education and home health improvement plans. Services are provided by the American Lung Association.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Chemical and Physical Hazards	0	60,813	63,064	63,064

Public Health Services: Family Support Services

Purpose Statement

The purpose of the Family Support Services Program is to provide assessment, education, skills-building, and support to pregnant women and families with children so babies are born with the best opportunity to grow and thrive, the effects of health problems are minimized, and children receive the care and nurturing they need to become functional adults.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Family Support Services	475,614	507,859	526,650	526,650

Public Health Services: Health Care Access

Purpose Statement

The purpose of the Health Care Access Program is to provide outreach, medical application assistance, linkage to community services and resources, coordination of care, and targeted interventions to uninsured, underserved high-risk pregnant and parenting women and other high-risk individuals and families to minimize health disparities.

Program Summary

Technical adjustments due to intra-departmental transfers increase the budget by \$50,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Health Care Access	234,541	245,352	254,430	304,430

Public Health Services: Health Care for the Homeless

Purpose Statement

The purpose of the Health Care for the Homeless Program is to improve access to quality health care through screening, prevention, Medicaid enrollment, case management for people with chronic substance-abuse problems or with complex health and social problems, training, technical assistance, and support to shelters and homeless service sites.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Health Care for the Homeless	928,902	1,263,203	1,309,941	1,309,941

Public Health Services: HIV/AIDS

Purpose Statement

The purpose of the HIV/AIDS Program is to work with community partners to assess, prevent, and manage HIV infection in Seattle to stop the spread of HIV and improve the health of people living with HIV. This program area includes support for HIV/AIDS case management services and needle exchange.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
HIV/AIDS	599,736	627,843	651,074	651,074

Public Health Services: Oral Health

Purpose Statement

The purpose of the Oral Health Program is to provide prevention and clinical dental services to high-risk children to prevent dental disease and improve oral health.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Oral Health	110,138	117,712	122,067	122,067

Public Health Services: Primary Care: Medical and Dental

Purpose Statement

The purpose of the Primary Care: Medical and Dental Program is to provide access to high-quality medical, dental, and access services delivered by community-based health care safety net partners to improve the health status of low-income, uninsured residents of Seattle.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Primary Care: Medical and Dental	5,728,827	5,913,841	6,130,804	6,130,804

Youth Development and Achievement

Youth Development and Achievement Budget Control Level

Purpose Statement

The purpose of the Youth Development and Achievement Budget Control Level is to provide services to youth to support their developmental needs, and facilitate their ability to gain the skills and assets necessary to grow into healthy, successful adults and contributing members of the community.

Summary

Increase budget by approximately \$100,000 to fund the Seattle Youth Employment Program (SYEP), replacing federal funding. Of this amount, \$37,000 will pay for staffing expenses and \$63,000 will fund a barista training program for at-risk youth, both previously paid for by a Workforce Development Grant.

Increase budget by approximately \$60,000 to fund a SYEP Rainier Beach Summer Program. The program aims to increase the number of constructive activities for youth in the areas of employment, recreation, community development, and public safety, and reduce youth violence citywide. Funds will be used to provide employment and support to at-risk youth in Rainier Beach.

Transfer in \$480,000 from Finance General to continue the services provided by two public safety/human services pilot programs.

Transfer in \$43,000 from Finance General to fund the Central House Drop-In Center.

Transfer out a 0.75 FTE Administrative Specialist I to the Emergency and Transitional Services Program.

Transfer in a 1.0 FTE Administrative Specialist I from the Early Learning and Family Support Program.

Increase budget by \$454,000 for technical adjustments including changes in funding for space rent, changes in revenues, and intradepartmental transfers.

Citywide adjustments to labor costs increase the budget by \$5,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$1.14 million.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Youth Development and Achievement	8,687,087	9,425,306	9,304,879	10,446,937
Full-time Equivalents Total*	31.00	27.75	27.75	28.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Human Services

2008 Estimated Revenues for the Human Services Operating Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
439090	Casey Foundation - Taking Care	0	0	0	0
439090	Casey Seattle Youth Employment Program (SYEP)/Youth Employment Training	8,511	9,000	9,000	14,000
439090	Early Childhood Smart Start	0	0	0	0
439090	Justice Equality Human Dignity & Tolerance (JEHT) Foundation	0	0	0	0
439090	Programs of All-inclusive Care for the Elderly	0	0	0	0
439090	Reinvesting In Youth (RIY) - Allen Foundation	283,855	72,606	0	0
439090	Reinvesting In Youth (RIY) - Casey Foundation	0	0	0	0
439090	Reinvesting In Youth - Gates Foundation	267,760	0	0	0
439090	Seattle Foundation / Reinvesting In Youth (RIY)	40,000	0	0	0
439090	Seattle Public School	0	0	0	0
439090	United Way - Safe Harbors	30,000	100,000	100,000	0
439090	United Way - Seattle Youth Employment Program (SYEP) / Youth Training and Education	16,665	78,885	86,770	77,100
439090	United Way Corec	0	0	0	0
469930	Transfer Development Rights (TDR) / Child Care	8,923	0	0	0
	Total Contrib/Priv Sources	655,714	260,491	195,770	91,100
431010	Dept of Education (DOE) Early Reading First	613,933	0	0	0
431010	Dept of Education (DOE) Upward Bound / Youth Education	432,495	402,999	402,999	415,088
431010	Dept of Health & Human Services (HHS) / Domestic Violence (DV) Youth Violence Prevention	0	0	0	75,000
431010	Dept of Housing & Urban Development (HUD) – Housing Opportunities for People with Aids (HOPWA) Grant / AIDS Housing	1,390,226	1,686,000	1,686,000	1,686,000
431010	Dept of Justice (DOJ) / Domestic Violence (DV) Transitional Housing	0	0	0	85,000
431010	Dept of Justice (DOJ) Arrest Policies / Domestic Violence (DV) response improvement	234,318	150,523	0	597,021
431010	Dept of Justice (DOJ) Disability Svcs / Domestic Violence (DV) response improvement	0	0	0	249,384
431010	Dept of Justice (DOJ) Weed & Seed/Youth Education	132,584	0	225,000	225,000

Human Services

2008 Estimated Revenues for the Human Services Operating Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
431010	Emergency Shelter Grants Program (ESGP) / Emergency Shelter	534,058	600,668	550,668	581,386
431010	Grants to Encourage Arrest Policies (GEAP) Grant / Domestic Violence (DV) response improvement	0	0	0	0
431010	Justice Assistance Grant/Youth Education	25,225	85,000	25,000	48,300
431010	Local Law Enforcement Block Grant / Youth Education	17,000	0	0	0
431010	McKinney Grant / Transitional housing	8,238,622	8,160,635	8,160,635	8,160,635
	Total Federal Grants - Direct	11,618,461	11,085,825	11,050,302	12,122,814
433010	Dept of Health & Human Services (HHS) / Racial and Ethnic Approaches to Community Health (REACH)	19,206	18,000	18,000	17,159
433010	Dept of Housing & Urban Development (HUD) / Seattle Housing Authority (SHA) Client Case Management	313,855	334,728	334,728	332,119
433010	Drug Free Communities / Youth Education	20,798	0	0	0
433010	Federal Emergency Management Agency (FEMA)	0	0	0	0
433010	Kinship Care	0	0	0	0
433010	Medicaid Savings Project	0	81,040	81,040	0
433010	Office of Refugee & Immigrant Administration (ORIA) / Cultural Connections	0	0	0	0
433010	Office of Refugee & Immigrant Administration (ORIA) / Elderly Refugees Health Promotion	50,000	49,000	49,000	51,000
433010	Office of Superintend of Public Instruction / Child Care Nutrition Quality Incentive	27,637	17,000	17,000	28,640
433010	Office of Superintend of Public Instruction / Child Nutrition Program	687,806	587,832	599,589	979,047
433010	Older Americans Act (OAA) / Elder Abuse Prevention	21,461	21,752	21,752	22,263
433010	Older Americans Act (OAA) / Intergenerational Elder Support	5,000	5,000	5,000	5,000
433010	Older Americans Act (OAA) / Synergy Software Technologies Data Collection Software License	6,895	3,900	3,900	4,376
433010	Social Service Payment System (SSPS) - In Home Services / Senior Home Care	0	0	0	0
433010	Statewide Health Insurance Benefits Advisors (SHIBA) Information & Assistance	67,490	0	0	0
433010	Title III-B / Older American's Act Supportive Services	2,130,169	2,014,070	2,014,070	1,906,510

Human Services

2008 Estimated Revenues for the Human Services Operating Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
433010	Title III-C-1 / Older Americans Act (OAA) Congregate meals	1,364,945	1,596,257	1,596,257	1,810,641
433010	Title III-C-2 / Older Americans Act (OAA) Home delivered meals	623,348	920,852	920,852	988,078
433010	Title III-D / Older Americans Act (OAA) Health promotion	126,603	139,577	139,577	145,321
433010	Title III-E / Older Americans Act (OAA) National Family Caregiver	768,842	831,015	831,015	771,694
433010	Title V / Older Americans Act (OAA) Senior Employment	263,076	301,914	301,914	301,914
433010	Title XIX / DD Home Care Workers' Health Care Insurance	67,532	0	0	226,850
433010	Title XIX / Home Care Workers' Health Care Insurance	6,512,729	8,545,418	12,307,587	16,672,587
433010	Title XIX / Local Care Management	0	0	0	840,000
433010	Title XIX / Medicaid Administrative Claiming	786,951	957,385	957,385	957,729
433010	Title XIX / Medicaid Case Mgmt	5,164,155	11,166,885	11,476,837	11,472,696
433010	Title XIX / Medicaid Home Care Worker Orientation	64,468	119,358	119,358	131,294
433010	Title XIX / Medicaid Home Care Worker Training	70,526	43,534	52,239	52,239
433010	Title XIX / Medicaid Home Care Worker Training Wages	919,746	1,212,317	1,282,603	1,487,104
433010	Title XIX / Medicaid Nurse Delegation	1,312	5,700	6,270	6,270
433010	Title XIX Day Health Admin / Senior Day Facility	56,229	62,000	62,000	75,141
433010	US Dept of Agriculture (USDA) - Administration on Aging (AoA) / Nutritional Services Incentive Program (NSIP)	482,716	493,701	493,701	503,575
433010	US Dept of Agriculture (USDA) /Senior Farmers Market Nutrition	9,370	125,870	125,870	164,375
433010	US Dept of Agriculture (USDA) Summer Sack / Summer Lunches for Children	519,310	583,261	583,261	583,261
433010	US Dept of Agriculture (USDA) Summer Sack Lunch Supplement / Sack Sack Lunch (SSL) Remainder	0	0	0	25,668
433010	Workforce Investment Act Enhancement	58,159	0	0	0
433010	Workforce Investment Act Youth Programs CAN / Youth Employment Training	786,467	627,982	627,982	578,689
433080	Dept of Health & Human Services (HHS) / Demential Partners Project	46,558	167,463	167,463	161,185
439090	University of Washington (UW) / Depression Intervention (Pearl)	12,000	5,000	5,000	5,000
Total Federal Grants - Indirect		22,055,359	31,037,811	35,201,250	41,307,425

Human Services

2008 Estimated Revenues for the Human Services Operating Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
587001	General Subfund Support	41,299,199	47,328,663	47,443,513	49,643,045
	Total General Fund	41,299,199	47,328,663	47,443,513	49,643,045
541490	Federal HOME / Rent stabilization	185,737	195,000	195,000	195,000
541490	Help for Working Families	4,711	0	0	0
	Total Interfund Service Charges	190,448	195,000	195,000	195,000
437010	Juvenile Accountability Incentive Block Grant (JAIBG) / Youth Education	3,650	49,356	44,420	29,356
437010	King County / Washington State University Coop	0	0	0	0
437010	King County McKinney Share / Homeless Data Collection	5,931	6,000	6,000	6,000
437010	King County Medicaid Match	0	0	0	0
437010	King County Medicaid Match / Computer Services	19,649	51,122	51,122	62,602
437010	King County Medicaid Match / Medicaid Outreach	48,586	92,404	82,761	88,883
437010	King County Safe Harbors / Homeless Data Collection	406,880	511,185	515,163	704,113
437010	National Coalition on the Aging (NCOA) - ABC Coalition	21,220	0	0	0
437010	Reinvesting In Youth - King County	86,000	0	0	0
437010	Reinvesting In Youth - Suburban Cities	46,445	0	0	0
437010	Seattle Housing Authority (SHA) / New Citizen's Initiative naturalization	25,000	25,000	25,000	25,000
437010	Transfer Development Rights	0	250,000	250,000	250,000
437010	WA Consumer Energy Fund	35,042	16,000	0	0
	Total Interlocal Grants	698,403	1,001,067	974,466	1,165,954
461110	Interest-State cash advance	0	0	0	150,000
	Total Investment Earnings	0	0	0	150,000
469990	Other Revenues / Expenditures	26,668	0	0	0
	Total Other Revenue	26,668	0	0	0
541490	Office of Housing (OH) - Housing Levy	429,369	429,369	429,369	429,369
	Total Property Tax Levy (Housing)	429,369	429,369	429,369	429,369
434010	Boomers in Transition	0	0	0	0
434010	Dept of Social & Health Services (DHHS) / Care Worker's Insurance	15,474	34,855	48,926	48,928

Human Services

2008 Estimated Revenues for the Human Services Operating Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
434010	Dept of Social & Health Services (DHHS) / Early Childhood Education & Assistance	2,100,748	2,055,870	2,055,870	2,179,222
434010	Dept of Social & Health Services (DHHS) / Family Caregivers	182,548	179,315	179,315	184,642
434010	Dept of Social & Health Services (DHHS) / Kinship Care Navigator	50,000	50,000	50,000	101,000
434010	Dept of Social & Health Services (DHHS) / Kinship Care Support	168,353	223,930	223,930	255,568
434010	Dept of Social & Health Services (DHHS) / Prescription Drugs Information & Assistance	26,396	17,500	17,500	17,850
434010	Dept of Social & Health Services (DHHS) / Respite Care for seniors	896,033	833,287	833,287	1,157,483
434010	Dept of Social & Health Services (DHHS) / Respite Home Care Workers' Health Care Insurance & Training	46,081	48,634	68,233	68,233
434010	Dept of Social & Health Services (DHHS) Office of Refugee & Immigrant Administration (ORIA) - New Citizenship Initiative (NCI) / Naturalization	948,461	804,000	804,000	910,940
434010	Early Childhood Education Assistance Program (ECEAP) Basic Food	7,838	10,061	0	0
434010	Kinship Child Program	60,000	0	0	0
434010	Renton Technical College	21,833	0	0	0
434010	Safe Harbors - Community Trade & Economic Development (CTED) /State	0	0	0	0
434010	Senior Citizens Service Act / Senior Services	2,200,533	2,277,690	2,277,690	2,520,266
434010	Social Service Payment System (SSPS) / Homecare Program for Household Chore Services	0	0	0	0
434010	State / Domestic Violence (DV) Counseling Victim Sexual Assault	25,000	0	0	25,000
434010	State Fund Portion of Title XIX Case Mgmt	5,010,411	0	0	0
434010	Youth Development & Achievement (YDA) Health Work Force Initiative / Youth Employment Training	0	0	0	90,000
434010	Youth Development & Achievement (YDA) Weed & Seed	89,995	0	0	0
544590	Sex Industry Victims Fund	28,993	50,000	50,000	100,000
	Total State Grants	11,878,697	6,585,142	6,608,751	7,659,132
541490	Seattle City Light (SCL) Credit Liaison (Project Share)	309,704	327,640	344,046	333,144

Human Services

2008 Estimated Revenues for the Human Services Operating Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
541490	Seattle Public Utilities (SPU) Water Energy Asst. Prog.	5,527	90,212	94,667	43,724
541490	Utility Rate Assistance	778,079	822,509	863,461	817,309
541490	Water Conservation Pilot Project	45,334	49,350	50,712	49,350
	Total Utility Funds	1,138,644	1,289,711	1,352,886	1,243,527
	Total Revenues	89,990,962	99,213,079	103,451,307	114,007,366
379100	Fund Balance / Rate Assistance (RTA)	27,701	44,390	66,628	66,628
379100	Fund Balance / Safe Harbors	259,004	0	0	0
379100	Fund Balance / Unrestricted	(1,949,258)	322,991	197,685	462,649
379100	Fund Balance Transfer Development Rights (TDR)	0	101,743	0	0
	Total Fund Balance	(1,662,553)	469,124	264,313	529,277
	Total Resources	88,328,409	99,682,203	103,715,620	114,536,643

Human Services

Human Services Operating Fund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	3,289,349	1,806,702	4,951,902	1,337,578	1,672,980
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	89,990,962	99,213,079	101,881,489	103,451,307	114,007,366
Less: Actual and Budgeted Expenditures	88,328,409	99,682,203	105,160,411	103,715,620	114,536,645
Ending Fund Balance	4,951,902	1,337,578	1,672,980	1,073,266	1,143,701
Continuing Appropriations	2,185,663	0	0	0	0
Reserve for Cash Flow Balance	0	990,000	1,060,000	1,040,000	1,140,000
Total Reserves	2,185,663	990,000	1,060,000	1,040,000	1,140,000
Ending Unreserved Fund Balance	2,766,239	347,578	612,980	33,266	3,701

Office of Economic Development

Susan Shannon, Director

Contact Information

Department Information Line: (206) 684-8090

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/EconomicDevelopment/>

Department Description

The mission of the Office of Economic Development (OED) is to help create healthy businesses, thriving neighborhoods, and community organizations to contribute to a robust economy and broadly shared prosperity that will benefit all Seattle residents and future generations. OED's programs are designed to:

- Attract, welcome, and retain companies in traditional and emerging industries by promoting the advantages of doing business in Seattle and providing one-on-one assistance to businesses;
- Strengthen neighborhood business districts and support community-based economic development across Seattle, with special emphasis on low-income communities;
- Assist large employers and small businesses to retain and grow Seattle's base of businesses and family-wage jobs;
- Increase apprenticeship and training opportunities to ensure Seattle will have skilled workers capable of meeting the region's current and future work force needs; and
- Improve customer satisfaction for businesses accessing City services.

Proposed Policy and Program Changes

The 2008 Proposed Budget transfers in 2008 Endorsed funding from Finance General and adds new one-time funding to develop action agendas for the South of the Dome (SODO), and Chinatown International District and Little Saigon business districts. In addition, a new position is added to support the Nightlife Advisory Board and to be a point of contact for the industry.

Economic Development

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Office of Economic Development Budget Control Level					
Business Development		1,131,654	1,279,670	1,271,971	1,613,570
Community Development		1,211,659	1,603,803	1,438,236	1,519,659
Management and Operations		1,243,893	1,516,847	1,563,208	1,461,987
Work Force Development		2,475,130	2,595,881	2,693,498	2,683,984
Office of Economic Development Budget Control Level	X1D00	6,062,335	6,996,200	6,966,913	7,279,200
Department Total		6,062,335	6,996,200	6,966,913	7,279,200
Department Full-time Equivalents Total*		21.60	23.60	23.60	24.60
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
		2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Resources					
General Subfund		6,062,335	6,996,200	6,966,913	7,279,200
Department Total		6,062,335	6,996,200	6,966,913	7,279,200

Economic Development

Office of Economic Development Budget Control Level

Purpose Statement

The purpose of the Office of Economic Development Budget Control Level is to provide business assistance and community and work force development services to businesses, community organizations, and residents so Seattle has a strong economy, thriving neighborhoods, and broadly-shared prosperity.

Program Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Business Development	1,131,654	1,279,670	1,271,971	1,613,570
Community Development	1,211,659	1,603,803	1,438,236	1,519,659
Management and Operations	1,243,893	1,516,847	1,563,208	1,461,987
Work Force Development	2,475,130	2,595,881	2,693,498	2,683,984
Total	6,062,335	6,996,200	6,966,913	7,279,200
Full-time Equivalents Total *	21.60	23.60	23.60	24.60

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Economic Development

Office of Economic Development: Business Development

Purpose Statement

The Business Development program develops, manages, and supports initiatives building on Seattle's economic foundations to maintain Seattle's competitiveness, promote business growth, and connect Seattle residents to good jobs. Business development activities are focused on the creation and implementation of strategies to promote growth in Seattle's key industry sectors and to support the development and sustainability of the city's small businesses. The Business Development program works closely with industry leaders and other City departments to maintain Seattle's positive business climate, to encourage the growth of a diverse and vibrant local economy, and to help small businesses understand and navigate City processes, regulations, and policies.

Program Summary

Increase budget by \$75,000 to fund development of a South of the Dome (SODO) Action Agenda.

Increase budget by approximately \$57,000 and add 1.0 FTE Administrative Specialist II to staff a newly established Nightlife Advisory Board and be a point of contact for the nightlife industry and community.

Increase budget by \$214,000 as part of a departmentwide redistribution of funding to reflect actual costs of delivering current levels of service. This technical realignment of existing funding has a net zero effect on total department resources.

Citywide adjustments to labor costs decrease the budget by \$4,000, for a net Program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$342,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Business Development	1,131,654	1,279,670	1,271,971	1,613,570
Full-time Equivalents Total*	4.50	5.50	5.50	6.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Economic Development

Office of Economic Development: Community Development

Purpose Statement

The purpose of the Community Development program is to provide operating, grant, loan, and project management support to neighborhood business districts and community-based development organizations, as well as to special projects, so Seattle has thriving neighborhoods and broadly shared prosperity.

Program Summary

Transfer in \$175,000 from Finance General to fund the Broadway Action Agenda.

Increase budget by \$30,000 to fund development of a Chinatown International District (CID) and Little Saigon Action Agenda.

Decrease budget by \$118,000 as part of a departmentwide redistribution of funding to reflect actual costs of delivering current levels of service. This technical realignment of existing funding has a net zero effect on total department resources.

Citywide adjustments to labor costs decrease the budget by \$6,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$81,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Community Development	1,211,659	1,603,803	1,438,236	1,519,659
Full-time Equivalents Total*	6.00	6.60	6.60	6.60

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Economic Development: Management and Operations

Purpose Statement

The purpose of the Management and Operations program is to provide leadership and financial, administrative, communications, human resources, and special initiatives management to department personnel to effectively accomplish OED's mission and goals.

Program Summary

Decrease budget by \$87,000 as part of a departmentwide redistribution of funding to reflect actual costs of delivering current levels of service. This technical realignment of existing funding has a net zero effect on total department resources.

Citywide adjustments to labor costs decrease the budget by \$14,000, for a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$101,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Management and Operations	1,243,893	1,516,847	1,563,208	1,461,987
Full-time Equivalents Total*	10.60	10.50	10.50	10.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Economic Development

Office of Economic Development: Work Force Development

Purpose Statement

The purpose of the Work Force Development program is to provide work force development services to businesses, community organizations, residents, the Mayor, City Council, and other public decision makers so employers meet their need for qualified workers, and all residents, particularly those who are disadvantaged, secure and retain family-wage jobs.

Program Summary

Decrease budget by \$9,000 as part of a departmentwide redistribution of funding to reflect actual costs of delivering current levels of service. The technical realignment of existing funding has a net zero effect on total department resources.

Citywide adjustments to labor costs decrease the budget by \$1,000, for a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$10,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Work Force Development	2,475,130	2,595,881	2,693,498	2,683,984
Full-time Equivalents Total*	0.50	1.00	1.00	1.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Housing

Adrienne Quinn, Director

Contact Information

Department Information Line: (206) 684-0721

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://seattle.gov/housing/>

Department Description

The mission of the Office of Housing (OH) is to invest in and promote the development and preservation of housing so that all Seattle residents have access to safe, decent and affordable housing. To accomplish this mission, OH has established four programs, reflected in the budget as the Multi-Family Production and Preservation Program, Homeownership and Sustainability Program, Community Development Program, and the Administration and Management Program.

The Multi-Family Production and Preservation Program invests in the community by making long-term, low-interest loans to developers to develop or preserve affordable multi-family rental housing. OH monitors the housing portfolio to ensure the units remain affordable and serve the intended residents, and the buildings remain in good condition.

The Homeownership and Sustainability Program provides funding, including loans and grants, to low-income Seattle residents whose incomes are below 80% of Area Median Income. These include loans to first-time home buyers, home repair loans to address health and safety and code repairs, and grants to make low-income housing more energy efficient.

The Community Development Program provides strategic planning, program development, and disposition of vacant land for redevelopment purposes to increase housing opportunities for Seattle residents.

The Administration and Management Program provides centralized leadership, coordination, technology, contracting, and financial management services to OH programs and capital projects.

Proposed Policy and Program Changes

The 2008 Proposed Budget is increased over the 2008 Endorsed Budget to reflect increases in program revenues and additional funding for several new initiatives. New funding for consulting services is added to support the 2009 Housing Levy renewal efforts. Funding for consulting and a partial position is also added for neighborhood planning. In addition, the budget is increased to help fund 84 permanent supportive housing studio apartments for people who are chronically homeless at Plymouth Housing Group's new project located at 1st and Cedar. Approximately half these units would use a Housing First model, which combines homeless housing with important in-house medical and mental health services and other support programs.

Housing

	Summit	2006	2007	2008	2008
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
Housing and Community Development Revenue Sharing - 17820 Budget Control Level	XZ-R3	321,078	25,000	25,000	0
Low-Income Housing Fund 16400 Budget Control Level					
Homeownership and Sustainability - 16400		6,238,518	8,049,666	6,712,299	7,273,298
Multi-Family Production and Preservation - 16400		11,978,926	25,777,990	23,726,728	30,379,047
Low-Income Housing Fund 16400 Budget Control Level	XZ-R1	18,217,444	33,827,656	30,439,027	37,652,345
Office of Housing Operating Fund 16600 Budget Control Level					
Administration and Management - 16600		960,297	1,410,911	1,589,382	1,882,951
Community Development - 16600		236,541	423,386	527,239	631,940
Homeownership and Sustainability - 16600		399,881	703,009	749,292	761,506
Multi-Family Production and Preservation - 16600		784,972	1,458,269	1,471,344	1,374,377
Office of Housing Operating Fund 16600 Budget Control Level	XZ600	2,381,691	3,995,575	4,337,257	4,650,774
Department Total		20,920,214	37,848,231	34,801,284	42,303,120
Department Full-time Equivalents Total*		41.75	41.75	41.75	41.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

	2006	2007	2008	2008
Resources	Actuals	Adopted	Endorsed	Proposed
General Subfund	2,475,000	2,927,584	952,988	5,120,109
Other	18,445,214	34,920,647	33,848,296	37,183,010
Department Total	20,920,214	37,848,231	34,801,284	42,303,120

Housing and Community Development Revenue Sharing - 17820 Budget Control Level

Purpose Statement

The purpose of the Housing and Community Development Revenue Sharing -17820 Budget Control Level is to fund multi-family housing production. Multi-family housing production activity is also funded by the Low-Income Housing Fund (16400) and the Office of Housing Operating Fund (16600). Unspent funds appropriated in this budget control level shall carry forward to subsequent fiscal years until they are exhausted or abandoned by ordinance.

The purpose of the Multi-Family Production and Preservation Program is to invest in the community by making long-term, low-interest loans to developers to develop or preserve affordable multi-family rental housing. OH monitors the affordable housing portfolio to ensure units remain affordable and serve the intended residents, and buildings remain in good condition.

Summary

Decrease budget by \$25,000 due to a reduction in program income projections resulting in a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$25,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Multi-Family Production and Preservation - 17820	321,078	25,000	25,000	0

Low-Income Housing Fund 16400 Budget Control Level

Purpose Statement

The purpose of the Low-Income Housing Fund 16400 Budget Control Level is to fund multi-family housing production, and to support homeownership and sustainability. Unspent funds appropriated in this budget control level shall carry forward to subsequent fiscal years until they are exhausted or abandoned by ordinance.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Homeownership and Sustainability - 16400	6,238,518	8,049,666	6,712,299	7,273,298
Multi-Family Production and Preservation - 16400	11,978,926	25,777,990	23,726,728	30,379,047
Total	18,217,444	33,827,656	30,439,027	37,652,345

Low-Income Housing Fund 16400: Homeownership and Sustainability - 16400

Purpose Statement

The purpose of the Homeownership and Sustainability -16400 Program is to provide three types of loans and grants to low-income Seattle residents: loans for first-time home buyers, home repair loans to address health and safety and code repairs, and grants to make low-income housing more energy efficient.

Program Summary

Increase budget by approximately \$561,000 due to an increase in unanticipated program income from home loan repayments which will be revolved to make additional loans to first-time homebuyers. This change results in a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$561,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Homeownership and Sustainability - 16400	6,238,518	8,049,666	6,712,299	7,273,298

Low-Income Housing Fund 16400: Multi-Family Production and Preservation - 16400

Purpose Statement

The purpose of the Multi-Family Production and Preservation -16400 Program is to invest in the community by making long-term, low-interest loans to developers to develop or preserve affordable multi-family rental housing. OH monitors the affordable housing portfolio to ensure the units remain affordable, serve the intended residents, and the buildings remain in good condition.

Program Summary

Increase budget by \$3.5 million to help fund 84 permanent supportive housing studio apartments for chronically homeless people at the Plymouth Housing Group's 1st and Cedar project. These funds will reside in the General Fund and carry forward to subsequent fiscal years until there is a programmatic need to disburse the funds.

Increase budget by \$2 million due to a projected increase in revenues from the Bonus/Transfer Development Rights (TDR) Program.

Increase budget by \$162,000 to align administrative funding in the Multifamily Production and Preservation Program with the Housing Levy Administrative and Financial Plan passed by the City Council in 2007.

Increase budget by \$850,000 due to unanticipated program income.

Increase budget by \$140,000 due to unanticipated interest earnings.

These changes result in a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$6.65 million.

Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Multi-Family Production and Preservation - 16400	11,978,926	25,777,990	23,726,728	30,379,047

Office of Housing Operating Fund 16600 Budget Control Level

Purpose Statement

The purpose of the Office of Housing Operating Fund 16600 Budget Control Level is to fund the Department's administration activities.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Administration and Management - 16600	960,297	1,410,911	1,589,382	1,882,951
Community Development - 16600	236,541	423,386	527,239	631,940
Homeownership and Sustainability - 16600	399,881	703,009	749,292	761,506
Multi-Family Production and Preservation - 16600	784,972	1,458,269	1,471,344	1,374,377
Total	2,381,691	3,995,575	4,337,257	4,650,774
Full-time Equivalents Total *	41.75	41.75	41.75	41.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Housing Operating Fund 16600: Administration and Management - 16600

Purpose Statement

The purpose of the Administration and Management -16600 Program is to provide centralized leadership, coordination, technology, contracting, and financial management support services to OH programs and capital projects to facilitate the production of affordable housing for Seattle residents.

Program Summary

Provide \$158,000 in General Fund in place of Other funds to pay for occupancy costs, resulting in a net zero change.

Increase budget by \$250,000 to pay for contracted services to support planning of the 2009 Housing Levy.

Transfer out \$110,00 to the Multi-Family Production and Preservation-16600 Program as part of a net zero realignment of Levy-related expenses funded by the General Fund within this budget control level.

Add \$158,000 due an internal realignment of expenses within this budget control level.

Citywide adjustments to labor costs decrease the budget by \$4,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$294,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Administration and Management - 16600	960,297	1,410,911	1,589,382	1,882,951
Full-time Equivalents Total*	13.50	13.50	13.50	13.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Housing Operating Fund 16600: Community Development - 16600

Purpose Statement

The purpose of the Community Development -16600 Program is to provide strategic planning, program development, and vacant land redevelopment services to increase housing opportunities for Seattle residents.

Program Summary

Provide \$15,000 of General Fund in place of Other funds to pay for occupancy costs, resulting in a net zero change.

Increase budget by \$105,000 and add a 0.50 FTE Senior Community Development Specialist to support the City's neighborhood planning efforts. Of this amount, \$70,000 will be spent for staffing, and \$35,000 will be spent for contracted services.

These changes result in a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$105,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Community Development - 16600	236,541	423,386	527,239	631,940
Full-time Equivalents Total*	5.00	4.00	4.00	4.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Housing Operating Fund 16600: Homeownership and Sustainability - 16600

Purpose Statement

The Homeownership and Sustainability -16600 Program provides three types of loans and grants to low-income Seattle residents: loans for first-time home-buyers, home repair loans to address health and safety and code repairs, and grants to make low-income housing more energy efficient.

Program Summary

Provide \$81,000 of General Fund in place of Other funds to pay for occupancy costs, resulting in a net zero change.

Increase budget by approximately \$15,000 due an internal realignment of expenses within this budget control level.

Citywide adjustments to labor costs decrease the budget by \$3,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$12,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Homeownership and Sustainability - 16600	399,881	703,009	749,292	761,506
Full-time Equivalents Total*	11.00	12.50	12.50	12.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Housing Operating Fund 16600: Multi-Family Production and Preservation - 16600

Purpose Statement

The Multi-Family Production and Preservation -16600 Program invests in the community by making long-term, low-interest loans to developers to develop or preserve affordable multi-family rental housing. OH monitors the affordable housing portfolio to ensure the units remain affordable and serve the intended residents, and the buildings remain in good condition.

Program Summary

Provide \$54,000 in General Fund in place of Other funds to pay for occupancy costs, resulting in a net zero change.

Transfer in \$110,000 from the Administration and Management -16600 program as part of a net zero realignment of Levy-related expenses funded by the General Fund within this budget control level.

Decrease budget by approximately \$94,000 due an internal realignment of expenses within this budget control level.

Abrogate a 0.75 FTE Strategic Advisor I and reduce budget by \$115,000 related to a grant from Corporation for Supportive Housing (CSH). This position sunsets at the end of 2007.

Citywide adjustments to labor costs increase the budget by \$2,000, for a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$97,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Multi-Family Production and Preservation - 16600	784,972	1,458,269	1,471,344	1,374,377
Full-time Equivalents Total*	12.25	11.75	11.75	11.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Housing

2008 Estimated Revenues for the Housing Operating Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
439090	Grants (Sound Families, Taking Healthcare Home)	106,152	221,152	115,000	0
469990	Other Miscellaneous Revenues	0	305,859	351,692	43,000
541490	Miscellaneous Revenues	1,833,783	2,540,980	2,917,577	2,987,664
549000	IF Indirect Cost Recovery	373,175	0	0	0
587001	General Subfund Support	50,000	927,584	952,988	1,620,110
Total Revenues		2,363,110	3,995,575	4,337,257	4,650,774
379100	Use of (Contribution to) Fund Balance	18,581	0	0	0
Total Resources		2,381,691	3,995,575	4,337,257	4,650,774

Housing

2008 Estimated Revenues for the Low-Income Housing Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
411100	Property Tax Levy	11,816,472	12,336,622	11,896,344	12,118,344
433010	Grants for Weatherization Program - Federal	1,380,338	1,490,000	1,770,000	1,770,000
433080	Federal Grants Indirect - IDR	0	0	0	0
434010	State Grants	235,439	1,200,000	0	0
434080	State Grants - ICR	0	0	0	0
439090	Other Contributions and Donations	1,410,800	2,000,000	2,000,000	4,000,000
439099	Other Contrib./Pass-Thrus (including TDR Revenues)	0	0	0	0
445800	Planning fees and Charges	22,300	0	0	0
461110	Investment Earnings	1,648,880	973,675	1,231,689	1,669,023
461320	Unreald Gns/Losses-Inv GASB31	219,600	0	0	0
461400	Interest on Contracts/Notes Receivable	369,150	0	0	0
462500	Bldg/Other Space Rental Charges	27,082	0	0	0
462900	Other rent and use charges	0	0	0	0
469930	Program Income - Miscellaneous (Including Bridge Loans)	2,782,405	7,185,586	6,899,221	8,457,778
469990	Miscellaneous Revenues	154,074	0	0	0
471010	Federal Grants - HOME Program	3,246,457	4,809,531	4,809,531	4,304,958
485110	Sales of Land & Buildings	0	0	0	0
541490	Miscellaneous Revenues	0	1,832,242	1,832,242	1,832,241
569990	IF Other Misc Revenues	534,718	0	0	0
587001	General Subfund Support	2,424,999	2,000,000	0	3,500,000
587116	Oper trsf in - Fr Cumulative Rsv S	670,000	0	0	0
587334	Oper trsf in - Cap Facilities FD 9	162,195	0	0	0
Total Revenues		27,104,908	33,827,656	30,439,027	37,652,345
379100	Use of (Contribution to) Fund Balance	(8,887,464)	0	0	0
Total Resources		18,217,444	33,827,656	30,439,027	37,652,345

2008 Estimated Revenues for the Special Purpose Grants

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
461110	Investment Earnings	0	0	0	0
461320	Unreald Gns/Losses-Inv GASB31	0	0	0	0
461400	Interest on Contracts/Notes Receivable	0	0	0	0
469930	Homebuyer PI	0	0	0	0
469930	PI	0	25,000	25,000	0
Total Revenues		0	25,000	25,000	0
379100	Use of (Contribution to) Fund Balance	321,078	0	0	0
Total Resources		321,078	25,000	25,000	0

Neighborhood Matching Subfund

Department Description

The purpose of the Neighborhood Matching Subfund (NMF) is to provide resources for Seattle's communities to preserve and enhance the City's diverse neighborhoods, and to empower people to make positive contributions to their communities.

The NMF was established in 1988 to support partnerships between the City of Seattle and neighborhood organizations to produce neighborhood-initiated planning, organizing, and improvement projects. The City provides a cash match to the community's contribution of volunteer labor, donated materials, and professional services or cash. Applications are accepted from neighborhood-based organizations of residents or businesses, community-based organizations that advocate for the interests of people of color, and ad-hoc groups of neighbors who form a committee for the purpose of a specific project.

Since 1997, the NMF has been divided into five categories, which include Large Projects (awards between \$15,000-\$100,000), Small and Simple Projects (awards of \$15,000 or less), Tree Fund (trees provided to neighborhood groups to plant along residential planting strips), Neighborhood Outreach (one-time awards up to \$750 to help neighborhood-based organizations with membership expansion or leadership development), and Management and Project Development (consultation and technical assistance to neighborhood groups, coordination of the application and award process, and monitoring of funded projects). The NMF is housed in, and primarily staffed by, the Department of Neighborhoods. Staff are also funded in the Department of Parks and Recreation and the Seattle Department of Transportation.

Proposed Policy and Program Changes

The 2008 Proposed Budget includes \$89,000 of additional funding for the Rainier Beach Youth Strategy. The goal of the program is to increase the number of constructive activities for youth in the areas of employment, recreation, community development, and public safety, and to reduce youth violence citywide.

Neighborhood Matching Subfund

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Neighborhood Matching Fund Budget Control Level					
Large Projects Fund		973,992	1,261,634	1,308,314	1,308,314
Management and Project Development		968,400	1,100,274	1,113,970	1,123,082
Neighborhood Outreach Fund		7,000	13,455	13,953	13,953
Small and Simple Projects Fund		1,158,140	1,174,213	1,214,884	1,303,216
Tree Fund		38,779	46,118	47,824	47,824
Neighborhood Matching Fund Budget Control Level	2IN00	3,146,310	3,595,694	3,698,946	3,796,389
Neighborhood Planning Implementation Budget Control Level	2IP00	13,016	0	0	0
Department Total		3,159,326	3,595,694	3,698,946	3,796,389
		2006	2007	2008	2008
Resources		Actuals	Adopted	Endorsed	Proposed
General Subfund		3,159,326	3,184,097	3,568,414	3,665,857
Other		0	411,597	130,532	130,532
Department Total		3,159,326	3,595,694	3,698,946	3,796,389

Neighborhood Matching Subfund

Neighborhood Matching Fund Budget Control Level

Purpose Statement

The purpose of the Neighborhood Matching Fund Budget Control Level is to support local grassroots actions within neighborhoods. The Neighborhood Matching Fund provides funding to match community contributions of volunteer labor, donated professional services or materials, or cash, to implement neighborhood-based self-help projects.

Program Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Large Projects Fund	973,992	1,261,634	1,308,314	1,308,314
Management and Project Development	968,400	1,100,274	1,113,970	1,123,082
Neighborhood Outreach Fund	7,000	13,455	13,953	13,953
Small and Simple Projects Fund	1,158,140	1,174,213	1,214,884	1,303,216
Tree Fund	38,779	46,118	47,824	47,824
Total	3,146,310	3,595,694	3,698,946	3,796,389

Neighborhood Matching Fund: Large Projects Fund

Purpose Statement

The purpose of the Large Projects Fund Program is to provide technical assistance and funding to neighborhood organizations initiating local improvement projects that require 12-18 months to complete and more than \$15,000 in Neighborhood Matching Funds.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Large Projects Fund	973,992	1,261,634	1,308,314	1,308,314

Neighborhood Matching Subfund

Neighborhood Matching Fund: Management and Project Development

Purpose Statement

The purpose of the Management and Project Development Program is to administer the Neighborhood Matching Fund by providing marketing and outreach to applicant groups; consulting and technical assistance for project development; administrative support coordinating and conducting the application, review, and award processes; and management and monitoring of funded projects to support high quality and successful completion of projects.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$10,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$10,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Management and Project Development	968,400	1,100,274	1,113,970	1,123,082

Neighborhood Matching Fund: Neighborhood Outreach Fund

Purpose Statement

The purpose of the Neighborhood Outreach Fund Program is to provide one-time awards of up to \$750 to assist neighborhood-based organizations in recruiting members, or in providing technical assistance or leadership training for their membership. Awards are available to neighborhood organizations with annual operating budgets under \$20,000.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Neighborhood Outreach Fund	7,000	13,455	13,953	13,953

Neighborhood Matching Subfund

Neighborhood Matching Fund: Small and Simple Projects Fund

Purpose Statement

The purpose of the Small and Simple Projects Fund Program is to provide technical assistance and funding for local improvement projects initiated by neighborhood organizations that can be completed in six months or less and require \$15,000 or less in funding.

Program Summary

Increase budget by \$89,000 in funding to increase the number of constructive activities for Rainier Beach area youth, including employment, recreation, community development, and public safety, and to reduce youth violence citywide.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Small and Simple Projects Fund	1,158,140	1,174,213	1,214,884	1,303,216

Neighborhood Matching Fund: Tree Fund

Purpose Statement

The purpose of the Tree Fund Program is to provide trees to neighborhood groups to plant along residential planting strips in exchange for ongoing care and maintenance. Increasing the number of street trees in the City is a central goal of the Urban Forest Management Plan, and supports climate protection.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Tree Fund	38,779	46,118	47,824	47,824

Neighborhood Matching Subfund

Neighborhood Planning Implementation Budget Control Level

Purpose Statement

The purpose of the Neighborhood Planning Implementation Budget Control Level is to administer and complete the Neighborhood Planning Early Implementation Fund and the Opportunity Fund.

Summary

Funding for this Budget Control Level was eliminated after 2006.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Neighborhood Planning Implementation	13,016	0	0	0

Neighborhood Matching Subfund

2008 Estimated Revenues for the Neighborhood Matching Subfund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
434010	Grants	0	0	0	0
587001	General Subfund Support	3,270,911	3,184,097	3,568,414	3,665,857
Total Revenues		3,270,911	3,184,097	3,568,414	3,665,857
379100	Use of (Contribution to) Fund Balance	(111,585)	411,597	130,532	130,532
Total Resources		3,159,326	3,595,694	3,698,946	3,796,389

Neighborhood Matching Subfund

Neighborhood Matching Subfund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	5,452,129	5,442,128	5,563,714	5,030,531	5,152,117
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	3,270,911	3,184,097	3,184,097	3,568,414	3,665,857
Less: Actual and Budgeted Expenditures	3,159,326	3,595,694	3,595,694	3,698,946	3,796,389
Ending Fund Balance	5,563,714	5,030,531	5,152,117	4,899,999	5,021,584
Continuing Appropriations	4,996,142	4,900,000	5,006,142	4,900,000	5,006,142
Misc. Reserve	10,000	0	0	0	0
Total Reserves	5,006,142	4,900,000	5,006,142	4,900,000	5,006,142
Ending Unreserved Fund Balance	557,572	130,531	145,975	(1)	15,442

Department of Neighborhoods

Stella Chao, Director

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Department Description

The Department of Neighborhoods (DON) works to bring government closer to the residents of Seattle by engaging them in civic participation, helping them become empowered to make positive contributions to their communities, and involving more of Seattle's residents, including communities of color and immigrants, in civic discussions, processes, and opportunities. DON has five budget control levels:

- 1) The Director's Office provides executive leadership, communications, and operational support for the entire Department. The Director's Office also includes Historic Preservation, which provides technical assistance, outreach, and education to the general public, owners of historic properties, government agencies, and elected officials to identify, protect, rehabilitate, and re-use historic properties.
- 2) The Community Building Division includes the P-Patch, Neighborhood Matching Fund (NMF), Neighborhood District Coordinators, Major Institutions and Schools, and Involving All Neighbors programs. It also provides neighborhood plan implementation data management.
- 3) The Customer Service and Operations Division includes: Neighborhood Payment and Information Services; Finance, Budget, and Accounting; Human Resources; Facilities and Office Management; and Information Technology department functions.
- 4) The Customer Service Bureau provides local residents with access to City services and information and also provides opportunities to solve problems and resolve complaints.
- 5) The Office for Education (OFE) builds linkages between the City of Seattle and the Seattle Public School District. It administers the Families and Education Levy, provides policy direction to help children succeed in school, strengthens school-community connections, and increases access to high-quality early learning and out-of-school time programs.

Proposed Policy and Program Changes

The 2008 Proposed Budget creates a new Customer Service Bureau Budget Control Level, and transfers the Citizens Service Bureau Program from the Customer Service and Internal Operations Budget Control Level to this new BCL. The Customer Service Bureau budget is increased by \$55,000 to include funds for a customer-centered consultant as part of a Citywide initiative to improve customer service; and the development, translation, and publishing of the Citizen's Information Guide. This publication provides residents with over 200 telephone numbers for various services offered by the City of Seattle and other local agencies.

DON and other City departments will help implement the City's neighborhood plan update process with the Department of Planning and Development as the lead agency. Each department will participate on a City steering committee, staff public meetings, provide subject matter experts to assist neighborhood planners in addressing neighborhood objectives, and coordinate implementation activities. Plans will be reviewed by sector and updated as necessary based on an agreed-upon set of criteria to ensure compatibility with existing city plans and policies, and to achieve greater consistency across neighborhood plans. DON adds \$89,000 in funding for one Planning and Development Specialist position to support the update process.

Neighborhoods

The Neighborhood Payment and Information Services (NPIS) program is expanded to include two new half time Customer Service Representatives. The positions enable expanded passport service hours at seven Neighborhood Service Centers with additional revenues offsetting position costs.

Other budget changes from the 2008 Endorsed budget to the 2008 Proposed Budget include: some budget neutral technical adjustments to improve functional alignment within the Department; a transfer of funds from the Finance General budget as part of a \$250,000 initiative to fund urgent flu pandemic related needs; and additional funding for the Mayor's Youth Council in the Office of Education Budget Control Level.

Neighborhoods

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Community Building Budget Control Level					
Involving All Neighbors		31,112	48,496	50,169	49,858
Major Institutions and Schools		350,880	343,507	355,252	355,230
Neighborhood Action Team		100,223	0	0	0
Neighborhood District Coordinators		1,562,786	1,525,398	1,579,078	1,666,701
Neighborhood Matching Fund Administration		35,000	56,225	37,565	37,565
P-Patch		543,398	860,687	658,934	659,577
Community Building Budget Control Level	I3300	2,623,398	2,834,312	2,680,998	2,768,932
Customer Service and Operations Budget Control Level					
Internal Operations/Administrative Services		1,366,806	1,814,099	1,855,711	1,872,799
Neighborhood Payment and Information Services		1,686,662	1,669,865	1,670,312	1,733,021
Customer Service and Operations Budget Control Level	I3200	3,053,468	3,483,965	3,526,023	3,605,821
Customer Service Bureau Budget Control Level	I32xx-TBD	441,764	502,727	521,329	574,844
Director's Office Budget Control Level					
Communications		139,454	128,981	133,203	133,384
Executive Leadership		395,218	275,682	286,774	287,868
Historic Preservation		659,336	796,579	826,674	827,330
Director's Office Budget Control Level	I3100	1,194,008	1,201,243	1,246,651	1,248,582
Office for Education Budget Control Level	I3700	115,964	273,737	283,865	291,965
Department Total		7,428,602	8,295,983	8,258,865	8,490,144
Department Full-time Equivalent Total*		86.50	85.00	85.00	87.00
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
		2006	2007	2008	2008
Resources		Actuals	Adopted	Endorsed	Proposed
General Subfund		7,428,602	8,295,983	8,258,865	8,490,144
Department Total		7,428,602	8,295,983	8,258,865	8,490,144

Community Building Budget Control Level

Purpose Statement

The purpose of the Community Building Budget Control Level is to deliver technical assistance, support services, and programs in neighborhoods to strengthen local communities, engage residents in neighborhood improvement, leverage resources, and complete neighborhood-initiated projects.

Program Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Involving All Neighbors	31,112	48,496	50,169	49,858
Major Institutions and Schools	350,880	343,507	355,252	355,230
Neighborhood Action Team	100,223	0	0	0
Neighborhood District Coordinators	1,562,786	1,525,398	1,579,078	1,666,701
Neighborhood Matching Fund Administration	35,000	56,225	37,565	37,565
P-Patch	543,398	860,687	658,934	659,577
Total	2,623,398	2,834,312	2,680,998	2,768,932
Full-time Equivalents Total *	35.00	35.00	35.00	36.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Community Building: Involving All Neighbors

Purpose Statement

The purpose of the Involving All Neighbors Program is to promote the inclusion and participation of people with disabilities in neighborhood activities.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Involving All Neighbors	31,112	48,496	50,169	49,858
Full-time Equivalents Total*	0.50	0.50	0.50	0.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Community Building: Major Institutions and Schools

Purpose Statement

The purpose of the Major Institutions and Schools Program is to coordinate community involvement in the development, adoption, and implementation of Major Institution Master Plans, and to facilitate community involvement in school re-use and development.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Major Institutions and Schools	350,880	343,507	355,252	355,230
Full-time Equivalents Total*	3.00	3.00	3.00	3.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Community Building: Neighborhood Action Team

Purpose Statement

The purpose of the Neighborhood Action Team Program is to manage an interdepartmental team and work with Seattle's communities to make progress on chronic public safety and/or livability issues.

Program Summary

This program was eliminated in the 2007 Budget.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Neighborhood Action Team	100,223	0	0	0
Full-time Equivalents Total*	1.00	0.00	0.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Community Building: Neighborhood District Coordinators

Purpose Statement

The purpose of the Neighborhood District Coordinators Program is to provide a range of technical assistance and support services for citizens and neighborhood groups to develop a sense of partnership among neighborhood residents, businesses, and City government.

Program Summary

Increase budget by \$89,000 and 1.0 FTE Planning and Development Specialist to support neighborhood plan updates in 2008.

Citywide adjustments to labor costs decrease the budget by \$1,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$88,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Neighborhood District Coordinators	1,562,786	1,525,398	1,579,078	1,666,701
Full-time Equivalents Total*	16.50	16.50	16.50	17.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Community Building: Neighborhood Matching Fund Administration

Purpose Statement

The purpose of the Neighborhood Matching Fund (NMF) Administration Program is to manage the NMF, work with other City departments and agencies involved in NMF projects, and support diverse neighborhood associations engaged in local improvement efforts to leverage private resources, assist neighborhood organizations to become more self-reliant, build effective partnerships between City government and neighborhoods, and complete neighborhood-initiated improvements.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Neighborhood Matching Fund Administration	35,000	56,225	37,565	37,565
Full-time Equivalents Total*	8.00	8.00	8.00	8.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Community Building: P-Patch

Purpose Statement

The purpose of the P-Patch Program is to provide community gardens, gardening space, and related support to Seattle residents while preserving open space for productive purposes, particularly in high-density communities. The goals of the program are to increase self-reliance among gardeners, and for P-Patches to be focal points for community involvement.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$1,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$1,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
P-Patch	543,398	860,687	658,934	659,577
Full-time Equivalents Total*	6.00	7.00	7.00	7.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Customer Service and Operations Budget Control Level

Purpose Statement

The purpose of the Customer Service and Operations Budget Control Level is to provide information, referral services, and coordination of City services to community members, and to provide financial, human resources, facilities, office management, and information technology services to the department's employees to serve customers efficiently and effectively.

Program Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Internal Operations/Administrative Services	1,366,806	1,814,099	1,855,711	1,872,799
Neighborhood Payment and Information Services	1,686,662	1,669,865	1,670,312	1,733,021
Total	3,053,468	3,483,965	3,526,023	3,605,821
Full-time Equivalents Total *	28.00	28.00	28.00	29.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Customer Service and Operations: Internal Operations/Administrative Services

Purpose Statement

The purpose of the Internal Operations/Administrative Services Program is to manage financial, human resources, facility, administrative, and information technology services to enable department employees to serve customers efficiently and effectively.

Program Summary

Transfer in \$9,000 from the Finance General budget as part of a \$250,000 initiative to fund urgent pandemic flu related needs. Funds are used to purchase laptops to provide employees with access to the City's technology systems during an emergency.

Citywide adjustments to labor costs increase the budget by \$8,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$17,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Internal Operations/Administrative Services	1,366,806	1,814,099	1,855,711	1,872,799
Full-time Equivalents Total*	11.00	11.00	11.00	11.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Customer Service and Operations: Neighborhood Payment and Information Services

Purpose Statement

The purpose of the Neighborhood Payment and Information Services Program is to accept payment for public services and to provide information and referral services so that customers can access City services where they live and work and do business with the City more easily.

Program Summary

Increase budget by \$67,000 and 1.0 FTE Customer Service Representatives. These two half time positions enable expanded passport service hours at seven Neighborhood Service Centers. The additional revenue generated by these positions will offset their costs.

Citywide adjustments to labor costs decrease the budget by \$4,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$63,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Neighborhood Payment and Information Services	1,686,662	1,669,865	1,670,312	1,733,021
Full-time Equivalents Total*	17.00	17.00	17.00	18.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Customer Service Bureau Budget Control Level

Purpose Statement

The purpose of the Customer Service Bureau is to assist Seattle residents in accessing services, to resolve complaints, and to provide appropriate and timely responses from City government.

Summary

The 2008 Proposed Budget transfers the Citizens Service Bureau program from the Customer Service and Internal Operations Budget Control Level and creates the new Customer Service Bureau Budget Control Level.

Increase budget by \$35,000 to fund a customer-centered government consultant as part of citywide initiative to improve customer service.

Increase budget by \$20,000 to develop, translate, and publish the Citizen's Information Guide.

Citywide adjustments to labor costs decrease the budget by \$2,000, for a net increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$53,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Customer Service Bureau	441,764	502,727	521,329	574,844
Full-time Equivalents Total*	6.25	6.25	6.25	6.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Director's Office Budget Control Level

Purpose Statement

The purpose of the Director's Office Budget Control Level is to provide executive leadership, communications, and operational support for the entire department. The Director's Office also includes Historic Preservation, which provides technical assistance, outreach, and education to the general public, owners of historic properties, government agencies, and elected officials to identify, protect, rehabilitate, and re-use historic properties.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Communications	139,454	128,981	133,203	133,384
Executive Leadership	395,218	275,682	286,774	287,868
Historic Preservation	659,336	796,579	826,674	827,330
Total	1,194,008	1,201,243	1,246,651	1,248,582
Full-time Equivalents Total *	11.25	10.25	10.25	10.25

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Director's Office: Communications

Purpose Statement

The purpose of the Communications Program is to provide printed and electronic information on programs and services offered by the department, as well as to publicize other opportunities to increase citizen participation.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Communications	139,454	128,981	133,203	133,384
Full-time Equivalents Total*	1.00	1.00	1.00	1.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Director's Office: Executive Leadership

Purpose Statement

The purpose of the Executive Leadership Program is to provide leadership in fulfilling the department's mission, and to facilitate the department's communication and interaction with other City departments, external agencies, elected officials, and the public.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$1,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$1,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Executive Leadership	395,218	275,682	286,774	287,868
Full-time Equivalents Total*	3.00	2.00	2.00	2.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Director's Office: Historic Preservation

Purpose Statement

The purpose of the Historic Preservation Program is to provide technical assistance, outreach, and education to the general public, owners of historic properties, government agencies, and elected officials to identify, protect, rehabilitate, and re-use historic properties.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$1,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$1,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Historic Preservation	659,336	796,579	826,674	827,330
Full-time Equivalents Total*	7.25	7.25	7.25	7.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office for Education Budget Control Level

Purpose Statement

The purpose of the Office for Education (OFE) Budget Control Level is to build linkages and a strong relationship between the City of Seattle and the Seattle Public School District, administer the Families and Education Levy, provide policy direction to help children succeed in school, strengthen school-community connections, and achieve the vision of every Seattle child having access to high-quality early care and out-of-school-time programs.

Summary

Increase budget by \$8,000 to pay for increased costs for the Mayor's Youth Council in 2008. OFE restructures its contract with the YMCA to include performance management outcomes, including youth council attendance at meetings.

The change increases the budget by \$8,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$8,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Office for Education	115,964	273,737	283,865	291,965
Full-time Equivalents Total*	6.00	5.50	5.50	5.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department of Planning and Development

Diane Sugimura, Director

Contact Information

Department Information Line: (206) 684-8600

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On the Web at: <http://www.seattle.gov/dpd/>

Department Description

The Department of Planning and Development (DPD) is responsible for both regulatory and long-range planning functions. On the regulatory side, DPD is responsible for developing policies and codes related to public safety, environmental protection, land use, construction, and rental housing, including:

- Environmentally Critical Areas Ordinance (ECA);
- Housing and Building Maintenance Code;
- Just Cause Eviction Ordinance;
- Seattle Building Code;
- Seattle Condominium and Cooperative Conversion Ordinances;
- Seattle Electrical Code;
- Seattle Energy Code;
- Seattle Land Use Code;
- Seattle Mechanical Code;
- Seattle Noise Ordinance;
- Seattle Shoreline Master Program;
- Seattle Tenant Relocation Assistance Ordinance;
- Seattle Tree Protection Ordinance;
- State Environmental Policy Act (SEPA); and
- Stormwater, Grading, and Drainage Control Ordinance.

DPD reviews land use and construction-related permits, annually approving more than 35,000 permits and performing approximately 116,000 on-site inspections. The work includes public notice and involvement for Master Use Permits (MUPs); shoreline review; design review; approval of permits for construction, mechanical systems, site development, elevators, electrical installation, boilers, furnaces, refrigeration, signs and billboards; annual inspections of boilers and elevators; home seismic retrofits; and home improvement workshops in the community.

DPD enforces compliance with community standards for housing, zoning, shorelines, tenant relocation assistance, just-cause eviction, vacant buildings, noise, and development-related violation complaints, responding to more than 5,000 complaints annually.

Long-range physical planning functions are also included in the DPD's mission. These planning functions include monitoring and updating the City's Comprehensive Plan, evaluating regional growth management policy, developing sub-area and functional plans, implementing the Comprehensive Plan and neighborhood plans, fostering urban design excellence throughout the city and particularly in Seattle's public spaces, and staffing the Planning and Design Commissions.

DPD services are funded by a variety of fees and from General Subfund resources. DPD must demonstrate that its fees are set to recover no more than the cost of related services. To provide this accountability, DPD uses cost accounting to measure the full cost of its programs. Each program is allocated a share of departmental administration and other overhead costs to report the full cost and calculate the revenue requirements of the program.

Proposed Policy and Program Changes

The Department of Planning and Development's 2008 Budget includes staffing and resources to support the City and its residents in the process of updating neighborhood plans. In 1999, the City Council finished the approval process for 38 neighborhood plans created by nearly 20,000 citizens. In the years since approval, many of the projects identified in the neighborhood plans have been completed. In addition, many neighborhoods have experienced significant changes. The neighborhood plan update process will allow residents and City staff to partner to revise existing plans as appropriate, incorporate citywide policies adopted since the original plans were developed, and address changing growth trends and neighborhood goals.

Given the expanded responsibilities of the department over time, and the high and increasing demands on the department, a reclassification is proposed that would create a deputy director position. Until now, DPD has not had a deputy director, with the result that only the department director has had institutional authority to resolve issues that cross organizational units within the department and between departments. The new deputy director will serve as an ombudsperson for residents, customers, and elected officials; oversee department customer service; and assume responsibility for performance and accountability reporting to the Mayor and the City Council.

Augmented funding is provided for the City Green Building (CGB) program to support conservation and the use of renewable energy in public and private construction in Seattle.

A new category of contingent budget authority is added to make funding available for highly technical review of highrise building permits. The costs of the review are paid by permit applicants. In addition, contingent authority for electrical inspections is increased due to continued high demand.

A term-limited position is added in the Public Resource Center to improve customer service by addressing the backlog of property records that will be converted from microfilm to digital images for easier access. Another term-limited position is added to handle the large volume of cashiering transactions related to current permit activity.

One-time resources are provided to continue the sustainable infrastructure planning initiative begun in 2007. The sustainable infrastructure initiative will incorporate analysis of life-cycle costs, citywide investment patterns and goals, and environmental considerations into the process of developing departmental Capital Improvement Programs.

Planning and Development

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Annual Certification and Inspection Budget Control Level					
Annual Certification & Inspection Overhead Allocations		739,809	969,601	1,007,621	1,038,374
Annual Certification and Inspection		2,259,215	2,510,268	2,576,224	2,601,874
Annual Certification and Inspection Budget Control Level	U24A0	2,999,024	3,479,870	3,583,845	3,640,248
Code Compliance Budget Control Level					
Code Compliance		3,157,806	3,463,476	3,581,104	3,590,958
Code Compliance Overhead Allocations		762,396	1,010,143	1,054,703	1,094,206
Code Compliance Budget Control Level	U2400	3,920,202	4,473,619	4,635,807	4,685,164
Construction Inspections Budget Control Level					
Building Inspections Program		3,556,341	5,019,664	5,148,470	5,163,311
Construction Inspections Overhead Allocations		2,741,341	3,663,517	3,819,730	3,934,740
Electrical Inspections		2,582,695	2,798,958	2,876,218	3,007,487
Signs and Billboards		166,551	194,041	200,645	201,336
Site Review and Inspection		2,230,948	2,538,427	2,619,763	2,630,591
Construction Inspections Budget Control Level	U23A0	11,277,874	14,214,606	14,664,826	14,937,464
Construction Permit Services Budget Control Level					
Applicant Services Center		6,748,292	6,531,096	6,737,669	6,762,309
Construction Permit Services Overhead Allocations		2,523,023	3,466,837	3,740,768	3,933,332
Construction Plans Administration		6,632,409	8,885,049	9,071,620	10,936,326
Operations Division Management		1,685,524	2,502,691	2,579,096	2,586,103
Public Resource Center		1,269,341	1,512,271	1,565,756	1,637,596
Construction Permit Services Budget Control Level	U2300	18,858,590	22,897,945	23,694,909	25,855,665
Contingent Budget Authority Budget Control Level	U2600U	0	0	0	0

Planning and Development

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Department Strategy Budget Control Level					
Community Relations		502,287	421,623	435,463	472,509
Department Strategy Overhead Allocations		(8,893,757)	(12,572,763)	(12,629,975)	(13,130,016)
Director's Office		616,783	603,753	625,355	752,998
Finance and Accounting Services		2,529,085	5,133,808	4,962,582	5,032,337
Human Resources		1,584,941	616,344	635,576	637,328
Information Technology Services		3,657,710	5,797,235	5,970,999	6,234,843
Department Strategy Budget Control Level	U2500	(2,951)	0	0	0
Judgment and Claims Budget Control Level	U3000	332,633	0	0	0
Land Use Services Budget Control Level					
Land Use Services		4,151,531	5,325,414	5,489,869	5,602,943
Land Use Services Overhead Allocations		1,286,702	2,022,995	2,120,651	2,186,757
Land Use Services Budget Control Level	U2200	5,438,234	7,348,409	7,610,520	7,789,700
Planning Budget Control Level					
Comprehensive and Regional Planning		578,729	0	0	0
Design Commission		1,097,682	273,929	283,721	284,647
Planning Commission		211,409	268,140	277,309	278,369
Planning Division Management		294,477	0	0	0
Planning Overhead Allocations		840,486	1,509,040	1,589,524	1,645,629
Planning Services		1,810,864	4,414,096	4,223,538	5,352,943
Planning Budget Control Level	U2900	4,833,647	6,465,204	6,374,092	7,561,588
Process Improvements and Technology Budget Control Level	U2800	4,299,094	2,868,041	2,701,620	2,698,815
Department Total		51,956,347	61,747,695	63,265,618	67,168,645
Department Full-time Equivalents Total*		394.50	434.00	434.00	440.00
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
		2006	2007	2008	2008
Resources		Actuals	Adopted	Endorsed	Proposed
General Subfund		9,081,211	10,043,205	10,042,508	10,617,178
Other		42,875,136	51,704,490	53,223,111	56,551,466
Department Total		51,956,347	61,747,695	63,265,618	67,168,645

Planning and Development

Annual Certification and Inspection Budget Control Level

Purpose Statement

The purpose of the Annual Certification and Inspection Budget Control Level is to provide inspections of mechanical equipment at installation and on an annual or biennial cycle in a fair, reasonable, efficient, and predictable manner. These services are provided to ensure mechanical equipment is substantially maintained to applicable codes, legal requirements, and policies, and operated safely. The program also certifies that installers and mechanics are qualified, by validation of work experience and testing of code knowledge, to operate and maintain mechanical equipment. In addition, this budget control level includes a proportionate share of associated departmental administration and other overhead costs.

Program Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Annual Certification & Inspection Overhead Allocations	739,809	969,601	1,007,621	1,038,374
Annual Certification and Inspection	2,259,215	2,510,268	2,576,224	2,601,874
Total	2,999,024	3,479,870	3,583,845	3,640,248
Full-time Equivalents Total *	24.54	24.54	24.54	24.54

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Annual Certification and Inspection: Annual Certification & Inspection Overhead Allocations

Purpose Statement

The Annual Certification and Inspection Overhead Allocations Program represents the share of departmental administration and other overhead costs that apply to the Annual Certification and Inspection Budget Control Level.

Program Summary

Increase budget authority by approximately \$31,000 to reflect the reapportionment of departmental overhead allocations based on proposed staffing levels across the department's budget control levels, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$31,000.

Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Annual Certification & Inspection Overhead Allocations	739,809	969,601	1,007,621	1,038,374

Planning and Development

Annual Certification and Inspection: Annual Certification and Inspection Purpose Statement

The purpose of the Annual Certification and Inspection Program is to provide inspections of mechanical equipment at installation and on an annual or biennial cycle in a fair, reasonable, efficient, and predictable manner. These services are provided to ensure mechanical equipment is substantially maintained to applicable codes, legal requirements, and policies, and operated safely. The program also certifies that installers and mechanics are qualified, by validation of work experience and testing of code knowledge, to operate and maintain mechanical equipment.

Program Summary

Citywide adjustments to labor costs increase the budget by \$26,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$26,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Annual Certification and Inspection	2,259,215	2,510,268	2,576,224	2,601,874
Full-time Equivalents Total*	24.54	24.54	24.54	24.54

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Code Compliance Budget Control Level

Purpose Statement

The purpose of the Code Compliance Budget Control Level is to ensure that properties and buildings are used and maintained in conformance with code standards, and deterioration of structures and properties is reduced. Additionally, this budget control level includes the allocation of a proportionate share of departmental administration and other overhead costs.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Code Compliance	3,157,806	3,463,476	3,581,104	3,590,958
Code Compliance Overhead Allocations	762,396	1,010,143	1,054,703	1,094,206
Total	3,920,202	4,473,619	4,635,807	4,685,164
Full-time Equivalents Total *	30.88	32.38	32.38	32.38

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Code Compliance: Code Compliance

Purpose Statement

The purpose of the Code Compliance Program is to ensure that properties and buildings are used, maintained, and developed in conformance with code standards, to facilitate enforcement actions against violators through the legal system, and to reduce the deterioration of structures and properties so that Seattle's housing stock lasts longer.

Program Summary

Citywide adjustments to labor costs increase the budget by \$10,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$10,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Code Compliance	3,157,806	3,463,476	3,581,104	3,590,958
Full-time Equivalents Total*	30.88	32.38	32.38	32.38

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Code Compliance: Code Compliance Overhead Allocations

Purpose Statement

The Code Compliance Overhead Allocations Program represents a proportionate share of departmental administration and other overhead costs to report the full cost of the related programs.

Program Summary

Increase budget authority by approximately \$40,000 to reflect the reapportionment of departmental overhead allocations based on proposed staffing levels across the department's budget control levels, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$40,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Code Compliance Overhead Allocations	762,396	1,010,143	1,054,703	1,094,206

Planning and Development

Construction Inspections Budget Control Level

Purpose Statement

The purpose of the Construction Inspections Budget Control Level is to provide timely on-site inspections of property under development to help ensure substantial compliance with applicable City codes, ordinances, and approved plans. Additionally, this budget control level includes the allocation of a proportionate share of departmental administration and other overhead costs.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Building Inspections Program	3,556,341	5,019,664	5,148,470	5,163,311
Construction Inspections Overhead Allocations	2,741,341	3,663,517	3,819,730	3,934,740
Electrical Inspections	2,582,695	2,798,958	2,876,218	3,007,487
Signs and Billboards	166,551	194,041	200,645	201,336
Site Review and Inspection	2,230,948	2,538,427	2,619,763	2,630,591
Total	11,277,874	14,214,606	14,664,826	14,937,464
Full-time Equivalents Total *	82.10	90.10	90.10	91.10

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Construction Inspections: Building Inspections Program

Purpose Statement

The purpose of the Building Inspections Program (formerly known as Construction Inspections) is to provide timely on-site inspections of property under development at predetermined stages of construction; work closely with project architects, engineers, developers, contractors, and other City of Seattle departments to approve projects as substantially complying with applicable City codes, ordinances, and approved plans; and to issue final approvals for occupancy.

Program Summary

Approximately \$1.6 million in contingent budget authority for construction inspection is included in this program's budget. Of this amount, the department is accessing \$321,000 in 2008, which is a continuation of authority granted in 2007. Consistent with Resolution 30347, the department prepares a budget proposing contingent budget authority. Contingent authority of budget and positions may be granted when actual or revised revenue forecasts deviate from the original revenue forecasts.

Citywide adjustments to labor costs increase the budget by \$15,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$15,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Building Inspections Program	3,556,341	5,019,664	5,148,470	5,163,311
Full-time Equivalents Total*	30.96	34.96	34.96	34.96

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Construction Inspections: Construction Inspections Overhead

Allocations

Purpose Statement

The Construction Inspections Overhead Allocations Program represents the proportionate share of departmental administration and other overhead costs that apply to this budget control level, in order to report the full cost and calculate the revenue requirements of the budget control level and programs.

Program Summary

Increase budget authority by approximately \$115,000 to reflect the reapportionment of departmental overhead allocations based on proposed staffing levels across the department's budget control levels, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$115,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Construction Inspections Overhead Allocations	2,741,341	3,663,517	3,819,730	3,934,740
Full-time Equivalents Total*	9.25	9.25	9.25	9.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Construction Inspections: Electrical Inspections

Purpose Statement

The purpose of the Electrical Inspections Program is to provide review of proposed electrical installations and on-site inspection of properties under development in a fair, reasonable, efficient, and predictable manner. These services are provided to ensure the electrical installations substantially comply with applicable codes, legal requirements, and approved plans.

Program Summary

Add 1.0 FTE Elecl Inspector, Sr (Expert) and \$120,000 in contingent budget authority to respond to increasing demand for electrical inspections. DPD's 2007 Adopted and 2008 Endorsed Budget included complete use of contingent budget authority and contingent positions for electrical inspections. Due to continued growth in building development permit applications, it is anticipated that in 2008 one additional electrical inspector position will be needed to provide sufficient staffing to meet the demand for inspections.

In total, approximately \$620,000 in contingent budget authority for electrical inspections with plan review is included in this program's budget and will be fully accessed in 2008. This amount represents an increase of \$120,000 over the authority granted in 2007. Consistent with Resolution 30347, the department prepares a budget proposing contingent budget authority. Contingent authority of budget and positions may be granted when actual or revised revenue forecasts deviate from the original revenue forecasts.

Citywide adjustments to labor costs increase the budget by \$11,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$131,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Electrical Inspections	2,582,695	2,798,958	2,876,218	3,007,487
Full-time Equivalents Total*	21.18	24.18	24.18	25.18

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Construction Inspections: Signs and Billboards

Purpose Statement

The purpose of the Signs and Billboards Program is to provide review of proposed sign installations and on-site inspection of properties under development in a fair, reasonable, efficient, and predictable manner. These services are provided to ensure sign installations comply with applicable codes, legal requirements, and approved plans.

Program Summary

Citywide adjustments to labor costs increase the budget by \$1,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$1,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Signs and Billboards	166,551	194,041	200,645	201,336
Full-time Equivalents Total*	1.62	1.62	1.62	1.62

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Construction Inspections: Site Review and Inspection

Purpose Statement

The purpose of the Site Review and Inspection Program is to ensure construction projects comply with grading, drainage, side sewer, and environmentally critical area codes; City of Seattle engineering standard details; and best management practices for erosion control methods to ensure that ground-related impacts of development are mitigated on-site and that sewer and drainage installations on private property are properly installed.

Program Summary

Citywide adjustments to labor costs increase the budget by \$11,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$11,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Site Review and Inspection	2,230,948	2,538,427	2,619,763	2,630,591
Full-time Equivalents Total*	19.09	20.09	20.09	20.09

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Construction Permit Services Budget Control Level

Purpose Statement

The purpose of the Construction Permit Services Budget Control Level is to facilitate the review of development plans and processing of permits so that applicants can plan, alter, construct, occupy and maintain Seattle's buildings and property. Additionally, this budget control level includes the allocation of a proportionate share of departmental administration and other overhead costs.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Applicant Services Center	6,748,292	6,531,096	6,737,669	6,762,309
Construction Permit Services Overhead Allocations	2,523,023	3,466,837	3,740,768	3,933,332
Construction Plans Administration	6,632,409	8,885,049	9,071,620	10,936,326
Operations Division Management	1,685,524	2,502,691	2,579,096	2,586,103
Public Resource Center	1,269,341	1,512,271	1,565,756	1,637,596
Total	18,858,590	22,897,945	23,694,909	25,855,665
Full-time Equivalents Total *	118.08	138.08	138.08	139.08

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Construction Permit Services: Applicant Services Center

Purpose Statement

The purpose of the Applicant Services Center Program is to provide early technical and process assistance to applicants during building design and permit application; screen, accept and process all land use and construction permit applications; and review and issue simple development plans in a fair, reasonable and consistent manner to ensure substantial compliance with applicable codes and legal requirements.

Program Summary

Citywide adjustments to labor costs increase the budget by \$25,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$25,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Applicant Services Center	6,748,292	6,531,096	6,737,669	6,762,309
Full-time Equivalents Total*	56.95	66.95	66.95	66.95

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Construction Permit Services: Construction Permit Services Overhead Allocations

Purpose Statement

The Construction Permit Services Overhead Allocations Program represents the proportionate share of departmental administration and other overhead costs to report the full cost of the related programs.

Program Summary

Increase budget authority by approximately \$193,000 to reflect the reapportionment of departmental overhead allocations, based on proposed staffing levels across the department's budget control levels, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$193,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Construction Permit Services Overhead Allocations	2,523,023	3,466,837	3,740,768	3,933,332

Planning and Development

Construction Permit Services: Construction Plans Administration

Purpose Statement

The purpose of the Construction Plans Administration Program is to review development plans and documents for permit applicants in a fair, reasonable, and predictable manner; ensure that the plans substantially comply with applicable codes and legal requirements; develop and revise technical code regulations at the local, state, and national levels; and provide appropriate support for preparation, mitigation, response, and recovery services for disasters.

Program Summary

Add \$224,000 to provide funding for two positions that were created by Ordinance 122400 in 2007 related to Sound Transit's Central Link Light Rail project. The positions are supported by revenues from Sound Transit and address expedited permitting needs of the project. Based on the assumed project schedule, the positions will sunset at the end of 2008.

Add 1.0 FTE Site Review Engr Supvsng and \$115,000 to provide enhanced supervision, guidance and oversight for review of development proposals in geologic hazard areas. This position was approved in the 2007 Adopted Budget as a contingent position, however supervision and secondary review of geotechnical engineering need to occur regardless of variation in the volume of construction activity. Geotechnical engineering is a specialized discipline dealing with soil issues such as landslides, soil support structures such as retaining walls, and foundation design. The previously authorized contingent position is abrogated.

Approximately \$2.4 million in contingent budget authority for construction plan review is included in this program's budget. Of this amount, the department is accessing approximately \$1.2 million in 2008, which is a slight decrease from the authority granted in 2007 and reflects the abrogation of the contingent position as described above. Consistent with Resolution 30347, the department prepares a budget proposing contingent budget authority. Contingent authority of budget and positions may be granted when actual or revised revenue forecasts deviate from the original revenue forecasts.

Create a new category of contingent budget authority in the amount of \$1.5 million for peer review contracts, which will be fully accessed in 2008, due to the demand for technical reviews of high rise buildings. The Seattle Building Code requires highly technical reviews of lateral forces for high rise buildings, and the number of reviews has increased in recent years. DPD contracts out this review function, via peer review contracts, to specialized engineering firms. Although the permit applicant pays the entire cost of the review, DPD requires budget authority to contract with the engineering firms. Contingent authority is appropriate, as the demand is volatile. Consistent with Resolution 30347, the department prepares a budget proposing contingent budget authority. Contingent authority of budget and positions may be granted when actual or revised revenue forecasts deviate from the original revenue forecasts.

Citywide adjustments to labor costs increase the budget by \$26,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$1,865,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Construction Plans Administration	6,632,409	8,885,049	9,071,620	10,936,326
Full-time Equivalents Total*	50.27	58.27	58.27	58.27

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Construction Permit Services: Operations Division Management

Purpose Statement

The purpose of the Operations Division Management Program is to oversee the functions of four budget control levels: Annual Certification/Inspection, Construction Permit Services, Construction Inspections, and Land Use Services.

Program Summary

Citywide adjustments to labor costs increase the budget by \$7,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$7,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Operations Division Management	1,685,524	2,502,691	2,579,096	2,586,103

Construction Permit Services: Public Resource Center

Purpose Statement

The purpose of the Public Resource Center Program is to provide the general public and City staff convenient access to complete, accurate information about department regulations and current applications; to provide applicants with a first point of contact; and to preserve, maintain, and provide access to records for department staff and the public.

Program Summary

Add \$70,000 for two years and create 1.0 FTE Administrative Specialist II-BU as a two-year term-limited position to address the backlog of images that need to be converted from microfilm to electronic images in the department's Public Resource Center. The conversion to electronic images will allow both City customers and staff to access property permit records from their own computers without a visit to the microfilm library. The position will sunset on December 31, 2009.

Citywide adjustments to labor costs increase the budget by \$2,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$72,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Public Resource Center	1,269,341	1,512,271	1,565,756	1,637,596
Full-time Equivalents Total*	10.86	12.86	12.86	13.86

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Department Strategy Budget Control Level

Purpose Statement

The purpose of the Department Strategy Budget Control Level is to develop and implement business strategies to improve the performance of the organization; ensure that managers and staff have the information, tools and training needed for managing and making decisions; set fees that reflect the cost of services; and maintain a community relations program.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Community Relations	502,287	421,623	435,463	472,509
Department Strategy Overhead Allocations	-8,893,757	-12,572,763	-12,629,975	-13,130,016
Director's Office	616,783	603,753	625,355	752,998
Finance and Accounting Services	2,529,085	5,133,808	4,962,582	5,032,337
Human Resources	1,584,941	616,344	635,576	637,328
Information Technology Services	3,657,710	5,797,235	5,970,999	6,234,843
Total	-2,951	0	0	0
Full-time Equivalents Total *	40.02	52.02	52.02	54.02

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Strategy: Community Relations

Purpose Statement

The purpose of the Community Relations Program is to provide the general public, stakeholder groups, community leaders, City staff, and news media with complete and accurate information, including informative materials and presentations, to explain the department's responsibilities, processes, and actions; to ensure the department's services are clearly understood by applicants and the general public; and to respond to public concerns related to the department's responsibilities.

Program Summary

Citywide adjustments to labor costs, including the costs of a position reclassification approved in the 2007 Position List, increase the budget by \$37,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$37,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Community Relations	502,287	421,623	435,463	472,509
Full-time Equivalents Total*	3.65	3.65	3.65	3.65

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Department Strategy: Department Strategy Overhead Allocations

Purpose Statement

The purpose of the Department Strategy Overhead Allocations Program is to distribute the proportionate share of departmental administration and other overhead costs that apply to the department's other budget control levels, in order to report the full cost and calculate the revenue requirements of the related programs.

Program Summary

Decrease budget authority by approximately \$500,000 to offset and distribute increased departmental administrative costs for a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$500,000.

Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Department Strategy Overhead Allocations	-8,893,757	-12,572,763	-12,629,975	-13,130,016

Planning and Development

Department Strategy: Director's Office

Purpose Statement

The purpose of the Director's Office Program is to ensure department management develops and implements business strategies to continually improve the performance of the organization, and to ensure effective working relationships with other City personnel and agencies, the general public, and the development and planning communities.

Program Summary

Increase budget by \$14,000 and reclassify a 1.0 FTE Executive 2 position (the Director of Community Relations) to an Executive 3 position to create a new Deputy Director for the Department of Planning and Development. A Deputy Director position is needed to serve as an ombudsperson for residents, customers, elected officials, City departments and other agencies; to assume responsibility for performance and accountability reporting to the Mayor's Office and to the City Council; and to oversee customer service in the department. In addition, the Deputy Director will oversee media relations, public outreach and information, and other community relations functions that are currently being performed by the Director of Community Relations position that is proposed to be eliminated to create the Deputy Director.

In a related adjustment, increase budget by \$111,000 and create a 1.0 FTE Strat Advsr 2, CL&PS to absorb technical issues previously handled by the Director of Community Relations, and to provide analytical and policy support for the Director and the Deputy Director related to the Customer Service Bureau, industrial businesses, economic development interests, interdepartmental permit process coordination, and City Council ombudsperson functions.

Citywide adjustments to labor costs increase the budget by \$2,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$128,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Director's Office	616,783	603,753	625,355	752,998
Full-time Equivalents Total*	5.58	5.58	5.58	6.58

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Department Strategy: Finance and Accounting Services

Purpose Statement

The purpose of the Finance and Accounting Services Program is to provide financial and accounting services to department management, and develop and maintain financial systems based on program and funding study principles, so that people, tools, and resources are managed effectively with a changing workload and revenue stream.

Program Summary

Add \$67,000 and create 1.0 FTE Actg Tech I position as a two-year term-limited position to handle the large, sustained volume of cashiering transactions the department expects will continue in 2008 and 2009. The costs of this position are funded by permit applicants. The position will sunset on December 31, 2009.

Citywide adjustments to labor costs increase the budget by \$3,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$70,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Finance and Accounting Services	2,529,085	5,133,808	4,962,582	5,032,337
Full-time Equivalents Total*	13.74	13.74	13.74	14.74

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Strategy: Human Resources

Purpose Statement

The purpose of the Human Resources Program is to ensure the work environment is safe, and that a competent, talented and skilled workforce is recruited through a fair and open process, is compensated fairly for work performed, is well trained for jobs, is responsible and accountable for performance, and reflects and values the diversity of the community.

Program Summary

Citywide adjustments to labor costs increase the budget by \$2,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$2,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Human Resources	1,584,941	616,344	635,576	637,328
Full-time Equivalents Total*	5.28	6.28	6.28	6.28

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Department Strategy: Information Technology Services

Purpose Statement

The purpose of the Information Technology Services Program is to provide information technology solutions, services, and expertise to the department and other City staff, so that department management and staff have the technology tools and support necessary to meet business objectives.

Program Summary

Add \$247,000 to purchase approximately 550 Microsoft Office 2007 licenses for the department in support of the Technology Infrastructure Optimization (TIO) project. TIO involves the planning for and migration of the City's messaging, file, and print functions from two vendors to an integrated platform from one vendor. By purchasing licenses in 2008, the City positions itself for a migration to begin in 2009.

Citywide adjustments to labor costs increase the budget by \$17,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$264,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Information Technology Services	3,657,710	5,797,235	5,970,999	6,234,843
Full-time Equivalents Total*	11.77	22.77	22.77	22.77

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Judgment and Claims Budget Control Level

Purpose Statement

The Judgment and Claims Budget Control Level pays for judgments, settlements, claims, and other eligible expenses associated with legal claims and suits against the City.

Summary

The City allocates Judgment and Claims costs only to those departments that have experienced significant costs over the last five years. Since 2007, no costs have been allocated to this department.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Judgment and Claims	332,633	0	0	0

Planning and Development

Land Use Services Budget Control Level

Purpose Statement

The purpose of the Land Use Services Budget Control Level is to provide land use permitting services to project applicants, City of Seattle departments, public agencies, and residents. These services are intended to ensure development proposals are reviewed in a fair, reasonable, efficient, and predictable manner, and substantially comply with applicable codes, legal requirements, policies, and community design standards. Additionally, this budget control level includes the allocation of a proportionate share of departmental administration and other overhead costs.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Land Use Services	4,151,531	5,325,414	5,489,869	5,602,943
Land Use Services Overhead Allocations	1,286,702	2,022,995	2,120,651	2,186,757
Total	5,438,234	7,348,409	7,610,520	7,789,700
Full-time Equivalents Total *	38.35	46.35	46.35	46.35

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Land Use Services: Land Use Services

Purpose Statement

The purpose of the Land Use Services Program is to provide land use permitting services to project applicants, City of Seattle departments, public agencies, and residents. Land Use Services staff provide permit process information and regulatory expertise to inform pre-application construction project design. Land Use Services staff review proposed construction plans as part of a developer's permit application. Staff then facilitate the process to elicit public input on those construction projects before the permit may be granted. These services are intended to ensure that development proposals are reviewed in a fair, reasonable, efficient, and predictable manner, and to ensure that the plans substantially comply with applicable codes, legal requirements, policies, and community design standards.

Program Summary

Add \$96,000 to provide funding for one position that was created by Ordinance 122400 in 2007 related to Sound Transit's Central Link Light Rail project. The position is supported by revenues from Sound Transit and will address expedited permitting needs of the project. Based on the assumed project schedule, the position will sunset at the end of 2008.

Approximately \$500,000 in contingent budget authority for land use is included in this program's budget. Of this amount, the department is accessing \$182,000 in 2008, which is a continuation of authority granted in 2007. Consistent with Resolution 30347, the department prepares a budget proposing contingent budget authority. Contingent authority of budget and positions may be granted when actual or revised revenue forecasts deviate from the original revenue forecasts.

Citywide adjustments to labor costs increase the budget by \$17,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$113,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Land Use Services	4,151,531	5,325,414	5,489,869	5,602,943
Full-time Equivalents Total*	38.35	46.35	46.35	46.35

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Land Use Services: Land Use Services Overhead Allocations

Purpose Statement

This Land Use Services Overhead Allocations Program represents a proportionate share of departmental administration and other overhead costs that apply to the Land Use Services Budget Control Level, to report the full cost of the related programs.

Program Summary

Increase budget authority by approximately \$66,000 to reflect the reapportionment of departmental overhead allocations based on proposed staffing levels across the department's budget control levels, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$66,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Land Use Services Overhead Allocations	1,286,702	2,022,995	2,120,651	2,186,757

Planning and Development

Planning Budget Control Level

Purpose Statement

The purpose of the Planning Budget Control Level is to manage growth and development consistent with the Comprehensive Plan, and to inform and guide decisions for shaping and preserving Seattle so that it is a vital urban environment. Planning staff does this work by stewarding the Comprehensive Plan and supporting its core values of community, environmental stewardship, social equity and economic opportunity. Staff conduct research and make use of the best urban design strategies when preparing plans for areas of the City that are impacted by growth or major public investments. Additionally, the Planning Budget Control Level includes the staff of the Design Commission and Planning Commission. Lastly, this budget control level includes the allocation of a proportionate share of departmental administration and other overhead costs.

Program Expenditures

	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Comprehensive and Regional Planning	578,729	0	0	0
Design Commission	1,097,682	273,929	283,721	284,647
Planning Commission	211,409	268,140	277,309	278,369
Planning Division Management	294,477	0	0	0
Planning Overhead Allocations	840,486	1,509,040	1,589,524	1,645,629
Planning Services	1,810,864	4,414,096	4,223,538	5,352,943
Total	4,833,647	6,465,204	6,374,092	7,561,588
Full-time Equivalents Total *	36.31	37.31	37.31	39.31

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning: Comprehensive and Regional Planning

Purpose Statement

The purpose of the Comprehensive and Regional Planning Program is to oversee, monitor and update the City's Comprehensive Plan, evaluate regional growth management policies, collect buildable lands data, and help develop policies and plans for the City, consistent with Seattle's Comprehensive Plan.

Program Summary

As part of the 2007 Adopted and 2008 Endorsed Budget, funding for this program was transferred to the Planning Services Program.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Comprehensive and Regional Planning	578,729	0	0	0
Full-time Equivalents Total*	5.84	0.00	0.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Planning: Design Commission

Purpose Statement

The purpose of the Design Commission Program (formerly known as the Urban Design Program) is to integrate urban design excellence into the City's planning and development practices and projects, by incorporating urban design policies into the work of the Planning Division, by helping to create design excellence in Seattle's public realm, by upholding quality design standards in the City's review of public and private development, and by providing City staff and neighborhoods with tools that promote good urban design.

Program Summary

Citywide adjustments to labor costs increase the budget by \$1,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$1,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Design Commission	1,097,682	273,929	283,721	284,647
Full-time Equivalents Total*	10.30	2.00	2.00	2.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning: Planning Commission

Purpose Statement

The purpose of the Planning Commission Program is to provide informed citizen advice and assistance to the Mayor, the City Council, and City departments in developing planning policies and carrying out major planning efforts; to seek public comment and participation as a part of this process; and to steward the ongoing development and implementation of the City's Comprehensive Plan.

Program Summary

Citywide adjustments to labor costs increase the budget by \$1,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$1,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Planning Commission	211,409	268,140	277,309	278,369
Full-time Equivalents Total*	2.26	2.26	2.26	2.26

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Planning: Planning Division Management

Purpose Statement

The purpose of the Planning Division Management Program is to oversee the functions of the four planning elements: Comprehensive and Regional Planning; Land Use Policies and Code Development; the Urban Design Program, including the Seattle Design Commission; and the Seattle Planning Commission.

Program Summary

As part of the 2007 Adopted and 2008 Endorsed Budget, funding for this program was transferred to the Planning Services Program.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Planning Division Management	294,477	0	0	0
Full-time Equivalents Total*	4.70	0.00	0.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning: Planning Overhead Allocations

Purpose Statement

The Planning Overhead Allocations Program represents a proportionate share of departmental administration and other overhead costs that apply to the Planning Budget Control Level, to report the full cost of the related programs.

Program Summary

Increase budget authority by approximately \$56,000 to reflect the reapportionment of departmental overhead allocations based on proposed staffing levels across the department's budget control levels, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$56,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Planning Overhead Allocations	840,486	1,509,040	1,589,524	1,645,629

Planning and Development

Planning: Planning Services

Purpose Statement

The purpose of the Planning Services Program (formerly known as the Land Use Policy and Code Development Program) is to guide and inform land use policy choices leading to regulations that implement the Comprehensive Plan, neighborhood plans and other adopted City policies, and to clearly articulate these policies and regulations to development applicants, property owners, residents, developers, the general public, and staff.

Program Summary

Add \$499,000 and 0.5 FTE to the City Green Building (CGB) program. Of this amount, \$275,000 in fee-supported funding and an 0.5 FTE Plng&Dev Spec, Sr. position is added to enhance energy and climate technical coaching offered to permit applicants; increase natural gas conservation and use of renewable energy; and incorporate green building elements into City codes and policies. An additional \$224,000 in funding from Seattle Public Utilities (SPU) and Seattle City Light (SCL) is added to support appropriate portions of the CGB work plan, including: energy analysis to help inform early design choices for commercial projects; consultant technical assistance related to green roofs; natural drainage and rainwater collection; and education programs and tools for design professionals and homeowners.

Add \$46,000 in one-time General Fund resources to develop policy-level recommendations related to the future use of industrially zoned land in the city. The department will review industrially zoned areas outside of the manufacturing/industrial centers (MICs) and review the existing MIC boundaries for their appropriateness.

Add \$457,000 in General Fund resources and create 1.0 FTE Manager 2 and 0.5 FTE Admin Spec II positions to support the initiative to update neighborhood plans. In addition to new resources, the department will reallocate 2.5 FTE and \$63,000 in other resources within this program to support the neighborhood plan update process.

Add \$60,000 in ongoing General Fund support to develop conceptual designs for approximately three downtown streetscapes annually. Developers will use these designs when they make investments that improve the public rights-of-way that abut their development projects.

Reduce Seattle Public Utilities funding by \$135,000, add \$135,000 in one-time General Fund resources to support an existing 1.0 FTE StratAdvsr 3 position, and add \$50,000 in one-time General Fund resources for related consultant services, to support the City's climate protection and sustainability efforts and better connect these efforts with the City's capital budget.

Replace \$200,000 in General Fund resources for shoreline master planning in 2008 and 2009 with \$200,000 in grant funding in each year. The City received a grant from the State Department of Ecology in 2007 which will provide a total of \$400,000 in funding for shoreline master planning.

Citywide adjustments to labor costs increase the budget by \$18,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$1.1 million.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Planning Services	1,810,864	4,414,096	4,223,538	5,352,943
Full-time Equivalents Total*	13.21	33.05	33.05	35.05

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Process Improvements and Technology Budget Control Level

Purpose Statement

The purpose of the Process Improvements and Technology Budget Control Level is to allow the department to plan and implement continuous improvements to its business processes, including related staff training and equipment purchases; and to ensure that the Department's major technology investments are maintained, upgraded, or replaced when necessary.

Summary

Citywide adjustments to labor costs decrease the budget by \$3,000, for a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$3,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Process Improvements and Technology	4,299,094	2,868,041	2,701,620	2,698,815
Full-time Equivalents Total*	24.22	13.22	13.22	13.22

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

2008 Estimated Revenues for the Planning and Development Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
422111	Building Development	24,443,996	26,679,708	26,679,709	28,185,590
422115	Land Use	8,097,567	7,803,850	7,803,850	7,206,790
422130	Electrical	5,258,559	5,416,775	5,416,775	5,891,799
422150	Boiler	962,701	1,030,651	1,030,651	999,032
422160	Elevator	2,052,920	1,961,994	1,961,994	2,194,376
437010	Grant Revenues	126,590	50,188	50,188	363,363
443694	Site Review & Development	1,905,835	1,824,749	1,824,749	2,201,043
445800	Design Commission	385,961	0	0	0
461110	Interest	985,597	400,000	350,000	500,000
469990	Contingent Revenues	0	2,662,829	2,662,829	2,839,186
469990	Other Revenues	2,310,628	2,182,360	2,132,360	1,987,074
587001	General Subfund Support	9,081,211	10,043,205	10,042,508	10,617,178
587116	Cumulative Reserve Fund-REET I - TRAO	0	200,000	205,000	205,000
587116	Cumulative Reserve Fund-Unrestricted - Design Commission	0	350,526	359,289	359,289
587116	Cumulative Reserve Fund-Unrestricted - TRAO	179,000	80,000	80,000	80,000
587900	SPU MOA for Side Sewer & Drainage	1,165,865	1,820,094	1,820,094	1,820,094
Total Revenues		56,956,430	62,506,928	62,419,995	65,449,814
379100	Use of (Contribution to) Fund Balance	(5,000,084)	(759,233)	845,623	1,718,830
Total Resources		51,956,346	61,747,695	63,265,618	67,168,644

Planning and Development

2008 Contingent Authority - Reserve & Expenditure Tables

DPD Contingent Expenditure Authority Reserve & Expenditures (see note and schedules below)

Summit Code	Source	2005 Actual	2006 Adopted	2007 Adopted	2008 Endorsed	2008 Proposed
422111	Building Development	4,000,000	2,896,000	2,345,000	2,345,000	2,521,000
422115	Land Use	500,000	318,000	318,000	318,000	318,000
422130	Electrical	500,000	193,000	0	0	0
Total Contingent Budget Authority Available		5,000,000	3,407,000	2,663,000	2,663,000	2,839,000

Note: Consistent with Council Resolution 30357, DPD shall prepare its budget in a manner that proposes authorizing additional expenditures and positions when warranted by increases in demand for services as indicated by revenues. The annual budget contains contingent budget authority that is included in the Budget Control Levels in the preceding pages as follows: \$2.22 million in Construction Inspections, \$3.9 million in Construction Permit Services, and \$500,000 in Land Use Services. When actual and forecasted revenues deviate from forecasted amounts, the Department may propose to access their contingent budget authority. Throughout the year, the Department of Finance (DOF) evaluates the adequacy of the revenue forecasts and may approve the use of additional contingent expenditure authority if the need is demonstrated. Figures in this table reflect the remaining contingent budget authority after the direct contingent and related overhead are deducted.

This budget proposes the following five schedules for triggering contingent budget authority based on revenue deviations from the budget forecast.

Land Use		
Unanticipated Revenue	Contingent Budget	Contingent FTE
(200,000) to (100,000)	(160,000)	-1.3
(99,999) to 99,999	-	0.0
100,000 to 199,999	160,000	1.3
200,000 to 299,999	320,000	2.6
300,000 to 399,999	480,000	4.0
400,000 to 499,999	640,000	4.0
500,000 and above	880,000	4.0

Construction Plan Review		
Unanticipated Revenue	Contingent Budget	Contingent FTE
(400,000) or less	(288,000)	-2.5
(399,999) to (200,000)	(144,000)	-1.2
(199,999) to 199,999	-	0.0
200,000 to 399,999	144,000	1.2
400,000 to 599,999	288,000	2.5
600,000 to 799,999	432,000	3.7
800,000 to 999,999	576,000	5.0
1,000,000 to 1,199,999	720,000	5.0
1,200,000 to 1,399,999	864,000	5.0
1,400,000 to 1,599,999	1,008,000	5.0
1,600,000 to 1,799,999	1,152,000	5.0
1,800,000 to 1,999,999	1,296,000	5.0
2,000,000 and above	1,565,000	5.0

Planning and Development

2008 Contingent Authority - Reserve & Expenditure Tables (cont.)

Construction Inspection		
Unanticipated Revenue	Contingent Budget	Contingent FTE
(400,000) or less	(201,600)	-1.7
(399,999) to (200,000)	(100,800)	-0.1
(199,999) to 199,999	–	0.0
200,000 to 399,999	100,800	0.9
400,000 to 599,999	201,600	1.7
600,000 to 799,999	302,400	2.6
800,000 to 999,999	403,200	3.5
1,000,000 to 1,199,999	504,000	4.0
1,200,000 to 1,399,999	604,800	4.0
1,400,000 to 1,599,999	705,600	4.0
1,600,000 to 1,799,999	806,400	4.0
1,800,000 to 1,999,999	907,200	4.0
2,000,000 and above	1,096,000	4.0

Electrical Inspection with Plan Review		
Unanticipated Revenue	Contingent Budget	Contingent FTE
(100,000) or less	(50,400)	-0.4
(99,999) to 99,999	–	0.0
100,000 to 199,999	50,400	0.4
200,000 to 299,999	100,800	0.9
300,000 to 399,999	151,200	1.3
400,000 to 499,999	201,600	1.7
500,000 to 599,999	285,000	2.0
600,000 and above	405,000	3.0

Peer Review Contracts		
Unanticipated Revenue	Contingent Budget	Contingent FTE
200,000 to 499,999	500,000	0.0
500,000 to 999,999	1,000,000	0.0
1,000,000 and above	1,500,000	0.0

Planning and Development

Planning and Development Fund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	7,643,796	10,641,514	12,695,812	11,400,747	14,913,058
Accounting and Technical Adjustments	51,933	0	0	0	0
Plus: Actual and Estimated Revenue	56,956,430	62,506,928	67,056,399	62,419,995	65,449,814
Less: Actual and Budgeted Expenditures	51,956,347	61,747,695	64,839,153	63,265,618	67,168,645
Ending Fund Balance	12,695,812	11,400,747	14,913,058	10,555,123	13,194,228
Continuing Appropriations	926,458	0	0	0	
Designation - Core Staffing	5,438,477	5,389,460	5,653,314	5,469,050	5,752,383
Designation - Process Improvement & Technology*	(1,096,870)	0	264,077	981,120	1,400,372
Total Reserves	5,268,065	5,389,460	5,917,391	6,450,170	7,152,755
Ending Unreserved Fund Balance	7,427,747	6,011,287	8,995,667	4,104,953	6,041,473

* To complete the development and implementation of the new permitting system and related process improvements the Department's expenditures exceeded the balance in the Process Improvement & Technology reserve. This deficit was anticipated and there were cash resources to cover these expenditures in the form of deferred revenues. The department anticipates positive balances in this set-aside in the 2007-2008 budget cycle.

Criminal Justice Contracted Services

Catherine Cornwall, Senior Policy Advisor

Contact Information

Department Information Line: (206) 684-8041

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

Department Description

Criminal Justice Contracted Services provides funding for both public defense and jail services for individuals arrested, prosecuted, and/or convicted of misdemeanor criminal code violations in Seattle. The contracts for these services are managed by the Office of Policy and Management. The City contracts with not-for-profit legal agencies to provide public defense services and with King County, Yakima County, and the City of Renton to provide jail services.

By the end of 2007, there are projected to be approximately 11,500 bookings in the King County Jail for people who allegedly committed misdemeanor offenses or failed to appear for court hearings. This is slightly down from approximately 11,700 bookings in 2006. The projected 2007 bookings will generate close to 112,000 jail days, the equivalent of having approximately 308 people in jail on any given day. Through June 2007, on a daily basis, the City has averaged 240 people in the King County Jail, 66 people in the Yakima County Jail, and one person in the Renton Jail.

Proposed Policy and Program Changes

The 2008 Proposed Budget includes changes to the Jail Services Budget Control Level. Seattle will be unlikely to meet its long-term jail needs by continuing to contract with King County. Because the current contract with the County terminates at the end of 2012, and the County has indicated that no space for City prisoners will be available after that date, the City must begin planning for its correctional facility needs. Funds are added to the Jail Services budget to study Seattle's future inmate population profile and perform pre-architectural operations planning. In the Fleets and Facilities Department budget, funds are proposed to identify potential site options.

Criminal Justice

Appropriations	Summit	2006	2007	2008	2008
	Code	Actuals	Adopted	Endorsed	Proposed
Indigent Defense Services Budget Control Level	VJ500	3,434,637	4,849,113	5,085,509	5,085,509
Jail Services Budget Control Level	VJ100	14,172,617	16,099,682	16,888,717	17,294,069
Department Total		17,607,254	20,948,795	21,974,226	22,379,578
Resources		2006	2007	2008	2008
		Actuals	Adopted	Endorsed	Proposed
General Subfund		17,607,254	20,948,795	21,974,226	22,379,578
Department Total		17,607,254	20,948,795	21,974,226	22,379,578

Indigent Defense Services Budget Control Level

Purpose Statement

The purpose of the Indigent Defense Services Budget Control Level is to secure legal defense services, as required by state law, for indigent people facing criminal charges in Seattle Municipal Court.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Indigent Defense Services	3,434,637	4,849,113	5,085,509	5,085,509

Jail Services Budget Control Level

Purpose Statement

The purpose of the Jail Services Budget Control Level is to provide for the booking, housing, transporting, and guarding of City inmates, as well as day check-in services for pre-trial defendants and sentenced offenders, other alternatives to confinement, and for the lease of a courtroom in the King County jail. The jail population, for which the City pays, are adults charged with or convicted of misdemeanor crimes alleged to have been committed within the Seattle city limits.

Summary

Increase budget by \$75,000 to develop a jail population profile.

Add \$200,000 for a jail operations consultant who will work with the Fleets & Facilities Department on a facility development plan. Since the City does not operate a jail, it does not have any staff with this expertise.

Add \$130,000 that will pay for a project manager in the Fleets and Facilities Department that will guide the jail development project through each phase of the facility development process.

The changes result in a net increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$405,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Jail Services	14,172,617	16,099,682	16,888,717	17,294,069

Seattle Fire Department

Gregory M. Dean, Chief

Contact Information

Department Information Line: (206) 386-1400

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/fire/>

Department Description

The Seattle Fire Department (SFD) has 33 fire stations located throughout the city. SFD deploys engine companies, ladder companies, and aid and medic units to mitigate loss of life and property resulting from fires, medical emergencies, and other disasters. The Department also has units for hazardous materials responses, marine responses, and high-angle and confined-space rescues. In addition, SFD provides leadership and members to several disaster response teams: Puget Sound Urban Search and Rescue, Metropolitan Medical Response System, and wild land fire fighting.

SFD's fire prevention efforts include Fire Code enforcement, inspections and plan reviews of fire and life safety systems in buildings, public education programs, regulation of hazardous materials storage and processes, and Fire Code regulation at public assemblies.

Proposed Policy and Program Changes

The following changes are made in the 2008 Proposed Budget:

In the Grants & Reimbursables Budget Control Level, two grants are being submitted to maintain and enhance the department's fire suppression services. One grant will help the department provide four-person crews in Battalions 4 and 5. The other grant will provide a local match to purchase equipment enabling fire stations throughout the city to function effectively in the event of a natural or human-made disaster.

The department proposes a two-year pilot program using a team of motorcycle paramedics in Battalion 3 to improve response times to medical emergencies and to provide more efficient patient care within the context of current and future transportation challenges. The goal is to improve 2006 response times which, on 84% of calls, met the National Fire Protection Association's standard of eight minutes.

A Lieutenant Paramedic position is added to oversee paramedic training previously managed by Harborview Medical Center (HMC) staff. This position will provide for more effective coordination between the HMC medical director and the field paramedics implementing advanced life support medical services for the safety of Seattle residents and visitors.

An Administrative Specialist will provide additional support services to the Deputy Chief of Medic One and paramedics, and will improve on timely responses to information requests from the public.

Funding was added to enable the department to implement occupational health and fitness initiatives. Improved health and fitness of firefighters will result in reduced injuries and illnesses, which will improve firefighter productivity and decrease costs associated with medical time-loss and claims.

The Finance Program adds funding to study the optimal location of a freshwater marine hazard response vessel, the staff support needed for freshwater marine operations, and the response times predicted for the various options.

The Proposed Budget increases the funding for technology that is essential for ongoing operations. An Information Technology Professional is added to support the increased demand for development and maintenance work on the department's emergency management and records management systems.

A Public Information Officer is added to address the continued increase in media communication workload. This new position will facilitate the increase in communication and information flow needed for the department to work effectively with the media and the public. With the addition of this position, the department will have two full-time public information officers to offer coverage 24 hours a day, 7 days a week providing on-call emergency coverage and allowing time to plan, develop, and accomplish projects that will benefit the department and city. Funding for Fire Lieutenant overtime is reduced separately in Battalion 3 - Medic One, as the current need to back-fill for absences of the existing PIO will be eliminated.

A one-time add to the Support Services Program purchases protective equipment and supplies that will enable the department to function in a pandemic flu environment.

A Warehouse position, backed by an internal transfer of funds from the Office of the Operations Chief Program to the Resource Management Program, will allow the department to properly manage its assets and ensure regular testing of firefighters' breathing apparatuses.

The department's budget is increased to maintain the existing replacement plan for new fire engines, ladder trucks, and other apparatus. Costs for these vehicles have escalated rapidly in the last five years.

Fire

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Fire Prevention Budget Control Level					
Code Compliance		441,536	491,423	508,897	511,458
Fire Investigation		873,368	947,075	980,965	996,706
Hazardous Materials		1,295,447	1,421,464	1,472,993	1,494,058
Office of the Fire Marshal		1,044,521	1,186,212	1,152,455	1,195,081
Public Education		244,913	269,285	278,570	280,375
Regulating Construction		1,723,498	1,824,021	1,887,851	1,924,477
Special Events		433,462	528,794	546,905	558,899
Fire Prevention Budget Control Level	F5000	6,056,743	6,668,273	6,828,637	6,961,055
Grants & Reimbursables Budget Control Level	F6000	0	0	0	953,250
Operations Budget Control Level					
Battalion 2		10,949,534	20,190,778	20,910,959	21,273,508
Battalion 3 - Medic One		19,471,282	10,583,838	10,905,404	12,088,898
Battalion 4		16,896,916	19,710,912	21,449,492	21,439,197
Battalion 5		17,576,904	18,750,684	19,936,525	20,090,998
Battalion 6		15,256,473	17,649,502	18,278,259	18,593,614
Battalion 7		14,950,897	16,427,586	16,762,928	17,046,263
Office of the Operations Chief		13,861,619	10,857,402	11,198,201	13,638,277
Operations Budget Control Level	F3000	108,963,624	114,170,702	119,441,768	124,170,755
Resource Management Budget Control Level					
Communications		4,470,397	5,285,206	5,457,547	5,501,284
Finance		612,825	823,950	852,992	954,521
Information Systems		2,304,045	3,368,155	3,293,729	3,408,648
Office of the Chief		615,897	674,142	691,881	830,623
Support Services		3,119,647	1,760,805	1,819,277	2,029,048
Resource Management Budget Control Level	F1000	11,122,811	11,912,257	12,115,426	12,724,124

Fire

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Safety and Employee Development Budget Control Level					
Human Resources		1,053,444	1,031,135	1,068,107	1,077,280
Safety		605,214	649,259	672,165	695,858
Training and Officer Development		1,294,969	1,380,322	1,428,887	1,454,067
Safety and Employee Development Budget Control Level	F2000	2,953,627	3,060,716	3,169,159	3,227,205
Department Total		129,096,806	135,811,948	141,554,990	148,036,389
Department Full-time Equivalents Total*		1,142.80	1,146.05	1,158.05	1,163.05

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
General Subfund	129,096,806	135,811,948	141,554,990	148,036,389
Department Total	129,096,806	135,811,948	141,554,990	148,036,389

Fire Prevention Budget Control Level

Purpose Statement

The purpose of the Fire Prevention Budget Control Level is to provide Fire Code enforcement to prevent injury and loss from fire and other hazards.

Program Expenditures	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Code Compliance	441,536	491,423	508,897	511,458
Fire Investigation	873,368	947,075	980,965	996,706
Hazardous Materials	1,295,447	1,421,464	1,472,993	1,494,058
Office of the Fire Marshal	1,044,521	1,186,212	1,152,455	1,195,081
Public Education	244,913	269,285	278,570	280,375
Regulating Construction	1,723,498	1,824,021	1,887,851	1,924,477
Special Events	433,462	528,794	546,905	558,899
Total	6,056,743	6,668,273	6,828,637	6,961,055
Full-time Equivalents Total *	62.00	64.50	64.00	64.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Prevention: Code Compliance

Purpose Statement

The purpose of the Code Compliance Program is to provide Fire Code information to the public and resolve code violations that have been identified to reduce fire and hazardous material dangers.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$3,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$3,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Code Compliance	441,536	491,423	508,897	511,458
Full-time Equivalents Total*	4.00	5.00	5.00	5.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Prevention: Fire Investigation

Purpose Statement

The purpose of the Fire Investigation Program is to determine the origin and cause of fires in order to pursue arson prosecution and identify needed changes to the Fire Code to enhance prevention practices.

Program Summary

Increase the program budget by \$6,000 to meet the significant increase in replacement costs for new fire apparatus.

Citywide adjustments to labor costs increase the budget by \$10,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$16,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Fire Investigation	873,368	947,075	980,965	996,706
Full-time Equivalents Total*	9.00	9.00	9.00	9.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Prevention: Hazardous Materials

Purpose Statement

The purpose of the Hazardous Materials Program is to enforce Fire Code requirements for the safe storage, handling, transport, and use of flammable or combustible liquids and other hazardous materials to reduce the dangers that such materials pose to the public.

Program Summary

Increase the program budget \$10,000 to meet the significant increase in replacement costs for new fire apparatus.

Citywide adjustments to labor costs increase the budget by \$11,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$21,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Hazardous Materials	1,295,447	1,421,464	1,472,993	1,494,058
Full-time Equivalents Total*	14.00	15.00	15.00	15.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Prevention: Office of the Fire Marshal

Purpose Statement

The purpose of the Office of the Fire Marshal Program is to develop Fire Code enforcement policy, propose code revisions, manage coordination of all prevention programs with other lines of business, and archive inspection and other records to minimize fire and other code-related dangers.

Program Summary

Increase the program budget by \$15,000 to meet the significant increase in replacement costs for new fire apparatus.

Citywide adjustments to labor costs increase the budget by \$28,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$43,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Office of the Fire Marshal	1,044,521	1,186,212	1,152,455	1,195,081
Full-time Equivalents Total*	10.50	10.50	10.00	10.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Prevention: Public Education

Purpose Statement

The purpose of the Public Education Program is to serve as a fire and injury prevention resource for those who live and work in Seattle to reduce loss of lives and properties from fires.

Program Summary

Increase the program budget by \$1,000 to meet the significant increase in replacement costs for new fire apparatus.

Citywide adjustments to labor costs increase the budget by \$1,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$2,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Public Education	244,913	269,285	278,570	280,375
Full-time Equivalents Total*	3.00	3.00	3.00	3.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Prevention: Regulating Construction

Purpose Statement

The purpose of the Regulating Construction Program is to provide timely review of building and fire protection system plans and conduct construction site inspections to ensure compliance with Fire Code, safety standards, and approved plans to minimize risk to occupants.

Program Summary

Increase the program budget by \$22,000 to meet the significant increase in replacement costs for new fire apparatus.

Citywide adjustments to labor costs increase the budget by \$15,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$37,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Regulating Construction	1,723,498	1,824,021	1,887,851	1,924,477
Full-time Equivalents Total*	17.50	18.00	18.00	18.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Prevention: Special Events

Purpose Statement

The purpose of the Special Events Program is to ensure that plans for large public assemblies comply with Fire Codes to provide a safer environment and reduce potential risks to those attending the event.

Program Summary

Increase the program budget by \$7,000 to meet the significant increase in replacement costs for new fire apparatus.

Citywide adjustments to labor costs increase the budget by \$5,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$12,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Special Events	433,462	528,794	546,905	558,899
Full-time Equivalents Total*	4.00	4.00	4.00	4.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Grants & Reimbursables Budget Control Level

Purpose Statement

The purpose of the Grants & Reimbursables Program is to improve financial management of grant and reimbursable funds.

Summary

Increase the program budget one-time by \$384,000 to fund a local match for the Fire Department's Assistance to Firefighters Grant application. The grant requires a 20% local match that exceeds the annual equipment budget for the entire Operations Division. The grant funds allow the department to purchase equipment that would mitigate logistical issues created during natural or manmade disasters.

Add \$569,000 to increase Seattle's on-duty strength by three firefighters (15 positions) in order to bring three centrally-located engine companies up to the four-person staffing levels needed to be able to achieve National Fire Protection Association performance measures. This appropriation will be supported by the federal Staffing for Adequate Fire and Emergency Response (SAFER) grant. The remaining expenditure authority to support the 15 positions is appropriated in the Battalions 4 and 5 programs.

The changes result in a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$953,000.

Expenditures	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Grants & Reimbursables	0	0	0	953,250

Operations Budget Control Level

Purpose Statement

The purpose of the Operations Budget Control Level is to provide emergency and disaster response capabilities for fire suppression, emergency medical needs, hazardous materials, weapons of mass destruction, and search and rescue.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Battalion 2	10,949,534	20,190,778	20,910,959	21,273,508
Battalion 3 - Medic One	19,471,282	10,583,838	10,905,404	12,088,898
Battalion 4	16,896,916	19,710,912	21,449,492	21,439,197
Battalion 5	17,576,904	18,750,684	19,936,525	20,090,998
Battalion 6	15,256,473	17,649,502	18,278,259	18,593,614
Battalion 7	14,950,897	16,427,586	16,762,928	17,046,263
Office of the Operations Chief	13,861,619	10,857,402	11,198,201	13,638,277
Total	108,963,624	114,170,702	119,441,768	124,170,755
Full-time Equivalents Total *	986.00	980.75	993.25	995.25

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Operations: Battalion 2

Purpose Statement

The purpose of each Operations Battalion Program is to provide response services for fire suppression, basic life support, emergency medical care, fire prevention inspections, rescue, hazardous material, and weapons of mass destruction incidents for Seattle residents. Battalion 2 primarily covers central Seattle.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$363,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$363,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Battalion 2	10,949,534	20,190,778	20,910,959	21,273,508
Full-time Equivalents Total*	195.45	195.45	195.45	195.45

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Operations: Battalion 3 - Medic One

Purpose Statement

The purpose of the Battalion 3 - Medic One Program is to provide advanced life support medical services for the safety of Seattle residents.

Program Summary

Add \$572,000 to create a two-year pilot program using a team of motorcycle paramedics to improve advanced life support response times to medical emergencies and provide more efficient patient care in light of current and future transportation mobility challenges. Staffing will cover the hours from 7 a.m. to 7 p.m., Monday through Friday, and will be provided through overtime during the pilot period.

Add 1.0 FTE Lieutenant-Paramedic-80 Hrs and \$129,000 to provide an interface with Harborview Medical Center (HMC) staff and to provide paramedic training. This position will provide for more effective coordination between the medical director at HMC and field paramedics implementing advanced life support medical services for the safety of Seattle residents and visitors.

Add 1.0 FTE Administrative Specialist II and \$61,000 to provide support for the Battalion 3 - Medic One Program. This position will provide support services to the Deputy Chief of Medic One and paramedics, and will improve on timely responses to information requests from the public.

Transfer out \$31,000 to the Office of the Operations Chief Program to partially fund a new Public Information Officer position. The transferred amount represents a reduction in funding for Fire Lieutenant overtime, as the current need to back-fill for absences of the existing PIO will be eliminated.

Increase the program budget \$311,000 to meet the significant increase in replacement costs for new fire apparatus.

Citywide adjustments to labor costs increase the budget by \$141,000 for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$1,183,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Battalion 3 - Medic One	19,471,282	10,583,838	10,905,404	12,088,898
Full-time Equivalents Total*	81.00	81.00	81.00	83.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Operations: Battalion 4

Purpose Statement

The purpose of each Operations Battalion Program is to provide response services for fire suppression, basic life support, emergency medical care, fire prevention inspections, rescue, hazardous material, and weapons of mass destruction incidents for Seattle residents. Battalion 4 primarily covers northwest Seattle.

Program Summary

Transfer out \$380,000 to the Grants & Reimbursables Program to correctly reflect an increase of two on-duty firefighters (10 positions) to two centrally-located engine companies in order to achieve the four-person staffing levels needed for National Fire Protection Association performance measures.

Citywide adjustments to labor costs increase the budget by \$370,000, for a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$10,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Battalion 4	16,896,916	19,710,912	21,449,492	21,439,197
Full-time Equivalents Total*	193.45	189.45	199.45	199.45

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Operations: Battalion 5

Purpose Statement

The purpose of each Operations Battalion Program is to provide response services for fire suppression, basic life support, emergency medical care, fire prevention inspections, rescue, hazardous material, and weapons of mass destruction incidents for Seattle residents. Battalion 5 primarily covers southeast Seattle.

Program Summary

Transfer out \$190,000 to the Grants & Reimbursables Program to correctly reflect an increase of one on-duty firefighter (5 positions) to one centrally-located engine company in order to achieve the four-person staffing levels needed for National Fire Protection Association performance measures.

Citywide adjustments to labor costs increase the budget by \$344,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$154,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Battalion 5	17,576,904	18,750,684	19,936,525	20,090,998
Full-time Equivalents Total*	180.45	180.45	185.45	185.45

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Operations: Battalion 6

Purpose Statement

The purpose of each Operations Battalion Program is to provide response services for fire suppression, basic life support, emergency medical care, fire prevention inspections, rescue, hazardous material, and weapons of mass destruction incidents for Seattle residents. Battalion 6 primarily covers northeast Seattle.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$315,000 for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$315,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Battalion 6	15,256,473	17,649,502	18,278,259	18,593,614
Full-time Equivalents Total*	169.45	169.45	169.45	169.45

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Operations: Battalion 7

Purpose Statement

The purpose of each Operations Battalion Program is to provide response services for fire suppression, basic life support, emergency medical care, fire prevention inspections, rescue, hazardous material, and weapons of mass destruction incidents for Seattle residents. Battalion 7 primarily covers southwest Seattle.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$283,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$283,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Battalion 7	14,950,897	16,427,586	16,762,928	17,046,263
Full-time Equivalents Total*	156.20	154.95	152.45	152.45

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Operations: Office of the Operations Chief

Purpose Statement

The purpose of the Office of the Operations Chief Program is to provide planning, leadership, and tactical support to maximize emergency fire, disaster, and rescue operations.

Program Summary

Add \$400,000 to implement occupational health and fitness initiatives. Improved health and fitness of firefighters will result in reduced injuries and illnesses which will improve firefighter productivity and decrease costs associated with medical time-loss and claims.

Transfer out \$63,000 to the Support Services Program to fund 1.0 FTE Warehouse - BU. This position will ensure proper asset management and will regularly perform respiratory fit tests on firefighters' breathing apparatuses.

Increase the program budget \$2,069,000 to meet the significant increase in replacement costs for new fire engines and ladder trucks.

Citywide adjustments to labor costs increase the budget by \$34,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$2,440,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Office of the Operations Chief	13,861,619	10,857,402	11,198,201	13,638,277
Full-time Equivalents Total*	10.00	10.00	10.00	10.00

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Resource Management Budget Control Level

Purpose Statement

The purpose of the Resource Management Budget Control Level is to allocate and manage available resources, provide management information, and provide dispatch and communication services needed to achieve the Department's mission.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Communications	4,470,397	5,285,206	5,457,547	5,501,284
Finance	612,825	823,950	852,992	954,521
Information Systems	2,304,045	3,368,155	3,293,729	3,408,648
Office of the Chief	615,897	674,142	691,881	830,623
Support Services	3,119,647	1,760,805	1,819,277	2,029,048
Total	11,122,811	11,912,257	12,115,426	12,724,124
Full-time Equivalents Total *	68.80	74.80	74.80	77.80

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resource Management: Communications

Purpose Statement

The purpose of the Communications Program is to manage emergency calls to assure proper dispatch and subsequent safety monitoring of deployed units.

Program Summary

Increase the program budget \$1,000 to meet the significant increase in replacement costs for new fire apparatus.

Citywide adjustments to labor costs increase the budget by \$43,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$44,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Communications	4,470,397	5,285,206	5,457,547	5,501,284
Full-time Equivalents Total*	26.80	32.80	32.80	32.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resource Management: Finance

Purpose Statement

The purpose of the Finance Program is to provide strategic financial planning and management to effectively utilize budgeted funds.

Program Summary

Add \$100,000 to study the optimal location of a freshwater marine hazard response vessel, the staff support necessary for freshwater marine operations, and the response times predicted for the various options.

Citywide adjustments to labor costs increase the budget by \$2,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$102,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Finance	612,825	823,950	852,992	954,521
Full-time Equivalents Total*	8.00	10.00	10.00	10.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resource Management: Information Systems

Purpose Statement

The purpose of the Information Systems Program is to provide data and technology to support the Department.

Program Summary

Add 1.0 FTE Information Technology Professional - Band C position and \$105,000 to support the increased demand for development and maintenance work on the Fire Department's emergency management and Records Management Systems. This position will provide more effective management of existing applications, complete implementing software package, and reduce the backlog of technology application enhancement requests and the ability to maintain new applications.

Increase the program budget \$5,000 to meet the significant increase in replacement costs for new fire apparatus.

Citywide adjustments to labor costs increase the budget by \$5,000 for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$115,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Information Systems	2,304,045	3,368,155	3,293,729	3,408,648
Full-time Equivalents Total*	15.00	15.00	15.00	16.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resource Management: Office of the Chief

Purpose Statement

The purpose of the Office of the Chief Program is to provide strategy, policy, priorities, and leadership to department personnel and advise the Executive on matters of department capabilities in order to assure delivery of service to Seattle residents.

Program Summary

Transfer in \$31,000 from Battalion 3 - Medic One and add \$60,000 and 1.0 FTE Public Information Officer (PIO) to address the increase in communication and information flow needed for the Fire Department to work effectively with the media and the public. With the addition of this position, the department will have two full-time public information officers to offer coverage 24 hours a day, 7 days a week providing on-call emergency coverage and allowing time to plan, develop and accomplish projects that will benefit the department and city. Partial funding for the PIO is transferred from Battalion 3 - Medic One, as the current need to back-fill for absences of the existing PIO will be eliminated.

Increase the program budget \$14,000 to meet the significant increase in replacement costs for new fire apparatus.

Citywide adjustments to labor costs increase the budget by \$32,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$139,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Office of the Chief	615,897	674,142	691,881	830,623
Full-time Equivalents Total*	4.00	5.00	5.00	6.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resource Management: Support Services

Purpose Statement

The purpose of the Support Services Program is to provide the complete range of logistical support necessary to ensure all operational services have the supplies, capital equipment, fleet, and facilities needed to accomplish their objectives.

Program Summary

Increase the program budget one-time by \$120,000 to purchase protective equipment and supplies that will enable the department to function in a pandemic flu environment.

Transfer in \$63,000 from the Office of the Operations Chief Program and add 1.0 FTE Warehouse - BU to ensure proper asset management and regular respiratory fit tests for firefighters' breathing apparatuses.

Increase the program budget \$9,000 to meet the significant increase in replacement costs for new fire apparatus.

Citywide adjustments to labor costs increase the budget by \$18,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$210,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Support Services	3,119,647	1,760,805	1,819,277	2,029,048
Full-time Equivalents Total*	15.00	12.00	12.00	13.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Safety and Employee Development Budget Control Level

Purpose Statement

The purpose of the Safety and Employee Development Budget Control Level is to recruit and train uniformed members, manage collective bargaining agreements, hire civilian staff, administer personnel services, and provide a safe and healthy workforce in order for the department to have its full complement of skilled staff.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Human Resources	1,053,444	1,031,135	1,068,107	1,077,280
Safety	605,214	649,259	672,165	695,858
Training and Officer Development	1,294,969	1,380,322	1,428,887	1,454,067
Total	2,953,627	3,060,716	3,169,159	3,227,205
Full-time Equivalents Total *	26.00	26.00	26.00	26.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Safety and Employee Development: Human Resources

Purpose Statement

The purpose of the Human Resources Program is to provide uniformed and non-uniformed candidates the following employment support: administer hiring, promotion, personnel services and training, and oversee compliance with Equal Employment Opportunity laws and collective bargaining agreements.

Program Summary

Increase the program budget \$6,000 to meet the significant increase in replacement costs for new fire apparatus.

Citywide adjustments to labor costs increase the budget by \$3,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$9,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Human Resources	1,053,444	1,031,135	1,068,107	1,077,280
Full-time Equivalents Total*	10.00	10.00	10.00	10.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Safety and Employee Development: Safety

Purpose Statement

The purpose of the Safety Program is to reduce injuries and health problems by identifying practices that place firefighters at risk during an emergency incident and providing services to enhance firefighter health and wellness of firefighters.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$24,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$24,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Safety	605,214	649,259	672,165	695,858
Full-time Equivalents Total*	4.00	4.00	4.00	4.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Safety and Employee Development: Training and Officer Development

Purpose Statement

The purpose of the Training and Officer Development Program is to provide centralized educational and development services for all uniformed members of the department to ensure they have the critical and command skills demanded by their jobs.

Program Summary

Increase the program budget \$10,000 to meet the significant increase in replacement costs for new fire apparatus.

Citywide adjustments to labor costs increase the budget by \$15,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$25,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Training and Officer Development	1,294,969	1,380,322	1,428,887	1,454,067
Full-time Equivalents Total*	12.00	12.00	12.00	12.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Facilities Levy Fund

Department Description

The 2003 Fire Facilities Levy Fund was created through Ordinance 121230, following voter approval of the Fire Facilities and Emergency Response Levy in November 2003. The Fund receives revenue from property taxes (approximately \$167.2 million over the nine-year life of the Levy), grants, certain interfund payments, and other sources. Resources in the Levy Fund are supplemented with other funding sources, such as the City's Cumulative Reserve Subfund.

Proposed Policy and Program Changes

Projects funded from the Fire Facilities Levy Fund are detailed in the Fleets and Facilities Capital Improvement Program. Appropriations from the fund appear in the CIP appropriations table in the budget of the Fleets and Facilities Department.

The following table describes anticipated revenues and appropriations to the Fire Facilities Levy Fund for the budget years of 2006 through 2008. As is typical with many capital programs, appropriations for the individual projects are made up-front, and resulting expenditures span several years after the budget authority is approved. This front-loaded pattern of appropriations creates the temporary appearance of a large negative fund balance in the early years of the Levy period. However, the Fund's cash balance is projected to remain positive throughout the life of the Levy.

Fire Facilities Levy

Fire Facilities Levy Subfund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	19,662,843	27,072,118	22,397,307	4,318,627	3,683,308
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue					
Property Taxes - Voter Approved Levy	24,920,631	21,015,200	21,830,141	21,000,058	21,000,058
Investment Income	1,042,184	196,309	1,002,788	157,513	157,513
Port of Seattle Grant	10,000	0	0	0	0
Federal Grant - Urban Areas Security Initiative	753,299	0	2,310,047	0	0
Parking and Rental Fees	97,274	50,000	90,745	0	0
Other Transfer	125,284	0	67,280	0	0
Total	26,948,672	21,261,509	25,301,001	21,157,571	21,157,571
Less: Actual and Budgeted Expenditures					
Neighborhood Stations	8,708,507	44,015,000	43,441,000	2,377,000	2,951,000
Support Facilities	6,444,742	0	0	0	0
Emergency Preparedness	392,888	0	0	0	0
Marine Program	8,668,072	0	574,000	0	(574,000)
Total	24,214,208	44,015,000	44,015,000	2,377,000	2,377,000
Ending Fund Balance	22,397,307	4,318,627	3,683,308	23,099,198	22,463,879
Less: Reserves					
Outstanding Appropriations, Year-End 2006	22,937,307	57,292,405	22,937,307	57,292,405	22,937,307
Ending Unreserved Fund Balance	(540,000)	(52,973,778)	(19,253,999)	(34,193,207)	(473,428)

Firemen's Pension

Steve Brown, Executive Secretary

Contact Information

Department Information Line: (206) 625-4355

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/firepension/>

Department Description

The Firemen's Pension provides responsive benefit services to eligible pre-LEOFF and LEOFF I active and retired firefighters. Firefighters eligible for these services are those who, as a result of being hired before October 1, 1977, are members of the Law Enforcement Officers and Fire Fighters Retirement System Plan I (LEOFF I), and those who are pre-LEOFF, that is, those who retired before March 1, 1970, the effective date of the Washington Law Enforcement Officers' and Fire Fighters' Retirement System Act.

Staff positions associated with Firemen's Pension are not reflected in the City's position list.

Proposed Policy and Program Changes

The 2008 Proposed Budget reduces appropriations for medical benefits by \$10,000, increases appropriations for pension benefits by \$2,000,000, uses a portion of the projected 2007 fund balance to meet expenses, and retains a portion of the projected 2007 fund balance to meet contingencies.

Firemen's Pension

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Firemen's Pension Budget Control Level					
Administration		517,533	494,320	506,678	506,678
Death Benefits		11,000	15,000	15,000	15,000
Medical Benefits		7,777,108	8,996,429	9,360,181	9,350,000
Pensions		7,867,074	8,127,000	7,895,000	9,895,000
Transfer to Actuarial Account		914,759	341,767	423,767	423,767
Firemen's Pension Budget Control Level	R2F01	17,087,473	17,974,516	18,200,626	20,190,445
Department Total		17,087,473	17,974,516	18,200,626	20,190,445
		2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Resources					
General Subfund		16,422,754	16,884,491	17,071,769	19,308,827
Other		664,719	1,090,025	1,128,857	881,618
Department Total		17,087,473	17,974,516	18,200,626	20,190,445

Firemen's Pension

Firemen's Pension Budget Control Level

Purpose Statement

The purpose of the Firemen's Pension Budget Control Level is to provide responsive benefit services to eligible active and retired firefighters.

Program Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Administration	517,533	494,320	506,678	506,678
Death Benefits	11,000	15,000	15,000	15,000
Medical Benefits	7,777,108	8,996,429	9,360,181	9,350,000
Pensions	7,867,074	8,127,000	7,895,000	9,895,000
Transfer to Actuarial Account	914,759	341,767	423,767	423,767
Total	17,087,473	17,974,516	18,200,626	20,190,445

Firemen's Pension: Administration

Purpose Statement

The purpose of the Administration Program is to administer the Medical and Pension Benefits Programs for active and retired members.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Administration	517,533	494,320	506,678	506,678

Firemen's Pension: Death Benefits

Purpose Statement

The purpose of the Death Benefits Program is to disburse benefits and ensure proper documentation in connection with deceased members' death benefits.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Death Benefits	11,000	15,000	15,000	15,000

Firemen's Pension

Firemen's Pension: Medical Benefits

Purpose Statement

The purpose of the Medical Benefits Program is to provide medical benefits to eligible members as prescribed by State law.

Program Summary

Decrease the Medical Benefits Program by \$10,000 from the 2008 Endorsed Budget due to a decrease in projected medical costs.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Medical Benefits	7,777,108	8,996,429	9,360,181	9,350,000

Firemen's Pension: Pensions

Purpose Statement

The purpose of the Pensions Program is to administer the various facets of the members' pension benefits, which includes the calculation of benefits, the disbursement of funds, and pension counseling for active and retired members.

Program Summary

Increase the Pension Benefits Program by \$2,000,000 to meet a projected increase in pension costs.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Pensions	7,867,074	8,127,000	7,895,000	9,895,000

Firemen's Pension: Transfer to Actuarial Account

Purpose Statement

The purpose of the Transfer to Actuarial Account Program is to fully fund the actuarial pension liability for the fund.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Transfer to Actuarial Account	914,759	341,767	423,767	423,767

Firemen's Pension

2008 Estimated Revenues for the Firemen's Pension Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
436691	Fire Insurance Premium Tax	739,666	776,649	815,482	815,482
	Total Fire Insurance Premium Tax	739,666	776,649	815,482	815,482
587001	General Subfund	16,422,754	16,884,492	17,071,769	19,308,827
	Total General Subfund	16,422,754	16,884,492	17,071,769	19,308,827
	Total Revenues	17,162,420	17,661,141	17,887,251	20,124,309
379100	Use of Fund Balance	(74,947)	313,375	313,375	66,136
	Total Use of Fund Balance	(74,947)	313,375	313,375	66,136
	Total Resources	17,087,473	17,974,516	18,200,626	20,190,445

Firemen's Pension

Firemen's Pension Fund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	2,176,337	1,626,750	2,251,084	1,313,375	566,137
Accounting and Technical Adjustments	(200)	1	0	0	0
Plus: Actual and Estimated Revenue	17,162,420	17,661,141	17,661,140	17,887,251	20,124,309
Less: Actual and Budgeted Expenditures	17,087,473	17,974,516	19,346,087	18,200,626	20,190,445
Ending Fund Balance	2,251,084	1,313,376	566,137	1,000,000	500,001
Reserve against fund balance	2,251,084	1,313,376	566,137	1,000,001	500,001
Total Reserves	2,251,084	1,313,376	566,137	1,000,001	500,001
Ending Unreserved Fund Balance	0	0	0	(1)	0

Law Department

Thomas A. Carr, City Attorney

Contact Information

Department Information Line: Civil Law Division, (206) 684-8200; Public and Community Safety Division, (206) 684-7757

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/law/>

Department Description

The Law Department serves as counsel to the City's elected officials and agencies, and as the prosecutor in Seattle Municipal Court. Thomas A. Carr, the Seattle City Attorney, is a nonpartisan elected official.

The Department provides legal advice to City officials to help them achieve their goals, represents the City in litigation, and protects public health, safety, and welfare by prosecuting violations of City criminal and civil ordinances and state law. The three department divisions are Civil Law, Public and Community Safety, and Administration.

The Civil Law Division provides legal counsel and representation to the City's elected and appointed policymakers in litigation at all levels of county, state, and federal courts, and administrative agencies. The Civil Division is organized into the following eight specialized areas of practice: Civil Enforcement, Contracts, Employment, Environmental Protection, Land Use, Municipal Law, Torts, and Utilities.

The Public and Community Safety (PCS) Division prosecutes in Seattle Municipal Court crimes punishable by up to a year in jail, provides legal advice to City clients on criminal justice matters, monitors state criminal justice legislation of interest to the City, and participates in criminal justice policy development and management of the criminal justice system. In addition, the PCS Division operates a Victim of Crime program which assists crime victims in obtaining restitution by providing information about the progress of their case. The PCS Division also operates a volunteer program through which citizens can provide service to, and gain a better understanding of, the criminal justice system.

Proposed Policy and Program Changes

The 2008 Proposed Budget reflects programmatic changes in the Administration, Civil Law, and PCS Divisions. Staff is added to the Administration Division to assist with increased Information Technology workload needs. Paralegal support is added to the Land Use Section of the Civil Law Division. In the PCS Division, a part-time Attorney position is added to improve coverage of the expanded Community Court program. Also in the PCS Division, an Attorney position and a Legal Intern are added to target resources and attention on high-profile and resource-intensive cases to improve public safety.

Law

	Summit	2006	2007	2008	2008
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
Administration Budget Control Level	J1100	1,183,178	1,234,240	1,253,811	1,288,375
Civil Law Budget Control Level	J1300	7,693,574	9,298,514	9,519,513	9,539,868
Public and Community Safety Budget Control Level	J1500	5,442,492	6,354,785	6,568,981	6,980,777
Department Total		14,319,244	16,887,539	17,342,304	17,809,020
Department Full-time Equivalents Total*		147.60	152.10	151.60	154.60

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

	2006	2007	2008	2008
Resources	Actuals	Adopted	Endorsed	Proposed
General Subfund	14,319,244	16,887,539	17,342,304	17,809,020
Department Total	14,319,244	16,887,539	17,342,304	17,809,020

Administration Budget Control Level

Purpose Statement

The purpose of the Administration Budget Control Level is to collectively recruit, train, evaluate, and retain qualified personnel who reflect the community and can effectively complete their assigned tasks, operate and maintain computer systems that enable department personnel to effectively use work-enhancing technology, and ensure the financial integrity of the Department.

Summary

Add 0.5 FTE Information Technology (IT) Systems Analyst and \$41,000 to provide adequate IT support, manage current IT workload, and manage the anticipated workload growth due to new federal disclosure/electronic discovery rules and several unique IT applications that support the Law Department's lines of business.

Citywide adjustments to labor costs decrease the budget by \$6,000, for a net Program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$35,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Administration	1,183,178	1,234,240	1,253,811	1,288,375
Full-time Equivalents Total*	11.80	10.80	10.80	11.30

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Civil Law Budget Control Level

Purpose Statement

The purpose of the Civil Law Division Budget Control Level is to provide legal advice to the City's policy-makers, and to defend and represent the City, its employees, and officials before a variety of county, state, and federal courts and administrative bodies.

Summary

Add 0.5 FTE Paralegal and \$43,000 to support the Land Use Section, Civil Division. This position will allow for faster turn-around and greater accuracy in reviewing amendments to the Land Use Code and other land use and construction related codes. This action restores a 2005 budget cut.

Citywide adjustments to labor costs decrease the budget by \$23,000, for a net Program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$20,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Civil Law	7,693,574	9,298,514	9,519,513	9,539,868
Full-time Equivalents Total*	77.30	77.80	77.80	78.30

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Public and Community Safety Budget Control Level

Purpose Statement

The purpose of the Public and Community Safety (PCS) Division Budget Control Level includes prosecuting ordinance violations and misdemeanor crimes, maintaining case information and preparing effective case files for the court appearances of prosecuting attorneys, and assisting and advocating for victims of domestic violence throughout the court process.

Summary

Add 0.5 FTE Assistant City Attorney and \$58,000 to enable improved coverage of the expanded Community Court. This position allows for greater predictability in the coverage of Community Court calendars.

Add 1.0 FTE Assistant City Attorney, 0.5 FTE Legal Intern, and \$385,000 to implement a Department of Justice funded grant in 2008-2009. This program targets resources to high-profile and resource-intensive cases to ensure greater accountability and improved public safety.

Citywide adjustments to labor costs decrease the budget by \$31,000, for a net Program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$412,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Public and Community Safety	5,442,492	6,354,785	6,568,981	6,980,777
Full-time Equivalents Total*	58.50	63.50	63.00	65.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Seattle Municipal Court

Ron Mamiya, Presiding Judge

Contact Information

Department Information Line: (206) 684-5600

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/courts/>

Department Description

The Seattle Municipal Court is the largest limited jurisdiction court in the State of Washington. The Court is authorized by the State of Washington and the Seattle Municipal Code to hear and decide both criminal and civil matters. The Seattle Municipal Court is committed to excellence in providing fair, accessible, and timely resolution of alleged violations of the Seattle Municipal Code in an atmosphere of respect for the public, employees, and other government entities. The Seattle Municipal Court values and recognizes its employees. The Municipal Court of Seattle is a contributing partner working toward a safe and vital community.

By working with community organizations, the Court has increased access for citizens and enhanced compliance with court-ordered conditions. The Court compliance staff monitors defendant compliance, assesses the treatment needs of defendants, and helps direct defendants to resources that will help them live successfully in the community. The Court continues to leverage additional outside agency resources with City funds to support defendants through successful completion of court orders. Work crews, community service, day reporting, and electronic home monitoring are used as alternatives to jail incarceration. The Mental Health Court, established in 1999, is a defendant-based program and is nationally recognized for serving misdemeanor offenders who are mentally ill or developmentally disabled.

The Court continues to lead judicial administrative reform, working closely with the King County District Court and Superior Court in organizing common court services. Additionally, the Court has expanded its community focus to include both a Community Court and Domestic Violence Court. These specialized courts provide dedicated judicial, staff and social services support to defendants charged with criminal law violations. The Court is working with the Mayor and City Council to evaluate the efficacy of these efforts.

Proposed Policy and Program Changes

The 2008 Proposed Budget makes programmatic changes in the Court Administration, Court Compliance, and Court Operations Budget Control Levels. In Court Compliance, a Probation Counselor will provide enhanced supervision of defendants enrolled in the Day Reporting program. Administrative staff is added in the Court Operations to process additional citations that are projected to result from the proposed expansion of the red light traffic cameras program.

Municipal Court

Appropriations	Summit	2006	2007	2008	2008
	Code	Actuals	Adopted	Endorsed	Proposed
Court Administration Budget Control Level	M3000	4,812,699	5,469,466	5,555,141	5,511,582
Court Compliance Budget Control Level	M4000	4,472,348	5,770,703	5,997,774	6,114,226
Court Operations Budget Control Level	M2000	11,284,143	13,815,940	14,283,854	14,201,743
Department Total		20,569,190	25,056,108	25,836,769	25,827,552
Department Full-time Equivalents Total*		234.60	235.60	235.60	237.60

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
General Subfund	20,569,190	25,056,108	25,836,769	25,827,552
Department Total	20,569,190	25,056,108	25,836,769	25,827,552

Court Administration Budget Control Level

Purpose Statement

The purpose of the Court Administration Budget Control Level is to provide administrative controls, develop and provide strategic direction, and provide policy and program development.

Summary

Citywide adjustments to labor costs decrease the budget by \$44,000, for a net Program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$44,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Court Administration	4,812,699	5,469,466	5,555,141	5,511,582
Full-time Equivalents Total*	43.00	41.00	41.00	41.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Court Compliance Budget Control Level

Purpose Statement

The purpose of the Court Compliance Budget Control Level is to help defendants understand the Court's expectations and to assist them in successfully complying with court orders.

Summary

Add \$99,000 to the Day Reporting Center (DRC) program to annualize funding for 1.0 FTE Probation Counselor II added by separate legislation in 2007. The purpose of the DRC is to provide an alternative to incarceration for a population that is largely homeless, has an extensive criminal background, and who has a history of failing to appear for their court hearings once released on their personal recognizance. This position will allow the DRC program to provide an extra layer of supervision and improve accountability of its participating defendants which, in turn, would provide judges with additional options for possible release from custody.

Increase budget one-time by \$80,000 to use federal Grant to Encourage Arrest Policies (GEAP) funds to hire a consultant to work with the Probation Division to provide an analysis of the technology needs to replace the current, but outdated, TRACKER Probation Case Management System. GEAP funds domestic violence related projects. TRACKER is a DOS-based case management system which is currently used by the Probation Division.

Citywide adjustments to labor costs decrease the budget by \$63,000 for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$116,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Court Compliance	4,472,348	5,770,703	5,997,774	6,114,226
Full-time Equivalents Total*	54.85	57.85	57.85	58.85

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Court Operations Budget Control Level

Purpose Statement

The purpose of the Court Operations Budget Control Level is to hold hearings and address all legal requirements for defendants and others who come before the Court. Some proceedings are held in formal courtrooms and others in magistrate offices, with the goal of providing timely resolution of alleged violations of City ordinances and misdemeanor crimes committed within the Seattle city limits.

Summary

Add 1.0 FTE Administrative Specialist II and \$75,000 to increase citation processing and hearing capacity in response to the proposed expansion of the traffic camera red light enforcement program.

Citywide adjustments to labor costs decrease the budget by \$157,000, for a net Program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$82,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Court Operations	11,284,143	13,815,940	14,283,854	14,201,743
Full-time Equivalents Total*	136.75	136.75	136.75	137.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Seattle Police Department

R. Gil Kerlikowske, Chief

Contact Information

Department Information Line: (206) 684-5577

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/police/>

Department Description

The Seattle Police Department (SPD) prevents crime, enforces laws, and supports quality public safety by delivering respectful, professional, and dependable police services. SPD operates within a framework that divides the city into five geographical areas called "precincts." These precincts define east, west, north, south, and southwest patrol areas, with a police station in each. The department's organizational model places neighborhood-based emergency response and order-maintenance services at its core, allowing SPD the greatest flexibility in managing public safety. Under this model, neighborhood-based enforcement personnel in each precinct assume responsibility for public safety management within their geographic area and neighborhood-based officers are primary crime-prevention and law enforcement resources for the areas they serve. Property crimes and crimes involving juveniles are investigated by precinct-based investigators whereas detectives in centralized units conduct follow-up investigations in other types of crimes. SPD also has citywide responsibility for enhancing the City's capacity to plan for, respond to, recover from, and reduce the impacts of a wide range of emergencies and disasters. Other parts of the department function to train, equip, and provide policy guidance, human resources, communications, and technology support to those delivering direct services to the public.

Proposed Policy and Program Changes

Program Reorganizations:

Transfer 9.0 FTE Evidence Warehouse positions, 4.0 FTE Sr. Evidence Warehouse positions, 1.0 FTE Police-Officer non-patrol position, 1.0 FTE Police Sergeant non-patrol position and \$1.18 million to move the Evidence unit from the Audit, Accreditation & Policy unit in the Deputy Chief Administration program to the Forensic Support Services unit in the Criminal Investigations program to allow for a more streamlined operation servicing Patrol and Investigations.

Transfer 2.0 FTE Police Officer Detective positions, 1.0 FTE Community Service Officer position, and \$294,000 to move the Missing Persons unit from Homicide/Assault unit of the Violent Crimes Investigations program to the Internet Crimes Against Children unit in the Criminal Investigations program to reflect the realignment of workload and growing influence of internet crimes against children.

Transfer 3.0 FTE Video Specialist II positions, 1.0 FTE Strategic Advisor II position and \$400,000 from the Training unit in the Deputy Chief Administration program to the Forensic Support Services unit in the Criminal Investigations program to support the merging of Video with Photo Lab to form a more coordinated approach to both general and forensics photography and videography, and eliminate work redundancy.

Transfer 1.0 FTE Administrative Specialist I and \$61,000 from the Auto Theft unit in the Special Investigations program to the Domestic Violence unit in the Special Victims program to better align staffing with workload among investigators.

Transfer 3.0 FTE Police Officer Detective positions and \$319,000 from the Pawnshop detail of the Burglary /Theft unit in the West Precinct to the Special Assignments unit in the Special Investigations program to have closer coordination of theft investigations with property recovery efforts.

Transfer 1.0 FTE Administrative Specialist I and \$57,000 from the Special Investigations program to the Department of Executive Administration (DEA). The position and funding will continue to support liquor license enforcement as part of the Executive's nightlife proposal.

Transfer 1.0 FTE Administrative Specialist II and \$65,000 from Juvenile Records in the Records/Files program to the Patrol Operations Administration program to provide support to the Assistant Chief of the Patrol Operations Bureau.

Transfer 3.0 FTE Police Officer Detective positions and \$323,000 from the Burglary/Theft & Juvenile unit in the South Precinct to the Southwest Precinct to create a permanent unit in that Precinct.

Transfer 1.0 FTE Equipment & Facilities Coordinator and \$80,000 from the South Precinct to the Southwest Precinct to align with the current reporting structure.

Program Changes and Resource Adds:

Add 1.0 FTE Police Officer position and \$1.48 million to the Traffic program to support the costs of expanding the Red Light camera program. An additional \$274,000 will support the new position and 2,700 hours of overtime needed to review the violations captured by 24 additional cameras. This brings to 30 the number of cameras installed citywide. The remaining \$1.2 million will support the vendor costs for the 24 additional cameras.

Add \$60,000 to increase the support that Seattle gives to the King County Prosecuting Attorney responsible for prosecuting Seattle's drug forfeiture cases. The City and County have an agreement to use confiscated funds to support the work of this attorney. The additional funding will increase the time that the attorney spends prosecuting cases. The workload has increased significantly since the position was created. This staff person routinely provides after-hours legal advice on narcotics-related questions. The attorney works closely with the Asset/Forfeiture unit for seizures going through Superior Court and provides evening training for the department's Anti-Crime Teams.

Add \$80,000 for personal protective equipment and training for officers who will come into contact with contagious individuals during a pandemic flu epidemic or another similar medical emergency.

Add \$75,000 to design strategies and logistics for use in providing shelter for populations that the Red Cross is not capable of helping during a major emergency. For instance, interpreters for English as a Second Language, food preparation recommendations for special dietary needs, appropriate assistance for deaf, blind, and cognitively challenged individuals will be considered. This overall planning effort will include how the City reaches out to those in need of services when traditional means of communication are compromised. Additionally, it is now a federal mandate that the City plan for the sheltering of pets and the accommodation of service animals in shelters.

Add 3.0 FTE Police Communications Dispatcher I trainee positions and \$172,000 to create a system that allows the department to reduce its Dispatcher vacancies by hiring and training Dispatchers before vacancies occur. The turnover rate in the Communications section has made it difficult for the department to meet the King County call-answering standard and its own minimum staffing requirements.

Add \$300,000 for salary incentives to attract entry-level police recruits that SPD will sign and train in 2008. Each recruit will receive \$5,000 in such incentives.

Add 1.0 FTE Detective position and \$114,000 to expand the false alarm unit. The new detective will focus on reducing frequent repeat offenders. Twenty-one percent of all alarm dispatches are to locations that have had at least six previous violations. The added resource will allow the department to reduce false alarm dispatches by at least 2,500.

Add \$89,000 for 1,400 hours of overtime to continue patrol emphasis operations in the Rainier & Henderson area in the South Precinct. Funding will support one two-officer district car working on school days from 2:00 p.m. to 7:00 p.m. This operation will be augmented with 600 hours from the existing overtime allocation for patrol.

Add \$42,000 to support the Executive's Rainier Beach Initiative, which will increase the number of constructive activities for youth in the areas of employment, recreation, community development, and public safety, and reduce youth violence. This specific add will provide funding for bike and emphasis patrols as well as participation in the Willie Austin Fitness Program.

Add 2.0 FTE Parking Enforcement Officer positions and \$173,000 to provide parking control services at 1,300 new paid spaces being added to the Uptown Triangle, Denny Triangle, and Fremont neighborhoods. Position authority is provided January 1, 2008, and the budget authority is provided in July when the new meters become active.

Add \$523,000 for 8,100 hours of overtime to continue patrol emphasis operations in the Pike/Pine corridor in the West Precinct. The West Precinct operation will require extra resources during the warm months, 20 weeks from late May through early October, with on-duty resources sufficient to sustain 2007 gains. Funding will support eight officers (half bicycle, half foot beats) and one sergeant during the specified period. This operation will be augmented with 3,400 hours from the existing overtime allocation for patrol.

Transfer \$233,000 from Finance General to the Deputy Chief Administration program for the ongoing operations, maintenance, and replacement of 10 patrol vehicles added in the 2007 Adopted Budget. The City Council placed the funds in Finance General pending a review of the patrol fleet. The 2007 funding was moved into the department's budget in the first quarter Supplemental appropriation. This action moves the ongoing funding necessary to support the additional vehicles.

Add \$62,000 for two new vehicles for Emergency Management staff. The nature of Emergency Management work has become increasingly regional, requiring more staff to participate in planning, training, collaborating, and other outreach efforts at various locations throughout the City and region. In addition, as demand for community education and outreach programs has increased, so have the transportation requirements associated with the positions in Emergency Management.

Police

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Criminal Investigations					
Criminal Investigations Administration Budget Control Level	P7000	4,816,068	4,290,493	4,440,904	6,306,202
Narcotics Investigations Budget Control Level	P7700	3,790,515	4,176,662	4,235,239	4,313,717
Special Investigations Budget Control Level	P7800	3,227,184	3,911,858	4,058,521	4,268,120
Special Victims Budget Control Level	P7900	4,713,158	4,710,169	4,891,741	4,957,909
Violent Crimes Investigations Budget Control Level	P7100	5,059,362	5,824,260	6,044,460	5,769,670
Total Criminal Investigations		21,606,287	22,913,442	23,670,866	25,615,619
Field Support Bureau					
Communications Budget Control Level	P8200	10,835,754	11,749,433	12,146,674	12,297,731
Data Center Budget Control Level	P8600	2,294,872	2,528,808	2,621,890	2,609,334
Field Support Administration Budget Control Level	P8000	870,262	448,948	463,754	464,601
Human Resources Management Budget Control Level	P8800	3,708,934	4,126,843	4,288,404	4,589,580
Information Technology Budget Control Level	P8300	5,846,294	8,735,298	7,573,239	7,576,393
Records/Files Budget Control Level	P8500	2,270,996	2,839,787	2,950,145	2,868,032
Total Field Support Bureau		25,827,112	30,429,116	30,044,106	30,405,671
Homeland Security					
Emergency Management Operations Budget Control Level	P3420	1,268,659	1,799,734	1,648,125	1,866,391
Homeland Security Administration Budget Control Level	P3400	231,883	518,657	535,746	535,903
Operations and Planning Budget Control Level	P3440	7,780,617	7,506,819	7,748,758	7,754,062
Total Homeland Security		9,281,158	9,825,210	9,932,629	10,156,356

Police

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Patrol Operations					
East Precinct Budget Control Level	P6600	17,305,282	18,239,711	18,901,482	18,979,958
Metro Special Response Budget Control Level	P6300	8,953,205	9,387,343	9,738,866	9,788,088
North Precinct Patrol Budget Control Level	P6200	21,525,745	22,838,375	23,681,555	23,756,687
Patrol Operations Administration Budget Control Level	P6000	1,235,036	703,705	727,919	908,931
South Precinct Patrol Budget Control Level	P6500	11,688,436	12,619,999	13,063,056	12,865,158
Southwest Precinct Patrol Budget Control Level	P6700	10,159,232	11,015,288	11,401,938	11,829,755
Traffic Enforcement Budget Control Level	P6800	12,702,873	13,372,391	13,160,406	14,834,281
West Precinct Patrol Budget Control Level	P6100	20,852,137	22,738,617	23,562,805	23,820,933
Total Patrol Operations		104,421,946	110,915,429	114,238,026	116,783,791
Police Administration					
Chief of Police Budget Control Level	P1000	8,019,848	904,610	931,351	935,923
Deputy Chief Administration Budget Control Level	P1600	24,780,314	31,167,368	31,537,471	30,318,992
Deputy Chief Operations Budget Control Level	P1800	2,189,460	600,574	624,636	633,468
Office of Professional Accountability Budget Control Level	P1300	1,479,932	1,589,149	1,636,602	1,639,415
Total Police Administration		36,469,553	34,261,701	34,730,060	33,527,798
Department Total		197,606,055	208,344,898	212,615,685	216,489,234
Department Full-time Equivalents Total*		1,840.25	1,851.25	1,846.25	1,852.25
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
		2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Resources	General Subfund	197,606,055	208,344,898	212,615,685	216,489,234
Department Total		197,606,055	208,344,898	212,615,685	216,489,234

Criminal Investigations

Criminal Investigations Administration Budget Control Level

Purpose Statement

The purpose of the Criminal Investigations Administration Budget Control Level is to direct and support the work of employees in the Criminal Investigations Bureau by providing oversight and policy guidance, and technical support so these employees can execute their job duties effectively and efficiently. The program also includes the Internet Crimes against Children and Human Trafficking section and the Crime Gun Initiative analyst.

Summary

Transfer in 9.0 FTE Evidence Warehouse positions, 4.0 FTE Sr. Evidence Warehouse positions, 1.0 FTE Police-Officer non-patrol position, 1.0 FTE Police Sergeant non-patrol position and \$1.18 million to move the Evidence unit from the Audit, Accreditation & Policy unit in the Deputy Chief Administration Program to the Forensic Support Services unit in the Criminal Investigations Program to allow for a more streamlined operation servicing Patrol and Investigations.

Transfer in 2.0 FTE Police Officer Detective positions, 1.0 FTE Community Service Officer position and \$294,000 to move the Missing Persons unit from Homicide/Assault unit in the Violent Crimes Investigations Program to the Internet Crimes Against Children unit in the Criminal Investigations Program to reflect the realignment of workload and growing influence of internet crimes against children.

Transfer 3.0 FTE Video Specialist II positions, 1.0 FTE Strategic Advisor II position and \$400,000 from the Training unit in the Deputy Chief Administration Program to the Forensic Support Services unit in the Criminal Investigations Program to support the merging of Video with Photo Lab to form a more coordinated approach to both general and forensics photography and videography and eliminate work redundancy.

Citywide adjustments to labor costs decrease the budget by \$8,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$1.9 million.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Criminal Investigations Administration	4,816,068	4,290,493	4,440,904	6,306,202
Full-time Equivalents Total*	54.50	52.50	52.50	74.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Narcotics Investigations Budget Control Level

Purpose Statement

The purpose of the Narcotics Investigations Budget Control Level is to apply a broad range of professional investigative skills to interdict narcotics activities affecting the community and region to hold offenders involved in these activities accountable and to ensure public safety.

Summary

Add \$60,000 to increase the support that Seattle gives to the King County Prosecuting Attorney responsible for prosecuting Seattle's drug forfeiture cases. The City and County have an agreement to use confiscated funds to support the work of this attorney. The additional funding will increase the time that the attorney spends prosecuting cases. The workload has increased significantly since the position was created. The staff person routinely provides after-hours legal advice on narcotics related questions. The attorney works closely with the Asset/Forfeiture unit for seizures going through Superior Court and provides evening training for the Department's Anti-Crime teams.

Citywide adjustments to labor costs increase the budget by \$18,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$78,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Narcotics Investigations	3,790,515	4,176,662	4,235,239	4,313,717
Full-time Equivalents Total*	32.00	33.00	33.00	33.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Special Investigations Budget Control Level

Purpose Statement

The purpose of the Special Investigations Budget Control Level is to apply a broad range of professional investigative and analytical skills toward investigating and interdicting vehicle theft, fraud, forgery, and financial exploitation cases, vice crimes and organized crime activities in the community and toward identifying and describing crime patterns and trends, in order to hold offenders involved in these activities accountable and to ensure public safety.

Summary

Transfer out 1.0 FTE Administrative Specialist I and \$61,000 from the Auto Theft unit in the Special Investigations program to the Domestic Violence unit in the Special Victims Program to better align staffing with workload among investigators.

Transfer in 3.0 FTE Police Officer Detective positions and \$319,000 from the Pawnshop unit of the Burglary /Theft detail in the West Precinct to the Special Assignments unit in the Special Investigations Program to have closer coordination of theft investigations with property recovery efforts.

Transfer out 1.0 FTE Administrative Specialist I and \$57,000 from the Special Investigations Program to the Department of Administration (DEA). The position and funding will continue to support liquor license enforcement as part of the Executive's nightlife proposal.

Citywide adjustments to labor costs increase the budget by \$8,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$210,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Special Investigations	3,227,184	3,911,858	4,058,521	4,268,120
Full-time Equivalents Total*	32.00	38.00	38.00	39.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Special Victims Budget Control Level

Purpose Statement

The purpose of the Special Victims Budget Control Level is to apply a broad range of professional investigative skills to cases involving family violence, sexual assault, child and elder abuse, and custodial interference so as to hold offenders accountable, prevent additional harm to victims, and ensure public safety.

Summary

Transfer in 1.0 FTE Administrative Specialist I and \$61,000 from the Auto Theft unit in the Special Investigations Program to the Domestic Violence unit in the Special Victims Program to better align staffing with workload among investigators.

Citywide adjustments to labor costs increase the budget by \$5,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$66,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Special Victims	4,713,158	4,710,169	4,891,741	4,957,909
Full-time Equivalents Total*	49.00	49.00	49.00	50.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Violent Crimes Investigations Budget Control Level

Purpose Statement

The purpose of the Violent Crimes Investigations Budget Control Level is to apply a broad range of professional investigative skills and crime scene investigation techniques to homicide, assault, robbery, bias crimes, missing persons, extortion, threat and harassment, and gang-related cases, in order to hold offenders accountable, prevent further harm to victims, and ensure public safety.

Summary

Transfer out 2.0 FTE Police Officer Detective positions, 1.0 FTE Community Service Officer position and \$294,000 to move the Missing Persons unit from Homicide/Assault unit in the Violent Crimes Investigations Program to the Internet Crimes Against Children unit in the Criminal Investigations Program to reflect the realignment of workload and growing influence of internet crimes against children.

Citywide adjustments to labor costs increase the budget by \$19,000, for a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$275,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Violent Crimes Investigations	5,059,362	5,824,260	6,044,460	5,769,670
Full-time Equivalents Total*	51.00	55.00	55.00	52.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Field Support Bureau

Communications Budget Control Level

Purpose Statement

The purpose of the Communications Budget Control Level is to receive and dispatch calls made to the 911 telecommunications system, so that the emergency and priority needs of callers are met in a timely manner and police officers are well-advised of the circumstances surrounding the calls to which they are responding.

Summary

Add 3.0 FTE Police Communications Dispatcher I trainee positions and \$172,000 to create a system that allows the department to reduce its Dispatcher vacancy rate by hiring and training Dispatchers before vacancies occur. The turn-over rate in the Communications section has made it difficult for the department to meet the King County call-answering standard and its own minimum staffing requirements.

Citywide adjustments to labor costs decrease the budget by \$21,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$151,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Communications	10,835,754	11,749,433	12,146,674	12,297,731
Full-time Equivalents Total*	117.00	117.00	117.00	120.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Data Center Budget Control Level

Purpose Statement

The purpose of the Data Center Budget Control Level is to provide timely and accurate entry of crime incidents, arrests, and other enforcement actions into local, state and federal records systems so that other agencies and the public are informed of public safety actions undertaken by the department, those actions are well-documented, and offenders are held accountable.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs decrease the budget by \$13,000, for a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$13,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Data Center and Public Request	2,294,872	2,528,808	2,621,890	2,609,334
Full-time Equivalents Total*	35.00	35.00	35.00	35.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Field Support Administration Budget Control Level

Purpose Statement

The purpose of the Field Support Administration Budget Control Level is to provide policy direction and guidance to the employees and programs in the department, so they can execute their responsibilities effectively and efficiently.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$1,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$1,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Field Support Administration	870,262	448,948	463,754	464,601
Full-time Equivalents Total*	11.00	3.00	3.00	3.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Human Resources Management Budget Control Level

Purpose Statement

The purpose of the Human Resources Management Budget Control Level is to recruit, hire, and retain employees; to provide employment-related services; to ensure compliance with labor and employment laws; and to oversee the department's labor relations activities, so department managers and employees can perform their job duties effectively and efficiently.

Summary

Add \$300,000 for salary incentives to attract entry-level police recruits that SPD will sign and train in 2008. Each recruit will receive \$5,000 in such incentives.

Citywide adjustments to labor costs increase the budget by \$1,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$301,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Human Resources Management	3,708,934	4,126,843	4,288,404	4,589,580
Full-time Equivalents Total*	51.25	52.25	52.25	52.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology Budget Control Level

Purpose Statement

The purpose of the Information Technology Budget Control Level is to provide department employees with accurate, timely, secure, and cost-effective information systems and services enabling them to carry out their duties effectively and efficiently.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$3,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$3,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Information Technology	5,846,294	8,735,298	7,573,239	7,576,393
Full-time Equivalents Total*	28.50	32.00	32.00	32.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Records/Files Budget Control Level

Purpose Statement

The purpose of the Records/Files Budget Control Level is to organize and maintain original records of criminal incidents, arrests, stolen property, and auto impounds for ready access and retrieval so the department's enforcement actions are well-documented and offenders are held accountable.

Summary

Transfer 1.0 FTE and \$65,000 to move an Administrative Specialist II from Juvenile Records in the Records/Files Program to the Patrol Operations Administration Program to provide support to the Assistant Chief of the Patrol Operations Bureau.

Citywide adjustments to labor costs decrease the budget by \$18,000, for a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$82,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Records/Files	2,270,996	2,839,787	2,950,145	2,868,032
Full-time Equivalents Total*	40.00	46.00	46.00	45.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Homeland Security

Emergency Management Operations Budget Control Level

Purpose Statement

The purpose of the Emergency Management Operations Budget Control Level is to coordinate the City's preparedness for, response to, recovery from, and mitigation efforts to reduce the effects of disasters and emergencies, so that public resources are used effectively, injuries and loss of life are minimized, and public safety and order are maintained.

Summary

Add \$80,000 for personal protective equipment and training for officers who will come into contact with contagious individuals during a pandemic flu epidemic or another similar medical emergency.

Add \$75,000 to design strategies and logistics for use in providing shelter for populations that the Red Cross is not capable of helping during a major emergency. For instance, interpreters for English as a Second Language, food preparation recommendations for special dietary needs, appropriate assistance for deaf, blind, and cognitively-challenged individuals. This overall planning effort will include how the City reaches out to those in need of services when traditional means of communication are compromised. Additionally, it is now a federal mandate that the City plan for the sheltering of pets and the accommodation of service animals in shelters.

Add \$62,000 for two new vehicles for Emergency Management staff. The nature of Emergency Management work has become increasingly regional, requiring more staff to participate in planning, training, collaborating and other outreach efforts at various locations throughout the City and region. In addition, as demand for community education and outreach programs has increased, so have the transportation requirements associated with the positions in Emergency Management.

Citywide adjustments to labor costs increase the budget by \$1,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$218,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Emergency Management Operations	1,268,659	1,799,734	1,648,125	1,866,391
Full-time Equivalents Total*	13.00	13.00	13.00	13.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Homeland Security Administration Budget Control Level

Purpose Statement

The purpose of the Homeland Security Administration Budget Control Level is to enhance the City's readiness to deal with disasters, both natural and manmade, and to provide oversight and policy direction for the Emergency Preparedness Bureau, including the City's Emergency Management and Homeland Security programs and the Mayor's Security Detail, ensuring that all personnel are properly trained and equipped to accomplish the Bureau's mission.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Emergency Preparedness Administration	231,883	518,657	535,746	535,903
Full-time Equivalents Total*	2.00	4.00	4.00	4.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Operations and Planning Budget Control Level

Purpose Statement

The purpose of the Operations and Planning Budget Control Level is to conduct threat and vulnerability assessments of City facilities and infrastructure; to prepare response plans should such facilities be targeted or suffer damage; to staff the SPD Operations Center (SPOC); and to plan special operations so the department is well prepared to respond should the city face a disaster, emergency, or other special event.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$5,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$5,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Homeland Security	7,780,617	7,506,819	7,748,758	7,754,062
Full-time Equivalents Total*	41.00	39.00	39.00	39.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Patrol Operations

East Precinct Budget Control Level

Purpose Statement

The purpose of the East Precinct Budget Control Level is to provide the full range of public safety and order maintenance services to residents of, and visitors to, the East Precinct, so they can be safe in their homes, schools, businesses, and the community at large.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$78,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$78,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
East Precinct	17,305,282	18,239,711	18,901,482	18,979,958
Full-time Equivalents Total*	180.00	184.00	184.00	184.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Metro Special Response Budget Control Level

Purpose Statement

The purpose of the Metro Special Response Budget Control Level is to deploy specialized response units in emergency, crowd control, special event, search, hostage, crisis, and water-related situations, and to monitor and protect critical site infrastructure to protect lives and property, aid the work of uniformed officers and detectives, and ensure the safety of the public.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$49,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$49,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Metro Special Response	8,953,205	9,387,343	9,738,866	9,788,088
Full-time Equivalents Total*	83.00	83.00	83.00	83.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

North Precinct Patrol Budget Control Level

Purpose Statement

The purpose of the North Precinct Patrol Budget Control Level Control Level is to provide the full range of public safety and order maintenance services to residents of, and visitors to, the North Precinct, so that they can be safe in their homes, schools, businesses, and the community at large.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$75,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$75,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
North Precinct Patrol	21,525,745	22,838,375	23,681,555	23,756,687
Full-time Equivalents Total*	221.00	229.00	229.00	229.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Patrol Operations Administration Budget Control Level

Purpose Statement

The purpose of the Patrol Operations Administration Budget Control Level is to provide oversight and direction to Patrol Operations, including the department's five precincts, Metro Special Response units, and the Traffic Enforcement program, to ensure that personnel are properly trained, supervised, and equipped to perform their jobs effectively.

Summary

Add 1.0 FTE Detective position and \$114,000 to expand the false alarm unit. The new Detective will focus on reducing the high level repeat offenders. Twenty-one 21 percent of all alarm dispatches are to locations that have had at least six previous violations. The added resource will allow the department to reduce false alarms dispatches by at least 2,500.

Transfer in 1.0 FTE and \$65,000 to move an Administrative Specialist II from Juvenile Records in the Records/Files program to the Patrol Operations Administration program to provide support to the Assistant Chief of this section.

Citywide adjustments to labor costs increase the budget by \$3,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$181,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Patrol Operations Administration	1,235,036	703,705	727,919	908,931
Full-time Equivalents Total*	6.00	6.00	6.00	8.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

South Precinct Patrol Budget Control Level

Purpose Statement

The purpose of the South Precinct Patrol Budget Control Level is to provide the full range of public safety and order maintenance services to residents of, and visitors to, the South Precinct, so that they can be safe in their homes, schools, businesses, and the community at large.

Summary

Add \$89,000 for 1,400 hours of overtime to continue patrol emphasis operations in the Rainier and Henderson area in the South Precinct. Funding will support one two-officer district car working on school days from 2:00 p.m. to 7:00 p.m. This operation will be augmented with 600 hours from the existing overtime allocation for patrol.

Transfer out 3.0 FTE Police Officer Detective positions and \$323,000 from the Burglary/Theft & Juvenile unit in the South Precinct to the Southwest Precinct to create a permanent unit.

Transfer out 1.0 FTE Equipment & Facilities Coordinator and \$80,000 from the South Precinct to the Southwest Precinct to align with the current reporting structure.

Add \$42,000 to support the Executive's Rainier Beach Initiative, which will increase the number of constructive activities for youth in the areas of employment, recreation, community development, public safety, and to reduce youth violence. This specific add will provide funding for bicycle and emphasis patrols, as well as participation in the Willie Austin Fitness Program.

Citywide adjustments to labor costs increase the budget by \$75,000, for a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$198,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
South Precinct Patrol	11,688,436	12,619,999	13,063,056	12,865,158
Full-time Equivalents Total*	122.00	127.00	127.00	123.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Southwest Precinct Patrol Budget Control Level

Purpose Statement

The purpose of the Southwest Precinct Patrol Budget Control Level is to provide the full range of public safety and order maintenance services to residents of, and visitors to, the Southwest Precinct, so they can be safe in their homes, schools, businesses, and the community at large.

Summary

Transfer in 3.0 FTE Police Officer Detective positions and \$323,000 from the Burglary/Theft & Juvenile unit in the South Precinct to the Southwest Precinct to create a permanent unit.

Transfer 1.0 FTE Equipment & Facilities Coordinator and \$80,000 from the South Precinct to the Southwest Precinct to align with the current reporting structure.

Citywide adjustments to labor costs increase the budget by \$25,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$428,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Southwest Precinct Patrol	10,159,232	11,015,288	11,401,938	11,829,755
Full-time Equivalents Total*	108.00	114.00	114.00	118.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Traffic Enforcement Budget Control Level

Purpose Statement

The purpose of the Traffic Enforcement Budget Control Level is to enforce traffic laws and ordinances, provide traffic control at special events and for large construction projects, respond to and investigate traffic accidents, and address chronic traffic and parking problems so city residents and visitors have reasonable access to homes, schools, and businesses, traffic congestion is minimized, and public safety is enhanced.

Summary

Add 2.0 FTE Parking Enforcement Officer positions and \$173,000 to provide parking control services at 1,300 new paid spaces being added to the Uptown Triangle, Denny Triangle and Fremont neighborhoods. Position authority is provided January 1, 2008, and the budget authority is provided in July when the new meters become active.

Add \$1.48 million and 1.0 FTE Police Officer position non-patrol to the Traffic Program to support the costs of expanding the Red Light camera program. An add of \$274,000 will support the new position and 2,700 hours of overtime needed to review the violations captured by 24 additional cameras. This brings to 30 the number of cameras installed city-wide. The remaining \$1.2 million will support the vendor costs for the 24 additional cameras.

Citywide adjustments to labor costs increase the budget by \$21,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$1.67 million.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Traffic Enforcement	12,702,873	13,372,391	13,160,406	14,834,281
Full-time Equivalents Total*	147.50	147.50	142.50	145.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

West Precinct Patrol Budget Control Level

Purpose Statement

The purpose of the West Precinct Patrol Budget Control Level is to provide the full range of public safety and order maintenance services to residents of, and visitors to, the West Precinct, so that they can be safe in their homes, schools, businesses, and the community at large.

Summary

Add \$523,000 for 8,100 hours of overtime to continue patrol emphasis operations in the Pike/Pine corridor in the West Precinct. The West Precinct operation will require extra resources during the warm months, 20 weeks from late May through early October, with on-duty resources sufficient to sustain 2007 gains in downtown enforcement activities. Funding will support eight officers (half bicycle, half foot beats) and one sergeant during the specified period. This operation will be augmented with 3,400 hours from the existing overtime allocation for patrol.

Transfer 3.0 FTE Police Officer Detective positions and \$319,000 from the Pawnshop unit of the Burglary /Theft detail in the West Precinct to the Special Assignments unit in the Special Investigations Program to have closer coordination of theft investigations with property recovery efforts.

Citywide adjustments to labor costs increase the budget by \$54,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$258,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
West Precinct Patrol	20,852,137	22,738,617	23,562,805	23,820,933
Full-time Equivalents Total*	218.00	225.00	225.00	222.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Police Administration

Chief of Police Budget Control Level

Purpose Statement

The purpose of the Chief of Police Budget Control Level is to lead and direct department employees and to provide legal and policy guidance so the department can provide the city with professional, dependable, and respectful public safety services.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$5,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$5,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Chief of Police	8,019,848	904,610	931,351	935,923
Full-time Equivalents Total*	5.00	5.00	5.00	5.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Deputy Chief Administration Budget Control Level

Purpose Statement

The purpose of the Deputy Chief Administration Budget Control Level is to oversee the organizational support functions of the department, ensuring they operate effectively and efficiently, so that the department can achieve its mission.

Summary

Transfer 9.0 FTE Evidence Warehouse positions, 4.0 FTE Sr. Evidence Warehouse positions, 1.0 FTE Police-Officer non-patrol position, 1.0 FTE Police Sergeant non-patrol position and \$1.18 million to move the Evidence unit from the Audit, Accreditation & Policy unit in the Deputy Chief Administration Program to the Forensic Support Services unit in the Criminal Investigations Program to allow for a more streamlined operation servicing Patrol and Investigations.

Transfer 3.0 FTE Video Specialist II positions, 1.0 FTE Strategic Advisor II position and \$400,000 from the Training unit in the Deputy Chief Administration Program to the Forensic Support Services unit in the Criminal Investigations Program to support the merging of Video with Photo Lab to form a more coordinated approach to both general and forensics photography and videography and eliminate work redundancy.

Transfer \$233,000 from Finance General to the Deputy Chief Administration Program for the ongoing operations, maintenance and replacement of 10 patrol vehicles added in the 2007 Adopted Budget. The City Council had placed the funds in Finance General pending a review of the patrol fleet. The 2007 funding was moved into the department's budget in a first quarter supplemental appropriation. This action moves the ongoing funding necessary to support the additional vehicles.

Citywide adjustments to labor costs increase the budget by \$128,000, for a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$1.22 million.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Deputy Chief Administration	24,780,314	31,167,368	31,537,471	30,318,992
Full-time Equivalents Total*	151.50	146.00	146.00	127.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Deputy Chief Operations Budget Control Level

Purpose Statement

The purpose of the Deputy Chief Operations Budget Control Level is to oversee the operational functions of the department, ensuring they are effective and efficient, and adhere to the highest standards of performance, so the public receives public safety services that are dependable, professional, and respectful.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$9,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$9,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Deputy Chief Operations	2,189,460	600,574	624,636	633,468
Full-time Equivalents Total*	28.00	3.00	3.00	3.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Professional Accountability Budget Control Level

Purpose Statement

The purpose of the Office of Professional Accountability Budget Control Level is to ensure that complaints involving department employees are handled in a thorough, professional, and expeditious manner, to retain the trust and confidence of employees and the public.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$3,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$3,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Office of Professional Accountability	1,479,932	1,589,149	1,636,602	1,639,415
Full-time Equivalents Total*	13.00	13.00	13.00	13.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Police Relief and Pension

Michael Germann, Executive Secretary

Contact Information

Department Information Line: (206) 386-1286

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/policepension/>

Department Description

On March 1, 1970, the State of Washington took over the provision of certain police pensions through Revised Code of Washington (RCW) Section 41.26, the Law Enforcement Officers and Fire Fighters (LEOFF) Act Plan I. The City of Seattle Police Relief and Pension Fund is responsible for all pre-LEOFF pension benefits and that portion of the previous municipal police pension benefits that exceed LEOFF Plan I entitlements, including the pension benefits of their lawful beneficiaries, as well as for all medical benefits provided to qualifying active and retired Seattle Police Officers.

Both the Seattle Police Relief and Pension and LEOFF Plan I are closed systems and have not accepted new enrollments since October 1, 1977. Seattle police officers hired after this date are automatically enrolled in the State's LEOFF Plan II, for which the Seattle Police Pension Fund has no pension or medical benefit obligation.

The Seattle Police Pension Board, a seven member quasi-judicial body chaired by the Mayor of Seattle or his/her designee, formulates policy, rules upon disability applications, and provides oversight of the Police Pension Fund. Three staff employees of the Board handle all of its operational functions. Staff positions associated with Police Relief and Pension are not reflected in the City's position list.

The projections of annual pension and medical benefits, which comprise 98% of the total annual budget, are done by an independent actuary. Although the Police Pension Fund has statutory funding sources, the City's General Subfund provides funding for nearly all of the Pension Fund's annual budget. Proceeds from the Police Auction contribute a small amount toward the annual budget.

Proposed Policy and Program Changes

The 2008 Proposed Budget increases appropriations for medical benefits by \$120,000, increases appropriations for pension benefits by \$1,599,000, uses a portion of the projected 2007 fund balance to meet expenses, and retains a portion of the projected 2007 fund balance to meet contingencies.

Police Pension

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Police Relief and Pension Budget Control Level					
Administration		347,525	347,021	355,886	355,886
Death Benefits		19,297	20,000	23,000	23,000
Medical Benefits		9,988,634	10,079,000	10,630,000	10,750,000
Pension Benefits		6,328,465	6,409,000	6,308,000	7,907,000
Police Relief and Pension Budget Control Level	RP604	16,683,920	16,855,021	17,316,886	19,035,886
Department Total		16,683,920	16,855,021	17,316,886	19,035,886
Resources		2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
General Subfund		15,806,895	16,244,399	16,706,264	18,499,636
Other		877,025	610,622	610,622	536,250
Department Total		16,683,920	16,855,021	17,316,886	19,035,886

Police Pension

Police Relief and Pension Budget Control Level

Purpose Statement

The purpose of the Police Relief and Pension Budget Control Level is to provide responsive benefit services to eligible active-duty and retired Seattle police officers.

Program Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Administration	347,525	347,021	355,886	355,886
Death Benefits	19,297	20,000	23,000	23,000
Medical Benefits	9,988,634	10,079,000	10,630,000	10,750,000
Pension Benefits	6,328,465	6,409,000	6,308,000	7,907,000
Total	16,683,920	16,855,021	17,316,886	19,035,886

Police Relief and Pension: Administration

Purpose Statement

The purpose of the Administration Program is to provide responsive benefit services to eligible active-duty and retired Seattle police officers.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Administration	347,525	347,021	355,886	355,886

Police Relief and Pension: Death Benefits

Purpose Statement

The purpose of the Death Benefits Program is to provide statutory death benefit payments to lawful beneficiaries of eligible former members of the Seattle Police Department.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Death Benefits	19,297	20,000	23,000	23,000

Police Relief and Pension: Medical Benefits

Purpose Statement

The purpose of the Medical Benefits Program is to provide medical benefits for eligible active-duty and retired members of the Seattle Police Department.

Program Summary

Increase the Medical Benefits Program by \$120,000 from the 2008 Endorsed Budget to meet a projected increase in medical costs.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Medical Benefits	9,988,634	10,079,000	10,630,000	10,750,000

Police Relief and Pension: Pension Benefits

Purpose Statement

The purpose of the Pension Benefits Program is to provide pension benefits for eligible retired members of the Seattle Police Department.

Program Summary

Increase the Pension Benefits Program by \$1,599,000 to meet a projected increase in pension costs.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Pension Benefits	6,328,465	6,409,000	6,308,000	7,907,000

Police Pension

2008 Estimated Revenues for the Police Relief and Pension Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
587001	General Subfund	15,806,895	16,244,399	16,706,264	18,499,636
	Total General Subfund	15,806,895	16,244,399	16,706,264	18,499,636
469200	Police Auction Proceeds	241,654	188,000	188,000	188,000
	Total Police Auction Proceeds	241,654	188,000	188,000	188,000
	Total Revenues	16,048,549	16,432,399	16,894,264	18,687,636
379100	Use of Fund Balance	635,371	422,622	422,622	348,250
	Total Use of Fund Balance	635,371	422,622	422,622	348,250
	Total Resources	16,683,920	16,855,021	17,316,886	19,035,886

Police Pension

Police Relief and Pension Fund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	1,967,243	1,845,244	1,331,872	1,422,622	848,250
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	16,048,549	16,432,399	16,432,399	16,894,264	18,687,636
Less: Actual and Budgeted Expenditures	16,683,920	16,855,021	16,916,021	17,316,886	19,035,886
Ending Fund Balance	1,331,872	1,422,622	848,250	1,000,000	500,000
Reserve Against Fund Balance	1,331,872	1,422,622	848,250	1,000,000	500,000
Total Reserves	1,331,872	1,422,622	848,250	1,000,000	500,000
Ending Unreserved Fund Balance	0	0	0	0	0

Public Safety Civil Service Commission

Joel A. Nark, Chair of the Commission

Contact Information

Department Information Line: (206) 684-0334

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

Department Description

The mission and purpose of the Public Safety Civil Service Commission is to implement, administer, and direct a civil service system for sworn personnel of the Seattle Police Department and uniformed personnel of the Seattle Fire Department. The Commission provides sworn police and uniformed fire employees with a quasi-judicial process for hearings on appeals concerning disciplinary actions, examination and testing, and other related issues.

Proposed Policy and Program Changes

There are no program or policy changes.

Public Safety Civil Service

	Summit	2006	2007	2008	2008
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
Public Safety Civil Service	V1S00	121,223	125,447	129,470	141,643
Commission Budget Control Level					
Department Total		121,223	125,447	129,470	141,643
Department Full-time Equivalents Total*		1.00	1.00	1.00	1.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

	2006	2007	2008	2008
Resources	Actuals	Adopted	Endorsed	Proposed
General Subfund	121,223	125,447	129,470	141,643
Department Total	121,223	125,447	129,470	141,643

Public Safety Civil Service

Public Safety Civil Service Commission Budget Control Level

Purpose Statement

The mission and purpose of the Public Safety Civil Service Commission is to implement, administer, and direct a civil service system for sworn personnel of the Seattle Fire and Police Departments.

Summary

Citywide adjustments to labor costs, and changes in inflation assumptions for other costs, increase the budget by \$12,000 for a net increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$12,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Public Safety Civil Service Commission	121,223	125,447	129,470	141,643
Full-time Equivalents Total*	1.00	1.00	1.00	1.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Seattle City Light

Jorge Carrasco, Superintendent

Contact Information

Department Information Line: (206) 684-3000

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/light/>

Department Description

Seattle City Light was created by the residents of Seattle in 1902 to provide affordable, reliable, and environmentally sound electric power to the City of Seattle and neighboring suburbs. Owned by the community it serves, City Light is a nationally recognized leader in energy efficiency, renewable resource development, and environmental stewardship.

Seattle City Light provides electric power to more than 376,000 residential, business, and industrial customers. Its service area of 131.3 square miles includes the City of Seattle, areas north of Seattle including areas of the City of Shoreline and parts of Lake Forest Park, areas of unincorporated King County, and areas south of Seattle including the cities of Burien, Tukwila, and SeaTac.

Seattle City Light owns about 2,000 megawatts of very low cost, environmentally responsible hydroelectric generation capacity. In an average year, Seattle City Light meets about 60% of its load with owned hydroelectric generation and obtains the remainder primarily through the Bonneville Power Administration. City Light is now the nation's seventh largest publicly-owned electric utility in terms of customers served.

Proposed Policy and Program Changes

Seattle City Light's proposed budget requests authorization for 31 lineworker positions, which help bring needed skilled trades to the Department's work force. Seattle City Light recognizes the need to enhance and expand its safety training offerings as the Utility fills its vacant positions, particularly for field staff. The proposed budget includes funding for safety training which will continue to improve the Department's safety record.

The windstorm of December 2006 exposed some vulnerable areas in City Light's infrastructure. To that end, City Light's proposed budget includes funding for an Asset Management program, increased security and reliability compliance, development of the North Downtown/South Lake Union network and substation, and placing key utilities underground in Seattle and in suburban cities.

In addition to exposing critical infrastructure needs for City Light, the December 2006 windstorm also highlighted the need for improvements to the Department's emergency preparedness structure. The budget includes funding for a Command, Control and Coordination Center and the development of an Outage Management System. These proposed changes will help customers to receive accurate and timely information about outages that impact their families and/or their businesses. Further, this funding will allow City Light to more effectively maintain its services to the public.

Moving electric utilities underground reduces the likelihood of outages due to storms or accidents, and provides aesthetic benefits. It also helps to implement the City's adopted "Complete Streets" policy which is to design, operate and maintain Seattle's streets to promote safe and convenient access and travel for all users through improvements including street and sidewalk lighting and other street amenities, pedestrian and bicycle safety improvements, and access improvements for freight. The approval by Seattle voters of the "Bridging the Gap" property tax levy in November 2006, and the significant increase in the City's spending on a wide variety of transportation projects that will result, present an opportunity for City Light to take a more systematic approach

to undergrounding. The Proposed Budget includes funding for City Light to relocate and underground its infrastructure in conjunction with major transportation projects including the Mercer Corridor project, Spokane Street Viaduct, and Aurora Ave North. In addition to undergrounding on these specific projects, the budget also includes funding for a Citywide Undergrounding Initiative which will move electric distribution service from overhead wires to underground conduits in urban centers and other commercial zones throughout the City. City Light also continues work on utility relocation due to the Alaskan Way Viaduct and Seawall - however, much of the funding for that project has been deferred into years after 2008, reflecting a delay in the project schedule.

The creation of the North American Electric Reliability Corporation (NERC) has brought increased regulatory requirements and system protections to the utilities in the United States. Improvements, upgrades, and additions for facilities, security and cyber security have mandatory dates for compliance. The proposed budget includes funding for Skagit mitigation, cyber security compliance, and the creation of a small compliance group to manage these new regulations on an on-going basis.

Two new Washington state laws were enacted in 2006 that impact City Light responsibilities and staffing needs. The first new state law requires City Light to complete an integrated resource plan every two years, meeting specific methodological criteria. The second new state law requires the acquisition of renewable resources on a pre-determined schedule. The proposed budget includes funding to staff these new long-term responsibilities.

The 2008 Proposed Budget includes \$5.5 million to fund the initial phase of SCL's new Asset Management program, which will be implemented over a five-year period. The purpose of the Asset Management program is to gather information about the condition of the utility's most vital assets and to organize this data in a manner that allows SCL to more effectively prioritize its capital projects, more efficiently schedule work of its maintenance crews, and reduce the likelihood and duration of power outages.

City Light

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Conservation Resources and Environmental Affairs O&M Budget Control Level	SCL220	35,410,084	23,789,461	25,220,932	25,270,852
Customer Services and Energy Delivery - CIP Budget Control Level	SCL350	81,665,265	94,017,345	108,251,954	167,040,080
Customer Services Budget Control Level	SCL320	17,994,923	18,352,297	18,633,305	24,735,435
Debt Service Budget Control Level	SCL810	135,842,693	136,508,997	137,175,911	137,175,911
Distribution Services Budget Control Level	SCL310	59,600,797	54,067,441	57,550,022	58,458,014
Financial Services - CIP Budget Control Level	SCL550	9,580,215	3,850,288	3,669,480	3,669,480
Financial Services - O&M Budget Control Level	SCL500	26,469,426	25,068,005	25,952,827	27,233,746
General Expenses Budget Control Level	SCL800	53,261,132	57,807,109	61,692,995	61,617,338
Human Resources Budget Control Level	SCL400	3,499,887	4,430,166	4,546,132	5,244,775
Office of Superintendent Budget Control Level	SCL100	3,039,279	3,517,306	3,599,701	3,538,932
Power Supply & Environmental Affairs - CIP Budget Control Level	SCL250	35,408,889	26,791,292	32,367,523	30,191,639
Power Supply O&M Budget Control Level	SCL210	40,419,903	51,944,005	55,096,088	57,647,544
Purchased Power Budget Control Level	SCL700	341,052,031	354,895,654	350,793,045	350,793,045
Taxes Budget Control Level	SCL820	62,432,673	61,677,506	62,838,219	62,838,219
Department Total		905,677,197	916,716,873	947,388,133	1,015,455,010
Department Full-time Equivalents Total*		1,752.10	1,752.33	1,752.33	1,822.33
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
Resources		2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Other		905,677,197	916,716,873	947,388,133	1,015,455,010
Department Total		905,677,197	916,716,873	947,388,133	1,015,455,010

Conservation Resources and Environmental Affairs O&M Budget Control Level

Purpose Statement

The purpose of the Conservation Resources and Environmental Affairs - O&M Budget Control Level is to ensure that the Utility generates and delivers energy in a manner that is environmentally responsible, and to design and implement demand-side measures that offset the need for additional generation resources to meet the Utility's load.

Summary

Transfer out 2.0 FTE Executive 2, and transfer in 0.75 FTE Office/Maintenance Aide and 1.0 FTE Electric Utility Executive 3, Director, resulting in a net decrease of 0.25 FTE. Reduce appropriation by \$58,000. The Department is proposing these changes to reconcile its adopted position list to current working assignments.

Transfer in 1.0 FTE Electric Utility Executive 3, Director as part of the implementation of the Customer Service and Energy Delivery reorganization. The net dollar impact of this reorganization is zero and funding for this position is located within the Customer Services BCL.

Citywide adjustments to labor costs increase the budget by \$108,000, for a net Program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$50,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Conservation Resources and Environmental Affairs O&M	35,410,084	23,789,461	25,220,932	25,270,852
Full-time Equivalents Total*	86.00	85.75	85.75	86.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Customer Services and Energy Delivery - CIP Budget Control Level

Purpose Statement

The purpose of the Customer Services and Energy Delivery - CIP Budget Control Level is to provide for the installation, maintenance, rehabilitation and/or replacement of transmission lines, substations, distribution feeders, transformers, services connections, and meters to meet customer demand. This budget control level's capital program coordinates the Utility's plant improvements with the efforts of other agencies involved in the implementation of large projects such as the Alaskan Way Viaduct and Seawall Replacement, North Downtown redevelopment, and Sound Transit light rail.

Summary

Add \$5,016,000 for development of a Command, Control and Coordination Center, a centralized operations center which will allow the Department to respond more effectively to disasters and emergencies. The first phase of this project will be to renovate the existing building at 157 Roy Street, formerly known as the City Light Power Control Center. Once renovated, this building will serve as City Light's Command, Control and Coordination Center and will initially host three system functions: the Department Operations Center, an Information Technology Disaster Recovery Center, and the Trouble Center.

Add \$3,899,000 for purchase and implementation of an Outage Management System (OMS), as recommended in the City of Seattle's 2006 Windstorm After Action Report. The addition of OMS technology will provide more efficient restoration activities and facilitate better communication with customers, media, and the public.

Add \$2,600,000 for timely relocation of City Light infrastructure in support of city-wide transportation improvement projects. Specific projects include utility pole relocation at S. Lander Street (\$200,000), underground distribution relocation at Spokane Street (\$1.7 million), and relocation of distribution and transmission lines at 5th and Northgate (\$700,000).

Reduce \$29,385,000 from the Utility Relocation for Alaskan Way Viaduct and Seawall Replacement Project, reflecting delay in the project schedule and uncertainty in the scope of the overall Viaduct and Seawall project.

Add \$9,000,000 for undergrounding electrical distribution lines for the cities of Tukwila and Burien. The costs of this work will be recovered in rates with a suburban cities surcharge.

Add \$39,513,000 and 2.0 FTE Electrical Power Systems Engineer, Principal to research a substation site in North Downtown/South Lake Union, prepare and document a detailed substation request for proposals, finalize substation requirements, submit permits and initiate other preparations, and purchase property in North Downtown for the construction of a new distribution substation.

Add \$12,040,000 and 2.0 FTE Electrical Engineer, Assistant III, 1.0 FTE Manager 3, Utilities, 2.0 FTE Strategic Advisor 3, Utilities, 1.0 FTE Electrical Power Systems Engineer-Premium, 2.0 FTE Electrical Power Systems Engineer, Principal-Premium to initiate the engineering, planning and design of a new network system to provide network service in North Downtown and South Lake Union, facilitate the conversion of existing and proposed buildings to the network service, and start the initial underground network system construction.

Add \$1,035,000 for undergrounding existing SCL utilities in support of SDOT's Aurora Ave. N. Transit, Pedestrian, and Safety Improvement Project.

Add \$6,200,000 for undergrounding existing SCL transmission utilities in support of SDOT's Mercer Corridor Project. This project has multiple funding sources and is dependent on an agreement with various stakeholders in the area.

Add \$4,998,000 for undergrounding existing SCL distribution utilities in support of SDOT's Mercer Corridor Project.

Add \$514,000 to cover costs associated with the 31 proposed Lineworker positions in the Customer Services BCL. This increase will cover the percentage of the personnel costs associated with capital projects in the Customer Service and Energy Delivery CIP BCL.

Add \$2,184,000 to cover costs associated with the Asset Management Program in the Customer Services BCL. This increase will cover a portion of the personnel costs associated with Asset Management capital projects in the Customer Service and Energy Delivery CIP BCL.

Add \$1,174,000 to institute a Citywide Undergrounding Initiative whereby funds are to be used to move electric distribution service from overhead wires to underground conduits in urban centers and other commercial zones throughout the City, in addition to undergrounding that will occur under the Aurora and Mercer Undergrounding projects.

The net Program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget is approximately \$58,788,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Customer Services and Energy Delivery - CIP	81,665,265	94,017,345	108,251,954	167,040,080
Full-time Equivalents Total*	277.38	279.38	279.38	289.38

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Customer Services Budget Control Level

Purpose Statement

The purpose of the Customer Services Budget Control Level is to provide outstanding customer care and service through efficient, accurate metering and billing, and effective customer account management.

Summary

Transfer out 1.0 FTE Manager 2, 1.0 FTE Administrative Specialist II-BU, 1.0 FTE Information Technology Systems Analyst and 1.0 FTE Executive 3, while 1.0 FTE Executive Assistant, Sr. and 1.0 FTE Planning & Development Specialist, Sr. are transferring into the Customer Services BCL, resulting in a net decrease of 2.0 FTE. Reduce appropriation by \$183,000. The Department is proposing these changes to reconcile its adopted position list to current working assignments.

Transfer in \$6,122,000 and 44 FTEs from the Distribution Services BCL for implementation of the Customer Service and Energy Delivery reorganization. The primary change is moving the responsibility for Technical Metering from Distribution Services BCL to the Customer Services BCL.

Citywide adjustments to labor costs increase the budget by \$163,000, for a net Program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$6,102,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Customer Services	17,994,923	18,352,297	18,633,305	24,735,435
Full-time Equivalents Total*	174.00	173.75	173.75	215.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Debt Service Budget Control Level

Purpose Statement

The purpose of the Debt Service Budget Control Level is to meet principal repayment and interest obligations on funds borrowed to meet City Light's capital expenditure requirements.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Debt Service - BCL	135,842,693	136,508,997	137,175,911	137,175,911

Distribution Services Budget Control Level

Purpose Statement

The purpose of the Distribution Services Budget Control Level is to provide reliable electricity to customers through cost-effective operation and maintenance of City Light's overhead and underground distribution systems, substations, and transmission systems.

Summary

Transfer out 1.0 FTE Journey Worker Assigning Meter, 1.0 FTE Executive Assistant, Sr. and 1.0 FTE Hydroelectric Operator II, while 1.0 FTE Administrative Specialist I-BU, 1.0 FTE Administrative Specialist II-BU, 1.0 FTE Manager 2, 1.0 FTE Executive 2 and 1.0 FTE Executive 3 are transferring into the Distribution Services BCL, resulting in a net increase of 2.0 FTE. Increase appropriation by \$175,000. The Department is proposing these changes to reconcile its adopted position list to current working assignments.

Add 1.0 FTE Executive 3 and 2.0 FTE Strategic Advisor 3 and \$537,000 to address the increasing volume and scope of Federal Energy Regulatory Commission (FERC) and North American Electric Reliability Council (NERC) requirements in the reliability and general regulatory areas and to provide for coordination and oversight of industry compliance standards.

Add \$100,000 for development and implementation of a North American Electric Reliability Council (NERC) required dispatcher training program.

Transfer out \$6,123,000 and 42 FTEs to the Customer Services BCL for implementation of the Customer Service and Energy Delivery reorganization. The primary change is moving the responsibility for Technical Metering from Distribution Services BCL to the Customer Services BCL.

Add \$3,017,000 and 1.0 FTE Manager 3, Utility, 1.0 FTE Capital Projects Coordinator, Senior, 1.0 FTE Electrical Power Systems Engineer, 1.0 FTE Information Technology Professional A, Exempt, 1.0 FTE Management Systems Analyst, Senior, and 4.0 FTE Strategic Advisor 2, Utilities, to cover costs associated with the Asset Management Program implementation.

Add \$2,416,000 and 31.0 FTE Lineworker positions to improve the Department's ability to meet customer and utility infrastructure needs including reducing outages and outage response times. This increase will enable the Utility to ramp up its hiring of new apprentices into its apprenticeship program to meet demands for skilled labor and also to fill other key positions in the Utility.

Citywide adjustments to labor costs increase the budget by \$786,000, for a net Program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$908,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Distribution Services	59,600,797	54,067,441	57,550,022	58,458,014
Full-time Equivalents Total*	590.00	591.00	591.00	594.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Financial Services - CIP Budget Control Level

Purpose Statement

The purpose of the Financial Services - CIP Budget Control Level is to rehabilitate and replace the Utility's information technology infrastructure, such as servers and routers, and fund the development of large software applications.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Financial Services - CIP	9,580,215	3,850,288	3,669,480	3,669,480
Full-time Equivalents Total*	6.71	6.71	6.71	6.71

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Financial Services - O&M Budget Control Level

Purpose Statement

The purpose of the Financial Services - O&M Budget Control Level is to ensure City Light's financial health through prudent planning, risk mitigation, and financial discipline.

Summary

Transfer out 1.0 FTE Executive Assistant, while 1.0 FTE Power Analyst and 1.0 FTE Information Technology Systems Analyst are transferring into the Financial Services BCL, resulting in a net increase of 1.0 FTE. Increase appropriation by \$66,000. The Department is proposing these changes to reconcile its adopted position list to current working assignments.

Add \$500,000 to implement a cyber security compliance program in order to comply with the schedule published by the North American Electric Reliability Council (NERC) and the Federal Energy Regulatory Commission (FERC).

Add \$61,000 and 1.0 FTE Management Systems Analyst, Sr. and 1.0 FTE Management Systems Analyst to support SCL's proposal to create a Construction Management Unit to perform the services that Seattle Public Utilities will no longer provide for the Utility. The balance of the proposal is in the Power Supply O&M BCL and the Power Supply and Environmental Affairs - CIP BCL.

Add \$384,000 to cover charges associated with consulting and review tasks performed by Department of Information Technology and hardware and software acquisition costs.

Transfer out 1.0 FTE Information Technology Systems Analyst as part of the implementation of the Customer Service and Energy Delivery reorganization. The net dollar impact of this reorganization is zero and funding for this position is located within the Customer Services BCL.

Citywide adjustments to labor costs increase the budget by \$270,000, for a net Program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$1,281,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Financial Services - O&M	26,469,426	25,068,005	25,952,827	27,233,746
Full-time Equivalents Total*	201.00	200.50	200.50	202.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expenses Budget Control Level

Purpose Statement

The purpose of the General Expenses Budget Control Level is to budget, track, and monitor the expenses of the Utility that, for the most part, are not directly attributable to a specific organizational unit. These expenditures include insurance, bond issue costs, bond maintenance fees, audit costs, Law Department legal fees, external legal fees, employee benefits (medical and retirement costs), industrial insurance costs, general claims costs, and services provided by the City's internal services departments through the central cost allocation mechanism.

Summary

Add \$138,000 for labor-related costs to cover the three proposed NERC Compliance positions located in the Distribution Services BCL.

Add \$170,000 for labor-related costs to cover the two proposed North Downtown/South Lake Union Substation Design positions located in the Customer Services and Energy Delivery - CIP BCL.

Add \$583,000 for labor-related costs to cover the eight proposed North Downtown/South Lake Union Network Design positions located in the Customer Services and Energy Delivery - CIP BCL.

Add \$1,252,000 for labor-related costs to cover the 31 proposed Lineworker Journey-Level positions located in the Customer Services BCL.

Add \$80,000 for labor-related costs to cover two proposed Strategic Advisor 3 positions for the integrated resource planning project located in the Power Supply O&M BCL.

Add \$315,000 to cover labor-related costs associated with the nine proposed positions in the Asset Management Program in the Distribution Services BCL.

Citywide adjustments to labor costs decrease the budget by \$2,614,000, for a net Program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$76,000.

Expenditures	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
General Expenses	53,261,132	57,807,109	61,692,995	61,617,338

Human Resources Budget Control Level

Purpose Statement

The purpose of the Human Resources Budget Control Level is to transform City Light into a safe, high performance organization through excellence in safety, organizational development and training, employee and management services, and labor relations.

Summary

Transfer out 0.75 FTE Office/Maintenance Aide, while 1.0 FTE Strategic Advisor 3 is transferring into the Human Resources BCL, resulting in a net increase of 0.25 FTE and has an appropriation increase of \$72,000. The Department is proposing these changes to reconcile its adopted position list to current working assignments.

Add \$319,000 for safety training to ensure compliance with Washington State and the Federal Occupational Safety and Health Administration safety regulations.

Add \$251,000 for non-labor and hiring-related costs to cover the 31 proposed Lineworker Journey-level positions located in the Customer Services BCL.

Transfer out 1.0 FTE Accounting Technician II-BU as part of the implementation of the Customer Services and Energy Delivery reorganization. The net dollar impact of this reorganization is zero and funding for this position is located within the Customer Services BCL.

Citywide adjustments to labor costs increase the budget by \$57,000, for a net Program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$699,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Human Resources	3,499,887	4,430,166	4,546,132	5,244,775
Full-time Equivalents Total*	41.02	40.27	40.27	39.52

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Superintendent Budget Control Level

Purpose Statement

The purpose of the Office of the Superintendent Budget Control Level is to assemble high-level staff to assure the effective delivery of reliable electric power in an environmentally sound manner, and enable the Superintendent to focus on the Utility's broad departmental policy direction and leadership, its financial health, and stakeholder relations.

Summary

Transfer out 1.0 FTE Planning & Development Specialist, Sr. and 1.0 FTE Strategic Advisor 3, while 1.0 FTE Executive Assistant is transferring into the Office of the Superintendent BCL, resulting in a net decrease of 1.0 FTE. Reduce appropriation by \$95,000. The Department is proposing to reconcile its adopted position list to current working assignments.

Citywide adjustments to labor costs increase the budget by \$34,000, for a net Program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$61,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Office of Superintendent	3,039,279	3,517,306	3,599,701	3,538,932
Full-time Equivalents Total*	22.50	22.25	22.25	21.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Power Supply & Environmental Affairs - CIP Budget Control Level

Purpose Statement

The purpose of the Power Supply & Environmental Affairs - CIP Budget Control Level is to provide and maintain the physical generating plant required to meet the electrical needs of City Light customers, provide the physical plant and grounds needed by the Utility, and comply with license and regulatory requirements.

Summary

Add \$685,000 to support the creation of a Construction Management Unit to perform services that Seattle Public Utilities is discontinuing for the Utility. These funds will cover a portion of the total cost related to projects in the Power Supply and Environmental Affairs - CIP BCL. The balance of the appropriation is located in the Power Supply O&M BCL and the Financial Services O&M BCL.

Add \$1,630,000 to renovate historic structures at City Light's Skagit River Facility and housing and complete construction renovation of Ladder Creek Gardens. These efforts will bring SCL in compliance with Federal Energy Regulatory Commission (FERC) requirements as part of the Skagit relicensing effort.

Add \$404,000 to fund preliminary engineering work for the Gorge Facility Second Tunnel Installation project, a parallel tunnel which will be bored adjacent to the existing two-mile long tunnel to increase efficiency at the Gorge plant.

Reduce \$4,895,000 to reflect the changes in the Utility's capital spending plans. These changes include deferring several generator rebuild projects, which testing has determined can be done prudently.

The net Program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget is approximately \$2,176,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Power Supply & Environmental Affairs - CIP	35,408,889	26,791,292	32,367,523	30,191,639
Full-time Equivalents Total*	75.26	73.26	73.26	73.26

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Power Supply O&M Budget Control Level

Purpose Statement

The purpose of the Power Supply - O&M Budget Control Level is to provide clean, safe, economic, efficient, reliable sources of electric power for City Light customers.

Summary

Transfer out 1.0 FTE Electric Utility Executive 3, Director, 1.0 FTE Administrative Specialist I-BU, and 1.0 FTE Power Analyst, while 1.0 FTE Executive 2, 1.0 FTE Journey Worker Assigning Meter, and 1.0 FTE Hydroelectric Operator II are transferring into the Power Supply O&M BCL resulting in a net neutral position change. Increase appropriation by \$24,000. The Department is proposing these changes to reconcile its adopted position list to current working assignments.

Add \$1,191,000 and 1.0 FTE Manager 3, 1.0 FTE Civil Engineer, Supervisor, 5.0 FTE Civil Engineer, Senior, 2.0 FTE Civil Engineer, Associate, 1.0 FTE Civil Engineer, Assistant III, 1.0 FTE Management Systems Analyst, Senior, 1.0 FTE Administrative Specialist I, 0.5 FTE Civil Engineering Specialist, Assistant III, and 0.5 FTE Information Technology Professional B-BU to support SCL's proposal to create a Construction Management Unit to perform the services that Seattle Public Utilities will no longer provide for the Utility.

Add \$60,000 to retain a professional property manager to manage the approximately 59 residential houses on the Skagit Project.

Add \$438,000 to cover increased fuel costs.

Add \$133,000 for SCL's designated rent surcharge. The 2008 rent budget was set prior to the City's finalized debt service payment, and this increase covers SCL's portion through this surcharge.

Add \$129,000 to cover costs associated with the 31 proposed Lineworker positions in the Customer Services BCL. This increase will cover the percentage of the personnel costs associated with Operations and Maintenance portion of the projects in the Power Supply O&M BCL.

Add \$218,000 and 2.0 FTE Strategic Advisor 3 to complete an integrated resource plan and comply with new Washington State laws.

Transfer out 1.0 FTE Journey Worker Assigning Meter as part of the implementation of the Customer Services and Energy Delivery reorganization. The net dollar impact of this reorganization is zero and funding for this position is located within the Customer Services BCL.

Citywide adjustments to labor costs increase the budget by \$358,000 for a net Program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$2,551,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Power Supply O&M	40,419,903	51,944,005	55,096,088	57,647,544
Full-time Equivalents Total*	278.23	279.46	279.46	293.46

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Purchased Power Budget Control Level

Purpose Statement

The purpose of the Purchased Power Budget Control Level (BCL) is to acquire power, transmission and other services associated with wholesale power purchases in a cost-effective manner to meet the day-to-day electricity needs of City Light's retail customers.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Purchased Power	341,052,031	354,895,654	350,793,045	350,793,045

Taxes Budget Control Level

Purpose Statement

The purpose of the Taxes Budget Control Level is to calculate and pay City Light's legally required tax payments for state, city, and local jurisdictions. This Budget Control Level includes funding for franchise contract payments negotiated with local jurisdictions in City Light's service territory.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Taxes	62,432,673	61,677,506	62,838,219	62,838,219

2008 Estimated Revenues for the City Light Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
431010	Operating Grants (including Lighting Design Lab funding)	1,441,758	0	0	0
431200	BPA Conservation & Renewables Credit	2,113,749	2,215,000	2,215,000	2,501,640
431200	BPA Payments for Conservation Deferred	4,010,862	0	0	0
431200	NW Energy Efficiency Alliance - SCL Lighting Design Lab Contract	0	300,000	300,000	0
443250	Other O&M Revenue	7,437,263	3,148,800	4,004,068	4,304,068
443250	Revenue From Damage	1,150,391	1,436,400	1,475,183	1,475,183
443310	Energy Sales to Customers	582,380,013	530,772,704	542,523,365	542,583,365
443310	Out of System Sales	0	0	0	0
443310	Sales from Priest Rapids	8,765,420	8,765,424	8,765,424	5,640,936
443310	Seattle Green Power/Greenup	734,089	240,000	240,000	240,000
443345	Article 49 Sale to Pend Oreille Country	1,457,249	1,568,000	1,610,300	1,590,151
443345	Basis Sales	3,055,791	1,026,000	1,053,702	30,964,222
443345	BPA Credit for South Fork Tolt	3,078,065	3,043,900	3,003,500	3,003,500
443345	Other Power Related Services	5,106,101	7,457,600	7,455,300	26,787,652
443345	SCL Green Tags	3,000	165,000	260,000	260,000
443345	Surplus Energy Sales	206,230,815	241,099,142	196,746,915	204,111,999
443380	Account Change Fees	633,580	1,401,847	1,413,061	1,429,102
443380	Construction & Miscellaneous Charges	3,802,421	1,195,373	1,226,596	1,226,596
443380	Late Payment Fees	3,418,394	3,148,050	3,228,826	3,228,826
443380	Pole Attachments	790,416	1,000,000	1,000,000	1,000,000
443380	Property Rentals	1,037,750	1,744,200	1,791,293	1,791,293
443380	Reconnect Charges	289,660	225,064	230,839	230,839
443380	Transmission Attach. & Cell Sites	1,023,926	630,240	643,723	1,081,600
443380	Water Heater & Miscellaneous Rentals	148,231	170,052	174,415	174,415
461100	Interest	8,341,213	7,089,804	4,353,980	5,493,553
461100	Sale of Property, Material & Equip.	1,507,840	9,526,000	1,053,702	1,053,702
462900	North Mountain Substation (Snohomish PUD)	191,543	323,500	327,000	327,000
462900	Transmission Sales	4,429,125	2,952,005	4,959,317	4,630,516
469990	Conservation - Customer Payments	14,184	7,922	8,092	87,113
473010	Capital Fees and Grants	8,847,709	0	0	0
482000	Contributions in Aid of Construction	21,034,434	27,564,000	21,798,000	17,207,409
541830	Reimbursement for CCSS - CIP	0	0	0	250,000
541830	Reimbursement for CCSS - O&M	0	815,895	839,378	1,885,003
Total Revenues		882,474,992	859,031,922	812,700,979	864,559,683
379100	Transfers from Construction Fund	23,202,205	57,684,951	134,687,154	150,895,327
379100	Use of (Contribution to) Fund Balance due to GSF St Lighting Payments	0	0	0	0
Total Resources		905,677,197	916,716,873	947,388,133	1,015,455,010

City Light Fund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Cash Balance	177,712,637	176,956,305	158,651,066	133,948,734	81,634,000
Accounting and Technical Adjustments	4,140,634	14,677,380	14,330,352	75,065,555	134,261,327
Plus: Actual and Estimated Revenue	882,474,992	859,031,922	880,464,708	812,700,979	864,559,683
Less: Actual and Budgeted Expenditures	905,677,197	916,716,873	971,812,126	947,388,133	1,015,455,010
Ending Cash Balance	158,651,066	133,948,734	81,634,000	74,327,135	65,000,000
Less: Reserves Against Cash Balances					
Restricted accounts	6,502,946	10,000,000	10,000,000	10,000,000	10,000,000
Contingency reserve	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000
Total Reserves	31,502,946	35,000,000	35,000,000	35,000,000	35,000,000
Ending Unreserved Cash Balance*	127,148,120	98,948,734	46,634,000	39,327,135	30,000,000

*Includes required minimum balance of \$30,000,000.

Seattle Department of Transportation

Grace Crunican, Director

Contact Information

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On the Web at: <http://www.seattle.gov/transportation/>

Department Description

The Seattle Department of Transportation (SDOT) develops, maintains, and operates a transportation system that promotes the safe and efficient mobility of people and goods, and enhances the quality of life, environment, and economy of Seattle and the surrounding region. The major assets of the City's transportation system are 1,534 lane-miles of arterial streets; 2,412 lane-miles of non-arterial streets; 150 bridges; 582 retaining walls; 22 miles of seawalls; 1,000 signalized intersections; 32 miles of bike trails and 90 miles of bike routes; 34,000 street trees; 4,799 parking meters and pay stations; 24,000 curb ramps; and 1.6 million lane markers. The transportation infrastructure is valued at \$7.6 billion.

SDOT is composed of 11 different Budget Control Levels (BCLs) grouped into three Lines of Business (LOB):

- The Transportation Capital Improvement Program LOB is responsible for the major maintenance and replacement of SDOT's capital assets, as well as the development and construction of additions to the City's transportation infrastructure. This LOB contains the Major Maintenance/Replacement, Major Projects, and Mobility-Capital BCLs.
- The Operations and Maintenance LOB handles the day-to-day operations and routine maintenance to keep people and goods moving throughout the City. This LOB includes operation of the City's movable bridges, traffic signals, street cleaning, pothole repairs, permit issuance, tree maintenance, and engineering and transportation planning. The six BCLs in this area are Bridges and Structures, Engineering Services, Mobility-Operations, Right-of-Way Management, Street Maintenance, and Urban Forestry.
- The Business Management and Support LOB provides policy direction and business support for SDOT. These services are contained in two BCLs. Departmental support is in the Department Management BCL. The General Expense BCL includes debt service, judgment and claims, and the allocated City central costs the Department pays for overall support services it receives from other departments.

Proposed Policy and Program Changes

In November 2006, Seattle voters approved the Bridging the Gap (BTG) property tax levy lid lift. Combined with new taxes on parking and employee hours that started in July 2007, the program provides about \$52 million of new revenue in 2008 to repair and improve Seattle's streets, bike trails, sidewalks, and bridges. Key transportation projects and programs funded under BTG include the Mercer Corridor Project, the S Lander St. Grade Separation, the Spokane St. Viaduct, the Arterial Asphalt & Concrete Program, Bridge Rehabilitation and Replacement, and Bridge Seismic Retrofit Phase II. With BTG funding, the SDOT Capital Improvement Program increases in 2008 by over 50 percent compared to 2007 levels.

The Department continues to build capacity to deliver these projects and improvements. To support the increased workload associated with BTG, the Proposed Budget increases staffing levels, augmenting SDOT's professional capacity with positions that focus on project management, planning, design, and construction. SDOT will conduct construction management activities internally and a new unit will be developed and staffed by SDOT project managers and engineers. SDOT also coordinates on these projects with Seattle Public Utilities (SPU) and Seattle City Light (SCL), regarding the relocation of utilities and the undergrounding of electric infrastructure.

Transportation

The Proposed Budget assumes that the Regional Transportation Investment District (RTID) package passes by public vote in November, and that the City will issue bonds early in 2008 supported by the future RTID revenues. These bond funds will pay for continued development of the Mercer Corridor, Spokane Street, and S Lander projects. This approach takes advantage of a provision in the RTID legislation that allows local governments to issue debt contractually supported from RTID funds.

The 2008 Proposed Budget includes substantial investments in pedestrian safety-oriented projects, adding \$500,000 to the Neighborhood Street Fund for small projects and \$1.5 million for large projects. The program enhances the safety, quality, and condition of the pedestrian and neighborhood environments. This additional funding allows larger and more numerous projects to be constructed in 2008. The Proposed Budget also provides for installation and operation of 24 new red light cameras and rehabilitation of Post Avenue between Marion and Columbia Streets and 14th Avenue S in the South Park neighborhood.

The budget includes \$800,000 to begin improvements to Linden Avenue N. This project provides pedestrian, drainage and roadway improvements, and will complete the final link in the Interurban Trail. The project is an example of how the City is implementing the Complete Streets policy (established by Ordinance 122386), which states that transportation improvements will be planned, designed, and constructed to encourage walking, bicycling and transit use while promoting safe operations for all users.

Investment in pre-development planning and design activities for the Alaskan Way Viaduct and Seawall Replacement Project continues throughout 2008. Following a March, 2007 public vote, the Governor, Mayor and King County Executive agreed to implement six early safety and mobility projects. In addition, they committed to work together to identify a solution for the Central Waterfront by December 2008. The Proposed Budget includes funding for these efforts as well as the development of an "Urban Mobility Plan," which will examine options for replacing the Viaduct and analyze and recommend transit service and road improvements to improve mobility in downtown Seattle and citywide.

The South Lake Union line of the Seattle Streetcar begins its first year of operation in 2008. Three modern streetcars will serve 11 stops along the 2.6 mile South Lake Union line, operating on fifteen minute headways, fifteen hours per day, seven days per week. Through an interlocal agreement with King County, Metro will operate the Streetcar and the City will retain ownership of the Streetcar facilities and vehicles. The City will incur operating costs and generate revenue from ticket sales and sponsorships. Funding for these new programmatic activities is appropriated and described in the new Seattle Streetcar section of the Proposed Budget.

Transportation

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Bridges & Structures Budget Control Level					
Bridge Operations		1,891,142	2,498,382	2,599,712	2,286,008
Structures Engineering		667,994	749,126	778,334	781,612
Structures Maintenance		2,225,574	3,775,422	3,808,008	3,513,012
Bridges & Structures Budget Control Level	17001	4,784,710	7,022,930	7,186,054	6,580,631
Department Management Budget Control Level					
Director's Office		1,431,808	1,868,940	1,847,924	2,525,687
Division Management		21,854,727	26,852,533	27,252,971	26,309,012
Human Resources		1,160,325	1,502,038	1,456,051	1,371,050
Indirect Cost Recovery - Department Management		(32,375,242)	(36,394,650)	(36,924,525)	(38,447,043)
Public Information		493,815	657,877	780,287	733,835
Resource Management		7,310,679	8,118,604	8,416,367	12,163,474
Revenue Development		1,175,690	924,006	859,689	975,649
Department Management Budget Control Level	18001	1,051,801	3,529,347	3,688,764	5,631,663
Engineering Services Budget Control Level	17002	1,634,052	2,200,285	2,286,354	2,952,414
General Expense Budget Control Level					
City Central Costs		7,142,786	8,878,705	9,097,595	8,816,303
Debt Service		4,919,495	5,138,652	8,074,720	7,347,362
Indirect Cost Recovery - General Expense		(7,142,786)	(8,878,705)	(9,097,595)	(8,816,303)
Judgment & Claims		2,160,825	2,505,800	2,505,800	2,505,800
General Expense Budget Control Level	18002	7,080,320	7,644,452	10,580,520	9,853,162
Major Maintenance/Replacement Budget Control Level					
Bridges & Structures		15,584,150	11,927,000	26,618,000	14,317,664
Landslide Mitigation		369,871	400,000	400,000	801,072
Roads		10,790,848	16,586,000	25,114,000	24,248,365
Sidewalk Maintenance		360,433	1,483,000	1,856,000	1,859,361
Trails and Bike Paths		498,246	3,587,000	3,836,000	3,836,018
Urban Forestry		26,857	0	0	0
Major Maintenance/Replacement Budget Control Level	19001	27,630,406	33,983,000	57,824,000	45,062,479

Transportation

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Major Projects Budget Control Level					
Alaskan Way Viaduct and Seawall Replacement		2,948,519	8,051,000	3,726,000	5,143,893
Magnolia Bridge Replacement		1,409,118	3,450,000	23,500,000	2,627
Mercer Corridor		1,411,677	2,912,000	47,988,000	34,818,572
Spokane Street Viaduct		816,722	225,000	30,534,000	25,554,981
SR-520		137,934	381,000	384,000	323,035
Major Projects Budget Control Level	19002	6,723,970	15,019,000	106,132,000	65,843,107
Mobility-Capital Budget Control Level					
Corridor & Intersection Improvements		15,565,026	6,952,000	11,010,000	11,843,813
Freight Mobility		18,241	46,000	6,839,000	10,028,336
Intelligent Transportation System		811,529	2,222,000	2,486,000	1,778,613
Neighborhood Enhancements		6,135,840	6,356,000	2,152,000	7,997,912
New Trails and Bike Paths		2,277,894	4,226,000	14,792,000	3,735,355
Sidewalks & Pedestrian Facilities		2,271,871	1,974,000	2,079,000	1,972,066
Transit & HOV		24,277,313	27,236,000	16,434,000	6,337,451
Mobility-Capital Budget Control Level	19003	51,357,714	49,012,000	55,792,000	43,693,545
Mobility-Operations Budget Control Level					
Commuter Mobility		7,273,547	12,195,193	12,859,480	11,940,266
Neighborhoods		2,041,906	4,251,432	4,025,117	4,136,120
Parking		6,066,284	6,832,002	5,854,479	6,428,648
Signs & Markings		2,711,215	4,635,607	4,750,899	4,759,955
Traffic Signals		5,727,263	7,711,786	7,988,024	8,218,264
Mobility-Operations Budget Control Level	17003	23,820,215	35,626,020	35,478,000	35,483,252
ROW Management Budget Control Level	17004	9,157,098	12,012,943	11,242,067	12,182,131

Transportation

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Street Maintenance Budget Control Level					
Emergency Response		1,238,192	588,171	608,842	610,459
Operations Support		4,629,009	4,705,849	4,892,197	4,210,219
Pavement Management		171,500	280,366	291,334	292,949
Street Cleaning		3,869,374	3,594,724	3,731,431	3,767,892
Street Repair		14,149,077	13,814,321	14,308,800	14,717,129
Street Maintenance Budget Control Level	17005	24,057,153	22,983,430	23,832,603	23,598,649
Urban Forestry Budget Control Level					
Arborist Services		48,374	790,694	817,992	1,536,991
Tree & Landscape Maintenance		2,512,595	3,343,612	3,257,528	2,516,782
Urban Forestry Budget Control Level	17006	2,560,968	4,134,306	4,075,521	4,053,773
Department Total		159,858,408	193,167,714	318,117,882	254,934,806
Department Full-time Equivalents Total*		642.25	675.50	675.00	777.50
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					

Resources	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
General Subfund	41,170,841	43,002,500	42,741,078	47,442,587
Other	118,687,566	150,165,214	275,376,804	207,492,219
Department Total	159,858,408	193,167,714	318,117,882	254,934,806

Bridges & Structures Budget Control Level

Purpose Statement

The purpose of the Bridges and Structures Budget Control Level is to maintain the city's bridges and structures to provide for the safe and efficient movement of people, goods, and services throughout the city.

Program Expenditures	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Bridge Operations	1,891,142	2,498,382	2,599,712	2,286,008
Structures Engineering	667,994	749,126	778,334	781,612
Structures Maintenance	2,225,574	3,775,422	3,808,008	3,513,012
Total	4,784,710	7,022,930	7,186,054	6,580,631
Full-time Equivalents Total *	51.50	51.50	51.50	59.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Bridges & Structures: Bridge Operations

Purpose Statement

The purpose of the Bridge Operations Program is to ensure the safe and efficient operation and preventive maintenance for over 180 bridges throughout the city.

Program Summary

Decrease budget by \$25,000 in vacancy savings to partially offset costs that support the neighborhood plan update process. Those costs are budgeted for in the Neighborhoods Program, in the Mobility-Operations Budget Control Level.

Citywide adjustments to labor costs and departmental technical changes reduce the budget by \$289,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$314,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Bridge Operations	1,891,142	2,498,382	2,599,712	2,286,008
Full-time Equivalents Total*	28.00	28.00	28.00	28.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Bridges & Structures: Structures Engineering

Purpose Statement

The purpose of the Structures Engineering Program is to provide engineering services on all the bridges and structures within the City of Seattle to ensure the safety of transportation users as they use or move in proximity to these transportation facilities.

Program Summary

Mid-year 2007 adjustments add 2.0 FTE in Bridging the Gap staffing.

Citywide adjustments to labor costs and departmental technical changes increase the budget by \$3,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$3,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Structures Engineering	667,994	749,126	778,334	781,612
Full-time Equivalents Total*	4.75	4.75	4.75	6.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Bridges & Structures: Structures Maintenance

Purpose Statement

The purpose of the Structures Maintenance Program is to provide for the maintenance of all of the City of Seattle's bridges, structures, and stairways.

Program Summary

Mid-year 2007 adjustments add 6.0 FTE in Bridging the Gap staffing.

Citywide adjustments to labor costs and departmental technical changes reduce the budget by \$295,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$295,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Structures Maintenance	2,225,574	3,775,422	3,808,008	3,513,012
Full-time Equivalents Total*	18.75	18.75	18.75	24.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management Budget Control Level

Purpose Statement

The purpose of the Department Management Budget Control Level is to provide leadership and operations support services to accomplish the mission and goals of the Department.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Director's Office	1,431,808	1,868,940	1,847,924	2,525,687
Division Management	21,854,727	26,852,533	27,252,971	26,309,012
Human Resources	1,160,325	1,502,038	1,456,051	1,371,050
Indirect Cost Recovery - Department Management	-32,375,242	-36,394,650	-36,924,525	-38,447,043
Public Information	493,815	657,877	780,287	733,835
Resource Management	7,310,679	8,118,604	8,416,367	12,163,474
Revenue Development	1,175,690	924,006	859,689	975,649
Total	1,051,801	3,529,347	3,688,764	5,631,663
Full-time Equivalents Total *	116.50	120.00	120.00	141.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Director's Office

Purpose Statement

The purpose of the Director's Office Program is to provide overall direction and guidance to accomplish the mission and goals of the Department.

Program Summary

Mid-year 2007 adjustments add 4.0 FTE in Bridging the Gap staffing.

Increase the budget by \$672,000, to reflect the transfer in of funding that supports the Safety Section (from the Human Resources Program) and BTG support staff (from the Resource Management Program).

Citywide adjustments to labor costs increase the budget by \$5,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$678,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Director's Office	1,431,808	1,868,940	1,847,924	2,525,687
Full-time Equivalents Total*	7.00	7.00	7.00	11.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Division Management

Purpose Statement

The purpose of the Division Management Program is to provide division leadership and unique transportation technical expertise to accomplish the division's goals and objectives in support of the Department's mission.

Program Summary

Increase budget by \$7,000 to support street repair and drainage improvements to 20th Avenue E.

Increase budget by \$61,000 to support operations, maintenance, and increased staffing for expanded paid on-street parking in the Fremont, Uptown Triangle, and the Denny Triangle neighborhoods and costs for implementation of the Neighborhood Parking Workplan.

Increase budget by \$13,000 to support the neighborhood plan update process.

Citywide adjustments to labor costs and departmental technical changes reduce the budget by \$1.03 million, for a net program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$944,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Division Management	21,854,727	26,852,533	27,252,971	26,309,012
Full-time Equivalents Total*	42.00	42.00	42.00	42.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Human Resources

Purpose Statement

The purpose of the Human Resources Program is to provide employee support services, safety management, and other personnel expertise to the Department and its employees.

Program Summary

Mid-year 2007 adjustments add 2.0 FTE in Bridging the Gap staffing.

Citywide adjustments to labor costs and departmental technical changes (including transferring funding for the Safety Section to the Director's Office Program) reduce the budget by \$85,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$85,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Human Resources	1,160,325	1,502,038	1,456,051	1,371,050
Full-time Equivalents Total*	10.25	9.75	9.75	11.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Indirect Cost Recovery - Department Management

Purpose Statement

The purpose of the Indirect Cost Recovery - Department Management Program is to allocate departmental indirect costs to all transportation activities and capital projects and equitably recover funding from them to support departmental management and support services essential to the delivery of transportation services to the public.

Program Summary

Decrease budget in order to recover indirect support costs related to the following projects, in the amounts shown: decrease budget by \$7,000 related to street repair and drainage improvements to 20th Avenue E.; by \$61,000 related to expansion of paid on-street parking in the Fremont, Uptown Triangle, and the Denny Triangle neighborhoods and implementation of the Neighborhood Parking Workplan; and by \$13,000 related to updating neighborhood plans.

Citywide adjustments to labor costs and departmental technical changes reduce the budget by \$1.44 million, for a net program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$1.52 million.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Indirect Cost Recovery - Department Management	-32,375,242	-36,394,650	-36,924,525	-38,447,043

Department Management: Public Information

Purpose Statement

The purpose of the Public Information Program is to manage all community and media relations and outreach for the Department, including all public information requests and inquiries from the City Council and other government agencies. Public Information also maintains the ROADS hotline and the SDOT web site for both citizens and department staff.

Program Summary

Mid-year 2007 adjustments add 1.0 FTE in Bridging the Gap staffing.

Citywide adjustments to labor costs and departmental technical changes reduce the budget by \$46,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$46,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Public Information	493,815	657,877	780,287	733,835
Full-time Equivalents Total*	6.00	7.00	7.00	8.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Resource Management

Purpose Statement

The purpose of the Resource Management Program is to provide the internal financial, accounting, information technology, and space management support for all SDOT business activities.

Program Summary

Add \$2 million of budget authority for the construction, occupation, and lease cost of the Seattle Municipal Tower 23rd Floor. This functional work space will house SDOT staff working on regular and BTG-related operating and capital programs.

Add \$1.50 million in technical adjustments to reflect realigning budget within the Department Management and General Expense BCLs and shifting costs related to space rental and information technology between programs.

Add \$203,000 for SDOT's share of procuring Microsoft Office 2007 Pro Plus licenses.

Mid-year 2007 adjustments add 14.0 FTE in Bridging the Gap staffing.

Citywide adjustments to labor costs increase the budget by \$44,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$3.75 million.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Resource Management	7,310,679	8,118,604	8,416,367	12,163,474
Full-time Equivalents Total*	44.50	47.50	47.50	61.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Revenue Development

Purpose Statement

The purpose of the Revenue Development Program is to identify funding, grant and partnership opportunities for transportation projects and provide lead coordination for grant applications and reporting requirements.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs and departmental technical changes increase the budget by \$116,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$116,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Revenue Development	1,175,690	924,006	859,689	975,649
Full-time Equivalents Total*	6.75	6.75	6.75	6.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Engineering Services Budget Control Level

Purpose Statement

The purpose of the Engineering Services Budget Control Level is to provide construction management for capital projects, engineering support for street vacations, the scoping of neighborhood projects, and other transportation activities requiring transportation engineering and project management expertise.

Summary

Increase budget by \$593,000 for initial systems and organizational setup of the Construction Management unit. The construction management services for transportation capital projects were previously provided by Seattle Public Utilities (SPU).

Add 1.0 FTE Strategic Advisor 1, General Government, to provide environmental leadership and support for projects requiring environmental review and permitting.

Add 1.0 FTE Manager 2, Engineering and Plans Review, and 1.0 FTE Sr. Capital Project Coordinator in the Project Controls unit to provide critical support to managers, and control and reporting capacity for executives and policy makers.

Mid-year 2007 adjustments add 3.0 FTE in Bridging the Gap staffing.

Add 1.0 FTE as a technical correction to the baseline 2008 Endorsed Budget.

Citywide adjustments to labor costs and departmental technical changes increase the budget by \$74,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$666,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Engineering & Operations Support	1,634,052	2,200,285	2,286,354	2,952,414
Full-time Equivalents Total*	5.00	7.75	7.75	14.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense Budget Control Level

Purpose Statement

The purpose of the General Expense Budget Control Level is to account for certain City business expenses necessary to the overall effective and efficient delivery of transportation services. It equitably recovers funding from all transportation funding sources to pay for these indirect cost services. It also includes SDOT Judgment and Claims contributions and debt service payments made by SDOT.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
City Central Costs	7,142,786	8,878,705	9,097,595	8,816,303
Debt Service	4,919,495	5,138,652	8,074,720	7,347,362
Indirect Cost Recovery - General Expense	-7,142,786	-8,878,705	-9,097,595	-8,816,303
Judgment & Claims	2,160,825	2,505,800	2,505,800	2,505,800
Total	7,080,320	7,644,452	10,580,520	9,853,162

General Expense: City Central Costs

Purpose Statement

The purpose of the City Central Costs Program is to allocate the City's general services costs to SDOT in a way that benefits the delivery of transportation services to the public.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs and departmental technical changes reduce the budget by \$281,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$281,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
City Central Costs	7,142,786	8,878,705	9,097,595	8,816,303

General Expense: Debt Service

Purpose Statement

The purpose of the Debt Service Program is to meet principal repayment and interest obligations on debt proceeds that are appropriated in SDOT's budget.

Program Summary

Increase budget by \$45,000 for capital costs related to expanded paid on-street parking in the Fremont, Uptown Triangle, and Denny Triangle neighborhoods.

Departmental technical adjustments reflecting slower than anticipated debt issuance reduce the budget by \$772,000 for a net program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$727,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Debt Service	4,919,495	5,138,652	8,074,720	7,347,362

General Expense: Indirect Cost Recovery - General Expense

Purpose Statement

The purpose of the Indirect Cost Recovery - General Expense Program is to equitably recover funding from all transportation activities and capital projects to pay for allocated indirect costs for city services that are essential to the delivery of transportation services to the public.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs and departmental technical changes increase the budget by \$281,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$281,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Indirect Cost Recovery - General Expense	-7,142,786	-8,878,705	-9,097,595	-8,816,303

General Expense: Judgment & Claims

Purpose Statement

The purpose of the Judgment and Claims Program is to represent SDOT's annual contribution to the City's centralized self-insurance pool from which court judgments and claims against the City are paid.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Judgment & Claims	2,160,825	2,505,800	2,505,800	2,505,800

Major Maintenance/Replacement Budget Control Level

Purpose Statement

The purpose of the Major Maintenance/Replacement Budget Control Level is to provide maintenance and replacement of roads, trails, bike paths, bridges, and structures.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Bridges & Structures	15,584,150	11,927,000	26,618,000	14,317,664
Landslide Mitigation	369,871	400,000	400,000	801,072
Roads	10,790,848	16,586,000	25,114,000	24,248,365
Sidewalk Maintenance	360,433	1,483,000	1,856,000	1,859,361
Trails and Bike Paths	498,246	3,587,000	3,836,000	3,836,018
Urban Forestry	26,857	0	0	0
Total	27,630,406	33,983,000	57,824,000	45,062,479
Full-time Equivalents Total *	19.50	19.50	19.50	37.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Maintenance/Replacement: Bridges & Structures

Purpose Statement

The purpose of the Bridges & Structures Program is to provide for safe and efficient use of the city's bridges and structures to all residents of Seattle and adjacent regions to ensure movement of people, goods and services throughout the city.

Program Summary

Projects funded in 2008 include the following: Bridge Load Rating, the Bridge Painting Program, Bridge Rehabilitation and Replacement, Bridge Seismic Retrofit Phase II, Fremont Bridge Approaches and Electrical Major Maintenance, Hazard Mitigation Program - Areaways, Retaining Wall Repair and Replacement, and the Stairway Rehabilitation Program.

Add \$1.91 million for the programmatic repainting of the University and Ballard Bridges.

Add \$103,000 to design and construct stabilization measures in areaways located in Pioneer Square, and provide ongoing areaway monitoring.

Add 2.0 FTE Strategic Advisor 2, Engineering & Plans Review, to provide project management services for the Bridge Rehabilitation program.

Add 1.0 FTE Manager 2, Engineering & Plans Review, to the Construction Management unit for claims analysis and construction scheduling.

Add 1.0 FTE Supervising Civil Engineer to the Construction Management unit to support construction administration.

Reduce the budget \$14.33 million for three large bridge projects (12th Ave. S-Jose Rizal Bridge Deck Repair, 15th Avenue NE Bridge, and East Duwamish Waterway Bridge) to reflect revised project schedules.

Citywide adjustments to labor costs increase the budget by \$11,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$12.30 million.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Bridges & Structures	15,584,150	11,927,000	26,618,000	14,317,664
Full-time Equivalents Total*	5.25	5.25	5.25	9.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Maintenance/Replacement: Landslide Mitigation

Purpose Statement

The purpose of the Landslide Mitigation Program is to proactively identify and address potential areas of landslide concerns that affect the right-of-way.

Program Summary

Add \$400,000 for street repair and drainage improvements to 20th Avenue E.

Citywide adjustments to labor costs and departmental technical changes increase the budget by \$1,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$401,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Landslide Mitigation	369,871	400,000	400,000	801,072
Full-time Equivalents Total*	1.50	1.50	1.50	1.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Maintenance/Replacement: Roads

Purpose Statement

The purpose of the Roads Program is to provide for the safe and efficient use of the city's roadways to all residents of Seattle and adjacent regions to ensure movement of people, goods, and services throughout the city.

Program Summary

Projects funded in 2008 include the following: Arterial Asphalt and Concrete Program, Arterial Major Maintenance, Non-Arterial Asphalt Street Resurfacing, Non-Arterial Concrete Rehabilitation, and SDOT Comprehensive Drainage Plan.

Add \$1.50 million for the rehabilitation of Post Avenue between Marion St. and Columbia St. The project will remove an aging, deteriorated roadway structure and replace it with an engineered-fill sub grade and standard street.

Add 1.0 FTE Strategic Advisor 2, Engineering Plans and Review, and 1.0 FTE Supervising Civil Engineer to provide in-house design resources to BTG Arterial Asphalt and Construction projects, in recognition that funding for these projects has increased significantly under the BTG initiative.

Add 1.0 FTE Strategic Advisor 2, Engineering Plans and Review, and 1.0 FTE Administrative Staff Analyst to manage, monitor and assist staff assigned to portions of the Arterial Asphalt and Concrete Projects.

Add 1.0 FTE Strategic Advisor 2, Engineering & Plans Review, to the Construction Management unit for claims analysis and construction scheduling.

Add 1.0 FTE Supervising Civil Engineer to the Construction Management unit to support construction administration.

Mid-year 2007 adjustments add 3.0 FTE in Bridging the Gap staffing.

Citywide adjustments to labor costs and departmental technical changes reduce the budget by \$2.37 million, for a net program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$866,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Roads	10,790,848	16,586,000	25,114,000	24,248,365
Full-time Equivalents Total*	8.25	8.25	8.25	17.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Maintenance/Replacement: Sidewalk Maintenance

Purpose Statement

The purpose of the Sidewalk Maintenance Program is to maintain and provide safe and efficient use of the city's sidewalks to all residents of Seattle and adjacent regions to ensure movement of people, goods, and services throughout the city.

Program Summary

In 2008, projects funded include the following: Bike Master Plan Implementation, Bike Spot Safety Improvements, and Trail Major Maintenance.

Mid-year 2007 adjustments add 5.0 FTE in Bridging the Gap staffing.

Citywide adjustments to labor costs and departmental technical changes increase the budget by \$3,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$3,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Sidewalk Maintenance	360,433	1,483,000	1,856,000	1,859,361
Full-time Equivalents Total*	2.25	2.25	2.25	7.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Maintenance/Replacement: Trails and Bike Paths

Purpose Statement

The purpose of the Trails and Bike Paths Program is to maintain and provide safe and efficient use of the City's trails and bike paths to all residents of Seattle and adjacent regions to ensure movement of people, goods, and services throughout the city.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Trails and Bike Paths	498,246	3,587,000	3,836,000	3,836,018
Full-time Equivalents Total*	2.25	2.25	2.25	2.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Maintenance/Replacement: Urban Forestry

Purpose Statement

The purpose of the Urban Forestry Program is to maintain the City's trees and landscaping, keeping the urban forest healthy and safe for all residents of Seattle and adjacent regions.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Urban Forestry	26,857	0	0	0

Major Projects Budget Control Level

Purpose Statement

The purpose of the Major Projects Budget Control Level is to design, manage and construct improvements to the transportation infrastructure for the benefit of the traveling public including freight, transit, other public agencies, pedestrians, bicyclists, and motorists.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Alaskan Way Viaduct and Seawall Replacement	2,948,519	8,051,000	3,726,000	5,143,893
Magnolia Bridge Replacement	1,409,118	3,450,000	23,500,000	2,627
Mercer Corridor	1,411,677	2,912,000	47,988,000	34,818,572
Spokane Street Viaduct	816,722	225,000	30,534,000	25,554,981
SR-520	137,934	381,000	384,000	323,035
Total	6,723,970	15,019,000	106,132,000	65,843,107
Full-time Equivalents Total *	22.75	35.75	35.25	41.25

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Projects: Alaskan Way Viaduct and Seawall Replacement

Purpose Statement

The purpose of the Alaskan Way Viaduct and Seawall Replacement Program is to fund the City's involvement in the replacement of the seismically vulnerable Viaduct and Seawall. The Alaskan Way Viaduct is part of State Route 99, which carries one-quarter of the north-south traffic through downtown Seattle and is a major truck route serving the City's industrial areas.

Program Summary

Add \$1.40 million for planning, design, and project management costs, and work on Early Safety and Mobility Projects, Seawall Replacement, and the Urban Mobility Plan.

Citywide adjustments to labor costs and departmental technical changes increase the budget by \$19,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$1.42 million.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Alaskan Way Viaduct and Seawall Replacement	2,948,519	8,051,000	3,726,000	5,143,893
Full-time Equivalents Total*	11.25	23.25	22.75	22.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Projects: Magnolia Bridge Replacement

Purpose Statement

The purpose of the Magnolia Bridge Replacement Program is to evaluate possible locations and bridge types for the replacement of the Magnolia Bridge, and to ultimately replace the bridge, which was damaged by a landslide in 1997 and the Nisqually earthquake in 2001.

Program Summary

Reduce the budget by \$23.50 million to reflect a revised project schedule.

Citywide adjustments to labor costs increase the budget by \$3,000, for a net reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$23.50 million.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Magnolia Bridge Replacement	1,409,118	3,450,000	23,500,000	2,627
Full-time Equivalents Total*	2.00	2.00	2.00	2.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Projects: Mercer Corridor

Purpose Statement

The purpose of the Mercer Corridor Program is to use existing street capacity along the Mercer Corridor and South Lake Union more efficiently and enhance all modes of travel, including pedestrian mobility.

Program Summary

Add 1.0 FTE Manager 3, Engineering & Plans Review, to oversee the Construction Management unit.

Add 1.0 FTE Strategic Advisor 2, Engineering & Plans Review, to manage and administer contracts and consultants in the construction of transportation projects.

Mid-year 2007 adjustments add 1.0 FTE in Bridging the Gap staffing.

Reduce the budget by \$13.19 million to reflect schedule changes that accelerate project work in 2007.

Citywide adjustments to labor costs increase the budget by \$19,000, for a net reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$13.17 million.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Mercer Corridor	1,411,677	2,912,000	47,988,000	34,818,572
Full-time Equivalents Total*	3.00	3.00	3.00	6.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Projects: Spokane Street Viaduct

Purpose Statement

The purpose of the Spokane Street Viaduct Program is to improve the safety of the Spokane Street Viaduct by building a new structure parallel and connected to the existing one and widening the existing viaduct.

Program Summary

Add 1.0 FTE Strategic Advisor 2, Engineering & Plans Review, to the Construction Management unit for claims analysis and construction scheduling.

Add 1.0 FTE Senior Civil Engineer to manage and administer contracts and consultants in the construction of transportation projects.

Mid-year 2007 adjustments add 1.0 FTE in Bridging the Gap staffing.

Reduce the budget by \$4.99 million to reflect schedule changes that accelerate project work in 2007.

Citywide adjustments to labor costs increase the budget by \$9,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$4.98 million.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Spokane Street Viaduct	816,722	225,000	30,534,000	25,554,981
Full-time Equivalents Total*	5.25	5.25	5.25	8.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Projects: SR-520

Purpose Statement

The purpose of the SR-520 Program is to provide policy, planning and technical analysis support and to act as the City's representative in a multi-agency group working on the replacement of the SR-520 bridge.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs and departmental technical changes reduce the budget by \$61,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$61,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
SR-520	137,934	381,000	384,000	323,035
Full-time Equivalents Total*	1.25	2.25	2.25	2.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital Budget Control Level

Purpose Statement

The purpose of the Mobility Capital Budget Control Level is to help maximize the movement of traffic throughout the City by enhancing all modes of transportation including corridor and intersection improvements, transit and HOV improvements and sidewalk and pedestrian facilities.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Corridor & Intersection Improvements	15,565,026	6,952,000	11,010,000	11,843,813
Freight Mobility	18,241	46,000	6,839,000	10,028,336
Intelligent Transportation System	811,529	2,222,000	2,486,000	1,778,613
Neighborhood Enhancements	6,135,840	6,356,000	2,152,000	7,997,912
New Trails and Bike Paths	2,277,894	4,226,000	14,792,000	3,735,355
Sidewalks & Pedestrian Facilities	2,271,871	1,974,000	2,079,000	1,972,066
Transit & HOV	24,277,313	27,236,000	16,434,000	6,337,451
Total	51,357,714	49,012,000	55,792,000	43,693,545
Full-time Equivalents Total *	58.00	59.00	59.00	74.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Corridor & Intersection Improvements

Purpose Statement

The purpose of the Corridor and Intersection Improvements Program is to analyze and make improvements to corridors and intersections to move traffic more efficiently. Examples of projects include signal timing, left turn signals, and street improvements.

Program Summary

In 2008, projects funded include the following: 14th Ave S Street Improvements, 35th Ave NE Street Improvements, 51st Avenue South Roundabouts, Collision Evaluation Program, Corridor Projects, Left Turn Signals, New Traffic Signals, and Greenwood Avenue N Street Improvements.

Add \$500,000 for the 14th Ave. S Street Improvements project, reflecting changes in estimated costs and funding sources.

Add 2.0 FTE, Senior Civil Engineering Specialist to provide electrical inspection for traffic signal construction within the Traffic Signal section of Traffic Management.

Add 1.0 FTE Manager 2, Engineering & Plans Review, to the Construction Management unit for claims analysis and construction scheduling.

Citywide adjustments to labor costs and departmental technical changes increase the budget by \$334,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$834,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Corridor & Intersection Improvements	15,565,026	6,952,000	11,010,000	11,843,813
Full-time Equivalents Total*	12.25	12.25	12.25	15.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Freight Mobility

Purpose Statement

The purpose of the Freight Mobility Program is to help move freight throughout the city in a safe and efficient manner.

Program Summary

Projects funded in 2008 include the following: Duwamish Truck Mobility Improvement Program and S Lander St. Grade Separation.

Mid-year 2007 adjustments add 2.0 FTE in Bridging the Gap staffing.

Increase the budget by \$3.19 million to reflect schedule changes that accelerate project work in 2007.

Citywide adjustments to labor costs reduce the budget by \$334, for a net increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$3.19 million.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Freight Mobility	18,241	46,000	6,839,000	10,028,336
Full-time Equivalents Total*	0.75	0.75	0.75	2.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Intelligent Transportation System

Purpose Statement

The purpose of the Intelligent Transportation System (ITS) Program is to fund projects identified in the City's ITS Strategic Plan and ITS Master Plan. Examples of projects include implementation of transit signal priority strategies; installation of closed-circuit television (CCTV) cameras to monitor traffic in key corridors; and development of parking guidance, traveler information, and real-time traffic control systems.

Program Summary

Projects funded in 2008 include the following: Alaskan Way Viaduct Emergency Closure Warning Signs, Intelligent Transportation System Plan Implementation, and Duwamish Intelligent Transportation Systems.

Technical and schedule changes, which include an adjusted project schedule for Duwamish Intelligent Transportation Systems, result in a net program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$707,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Intelligent Transportation System	811,529	2,222,000	2,486,000	1,778,613
Full-time Equivalents Total*	3.25	4.25	4.25	4.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Neighborhood Enhancements

Purpose Statement

The purpose of the Neighborhood Enhancements Program is to make safe and convenient neighborhoods by improving sidewalks, traffic circles, streetscape designs, and the installation of pay stations.

Program Summary

Projects funded in 2008 include the following: 5th Avenue NE Improvements, Linden Avenue North Complete Streets, NSF/CRF Neighborhood Program, Pay Stations, and Traffic Control Program.

Increase budget by \$800,000 for the new Linden Avenue North Complete Streets project to fund the preliminary design of pedestrian and safety improvements and construction of an initial portion of sidewalk along Linden Avenue N. The preliminary design will provide a template for improvements between N 130th Street and N 145th Street.

Increase budget by \$2.18 million for the acquisition and installation of pay stations for expanded paid on-street parking in the Fremont, Uptown Triangle (bounded by Denny, Broad and Aurora) and Denny Triangle neighborhoods as part of the Neighborhood Parking Workplan.

Increase budget by \$1.50 million for additional pedestrian safety oriented improvements administered through the NSF/CRF Neighborhood Program large projects process.

Increase the budget by \$1.26 million for improvements administered through the NSF/CRF Neighborhood Program small projects process.

Add 1.0 FTE Supervising Civil Engineer to the Construction Management unit to support construction administration.

Mid-year 2007 adjustments add 3.5 FTE in Bridging the Gap staffing.

Citywide adjustments to labor costs and departmental technical changes increase the budget by \$114,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$5.8 million.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Neighborhood Enhancements	6,135,840	6,356,000	2,152,000	7,997,912
Full-time Equivalents Total*	8.25	8.25	8.25	12.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: New Trails and Bike Paths

Purpose Statement

The purpose of the New Trails and Bike Paths Program is to construct new trails and bike paths that connect with existing facilities to let users transverse the city on a dedicated network of trails and paths.

Program Summary

In 2008, projects funded include the following: Belltown/Queen Anne Connections - Thomas Street, Burke-Gilman Trail Extension, Chief Sealth Trail, Mountains to Sound Greenway Trail, and Lake Union Ship Canal Trail.

Add 1.0 FTE Supervising Civil Engineer to the Construction Management unit to support construction administration.

Departmental technical adjustments including schedule modifications and cash flow balancing of existing resources decrease the budget by \$11.06 million.

Citywide adjustments to labor costs increase the budget by \$5,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$11.06 million.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
New Trails and Bike Paths	2,277,894	4,226,000	14,792,000	3,735,355
Full-time Equivalents Total*	6.75	6.75	6.75	7.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Sidewalks & Pedestrian Facilities

Purpose Statement

The purpose of the Sidewalk and Pedestrian Facilities Program is to install new facilities that help pedestrians move safely along the city's sidewalks by installing or replacing sidewalks, modifying existing sidewalks for elderly and handicapped accessibility, and increasing pedestrian lighting.

Program Summary

Projects funded in 2008 include the following: Pedestrian/Elderly Handicapped Accessibility, Sand Point Way NE Pedestrian Improvements, Sidewalk Development Program, and Pedestrian Lighting - Capital Costs.

Mid-year 2007 adjustments add 4.0 FTE in Bridging the Gap staffing.

Citywide adjustments to labor costs and departmental technical changes result in a net program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$107,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Sidewalks & Pedestrian Facilities	2,271,871	1,974,000	2,079,000	1,972,066
Full-time Equivalents Total*	7.25	7.25	7.25	11.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Transit & HOV

Purpose Statement

The purpose of the Transit and HOV Program is to move more people in less time throughout the city. Projects include the South Lake Union line of the Seattle Streetcar, Center City Access Programs, and working with Sound Transit to ensure an easy transition when the downtown bus tunnel reopens at the end of 2007.

Program Summary

Projects funded in 2008 include the following: King Street Station Multimodal Terminal; Sound Transit Construction Services; Westlake Multimodal Transportation Hub; Aurora Transit, Pedestrian, and Safety Improvements; and Center City Access Strategy Program.

Increase budget by \$400,000 to continue the Center City Access Program as leverage for grants and partnerships. The Center City Access Program identifies and secures grants and other partnerships to enhance transportation flow and access in the Center City.

Mid-year 2007 adjustments add 1.0 FTE in Bridging the Gap staffing.

Technical adjustments decrease the budget by \$10.51 million. These changes include schedule delays in the Aurora Transit, Pedestrian, and Safety Improvements and the King Street Station Multimodal Terminal, and lower reimbursable expenses and revenue for Sound Transit Construction Services.

Citywide adjustments to labor costs increase the budget by \$11,000, for net program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$10.10 million.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Transit & HOV	24,277,313	27,236,000	16,434,000	6,337,451
Full-time Equivalents Total*	19.50	19.50	19.50	20.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Operations Budget Control Level

Purpose Statement

The purpose of the Mobility Operations Budget Control level is to ensure the safe and efficient operation of all transportation modes in the City of Seattle. This includes managing the parking, pedestrian, and bicycle infrastructure; implementing neighborhood plans; encouraging alternative modes of transportation; and maintaining and improving signals and the non-electrical transportation management infrastructure.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Commuter Mobility	7,273,547	12,195,193	12,859,480	11,940,266
Neighborhoods	2,041,906	4,251,432	4,025,117	4,136,120
Parking	6,066,284	6,832,002	5,854,479	6,428,648
Signs & Markings	2,711,215	4,635,607	4,750,899	4,759,955
Traffic Signals	5,727,263	7,711,786	7,988,024	8,218,264
Total	23,820,215	35,626,020	35,478,000	35,483,252
Full-time Equivalents Total *	150.75	150.75	150.75	170.75

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Operations: Commuter Mobility

Purpose Statement

The purpose of the Commuter Mobility Program is to provide a variety of services, including enforcement of City commercial vehicle limits, transit coordination, and planning, to increase mobility and transportation options to the citizens of Seattle.

Program Summary

Increase budget by \$110,000 for reimbursable program management and design review services related to the Sound Transit University Link Light Rail. The work supports review and permitting processes for the extension of the light rail system from Downtown Seattle to Capitol Hill and the University of Washington.

Add 1.5 FTE Strategic Advisor 2, Exempt, and \$375,000 of funding for staff and consultant services to conduct preliminary engineering and feasibility analysis of the draft City Streetcar Network, serve as a single point of contact with King County Metro and Sound Transit for coordination of streetcar system development and operations, and analyze policy issues and funding strategies related to development of the network.

Mid-year 2007 adjustments add 4.5 FTE in Bridging the Gap staffing.

Transfer \$1.59 million to the Seattle Streetcar Fund for operation and maintenance costs related to the Seattle Streetcar.

Citywide adjustments to labor costs and departmental technical changes increase the budget by \$189,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$919,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Commuter Mobility	7,273,547	12,195,193	12,859,480	11,940,266
Full-time Equivalents Total*	44.50	43.50	43.50	49.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Operations: Neighborhoods

Purpose Statement

The purpose of the Neighborhoods Program is to plan and forecast the needs of specific neighborhoods including neighborhood and corridor planning, development of the coordinated transportation plans, traffic control spot improvements, and travel forecasting. The program also constructs minor improvements in neighborhoods based on these assessments.

Program Summary

Add 1.0 FTE Associate Transportation Planner and \$216,000 for staff and direct costs to support the neighborhood plan update process. This increase is partially offset by a reduction of \$23,000 associated with vacancy savings.

Citywide adjustments to labor costs and departmental technical changes reduce the budget by \$82,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$111,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Neighborhoods	2,041,906	4,251,432	4,025,117	4,136,120
Full-time Equivalents Total*	12.00	12.50	12.50	13.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Operations: Parking

Purpose Statement

The purpose of the Parking Program is to manage the City's parking resources, maintain and operate pay stations and parking meters for on-street parking, and develop and manage the City's carpool program and Residential Parking Zones for neighborhoods.

Program Summary

Increase budget by \$371,000 for operations, maintenance, and increased staffing for expanded paid on-street parking in the Fremont, Uptown Triangle, and the Denny Triangle neighborhoods and costs for implementation of the Neighborhood Parking Workplan.

Add 1.5 FTE Associate Transportation Planner and 0.5 FTE Civil Engineering Specialist to support outreach and assessment activities of the Neighborhood Parking Workplan.

Citywide adjustments to labor costs and departmental technical changes increase the budget by \$203,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$574,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Parking	6,066,284	6,832,002	5,854,479	6,428,648
Full-time Equivalents Total*	29.25	29.75	29.75	31.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Operations: Signs & Markings

Purpose Statement

The purpose of the Signs and Markings program is to design, fabricate, and install signage as well as provide pavement, curb, and crosswalk markings to facilitate the safe movement of vehicles, pedestrians, and bicyclists throughout the city.

Program Summary

Mid-year 2007 adjustments add 5.0 FTE in Bridging the Gap staffing.

Citywide adjustments to labor costs and departmental technical changes result in a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$9,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Signs & Markings	2,711,215	4,635,607	4,750,899	4,759,955
Full-time Equivalents Total*	23.75	23.75	23.75	28.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Operations: Traffic Signals

Purpose Statement

The purpose of the Traffic Signals Program is to operate the Traffic Management Center that monitors traffic movement within the City and to maintain and improve signals and other electrical transportation management infrastructure.

Program Summary

Vacancy savings reduce the budget by \$40,000 to partially offset costs in the Neighborhoods Program (in the Mobility-Operations BCL) that support the neighborhood plan update process.

Increase budget by \$135,000 for maintenance of existing red-light cameras and for installation and maintenance of an additional 24 cameras.

Mid-year 2007 adjustments add 6.0 FTE in Bridging the Gap staffing.

Citywide adjustments to labor costs and departmental technical changes increase the budget by \$135,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$230,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Traffic Signals	5,727,263	7,711,786	7,988,024	8,218,264
Full-time Equivalents Total*	41.25	41.25	41.25	47.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

ROW Management Budget Control Level

Purpose Statement

The purpose of the Right-of-Way Management BCL is to ensure that projects throughout the city meet code specifications for uses of the right-of-way and to provide plan review, utility permit and street use permit issuance, and utility inspection and mapping services.

Summary

Add 1.0 FTE Associate Civil Engineering Specialist for an additional inspector to enforce city permit conditions and standards to support the increase in construction activity in North Downtown.

Technical adjustments increase the budget by \$890,000. These adjustments reflect a combination of increases in space rental, position reclassifications, and increased non-reimbursable work.

Citywide adjustments to labor costs increase the budget by \$50,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$940,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Street Use Permitting & Enforcement	9,157,098	12,012,943	11,242,067	12,182,131
Full-time Equivalents Total*	60.00	64.50	64.50	65.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance Budget Control Level

Purpose Statement

The purpose of the Street Maintenance Budget Control Level is to keep Seattle's investment in its roadways and sidewalks safe, clean, and in good repair. Repair and maintenance of the right-of-way promotes safety, enhances mobility, and protects the environment. Through planned maintenance, cleaning, and spot repairs of streets, alleys, pathways, and stairways, Street Maintenance improves the quality of life and business climate in the city.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Emergency Response	1,238,192	588,171	608,842	610,459
Operations Support	4,629,009	4,705,849	4,892,197	4,210,219
Pavement Management	171,500	280,366	291,334	292,949
Street Cleaning	3,869,374	3,594,724	3,731,431	3,767,892
Street Repair	14,149,077	13,814,321	14,308,800	14,717,129
Total	24,057,153	22,983,430	23,832,603	23,598,649
Full-time Equivalents Total *	134.00	142.00	142.00	142.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance: Emergency Response

Purpose Statement

The purpose of the Emergency Response Program is to respond to safety and mobility issues such as pavement collapses, severe weather such as ice and snow storms, landslides, and other emergencies to make the right-of-way safe for moving people and goods. This program proactively addresses landslide hazards to keep the right-of-way open and safe.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs and departmental technical changes result in a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$2,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Emergency Response	1,238,192	588,171	608,842	610,459
Full-time Equivalents Total*	2.25	2.25	2.25	2.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance: Operations Support

Purpose Statement

The purpose of the Operations Support Program is to provide essential operating support services necessary for the daily operation of SDOT's equipment and field workers dispatched from three field locations in support of street maintenance activities. These functions include warehousing, bulk material supply and management, tool cleaning and repair, equipment maintenance and repair, project accounting and technical support, and crew supervision.

Program Summary

Departmental technical adjustments reduce the budget by \$700,000. These adjustments reflect changes in how cost centers and offsetting revenues are recognized and a reduction in reimbursable work that has moved to other BTG projects.

Citywide adjustments to labor costs increase the budget by \$18,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$682,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Operations Support	4,629,009	4,705,849	4,892,197	4,210,219
Full-time Equivalents Total*	34.25	34.25	34.25	34.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance: Pavement Management

Purpose Statement

The purpose of the Pavement Management program is to assess the condition of asphalt and concrete pavements and establish Citywide paving priorities for annual resurfacing and repair programs.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs and departmental technical changes increase the budget by \$2,000, for a net increase of \$2,000 from the 2008 Endorsed Budget to the 2008 Proposed Budget.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Pavement Management	171,500	280,366	291,334	292,949
Full-time Equivalents Total*	1.25	1.25	1.25	1.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance: Street Cleaning

Purpose Statement

The purpose of the Street Cleaning Program is to keep Seattle's streets, improved alleys, stairways, and pathways clean, safe, and environmentally friendly by conducting sweeping, hand-cleaning, flushing, and mowing on a regular schedule.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs and departmental technical changes result in a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$36,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Street Cleaning	3,869,374	3,594,724	3,731,431	3,767,892
Full-time Equivalents Total*	22.25	22.25	22.25	22.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance: Street Repair

Purpose Statement

The purpose of the Street Repair Program is to preserve and maintain all streets and adjacent areas such as sidewalks and road shoulders by making spot repairs and conducting annual major maintenance paving and rehabilitation programs.

Program Summary

Vacancy savings reduce the budget by \$61,000 to partially offset costs in the Neighborhoods Program (in the Mobility-Operations BCL) that support the neighborhood plan update process.

Citywide adjustments to labor costs and departmental technical changes increase the budget by \$469,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$408,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Street Repair	14,149,077	13,814,321	14,308,800	14,717,129
Full-time Equivalents Total*	74.00	82.00	82.00	82.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Urban Forestry Budget Control Level

Purpose Statement

The purpose of the Urban Forestry Budget Control Level is to administer, maintain, protect, and expand the City's urban landscape in the street right-of-way through the maintenance and planting of new trees and landscaping to enhance the environment and aesthetics of the city. It maintains City-owned trees to ensure the safety of Seattle's residents and visitors.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Arborist Services	48,374	790,694	817,992	1,536,991
Tree & Landscape Maintenance	2,512,595	3,343,612	3,257,528	2,516,782
Total	2,560,968	4,134,306	4,075,521	4,053,773
Full-time Equivalents Total *	24.25	24.75	24.75	30.75

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Urban Forestry: Arborist Services

Purpose Statement

The purpose of the Arborist Services Program is to maintain, protect, and preserve city street trees and to regulate privately owned trees in the right-of-way by developing plans, policies, and procedures to govern and improve the care and quality of street trees.

Program Summary

Vacancy savings reduce the budget by \$3,000 to partially offset costs in the Neighborhoods Program (in the Mobility-Operations BCL) that support the neighborhood plan update process.

Mid-year 2007 adjustments add 4.0 FTE in Bridging the Gap staffing.

Departmental technical adjustments, include a corrective shift in funding between the Arborist Services and Tree & Landscape Maintenance programs, increase the budget by \$719,000.

Citywide adjustments to labor costs increase the budget by \$3,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$719,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Arborist Services	48,374	790,694	817,992	1,536,991
Full-time Equivalents Total*	4.25	4.75	4.75	8.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Urban Forestry: Tree & Landscape Maintenance

Purpose Statement

The purpose of the Tree and Landscape Maintenance Program is to provide planning, design, construction, and construction inspection services for the landscape elements of transportation capital projects, as well as guidance to developers on the preservation of City street trees and landscaped sites during construction of their projects.

Program Summary

Mid-year 2007 adjustments add 2.0 FTE in Bridging the Gap staffing.

Technical adjustments, including a corrective shift in funding between the Arborist Services and Tree & Landscape Maintenance programs, reduce the budget by \$753,000.

Citywide adjustments to labor costs increase the budget by \$12,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$741,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Tree & Landscape Maintenance	2,512,595	3,343,612	3,257,528	2,516,782
Full-time Equivalents Total*	20.00	20.00	20.00	22.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Transportation

2008 Estimated Revenues for the Transportation Operating Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
411100	BTG-Property Tax Levy	0	36,216,000	37,121,456	37,121,456
416310	BTG-Commercial Parking Tax	0	3,662,000	8,872,000	8,872,000
418800	BTG-Employee Hours Tax	0	0	5,507,000	4,956,300
422490	Other Street Use & Curb Permit	6,447,142	11,897,270	12,521,060	12,691,706
422990	Other Non-Business Licenses/PE	514,845	598,988	621,139	651,304
436087	Arterial City Street Subfund (Mtr Veh Fuel Tx)	13,438,421	14,003,951	14,421,168	14,207,513
436088	City Street Fund (Mtr Veh Fuel Tx)	0	0	0	0
441930	Private Reimbursements	0	3,250,000	0	0
442490	Other Protective Inspection FE	1,003,023	0	0	0
444100	Street Maintenance & Repair CH	568,615	4,696,198	4,824,188	3,470,131
444900	Other Charges - Monorail	0	0	0	0
444900	Other Charges - Sound Transit	0	610,997	675,002	678,951
444900	Other Charges - Transportation	11,428,745	7,760,739	8,787,291	5,936,741
462500	Bldg/Other Space Rental Charge	49,000	95,712	95,712	52,000
469990	Other Miscellaneous Revenue	470,143	0	0	0
471010	Federal Grants	19,198,429	15,614,469	62,605,328	14,832,693
474010	State Grants	10,977,194	5,877,427	34,189,626	15,404,709
477010	Interlocal Grants	262,765	349,300	35,488,769	1,140,000
481100	General Obligation Bond Proceeds	0	6,320,330	5,216,000	29,208,128
481800	Long-Term Intergovernmental Loan Proc	5,000,000	3,074,413	0	0
541990	IF - Other Gen Govtl Svc Chrgrs-MI	0	6,889,169	7,078,976	8,164,718
543210	Service to DWU (TCIP)	0	2,328,500	330,000	3,479,092
544900	IF - Other Charges Transportation	11,980,108	0	0	0
569990	IF - Miscellaneous Revenue	0	0	0	150,000
587001	BTG-Charter/General Subfund Offset	0	0	0	550,700
587001	Support from General Subfund	41,170,841	43,002,500	42,741,078	47,442,587
587102	Oper Tr IN-FR Park Department	0	0	0	0
587103	Oper TR IN-SEATRAN FUND	85,000	0	0	0
587116	Support from Cumulative Reserve Subfund	15,255,453	11,921,000	7,014,500	15,901,000
587310	Oper TR IN-FR PARKING PAY STATIONS (Net)	9,707,157	0	0	0
587316	Oper TR IN-FR Transport Bond F	12,162	15,700,000	0	0
587331	Oper TR IN-FR PARK RENOVATION/IMPROV	4,766	0	0	0
587336	Oper TR IN-FR Open Space & TRA	6,165	0	0	0
587338	Oper TR IN-FR 2000 Parks Levy	665,853	294,000	2,616,000	1,016,000
587348	Oper TR IN-FR 2003 LTGO Alaskn	0	0	0	0
587349	Oper TR IN-FR GP BOND ISSUE	2,391,629	0	30,000,000	33,155,975
587350	Oper TR IN-LID #6750 SLU	8,384,820	0	0	0
587352	Oper TR IN-2008 MULTIPURPOSE BOND FUND	0	0	0	0

Transportation

2008 Estimated Revenues for the Transportation Operating Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
587410	Oper TR IN-FR SEATTLE CITY LIGHT FUND	0	351,500	530,000	497,500
587624	Oper TR IN-FR GEN TRUST FUND	231,247	0	0	0
587630	Oper TR IN-FR 2001 SLU CFB FUND	0	290,583	0	0
587640	Oper TR IN-FR 2002 W SEATTLE SWING BR CFB FUND	0	111,006	0	0
587650	Oper TR IN-FR 2002 UNIVERSITY AVE L&S CFB FUND	0	670,446	0	0
587760	Oper TR IN-FR 2002B LTGO SDOT IMP BOND FUND	0	468,862	0	0
587830	Oper TR IN-FR 2003 LTGO SR519 BOND FUND	0	113,431	0	0
587840	Oper TR IN-FR 2003 LTGO AWV/SEAWALL BOND FUND	0	236,390	0	0
587900	Oper TR IN-FR CDBG	0	0	200,000	200,000
Total Revenues		159,253,523	196,405,181	321,456,293	259,781,204
379100	Contribution to Cash Decrease/(Increase)	604,885	(3,237,467)	(3,338,411)	(4,846,398)
Total Resources		159,858,408	193,167,714	318,117,882	254,934,806

Transportation

Transportation Operating Fund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	11,086,804	7,187,324	10,479,369	10,424,791	29,016,452
Accounting and Technical Adjustments	(2,550)	0	0	0	0
Plus: Actual and Estimated Revenue	159,253,523	196,405,181	213,554,065	321,456,293	259,781,204
Less: Actual and Budgeted Expenditures	159,858,408	193,167,714	195,016,983	318,117,882	254,934,806
Ending Fund Balance	10,479,369	10,424,791	29,016,452	13,763,202	33,862,849
Continuing Appropriations	18,661,038	18,000,000	18,000,000	18,000,000	18,000,000
Total Reserves	18,661,038	18,000,000	18,000,000	18,000,000	18,000,000
Ending Unreserved Fund Balance	(8,181,669)	(7,575,209)	11,016,452	(4,236,798)	15,862,849

Capital Improvement Program Highlights

The Seattle Department of Transportation (SDOT) is responsible for maintaining, upgrading, and monitoring the use of the City's system of streets, bridges, retaining walls, seawalls, bicycle and pedestrian facilities, and traffic control devices. SDOT's Capital Improvement Program (CIP) outlines the Department's plan for repairing, improving, and adding to this extensive infrastructure. The CIP is financed from a variety of revenue sources that include the City's General and Cumulative Reserve Subfunds, state gas tax revenues, state and federal grants, Public Works Trust Fund loans, partnerships with private organizations and other public agencies, and bond proceeds.

The 2008-2013 Proposed CIP includes such key projects as design of the S Lander St. Grade Separation, development of an "Urban Mobility Plan" for the Alaskan Way Viaduct and Seawall Replacement Project, design and construction of the Spokane Street Viaduct Fourth Avenue South Ramp, City support of Sound Transit Projects, design of improvements to the historical King Street Station, and continued major maintenance and paving of the City's arterial and non-arterial streets.

Most capital appropriations for SDOT are included within the Budget Control Level (BCL) appropriations displayed at the start of this chapter. These appropriations are funded by a variety of revenue sources, most of which do not require separate authority to be transferred to the Transportation Operating Fund (TOF). Revenue sources which do require separate authority to transfer to the TOF include the Cumulative Reserve Subfund (commonly referred to as the CRS), Limited Tax General Obligation Bond (LTGO) proceeds, and Local Improvement District (LID) assessment proceeds.

Table 1 authorizes the transfers of LTGO bond proceeds to the TOF. These dollars may be expended only for the projects shown.

CRS transfers authorized for specific programs are listed in the CRS section of the Proposed Budget. (See the informational Table 2, "2008 Endorsed and Proposed SDOT Cumulative Reserve Subfund Program Detail" for a list of the specific CRS-funded projects by program.) The Debt Service Program requires a separate appropriation outside of SDOT BCLs. Funding for debt service from the CRS is not included within the SDOT BCLs and is also appropriated in the CRS section of the Budget.

Table 3 entitled "Capital Improvement Budget Control Level Outlay" shows that portion of the various SDOT appropriations that represent the Department's CIP outlays. Consistent with RCW 35.32A.080, if any portion of these outlays remains unexpended or unencumbered at the close of the fiscal year, that portion shall be held available for the following year, except if abandoned by the City Council by ordinance. A detailed list of all programs and projects in SDOT's CIP can be found in the 2008-2013 Proposed Capital Improvement Program document.

Transportation

Table 1: Bond Transfers to the Transportation Operating Fund

	2008 Endorsed	2008 Proposed
Alaskan Way Tunnel & Seawall Study Project : TC366050		
2007 Multipurpose LTGO Bond	1,082,000	481,000
Subtotal	1,082,000	481,000
Bridge Rehabilitation and Replacement: TC366850		
2008 Multipurpose LTGO Bond	0	3,965,000
Subtotal	0	3,965,000
Bridge Seismic and Retrofit Phase II: TC365810		
2008 Multipurpose LTGO Bond	0	1,574,000
Subtotal	0	1,574,000
Fremont Bridge Approaches and Electrical Major Maintenance: TC365790		
2008 Multipurpose LTGO Bond	4,134,000	0
Subtotal	4,134,000	0
King Street Station Multimodal Terminal Project: TC366810		
2008 Multipurpose LTGO Bond	5,000,000	3,209,000
Subtotal	5,000,000	3,209,000
Mercer Corridor Project: TC365500		
2008 Multipurpose LTGO Bond	15,000,000	34,800,000
Subtotal	15,000,000	34,800,000
Pay Stations: TC366350		
2008 Multipurpose LTGO Bond	0	2,175,000
Subtotal	0	2,175,000
South Lander Street Grade Separation Project: TC366150		
2008 Multipurpose LTGO Bond	5,000,000	9,828,000
Subtotal	5,000,000	9,828,000
Spokane Street Viaduct Project: TC364800		
2008 Multipurpose LTGO Bond	5,000,000	5,731,000
Subtotal	5,000,000	5,731,000
Total Bond Proceeds	35,216,000	61,763,000

Transportation

Table 2 : 2008 Endorsed and Proposed SDOT Cumulative Reserve Subfund Program Detail
Informational Only

Project #	Program - Project Detail	2008 Endorsed	2008 Proposed
Bridges & Structures Program (19001A)			
TC365980	12th Ave S - Jose Rizal Bridge Deck Repair	350	-
TC324900	Bridge Painting Program	900	4,545
TC365790	Fremont Bridge Approaches	45	45
TC365480	Hazard Mitigation Program - Areaways	206	309
TC365890	Retaining Wall Repair and Replacement Program	412	412
Subtotal - Bridges & Structures Program (19001A)		\$ 1,913	\$ 5,311
Corridor & Intersection Improvements Program (19003A)			
TC366220	14th. Ave S Street Improvements	-	500
TC366380	Greenwood Avenue North Street Improvements	121	121
TC366600	Center City Access Strategy Program	-	400
Subtotal -Corridor & Intersection Improvements Program (19003A)		\$ 121	\$ 1,021
Debt Service Program - CRF (18002D)			
TC320060	Alaskan Way Viaduct & Seawall Replacement - debt service	1,293	1,261
TC320060	Bridge Way North and Fremont Circulation - debt service	277	277
TC320060	Fremont Bridge Approaches - debt service	109	109
TC320060	Mercer Corridor - debt service	471	471
TC320060	SR-519 - debt service	644	644
Subtotal -Debt Service Program - CRF (18002D)		\$ 2,794	\$ 2,762
Landslide Mitigation Program (19001B)			
TC365510	Hazard Mitigation Program - Landslide Mitigation	200	600
Subtotal -Landslide Mitigation Program (19001B)		\$ 200	\$ 600
Neighborhood Enhancements Program (19003D)			
TC366230	5th Avenue NE Improvements	13	0
TC365770	NSF/CRF Neighborhood Program (incl. \$257K REET I)	-	1,257
TC366930	Linden Avenue North Complete Streets	-	800
Subtotal - Neighborhood Enhancements Program (19003D)		\$ 13	\$ 2,057
New Trails and Bike Paths Program (19003E)			
TC366210	Belltown/Queen Anne Waterfront Connections - Thomas St.	1,971	239
Subtotal - New Trails and Bike Paths Program (19003E)		\$ 1,971	\$ 239
Roads Program (19001C)			
TC365440	Arterial Asphalt and Concrete Program	936	936
TC365940	Arterial Major Maintenance	828	828
TC323920	Non-Arterial Asphalt Street Resurfacing	167	224
TC323160	Non-Arterial Concrete Rehabilitation	53	359
TC366940	Post Avenue Rehabilitation	-	750
Subtotal - Roads Program (19001C)		\$ 1,984	\$ 3,097
Sidewalk Maintenance Program (19001D)			
TC323140	Pedestrian/Elderly Handicapped Accessibility	264	264
TC366450	Pedestrian Lighting - Capital Costs	200	200
Subtotal - Sidewalk Maintenance Program (19001D)		\$ 464	\$ 464
Sidewalks & Pedestrian Facilities Program (19003F)			
TC365120	Sidewalk Safety Repair	350	350
Subtotal - Sidewalks & Pedestrian Facilities Program (19003F)		\$ 350	\$ 350
CRF Total		\$ 9,810	\$15,901

NOTE: All dollars are REET II (in 1000's) unless otherwise noted.

Transportation

Transportation Operating Fund

Table 3: Capital Improvement Budget Control Level Outlay

Budget Control Level	2008	2008
	Endorsed	Proposed
Major Maintenance/Replacement	58,791,000	45,063,000
Major Projects	106,132,000	65,843,000
Mobility-Capital	55,792,000	43,693,000
Subtotal	220,715,000	154,599,000
Total Capital Improvement Program Outlay	220,715, 000	154,599,000

Seattle Streetcar

Grace Crunican, Director

Contact Information

Department Information Line: (206) 684-7623

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/transportation/>

Department Description

The Seattle Streetcar is part of the Department of Transportation with the specific purpose of operating and maintaining the South Lake Union line of the Seattle Streetcar. The new South Lake Union line is expected to start operating in late 2007. Three modern streetcars will serve 11 stops along the 2.6 mile South Lake Union line and connect thousands of people to new homes, jobs, and other public transit systems including Metro buses, Sound Transit buses, light rail, and the Monorail.

Proposed Policy and Program Changes

The operating and maintenance finance plan of the South Lake Union line is a result of an innovative partnership between the City of Seattle and King County Metro. Through an interlocal agreement, Metro will operate the Streetcar and the City will retain ownership of the Streetcar facilities and vehicles. When Sound Transit's LINK Light Rail service becomes operational, Metro will contribute 75 percent of total operating costs minus the farebox revenue.

The baseline operating plan is budgeted to have a direct cost of \$1.8 million in 2008. Revenue for the South Lake Union line of the Seattle Streetcar is generated through ticket sales and private sponsorship of vehicles and stations. Federal Transportation Administration (FTA) formula funds will also contribute towards operating costs.

Initial ridership is estimated between 330,000 and 380,000 riders, increasing to over one million once South Lake Union is fully developed.

The Streetcar initially runs seven days a week at 15 minute intervals during the following hours:

Monday through Thursday: 6:00 a.m. to 9:00 p.m.

Friday and Saturday: 6:00 a.m. to 11:00 p.m.

Sunday: 10:00 a.m. to 7:00 p.m.

Streetcar

	Summit	2006	2007	2008	2008
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
Streetcar Operations Budget	STCAR-OP	0	0	0	1,814,000
Control Level	ER				
Department Total		0	0	0	1,814,000

	2006	2007	2008	2008
Resources	Actuals	Adopted	Endorsed	Proposed
Other	0	0	0	1,814,000
Department Total	0	0	0	1,814,000

Streetcar Operations Budget Control Level

Purpose Statement

The purpose of the Streetcar Operations Budget Control Level is to operate and maintain the South Lake Union line of the Seattle Streetcar.

Summary

Increase the budget by \$1.59 million through a transfer from the Transportation Operating Fund for operation and maintenance costs of the South Lake Union line.

Increase the budget by \$221,000 for operations and maintenance costs of the South Lake Union line, for a net increase of \$1.81 million from the 2008 Endorsed Budget to the 2008 Proposed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Streetcar Operations	0	0	0	1,814,000

Streetcar

2008 Estimated Revenues for the Streetcar Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
439090	Sponsorship Revenues	0	0	0	465,000
471010	FTA 5307/5309 Funds	0	0	0	131,000
	Total Revenues	0	0	0	596,000
379100	Contribution to Cash Decrease (Increase)	0	0	0	1,218,000
	Total Resources	0	0	0	1,814,000

Streetcar Fund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	0	0	0	0	414,000
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	0	0	414,000	0	596,000
Less: Actual and Budgeted Expenditures	0	0	0	0	1,814,000
Ending Fund Balance	0	0	414,000	0	(804,000)

Seattle Public Utilities

Chuck Clarke, Director

Contact Information

Department Information Line: (206) 684-3000

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/util/>

Department Description

Seattle Public Utilities (SPU) is composed of three major direct-service providing utilities: the Water Utility, the Drainage & Wastewater Utility, and the Solid Waste Utility. The Water Utility provides more than 1.3 million customers in King County with a reliable water supply; the Drainage & Wastewater Utility collects and disposes of sewage and stormwater; and the Solid Waste Utility collects and processes recycling and yard waste, and collects and disposes of residential and commercial garbage. All three utilities strive to operate in a cost-effective, innovative, and environmentally responsible manner. SPU also houses the Engineering Services line of business, serving both City departments and outside agencies by providing efficient, customer-oriented engineering services that assist clients with replacing, improving, and expanding facilities with the least possible disruption to the community.

Proposed Policy and Program Changes

SPU's 2008 Proposed Budget continues to provide funding for services benefiting customers in a variety of ways while also achieving new efficiencies. Investments in basic infrastructure and operations will enable SPU to provide reliable and high-quality water to customers, manage stormwater and wastewater properly, and provide the residents of Seattle with sufficient recycling and solid waste services for the next 30 years.

The biggest structural change in the 2008 Proposed Budget is the dissolution of the Engineering Services Fund. In 2007, the fund houses engineering, materials lab and construction management work for many city departments, with City Light and Seattle Department of Transportation (SDOT) being the largest client departments outside SPU. The capital construction programs for both SPU and its major clients are slated to increase significantly in the coming years, a development that would have necessitated significant staffing increases to the construction management group. To manage the increase and achieve greater departmental accountability, SPU proposed returning construction management work to its client departments, a transition that will take place over the course of 2008. In this proposed budget, Engineering Services work is recast into SPU's three enterprise funds, with the bulk of the work, including the remaining billable work for others, residing in the Drainage & Wastewater fund.

SPU is continuing its asset management approach for selecting what capital projects to build and when. The utility is also in the process of applying asset management to its operating budget and programs in order to achieve efficiencies throughout the organization. This triple bottom line approach includes evaluation of projects and procedures based on their economic, social, and environmental benefits, as well as the ability to meet customer service levels. The approach provides an elaborate analytical and modeling framework to find the most economical balance between capital investments and operation and maintenance expenditures to minimize life-cycle costs on all Utility-owned assets.

The Water Utility's 2008 Proposed Budget and 2008-2013 Proposed Capital Improvement Program (CIP) reflect the continued application of asset management business practices in water infrastructure renewal and replacement decisions. As a result, nearly \$10 million in low-priority water pipeline replacement and pressure improvement work has been removed from the current work plan. One of the biggest changes to the CIP is reduced designated funding for Utility Relocation Due to the Alaskan Way Viaduct and Seawall Replacement project. This project

remains a high priority to elected officials at all levels in the City and State, but the optimal replacement solution has not yet been determined, and until such time capital funding has been re-directed to meet other rising capital needs. Even though work on the mid-section of the Viaduct is not currently underway, work at both the north and south ends is quickly moving forward. The proposed budget also includes funding for water utility work at the South Spokane Street Viaduct. A continued high priority project for the Water Utility is the reservoir undergrounding program and appropriate funding has been allocated to this program.

SPU continues to closely monitor its operational needs. By the beginning of 2008 the new water pipe worker apprenticeship program will be fully staffed. The eight positions approved in 2007 will allow the Utility to meet the ever-rising need for trained SPU staff. The budget and CIP are supported through 2008 by water rates enacted earlier in 2006.

The Drainage & Wastewater 2008 Proposed Budget and 2008-2013 Proposed CIP provide for continued implementation of the City's Comprehensive Drainage Plan and Wastewater Systems Plan. This includes continued investments in flood control and landslide protection; improvements to storm water quality and protection of Seattle's aquatic resources; and more efficient maintenance, rehabilitation and replacement of the City's drainage and sewer systems. In January 2007, the Department of Ecology issued a new National Pollutant Discharge Elimination System (NPDES) permit for Stormwater to the City of Seattle. Beginning in 2008, the Drainage and Wastewater CIP is increasing in order to respond to additional monitoring, capital and operations requirements for the new permit. Included in this is new staff to fully implement the Integrated Supervisory Control and Data Acquisition (I-SCADA) system, which will provide greater monitoring and data analysis functions. The NPDES requirements will affect many City departments, with SPU providing coordination. Other significant increases in the Drainage & Wastewater CIP are needed to address major drainage issues throughout the City, including implementing a long-term solution to Madison Valley flooding problems, South Park storm drainage and water quality study, Thornton Creek Water Quality Channel and the Windermere and the South Henderson Combined Sewer Overflow Structures. The budget and CIP are supported by the proposed 2008 drainage and wastewater rates.

The Solid Waste Utility's 2008 Proposed Budget and 2008-2013 Proposed CIP provides funding to rebuild the North and South Recycling and Disposal Stations. Both of the existing stations will be replaced with new recycling and disposal stations that will modernize solid waste operations, enhance worker safety, and allow for greater recycling opportunities. The 2008 Proposed Budget also includes funding for new and innovative waste reduction programs, including a pilot program for additional recycling in City parks. The budget and CIP are supported by the proposed 2008 solid waste rates.

SPU

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Drainage & Wastewater Utility					
Administration Budget Control Level					
Administration		7,332,077	7,272,397	7,425,422	9,309,807
General and Administrative Credit		(5,545,359)	(4,795,027)	(4,623,517)	(7,327,103)
Administration Budget Control Level	N100B-DW	1,786,718	2,477,370	2,801,905	1,982,704
Control Structures Budget Control Level	C310B	3,050,535	6,995,000	5,308,000	10,743,000
Customer Service Budget Control Level	N300B-DW	6,466,243	6,636,422	7,132,261	6,697,973
General Expense Budget Control Level					
Debt Service		21,540,750	24,873,522	26,543,997	26,095,000
Other General Expenses		98,828,977	108,192,210	108,610,749	110,860,785
Taxes		24,172,774	25,999,087	27,021,231	28,586,999
General Expense Budget Control Level	N000B-DW	144,542,501	159,064,819	162,175,977	165,542,784
Landslide Mitigation & Special Programs Budget Control Level	C335B	4,212,400	6,028,000	6,000,000	4,661,000
Low Impact Development Budget Control Level	C334B	2,610,738	4,022,000	4,370,000	3,466,000
Other Operating Budget Control Level					
Engineering Services		2,514,082	2,618,001	2,707,290	9,300,113
Field Operations		12,332,353	13,060,834	13,162,910	14,137,606
Science, Sustainability & Watershed		3,309,536	4,088,854	4,141,276	4,314,053
Utility Systems Management		4,985,904	6,249,624	6,384,676	8,762,258
Other Operating Budget Control Level	N400B-DW	23,141,874	26,017,313	26,396,152	36,514,029
Protection of Beneficial Uses Budget Control Level	C333B	3,219,416	4,717,000	3,808,000	6,719,000
Sediments Budget Control Level	C350B	2,720,196	4,667,000	3,740,000	4,246,000
Shared Cost Projects Budget Control Level	C410B-DW	7,417,989	11,973,000	31,596,000	18,065,000
Stormwater & Flood Control Budget Control Level	C332B	2,797,250	4,768,000	7,939,000	13,922,000
Technology Budget Control Level	C510B-DW	2,786,699	3,810,000	3,971,000	4,298,000

SPU

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Wastewater Conveyance Budget Control Level	C320B	10,626,261	8,841,000	7,971,000	12,422,000
Total Drainage & Wastewater Utility		215,378,819	250,016,923	273,209,295	289,279,491
Engineering Services					
Administration Budget Control Level					
Administration		2,750,005	2,835,258	2,870,184	0
General and Administrative Credit		(4,216,361)	(2,780,179)	(2,855,924)	0
Administration Budget Control Level	N100B-ES	(1,466,355)	55,080	14,259	0
General Expense Budget Control Level					
Other General Expenses		126,769	265,573	280,853	0
Taxes		545	2,000	2,000	0
General Expense Budget Control Level	N000B-ES	127,314	267,573	282,853	0
Other Operating Budget Control Level					
Engineering Services		9,372,192	7,773,654	7,774,927	0
Utility Systems Management		109,939	126,766	130,064	0
Other Operating Budget Control Level	N400B-ES	9,482,131	7,900,419	7,904,991	0
Total Engineering Services		8,143,090	8,223,072	8,202,103	0
Solid Waste Utility					
Administration Budget Control Level					
Administration		3,551,950	3,551,696	3,617,540	4,554,968
General and Administrative Credit		(1,156,961)	(1,120,000)	(1,149,000)	(1,149,000)
Administration Budget Control Level	N100B-SW	2,394,989	2,431,696	2,468,540	3,405,968
Customer Service Budget Control Level	N300B-SW	12,592,517	13,728,229	14,105,569	13,808,261
General Expense Budget Control Level					
Debt Service		6,024,678	8,743,965	9,856,258	11,318,470
Other General Expenses		65,897,106	67,559,062	69,516,333	71,224,044
Taxes		17,037,229	19,332,034	20,161,112	20,408,830
General Expense Budget Control Level	N000B-SW	88,959,013	95,635,061	99,533,703	102,951,344
New Facilities Budget Control Level	C230B	10,829,096	14,354,000	43,371,000	6,958,000

SPU

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Other Operating Budget Control Level					
Engineering Services		81,172	83,583	86,207	77,436
Field Operations		9,267,957	9,938,098	10,090,192	10,205,362
Science, Sustainability & Watershed		617,740	724,831	732,222	737,112
Utility Systems Management		2,184,409	2,525,558	2,385,718	3,132,959
Other Operating Budget Control Level	N400B-SW	12,151,278	13,272,070	13,294,339	14,152,869
Rehabilitation and Heavy Equipment Budget Control Level	C240B	1,824,149	1,824,000	1,851,000	863,000
Shared Cost Projects Budget Control Level	C400B-SW	808,287	876,000	226,000	2,138,000
Technology Budget Control Level	C500B-SW	1,564,574	1,569,000	1,226,000	1,444,000
Total Solid Waste Utility		131,123,904	143,690,056	176,076,151	145,721,441
Water Utility					
Administration Budget Control Level					
Administration		11,196,072	11,030,481	11,242,765	10,644,965
General and Administrative Credit		(9,467,454)	(8,466,000)	(8,678,000)	(8,678,000)
Administration Budget Control Level	N100B-WU	1,728,618	2,564,481	2,564,765	1,966,965
Customer Service Budget Control Level	N300B-WU	9,200,424	9,447,207	9,747,223	9,382,368
Distribution Budget Control Level	C110B	21,644,865	26,658,000	16,156,000	19,653,000
General Expense Budget Control Level					
Debt Service		59,206,023	59,291,000	63,591,000	63,591,000
Other General Expenses		9,901,194	13,728,085	14,069,496	18,164,319
Taxes		23,818,459	22,629,470	23,815,078	24,483,416
General Expense Budget Control Level	N000B-WU	92,925,676	95,648,555	101,475,574	106,238,735
Habitat Conservation Program Budget Control Level	C160B	3,512,911	11,565,000	8,820,000	8,274,000

SPU

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Other Operating Budget Control Level					
Engineering Services		2,974,882	3,142,178	3,188,654	3,379,430
Field Operations		17,235,938	16,927,569	17,556,748	18,263,609
Science, Sustainability & Watershed		8,591,654	10,151,075	10,368,648	10,543,313
Utility Systems Management		12,207,204	8,731,428	8,846,715	8,889,478
Other Operating Budget Control Level	N400B-WU	41,009,679	38,952,250	39,960,765	41,075,830
Shared Cost Projects Budget Control Level	C410B-WU	18,187,567	19,052,000	15,756,000	13,985,000
Technology Budget Control Level	C510B-WU	3,556,340	5,721,000	6,087,000	4,433,000
Transmission Budget Control Level	C120B	2,726,191	1,574,000	1,066,000	1,991,000
Water Quality & Treatment Budget Control Level	C140B	14,664,681	26,680,000	16,296,000	19,060,000
Water Resources Budget Control Level	C150B	22,791,003	9,966,000	8,155,000	11,037,000
Watershed Stewardship Budget Control Level	C130B	4,769,272	8,751,000	3,972,000	5,490,000
Total Water Utility		236,717,225	256,579,493	230,056,327	242,586,898
Department Total		591,363,038	658,509,544	687,543,876	677,587,830
Department Full-time Equivalents Total*		1,402.40	1,440.56	1,446.06	1,466.06

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
General Subfund	2,208,351	1,108,925	1,213,937	1,123,937
Other	589,154,687	657,400,619	686,329,939	676,463,893
Department Total	591,363,038	658,509,544	687,543,876	677,587,830

Drainage & Wastewater Utility

Administration Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Administration Budget Control Level is to provide overall management and policy direction for Seattle Public Utilities, and more specifically, for the Drainage and Wastewater Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Administration	7,332,077	7,272,397	7,425,422	9,309,807
General and Administrative Credit	-5,545,359	-4,795,027	-4,623,517	-7,327,103
Total	1,786,718	2,477,370	2,801,905	1,982,704
Full-time Equivalents Total *	61.73	61.23	61.23	68.53

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Administration

Purpose Statement

The purpose of the Drainage and Wastewater Utility Administration program is to provide overall management and policy direction for Seattle Public Utilities, and more specifically, for the Drainage and Wastewater Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Summary

Increase salaries \$103,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Increase \$547,000 in General Fund and \$1.669 million in utility funds to take on Engineering Services work, part of dissolving the Engineering Services Fund (ESF). For illustrative purposes, 7.3 FTEs formerly shown in the ESF Administration program are now shown here, though dissolving the fund makes no changes to SPU staffing levels.

Increase \$56,000 for additional diversity/race and social justice training.

Increase \$16,000 for additional financial audit costs.

Increase \$75,000 for increased information technology costs.

Decrease \$581,000, the net of three reorganizations that transfer various fixed costs into the General Expense BCL and move the Environmental Justice and Service Equity division into the Director's office. This process began in the 2007 Q2 Supplemental. Total net increase for the program is approximately \$1.884 million.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Administration	7,332,077	7,272,397	7,425,422	9,309,807
Full-time Equivalents Total*	61.73	61.23	61.23	68.53

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: General and Administrative Credit

Purpose Statement

The purpose of the Drainage and Wastewater Utility General and Administrative Credit program is to eliminate double-budgeting related to implementation of capital projects and equipment depreciation.

Program Summary

Decrease \$2.027 million to reflect additional budget for Engineering Services work, part of dissolving the Engineering Services Fund.

Decrease \$676,000 to reflect other increases in the Drainage & Wastewater budget, for a total reduction of approximately \$2.704 million.

Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
General and Administrative Credit	-5,545,359	-4,795,027	-4,623,517	-7,327,103

Control Structures Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Control Structures Budget Control Level, a Capital Improvement Program funded by wastewater revenues, is to design and construct facilities to control overflows from the combined sewer system.

Summary

Increase \$5.435 million to reflect changes in department priorities and capital spending plans. Highlights include work on combined sewer overflow (CSO) projects at Windermere, S. Genesee and S. Henderson that was delayed into 2008 and accelerated work on the CSO Facility Retrofit project.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Control Structures	3,050,535	6,995,000	5,308,000	10,743,000
Full-time Equivalents Total*	24.55	24.55	24.55	24.55

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Customer Service Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Customer Service Budget Control Level is to provide exceptional customer service in the direct delivery of essential programs and services that anticipate and fully respond to customer expectations.

Summary

Increase \$109,000 to reflect a new billing system agreement with City Light.

Increase salaries by \$78,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Increase \$25,000 for higher postage costs.

Decrease \$646,000, the net of three reorganizations that transfer various fixed costs into the General Expense BCL and move the Environmental Justice and Service Equity division into the Director's office. This process began in the 2007 Q2 Supplemental. Total net decrease for the program is approximately \$434,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Customer Service	6,466,243	6,636,422	7,132,261	6,697,973
Full-time Equivalents Total*	57.33	58.33	58.33	58.33

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General Expense Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility General Expense Budget Control Level is to appropriate funds to pay the Drainage and Wastewater Utility's general expenses.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Debt Service	21,540,750	24,873,522	26,543,997	26,095,000
Other General Expenses	98,828,977	108,192,210	108,610,749	110,860,785
Taxes	24,172,774	25,999,087	27,021,231	28,586,999
Total	144,542,501	159,064,819	162,175,977	165,542,784
Full-time Equivalents Total *	0.77	0.77	0.77	0.77

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General Expense: Debt Service

Purpose Statement

The purpose of the Drainage and Wastewater Utility Debt Service program is to provide appropriation for debt service on Drainage and Wastewater Utility bonds.

Program Summary

Decrease \$449,000 to reflect currently estimated debt service payments.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Debt Service	21,540,750	24,873,522	26,543,997	26,095,000

General Expense: Other General Expenses

Purpose Statement

The purpose of the Drainage and Wastewater Utility Other General Expenses program is to appropriate funds for payment to King County Metro for sewage treatment, and the Drainage and Wastewater Fund's share of City central costs, claims, and other general expenses.

Program Summary

Increase \$32,000 in General Fund for higher costs to close down the City-run automated public toilets on weekend nights, when their associated parks are closed.

Increase salaries by \$1,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Increase \$538,000 for City central costs, worker's compensation claims, storm-related claims costs, and increases in drainage and wastewater fees on SPU-owned properties.

Increase \$233,000 to re-allocate administrative costs, part of dissolving the Engineering Services Fund.

Increase \$1.446 million as part of a transfer of various costs to the General Expense BCL, a process begun in the 2007 Q2 Supplemental, for a total increase of approximately \$2.250 million.

	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Expenditures/FTE				
Other General Expenses	98,828,977	108,192,210	108,610,749	110,860,785
Full-time Equivalents Total*	0.77	0.77	0.77	0.77

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General Expense: Taxes

Purpose Statement

The purpose of the Drainage and Wastewater Utility Taxes program is to provide appropriation for payment of city and state taxes.

Program Summary

Increase \$1.566 million to cover SPU's anticipated taxes, including a small amount of taxes formerly paid from the Engineering Services Fund.

	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Expenditures				
Taxes	24,172,774	25,999,087	27,021,231	28,586,999

Landslide Mitigation & Special Programs Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Landslide Mitigation & Special Programs Budget Control Level, a Capital Improvement Program funded by drainage and wastewater revenue, is to protect SPU drainage and wastewater infrastructure from landslides, provide drainage improvements where surface water generated from the city right-of-way is contributing to landslides, and manage stormwater policy and grants, interdepartmental coordination and programs, and citizen response activities.

Summary

Decrease \$1.339 million to reflect changes in department priorities and capital spending plans. Highlights include the reprioritization and deferral of several landslide projects through 2008.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Landslide Mitigation & Special Programs	4,212,400	6,028,000	6,000,000	4,661,000
Full-time Equivalents Total*	2.80	2.80	2.80	2.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Low Impact Development Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Low Impact Development Budget Control Level, a Capital Improvement Program funded by drainage revenues, is to develop multiple functionality stormwater facilities for achieving the primary goals of flood protection, surface water quality improvement and/or habitat enhancement.

Summary

Decrease \$904,000 to reflect changes in department priorities and capital spending plans. Highlights include a delay in the Capitol Hill Water Quality project in response to the more relaxed developer construction schedule.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Low Impact Development	2,610,738	4,022,000	4,370,000	3,466,000
Full-time Equivalents Total*	7.81	7.81	7.81	7.81

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Other Operating Budget Control Level

Purpose Statement

The purpose of the Other Operating Budget Control Level is to fund the Drainage and Wastewater Utility's operating expenses for Engineering Services, Field Operations, Science, Sustainability & Watersheds and Utility Systems Management programs.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Engineering Services	2,514,082	2,618,001	2,707,290	9,300,113
Field Operations	12,332,353	13,060,834	13,162,910	14,137,606
Science, Sustainability & Watershed	3,309,536	4,088,854	4,141,276	4,314,053
Utility Systems Management	4,985,904	6,249,624	6,384,676	8,762,258
Total	23,141,874	26,017,313	26,396,152	36,514,029
Full-time Equivalents Total *	189.08	194.08	194.08	263.60

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Engineering Services

Purpose Statement

The purpose of the Drainage and Wastewater Utility Engineering Services program is to provide engineering design and support services, construction inspection, and project management services to Drainage and Wastewater Utility's capital improvement projects and to the managers of drainage and wastewater facilities.

Program Summary

Increase \$6.578 million for engineering services work formerly housed in the Engineering Services Fund (ESF). This figure is the net of several staffing reconfigurations and overhead allocation adjustments associated with dissolving the ESF. Of this, \$477,000 is General Fund contribution to citywide engineering services. For illustrative purposes, 50.52 FTEs formerly shown in the ESF Engineering Services program are now shown here, though dissolving the fund makes no changes to SPU staffing levels.

Increase salaries by \$34,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Decrease \$19,000 as part of a transfer of various costs to the General Expense BCL, a process begun in the 2007 Q2 Supplemental, for a net increase of approximately \$6.593 million.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Engineering Services	2,514,082	2,618,001	2,707,290	9,300,113
Full-time Equivalents Total*	24.91	24.91	24.91	75.43

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Field Operations

Purpose Statement

The purpose of the Drainage and Wastewater Utility Field Operations program is to operate and maintain drainage and wastewater infrastructure that protects the public's health, and protects and improves the environment.

Program Summary

Increase \$22,000 for additional dredging and creek maintenance work on completed CIP projects.

Increase \$581,000 and 10 FTEs (Drainage & Wastewater Collection Workers) to perform more frequent inlet and catch basin inspections, as required by SPU's new NPDES permit.

Increase \$207,000 and 5 FTEs (Information Technology Professionals) for full implementation of the I-SCADA system, which will allow enhanced rain and stormwater flow monitoring.

Increase \$181,000 for the Drainage & Wastewater Fund's share of increased staffing on Maximo, SPU's work management system.

Increase salaries by \$123,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Increase \$61,000 for higher-than-anticipated fuel costs.

Decrease \$200,000 as part of a transfer of various costs to the General Expense BCL, a process begun in the 2007 Q2 Supplemental, for a net increase of approximately \$975,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Field Operations	12,332,353	13,060,834	13,162,910	14,137,606
Full-time Equivalents Total*	94.18	94.18	94.18	109.18

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

**Other Operating: Science, Sustainability & Watershed
Purpose Statement**

The purpose of the Drainage and Wastewater Utility Science, Sustainability & Watersheds program is to ensure SPU's investments, operations, services and programs are scientifically sound, promote environmental sustainability and provide stewardship of watersheds and aquatic resources.

Program Summary

Decrease \$41,000 for faster-than-anticipated completion of grant requirements on the High Point Natural Drainage System project.

Increase \$156,000 and 1 FTE (Senior Environmental Analyst) for additional work on SPU's new NPDES permit, including an illicit connection program, stormwater management planning and water quality monitoring.

Increase salaries \$41,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Increase \$17,000 for additional programming on the City's Green Building Team, for a total net increase of approximately \$173,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Science, Sustainability & Watershed	3,309,536	4,088,854	4,141,276	4,314,053
Full-time Equivalents Total*	27.86	28.86	28.86	29.86

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Other Operating: Utility Systems Management

Purpose Statement

The purpose of the Drainage and Wastewater Utility's Utility Systems Management program is to ensure that each SPU utility system and associated assets are properly planned, developed, operated and maintained and that asset management principles and practices are applied to achieve established customer and environmental service levels at the lowest life-cycle cost.

Program Summary

Increase \$311,000 for additional wastewater capacity monitoring in 19 priority areas to identify and remedy capacity risks.

Increase \$78,000 for additional customer outreach and education.

Increase \$104,000 for full implementation of the I-SCADA system, which will allow enhanced rain and stormwater flow monitoring.

Increase \$156,000 to for work to comply with nine minimum controls requirements, part of SPU's new NPDES permit.

Increase \$539,000 and 2 FTEs (1 Associate and 1 Senior Civil Engineering Specialist) for additional work on SPU's new NPDES permit, including an illicit connection program, stormwater management planning and water quality monitoring.

Increase \$104,000 to participate in a study with the Southwest Suburban Sewer District to quantify stormwater entry into the sewer system and its impact on future treatment capacity needs.

Increase \$955,000 and 1 FTE (Planning & Development Specialist I) for West Nile Virus abatement work, including treating drainage catch basins with mosquito larvicides, research on mosquitoes and the effects of treatment, and public communications.

Increase salaries by \$65,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Increase \$66,000 to re-allocate costs, part of the dissolution of the Engineering Services Fund, for a total increase of approximately \$2.378 million.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Utility Systems Management	4,985,904	6,249,624	6,384,676	8,762,258
Full-time Equivalents Total*	42.13	46.13	46.13	49.13

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Protection of Beneficial Uses Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Protection of Beneficial Uses Budget Control Level, a Capital Improvement Program funded by drainage revenues, is to make improvements to the City's drainage system to reduce the harmful effects of stormwater runoff on creeks and receiving waters by improving water quality and protecting or enhancing habitat.

Summary

Increase \$2.911 million to reflect changes in department priorities and capital spending plans. Highlights include increased 2008 work on the Thornton Creek water quality channel project and design work on the South Park Regional Water Quality project and the Sound Transit Integrated Drainage Plan.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Protection of Beneficial Uses	3,219,416	4,717,000	3,808,000	6,719,000
Full-time Equivalents Total*	14.47	14.47	14.47	14.47

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Sediments Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Sediments Budget Control Level, a Capital Improvement Program funded by drainage and wastewater revenues, is to restore and rehabilitate natural resources in or along Seattle's waterways.

Summary

Increase \$506,000 to reflect changes in department priorities and capital spending plans. Highlights include additional work on sediment remediation at Gas Works Parks and the Duwamish River Slip 4 site.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Sediments	2,720,196	4,667,000	3,740,000	4,246,000
Full-time Equivalents Total*	5.72	6.72	6.72	6.72

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Shared Cost Projects Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Shared Cost Projects Budget Control Level, a Drainage and Wastewater Capital Improvement Program, is to implement the Drainage and Wastewater Utility's share of capital improvement projects that receive funding from multiple SPU funds benefiting the Utility.

Summary

Decrease \$13.531 million for changes in department priorities and capital spending plans. Highlights include a \$25.619 million reduction due to a delay in utility work on the Alaskan Way Viaduct project, as well as a shift to high priority Bridging-the-Gap-related projects, such as the Spokane Street Viaduct.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Shared Cost Projects	7,417,989	11,973,000	31,596,000	18,065,000
Full-time Equivalents Total*	28.84	34.84	39.34	39.34

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Stormwater & Flood Control Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Stormwater & Flood Control Budget Control Level, a Capital Improvement Program funded by drainage revenues, is to make improvements to the City's drainage system to alleviate and prevent flooding in Seattle, with a primary focus on the protection of public health, safety and property.

Summary

Increase \$5.983 million to reflect changes in department priorities and capital spending plans. Highlights include preliminary work on the Madison Valley Long-Term Solution project, and construction on large flood control projects at 4th Ave. S and S. Trenton, at MLK Way and Norfolk St. and the Georgetown Flume.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Stormwater & Flood Control	2,797,250	4,768,000	7,939,000	13,922,000
Full-time Equivalents Total*	21.46	21.46	21.46	21.46

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Technology Budget Control Level, a Capital Improvement Program, is to make use of recent technology advances to increase the Drainage and Wastewater Utility's efficiency and productivity.

Summary

Increase \$327,000 to reflect changes in department priorities and capital spending plans. Highlights include security improvements in the Technology Infrastructure program to better protect desktop computers against intrusion, prevent dangerous misuse of the Internet and allow the use of wireless computers at the Seattle Municipal Tower and remote sites.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Technology	2,786,699	3,810,000	3,971,000	4,298,000
Full-time Equivalents Total*	12.76	12.76	12.76	12.76

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Wastewater Conveyance Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Wastewater Conveyance Budget Control Level, a Capital Improvement Program funded by wastewater revenues, is to improve the effectiveness of the City's wastewater system.

Summary

Increase \$4.451 million to reflect changes in department priorities and capital spending plans. Highlights include additional sewer pipe rehabilitation to maintain critical lines and reduce risk of failure, as well as additional evaluation work to reduce life-cycle costs.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Wastewater Conveyance	10,626,261	8,841,000	7,971,000	12,422,000
Full-time Equivalents Total*	22.25	22.25	22.25	22.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Engineering Services

Administration Budget Control Level

Purpose Statement

The purpose of the Engineering Services Administration Budget Control Level is to provide core financial, human resource, and information technology services to Seattle Public Utilities, and, more specifically, to the Engineering Services Fund.

Program Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Administration	2,750,005	2,835,258	2,870,184	0
General and Administrative Credit	-4,216,361	-2,780,179	-2,855,924	0
Total	-1,466,355	55,080	14,259	0
Full-time Equivalents Total *	22.10	22.10	22.10	0

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Administration

Purpose Statement

The purpose of the Engineering Services Administration program is to provide core financial, human resource, and information technology services to the entire Department, and, more specifically, to the Engineering Services Fund.

Program Summary

Decrease the budget to \$0 and remove all FTEs as part of the dissolution of the Engineering Services Fund, which is to take place on January 1, 2008. Billable work is transferred to the Drainage & Wastewater Fund, while other administrative and overhead costs are re-allocated to the three SPU enterprise funds. Taken together, the dissolution-related adjustments result in no net FTE change and a net reduction of SPU-wide budget authority of \$183,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Administration	2,750,005	2,835,258	2,870,184	0
Full-time Equivalents Total*	22.10	22.10	22.10	0

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: General and Administrative Credit

Purpose Statement

The purpose of the Engineering Services General and Administrative Credit program is to eliminate double-budgeting related to implementation of capital projects.

Program Summary

Decrease the budget to \$0 and remove all FTEs as part of the dissolution of the Engineering Services Fund, which is to take place on January 1, 2008. Billable work is transferred to the Drainage & Wastewater Fund, while other administrative and overhead costs are re-allocated to the three SPU enterprise funds. Taken together, the dissolution-related adjustments result in no net FTE change and a net reduction of SPU-wide budget authority of \$183,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
General and Administrative Credit	-4,216,361	-2,780,179	-2,855,924	0

General Expense Budget Control Level

Purpose Statement

The purpose of the Engineering Services General Expense Budget Control Level is to provide appropriation to pay the Engineering Services Fund's general expenses.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Other General Expenses	126,769	265,573	280,853	0
Taxes	545	2,000	2,000	0
Total	127,314	267,573	282,853	0

General Expense: Other General Expenses

Purpose Statement

The purpose of the Engineering Services Other General Expenses program is to provide appropriation for payment of the Fund's share of City central costs and other general expenses.

Program Summary

Decrease the budget to \$0 and remove all FTEs as part of the dissolution of the Engineering Services Fund, which is to take place on January 1, 2008. Billable work is transferred to the Drainage & Wastewater Fund, while other administrative and overhead costs are re-allocated to the three SPU enterprise funds. Taken together, the dissolution-related adjustments result in no net FTE change and a net reduction of SPU-wide budget authority of \$183,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Other General Expenses	126,769	265,573	280,853	0

General Expense: Taxes

Purpose Statement

The purpose of the Engineering Services Taxes program is to provide appropriation for payment of city taxes.

Program Summary

Decrease the budget to \$0 and remove all FTEs as part of the dissolution of the Engineering Services Fund, which is to take place on January 1, 2008. Billable work is transferred to the Drainage & Wastewater Fund, while other administrative and overhead costs are re-allocated to the three SPU enterprise funds. Taken together, the dissolution-related adjustments result in no net FTE change and a net reduction of SPU-wide budget authority of \$183,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Taxes	545	2,000	2,000	0

Other Operating Budget Control Level

Purpose Statement

The purpose of the Other Operating Budget Control Level is to fund the Engineering Services Fund's operating expenses for Engineering Services and Utility Systems Management programs.

Program Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Engineering Services	9,372,192	7,773,654	7,774,927	0
Utility Systems Management	109,939	126,766	130,064	0
Total	9,482,131	7,900,419	7,904,991	0
Full-time Equivalents Total *	50.52	50.52	50.52	0

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Engineering Services

Purpose Statement

The purpose of the Engineering Services Engineering Services program is to provide engineering support and construction inspection services to other City departments and non-City agencies.

Program Summary

Decrease the budget to \$0 and remove all FTEs as part of the dissolution of the Engineering Services Fund, which is to take place on January 1, 2008. Billable work is transferred to the Drainage & Wastewater Fund, while other administrative and overhead costs are re-allocated to the three SPU enterprise funds. Taken together, the dissolution-related adjustments result in no net FTE change and a net reduction of SPU-wide budget authority of \$183,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Engineering Services	9,372,192	7,773,654	7,774,927	0
Full-time Equivalents Total*	50.52	50.52	50.52	0

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Utility Systems Management

Purpose Statement

The purpose of the Engineering Services Utility Systems Management program is to assure that each SPU utility system and associated assets are properly planned, developed, operated and maintained and that asset management principles and practices are applied to achieve established customer and environmental service levels at the lowest life-cycle cost.

Program Summary

Decrease the budget to \$0 and remove all FTEs as part of the dissolution of the Engineering Services Fund, which is to take place on January 1, 2008. Billable work is transferred to the Drainage & Wastewater Fund, while other administrative and overhead costs are re-allocated to the three SPU enterprise funds. Taken together, the dissolution-related adjustments result in no net FTE change and a net reduction of SPU-wide budget authority of \$183,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Utility Systems Management	109,939	126,766	130,064	0

Solid Waste Utility

Administration Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Administration Budget Control Level is to provide overall management and policy direction for Seattle Public Utilities, and, more specifically, for the Solid Waste Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Administration	3,551,950	3,551,696	3,617,540	4,554,968
General and Administrative Credit	-1,156,961	-1,120,000	-1,149,000	-1,149,000
Total	2,394,989	2,431,696	2,468,540	3,405,968
Full-time Equivalents Total *	31.01	31.01	31.01	35.41

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Administration

Purpose Statement

The purpose of the Solid Waste Utility Administration program is to provide overall management and policy direction for Seattle Public Utilities, and, more specifically, for the Solid Waste Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Summary

Increase salaries \$51,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Increase \$655,000 to correct and update administrative allocations, part of dissolving the Engineering Services Fund. For illustrative purposes, 4.4 FTEs formerly shown in the ESF Administration program are now shown here, though dissolving the fund makes no changes to SPU staffing levels.

Increase \$68,000 for additional diversity / race and social justice training.

Increase \$9,000 for additional financial audit costs.

Increase \$38,000 for increased information technology costs.

Increase \$117,000, the net of three reorganizations that transfer various fixed costs into the General Expense BCL and move the Environmental Justice and Service Equity division into the Director's office. This process began in the 2007 Q2 Supplemental. Total net increase for the program is approximately \$938,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Administration	3,551,950	3,551,696	3,617,540	4,554,968
Full-time Equivalents Total*	31.01	31.01	31.01	35.41

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: General and Administrative Credit

Purpose Statement

The purpose of the Solid Waste Utility General and Administrative Credit program is to eliminate double-budgeting related to implementation of capital projects and equipment depreciation.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
General and Administrative Credit	-1,156,961	-1,120,000	-1,149,000	-1,149,000

Customer Service Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Customer Service Budget Control Level is to provide exceptional customer service in the direct delivery of essential programs and services that anticipate and fully respond to customer expectations.

Summary

Decrease \$90,000 in General Fund to correct a technical error.

Increase \$109,000 to reflect a new billing system agreement with City Light.

Increase salaries by \$117,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Increase \$25,000 for higher postage costs.

Decrease \$834,000, the net of three reorganizations that transfer various fixed costs into the General Expense BCL and move the Environmental Justice and Service Equity division into the Director's office. This process began in the 2007 Q2 Supplemental.

Increase \$171,000 for the first year of a two-year waste prevention grant, provided by the Washington Department of Ecology.

Increase \$205,000 to supply tonnage tax funding to the 2008 parks outdoor recycling pilot, for a total net decrease of \$297,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Customer Service	12,592,517	13,728,229	14,105,569	13,808,261
Full-time Equivalents Total*	83.90	89.40	89.40	89.40

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility General Expense Budget Control Level is to provide appropriation to pay the Solid Waste Utility's general expenses.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Debt Service	6,024,678	8,743,965	9,856,258	11,318,470
Other General Expenses	65,897,106	67,559,062	69,516,333	71,224,044
Taxes	17,037,229	19,332,034	20,161,112	20,408,830
Total	88,959,013	95,635,061	99,533,703	102,951,344

General Expense: Debt Service

Purpose Statement

The purpose of the Solid Waste Utility Debt Service program is to appropriate funds for debt service on Solid Waste Utility bonds.

Program Summary

Increase \$1.462 million to reflect currently estimated debt service payments.

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Expenditures				
Debt Service	6,024,678	8,743,965	9,856,258	11,318,470

General Expense: Other General Expenses

Purpose Statement

The purpose of the Solid Waste Utility Other General Expenses program is to provide appropriation for payments to contractors who collect the City's solid waste, the Solid Waste Fund's share of City central costs, claims, and other general expenses.

Program Summary

Increase \$344,000 to correct and update administrative allocations, part of dissolving the Engineering Services Fund.

Increase \$875,000 as part of a transfer of various costs to the General Expense BCL, a process begun in the 2007 Q2 Supplemental.

Increase \$489,000 for City central costs, worker's compensation claims, and other contract expenses for a total increase of approximately \$1.708 million.

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Expenditures				
Other General Expenses	65,897,106	67,559,062	69,516,333	71,224,044

General Expense: Taxes

Purpose Statement

The purpose of the Solid Waste Utility Taxes program is to appropriate funds for payment of city and state taxes.

Program Summary

Increase \$248,000 to cover SPU's anticipated taxes.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Taxes	17,037,229	19,332,034	20,161,112	20,408,830

New Facilities Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility New Facilities Budget Control Level, a Capital Improvement Program funded by solid waste revenues, is to design and construct new facilities to enhance solid waste operations.

Summary

Decrease \$36.413 million to reflect changes in department priorities and capital spending plans. Highlights include a reduction in the scope of the Facility Master Plan, which went from a three-station to a two-station configuration, along with delays in the project schedule.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
New Facilities	10,829,096	14,354,000	43,371,000	6,958,000
Full-time Equivalents Total*	9.19	9.19	9.19	9.19

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating Budget Control Level

Purpose Statement

The purpose of the Other Operating Budget Control Level is to fund the Solid Waste Utility's operating expenses for Engineering Services, Field Operations, Science, Sustainability & Watersheds and Utility Systems Management programs.

Program Expenditures	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Engineering Services	81,172	83,583	86,207	77,436
Field Operations	9,267,957	9,938,098	10,090,192	10,205,362
Science, Sustainability & Watershed	617,740	724,831	732,222	737,112
Utility Systems Management	2,184,409	2,525,558	2,385,718	3,132,959
Total	12,151,278	13,272,070	13,294,339	14,152,869
Full-time Equivalents Total *	72.93	75.93	75.93	76.93

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Engineering Services

Purpose Statement

The purpose of the Solid Waste Utility Engineering Services program is to provide engineering design and support services, construction inspection, and project management services to Solid Waste Fund capital improvement projects, and to solid waste facility managers.

Program Summary

Increase \$18,000 for the Solid Waste Fund's share of the new Asset Construction & Protection Oversight group, part of the dissolution of the Engineering Services Fund.

Increase salaries by \$1,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Increase \$130,000 for a technical re-allocation of Engineering Services costs.

Decrease \$158,000 as part of a transfer of various costs to the General Expense BCL, a process begun in the 2007 Q2 Supplemental, for a net decrease of approximately \$9,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Engineering Services	81,172	83,583	86,207	77,436
Full-time Equivalents Total*	0.79	0.79	0.79	0.79

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Field Operations

Purpose Statement

The purpose of the Solid Waste Utility Field Operations program is to operate and maintain the City's solid waste transfer stations and hazardous materials disposal facilities, and to monitor and maintain the City's closed landfills so the public's health is protected and opportunities are provided for reuse and recycling.

Program Summary

Increase salaries by \$82,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Increase \$33,000 for higher-than-anticipated fuel costs, for a total increase of \$115,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Field Operations	9,267,957	9,938,098	10,090,192	10,205,362
Full-time Equivalents Total*	54.02	56.02	56.02	56.02

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Science, Sustainability & Watershed

Purpose Statement

The purpose of the Solid Waste Utility Science, Sustainability & Watersheds program is to ensure SPU's investments, operations, services and programs are scientifically sound, promote environmental sustainability and provide stewardship of watersheds and aquatic resources.

Program Summary

Increase salaries by \$5,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Science, Sustainability & Watershed	617,740	724,831	732,222	737,112
Full-time Equivalents Total*	3.43	3.43	3.43	3.43

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Utility Systems Management

Purpose Statement

The purpose of the Solid Waste Utility's Utility Systems Management program is to ensure that each SPU utility system and associated assets are properly planned, developed, operated and maintained and that asset management principles and practices are applied to achieve established customer and environmental service levels at the lowest life-cycle cost.

Program Summary

Increase salaries by \$21,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Increase \$26,000 to re-allocate costs, part of the dissolution of the Engineering Services Fund.

Increase \$700,000 and 1 FTE (Senior Planning & Development Specialist) for additional waste reduction planning and program development work, for a total increase of approximately \$747,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Utility Systems Management	2,184,409	2,525,558	2,385,718	3,132,959
Full-time Equivalents Total*	14.69	15.69	15.69	16.69

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Rehabilitation and Heavy Equipment Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Rehabilitation and Heavy Equipment Budget Control Level, a Capital Improvement Program funded by solid waste revenues, is to implement projects to repair and rehabilitate the City's solid waste transfer stations and improve management of the City's closed landfills and household hazardous waste sites.

Summary

Decrease \$988,000 to reflect changes in department priorities and capital spending plans. Highlights include reduced costs on the Midway Flare Improvements project and moving the Solid Waste Heavy Equipment Purchase project into the Shared Costs BCL.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Rehabilitation and Heavy Equipment	1,824,149	1,824,000	1,851,000	863,000
Full-time Equivalents Total*	1.31	1.31	1.31	1.31

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Shared Cost Projects Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Shared Cost Projects Budget Control Level, a Solid Waste Capital Improvement Program, is to implement the Solid Waste Utility's share of capital improvement projects that receive funding from multiple SPU funds and will benefit the Solid Waste Fund.

Summary

Increase \$1.912 million to reflect changes in department priorities and capital spending plans. Highlights include moving the Solid Waste Heavy Equipment Purchase project into this BCL, and 2008 funding for the Security Improvements program, a multi-year project that was new in 2007 and was only budgeted for that year in the last CIP.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Shared Cost Projects	808,287	876,000	226,000	2,138,000
Full-time Equivalents Total*	0.40	0.40	0.40	0.40

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Technology Budget Control Level, a Capital Improvement Program, is to make use of recent technology advances to increase the Solid Waste Utility's efficiency and productivity.

Summary

Increase \$218,000 to reflect changes in department priorities and capital spending plans. Highlights include security improvements in the Technology Infrastructure program to better protect desktop computers against intrusion, prevent dangerous misuse of the Internet and allow the use of wireless computers at the Seattle Municipal Tower and remote sites.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Technology	1,564,574	1,569,000	1,226,000	1,444,000
Full-time Equivalents Total*	5.92	5.92	5.92	5.92

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Water Utility

Administration Budget Control Level

Purpose Statement

The purpose of the Water Utility Administration Budget Control Level is to provide overall management and policy direction for Seattle Public Utilities, and, more specifically, for the Water Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Administration	11,196,072	11,030,481	11,242,765	10,644,965
General and Administrative Credit	-9,467,454	-8,466,000	-8,678,000	-8,678,000
Total	1,728,618	2,564,481	2,564,765	1,966,965
Full-time Equivalents Total *	89.50	89.50	89.50	99.90

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Administration

Purpose Statement

The purpose of the Water Utility Administration program is to provide overall management and policy direction for Seattle Public Utilities, and, more specifically, for the Water Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Summary

Increase salaries \$220,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Decrease \$145,000 to correct and update administrative allocations, part of dissolving the Engineering Services Fund. For illustrative purposes, 10.4 FTEs formerly shown in the ESF Administration program are now shown here, though dissolving the fund makes no changes to SPU staffing levels.

Increase \$320,000 for additional diversity/race and social justice training.

Increase \$52,000 for additional financial audit costs.

Increase \$120,000 for increased information technology costs.

Decrease \$1.165 million, the net of three reorganizations that transfer various fixed costs into the General Expense BCL and move the Environmental Justice and Service Equity division into the Director's office. This process began in the 2007 Q2 Supplemental. Total net decrease for the program is approximately \$598,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Administration	11,196,072	11,030,481	11,242,765	10,644,965
Full-time Equivalents Total*	89.50	89.50	89.50	99.90

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: General and Administrative Credit

Purpose Statement

The purpose of the Water Utility General and Administrative Credit program is to eliminate double-budgeting related to implementation of capital projects and equipment depreciation.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
General and Administrative Credit	-9,467,454	-8,466,000	-8,678,000	-8,678,000

Customer Service Budget Control Level

Purpose Statement

The purpose of the Water Utility Customer Service Budget Control Level is to provide exceptional customer service in the direct delivery of essential programs and services that anticipate and fully respond to customer expectations.

Summary

Increase \$112,000 to reflect a new billing system agreement with City Light.

Increase salaries by \$120,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Increase \$26,000 for higher postage costs.

Decrease \$622,000, the net of three reorganizations that transfer various fixed costs into the General Expense BCL and move the Environmental Justice and Service Equity division into the Director's office. This process began in the 2007 Q2 Supplemental. Total net decrease for the program is approximately \$365,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Customer Service	9,200,424	9,447,207	9,747,223	9,382,368
Full-time Equivalents Total*	87.57	87.57	87.57	87.57

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Distribution Budget Control Level

Purpose Statement

The purpose of the Water Utility Distribution Budget Control Level, a Capital Improvement Program funded by water revenues, is to repair and upgrade the City's water lines, pump stations, and other facilities.

Summary

Increase \$3.497 million to reflect changes in capital spending plans. Highlights include \$4.22 million additional budget for the New Taps program, which performs reimbursable work on new development, and an additional \$970,000 for Watermain Rehabilitation, which is expected to reduce maintenance costs.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Distribution	21,644,865	26,658,000	16,156,000	19,653,000
Full-time Equivalents Total*	69.33	77.33	77.33	77.33

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense Budget Control Level

Purpose Statement

The purpose of the Water Utility General Expense Budget Control Level is to appropriate funds to pay the Water Utility's general expenses.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Debt Service	59,206,023	59,291,000	63,591,000	63,591,000
Other General Expenses	9,901,194	13,728,085	14,069,496	18,164,319
Taxes	23,818,459	22,629,470	23,815,078	24,483,416
Total	92,925,676	95,648,555	101,475,574	106,238,735
Full-time Equivalents Total *	0.34	0.34	0.34	0.34

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense: Debt Service

Purpose Statement

The purpose of the Water Utility Debt Service program is to appropriate funds for debt service on Water Utility bonds.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Debt Service	59,206,023	59,291,000	63,591,000	63,591,000

General Expense: Other General Expenses

Purpose Statement

The purpose of the Water Utility Other General Expenses program is to appropriate funds for the Water Fund's share of City central costs, claims, and other general expenses.

Program Summary

Increase \$192,000 to correct and update administrative allocations, part of dissolving the Engineering Services Fund.

Increase \$2.114 million as part of a transfer of various costs to the General Expense BCL, a process begun in the 2007 Q2 Supplemental.

Increase \$1.788 million for City central costs, worker's compensation claims, and other contract expenses for a total increase of approximately \$4.094 million.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Other General Expenses	9,901,194	13,728,085	14,069,496	18,164,319
Full-time Equivalents Total*	0.34	0.34	0.34	0.34

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense: Taxes

Purpose Statement

The purpose of the Water Utility Taxes program is to appropriate funds for payment of City and state taxes.

Program Summary

Increase \$668,000 to cover SPU's anticipated taxes.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Taxes	23,818,459	22,629,470	23,815,078	24,483,416

Habitat Conservation Program Budget Control Level

Purpose Statement

The purpose of the Water Utility Habitat Conservation Budget Control Level, a Capital Improvement Program funded by water revenues, is to manage projects directly related to the Cedar River Watershed Habitat Conservation Plan.

Summary

Decrease \$546,000 for revised department priorities and capital spending plans. Highlights include a \$797,000 delay in spending on the Cedar Sockeye Hatchery, which will re-commence in 2009.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Habitat Conservation Program	3,512,911	11,565,000	8,820,000	8,274,000
Full-time Equivalents Total*	14.98	14.98	14.98	14.98

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Other Operating Budget Control Level

Purpose Statement

The purpose of the Other Operating Budget Control Level is to fund the Water Utility's operating expenses for Engineering Services, Field Operations, Science, Sustainability & Watershed and Utility Systems Management programs.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Engineering Services	2,974,882	3,142,178	3,188,654	3,379,430
Field Operations	17,235,938	16,927,569	17,556,748	18,263,609
Science, Sustainability & Watershed	8,591,654	10,151,075	10,368,648	10,543,313
Utility Systems Management	12,207,204	8,731,428	8,846,715	8,889,478
Total	41,009,679	38,952,250	39,960,765	41,075,830
Full-time Equivalents Total *	301.47	305.63	305.63	305.63

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Other Operating: Engineering Services

Purpose Statement

The purpose of the Water Utility Engineering Services program is to provide engineering design and support services, construction inspection, and project management services to Water Utility's capital improvement projects and to the managers of water facilities.

Program Summary

Increase \$157,000 for the Water Fund's share of the new Asset Construction & Protection Oversight group, part of the dissolution of the Engineering Services Fund.

Increase salaries by \$41,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Increase \$32,000 for a technical re-allocation of Engineering Services costs.

Decrease \$39,000 as part of a transfer of various costs to the General Expense BCL, a process begun in the 2007 Q2 Supplemental, for a net increase of approximately \$191,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Engineering Services	2,974,882	3,142,178	3,188,654	3,379,430
Full-time Equivalents Total*	29.58	29.58	29.58	29.58

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Other Operating: Field Operations

Purpose Statement

The purpose of the Water Utility Field Operations program is to operate and maintain the infrastructure that provides the public with an adequate, reliable, and safe supply of high-quality drinking water.

Program Summary

Increase \$57,000 for the Water Fund's share of increased staffing on Maximo, SPU's work management system.

Increase salaries by \$190,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Increase \$106,000 for higher-than-anticipated fuel costs.

Decrease \$181,000 as part of a transfer of various costs to the General Expense BCL, a process begun in the 2007 Q2 Supplemental.

Increase \$535,000 for a water pipe workers' salary adjustment, for a net increase of approximately \$707,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Field Operations	17,235,938	16,927,569	17,556,748	18,263,609
Full-time Equivalents Total*	137.22	137.22	137.22	137.22

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Other Operating: Science, Sustainability & Watershed

Purpose Statement

The purpose of the Water Utility Science, Sustainability & Watersheds program is to ensure SPU's investments, operations, services and programs are scientifically sound, promote environmental sustainability, and provide stewardship of watersheds and aquatic resources.

Program Summary

Increase salaries by \$192,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Decrease \$18,000 as part of a transfer of various costs to the General Expense BCL, a process begun in the 2007 Q2 Supplemental, for a net increase of approximately \$175,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Science, Sustainability & Watershed	8,591,654	10,151,075	10,368,648	10,543,313
Full-time Equivalents Total*	71.07	75.23	75.23	75.23

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Other Operating: Utility Systems Management

Purpose Statement

The purpose of the Water Utility's Utility Systems Management program is to assure that each SPU utility system and associated assets are properly planned, developed, operated and maintained and that asset management principles and practices are applied to achieve established customer and environmental service levels at the lowest life-cycle cost.

Program Summary

Increase salaries by \$93,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Increase \$40,000 to re-allocate costs, part of the dissolution of the Engineering Services Fund.

Decrease \$90,000 as part of a transfer of various costs to the General Expense BCL, a process begun in the 2007 Q2 Supplemental, for a net increase of approximately \$43,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Utility Systems Management	12,207,204	8,731,428	8,846,715	8,889,478
Full-time Equivalents Total*	63.60	63.60	63.60	63.60

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Shared Cost Projects Budget Control Level

Purpose Statement

The purpose of the Water Utility Shared Cost Projects Budget Control Level, which is a Water Capital Improvement Program, is to implement the Water Utility's share of capital improvement projects that receive funding from multiple SPU funds.

Summary

Decrease \$1.771 million to reflect changes in department priorities and capital spending plans. Highlights include a \$7.4 million reduction due to a delay in utility work on the Alaskan Way Viaduct project, as well as a shift to high priority Bridging-the-Gap-related projects.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Shared Cost Projects	18,187,567	19,052,000	15,756,000	13,985,000
Full-time Equivalents Total*	51.09	56.09	57.09	57.09

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Technology Budget Control Level

Purpose Statement

The purpose of the Water Utility Technology Budget Control Level, a Capital Improvement Program, is to make use of recent technology advances to increase the Water Utility's efficiency and productivity.

Summary

Reduce \$1.654 million to reflect changes in department priorities and capital spending plans and a reduction in the scope of some projects. Highlights include security improvements in the Technology Infrastructure program to better protect desktop computers against intrusion, prevent dangerous misuse of the Internet and allow the use of wireless computers at the Seattle Municipal Tower and remote sites.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Technology	3,556,340	5,721,000	6,087,000	4,433,000
Full-time Equivalents Total*	22.20	22.20	22.20	22.20

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Transmission Budget Control Level

Purpose Statement

The purpose of the Water Utility Transmission Budget Control Level, a Capital Improvement Program funded by water revenues, is to repair and upgrade the City's large transmission pipelines that bring untreated water to the treatment facilities, and convey water from the treatment facilities to Seattle and its suburban wholesale customers' distribution systems.

Summary

Increase \$925,000 to reflect changes in department priorities and capital spending plans. Highlights include a \$622,000 increase to transmission pipeline rehabilitation work, which is expected to decrease maintenance costs, and a \$350,000 acceleration of work on the Maple Leaf gate house pipe refurbishment.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Transmission	2,726,191	1,574,000	1,066,000	1,991,000
Full-time Equivalents Total*	5.16	5.16	5.16	5.16

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Water Quality & Treatment Budget Control Level

Purpose Statement

The purpose of the Water Utility Water Quality & Treatment Budget Control Level, a Capital Improvement Program funded by water revenues, is to design, construct, and repair water treatment facilities and remaining open-water reservoirs.

Summary

Increase \$2.764 million to reflect changes in department priorities and capital spending plans. Highlights include an acceleration of work on the Maple Leaf reservoir covering project.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Water Quality & Treatment	14,664,681	26,680,000	16,296,000	19,060,000
Full-time Equivalents Total*	13.49	13.49	13.49	13.49

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Water Resources Budget Control Level

Purpose Statement

The purpose of the Water Utility Water Resources Budget Control Level, a Capital Improvement Program funded by water revenues, is to repair and upgrade water transmission pipelines and promote residential and commercial water conservation.

Summary

Increase \$2.882 million to reflect changes in department priorities and capital spending plans. Highlights include an increase of \$678,000 for accelerated work on the Morse Lake pumping plant, a reduction of \$486,000 for delayed work on the Landsburg flood passage improvements project and \$2.1 million in increased costs on the Cedar Moraine improvements project.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Water Resources	22,791,003	9,966,000	8,155,000	11,037,000
Full-time Equivalents Total*	12.17	12.17	12.17	12.17

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Watershed Stewardship Budget Control Level

Purpose Statement

The purpose of the Water Utility Watershed Stewardship Budget Control Level, a Capital Improvement Program funded by water revenues, is to implement projects associated with the natural land, forestry, and fishery resources within the Tolt, Cedar, and Lake Youngs watersheds.

Summary

Increase \$1.518 million to reflect changes in department priorities and capital spending plans. Highlights include \$684,000 of additional implementation costs for the Muckleshoot agreement and \$323,000 in increased scope of work on the Chinook research and monitoring project.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Watershed Stewardship	4,769,272	8,751,000	3,972,000	5,490,000
Full-time Equivalents Total*	8.25	8.25	8.25	8.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

2008 Estimated Revenues for the Drainage and Wastewater Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
437010	Operating Grants	186,908	410,000	410,000	550,000
443210	Other Eng Services (N4405)-Outside the City	0	0	0	76,000
443450	Public Toilet Service Fees	710,000	728,468	746,679	778,640
443510	Wastewater Utility Services	147,531,599	159,642,172	160,805,165	166,846,198
443610	Drainage Utility Services	36,988,217	39,092,250	47,928,089	51,379,082
443691	Side Sewer Permit Fees	984,058	959,453	959,453	1,033,261
443694	Drainage Permit Fees	489,664	536,432	536,432	514,147
461110	Interest and Investment Earnings	1,832,876	1,586,225	2,599,315	3,065,787
469990	General Subfund -- Transfer In -- Restore Our Waters	0	100,000	100,000	100,000
469990	Other Miscellaneous Revenues	128,874	128,858	131,730	136,984
481200	Use of Bond Proceeds	32,445,404	40,230,052	50,188,564	53,486,979
541850	GIS CGDB Corporate Support (N2408 and N2418)	0	0	0	614,384
543210	GIS CGDB Support - General Fund (N2408 and N2418)	0	0	0	546,516
543210	GIS Maps & Publications	0	0	0	461,868
543210	Parks & Other City Depts. (N4405)	0	0	0	227,975
543210	SCL Fund (N4403)	0	0	0	1,475,087
543210	SDOT Fund (N4404)	0	0	0	2,759,407
543210	Various Engineering Services - General Fund (N4303)	0	0	0	477,421
577010	Capital Grants and Contributions	12,250,872	2,721,247	2,938,006	1,681,569
577010	Cumulative Reserve Subfund -- Transfer In -- Citywide Source Control	0	103,000	0	0
705000	SCL Reimbursement	1,251,411	1,239,386	1,270,371	1,159,700
Total Revenues		234,799,883	247,477,542	268,613,803	287,371,004
379100	Decrease (Increase) in Working Capital	(19,421,064)	2,539,381	4,595,492	1,908,487
Total Resources		215,378,819	250,016,923	273,209,295	289,279,491

2008 Estimated Revenues for the Engineering Services Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
443210	Other Eng Services (N4405)-Outside the City	26	66,000	76,000	0
541850	GIS CGDB Corporate Support (N2408 and N2418)	577,608	601,656	614,384	0
543210	Deficit Repayment-General Fund	0	0	0	0
543210	Deficit Repayment-SCL	0	0	0	0
543210	Deficit Repayment-SPU Funds	0	0	0	0
543210	GIS CGDB Support - General Fund (N2408 and N2418)	523,686	535,194	546,516	0
543210	GIS Maps & Publications	364,785	301,616	289,034	0
543210	Parks & Other City Depts. (N4405)	114,171	144,672	183,390	0
543210	SCL Fund (N4403)	1,427,691	1,343,070	955,823	0
543210	SDOT Fund (N4404)	5,786,438	4,196,455	4,502,939	0
543210	Various Engineering Services - General Fund (N4303)	474,936	473,731	477,421	0
Total Revenues		9,269,341	7,662,394	7,645,507	0
379100	Decrease (Increase) in Working Capital	(1,126,251)	560,677	556,594	0
Total Resources		8,143,090	8,223,071	8,202,101	0

2008 Estimated Revenues for the Solid Waste Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
408000	Other Nonoperating Revenue	25,682	283,079	290,156	0
416456	Landfill Closure Fee	156,514	260,479	260,479	259,677
416457	Transfer Fee	1,402,586	841,894	841,894	1,004,057
416458	Transfer Fee - Out City	0	742,500	742,500	0
434010	Grants	461,880	400,000	400,000	500,000
443710	Commercial Services	36,918,254	41,359,316	44,063,766	44,904,992
443710	Residential Services	54,124,883	57,335,240	61,874,484	62,151,926
443741	Transfer Station Disposal Charges	10,981,511	12,686,060	14,336,519	15,066,361
443745	Commercial Disposal Charges	968,193	963,534	977,747	1,036,571
461110	Interest Earnings	364,844	159,192	154,824	892,684
469990	Other Operating Revenue	140,571	215,377	220,761	287,241
481200	LOC/Bond Proceeds	11,600,000	6,900,000	42,194,000	9,145,000
516456	Landfill Closure Fee	3,862,203	4,331,163	4,308,681	4,826,449
516457	Transfer Fee - In City	2,551,744	3,080,423	3,079,276	4,195,771
543710	General Subfund - Operating Transfer In	1,324,619	1,028,495	1,025,870	1,028,595
705000	City Light for Customer Service	1,291,700	1,323,993	1,357,092	1,159,700
705000	HHW Reimbursement	2,141,926	2,350,044	2,408,795	1,748,429
805000	General Subfund - Transfer In - Graffiti	494,233	0	90,000	0
Total Revenues		128,811,342	134,260,789	178,626,844	148,207,453
379100	Decrease (Increase) in Working Capital	2,312,562	9,429,267	(2,550,693)	(2,486,012)
Total Resources		131,123,904	143,690,056	176,076,151	145,721,441

2008 Estimated Revenues for the Water Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
437010	Operating Grants	282,136	0	0	0
443410	Retail Water Sales	101,122,145	99,478,978	105,033,897	107,430,000
443420	Water Service for Fire Protection	5,390,120	5,476,927	5,782,759	5,782,759
443420	Wholesale Water Credits	(1,186,460)	0	0	0
443420	Wholesale Water Sales	38,818,370	41,794,000	43,216,000	43,554,476
443450	Facilities Charges	821,376	945,000	945,000	945,000
443450	Tap Fees	6,141,225	4,439,424	4,494,917	8,778,339
443480	Miscellaneous Water Ser. Charges	1,598,242	1,767,744	1,807,810	1,737,744
443979	Other Operating Revenues	80,147	0	0	0
459930	NSF Check Charges	16,925	30,750	31,519	30,000
461110	Investment Interest	2,633,823	2,414,409	938,042	1,121,099
461900	Other Interest	17,661	0	0	0
462500	Rentals--Non-City	410,468	338,601	347,066	347,066
469100	Salvage	0	10,396	10,526	10,526
469990	Other Miscellaneous Revenue	333,927	0	0	0
479010	Contributions in Aid of Construction	4,804,232	3,546,450	3,419,825	4,411,775
481200	Bond Issue Proceeds/Existing Bonds	91,433,032	0	0	0
481200	Bond Issue Proceeds/Future Bonds	0	74,389,084	43,562,692	51,203,582
485110	Sale of Property	50,797	0	0	0
485120	Timber Sales	2,155	0	0	0
543970	Call Center payments for City Light	1,330,843	1,137,128	1,165,556	1,194,842
543970	Inventory Purchased by SDOT	486,522	361,925	370,973	375,000
587000	Operating Transfer In - Revenue Stabilization Subfund	0	650,000	1,150,000	1,150,000
587000	Operating Transfer In - Revenue Stabilization Subfund - BPA Account	1,930,000	1,157,746	868,142	868,142
Total Revenues		256,517,686	237,938,562	213,144,723	228,940,350
379100	Decrease (Increase) in Working Capital	(19,800,461)	18,640,931	16,911,604	13,646,548
Total Resources		236,717,225	256,579,493	230,056,327	242,586,898

Drainage & Wastewater Fund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Total Cash at End of Previous Year	19,912,657	21,800,973	35,403,199	16,762,359	15,245,765
Plus: Actual and Estimated Revenue	234,799,883	247,477,542	240,644,380	268,613,803	287,371,004
Less: Actual and Budgeted Expenditures	215,378,819	250,016,923	251,392,960	273,209,295	289,279,491
Accounting and Technical Adjustments	3,930,522	2,499,234	9,408,854	(4,754,552)	1,229,513
Ending Total Cash Balance	35,403,199	16,762,359	15,245,765	16,921,418	12,107,765
Less: Reserves against Cash Balances					
Bond Reserve Account	5,043,846	5,601,502	0	5,825,562	0
Bond Parity Fund	1,779,849	1,743,349	1,779,849	1,705,349	1,779,849
Construction Bond Fund Cash	9,897,105	0	0	0	0
Construction Loan Fund Cash	1,968,896	830,511	1,968,896	830,511	1,968,896
Vendor Deposits	183,020	244,997	183,020	244,997	183,020
Total Reserves against Cash Balances	18,872,716	8,420,359	3,931,765	8,606,419	3,931,765
Ending Operating Cash	16,530,483	8,342,000	11,314,000	8,315,000	8,176,000

Engineering Services Fund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	(3,272,872)	(3,393,712)	(2,462,830)	(3,954,391)	0
Accounting and Technical Adjustments	(316,209)	0	0	0	0
Plus: Actual and Estimated Revenue	9,269,341	7,662,394	13,075,550	7,645,507	0
Less: Actual and Budgeted Expenditures	8,143,090	8,223,072	10,612,720	8,202,103	0
Ending Fund Balance	(2,462,830)	(3,954,391)	0	(4,510,987)	0
Continuing Appropriations	347,322				
Total Reserves	347,322	0	0	0	0
Ending Unreserved Fund Balance	(2,810,152)	(3,954,391)	0	(4,510,987)	0

Solid Waste Fund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Proposed	2008 Proposed
Total Cash at End of Previous Year	8,467,778	26,533,051	5,431,496	5,903,393	46,800,042
Plus: Actual and Estimated Revenue	128,811,342	134,260,789	137,031,006	178,626,844	148,207,453
Less: Actual and Budgeted Expenditures	131,123,904	143,690,056	144,125,449	176,076,151	145,721,441
Accounting and Technical Adjustments	723,719	11,200,391	(48,462,989)	1,709,811	14,133,236
Ending Total Cash Balance	5,431,496	5,903,393	46,800,042	6,744,275	35,152,818
Less: Reserves against Cash Balances					
Construction Fund	0	0	43,084,000	0	31,432,202
Total Reserves against Cash Balances	0	0	43,084,000	0	31,432,202
Ending Operating Cash	5,431,496	5,903,393	3,716,042	6,744,275	3,720,616

Water Fund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Adopted
Total Cash at End of Previous Year	40,749,594	31,560,093	62,943,192	31,902,097	26,330,043
Plus: Actual and Estimated Revenue	256,517,686	237,938,562	229,360,974	213,144,723	228,940,350
Less: Actual and Budgeted Expenditure Accounting and Technical	236,717,225 (2,393,137)	256,579,493 (18,982,935)	259,337,434 6,636,689	230,056,327 (10,201,764)	242,586,898 (13,112,299)
Ending Total Cash Balance	62,943,192	31,902,097	26,330,043	25,192,257	25,795,794
Less: Reserves against Cash Balances					
Construction Fund	36,985,910	15,367,000	8,690,818	10,334,000	10,000,000
Bond Parity Fund	183,313	127,063	127,063	68,063	68,063
Revenue Stabilization Subfund	11,876,895	10,180,199	10,923,817	9,030,199	10,046,913
BPA Account	1,871,593	576,840	843,358	0	0
Vendor deposits	188,545	204,996	188,545	204,996	188,545
Total Reserves against Cash Balances	51,106,256	26,456,097	20,773,601	19,637,257	20,303,520
Ending Operating Cash	11,836,936	5,446,000	5,556,442	5,555,000	5,492,274

Cable Television Franchise Subfund

Department Description

The City of Seattle entered into cable franchise agreements beginning in 1996 that included a new franchise fee as compensation for cable television providers locating in the public right-of-way. A new franchise with Comcast was approved in 2006. The City Council is currently considering a renewed franchise for Millennium Digital Media, LLC. The Cable Television Franchise Subfund (created by Ordinance 118196) shows the anticipated revenues from the franchise fee and related expenditures in the Department of Information Technology (DOIT). Resolution 30379 establishes usage policies for the Fund, defined as funding for the Office of Cable Communications, including administration of the Cable Customer Bill of Rights and the Public, Education, and Government Access costs the City is obligated to fund under the terms of its cable franchise agreements; support for the City's government access TV channel(s), including both operations and capital equipment; programs and projects promoting citizen technology literacy and access, including related research, analysis and evaluation; and use of innovative and interactive technology, including the Internet and TV, to provide means for citizens to access City services.

Proposed Policy and Program Changes

There are no substantive changes from the 2008 Endorsed Budget.

Cable TV

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Cable Fee Support to Information Technology Fund Budget Control Level					
Cable Communications		1,337,957	1,326,225	1,323,113	1,323,113
Community Technology		706,923	1,020,549	959,481	959,481
Technology Infrastructure		211,608	229,472	236,526	236,526
TV Seattle/Democracy Portal		2,523,464	2,917,565	2,972,018	2,972,018
Web Site Support		680,028	715,616	731,530	731,530
Cable Fee Support to Information Technology Fund Budget Control Level	D160B	5,459,980	6,209,426	6,222,669	6,222,669
Cable Fee Support to Library Fund D160B-TBD Budget Control Level		50,000	50,000	50,000	50,000
Department Total		5,509,980	6,259,426	6,272,669	6,272,669
		2006	2007	2008	2008
Resources		Actuals	Adopted	Endorsed	Proposed
Other		5,509,980	6,259,426	6,272,669	6,272,669
Department Total		5,509,980	6,259,426	6,272,669	6,272,669

Cable TV

2008 Estimated Revenues for the Cable Television Franchise Subfund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
421911	Franchise Fee Revenues	7,495,337	6,418,978	6,645,663	5,670,109
461110	Investment Earnings	182,735	0	0	158,501
469990	Deferred Revenue	0	0	0	0
	Total Revenues	7,678,072	6,418,978	6,645,663	5,828,610
379100	Use of (Contribution to) Fund Balance	(2,168,092)	(159,552)	(372,994)	444,059
	Total Resources	5,509,980	6,259,426	6,272,669	6,272,669

Cable TV

Cable Television Franchise Subfund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	1,105,303	1,142,022	3,273,395	1,301,574	5,942,193
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	7,678,072	6,418,978	9,243,622	6,645,663	5,828,610
Less: Actual and Budgeted Expenditures	5,509,980	6,259,426	6,574,823	6,272,669	6,272,669
Ending Fund Balance	3,273,395	1,301,574	5,942,193	1,674,567	5,498,133
Continuing Appropriations	2,177,625		5,110,116		4,509,557
Designation for Cable Programs	911,613	920,314	1,160,665	929,650	1,099,401
Total Reserves	3,089,238	920,314	6,270,781	929,650	5,608,958
Ending Unreserved Fund Balance	184,157	381,260	(328,588)	744,917	(110,825)

Office of City Auditor

Susan Cohen, City Auditor

Contact Information

Department Information Line: (206) 233-3801

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/audit/>

Department Description

The City Auditor is Seattle's independent auditor established by the City Charter. The City Auditor is appointed by a majority of the City Council to a four-year term of office.

The Office of City Auditor assists the City in achieving honest, efficient management, and full accountability throughout City government. It serves the public interest by providing the Mayor, City Council, and City managers with accurate information, unbiased analyses, and objective recommendations on how best to use public resources in support of Seattle's citizens.

The Office of City Auditor conducts financial-related audits, performance audits, management audits, and compliance audits of City programs, agencies, grantees, and contracts. Most of the Office's audits are performed in response to specific concerns or requests from the Mayor or City Councilmembers. If resources are available, the City Auditor responds to specific requests from City department directors. The City Auditor also independently initiates audits to fulfill the Office's mission.

Through its work, the Office of City Auditor answers the following types of questions:

- Are City programs being carried out in compliance with applicable laws and regulations, and is accurate data furnished to the Mayor and City Council on these programs?
- Do opportunities exist to eliminate inefficient use of public funds and potential waste?
- Are funds being spent legally and is accounting for them accurate?
- Are programs achieving desired results?
- Are there better ways to achieve program objectives at lower costs?
- Are there ways to improve the quality of service without increasing costs?
- What emerging or key issues should the Mayor and City Council consider?

Proposed Policy and Program Changes

There are no substantive changes from the 2008 Endorsed Budget.

City Auditor

Appropriations	Summit	2006	2007	2008	2008
Office of City Auditor Budget Control Level	Code	Actuals	Adopted	Endorsed	Proposed
	VG000	975,250	1,071,158	1,106,842	1,114,234
Department Total		975,250	1,071,158	1,106,842	1,114,234
Department Full-time Equivalents Total*		9.00	9.00	9.00	9.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2006	2007	2008	2008
General Subfund	Actuals	Adopted	Endorsed	Proposed
	975,250	1,071,158	1,106,842	1,114,234
Department Total	975,250	1,071,158	1,106,842	1,114,234

Office of City Auditor Budget Control Level

Purpose Statement

The purpose of the Office of City Auditor is to provide unbiased analyses, accurate information, and objective recommendations to assist the City in using public resources equitably, efficiently, and effectively in delivering services to Seattle residents.

Summary

Citywide adjustments to labor costs increase the budget by \$7,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$7,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Office of City Auditor	975,250	1,071,158	1,106,842	1,114,234
Full-time Equivalents Total*	9.00	9.00	9.00	9.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Seattle Office for Civil Rights

Julie Nelson, Acting Director

Contact Information

Department Information Line: (206) 684-4500

City of Seattle General Information: (206) 684-2489 TTY: (206) 684-4503

On the Web at: <http://www.seattle.gov/civilrights/>

Department Description

The Seattle Office for Civil Rights (SOCR) works to ensure that everyone in Seattle has equal access to housing, employment, public accommodations, contracting, and lending. SOCR investigates and enforces City, state, and federal anti-discrimination laws, and provides public policy recommendations to the Mayor, City Council, and other City departments. The Office develops and implements policies and programs promoting fairness, equity, and diversity. It also administers the Title VI program of the 1964 Civil Rights Act and Title II of the Americans with Disabilities Act, which relates to physical access to governmental facilities, projects and programs.

SOCR prevents and remedies discrimination through enforcement, outreach, and education. The Office takes a neutral position in its complaint investigations. Until SOCR finishes an investigation, it reaches no conclusion about the complaint. Whenever possible, SOCR encourages a negotiated resolution between parties.

SOCR also develops anti-discrimination programs and policies, and enhances awareness through free education and outreach to businesses, community groups, and the general public. In 2004, the Office began coordinating the implementation of the Mayor's Race and Social Justice Initiative (RSJI), a citywide initiative designed to transform workplace policies, practices and procedures to mitigate the impact of race on the delivery of City services.

The Office works closely with immigrants, people of color, women, sexual minorities, and people with disabilities and their advocates, to inform them of their rights under the law. The Office publishes a wide array of printed materials, many of which are translated into 10 different languages.

SOCR keeps civil rights issues before the public through articles in the local media, and sponsorship of events such as Seattle Human Rights Day. As part of a broad race and social justice movement, SOCR challenges Seattle to eliminate discrimination in all its forms.

SOCR staffs three volunteer commissions - the Human Rights, Women's, and Sexual Minorities Commissions - which advise the Mayor and City Council on relevant issues.

Proposed Policy and Program Changes

There are no substantive changes from the 2008 Endorsed Budget.

Civil Rights

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Civil Rights Budget Control Level	X1R00	2,044,716	2,094,706	2,225,810	2,223,864
Department Total		2,044,716	2,094,706	2,225,810	2,223,864
Department Full-time Equivalents Total*		22.50	22.50	22.50	22.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
General Subfund	2,044,716	2,094,706	2,225,810	2,223,864
Department Total	2,044,716	2,094,706	2,225,810	2,223,864

Civil Rights Budget Control Level

Purpose Statement

The purpose of the Civil Rights Budget Control Level is to work toward eliminating discrimination in employment, housing, public accommodations, contracting, and lending in Seattle through enforcement, and policy and outreach activities. The Office seeks to encourage and promote equal access and opportunity, diverse participation, and social and economic equity. In addition, the Office is responsible for directing the Mayor's Race & Social Justice Initiative, leading other City departments to design and implement programs which eliminate institutionalized racism.

Summary

There are no substantive changes from the 2008 Endorsed Budget. Citywide adjustments to labor costs decrease the budget by approximately \$2,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Civil Rights	2,044,716	2,094,706	2,225,810	2,223,864
Full-time Equivalents Total*	22.50	22.50	22.50	22.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Civil Service Commission

Jennifer K. Schubert, Chair of the Commission

Contact Information

Department Information Line: (206) 386-1301

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/csc>

Department Description

The Civil Service Commission serves as a quasi-judicial body providing fair and impartial hearings of alleged violations of the City's personnel system. Employees may file appeals with the Commission regarding all final disciplinary actions and alleged violations of the Personnel Ordinance, as well as related rules and policies. The Commission may issue orders to remedy violations and may also make recommendations to the Mayor and City Council regarding the administration of the personnel system. In addition, the Commission investigates allegations of political patronage to ensure the City's hiring practices are established and carried out in accordance with the merit principles set forth in the City Charter.

Proposed Policy and Program Changes

There are no substantive changes from the 2008 Endorsed Budget.

Civil Service

Appropriations	Summit	2006	2007	2008	2008
	Code	Actuals	Adopted	Endorsed	Proposed
Civil Service Commission Budget	V1C00	171,750	202,491	209,012	210,144
Control Level					
Department Total		171,750	202,491	209,012	210,144
Department Full-time Equivalents Total*		1.60	1.80	1.80	1.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
General Subfund	171,750	202,491	209,012	210,144
Department Total	171,750	202,491	209,012	210,144

Civil Service Commission Budget Control Level

Purpose Statement

The purpose of the Civil Service Commission Budget Control Level is threefold: 1) to provide employees and departments with a quasi-judicial process wherein they can appeal disciplinary actions and alleged violations of the City Charter, personnel code, or other personnel rules; 2) to submit legislation and recommendations to the Mayor and City Council intended to improve the City's personnel system; and 3) to investigate allegations of political patronage to ensure the City's hiring process conforms to the merit system set forth in the City Charter.

Summary

Citywide adjustments to labor costs increase the budget by \$1,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$1,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Civil Service Commission	171,750	202,491	209,012	210,144
Full-time Equivalents Total*	1.60	1.80	1.80	1.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Employees' Retirement System

Mel Robertson, Acting Executive Director

Contact Information

Department Information Line: (206) 386-1293

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/retirement/>

Department Description

The Employees' Retirement System has two major functions: administration of retirement benefits and management of the assets of the Retirement Fund. Employee and employer contributions, as well as investment earnings, provide funding for the System. Approximately 10,400 active employee members and 5,000 retired employee members participate in the plan. The provisions of the plan are set forth in Chapter 4.36 of the Seattle Municipal Code. The plan is a "defined benefit plan," which means an employee's salary, years of service, and age at the time of retirement are used to determine the amount of retirement benefits. Retirees are given a choice of several payment options. The Retirement System is led by a seven-member Board of Administration and an Executive Director appointed by the Board.

Proposed Policy and Program Changes

The 2008 Proposed Budget increases appropriations by \$8,000 over the 2008 Endorsed Budget to pay the Retirement System's share of the City's conversion to a standardized Microsoft platform as part of the Technology Infrastructure Optimization (TIO) project.

Employees' Retirement

	Summit	2006	2007	2008	2008
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
Employees' Retirement Budget Control Level	R1E00	5,570,143	8,527,232	9,468,761	9,476,351
Department Total		5,570,143	8,527,232	9,468,761	9,476,351
Department Full-time Equivalents Total*		12.50	14.50	14.50	14.50
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
		2006	2007	2008	2008
Resources		Actuals	Adopted	Endorsed	Proposed
Other		5,570,143	8,527,232	9,468,761	9,476,351
Department Total		5,570,143	8,527,232	9,468,761	9,476,351

Employees' Retirement

Employees' Retirement Budget Control Level

Purpose Statement

The purpose of the Employees' Retirement Budget Control Level is to manage and administer retirement assets and benefits.

Summary

The 2008 Proposed Budget increases appropriations by \$8,000 over the 2008 Endorsed Budget to pay the Retirement System's share of the City's conversion to a standardized Microsoft platform.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Employees' Retirement	5,570,143	8,527,232	9,468,761	9,476,351
Full-time Equivalents Total*	12.50	14.50	14.50	14.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Ethics and Elections Commission

Wayne Barnett, Executive Director

Contact Information

Department Information Line: (206) 684-8500

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/ethics/>

Department Description

The Seattle Ethics and Elections Commission (SEEC) helps foster public confidence in the integrity of Seattle City government by providing education, training, and enforcement of the City's Code of Ethics and Whistleblower Code. The SEEC also promotes informed elections through education, training, and enforcement of the City's Elections Code and Election Pamphlet Code.

The SEEC conducts ethics training for all City employees on request, and through the City's New Employee and New Supervisor Orientation programs. It also provides ethics training information for City employees via the City's intranet site.

The SEEC issues advisory opinions regarding interpretations of the Code of Ethics and also investigates and rules upon alleged violations of the Code. Thirty years of formal advisory opinions, organized and searchable by topic, are available on SEEC's web site.

Through the Whistleblower Code, the SEEC helps to protect an employee's right to report improper governmental action and to be free from possible retaliation as a result of such reporting. The SEEC either refers allegations of improper governmental actions to the appropriate agency or investigates those allegations itself.

The SEEC fulfills the public's mandate of full campaign disclosure by training every organization required to report contributions and expenditures in proper reporting procedures, auditing every organization that reports, working with those organizations to correct errors, and making all campaign finance information available to the public. Since 1993, the SEEC has made summary reports of campaign financing information available to the public. Since 1995, SEEC has published campaign financing information on its web site.

The SEEC produces voters' pamphlets for City elections and ballot measures. It makes these pamphlets available in several languages and produces a video voter's guide with King County in odd-numbered years. The video voter's guide is funded with cable franchise fee revenue.

Proposed Policy and Program Changes

Citywide adjustments to labor and health care cost increased the Commission's budget by approximately \$8,400.

Ethics and Elections

Appropriations	Summit	2006	2007	2008	2008
	Code	Actuals	Adopted	Endorsed	Proposed
Ethics and Elections Budget	V1T00	650,695	596,613	616,058	624,506
Control Level					
Department Total		650,695	596,613	616,058	624,506
Department Full-time Equivalents Total*		5.20	5.20	5.20	5.20

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
General Subfund	650,695	596,613	616,058	624,506
Department Total	650,695	596,613	616,058	624,506

Ethics and Elections Budget Control Level

Purpose Statement

The purpose of the Ethics and Elections Budget Control Level is threefold: 1) to audit, investigate, and conduct hearings regarding non-compliance with, or violations of, Commission-administered ordinances; 2) to advise all City officials and employees of their obligations under Commission-administered ordinances; and 3) to publish and broadly distribute information about the City's ethical standards, City election campaigns, and campaign financial disclosure statements.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Ethics and Elections	650,695	596,613	616,058	624,506
Full-time Equivalents Total*	5.20	5.20	5.20	5.20

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department of Executive Administration

Fred Podesta, Director

Contact Information

Department Information Line: (206) 684-0987

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/executiveadministration/>

Department Description

The Department of Executive Administration (DEA) provides a variety of services to City departments and the public, including Citywide operational responsibilities for accounting, payroll, licensing, revenue collection and processing, animal services, weights and measures, treasury activities, purchasing, construction and consultant contracting, risk management, and the City's financial management and personnel data systems.

Proposed Policy and Program Changes

The Department of Executive Administration's 2008 Proposed Budget includes funding to establish a design team, hire staff, perform process and technology design, and investigate and purchase hardware and software for a 311 non-emergency call center for the City of Seattle. The 311 phone number is a national standard for non-emergency municipal services. Seattle will join dozens of other cities offering this service to residents and visitors.

DEA's 2008 Proposed Budget also provides additional staff and funding to enforce City regulations related to nightlife establishments, and additional funding to perform an evaluation of the central accounting processes in conjunction with an effort to move some departments to a standardized budget system.

Executive Administration

Appropriations	Summit	2006	2007	2008	2008
	Code	Actuals	Adopted	Endorsed	Proposed
Business Technology Budget Control Level	C8400	10,032,845	11,329,096	9,922,631	19,102,937
Contracting Budget Control Level	C8700	3,001,233	3,476,548	3,581,971	3,559,411
Executive Management Budget Control Level	C8100	2,185,060	2,352,926	2,425,278	2,441,607
Financial Services Budget Control Level	C8200	6,958,419	8,111,815	8,377,700	8,190,057
Revenue and Consumer Affairs Budget Control Level	C8500	4,653,773	5,046,439	5,208,625	5,492,476
Seattle Animal Shelter Budget Control Level	C8600	3,104,710	3,260,205	3,372,770	3,371,245
Department Total		29,936,039	33,577,029	32,888,975	42,157,733
Department Full-time Equivalents Total*		245.00	246.00	246.00	264.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
General Subfund	29,936,039	33,577,029	32,888,975	42,157,733
Department Total	29,936,039	33,577,029	32,888,975	42,157,733

Business Technology Budget Control Level

Purpose Statement

The purpose of the Business Technology Budget Control Level is to plan, strategize, develop, implement, and maintain business technologies to support the City's business activities.

Summary

Increase budget by \$8,878,000 and 13.5 FTE to establish a design team, hire staff, perform process and technology design, and investigate and purchase hardware and software for a 311 non-emergency call center for the City of Seattle. The 311 phone number is a national standard for non-emergency municipal services. Introducing the 311 number improves services to City residents and visitors.

Increase budget by \$150,000 in one-time funding for review and analysis of the use of the City's central accounting system. In conjunction with the effort to implement a standard budget system in several departments, City finance and accounting staff will collaborate on an effort to standardize and develop best practices for use of the accounting system.

Transfer in \$104,000 and 1.0 FTE Information Technology Professional C from the Financial Services Program to the HRIS Group. Increase one Information Technology Professional B from 0.5 FTE to 1.0 FTE to provide more support for the Citywide accounting system.

Increase budget by \$9,000 to support information technology needs of new staff in the Revenue and Consumer Affairs Program to improve coordination and oversight of liquor license renewals and enforcement. This funding is shown in the Business Technology program as all DEA technology expenses are centralized in this program.

Increase budget by \$31,000 in an administrative transfer among DEA programs to more accurately align budget with program needs.

Citywide adjustments to labor costs increase the budget by \$8,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$9,180,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Business Technology	10,032,845	11,329,096	9,922,631	19,102,937
Full-time Equivalents Total*	44.00	42.00	42.00	57.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Contracting Budget Control Level

Purpose Statement

The purpose of the Contracting Budget Control Level is to anticipate and meet customer contracting and purchasing needs; provide education throughout the contracting process; administer policy and law; implement the City's various social objectives in contracting; and provide fair, thorough, and responsive service to customers so they can meet their business needs in an affordable and timely manner.

Summary

Reduce budget by \$20,000 in an administrative transfer among DEA programs to more accurately align the budget with program needs.

Citywide adjustments to labor costs decrease the budget by \$2,000, for a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$22,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Contracting	3,001,233	3,476,548	3,581,971	3,559,411
Full-time Equivalents Total*	29.00	31.00	31.00	31.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Executive Management Budget Control Level

Purpose Statement

The purpose of the Executive Management Budget Control Level is to provide executive direction and leadership; strategic, financial and operational planning; risk management and human resource services; and administrative support so that Department managers, staff, and other decision-makers can make informed decisions on how to best serve City customers.

Summary

Increase the budget by \$37,000 to cover an increase of the contract fee for the City's liability insurance broker. DEA administers this contract on behalf of all City departments. When the contract was recently re-bid the annual fee increased.

Reduce budget by \$20,000 in an administrative transfer among DEA programs to more accurately align the budget with program needs.

Increase one Senior Training Coordinator position from 0.5 FTE to 1.0 FTE to allow City staff to perform more of the training needed by employees. The additional staff cost will be covered by funds previously spent on consultants.

Citywide adjustments to labor costs decrease the budget by \$1,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$16,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Executive Management	2,185,060	2,352,926	2,425,278	2,441,607
Full-time Equivalents Total*	16.00	17.00	17.00	17.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Executive Administration

Financial Services Budget Control Level

Purpose Statement

The purpose of the Financial Services Budget Control Level is to perform financial transactions, provide financial reporting, and receive and disburse funds so that the City remains fiscally solvent.

Summary

Transfer out \$61,000 and 1.0 FTE Admin Spec II to the Revenue and Consumer Affairs program, reflecting a reduced need for administrative support as the City uses more automated bill paying.

Transfer out \$104,000 and 1.0 FTE Information Technology C to the Business Technology program to consolidate the accounting and technology staff.

Reduce the budget by \$5,000 in an administrative transfer among DEA programs to more accurately align the budget with program needs.

Citywide adjustments to labor costs decrease the budget by \$17,000, for a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$187,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Financial Services	6,958,419	8,111,815	8,377,700	8,190,057
Full-time Equivalents Total*	69.50	68.50	68.50	66.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Executive Administration

Revenue and Consumer Affairs Budget Control Level

Purpose Statement

The purpose of the Revenue and Consumer Affairs Budget Control Level is to administer and enforce the City's license and tax codes for Seattle residents so that budget expectations are met and consumer protection standards are upheld.

Summary

Increase budget by \$326,000, 1.0 FTE Strategic Advisor 2, 2.0 FTE License and Standards Inspectors, and transfer in 1.0 FTE Admin Spec I from the Seattle Police Department, all to improve coordination and oversight of liquor license renewals and enforcement.

Transfer out \$98,000 to Finance General along with the responsibility for paying interest to taxpayers on any business or regulatory tax refunds.

Transfer in \$61,000 and 1.0 FTE Admin Spec II from the Financial Services program to support growing needs for administrative support for the taxi inspection program and other revenue activities.

Increase budget by \$4,000 in an administrative transfer among DEA programs to more accurately align the budget with program needs.

Citywide adjustments to labor costs decrease the budget by \$9,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$284,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Revenue and Consumer Affairs	4,653,773	5,046,439	5,208,625	5,492,476
Full-time Equivalents Total*	48.50	49.50	49.50	54.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Seattle Animal Shelter Budget Control Level

Purpose Statement

The purpose of the Seattle Animal Shelter Budget Control Level is to provide enforcement, animal care, and spay and neuter services in Seattle to control pet overpopulation and maintain public safety.

Summary

Increase budget by \$10,000 in an administrative transfer among DEA programs to more accurately align the budget with program needs.

Citywide adjustments to labor costs decrease the budget by \$11,000, for a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$1,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Seattle Animal Shelter	3,104,710	3,260,205	3,372,770	3,371,245
Full-time Equivalents Total*	38.00	38.00	38.00	38.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department of Finance

Dwight Dively, Director

Contact Information

Department Information Line: (206) 233-0031

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/financedepartment/>

Department Description

The Department of Finance is responsible for budget development, budget monitoring, debt management, financial policies, financial planning, performance measurement, and overall financial controls for the City of Seattle. The Department also oversees policy on City taxes, investments, accounting, and related activities.

Proposed Policy and Program Changes

There are no substantive changes from the 2008 Endorsed Budget.

Finance

Appropriations	Summit	2006	2007	2008	2008
	Code	Actuals	Adopted	Endorsed	Proposed
Finance Budget Control Level	CZ000	3,832,102	5,229,824	5,063,215	5,078,864
Department Total		3,832,102	5,229,824	5,063,215	5,078,864
Department Full-time Equivalents Total*		35.50	38.00	38.00	38.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
General Subfund	3,832,102	5,229,824	5,063,215	5,078,864
Department Total	3,832,102	5,229,824	5,063,215	5,078,864

Finance Budget Control Level

Purpose Statement

The purpose of the Finance Budget Control Level is to develop and monitor the budget, issue and manage debt, establish financial policies and plans, and implement overall financial controls for the City. The department also oversees policy on City taxes, investments, accounting and related activities.

Summary

There are no substantive changes from the 2008 Endorsed Budget. Citywide adjustments to labor costs increase the budget by \$15,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Finance	3,832,102	5,229,824	5,063,215	5,078,864
Full-time Equivalents Total*	35.50	38.00	38.00	38.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Finance General

Dwight Dively, Director

Department Description

The mission of Finance General is to allocate General Subfund resources in the form of appropriations to reserve and bond redemption funds, City department operating funds, and certain projects for which there is desire for Council, Mayor, or Department of Finance oversight.

Proposed Policy and Program Changes

Twelve programs and one budget control level (BCL) were added to Finance General for the 2008 Adopted Budget. The "Support to Community Development Budget Control Level" was created to combine the programs that provide support to public development efforts in the community into one separate BCL. Previously, these programs were gathered under the Reserves BCL. Under this new organization, the programs retained under the Reserves BCL will address ongoing and new City-related expenses. The following describes the notable program changes by BCL.

Appropriation to General Fund Subfunds and Special Funds BCL

The "Transportation Fund - Parks Charter Revenue Transfer" program was created to transfer the Parks charter revenue related to the Employee Hours tax to the Transportation Operating Fund. This net expense to the General Subfund is offset by a savings of the same amount in the subsidy made to the Department of Parks and Recreation.

Reserves BCL

Five programs were added to support initiatives in the following areas: employee retirement, Key Arena use deliberations, information system replacement for Municipal Court, a Pacific Science Center exhibit, and a reserve to cover interest on tax refunds.

Employee Retirement Buy-In Match: One million is appropriated to fund Section 6 of Ordinance 120684, which authorizes employees hired between 1988 and 1998 to buy Retirement System credit for the first six months of employment, once the System's funding ratio reaches 95%. This was achieved in the summer of 2007, so the one-year period to buy time begins on December 1, 2007. City departments are required to match these employee payments. The last opportunity to buy retirement time resulted in strong demand from employees in some departments that exceeded the ability of those departments' budgets to pay. The amount in Finance General is intended as a reserve to cover excess department costs and would be distributed through a subsequent ordinance.

Key Arena Use Deliberations: One million is authorized to support negotiation, litigation and consulting costs regarding Sonics ownership group's intent to terminate Key Arena lease early.

Muni Court Information Replacement System Consultant: Two hundred thousand is set aside to provide for consultant services to support the replacement of the Municipal Court Information System.

Pacific Science Center Exhibit: One time funding of \$100,000 is provided to fund the Lucy's Legacy exhibit at Pacific Science Center.

A recurring program called Tax Refund Interest Reserve has been established to provide funds to cover interest due to tax payer refunds.

Support to Community Development BCL

Six programs have been created to support efforts in the following areas: restoration of Chief Seattle gravesite, Chinese Garden, design of the Museum of History and Industry at the proposed Lake Union location, acquisition of surplus school sites, and school use planning.

The School District Site Reserve and Webster Park Acquisition were created to assist community organizations in purchasing surplus school sites from Seattle School District, and to support community organizations in developing plans for some of the schools.

Funding of \$130,000 is authorized under the School Use Advisory Committee Consultant Service program to facilitate the process for reuse of Seattle Public Schools proposed for surplus or closure beginning in 2008.

The Chief Seattle Gravesite Restoration and Chinese Garden Reserve programs provide \$325,000 to support restoration efforts of public attractions, and the MOHAI/ Lake Union Armory Design program provides \$225,000 to assist the transition of the Museum of History and Industry to the proposed Lake Union site.

Appropriation to General Fund Subfunds and Special Funds Budget Control Level

Purpose Statement

The purpose of the Appropriation to General Fund Subfunds and Special Funds Budget Control Level is to appropriate General Subfund resources, several of which are based upon the performance of certain City revenues, to bond redemption or special purpose funds. These appropriations are implemented as operating transfers to the funds, subfunds, or accounts they support.

Program Expenditures	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Arts Account - Admissions Tax for Art Programs	1,020,000	1,090,000	1,120,000	1,150,600
Cumulative Reserve Subfund - Capital Projects Account	677,800	0	0	0
Cumulative Reserve Subfund - Revenue Stabilization Account	4,556,396	0	0	4,665,645
Emergency Subfund	2,834,000	3,030,000	3,324,000	3,196,730
Fleets and Facilities Fund	0	3,833,239	3,893,854	4,281,554
General Bond Interest/Redemption Fund	33,233,610	25,422,566	18,509,987	18,509,987
Insurance	3,262,478	4,426,423	4,545,937	4,545,937
Judgment/Claims Subfund	484,961	1,379,400	1,379,400	1,379,400
Revenue Stabilization Acct	900,000	0	0	0
Seattle Center Fund - Admissions Tax for Key Arena	1,348,872	0	0	0
Solid Waste Fund - Parks Charter Revenue Transfer	0	1,028,495	1,025,870	1,025,870
Transportation Fund - Parks Charter Revenue Transfer	0	0	0	550,700
Total	48,318,116	40,210,123	33,799,048	39,306,423

Contingent Support to Operating Funds Budget Control Level

Purpose Statement

The purpose of the Contingent Support to Operating Funds Budget Control Level is to appropriate General Subfund resources to line departments contingent upon the performance of certain City revenues. These appropriations are implemented as operating transfers to the funds, subfunds, or accounts they support.

Enactment of the budget ordinance authorizes the Director of Finance to transfer General Subfund resources up to the amounts described in the following programs to the destination funds, subfunds, or accounts as described, but only if, and to the extent, the conditions stated for each such transfer are met.

Program Expenditures	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Contingent Support to Arts Account	98,521	150,000	150,000	150,000
Contingent Support to Parks and Recreation Fund	0	500,000	500,000	500,000
Contingent Support to Seattle Center/Key Arena	47,784	0	0	0
Contingent Support to Solid Waste Fund	0	250,000	250,000	250,000
Contingent Support to Transportation Fund	0	0	0	275,350
Total	146,306	900,000	900,000	1,175,350

Reserves Budget Control Level

Purpose Statement

The purpose of the Reserves Budget Control Level is to provide appropriation authority to those programs for which there is no single appropriate managing department, or for which there is some Council and/or Mayor desire for additional budget oversight. Resources allocated to each program within this Budget Control Level are intended to support that program.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Budget System Reserve	0	600,000	0	0
Central House	0	0	43,420	0
Community Engagement Process	0	0	100,000	0
Emergency Preparedness	0	0	250,000	0
Employee Retirement Buy-In Match	0	0	0	1,000,000
Get Engaged: City Boards and Commissions	30,000	30,000	30,000	30,000
Get off the Street (GOTS) and Clean Dreams	0	0	480,000	0
Key Arena Use Deliberations	0	0	0	1,000,000
Libraries for All Reserve	0	75,477	121,451	121,451
LID Assessments on City Property	979,955	0	0	0
Mayor's Youth Council	33,000	0	0	0
Muni Court Information Replacement System Consultant	0	0	0	200,000
Pacific Science Center Exhibit	0	0	0	100,000
Parks New Facilities Reserve	0	22,595	117,878	117,878
Recurring Reserve-Dues/Memberships	13,000	13,500	13,500	13,500
Recurring Reserve-Election Expense	2,191,495	1,800,000	1,000,000	1,000,000
Recurring Reserve-Fire Hydrants	4,966,109	5,156,235	5,430,765	5,430,765
Recurring Reserve-Health Care Reserve	729,039	775,486	775,486	1,500,000
Recurring Reserve-Legal Advertisements	173,264	150,000	150,000	150,000
Recurring Reserve-Pacific Science Center Lease Reserve	120,000	120,000	120,000	120,000
Recurring Reserve-Police Accountability Contracts	41,350	42,320	42,320	42,320
Recurring Reserve-Public Toilets	710,000	728,064	747,722	778,640
Recurring Reserve-Puget Sound Clean Air Agency	308,143	321,536	330,217	349,217
Recurring Reserve-State Examiner	582,493	646,491	646,776	646,776
Recurring Reserve-Street Lighting	6,176,247	9,631,133	9,637,909	9,637,909
Recurring Reserve-Voter Registration	874,899	720,000	720,000	720,000
Reserve for Community Court-Related Services	0	0	0	250,000
Reserve for enterpriseSeattle	75,000	0	0	0
Reserve for Portable Art Rental and Maintenance	0	194,000	198,000	198,000
Shelter Beds/Housing	0	0	620,000	0
SLU Mobility and Parking Partnership	0	0	40,000	40,000
SPD-Civilian Assistance to Patrol	0	180,000	312,000	0
SPD-Patrol Cars	0	711,000	233,000	0
SPD-Patrol Officers	0	636,000	2,043,000	2,043,000
Tax Refund Interest Reserve	0	0	0	98,000
Trial Court Improvement Account	0	138,000	138,000	331,658
Total	18,003,994	22,691,837	24,341,444	25,919,114

Support to Community Development Budget Control Level

Purpose Statement

The purpose of the Support to Community Development Budget Control Level is to appropriate General Subfund resources for services or capital projects that are not directly administered by a City department. Resources allocated to each program within this Budget Control Level are intended to support that program.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Broadway Action Agenda	0	0	175,000	0
Chief Seattle Club Contract	0	300,000	0	0
Chief Seattle Gravesite Restoration	0	0	0	100,000
Chinese Garden Reserve	0	0	0	317,750
Community Renewal in SE Seattle	0	75,000	75,000	75,000
East Madison YMCA Project	0	0	250,000	250,000
MOHAI/Lake Union Armory Design	0	0	0	225,000
Nisei Veterans Committee	0	250,000	0	0
Nordic Heritage Museum	0	0	333,000	333,000
Preliminary Property Assessment-School District Sites	0	100,000	0	0
Rainier Vista Boys and Girls Club	0	500,000	500,000	500,000
Reserve for Georgetown City Hall	695,000	0	0	0
School District Site Reserve	0	0	0	4,150,000
School Use Advisory Committee Consultant Service	0	0	0	130,000
Seattle Heritage Shipyard	0	150,000	0	0
Sound Transit Local Contribution - Sales Tax Offset	926,996	1,479,850	921,400	921,400
Maintenance Base				
Webster Park Acquisition	0	0	0	1,000,000
Total	1,621,996	2,854,850	2,254,400	8,002,150

Support to Operating Funds Budget Control Level

Purpose Statement

The purpose of the Support to Operating Funds Budget Control Level is to appropriate General Subfund resources to support the operating costs of line departments that have their own operating funds. These appropriations are implemented as operating transfers to the funds or subfunds they support.

Beginning in 2007, the Fleets and Facilities Fund program is eliminated to reflect the change to transfer general fund support via the Finance General's Appropriation to General Fund Subfunds and Special Funds BCL.

Program Expenditures	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Drainage and Wastewater Fund	0	100,000	100,000	1,123,937
Engineering Services Fund	993,625	1,008,925	1,023,937	0
Firemen's Pension Fund	16,422,754	16,884,491	17,071,769	19,308,827
Fleets and Facilities Fund-Support to Oper Fund	2,694,839	0	0	0
Housing Operating Fund	50,000	927,584	952,988	1,620,109
Human Services Operating Fund	41,299,199	47,328,663	47,443,513	49,643,045
Information Technology Fund	3,362,291	3,901,156	3,306,077	5,082,820
Library Fund	41,731,807	44,282,835	45,744,943	46,084,735
Low Income Housing Fund*	2,425,000	2,000,000	0	3,500,000
Neighborhood Matching Subfund	3,270,911	3,184,097	3,568,414	3,665,857
Parks and Recreation Fund	33,857,817	37,470,440	39,569,855	46,302,828
Planning and Development Fund	9,081,211	10,043,205	10,042,508	10,617,178
Police Relief and Pension Fund	15,806,895	16,244,399	16,706,264	18,499,636
Seattle Center Fund	10,614,903	14,162,311	14,239,336	14,995,033
Solid Waste Fund	1,214,726	0	90,000	0
Transportation Fund	41,170,841	43,002,500	42,741,078	47,442,587
Total	223,996,819	240,540,607	242,600,682	267,886,593

* With the adoption of this budget, the Council authorizes this appropriation to carry forward into future years until there is a programmatic need to disburse the funds to the Low Income Housing Fund or legislation is ordained to abandon this appropriation.

Fleets and Facilities Department

Brenda Bauer, Director

Contact Information

Department Information Line: (206) 684-0484

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/fleetsfacilities/>

Department Description

The Fleets and Facilities Department (FFD) was created on January 1, 2001, as part of a reorganization of City government. The Fleets and Facilities Department has four major operating functions: Real Estate Services, Capital Programs, Facilities Operations, and Fleet Services.

The Real Estate Services division manages the City's non-utility real estate portfolio by addressing short- and long-term property interests. Staff handle sales, purchases, interdepartmental transfers, appraisals, and leases, and maintain a database of all City property.

The Capital Programs division oversees the design, construction, commissioning, and initial departmental occupancy of many City facilities. Staff plan and coordinate office remodeling projects and space changes. Staff from this division are responsible for implementation of the Fire Facilities and Emergency Response Levy program.

The Facility Operations division maintains many of the City's buildings, including office buildings, parking facilities, maintenance facilities, police and fire stations, and some community facilities. The division also operates the City's central warehousing function and City mailroom.

The Fleet Services division purchases, maintains, and repairs the City's vehicles and specialized equipment, including cars, light trucks, fire apparatus, and heavy equipment. The division also manages a centralized motor pool, and provides fuel for the City's fleet.

Proposed Policy and Program Changes

The Fleets and Facilities Department's 2008 Proposed Budget includes new funding to support the City of Seattle's resource conservation efforts. A new position is added to focus on reducing petroleum use and enhancing the City's green fleet to reduce vehicle emissions.

In addition, the 2008 Proposed Budget provides additional staff to manage several new large capital projects, including the potential move of the City's North Police Precinct facility and the Seattle Fire Department Headquarters. Another new position is created to manage building access control; this function was previously performed by contract staff.

The budget is increased to reflect higher costs associated with variable rate debt and increased expense for leased space to house new staff for City initiatives, such as the Bridging the Gap levy program.

Fleets and Facilities

	Summit	2006	2007	2008	2008
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
Administration Budget Control Level	A1000	2,876,615	3,558,813	3,677,361	3,668,068
Facility Operations Budget Control Level	A3000	35,825,480	62,065,596	62,769,457	64,872,621
Fleet Services Budget Control Level					
Vehicle Fueling		6,770,937	6,082,081	6,248,471	6,254,772
Vehicle Leasing		15,372,922	15,973,573	15,725,641	15,826,847
Vehicle Maintenance		15,412,301	16,173,335	16,704,095	16,628,350
Fleet Services Budget Control Level	A2000	37,556,159	38,228,989	38,678,207	38,709,969
Technical Services Budget Control Level					
Capital Programs		1,507,976	2,555,141	2,639,266	2,881,687
Real Estate Services		1,374,583	2,060,371	1,972,675	1,964,213
Technical Services Budget Control Level	A3100	2,882,559	4,615,513	4,611,941	4,845,900
Department Total		79,140,813	108,468,912	109,736,967	112,096,558
Department Full-time Equivalents Total*		299.00	304.50	304.50	308.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

	2006	2007	2008	2008
Resources	Actuals	Adopted	Endorsed	Proposed
General Subfund	2,694,839	0	0	0
Other	76,445,974	108,468,912	109,736,967	112,096,558
Department Total	79,140,813	108,468,912	109,736,967	112,096,558

Administration Budget Control Level

Purpose Statement

The purpose of the Administration Budget Control Level is to provide executive leadership, financial and operational analyses, special studies, human resource services, legislative liaison functions, and accounting services for the Fleets and Facilities Department. These efforts strategically allocate resources and maintain productive, professional work environments in compliance with City financial and personnel policies.

Summary

Reduce budget by \$9,000 in an administrative transfer among FFD programs to more accurately align budget with program needs.

Citywide adjustments to labor costs do not change the budget for this program, for a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$9,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Administration	2,876,615	3,558,813	3,677,361	3,668,068
Full-time Equivalents Total*	31.00	33.00	33.00	33.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Facility Operations Budget Control Level

Purpose Statement

The purpose of the Facility Operations Budget Control Level is to manage municipal property used by City staff and/or furnished by the City of Seattle; provide cost-effective maintenance, operations, inspections, and repair of City-owned facilities; provide a clean, safe, and environmentally sound work environment for all City employees working in buildings and offices managed and maintained by the Fleets and Facilities Department; manage City-owned parking facilities by providing short-term and long-term parking for the public and employee populations housed in City-owned buildings; and provide centralized support service facilities, warehousing, and mail services to ensure the City's investments and internal services are optimally utilized by departments and City residents.

Summary

Increase budget by \$1,500,000 to reflect increased rent in buildings and facilities leased by FFD on behalf of other City departments. This is an increase of appropriations only; the leasing departments will reimburse FFD for these costs.

Increase budget by \$688,000 for debt service payments associated with variable rate debt issued for acquisition of the Seattle Municipal Tower. This is an increase of appropriations only; other funds will reimburse FFD for these costs.

Add 1.0 FTE Admin Spec III-BU to administer the City's security card program. There is no additional expense because this work had been contracted to an outside firm and will now be performed by a City employee.

Reduce budget by \$38,000 in an administrative transfer among FFD programs to more accurately align budget with program needs.

Citywide adjustments to labor costs decrease the budget by \$47,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$2,103,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Facility Operations	35,825,480	62,065,596	62,769,457	64,872,621
Full-time Equivalents Total*	95.50	98.00	98.00	99.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fleets and Facilities

Fleet Services Budget Control Level

Purpose Statement

The purpose of the Fleet Services Budget Control Level is to centrally manage the City's vehicle and equipment operations in order to ensure timely, cost-effective, and high-quality replacement of vehicles, maintenance, fueling, and short-term transportation.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Vehicle Fueling	6,770,937	6,082,081	6,248,471	6,254,772
Vehicle Leasing	15,372,922	15,973,573	15,725,641	15,826,847
Vehicle Maintenance	15,412,301	16,173,335	16,704,095	16,628,350
Total	37,556,159	38,228,989	38,678,207	38,709,969
Full-time Equivalents Total *	141.00	141.00	141.00	141.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fleet Services: Vehicle Fueling

Purpose Statement

The purpose of the Vehicle Fueling Program is to procure, store, distribute, and manage various types of petroleum-based and alternative fuels (such as biodiesel) for City departments and other local government agencies.

Program Summary

Increase budget by \$8,000 in an administrative transfer among FFD programs to more accurately align budget with program needs.

Citywide adjustments to labor costs decrease the budget by \$2,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$6,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Vehicle Fueling	6,770,937	6,082,081	6,248,471	6,254,772
Full-time Equivalents Total*	3.00	3.00	3.00	3.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fleet Services: Vehicle Leasing

Purpose Statement

The purpose of the Vehicle Leasing Program is to procure, lease, and dispose of vehicles and equipment for City departments and other local government agencies to ensure they have the equipment necessary to support public services. This program also provides motor pool services, and houses fleet administration and environmental stewardship functions.

Program Summary

Increase budget by \$59,000 and 1.0 FTE Strategic Advisor 1 to create a green fleets position devoted to reducing petroleum use and greenhouse gas emissions by the City's fleet. Also reduce an existing Associate Environmental Analyst position to 0.5 FTE and redirect the savings to partially fund the new green fleets position.

Increase budget by \$46,000 in an administrative transfer among FFD programs to more accurately align budget with program needs.

Citywide adjustments to labor costs decrease the budget by \$3,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$102,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Vehicle Leasing	15,372,922	15,973,573	15,725,641	15,826,847
Full-time Equivalents Total*	11.00	12.00	12.00	12.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fleet Services: Vehicle Maintenance

Purpose Statement

The purpose of the Vehicle Maintenance Program is to provide vehicle and equipment outfitting, preventive maintenance, repairs, parts delivery, and related services in a safe, rapid, and prioritized manner for City departments and other local government agencies, which will enable the safe and effective completion of their various missions.

Program Summary

Reduce budget by \$12,000 in an administrative transfer among FFD programs to more accurately align budget with program needs.

Citywide adjustments to labor costs decrease the budget by \$64,000, for a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$76,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Vehicle Maintenance	15,412,301	16,173,335	16,704,095	16,628,350
Full-time Equivalents Total*	127.00	126.00	126.00	126.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technical Services Budget Control Level

Purpose Statement

The purpose of the Technical Services Budget Control Level is to provide capital facilities to City employees and the people of Seattle, and to develop and implement policies for the acquisition, disposition, and strategic management of City real estate. Services include architecture, engineering, space planning, project planning and development, acquisition and disposition of property rights, technical real estate services, and centralized property database management.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Capital Programs	1,507,976	2,555,141	2,639,266	2,881,687
Real Estate Services	1,374,583	2,060,371	1,972,675	1,964,213
Total	2,882,559	4,615,513	4,611,941	4,845,900
Full-time Equivalents Total *	31.50	32.50	32.50	34.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technical Services: Capital Programs

Purpose Statement

The purpose of the Capital Programs Program is to provide quality, cost-effective environments for City staff and functions.

Program Summary

Increase budget by \$103,000 and 1.0 FTE Strategic Advisor 2 to serve as a project manager for large new capital projects proposed for 2008. These projects include relocating the City's North Police Precinct and Fire Headquarters.

Increase budget by \$130,000 and 1.0 FTE Strategic Advisor 3 to serve as the project manager for a correctional facility to be sited within the City of Seattle.

Increase budget by \$7,000 in an administrative transfer among FFD programs to more accurately align budget with program needs.

Citywide adjustments to labor costs increase the budget by \$2,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$242,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Capital Programs	1,507,976	2,555,141	2,639,266	2,881,687
Full-time Equivalents Total*	18.00	20.00	20.00	22.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technical Services: Real Estate Services

Purpose Statement

The purpose of the Real Estate Services Program is to provide centralized services for acquisition, disposition, and strategic management of the City's real estate to ensure assets are managed in the long-term interests of the City and the public.

Program Summary

Reduce budget by \$2,000 in an administrative transfer among FFD programs to more accurately align budget with program needs.

Citywide adjustments to labor costs decrease the budget by \$6,000, for a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$8,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Real Estate Services	1,374,583	2,060,371	1,972,675	1,964,213
Full-time Equivalents Total*	13.50	12.50	12.50	12.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fleets and Facilities

2008 Estimated Revenues for the Fleets and Facilities Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
441630	Photocopy Services	174	0	0	0
447800	Training Charges	400	0	0	0
459930	NSF Check Fees	200	0	0	0
461110	Inv Earn-Residual Cash	94,556	0	0	100,000
469990	Intrafund Balancing	219	(68,725)	(243,590)	0
469990	Other Miscellaneous Revenue	1,516	0	0	0
541460	IF Personnel Service Charges	7,837	0	0	0
547800	IF Training Charges	26,027	0	0	0
569990	IF Other Miscellaneous Revenue	106,866	0	0	0
587460	Oper Tr In - Parking Garage	0	99,303	104,375	104,375
Total A1000 - Administration BCL		237,795	30,578	(139,215)	204,375
560300	Interfund Reimbursements for Building Improvements	683,409	4,020,000	1,600,000	3,500,000
Total A1GM1 - General Government Facilities CIP BCL		683,409	4,020,000	1,600,000	3,500,000
560300	Interfund Reimbursements for Building Improvements	0	0	0	0
Total A1PS2 - Public Safety Facilities CIP BCL		0	0	0	0
437010	Interlocal Grants - Clean Cities	0	50,000	50,000	50,000
444300	Vehicle & Equip Repair Charges - Non-City	207,026	225,141	231,219	236,433
444500	Fuel Sales - Non-City	669,054	809,767	850,255	850,255
461110	Inv Earn-Residual Cash	635,441	0	0	300,000
462190	Other Equip/Vehicle Rentals - Non-City	16,763	15,060	15,512	17,063
462190	Sale of Junk or Salvage	1,175	0	0	0
462250	Vehicle Equipment Leases - Non-City	726,107	770,664	791,472	769,299
469990	Other Miscellaneous Revenue	77,119	0	0	51,000
485400	Gain(Loss)-Disposition Fixed Assets	67,355	0	0	0
544300	IF Vehicle & Equipment Repair Charges	7,816,668	8,052,823	8,270,252	8,568,767
544500	IF Fuel Sales	6,280,243	6,963,604	7,311,784	7,846,890
547800	IF Training Charges	85	0	0	0
562150	IF Motor Pool Rental Charges	465,173	459,292	473,071	520,378
562250	IF Vehicle Equipment Leases	17,732,616	19,687,979	20,219,554	21,239,479
569990	IF Other Misc Rev Fr GF - Green Fleets	0	0	0	59,000
569990	IF Other Miscellaneous Revenue	71,031	0	0	0
585400	IF Gain(Loss)-Disposition Fxd	0	0	0	0
Total A2000 - Fleet Services BCL		34,765,856	37,034,330	38,213,119	40,508,564

Fleets and Facilities

2008 Estimated Revenues for the Fleets and Facilities Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
433010	Federal Grants - Indirect	310,973	0	0	0
434010	State Grants	23,252	0	0	0
441650	Resale Revenues	126,533	0	0	0
441710	Sales of Merchandise	40,167	0	0	0
441990	Other General Govtl Svc Fees	702	0	0	0
461110	Inv Earn-Residual Cash	195,743	0	0	100,000
462300	Parking Fees - Private at SeaPark Garage	1,169,741	984,772	1,021,084	1,021,084
462300	Parking Fees - Private at SMT Garage	1,243,665	1,238,000	1,270,000	1,270,000
462500	Bldg/Other Space Rental Charge - Private	238,791	0	0	0
462500	Bldg/Other Space Rental Charge - Private at AWC	681,949	1,016,636	957,036	957,036
462500	Bldg/Other Space Rental Charge - Private at SMT	2,800,703	1,352,446	534,427	534,427
462900	Other Rents & Use Charges	6,389	0	0	0
469970	Telephone Commission Revenue	872	0	0	0
469990	Other Miscellaneous Revenue	4,555	0	0	0
485190	Sale of Other Fixed Assets	34,925	0	0	0
541490	IF Administrative Fees & Charges	256,962	0	0	0
541710	IF Sales of Merchandise	4,227	0	0	0
541930	IF Custodial/Janitorial/Security/Maintenance	505,897	450,000	450,000	450,000
542830	IF Mail Messenger Charges	14,982	0	0	0
542831	IF ALLOC Mail Messenger Charges - City Light	99,733	0	0	0
542831	IF ALLOC Mail Messenger Charges - Departments	0	164,555	169,491	169,491
542831	IF ALLOC Mail Messenger Charges - DPD	8,489	0	0	0
542831	IF ALLOC Mail Messenger Charges - GF	273,681	219,067	225,639	225,639
542831	IF ALLOC Mail Messenger Charges - Retirement	52	0	0	0
542831	IF ALLOC Mail Messenger Charges - SDOT	23,769	0	0	0
542831	IF ALLOC Mail Messenger Charges - SPU	29,983	0	0	0
548921	IF ALLOC Warehousing Charges - City Light	148,353	0	0	0
548921	IF ALLOC Warehousing Charges - Departments	761,143	1,669,055	1,572,758	1,572,758
548921	IF ALLOC Warehousing Charges - DPD	58,373	0	0	0
548921	IF ALLOC Warehousing Charges - GF for Sm Dpt	62,512	33,228	30,593	30,593
548921	IF ALLOC Warehousing Charges - Retirement	2,501	0	0	0
548921	IF ALLOC Warehousing Charges - SDOT	51,146	0	0	0

Fleets and Facilities

2008 Estimated Revenues for the Fleets and Facilities Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
548921	IF ALLOC Warehousing Charges - SPU	139,633	0	0	0
562300	IF Parking Fees - SeaPark Garage	386,255	397,854	412,524	412,524
562300	IF Parking Fees - SMT Garage	360,230	0	0	0
562500	IF Building/Other Space Rental	7,329,001	3,584,000	3,680,768	5,180,768
562510	IF Alloc Rent-Bldg/Other - JTF operational maintenance	300,000	0	0	0
562510	IF Alloc Rent-Bldg/Other Space	12,812,351	49,737,339	51,484,481	51,484,481
562510	IF Alloc Rent-Bldg/Other Space - GF for Sm Dpt	688,637	1,702,594	1,709,028	1,709,028
562510	IF Alloc Rent-Bldg/Other Space - SCL	2,041,746	0	0	0
562510	IF Alloc Rent-Bldg/Other Space - SDOT	1,528,690	15,000	15,000	0
569990	IF Other Misc Rev Fr DPD - Variable Debt Service	0	0	0	65,260
569990	IF Other Misc Rev Fr GF - Civic Ctr Enhancements	75,000	0	0	0
569990	IF Other Misc Rev Fr GF - Civic Ctr Events Mgmt	103,000	136,990	141,100	141,100
569990	IF Other Misc Rev Fr GF - COLA Adjustment	6,968	0	0	0
569990	IF Other Misc Rev Fr GF - Concert Hall	356,235	364,820	374,671	374,671
569990	IF Other Misc Rev Fr GF - Emergency Shelter Operating Costs	30,000	30,900	31,827	31,827
569990	IF Other Misc Rev Fr GF - Garden of Remembrance	71,316	133,035	136,626	136,626
569990	IF Other Misc Rev Fr GF - MOB	40,000	40,000	40,000	40,000
569990	IF Other Misc Rev Fr GF - Resource Conservation	0	100,000	103,000	103,000
569990	IF Other Misc Rev Fr GF - Variable Debt Service	0	0	0	329,007
569990	IF Other Misc Rev Fr SCL - Variable Debt Service	0	0	0	109,754
569990	IF Other Misc Rev Fr SDOT - Variable Debt Service	0	0	0	54,715
569990	IF Other Misc Rev Fr SPU - Variable Debt Service	0	0	0	129,793
569990	IF Other Miscellaneous Revenue	0	0	0	0
	Total A3000 - Facility Services BCL	35,449,825	63,370,291	64,360,053	66,633,582
469990	Other Miscellaneous Revenue	1,752	0	0	0
541490	IF Administrative Fees & Charges - Capital Programs	1,771	345,635	360,474	360,474
541490	IF Administrative Fees & Charges - Real Estate Services	54,917	0	0	0
541921	IF Property Mgmt Svc Charges - Billed Real Estate Svcs	270,356	508,642	515,741	515,741
543210	IF Architect/Engineering Svc Charges	1,995,330	2,865,330	2,939,520	2,939,520

Fleets and Facilities

2008 Estimated Revenues for the Fleets and Facilities Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
544590	IF Misc - Other Revenues	67,000	0	0	0
548922	IF ALLOC Real Estate Svcs Chrg - City Light	251,982	300,111	308,275	308,275
548922	IF ALLOC Real Estate Svcs Chrg - GF	987,490	1,072,605	1,101,370	1,101,370
548922	IF ALLOC Real Estate Svcs Chrg - SDOT	125,991	150,056	154,137	154,137
548922	IF ALLOC Real Estate Svcs Chrg - SPU	153,824	165,061	169,551	169,551
	Total A3100 - Technical Services BCL	3,910,413	5,407,440	5,549,068	5,549,068
	Total Revenues	75,047,298	109,862,639	109,583,025	116,395,589
379100	Use of (Contribution to) Fund Balance	2,648,429	(32,030)	(18,961)	3,463,693
	Total A1000 - Administration BCL	2,648,429	(32,030)	(18,961)	3,463,693
379100	Use of (Contribution to) Fund Balance	2,800,231	2,734,448	2,608,730	(1,798,177)
	Total A2000 - Fleet Services BCL	2,800,231	2,734,448	2,608,730	(1,798,177)
379100	Use of (Contribution to) Fund Balance	376,992	(133,649)	(901,415)	(1,760,961)
	Total A3000 - Facility Services BCL	376,992	(133,649)	(901,415)	(1,760,961)
379100	Use of (Contribution to) Fund Balance	(1,027,855)	57,504	65,586	(702,332)
	Total A3100 - Technical Services BCL	(1,027,855)	57,504	65,586	(702,332)
	Total Resources	79,845,095	112,488,912	111,336,965	115,597,812

Fleets and Facilities

Fleets and Facilities Fund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	18,591,619	10,561,050	13,793,822	7,934,777	5,195,086
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	75,047,298	109,862,639	116,611,364	109,583,025	116,395,589
Less: Actual and Budgeted Expenditures - Capital	704,282	4,020,000	5,000,000	1,600,000	3,500,000
Less: Actual and Budgeted Expenditures - Operating	79,140,813	108,468,912	120,210,100	109,736,967	112,096,558
Ending Fund Balance	13,793,822	7,934,777	5,195,086	6,180,835	5,994,117
Less: Cont'g Appns	2,304,608	4,000,000	0	4,000,000	200,000
Less: Working Capital Reserves against Fund Balance	0	4,500,000	500,000	4,500,000	500,000
Less: Restricted Accounts	10,500,000		4,000,000		4,000,000
Ending Unreserved Fund Balance	989,214	(565,223)	695,086	(2,319,165)	1,294,117

Capital Improvement Program Highlights

The Fleets and Facilities Department (FFD) is responsible for building, maintaining, and operating general government facilities. Examples include the City's core public safety facilities, such as fire stations and police precincts, maintenance shops and other support facilities, and the City's downtown office buildings. In addition, FFD is responsible for the management and upkeep of several community-based facilities, such as senior centers, owned by the City. The Department's Capital Improvement Program (CIP) is financed by a variety of revenue sources, including the City's General Subfund, the Cumulative Reserve Subfund (including the unrestricted, REET I, and FFD asset preservation subaccounts), the 2003 Fire Facilities and Emergency Response Levy, Limited Tax General Obligation Bonds, proceeds from property sales, and grants.

While FFD's CIP includes dozens of projects, four major initiatives are especially noteworthy:

A \$167 million Fire Facilities and Emergency Response property tax levy was approved by voters on November 4, 2003. This levy, together with approximately \$107 million in other funding sources, funds more than 40 projects to upgrade, renovate, or replace most of the City's fire stations; construct new support facilities for the Fire Department (including a new joint training facility); construct a new Emergency Operations Center and Fire Alarm Center; carry out various emergency preparedness initiatives (for example, upgrading the City's water supply system for firefighting purposes); and procure two new fireboats and rehabilitate an existing one. In most cases, Levy projects are fully appropriated in their first active year to allow the department to enter into multi-year contracts. In 2008, FFD expects to move the Fire Department into the new Fire Station 10 (downtown), complete the renovation of Fire Station 31 (Northgate), begin construction of three neighborhood fire stations, continue design of eight stations, and begin the design of three additional stations.

A second major initiative is FFD's Asset Preservation program, which preserves general government facility assets. Facility space rent paid by City departments funds projects that preserve or extend the useful life and operational capacity of FFD-managed facilities. Projects in the 2008-2013 CIP include replacing the platform from which the Seattle Municipal Tower façade is maintained, renovating the HVAC system at the North Precinct, and replacing building systems, such as roofs, in conjunction with the Fire Levy.

Environmental stewardship and resource conservation comprise a third CIP initiative. As part of its environmental stewardship initiative, FFD is engaged in a variety of projects to improve water quality. Projects include covers for material piles at Haller Lake to prevent contaminating rainwater, diverting water from washing fire engines to the sanitary sewer at seven fire stations, and cleaning up diesel fuel contamination present under Fire Station #2 in Belltown. In 2008, \$256,000 is appropriated for environmental stewardship projects. The City creates a Building Efficiency Program fund as part of the 2008 Proposed Budget. City departments with qualified projects that demonstrate reduced resource consumption can submit proposals to draw from a citywide fund, established in 2008 with \$5 million from the General Subfund. Projects that provide other benefits, including greenhouse gas reduction and labor savings, will receive greater preference during evaluations. Subsequent savings will help replenish the fund. Examples of possible projects include replacing the lights and lighting control systems in the Seattle Municipal Tower and installing energy-efficient heat pumps in fire stations.

Fleets & Facilities

Finally, FFD is planning for several possible facility expansions and relocations. The North Police Precinct was built to accommodate 115 personnel, now houses about 200, and is expected to grow to more than 250 by 2012. In 2008, FFD will select a site for a relocated and expanded North Precinct building. The Fire Department Headquarters is now located in the liquefaction zone in the historic district of Pioneer Square, and is vulnerable to a large earthquake. The Department will study leasing and new construction options for relocating the headquarters to safer ground.

Capital Improvement Program Appropriations

Budget Control Level	2008 Endorsed	2008 Proposed
Asset Preservation - Public Safety Facilities: A1AP6		
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities	1,330,000	1,330,000
Subtotal	1,330,000	1,330,000
Asset Preservation - Seattle Municipal Tower: A1AP2		
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities	1,152,000	1,152,000
Subtotal	1,152,000	1,152,000
Asset Preservation - Shops and Yards: A1AP4		
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities	24,000	24,000
Subtotal	24,000	24,000
Chief Seattle Fireboat Rehabilitation: A1FL402		
2003 Fire Facilities Fund	-574,000	-574,000
2008 Multipurpose LTGO Bond Fund	574,000	574,000
Subtotal	0	0
Emergency Generators: A16173		
Cumulative Reserve Subfund - Real Estate Excise Tax I	0	300,000
Subtotal	0	300,000
Environmental Stewardship: A1GM3		
General Subfund	0	5,000,000
Subtotal	0	5,000,000
Garden of Remembrance: A51647		
Cumulative Reserve Subfund - Unrestricted Subaccount	21,000	21,000
Subtotal	21,000	21,000
General Government Facilities - Community-Based: A1GM2		
Cumulative Reserve Subfund - Real Estate Excise Tax I	1,037,000	1,037,000
Subtotal	1,037,000	1,037,000
General Government Facilities - General: A1GM1		
Cumulative Reserve Subfund - Real Estate Excise Tax I	0	3,289,000
Fleets and Facilities Fund	1,600,000	1,600,000
Subtotal	1,600,000	4,889,000

Fleets & Facilities

Budget Control Level	2008 Endorsed	2008 Proposed
Neighborhood Fire Stations: A1FL1		
2003 Fire Facilities Fund	2,951,000	2,951,000
2008 Multipurpose LTGO Bond Fund	22,329,000	22,329,000
Cumulative Reserve Subfund - Real Estate Excise Tax I	8,251,000	8,133,000
Subtotal	33,531,000	33,413,000
Preliminary Engineering: A1GM4		
Cumulative Reserve Subfund - Unrestricted Subaccount	125,000	125,000
Subtotal	125,000	125,000
Preliminary Studies and Engineering: A17071		
Cumulative Reserve Subfund - Real Estate Excise Tax I	0	300,000
Subtotal	0	300,000
Public Safety Facilities - Fire: A1PS2		
Cumulative Reserve Subfund - Real Estate Excise Tax I	256,000	756,000
Subtotal	256,000	756,000
Public Safety Facilities - Police: A1PS1		
Cumulative Reserve Subfund - Real Estate Excise Tax I	0	705,000
General Subfund	0	1,596,000
Subtotal	0	2,301,000
Total Capital Improvement Program Appropriation	39,076,000	50,648,000

Office of Hearing Examiner

Sue Tanner, Hearing Examiner

Contact Information

Department Information Line: (206) 684-0521

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/examiner/>

Department Description

The Office of Hearing Examiner is Seattle's quasi-judicial forum for reviewing factual and legal issues raised by the application of City Code requirements to specific people or property. As authorized by the Seattle Municipal Code, the Office conducts hearings and decides appeals in cases where citizens disagree with a decision made by a City agency. Many of the matters appealed to the Hearing Examiner relate to land use and environmental permit decisions and interpretations made by the Department of Planning and Development. The Hearing Examiner also hears appeals in many other subject areas and makes recommendations to the City Council on rezone petitions, major institution master plans, and other Council land-use actions. Pursuant to authority granted in 2004, the Hearing Examiner provides contract hearing examiner services to other local governments as well.

The Hearing Examiner, and Deputy Hearing Examiners appointed by the Hearing Examiner, handle all pre-hearing matters, regulate the conduct of hearings, and prepare decisions and recommendations based upon the hearing record and applicable law. The Code requires all examiners to be attorneys with training and experience in administrative hearings. The Hearing Examiner also appoints an administrative analyst to oversee the administrative areas of the office, a paralegal to assist with hearings and decision preparation, and an administrative specialist to support all other office positions and provide information to the public.

Proposed Policy and Program Changes

There are no substantive changes from the 2008 Endorsed Budget.

Hearing Examiner

Appropriations	Summit	2006	2007	2008	2008
	Code	Actuals	Adopted	Endorsed	Proposed
Office of Hearing Examiner Budget	V1X00	486,127	511,778	528,940	543,324
Control Level					
Department Total		486,127	511,778	528,940	543,324
Department Full-time Equivalents Total*		4.50	4.50	4.50	4.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
General Subfund	486,127	511,778	528,940	543,324
Department Total	486,127	511,778	528,940	543,324

Office of Hearing Examiner Budget Control Level

Purpose Statement

The purpose of the Office of Hearing Examiner Budget Control Level is to conduct fair and impartial hearings in all subject areas where the Seattle Municipal Code grants authority to do so (there are currently more than 50 subject areas) and to issue decisions and recommendations consistent with applicable ordinances.

Summary

Add \$12,000 and increase an Admin Spec II position from 0.5 FTE to 0.75 FTE to reflect current levels of service delivery. The Office recently began offering hearing examiner services to other jurisdictions in the region. Additional administrative costs associated with this workload are offset by revenues received from these jurisdictions.

Citywide adjustments to labor costs increase the budget by \$2,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$14,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Office of Hearing Examiner	486,127	511,778	528,940	543,324
Full-time Equivalents Total*	4.50	4.50	4.50	4.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department of Information Technology

Bill Schrier, Director & Chief Technology Officer

Contact Information

Department Information Line: (206) 684-0600

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/doi/>

Department Description

The Department of Information Technology (DoIT) manages the City's information technology infrastructure and performs strategic IT planning. The Department fulfills the following roles:

- It coordinates strategic technology direction for the City, developing common standards, architectures, and business solutions to deliver City services more efficiently and effectively.
- It builds and operates the City's corporate communications and computing assets, which include the City's telephone, radio and e-mail systems, and networks and servers.
- It oversees development of the Democracy Portal, a project to improve the City of Seattle's government access television station and its accompanying Web site, by providing new programming, live Web streaming and indexed video-on-demand services, and interactive services that provide easier access to government information and decision makers.

Proposed Policy and Program Changes

DoIT's 2008 Proposed Budget includes budget increases for building and maintaining the computing infrastructure at the City's Alternate Data Center, expanding the City's managed storage environment, expanding the City's Web capabilities for remote access during an outbreak of pandemic flu or other emergency, and purchasing approximately 8,100 Microsoft Office 2007 licenses.

Information Technology

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Finance and Administration Budget Control Level					
Finance and Administration		1,984,211	2,075,991	2,144,948	2,129,682
General and Administration		150,342	669,928	682,288	682,288
Finance and Administration Budget Control Level	D1100	2,134,553	2,745,919	2,827,236	2,811,970
Office of Electronic Communications Budget Control Level					
Citywide Web Team		1,590,001	1,826,324	1,868,843	1,864,792
Community Technology		693,544	998,354	931,552	929,180
Office of Cable Communications		1,348,827	1,520,194	1,525,766	1,523,304
Seattle Channel		2,316,731	3,006,934	3,050,884	3,041,381
Office of Electronic Communications Budget Control Level	D4400	5,949,103	7,351,805	7,377,046	7,358,657
Technology Infrastructure Budget Control Level					
Communications Shop		1,356,770	1,519,012	1,568,024	1,560,876
Data Network Services		2,896,713	3,286,185	3,379,242	3,374,208
Enterprise Computing Services		4,674,361	5,732,648	5,420,535	6,207,155
Messaging, Collaboration and Directory Services		472,356	1,140,774	1,168,150	1,165,503
Mid-Range Computing Services		1,742,462	1,575,717	1,615,322	1,630,673
Radio Network		581,976	6,193,148	10,285,121	10,284,851
Service Desk		721,348	1,331,221	1,341,301	1,334,680
Technical Support Services		2,230,873	1,980,119	2,028,415	2,019,133
Technology Engineering and Project Management		1,998,559	6,675,805	3,251,751	3,249,413
Technology Infrastructure Grants		1,957,541	0	0	0
Telephone Services		8,148,056	7,533,815	7,818,254	7,804,898
Warehouse		2,234,704	2,286,649	2,340,763	2,336,127
Technology Infrastructure Budget Control Level	D3300	29,015,719	39,255,095	40,216,878	40,967,516
Technology Leadership and Governance Budget Control Level					
Citywide Technology Leadership and Governance		1,615,513	3,010,858	2,042,184	4,791,609
Law, Safety, and Justice		0	23,463	23,850	23,850
Technology Leadership and Governance Budget Control Level	D2200	1,615,513	3,034,321	2,066,035	4,815,460
Department Total		38,714,888	52,387,139	52,487,195	55,953,602
Department Full-time Equivalents Total*		203.50	216.00	216.00	217.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Resources	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
General Subfund	3,362,291	3,901,156	3,306,077	5,082,820
Other	35,352,597	48,485,983	49,181,117	50,870,782
Department Total	38,714,888	52,387,139	52,487,195	55,953,602

Finance and Administration Budget Control Level

Purpose Statement

The purpose of the Finance and Administration Budget Control Level is to provide administrative and accounting services and financial information (planning, control, analysis, and consulting) to department managers.

Program Expenditures	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Finance and Administration	1,984,211	2,075,991	2,144,948	2,129,682
General and Administration	150,342	669,928	682,288	682,288
Total	2,134,553	2,745,919	2,827,236	2,811,970
Full-time Equivalents Total *	23.00	22.00	22.00	23.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Finance and Administration: Finance and Administration

Purpose Statement

The purpose of the Finance and Administration Program is to provide administrative and accounting services and financial information (planning, control, analysis, and consulting) to department managers.

Program Summary

Add 1.0 FTE Senior Personnel Specialist to handle daily operations related to human resources and to keep pace with the department's growing workforce. The department offsets the entire cost of this position by reducing expenditures in other administrative areas.

Citywide adjustments to labor costs decrease the budget by \$15,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$15,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Finance and Administration	1,984,211	2,075,991	2,144,948	2,129,682
Full-time Equivalents Total*	23.00	22.00	22.00	23.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Finance and Administration: General and Administration

Purpose Statement

The purpose of the General and Administration Program is to provide general administrative services and supplies to the department's internal programs.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
General and Administration	150,342	669,928	682,288	682,288

Information Technology

Office of Electronic Communications Budget Control Level

Purpose Statement

The purpose of the Office of Electronic Communications Budget Control Level is to operate the City's TV channel, cable office, Web sites, and related programs so technology is used effectively to deliver services and information to citizens, businesses, visitors, and employees.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Citywide Web Team	1,590,001	1,826,324	1,868,843	1,864,792
Community Technology	693,544	998,354	931,552	929,180
Office of Cable Communications	1,348,827	1,520,194	1,525,766	1,523,304
Seattle Channel	2,316,731	3,006,934	3,050,884	3,041,381
Total	5,949,103	7,351,805	7,377,046	7,358,657
Full-time Equivalents Total *	34.00	41.00	41.00	41.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Electronic Communications: Citywide Web Team

Purpose Statement

The purpose of the Citywide Web Team is to provide leadership in using Web technology and a Web presence for residents, businesses, visitors, and employees, so they have 24-hour access to relevant information and City services. This team also supports the Web and video streaming components of the Democracy Portal.

Program Summary

Citywide adjustments to labor costs decrease the budget by \$4,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$4,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Citywide Web Team	1,590,001	1,826,324	1,868,843	1,864,792
Full-time Equivalents Total*	8.25	13.25	13.25	13.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Office of Electronic Communications: Community Technology

Purpose Statement

The purpose of the Community Technology program is to provide leadership, education, and funding so all Seattle residents have access to computer technology and on-line information.

Program Summary

Citywide adjustments to labor costs decrease the budget by \$2,000, for a net Program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$2,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Community Technology	693,544	998,354	931,552	929,180
Full-time Equivalents Total*	5.25	4.25	4.25	4.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Electronic Communications: Office of Cable Communications

Purpose Statement

The purpose of the Office of Cable Communications program is to negotiate with, and regulate, private cable communications providers so residents receive high-quality, reasonably priced services.

Program Summary

Citywide adjustments to labor costs decrease the budget by \$2,000, for a net Program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$2,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Office of Cable Communications	1,348,827	1,520,194	1,525,766	1,523,304
Full-time Equivalents Total*	6.25	6.25	6.25	6.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Electronic Communications: Seattle Channel

Purpose Statement

The purpose of the Seattle Channel is to inform and engage residents in the governmental, civic, and cultural affairs of Seattle through compelling use of television, Internet, and other media.

Program Summary

Citywide adjustments to labor costs decrease the budget by \$10,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$10,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Seattle Channel	2,316,731	3,006,934	3,050,884	3,041,381
Full-time Equivalents Total*	14.25	17.25	17.25	17.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Technology Infrastructure Budget Control Level

Purpose Statement

The purpose of the Technology Infrastructure Budget Control Level is to build and operate the City's corporate communications and computing assets so City government can manage information, deliver services more efficiently, and make well-informed decisions.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Communications Shop	1,356,770	1,519,012	1,568,024	1,560,876
Data Network Services	2,896,713	3,286,185	3,379,242	3,374,208
Enterprise Computing Services	4,674,361	5,732,648	5,420,535	6,207,155
Messaging, Collaboration and Directory Services	472,356	1,140,774	1,168,150	1,165,503
Mid-Range Computing Services	1,742,462	1,575,717	1,615,322	1,630,673
Radio Network	581,976	6,193,148	10,285,121	10,284,851
Service Desk	721,348	1,331,221	1,341,301	1,334,680
Technical Support Services	2,230,873	1,980,119	2,028,415	2,019,133
Technology Engineering and Project Management	1,998,559	6,675,805	3,251,751	3,249,413
Technology Infrastructure Grants	1,957,541	0	0	0
Telephone Services	8,148,056	7,533,815	7,818,254	7,804,898
Warehouse	2,234,704	2,286,649	2,340,763	2,336,127
Total	29,015,719	39,255,095	40,216,878	40,967,516
Full-time Equivalents Total *	132.00	138.00	138.00	138.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Infrastructure: Communications Shop

Purpose Statement

The purpose of the Communications Shop program is to install, maintain, and repair the dispatch radio infrastructure and mobile and portable radios for City departments and other regional agencies for common, cost-effective communications.

Program Summary

Citywide adjustments to labor costs decrease the budget by \$7,000, for a net Program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$7,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Communications Shop	1,356,770	1,519,012	1,568,024	1,560,876
Full-time Equivalents Total*	11.00	12.00	12.00	12.00

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Information Technology

Technology Infrastructure: Data Network Services

Purpose Statement

The purpose of the Data Network Services program is to provide data communications infrastructure and related services to City of Seattle employees so they may send and receive electronic data in a cost-effective manner, and so residents of Seattle may electronically communicate with City staff and access City services.

Program Summary

Citywide adjustments to labor costs decrease the budget by \$5,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$5,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Data Network Services	2,896,713	3,286,185	3,379,242	3,374,208
Full-time Equivalents Total*	13.50	13.00	13.00	13.00

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Technology Infrastructure: Enterprise Computing Services

Purpose Statement

The purpose of the Enterprise Computing Services program is to provide a reliable production computing environment to allow City departments to effectively operate their technology applications, operating systems, and servers.

Program Summary

Add \$520,000 to expand the City's Alternate Data Center located in Bellevue, Washington. Funding will allow the department to purchase computing hardware and storage at the facility. In the event of an emergency, the City will have limited capability to restore data from tapes located at an off-site facility, begin testing the restoration of applications and data, begin building a replicated message infrastructure, and provide a presence for the seattle.gov application. Unreserved balances in the Information Technology Fund are used to cover this expense.

Add \$275,000 to expand the City's managed storage environment. This environment will help meet the City's increasing demand for space to store electronic information as required by departmental policies and by other legal and security requirements. Unreserved balances in the Information Technology Fund are used to cover this expense.

Citywide adjustments to labor costs decrease the budget by \$8,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$787,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Enterprise Computing Services	4,674,361	5,732,648	5,420,535	6,207,155
Full-time Equivalents Total*	19.00	18.80	18.80	18.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Technology Infrastructure: Messaging, Collaboration and Directory Services

Purpose Statement

The purpose of the Messaging, Collaboration and Directory Services program is to provide, operate, and maintain an infrastructure for e-mail, calendar, directory, and related services to City employees and the general public so they can communicate using messaging and directory-dependent applications related to obtaining City government services.

Program Summary

Citywide adjustments to labor costs decrease the budget by \$3,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$3,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Messaging, Collaboration and Directory Services	472,356	1,140,774	1,168,150	1,165,503
Full-time Equivalents Total*	2.50	8.80	8.80	8.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Infrastructure: Mid-Range Computing Services

Purpose Statement

The purpose of the Mid-Range Computing Services program is to provide, operate, and maintain Citywide and departmental servers for various City departments so they have a reliable client-server environment for providing their services to other government entities and to the general public.

Program Summary

Transfer \$20,000 from Finance General to pay for two servers that expand citywide Web capabilities for City employees who need to work from home during an outbreak of pandemic flu or other emergency.

Citywide adjustments to labor costs decrease the budget by \$5,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$15,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Mid-Range Computing Services	1,742,462	1,575,717	1,615,322	1,630,673
Full-time Equivalents Total*	14.50	10.80	10.80	10.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Infrastructure: Radio Network

Purpose Statement

The purpose of the Radio Network program is to provide dispatch radio communications and related services to City departments and other regional agencies so they have a highly available means for mobile communications.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Radio Network	581,976	6,193,148	10,285,121	10,284,851
Full-time Equivalents Total*	1.00	1.00	1.00	1.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Infrastructure: Service Desk

Purpose Statement

The purpose of the Service Desk program is to provide an initial point of contact for Information Technology technical support, problem analysis and resolution, and referral services to facilitate resolution for customers in non-utility departments.

Program Summary

Citywide adjustments to labor costs decrease the budget by \$7,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$7,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Service Desk	721,348	1,331,221	1,341,301	1,334,680
Full-time Equivalents Total*	8.00	12.80	12.80	12.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Infrastructure: Technical Support Services

Purpose Statement

The purpose of the Technical Support Services program is to provide, operate, and maintain personal computer services for City employees so they have a reliable personal computing environment to conduct City business and provide services to other government entities, and to the general public.

Program Summary

Citywide adjustments to labor costs decrease the budget by \$9,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$9,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Technical Support Services	2,230,873	1,980,119	2,028,415	2,019,133
Full-time Equivalents Total*	22.00	16.80	16.80	16.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Infrastructure: Technology Engineering and Project Management

Purpose Statement

The purpose of the Technology Engineering and Project Management program is to engineer communications systems and networks, and to manage large technology infrastructure projects for City departments to facilitate reliable and cost-effective use of communications and technology.

Program Summary

Citywide adjustments to labor costs decrease the budget by \$2,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$2,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Technology Engineering and Project Management	1,998,559	6,675,805	3,251,751	3,249,413
Full-time Equivalents Total*	7.00	7.00	7.00	7.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Technology Infrastructure: Technology Infrastructure Grants

Purpose Statement

The purpose of the Technology Infrastructure Grants program is to provide a program to display past-year expenditures that were appropriated outside of the budget book.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Technology Infrastructure Grants	1,957,541	0	0	0

Technology Infrastructure: Telephone Services

Purpose Statement

The purpose of the Telephone Services program is to provide, operate, and maintain a telecommunications infrastructure, and to provide related services to City employees so they have a highly available means of communication.

Program Summary

Citywide adjustments to labor costs decrease the budget by \$13,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$13,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Telephone Services	8,148,056	7,533,815	7,818,254	7,804,898
Full-time Equivalents Total*	28.50	32.00	32.00	32.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Infrastructure: Warehouse

Purpose Statement

The purpose of the Warehouse program is to provide acquisition, storage, and distribution of telephone, computing, data communications, and radio components to the department so equipment is available when requested by customers.

Program Summary

Citywide adjustments to labor costs decrease the budget by \$5,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$5,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Warehouse	2,234,704	2,286,649	2,340,763	2,336,127
Full-time Equivalents Total*	5.00	5.00	5.00	5.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Technology Leadership and Governance Budget Control Level

Purpose Statement

The purpose of the Technology Leadership and Governance Budget Control Level is to provide departments with strategic direction and coordination to incorporate technology into their respective departmental investment decisions.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Citywide Technology Leadership and Governance	1,615,513	3,010,858	2,042,184	4,791,609
Law, Safety, and Justice	0	23,463	23,850	23,850
Total	1,615,513	3,034,321	2,066,035	4,815,460
Full-time Equivalents Total *	14.50	15.00	15.00	15.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Leadership and Governance: Citywide Technology Leadership and Governance

Purpose Statement

The purpose of the Citywide Technology Leadership and Governance program is to establish strategic directions, identify key technology drivers, support effective project management and quality assurance, and provide information, research, and analysis to departmental business and technology leaders.

Program Summary

Add \$2.75 million to purchase approximately 8,100 Microsoft Office 2007 licenses in support of the Technology Infrastructure Optimization (TIO) project. TIO involves planning for and migrating the City's messaging and file and print functions from two vendors to an integrated platform from one vendor. By purchasing licenses in 2008, the City positions itself for a migration to begin in 2009.

Citywide adjustments to labor costs decrease the budget by \$3,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$2.75 million.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Citywide Technology Leadership and Governance	1,615,513	3,010,858	2,042,184	4,791,609
Full-time Equivalents Total*	14.50	15.00	15.00	15.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Technology Leadership and Governance: Law, Safety, and Justice

Purpose Statement

The purpose of the Law, Safety, and Justice program is to provide strategic planning, direction, and oversight for technology investments to the Fire, Law, and Police departments, as well as the Municipal Court, so investments are aligned with departmental and City objectives.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Law, Safety, and Justice	0	23,463	23,850	23,850

Information Technology

2008 Estimated Revenues for the Information Technology Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
433010	Federal Grants	2,789,741	0	0	0
439090	Private Grants	19,766	0	0	0
442810	IT Project Management - External	1,068,916	2,160,000	2,500,000	2,500,000
442810	Reimbursement - Radio Network	0	3,303,000	6,609,000	6,609,000
442810	Services - Data Network	64,601	0	0	0
442810	Services - Finance	1,145,329	0	0	0
442810	Services - Radio Network	158,870	143,053	146,925	146,925
442810	Services - Telephones	374,288	196,412	202,569	202,569
442850	Communications Shop Maintenance & Repair	73,967	36,316	37,477	37,477
447600	Seattle Channel Rates	40,776	30,000	30,000	30,000
541490	Allocation - Consolidated Server Room	0	0	0	0
541490	Allocation - Enterprise Computing Services	4,873,056	5,601,138	5,781,053	5,771,063
541490	Allocation - IT Service Desk	753,660	1,318,350	1,328,709	1,328,709
541490	Allocation - Radio Network Program	1,764,756	1,902,167	1,952,679	1,952,679
541490	Mid Range Computing Support	1,215,816	1,740,179	1,775,041	1,295,232
541490	Seattle Channel - Service Agreements	112,008	112,000	112,000	112,000
541490	Technical Support Services	1,899,516	1,876,659	1,923,176	1,658,641
541490	Technology Allocation: DPD	656,088	457,470	474,180	721,509
541490	Technology Allocation: Retirement	15,504	26,490	27,312	34,901
541490	Technology Allocation: SCL	2,300,147	3,109,874	3,204,994	3,204,994
541490	Technology Allocation: SDOT	514,140	707,284	729,832	729,832
541490	Technology Allocation: SPU	1,960,113	2,315,047	2,385,675	3,116,948
541810	IT Project Management	520,253	2,283,205	1,902,887	1,902,887
541810	Messaging Directory & Collaboration Services	61,003	1,069,483	1,103,386	1,100,037
541810	Mid Range Computing Project Billing/Rates	140,740	0	0	0
541810	Technical Support Services Project Billing/Rates	31,378	0	0	0
541830	Web Support - Adjustments	(10,200)	0	0	0
541850	Cable Office Allocation - GF	302,988	204,492	213,461	213,461
541850	Small Department Allocation - GF	378,520	486,491	498,739	498,739
541850	Technology Allocation - GF	2,680,783	3,210,172	2,593,876	4,370,620
541850	Warehouse - Billing	683,718	0	0	0
542810	Cable Office - Cable Fund	2,088,009	1,325,791	1,322,651	1,322,651
542810	Community Technology - Cable Fund	706,923	1,020,324	959,240	959,240
542810	Data Network Services - Rates	591,296	1,065,265	1,093,537	1,093,537
542810	Radio Network Pager Billing	185,461	217,655	223,552	197,944
542810	Seattle Channel - Cable Fund	2,523,464	2,916,367	2,970,744	2,970,744
542810	Technology Allocation: CF Displace GF	211,608	227,113	234,043	234,043
542810	Telephone Services	7,666,441	8,376,547	8,639,123	7,693,343

Information Technology

2008 Estimated Revenues for the Information Technology Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
542810	Web Support - Cable Fund	680,028	714,835	730,698	730,698
542850	Communications Shop Maintenance & Repair	955,321	1,550,268	1,599,907	1,114,465
	Total Revenues	42,198,793	49,703,447	53,306,465	53,854,888
379100	Use of (contributions to) Fund Balance	(3,483,907)	2,683,691	(819,271)	2,098,714
	Total Resources	38,714,886	52,387,138	52,487,194	55,953,602

Information Technology

Information Technology Fund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	23,368,989	27,807,659	26,066,982	25,123,967	18,379,128
Accounting and Technical Adjustments	(785,912)	0	0	0	0
Plus: Actual and Estimated Revenue	42,198,793	49,703,447	50,837,051	53,306,465	53,854,888
Less: Actual and Budgeted Expenditures	38,714,888	52,387,139	58,524,905	52,487,195	55,953,602
Ending Fund Balance	26,066,982	25,123,967	18,379,128	25,943,238	16,280,414
Continuing Appropriations	6,237,766	2,000,000		2,000,000	
Reserves Against Fund Balance	19,676,509	20,954,000	19,743,011	20,386,000	17,736,500
Total Reserves	25,914,275	22,954,000	19,743,011	22,386,000	17,736,500
Ending Unreserved Fund Balance	152,707	2,169,967	(1,363,883)	3,557,238	(1,456,086)

Capital Improvement Program Highlights

The Department of Information Technology (DoIT) builds, manages, and maintains City government information technology infrastructure, including radio, telephone, and computer networks used by City departments to serve constituents. DoIT also manages the City's central data center, which houses most of the computer servers used by City departments, and directs the development of certain computer applications projects on behalf of other departments, primarily the public safety departments. The Capital Improvement Program (CIP) supports the Department's mission by providing for new investments in, and major upgrades and improvements to, the City's existing technology networks and systems.

The DoIT CIP projects in the 2008 Proposed Budget include planning, repair, construction and modification of various improvements to the City's data and communications infrastructure; replacement of hand-held radios for the 800 MHz radio network program; installation of additional fiber optic cable links and spurs to various locations, including Seattle schools and under-served areas such as South and Southeast Seattle; replacement of software, hardware and electronics in the City's telephone and data network to introduce improved service and features useful to City employees and constituents, specifically for 24-hour-a-day access to City services; expansion of the City's managed storage environment; expansion of the Alternate Data Center from a cold site to a warm site, which provides the capability to restore certain City systems in the event of an emergency; and development and replacement of the Seattle Police Department's Computer-Aided Dispatch (CAD) and Records Management System (RMS).

Office of Intergovernmental Relations

Susan Crowley Saffery, Director

Contact Information

Department Information Line: (206) 684-0213

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/oir/>

Department Description

The Office of Intergovernmental Relations (OIR) provides advice and information to, and on behalf of, City elected officials, City departments, and external customers. The primary goal of these efforts is to ensure the City's interests are advanced with international, federal, state, and regional entities to enable the City to better serve the community.

Proposed Policy and Program Changes

There are no substantive changes from the 2008 Endorsed Budget.

Intergovernmental Relations

	Summit	2006	2007	2008	2008
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
Intergovernmental Relations	X1G00	1,796,271	2,036,424	2,075,013	2,115,803
Budget Control Level					
Department Total		1,796,271	2,036,424	2,075,013	2,115,803
Department Full-time Equivalents Total*		10.50	10.50	10.50	10.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

	2006	2007	2008	2008
Resources	Actuals	Adopted	Endorsed	Proposed
General Subfund	1,796,271	2,036,424	2,075,013	2,115,803
Department Total	1,796,271	2,036,424	2,075,013	2,115,803

Intergovernmental Relations

Intergovernmental Relations Budget Control Level

Purpose Statement

The purpose of the Intergovernmental Relations Budget Control Level is to promote and protect the City's federal, state, regional, and international interests by providing strategic advice, representation, and advocacy to, and on behalf of, City elected officials on a variety of issues. These include: federal and state executive and legislative actions; issues and events relating to the City's international relations; and jurisdictional issues involving King County, suburban cities, and regional governmental organizations.

Summary

Add \$34,000 for unforeseen labor expenses for salary adjustments in 2008. There are no substantive changes from the 2008 Endorsed Budget.

Citywide adjustments to labor costs increase the budget by \$7,000, for a net increase from the 2008 Endorsed Budget to the 2008 Proposed of approximately \$41,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Intergovernmental Relations	1,796,271	2,036,424	2,075,013	2,115,803
Full-time Equivalents Total*	10.50	10.50	10.50	10.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Legislative Department

Nick Licata, Council President

Contact Information

Department Information Line: (206) 684-8888 TTY: (206) 233-0025

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/council/>

Department Description

The Legislative Department focuses on the mandate of the Seattle City Council. Since 1910, the Council has been the City's representative electoral body, composed of nine at-large, non-partisan elected Councilmembers. The Department has four distinct divisions: the City Council, the Office of the City Clerk, Central Staff, and Administrative Services. Each section of the Department supports some aspect of the mandated role of the Council, and works with citizens and City departments.

The nine Councilmembers establish City laws, approve the annual budget, oversee the Executive operating departments, and provide a policy-making role.

The Office of the City Clerk provides support for the legislative process of the City and the Council, and is the organizational center for two Citywide programs: the Seattle Municipal Archives and Records Management.

Central Staff provides critical policy and budget analysis for Councilmembers and their staff.

Administrative Services provides budget and accounting, technology, communication and media relations, human resources, public records disclosure, office systems, and special projects coordination services to the Legislative Department, Office of City Auditor, and the Office of Professional Accountability Review Board. The Office of Professional Accountability Review Board was created in 2002 to provide citizen oversight of the Office of Professional Accountability housed in the Police Department.

Proposed Policy and Program Changes

The 2008 Proposed Budget increases slightly from the 2008 Endorsed Budget to reflect an add of one Personnel Specialist position.

Legislative

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Legislative Department Budget Control Level					
Administration		2,022,413	3,470,062	3,534,367	3,615,124
Central Staff		1,881,358	2,557,086	2,641,636	2,647,107
City Clerk		1,535,638	1,593,237	1,649,135	1,647,130
City Council		3,418,881	3,692,876	3,855,140	3,853,382
Legislative Department Budget Control Level	G1100	8,858,291	11,313,262	11,680,278	11,762,743
Department Total		8,858,291	11,313,262	11,680,278	11,762,743
Department Full-time Equivalents Total*		85.00	87.00	87.00	88.00
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
		2006	2007	2008	2008
Resources		Actuals	Adopted	Endorsed	Proposed
General Subfund		8,858,291	11,313,262	11,680,278	11,762,743
Department Total		8,858,291	11,313,262	11,680,278	11,762,743

Legislative Department Budget Control Level

Purpose Statement

The purpose of the Legislative Department Budget Control Level is to set policy, enact City laws, approve the City's budget, provide oversight of City departments, and to conduct operational and administrative activities in an efficient and effective manner to support the mission of the Department.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Administration	2,022,413	3,470,062	3,534,367	3,615,124
Central Staff	1,881,358	2,557,086	2,641,636	2,647,107
City Clerk	1,535,638	1,593,237	1,649,135	1,647,130
City Council	3,418,881	3,692,876	3,855,140	3,853,382
Total	8,858,291	11,313,262	11,680,278	11,762,743
Full-time Equivalents Total *	85.00	87.00	87.00	88.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Legislative Department: Administration

Purpose Statement

The purpose of the Administration program is to provide administrative and operational services, including technology, office systems, human resources, budget and accounting, communication and media relations, public disclosure, special project coordination, and other technical and logistical support to the Legislative Department, Office of City Auditor, and the Office of Professional Accountability Review Board.

Program Summary

Increase budget by approximately \$82,000 and add a 1.0 FTE Personnel Specialist.

Citywide adjustments to labor costs decrease the budget by \$1,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$81,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Administration	2,022,413	3,470,062	3,534,367	3,615,124
Full-time Equivalents Total*	13.00	15.00	15.00	16.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Legislative Department: Central Staff

Purpose Statement

The purpose of the Central Staff program is to support the City Council in arriving at sound public policy by providing technical and policy analysis on issues before the Council.

Program Summary

Citywide adjustments to labor costs increase the budget by \$5,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$5,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Central Staff	1,881,358	2,557,086	2,641,636	2,647,107
Full-time Equivalents Total*	18.00	18.00	18.00	18.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Legislative Department: City Clerk

Purpose Statement

The purpose of the City Clerk program is to manage the legislative process for the City Council, preserve and provide access to the City's official and historical records, and provide quick, accurate, thorough, and courteous responses to requests for assistance or information. The Office of the City Clerk is the organizational center for two Citywide programs, the Seattle Municipal Archives and Records Management.

Program Summary

Citywide adjustments to labor costs decrease the budget by \$2,000, for a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$2,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
City Clerk	1,535,638	1,593,237	1,649,135	1,647,130
Full-time Equivalents Total*	18.00	18.00	18.00	18.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Legislative Department: City Council

Purpose Statement

The purpose of the City Council program is to set policy, review, consider, and determine legislative action, approve the City's budget, and provide oversight of City departments. This program houses the nine elected Councilmembers and their personal staff. The Council represents the City in regional committees working on issues of regional interest.

Program Summary

Citywide adjustments to labor costs decrease the budget by \$2,000, for a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$2,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
City Council	3,418,881	3,692,876	3,855,140	3,853,382
Full-time Equivalents Total*	36.00	36.00	36.00	36.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of the Mayor

Greg Nickels, Mayor

Contact Information

Department Information Line: (206) 684-4000

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/mayor/>

Department Description

The mission of the Mayor's Office is to provide honest, accessible leadership to residents, employees, and regional neighbors of the City of Seattle that is clear and responsible, in an environment that encourages ideas, civic discourse, and inclusion for the entirety of the City's diverse population, creating an even better place to live, learn, work, and play.

The municipality of Seattle is a "strong Mayor" form of government, with the Mayor governing the Executive Branch as its chief executive officer. More than 25 department and office directors and commission members are appointed by the Mayor, work directly for the Mayor, and have been delegated the day-to-day authority to administer their respective departments, offices, and commissions. The many legal roles and responsibilities of the Mayor and those working directly for the Mayor are prescribed in the City Charter, state statutes, and municipal ordinances. Elections for this nonpartisan office are held every four years.

Mayor Greg Nickels has established four priorities for his administration:

- Get Seattle Moving - Recognize that transportation is a vital issue for our economy, the environment, and the people of Seattle.
- Keep Our Neighborhoods Safe - Public safety is the paramount duty of the City and our police and fire personnel will have the training and equipment they need to make Seattle the most-prepared city in the country.
- Create Jobs and Opportunity For All - Economic opportunity means creating jobs and an environment that invites new investment.
- Build Strong Families and Healthy Communities - Foster a renewed commitment to our neighborhoods and recognize that our diverse cultures bring life, vitality, and economic growth to Seattle.

Proposed Policy and Program Changes

The 2008 Proposed Budget adds funding for 1.0 FTE Strategic Advisor 3.

Mayor

	Summit	2006	2007	2008	2008
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
Office of the Mayor Budget Control Level	X1A00	2,373,878	2,813,879	2,882,261	2,993,705
Department Total		2,373,878	2,813,879	2,882,261	2,993,705
Department Full-time Equivalents Total*		22.50	24.50	24.50	25.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

	2006	2007	2008	2008
Resources	Actuals	Adopted	Endorsed	Proposed
General Subfund	2,373,878	2,813,879	2,882,261	2,993,705
Department Total	2,373,878	2,813,879	2,882,261	2,993,705

Office of the Mayor Budget Control Level

Purpose Statement

The purpose of the Mayor's Office Budget Control Level is to provide honest, accessible leadership to residents, employees, and regional neighbors of the City of Seattle that is clear and responsible in an environment that encourages ideas, civic discourse, and inclusion for the entirety of the City's diverse population, creating an even better place to live, learn, work, and play.

Summary

Add \$103,000 and 1.0 FTE Strategic Advisor 3.

Citywide adjustments to labor costs increase the budget by \$8,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$111,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Office of the Mayor	2,373,878	2,813,879	2,882,261	2,993,705
Full-time Equivalents Total*	22.50	24.50	24.50	25.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Personnel Department

Mark M. McDermott, Director

Contact Information

Department Information Line: (206) 684-7999

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/Personnel>

Department Description

The Personnel Department provides human resource services, tools, and expert assistance to departments, policymakers, employees, and the public so the City of Seattle's diverse work force is deployed, supported, and managed fairly to accomplish the City's business goals in a cost-effective and safe manner. The Personnel Department has four primary areas of operation:

- Employment and Training provides staffing services, mediation, employee development opportunities, and technical assistance to all City departments so the City can meet its hiring needs efficiently, comply with legal guidelines, and help organizations, departments, and employees accomplish the City's work.
- Employee Health Services makes available quality, cost-effective employee benefits, health care, workers' compensation, and safety services to maintain and promote employee health and productivity. In addition, this program administers the Seattle Voluntary Deferred Compensation Plan and Trust.
- Citywide Personnel Services provides human resources systems, policy advice, information management, finance and accounting services, and expert assistance to departments, policymakers, and employees.
- City/Union Relations and Classification/Compensation Services supports efforts to ensure the City's work environment is effective, efficient, and fair, and its diverse work force is managed and compensated fairly.

Proposed Policy and Program Changes

Personnel's 2008 Proposed Budget includes modest investments in a job information center for current and potential employees as well as training for mid-level managers and supervisors. The Personnel Department will also coordinate a wellness campaign to improve employees' quality of life and help reduce the City's health care costs. Funding for this wellness program is provided in the Personnel Compensation Trust Subfunds section of the budget document.

Personnel

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
City/Union Relations and Class/Comp Services Budget Control Level	N4000	2,853,801	2,872,933	2,960,243	3,013,305
Citywide Personnel Services Budget Control Level	N3000	2,763,846	3,666,373	3,782,267	3,617,487
Employee Health Services Budget Control Level	N2000	2,451,487	3,418,803	3,523,586	3,286,543
Employment and Training Budget Control Level	N1000	2,100,135	2,251,538	2,301,874	2,755,986
Department Total		10,169,269	12,209,647	12,567,970	12,673,322
Department Full-time Equivalents Total*		105.00	121.50	121.50	123.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here. Personnel maintains unfunded position authority for 10 Apprentice and 11 Office Maintenance Aide positions to loan to City departments for the apprentice and special employment programs.*

Resources	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
General Subfund	10,169,269	12,209,647	12,567,970	12,673,322
Department Total	10,169,269	12,209,647	12,567,970	12,673,322

City/Union Relations and Class/Comp Services Budget Control Level

Purpose Statement

The purpose of the City/Union Relations and Classification/Compensation Services Budget Control Level is to ensure the City's diverse work force is managed and compensated fairly. City/Union Relations staff provide technical and professional labor-relations services to policymakers and management staff of all City departments. The Class/Comp staff develop pay programs, perform compensation analysis, and provide classification services and organizational consultation to all City departments.

Summary

Increase budget by \$55,000 as part of a departmentwide redistribution of funding for a variety of costs including salaries, space rent, and professional services to reflect actual costs of delivering current levels of service. This technical realignment of existing funding has a net zero impact on total department resources.

Citywide adjustments to labor costs decrease the budget by \$2,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$53,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
City/Union Relations and Class/Comp Services	2,853,801	2,872,933	2,960,243	3,013,305
Full-time Equivalents Total*	24.50	24.50	24.50	24.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Citywide Personnel Services Budget Control Level

Purpose Statement

The purpose of the Citywide Personnel Services Budget Control Level is to establish Citywide personnel rules and provide human resources systems, policy advice, information management, finance and accounting services, contingent work force oversight, and expert assistance to departments, policymakers, and employees so the City can accomplish its business goals in a cost-effective manner. This program includes Policy Development, Information Management, Finance and Accounting, Temporary Employment Services, and other internal support services.

Summary

Add 1.0 FTE to reflect the conversion of a temporary position to an Admin Staff Asst. This conversion is necessary according to the most recent Temporary Utilization Review, performed as a result of the Glaser Settlement. The position provides administrative support for: the City's Race and Social Justice Initiative in the Personnel Department, records management, and human resources.

Decrease budget by \$162,000 as part of a departmentwide redistribution of funding for a variety of costs including salaries, space rent, and professional services to reflect actual costs of delivering current levels of service. This technical realignment of existing funding has a net zero impact on total department resources.

Citywide adjustments to labor costs decrease the budget by \$3,000, for a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$165,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Citywide Personnel Services	2,763,846	3,666,373	3,782,267	3,617,487
Full-time Equivalents Total*	28.50	31.00	31.00	32.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Employee Health Services Budget Control Level

Purpose Statement

The purpose of the Employee Health Services Budget Control Level is to provide quality, cost-effective employee benefits, health care, workers' compensation, and safety programs to maintain and promote employee health and productivity. This program also includes administration of the Seattle Voluntary Deferred Compensation Plan and Trust.

Summary

Decrease budget by \$231,000 as part of a departmentwide redistribution of funding for a variety of costs including salaries, space rent, and professional services to reflect actual costs of delivering current levels of service. This technical realignment of existing funding has a net zero impact on total department resources.

Citywide adjustments to labor costs decrease the budget by \$6,000, for a net program decrease from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$237,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Employee Health Services	2,451,487	3,418,803	3,523,586	3,286,543
Full-time Equivalents Total*	26.00	27.50	27.50	27.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Employment and Training Budget Control Level

Purpose Statement

The purpose of the Employment and Training Budget Control Level is to provide staffing services, employee-development opportunities, mediation, and technical assistance to all City departments so the City can meet its hiring needs efficiently, maintain legal compliance, and help organizations and employees accomplish the City's work in a productive and cost-effective manner. This Budget Control Level includes the Police and Fire Exams, Employment, Supported Employment, Equal Employment Opportunity, Alternative Dispute Resolution, and Career Quest units.

Summary

Add \$65,000 and create 1.0 FTE Admin Staff Asst to staff a new Job Information Center to helping current and potential employees learn about career opportunities, receive answers to questions about the City's application process, and navigate the City's online application system.

Add \$50,000 in one-time resources to develop a training program to enhance the skills of the City's mid-level managers and supervisors. The mid-manager development program is part of a set of strategies to build citywide leadership capacity and improve management performance across the organization.

Increase budget by \$339,000 as part of a departmentwide redistribution of funding for a variety of costs including salaries, space rent, and professional services to reflect actual costs of delivering current levels of service. This technical realignment of existing funding has a net zero impact on total department resources.

Citywide adjustments to labor costs decrease the budget by less than \$1,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$454,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Employment and Training	2,100,135	2,251,538	2,301,874	2,755,986
Full-time Equivalents Total*	26.00	38.50	38.50	39.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Personnel Compensation Trust Subfunds

Department Description

The Personnel Compensation Trust Funds are five subfunds of the General Fund administered by the Personnel Department. These five subfunds serve as a means to manage Citywide contractual obligations on behalf of employees and City departments. City departments transfer monies to these subfunds, which are then paid out to various insurance companies, service providers, and individuals. The five subfunds are the Group Term Life Insurance Subfund, the Health Care Subfund, the Industrial Insurance Subfund, the Special Employment Subfund, and the Unemployment Compensation Subfund.

- The Group Term Life Insurance Subfund contains the revenues and expenses related to the City's group term life insurance, long-term disability insurance, and accidental death and dismemberment insurance.
- The Health Care Subfund contains the revenues and expenses related to the City's medical, dental, and vision programs; Flexible Spending Account; Employee Assistance Program; and COBRA. The City is self-insured for some of the medical plans, and carries insurance for the remainder of the medical plans and for all dental and vision plans.
- The Industrial Insurance Subfund captures the revenues and expenditures associated with the Workers' Compensation and Safety Programs for City employees.
- The Special Employment Subfund contains the outside agency revenues and expenditures associated with the City's temporary, intern and work study programs.
- The Unemployment Compensation Subfund contains the revenues and expenditures associated with the City's unemployment insurance costs.

Proposed Policy and Program Changes

The City's actual health care costs in the second half of 2006 and the first half of 2007 were significantly less than previously estimated. As a result, projections for 2007 and 2008 health care costs are reduced. In addition, the Fire Fighters Local 27 has chosen to withdraw from the City's health plans and instead self-insure its members, which has the effect of reducing costs and revenues reflected in the City's Health Care Subfund.

Actual industrial insurance costs are increasing more quickly than projected in the 2008 Endorsed Budget due in part to several one-time pension payouts expected in 2008. As a result, the 2008 Proposed Budget increases appropriation for industrial insurance.

There are no substantive changes from the 2008 Endorsed Budget for group term life, special employment, or unemployment allocations.

Personnel Compensation Trust Subfunds

Appropriations	Summit	2006	2007	2008	2008
	Code	Actuals	Adopted	Endorsed	Proposed
Group Term Life Budget Control Level	NA000	722,641	870,000	896,000	896,000
Health Care Budget Control Level	NM000	101,242,316	119,693,938	134,012,179	126,102,653
Industrial Insurance Budget Control Level	NR500	14,909,951	17,050,867	17,712,224	19,473,400
Special Employment Budget Control Level	NT000	279,820	400,000	420,000	420,000
Unemployment Compensation Budget Control Level	NS000	887,989	1,822,500	1,822,500	1,822,500
Department Total		118,042,717	139,837,305	154,862,903	148,714,553
		2006	2007	2008	2008
Resources		Actuals	Adopted	Endorsed	Proposed
Other		118,042,717	139,837,305	154,862,903	148,714,553
Department Total		118,042,717	139,837,305	154,862,903	148,714,553

Personnel Compensation Trust Subfunds

Group Term Life Budget Control Level

Purpose Statement

The purpose of the Group Term Life Budget Control Level is to provide appropriation authority for the City's group term life insurance, long-term disability insurance, and accidental death and dismemberment insurance.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Group Term Life Program	722,641	870,000	896,000	896,000

Personnel Compensation Trust Subfunds

Health Care Budget Control Level

Purpose Statement

The purpose of the Health Care Budget Control Level is to provide for the City's medical, dental, and vision insurance programs; the Flexible Spending Account; the Employee Assistance Program; and COBRA. The City is self-insured for some medical insurance plans, and carries insurance for other medical plans and for all dental and vision plans.

Summary

Reduce the budget for health care by \$8.06 million, reflecting actual renewal costs for plans for which the City carries insurance (such as Group Health) as well as projected renewal rates recommended by the City's consultant for health plans for which the City is self-insured (such as Aetna).

Increase budget by \$151,000 to fund a wellness campaign to encourage employees to live healthier lifestyles. The wellness campaign may include workshops with industry experts on nutrition, exercise, and disease/condition management, and incentives such as pedometers and other activity trackers. The wellness campaign helps improve employees' quality of life and is also intended to help the City contain its health care costs.

The State of Washington requires the City to maintain a reserve in this subfund to cover costs that have been incurred but not paid. Some of the City's labor agreements also specify how reserves in this subfund are created and used. The City intends to maintain a significant reserve due to the volatility of health care costs.

Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Health Care Program	101,242,316	119,693,938	134,012,179	126,102,653

Personnel Compensation Trust Subfunds

Industrial Insurance Budget Control Level

Purpose Statement

The purpose of the Industrial Insurance Budget Control Level is to provide for medical claims, preventive care, workplace safety programs, and directly-related administrative expenses. Since 1972, the City of Seattle has been a self-insured employer as authorized under state law. The Industrial Insurance Subfund receives payments from City departments to pay for medical claims, preventive care, workplace safety programs, and directly-related administrative expenses.

Summary

Increase expected expenditures by \$1.76 million, reflecting continued growth in the City's industrial insurance costs. Increases in medical claims costs and commensurate growth in the assessments the City pays the Washington State Department of Labor and Industries are the primary causes of the overall expenditure growth. In 2008 the City anticipates that several lump-sum pension payments will be required, and the 2008 budget includes authority to cover these payments.

The State of Washington requires the City to maintain a reserve in this subfund to cover unexpected costs.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Industrial Insurance Program	14,909,951	17,050,867	17,712,224	19,473,400

Personnel Compensation Trust Subfunds

Special Employment Budget Control Level

Purpose Statement

The purpose of the Special Employment Budget Control Level is to capture the expenditures associated with outside agency use of the City's temporary, intern and work study program. For example, the University of Washington uses this program to offer work study opportunities within the City of Seattle to its students. Outside agencies reimburse the City for costs. The Special Employment Subfund contains the revenues and expenditures associated with outside agency use of the City's temporary, intern and work study program. Expenses related to employees hired by City departments through the Special Employment Program are charged directly to the departments.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Special Employment Program	279,820	400,000	420,000	420,000

Personnel Compensation Trust Subfunds

Unemployment Compensation Budget Control Level

Purpose Statement

The purpose of the Unemployment Compensation Budget Control Level is to provide the budget authority for the City to pay unemployment compensation expenses. The City is a self-insured employer with respect to the payment of unemployment compensation. The Unemployment Compensation Subfund contains the revenues and expenditures associated with the City's unemployment insurance costs for employees.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Unemployment Compensation Program	887,989	1,822,500	1,822,500	1,822,500

Personnel Compensation Trust Subfunds

Group Term Life Insurance Subfund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	242,919	377,919	317,267	327,919	267,267
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	796,989	820,000	820,000	820,000	820,000
Less: Actual and Budgeted Expenditures	722,641	870,000	870,000	896,000	896,000
Ending Fund Balance	317,267	327,919	267,267	251,919	191,267

Personnel Compensation Trust Subfunds

Health Care Subfund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	16,286,398	19,471,048	23,705,740	22,638,351	33,821,537
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	108,661,658	122,861,241	117,515,797	137,594,635	124,508,915
Less: Actual and Budgeted Expenditures	101,242,316	119,693,938	107,400,000	134,012,179	126,102,653
Ending Fund Balance	23,705,740	22,638,351	33,821,537	26,220,807	32,227,799
Continuing Appropriations	0				
Health Care Purposes*	6,132,535	7,192,020	11,919,767	9,220,916	11,319,840
Rate Stabilization Fund*	5,460,205	2,500,000	9,601,943	2,500,000	7,378,149
State Law*	12,113,000	12,946,331	12,299,827	14,499,891	13,529,810
Total Reserves	23,705,740	22,638,351	33,821,537	26,220,807	32,227,799
Ending Unreserved Fund Balance	0	0	0	0	0

*2007 and 2008 reserved balances are estimates and subject to potentially large adjustments depending on actual claims, refund, rebate and reimbursement experience.

Personnel Compensation Trust Subfunds

Industrial Insurance Subfund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	4,375,031	2,445,031	2,568,541	2,714,164	3,705,789
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	13,103,461	17,320,000	17,428,495	17,820,000	19,473,400
Less: Actual and Budgeted Expenditures	14,909,951	17,050,867	16,291,247	17,712,224	19,473,400
Ending Fund Balance	2,568,541	2,714,164	3,705,789	2,821,940	3,705,789
Continuing Appropriations	0	0	0	0	0
Reserve Requirement	2,306,990	2,652,405	2,500,000	2,731,977	3,027,500
Total Reserves	2,306,990	2,652,405	2,500,000	2,731,977	3,027,500
Ending Unreserved Fund Balance	261,551	61,759	1,205,789	89,963	678,289

Personnel Compensation Trust Subfunds

Special Employment Program Subfund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	157,319	157,320	118,275	157,320	118,275
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	240,776	400,000	400,000	420,000	420,000
Less: Actual and Budgeted Expenditures	279,820	400,000	400,000	420,000	420,000
Ending Fund Balance	118,275	157,320	118,275	157,320	118,275

Personnel Compensation Trust Subfunds

Unemployment Compensation Subfund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	3,954,890	5,432,389	6,056,917	3,609,889	4,234,417
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	2,990,016	0	0	0	0
Less: Actual and Budgeted Expenditures	887,989	1,822,500	1,822,500	1,822,500	1,822,500
Ending Fund Balance	6,056,917	3,609,889	4,234,417	1,787,389	2,411,917
Reserve Against Fund Balance	500,000	500,000	500,000	500,000	500,000
Total Reserves	500,000	500,000	500,000	500,000	500,000
Ending Unreserved Fund Balance	5,556,917	3,109,889	3,734,417	1,287,389	1,911,917

Office of Policy and Management

Mary Jean Ryan, Director

Contact Information

Department Information Line: (206) 684-8041

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

Department Description

The Office of Policy and Management (OPM) provides policy development and assessment support to the Mayor and City Council on major policy issues facing the City. OPM monitors critical external factors affecting Seattle's economic and community health, and recommends appropriate strategies. In addition, OPM coordinates and leads initiatives and projects involving multiple City departments. For example, complex real estate development projects require the participation of a variety of disciplines and City departments, as well as external stakeholders. OPM also works to develop partnerships to achieve City goals, taking advantage of the talent and perspectives of various private, public and community partners.

Proposed Policy and Program Changes

The 2008 Proposed Budget reflects a \$290,311 increase for funding to expand the Local Improvement District (LID) Program, technical expenses relating to the development of a multi-dimensional Decision Theater, and citywide adjustments to labor costs. The Local Improvement District Program is intended to provide a central point of contact for neighborhoods seeking to form LIDs. The Decision Theater is a project to build a facility to model land use and other decisions.

Policy and Management

Appropriations	Summit	2006	2007	2008	2008
	Code	Actuals	Adopted	Endorsed	Proposed
Policy and Management Budget	X1X00	1,828,957	2,399,605	2,426,089	2,716,400
Control Level					
Department Total		1,828,957	2,399,605	2,426,089	2,716,400
Department Full-time Equivalents Total*		16.00	18.50	18.50	19.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
General Subfund	1,828,957	2,399,605	2,426,089	2,716,400
Department Total	1,828,957	2,399,605	2,426,089	2,716,400

Policy and Management Budget Control Level

Purpose Statement

The purpose of the Policy and Management Budget Control Level is to provide policy assessment support to the Mayor and Council on major policy issues facing the City, and oversee progress on major projects and initiatives.

Summary

Add \$50,000 in one-time funding in 2008 to fund the Decision Theater, a joint development project of the University of Washington, Greater Seattle Chamber of Commerce, Microsoft, and other regional entities. This multi dimensional theater allows for virtual viewing of proposed city development plans and likely will be located at the University of Washington.

Add \$200,000 and a 1.0 FTE Strategic Advisor 2 position to oversee the City's Local Improvement District program. LIDs are a tool to raise funds in a geographic area to pay some or all of the costs of a capital project. A large LID was a major funding source for the South Lake Union streetcar. The City has received requests from several neighborhoods for support in forming LIDs, but no department has staff with expertise on LIDs. This position will provide a central point of contact for LID proposals and will have funds available for the necessary studies and appraisals.

Citywide adjustments to labor costs increase the budget by \$40,300, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$290,300.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Policy and Management	1,828,957	2,399,605	2,426,089	2,716,400
Full-time Equivalents Total*	16.00	18.50	18.50	19.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Sustainability and Environment

Steve Nicholas, Director

Contact Information

Department Information Line: (206) 615-0817

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/environment>

Department Description

The Office of Sustainability and Environment (OSE) works to improve quality of life in Seattle by accelerating the adoption of sustainable practices by the City government and in the community. OSE leads the development, implementation, and communication of the City's Environmental Action Agenda (EAA), a strategy for environmental stewardship and sustainable development. OSE works with City departments and other partners, including government agencies, businesses and nonprofit organizations, to advance the EAA's goals in four priority areas, including:

- Climate Protection: reducing global warming pollution and improving air quality;
- Green Seattle: restoring the urban forest, increasing open space, and greening the built environment;
- Restore Our Waters: protecting and improving water quality and aquatic habitat; and
- Healthy People & Communities: creating healthy urban centers, promoting sustainable practices, and improving environmental justice.

Proposed Policy and Program Changes

The 2008 Proposed Budget provides additional resources for OSE to implement the Climate Protection Initiative. In 2008, OSE will focus on mobilizing Seattle's citizens to join the Seattle Climate Action Now campaign and businesses to join in the Seattle Climate Action Partnership to help achieve the goal of the Kyoto Protocol.

In September 2007, OSE launched the Seattle Climate Action Now campaign as a grassroots-focused effort to secure commitments from individual citizens to reduce greenhouse gas emissions. The campaign provides individual action planning, education, and awareness tools. This effort will continue through 2008, with Climate Action Days focusing on key sources of emissions such as home energy use and transportation. The new resources for 2008 will provide for staffing, events, website carbon calculator tools, education materials, and performance measurements.

New resources are also proposed for the Seattle Climate Partnership, a voluntary program engaging Seattle-area employers in assessing and reducing their corporate carbon footprint. Working with a group of Founding Partners, the intent is to develop the Partnership into a self-supporting organization run by, and for businesses. The new resources for 2008 will fund technical assistance, networking and sharing of best management practices, a recognition program, and capacity to plan for a successful transition to a self-supporting organization.

Sustainability and Environment

	Summit	2006	2007	2008	2008
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
Office of Sustainability and Environment Budget Control Level	X1000	753,384	929,828	958,258	1,441,387
Department Total		753,384	929,828	958,258	1,441,387
Department Full-time Equivalents Total*		5.00	6.00	6.00	7.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

	2006	2007	2008	2008
Resources	Actuals	Adopted	Endorsed	Proposed
General Subfund	753,384	929,828	958,258	1,441,387
Department Total	753,384	929,828	958,258	1,441,387

Sustainability and Environment

Office of Sustainability and Environment Budget Control Level

Purpose Statement

The purpose of the Office of Sustainability and Environment Budget Control Level is to develop, communicate, implement, and monitor the City's Environmental Action Agenda (EAA) and subsidiary initiatives, including Climate Protection, Restore Our Waters, Green Seattle and Sustainable Communities.

Summary

Increase budget by \$309,000 and 1.0 FTE Strategic Advisor to support the Seattle Climate Action Now campaign. The campaign is designed to be a community-based, on-the-ground effort to inspire residents and businesses to reduce greenhouse gas emissions.

Increase budget by \$150,000 for the Seattle Climate Partnership. The Partnership is a technical assistance, networking, and recognition program to engage Seattle-area employers in taking additional actions to reduce their greenhouse gas emissions. Funding will provide program resources and consultant staffing. The intent is to develop the program into a self-supporting organization run by and for businesses by 2009.

Increase budget by \$20,000 to reconfigure existing office and meeting space to accommodate new staff.

Citywide adjustments to labor costs increase the budget by \$4,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Proposed Budget of approximately \$483,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Office of Sustainability and Environment	753,384	929,828	958,258	1,441,387
Full-time Equivalents Total*	5.00	6.00	6.00	7.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Subfund

Department Description

The General Subfund of the City's General Fund is the primary operating fund of the City. Appropriations and expenses for many of the services most commonly associated with the City, such as police and fire, are accounted for in the General Subfund. The Subfund is supported primarily by property, sales, business and utility taxes.

The City's financial policies do not require a fund balance to be maintained in the General Subfund. Instead, the City reserves resources for unanticipated expenses or revenue shortfalls associated with general government in the Emergency Subfund of the General Fund and in the Revenue Stabilization Account of the Cumulative Reserve Subfund. As a result of this practice, General Subfund balances usually are spent in their entirety either in the current or next fiscal years.

General Subfund

General Subfund Fund Table

The City's financial policies do not require a fund balance be maintained in the General Subfund (GSF). Instead, the City funds the Emergency Subfund to the legal maximum each year and maintains a variety of dedicated reserve funds. Thus, General Subfund balances usually are carried over and spent in the following year.

Charter revenues represent 10% of certain fees and taxes that are dedicated as revenue to the Department of Parks and Recreation (DPR) under the City Charter. These Charter revenues comprise about 25-30% of the Department's budgeted revenue and the rest is provided from DPR fees and miscellaneous revenue, and from the General Subfund. In order to ensure stability in DPR budgeting, the sum of the General Subfund support and Charter revenues remains the same in a budget cycle regardless of fluctuations in Charter revenues. To implement this, the General Subfund off-sets any Charter revenue changes; thus, Charter revenues are reflected in General Subfund revenues and expenses to illustrate the full impact of Charter revenue fluctuations on the General Subfund.

	2006 Actual	2007 Revised	2008 Proposed
Beginning Unreserved Fund Balance		53,845,439	51,612,775
2006 Rainy Day Fund Deposit		(5,921,303)	-
Total Unreserved Fund Balance		47,924,136	51,612,775
Revenues			
GSF Revenue Forecast		809,770,797	841,582,069
Charter Revenue Forecast		35,888,447	37,169,748
Total Revenues		845,659,244	878,751,817
Expenses			
GSF Appropriations		(804,702,754)	(883,967,086)
DPR Charter Revenues Appropriations		(35,888,447)	(37,169,748)
Subtotal-Expenses		(840,591,201)	(921,136,834)
<u>Expenditure Adjustments</u>			
2007 1st Quarter Supplemental Ordinance		(1,728,425)	
2007 2nd Quarter Supplemental Ordinance		(315,000)	
2007 3rd Quarter Supplemental Ordinance		(2,035,748)	
-decrease in Finance General support to Parks Fund to reflect Charter revenue forecast revision		(1,479,387)	
-Charter revenue offset		1,479,387	
2007 Other Ordinances		(2,158,558)	
2007 Expected Savings		6,550,000	
Total Expenses		(840,278,932)	(921,136,834)
Ending Fund Balance	53,845,439	53,304,447	9,227,758
Reserves Against Fund Balance	-	(1,691,672)	(9,188,000)
Ending Unreserved Fund Balance	\$ 53,845,439	\$ 51,612,775	\$ 39,758

General Subfund

General Subfund Revenue – In \$1,000s

Summit Code	Revenue	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
411100	Property Tax	188,884	194,918	196,035	199,452	200,685
411100	Property Tax-Medic One Levy	20,814	21,185	21,508	21,715	33,793
413100	Retail Sales Tax	139,391	147,805	150,105	154,558	157,951
413600	Use Tax - Brokered Natural Gas	2,799	2,944	2,787	2,818	2,818
413700	Retail Sales Tax - Criminal Justice	13,121	13,856	14,130	14,490	14,868
416100	Business & Occupation Tax (90%)	147,593	150,006	155,868	158,337	144,732
416101	Business & Occupation Square Footage Tax (90%)	-	-	-	-	16,738
416200	Admission Tax	7,003	7,201	7,183	7,399	7,097
416430	Utilities Business Tax - Natural Gas (90%)	11,054	12,036	11,961	11,521	11,250
416450	Utilities Business Tax - Solid Waste (90%)	1,162	1,229	900	1,260	900
416460	Utilities Business Tax - Cable Television (90%)	11,700	10,920	11,940	11,220	11,990
416470	Utilities Business Tax - Telephone (90%)	28,746	26,035	29,010	25,733	27,590
416480	Utilities Business Tax - Steam (90%)	1,134	1,032	1,326	1,011	1,194
418200	Leasehold Excise Tax	4,086	3,700	3,900	3,700	3,900
418500	Gambling Tax	15	25	15	25	15
418550	Gambling Tax - Punchboards & Pulltabs	681	900	650	900	650
418600	Pleasure Boat Tax	175	170	183	170	175
	Total External Taxes	578,356	593,963	607,500	614,309	636,347
516410	Utilities Business Tax - City Light (90%)	31,404	30,642	31,203	31,315	30,231
516420	Utilities Business Tax - City Water (90%)	16,117	15,514	17,124	16,346	17,103
516440	Utilities Business Tax - Drainage/Waste Water (90%)	19,727	21,291	21,349	22,031	23,352
516450	Utilities Business Tax - City SWU (90%)	7,535	8,264	8,254	8,813	8,980
	Total Interfund Taxes	74,782	75,712	77,930	78,506	79,666
421600	Professional & Occupational Licenses (90%)	1,497	810	1,495	545	495
421790	Amusement Licenses (90%)	101	110	100	110	100
421920	Business License Fees (90%)	4,455	4,500	4,500	4,500	4,500
422190	Emergency Alarm Fees	1,539	2,401	3,401	2,365	2,365
422300	Animal Licenses (90%)	900	910	910	910	910
422450	Vehicle Overload Permits	227	120	200	124	200
422490	Street Use Permits	546	450	500	464	500
422920	Fire Permits	3,354	3,339	3,339	3,339	3,339
422940	Meter Hood Service	1,275	1,000	1,100	1,030	1,100
422990	Gun Permits and Other	20	18	20	18	20
422990	Other Non Business Licenses	33	26	26	26	26
	Total Licenses	13,946	13,684	15,591	13,430	13,555

General Subfund

General Subfund Revenue – In \$1,000s

Summit Code	Revenue	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
431010	Federal Grants - Other	4,591	-	-	-	1,034
433010	Federal Indirect Grants - Other	4,606	-	-	-	-
434010	State Grants - Other	601	-	-	-	-
	Total Federal and State Grants	9,798	-	-	-	1,034
436129	Trial Court Improvement Account	19	138	138	138	332
436610	Criminal Justice Assistance (High Impact)	1,229	1,250	1,210	1,300	1,210
436621	Criminal Justice Assistance (Population)	991	980	780	980	780
436694	Liquor Excise Tax	2,509	2,450	2,645	2,500	2,738
436695	Liquor Board Profits	3,718	3,800	3,973	3,800	4,124
	Total State Entitlements/Impact Programs	8,466	8,618	8,746	8,718	9,184
437010	Interlocal Agreement - Metro/King Co	446	586	350	53	-
437010	Interlocal Agreement - Monorail	57	-	-	-	-
437010	Interlocal Agreement - Sound Transit	2,025	500	500	184	184
437010	Interlocal Grant	60	-	-	-	-
	Total Interlocal Grants/Entitlements	2,588	1,085	850	237	184
439090	Benaroya Hall - Concession Payment	706	610	483	610	-
	Total Grants from Private Sources	706	610	483	610	-
441610	Copy Charges	155	138	147	138	147
441950	Legal Services	26	30	30	30	30
441960	Automated Fingerprint Information System (AFIS)	2,641	3,101	3,100	3,203	3,202
441960	Fire Special Events Services	765	660	660	660	660
441960	Personnel Services	933	861	861	849	849
441990	Hearing Examiner Fees	4	3	3	3	3
441990	Other Service Charges - General Government	435	435	400	442	412
441990	Vehicle Towing Revenues	367	410	375	410	375
442100	Law Enforcement Services	1,326	773	1,972	687	1,965
442100	Traffic Control Services	1,581	1,382	438	1,417	448
442330	Adult Probation and Parole (90%)	110	75	75	75	75
442490	Professional Inspection Fees	17	10	17	10	17
442500	E-911 Reimbursements & Cellular Tax Revenue	853	1,547	2,283	1,547	1,947
443930	Animal Control Fees and Forfeits	296	287	277	287	277
447400	Special Events Recovery	361	310	355	310	355
	Total External Service Charges	9,870	10,021	10,993	10,067	10,762

General Subfund

General Subfund Revenue – In \$1,000s

Summit Code	Revenue	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
455900	Court Fines & Forfeitures (90%)	16,750	16,981	16,765	16,261	19,238
457300	Municipal Court Cost Recoveries (90%)	822	410	645	410	645
457400	Confiscated Funds	989	450	677	450	667
	Total Fines and Forfeitures	18,560	17,841	18,087	17,121	20,550
461110	Interest on Investments	6,004	4,284	9,673	3,577	10,764
462300	Parking Meters	15,826	17,288	17,288	18,566	18,566
462400	Key Arena Revenues	-	3,743	3,744	3,618	3,617
462400	Other Miscellaneous Income	-	12	-	12	-
469990	Foundation Executive	-	-	44	-	90
469990	Other Miscellaneous Revenue	1,198	1,031	1,122	1,079	1,231
	Total Miscellaneous Revenues	23,029	26,358	31,871	26,852	34,268
541990	Interfund Revenue to Executive Administration	13,301	14,682	14,682	15,121	15,121
541990	Interfund Revenue to Personnel	5,447	6,724	6,637	6,898	6,809
541990	Miscellaneous Interfund Revenue	9,984	13,249	13,022	13,390	13,164
	Total Interfund Charges	28,732	34,655	34,342	35,408	35,095
587001	Transfer from - Cumulative Reserve Subfund - unrestricted subaccount	35	785	785	-	-
587102	Transfer from - Parks and Recreation Department	155	-	640	-	-
587344	Transfer from - Fire Facilities Levy	87	128	128	133	133
587400	Transfer from - Utilities for Council Oversight	346	725	725	725	725
587503	Transfer from - Fleets and Facilities Fund	-	-	-	-	-
587504	Transfer from - DOIT	-	1,086	1,086	64	64
587900	Transfer from - Dearborn Trust Fund	15	15	15	15	15
587900	Transfer from - Judgment/Claims Subfund	-	-	-	-	-
587900	Transfer from - Seattle Center Operating Fund	-	-	-	-	-
	Total Operating Transfers	637	2,739	3,379	937	937
	Total General Subfund	769,470	785,285	809,771	806,195	841,582

Under the City Charter, 10% of certain revenues are deposited into the Parks Fund. These are noted by the 90% figures above. This requirement also applies to certain license revenues.

Totals may not add due to rounding

Fiscal Reserves

Dwight Dively, Director

Department Description

The State of Washington permits the City to maintain two primary financial reserves. Under the authority of state law RCW 35.32A.060, the City maintains a financial reserve called the Emergency Subfund of the General Fund. This subfund is the principal reserve for the City and is available to pay for unanticipated or unplanned expenses that occur during the fiscal year. State law limits the amount of money the City can set aside in this reserve to 37.5 cents per \$1000 of assessed property value within the City.

Under the authority of RCW 35.21.070, the City maintains a second financial reserve called the Revenue Stabilization Account (RSA) of the Cumulative Reserve Subfund. The purpose of the RSA is to set aside resources in the event of sudden, unanticipated shortfalls in revenue due to economic downturns or other factors. The Seattle Municipal Code limits the amount set aside in the RSA to two and one-half (2.5) percent of City's General Subfund tax revenue from two years prior to the current fiscal year.

Proposed Policy and Program Changes

With the 2008 Proposed Budget, the Mayor proposes increasing the maximum balance for the Revenue Stabilization Account (RSA). To implement this proposal, the Budget transfers \$4.7 million of greater-than-anticipated General Subfund resources in 2008 to the RSA. The RSA balance then would stand at \$19.6 million. These resources would be available to reduce the impact on City services in the event of an economic downturn.

The 2008 Mayor's Proposed Budget also ensures that the balance of the Emergency Subfund (ESF) is at the maximum amount permitted by law for 2008. The Budget transfers \$3.2 million from the General Subfund to the ESF to reflect estimates that assessed property value will increase by approximately 8.0 percent for 2008, slightly less annual growth than was anticipated in the 2007 Adopted Budget. With this contribution, the ESF balance will equal \$42.7 million.

Fiscal Reserves

	Summit	2006	2007	2008	2008
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
Emergency Expenditures Budget Control Level	CE000	2,563,119	0	0	0
Revenue Stabilization Reserve Budget Control Level	2CR60	0	0	0	0
Department Total		2,563,119	0	0	0
		2006	2007	2008	2008
Resources		Actuals	Adopted	Endorsed	Proposed
Other		2,563,119	0	0	0
Department Total		2,563,119	0	0	0

Emergency Expenditures Budget Control Level

Purpose Statement

The purpose of the Emergency Expenditures Budget Control Level is to provide resources to pay unanticipated expenses as described in state law (RCW 35.32A.060).

Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Emergency Expenditures Program	2,563,119	0	0	0

Revenue Stabilization Reserve Budget Control Level

Purpose Statement

The purpose of the Revenue Stabilization Reserve Budget Control Level is to transfer resources from the Revenue Stabilization Account of the Cumulative Reserve Subfund to the General Subfund or other funds supporting the City's general government services. These appropriations are implemented as operating transfers from the Revenue Stabilization Account to the funds or subfunds they support.

Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Revenue Stabilization Program	0	0	0	0

Fiscal Reserves

2008 Estimated Revenues for the Cumulative Reserve Subfund, Revenue Stabilization Account

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
587001	Contribution from General Subfund	5,456,396	0	0	4,665,645
	Total Revenues	5,456,396	0	0	4,665,645

Fiscal Reserves

2008 Estimated Revenues for the Emergency Subfund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
587001	Support from General Subfund	4,930,000	3,030,000	3,324,000	3,196,730
	Total Revenues	4,930,000	3,030,000	3,324,000	3,196,730

Fiscal Reserves

Emergency Subfund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	33,383,705	32,912,668	35,750,586	35,942,668	39,514,270
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	4,930,000	3,030,000	3,786,000	3,324,000	3,196,730
Less: Actual and Budgeted Expenditures	2,563,119	0	22,316	0	0
Ending Fund Balance	35,750,586	35,942,668	39,514,270	39,266,668	42,711,000

Fiscal Reserves

Cumulative Reserve Subfund, Revenue Stabilization Account

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	3,550,789	9,007,185	9,007,185	9,007,185	14,928,488
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	5,456,396	0	5,921,303	0	4,665,645
Less: Actual and Budgeted Expenditures	0	0	0	0	0
Ending Fund Balance	9,007,185	9,007,185	14,928,488	9,007,185	19,594,133

Judgment/Claims

Department Description

The Judgment/Claims Subfund provides for the payment of legal claims and suits brought against the City government. The subfund receives appropriations from the General Subfund and the utilities to pay the judgments, settlements, claims, and other eligible expenses expected in the following year. Unused balances, if any, may reduce the contribution required in succeeding years.

General Fund-supported departments with 2% or more of historical Judgment/Claims costs make premium payments to the subfund directly from their budgets. Finance General covers premiums for departments with less than 2% of historical Judgment/Claims costs. Utilities pay their actual expenses as incurred.

Proposed Policy and Program Changes

Estimates of the City's financial obligations for legal claims in 2008 have increased by \$4 million over the past year. As a result, the appropriation authority for this Subfund for 2008 is increased from \$15 million to \$19 million.

Judgment/Claims

	Summit	2006	2007	2008	2008
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
Judgment Claims - General Budget Control Level	CJ000	27,748,270	15,000,000	15,000,000	19,000,000
Department Total		27,748,270	15,000,000	15,000,000	19,000,000
		2006	2007	2008	2008
Resources		Actuals	Adopted	Endorsed	Proposed
Other		27,748,270	15,000,000	15,000,000	19,000,000
Department Total		27,748,270	15,000,000	15,000,000	19,000,000

Judgment Claims - General Budget Control Level

Purpose Statement

The purpose of the Judgment/Claims Subfund is to provide for the payment of legal claims and suits brought against the City government. The subfund receives appropriations from the General Subfund and the utilities to pay for the judgments, settlements, claims, and other eligible expenses expected in the following year. Unused balances, if any, may reduce the contributions required in succeeding years.

General Fund-supported departments with 2% or more of historical Judgment/Claims costs make premium payments to the subfund directly from their budgets. Finance General covers premiums for departments with less than 2% of historical Judgment/Claims costs. Utilities pay their actual expenses as incurred.

Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
Judgment/Claims - General Program	27,748,270	15,000,000	15,000,000	19,000,000

Judgment/Claims

2008 Estimated Revenues for the Judgment/Claims Subfund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
469990	Miscellaneous Revenue	105,390	0	0	0
544730	Payments from City-operated Utilities	7,991,881	4,000,000	4,000,000	4,000,000
544730	Payments from General Government Departments	10,065,039	9,620,600	9,620,600	9,620,600
587001	General Fund Support	484,961	1,379,400	1,379,400	1,379,400
Total Revenues		18,647,271	15,000,000	15,000,000	15,000,000
379100	Use of (Contribution to) Fund Balance	9,100,999	0	0	4,000,000
Total Resources		27,748,270	15,000,000	15,000,000	19,000,000

Judgment/Claims

Judgment/Claims Subfund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	18,260,443	10,442	9,159,444	10,442	9,159,444
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	18,647,271	15,000,000	15,000,000	15,000,000	15,000,000
Less: Actual and Budgeted Expenditures	27,748,270	15,000,000	15,000,000	15,000,000	19,000,000
Ending Fund Balance	9,159,444	10,442	9,159,444	10,442	5,159,444

Parking Garage Operations Fund

Department Description

The Parking Garage Operations Fund receives the revenues and pays the operating and debt service costs for the Pacific Place Garage located between Sixth and Seventh Avenues and Pike and Olive Streets in downtown Seattle. The City took over responsibility for the Garage in November 1998.

Proposed Policy and Program Changes

In 2008, the Parking Garage Operations Fund will continue to collect parking fees, pay operating expenses, and pay debt service costs.

The bonds issued to acquire the Garage were refinanced in early 2007 to capture lower interest rates. This saved about \$370,000 in 2007. The present value of the debt services savings over the life of the bonds is about \$4.3 million. Rates may be adjusted in 2008 to pay for a new commercial parking garage tax. The parking tax rate started at 5% effective July 1, 2007, and will increase to 7.5% on July 1, 2008. The 2007 effect of the tax is covered by debt service savings. Rates were last adjusted in early 2006, and may be adjusted in the future based on updated financial information.

Parking Garage Operations Fund

	Summit	2006	2007	2008	2008
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
Pacific Place Garage Budget Control Level	46011	6,860,538	7,185,000	7,420,000	7,420,000
Department Total		6,860,538	7,185,000	7,420,000	7,420,000
Resources		2006	2007	2008	2008
Other		Actuals	Adopted	Endorsed	Proposed
		6,860,538	7,185,000	7,420,000	7,420,000
Department Total		6,860,538	7,185,000	7,420,000	7,420,000

Parking Garage Operations Fund

Pacific Place Garage Budget Control Level

Purpose Statement

The purpose of the Pacific Place Garage Budget Control Level is to provide appropriation authority for the City's expenses to operate the Pacific Place Garage located between Sixth and Seventh Avenues and Pine and Olive Streets in downtown Seattle. The City took over responsibility for the garage in November 1998.

Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Pacific Place Garage	6,860,538	7,185,000	7,420,000	7,420,000

Parking Garage Operations Fund

2008 Estimated Revenues for the Parking Garage Operations Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
461110	Inv Earn-Residual Cash	72,000	75,000	75,000	75,000
462300	Parking Fees	6,608,000	7,200,000	7,400,000	7,400,000
469990	Other Miscellaneous Revenue	10,586	0	0	0
Total 46011 PGF-Parking Garage Oper		6,690,586	7,275,000	7,475,000	7,475,000
Total Revenues		6,690,586	7,275,000	7,475,000	7,475,000
379100	Use of (Contribution to) Fund Balance	169,952	(90,000)	(55,000)	(55,000)
Total Use of (Contribution to) Fund Balance		169,952	(90,000)	(55,000)	(55,000)
Total Resources		6,860,538	7,185,000	7,420,000	7,420,000

Parking Garage Operations Fund

Parking Garage Operations Fund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	487,000	315,977	317,048	405,977	407,048
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	6,690,586	7,275,000	7,275,000	7,475,000	7,475,000
Less: Actual and Budgeted Expenditures	6,860,538	7,185,000	7,185,000	7,420,000	7,420,000
Ending Fund Balance	317,048	405,977	407,048	460,977	462,048

Cumulative Reserve Subfund

Department Description

The Cumulative Reserve Subfund (CRS), authorized under state law, is used primarily for maintenance and development of the City's capital facilities and infrastructure. The subfund is divided into two accounts, the Capital Projects Account and the Revenue Stabilization Account.

The Capital Projects Account provides funds for an array of capital projects, with a primary focus on maintaining and rehabilitating existing City facilities. The Capital Projects Account includes six subaccounts described below.

- The Real Estate Excise Tax I (REET I) Subaccount is funded by a 0.25% tax on real estate transactions. REET I is used for a variety of capital projects authorized by state law. A portion of these proceeds is used to pay debt service on bonds issued in 1992 and refinanced in 1998 for low-income housing and recreation facilities.

- The Real Estate Excise Tax II (REET II) Subaccount is funded from an additional 0.25% tax on real estate transactions and is kept separate due to different state requirements regarding the use of these resources. State law limits the use of revenues from this additional tax to capital projects involving parks (except acquisition) and transportation.

- The South Lake Union Property Proceeds Subaccount receives funding from sales of certain surplus City property located adjacent to South Lake Union and investment earnings attributable to the subaccount. Guidance on the use of these funds is generally governed by Resolution 30334.

- The Unrestricted Subaccount receives funding from a variety of sources, including a portion of street vacation revenues, transfers of General Subfund balances, property sales, investment earnings (net of investment earnings attributable to the South Lake Union Property Proceeds Subaccount and the Asset Preservation Subaccount - Fleets and Facilities), and other unrestricted contributions to the Cumulative Reserve Subfund.

- The Asset Preservation Subaccount - Fleets and Facilities (FFD) receives a portion of the funds collected from space rent charges paid by tenants of certain Fleets and Facilities Department facilities and interest earned on subaccount balances. Use of these funds is limited to asset preservation expenses in certain FFD facilities. Unappropriated funds in the Asset Preservation Subaccount are designated as a Large Expense Project Reserve per Resolution 30812, and are intended for future appropriation to very costly asset preservation projects.

- The Street Vacation Subaccount receives funding from a portion of street vacation revenues. In 2001, the state Legislature made major changes in the law pertaining to vacation compensation. These changes allowed cities, in certain circumstances, to charge a vacation fee that is the full-appraised value of the right-of-way and mandated that at least one half of the vacation compensation fees received are dedicated to the acquisition, improvement, development, and related maintenance of public open space or transportation capital projects within the city. This subaccount tracks those funds.

The Revenue Stabilization Account, created through Ordinance 119761, provides a cushion from the impact of sudden, unanticipated shortfalls in revenue due to economic downturns that could undermine City government's ability to maintain services. Beginning in 2008, the Revenue Stabilization Account of the Cumulative Reserve Subfund is displayed in the Fiscal Reserves section of the Budget Book. Please see the Revenue Stabilization Reserve Budget Control Level for more details.

Department capital projects are fully described in the 2008-2013 Proposed Capital Improvement Program (CIP). Actual appropriations for capital projects funded by the CRS are made in the appropriate department's section in the Budget Book, with the exception of the Seattle Department of Transportation, and some special projects that are described in the following pages of this section, such as debt service payments and the City's Tenant Relocation Assistance Program.

Proposed Policy and Program Changes

Mayor Proposes New Cumulative Reserve Subfund Policies

As part of the 2007 Proposed and 2008 Endorsed Budget submittal, the Mayor proposed new financial policies to govern the use of the Cumulative Reserve Subfund, including REET revenue:

- Beginning in 2007, at least \$30 million per year from the Cumulative Reserve Subfund Capital Project Account shall be allocated for asset preservation. This amount shall be adjusted annually for inflation. Although far from a revised annual target of \$44 million as recommended by the Executive's 2002 Asset Preservation Study, funding at this level is in keeping with the City's major maintenance policies, adopted by Resolution 30365. In the 2008 Proposed Budget, there is approximately \$42 million of CRS dedicated to asset preservation for Fleets & Facilities, Department of Parks & Recreation, Seattle Public Library, and Seattle Center.
- SDOT will receive at least \$9 million in 2007 and \$5 million annually thereafter, in addition to level funding for the NSF/CRS program and existing debt service. In 2008, SDOT will receive \$14.6 million from CRS to support transportation capital projects, in addition to \$1.25 million for NSF/CRS selected projects.
- The CRS will cover the gap between actual costs and originally committed funds for the Fire Facility and Emergency Response Levy Program. Some debt will be needed to match the timing of expenditures to the availability of CRS funds. The term of the debt will match the term of the original Levy.
- Beginning in 2007, and excluding prior commitments and the fire facilities projects described above, no new debt service for new facilities shall be charged to Real Estate Excise Tax revenues.
- In order to protect the City from downside risk in years when REET revenues do not meet forecast, the Executive proposes continuing the City's practice of maintaining a projected cash balance reserve of approximately \$5 million in each of the REET I and REET II subaccounts. As part of the 2008 CRS balancing, there is a total of \$10 million projected cash balance reserve for the two REET subaccounts combined.
- Beginning in 2007 and except for transportation projects described above, REET revenues will not be used for future voter-approved projects or levy programs.
- In keeping with the City's commitment to maintaining its existing infrastructure, the highest priority use for any revenues received above forecast will be enhanced asset preservation.

The City Council continues to review these proposed policies, and is expected to act on them in early 2008.

Mayor Proposes Adjustments to 2008 Cumulative Reserve Subfund Allocations

Continued strength in the local real estate market has resulted in a much higher Real Estate Excise Tax (REET) revenue forecast of over \$63 million in 2007, and \$51 million in 2008. This amount is nearly \$14 million higher than the 2007 Adopted REET forecast, and \$1.4M higher than the 2008 Endorsed REET forecast.

Nearly \$77 million is appropriated from the CRS in the 2008 Proposed Budget, including over \$69 million from the two REET subaccounts. Individual projects and programs are described in detail in the departmental sections of the 2008-2013 Proposed Capital Improvement Program. In addition, funds have been held in reserve for several specific uses. For example, in 2008, \$500,000 is reserved to fund capital projects identified by communities through the CIP Suggestion Process. DOF will work with departments to refine the requests and select proposed projects for funding through supplemental legislation in 2008.

There is a \$1 million reserve from the CRS for the Neighborhood Street Fund (NSF/CRS) in each year of the biennium. In addition, \$500,000 of reserves from the 2007 Adopted Budget for the CIP Suggestion Process carries forward into the 2008 Proposed Budget, and is transferred to the NSF/CRS program in order to fund more NSF/CRS projects in 2008. This is a one-time transfer.

A 2008 Endorsed reserve for \$125,000 to support the potential purchase of the Phinney Neighborhood Center and the University Heights Neighborhood Center through a councilmanic debt issuance has been eliminated. Funding for this is now included in the General Subfund in 2008. Please see Finance General Reserves BCL for more details. Additionally in 2008, the City will forego its share of revenues from City-owned parking lots operated by the Pike Place Market Public Development Authority (PDA). These revenues, estimated at \$191,000, will be retained by the PDA to assist in paying for the costs of pre-development planning for renovation of the Pike Place Market in anticipation of a 2008 levy.

Beginning in 2008, the CRS section of the 2008 Proposed Budget Book has been restructured to improve the organization and display of several CRS appropriations and BCL descriptions. Debt service for the Woodland Park Zoo (\$871,000) is now paid directly from the CRS. Previously, this expense had been included in the Department of Parks and Recreation's CIP budget. The Revenue Stabilization Account of the Cumulative Reserve Subfund is now displayed in the Fiscal Reserves section of the Budget. CRS appropriations for the Seattle Department of Transportation's (SDOT) capital projects have been included in this section, and are summarized at the CRS Subaccount Budget Control Level (BCL). Historically, SDOT's CRS appropriations have been displayed as transfers to the Transportation Operating Fund at the program level in SDOT's section of the Budget. More details on individual SDOT projects within each BCL and Program are referenced in SDOT's Budget section, Capital Improvement Program Highlights.

CRS

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Proposed
CRS, REET I Subaccount Appropriations					
1998B Capital Facilities Refunding REET I Budget Control Level	2CCE0-1	2,946,013	2,941,000	2,934,500	2,934,475
2007 LTGO Bond - Woodland Park Zoo Garage - REET 1 Budget Control Level	TBD4-CRS	0	471,000	871,000	871,000
CRS REET I Support to Transportation Budget Control Level	2EC30	0	0	0	257,000
Other Drainage CIP REET I Budget Control Level	C335B-CR F	0	103,000	0	0
Reserve for Neighborhood Centers Budget Control Level	2CCE0-2	0	0	125,000	0
Tenant Relocation Assistance Program REET I Budget Control Level	2UU51	0	200,000	205,000	205,000
Total CRS, REET I Subaccount Appropriations		2,946,013	3,715,000	4,135,500	4,267,475
CRS, REET II Subaccount Appropriations					
CRS REET II Support to Transportation Budget Control Level					
Bridges & Structures - REET II		2,261,715	2,023,000	1,913,000	5,311,000
Corridor & Intersection Improvements - REET II		1,012,675	3,004,000	121,000	1,021,000
Debt Service (SDOT) - REET II		1,525,807	2,361,000	2,794,000	2,762,000
Landslide Mitigation - REET II		358,538	200,000	200,000	600,000
Neighborhood Enhancements - REET II		1,263,283	823,000	13,000	1,800,000
New Trails and Bike Paths - REET II		109,783	1,766,000	1,971,000	239,000
Roads - REET II		6,980,024	2,285,000	1,984,000	3,097,000
Sidewalk Maintenance - REET II		360,433	800,000	464,000	464,000
Sidewalks & Pedestrian Facilities - REET II		912,884	341,000	350,000	350,000
CRS REET II Support to Transportation Budget Control Level	2ECM0	14,785,142	13,603,000	9,810,000	15,644,000
Total CRS, REET II Subaccount Appropriations		14,785,142	13,603,000	9,810,000	15,644,000
CRS, Unrestricted Subaccount Appropriations					

CRS

	Summit	2006	2007	2008	2008
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
Artwork Conservation - OACA - CRS-UR Budget Control Level	V2ACGM	118,352	195,000	170,000	170,000
Design Commission - CRS-UR Budget Control Level	2UU50-DC	0	350,526	359,289	359,289
Tenant Relocation Assistance Program - CRS-UR Budget Control Level	2UU50-TA	179,000	80,000	80,000	80,000
Transfer to General Fund Budget Control Level	2CU50	0	785,000	0	0
Total CRS, Unrestricted Subaccount Appropriations		297,352	1,410,526	609,289	609,289
Department Total		18,028,507	18,728,526	14,554,789	20,520,764
		2006	2007	2008	2008
Resources		Actuals	Adopted	Endorsed	Proposed
General Subfund		0	0	0	0
Other		18,028,507	18,728,526	14,554,789	20,520,764
Department Total		18,028,507	18,728,526	14,554,789	20,520,764

CRS, REET I Subaccount Appropriations

1998B Capital Facilities Refunding REET I Budget Control Level

Purpose Statement

The following appropriation from the Cumulative Reserve Subfund covers debt service on 1998 Series B Limited Tax General Obligation bonds which were issued to refund bonds issued in 1992 at lower interest rates.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
1998B Capital Facilities Refunding	2,946,013	2,941,000	2,934,500	2,934,475

2007 LTGO Bond - Woodland Park Zoo Garage - REET 1 Budget Control Level

Purpose Statement

This purpose of the 2007 LTGO Bond - Woodland Park Zoo Garage - REET 1 Budget Control Level is to fund debt service payment for the 700-space Woodland Park Zoo Garage (see project K732291 in the Department of Parks and Recreation's Capital Improvement Program) located on the west side of the Zoo. This BCL replaces the Woodland Park Zoo Garage Debt Service project (K732292) that was in the Department of Parks and Recreation's Capital Improvement Program (CIP).

Summary

Set the base amount for this BCL at \$871,000, which was the amount shown in the Department of Parks and Recreation's 2007-2012 Adopted CIP budget for 2008.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
2007 LTGO Bond - Woodland Park Zoo Garage - REET 1	0	471,000	871,000	871,000

CRS REET I Support to Transportation Budget Control Level**Purpose Statement**

The purpose of the CRS REET I Support to Transportation Budget Control Level is to appropriate funds from REET I to the Transportation Operating Fund to support specific capital programs. These capital programs are listed below, and additional detail is provided in the Seattle Transportation Department section of the Proposed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Neighborhood Enhancements - REET I	0	0	0	257,000

Other Drainage CIP REET I Budget Control Level**Purpose Statement**

The purpose of the Other Drainage CIP Budget Control Level is to fund a retrofit assessment on City facilities. The assessment includes a review of City facilities to identify capital investments and changes to operational procedures related to stormwater management. Seattle Public Utilities is reimbursed by the Cumulative Reserve Subfund for this project.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Other Drainage CIP BCL Program	0	103,000	0	0

Reserve for Neighborhood Centers Budget Control Level

Purpose Statement

The following appropriation reserves funds to support the potential purchase of the Phinney Neighborhood Center and the University Heights Neighborhood Center through a councilmanic debt issuance of \$5 million. This reserve is not intended as a commitment to purchase either center or to this specific funding and/or financing approach, but provides resources should an opportunity arise and appropriate agreements are reached among the City, the School District and the neighborhood stakeholders.

Summary

Eliminate a \$125,000 reserve from the CRS 2008 Endorsed Budget as this is an ineligible expense for CRS in 2008. However, funding for this is now included in the General Subfund. Please see Finance General Reserves Budget Control Level for more details.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Reserve for Neighborhood Centers	0	0	125,000	0

Tenant Relocation Assistance Program REET I Budget Control Level**Purpose Statement**

The purpose of the Tenant Relocation Assistance Program Budget Control Level is to allow the City to pay for relocation assistance to low income tenants displaced by development activity, as authorized by SMC 22.210 and RCW 59.18.440.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Tenant Relocation Assistance Program REET I	0	200,000	205,000	205,000

CRS, REET II Subaccount Appropriations

CRS REET II Support to Transportation Budget Control Level

Purpose Statement

The purpose of the CRS REET II Support to Transportation Budget Control Level is to appropriate funds from REET II to the Transportation Operating Fund to support specific capital programs. These capital programs are listed below, and additional detail is provided in the Seattle Transportation Department section of the Proposed Budget.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Proposed
Bridges & Structures - REET II	2,261,715	2,023,000	1,913,000	5,311,000
Corridor & Intersection Improvements - REET II	1,012,675	3,004,000	121,000	1,021,000
Debt Service (SDOT) - REET II	1,525,807	2,361,000	2,794,000	2,762,000
Landslide Mitigation - REET II	358,538	200,000	200,000	600,000
Neighborhood Enhancements - REET II	1,263,283	823,000	13,000	1,800,000
New Trails and Bike Paths - REET II	109,783	1,766,000	1,971,000	239,000
Roads - REET II	6,980,024	2,285,000	1,984,000	3,097,000
Sidewalk Maintenance - REET II	360,433	800,000	464,000	464,000
Sidewalks & Pedestrian Facilities - REET II	912,884	341,000	350,000	350,000
Total	14,785,142	13,603,000	9,810,000	15,644,000

CRS, Unrestricted Subaccount Appropriations

Artwork Conservation - OACA - CRS-UR Budget Control Level

Purpose Statement

The Arts Conservation Program, administered by the Office of Arts & Cultural Affairs, includes professional assessment, conservation, repair, routine and major maintenance, and relocation of artwork for both the City's 400-piece, permanently sited art collection and the 2,700-piece portable artwork collection. The entire collection is an asset to the City, and while major maintenance is generally not required for the new artwork entering the collection, professional routine care and responses to vandalism are necessary to protect this investment.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Artwork Conservation - OACA	118,352	195,000	170,000	170,000

Design Commission - CRS-UR Budget Control Level

Purpose Statement

The purpose of the Design Commission is to advise the Mayor, City Council, and City departments on the design of capital improvements and other projects that shape Seattle's public realm. The goals of the Commission are to ensure that public facilities and projects within the City's right-of-way incorporate design excellence, that City projects achieve their goals in an economical manner, and that they fit the City's design goals.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Design Commission - CRS-UR	0	350,526	359,289	359,289

Tenant Relocation Assistance Program - CRS-UR Budget Control Level**Purpose Statement**

The purpose of the Tenant Relocation Assistance Program Budget Control Level is to allow the City to pay for relocation assistance to low-income tenants displaced by development activity, as authorized by SMC 22.210 and RCW 59.18.440.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Tenant Relocation Assistance Program	179,000	80,000	80,000	80,000

Transfer to General Fund Budget Control Level**Purpose Statement**

This program transfers cash from the Unrestricted Subaccount to the General Subfund.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Transfer to General Subfund	0	785,000	0	0

Cumulative Reserve Subfund, Real Estate Excise Tax I Subaccount (00163)

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	29,666,175	30,290,175	36,006,002	22,080,588	33,211,502
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	27,053,875	24,283,388	31,605,500	24,801,845	25,503,000
Less: Actual and Budgeted Expenditures	20,714,047	32,492,975	34,400,000	24,384,500	33,259,500
Ending Fund Balance	36,006,002	22,080,588	33,211,502	22,497,933	25,455,002
Continuing Appropriations	19,949,327	15,454,000	19,950,000	15,954,000	19,950,000
Reserve for Library Major Maintenance	0	0	0	1,000,000	0
Reserve for NSF/CRS/Citizen CIP Suggestion	0	500,000	0	500,000	500,000
Cash Balance Reserve	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Total Reserves	24,949,327	20,954,000	24,950,000	22,454,000	25,450,000
Ending Unreserved Fund Balance	11,056,675	1,126,588	8,261,502	43,933	5,002

Cumulative Reserve Subfund, Real Estate Excise Tax II Subaccount (00161)

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	32,617,337	27,741,527	35,538,808	23,928,915	39,048,308
Accounting Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	26,639,750	24,283,388	31,605,500	24,801,845	25,503,000
Less: Actual and Budgeted Expenditures	23,718,279	28,096,000	28,096,000	26,476,000	36,177,000
Ending Fund Balance	35,538,808	23,928,915	39,048,308	22,254,760	28,374,308
Continuing Appropriations	23,330,941	16,720,000	23,330,000	16,720,000	23,330,000
Reserve for NSF/CRS/Citizen CIP Suggestion	0	0	0	1,000,000	0
Cash Balance Reserve	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Total Reserves	28,330,941	21,720,000	28,330,000	22,720,000	28,330,000
Ending Unreserved Fund Balance	7,207,867	2,208,915	10,718,308	(465,240)	44,308

Cumulative Reserve Subfund, Unrestricted Subaccount (00164)

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	(5,319,810)	(5,137,810)	(4,406,246)	6,030,164	1,262,999
Accounting and Technical Adjustments	492,833	0	0	0	0
Plus: Actual and Estimated Revenue	10,332,714	14,430,500	14,845,985	7,860,000	9,005,425
Less: Actual and Budgeted Expenditures	9,911,983	3,262,526	9,176,740	4,955,289	5,007,000
Ending Fund Balance	(4,406,246)	6,030,164	1,262,999	8,934,875	5,261,424
Continuing Appropriations	6,590,108	5,392,000	6,590,000	5,392,000	6,590,000
Reserve for Capehart	0	3,417,000	0	3,417,000	0
Reserve for 12th Ave S. Improvements	0	0	0	0	358,000
Total Reserves	6,590,108	8,809,000	6,590,000	8,809,000	6,948,000
Ending Unreserved Fund Balance	(10,996,353)	(2,778,836)	(5,327,001)	125,875	(1,686,576)

Cumulative Reserve Subfund, South Lake Union Property Proceeds Subaccount (00167)

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	325,996	325,996	239,815	325,996	239,815
Accounting and Technical Adjustments	3,129	0	0	0	0
Plus: Actual and Estimated Revenue	11,737	0	0	0	0
Less: Actual and Budgeted Expenditures	101,047	0	0	0	0
Ending Fund Balance	239,815	325,996	239,815	325,996	239,815
Continuing Appropriations	15,394	116,440	15,400	116,440	15,400
Total Reserves	15,394	116,440	15,400	116,440	15,400
Ending Unreserved Fund Balance	224,421	209,556	224,415	209,556	224,415

Cumulative Reserve Subfund, Asset Preservation Subaccount - Fleets and Facilities (00168)

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	4,261,130	4,261,130	5,902,011	4,407,130	6,048,011
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	2,890,000	4,000,000	4,000,000	4,000,000	4,000,000
Less: Actual and Budgeted Expenditures	1,249,119	3,854,000	3,854,000	2,506,000	2,506,000
Ending Fund Balance	5,902,011	4,407,130	6,048,011	5,901,130	7,542,011
Continuing Appropriations	4,242,011	2,603,000	4,240,000	2,603,000	4,240,000
Total Reserves	4,242,011	2,603,000	4,240,000	2,603,000	4,240,000
Ending Unreserved Fund Balance	1,660,000	1,804,130	1,808,011	3,298,130	3,302,011

Cumulative Reserve Subfund, Street Vacation Subaccount (00169)

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Proposed
Beginning Fund Balance	(236,326)	394,674	(352,277)	577,174	(169,777)
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	86,250	182,500	182,500	236,000	236,000
Less: Actual and Budgeted Expenditures	202,201	0	0	0	0
Ending Fund Balance	(352,277)	577,174	(169,777)	813,174	66,223
Continuing Appropriations	275,084	458,300	275,000	458,300	275,000
Total Reserves	275,084	458,300	275,000	458,300	275,000
Ending Unreserved Fund Balance	(627,361)	118,874	(444,777)	354,874	(208,777)

Debt Service

Dwight Dively, Director

Contact Information

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City Of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

Department Description

The purpose of this Debt Service section is to provide appropriation authority for particular payments of debt service and associated costs of issuing debt that require legal appropriations. These appropriations include debt service payments to be made from the Bond Interest and Redemption Fund, LTGO Issuance Costs, and UTGO (voter approved) debt service payments.

Debt Service

	Summit	2006	2007	2008	2008
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
Bond Interest and Redemption Budget Control Level	DEBTBIRF	0	1,161,754	1,164,904	1,671,884
Debt Issuance Costs Budget Control Level	DEBTISSU E	0	1,594,020	0	3,079,000
UTGO Debt Service Budget Control Level	DEBTUTG O	0	26,346,000	21,313,000	20,734,000
Department Total		0	29,101,774	22,477,904	25,484,884
		2006	2007	2008	2008
Resources		Actuals	Adopted	Endorsed	Proposed
Other		0	29,101,774	22,477,904	25,484,884
Department Total		0	29,101,774	22,477,904	25,484,884

Bond Interest and Redemption Budget Control Level

Purpose Statement

The Bond Interest and Redemption Budget Control Level creates legal appropriation authority for debt service payments to be made through the Bond Interest and Redemption Fund from outside sources.

Summary

This budget control level creates the authority to pay debt service on Benaroya Hall debt issued in 2001 with money received from the concert venue. This budget control level also creates authority for debt service payments on the Park 90/5 building (now known as Airport Way Center) that are to be paid from excess insurance proceeds after the Nisqually Earthquake. In addition, this budget control level has authority to pay for debt service on the Woodland Park Zoo Garage, which includes revenue from the Woodland Park Zoo Society and bond interest earnings.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Bond Interest and Redemption	0	1,161,754	1,164,904	1,671,884

Debt Issuance Costs Budget Control Level

Purpose Statement

The Debt Issuance Costs Budget Control Level creates the appropriation authority to pay debt issuance costs related to the 2008 Multipurpose Limited Tax General Obligation (LTGO) Debt Issuance.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
Debt Issuance Costs	0	1,594,020	0	3,079,000

UTGO Debt Service Budget Control Level

Purpose Statement

The UTGO Bond Interest and Redemption Budget Control Level creates the legal appropriations to pay debt service on outstanding Unlimited Tax General Obligation (UTGO) Bonds.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Proposed
UTGO Bond Interest and Redemption	0	26,346,000	21,313,000	20,734,000

City Debt

In addition to the regular operating budget, the City uses bonds and property tax levies to fund a variety of special capital improvement projects. The City's budget must include funds to pay interest due on outstanding bonds and to pay the principal amount of bonds at maturity. The City has issued three types of debt to finance its capital improvement programs:

Unlimited Tax General Obligation Bonds

The City may issue Unlimited Tax General Obligation (UTGO) Bonds for capital purposes if a proposition authorizing their issuance is approved by 60% of the voters in an election in which the number of voters exceeds 40% of the voters in the most recent general election. Payment of principal and interest is backed by the "full faith and credit" of the City. This means that the City commits itself to include in its property tax levy an amount that is sufficient to pay principal and interest on the bonds. Property taxes levied to pay debt service on UTGO bonds are not subject to the statutory limits in state law on the taxing authority of local governments, which is why UTGO bonds are "unlimited." However, state law does limit the amount of UTGO bonds that can be outstanding at any time to 7.5% of assessed valuation: 2.5% for open space and park facilities, 2.5% for utility purposes, and 2.5% for general purposes. As of December 31, 2006, there were approximately \$178 million in UTGO bonds outstanding; of that, \$14 million are for utility purposes.

Limited Tax General Obligation Bonds

The City Council may authorize the issuance of Limited Tax General Obligation (LTGO) Bonds, also known as Councilmanic bonds, in an amount up to 1.5% of assessed valuation, without a vote of the people. The City pledges its full faith and credit to the payment of principal and interest on LTGO bonds, but this pledge must be fulfilled within the statutory limitation on the City's taxing authority. Thus, these are "limited" general obligation bonds. The combination of UTGO bonds issued for general purposes and LTGO bonds cannot exceed 2.5% of assessed valuation. If LTGO bonds are issued up to the 1.5% ceiling, then UTGO bonds for general purposes are limited to 1% of assessed value.

The City also guarantees debt issued by its Public Development Authorities (PDAs) under certain circumstances. As of December 31, 2006, the guarantees totaled \$93 million out of \$790 million outstanding LTGO debt. Guarantees count against the City's LTGO debt capacity.

Revenue Bonds

Revenue bonds are used to provide financing for the capital programs of City Light and the three utilities, Water, Drainage and Wastewater, and Solid Waste, which are grouped together in Seattle Public Utilities. The City does not pledge its full faith and credit to the payment of debt service on revenue bonds. Payment of principal and interest on the bonds issued by each utility is derived solely from the revenues generated by the issuing utility. No tax revenues are used to pay debt service. When revenue bonds are sold, the City commits itself to set fees and charges for the issuing utility that will be sufficient to pay all costs of operations and maintenance, and all payments of principal and interest on the bonds. While the amount of revenue bonds is not subject to statutory limits, there are practical limitations in that it may not be possible to sell revenue bonds if the amount of bonds outstanding grows to the point that the financial community questions the ability of the issuing utility to make timely payments of principal and interest on the bonds.

Forms of Debt Authorized by State Law

Table 1 on the following page summarizes the conditions and limitations that apply to the issuance of the three types of debt issued by the City.

Table 1 – Summary of Conditions and Limitations for City Debt Issuances

Form of Debt	Voter Approval Required	Source of Repayment	Statutory Limitation	Current Limit*	Outstanding 12-31-06*
Unlimited Tax General Obligation Bonds (UTGO)					
Parks & Open Space	Yes	Property Tax	2.5% of AV	\$2.7 Billion	\$0
Utilities	Yes	Property Tax	2.5% of AV	\$2.7 Billion	\$14 Million
General Purposes	Yes	Property Tax	1.0 % of AV**	\$1.1 Billion	\$164 Million
Limited Tax General Obligation Bonds (LTGO)	No	Taxes and Other Revenues	1.5% of AV**	\$1.6 Billion	\$790 Million***
Utility Revenue	No	Utility Revenues	None	None	\$2.6 Billion

* As of 12/31/06, assuming the latest certified assessed value of \$106 billion, issued on February 27, 2007, for taxes payable in 2007.

** The sum of UTGO and LTGO debt for general purposes cannot exceed 2.5% of assessed valuation.

***Includes \$93 million of PDA debt guarantees.

City Debt Management Policies and Bond Ratings

The use of debt financing by the City is subject not only to state law, but also to the debt management policies adopted by the Mayor and City Council. According to these policies, a capital project should be financed with bond proceeds only under the following circumstances:

- in emergencies;
- when the project being financed will produce revenues that can be used to pay debt service on the bonds; or
- when the use of debt will result in a more equitable sharing of the costs of the project between current and future beneficiaries of the project.

It is the last of these circumstances that most often justifies the use of debt financing. Paying for long-lived assets, such as libraries or parks, from current tax revenues would place a large burden on current taxpayers, while allowing future beneficiaries to escape the burden of payment. The use of debt effectively spreads the cost of acquiring or constructing capital assets over the life of the bonds. The City’s debt management policies require that 12% of the City’s LTGO total issuance capacity be reserved for emergencies. They also state that net debt service on LTGO bonds (defined as total debt service, minus debt service paid from project revenues) should not exceed 9% of the General Fund budget, and should remain below 7% under most circumstances.

The City has earned very high ratings on its bonds as a result of a strong economy and prudent financial practices. The City’s UTGO debt is rated Aaa by Moody’s Investors Service, AAA by Fitch IBCA, and AAA by Standard & Poor’s (S&P), which are the highest possible levels. The City’s LTGO debt is rated AAA by S&P, AA+ by Fitch and Aa1 by Moody’s. In addition, the City’s utilities have very high ratings for revenue debt, reflecting sound finances and good management. Moody’s rates SPU Water and Drainage and Wastewater debt at the Aa2 level, City Light Aa3, and SPU Solid Waste Aa3. S&P rates SPU Water at AA and Drainage and Wastewater at AA-, City Light at A+ and SPU Solid Waste at A+.

2008 Projected Bond Issue

In 2008, the City expects to issue approximately \$106 million of limited tax general obligation bonds for a variety of purposes. Table 2 lists the financed projects and other details of the financing plan. Bond proceeds will be deposited into the 2008 Multipurpose Bond Fund. City departments responsible for all or portions of projects in Table 2 will then draw money from this Fund as appropriated to implement the projects. The appropriations for those funds are in the respective departments’ pages of this budget book.

Table 2 - 2008 Various Purpose LTGO Bond Issuances - in \$1,000s

Purpose	Debt Service Funding Source	Issued Capital	Capital & Issuance Cost	Term (yrs.)	Rate (est.)	Debt Service Proposed 2008
Spokane Widening	SDOT ⁽¹⁾	7,867	8,103	20	5.5%	223
Mercer	SDOT ⁽¹⁾	14,907	15,354	20	5.5%	422
King Street Station	SDOT ⁽¹⁾	3,680	3,790	20	5.5%	104
South Lander Street Overpass	SDOT ⁽¹⁾	19,613	20,201	20	5.5%	556
Bridge Seismic	SDOT ⁽¹⁾	1,574	1,621	20	5.5%	45
Bridge Rehabilitation and Replacement	SDOT ⁽¹⁾	3,965	4,084	20	5.5%	112
Pay Stations	SDOT ⁽¹⁾	2,175	2,240	5	4.0%	45
Fire Station Projects	REET I	22,900	23,587	5	4.0%	472
Spokane Widening	SDOT ⁽²⁾	2,732	2,814	4	4.0%	-
Mercer	SDOT ⁽²⁾	23,220	23,917	4	4.0%	-
Total		102,633	105,712			1,978

- (1) The funding sources for these transportation projects are the parking and employee tax revenues associated with the Bridging the Gap program.
- (2) The funding sources for these transportation projects are revenues related to the Regional Transportation Investment District (RTID) measure on the ballot for November 2007.

Table 3 – 2008 Multipurpose LTGO Bond Fund Issuance Costs - \$1,000s

Issued Capital	Issuance Cost Factor	Issuance Cost Proposed 2008	Issuance Cost Proposed 2009
106,000	3%	3,079	N/A

Table 3 shows the costs of issuance for the 2008 LTGO bond issue. This money is estimated at 3% of the capital costs of the 2008 Multipurpose LTGO Bond Fund. Table 4 on the following pages displays outstanding LTGO debt service requirements sorted by issuance; Table 5 displays the funds used to pay outstanding LTGO debt service, listing issuance year and funding source; and Table 6 displays funds used to pay outstanding LTGO debt service. All tables in this section are for informational purposes only; legal appropriations are included elsewhere in the budget document.

Debt Service

**Table 4 – Outstanding Limited Tax General Obligation Bonds Debt Service - Informational Only
Payment Debt Service by Bond Issuance – In \$1,000s**

Bond Series	Issued Amount	Purpose	Revised 2007	Proposed 2008
1996C	40,520	Seattle Municipal Tower, Police Support Facility	336	336
1996D	17,000	Seattle Municipal Tower, Police Support Facility	2,537	2,337
1997A	26,670	Sand Point, Convention Center, Transportation	2,042	-
1998B	43,710	W. Seattle Bridge, Capital Facilities, Public Safety Facilities, Freeway Parking Garage, Historic Buildings (not refunded), Fire Apparatus, Seismic Studies, Garage Improvement	3,357	3,347
1998E	13,042	Deferred Interest Downtown Parking Garage	1,700	1,845
1998F	60,805	Downtown Parking Garage	-	-
1999B	85,500	Civic Center, Galer St, Police Precinct, Public Safety IT	3,335	3,341
2001	4,950	Ballard Neighborhood Center	400	400
2001	39,965	City Hall	2,634	2,620
2001	2,395	Civic Center Plan - Seattle Municipal Tower	230	233
2001	4,970	Civic Center Plan - Park 90/5	401	401
2001	5,270	Interbay Golf Facilities	424	424
2001	39,960	Justice Center	2,629	2,625
2001	3,315	Law, Safety and Justice Information Technology Projects	568	567
2001	5,285	Miscellaneous Information Technology	899	903
2001	2,905	Police Training Facility	233	233
2001	765	Sound Amplification, Benaroya Hall	96	98
2001	8,570	Southwest Precinct	694	692
2001	6,140	Training Facilities	495	493
2002	20,630	City Hall	1,359	1,355
2002	20,630	Justice Center	1,359	1,355
2002	4,870	Seattle Municipal Tower	466	468
2002	3,855	Seattle Municipal Tower - SPU	659	660
2002	8,765	McCaw Hall	840	840
2002	5,005	Civic Center Open Space	401	402
2002	8,980	Parks - Westbridge	723	721
2002	4,335	Public Safety IT	740	742
2002	29,525	Refunding of Historic Buildings Refunding, 1992 B	1,778	1,781
2002	725	Seattle Center Kitchen	93	95
2002	2,715	South West Precinct	217	217
2002	2,000	Univ. Way (long)	258	259
2002	2,020	West Seattle Swing Bridge	259	259
2002B	3,710	Refunding of 1993 bonds	805	-
2002B	14,000	Refunding of 1994 bonds	1,612	1,608
2002B	26,850	Various Capital Projects	3,096	3,085
2003	5,450	Alaskan Way Tunnel/Seawall & Mercer Corridor Project	671	671
2003	1,980	Seattle Municipal Tower Base	153	150
2003	2,275	Joint Training Facility	175	176
2003	8,890	Marion Oliver McCaw Hall (long)	451	169

Debt Service

Bond Series	Issued Amount	Purpose	Revised 2007	Proposed 2008
2003	4,055	Refunding of 1994 bonds - 2	499	500
2003	6,355	Roof/Structural Replacement and Repair	783	784
2003	2,830	SR 519	217	217
2004	16,646	Ref Concert Hall	1,772	1,771
2004	8,906	Ref 96A - 90/5 Acquisition	850	852
2004	66,253	Ref 96A - Seattle Municipal Tower Acquisition	6,330	6,329
2005	18,875	Pier 59	1,506	1,506
2005	2,265	Pier 59 Entry	183	179
2005	9,825	Pay Stations (SDOT)	2,252	2,253
2005	1,820	Mercer Corridor	416	418
2005	4,720	Alaskan Way Tunnel/Seawall	375	378
2005	1,395	Fremont Bridge Approaches	112	109
2005	1,420	Bridge Way	278	277
2005	9,105	City Light Refund	4,872	-
2005	5,375	Library Garage	427	428
2005	3,290	SR519	645	644
2005	9,315	1995 Refunding	1,300	1,303
2005	10,145	1997A Refunding	497	1,312
2005	51,990	1999B Refunding	2,568	2,569
2006	5,220	Viaduct	391	394
2006	11,725	Park 90/5	1,066	1,067
2006	1,800	Pier 59	138	140
2006	2,475	Mercer Corridor Design	466	471
2006	1,490	SLU Streetcar	134	136
2006	2,195	Refunding 1995 - Ninth & Lenora	324	320
2007	17,175	Zoo Garage	355	1,379
2007	3,005	Northgate Land Acquisition	62	240
2007	4,880	Aquarium	101	244
2007	3,275	Parking Pay Stations	68	759
2007	3,780	Alaskan Way Tunnel/Seawall	78	489
2007	4,250	Monorail	88	553
2007	60,870	Refunding 1998 F - Garage	2,773	2,882
2008	8,103	Spokane Widening (BTG)	-	223
2008	15,354	Mercer (BTG)	-	422
2008	3,790	King Street Station (BTG)	-	104
2008	20,201	South Lander Street Overpass (BTG)	-	556
2008	1,621	Bridge Seismic (BTG)	-	45
2008	4,084	Bridge Rehabilitation and Replacement (BTG)	-	112
2008	2,240	Pay Stations	-	45
2008	23,587	Fire Station Projects	-	472
2008	2,814	Spokane Widening (RTID)	-	-
2008	23,917	Mercer (RTID)	-	-
Total of All Limited Tax (Non-voted) General Obligation Bonds Debt Service			71,048	68,788

Debt Service

**Table 5 – Outstanding Limited Tax General Obligation Bonds Debt Service - Informational Only
Method of Payment for Principal and Interest Listed by Funding Source - In \$1,000's**

Bond Series	Funding Source For Debt Service Appropriated in Budget	Revised 2007	Proposed 2008
Cumulative Reserve Subfund REET I			
1998B	Capital Facilities (CRF Special Project BCL #CC3002)	2,941	2,934
2002	Parks - Westbridge	600	600
2003	Roof/Structural Replacement and Repair	783	784
2005	Pier 59	1,506	1,506
2006	Pier 59	138	140
2007	Northgate Land Acquisition	62	240
2007	Zoo Garage	267	872
2008	Fire Station Projects	-	472
Subtotal - Cumulative Reserve Subfund REET I (Various Appropriations)		6,296	7,548
Cumulative Reserve Subfund REET II			
2005	Alaskan Way Tunnel / Seawall	375	378
2005	Fremont Bridge Approaches	112	109
2005	Bridge Way North	278	277
2005	SR 519	645	644
2006	Viaduct	391	394
2006	Mercer Corridor Design	466	471
2007	Alaskan Way Tunnel/Seawall	78	489
Subtotal - Cumulative Reserve Subfund REET II		2,345	2,762
Cumulative Reserve Subfund Unrestricted			
2002	Parks - Westbridge	84	81
2007	Monorail	88	553
Subtotal - Cumulative Reserve Subfund Unrestricted		172	634
Downtown Parking Garage Fund			
1998E	Downtown Parking Garage (FFD Parking Garage Operations BCL #46011)	1,700	1,845
1998F	Downtown Parking Garage (FFD Parking Garage Operations BCL #46011)	-	-
2007	Downtown Parking Garage (FFD Parking Garage Operations BCL #46011)	2,773	2,882
Subtotal		4,473	4,727
Fleets and Facilities Fund			
1996C	Seattle Municipal Tower	336	336
1996D	Seattle Municipal Tower	2,116	1,916
1996D	Park 90/5 Acquisition	93	93
1998B	Historic Building Debt	201	198
1998B	Seismic Fire	65	65
1998B	Municipal Garage	39	40

Debt Service

Bond Series	Funding Source For Debt Service Appropriated in Budget	Revised 2007	Proposed 2008
1999B	City Hall	313	314
1999B	Civic Center Open Space	631	634
1999B	Justice Center	799	800
1999B	SeaPark	359	359
2001	City Hall	2,634	2,620
2001	Justice Center	2,629	2,625
2001	Seattle Municipal Tower	230	233
2001	Park 90/5	88	88
2002	City Hall	1,359	1,355
2002	Justice Center	1,359	1,355
2002	Seattle Municipal Tower	466	468
2002	Civic Center Open Space	401	402
2002	Historic Building Debt	1,778	1,781
2003	Seattle Municipal Tower Base	153	150
2004	Park 90/5 Acquisition	187	187
2004	Seattle Municipal Tower Acquisition	6,330	6,329
2005	Refunding of 1999B – City Hall	554	552
2005	Civic Center Open Space	303	303
2005	Justice Center	1,410	1,412
2005	SeaPark	177	177
2006	Park 90/5 Refinance	-	-
	Subtotal – Fleets and Facilities Fund (Various Appropriations)	25,010	24,790
	General Fund – Finance General		
1996D	Park 90/5 Acquisition	286	286
1997A	Convention Center	362	-
1997A	Sand Point	462	-
1997A	Transportation	1,218	-
1998B	W. Seattle Bridge	110	110
1999B	Galer St.	1,042	1,042
1999B	S. Precinct	191	193
2001	Ballard Neighborhood Center	400	400
2001	Park 90/5	273	273
2001	Law, Safety and Justice Information Technology Projects	568	567
2001	Police Training Facility	233	233
2001	Southwest Precinct	694	692
2001	Training Facilities	421	419
2002	McCaw Hall	840	840
2002	Public Safety IT	740	742
2002	South West Precinct	217	217
2002	Univ. Way (long)	258	259
2002	West Seattle Swing Bridge	259	259

Debt Service

Bond Series	Funding Source For Debt Service Appropriated in Budget	Revised 2007	Proposed 2008
2002B	Refunding of 1993 bonds	805	-
2002B	Refunding of 1994 Bonds	1,612	1,608
2002B	Various Capital Projects	3,096	3,085
2003	Refunding of 1994 Bonds - 2	499	500
2003	Alaskan Way Tunnel/Seawall & Mercer Corridor	671	671
2003	Joint Training Facility	148	150
2004	Concert Hall (1996A)	1,772	1,771
2004	Park 90/5 Acquisition (1996A)	578	579
2005	Mercer Corridor	416	418
2005	City Light Refund	4,872	-
2005	Refunding of 95A - West Precinct	1,300	1,303
2005	Refunding of 97A - Convention Center	218	578
2005	Refunding of 97A - Sand Point	278	733
2005	Refunding of 99B - S. Precinct	125	125
2006	Park 90/5 Refinance	-	-
2006	SLU Streetcar	134	136
2006	Ref of 1995 Ninth & Lenora	324	320
	Subtotal - General Fund Finance General (FG BCL #Q5972010)	25,423	18,510
	Information Technology Fund		
2001	Miscellaneous Information Technology	899	903
	Subtotal - Information Technology Fund (DoIT BCL #D33)	899	903
	Parks and Recreation Fund		
2001	Interbay Golf Facilities	424	424
2002	Parks - Westbridge	39	40
2005	Pier 59 Entry	183	179
2007	Aquarium	101	244
	Subtotal - Parks and Recreation Fund (Various Appropriations)	747	887
	Seattle Center Fund		
2002	Seattle Center Kitchen	93	95
2003	Marion Oliver McCaw Hall (long)	451	169
	Subtotal - Seattle Center Fund (Center Financial Success BCL #SC300)	544	264
	Seattle Public Library		
2005	Various Purpose - Library Garage	427	428
	Subtotal - Seattle Public Library Fund	427	428

Debt Service

Bond Series	Funding Source For Debt Service Appropriated in Budget	Revised 2007	Proposed 2008
SPU Drainage & Wastewater Fund			
1996D	Park 90/5 Acquisition	13	13
2001	Park 90/5	12	12
2001	Training Facilities	22	22
2002	Seattle Municipal Tower - SPU TI	198	198
2003	Joint Training Facility	8	8
2004	Refunding - Park 90-5 (1996A)	26	26
2006	Park 90/5 Refinance	-	-
Subtotal - Drainage & Wastewater Fund (SPU D&W BCL #N000B)		278	278
SPU Solid Waste Fund			
1996D	Park 90/5 Acquisition	7	7
2001	Park 90/5	7	7
2001	Training Facilities	12	12
2002	Seattle Municipal Tower - SPU TI	109	109
2003	Joint Training Facility	4	4
2004	Refunding - Park 90-5 (1996A)	14	14
2006	Park 90/5 Refinance	-	-
Subtotal - Solid Waste Fund (SPU SWU BCL #N000B)		153	153
SPU Water Fund			
1996D	Park 90/5 Acquisition	23	23
2001	Park 90/5	21	21
2001	Training Facilities	40	40
2002	Seattle Municipal Tower - SPU TI	353	353
2003	Joint Training Facility	14	14
2004	Refunding - Park 90-5 (1996A)	45	46
2006	Park 90/5 Refinance	-	-
Subtotal - Water Fund (SPU Water General Expense BCL #N000B)		496	497

Debt Service

Bond Series	Funding Source For Debt Service Appropriated in Budget	Revised 2007	Proposed 2008
Transportation Fund			
2003	SR 519	217	217
2005	Parking Pay Stations	2,252	2,253
2007	Parking Pay Stations	68	759
2008	Various Purpose - Spokane Widening	-	223
2008	Various Purpose - Mercer	-	422
2008	Various Purpose - King Street Station	-	104
2008	Various Purpose - South Lander Street Overpass	-	556
2008	Various Purpose - Bridge Seismic	-	45
2008	Various Purpose - Bridge Rehabilitation and Replacement	-	112
2008	Various Purpose - Pay Stations	-	45
2008	Various Propose - RTID Spokane Widening	-	-
2008	Various Purpose - RTID Mercer	-	-
Subtotal - Transportation Fund (SDOT General Expense BCL #18002)		2,536	4,736
Bond Interest and Redemption Fund			
2001	Sound Amplification, Benaroya Hall	96	98
2006	Park 90/5 Refinance	1,066	1,067
2007	Zoo Garage Woodland Park Zoo Society	89	291
2007	Zoo Garage Interest Earnings	-	216
2007	Zoo Garage Operating Income	-	-
Subtotal - Bond Interest and Redemption Fund (From Non-City Entities)		1,251	1,672
Total - Allocation of all LTGO Debt Service		71,048	68,788

Debt Service

**Table 6 – Unlimited Tax General Obligation (UTGO) Bonds Debt Service Informational Only- In
\$1,000's**

Bond Series	UTGO Bond Debt Service for Voter-Approved Debt	Revised 2007	Proposed 2008
UTGO Bond Interest and Redemption Subfund			
1968A	Fire Station/Shops	471	478
1998A	Refunding-Sewer Improvement, Series 4; 1973-A UTGO Various Refunding, Neighborhood Improvement, Series 2, Sewer Improvement, Series 5, Neighborhood Improvement Series 3, Police/Seattle Center	4,884	4,904
1999A	Library Facilities	8,639	5,432
2002	Library Facilities	7,320	7,317
2002	Refunding of 1993 bonds	5,032	-
2007	Refunding of 1999A Library Bonds	-	2,603
Total - UTGO Debt Service		26,346	20,734

Position Modifications

Position Modifications in the 2008 Proposed Budget

The following is the official list of position modifications proposed in the 2008 Budget, as presented in the departmental sections of this document. The modifications result from budget actions that reclassify positions, abrogate positions, create new positions, transfer existing positions between City departments, or change the status of a position, e.g. from full-time to part-time status. Numbers in parentheses are reductions. Totals represent net position adjustments as a result of changes contained in the 2008 Proposed Budget. Unless otherwise noted, the modifications listed here will take effect on January 1, 2008.

Department	Position Title	Position	
		Status	Number
Department of Executive Administration	Admin Spec I-BU	FullTime	1
Department of Executive Administration	Admin Spec II	FullTime	1
Department of Executive Administration	Admin Spec II	PartTime	1
Department of Executive Administration	Executive2	FullTime	1
Department of Executive Administration	Info Technol Prof A,Exempt	FullTime	1
Department of Executive Administration	Info Technol Prof B	FullTime	1
Department of Executive Administration	Info Technol Prof B	PartTime	(1)
Department of Executive Administration	Info Technol Prof B-BU	FullTime	9
Department of Executive Administration	Licenses&Standards Inspector	FullTime	2
Department of Executive Administration	StratAdvsr1,Exempt	FullTime	1
Department of Executive Administration	StratAdvsr2,Exempt	FullTime	1
Department of Executive Administration	Trng&Ed Coord,Sr	FullTime	1
Department of Executive Administration	Trng&Ed Coord,Sr	PartTime	(1)
Department of Executive Administration Total			18
Department of Information Technology	Personnel Spec,Sr	FullTime	1
Department of Information Technology Total			1
Department of Neighborhoods	Cust Svc Rep	PartTime	2
Department of Neighborhoods	Plng&Dev Spec II	FullTime	1
Department of Neighborhoods Total			3
Department of Parks and Recreation	Admin Spec I-BU	FullTime	(1)
Department of Parks and Recreation	Admin Staff Asst	PartTime	(1)
Department of Parks and Recreation	Facilities Maint Wkr	FullTime	5
Department of Parks and Recreation	Facilities Maint Wkr	PartTime	2
Department of Parks and Recreation	Grounds Maint Lead Wkr	PartTime	1
Department of Parks and Recreation	Laborer	PartTime	1
Department of Parks and Recreation	Maint Laborer	FullTime	2
Department of Parks and Recreation	Maint Laborer	PartTime	(1)
Department of Parks and Recreation	Manager3,General Govt	FullTime	1
Department of Parks and Recreation	Naturalist	FullTime	(1)
Department of Parks and Recreation	Parks Concss Coord	FullTime	1
Department of Parks and Recreation	Plng&Dev Spec II	FullTime	(1)
Department of Parks and Recreation	Plng&Dev Spec II	PartTime	1
Department of Parks and Recreation	Public Ed Prgm Spec	FullTime	1
Department of Parks and Recreation	Rec Attendant	PartTime	3

Position Modifications

Department	Position Title	Position Status	Number
Department of Parks and Recreation	Rec Leader	PartTime	2
Department of Parks and Recreation	Rec Prgm Spec	FullTime	1
Department of Parks and Recreation	Rec Prgm Spec	PartTime	(1)
Department of Parks and Recreation	StratAdvsr2,Parks&Rec	FullTime	1
Department of Parks and Recreation Total			16
Department of Planning and Development	Actg Tech I-BU	FullTime	1
Department of Planning and Development	Admin Spec II-BU	FullTime	1
Department of Planning and Development	Admin Spec II-BU	PartTime	1
Department of Planning and Development	Elecl Inspector,Sr(Expert)	FullTime	1
Department of Planning and Development	Executive2	FullTime	(1)
Department of Planning and Development	Executive3	FullTime	1
Department of Planning and Development	Manager2,CL&PS	FullTime	1
Department of Planning and Development	Plng&Dev Spec,Sr	PartTime	1
Department of Planning and Development	StratAdvsr2,Exempt	FullTime	1
Department of Planning and Development Total			7
Fleets and Facilities Department	Admin Spec III-BU	FullTime	1
Fleets and Facilities Department	Envrnmntl Anlyst,Assoc	FullTime	(1)
Fleets and Facilities Department	Envrnmntl Anlyst,Assoc	PartTime	1
Fleets and Facilities Department	StratAdvsr1,Exempt	FullTime	1
Fleets and Facilities Department	StratAdvsr2,Exempt	FullTime	1
Fleets and Facilities Department	StratAdvsr3,Exempt	FullTime	1
Fleets and Facilities Department Total			4
Human Services Department	Plng&Dev Spec,Sr	FullTime	1
Human Services Department	Plng&Dev Spec,Sr	PartTime	(1)
Human Services Department Total			0
Law Department	City Attorney,Asst	FullTime	1
Law Department	City Attorney,Asst	PartTime	1
Law Department	Info Technol Systs Anlyst	PartTime	1
Law Department	Legal Intern	PartTime	1
Law Department	Paralegal	PartTime	1
Law Department Total			5
Legislative Department	Personnel Spec	FullTime	1
Legislative Department Total			1
Office of Arts and Cultural Affairs	Arts Prgm Spec,Sr	FullTime	1
Office of Arts and Cultural Affairs Total			1
Office of Economic Development	Admin Spec II	FullTime	1
Office of Economic Development Total			1
Office of Housing	Com Dev Spec,Sr	PartTime	1
Office of Housing	StratAdvsr1	PartTime	(1)
Office of Housing Total			0

Position Modifications

Department	Position Title	Position	
		Status	Number
Office of Policy and Management	StratAdvsr2,Exempt	FullTime	1
Office of Policy and Management Total			1
Office of Sustainability and Environment	StratAdvsr1	FullTime	1
Office of Sustainability and Environment Total			1
Office of the Mayor	StratAdvsr3,Exempt	FullTime	1
Office of the Mayor Total			1
Personnel Department	Admin Staff Asst	FullTime	2
Personnel Department Total			2
Seattle City Light	Admin Spec I-BU	FullTime	1
Seattle City Light	Capital Prjts Coord,Sr	FullTime	1
Seattle City Light	Civil Engr Supv	FullTime	1
Seattle City Light	Civil Engr,Assoc	FullTime	2
Seattle City Light	Civil Engr,Asst III	FullTime	1
Seattle City Light	Civil Engr,Sr	FullTime	5
Seattle City Light	Civil Engrng Spec,Asst III	PartTime	1
Seattle City Light	Elecl Engr,Asst III	FullTime	2
Seattle City Light	Elecl Pwr Sysys Engr	PartTime	2
Seattle City Light	Elecl Pwr Sysys Engr,Prin	FullTime	2
Seattle City Light	Elecl Pwr Sysys Engr,Prin-Prem	FullTime	2
Seattle City Light	Elecl Pwr Sysys Engr-Premium	FullTime	1
Seattle City Light	Executive3	FullTime	1
Seattle City Light	Info Technol Prof A,Exempt	FullTime	1
Seattle City Light	Info Technol Prof B	PartTime	1
Seattle City Light	Manager3,Utills	FullTime	3
Seattle City Light	Mgmt Sysys Anlyst	FullTime	1
Seattle City Light	Mgmt Sysys Anlyst,Sr	FullTime	1
Seattle City Light	Mgmt Sysys Anlyst,Sr	FullTime	2
Seattle City Light	StratAdvsr2,Utills	FullTime	4
Seattle City Light	StratAdvsr3,Exempt	FullTime	2
Seattle City Light	StratAdvsr3,Utills	FullTime	4
Seattle City Light	Util Constr Wkr	FullTime	31
Seattle City Light Total			72
Seattle Department of Transportation	Admin Staff Anlyst	FullTime	1
Seattle Department of Transportation	Capital Prjts Coord,Sr	FullTime	1
Seattle Department of Transportation	Civil Engr Supv	FullTime	5
Seattle Department of Transportation	Civil Engr,Sr	FullTime	1
Seattle Department of Transportation	Civil Engrng Spec,Assoc	FullTime	1
Seattle Department of Transportation	Civil Engrng Spec,Asst III	PartTime	1
Seattle Department of Transportation	Civil Engrng Spec,Sr	FullTime	2
Seattle Department of Transportation	Manager2,Engrng&Plans Rev	FullTime	3

Position Modifications

Department	Position Title	Position	
		Status	Number
Seattle Department of Transportation	Manager3,Engrng&Plans Rev	FullTime	1
Seattle Department of Transportation	StratAdvsr1,General Govt	FullTime	1
Seattle Department of Transportation	StratAdvsr2,Engrng&Plans Rev	FullTime	7
Seattle Department of Transportation	StratAdvsr2,Exempt	FullTime	1
Seattle Department of Transportation	StratAdvsr2,Exempt	PartTime	1
Seattle Department of Transportation	Transp Plnr,Assoc	FullTime	2
Seattle Department of Transportation	Transp Plnr,Assoc	PartTime	1
Seattle Department of Transportation Total			29
Seattle Fire Department	Admin Spec II-BU	FullTime	1
Seattle Fire Department	Fire Lieut-Paramed-80 Hrs	FullTime	1
Seattle Fire Department	Info Technol Prof C-BU	FullTime	1
Seattle Fire Department	Public Relations Spec,Sr	FullTime	1
Seattle Fire Department	Warehouser-BU	FullTime	1
Seattle Fire Department Total			5
Seattle Municipal Court	Admin Spec II	FullTime	1
Seattle Municipal Court	Prob Counslr II	FullTime	1
Seattle Municipal Court Total			2
Seattle Police Department	Admin Spec I-BU	FullTime	(1)
Seattle Police Department	IT Prgmmer Anlyst-Spec	FullTime	1
Seattle Police Department	IT Prgmmer Anlyst-Spec	PartTime	(2)
Seattle Police Department	Parking Enf Ofer	FullTime	2
Seattle Police Department	Pol Comms Dispatcher I	FullTime	3
Seattle Police Department	Pol Ofcr-Detective	FullTime	1
Seattle Police Department	Pol Ofcr-Non Patrol	FullTime	1
Seattle Police Department Total			5
Seattle Public Utilities	Civil Engrng Spec,Assoc	FullTime	1
Seattle Public Utilities	Civil Engrng Spec,Sr	FullTime	1
Seattle Public Utilities	Drainage&Wstwtr Coll Wkr	FullTime	10
Seattle Public Utilities	Envrnmntl Anlyst,Sr	FullTime	1
Seattle Public Utilities	Info Technol Prof B	FullTime	2
Seattle Public Utilities	Info Technol Prof C	FullTime	3
Seattle Public Utilities	Plng&Dev Spec I	FullTime	1
Seattle Public Utilities	Plng&Dev Spec,Sr	FullTime	1
Seattle Public Utilities Total			20
Grand Total			195

Cost Allocation

Central Service Departments and Commissions 2008 Cost Allocation Factors

Central Service Department	Cost Allocation Factor
Office of Arts and Cultural Affairs	Negotiated MOA*
City Auditor	2004 and 2005 audit hours by department
Civil Service Commission	2001-2005 number of cases by department
Mayor's Office	100% General Fund or by MOA*
Office of Civil Rights	2004-2005 cases filed by department
Office of Intergovernmental Relations	Staff time and assignments by department
Office of Sustainability and Environment	2007-2008 Work Plan
Office of Policy and Management	100% General Fund or by MOA*
Office of Economic Development	100% General Fund or by MOA*
Fleets and Facilities Department	Various factors and allocations. See Appendix B(1) for details on services, rates, and methodologies.
Department of Executive Administration (DEA) and Department of Finance	Various factors and allocations. See Appendix B(2) for details on services, factors, and methodologies.
Department of Information Technology	Various factors and allocations. See Appendix B(3) for details on services, rates, and methodologies.
Law Department	2004-2005 hours by department for Civil Division; Public and Community Safety Division is charged 100% to the General Fund.
Legislative Department	City Clerk's Office based on number of Legislative items; Central Staff and Legislative Assistants on assignments; City Council 100% General Fund or by MOA.*
Department of Neighborhoods	Citizens Service Bureau estimate by staff time.
Personnel Department	Various factors and allocations. See Appendix B(4) for details on services, factors, and methodologies.
State Examiner (State Auditor)	75% by Summit rows of data; 25% by Adopted 2006 FTEs
Emergency Management	2006 Adopted Budget dollar amount

*Memorandum of Agreement (MOA) on charges

Cost Allocation

FLEETS AND FACILITIES DEPARTMENT BILLING METHODOLOGIES – B(1)

Service Provider	Org	Service Provided	Billing Methodology	Billing Method
Fleet Services				
Vehicle Leasing	A2212	<ul style="list-style-type: none"> Vehicles owned by, and leased from, Fleet Services 	<ul style="list-style-type: none"> Calculated rate per month based on lease-rate components for vehicle depreciation, replacement inflation, routine maintenance, and overhead. 	Rates
		<ul style="list-style-type: none"> Vehicles owned directly by Utility Departments 	<ul style="list-style-type: none"> Calculated rate per month based on lease-rate components but charged for overhead only as outlined in MOU with Utility. 	Rates
Motor Pool	A2213	As needed daily or hourly rental of City Motor Pool vehicle	Actual Motor Pool-vehicle usage based on published rates. Rates differ for car vs. van/truck and have hourly or mileage minimum and maximum rates.	Rates
Vehicle Maintenance	A2221	<ul style="list-style-type: none"> Vehicle Maintenance labor 	<ul style="list-style-type: none"> Actual maintenance hours used for vehicle maintenance services not included in vehicle lease rate, billed at \$75.50 per hour for all maintenance labor. 	Rates
		<ul style="list-style-type: none"> Vehicle parts and supplies 	<ul style="list-style-type: none"> Actual vehicle parts and supplies used for vehicle maintenance services not included in vehicle lease rate billed at cost plus 14% mark-up for tires and 25% mark-up for other maintenance parts and supplies. 	Rates
Fueling Services	A2232	Vehicle fuel from City-operated fuel sites	Actual price per gallon of fuel consumed plus 19 cents per gallon mark-up at unattended sites and 44 cents per gallon mark-up for tanker fuel service.	Rates
Facility Services				
Real Property Management	A3322	Office & other building space	<ul style="list-style-type: none"> Total costs of Property Management Services by sector divided by rentable square-foot by space type equals rentable square-foot rate. Schedule 1 rate = \$35.07 Schedule 2 rate = \$7.04 	Cost Allocation to Departments and General Fund
Real Property Management	A3322	Office & other building space	Service agreements with commercial tenants, building owners and/or affected departments.	Direct Charges

Cost Allocation

FLEETS AND FACILITIES DEPARTMENT BILLING METHODOLOGIES – B(1) (cont.)

Service Provider	Org	Service Provided	Billing Methodology	Billing Method
Facility Services (cont.)				
Building Maintenance	A3323	Crafts Services: <ul style="list-style-type: none"> • Plumbing • Carpentry • HVAC systems • Electrical • Painting 	<ul style="list-style-type: none"> • Regular maintenance built in to office space rent and provided as part of space rent. • Non-routine services charged directly to service user(s) at \$97 per hour. 	Rates
Janitorial Services	A3324	Janitorial services	Janitorial services included in Schedule 1 rate charges in certain downtown buildings.	Internal transfer – costs are collected as part of building space rent
Parking Services	A3340	Parking services	Monthly parking costs for City vehicles are charged to department based on actual use. Hourly parking vouchers are sold to departments in advance of use, as requested. Vouchers for private tenants and personal vehicles of City staff are sold on monthly and hourly bases, as requested.	Rates
Warehousing Service	A3342	<ul style="list-style-type: none"> • Surplus materials • Records storage • Material storage • Paper and handling • Data delivery • Special deliveries 	<ul style="list-style-type: none"> • Commodity type, frequency, weighting by effort and time • Cubic feet and retrieval requests • Square-footage of space used • Paper usage by weight • Volume and frequency of deliveries • Volume, frequency, and distance of deliveries 	All Department Cost Allocation
Mail Messenger	A3343	Mail delivery	Actual pieces of mail delivered to client during 20+ day sample period	Cost Allocation to Six Funds
Technical Services				
Capital Programs	A3311	<ul style="list-style-type: none"> • Project management • Space planning and design • Move coordination 	<ul style="list-style-type: none"> • Project management hours billed at prevailing hourly rate (\$150 per hour), determined by dividing division revenue requirement by annual forecast of project management billable hours. • Space planning hours billed at \$90 per hour. 	Rates

Cost Allocation

FLEETS AND FACILITIES DEPARTMENT BILLING METHODOLOGIES – B(1)

Service Provider	Org	Service Provided	Billing Methodology	Billing Method
Fleet Services				
Real Estate Services	A3313	Real estate transactions including acquisitions, dispositions, appraisals, etc.	Historical percentage of net operating budget after deducting resale expense, cost of service for CIP projects, and cost of 2 FTE dedicated to property disposition and master planning work related to City property in the neighborhoods.	Cost Allocation to Relevant Funds

Cost Allocation

DEPARTMENT OF EXECUTIVE ADMINISTRATION (DEA) AND DEPARTMENT OF FINANCE (DOF) COST ALLOCATION METHODOLOGIES – B(2)

Service Provider	Org	Service Provided	Billing Methodology
Department of Executive Administration			
Executive Management for DEA	C8108, C8109, C8170	Provide administrative services and policy direction for the department	Composite percent of all other Dept. of Executive Administration cost allocations
Risk Management	C8160	Provide liability claims and property/casualty program mgmt., loss prevention/control and contract review	Percent of actual number of claims paid over the past five years (2001-2005)
Accounting/Payroll	C8210	<ul style="list-style-type: none"> • Central accounting • Citywide payroll 	<ul style="list-style-type: none"> • Percent of staff time per department • 2006 Adopted Budget FTEs
Technology	C8410	Desktop computers and small capital equipment	Composite percent of other DEA cost allocations
Applications	C8420	Maintain and develop City Information Technology (IT) applications	Project and staff assignments; allocated to six funds plus FFD and DoIT
Summit	C8480	Maintain and develop the City's accounting system	System data rows
Human Resource Information System (HRIS)	C8481	Maintain and develop the City's personnel system	Weighted number of paychecks for active employees and retiree checks per year
Construction & Consultant Contracting	C8711	<ul style="list-style-type: none"> • Provide contracting support and admin. • Minority Business Devel. Fund admin. 	<ul style="list-style-type: none"> • 2004-2005 number of Contract Awards (50%) and dollar amount of Contract Awards (50%) to major users • 100% General Fund
Purchasing	C8721	Provide centralized procurement services and coordination	Percent of staff time and assignments by department
Treasury Operations	C8312	Bank reconciliation, Warrant issuance	Staff time, voucher counts

Cost Allocation

DEPARTMENT OF EXECUTIVE ADMINISTRATION (DEA) AND DEPARTMENT OF FINANCE (DOF) COST ALLOCATION METHODOLOGIES – B(2) (cont.)

Service Provider	Org	Service Provided	Billing Methodology
Department of Executive Administration (cont.)			
Special Assessment District Admin.	C8312	Business Improvement Area (BIA) fiscal management	100% General Fund
Investments	C8320	Investment of City funds	Percent participation in the investment pool.
Remittance Processing	C8330	Processing of mail and electronic payments to Cash Receipt System	Number of Transactions
Parking Meter Collections	C8340	Collection of parking meter revenue	100% General Fund
Animal Control	C8560	Animal care and animal control enforcement	100% General Fund
Spay and Neuter Clinic	C8570	Spay and neuter services for pets of low-income residents	100% General Fund
Revenue and Licensing	C8510	Collection and enforcement of City taxes and license fees	100% General Fund
Consumer Affairs	C8550	<ul style="list-style-type: none"> • Verify accuracy of commercial weighing and measuring devices • Enforcement of Taxi Code 	100% General Fund
Department of Finance			
Finance	CZ615	City financial policies, planning, budget, and controls	Staff time and assignments
Financial Advisor	CZ120	Advisory Committee and special debt management analysis	2001-2005 Number of Bond Sales
Debt Management	CZ620	Debt financing for the City	2001-2005 Number of Bond Sales

Except as noted, DEA and DOF charges are generally six-fund allocated to the General Fund, SCL, SPU, SDOT, DPD, and Retirement.

Cost Allocation

DEPARTMENT OF INFORMATION TECHNOLOGY (DOIT) COST ALLOCATION METHODOLOGIES – B(3)

Program	Org	Allocation Formula	Departments Affected
Data Backbone and Internet Services	D3308	Percent of adopted budget	Six-funds
Data Network Services	D3308	Billed on use of services; hourly rates for service changes; connection charge for all central campus offices except SCL	All departments except SCL, SPL
Enterprise Computing Services	D3301	Allocated to customer departments based on pages printed, devices supported, number of batch jobs, number of gigabytes, number of units of cabinet storage, and number of CPUs	Participants
Messaging, Collaboration, and Directory Services	D3302	Allocated to customer departments based on number email addresses (and BlackBerry units, where applicable)	All departments except SPL
Mid-Range Computing Services (Server Support)	D3303	Allocated to customers based on number of email addresses, number of CPUs, number of applications, number of operating systems, and number of Citrix accounts	Participants
Technical Support Services (Desktops)	D3304	Allocated to customer departments based on number of desktops and printers	Participants
Service Desk	D3310	Allocated to customer departments based on number of email addresses	Participants
Telephone System Services	D3305	Telephone rates; IVR: Funded based on historical usage	Telephone Rates: All departments IVR: Participants
Radio Network	D3306	Radio network access fee; monthly charge for leased equipment	Access fee: Police, Fire, SPU, Seattle Center Monthly lease charge: Participants
Communications Shop	D3307	Labor rates	Police, Fire, SPU, Seattle Center; other departments may select this service
Telecommunications Engineering & Project Management	D3311	Labor Rates	Optional
Citywide Web Team	D4401	Percent of adopted budget	Six-funds

Cost Allocation

DEPARTMENT OF INFORMATION TECHNOLOGY (DOIT) COST ALLOCATION METHODOLOGIES – B(3) (cont.)

Program	Org	Allocation Formula	Departments Affected
Community Technology	D4403	Cable Subfund	External customers
Office of Cable Communications	D4402	Cable Subfund	Constituents
Seattle Channel	D4404	Cable Subfund	All departments
Technology Leadership and Enterprise Planning	D2201	Percent of adopted budget	Six-funds
Project Management Center of Excellence	D2201	Percent of adopted budget	Six-funds
Project Management Project Support	D2201	Percent of adopted budget	Participants
Department Management, including Vendor and Contract Management	D1101	Based on percent of each Fund's contribution to overall DoIT revenue recovery	Six-funds

Cost Allocation

PERSONNEL DEPARTMENT COST ALLOCATION METHODOLOGIES – B(4)

Service Provider	Org	Service Provided	Billing Methodology
Alternative Dispute Resolution	N1145	<ul style="list-style-type: none"> • Mediation and facilitation • Conflict resolution training 	2006 Adopted Budget FTEs
Police and Fire Examinations	N1150	Administer exams for potential fire and police candidates	General Fund allocation and participant fees
Training Development and EEO (TDE)	N1160	<ul style="list-style-type: none"> • Administer employee training and recognition programs • Consulting 	2006 Adopted Budget FTEs
Employment	N1190	Recruit for open positions	2006 Adopted Budget FTEs
Benefit Administration	N1240	Administer Citywide health care insurance programs	2006 Adopted Budget FTEs
Human Resources	N1311	Provide policy guidance for Citywide personnel issues	2006 Adopted Budget FTEs
Director's Office	N1315	Provide policy guidance for Citywide personnel issues	2006 Adopted Budget FTEs
Information Management	N1360	Maintain Citywide personnel information	2006 Adopted Budget FTEs
Contingent Workforce Program	N1370	Administer temporary, work study, and intern programs	2006 Adopted Budget FTEs
Management Services, Finance and Technology	N1390	Provide finance, budget, and technology services	2006 Adopted Budget FTEs
Classification and Compensation	N1430	<ul style="list-style-type: none"> • Design and maintain classification and pay programs • Determine City position titles 	Number of Job Classifications
Labor Relations	N1440	<ul style="list-style-type: none"> • Administer labor statutes • Negotiate and administer collective bargaining agreements and MOUs 	Number of Represented Positions

Cost Allocation

PERSONNEL DEPARTMENT COST ALLOCATION METHODOLOGIES – B(4) (cont.)

Service Provider	Org	Service Provided	Billing Methodology
Personnel Department-Administered Subfunds			
Deferred Compensation	N1220	Administer deferred compensation (457 Retirement Plan) for City employees.	Service fee charged to program participants.
Industrial Insurance (Safety and Workers' Compensation)	N1230 and N1250	Collaborate with the Washington State Department of Labor and Industries, manage medical claims, time loss, preventative care, and workplace safety programs.	Supported by the Industrial Insurance Subfund, billing is based on actual usage and pooled costs are based on three years of historical usage/data.

Cost Allocation

Central Service Cost Allocations by paying funds – Informational Only

Summit Code		2007 Adopted	2008 Adopted
	Interfund Transfers to DEA		
541990	Seattle City Light	4,422,802	4,560,214
541990	Seattle Public Utilities	3,799,110	3,920,284
541990	Seattle Dept. of Transportation	2,351,540	2,434,376
541990	Dept. Planning & Development	911,229	938,794
541990	Employees' Retirement	436,571	425,798
541990	Other	1,007,261	1,075,378
	Total IF Transfers to DEA	12,928,513	13,354,843
	Interfund Transfers to DOF		
541990	Seattle City Light	498,896	502,990
541990	Seattle Public Utilities	522,408	527,016
541990	Seattle Dept. of Transportation	603,887	607,214
541990	Dept. Planning & Development	113,441	114,027
541990	Employees' Retirement	15,125	15,204
	Total IF Transfers to DOF	1,753,757	1,766,451
	Interfund Transfers to Personnel		
541990	Seattle City Light	1,799,482	1,855,678
541990	Seattle Public Utilities	1,604,286	1,650,973
541990	Seattle Dept. of Transportation	727,856	749,184
541990	Dept. Planning & Development	468,589	481,901
541990	Employees' Retirement	11,630	12,014
541990	Other	2,112,157	2,147,801
	Total IF Transfers to Personnel	6,724,000	6,897,551
	Interfund Transfers to Law		
541990	Seattle City Light	1,709,803	1,751,300
541990	Seattle Public Utilities	1,196,681	1,225,724
541990	Seattle Dept. of Transportation	1,268,804	1,299,598
541990	Dept. Planning & Development	951,838	974,939
541990	Employees' Retirement	13,767	14,101
541990	Other	622,373	587,293
	Total IF Transfers to Law	5,763,264	5,852,955
	Interfund Transfers to Legislative		
541990	Seattle City Light	389,257	400,926
541990	Seattle Public Utilities	491,015	505,936
541990	Seattle Dept. of Transportation	760,421	784,264
541990	Dept. Planning & Development	687,609	710,224
541990	Employees' Retirement	5,083	5,224
	Total IF Transfers to Legislative	2,333,385	2,406,574
	Miscellaneous Interfund Transfers		
541990	Seattle City Light	1,403,444	1,354,525
541990	Seattle Public Utilities	1,030,006	1,000,349
541990	Seattle Dept. of Transportation	793,760	795,472
541990	Dept. Planning & Development	339,813	343,044
541990	Employees' Retirement	6,805	6,277
	Total Miscellaneous IF Transfers	3,573,828	3,499,666

Abrogate: A request to eliminate a position. Once a position is abrogated, it cannot be administratively reinstated. If the body of work returns, a department must request new position authority from the City Council.

Appropriation: A legal authorization granted by the City Council, the City's legislative authority, to make expenditures and incur obligations for specific purposes.

Biennial Budget: A budget covering a two-year period.

Budget - Adopted and Proposed: The Mayor submits to the City Council a recommended expenditure and revenue level for all City operations for the coming fiscal year as the Proposed Budget. When the City Council agrees upon the revenue and expenditure levels, the Proposed Budget becomes the Adopted Budget, funds are appropriated, and legal expenditure limits are established.

Budget - Endorsed: The City of Seattle implements biennial budgeting through the sequential adoption of two one-year budgets. When adopting the budget for the first year of the biennium, the Council endorses a budget for the second year. The Endorsed Budget is the basis for a Proposed Budget for the second year of the biennium, and is reviewed and adopted in the fall of the first year of the biennium.

Budget Control Level: The level at which expenditures are controlled to meet State and City budget law provisions.

Capital Improvement Program (CIP): Annual appropriations from specific funding sources are shown in the City's budget for certain capital purposes such as street improvements, building construction, and some kinds of facility maintenance. These appropriations are supported by a six-year allocation plan detailing all projects, fund sources, and expenditure amounts, including many multi-year projects that require funding beyond the one-year period of the annual budget. The allocation plan covers a six-year period and is produced as a separate document from the budget document.

Chart of Accounts: A list of expenditure, revenue, and other accounts describing and categorizing financial transactions.

Community Development Block Grant (CDBG): A U.S. Department of Housing and Urban Development (HUD) annual grant to Seattle and other local governments to support economic development projects, human services, low-income housing, and services in low-income neighborhoods.

Comprehensive Annual Financial Report of the City (CAFR): The City's annual financial statement prepared by the Department of Executive Administration.

Cost Allocation: Distribution of costs based on some proxy for costs incurred or benefits received.

Cumulative Reserve Subfund (CRS): A significant source of ongoing local funding to support capital projects in general government departments. The CRS consists of two accounts: the Capital Projects Account and the Revenue Stabilization Account. The Capital Projects Account has six subaccounts: REET I, REET II, Unrestricted, South Lake Union Property Proceeds, Asset Preservation Subaccount - Fleets and Facilities, and the Street Vacation Subaccount. The Real Estate Excise Tax (REET) is levied on all sales of real estate, with the first .25% of the locally imposed tax going to REET I and the second .25% to REET II. State law specifies how each REET can be spent.

Debt Service: Annual principal and interest payments the City owes on money it has borrowed.

Education and Developmental Services Levy (Families and Education Levy): In September 2004, voters approved a new Families and Education Levy for \$116.7 million to be collected from 2005 through 2011. This is the third levy of this type, replacing ones approved in 1990 and 1997. Appropriations are made to various budget control levels grouped together in the Educational and Developmental Services section of the budget, and are overseen by the Department of Neighborhoods. Appropriations then are made to specific departments to support school- and community-based programs for children and families.

Glossary

Errata: Adjustments, corrections, and new information sent by departments through the Department of Finance to the City Council during the Council's budget review as an adjunct to the Mayor's Proposed Budget. The purpose is to adjust the Proposed Budget to reflect information not available upon submittal and to correct inadvertent errors.

Full-Time Equivalent (FTE): A term expressing the amount of time for which a position has been budgeted in relation to the amount of time a regular, full-time employee normally works in a year. Most full-time employees (1.00 FTE) are paid for 2,088 hours in a year (or 2,096 in a leap year). A position budgeted to work half-time for a full year, or full-time for only six months, is 0.50 FTE.

Fund: An accounting entity with a set of self-balancing revenue and expenditure accounts used to record the financial affairs of a governmental organization.

Fund Balance: The difference between the assets and liabilities of a particular fund. This incorporates the accumulated difference between the revenues and expenditures each year.

General Fund: A central fund into which most of the City's general tax revenues and discretionary resources are pooled, and which is allocated to support many of the operations of City government. Beginning with the 1997 Adopted Budget, the General Fund was restructured to encompass a number of subfunds, including the General Fund Subfund (comparable to the "General Fund" in prior years) and other subfunds designated for a variety of specific purposes. These subfunds are listed and explained in more detail in department chapters, as well as in the Funds, Subfunds, and Other section of the budget document.

Grant-Funded Position: A position funded 50% or more by a categorical grant to carry out a specific project or goal. Seattle Municipal Code 4.04.030 specifies that "categorical grant" does not include Community Development Block Grant funds, nor any funds provided under a statutory entitlement or distribution on the basis of a fixed formula including, but not limited to, relative population.

Neighborhood Matching Subfund (NMF): A fund supporting partnerships between the City and neighborhood groups to produce neighborhood-initiated planning, organizing, and improvement projects. The City provides a cash match to the community's contribution of volunteer labor, materials, professional services, or cash. The NMF is administered by the Department of Neighborhoods.

Operating Budget: That portion of a budget dealing with recurring expenditures such as salaries, electric bills, postage, printing, paper supplies, and gasoline.

Position/Pocket Number: A term referring to the title and unique position identification number assigned to each position authorized by the City Council through the budget or other ordinances. Positions may have a common title name, but each position has its own unique identification number assigned by the Records Information Management Unit of the Personnel Department at the time position authority is approved by the City Council. Only one person at a time can fill a regularly budgeted position. An exception is in the case of a job-share, where two people work part-time in one full-time position.

Program: A group of services within a department, aligned by common purpose.

Reclassification Request: A request to change the job title or classification for an existing position. Reclassifications are subject to review and approval by the Classification/Compensation Unit of the Personnel Department and are implemented upon the signature of the Personnel Director, as long as position authority has been established by ordinance.

Reorganization: Reorganization refers to changes in the budget and reporting structure within departments.

SUMMIT: The City's central accounting system managed by the Department of Executive Administration.

Sunsetting Position: A position funded for only a specified length of time by the budget or enabling ordinance.

TES (Temporary Employment Service): A program managed by the Personnel Department. TES places temporary workers in departments for purposes of filling unanticipated, short-term staffing needs, such as vacation coverage, positions vacant until a regularly-appointed hire is made, and special projects.

Glossary

Type of Position: There are two types of budgeted positions. They are identified by one of the following characters: **F** for **Full-Time** or **P** for **Part-Time**.

- **Regular Full-Time** is defined as a position budgeted for 2,088 compensated hours per year, 40 hours per week, 80 hours per pay period, and is also known as one full-time equivalent (FTE).
- **Regular Part-Time** is defined as a position designated as part time, and requiring an average of 20 hours or more, but less than 40 hours of work per week during the year. This equates to an FTE value of at least 0.50 and no more than 0.99.

MISCELLANEOUS STATISTICS

December 31, 2006 - Unless Otherwise Indicated

CITY GOVERNMENT

Date of incorporation	December 2, 1869
Present charter adopted	March 12, 1946
Form: Mayor-Council (Nonpartisan)	

GEOGRAPHICAL DATA

Location:	
Between Puget Sound and Lake Washington	
125 nautical miles from Pacific Ocean	
110 miles south of Canadian border	
Altitude:	
Sea level	521 feet
Average elevation	10 feet
Land area	
	83.1 square miles
Climate	
Temperature	
30-year average, mean annual	52.4
January 2006 average high	50.8
January 2006 average low	42.3
July 2006 average high	78.1
July 2006 average low	56.9
Rainfall	
30-year average, in inches	36.35
2006-in inches	48.85

POPULATION

Year	City of Seattle	Seattle Metropolitan Area ^{ab}
1910	237,194	N/A
1920	315,685	N/A
1930	365,583	N/A
1940	368,302	N/A
1950	467,591	844,572
1960	557,087	1,107,203
1970	530,831	1,424,611
1980	493,846	1,607,618
1990	516,259	1,972,947
2000	563,374	2,279,100
2001	568,100	2,376,900
2002	570,800	2,402,300
2003	571,900	2,416,800
2004	572,600	2,433,100
2005	573,000	2,464,100
2006	578,700	2,507,100
King County		1,835,300
Percentage in Seattle		32%

^a Source: Washington State Office of Financial Management.

^b Based on population in King and Snohomish Counties.

ELECTIONS (November 8)

Active registered voters	332,116
Percentage voted last general election	68.22
Total voted	226,568

PENSION BENEFICIARIES

Employees' Retirement	5,093
Firemen's Pension	941
Police Pension	710

VITAL STATISTICS

Rates per thousand of residents	
Births (2005)	12.3
Deaths (2005)	7.7

PUBLIC EDUCATION (2005-06 School Year)

Enrollment (October 1)	46,231
Teachers and other certified employees (October 1)	3,341
School programs	
Regular elementary programs	62
Regular middle school programs	10
Regular high school programs	10
Other school programs	19
Total number of school programs	101

PROPERTY TAXES

Assessed valuation (January 2006)	\$95,706,633,290
Tax levy (City)	\$300,070,740

EXAMPLE – PROPERTY TAX ASSESSMENTS

Real value of property	\$399,500
Assessed value	\$399,500

Property Tax Levied By	Dollars per Thousand	Tax Due
City of Seattle	\$3.15784	\$1,261.56
Emergency medical services	.21982	87.82
State of Washington	2.49787	997.90
School District No. 1	2.19162	875.55
King County	1.32869	530.81
Port of Seattle	.23330	93.20
Totals	\$9.62914	\$3,846.84

PORT OF SEATTLE

Bonded Indebtedness

General obligation bonds	\$ 416,645,000
Utility revenue bonds	2,422,080,000
PFC bonds	227,405,000
Commercial Paper	160,575,000

Waterfront (mileage)

Salt water	13.4
Fresh water	0.7

Value of Land Facilities

Waterfront	\$1,832,764,205
Sea-Tac International Airport	\$4,108,713,280

Marine Container Facilities/Capacities

4 container terminals with 10 berths covering 498 acres
 1.987 million TEU's (20-ft. equivalent unit containers)
 1 grain facility, 1 general cargo facility, 1 barge terminal
 2 cruise terminals

Sea-Tac International Airport

Scheduled passenger airlines	25
Cargo airlines	8
Charter airlines	5
Loading bridges	72

**OPERATING INDICATORS
BY DEPARTMENT/OFFICE
Last Ten Fiscal Years**

	2006	2005	2004	2003	2002
PUBLIC SAFETY					
Fire					
Property fire loss					
Total City	\$18,340,656	\$16,657,222	\$45,790,140	\$22,433,417	\$27,874,071
Per capita	\$31.69	\$29.13	\$80.07	\$39.23	\$49.48
Police					
Municipal Court filings & citations					
Non-traffic criminal filings	12,882	12,098	10,704	10,502	10,283
Traffic criminal filings	4,156	2,098	N/A	N/A	N/A
DUI filings	1,496	1,437	N/A	N/A	N/A
Non-traffic infraction filings	7,310	7,416	6,715	17,350	17,515
Traffic infraction filings	59,828	59,120	56,556	72,104	74,076
Parking infractions	385,852	438,303	505,790	441,048	428,960
ARTS, CULTURE, AND RECREATION					
Library					
Library cards in force	403,415	454,990	386,127	352,194	377,720
Parks and Recreation					
Park use permits issued					
Number	667	649	658	633	736
Amount	\$217,782	\$229,420	\$371,419	\$457,360	\$327,115
Facility use permits issued					
Number	2,314	N/A	N/A	N/A	N/A
Amount	\$790,551	\$567,975	\$377,523	\$338,630	\$300,508
Picnic permits issued					
Number	3,253	3,273	3,028	2,921	3,205
Amount	\$220,595	\$218,045	\$194,404	\$175,663	\$172,942
Ball field usage					
Scheduled hours	144,760	142,360	147,482	138,976	137,127
Amount	\$1,413,035	\$1,474,107	\$1,236,699	\$982,042	\$563,629
Weddings					
Number	238	197	165	160	147
Amount	\$82,079	\$69,670	\$36,770	\$38,820	\$34,065
NEIGHBORHOODS AND DEVELOPMENT					
Planning and Development					
Permits					
Number issued	8,453	7,178	7,209	6,683	6,728
Value of issued permits	\$2,084,124,540	\$1,682,031,014	\$1,597,349,890	\$1,175,475,274	\$1,282,588,182
UTILITIES AND TRANSPORTATION					
City Light					
Customers	379,230	375,869	372,818	365,445	360,632
Operating revenues	831,810,233	748,552,561	777,918,589	741,761,472	709,330,438
Water					
Population served	1,454,586	1,350,346	1,348,200	1,330,327	1,340,012
Billed water consumption, daily average, in gallons	124,955,842	118,854,138	127,725,423	130,670,298	126,694,524
Operating revenues	155,175,008	146,118,856	141,313,235	129,561,327	118,160,130
Drainage and Wastewater					
Operating revenues	186,832,412	176,482,071	162,117,805	150,721,637	144,485,761
Solid Waste					
Customers					
Residential garbage customers	165,551	165,561	163,977	91,317	180,798
Residential dumpsters	117,899	115,838	155,581	111,822	110,807
Commercial garbage customers	8,481	8,697	8,618	8,710	8,856
Operating revenues	112,474,339	111,230,835	112,167,705	111,738,282	112,089,944

**OPERATING INDICATORS
BY DEPARTMENT/OFFICE
Last Ten Fiscal Years**

	2001	2000	1999	1998	1997
PUBLIC SAFETY					
Fire					
Property fire loss					
Total City	\$62,898,264	\$22,590,756	\$16,481,474	\$17,990,065	\$23,858,823
Per capita	\$110.72	\$41.77	\$30.57	\$33.33	\$43.72
Police					
Municipal Court filings & citations					
Non-traffic criminal filings	12,948	12,976	N/A	N/A	N/A
Traffic criminal filings	N/A	N/A	N/A	N/A	N/A
DUI filings	N/A	N/A	N/A	N/A	N/A
Non-traffic infraction filings	24,475	16,825	12,997	14,155	15,036
Traffic infraction filings	85,001	94,129	84,883	89,664	96,056
Parking infractions	442,331	436,764	490,274	521,684	523,612
ARTS, CULTURE, AND RECREATION					
Library					
Library cards in force	494,353	451,616	455,489	609,784	565,263
Parks and Recreation					
Park use permits issued					
Number	546	579	543	575	614
Amount	\$282,275	\$252,526	\$259,098	\$219,830	\$232,704
Facility use permits issued					
Number	N/A	N/A	N/A	N/A	N/A
Amount	\$324,237	\$281,943	\$197,753	\$101,000	\$105,103
Picnic permits issued					
Number	3,764	2,800	3,400	3,600	3,310
Amount	\$129,018	\$116,000	\$103,451	\$129,000	\$125,704
Ball field usage					
Scheduled hours	125,371	114,344	112,079	114,673	107,784
Amount	\$476,174	\$444,009	\$390,482	\$379,338	\$381,532
Weddings					
Number	108	N/A	N/A	N/A	N/A
Amount	\$29,445	N/A	N/A	N/A	N/A
NEIGHBORHOODS AND DEVELOPMENT					
Planning and Development					
Permits					
Number issued	6,658	6,510	6,770	6,756	5,923
Value of issued permits	\$1,736,825,632	\$1,612,566,932	\$1,669,777,218	\$1,159,231,667	\$995,315,670
UTILITIES AND TRANSPORTATION					
City Light					
Customers	350,000	349,559	345,513	341,063	339,032
Operating revenues	632,453,970	505,628,699	372,750,765	363,913,130	366,138,163
Water					
Population served	1,327,742	1,288,165	1,281,400	1,274,824	
Billed water consumption, daily average, in gallons	123,000,000	135,037,807	133,515,367	139,119,000	
Operating revenues	105,345,318	105,358,307	86,254,799	82,847,279	71,956,360
Drainage and Wastewater					
Operating revenues	136,238,195	130,816,605	125,697,879	120,706,449	119,363,778
Solid Waste					
Customers					
Residential garbage customers	159,454	155,330	154,878	154,439	154,001
Residential dumpsters	108,886	105,989	103,913	101,738	100,877
Commercial garbage customers	9,092	N/A	N/A	N/A	N/A
Operating revenues	105,510,879	85,257,112	81,093,039	81,451,385	80,413,680

**CAPITAL ASSET STATISTICS
BY DEPARTMENT/OFFICE
Last Ten Fiscal Years**

	2006	2005	2004	2003	2002
PUBLIC SAFETY					
Fire					
Boats	2	2	2	2	2
Fire-fighting apparatus	163	163	163	163	170
Stations	33	33	33	33	33
Training tower	1	1	1	1	1
Alarm center	1	1	1	1	1
Utility shop	1	1	1	1	1
Police					
Precincts	5	5	5	5	5
Detached units	7	7	7	7	7
Vehicles					
Patrol cars	252	252	252	252	252
Motorcycles	50	48	48	41	41
Scooters	53	55	58	63	63
Trucks, vans, minibuses	81	79	69	67	67
Automobiles	194	189	187	181	181
Patrol boats	10	9	7	7	7
Bicycles	137	137	126	126	117
Horses	8	8	9	9	10
ARTS, CULTURE AND RECREATION					
Library					
Central and branch libraries	24	24	24	24	24
Mobile units	4	4	4	4	4
Books, audio and video materials, newspapers, and magazines - circulated	8,661,263	7,449,761	6,575,866	5,804,388	6,175,027
Collection, print and non-print	2,273,440	2,173,903	1,889,599	2,004,718	2,031,276
Parks and Recreation					
Major parks	13	13	13	13	13
Open space acres acquired since 1989	630	630	630	630	630
Total acreage	6,036	6,036	6,036	6,036	6,036
Children's play areas	130	130	130	130	130
Neighborhood playgrounds	38	38	38	38	38
Community playfields	33	33	33	33	33
Community recreation centers	26	25	25	24	24
Visual and performing arts centers	6	6	6	6	6
Theaters	2	2	2	2	2
Community indoor swimming pools	8	8	8	8	8
Outdoor heated pools (one saltwater)	2	2	2	2	2
Boulevards	18	18	18	18	18
Golf courses (includes one pitch and putt)	5	5	5	5	5
Squares, plazas, triangles	62	62	62	62	62
Viewpoints	8	8	8	8	8
Bathing beaches (lifeguarded)	9	9	7	7	9
Bathing beaches	9	9	9	9	9
Aquarium specimens on exhibit	10,655	14,600	14,577	14,577	20,825

**CAPITAL ASSET STATISTICS
BY DEPARTMENT/OFFICE
Last Ten Fiscal Years**

	2001	2000	1999	1998	1997
PUBLIC SAFETY					
Fire					
Boats	2	2	2	2	2
Fire-fighting apparatus	177	177	176	176	176
Stations	33	33	33	33	33
Training tower	1	1	1	1	1
Alarm center	1	1	1	1	1
Utility shop	1	1	1	1	1
Police					
Precincts	4	4	4	4	4
Detached units	13	13	10	10	10
Vehicles					
Patrol cars	252	252	252	232	212
Motorcycles	38	38	38	38	38
Scooters	69	63	54	54	54
Trucks, vans, minibuses	62	62	55	52	52
Automobiles	173	172	169	169	167
Patrol boats	7	7	8	9	7
Bicycles	126	117	109	111	112
Horses	9	10	10	12	12
ARTS, CULTURE AND RECREATION					
Library					
Central and branch libraries	23	23	23	23	23
Mobile units	4	4	4	4	4
Books, audio and video materials, newspapers, and magazines - circulated	5,695,182	4,993,099	4,744,751	4,842,867	4,865,203
Collection, print and non-print	2,002,866	2,017,267	1,968,254	1,776,672	2,491,296
Parks and Recreation					
Major parks	13	13	13	13	13
Open space acres acquired since 1989	600	600	600	531	530
Total acreage	6,006	6,006	6,006	5,461	5,461
Children's play areas	130	130	130	91	91
Neighborhood playgrounds	38	38	49	49	49
Community playfields	33	33	38	33	33
Community recreation centers	24	24	24	24	24
Visual and performing arts centers	6	6	7	3	3
Theaters	2	2	2	2	2
Community indoor swimming pools	8	8	8	8	8
Outdoor heated pools (one saltwater)	2	2	2	2	2
Boulevards	18	18	18	17	17
Golf courses (includes one pitch and putt)	5	5	2	2	2
Squares, plazas, triangles	62	62	5	5	3
Viewpoints	8	8	62	54	54
Bathing beaches (lifeguarded)	9	9	9	N/A	N/A
Bathing beaches	9	9	9	9	9
Aquarium specimens on exhibit	20,825	97,757	100,334	7,255	6,783

**CAPITAL ASSET STATISTICS
BY DEPARTMENT/OFFICE
Last Ten Fiscal Years**

	2006	2005	2004	2003	2002
UTILITIES AND TRANSPORTATION					
City Light					
Plant capacity (KW)	1,888,700	1,888,700	1,888,700	1,888,700	188,700
Maximum system load (KW)	1,822,342	1,714,080	1,798,926	1,645,998	1,689,666
Total system energy (1,000 KW) (firm load)	9,990,486	9,703,046	9,560,928	9,610,856	9,610,761
Meters	391,446	387,032	383,883	380,828	379,257
Water					
Reservoirs, standpipes, tanks	29	38	68	38	32
Fire hydrants	18,347	18,475	18,762	18,356	18,635
Water mains					
Supply, in miles	182	181	181	181	173
Distribution, in miles	1,704	1,644	1,657	1,662	1,662
Water storage, in gallons	377,080,000	494,080,000	494,080,000	506,570	506,570,000
Meters	183,699	182,037	181,038	180,149	179,268
Drainage and Wastewater					
Combined sewers, life-to-date, in miles	985	968	972	587	584
Sanitary sewers, life-to-date, in miles	444	464	451	908	825
Storm drains, life-to-date, in miles	472	474	467	461	461
Pumping stations	68	68	68	68	68
Solid Waste					
Transfer stations	2	2	2	2	2
Transportation					
Arterial streets, in miles	1,534	1,534	1,534	1,534	1,508
Non-arterial streets (paved and unpaved), in miles	2,412	2,412	2,412	2,412	2,412
Sidewalks, in miles	1,956	1,956	1,954	1,953	1,952
Stairways	482	482	479	479	471
Length of stairways, in feet	34,643	34,643	33,683	33,683	32,787
Number of stairway treads	23,211	23,211	22,471	22,471	22,108
Street trees					
City-maintained	34,000	34,000	34,000	34,000	31,000
Maintained by property owners	100,000	100,000	100,000	100,000	90,000
Total platted streets, in miles	1,666	1,666	1,666	1,666	1,741
Traffic signals	991	1,000	1,000	1,000	1,000
Parking meters					
Downtown	747	2,819	4,298	7,136	6,836
Outlying	353	904	1,967	1,967	1,956
Parking pay stations					
Downtown	925	758	500	N/A	N/A
Outlying	565	318	N/A	N/A	N/A
Bridges (movable) - City-owned and -operated	4	4	4	4	4
Bridges (fixed)					
City maintenance	84	84	85	85	86
Partial City maintenance	55	61	58	58	58
Retaining walls/seawalls	582	582	561	561	586

**CAPITAL ASSET STATISTICS
BY DEPARTMENT/OFFICE
Last Ten Fiscal Years**

	2001	2000	1999	1998	1997
UTILITIES AND TRANSPORTATION					
City Light					
Plant capacity (KW)	1,888,700	1,888,700	1,996,100	1,996,100	1,996,100
Maximum system load (KW)	1,661,842	1,769,440	1,729,933	1,928,854	1,816,152
Total system energy (1,000 KW) (firm load)	9,510,504	10,170,218	10,097,177	9,935,143	9,732,670
Meters	375,953	372,329	368,942	354,721	351,624
Water					
Reservoirs, standpipes, tanks	32	32	32	42	42
Fire hydrants	18,345	18,258	18,218	18,163	18,217
Water mains					
Supply, in miles	171	163	163	163	161
Distribution, in miles	1,693	1,659	1,654	1,650	1,830
Water storage, in gallons	506,570,000	506,570,000	506,570,000	506,570,000	506,570,000
Meters	179,330	178,122	177,122	176,006	175,698
Drainage and Wastewater					
Combined sewers, life-to-date, in miles	583	583	582	1,025	1,025
Sanitary sewers, life-to-date, in miles	906	905	903	561	561
Storm drains, life-to-date, in miles	459	457	452	427	427
Pumping stations	68	74	72	72	72
Solid Waste					
Transfer stations	2	2	2	2	2
Transportation					
Arterial streets, in miles	1,524	1,524	1,524	1,524	
Non-arterial streets (paved and unpaved), in miles	2,706	2,706	2,899	1,818	1,818
Sidewalks, in miles	1,952	1,949	1,949	1,949	1,949
Stairways	471	463	463	463	463
Length of stairways, in feet	32,787	34,766	34,766	34,766	34,766
Number of stairway treads	22,108	23,451	23,451	23,451	23,451
Street trees					
City-maintained	31,000	31,000	31,000	N/A	N/A
Maintained by property owners	90,000	90,000	90,000	N/A	N/A
Total platted streets, in miles	1,658	1,658	1,658	1,658	1,658
Traffic signals	1,000	975	975	975	900
Parking meters					
Downtown	6,720	6,720	6,720	6,717	6,717
Outlying	2003	2003	2003	2219	2219
Parking pay stations					
Downtown	N/A	N/A	N/A	N/A	N/A
Outlying	N/A	N/A	N/A	N/A	N/A
Bridges (movable) - City-owned and -operated	4	4	4	4	4
Bridges (fixed)					
City maintenance	86	87	86	82	82
Partial City maintenance	58	57	56	52	52
Retaining walls/seawalls	586	598	598	500	500

