

CITY OF
Seattle, Washington
2022 Adopted Budget



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CITY OF SEATTLE
2022 Adopted Budget

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**City of Seattle
2022 Adopted Budget**

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Introduction

The City of Seattle and its more than 12,000 employees build and maintain infrastructure, provide utility service, support the needs of the city’s residents, and create recreational, cultural, and other enriching opportunities. In providing excellent service, these employees use and maintain dozens of city-owned properties, a fleet of vehicles ranging from fire trucks to golf carts, and equipment and facilities necessary to complete the City’s mission.

Budgeting for a large organization with many functions is a crucial and complex process. A proposed budget requires solid forecasts on commodities (such as the price of fuel), economic strength (as it impacts tax revenues, among other budgetary components), and demand for services (from parking meters to libraries to police officers to disc golf courses).

This book is designed to provide clear and accurate information on the budgetary process, estimated revenue streams, and a basic description of departmental needs and spending.

City of Seattle Budget Process

In its simplest terms, the City budget is proposed by the Mayor (Executive), checked for compliance with the law (City Attorney), and amended and passed by the City Council (Legislative) before returning to the Mayor for his or her approval and signature. The budget itself is composed of two main documents: an operating budget and a capital improvement program (CIP) budget. The CIP budget consists of large expenditures on infrastructure and other capital projects. The operating budget is primarily composed of expenditures required by the City to deliver the day-to-day array of City services.

Charts summarizing the City’s budget process and organization can be found at the end of this section.

Budget Preparation

The budgeting process begins early each year as departments assess needs and budget forecasters work to estimate revenues and costs. Operating budget preparation is based on the establishment of a current services or “baseline” budget. Current services is what it sounds like – continuing programs and services the City provided in the previous year, in addition to previous commitments that will affect costs in the next year, such as a voter-approved levy for new park facilities, as well as labor agreements and changes in health care, insurance, and cost-of-living- adjustments for City employees.

During the budget preparation period, the City Budget Office (CBO) makes two General Fund revenue forecasts, one in April and one in August. Both are used to determine whether the City’s projected revenues are sufficient to meet the projected costs of the current services budget. If revenues are not sufficient to cover the cost of current services, the City must identify changes to close the gap – either through reductions or increased revenues or a combination of both. If the revenue forecast shows that additional resources are available, then the budget process identifies new or expanded programs to meet the evolving demands for City services. Regardless, the City is required by state law to prepare a balanced budget.

In May, departments prepare and submit Budget Memos to CBO for analysis and mayoral consideration. The Mayor’s Office reviews and provides direction to departments on the Budget Memos, giving direction on items they should include in their formal budget submittal. In early June, CBO receives departmental

Introduction & Budget Process

operating budget and CIP submittals, including all position (employee) changes. Mayoral review and evaluation of department submittals takes place through the end of August. CBO, in conjunction with individual departments, then finalizes the operating and CIP budgets.

In late September, the Mayor submits the proposed budget and CIP to the City Council. In addition to the budget documents, CBO prepares supporting legislation and other related documents.

After the Mayor submits the proposed budget and CIP, the City Council conducts public hearings. The City Council also holds committee meetings in open session to discuss budget requests with department representatives and CBO staff. Councilmembers then recommend specific budget actions for consideration by their colleagues.

During the budget review process, the City Council may choose to explain its budget actions further by developing statements of legislative intent and budget guidance statements for future budget action. Intent statements describe the Council's expectations in making budget decisions and generally require affected departments to report back to the City Council on results.

After completing the public hearing and deliberative processes the City Council votes to adopt the budget, incorporating its desired budget changes, in late November. The Mayor can choose to approve the Council's budget, veto it, or let it become law without mayoral signature. The Mayor must veto the entire budget or none of it, as there is no line-item veto in Seattle. Copies of budget documents are available for public inspection at the CBO offices, at the Seattle Public Library, and on the Internet at <http://www.seattle.gov/budget>.

During the year, the City may have a need to change the adopted budget to respond to evolving needs. The City makes such changes through supplemental budget appropriation ordinances. A majority of the City Council may, by ordinance, eliminate, decrease, or re-appropriate any unspent appropriations during the year. The City Council, generally with a three-fourths vote, may also increase appropriations from available money to meet necessary expenditures that were not foreseeable earlier. Additional unforeseeable appropriations related to settlement of claims, emergency conditions, or laws enacted since passage of the annual operating budget ordinance require approval by a two-thirds vote of the City Council. Absent such changes, departments are legally required to stay within their annual budget appropriation.

Reader's Guide

This reader's guide describes the structure of the budget book and outlines its content. The budget book is designed to present budget information in an accessible and transparent manner – the way decision-makers consider the various proposals. It is designed to help residents, media, and City officials more easily understand and participate in the budget deliberations.

A companion document, the 2022-2027 Adopted Capital Improvement Program (CIP), identifies expenditures and fund sources associated with the development and rehabilitation of major City facilities, such as streets, parks, utilities, and buildings over the next six years. The CIP also shows the City's financial contribution to projects owned and operated by other jurisdictions or institutions. The CIP fulfills the budgeting and financial requirements of the Capital Facilities Element of Seattle's Comprehensive Plan by providing detailed information on the capacity impact of new and improved capital facilities.

The 2022 Adopted Budget and 2022-2027 Adopted CIP can also be found online at the City Budget Office's webpage. In addition to PDF files containing the Proposed Budget and Proposed CIP, the site contains department-customized expenditures and revenues.

The 2022 Adopted Budget

This document is a description of the proposed spending plan for 2022. It contains the following elements:

- **Proposed Budget Executive Summary** – A narrative describing the current economy, highlighting key factors relevant in developing the budget document, and how the document addresses the Mayor's priorities;
- **Summary Tables** – a set of tables that inventory and summarize expected revenues and spending for 2022;
- **General Fund Revenue Overview** – a narrative describing the City's General Fund revenues, or those revenues available to support general government purposes, and the factors affecting the level of resources available to support City spending;
- **Selected Financial Policies** – a description of the policies that govern the City's approach to revenue estimation, debt management, expenditure projections, maintenance of fund balances, and other financial responsibilities;
- **Departmental Budgets** – City department-level descriptions of significant policy and program changes from the 2021 Adopted Budget, the services provided, and the spending levels proposed to attain these results;
- **Appendix** – an array of supporting documents including Cost Allocation, a summary of cost allocation factors for internal City services; a summary of position changes by department contained in the 2022 Proposed Budget; and a glossary.

Reader's Guide

Departmental Budget Pages: A Closer Look

The budget presentations for individual City departments (including offices, boards, and commissions) constitute the heart of this document. They are organized alphabetically within seven functional clusters:

- Arts, Culture, & Recreation;
- Education, Health & Human Services;
- Livable and Inclusive Communities;
- Public Safety;
- Utilities, Transportation & Environment; and
- Administration.

Each cluster comprises several departments sharing a related functional focus, as shown on the organizational chart following this reader's guide. Departments are composed of one or more budget control levels, which in turn may be composed of one or more programs. Budget control levels are the level at which the City Council makes appropriations.

As indicated, the proposed budget appropriations are presented in this document by department, budget summary level, and program. At the department level, the reader will also see references to the underlying fund sources (General Fund and Other) for the department's budgeted resources. The City accounts for all of its revenues and expenditures according to a system of funds. In general, funds are established to account for specific revenues and permitted expenditures associated with those revenues. For example, the City's share of Motor Vehicle Fuel taxes must be spent on road-related transportation activities and projects, and are accounted for in a fund in the Transportation Fund. Other revenues without statutory restrictions, such as sales and property taxes (except voter-approved property taxes), are available for general purposes and are accounted for in the City's General Fund. For many departments, such as the Seattle Department of Transportation, several funds, including the General Fund, provide the resources and account for the expenditures of the department. For several other departments, the General Fund is the sole source of available resources.

Reader's Guide

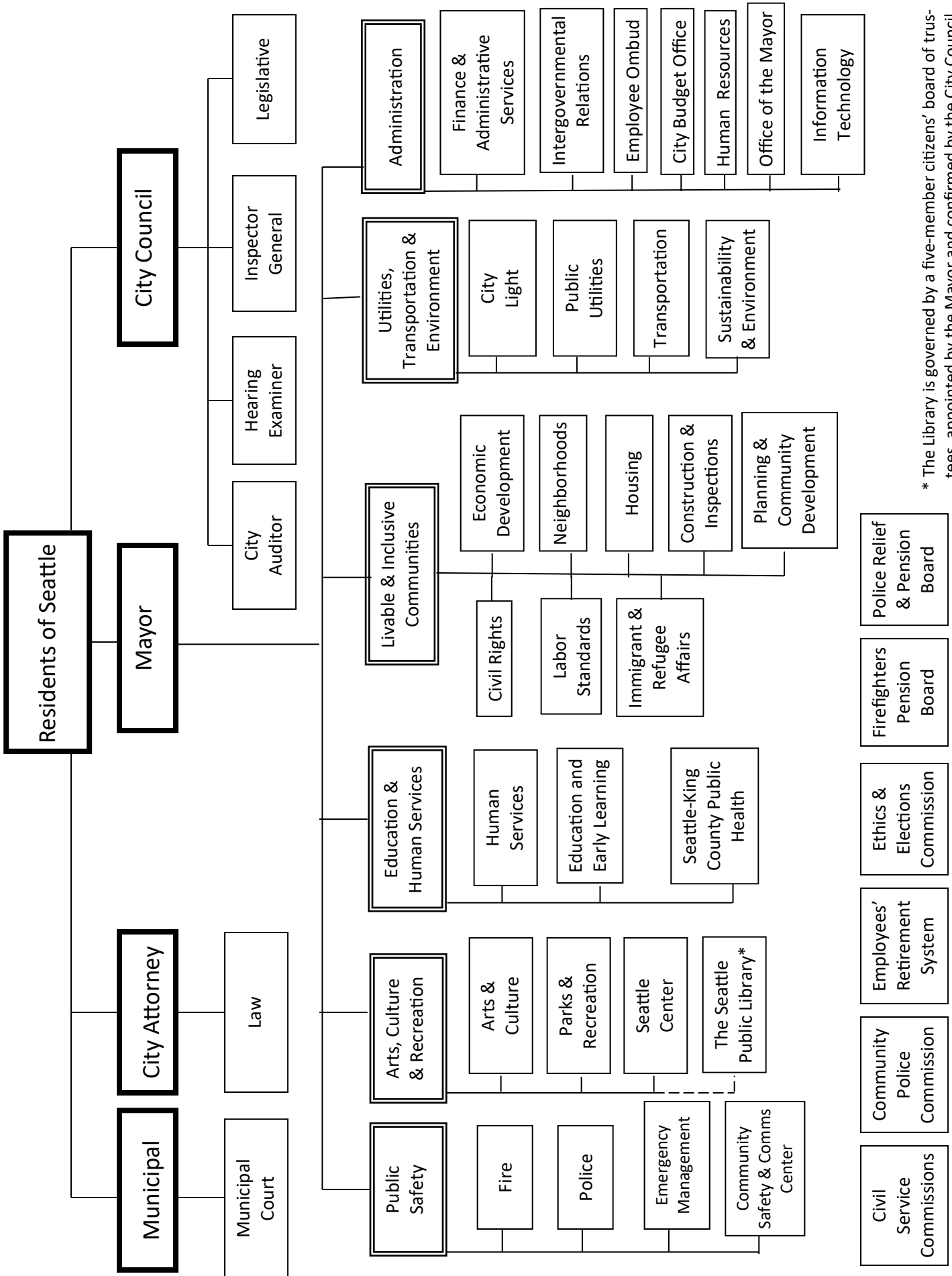
Budget Presentations

Most department-level budget presentations begin with information on how to contact the department. The department-level budget presentation then goes on to provide a general overview of the department's responsibilities and functions within City government, as well as a summary of the department's overall budget. A narrative description of the issues impacting the department's 2022 Adopted Budget then follows. The next section of the department-level budget presentation provides a numerical and descriptive summary of all of the incremental budget changes included in the 2022 Proposed Budget, along with a discussion of the anticipated operational and service-level changes that will result. The department-level budget presentation concludes with summary level tables that describe the department's overall expenditures and revenues by type as well as by budget control level and program. All department, budget control, and program level budget presentations include a table summarizing historical and adopted expenditures, as well as proposed appropriations for 2022.

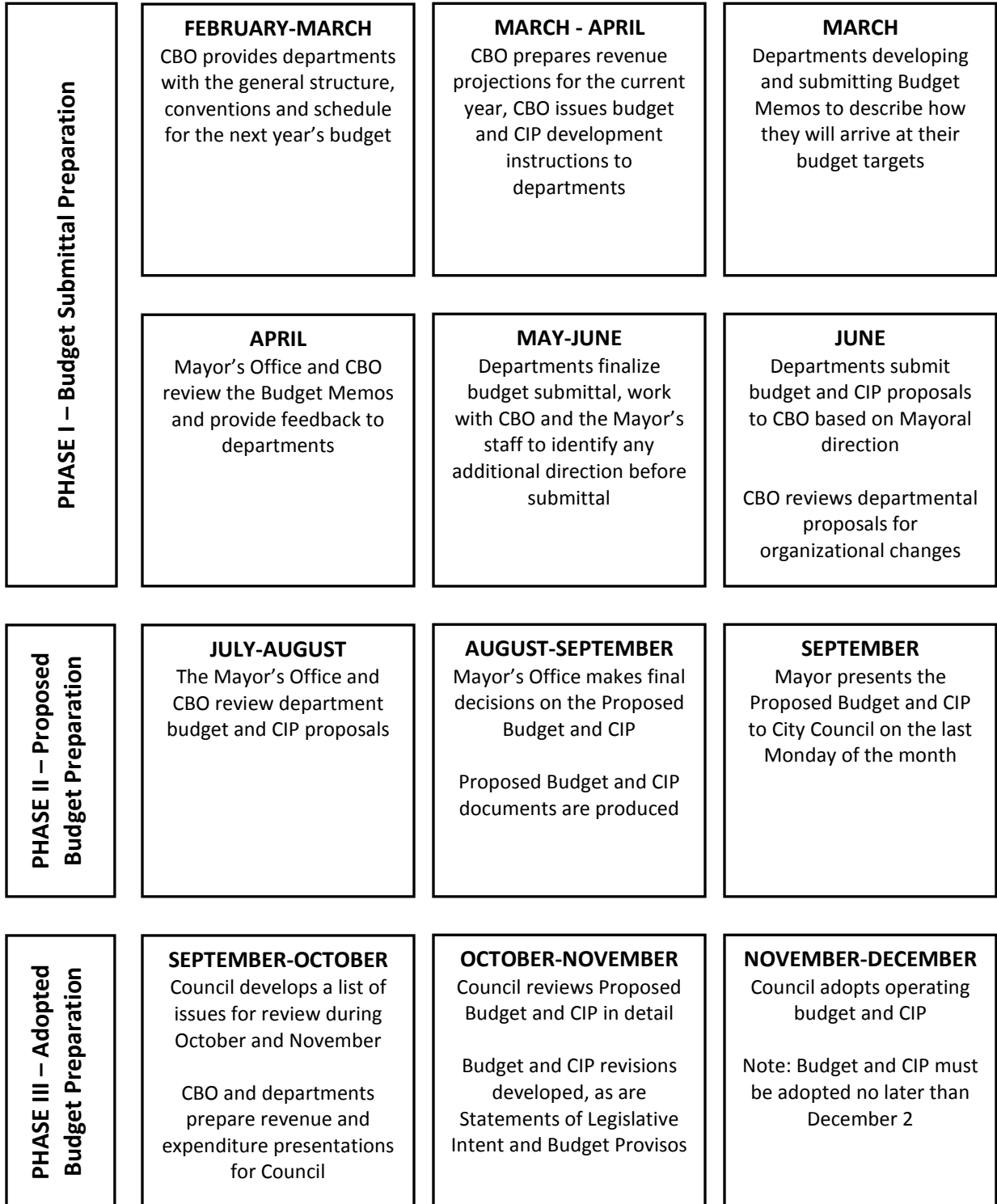
A list of all position changes proposed in the budget has been compiled in the appendix. Position modifications include eliminations, additions, reclassifications, and status changes (such as a change from part-time to full-time status), as well as adjustments to departmental head counts that result from transfers of positions between departments.

For information purposes only, an estimate of the number of staff positions to be funded under the 2022 Adopted Budget appears in the departmental sections of the document at each of the three levels of detail: department, budget control, and program. These figures refer to regular, permanent staff positions (as opposed to temporary or intermittent positions) and are expressed in terms of full-time equivalent employees (FTEs). In addition to changes that occur as part of the budget document, changes may be authorized by the City Council or the Human Resources Director throughout the year, and these changes may not be reflected in the estimate of staff positions presented for 2022. These changes are summarized in the appendix.

Where relevant, departmental sections include a statement of projected revenues for the years 2021 through 2022.



Budget Process Diagram



2022 Adopted Budget Executive Summary

On November 22, 2022, following two months of intensive review and discussion, the Seattle City Council's Select Budget Committee approved the 2022 Adopted Budget, [Ordinance 126490](#). The full City Council voted 8-1 to approve the budget later the same day. As a result of its review and deliberations, the Council made a number of modifications to the Mayor's 2022 Proposed Budget. The purpose of this executive summary is to highlight the most significant elements of these changes, with full details available in the Council Changes section in each department's budget. This summary of the changes in the adopted budget must be read in conjunction with the summary of the 2022 Proposed Budget, which describes the major elements of the budget as it was proposed to the Council by the Mayor (and follows this section).

Economy and Revenue

The 2022 Adopted Budget includes several changes to 2021 and 2022 General Fund and other fund revenues resulting from the updated forecast provided to the Council in November, as well as budget policy decisions taken by the Council. Based on the November forecast update, Council reduced 2021 General Fund revenues by \$80.7 million from \$1.72 billion to \$1.64 billion. This reduction includes moving \$66.5 million in property sales proceeds from 2021 to 2022, to better reflect the actual closing date of the sale. There is an equal increase in 2022 General Fund revenues. In addition to several small adjustments that reflect changed economic conditions or behavior, remaining forecasted decreases include \$17.6 million in Payroll Expense Tax and \$7.2 million in parking meter revenues. These reductions were offset by an expected \$11.8 million increase in Business & Occupations tax revenues. The Council increased 2022 General Fund revenues from \$1.57 billion to \$1.64 billion. The bulk of this increase is due to the \$66.5 million increase related to the property sale proceeds described above. Forecast related reductions of \$4.9 million were offset by Council actions resulting in an increase of \$7.4 million in increased transfers from various other City funds.

In other general government related funds, COVID-related behaviors continue to lead to volatile revenue expectations in several funds. The 2022 Adopted Budget assumed reductions in revenues from the 2022 Proposed Budget of \$3.6 million for the Commercial Parking Tax in the Transportation Fund and \$1.9 million in the Sweetened Beverage Tax Fund. At the same time Real Estate Excise Tax revenues are increased \$7.55 million based on strong property prices and steady sales volumes. Additional school zone speed cameras are anticipated to increase fine revenues approximately \$3.6 million above the 2022 Proposed Budget forecast. Similarly, the forecast for Admissions Tax revenues increased in the 2022 Adopted Budget by \$1.37 million to \$20 million due to the successful opening of the Climate Pledge Arena.

Seattle Rescue Plan and Coronavirus Local Fiscal Recovery Funds

The third Seattle Rescue Plan (SRP3) allocates and authorizes spending of the second, and final, \$116 million tranche of the total \$232 million federal Coronavirus Local Fiscal Recovery Funds (CLFR) funds, arriving in 2022. This spending package is part of the 2022 Adopted Budget. The funds will support programs that help Seattle residents recover from the negative effects of the pandemic in a variety of dimensions, from shelters and food support, to closing the higher education gap, making it easier and more efficient to apply to our public aid programs, as well as other critical government services such as mental and behavioral health services, and community safety.

Council used CLFR dollars to fill the revenue gap in 2022, using the “revenue replacement” provision of the CLFR grant. In essence, this means the CLFR dollars are filling the gap in the shortfall of the General Fund and other General Fund-like revenues (such as the Sweetened Beverage Tax). To administer these funds, the City still must produce simple reporting on the government services that revenue replacement dollars support.

Council Changes to the Proposed CLFR Budget

The Council made significant changes to the proposed budget’s package of spending for the second tranche of CLFR funds. The proposed budget assumed payroll tax funds would fill the revenue gap in 2022, but as mentioned above, Council’s adopted budget relies instead on CLFR revenues to fill the gap.

Notably, the Council moved the following investments in affordable housing and economic inclusion so that payroll tax funds would pay for them instead of CLFR funds (directly or via revenue replacement in the case of the workforce development programs):

- \$50.5 million to Expanded Capital Investment in Affordable Rental Housing Production and Preservation
- \$7.6 million for a Small Business Ownership Fund
- \$4.5 million for Workforce Development programs
- \$2.4 million for Child Care Stabilization Grants expansion

The Council also moved \$4.4 million in funding for Seattle Promise so that Families, Education, Preschool, and Promise (FEPP) Levy funds would pay for them instead of CLFR funds.

Community-Driven Investment Changes

In 2021, City Council and Mayor Durkan allocated \$30 million to recommendations made by the Equitable Communities Initiative Task Force, \$30 million for Participatory Budgeting and \$10 million for continuation of Community Safety Capacity Building Investments. The Proposed Budget continued these investments intended to reduce the historic harm of institutional racism on BIPOC communities. The City Council shifted these investments from ongoing to one-time and adjusted funding for these programs to account for anticipated carryforward from 2021 into 2022. The Council reduced funding for the Equitable Communities Initiative Task Force recommendations by \$14 million in the 2022 Adopted Budget, relative to the Executive’s proposed budget. Total one-time funding for the initiatives over 2021-22 is \$45,963,758 including the \$30,000,000 provided in the 2021 budget. The Council removed the ongoing funding from Participatory Budgeting and Community Safety Capacity Building, relying on carryforward from 2021 to provide the one-time resource for these programs in 2022. The Council

issued a Statement of Legislative Intent that they will work with the Executive to identify ongoing funding to sustain the commitment to the recommendations.

Funding for addressing homelessness

Citywide the 2022 Adopted Budget includes \$155.3 million in funding for addressing homelessness. Of this funding \$109.3 million will be transferred to the King County Regional Homelessness Authority (KCRHA) to support programs started by HSD that will become part of KCRHA's budget. The Mayor's Office, Human Services Department (HSD) and King County Regional Homelessness Authority (KCRHA) worked together to identify priorities and funding gaps in the current homelessness programs and address them in the proposed budget. The City Council identified additional priorities and increased the total appropriation to KCRHA by \$5 million. HSD is working closely with the KCRHA to ensure the Authority has in place the appropriate infrastructure to assume administration of 2022 contracts that fund homelessness services across the city. The remaining \$46 million of funding will support City managed homeless programs and homelessness response efforts including hygiene services, service support for exiting homelessness, coordination of shelter and supportive service referrals for unsheltered individuals, clean-up, and RV remediation and RV pump-out services.

New Investments in Housing Capital

The adopted budget includes significant new investments for rental housing capital with a focus on residents making at or below 30% of the average median income (AMI). The adopted budget invests \$91.7 million for the production, preservation, or acquisition of affordable housing. This investment is made up of \$69.7 million from the Payroll Tax Fund, \$1.3 million from the transportation network company (TNC) tax, and \$20.7 million in new Mandatory Housing Affordability (MHA) projected revenue.

Extend the Clean City Initiative through the end of 2022

The 2022 Proposed Budget included \$6.2 million of one-time Coronavirus Local Fiscal Recovery (CLFR) funds to continue the Clean Cities program through August 2022. The Council added \$3.1 million in additional funding to continue this program through the end of 2022. The additional appropriations are: \$1.4 million to Seattle Parks and Recreation (SPR), \$1.39 million to the Seattle Department of Transportation (SDOT), and \$318,608 to Seattle Public Utilities (SPU). Funding supports a temporary surge in cleaning activities to address illegal dumping and trash in the public right-of-way, parks, open space, and around encampments. These efforts are primarily provided by teams of employees from SPR and SDOT. The initiative also provides funding to SPU to support the SPR and SDOT cleaning teams and increase the number of litter abatement routes, disposal boxes for sharps (e.g., syringes, needles), and the removal of graffiti.

Summary of the 2022 Proposed Budget

Introduction

Mayor Durkan’s 2022 Proposed Budget will be the last of her administration. If the City had maintained its usual biennial approach to budgeting, 2022 would have been the second year of the 2021-2022 biennium, and the 2022 Proposed Budget would have followed through on the second year of a two-year financial plan. However, due to the unprecedented financial uncertainties created by the COVID-19 pandemic, the budget for 2021 was proposed and adopted as a single-year budget. Thus, the 2022 Proposed Budget takes the 2021 budget as a starting point. As detailed in this summary, the economic, financial, and public health circumstances have led to significant changes relative to 2021. Following a brief review of the region’s underlying economic conditions and their impact on City revenues, this section provides highlights of those changes. While changes are proposed in every City department and address the wide range of service provided by the City, this summary highlights the following issues: Financial Assistance from the Federal Government; Restoration of Base Funding; Expanding Approaches to Community Safety; Addressing the Immediate Needs of Those Experiencing Homelessness and Investing in Affordable Housing for the Long-term; the Clean City Initiative; Ongoing Commitments to Invest in BIPOC Communities, Implementing the Green New Deal; Investments in the Duwamish Valley; and the overall funding approach for the Council’s “JumpStart” revenue priorities. This summary focuses on general government functions, additional information about the City’s “enterprise” functions, including Seattle City Light, Seattle Public Utilities and the Seattle Department of Construction and Inspections can be found in the separate budget book sections for those departments.

The Local Economy and City Revenues

COVID-19 remains a dominant influence on both the national and local economies, and its influence is being felt across the world economy as well. The dramatic drop in employment and overall economic activity associated with the onset of the pandemic has eased, and the fiscal stimulus provided by the federal government has had the intended effect of promoting activity across the economy. For example, unemployment for the Seattle regional economy, which peaked at a rate of 17.1% in April of 2020, has now fallen to 5.0%. The recovery has been uneven in terms of its impact on different sectors within the economy, and employment in the service sector continues to lag, with the restaurant, tourism and entertainment industries still facing significant, COVID-19-related restrictions. To date, City, state and federal relief efforts have targeted assistance to these industries and those who work within them.

The 2022 Proposed Budget is balanced to a revenue forecast that was developed in July and August 2021 and formally presented to the City Council on August 17, 2021. The forecast highlighted the significant positive impacts of the federal stimulus, and the initial success of the widespread vaccination efforts implemented in the first half of this year. Consumer spending returned more quickly than had been expected, and this has led to a material increase in the City’s largest revenue streams, including both sales, and business and occupation (B&O) taxes. The general consensus among national forecasters is that the most significant impacts of the stimulus, having arrived more rapidly than anticipated, will also likely dissipate sooner than had been originally anticipated. Thus, relative to the forecasts developed in April 2021, the new forecast of General Fund and related general government

Summary of the 2022 Proposed Budget

resources includes a projected increase of almost \$55 million in 2021, but less than \$25 million for 2022. In total, the 2022 forecast projects that General Fund and related general government resources will total \$1.74 billion. The comparable revised figure for 2021 is \$1.71 billion. (The 2021 total is \$1.79 billion but that includes \$66.5 million associated with a property transaction that has been delayed, and the City has already allocated those anticipated proceeds.)

The generally good news about a faster and more robust economic recovery that underlies the upward revision in the August revenue forecast, has been tempered by the growing threat of COVID-19's Delta variant. The rapidly spreading variant has increased case counts both locally and across the nation, and is leading to the readoption of social distancing policies that could hamper continued economic recovery. Locally, data indicate that since July recovery of the hospitality sector – namely hotels and restaurants – has plateaued. The “return-to-office” plans of major local employers, including Amazon and Microsoft, have been delayed. The ultimate economic and revenue impacts of these developments remain unclear as many sectors within the local economy, particularly the high-wage technology sector, have adapted to the realities of COVID, and have even taken advantage of some of the economic opportunities it has provided.

Other economic risks have also intensified. Inflation has risen notably and this puts pressure on the cost side of local government at the same time that revenues have been reduced. Supply chain disruptions have hampered the manufacturing sector, and concerns about how COVID-19 will affect where employees will work in the long-run has dampened demand for commercial office space and commercial construction has begun to slow in response. The tax revenues generated by construction have become a notable share of both sales and B&O taxes.

These risks will be monitored over the coming months and will inform the revenue forecast that will be provided to the City Council in late October or early November, as it moves closer to final budget decisions.

Financial Assistance from the Federal Government

In addition to the funding available from City sources, the 2022 Proposed Budget also relies upon significant one-time federal financial assistance. First in 2020 and again in 2021, the federal government has provided significant financial relief directly to local municipalities. For Seattle, this has included more than \$160 million from the 2020 CARES Act, approximately \$230 million from the 2021 Coronavirus Local Fiscal Recovery (CLFR) fund, and an additional \$50+ million in targeted assistance included in the overall 2021 American Rescue Plan Act (ARPA). The CLFR funds have been awarded in two tranches, with the first half available in 2021 and the second half in 2022. The 2022 Proposed Budget includes appropriation of the second tranche, which amounts to approximately \$116 million.

Additional federal support provided to the state and county has been a source of financial relief and assistance to Seattle residents and businesses. Moreover, throughout the pandemic, the Federal Emergency Management Agency (FEMA) has been providing, on a reimbursement basis, resources to directly address the costs of mass testing and vaccinations, as well as measures needed to provide appropriately socially-distanced shelter and housing for those experiencing homelessness. The City has had to “front” these costs, but reimbursements have begun to flow from FEMA.

Summary of the 2022 Proposed Budget

In both 2020 and 2021, the available federal assistance has been used by the City to provide support to those most directly affected by the pandemic. This has included financial assistance to small businesses, particularly those in the service and hospitality sector, and to the residents who work in those sectors, or who have otherwise faced financial hardships due to job loss, illness or other factors. This has taken the form of direct financial grants, expanded emergency food provision, socially distanced shelter and housing, as well as increased hygiene services for those who remain living unsheltered. The City also used a share of these resources to help maintain basic City operations, providing personal protection equipment to first responders, investing in the technology needed to sustain remote work for a large number of City employees, and adapting City facilities to operate in a safe, socially-distanced paradigm.

The 2022 Proposed Budget includes allocations of the final major tranche of federal assistance, namely the \$116 million provided by the second tranche of CLFR funding. The proposed uses of these funds shift from a primary focus on immediate assistance and relief to longer-term perspective. The investments proposed for 2022 represent lasting investments that will help provide a platform for a more equitable recovery, with the specific goal of improving opportunities for those most affected by the pandemic. At the same time, the proposed spending does include continued assistance for those facing immediate needs. In summary, the budget directs federal funding to the following areas:

Affordable housing: More than \$50 million of the available CLFR funding will be used to build or acquire affordable housing. Access to affordable housing is perhaps the greatest challenge facing the city, and increased investment in this area will also help create jobs throughout the housing development pipeline and increase the number of people served by the shelter system by giving people a place to go after shelters.

COVID-19 pandemic related food and shelter programs: During 2020 and 2021, the City has ramped up food support and homeless shelter capacity to de-densify the system and reduce risk of COVID transmission. For 2022, approximately \$25 million of CLFR funds will be appropriated for these purposes. At the same time, the budget recognizes that as the current health crisis eases, the City and the region must transition to a more sustainable model of shelter and food assistance. As described later, this transition will be overseen by the King County Regional Homelessness Authority (KCRHA), as part of new policy and governance approach to dealing with homelessness.

Invest in economic inclusion: The allocations proposed for 2022 also include \$14.5 million for investments in workforce development, childcare provider stabilization to ensure help parents transition back to work or to a specific workplace, and a small business ownership fund designed to give underinvested communities the opportunity to own space and build equity while offering a public benefit. Funding in the amount of \$6.7 million is also proposed to support the Seattle Promise program, which provides free tuition and educational support to young people who are interested in pursuing education at one of the Seattle Colleges.

In addition to these community-focused allocations, the budget allocates the remaining federal funds to enhance clean-up activities focused on parks and the public right-of-way, and to defray the costs associated with sustaining safe work environments and/or remote work for City employees. Further details about the previous and proposed uses of federal aid are provided in the “Seattle Rescue Plan” section of the budget book.

Summary of the 2022 Proposed Budget

While they are summarized above as separate items for transparency and clarity, the 2022 Proposed Budget uses these federal resources in combination with the forecast City resources to develop a comprehensive plan for City spending in 2022. Key components of the plan are described in the subsections that follow.

Restoration of Base Funding

The economic slowdown and associated decline in City revenues caused by COVID-19 forced a significant reallocation of City resources in both 2020 and 2021. In particular, the proceeds from several voter-approved property tax measures were redirected from their originally intended purposes to support basic operations, which had otherwise been funded by the City's General Fund. Property taxes have not suffered significant declines through the pandemic, so these voter-approved funding streams provided a reliable resource to help "cushion" the impacts of other revenues falling short of expectations. For example, revenues from the voter-approved Metropolitan Park District (MPD) were shifted from their originally intended purposes to support basic operations at Seattle Parks and Recreation (SPR). Funding that had been intended to enhance programming, expand major maintenance, and support various capital investments was instead used to pay salaries and other operational costs as parks facilities continued operations in support of pandemic relief. A similar approach was taken with resources provided by the Seattle Public Library Levy. This approach represented a significant policy choice by the City's elected officials, and it required a supermajority vote of the City Council to authorize spending in a manner that was not originally intended by the voters.

In this context, Mayor Durkan has made it a priority to restore base funding where possible. This includes the restoration of \$7.7 million in General Fund to SPR, and \$5 million to the Seattle Public Library. At the same, funding for capital projects provided by Real Estate Excise Tax revenues have largely been restored to pre-pandemic levels as this revenue stream has rapidly recovered. While these allocations do not expand services or fund new programs, they do have the affect of honoring and restoring the original intent of voters.

Expanding Approaches to Community Safety

The Mayor's 2022 Proposed Budget builds upon recent efforts to expand the City's approach to ensuring community safety through programs and approaches that expand beyond a traditional, uniformed police response. This includes investments in the Seattle Fire Department (SFD), the Seattle Police Department (SPD), and the Human Services Department (HSD).

In 2021, SFD continued to expand the Health One program that was initiated as a pilot in 2019. This program responds to individuals immediately in their moment of need and helps them navigate the situation – whether they need medical care, mental health care, shelter, or other social services. In 2022, approximately \$2 million is provided to SFD to initiate a "Triage Team" as a complementary program. This program is being developed under the umbrella of SFD's Mobile Integrated Health (MIH) unit, which includes Health One. The Triage Team is designed to respond to non-medical, non-criminal calls identified by the 911 dispatch center at the Community Safety and Communications Center (CSCC).

Summary of the 2022 Proposed Budget

This specialized response model will operate out of SFD in close connection with the CSCC and will be dispatched after SFD and SPD 911 operators determine the appropriate form of response.

SPD has also continued to develop non-traditional approaches to addressing community safety. In 2022, this will include an expansion of the existing Community Service Officer program. The addition of five officers and one supervisor will expand the CSO team to a total of 24. CSOs are non-commissioned officers who work as liaisons between the community and SPD. They serve to bridge the service gap on non-criminal calls for service and perform a variety of public safety-related community service and outreach work that does not require the enforcement authority of a sworn officer.

Significant community safety investments are also proposed in the Human Services Department (HSD). For example, an additional \$1.5 million is appropriated to the department to support an investment in the new Regional Peacekeepers Collective, bringing the total funding for this program to \$2 million. The goal of the Regional Peacekeepers Collection is to prevent and eliminate youth gun violence. This investment is complemented by continued funding in the amount of \$10 million to continue support for community-developed or community-led solutions to increase safety and reduce violence. HSD recently completed a contract award process that allocated the \$10 million from the 2021 Adopted Budget to an initial set of new programs. The 2022 funding will ensure that these programs can be sustained into the future. The 2022 Proposed Budget also includes funding for two additional victim advocates, and there will be sufficient resources in HSD's base budget to initiate a new Domestic Violence Intervention Project (DVIP). This pilot project is modeled after the national best practice *Colorado State Differentiated Treatment Program*. The program provides funding for community-based, nonprofit organizations who provide consultation and treatment services for batterers.

At the same time that the budget makes these commitments to new approaches to community safety, funding is also provided to support increased uniformed staffing at SPD. This past two years have seen a dramatic reduction in the size of SPD's uniformed force as resignations and retirements reached unprecedented levels. The 2022 Proposed Budget for SPD includes funding sufficient to add a net of 35 new officers. This increase would increase the average officer count to 1,230 still well short of the 1,343 officers that had been funded for 2021. The Mayor is committed to restoring SPD staffing to previous levels, but recognizes that this will require a sustained commitment to recruitment. Accordingly, the budget includes funding to provide financial incentives for both newly hired recruits and lateral transfers from other departments.

Addressing the Immediate Needs of Those Experiencing Homelessness and Investing in Affordable Housing for the Long-term

COVID-19 has posed significant challenges to the City's long standing efforts to address the needs of those experiencing homelessness. The economic impacts of the pandemic have increased the number of individuals living without shelter at the same time that the social-distancing and hygiene practices needed to contain COVID-19 have demanded costly changes in the way shelter services are provided. Recognizing these challenges, the 2022 Proposed Budget for HSD includes \$115 million for services in support of those experiencing homelessness. In addition to base funding for emergency shelters, case management, diversion, outreach, hygiene/day centers, homelessness prevention and permanent supportive housing supportive services, this human services budget includes investments to sustain

Summary of the 2022 Proposed Budget

shelter facilities established in response to COVID-19, expand shelter opportunities (including three new tiny-home villages), and implement a new approach to leverage federally funded housing vouchers. In particular, the proposed budget provides \$6 million in City-funded support services to pair with these vouchers. By pairing supportive services with the voucher, housing becomes more accessible to people with a higher acuity of need, who may have a longer history of homelessness, who may be unsheltered, and for whom support services will help with stabilization and successful retention of housing.

More broadly, the Human Services Department's 2022 budget marks a milestone in establishing a true regional approach toward addressing the crisis of homelessness. Rather than being directly administered by HSD, more than 90% of the funding allocated for homelessness will be transferred to the recently established KCRHA. The Mayor's Office, HSD and KCRHA worked together to identify priorities and funding gaps in the current homelessness programs and address them in this budget. HSD is also working closely with the KCRHA to ensure the Authority has the appropriate infrastructure in place to assume administration of 2022 contracts that fund homelessness services across the city.

While investments in shelter and other forms of emergency housing are essential, the long-term solution to the region's housing crisis rests in increased access to affordable housing. Accordingly, the proposed budget includes an historically large investment in affordable housing. Made possible by a combination of resources from the Mandatory Housing Affordability (MHA) program, federal CLFR funds and the payroll expense tax, the Office of Housing (OH) will have more than \$190 million for 2022 investments in housing capital and home ownership. This includes \$6 million to promote home ownership, as recommended by the Equitable Communities Initiative (ECI) Task Force, and \$15.7 million from a continued investment in the Strategic Investment Fund that was established in the last year's budget, as part of an overall financial commitment to address historical disparities that primarily impact Black, Indigenous, and People of Color (BIPOC) communities. These funds will be specifically targeted to address the risk of residential displacement from these communities.

Clean City Initiative

Trash, litter and debris have become more common sights across the city during the COVID-19 pandemic. To address this issue the proposed budget includes \$10.4 million in funding for critical operations that ensure our public spaces are clean, safe, and accessible. This investment package includes:

- Funding to continue the Clean Cities Initiative through August 2022, funding a surge-level response to address immediate recovery needs through strategies such as purple bag, community litter abatement, graffiti rangers and needle disposal.
- Support for City efforts to maintain clean and accessible right-of-way (ROW) and parks, resourcing the expanded demand on Seattle Parks and Recreation to address impacts of unsheltered populations including litter removal, site restoration, storage of personal belongings, and data collection & reporting.
- Enhanced RV remediation, RV pump outs and additional Hygiene Stations, resourcing Seattle Public Utilities to work collaboratively with people living in RVs to maintain clean and accessible areas in the ROW around RVs. SPU will hire a new Field Coordinator who will support connecting people

Summary of the 2022 Proposed Budget

living in RVs to resources as part of their role. In addition, SPU will add 3 hygiene station locations to the 18 locations currently planned in 2022.

The funding needed to support these additional investments is derived both from the City's own financial resources and the federal CLFR dollars available in 2022.

Ongoing Commitments to Invest in BIPOC communities

The 2021 Adopted Budget included funding commitments that acknowledge a pattern of underinvestment rooted in centuries of institutional racism. The Strategic Investment Fund, mentioned above in the context of affordable housing investments, was one element of these investments. In addition to this \$30 million fund, the budget also included \$30 million to support recommendations to be brought forward by the ECI Task Force, nearly \$30 million for a Council-designed Participatory Budget process, and \$10 million to support community-driven community safety investments. This latter component corresponds to the funding noted previously that HSD recently distributed among a group of new community-proposed programs. The 2022 Proposed Budget includes sufficient resources not only to sustain these community safety programs, but also to continue the recommendations of the ECI Task Force, and move forward with the Participatory Budgeting program

The ECI Task Force has made recommendations for ongoing funding in the areas of homeownership (noted previously), work force training, education, healthcare access, and business development, among others. The 2022 Proposed Budget will provide the resources needed to make these investments ongoing, consistent with the Task Force recommendations.

The same approach is taken with Participatory Budgeting. Although the initial spending recommendations have not yet been developed for this program, by building \$30 million of funding into the ongoing base budget, the 2022 Proposed Budget ensures that there will be sufficient funding to implement the recommendations that do emerge as ongoing programs. In addition, because a share of the 2021 funding for Participatory Budgeting remains unspent, there will also be an opportunity to expand the current Participatory Budgeting process to include recommendations for a significant set of one-time investments.

The 2022 Proposed Budget also includes funding to continue the Strategic Investment Fund, although in a slightly modified form that also helps address some of the priorities articulated in the Council's JumpStart legislation. In particular, \$14.3 million of what had been the \$30 million Strategic Investment Fund will be directed on an on-going basis to the existing Equitable Development Initiative (EDI), with the remaining \$15.7 million directed to OH to help mitigate the risk of residential displacement. These two approaches are consistent the goals that have been articulated for the Strategic Investment Fund, and also help meet Council's direction to use payroll taxes to support EDI and expand investments in affordable housing.

Moreover, these are not the only proposed investments that will target historical disparities primarily experienced by BIPOC communities. For example, the budget includes proposals to increase City support for capital facilities and programs that prioritize Seattle's Native American and Indigenous residents by more than \$1 million. In addition, an appropriation of \$400,000 is proposed to continue efforts to battle increasing incidents of hate crimes, some motivated by ignorance around the source of

Summary of the 2022 Proposed Budget

COVID-19. The budget also includes significant new investments in the Duwamish Valley, described below, which are designed to benefit the residents of this diverse community.

Implementing the Green New Deal

The City of Seattle has been a long-standing leader and shown a steadfast commitment to advancing policies to protect the environment and address the undeniable threat of global climate change. The Mayor proposes to further these commitments, and to meet the Council direction regarding the use of payroll tax resources, by providing more than \$14 million of funding to implement a series of Green New Deal priorities. This includes:

- \$4.1 million in support of operationalizing the Duwamish Valley Action Plan with programmatic and capital investments in the South Park and Georgetown neighborhoods;
- \$6.5 million held in reserve awaiting recommendations from the recently convened Green New Deal Advisory Board;
- \$1.7 million to advance conversions from oil-heated to more efficient carbon-neutral electric heat;
- additional funding to both assess and mitigate vehicle emissions; and workforce investments designed to expand employment opportunities in the new “green” economy.

Further details regarding the Duwamish Valley proposal are provided below. The vast majority of the funding to support the Green New Deal investments listed here comes from the proceeds of the new payroll expense tax, but a share is also made possible by the federal CLFR dollars.

This package complements a wide range of investments in transit, electrification, sustainability, and workforce development throughout the city. These include \$3.8 million in existing work at OSE on climate justice, buildings and energy, and transportation electrification, \$3.2 million budgeted at the Department of Finance and Administrative Services for municipal fleet electrification, and \$2.9 million in REET funding for the Municipal Energy Efficiency Program which electrifies and makes energy improvements at City-owned facilities.

In addition, the Seattle Department of Transportation’s 2022-2027 Capital Improvement Plan (CIP) includes \$231 million (\$16 million in new funding) covering Pedestrian Master Plan projects, Bike Master Plan projects, transit projects, and other projects supporting bike and pedestrian master plans. Seattle City Light is budgeting \$9.7 million for Transportation Electrification, \$2.8 million in new CIP spending for Grid Modernization, and \$5.5 million for its “Create Our Energy Future” initiative advancing Green New Deal and decarbonization goals. At the same time, Seattle Public Utilities is proposing \$600,000 for utility-funded grants for workforce development and circular economy investments aligned with the Green New Deal.

Investing in the Duwamish Valley

The 2022 Proposed Budget includes more than \$8.5 million for new investments in the Duwamish Valley. These investments will advance key priorities of the Duwamish Valley Action Plan (DVAP). The

Summary of the 2022 Proposed Budget

DVAP is a community-led plan driven by environmental justice and racial equity, all designed to deliver measurable improvements in community health and well-being. The DVAP includes seven priority focus areas: healthy environment, parks and open spaces, community capacity, mobility and transportation, economic opportunity and jobs, affordable housing, and public safety. The 2022 budget demonstrates the City's commitment to this community and includes:

- \$500,000 to expand youth training and leadership development;
- \$550,000 to invest in economic and workforce development;
- nearly \$200,000 to support inclusive community engagement;
- \$1,000,000 to incentivize the conversion of heavy-duty vehicles from fossil fuels to clean electricity; and
- \$6.35 million to construct or rehabilitate community spaces to ensure climate pollution-free operations, improve resiliency, address environmental inequities.

Overall Approach to the Use of Payroll Taxes and the JumpStart Priorities

The Green New Deal and associated Duwamish Valley investments represent one use of the payroll expense tax revenues available for 2022. An overall review of how these resources are deployed is important for understanding the overall 2022 Proposed Budget.

In July 2021, Council adopted Ordinance 126393, which established a separate fund to receive payroll tax revenues and set out a specific annual spending plan for the these revenues for 2022 and beyond. This included formulas that would allocate the revenues between support of the overall General Fund and investments in four priority policy areas: affordable housing; economic recovery and assistance to small businesses, the Green New Deal, and the Equitable Development Initiative.

The package of legislation submitted with the 2022 Proposed Budget includes legislation that would amend this legislation as the budget includes a modified allocation of the payroll tax revenues. The proposed changes are necessary in order to reconcile the priorities identified in Ordinance 126393 with Council actions in support of other critical funding needs, including homelessness, community safety, BIPOC investments, domestic violence prevention and victim services, appropriate compensation for City employees, and the ongoing shortfall in some City revenues.

Nonetheless, the 2022 Proposed Budget does meet the funding targets established under Ordinance 126393. It does so by combining payroll tax revenues with the federal CLFR resources. On net, nearly \$100 million of new funding is provided for affordable housing and expanded shelter offerings, approximately \$25 million is proposed for economic recovery and business assistance, and more than \$14 million each is proposed for the Green New Deal and the Equitable Development Initiative.

Sustaining these levels of funding going forward will be a challenge because the CLFR resources will not be available in 2023 and beyond. Further work will be needed by the Council and perhaps the next Mayor to fully reconcile all the City's competing policy demands.

Race and Social Justice Initiative (RSJI)

RACE AND SOCIAL JUSTICE INITIATIVE IN 2022 BUDGET CHANGES

Introduction

This chapter provides an overview of significant changes in the City’s 2022 budget that advance the [Race and Social Justice Initiative \(RSJI\)](#). The City implements many more initiatives within department base funding that are not included below in this summary of changes.

City of Seattle Race and Social Justice Initiative

Significant evidence shows all Seattle residents do not have the same opportunities and quality of life because of their race and where they live. Race produces similar conditions for people of color and other under-represented groups in the City of Seattle’s workforce. To address racial inequities, in 2004 Seattle became the first city in the U.S. to establish a program to explicitly eliminate institutional racism. Institutional racism exists when an organization’s programs, policies, and spending work to the benefit of white people and to the detriment of people of color, usually unintentionally. The City uses a Racial Equity Toolkit to guide policy, program and budget decisions so they support positive racial equity outcomes. The City government also uses a racial equity lens to create a workforce inclusive of people of color and other marginalized or under-represented groups at all levels of City employment.

The Office for Civil Rights leads RSJI in the City and provides support for departments and staff. Each City department has a “Change Team” – a group of employees who champion RSJI activities and strengthen a department’s capacity to get more employees involved—to support internal transformation. The team facilitates and participates in discussions on race, racism, and strategies to overcome institutional barriers to racial and social equity.

Below are examples from the City’s 2022 Adopted Budget illustrating how the City continues to use policies, programs, and investments to change racial equity outcomes through stronger relationships with communities; align policies and strategies across departments; and share knowledge and resources to create opportunities to integrate equity goals. The 2022 budget continues the Mayor’s record level of investments in community safety and equity-focused programs led by community-based organizations, sustaining the commitment of \$100 million in new investments.

ARTS, CULTURE AND RECREATION

Office of Arts and Culture

Individual Artist Relief

\$1,500,000

This item provides financial support to individual artists and creative workers, workers who have been negatively impacted by COVID-19. Most of the individuals in this category are small business owners, entrepreneurs, and sole proprietors. The financial support will be paired with a workforce development component in partnership with the Office of Economic Development (OED).

Race and Social Justice Initiative (RSJI)

Equity and Cultural Education

\$500,000

This item continues funding for the Equitable Communities initiative Task Force in 2022. The City Council reduced funding in the 2022 Adopted Budget for the Equitable Communities Initiative (ECI) Task Force recommendations, reducing the Equity and Cultural Education Fund by \$4.5 million (\$3.5 million reduction to DEEL and \$1.5 million reduction to ARTS) leaving an appropriation of \$500,000 in ARTS in 2022. The goal is to increase leadership and empowerment opportunities for BIPOC youth through the creation of culturally-relevant programming. Arts will be directing the funds to provide:

- Culturally-relevant youth and family programming and classroom residences with BIPOC-centered cultural institutions, museums and other informal learning spaces during the school day
- Cultural education programs outside of school by BIPOC-led creative youth development organizations
- Awards for BIPOC youth who want to engage in arts & culture on their own terms (e.g. buying instruments + individual lessons)

Seattle Parks and Recreation Department

Formalize Rec’N the Streets Program

\$10,000

This item transfers \$660,000 from multiple funds with SPR’s budget to formalize a mobile recreation pilot, Rec’N the Streets, which delivers programming in partnership with community using neighborhood-based data and equity maps.

MPD Funding Realignment for HR/Workforce Equity (see Capital Changes)

\$700,000

The 2022 Adopted Budget reallocates \$700,000 of Seattle Park District (MPD) resources from SPR’s capital budget for Acquisitions (MC-PR-21001) to support an ongoing investment in the department’s Human Resources Team. This change supports a revised service model that advances SPR’s vision of becoming an anti-racist organization and is aligned to meet the growing demand for services from a department with over 1,000 regular positions and an additional 800-1,000 temporary staff throughout the year. These resources will allow SPR to increase HR support by 4.25 FTE to 16.0 FTE total, bringing its ratio of FTE to HR staffing into alignment with similarly sized departments. Specifically, this adds:

- a Workforce Equity Advisor (1.0 FTE)
- a Training Coordinator dedicated to anti-racism training deliverables (1.0 FTE);
- an HR Business Partner for the Grounds Maintenance Division (1.0 FTE);
- increases capacity for performance reporting (0.5 FTE), leave of absence (0.5 FTE), and managerial needs (0.25 FTE);
- and reclasses 4.0 positions to Strategic Advisor and Manager roles to better align with their job duties and increased supervisory roles.

Please see the capital changes section of the adopted budget for the corresponding reduction to SPR’s Capital Improvement Program.

MPD Funding Realignment for Departmental Equity Team (see Capital Changes)

\$300,000

The 2022 Adopted Budget reallocates \$300,000 of Seattle Park District (MPD) resources from SPR’s capital budget for Acquisitions (MC-PR-21001) to support an ongoing investment in SPR’s Equity Team.

Race and Social Justice Initiative (RSJI)

This change creates a dedicated, centralized team to work with staff across divisions to establish unified goals and educational curriculums centered around equity. The funding for this change is \$600,000, including \$300,000 from the MPD capital budget and an additional \$300,000 from the net-zero reallocation of base operating costs.

Specifically, this adds three Strategic Advisors to plan, develop and implement equity strategies and structurally embed RSJI policies and practices across the department. Two positions will be added in the Superintendent's office and one position will be added in the Parks and Environment Division. In addition, this item provides the department's Change Team with a small annual budget for supplies.

Please see the capital changes section of the budget for the corresponding reduction to SPR's Capital Improvement Program.

MPD Funding Realignment for Equitable Park Development Fund (see Capital Changes)

\$300,000

The 2022 Adopted Budget reallocates \$300,000 of Seattle Park District (MPD) resources from SPR's capital budget to SPR's operating budget to begin to transition the Major Projects Challenge Fund to a new Equitable Park Development Fund as recommended by the Park District Oversight Committee (PDOC) in 2020. The investment will focus on partnering with communities and community groups to make improvements to parks and park facilities in neighborhoods that have a history of racial disparities in access to green space and in safety from environmental harms. This change also adds two FTE per PDOC's recommendation to lead this work within the department.

Please see the capital changes section of the budget for the corresponding reduction to SPR's Capital Improvement Program.

Language Premium Staff Stipend

Various Departments

\$440,000

This item increases ongoing appropriation authority for language services stipends. Per the Coalition of City Unions collective bargaining agreement, City employees who are multilingual and provide language services, such as interpretation and translation, to communicate with clients and/or other employees in business-related situations are now eligible for a monthly language premium stipend. The amounts in the 2022 budget are estimates based on the eligible employees from 2021. This budget action acknowledges the additional value contributed by employees who speak multiple languages.

After-School Program for Resettled Children living at or near Magnuson Park

\$171,000

This item adds one-time funding to contract with an organization, such as Kids and Paper, that helps resettled children who are predominately low-income and living in or near Magnuson Park, to acclimate through creative arts and other programs.

Community Involvement in the Garfield Super Block Project

\$188,000

This item adds one-time funding to contract with a community organization to support community involvement in the Garfield Super Block Project. Funding will support staffing, artist stipends, and events.

Race and Social Justice Initiative (RSJI)

EDUCATION AND HUMAN SERVICES

Department of Education and Early Learning

Equitable Communities Initiative

\$4,000,000

This item continues funding for an Equity and Cultural Education Fund. City Council reduced funding for the Equitable Communities Initiative Task Force recommendations by \$14 million in the 2022 Adopted Budget, relative to the Executive's proposed budget, and changed appropriations to one-time funding. The Council issued a Statement of Legislative Intent that they will work with the Executive to try to identify ongoing funding to sustain the commitment to the recommendations. The Equity and Cultural Education Fund was reduced by \$4.5 million (\$3.5 million reduction to DEEL and \$1.5 million reduction to ARTS) leaving an appropriation for 2022 of approximately \$500,000 in DEEL and \$500,000 in ARTS. Total one-time funding for the initiative over 2021-22 is therefore \$7 million including the \$6 million provided in the 2021 budget.

Some of the funding will support administrative costs to operate the program. Activities supported by the Fund include:

1. Youth leadership and cultural education
2. Family support and engagement
3. Educator diversity and professional/organizational development

Participants in these activities may be youth, families, educators, and/or community-based organizations. While the Fund prioritizes BIPOC-led community-based organizations and sole proprietors, it does not preclude partnerships with formal education systems and institutions. Funds may also be used to support organizational development for BIPOC-led non-profits and evaluation activities.

Programming for Black Girls/Young Women and Queer/Transgender Youth

\$375,000

This item provides one-time funding from the General Fund for culturally responsive and identity-affirming programming for Black girls and young women as well as Black queer and transgender youth.

Culturally Responsive After-School Programming

\$500,000

This item adds ongoing General Fund and a Strategic Advisor 1 for culturally responsive after-school programming for middle and high school students, with a priority for programs that support immigrant and refugee youth and provide in-language support.

Human Services Department

Maintain Keiro Enhanced Shelter Units (125 units)

\$6,587,625

The Keiro building in the Central District is planned to house a 125-unit, 24/7 non-congregate enhanced shelter starting in the fall of 2021. The shelter will be operated by Africatown Community Land Trust whose goal is to acquire, steward and develop land assets that are necessary for the Black/African diaspora community to grow and thrive in place in the Central District. The shelter will serve single

Race and Social Justice Initiative (RSJI)

adults with culturally responsive services, case management, housing navigation services, and behavioral health support.

Gender-Based Violence Victims Services

\$875,000

This proposal adds funding for community-based victim services and addresses a 2022 funding gap due to a reduction of fines and fees from offenders due to changes in State law and increased diversion programs. Victims of gender-based violence are disproportionately BIPOC young women and children. These programs give victims of sexual violence the support they need to move forward in their lives with the physical, emotional and debilitating pain and trauma they experience. These programs provide a support system to those survivors who may otherwise live in isolation.

Investments to Address Hate Crimes

\$400,000

This funding will continue the 2021 investments made in Ordinance 126308 to address the increase in hate crimes and bias that disproportionately affect the Asian American and Pacific Islander Community in Seattle. Two programs will be continued:

- Community Based Organization Intervention Funding, including advocacy, counseling, mental health support, trauma response, and care.
- Innovation Funds to Community Based Organizations.

Visiting Nurse Project

\$150,000

This item will provide funding to hire a Registered Nurse (RN) to provide home based nursing care to approximately 200 individuals within communities that have higher rates of serious health conditions or deaths which are disproportionately communities of color. This funding will integrate a nursing component into African American Elders Program (AAEP) care coordination and family caregiver support services. This position is essential to supporting the most vulnerable elders especially in emergency situations by providing culturally appropriate and trusted social and health resources.

Reentry Programs for Formerly Incarcerated individuals (Equitable Communities Initiative)

\$375,000

This item funds contracted organizations to provide reentry programs for formerly incarcerated individuals. The goals of the programs are to decrease the likelihood that individuals will reoffend and increase the likelihood of attaining meaningful employment. This program was recommended by the Equitable Communities Initiative Task Force. Total one-time funding for the initiative over 2021-22 is \$1,875,000, including the \$1,500,000 provided in the 2021 budget.

Culturally Responsive & Inclusive Access to Healthcare (Equitable Communities Initiative)

\$250,000

This item funds community-based organizations, including local community health boards, to provide access and entry to appropriate, desired, and impactful health care, including the provision of technical assistance to health care providers around the specific needs of specific communities. This program was recommended by the Equitable Communities Initiative Task Force. Total one-time funding for the initiative over 2021-22 is \$1,250,000, including the \$1,000,000 provided in the 2021 budget.

Race and Social Justice Initiative (RSJI)

Culturally Responsive & Inclusive Direct Healthcare (Equitable Communities Initiative)

\$375,000

This item funds programs for Community Health Centers and community-based organizations. Contracted organizations will provide innovative and alternative ways to achieve health and healing for communities that have historically had a higher rate of negative health disparities. This program was recommended by the Equitable Communities Initiative Task Force. Total one-time funding for the initiative over 2021-22 is \$1,875,000, including the \$1,500,000 provided in the 2021 budget.

Farm to Table (Equitable Communities Initiative)

\$50,000

This item increases funding for Farm to Table, which works with local farmers to provide locally grown and produced foods to preschool and after school programs and offers nutrition education. Participants in the program are children and families who disproportionately identify as BIPOC. This program was recommended by the Equitable Communities Initiative Task Force. Total one-time funding for the initiative over 2021-22 is \$250,000, including the \$200,000 provided in the 2021 budget.

Funding for Services from agencies specializing in American Indian and Alaska Native populations

\$1,200,000

Building upon the one-time funding in the 2021 budget, this item provides on-going funding to support programs that reduce the disproportionate impacts of homelessness, domestic violence, sexual assault and violence on American Indian/Alaska Native (AIAN) communities.

Regional Peacekeepers Collective

\$1,500,000

This budget item transfers funding from Seattle Police Department to the Human Services Department to fund community safety investments in the Regional Peacekeepers Collective for approximately 18 months. The goal of the Regional Peacekeepers Collection is to prevent and eliminate youth gun violence by ensuring sustainable conditions that allow young people to live and be healthy, happy, hopeful, safe, and thriving.

Programs for Gender-Based Violence provided by an agency serving the Native community

\$126,000

The City Council added \$126,000 ongoing General Fund dollars to the Human Services Department (HSD) for programs supporting survivors of gender-based violence provided by an agency serving the Native community, such as Mother Nation. Increasing City funding for Mother Nation's community safety and gender-based violence programming in 2022 from \$408,764 to \$534,764, an increase of 31 percent.

Services and Programming for East African Seniors

\$130,000

The City Council added \$130,000 to the Human Services Department (HSD) to fund wraparound services and programming at senior centers focused on serving the East African community at a variety of locations, and imposed a proviso.

Race and Social Justice Initiative (RSJI)

Survey to Inform the Design of a New Behavioral Health Facility

\$200,000

The City Council added \$200,000 in one-time General Fund dollars to the Human Services Department's (HSD's) 2022 budget to help fund a survey to inform the design of a new in-patient behavioral health facility primarily, but not exclusively, serving Alaska Native and American Indian patients, such as the Thunderbird Treatment Center operated by the Seattle Indian Health Board. The survey would provide input from residents' relatives and community interests on culturally attuned design and features to consider in a relocated and expanded treatment center.

Expand Mental and Behavioral Health Services for the Duwamish Tribe

\$360,000

The City Council added \$360,000 GF to the Human Services Department (HSD) to expand mental and behavioral health services for the Duwamish Tribe.

One-time Funding to HSD for a Community Health Center Addressing Health Disparities in the BIPOC Community

\$500,000

The City Council added \$500,000 GF in one-time funding to the Human Services Department (HSD) to coordinate a Request for Proposal (RFP) for a community-led process to create a community health center addressing the ongoing disproportionate impacts of generations of systemic racism and oppression against the Black, Indigenous, and People of Color (BIPOC) community.

LIVABLE & INCLUSIVE COMMUNITIES

Seattle Department of Construction and Inspections

Race and Social Justice Initiative Staffing

\$168,105

This item adds ongoing budget and position authority for a new staff person fully dedicated to advancing the Race and Social Justice Initiative (RSJI) in SDCI. This position will add essential expert-level guidance regarding succession planning, leadership training and development, and change management. The position will also support City-wide initiatives such as the Seattle Promise program. This item is funded through SDCI's Construction and Inspections Fund. The total amount includes approximately \$3,000 for one-time items.

Implement the Economic Displacement Relocation Assistance Ordinance

\$1,469,940

This item adds General Fund support and staff for information technology start-up costs, outreach, and ongoing staffing to implement the economic displacement relocation assistance ordinance that was passed by Council in September 2021. Ordinance 126451 established an economic displacement relocation assistance program. That program requires landlords to pay relocation assistance to tenants who leave their housing because of rent increases of 10 percent or more. The funding in the 2022 Adopted Budget is allocated as follows:

- (1) a one-time investment of \$1,253,520 is to enable SDCI to develop the information technology infrastructure for the program;

Race and Social Justice Initiative (RSJI)

- (2) a one-time investment of \$20,000 is for SDCI to develop outreach materials that are accessible in a variety of languages; and
- (3) 1.5 FTE Code Compliance Analysts and ongoing funding (\$196,420 in 2022) will be used to administer the program on an ongoing basis once it has started.

The initial start-up period for the program is estimated to be between six and nine months. This item assumes that the additional staff required to implement the program would be hired by the end of the third quarter of 2022.

Office of Economic Development

Maritime Workforce Development Program

\$500,000

This item adds \$500,000 in one-time resources to develop a workforce development program within the manufacturing and maritime key industries. Rebuilding a stronger, and more equitable economy from COVID-19 cannot exclusively focus on the most immediate, visible impacts of the pandemic. Rather, it will require creating more middle-wage jobs and more wealth-generating businesses in industries that will thrive in the future and ensuring there is equitable access to jobs in, and ownership of, those businesses. Investments in economic inclusion are not only crucial for the city's recovery – they will also make businesses more competitive.

Small Business Development Capital (Equitable Communities Initiative)

\$3,755,000

This item adds \$3,755,000 of one-time funding for programming and 1.0 FTE intended to decrease the barriers BIPOC populations face in securing financing for their small businesses. Funding will be provided in the form of small business grants to leverage additional lending as needed for small business growth and expansion that leads to additional small business employment and long-term commercial wealth. This item was recommended by the Equitable Communities Initiative Task Force. This amount, when combined with \$5 million of budget authority from 2021, brings the total funding for this item to \$8,755,000.

Small Business Technical Assistance (Equitable Communities Initiative)

\$1,259,690

This item adds \$1,259,690 of one-time funding for the purpose of providing technical assistance to small businesses. These services will be provided via contractual relationships with local Community Development Financial Institutions ("CDFIs") and other organizations selected through an RFP process in 2021 for the same purpose. This item was recommended by the Equitable Communities Initiative Task Force. This amount, when combined with \$2,500,000 of budget authority from 2021, brings the total funding for this item to \$3,759,690.

Youth Healthcare Career Exploration (Equitable Communities Initiative)

\$259,689

This item adds \$259,689 of one-time funding for programming and 0.5 FTE intended to increase the number of BIPOC representation in the healthcare profession. Funding will be intended for BIPOC focused organizations to create programs that advance youth career exploration activities, mentorships, internships, and partnerships in the health care sector. This item was recommended by the Equitable Communities Initiative Task Force. This amount, when combined with \$500,000 of budget authority from 2021, brings the total funding for this item to \$759,689.

Race and Social Justice Initiative (RSJI)

Healthcare Career Pipeline (Equitable Communities Initiative)

\$439,379

This item adds \$439,379 of one-time funding for programming and 1.0 full time staff member intended to address the need for greater BIPOC representation in the healthcare profession, especially in positions which impact health outcomes, by focusing on programs that support new and/or non-traditional paths into healthcare careers and includes technical assistance for smaller healthcare providers. Funding will be used to contract with partner organizations to develop viable career pathways for intended for BIPOC individuals within the health care profession. This item was recommended by the Equitable Communities Initiative Task Force. This amount, when combined with \$1,700,000 of budget authority from 2021, brings the total funding for this item to \$2,139,379.

Small Business Ownership Fund

\$7,600,000

This item adds \$7,600,000 of one-time funding to create a Small Business Ownership Fund. Funding is intended for BIPOC owned businesses in high displacement areas to finance the acquisition and development of commercial space, providing opportunities to own space and build equity. Financing will be paired with OED's technical assistance programs which will support businesses during the construction process.

Permit Fee Reform – Racial Equity Toolkit

\$50,000

This item adds \$50,000 to undertake a Racial Equity Toolkit process around the potential impacts of changing fees for film and special event permitting in the right of way. This investment would help to ensure that any fee reforms were properly informed by an equity analysis prior to potentially proposed legislation.

Office of Housing

Investments to Address Residential Displacement (Strategic Investment Fund)

\$15,700,000

This proposal provides a dedicated resource for investments in the acquisition of property located in high risk of displacement neighborhoods, including land and buildings, that is specifically intended to address residential displacement. This item is a companion to the \$14.3 million allocation of investments in the equitable development initiative in the Office of Planning and Community Development budget.

Homeownership Development (Equitable Communities Initiative)

\$4,875,000

This item adds 4,875,000 of one-time funding for to develop an affordable housing program that creates equitable access to homeownership opportunities intended for Black, Indigenous, and People of Color (BIPOC) households who have been impacted by historically discriminatory housing policies, to remain in the City of Seattle, be rooted in place, and create generational wealth through homeownership. This item was recommended by the Equitable Communities Initiative Task Force. This amount, when combined with \$4,625,000 of budget authority from 2021, brings the total funding for this item to \$9,500,000.

Race and Social Justice Initiative (RSJI)

Ownership Retention Program (Equitable Communities Initiative)

\$875,000

This item adds \$875,000 of one-time funding for the Ownership Retention Program, that responds to homeowner's need to stay in their homes and their ability to develop their property as a means to secure assets for generational wealth and stabilize communities at risk of displacement. This item was recommended by the Equitable Communities Initiative Task Force. This amount, when combined with \$875,000 of budget authority from 2021, brings the total funding for this item to \$1,750,000.

Single Family Oil Heat Conversion

\$1,498,461

This item provides funding to fully meet the 2022 production targets of 125 oil-to-electric heat pump conversions for low-income households regardless of any delay to the Heating Oil Tax. This is part of the Clean Heat Program for oil home heating conversions, which is a collaboration between the OH and the Office of Sustainability and Environment (OSE). This item creates one Property Rehab Specialist position to implement the Clean Heat program. Funding for this program is supported by Payroll Expense Tax resources as it is consistent with the JumpStart policy goals regarding Green New Deal investments. Funding will be supported by the Oil Heat Tax in 2023 and beyond.

Workforce Development; Affordable Housing and Homeless Service Providers

\$750,000

This item adds \$750,000 of one-time funding to develop and strengthen the workforce in housing social service agencies throughout the city. This investment seeks to advance educational and technical training, intended for BIPOC workers and to create new employment pipelines for the sector while simultaneously ensuring high quality delivery of housing and services to vulnerable people.

Office of Immigrant and Refugee Affairs (OIRA)

Language Access and Contracting Capacity

\$246,656

This item increases funding to support language access functions that will increase meaningful access for speakers of languages other than English to Seattle programs and services. The funding adds two positions, the first of which is a Language Access Specialist who will work with the existing specialist in supporting City departments to develop internal Language Access plans and improve their communication with different communities. This position will also actively work with translators in the community to create linguistically accessible materials for the City. The second position will support OIRA's procurement and contracting needs generally and as it relates to Language Access needs. Lastly, this funding covers the operating costs of a City-wide cloud-based computer-assisted translation tool (SmartCAT). This tool will help facilitate City departments' translation requests and will serve as a repository and reference of translated content.

Language Premium Staff Stipend

\$12,000

This item increases ongoing appropriation authority for language services stipends. Per the Coalition of City Unions collective bargaining agreement, City employees who are multilingual and provide language services, such as interpretation and translation, to communicate with clients and/or other employees in business-related situations are now eligible for a monthly language premium stipend. The amounts in the 2022 budget are estimates based on the eligible employees from 2021.

Race and Social Justice Initiative (RSJI)

Restore Immigrant Family Institute Funding

\$70,000

The 2021 Adopted Budget suspended funding for the Immigrant Family Institute (IFI) in 2021 because the in-person nature of the programming was not compatible with pandemic social distancing requirements. This item restores funding in the 2022 budget with the intent to resume programming for the IFI. The IFI is an 8-week program that brings together immigrant and refugee families and Seattle Police officers in hopes of creating understanding and relationships.

OIRA-CLFR Re-Employment Pathways for Immigrants and Refugees

\$250,000

This item addresses the negative economic impact of the pandemic on low-wage, limited English speaking immigrant and refugee adults and further invests in their digital skill building and device ownership through the Ready to Work (RTW) program. This further continues opportunities for educational and training pathways to help immigrants and refugee adults obtain family wage jobs.

Office of Labor Standards

Domestic Worker Standards Board Recommendations

\$500,000

This item increases appropriation by \$500,000, providing one-time resources for further implementation of recommendations from the Domestic Workers Standards Board (Board). The Board was established by the Domestic Workers Ordinance (Seattle Municipal Code 14.23) to provide a forum for hiring entities, domestic workers, worker organizations, and the public to consider, analyze, and make recommendations to the City on the legal protections, benefits, and working conditions for domestic worker industry standards. In 2021, the DWSB issued recommendations for improving the working conditions of domestic workers, including enhancing outreach and education and pursuing additional policies that address existing needs of domestic workers.

The additional funding supports one or more of the Board recommendations like:

- (1) A study/evaluation of portable paid time off (portable benefits) solutions.
- (2) Funding the creation, translation, and dissemination of new Domestic Workers Ordinance materials and communications.
- (3) Funding partnerships with community organizations to conduct additional outreach and education.

Independent Contractor Legislation Resourcing

\$488,262

This item increases appropriation by \$488,262 and adds two ongoing positions to implement the Independent Contractor Protection Ordinance, passed on June 14, 2021. The ordinance provides labor standards protections for independent contractors, including pre-contract disclosures and a requirement for timely payment, as well as establishing multiple enforcement mechanisms. Ongoing appropriation of \$427,612 will support education and outreach through community partnerships, and ongoing salary costs for 1.0 FTE Paralegal and 1.0 FTE Planning & Development Spec II. One-time appropriation of \$60,650 will support new employee initial set up and initial implementation costs including rulemaking, language access, and outreach and communication efforts like press releases, media campaign, development and/or updates to required forms and notices, and other educational materials.

Race and Social Justice Initiative (RSJI)

Domestic Worker Standards Board Recommendations

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The additional funding supports one or more of the Board recommendations like:

- (1) A study/evaluation of portable paid time off (portable benefits) solutions.
- (2) Funding the creation, translation, and dissemination of new Domestic Workers Ordinance materials and communications.
- (3) Funding partnerships with community organizations to conduct additional outreach and education.

Department of Neighborhoods

Investment in the Equitable Food Fund (Equitable Communities Initiative)

\$750,000

This item adds \$750,000 of one-time funding and 1 FTE for additional investments in the Equitable Food Fund (EFF). This investment was recommended by the Equitable Community Initiative Task Force. This amount, when combined with \$750,000 of budget authority from 2021, brings the total funding for this item to \$1,500,000.

Increase Equitable Food Fund Programming

\$1,500,000

This item adds \$1.5 million to the EFF for awards. This item adds position authority and allocates funding for 4 FTEs to scale and administer the fund. This funding increase was recommended by the Sweetened Beverage Tax Citizens Advisory Board (SBTCAB).

Chinatown International District Outreach & Engagement

\$151,701

This item adds position and budget authority for 1 FTE Strategic Advisor 1 to provide overall strategic advisement, coordination, and support for the portfolio of investments in the Chinatown-International District (CID).

Restore Funding for South Park Public Safety Coordinator

\$110,000

This item restores funding for the South Park Public Safety Coordinator. Funding for this contract was added on a one-time basis in the 2021 Adopted Budget and as a result removed from the Baseline as previously described. This change is an on-going restoration of funding.

Race and Social Justice Initiative (RSJI)

Provide Resources for Wealth Education (Equitable Communities Initiative)

\$900,000

This item adds \$900,000 of one-time funding to develop a holistic wealth education program intended to support BIPOC residents and business owners build wealth and achieve stability. The program should include a pipeline of generational wealth resources related to homeownership, business development, financial planning, education, and health and leverage technology to connect BIPOC communities to available services from the City and partner organizations. This investment was recommended by the Equitable Community Initiative Task Force. This amount, when combined with \$1,800,000 of budget authority from 2021, brings the total funding for this item to \$2,700,000.

Guaranteed Basic Income Program

\$200,000

This item adds one-time General Fund to develop a pilot Guaranteed Basic Income (GBI) program by no later than 2023. GBI programs seek to reduce poverty and foster racial equity by providing individuals with guaranteed cash payments on a regular basis.

Office of Planning and Community Development

Equitable Development Initiative and Strategic Investment Fund Expansion

\$14.3 million

This item utilizes funding from the JumpStart Payroll Expense Tax to expand the Equitable Development Initiative (EDI) and its sister program, the Strategic Investment Fund (SIF). Funds will be distributed through a 2022 grant application process. This item also includes three new staff positions. A Grants and Contracts Specialist will support the technical aspects of the contract and invoicing processes at OPCD, and two Planning and Development Senior positions will provide additional project management capacity and technical assistance to community organizations as they build organizational capacity, work on project development, and work through legal, financial, and organizational issues. This item is a companion to the \$15.7 million allocation of investments to address residential displacement in the Office of Housing budget.

Duwamish Valley Program Development Projects

\$2.3 million

This one-time item funds essential improvements to the South Park Neighborhood Center to establish it as a Resilience Hub that benefits the community by housing community-supportive services, providing clean air, serving as a cooling center, and operating with solar energy. The funding will also support design and implementation of community-supportive uses and/or economic development uses as part of the development of the Unity Electric site, as well as community-supportive gathering spaces in Georgetown. This funding will also ensure the building design includes climate resilience infrastructure such as solar energy at the South Park Community Center. These items are part of a package of investments that expand the Duwamish Valley Program in 2022 and is funded by Payroll Expense Tax (JumpStart) funds.

Indigenous-Led Duwamish Sustainability Funding

\$180,000

This item adds \$180,000 of one-time General Fund to support Indigenous-led energy efficiency projects in the Duwamish Valley. The funding is intended to support Indigenous-led sustainability and cultural preservation projects such as those proposed for the Duwamish Longhouse and Cultural Center.

Race and Social Justice Initiative (RSJI)

Projects to be funded could include rain water collection and filtration systems and rain garden and green roof infrastructure.

Duwamish Valley Program - Staffing and Engagement

\$192,722

This item supports implementation of the Duwamish Valley Action Plan. It provides a 3-year sunset position that enables OPCD to hire a program coordinator for the Duwamish Valley Program (DVP); it also includes \$30,000 to support meaningful, inclusive and coordinated community engagement. These items are part of a package of investments that expand the Duwamish Valley Program in 2022 and is funded by Payroll Expense Tax (JumpStart) funds.

Indigenous Planner

\$158,684

This item creates the City's first staff position dedicated to Indigenous Planning. The position will develop frameworks and processes for incorporating Indigenous planning concepts into City planning and community development work; it will also expand the City's planning approach and increase the ability to engage with the Indigenous Seattle Working Group and other Indigenous Seattle residents. The intent is to enable the City to transition from the erasure of Native American culture and experiences to a process where Indigenous methodologies are incorporated and implemented. This item also supports the City's climate resilience, transportation, and green infrastructure goals.

Equitable Zoning Outreach

\$25,300

This one-time item enables OPCD to partner with affected community to develop equitable development zoning tools; it also builds on OPCD's efforts to develop land use strategies that support equitable development. The goal is to address barriers in the City's land use and zoning regulations that make it difficult for EDI and other affordable housing and community-based development projects to succeed. Funding will be used to compensate community members for participating in a steering committee that will shape the equitable zoning tools; support engagement by providing translation, childcare, food, or online outreach/advertising; and engage community-based subject matter experts, e.g., Black and Indigenous developers, architects, and organizers, to advise OPCD.

RSJI Training

\$26,000

The 2022 Adopted Budget funds RSJI trainings and activities for the Planning Commission, the Design Commission, and OPCD. This item provides four annual RSJI training sessions for new and continuing Commissioners. It also provides funding for RSJI trainings and presentations for OPCD staff. OPCD's baseline budget does not include funding for these activities.

Race and Social Justice Initiative (RSJI)

PUBLIC SAFETY

Community Police Commission (CPC)

Pilot Community Police Oversight Young Leader Internship & Fellowship Program

\$32,044

As an organization, CPC has identified significant high barriers that keep youth from being able to engage in changing public safety. There is also a lack of opportunity, training, and support for youth to be connectors in their own communities and be appropriately compensated for professional work in the field, and to empower and embolden their communities to advocate for their own vision of public safety. This proposal aims to fill the gap of opportunities for Black, Indigenous, Latinx, Pacific Islander, Immigrant or Refugee youth from our community to be formally trained in and compensated for work in transforming public safety. These leaders will in turn have access to many opportunities that are not often available to youth of color. The point of this fellowship is to center and lift up historically underserved populations and to help develop their voices and professional skills.

Seattle Fire Department

Add Diversity Recruitment and Work Culture FTE

\$166,663

This item restores a position that was eliminated as part of the COVID reductions in the 2021 Adopted Budget. This 1.0 FTE will focus on advancing the department's goals of promoting diversity, equity, and inclusion in the workplace, spanning from recruitment to retention.

Seattle Municipal Court

Increase to Jail Diversion Subsidized Home Monitoring Program

\$88,000

The increased funding would continue to remove the barrier of economic ability for participation for the indigent defendants as EHM has been self-funded by the defendants paying based on their income scale. There is still economic barrier that creates a gap, which adversely impacts indigent communities and lower income communities of color. This vital subsidy is critical for reducing that economic inequality and disparity in our public safety system.

Contract With Community-based Provider Social Worker in the Community Resource Center

\$140,000

This item funds a social worker/case manager in the Community Resource Center (CRC) at the Court. This position is intentionally called-out as a non-court employee to bridge the gap between community-based non-profits and the clients who present in need of services at the Seattle Justice Center. The position will make culturally appropriate referrals to community-based agencies which will support clients in services with the goal of long-term self-sufficiency outside of the court system. The mission of the CRC is to "make it easy for individuals to access life-changing services so that they can move forward in health and stability." CRC services are available to all members of our community, and many programs and services are aimed at assisting low-income communities of color, especially Black and African Americans who have historically been the most disadvantaged group with the lowest income levels in our region.

Race and Social Justice Initiative (RSJI)

Seattle Police Department

Office of Police Accountability Video Analyst

\$156,698

This item includes ongoing funding for a full-time video content creator who will be responsible for analyzing and creating video/audio content that is specific to every applicable OPA case with video or audio (in-car video, body worn video, public video, 911 calls, etc.) that details the information used to make investigative decisions. As OPA continues to build relationships and trust in the community, it is essential that OPA has the appropriate staffing to support OPA's transparency and accountability goals. OPA's complaint process directly affects vulnerable and disadvantaged communities, as often complainants are from these communities; race and ethnicity is a prominent and important issue between these communities and the Department. In order to serve these communities and improve relations, OPA must continue to improve the accessibility of all portions of the complaint process, which includes sharing investigative evidence used in the decision making process, and having information regarding the findings available outside of the written English language.

UTILITIES AND TRANSPORTATION

Seattle Public Utilities

Drainage and Wastewater Apprenticeship Program

\$500,000

This item increases Drainage and Wastewater Fund appropriation to pay for five additional apprentices in the Drainage and Wastewater (DWW) Line of Business. This would increase apprenticeships to twelve, from a baseline of seven. Positions are loaned by Seattle Department of Human Resources (SDHR). Hiring for Drainage and Wastewater Apprentices would aim to draw on a diverse cohort, providing a critical jobs pathway.

Shared – Green New Deal Business Development Strategy

\$600,000

This item pilots a community grant program focused on green workforce development specific to the water and waste sectors and will complement the City of Seattle's Green New Deal initiative. This effort will focus on local green business and sustainability investments, especially in BIPOC and other historically underserved communities. The pilot will initially fund \$600,000 in grants, leveraging existing position authority for oversight and within waste and waste related job and business efforts. These will specifically focus on job opportunities for BIPOC community members, historically disadvantaged communities, and at-risk youth by offering support services to increase competitiveness in the labor market.

Shared – DON MOA Expansion

\$312,000

The 2022 Adopted Budget for Seattle Public Utilities funds expanded community engagement and education efforts in partnership with the Department of Neighborhoods (DON). This body of work will include expanded efforts for donation matching, expanded outreach, and RSJI trainings, and funds capacity for inclusive engagement between community and the Customer Review Panel.

Race and Social Justice Initiative (RSJI)

Expanded RV Remediation

\$556,063

This item transfers \$556,064 in General Fund authority from Seattle Department of Transportation (SDOT) and adds one field coordinator in order to support expanded Recreational Vehicle (RV) cleaning services as part of a broader RV remediation program. The Field Coordinator (1.0 FTE) will connect individuals residing in RVs/vehicles to resources, facilitate trash removal around vehicles in the right-of-way (ROW), and to manage storage of personal belongings, as required, as part of the City's efforts to increase access to the ROW. This work will include expanding Purple bag distribution and collection to RV sites, at up to 10 RV sites weekly serving ~30% of RV need. Moreover, there will be additional cleanings at smaller RV sites. New contracted teams will work 4 days a week and identify and clean sites in one of five zones per day. The number of sites will vary based on size and amount of trash. This provides direct hygiene services to persons experiencing limited shelter, who are disproportionately from communities of color.

Seattle Department of Transportation

TNC Tax Funding for ReSET O&M Programs

\$150,000

This item adds \$150,000 of Transportation Network Tax funding to pedestrian and public space improvements as part of the City's equitable recovery effort focused on addressing the disproportionate impact of the events of the past year and how recovery efforts should be prioritized in those communities. This is a companion request to Capital Program expansion of \$650,000, which aims to create an equitable and vibrant recovery through a series of pedestrian, transit access and livability improvements. This will support one-time operation and maintenance efforts for improvements that are not creating capital assets, such as pavement marking and painting.

TNC Tax Funding for ReSET Capital Programs

\$650,000

This item funds public space projects aimed at supporting equitable and vibrant recovery through a series of pedestrian, transit access and livability improvements. This investment would focus on spaces that bring people together to support community recovery. Project work includes street lighting improvements, pedestrian paving projects, crosswalks, curb ramps, and more in communities that have historically seen less investment in transportation infrastructure.

Transportation Equity Workgroup

\$183,709

This item increases appropriation by \$183,709 to continue funding for the Transportation Equity Workgroup (TEW) from the Transportation Network Company (TNC) tax proceeds. Appropriation for the non-labor TEW expense is currently one-time funding, ending in 2021. This item changes the funding from one-time to ongoing to continue this important work in delivering projects with a focus on impacts to BIPOC communities.

Duwamish Valley Investments - 8th Ave Pedestrian Improvements

\$1,750,000

This change is part of a package of investments that expand the Duwamish Valley Program for 2022. The expanded program is intended to increase opportunities for youth and provide community and economic development in accordance with the Duwamish Valley Action Plan. This item will link the

Race and Social Justice Initiative (RSJI)

Georgetown community to its only waterfront access by improving 8th Avenue South and the street end park, including pedestrian safety, natural drainage, and open space.

Office of Sustainability and Environment (OSE)

Oil Home Heating Conversion

\$200,000

This Green New Deal item adds \$200,000 in one-time Payroll Expense Tax (Jumpstart) funding to support the Clean Heat Program for oil home heating conversions. This funding will provide for temporary staffing at OSE for implementation, fund 80 middle-income rebates, and fund targeted outreach in racially diverse neighborhoods with a high percentage of oil heated homes. This includes strategic marketing and communication to ensure rebate opportunities reach neighborhoods with lower participation rates as well as communities most impacted by environmental and racial injustice. An accompanying \$1.5 million item for fully funded low-income home heating conversions is in the Office of Housing's budget.

Clean Energy Pre-Apprenticeship Scholarships

\$1,000,000

This Green New Deal item adds \$1,000,000 in federal funding (CLFR) to OSE's budget to provide scholarships for 75-100 individuals to participate in pre-apprenticeship training. This funding covers application and enrollment costs, tools, PPE, and work gear. It also provides post-training support services for new apprentices, in order to support retention in the clean energy workforce. Funding will also support targeted inclusive outreach (in-language and through trusted networks) to advance green and just workforce development and priority hire goals.

Increase to Environmental Justice Fund

\$550,000

This item adds \$550,000 to the Environmental Justice Fund. This is aligned with a recommendation from the Equitable Communities Initiative Task Force for immediate and long-term funding for community-based efforts to address health disparities. These investments will aim to address health disparities through investments in food access and environmental justice.

Support for Duwamish Valley Businesses

\$275,000

This item increases appropriation authority at the Office of Sustainability and Environment in order to support small and industrial businesses in South Park and Georgetown with COVID-19 relief and response, technical assistance, marketing support, financial advice, marketing, and providing local vendors better opportunities for City contracting and procurement. These items are part of a package of investments that expand the Duwamish Valley Program in 2022.

Funding for Greening of Industrial Properties

\$300,000

This item increases appropriation authority at the Office of Sustainability and Environment in order to fund community-led efforts to green the industrial areas of South Park and Georgetown. This funding would support grants to community-based organizations for outreach, engagement, and implementation in private industrial properties. Some of this funding may also support Seattle Department of Transportation and Seattle Public Utilities in these departments' efforts to green the

Race and Social Justice Initiative (RSJI)

right of way and work related to water management. These items are part of a package of investments that expand the Duwamish Valley Program in 2022

Expand Duwamish Valley Youth Corps

\$500,000

This item increases appropriation authority at the Office of Sustainability and Environment in order to expand the Duwamish Valley Youth Corps. This item provides funding for expanded participation, capacity building, youth workforce development, and recreational programming. It also supports Green New Deal goals around green investments and workforce development. These items are part of a package of investments that expand the Duwamish Valley Program in 2022.

Rebates for Heavy Duty Electric Vehicles

\$1,000,000

This item increases appropriation authority at the Office of Sustainability and Environment for a program offering rebates for electric heavy duty vehicles in the Duwamish Valley, such as drayage trucks, school buses, and other fleets. This builds on a current grant-funded partnership with SCL, Duwamish River Cleanup Coalition, African Chamber of Commerce, and the Northwest Seaport Alliance to explore how to electrify drayage trucks in a manner that does not burden independent BIPOC truck owners/drivers. This program advances RSJI goals by providing crucial economic assistance as well as furthering air quality goals, and helping to achieve a just climate transition. These items are part of a package of investments that expand the Duwamish Valley Program in 2022.

Duwamish Green Workforce Development Investments

\$275,000

This item increases appropriation authority at the Office of Sustainability and Environment in order to fund efforts to connect upcoming developments in the Duwamish Valley with local job creation. This funding will address priorities from the Industrial and Maritime Strategy as well as the Duwamish Valley Action Plan, and will focus on green economy careers, aiming to facilitate pathways to jobs in manufacturing, logistics, and the maritime sector, as well as work supporting sea level rise adaptation, the electric vehicle industry, and climate change resilience. These items are part of a package of investments that expand the Duwamish Valley Program in 2022.

ADMINISTRATION

Office of the Employee Ombud

Increase Anti-Hate Crimes Training Capacity

\$151,701

This item creates a 1.0 FTE Strategic Advisor 1, Exempt pocket in the Office of the Employee Ombud (OEO), and increases ongoing appropriation authority by \$151,701 to OEO. The ongoing body of work for this position is training development and coordination related to anti-hate crimes and crimes of bias within City departments and the city at large. This body of work was created in response to the Mayor's Executive Order 2020-01: Addressing Hate Crimes and Crimes of Bias, as well as Seattle City Council Ordinance 126308.

Race and Social Justice Initiative (RSJI)

Department of Finance and Administrative Services

Equitable Communities Initiative (ECI) Funding for Workforce Equity and WMBE support

\$250,000

This item, recommended by the Equitable Communities Initiative Task Force, adds one-time funding to provide technical assistance to WMBE firms to do business with the City and aims to provide wrap-around services to support construction apprenticeship training and retention of Black and Indigenous People of Color community (BIPOC) apprentices and workers. This amount, when combined with \$1 million of budget authority from 2021, brings the total funding for this item to \$1,250,000.

Finance General

Participatory Budgeting Reserve

\$2,800,000

The 2022 Adopted Budget includes ongoing funding for the participatory budgeting process. In 2021, the administration of the participatory budgeting process was shifted from the Department of Neighborhoods (DON) to the Office for Civil Rights (OCR). OCR's mission is to end structural racism and discrimination through accountable community relationships and anti-racist organizing, policy development, and civil rights enforcement. Also in 2021, positions were added to the Office for Civil Rights (OCR) to develop a Request for Proposal (RFP) to select an organization to run the participatory budgeting process.

The 2021 Adopted Budget included \$28.3 million for Participatory Budgeting. The 2022 Proposed Budget included \$30 million in Finance General to be reserved for future allocations. The City Council reduced these reserves by \$27.2 million, assuming resources from 2021 will carry forward to offset the reduction.

Reserves for Public Toilets

\$1,000,000

The 2022 Adopted Budget adds \$1 million to Finance General (FG) Reserves for the creation of two permanent public toilets in areas of the city with the highest concentration of neighbors living unhoused.

The Council has requested that the Executive use the \$1 million to form an interdepartmental team to create an implementation plan for two new permanent public toilets to be deployed by the City and made available to the public in 2022. The Council also requests that the Executive provide a written status report or a presentation to the Council's Select Committee on Homelessness Strategies and Investments, or its successor committee, by June 1, 2022.

Seattle Public Utilities (SPU) also received \$400,000 for the temporary deployment of additional portable toilets.

Reserves for Juneteenth Holiday

\$620,000

The 2022 Adopted Budget adds \$620,000 to Finance General to fund a Juneteenth holiday for City employees; this is the estimated amount to cover direct costs of minimum staffing requirements for the additional holiday. \$500,000 is added in the General Fund, \$20,000 in Seattle City Light's Fund, \$50,000

Race and Social Justice Initiative (RSJI)

in Seattle Public Utility's Water Fund, and \$50,000 in Seattle Public Utility's Drainage and Wastewater Fund.

In September 2021, the Council introduced Council Bill 120184, legislation that would establish Juneteenth as a legal holiday for certain City employees and a parking holiday. The legislation would automatically cover non-represented employees and would cover represented employees subject to their union's agreement. The legislation would not apply to uniformed police and fire employees as those employees establish their holidays by collective bargaining agreement.

These funds will need to be transferred to relevant departments through budget legislation in 2022.

Seattle Department of Human Resources

Restore Career Quest Scholarships and Implement Central Mentorship Tracking

\$175,000

This item increases ongoing appropriation authority by \$175,000 to the Seattle Department of Human Resources Workforce Equity Unit. \$150,000 will be used to reinstate Career Quest scholarships for City employees, and \$25,000 will be used to purchase and maintain software to align, enhance, and bring to scale the City of Seattle's 7+ mentorship programs. The Career Quest program has a proven track record of providing opportunities for employees, particularly female and persons of color, to learn new skills by matching them with career coaches who help them to identify and plan career goals and access career development workshops that directly increase their performance and productivity.

Reinstate the City Leadership Academy Program

\$249,239

The 2022 Adopted Budget adds \$249,239 for operational budget authority to reinstate the program and ensure it continues to equip leaders with the skills to lead change, develop an inclusive culture, and collaborate across departments, as well as add a 1.0 FTE Strategic Advisor 1 position to act as permanent program coordinator. The City Leadership Academy (CLA) is partially funded by \$5,000 departmental sponsorships per employee accepted into the program. The (CLA) is a nine-month development program for City of Seattle employees who want to expand their leadership skills, create change, and model racial equity, social justice, and inclusion. The CLA is a key strategy in creating a safe and inclusive workplace, as well as providing pathways for advancement for City personnel.

Seattle Rescue Plan

Background

In response to the ongoing COVID-19 pandemic public health emergency and resulting economic downturn, the U.S. Congress passed, and the President signed, the American Rescue Plan Act of 2021 (ARPA) in March 2021. ARPA is a \$1.9 trillion package intended to combat the COVID-19 pandemic, including the public health and economic impacts via direct relief to families and grants to all levels of government. The ARPA bill built on prior federal COVID relief efforts from the CARES Act of 2020 and the Consolidated Appropriations Act of 2021.

The “Seattle Rescue Plan” (SRP) is the City’s so far nearly \$300M package of federal recovery funds to aid Seattle’s response to and recovery from the pandemic and COVID-related economic impacts. By far the largest single grant in SRP is \$232M in Coronavirus Local Fiscal Recovery (CLFR) Funds, which is for local direct aid to address COVID public health and economic impacts, certain infrastructure needs (water, sewer, and broadband), and revenue shortfalls. Federal COVID-19-related resources that have made their way to the City from ARPA or other previous bills have been grouped under the Seattle Rescue Plan umbrella. To-date, these additional resources include targeted aid for housing, rental assistance, and support for seniors, among other targeted grants. It is likely the City will receive additional COVID-19 resources in the coming months/years from Federal agencies and state pass-throughs.

On May 27, 2021, Mayor Jenny A. Durkan, together with Council President M. Lorena González and Councilmember Teresa Mosqueda, announced the first Seattle Rescue Plan (SRP1), a \$128.4 million package in federal recovery funds to aid Seattle's recovery from the pandemic and COVID-related economic impacts. SRP1 comprised two pieces of legislation that were passed by the Council on June 21, 2021:

- the first bill (Ord 126371) authorized spending \$91 million out of \$116 million of Coronavirus Local Fiscal Recovery (CLFR) funds in direct aid as well as \$12.2 million of HOME Investment Partnerships Program funds, both provided by the federal American Rescue Plan Act (ARPA), and
- the second bill (Ord 126372) authorized spending \$25 million of General Fund moneys, made possible by revenues accepted from the CLFR grant, for cash assistance to Seattle’s low-income households who have experienced the economic impacts caused by the COVID-19 crisis and those disproportionately impacted by the COVID-19 public health crisis.

The investments were informed by and were a reflection of shared priorities of the Mayor and the Council, as represented in Council Resolution 31999, which was adopted in March 2021 to guide the City's investment of ARPA funds. The Executive and Council engaged in community outreach to inform and guide the investment areas for the CLFR resources including round table listening sessions with business, non-profit, and community stakeholders and public hearings.

For an in depth look at the City’s plan for spending the first tranche of CLFR dollars, as well as the blueprint for evaluating the impact of the investments, see the first annual Recovery Plan report submitted to the U.S. Treasury and published on the City’s website here:

http://www.seattle.gov/Documents/Departments/FinanceDepartment/Seattle%20Rescue%20Plan/Seattle%20Recovery%20Plan%20Performance%20Report_Aug2021_vFinal.pdf

In summer 2021, the Mayor and Council also worked together to pass Seattle Rescue Plan 2 (SRP2), which comprised several more targeted federal grants authorized by ARPA, as well as another COVID relief grant authorized in last year’s federal Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA). These grants totaled over \$52 million and funded rent relief, aid to seniors, mass transit operating support and capital investment, and support for McCaw Hall.

In April of 2021, the City also passed a nearly \$18 million bill (Ord 126320) that reprioritized funds from the Coronavirus Relief Fund (CRF) grant, and focused on health, food, and families, as well as administrative capacity needed to manage, track, and report on all the federal funding coming to Seattle.

Seattle Rescue Plan 3

The third Seattle Rescue Plan (SRP3) allocates and authorizes spending of the second, and final, \$116 million tranche of CLFR funds, arriving in 2022. This spending package is part of the 2022 Adopted Budget. The funds will support programs that help Seattle residents recover from the negative effects of the pandemic in a variety of dimensions, from shelters and food support, to closing the higher education gap, making it easier and more efficient to apply to our public aid programs, as well as other critical government services such as mental and behavioral health services, and community safety.

Council used CLFR dollars to fill the revenue gap in 2022, using the “revenue replacement” provision of the CLFR grant. In essence, this means the CLFR dollars are backfilling the General Fund and other General Fund-like revenues (such as the Sweetened Beverage Tax). To administer these funds, the City still must produce simple reporting on the government services that revenue replacement dollars support.

The departmental allocations of this second tranche of CLFR funds are shown in the tables below. Note that CLFR funds must be obligated by 2024 and spent by 2026, but the funding all arrives in two tranches, one in 2021 and one in 2022. As such, the 2022 Adopted Budget appropriates all the CLFR funds needed for obligating/spending in 2022-2024/2026, with later-year funds intended to be left unspent in 2022 and carried forward into future years.

See the individual Incremental Changes described in department sections in this budget book for more information about each item.

Table 1. Direct CLFR Allocations in the 2022 Adopted Budget

Dept	Item Title	2022 Funding	Expected spend-through year
	Housing/Homelessness Total	\$22,312,968	
HSD	One-year of ramp down funding for COVID Mitigation in Shelters	\$3,660,559	2022
HSD	Maintain Keiro Enhanced Shelter Units (125 units)	\$6,587,625	2024

HSD	Maintain Salvation Army-SODO Enhanced Shelter units (241 units)	\$12,064,784	2023
	Recovery Total	\$9,351,156	
SDOT	Clean City Initiative Funding Expansion	\$4,186,472	2022
SPR	Clean City Funding Continuation	\$4,208,860	2022
SPU	Clean City Initiative - CLFR Support for Cleanup Events	\$276,408	2022
SPU	Clean City Initiative - CLFR support for Graffiti, Needles, and Cleanup	\$679,416	2022
	Community Well-being Total	\$9,119,518	
CBO	Innovation and Performance - Affordable Seattle	\$820,995	2024
DEEL	Seattle Promise Additional Support	\$2,357,891	2023
HSD	One-time funding to transition COVID-19 pandemic related food programs	\$4,200,000	2022
ITD	Affordable Seattle	\$1,432,632	2024
OSE	Low-income American Indian and Alaska Native food support	\$308,000	2022
	Supporting City Workers and Reopening Total	\$9,641,816	
CBO	Innovation and Performance - Impact Evaluation	\$930,000	2024
CBO	Federal funds project management staffing	\$2,072,024	2024
FAS	Internal Federal Funds Project Staffing	\$1,411,000	2024
ITD	Critical IT Infrastructure Needs	\$4,000,000	2022
ITD	PC Replacement Program Mobility	\$500,000	2022
ITD	Software Costs for Vaccine Verification Platform	\$10,200	2022
OEM	Internal Federal Funds Project Staffing	\$268,592	2022
SDHR	Employee Vaccine Verification System	\$450,000	2022
	Grand Total	\$50,425,458	

Table 2. Items Supported in 2022 by CLFR Revenue Replacement

Dept	Item Title	2022 Funding
	Housing/Homelessness Total	\$6,000,000
HSD	Address facility needs to expand high-acuity shelter and behavioral health services	\$5,000,000
OH	Capacity building for providers operating non-PSH housing projects	\$1,000,000
	Recovery Total	\$1,000,000
ARTS	Grants to orgs that did not qualify for Shuttered Venue Operators Grant	\$1,000,000
	Community Well-being Total	\$13,041,960
CSCC	Staffing needed to develop an implementation plan and response protocols for low-acuity 9-1-1 emergency response	\$400,000
DEEL	Expand mental health services in schools	\$500,000
DEEL	Programming for Black girls and young women and Black queer and transgender youth	\$375,000
DEEL	Restorative justice programming	\$250,000
HSD	Sustain 2021 levels of food and nutrition program funding, add temporary Senior Grants and Contracts Specialist	\$3,436,960
HSD	Services from agencies specializing in American Indian and Alaskan Native Populations	\$1,200,000

HSD	Expand mobile mental and behavioral health crisis services	\$2,500,000
HSD	Mobile advocacy services with flexible financial assistance for survivors of gender-based violence	\$1,500,000
HSD	Regional Peacekeepers collective	\$1,500,000
OSE	Food Assistance	\$945,000
SPL	Library vandalism repair	\$435,000
	Supporting City Workers and Reopening Total	\$50,634,209
LEG	Preserve staffing, address pay equity and prepare Council Chambers for hybrid in-person and virtual meetings	\$850,000
SFD	SFD Payroll	\$49,784,209
	Grand Total	\$70,676,169

Council Changes to the Proposed Budget

The Council made significant changes to the Proposed Budget’s package of spending for the second tranche of CLFR funds. The Proposed Budget assumed payroll tax funds would fill the revenue gap in 2022, but as mentioned above, Council’s Adopted Budget relies instead on CLFR revenues to fill the gap.

Notably, the Council moved the following investments in affordable housing and economic inclusion so that payroll tax funds would pay for them instead of CLFR funds (directly or via revenue replacement in the case of the workforce development programs):

- \$50.5 million to Expanded Capital Investment in Affordable Rental Housing Production and Preservation
- \$7.6 million for a Small Business Ownership Fund
- \$4.5 million for Workforce Development programs
- \$2.4 million for Child Care Stabilization Grants expansion

The Council also moved funding for Seattle Promise so that Families, Education, Preschool, and Promise (FEPP) Levy funds would pay for them instead of CLFR funds:

- \$4.4 million for additional support for Seattle Promise

The Council directed the above CLFR funds, totaling \$69.4 million, to revenue replacement uses instead, described in the Revenue Replacement table discussed in the previous section.

The Council cut an item that was proposed for CLFR revenue replacement funding and redirected those revenue replacement funds toward three other uses:

- Cut \$2 million for contingency funds for emergency costs declined or reduced for reimbursement by FEMA
- Redirected \$945,000 for food assistance;
- \$655,000 for Community Safety Officers; and
- \$400,000 for planning staff in the Community Safety and Communications Center

The Council added one item to be paid for with CLFR funds:

- \$308,000 for food assistance by organizations specializing in working with the American Indian and Alaska Native communities

The original spending package for the second tranche of CLFR funds as included in the Proposed Budget is shown below:

Table 3. Summary of CLFR Items in the 2022 Proposed Budget

Dept	Item Title	2022 Funding	Expected spend-through year
	Housing/Homelessness Total	\$72,811,077	
OH	Expanded Capital Investment in Affordable Rental Housing Production and Preservation	\$50,498,109	2026
HSD	One-year of ramp down funding for COVID Mitigation in Shelters	\$3,660,559	2022
HSD	Maintain Keiro Enhanced Shelter Units (125 units)	\$6,587,625	2024
HSD	Maintain Salvation Army-SODO Enhanced Shelter units (241 units)	\$12,064,784	2023
	Recovery Total	\$18,337,216	
FG	CLFR Revenue Replacement – Workforce Development	\$4,500,000	2022
OED	Small Business Ownership Fund	\$7,600,000	2024
SDOT	Clean City Initiative Funding Expansion	\$2,800,000	2022
SPR	Clean City Funding Continuation	\$2,800,000	2022
SPU	Clean City Initiative – CLFR Support for Cleanup Events	\$184,272	2022
SPU	Clean City Initiative – CLFR support for Graffiti, Needles, and Cleanup	\$452,944	2022
	Community Well-being Total	\$13,911,518	
DEEL	Child Care Stabilization Grants Expansion	\$2,400,000	2022
DEEL	Seattle Promise Additional Support	\$6,757,891	2023
CBO	Innovation and Performance – Affordable Seattle	\$820,995	2024
ITD	Affordable Seattle	\$1,432,632	2024
HSD	One-time funding to transition COVID-19 pandemic related food programs	\$2,500,000	2022
	City Services and Reopening Total	\$11,641,816	
CBO	Innovation and Performance – Impact Evaluation	\$930,000	2024
CBO	Federal funds project management staffing	\$2,072,024	2024
FAS	Internal Federal Funds Project Staffing	\$1,411,000	2024
OEM	Internal Federal Funds Project Staffing	\$268,592	2022
ITD	Critical IT Infrastructure Needs	\$4,000,000	2022
ITD	PC Replacement Program Mobility	\$500,000	2022
ITD	Software Costs for Vaccine Verification Platform	\$10,200	2022
SDHR	Employee Vaccine Verification System	\$450,000	2022
FG	CLFR Revenue Replacement – FEMA Contingency	\$2,000,000	2023

Grand Total	\$116,701,628
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The \$4.5 million item in Finance General shown in the table above was for general fund (GF) revenue replacement to enable spending on the workforce development programming listed in the table below. This “swapping” of funds would have been necessary because workforce development programming is not generally eligible for direct use of CLFR funds, but is for GF use.

The workforce development programming, now funded with payroll tax dollars, seeks to create strong pathways to middle wage jobs and more wealth-generating businesses in industries that will thrive in the future. Investments in economic inclusion will help Seattle recover from the pandemic and position our local economy for continued equitable growth.

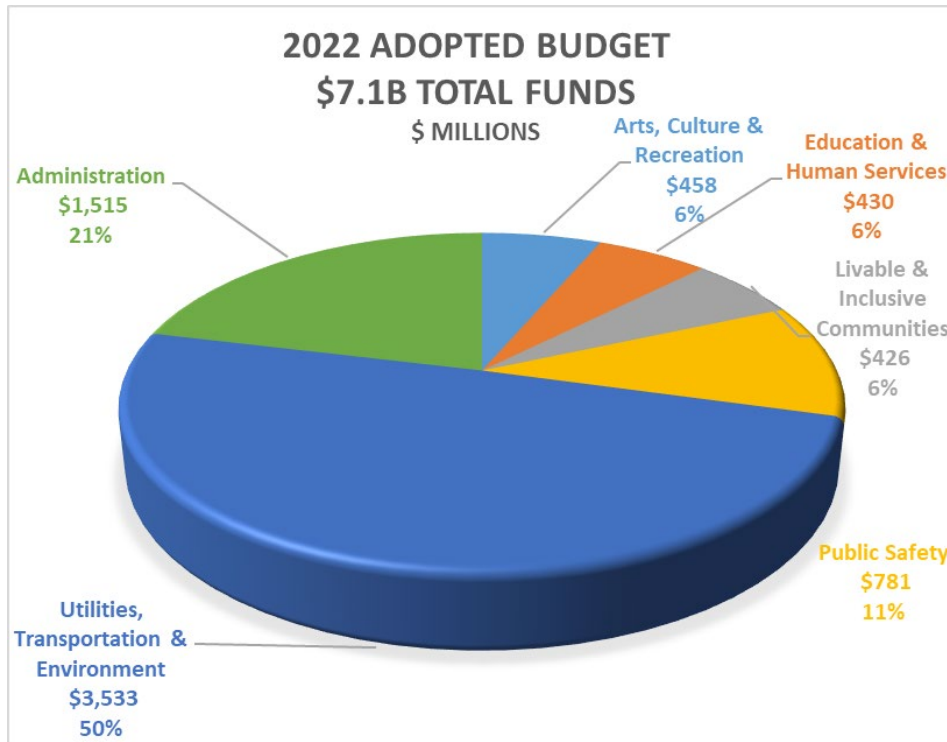
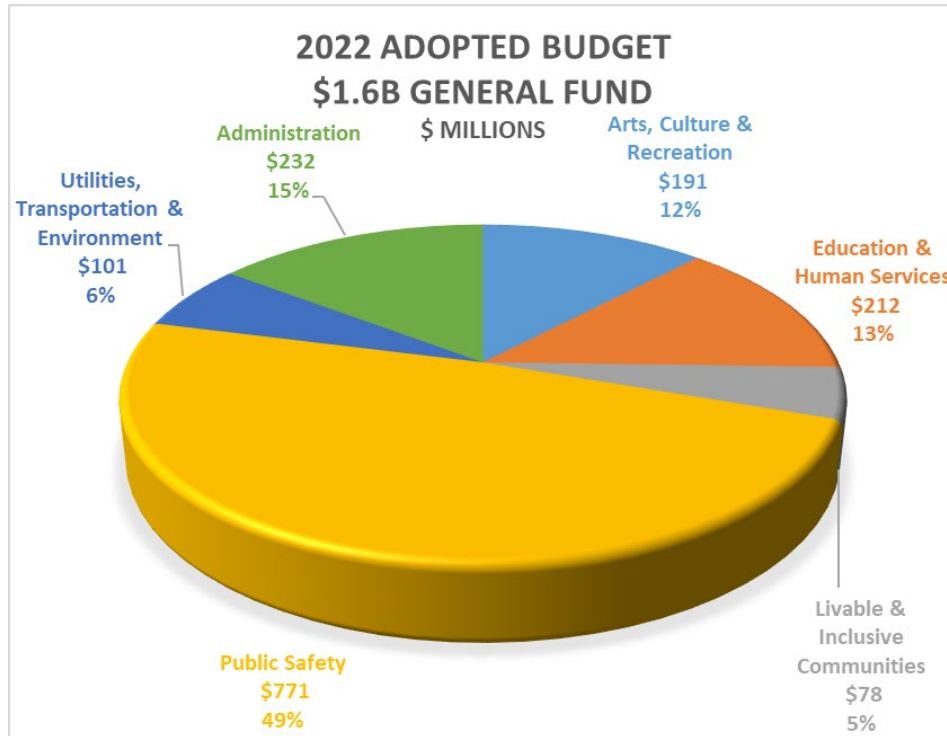
Table 2. Summary of Workforce Development Items Enabled by CLFR Revenue Replacement in the 2022 Proposed Budget

Dept	Item Name	2022 Funding	Expected spend-through year
ARTS	Individual Artist Relief and Workforce Development	\$1,500,000	2022
FAS	Priority Hire	\$500,000	2024
OED	Maritime Workforce Development	\$500,000	2023
OH	Workforce Development; Affordable Housing and Homeless Service Providers	\$750,000	2023
OIRA	Re-Employment Pathways for Immigrants and Refugees	\$250,000	2023
OSE	Clean Energy Pre-Apprenticeship Scholarships	\$1,000,000	2023
Total Workforce Development		\$4,500,000	

Coronavirus Local Fiscal Recovery (CLFR) Fund

Funds from the first tranche of the CLFR grant have been deposited in the new CLFR Fund (Fund 14000), which was established in CB 126371 along with authorizing spending of those moneys. Managing the CLFR funds, revenues and spending, exclusively out of this new fund instead of spread out between different funds and mixed in with other non-CLFR spending in other funds makes it easier to track and report CLFR spending, especially important for a highly restricted funding source like this federal grant. The second tranche of CLFR funds will be managed through Fund 14000 in the same way.

Summary Charts and Tables



Summary Charts and Tables

Expenditure Summary

in thousands of dollars

	2020 Actuals		2021 Adopted Budget		2022 Adopted Budget	
	General Fund	All Funds	General Fund	All Funds	General Fund	All Funds
Arts, Culture & Recreation						
Office of Arts and Culture	-	15,483	-	14,415	2,273	21,466
Seattle Center	20,811	46,185	16,829	42,800	15,991	52,078
Seattle Public Library	57,001	84,696	54,302	86,912	62,767	97,095
Seattle Parks and Recreation	96,805	225,254	98,010	228,816	109,783	287,708
<i>Subtotal</i>	<i>174,617</i>	<i>371,618</i>	<i>169,141</i>	<i>372,943</i>	<i>190,814</i>	<i>458,346</i>
Education & Human Services						
Department of Education and Early Learning	11,030	90,751	11,403	104,463	14,211	121,421
Human Services Department	140,354	256,938	174,951	301,475	198,072	308,448
<i>Subtotal</i>	<i>151,383</i>	<i>347,689</i>	<i>186,354</i>	<i>405,938</i>	<i>212,283</i>	<i>429,869</i>
Livable & Inclusive Communities						
Department of Neighborhoods	13,191	13,192	14,947	16,420	18,160	21,305
Office of Hearing Examiner	914	914	1,062	1,062	1,078	1,078
Office for Civil Rights	5,365	5,365	6,998	6,998	7,764	7,764
Office of Economic Development	15,871	15,987	14,555	14,617	11,865	26,428
Office of Housing	45	147,591	2,700	84,536	2,824	208,424
Office of Immigrant and Refugee Affairs	13,608	13,608	3,865	3,865	4,760	5,010
Office of Labor Standards	6,797	6,257	6,276	7,276	10,678	12,131
Office of Planning and Community Development	14,381	16,243	12,955	13,833	9,903	32,157
Seattle Department of Construction and Inspections	7,448	83,913	8,729	99,106	11,052	111,997
<i>Subtotal</i>	<i>77,620</i>	<i>303,069</i>	<i>72,087</i>	<i>247,713</i>	<i>78,083</i>	<i>426,294</i>
Public Safety						
Community Safety and Communications Center	-	-	17,887	17,887	22,161	22,161
Community Police Commission	1,292	1,292	1,713	1,713	1,871	1,871
Firefighter's Pension	19,121	20,645	19,099	21,020	19,100	21,922
Law Department	34,020	34,020	35,445	35,445	38,660	38,660
Office of Emergency Management	-	-	2,484	2,484	2,913	3,181
Office of Inspector General for Public Safety	2,085	2,085	2,979	2,979	3,723	3,723
Police Relief and Pension	25,877	20,387	25,859	26,652	22,500	26,680
Seattle Fire Department	257,999	258,016	249,339	249,339	267,182	267,182
Seattle Municipal Court	36,382	36,382	38,377	38,377	40,001	40,001
Seattle Police Department	401,051	402,272	360,858	362,989	353,352	355,487
<i>Subtotal</i>	<i>777,827</i>	<i>775,098</i>	<i>754,041</i>	<i>758,885</i>	<i>771,462</i>	<i>780,868</i>

Summary Charts and Tables

Utilities, Transportation & Environment

Office of Sustainability and Environment	19,943	30,325	10,385	16,315	7,648	17,923
Seattle City Light	-	1,276,183	-	1,357,757	160	1,465,690
Seattle Department of Transportation	32,555	600,193	56,657	636,630	68,987	731,168
Seattle Public Utilities	13,055	1,109,627	20,799	1,399,444	23,918	1,318,643
<i>Subtotal</i>	<i>65,553</i>	<i>3,016,328</i>	<i>87,841</i>	<i>3,410,147</i>	<i>100,713</i>	<i>3,533,423</i>

Administration

Office of the City Auditor	2,656	3,106	2,020	2,520	2,142	2,142
City Budget Office	7,782	7,782	7,145	7,145	7,613	11,436
Civil Service Commissions	507	507	523	523	602	602
Ethics and Elections Commission	957	1,601	1,050	9,468	1,298	2,166
Office of Economic and Revenue Forecasts	-	-	-	-	635	635
Finance and Administrative Services*	52,868	334,223	66,642	359,585	65,006	379,330
Finance General**	98,692	279,185	208,208	415,635	97,175	423,501
Seattle Information Technology Department	-	266,427	-	276,560	2,337	283,661
Legislative Department	18,559	18,559	18,442	18,442	19,910	19,910
Office of the Mayor	7,558	7,558	7,440	7,440	7,638	7,638
Office of the Employee Ombud	708	708	733	733	1,092	1,092
Office of Intergovernmental Relations	3,075	3,075	2,811	2,811	3,059	3,059
Employees' Retirement System	-	249,331	-	8,646	-	8,685
Seattle Department of Human Resources	20,847	311,193	22,610	335,621	23,434	370,809
<i>Subtotal</i>	<i>214,210</i>	<i>1,483,256</i>	<i>337,625</i>	<i>1,445,129</i>	<i>231,941</i>	<i>1,514,666</i>
Total	1,461,210	6,297,058	1,607,088	6,640,756	1,585,297	7,143,467

*FAS excludes the LTGO Bond and Interest Redemption Fund (20130) and Business Improvement Area funds (BIAs) which are not budgeted.

**For departments that receive General Fund (GF) transfers from Finance General (FG), the GF amount is shown in the department receiving the transfer instead of FG. These departments include: the Office of Arts and Culture, Office of Labor Standards, Firefighters' Pension, Police Pension, Seattle Public Library, Seattle Information Technology Department, and Finance & Administrative Services.

General Fund Revenue Overview

City Revenue Sources and Fund Accounting System

The City of Seattle budget authorizes annual expenditures for services and programs for Seattle residents. State law authorizes the City to raise revenues to support these expenditures. There are four main sources of revenues. First, taxes, license fees, and fines support activities typically associated with City government, such as police and fire services, parks, and libraries. Second, certain City activities are partially or completely supported by fees for services, regulatory fees, or dedicated property tax levies. Examples of City activities funded in-whole or in-part with fees include certain facilities at the Seattle Center, recreational facilities, and building inspections. Third, City utility services (electricity, water, drainage and wastewater, and solid waste) are supported by charges to customers for services provided. Finally, grant revenues from private, state, or federal agencies support a variety of City services, including social services, street and bridge repair, and targeted police services.

The City accounts for all revenues and expenditures within a system of accounting entities called “funds.” The City maintains numerous funds. The use of multiple funds is necessary to ensure compliance with state budget and accounting rules and is desirable to promote accountability for specific projects or activities. For example, the City of Seattle has a legal obligation to ensure revenues from utility use charges are spent on costs specifically associated with providing utility services. As a result, each of the City-operated utilities has its own fund. For similar reasons, expenditures of revenues from the City’s various property tax levies are accounted for in separate funds. As a matter of policy, several City departments have separate funds. For example, the operating revenues and expenditures associated with those revenues for the City’s parks are accounted for in the Park and Recreation Fund. The City also maintains separate funds for debt service and capital projects, as well as pension trust funds, including the Employees’ Retirement Fund, the Fireman’s Pension Fund, and the Police Relief & Pension Fund. The City holds these funds in a trustee capacity, or as an agent, for current and former City employees.

The City’s primary fund is the General Fund. The majority of resources for services typically associated with the City, such as police and fire or libraries and parks are received into and spent from one of two funds of the City’s general government operation: the General Fund for operating resources and the Cumulative Reserve Fund for capital resources.

All City revenue sources are directly or indirectly affected by the performance of the local, regional, national, and even international economies. For example, revenue collections from sales, business and occupation, and utility taxes, fluctuate significantly as economic conditions affecting personal income, construction, wholesale and retail sales, and other factors in the Puget Sound region change. The following sections describe the current outlook for the local and national economies, and present greater detail on forecasts for revenues supporting the General Fund and the Cumulative Reserve Fund.

National Economic Conditions and Outlook

The National Bureau of Economic Research (NBER) officially announced on July 19 that the COVID-19 sparked recession which began in February 2020 ended in April 2020. The two-month downturn was the shortest but also the steepest in U.S. history, it followed a 128-month long expansion – the longest on record since 1854. U.S. real GDP fell by 3.5% and payroll employment by 8.6 million jobs in 2020, the unemployment rate peaked at 14.4% in April 2020. For comparison, real GDP declined by 2.5% and the

Revenue Overview

economy lost 5.9 million jobs in the last recession in 2009, the unemployment rate peaked at 10.6% in January 2010.

In response to the economic downturn, the Federal Reserve lowered its benchmark interest rate to 0% to 0.25% in March 2020 and returned to aggressive quantitative easing, increasing its balance sheet by more than \$3 trillion. In the same month, Congress passed the \$2.2 trillion economic stimulus bill, the Coronavirus Aid, Relief and Economic Security Act authorizing cash payments, extra unemployment benefits, relief for businesses, support for the health care sector, and state and local government support. An additional \$900 billion in stimulus was approved as part of the Consolidated Appropriations Act in December 2020. In March 2021, Congress passed the \$1.9 trillion American Rescue Plan Act. The total \$5 trillion in pandemic-era stimulus is more than triple the Great Recession aid.

Boosted by massive fiscal stimulus, real GDP recovered faster than during previous recessions and surpassed its pre-recession 2019 Q4 level in 2021 Q2. Labor market recovery will however take longer. The pandemic caused large changes in workers' preferences and employers' demands for skills and exacerbated longer term demographic pressures on labor force participation. Total employment is expected to return to pre-pandemic levels in 2022 Q3, but disruptions in some sectors will last years.

Figure 1. U.S. Real GDP Growth

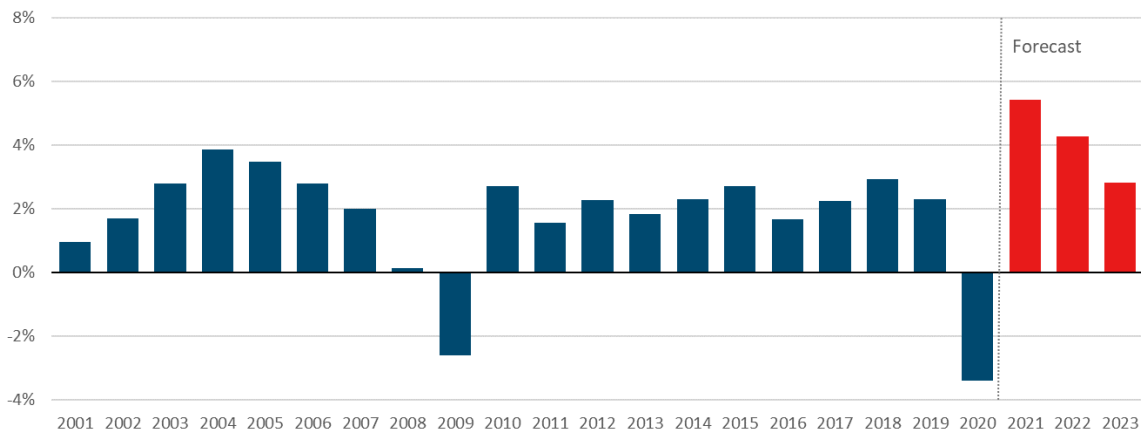
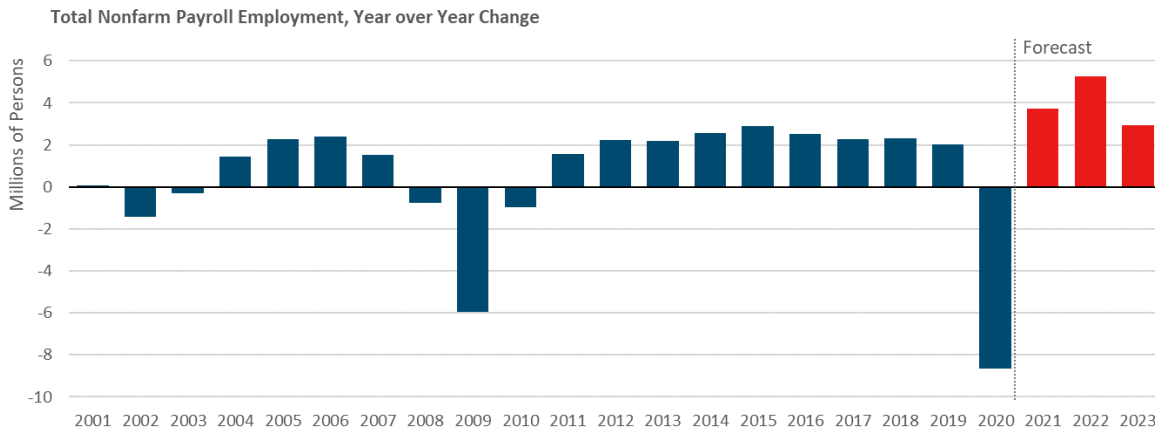


Figure 2. U.S. Total Nonfarm Payroll Employment, Year over Year Change



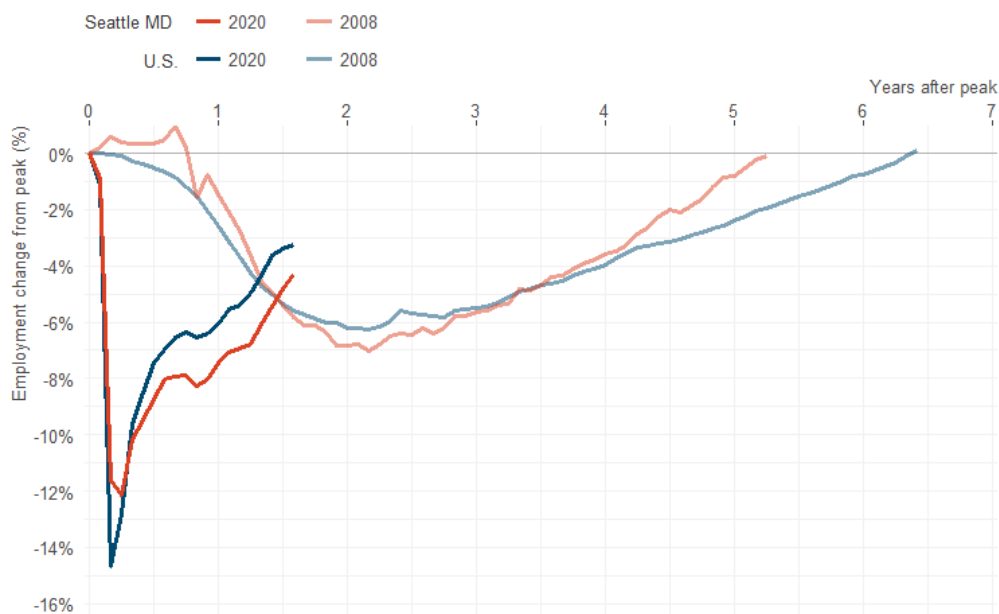
Source: U.S. Bureau of Labor Statistics, IHS Markit.

Revenue Overview

Seattle Metropolitan Area Economic Conditions and Outlook

Labor Market The regional economy has in the 2010s considerably outperformed the U. S. economy in income and employment growth. In February 2020, the seasonally adjusted unemployment rate for the Seattle Metropolitan Statistical Area (MSA) was just 3.0%, compared to 3.8% for Washington and 3.5% for the U.S. As a result of the stay-at-home orders imposed in March and April, the unemployment rate increased rapidly nationwide and peaked in April 2020, reaching 16.1% in the Seattle MSA, 16.3% in Washington and 14.7% in the U.S. Since then, it has declined significantly, but in October 2021 it was still elevated: 4.9% in the Seattle MD, 5.0% in Washington and 4.6% in the U.S. The magnitude and the speed at which the job losses occurred is unprecedented, as shown in Figure 3. The recession lasted just two months and the employment situation has significantly improved since then, but job losses are still almost as large as during the deepest point of the Great Recession.

Figure 3. Recession Job Losses in U.S. and Seattle MD



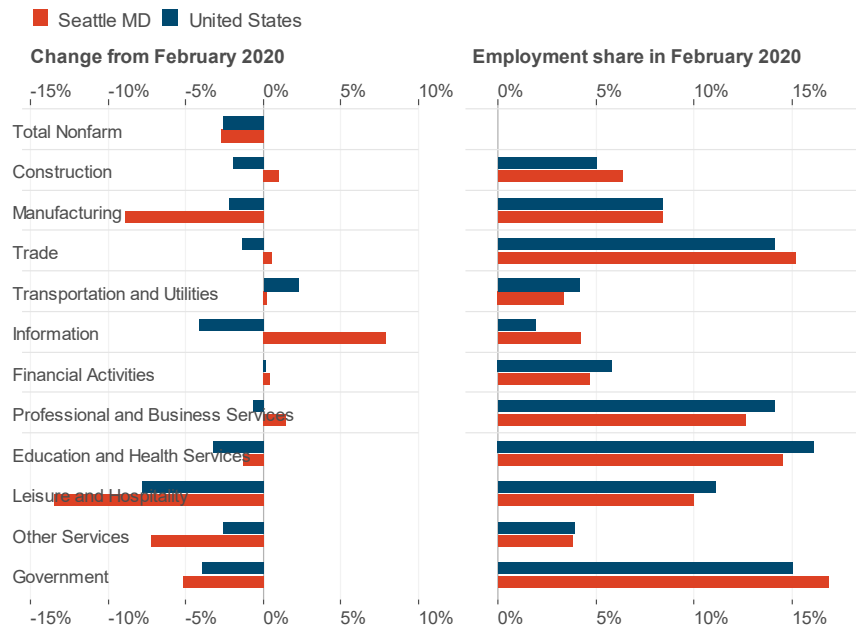
Source: U.S. Bureau of Labor Statistics and Washington State Employment Security Department

Although virtually all sectors in the Seattle region have seen employment increase in the decade after the Great Recession, the principal driver of growth has been high-technology business. Strong growth in the technology sector has spurred growth in professional and business services, as well as leisure and hospitality services and health care. Employment growth at these businesses boosted the demand for office space and housing in the city, spurring a construction boom.

Seattle recovered from both the 1990 and the 2007 recessions much earlier than the U.S. The 2001 recession after the collapse of the dotcom bubble and 9/11 terrorist attacks hit the region harder and the recovery took much longer. The path of total employment recovery from the 2020 recession has so far been slower on the regional than the national level as well. A closer look at the industry sectors in Figure 4 shows where the effects differ considerably. Regional employment in manufacturing and leisure and hospitality services declined significantly more and both sectors are also recovering more slowly than on the national level. These two sectors represented just 18.4% of total regional employment in February 2020, yet account for 67.4% of jobs lost and not recovered in the Seattle MD as of October 2021. The information sector has grown, as work-from-home and e-commerce increased demand for tech sector services.

Revenue Overview

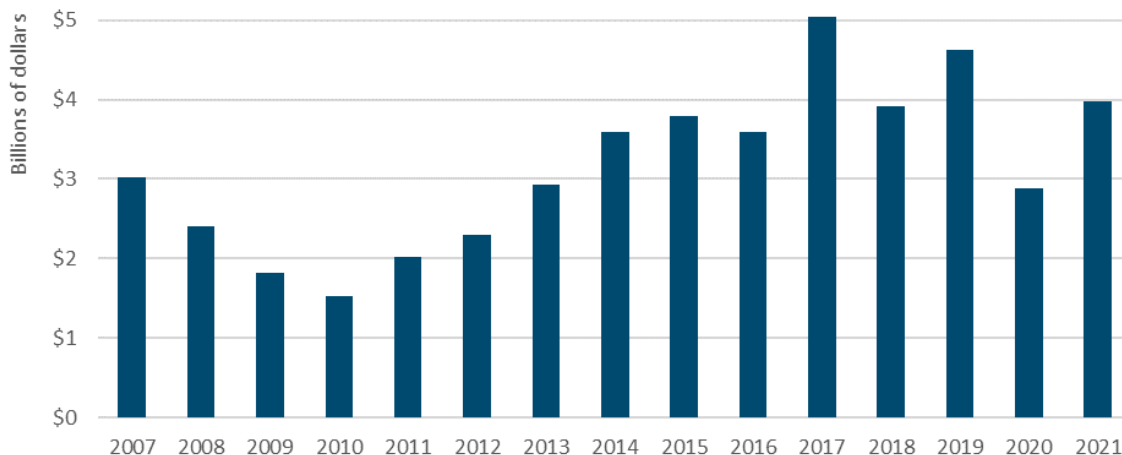
Figure 4. Change in Employment by Industry, Seattle MD vs U.S., February 2020 to October 2021



Source: U.S. Bureau of Labor Statistics, Washington State Employment Security Department. Seasonally Adjusted.

Construction activity is highly cyclical, with periods of strong growth often followed by steep downturns. Seattle experienced a prolonged construction boom in the last ten years. The value of building permits issued by Seattle’s Department of Construction & Inspections (DCI) increased from on average \$1.82 billion every year between 2000 and 2009, to on average \$3.33 billion every year between 2011 and 2019. As shown in Figure 5, permits issued recovered in 2019 after a significant decline in 2020 but they are still below 2019 level. The biggest drop occurred for commercial building permits, which accounted for 56.4% of total in 2019 and ended 14.9% lower in 2021 compared to 2019. Residential permits on the other hand recovered completely, they accounted for 31.5% of total in 2019 and ended 5.1% higher in 2021 compared to 2019. The total value of building permits issued was 15.1% lower in 2021.

Figure 5. Value of Building Permits Issued by City of Seattle



Revenue Overview

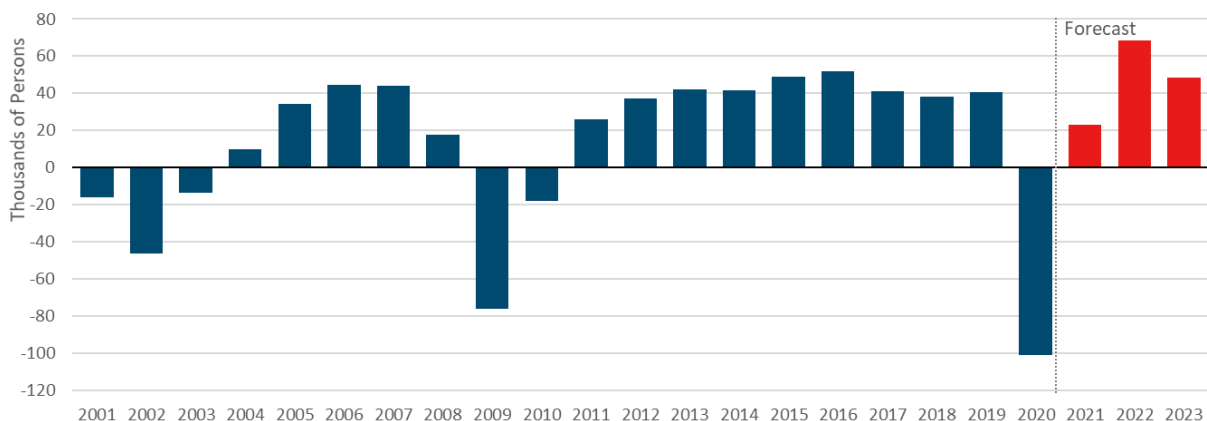
Inflation The Great Recession pushed inflation into negative territory in 2009, the first time in 54 years that consumer prices had declined on an annual basis. During the subsequent recovery, inflation has remained subdued, with the U.S. Consumer Price Index for All Urban Consumers (CPI-U) averaging 1.8% per year over the period 2010-2019. Lower consumer demand due to the COVID-19 pandemic put significant downward pressure on prices, the U.S. CPI-U increased by just 1.0% during the 12-month period ending July 2020. Supply chain disruptions caused by the pandemic in combination with the re-opening economy and demand stimulated by fiscal stimulus caused prices to spike sharply in 2021. Based on the IHS Markit forecast from October, U.S. CPI-U Inflation is expected to reach 4.3% in 2021, then moderate back to slightly above 2% by the end of 2023 and average about 2.3% in the next five years.

Local inflation tends to track national inflation because commodity prices and national economic conditions are key drivers of local prices. Seattle inflation has, however, been running on average about 0.5% higher in recent years due to the region’s higher population and income growth and high housing price inflation compared to the nation. From 2011 to 2019, Seattle CPI-U has grown on average 2.2% each year, compared to 1.8% for the U.S. CPI-U. Average annual housing inflation for this period was 3.9% for Seattle and 2.3% for the U.S. This trend will very likely continue, as the pandemic has increased demand in the housing market, resulting in home prices rising quickly. After a drop to 1.6% in 2020, Seattle area CPI-U inflation is expected to continue to track higher than national inflation, reach 4.5% in 2021 and 4.3% in 2023, then average about 2.5% in the next five years.

Regional Economic Outlook The regional economy and its labor force are well diversified, and with a large share of technology and e-commerce sector employment, the Seattle area has the potential for healthy employment growth once the current problems subside.

Based on the October CBO regional economic forecast, Seattle MD payroll employment is expected to grow 1.4% in 2021. Labor market recovery is slow and gradual. Based on the forecast, the 2019 Q4 peak will be reached in 2023 Q1. This would still be a quicker recovery than after the 2007 recession, when employment took five and half years to recover.

Figure 6. Seattle MD Total Payroll Employment, Year over Year Change

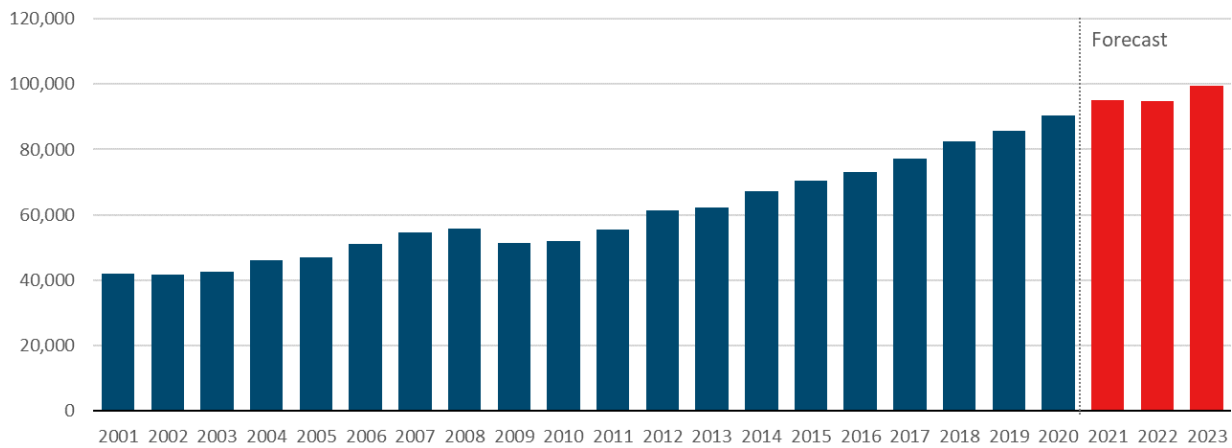


Source: Washington State Employment Security Department, Seattle City Budget Office

Revenue Overview

Personal income per capita in 2021 is expected to be 5.2% higher than in 2020 due to the fiscal stimulus.

Figure 7. Seattle MD Per Capita Personal Income



Source: U.S. Bureau of Economic Analysis, Seattle City Budget Office

There are several sources of uncertainty and downside risk for the regional economy and Seattle in particular, both in the short- and long-run. Initial optimism after the rollout of vaccines in the spring was cooled down by the emergence of the Delta variant at the beginning of summer. Consumer sentiment dropped significantly. Plateaus in TSA screened travelers, hotel occupancy rates, and OpenTable reservations signal a more cautious and slower return to pre-pandemic spending patterns. Major local employers, including Amazon and Microsoft, have delayed the return to office.

Boeing’s 737 MAX was finally approved to resume service by the FAA in November 2020 after being grounded in March 2019, but the collapse in demand for travel and canceled orders have led Boeing to consolidate its two 787 assembly lines into a single location in South Carolina. Closing the assembly line in Everett where Boeing employs 30,000 workers will have prolonged negative consequences not just for the local aerospace and manufacturing industry, but the local economy as whole.

Prosperity in the leisure and hospitality sector, local hotels and restaurants, is closely tied to tourism, conventions and cruises. The leisure and hospitality sector was a notable employer in the region before the pandemic and faces a very slow recovery. Long term effects will depend on consumers’ perception of how safe it is to engage in these activities. Based on the May 2021 forecast by CBRE Hotels Research in partnership with Kalibri Labs, the Seattle hotel industry will not fully recover until the end of 2024.

The outlook for the construction sector depends largely on the extent to which employers shift to work-from-home and the resulting drop in demand for new office space. Brick-and-mortar retail was hit hard by the pandemic and lost significant market share to online commerce. A large drop in commercial construction permits issued by Seattle DCI foreshadows a decline in construction activity.

Finally, the payroll expense tax that the Seattle City Council passed in July 2020 will add to business costs, possibly slowing down employment recovery, return to office, and making Seattle less attractive relative to other cities in the region. The evidence so far is anecdotal and indirect, evaluating the full impact will take some time.

Revenue Overview

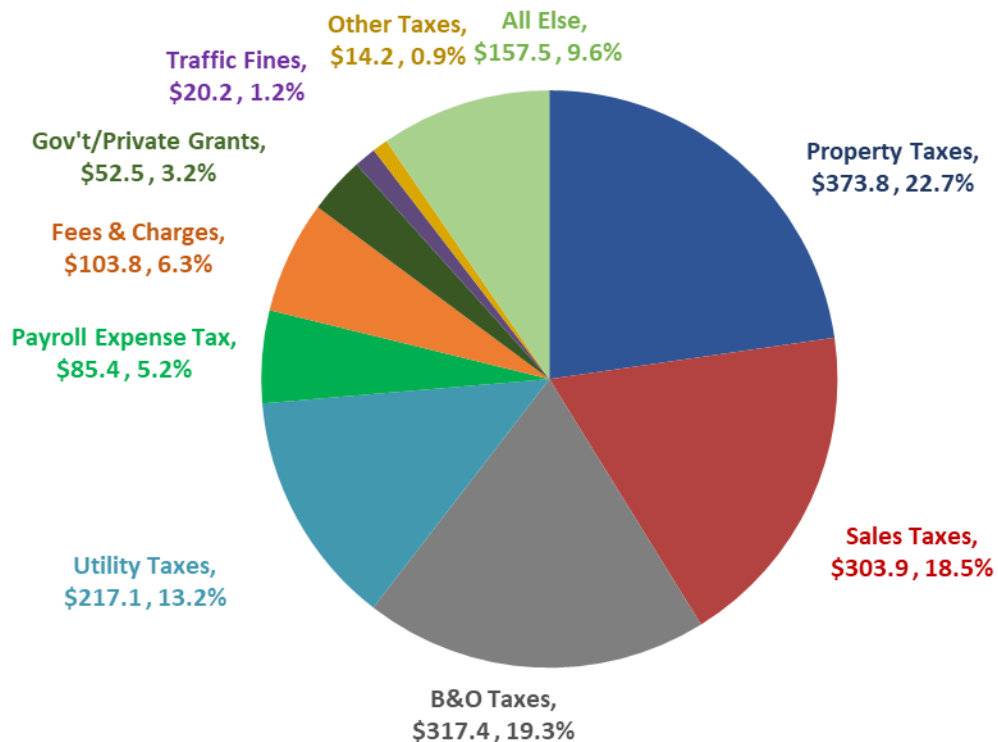
City Revenue

The following sections describe forecasts for revenue supporting the City’s primary operating fund, the General Fund, its primary capital funds – the Cumulative Reserve Funds, and three select other funds – the Sweetened Beverage Tax Fund, the Short-Term Rental Tax Fund and the Jump Start Payroll Expense Tax Fund.

General Fund Revenue Forecast

Taxes primarily support expenses paid from the General Fund. The COVID-19 pandemic caused a 5.3% drop in total revenue and a 9.1% drop in tax revenue in 2020. A 29.0% increase in tax revenue expected in 2021 is to a large extent due to a new Payroll Expense Tax (PET). Without this tax, tax revenue would only grow 10.5 % in 2021. Beginning in 2022, total projected PET revenues of \$233.9 million are moved from the General Fund to the JumpStart Payroll Expense Tax Fund, but a \$85.4 million transfer from the JumpStart Payroll Expense Tax Fund to the General Fund is included in the 2022 Adopted Budget. The total General Fund revenue forecast for the 2022 Adopted Budget is \$1,645.9 million, its composition by source is in Figure 8 and Figure 9.

Figure 8. 2022 Adopted General Fund Revenue Forecast by Source (\$ Millions)



Revenue Overview

Figure 9. General Fund Revenue, 2019 – 2022*, thousands of dollars

Account Code	Revenue	2019 Actuals	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted
311010	Property Tax	268,168	285,216	289,088	292,227	303,789
311010	Property Tax-Medic One Levy	52,568	68,571	67,652	68,273	69,978
313010	Retail Sales Tax	268,955	233,939	252,408	273,395	280,007
313030	Use Tax - Brokered Natural Gas	1,502	894	1,296	1,149	1,137
313040	Retail Sales Tax - Criminal Justice	23,006	21,185	21,542	23,377	23,922
314010	Payroll Expense Tax	0	0	214,284	200,139	
316010	Business & Occupation Tax (100%)	302,682	249,184	263,168	298,232	317,427
316020	Admission Tax	11,384	1,742	5,457	8,351	
	Utilities Business Tax – Private Utilities (100%)	45,631	38,129	41,140	41,409	37,820
316180	Tonnage Tax (100%)	6,426	-2,774	5,983	6,393	6,481
317040	Leasehold Excise Tax	6,091	4,459	5,106	5,756	6,441
317060	Gambling Tax	427	278	260	261	350
317090	Short-term Rental Tax	6,845	0	0	0	0
318100	Sweetened Beverage Tax	24,119	-1,271	0	0	0
318210	Heating Oil Tax	0	0	800	-89	781
318310	Transportation Network Company Tax	0	0	5,022	5,563	9,113
335030	Pleasure Boat Tax	142	129	125	125	125
	Total External Taxes	1,017,947	899,681	1,173,331	1,224,560	1,057,370
316130	Utilities Business Tax - City Light (100%)	57,310	57,850	53,616	56,632	56,175
316140	Utilities Business Tax - City Water (100%)	34,468	34,013	32,792	33,210	35,990
316150	Utilities Business Tax - Drainage/Waste Water (100%)	53,170	54,678	59,797	58,318	62,530
316160	Utilities Business Tax - City SWU (100%)	22,031	30,709	21,020	22,595	23,408
	Total Interfund Taxes	166,979	177,250	167,224	170,755	178,104

* In the past, 10% of certain tax and fee revenues were shown as revenue to the Parks and Recreation Fund and 90% as General Fund. As of 2009, 100% of these revenues (depicted as “100%” in the table) are deposited into the General Fund. General Fund support to the Department of Parks and Recreation is well above the value of 10% of these revenues.

Revenue Overview

Figure 9. General Fund Revenue, 2019 – 2022*, thousands of dollars, continued

Account Code	Revenue	2019 Actuals	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted
321010	Professional & Occupational Licenses (100%)	7,296	3,765	4,264	2,374	2,821
321100	Business License Fees (100%)	17,821	15,737	15,492	16,901	18,048
321900	Marijuana License Fees	452	380	0	379	379
322030	Fire Permits & Fees	7,571	6,031	6,055	5,525	6,947
322040	Street Use Permits	1,227	1,213	1,694	543	2,894
322170	Vehicle Overload Permits	219	188	225	170	190
322200	Other Licenses, Permits & Fees	866	552	95	1,959	4,571
322260	Meter Hood Service	2,735	2,854	3,600	4,050	4,388
322900	Other Non Business Licenses	1,213	608	605	607	872
	Total Licenses	39,400	31,327	32,029	32,507	41,109
331110	Federal Grants - Other	6,427	95,906	5,759	11,654	6,709
331110	Federal Grants - CDBG	0	0	1,080	830	430
333000	Federal Indirect Grants - Other	4,511	3,897	2,377	2,335	1,574
334010	State Grants - Other	4,635	5,748	4,123	5,624	4,123
	Total Federal and State Grants	15,573	105,551	13,340	20,442	12,836
335010	Marijuana Excise Tax	1,410	1,388	1,350	1,350	1,350
335060	Trial Court Improvement Account	152	151	150	150	150
335070	Criminal Justice Assistance	4,085	4,411	4,100	7,139	4,100
335140	Liquor Excise Tax	4,082	4,938	4,000	4,800	4,000
335150	Liquor Board Profits	5,954	5,999	5,950	5,950	5,950
	Total State Entitlements/Impact Programs	15,682	16,887	15,550	19,389	15,550

* In the past, 10% of certain tax and fee revenues were shown as revenue to the Parks and Recreation Fund and 90% as General Fund. As of 2009, 100% of these revenues (depicted as "100%" in the table) are deposited into the General Fund. General Fund support to the Department of Parks and Recreation is well above the value of 10% of these revenues.

Revenue Overview

Figure 9. General Fund Revenue, 2019 – 2022*, thousands of dollars, continued

Account Code	Revenue	2019 Actuals	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted
337010	Interlocal Agreement	452	652	143	0	0
341060	Copy Charges	72	45	60	52	30
341180	Legal Services	1,675	1,675	1,700	1,703	3,057
341190	Automated Fingerprint Information System (AFIS)	3,865	4,476	3,926	3,865	4,500
341190	Fire Special Events Services	1,872	510	879	811	1,665
341190	Personnel Services	0	0	1,120	0	0
341220	Animal Shelter Licenses & Fees	2,322	2,068	1,896	1,747	1,943
341220	Other Service Charges - General Government	2,273	2,549	1,327	642	675
341220	Vehicle Towing Revenues	881	688	650	767	822
342010	Law Enforcement Services	12,668	3,875	9,287	8,641	6,952
342050	Adult Probation and Parole	233	102	220	221	221
342120	E-911 Reimbursements & Cellular Tax Revenue	2,822	4,040	2,377	1,619	718
342160	Emergency Alarm Fees	1,743	1,268	935	611	0
	Total External Service Charges	30,878	21,947	24,520	20,679	20,583
342040	Court Fines (100%)	29,323	17,028	22,244	17,533	20,228
350080	Municipal Court Cost Recoveries (100%)	430	118	266	65	200
	Total Court Fines	29,752	17,146	22,510	17,598	20,428
360010	Interest on Investments	3,652	5,290	2,125	2,216	2,216
360130	Other Interest Earnings	6,710	609	375	225	225
360290	Parking Meters	38,298	10,460	9,210	11,323	21,216
360900	Other Revenue	20,527	3,168	1,190	3,873	71,204
	Total Miscellaneous Revenues	69,187	19,528	12,899	17,636	94,860
341900	Interfund Revenue to City Budget Office	1,989	1,881	1,701	1,594	1,595
341900	Interfund Revenue to HR	17,656	21,708	18,979	20,650	19,142
341900	Miscellaneous Interfund Revenue	24,306	23,305	23,563	23,223	24,146
	Total Interfund Charges	43,951	46,895	44,243	45,467	44,882
341900	Transfer from - Utilities for Council Oversight	541	605	778	558	558
397010	Transfer from - Payroll Expense Tax Fund	0	0	0	0	85,355
397010	Transfer from - Other Fund	17,125	50,241	73,020	73,020	74,231
	Total Operating Transfers	17,666	50,846	73,798	73,578	160,144
	Total General Fund	1,447,016	1,387,058	1,579,445	1,642,612	1,645,866

* In the past, 10% of certain tax and fee revenues were shown as revenue to the Parks and Recreation Fund and 90% as General Fund. As of 2009, 100% of these revenues (depicted as "100%" in the table) are deposited into the General Fund. General Fund support to the Department of Parks and Recreation is well above the value of 10% of these revenues.

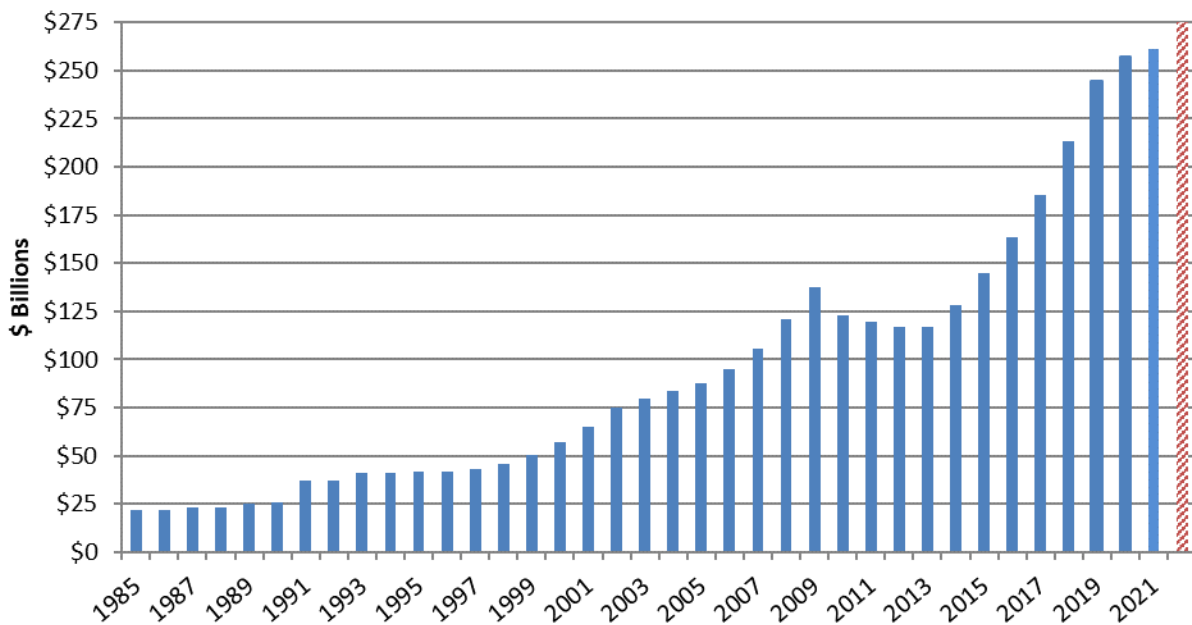
Revenue Overview

Property Tax

Property tax is levied primarily on real property owned by individuals and businesses. Real property consists of land and permanent structures, such as houses, offices, and other buildings. In addition, property tax is levied on various types of personal property, primarily business machinery and equipment. Under Washington State law, property taxes are levied by governmental jurisdictions in accordance with annual levy-amount growth and total tax rate limitations.

Assessed Value (AV) – Although increasing in total value, Seattle AV growth for the 2021 tax collection year slowed significantly from 14.53% in 2019 to 5.09% in 2020 to 1.63% in 2021. Growth is expected to increase to 5.33% and \$274.9 billion in total value for the 2022 tax collection year, driven largely by increases in residential property values.

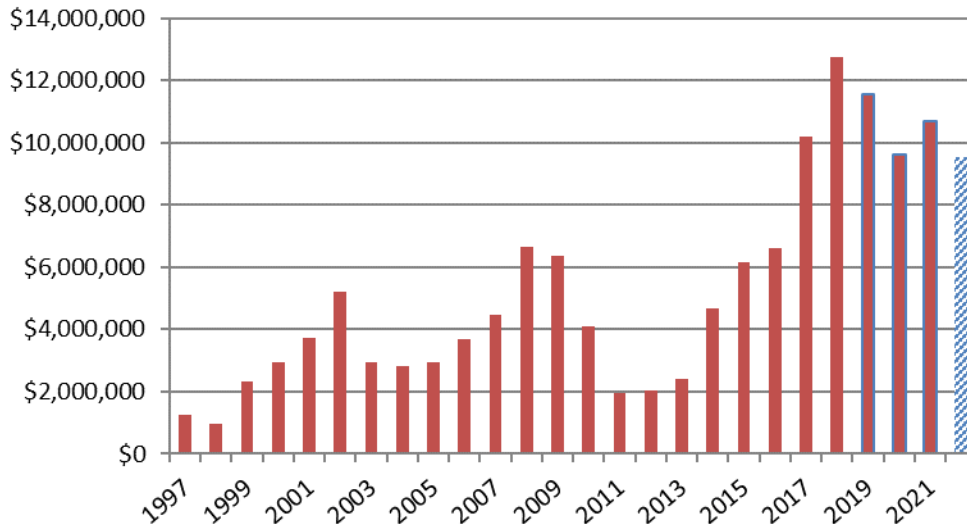
Figure 10. Seattle Total Assessed Value



New Construction -- In addition to the allowed annual maximum 1% levy growth, state law permits the City to increase its regular levy in the current year by an amount equivalent to the previous year's tax rate times the value of property constructed or remodeled within the last year, as determined by the King County Assessor. The City is receiving \$10.6 million in additional levy revenues from new construction in 2021 based on \$5.00 billion in new construction added to the tax roll. The 2022 Adopted Budget assumes a decrease in new construction value to \$4.4 billion in 2021, generating \$9.5 million in 2022 revenue. This is an increase of \$1.4 million from the 2022 Proposed Budget expectation of \$8.1 million.

Revenue Overview

Figure 11. Seattle New Construction Property Tax Revenue



The 2022 Proposed Budget assumes 1% growth plus new construction. The forecast for the 2022 Adopted Budget’s General Fund (General Purpose) portion of the City’s property tax is \$303.7 million. This includes Council changes in the 2022 Adopted Budget from the 2022 Proposed Budget increasing expected revenues by \$1.4 from \$302.3 million. Additionally, the City is levying approximately \$271.4 million for 5 voter-approved lid lifts in 2022. There are no new lid lifts added in 2022 and none expire in 2021. All levy lid lift proceeds are accounted for in other funds than the City’s General Fund. Finally, the City is levying \$16.3 million in 2022 to pay debt service on voter-approved bond measures.

Seattle Parks District. In August 2014, voters approved creation of a Metropolitan Park District (MPD). Pursuant to RCW 35.61, the MPD is a legally separate taxing jurisdiction from the City of Seattle, whose property tax levy authority of \$0.75 per \$1,000 assessed value is outside of the City’s statutory rate limit of \$3.60 per \$1,000 assessed value and whose revenues will not be accounted for in the City’s General Fund. The MPD is levying approximately \$56.0 million in 2022.

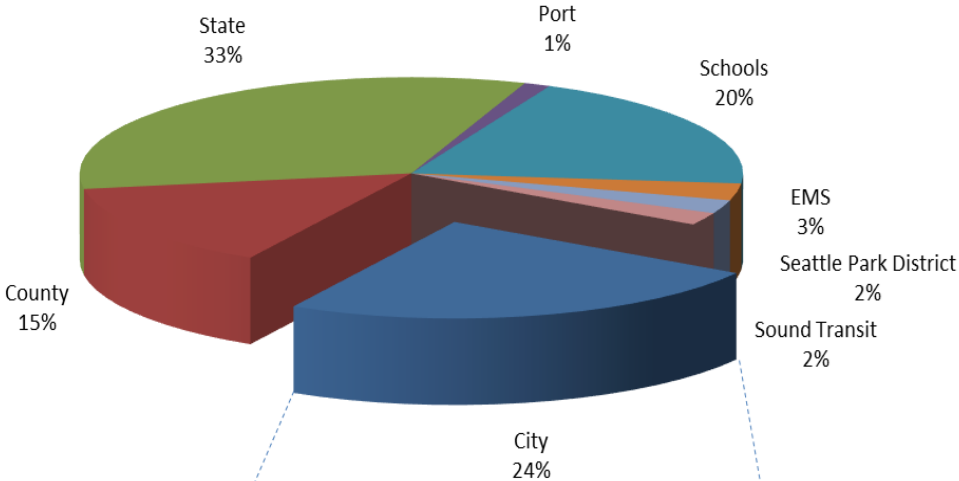
Medic 1/Emergency Medical Services. Voters in November 2019 approved a 6-year (2020-2025 collection years) renewal of the Medic 1/EMS levy at \$0.265 per \$1,000 of AV. Seattle’s share of this revenue is based on Seattle’s assessed value multiplied by the County rate. These revenues are recorded in the General Fund and expended by the Seattle Fire Department. This generates \$69.9 million in revenue in 2022.

Figure 12 shows the different jurisdictions whose rates make up the total property tax rate imposed on Seattle property owners, as well as the components of the City’s 2021 property tax.

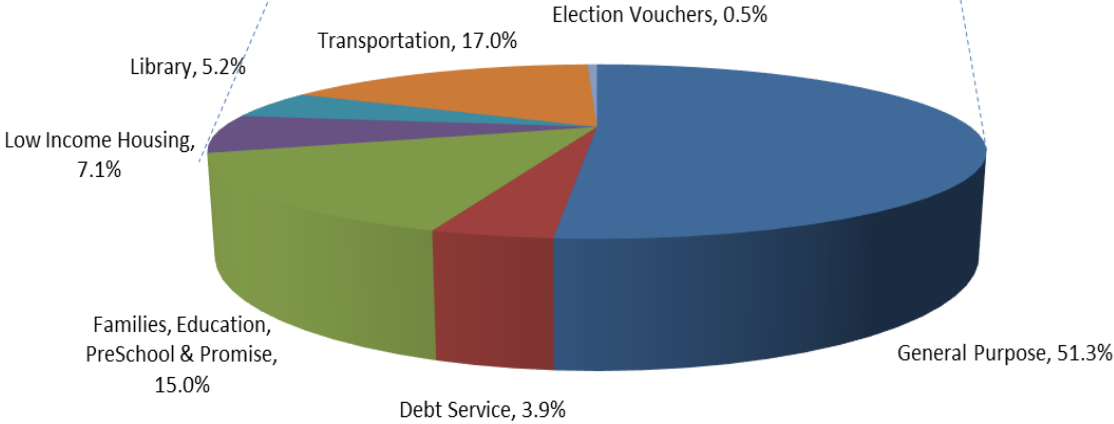
Revenue Overview

Figure 12.

Components of Total Property Tax Levy for 2021
 (tax rate = \$9.31 per \$1,000 assessed value)



Components of City's Property Tax Levy for 2021
 (tax rate = \$2.25 per \$1,000 assessed value)



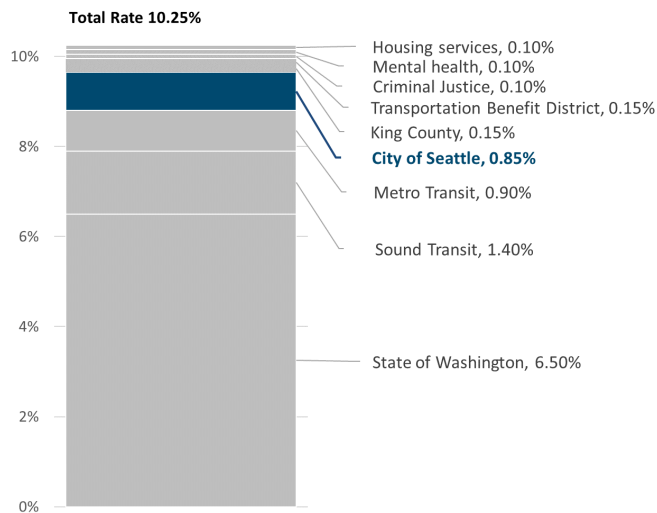
Revenue Overview

Retail Sales and Use Tax

The retail sales and use tax (sales tax) is imposed on the sale of most goods and certain services in Seattle. The tax is collected from consumers by businesses which, in turn, remit the tax revenue to the state. The state sends the City its share of the collections each month.

The sales tax rate in Seattle increased from 10.1% to 10.25% on April 1st, 2021 as a result of the new county housing services tax and the increased transportation benefit district rate approved by voters in November 2020. The basic sales tax rate of 10.25% is a composite of separate rates for several jurisdictions as shown in Figure 13. The City of Seattle's portion of the overall rate is 0.85%. In addition, Seattle receives a share of the revenue collected by the 0.1% King County Criminal Justice Levy. Revenue collected by the Seattle Transportation Benefit District is accounted for in a separate fund and is used to make transportation improvements in Seattle.

Figure 13. Sales and Use Tax Rates in Seattle



Of the City's four major taxes, the sales tax is the most volatile because it is the most sensitive to changing economic conditions. Over half of sales tax revenue comes from retail trade and construction activities, which are very sensitive to changing economic conditions.

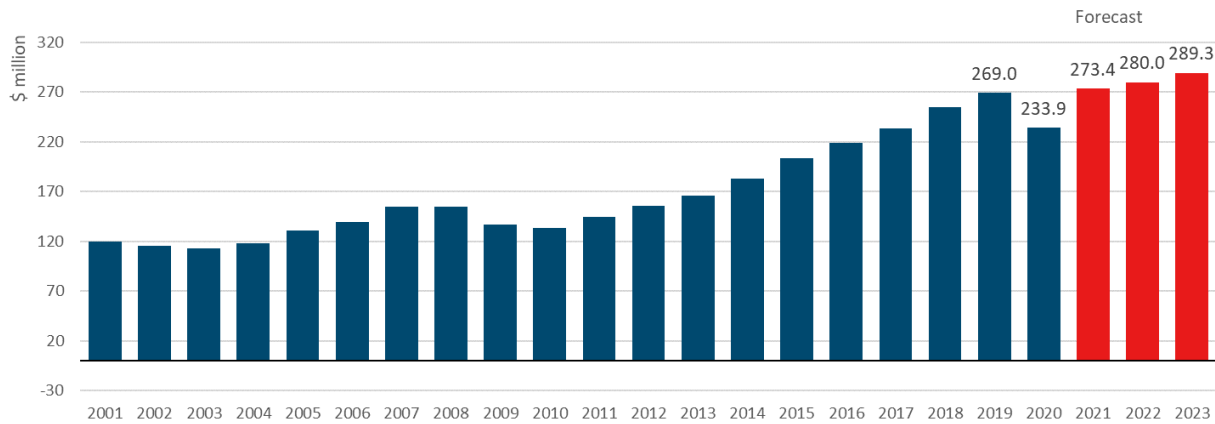
Seattle's sales tax base grew rapidly in the late 1990s, driven by a strong national economy, expansion at Boeing in 1996-1997, and the stock market and technology booms. The recession that followed the bursting of the stock market bubble and the September 11, 2001 terrorist attacks ushered in three successive years of declining revenue. This was followed by four years of healthy growth, 2004–2007, led by a surge in construction activity. That expansion ended in 2008 with the onset of the Great Recession, which caused the largest contraction in the sales tax base in more than 40 years. In a period of five quarters beginning with the third quarter 2008, the sales tax base shrunk by 18.2%. The decline was led by a steep drop in construction along with falling sales in almost every industry.

After hitting bottom in 2010, Seattle's sales tax base has rebounded strongly, with construction leading the way. Other fast-growing industries include motor vehicle and parts retailing, e-commerce retailing, professional, scientific and technical services, accommodation, and food services. Over the 2011-2018 period sales tax revenue increased at an average rate of 8.4% per year.

Revenue Overview

Sales tax revenue fell 13.0% in 2020. The biggest decline took place in tax revenue from leisure and hospitality services which fell by 60.5%. Construction sector revenue declined by 10.8%, but trade services just by 0.2% thanks to online sales. Revenue from the rest of the industries was lower by 7.3%. As fiscal stimulus fuels consumer spending, sales tax revenue is expected to recover in 2021 and reach \$273.4 million, which is about \$4.4 million or 1.7% above the 2019 level.

Figure 14. Retail Sales Tax Revenue



Source: Washington State Department of Revenue, Seattle City Budget Office

Business and Occupation Tax

Seattle’s principal business tax is the business and occupation (B&O) tax, levied on the gross receipts of most business activity that takes place in the city. Small businesses with taxable gross receipts below \$100,000 are exempt from the tax. Between January 1, 2008 and January 1, 2016, the City’s B&O tax also included a square footage tax that was complementary to the gross receipts tax. The square footage tax was implemented to offset an expected revenue loss from state mandated changes in the allocation and apportionment of B&O income.

The City levies the gross receipts tax at different rates on different types of business activity, as indicated in Figure 15. Most types of business activity, including manufacturing, retailing, wholesaling, and printing and publishing, are subject to a tax of 0.222% on taxable gross receipts. Services and transporting freight for hire are taxed at a rate of 0.427%. In 2017 and 2018, the City increased B&O tax rates to the maximum allowed under state law. In addition, the special 0.15% rate for international investment management services was eliminated on January 1, 2017.

Figure 15. Seattle Business and Occupation Tax Rates, 2016 – 2020

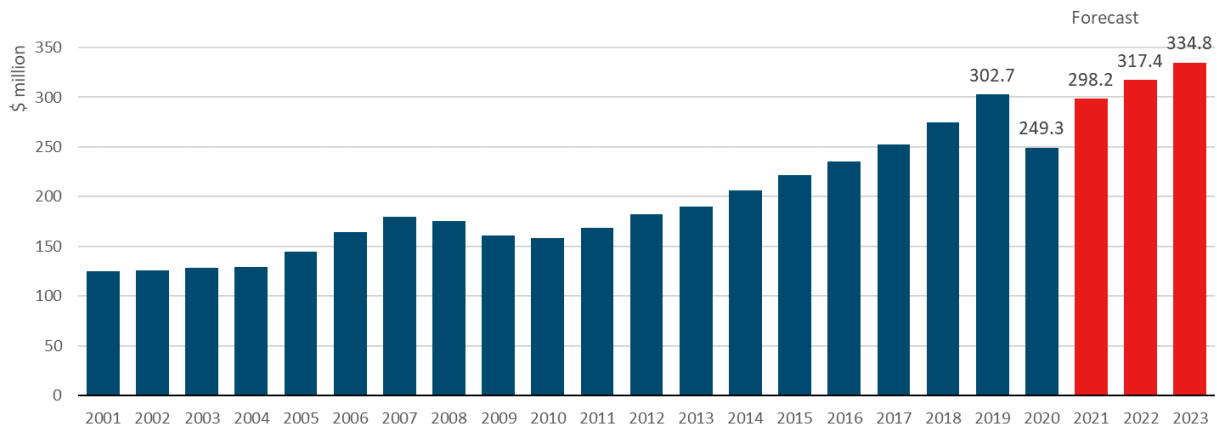
	2016	2017	2018-present
Wholesaling, Retail Sales and Services	0.215%	0.219%	0.222%
Manufacturing, extracting	0.215%	0.219%	0.222%
Printing, publishing	0.215%	0.219%	0.222%
Service, other	0.415%	0.423%	0.427%
International investment management	0.150%	NA	NA

Revenue Overview

Other things being equal, the B&O tax base is more stable than the retail sales tax base. The B&O base is broader than the sales tax base, which does not cover most services. In addition, the B&O tax is less reliant than the sales tax on the relatively volatile construction and retail trade sectors, and it is more dependent upon the relatively stable service sector.

B&O receipts have fluctuated with the economy’s ups-and-downs, rising rapidly during the late-1990s stock market and dot-com boom and the housing bubble of the mid-2000s, going flat from 2001–2004 during the previous decade’s first recession, and falling sharply during the Great Recession. During the Great Recession, the B&O tax base lost 16.8% of its value between first quarter 2008 and second quarter 2010.

Figure 16. B&O Tax Revenue



Source: Seattle City Budget Office

B&O tax revenue has grown at a healthy pace during the recovery from the Great Recession. Over the 2011-2018 period, revenue increased on average at a 7.2% annual rate. Growth was weak in 2013 because of a drop in revenue from audit activity and an increase in refund payments, not because of a weakening of tax base growth. Industries growing rapidly during the recovery have been construction, information, real estate, management of companies and enterprises, food services, and accommodation.

B&O revenue payments fell 17.6% in 2020. The leisure and hospitality sector was the biggest contributor to total B&O revenue decline, accounting for 26.4% of the drop in payments for the 2020 obligation year. Professional and business services accounted for an additional 22.9% of the drop, trade 16.9% and construction 12.3%. B&O tax revenue from information services increased by 6.3% and offset some of the loss. In addition to the negative effects of the pandemic, revenue dropped as a result of HB 1059, which changes the due date for annual payments from January 31 to April 15 beginning with 2020 obligations. January and February payments were accrued to 2020, but April and May payments accrued to 2021. Just like sales and use tax, B&O revenue is expected to recover in 2021. Payments for the first two quarters of 2021 are just 0.94% lower than payments from the same period in 2019, with strong information and financial services sectors countered by slight declines in leisure and hospitality and to a smaller extent professional and business services.

Revenue Overview

Utility Business Tax - Private Utilities

The City levies a tax on the gross income derived from sales of utility services by privately owned utilities within Seattle. These services include telephone, steam, cable communications, natural gas, and refuse collection for businesses.

Natural gas prices remain low. The City levies a 6% utility business tax on gross sales of natural gas and on sales of steam which has natural gas as an energy source. The bulk of revenue from the natural gas tax is received from Puget Sound Energy (PSE). PSE's natural gas rates are approved by the Washington Utilities and Transportation Commission (WUTC). Another tax is levied on consumers of gas delivered by private brokers. It is also assessed at 6% on gross sales. Spot prices, those paid for delivery in the following month, continue to be low. Temperatures play a key role in gas related revenues and are inversely related to natural gas usage and subsequent tax receipts.

Telecommunications tax revenues continue to decline. The utility business tax is levied on the gross income of telecommunication firms at a rate of 6%. Revenue from traditional land-line services has been on a steady decline. This was counteracted by the increasing prevalence of mobile/wireless phones. While new smartphone users have added to the wireless tax revenue base, the increased use of data and internet services which are not taxable have caused declines in the revenue streams.

As more and more wireless phone users are using the devices for data transmission instead of voice or text applications, and telecom companies change their rate plans to respond to this consumer behavior, the City may continue to see tax revenue declines. Some recent court decisions have altered what types of wireless phone calls the City can tax; the City may no longer assess a tax on interstate and international phone calls. There are continued pressures on this revenue stream.

Cutting the cord is affecting Cable Tax revenues. The City has franchise agreements with cable television companies operating in Seattle. Under the current agreements, the City levies a 10% utility tax on the gross subscriber revenues of cable TV operators, which accounts for about 90% of the operators' total revenue. The City also collects B&O taxes on miscellaneous revenues not subject to the utility tax. The imposition of a 4.4% franchise fee makes funds available for cable-related public access purposes. This franchise fee is deposited into the City's Cable Television Franchise Fund. Cable revenues have been declining year over year for some time. Increased competition from satellite and streaming services appear to be taking customers away from traditional cable providers. That is expected to continue and will be a drag on revenues.

Utility Business Tax - Public Utilities

The City levies a tax on most revenue from retail sales collected by City-owned utilities (Seattle City Light and Seattle Public Utilities). Tax rates range from a State-capped 6% on City Light up to a current 15.54% on the City Water utility. The COVID-induced recession is having a small impact on commercial revenues for the utilities, while residential usage is resilient. The 2022 Adopted Budget assumes moderate growth in usage and utility rates yielding an approximately 4.0% growth in 2022 for all public utility revenues compared to 2021 revised expectations, to a combined \$177.7 million. This includes Council changes in the 2022 Adopted Budget from the 2022 Proposed Budget reducing expected Water utility revenues by \$911,000 from \$34.1 million to \$33.2 million and increasing Sewer utility revenues by \$520,000 from \$57.8 million to \$58.3 million.

Revenue Overview

Other Notable Taxes

Admission Tax. The City imposes a 5% tax on admission charges to most Seattle entertainment events, the maximum allowed by state statute. This revenue source is highly sensitive to swings in attendance at events and is dependent on economic conditions, as people's ability to spend money on entertainment is influenced by the general prosperity in the region. The COVID-19 pandemic has almost completely wiped out admissions tax revenue in 2020. Full recovery is expected by 2022, aided by the revenue generated by the new Climate Pledge Arena. Beginning in 2022, all admissions tax revenues will be receipted into the Arts & Culture Fund. The Office of Arts and Culture section of this document provides further detail on the office's use of Arts Account revenue from the admission tax and the implementation of this change.

New Heating Oil Tax delayed. Effective September 1, 2020, Council imposed a \$0.236 per gallon tax on heating oil service providers for every gallon of heating oil sold and delivered within Seattle. In consideration of the pandemic's effects on households and businesses, Council delayed implementation until September 1, 2021 and then further delayed until April 1, 2022. This tax is estimated to generate approximately \$780,000 in 2022. The revenues primarily support low-income household oil furnace conversion programs administered by the Office of Sustainability and Environment.

New Transportation Network Company Tax. In November 2019, Council approved a tax on transportation network companies (TNC), such as Uber and Lyft, effective July 1, 2020. As approved, the tax of \$0.57 per trip is owed for all rides originating in Seattle by TNC's with more than 1 million rides per calendar quarter. Council has reduced the ride threshold to 200,000 rides per quarter effective in October 2020. The first proceeds are not expected until the first quarter of 2021. This tax is estimated to raise \$5.5 million in 2021 and \$9.1 million in 2022.

Licenses and Permits

The City requires individuals and companies conducting business in Seattle to obtain a City business license. In addition, some business activities, such as taxi cabs and security systems, require additional licenses referred to as professional and occupational licenses. The City also assesses fees for public-safety purposes and charges a variety of fees for the use of public facilities and rights-of-way.

In 2005 the City instituted a two-tier business license fee structure. The cost of a license, which had been \$80 per year for all businesses, was raised to \$90 for businesses with worldwide revenues of more than \$20,000 per year and lowered to \$45 for businesses with worldwide revenues less than \$20,000 per year. The City increased the fees for 2015 license renewals to \$110 and \$55, respectively. To provide funding for additional police officers, a new business license fee structure took effect for 2017 licenses. Fees increased for businesses that have a taxable income (reported for B&O tax purposes) greater than \$500,000. Fees for all other businesses remain at 2016 levels until 2020. Fee increases were being phased in over a three-year period, 2017–2019, and will increase with inflation annually thereafter.

Revenue Overview

Figure 17. Business License Fee Schedule, 2016 – 2021

Taxable income	2016*	2017	2018	2019	2020	2021	2022
Less than \$20,000	\$55	\$55	\$55	\$55	\$56	\$56	\$59
\$20,000 - \$500,000	\$110	\$110	\$110	\$110	\$113	\$114	\$120
\$500,000 - \$2 mil.	\$110	\$480	\$480	\$500	\$511	\$515	\$543
\$2 mil. - \$5 mil.	\$110	\$1,000	\$1,000	\$1,200	\$1,227	\$1,238	\$1,306
More than \$5 mil.	\$110	\$1,000	\$2,000	\$2,400	\$2,455	\$2,476	\$2,613

*2016 fee is based on worldwide gross income, not taxable income.

Parking Meters/Traffic Permits

As part of the overall response to the Corona virus, the City suspended on-street parking rates as of April 4, 2020. On July 13 the system was restarted with rates set at \$0.50 per hour and are anticipated to increase gradually at intervals as occupancy levels increase with the recovery into 2021 and 2022. Overall, 2020 revenue losses, relative to 2019 Actuals were about \$28 million, falling from \$38.3 million to \$10.4 million. 2021 revenues are anticipated to increase slightly to \$11.3 million, then more substantially in 2022 to \$21.2 million as rates continue to rise in response to greater demand for on street parking. In response to the updated forecast, Council increased 2022 Adopted Budget parking meter revenues \$1.8 million from the 2022 Proposed Budget of \$19.3 million.

Street Use and Traffic Permits. Traffic-related permit fees, such as meter hood service, commercial vehicle load zone, truck overload, gross weight and other permits are tied to construction and trade services primarily. These revenues are projected to increase modestly as service work returns more fully in 2021 and 2022 but construction activity slows. The 2022 Adopted Budget assumes revenues of approximately \$4.8 million in 2021 and \$7.4 million in 2022.

Court Fines

Typically, between 50% and 60% of court fine revenues collected by the Seattle Municipal Court are from parking citations written by Seattle Police Department parking enforcement (PEOs) and traffic officers. Fines from photo enforcement in selected intersections and school zones now comprise approximately 35-45% of revenues and 5-10% comes from traffic and other non-parking related citations.

Total 2022 General Fund court fines and fees revenues are projected at \$20.2 million in 2022, and \$17.5 million in 2021, up from \$17.0 million in 2020. Previous forecast in the 2022 Proposed Budget was for total court fines and fees revenues of \$26.7 million in 2022 and \$24.7 in 2021. Of this total, red-light camera enforcement revenues (i.e., non-school zone cameras) are anticipated to be \$3.9 million in 2022. The 2020 red-light camera revenue is fully recognized in the General Fund. Beginning in 2021 the City will again direct 20% of red-light camera revenues to the School Safety Traffic and Pedestrian Improvement (SSTPI) Fund after Council suspended this transfer for 2018-20. These transfer amounts into the SSTPI Fund are estimated at \$940,000 in 2021 and \$984,000 in 2022. Non-camera fine revenues are projected at approximately \$15.9 million in 2022, which is an increase from expected 2021 revenues of \$13.5 million.

The 2022 Adopted Budget includes revenues from 3 new school zone speeding enforcement cameras active for the fall 2021 term. This is a downward revision from previous plans to install 10 new cameras

Revenue Overview

at 6 schools effective January 2021. The 2022 Proposed Budget did not include any additional cameras or revenue in 2021 or 2022 and forecast 2022 revenues at \$10.6 million and 2021 revenues at \$5.4 million. Council increased revenues in the 2022 Adopted Budget to \$6.9 million in 2021 and \$14.2 million in 2022. School zone camera revenues are accounted for in the School Safety Traffic and Pedestrian Improvement (SSTPI) Fund.

Interest Income

Through investment of the City's cash pool in accordance with state law and the City's own financial policies, the General Fund receives interest and investment earnings on cash balances attributable to several of the City's funds that are affiliated with general government activities. Many other City funds are independent, retaining their own interest and investment earnings. Interest and investment income to the General Fund varies widely, subject to significant fluctuations in cash balances and changes in earnings rates dictated by economic and financial market conditions. Rates are projected to increase gradually coming out of the current period as the economy stabilizes and the Federal Reserve tapers off its actions in response to the recession. This revenue will remain reduced at about \$2.2 million in 2021 and 2022.

Revenue from Other Public Entities

Washington State shares revenues with Seattle. The State of Washington distributes a portion of tax and fee revenue directly to cities. Specifically, portions of revenues from the State General Fund, liquor receipts (both profits and excise taxes), and motor vehicle fuel excise taxes, are allocated directly to cities. Revenues from motor vehicle fuel excise taxes are dedicated to street maintenance expenditures and are deposited into the City's Transportation Fund. Revenues from the other taxes are deposited into the City's General Fund.

Criminal Justice revenues. The City receives funding from the State for criminal justice programs. The State provides these distributions out of its General Fund. These revenues are allocated on the basis of population and crime rates relative to statewide averages. These revenues have been affected by State budget changes in the recent past and, while not expected, could be affected in future budgets out of Olympia.

Marijuana related revenues are being shared with local jurisdictions. As part of the State's 2016 budget, marijuana related tax revenues are being shared with local jurisdictions for public safety purposes. The state has adopted a complicated allocation of these revenues, but in general only those cities in counties that have legalized marijuana sales will receive excise tax distributions based on both their jurisdictions proportion of marijuana related sales as well as a per capita basis. Because this is a relatively new revenue stream with a growing tax base, the forecast is imprecise.

State budget restores liquor related revenues to cities. Cities in the state of Washington typically receive two liquor related revenues from the State. One is related to the liquor excise tax on sales of spirits and the other is a share in the State Liquor and Cannabis Board's profits accrued from the operation from their monopoly on spirits sales. The State no longer holds the monopoly in liquor sales in the state due to the passing of Initiative 1183 in November of 2011. The initiative guaranteed the cities would continue to receive distributions in an amount equal to or greater than what they received from liquor board profits prior to the implementation of the initiative as well as an additional \$10 million to be shared annually. There was no guarantee concerning liquor excise taxes. In recent budgets the State

Revenue Overview

has eliminated, on a temporary basis, the sharing of liquor excise taxes. The most recent State budget has restored fully the excise tax funding to cities.

Service Charges and Reimbursements

Internal service charges reflect current administrative structure. In 1993, the City Council adopted a resolution directing the City to allocate a portion of central service expenses of the General Fund to City utilities and certain other departments not supported by the General Fund. The intent is to allocate a fair share of the costs of centralized general government services to the budgets of departments supported by revenues that are largely self-determined. These allocations are executed in the form of payments to the General Fund from these independently supported departments. More details about these cost allocations and methods are detailed in the Cost Allocation section of this budget.

Interfund Transfers

Interfund transfers. Occasionally, transfers from departments to the General Fund take place to pay for specific programs that would ordinarily be executed by a general government department or to capture existing unreserved fund balances. A detailed list of these transfers is included in the General Fund revenue table. This includes the transfer of school zone camera revenues described under Court Fines above.

Cumulative Reserve Fund – Real Estate Excise Tax

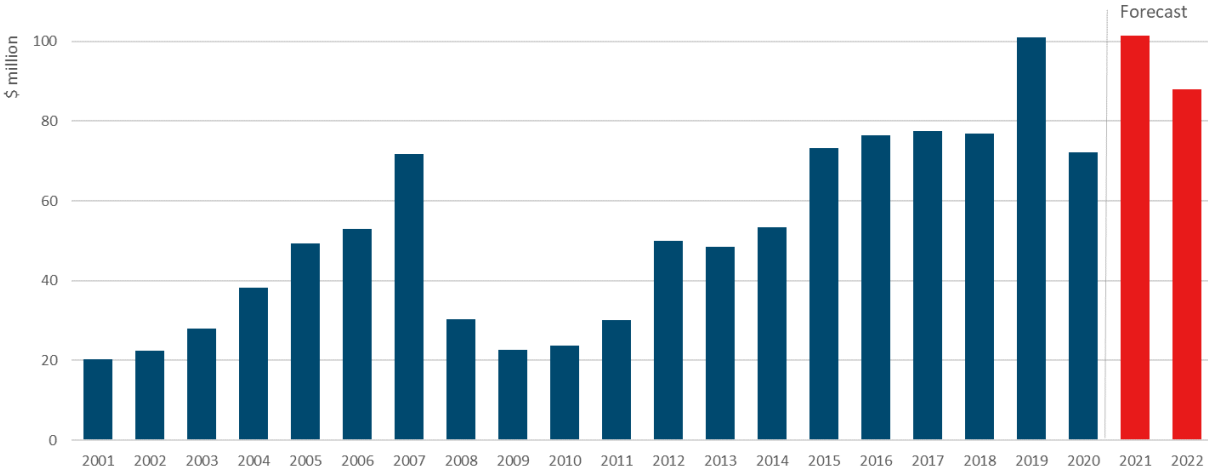
Cumulative Reserve Fund resources are used primarily for the maintenance and development of City general government capital facilities. These purposes are supported mainly by revenues from the Real Estate Excise Tax (REET), but also, to a lesser degree, by the proceeds from certain property sales and rents, street vacation revenues, General Fund transfers, and interest earnings on fund balances.

The REET is levied by the City at a rate of 0.5% on sales of real estate measured by the full selling price. Because the tax is levied on transactions, the amount of revenue that the City receives from REET is determined by both the volume and value of transactions.

REET revenue spiked in 2019, as sellers, particularly those of large real estate, rushed to close sales before the scheduled increase in state tax rates in January 2020. This, and the increased uncertainty brought about by the pandemic, led to a large drop in 2020 revenue from real estate valued above \$10 million. But in 2021 a number of large properties were sold again, together with rising home prices and the generally high residential sales, this led to a significant upward revision of the REET forecast. The Adopted Budget anticipates \$101.5 million in revenue in 2021 followed by \$88.0 million in 2022 as the housing market begins to cool.

Revenue Overview

Figure 18. REET Revenues



Revenue Overview

Sweetened Beverage Tax Fund

On June 5, 2017, the City Council approved the Sweetened Beverage Tax (SBT) effective January 1, 2018. Distributors of sweetened beverages are liable for the tax of \$0.0175 per fluid ounce of sweetened beverage distributed into the city of Seattle for final sale to the consumer. Sweetened beverages include sodas, energy drinks, sweetened juices and teas, sport drinks and ready-to-drink coffee drinks. The 2022 Proposed Budget included revenues of \$22.3 million in 2022 and \$20.7 million in 2021. Based on the November forecast, Council reduces these amounts in the 2022 Adopted budget to \$20.38 million in 2022 and \$18.2 million in 2021. Although restaurant consumption is anticipated to increase somewhat in 2021 and further in 2022, this growth has proven slower than previously anticipated. The City received \$15.6 million in 2020 and \$24.1 million in 2019. Revenues will be used to fund educational and food access programs primarily through the Department of Education and Early Learning (DEEL), the Human Services Department (HSD) and the Office of Sustainability and Environment (OSE). Beginning in 2020 these revenues and associated expenditures are moved from the General Fund to the Sweetened Beverage Tax Fund in the City's accounting system.

Short-Term Rental Tax Fund

Effective January 1, 2019, the State legislature authorized the public facilities district that is the Washington State Trade and Convention Center to impose a 7% tax on the sale of or charge made for the furnishing of lodging (including but not limited to any short-term rental). The proceeds generated from short-term rental charges in Seattle are distributed to the City of Seattle to support community-initiated equitable development and affordable housing programs. These revenues have been severely affected by the significant reduction in travel due to COVID-19 concerns. Under general expectations of a gradual reopening of travel and tourism, the 2022 Adopted Budget assumes 2021 and 2022 revenues of \$7.2 million and \$9.8 million respectively. Beginning in 2020 these revenues and associated expenditures are moved from the General Fund to the Short-Term Rental Tax Fund in the City's accounting system.

JumpStart Payroll Expense Tax Fund

On July 6, 2020 the City Council approved the Payroll Expense Tax (PET) effective January 1, 2021. The tax is on businesses with \$7 million or higher Seattle payroll expense in the prior year. The tax rates are tiered according to the size of the businesses payroll (less than \$100 million/\$100 million to less than \$1 billion/\$1 billion or more) and the employee's compensation (less than \$150,000/\$150,000 to less than \$400,000/\$400,000 or more). Tax rates range from 0% for employees with annual compensation less than \$150,000, regardless of the size of the business' overall payroll, to 2.4% for employees with annual compensation of \$400,000 or more, working in businesses with total payroll of \$1 billion or greater. For 2021, businesses will consolidate quarterly filing information and report and pay on a single tax return due January 31, 2022. For 2022 and going forward the PET will be reported and paid on a quarterly basis. The 2022 Adopted Budget anticipates 2021 revenues of \$200.1 million and \$233.9 million in 2022. This is a new tax and these estimates are uncertain due to the lack of available data on where individuals work and what their compensation is. Estimates should improve over time as businesses adjust to paying the tax and the data improve. Beginning in 2022 the PET revenues and associated expenditures are moved from the General Fund to the JumpStart Payroll Expense Tax Fund in the City's accounting system.

Revenue Overview

Figure 19. Seattle City Tax Rates

	2017	2018	2019	2020	2021
Property Taxes (Dollars per \$1,000 of Assessed Value)					
General Property Tax	\$1.35	\$1.25	\$1.13	\$1.12	\$1.16
Families & Education	0.18	0.16	0.16	0.34	0.34
Parks and Open Space					
Low Income Housing	0.22	0.19	0.19	0.16	0.16
Transportation	0.52	0.45	0.45	0.38	0.38
Pike Place Market					
Library	0.09	0.08	0.08	0.12	0.12
Pre-School For All	0.08	0.07			
Election Vouchers	0.02	0.01	0.01	0.01	0.01
City Excess GO Bond	0.16	0.14	0.14	0.09	0.09
Other Property Taxes related to the City					
Seattle Park District	0.28	0.23	0.23	0.21	0.21
Emergency Medical Services	0.26	0.24	0.24	0.26	0.26
Retail Sales and Use Tax					
	0.85%	0.85%	0.85%	0.85%	0.85%
Transportation Benefit District Sales and Use Tax					
	0.10%	0.10%	0.10%	0.10%	0.15%
Business and Occupation Tax					
Retail/Wholesale	0.219%	0.222%	0.222%	0.222%	0.222%
Manufacturing/Extracting	0.219%	0.222%	0.222%	0.222%	0.222%
Printing/Publishing	0.219%	0.222%	0.222%	0.222%	0.222%
Service, other	0.423%	0.427%	0.427%	0.427%	0.427%
International Finance					
City of Seattle Public Utility Business Taxes					
City Light	6.00%	6.00%	6.00%	6.00%	6.00%
City Water	15.54%	15.54%	15.54%	15.54%	15.54%
City Drainage	11.50%	11.50%	11.50%	11.50%	11.50%
City Wastewater	12.00%	12.00%	12.00%	12.00%	12.00%
City Solid Waste*	14.20%	14.20%	14.20%	14.20%	14.20%
City of Seattle Private Utility B&O Tax Rates					
Cable Communications (not franchise fee)	10.00%	10.00%	10.00%	10.00%	10.00%
Telephone	6.00%	6.00%	6.00%	6.00%	6.00%
Natural Gas	6.00%	6.00%	6.00%	6.00%	6.00%
Steam	6.00%	6.00%	6.00%	6.00%	6.00%
Commercial Solid Waste*	14.20%	14.20%	14.20%	14.20%	14.20%
Other Taxes					
Admissions	5.00%	5.00%	5.00%	5.00%	5.00%
Amusement Games (less prizes)	2.00%	2.00%	2.00%	2.00%	2.00%
Bingo (less prizes)	10.00%	10.00%	10.00%	10.00%	10.00%
Punchcards/Pulltabs	5.00%	5.00%	5.00%	5.00%	5.00%
Cable Franchise Fee	4.40%	4.40%	4.40%	4.40%	4.40%
Fire Arms Tax (Dollars per weapon)	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00
Ammunition Tax (Dollars per round)	\$0.05	\$0.05	\$0.05	\$0.05	\$0.05
Sweetened Beverage Tax (Dollars per fluid ounce)		\$0.0175	\$0.0175	\$0.0175	\$0.0175

*Increase effective April 1, 2017

Multi-Department Revenue Summary

In recent years, the City of Seattle has implemented new dedicated revenues for specific purposes in multiple departments. The revenues and expenditures for these multi-department revenues are summarized in the financial plan section of the budget, and additional detail on the expenditure changes in the 2022 Adopted Budget is included below.

This section includes a summary of the following revenues:

Short-Term Rental Tax

Sweetened Beverage Tax

Transportation Network Company Tax

Community Development Block Grant (federal grant used in multiple departments)

Short-Term Rental Tax

The Short-Term Rental Tax (STRT) supports the Equitable Development Initiative (EDI), supportive housing and debt service. The Equitable Development Initiative (EDI) was established in 2016 to provide investments in neighborhoods that support those most impacted by displacement and low access to opportunity. The program's objectives include advancement of economic opportunity and wealth-building strategies, preventing displacement, and building on local cultural assets. Ordinance 125872 states that the Office of Planning and Community Development (OPCD) should receive an annual STRT allocation of \$5 million annually to provide EDI grants to outside organizations. Short-term rental tax revenues were in decline in 2021 due to the COVID-19 pandemic, but they appear to be recovering. The adopted budget allocates \$5 million of STRT in OPCD's budget for EDI grants. In addition, the adopted budget allocates \$3.4 million of STRT for permanent supportive housing investments in the Human Services Department and \$2 million for debt service payments on low-income housing.

Sweetened Beverage Tax

The 2022 adopted budget provides \$21.9 for SBT or Sweetened Beverage Tax-funded programming. The budget supports ongoing funding for Fresh Bucks and Healthy Food in Schools at the Office of Sustainability and Environment (OSE), the Childcare Assistance Program (CCAP) at the Department of Education and Early Learning (DEEL), food system support at the Human Services Department (HSD), and recreational programming at Seattle Parks and Recreation (SPR). Changes for 2022 include providing \$1.5 million in ongoing funding for DEEL's Prenatal-to-3 grant programming, which was first funded as a one-time pilot program for 2021, and which has been a priority for the Sweetened Beverage Tax Community Advisory Board. The 2022 adopted budget also restores \$1.5 million to the Department of Neighborhood's Equitable Food Fund (formerly the Healthy Food Fund), bringing its SBT funding to nearly \$3 million.

Multi-Department Revenue Summary

Transportation Network Company (TNC) Tax

On September 19, 2019, Mayor Jenny A. Durkan announced a proposed tax on rides with Transportation Network Companies (TNCs) originating 1,000,000 trips or more per quarter from the City of Seattle. Legislation submitted with the 2020 Proposed Budget and passed as part of the 2020 Adopted budget enacted the tax, made appropriations based on forecast revenues, and enacted driver protections. However, due the pandemic-related drop in TNC trip volume, projected revenues from the tax were subsequently reduced to \$0 for 2020 and 75% of the original forecast for 2021; 2020 spending and 2021 budget proposals were curtailed accordingly. As anticipated by the 2021 Proposed Budget, the City Council passed ordinances to reduce the trip threshold for tax eligibility from 1,000,000 down to 200,000 trips per quarter in November 2021. Accounting for this reduced trip threshold and anticipating a partial recovery in trip volumes, the 2022 Adopted Budget assumes \$9.1 million of TNC tax revenue, a 64% increase over the 2021 Adopted revenue forecast but still less than half of the original, pre-pandemic forecast for 2022.

In the 2022 Adopted Budget, the Department of Finance and Administrative Services (FAS) is responsible for maintaining the accounting and tax infrastructure necessary to enforce and collect the tax. The Office of Labor Standards (OLS) is responsible for enforcing the TNC Minimum Compensation and Deactivation ordinances and for operating the Dispute Resolution Center (DRC). Finally, the Seattle Department of Transportation and the Office of Housing will receive appropriations of \$2.84 million and \$1.3 million respectively.

Community Development Block Grant (CDBG)

Funding Source Overview

In 2017, as part of the implementation of a new enterprise-wide financial management system, the Community Development Block Grant (CDBG) Fund (17810) was dissolved, and budget was distributed to various other funds in alignment with the direct fund model. The Human Services Department (HSD) is the City department which acts as custodian for all grants from the U.S. Department of Housing and Urban Development, including CDBG funding. However, CDBG is a relatively flexible funding source and is used by many City departments.

Budget Overview

In the 2022 Adopted Budget, CDBG funds are distributed to departments and projects as detailed in Table 1. All projects are subject to federal CDBG eligibility requirements, and for some projects, final eligibility has not yet been determined. As with the 2021 project plan, the 2022 project plan notes that funds supporting services previously provided by HSD will continue to be part of the City's contribution to the King County Regional Homelessness Authority (KCRHA). Table 2 below shows expected income from CDBG-funded loan programs managed by the Office of Housing.

Multi-Department Revenue Summary

Table 1: Community Development Block Grant (CDBG) 2022 Project Plan

Department	Title	2022 CDBG
Human Services Department (HSD)	Human Services CDBG Admin & Planning	\$1,012,527
	Homeless Services (KCRHA subrecipient grants)	\$3,151,628
	Homeless Services (KCRHA admin)	\$24,600
	Community Facilities Clinic Development	\$1,000,000
	Mount Baker Family Resource Center	\$155,734
	Minor Home Repair	\$449,917
	HSD Total	\$5,794,406
Office of Housing (OH)	Office of Housing CDBG Admin & Planning	\$160,972
Office of Economic Development	Small Business Support	\$1,364,000
Office of Immigrant and Refugee Affairs	ESL for Work (Ready to Work)	\$650,200
Office of Planning and Community Development	Equitable Development Initiative	\$430,000
Seattle Parks and Recreations	Seattle Conservation Corp Park Upgrades	\$808,000
Total		\$9,207,578

Expected Resources \$9,207,578

Balance \$0

Table 2: Community Development Block Grant (CDBG) 2022 Expected Program Income

Department	Title	2022 CDBG Program Income
Office of Housing (OH)	Home Repair Revolving Loan Program	\$605,462
	Homebuyer Assistance Revolving Loan Program	\$315,004
	Rental Housing Preservation and Development Revolving Loan Program	\$366,435
Total		\$1,286,901

City Fiscal Reserve Funds

The State of Washington permits the City to maintain two financial reserves to draw upon in the event of certain unanticipated expenditure or revenue pressures.

Emergency Fund

Under the authority of RCW 35.32A.060, the City maintains the Emergency Fund (EMF) of the General Fund. The EMF is the principal reserve for the City to draw upon when certain unanticipated expenses occur during the fiscal year. Eligible expenses include costs related to storms or other natural disasters. State law limits the amount of money the City can set aside in this reserve to 37.5 cents per \$1,000 of assessed value of property within the city.

Prior to 2017, the City's practice had been to fully fund the emergency reserve to this maximum limit. In 2017, the City modified the existing financial policies for the EMF to establish a minimum balance of \$60 million, and to adjust that minimum each year with the rate of inflation. This policy struck a balance between ensuring that resources will be available to address unanticipated expenditures and making resources available to address current needs.

Due to the ongoing COVID-19 pandemic and related economic downturn, the City's medium-range revenue forecasts remain significantly reduced from prior expectations; concurrently, the City continues to realize significant expenses to address the ongoing emergency. In response, the City has drawn \$31.3 million from the EMF over the last two years, reducing the reserve balance to \$33.7 million.

In the current environment, it is not realistic for the City to meet the fund balance requirements for the Emergency Fund in the immediate future, and current policy does not define a process for rebuilding the reserve after a significant drawdown of funds. Legislation submitted with the 2022 Adopted Budget updates the EMF policy to require that the Emergency Fund be replenished to the target balance within a period of five years, sooner if practically possible. Based on current CPI-U projections, the updated policy would require the EMF to reach a \$77 million balance by the end of 2026. The 2022 Adopted Budget contributes \$10 million to the EMF, rebuilding the reserve balance to \$43.7 million at the end of 2022.

Revenue Stabilization Fund

Under the authority of RCW 35.21.070, the City maintains a second financial reserve called the Revenue Stabilization Fund (RSF), also known as the Rainy Day Fund. The RSF provides resources for the City to draw upon to maintain City services in the event of a sudden, unanticipated shortfall in revenue due to economic downturns or other factors. City code limits the balance of this reserve to five percent of General Fund tax receipts. Ordinance 123743 requires the City to deposit an amount equivalent to 0.5% of General Fund tax revenues into the RSF, with some limited exceptions. In addition, City policy requires the deposit of 50% of any unplanned year-end fund balance in the General Fund into the RSF. The RSF has a fund balance cap equal to five percent of total annual General Fund tax revenue.

The City adopted significant RSF funding enhancements in 2011 via Ordinance 123743, including the required annual deposit of 0.5% of General Fund tax revenues into the RSF. These changes enabled the City to rebuild the Rainy-Day Fund reserves that had been spent down in 2009 and 2010 in the midst of the Great Recession. The new policies facilitated the rebuilding of this reserve fund from a low of \$10.5 million in 2010 to \$60.8 million by 2020. Additionally, the policies specified that contributions to the fund are suspended when tax revenues decline and are reduced to 0.25% in the following year.

In response to ongoing COVID-19 emergency and related economic downturn, the City has withdrawn \$54.7 million from the RSF over the last two years, reducing the reserve balance to \$6.0 million. City policy requires a contribution of \$3.1 million dollars in 2022. The 2022 Adopted Budget exceeds this requirement, contributing \$15.4 million and rebuilding the RSF reserve balance to \$21.4 million.

City Bond Issuance and Debt Service

In addition to cash resources, the City also uses bonds and property tax levies to fund a variety of capital improvement projects. The City's budget must include funds to pay interest and principal on outstanding and proposed bonds. The City has issued three types of debt to finance its capital improvement programs: unlimited tax general obligation bonds, limited tax general obligation bonds and revenue bonds.

Unlimited Tax General Obligation Bonds

The City may issue Unlimited Tax General Obligation (UTGO) Bonds for capital purposes if a proposition authorizing their issuance is approved by 60% of the voters in an election in which the number of voters exceeds 40% of the voters in the most recent general election. Payment of principal and interest is backed by the "full faith and credit" of the City. This means that the City commits itself to include in its property tax levy an amount that is sufficient to pay principal and interest on the bonds. Property taxes levied to pay debt service on UTGO bonds are not subject to the statutory limits in state law on the taxing authority of local governments, which is why UTGO bonds are "unlimited" (see the "Property Tax" section of the "Revenue Overview" for a description of statutory limits on property tax rates and growth). However, state law does limit the amount of UTGO bonds that can be outstanding at any time to 7.5% of assessed valuation of property in the city: 2.5% for open space and park facilities, 2.5% for utility purposes, and 2.5% for general purposes. As of December 31, 2020, there were approximately \$252 million in UTGO bonds outstanding.

Limited Tax General Obligation Bonds

The City Council may authorize the issuance of Limited Tax General Obligation (LTGO) Bonds, also known as Councilmanic bonds, in an amount up to 1.5% of assessed valuation, without a vote of the people. The City pledges its full faith and credit to the payment of principal and interest on LTGO bonds, but this pledge must be fulfilled within the City's statutory property tax limitations. Thus, these are "limited" general obligation bonds. The combination of UTGO bonds issued for general purposes and LTGO bonds cannot exceed 2.5% of assessed property valuation. If LTGO bonds are issued up to the 1.5% ceiling, then UTGO bonds for general purposes are limited to 1% of assessed value.

The City also guarantees debt issued by the Pike Place Market Preservation and Development Authority, the Seattle Indian Services Commission, the Seattle Chinatown/International District Preservation and Development Authority, and the Museum Development Authority. As of December 31, 2020, the guarantees totaled \$34.3 million out of \$820.5 million outstanding LTGO debt. Guarantees count against the City's LTGO debt capacity.

Revenue Bonds

Revenue bonds are used to provide financing for the capital programs of City Light and the three other utilities - Water, Drainage and Wastewater, and Solid Waste - which are grouped together in Seattle Public Utilities. The City does not pledge its full faith and credit to the payment of debt service on revenue bonds. Payment of principal and interest on the bonds issued by each utility is derived solely from the revenues generated by the issuing utility. No tax revenues are used to pay debt service.

When revenue bonds are sold, the City commits itself to set fees and charges for the issuing utility that will be sufficient to pay all costs of operations and maintenance, and all payments of principal and interest on the bonds. While the amount of revenue bonds is not subject to statutory limits, the utility's ability to repay debt with interest is a practical constraint.

Forms of Debt Authorized by State Law

Table 1 below summarizes the conditions and limitations that apply to the issuance of the general obligation debt issued by the City.

Table 1: Summary of Conditions and Limitations for City Debt Issuances

Form of Debt	Voter Approval Required	Source of Repayment	Statutory Limitation	Current Limit ¹	Outstanding 12-31-20 ¹
Unlimited Tax General Obligation Bonds (UTGO)					
Parks & Open Space	Yes	Property Tax	2.5% of AV	\$6.5 Billion	\$0
Utility	Yes	Property Tax	2.5% of AV	\$6.5 Billion	\$0
General Purposes	Yes	Property Tax	1.0 % of AV ²	\$2.6 Billion	\$251 Million
Limited Tax General Obligation Bonds (LTGO)					
	No	Taxes and Other Revenues	1.5% of AV ²	\$3.9 Billion	\$893 Million ³

¹ As of 12/31/20, assuming the latest certified assessed value of \$262.1 billion, issued on January 27, 2021 for taxes payable in 2021.

² The sum of UTGO and LTGO debt for general purposes cannot exceed 2.5% of assessed valuation.

³ Includes \$34.3 million of PDA debt guarantees.

City Debt Management Policies and Bond Ratings

The use of debt financing by the City is subject to federal and state laws as well as the City's own debt management policies ([Resolution 31553](#)).

The City has earned very high ratings on its bonds as a result of a strong economy and prudent financial practices. The City's UTGO debt is rated Aaa by Moody's Investors Service, AAA by Fitch IBCA, and AAA by Standard & Poor's (S&P), which are the highest possible ratings. The City's LTGO debt is rated Aaa by Moody's, AAA by Fitch, and AAA by S&P. In addition, the City's utilities have very high ratings for revenue debt, reflecting sound finances and good management.

2022 Projected Bond Issues

In 2022, the City is authorized to issue approximately \$236 million of limited tax general obligation (LTGO) bonds for a variety of purposes. Table 2 lists the financed projects and other details of the financing plan. Bond proceeds will be deposited into the 2022 Tax Exempt and Taxable Multipurpose Bond Funds. City departments responsible for all or portions of projects listed in Table 2 will then draw money from this fund as appropriated to implement the projects. The appropriation authority for using these bond funds are in the respective departments' sections of this budget.

Table 2: 2022 Multipurpose LTGO Bond Issuance Costs - Informational Only (\$1,000s)

<i>Project</i>	Capital Cost	Approx. Par Amount (1)	Max. Term	Approx. Rate	Debt Service Adopted 2022	Debt Service Estimated 2023	Debt Service Funding Source
Seattle Municipal Tower Elevator Rehab	9,500	9,785	10	3.00%	294	1,147	FAS Rates
Human Capital Management System	17,636	18,165	8	3.00%	545	2,588	FAS Rates
Fire Station 31	3,500	3,605	20	4.00%	108	265	REET I
Data and Telephone Infrastructure	4,277	4,406	8	3.00%	132	628	IT Rates
Computing Services Architecture	1,100	1,133	8	3.00%	34	161	IT Rates
Criminal Justice Information System Projects	13,076	13,468	8	3.00%	404	1,919	General Fund
Alaskan Way Main Corridor	10,275	10,583	20	4.00%	317	779	CPT-2.5% (2)
Overlook Walk and East-West Connections Project	4,630	4,769	20	4.50%	161	367	CPT-2.5% (2)
West Seattle Bridge Immediate Response	44,634	45,973	20	4.00%	1,379	3,383	REET II
West Marginal Way Safe Street and Accessibility Improvement	1,150	1,185	20	4.00%	36	87	REET II
Aquarium Expansion	11,975	12,334	20	4.50%	416	948	REET I
Pike Place Market	6,000	6,180	10	3.50%	216	743	Bond Interest and Redemption Fund
Historic Seattle PDA	1,800	1,854	20	4.50%	63	143	Historic Seattle (BIRF)
Seattle Department of Transportation Bridge Projects	100,000	103,000	20	4.00%	3,090	7,579	REET I (2022), TBD (2023)
Total	229,553	236,440			7,195	20,738	

(1) Includes 3% for costs of issuance and pricing adjustments.

(2) Receipts from additional 2.5% commercial parking taxes.

2022 Multipurpose LTGO Fund Issuance Costs - Informational Only (\$1,000s)

Approximate Par Amount	Issuance Costs & Pricing Adjustments	Approximate Issuance Cost for 2022
\$236,440	3%	\$6,887

2022 Debt Service

In 2022, debt service associated with outstanding LTGO bond issues as well as the planned 2022 bond issuances is expected to be approximately \$102 million. Appropriation authority for debt service costs are in the respective departments' sections of this budget. The Debt Service Appendix lists debt service amounts by paying fund.

Council Changes to the Proposed Budget

As part of the 2022 Adopted Budget, the City Council authorized an additional \$100 million of bonding for various transportation bridge projects. Council also added appropriation in 2022 for the related debt service payment of approximately \$3 million, funded by Real Estate Excise Tax I.

Selected Financial Policies

Through a series of Resolutions and Ordinances, the City has adopted a number of financial policies that are designed to protect the City's financial interests and provide a framework and guidelines for the City's financial practices. For additional information about these policies, please refer to the City of Seattle website: http://www.seattle.gov/financedepartment/financial_policies.htm.

Budgetary Basis

- The City budgets on a modified accrual basis. Property taxes, sales taxes, business and occupation taxes, and other taxpayer-assessed revenues due for the current year are considered measurable and available and, therefore, as revenues, even though a portion of the taxes may be collected in the subsequent year. Licenses, fines, penalties, and miscellaneous revenues are recorded as revenues when they are received in cash since this is when they can be accurately measured. Investment earnings are accrued as earned.
- Expenditures are considered a liability when they are incurred. Interest on long-term debt, judgments and claims, workers' compensation, and compensated absences are considered a liability when they are paid.

Appropriations and Execution

- The adopted budget generally makes appropriations for operating expenses at the budget control level within departments, unless the expenditure is from one of the General Fund reserve accounts, or is for a specific project or activity budgeted in the General Subfund category called Finance General. These projects and activities are budgeted individually.
- Capital projects programmed in the CIP are appropriated in the budget at the program or project level. Grant-funded activities are controlled as prescribed by law and federal or state regulations.
- Within the legally adopted budget authorizations, more detailed allocations, as approved by CBO, are recorded in the City's accounting system, called SUMMIT, at the lowest levels of each department's organizational structure and in detailed expenditure accounts. Throughout the budget year, CBO monitors revenue and spending performance against the budget to protect the financial stability of the City.
- In accordance with Washington state law, any unexpended appropriations for operating or ordinary maintenance expenditures automatically lapse at the close of the fiscal year, except for any appropriation continued by ordinance. Unexpended appropriations for capital outlays remaining at the close of the fiscal year are carried forward to the following year, except for any appropriation abandoned by ordinance.

Budget Transfers

The Budget Director may approve, without ordinance, appropriation transfers within a department or agency of up to 10%, and with no more than \$500,000 of the appropriation authority for the particular budget control level or, where appropriate, line item, being increased. In addition, no transfers can reduce the appropriation authority of a budget control level by more than 25%.

Selected Financial Policies

Debt Policies

- The City of Seattle seeks to maintain the highest possible credit ratings for all categories of short- and long-term General Obligation debt that can be achieved without compromising delivery of basic City services and achievement of adopted City policy objectives.
- The City will reserve \$100 million of legal limited tax (councilmanic) general obligation debt capacity, or 12% of the total legal limit, whichever is larger, for emergencies. The 12% reserve is now significantly greater than \$100 million.
- Except in emergencies, net debt service paid from the General Subfund will not exceed 9% of the total General Fund budget. In the long run, the City will seek to keep net debt service at 7% or less of the General Fund budget.

General Fund - Fund Balance and Reserve Policies

- State law allows the City to maintain an emergency reserve at a maximum statutory-authorized level of 37.5 cents per \$1,000 of assessed property value in the city. The City's previous practice had been to fully fund the emergency reserve to this maximum limit. However, over the past several years assessed values have undergone significant growth and are expected to continue at a rate that far outpaces the projected City's revenue growth rate. In 2017 the City modified the existing financial policies for the Emergency Subfund (ESF) to establish a minimum balance of \$60 million, and to adjust that level each year with the rate of inflation. This implies that the ESF would continue to grow, but at somewhat lower rate than under the previous policy. This policy change strikes a balance between ensuring that resources will be available to address unanticipated expenditures and making resources available to address current needs.
- Annual contributions of 0.50% of forecasted tax revenues are automatically made to the Revenue Stabilization Account of the Cumulative Reserve Subfund (commonly referred to as the "Rainy Day Fund").¹ In addition, 50% of any unanticipated excess General Subfund fund balance at year's end is automatically contributed to the Rainy Day Fund. These automatic contributions are temporarily suspended when the forecasted nominal tax growth rate is negative or when the total value of the Rainy Day Fund exceeds 5% of total tax revenues. In addition to the automatic contributions, the City may also make contributions to the Rainy Day Fund via ordinance. Expenditures from the Rainy Day Fund require the approval of a majority of the members of the Seattle City Council and must be informed by the evaluation of out-year financial projections.

Other Citywide Policies

- As part of the Mayor's budget proposal, the Executive develops a revenue estimate that is based on the best available economic data and forecasts.
- The City intends to adopt rates, fees, and cost allocation charges no more often than biennially. The rate, fee, or allocation charge structures may include changes to take effect at

¹ The 0.50% contribution is lowered to 0.25% of forecasted tax revenues for any year immediately following the suspension of contributions as a result of negative nominal tax revenue growth.

Selected Financial Policies

specified dates during or beyond the biennium. Other changes may still be needed in the case of emergencies or other unanticipated events.

- In general, the City will strive to pay for general government current operating expenditures with current revenues, but may use fund balance or other resources to meet these expenditures. Revenues and expenditures will be monitored throughout the year.
- In compliance with State law, no City fund whose purpose is restricted by state or local law shall be used for purposes outside of these restrictions.
- Working capital for the General Fund and operating funds should be maintained at sufficient levels so that timing lags between revenues and expenditures are normally covered without any fund incurring negative cash balances for greater than 90 days. Exceptions to this policy are permitted with prior approval by the City Council.

Office of Arts and Culture

Royal Alley-Barnes, Acting Director

(206) 684-7171

<http://www.seattle.gov/arts/>

Department Overview

The Office of Arts & Culture (ARTS) envisions a city driven by creativity that provides the opportunity for everyone to engage in diverse arts and cultural experiences. The Office promotes Seattle as a cultural destination and invests in Seattle's arts and cultural sector to ensure the City provides a wide range of high-quality programs, exhibits and public art. ARTS includes eight programs: Cultural Partnerships, Communications and Outreach, Equity and Youth, Cultural Facilities Operations, Public Art, Artwork Conservation, Administrative Services, and Cultural Space. These programs are supported by two funding sources: the Arts and Culture Fund, which is funded through the City's admission tax revenues, and the Municipal Arts Fund, which is supported by the 1% for Arts contributions from Capital Projects.

The **Cultural Partnerships** Program invests in cultural organizations, youth arts programs, individual artists and community groups to increase residents' access to arts and culture, and to promote a healthy cultural sector in the city. The Cultural Partnerships program offers technical assistance and provides grants to arts and cultural organizations throughout the city.

The **Communications and Outreach** Program works to ensure greater community access to arts and culture through annual forums and award programs by showcasing community arts exhibits and performances at City Hall and King Street Station, and by developing materials to promote Seattle as a creative capital. This program also works on innovative ways to reach out to communities about the opportunities of the department.

The **Cultural Space** Program provides resources to fund the development of new cultural spaces, the retention of crucial cultural anchors, and physical space improvements in existing cultural institutions. The program exists to preserve, create and activate cultural square footage in the city of Seattle; to work with artists and arts organizations to strengthen their role in charting the future of their creative spaces; and to work with developers and builders to incorporate arts and culture into new projects.

The **Cultural Facilities Operations** Program provides operational support for Langston Hughes Performing Arts Institute, a cultural facility that provides rental spaces and technical assistance, and that works in partnership with LANGSTON, a non-profit organization, to present programs and events, with the goal of providing quality cultural programs with educational components that meet the needs of the African American community. This program also supports the operation and programming of the King Street Station. This includes a rotating gallery opened to the public. Programming is submitted by the community and reviewed by a community advisory group. This program also provides technical assistance to applicants and selected programs.

The **Equity and Youth** Program invests in teaching artists, educators and organizations that are working toward a stronger more vibrant creative youth culture. ARTS does this through funding, professional development, school and community arts partnerships, arts education initiatives (The Creative Advantage), and career-connected learning in the arts and creative industries. The program also supports arts and cultural learning and events for our city's young people.

The **Public Art** Program integrates artists and their ideas in the design of City facilities, manages the City's portable artworks collection and incorporates art in public spaces throughout Seattle. This program is funded through the 1% for Art program, which by ordinance requires eligible City capital projects to contribute 1% of their budgets to the Municipal Arts Fund for the commission, purchase and installation of public artworks.

Office of Arts and Culture

The **Artwork Conservation** Program supports the City of Seattle's Public Art investment in permanent art. This program provides professional assessment, conservation, repair, and routine and major maintenance of artwork for the City's approximately 400-piece permanently sited art collection.

The **Administrative Services** Program provides executive management and support services for the office; engages in Citywide initiatives; supports the Seattle Arts Commission (a 16-member advisory board that advises the office), the Film and Music Commission in partnership with the Office of Economic Development (a 21-member advisory board), Mayor, and City Council on arts programs and policy; and promotes the role of the arts in economic development, arts education for young people, and cultural tourism. Funding within this program also covers basic department overhead costs, including office space, human resources, and IT.

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	-	-	1,550,000
Other Funding - Operating	15,379,828	14,415,375	19,916,416
Total Operations	15,379,828	14,415,375	21,466,416
Total Appropriations	15,379,828	14,415,375	21,466,416
Full-Time Equivalent Total*	39.09	39.09	40.34

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed [here](#)

Budget Overview

The Office of Arts & Culture (ARTS) is funded primarily by Admission Tax revenue and the 1% for Art Program. This funding supports arts-related programs and capital expenditures to keep artists living and working in Seattle, builds community through arts and cultural events and the placement of public art, and increases arts opportunities for youth. ARTS commits to an anti-racist work practice that centers the creativity and leadership of Black, Indigenous, and People of Color (BIPOC) – those most impacted by structural racism – to move toward systems that benefit us all.

In 2022, ARTS will shift to concurrent year Admission Tax funding, meaning the budget supported by the Arts and Culture fund will operate using same-year projected revenue. Previously, ARTS developed its budget using revenue collected from two years prior. However, keeping that funding structure would have meant ARTS would face 2020's COVID-induced revenue shortfall in 2022, resulting in drastic cuts. Switching to concurrent year funding allows ARTS to avoid such a scenario. In addition, to provide some financial cushion if revenue actuals come in lower than projected, ARTS will have a sizeable operating reserve to rely on. The 2021 Adopted Budget included legislation to revise the Arts and Culture Fund financial policies to set the operating reserve at 20% of its operating budget.

The November revenue forecast showed a \$723,000 drop in 2022 Admission Tax revenue projections. To help offset the revenue decrease, the 2022 Adopted Budget includes one-time General Fund support.

Waterfront Art

Office of Arts and Culture

The 2022 Adopted Budget adds \$1.7 million to the Arts budget for artwork on the Waterfront. There will be eight art installations at the Waterfront in total, with one permanent project – the Land Buoy Bells – already installed. This funding will be used to cover costs related to installing the remaining artwork.

Equitable Communities Initiative

In late 2020, the Mayor convened the Equitable Communities Initiative (ECI) Task Force. The Task Force was charged with developing strategies that begin to address the disparities caused by years of disinvestment in communities of color. From December 2020 to June 2021, the Task Force of 26 community leaders met weekly for more than 60 cumulative hours in over 30 meetings. The task force recommendations, released in June 2021, included \$6 million for an Equity and Cultural Education Fund. The appropriation for the fund is split between ARTS (\$2 million) and the Department of Education and Early Learning (DEEL, \$4 million). The ECI Task Force funding was appropriated in 2021 through Ordinance 126401.

The 2022 Proposed Budget had included ongoing funding of \$6 million, including \$2 million to ARTS for cultural education and \$4 million to DEEL. However, the City Council reduced funding for the ECI Task Force recommendations in the 2022 Adopted Budget and changed appropriations to one-time funding. The Equity and Cultural Education Fund was reduced by \$4.5 million (\$1.5 million reduction to ARTS and \$3.5 million reduction to DEEL), leaving an appropriation of \$500,000 in 2022 for ARTS. Total one-time funding for the ARTS' component of cultural education initiative over 2021-22 is therefore \$2.5 million, including the \$2 million provided in the 2021 budget.

The Council issued a Statement of Legislative Intent that they will work with the Executive to try to identify ongoing funding to sustain the commitment to the recommendations.

City Council Changes to the Proposed Budget

As mentioned above, the City Council reduced ARTS' portion of the ECI Equity and Cultural Education Fund from \$2 million to \$500,000 and changed the funding to one-time.

Council also amended the 2022 Proposed Budget by reallocating \$70.7 million of one-time federal Coronavirus Local Fiscal Recovery Act (CLFR) Funds to revenue replacement in the General Fund. This action allows for the reallocation of funds in the Jumpstart Payroll Expense Tax (PET) Fund for purposes outlined in Ordinance 126393. The \$1.5 million allocation to provide financial and workforce development support to creative workers negatively affected by the COVID-19 pandemic will now be funded by PET. It was previously funded by General Fund enabled by CLFR funds in the Proposed Budget. Full revenue replacement details can be found in the Seattle Rescue Plan chapter.

Council also added \$1 million of one-time General Fund to support organizations that were not eligible to receive funding through the Shuttered Venue Operator's Grant program. Finally, Council added \$50,000 of one-time funds for an art restoration project. See the Council Changes section for more details.

Office of Arts and Culture

Incremental Budget Changes

Office of Arts and Culture

	Dollars	FTE
2021 Adopted Budget	14,415,375	39.09
 Baseline		
Baseline Adjustments for Personnel Costs	45,631	-
Citywide Adjustments for Standard Cost Changes	87,938	-
 Proposed Operating		
City Artists One-Time Change Reversal	180,000	-
Seattle Together One-Time Change Reversal	(66,922)	-
Arts in Parks	380,000	-
Creative Economy Position Add	75,851	0.50
Custodial Position	70,544	0.75
Tsutekawa Gate Replacement	28,000	-
Waterfront Artworks	1,700,000	-
Individual Artist Relief and Workforce Development	1,500,000	-
Equity and Cultural Education	2,000,000	-
 Proposed Technical		
Revenue Adjustments	-	-
ARTS-Balancing Reversal	-	-
ARTS-OED-Balancing Reversal	-	-
Fund Balancing Entries	-	-
 Council		
Reallocate Funding and Reduce Funding for ECI	(1,500,000)	-
One-time Funding Increase for Public Arts and Creative Industry Programming	1,500,000	-
Support for Organizations that did not Qualify for Shuttered Venue Operators Grant funding	1,000,000	-
Restoration and Repainting of a Community Mural	50,000	-
 Total Incremental Changes	 \$7,051,041	 1.25
 Total 2022 Adopted Budget	 \$21,466,416	 40.34

Office of Arts and Culture

Description of Incremental Budget Changes

Baseline

Baseline Adjustments for Personnel Costs

Expenditures \$45,631

This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

Citywide Adjustments for Standard Cost Changes

Expenditures \$87,938

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement, and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Proposed Operating

City Artists One-Time Change Reversal

Expenditures \$180,000

This item restores a one-time reduction in the 2021 Adopted Budget related to a shift in timing of support for the City Artists Program.

Seattle Together One-Time Change Reversal

Expenditures \$(66,922)

This item reverses a one-time addition in the 2021 Adopted Budget that supported a temporary position housed at Department of Neighborhoods and worked on the Seattle Together program.

Arts in Parks

Expenditures \$380,000

Revenues \$380,000

This item restores the Arts in Parks program which was eliminated in the 2021 Adopted Budget due to COVID-19 budget strains. The program is funded by Seattle Parks and Recreation and the grants are then administered by ARTS. The purpose of the program is to activate park spaces through arts and cultural activities proposed and implemented by local artists and community members.

Creative Economy Position Add

Expenditures \$75,851

Position Allocation 0.50

This item adds a half-time Career Connected Learning Project Manager position that will support the Creative Industries partnership with the Office of Economic Development (OED). This position will split their time between

Office of Arts and Culture

supporting the Seattle Music Commission that is housed in OED, managing the Mixers event series, and supporting Career Days events. ARTS will also continue to maintain a budget for shared creative economy programming priorities, including the mixers, career days, and an internship partnership with the Northwest Folklife Festival.

Custodial Position

Expenditures	\$70,544
Position Allocation	0.75

This item adds a 0.75 FTE Maintenance Laborer position that will provide janitorial support at King Street Station. ARTS has been using a Term-Limited employee for this role and are converting it to a permanent position that will increase the number of custodial positions to one full-time and two part-time. This change will ensure that the facility is well-maintained without strain on the staff.

Tsutekawa Gate Replacement

Expenditures	\$28,000
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This item uses funds from the 1% for Arts contribution from capital projects to fund a portion of replacement of the Tsutekawa Gates at the Washington Park Arboretum.

Waterfront Artworks

Expenditures	\$1,700,000
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This item uses funds from the 1% for Arts contribution from capital projects to fund artworks on the Waterfront Seattle project. One permanent project - the Land Buoy Bells – has already been installed. These funds will be used to cover the costs of installing the remaining projects which will be completed by 2024.

Individual Artist Relief and Workforce Development

Expenditures	\$1,500,000
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The Council made changes to the funding source for this item in the Adopted Budget. Refer to the Council Changes section below. The proposed budget description follows:

This item provides financial support to individual artists and creative workers, who have been negatively impacted by COVID-19. Most of the individuals in this category are small business owners, entrepreneurs, and sole proprietors. The financial support will be paired with a workforce development component in partnership with the Office of Economic Development (OED).

Equity and Cultural Education

Expenditures	\$2,000,000
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The Council made reduced funding for this item and changed it to one-time funding in the Adopted Budget. Refer to the Council Changes section below. The proposed budget description follows:

This item continues funding for the Equitable Communities Initiative Task Force in 2022. The goal is to increase leadership and empowerment opportunities for BIPOC youth through the implementation of culturally-relevant programming. Arts will be directing the funds to provide:

- Culturally-relevant youth and family programming and classroom residencies with BIPOC-centered cultural institutions, museums, and other informal learning spaces during the school day
- Cultural education programs outside of school by BIPOC-led creative youth development organizations

Office of Arts and Culture

- Awards for BIPOC youth who want to engage in arts & culture on their own terms (e.g. buying instruments + individual lessons)

Proposed Technical

Revenue Adjustments

Revenues \$7,374,814

This technical item adjusts revenues for the Arts' funds, removes Ad Tax revenue transfer from the General Fund (GF), and adds the admissions tax revenue into the Arts and Culture Fund 12400.

ARTS-Balancing Reversal

Revenues \$771,144

This technical item reverses one-time revenue changes in the 2021 Adopted Budget related to fund balancing: a contribution of \$313,270 to the Municipal Arts Fund and a use of \$1,084,414 from the Arts and Culture Fund.

ARTS-OED-Balancing Reversal

Revenues \$(62,597)

This technical item reverses one-time revenue changes in the 2021 Adopted Budget related to fund balancing: a use of \$62,596.92 from the Arts and Culture Fund.

Fund Balancing Entries

Revenues \$(118,998)

This is a technical item to record a fund balancing entry for the Arts and Culture (12400) and Municipal Arts (12010) funds, which are primarily managed by this department.

Council

Reallocate Funding and Reduce Funding for ECI

Expenditures \$(1,500,000)

This Council Budget Action aligns JumpStart Fund expenditures with the JumpStart Payroll Expense Tax Fund ("JumpStart (JS) Fund") policies, passed by Council in July 2021 through Ordinance 126393, and aligns community-led investments with one-time resources. This item includes two changes affecting ARTS. The first change replaces \$1.5 million of General Fund to support artists' workforce development with \$1.5 million of Payroll Expense Tax revenue.

The second change reduces the amount in the 2022 Proposed Budget for the Equitable Communities Initiative (ECI) Task Force recommendations, reducing the Equity and Cultural Education Fund by \$4.5 million (\$3.5 million reduction to DEEL and \$1.5 million reduction to ARTS) leaving an appropriation for 2022 of \$500,000 in DEEL and \$500,000 in ARTS. Council also adopted a Statement of Legislative Intent expressing Council's intent to work with the Executive to try to identify ongoing funding to sustain the commitment to the recommendations.

Office of Arts and Culture

One-time Funding Increase to Support Public Arts and Creative Industry Programming

Expenditures \$1,500,000

This Council Budget Action adds \$1.5 million of one-time Payroll Expense Tax and three temporary positions to support arts and cultural programming in partnership with community-based organizations in city neighborhoods. The funds are intended to help support arts and cultural organizations negatively impacted during the pandemic and help boost recovery efforts.

ARTS will use \$373,500 to hire three temporary positions (an arts program supervisor and two arts program specialists) to administer the program and provide technical assistance for projects. For the remaining funds, ARTS will issue a request for proposals for organizations who will serve as the fiscal sponsor and lead organization for an applying neighborhood. These recovery anchors will work with neighborhood organizations to apply for funds to support arts or cultural events.

Support for Organizations that did not Qualify for Shuttered Venue Operators Grant funding

Expenditures \$1,000,000

This change adds \$1 million of General Fund to fund organizations who did not qualify for grant funding through the federal Shuttered Venue Operators Grant (SVOG) program.

The Small Business Administration administered the SVOG program to provide financial assistance to venues impacted by the COVID-19 pandemic. Organizations eligible for grant funding included live venue operators or promoters, theatrical producers, live performing arts organization operators, and museum operators, but required that the location have fixed seating to be considered eligible for funding. Organizations, such as local museums, that do not have fixed seating were not included in the types of venues to get grant funding. The funding in this Council Budget Action is intended to provide financial assistance to organizations that were not eligible for SVOG funding, such as the National Nordic Museum and the Northwest African American Museum.

Restoration and Repainting of a Community Mural

Expenditures \$50,000

This Council Budget Action adds \$50,000 GF to support: (1) a community effort to restore and repaint a damaged mural on N 63rd St. under Aurora Ave; and (2) an organization such as Urban Artworks in locating a wall for graffiti artists to legally create art.

The mural on N 63rd St. was painted by Michiko Tanaka and supported through a Neighborhood Matching Fund grant in 1997 but is not part of the City's public art collection and thus not part of the City's maintenance program. Over the past year, it has sustained damage and been defaced, and needs restoration and repainting.

Locations around the country have created legal public walls or other areas for artists to express themselves without a permit or other requirements. This funding would allow an organization to locate and obtain the permissions needed to create a similar space for artists in Seattle.

Office of Arts and Culture

Expenditure Overview

	2020 Actuals	2021 Adopted	2022 Adopted
Appropriations			
ARTS - BO-AR-2VMA0 - Public Art			
12010 - Municipal Arts Fund	2,064,470	2,912,013	4,646,780
12400 - Arts and Culture Fund	51,502	-	-
Total for BSL: BO-AR-2VMA0	2,115,972	2,912,013	4,646,780
ARTS - BO-AR-VA150 - Leadership and Administration			
12010 - Municipal Arts Fund	970,602	966,776	992,484
12400 - Arts and Culture Fund	3,265,171	3,119,458	3,201,877
Total for BSL: BO-AR-VA150	4,235,773	4,086,234	4,194,361
ARTS - BO-AR-VA160 - Arts and Cultural Programs			
00100 - General Fund	-	-	1,550,000
12400 - Arts and Culture Fund	6,902,525	6,608,278	7,263,832
14500 - Payroll Expense Tax	-	-	3,000,000
Total for BSL: BO-AR-VA160	6,902,525	6,608,278	11,813,832
ARTS - BO-AR-VA170 - Cultural Space			
12400 - Arts and Culture Fund	2,125,559	808,850	811,443
Total for BSL: BO-AR-VA170	2,125,559	808,850	811,443
Department Total	15,379,828	14,415,375	21,466,416
Department Full-Time Equivalents Total*	39.09	39.09	40.34

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Summary by Fund Office of Arts and Culture

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	-	-	1,550,000
12010 - Municipal Arts Fund	3,035,072	3,878,789	5,639,264
12400 - Arts and Culture Fund	12,344,757	10,536,586	11,277,152
14500 - Payroll Expense Tax	-	-	3,000,000
Budget Totals for ARTS	15,379,828	14,415,375	21,466,416

Office of Arts and Culture

Revenue Overview

2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
337080	Other Private Contrib & Dons	441,650	-	-
341900	General Government-Other Rev	3,733,218	-	-
360020	Inv Earn-Residual Cash	437,033	-	-
360210	Oth Interest Earnings	-	110,000	112,200
360900	Miscellaneous Revs-Other Rev	17,500	20,000	20,400
397000	Operating Transfers In Summ	-	3,435,519	3,435,519
398010	Insurance Recoveries	83,358	-	-
Total Revenues for: 12010 - Municipal Arts Fund		4,712,759	3,565,519	3,568,119
400000	Use of/Contribution to Fund Balance	-	313,270	2,071,145
Total Resources for:12010 - Municipal Arts Fund		4,712,759	3,878,789	5,639,264
316020	B&O Tax-Admissions Rev	-	-	18,682,295
337080	Other Private Contrib & Dons	12,750	-	-
341190	Personnel Service Fees	-	-	63,919
341900	General Government-Other Rev	72,057	-	380,000
360210	Oth Interest Earnings	-	50,000	50,000
360220	Interest Earned On Deliquent A	82	-	-
360300	St Space Facilities Rentals	150	-	-
360350	Other Rents & Use Charges	(1,035)	-	-
360900	Miscellaneous Revs-Other Rev	75	187,000	197,000
397000	Operating Transfers In Summ	-	11,384,000	-
397010	Operating Transfers In	11,732,000	-	-
Total Revenues for: 12400 - Arts and Culture Fund		11,816,079	11,621,000	19,373,214
400000	Use of/Contribution to Fund Balance	-	(1,021,817)	(2,190,143)
Total Resources for:12400 - Arts and Culture Fund		11,816,079	10,599,183	17,183,071
Total ARTS Resources		16,528,838	14,477,972	22,822,335

Office of Arts and Culture

Appropriations by Budget Summary Level and Program

ARTS - BO-AR-2VMA0 - Public Art

The purpose of the Public Art Budget Summary Level is to fund the Public Art Program, which develops art pieces and programs for City facilities, and the Artwork Conservation Program, which maintains the City's permanent art collection.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Artwork Conservation	111,308	199,498	227,515
Public Art	2,004,665	2,712,515	4,419,265
Total	2,115,972	2,912,013	4,646,780
Full-time Equivalents Total*	11.75	12.15	12.15

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Public Art Budget Summary Level:

Artwork Conservation

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Artwork Conservation	111,308	199,498	227,515
Full Time Equivalents Total	1.00	1.00	1.00

Public Art

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Public Art	2,004,665	2,712,515	4,419,265
Full Time Equivalents Total	10.75	11.15	11.15

ARTS - BO-AR-VA150 - Leadership and Administration

The purpose of the Leadership and Administration Budget Summary Level is to provide executive, financial, human resource, and business support to the Office and to support the Seattle Arts Commission, a 16-member advisory board that advises the Office, Mayor, and City Council on arts programs and policy.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	810,113	981,439	1,033,900

Office of Arts and Culture

Departmental Indirect Costs	2,109,526	1,881,053	1,908,304
Pooled Benefits and PTO	1,316,134	1,223,742	1,252,158
Total	4,235,773	4,086,234	4,194,361
Full-time Equivalents Total*	9.00	9.00	9.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Leadership and Administration Budget Summary Level:

Citywide Indirect Costs

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Citywide Indirect Costs	810,113	981,439	1,033,900

Departmental Indirect Costs

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Departmental Indirect Costs	2,109,526	1,881,053	1,908,304
Full Time Equivalents Total	9.00	9.00	9.00

Pooled Benefits and PTO

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Pooled Benefits and PTO	1,316,134	1,223,742	1,252,158

ARTS - BO-AR-VA160 - Arts and Cultural Programs

The purpose of the Arts and Cultural Programs Budget Summary Level is to invest in Seattle's arts and cultural community.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Activations Equity and Youth Development	2,021,951	1,942,668	5,008,774
Communication Outreach and Events	429,979	613,465	619,650
Cultural Facilities Operations	795,815	987,722	1,059,709
Funding Programs & Partnership	3,654,781	3,064,423	5,125,699
Total	6,902,525	6,608,278	11,813,832

Office of Arts and Culture

Full-time Equivalents Total*	16.84	16.84	18.09
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**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Arts and Cultural Programs Budget Summary Level:

Activations Equity and Youth Development

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Activations Equity and Youth Development	2,021,951	1,942,668	5,008,774
Full Time Equivalents Total	4.00	4.00	4.50

Communication Outreach and Events

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Communication Outreach and Events	429,979	613,465	619,650
Full Time Equivalents Total	4.00	4.00	4.00

Cultural Facilities Operations

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Cultural Facilities Operations	795,815	987,722	1,059,709
Full Time Equivalents Total	6.09	6.09	6.84

Funding Programs & Partnership

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Funding Programs & Partnership	3,654,781	3,064,423	5,125,699
Full Time Equivalents Total	2.75	2.75	2.75

ARTS - BO-AR-VA170 - Cultural Space

The purpose of the Cultural Space Budget Summary Level is to fund the development of new cultural spaces, the retention of crucial cultural anchors, and physical space improvements in existing cultural institutions.

Office of Arts and Culture

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Cultural Space	2,125,559	808,850	811,443
Total	2,125,559	808,850	811,443
Full-time Equivalents Total*	1.50	1.10	1.10

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Seattle Parks and Recreation

Jesús Aguirre, Superintendent

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<http://www.seattle.gov/parks/>

Department Overview

Seattle Parks and Recreation (SPR) works with all residents to be good stewards of the environment and to provide safe, welcoming opportunities to play, learn, contemplate, and build community. SPR manages a [6,400+ acre park system of over 485 parks](#) and extensive natural areas. SPR provides athletic fields, tennis courts, play areas, specialty gardens, and more than 25 miles of boulevards and 120 miles of trails. The system comprises about 12% of the city's land area. SPR also manages many facilities, including 26 [community centers](#), eight [indoor swimming pools](#), two [outdoor \(summer\) swimming pools](#), three [environmental education centers](#), two [small craft centers](#), four [golf courses](#), an outdoor stadium, and much more. The Woodland Park Zoological Society operates the Zoo and the Seattle Aquarium Society operates the Seattle Aquarium; both properties are owned by and receive financial support from the City.

Department employees work hard to develop partnerships with park neighbors, volunteer groups, non-profit agencies, local businesses, and Seattle Public Schools to effectively respond to increasing requests for use of Seattle's park and recreation facilities. Perhaps the most significant partnership is with the Associated Recreation Council (ARC) which provides child care and supports recreation programs at SPR-owned facilities, including community centers and small craft centers. ARC, a non-profit organization, also supports and manages the recreation advisory councils. These advisory councils are made up of volunteer community members who advise SPR's staff on recreation programming at community centers and other facilities. This collaborative relationship with ARC enables the department to offer quality child care and a wide range of recreation programs to the public.

SPR's funding is a combination of tax dollars from the City's General Fund, Seattle Park District funds, Real Estate Excise Tax and revenue from a variety of other sources including grants, user fees and rental charges. Funding for new parks facilities historically came from voter-approved levies. In 2014, Seattle voters approved the formation of a new taxing district known as the Seattle Park District. Property taxes collected by the Seattle Park District provide funding for City parks and recreation including maintaining parklands and facilities, operating community centers and recreation programs, and developing new neighborhood parks on previously acquired sites.

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	96,805,309	98,009,592	109,783,021
Other Funding - Operating	62,031,529	77,836,209	79,630,187
Total Operations	158,836,839	175,845,801	189,413,208
Capital Support			
General Fund Support	45	-	-
Other Funding - Capital	66,416,455	52,970,111	73,434,658
Total Capital	66,416,499	52,970,111	73,434,658
Total Appropriations	225,253,338	228,815,912	262,847,866

Seattle Parks and Recreation

Full-Time Equivalents Total*	939.68	938.68	958.63
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** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Overview

The 2022 Adopted Budget for the Seattle Parks and Recreation Department (SPR) focuses on economic recovery, including restoration of pandemic related reductions made in the 2021 Adopted Budget to the Park Fund, General Fund (GF), and Real Estate Excise Tax Funds (REET); realigning resources to support SPR's commitment to equity; addressing rising costs due to inflation and a challenging bidding climate; and increasing investments towards the City's response to obstruction removals, cleanliness, and safety in right-of-way (ROW) and park areas.

Restore COVID-19 Funding Reductions

In 2020 and 2021, SPR took significant cuts to its budget in response to revenue losses and economic impacts associated with the COVID-19 pandemic. The 2022 Adopted Budget assumes programming and participation return to pre-pandemic levels and restores funding to resume services and replenish capital project budgets.

Specifically, the 2021 Adopted Budget reduced SPR's GF budget by \$11.4 million and assumed a \$10.6 million loss of revenue in the Park Fund. These reductions were partially offset by shifting Park District (MPD) resources away from Park District initiatives to support operating expenses, mitigating service impacts and avoiding layoffs. The 2022 Adopted Baseline Budget returns \$7.7 million of ongoing GF to SPR, assumes Park Fund revenues rebound as fee-based services are reinstated, and restores Park District funding to initiatives impacted in 2021. Some of this MPD funding is reallocated towards other SPR priorities as described later in this overview and in more detail in the Incremental Changes section of this budget book.

Due to the COVID-19 pandemic and declared emergency, the 2021 Adopted Budget as authorized by the City Council suspended SPR's minimum General Fund requirement per section 3.3 of the interlocal agreement establishing the Seattle Park District (Ordinance 124468). The 2022 Adopted Budget brings SPR back above its minimum requirement of \$106,411,169 through the combination of baseline adjustments and GF increases.

SPR's REET funding was also reduced by \$19.3 million in 2021. The 2022 Adopted Budget restored \$22.9 million of REET funding; Council then added \$4.5 million more for a total 2022 Adopted Budget of approximately \$27.4 million. 2022 funding changes include:

- \$16.7 million for major maintenance, ADA projects, and emerging SPR priorities;
- \$1.25 million for the Major Projects Challenge Fund including support for the Green Lake Small Craft Center and South Park Community Center and Campus projects;
- \$1.5 million for Outdoors for All at Magnuson Park;
- \$847,000 for Municipal Energy Efficiency Projects;
- \$3 million for Pier 58 Replacement;
- a technical reduction of \$411,000 to align the 2022 budget with debt-service payments;
- \$1 million to begin development of a new playground at Ballard Commons Park;
- \$414,000 for a bike and pedestrian trail at Cheasty Greenspace;
- \$50,000 to add pickleball lines to existing tennis courts;
- replacing \$2 million of CRS-U funding with REET for restoration of park sites that have been significantly damaged due to prolonged use and misuse during the Covid-19 pandemic; and
- \$900,000 to the same park restoration project and \$100,000 to plan for a Ballard "shy dog" Off Leash Area.

As stated above, the Park District provided a reliable funding source allowing SPR to pivot 2021 operations to mission essential functions and retain highly trained employees to provide parks and recreation services as deemed safe. In addition, throughout the pandemic SPR implemented a conservative fiscal management approach and

Seattle Parks and Recreation

therefore is able to identify one-time fund balance in the Park and Recreation Fund to support certain projects impacted by the pandemic related reallocations including land-banked site development and Lake City community center.

In 2020, SPR reallocated \$4.7 million of Park District funding away from land-banked site development, impacting numerous projects. The 2022 Adopted Budget restores \$3.5 million towards developing new parks. The 2022 Adopted Budget also includes a \$5M reserve in the Park and Recreation Fund for the future renovation of the Lake City Community Center. This commitment had been in the endorsed budget funded by the Park District, however the delay in planning for the second cycle of the Park District pushes MPD support for this project out to at least 2023. Funding from both sources will be aligned with the project timeline and scope during the next Park District six-year cycle (2023-2028).

Due to the magnitude of the reductions to SPR's CIP in both 2020 and 2021, not all projects that were cut will be restored and some projects are still delayed. SPR allocated their 2022 REET funding with a focus on equity, prioritizing projects in census tracts identified as 'Highest or Second Highest Need/Disadvantaged by OPCD's Race and Social Equity Index. Equity projects include Garfield Super Block, Be'er Sheva, renovations of the Maple Wood playfield, additional funding for the South Park Campus, and the Rainier Community Center Play Area. For a fuller list of projects, see SPR's 2022-2027 Capital Improvement Program.

Equity Investments and Funding Realignment

Formalize Rec'N the Streets Program

The 2022 Adopted Budget formalizes SPR's pilot program, Rec'N the Streets. Since Fall 2020, a team of SPR employees have been redeployed to develop and deliver this community-centered programming, serving approximately 6,000 participants from August-December 2020 in the midst of the pandemic. This change will establish two permanent teams by redirecting funding from Laurelhurst Community Center and the Outdoor Opportunities (O2) Program. One temporary team will also be funded with savings from community centers that will be closed for planned capital projects in 2021 and 2022.

O2 is an outdoor expedition program that generally serves a cohort of about 200 youth per year. Due to staffing vacancies in Fall 2019 and then the impact of COVID-19, this program has not run since late 2019. Based on data from the pilot for Rec'N the Streets, SPR expects the two mobile Rec'N the Streets teams will serve significantly more people than the average O2 cohort.

Laurelhurst Community Center will transition from a facility with limited public operating hours and staffing to a rental facility similar to Golden Gardens and Pritchard Beach. Laurelhurst is one of the smallest community centers; it doesn't have an attached gym. It is located within three miles of three other community centers. The facility hosts some limited recreation programming and events, drop-in activities, and short-term facility rentals. It does not host licensed childcare. SPR will continue to offer some programming at the adjacent Laurelhurst Elementary gym following this change. The pottery studio will close. Pottery is offered at eight other SPR sites including nearby Montlake and Green Lake. Laurelhurst ranks in the bottom third of the Equity and Priority Populations Index, a metric that measures the need for recreation services in each community center's service area.

Increase Workforce Equity

The 2022 Adopted Budget shifts \$1 million of base Park District funding from the Park Land Acquisition and Leverage Fund (Acquisitions) to institutionalize and expand SPR's work in addressing structural racism through organizational change. Funding will support workforce equity efforts in the Human Resources (HR) division and the expansion of the department's Equity Team staffing. SPR's 2022 budget for Acquisitions will be replenished using one-time Park Fund resources and the ongoing funding need will be reviewed in the next Park District funding cycle (2023-2028).

SPR's Human Resources team will be adjusted in support of a revised service model that advances the department's vision of becoming an anti-racist organization and is aligned to meet the growing demand for HR services from a department with over 1,000 regular positions and an additional 800-1,000 temporary and seasonal staff. The two main workstreams will include HR Business Partners, assigned to support SPR's major divisions, and Business

Seattle Parks and Recreation

Services & Employee Care, responsible for backend operations and subject matter expertise. The budget adds approximately four positions in support of these changes; this includes one Workforce Equity Strategic Advisor, one Training Coordinator dedicated to anti-racism training deliverables, one HR Business Partner, and increased capacity for performance reporting, leave of absence, and managerial needs.

SPR's Equity Team will assist with the planning, development, and implementation of equity strategies and structurally embed RSJI policies and practices across the department. SPR currently has one Strategic Advisor leading these efforts within the Superintendent's Office and one Equity Advisor in the Recreation Division. The adopted budget adds three new positions to expand this work; two will be located in the Superintendent's Office and one in the Parks and Environment Division.

SPR's commitment to the Race and Social Justice Initiative calls on the department to challenge and change institutional barriers that perpetuate harm. The department also recognizes there is much work to do and is working to position itself as a learning organization that is in a constant state of action; this requires additional and sustained investment in these dedicated resources.

Transition to a Community Response and Equitable Park Development Fund

The 2022 Adopted Budget also adds funding and two positions to begin transitioning the Major Projects Challenge Fund (MPCF) to a new Community Response and Equitable Park Development Fund as recommended by a taskforce convened in collaboration with the Park District Oversight Committee (PDOC); this is funded through a \$300,000 transfer from the MPCF. The fund has never had dedicated staff and these positions were recommended by the taskforce to better engage and support community groups with their park-related needs. The new fund is intended to address barriers identified through the first two rounds of MPCF awards, including project size and matching requirements, and distribute funds more equitably.

Realign and Add Resources to Support Increased Operating Costs

SPR has increasingly been asked to absorb Annual Wage Increases (AWI), citywide cost changes, and utility rate increases using Park Fund and Park District resources in lieu of General Fund support. In previous budgets, SPR has identified one-time resources such as fund balance and interest earnings to cover these costs, but these strategies are not sustainable. One challenge is that the first cycle of the Park District only increased funding by 2.5% annually – less than the cost of AWI and utility rate increases.

The adopted budget redirects \$4.1 million of ongoing Park District funding from the Major Maintenance Backlog and Asset Management capital project to cover these new and compounded cost increases. SPR will consider options for reconciling the MPD's annual rate to cover future inflationary costs as part of the next Park District planning process.

Increase Investments for Safe and Clean Spaces

The 2022 Adopted Budget increases funding and staff capacity for SPR to maintain safe and clean spaces in both park and right-of-way (ROW) areas. These investments include:

- \$4.2 million of one-time Coronavirus Local Fiscal Recovery (CLFR) funding to continue SPR's role in supporting the interdepartmental Clean Cities program through the end of 2022. This funding is part of Seattle Rescue Plan 3 (SRP3). See the Seattle Rescue Plan section of this 2022 Budget Book for more on SRP3;
- \$900,000 of ongoing General Fund to add 6.5 FTE supporting the increased demand on SPR to address impacts of unmanaged encampments, such as litter removal, storage of personal belongings, and data collection & reporting in compliance with Multi-Department Rules (MDARs); and
- \$2.9 million of one-time REET funding to support site restoration of parks that have been significantly damaged to due to prolonged use and misuse during the COVID-19 pandemic.

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The Seattle Department of Transportation will also increase its annual payment to SPR from \$1 million to \$1.1 million to reflect inflationary increases since their funding agreement for obstruction removals was originally established in 2018.

The 2022 Adopted Budget also includes \$963,000 of ongoing General Fund for security to assist with beach closures and Late Night teen programming, temporary resources to broaden coverage and expand hours to enforce park code compliance, and increasing a dispatcher position to full-time to address increased maintenance calls related to park cleanliness and safety.

Other Changes

In addition to the changes described above, the adopted budget includes other changes to make temporary resources permanent for out of school time staffing and capital project management; fund staff stipends for employees supporting language access; increase security and maintenance at Fort Lawton; provide one-time resources for Rise Above; and implement numerous technical changes to align budget with spending across projects and initiatives.

For more details on specific changes to SPR's 2022 Adopted Budget and 2022-2027 Capital Improvement Program (CIP), please see the Incremental Budget Changes section of these budget book pages and the accompanying CIP Budget Book pages.

City Council Changes to the Proposed Budget

The City Council made several changes to SPR's proposed budget, including:

- Increasing REET funding to the project for site remediation after extended misuse (\$900,000) and providing one-time funds to plan for a Ballard "shy dog" Off Leash Area (\$100,000);
- Providing one-time REET funding to plan and develop a new playground at Ballard Commons Park (\$1 million);
- Providing one-time GF funding for an afterschool program for youth living near Magnuson Park (\$171,000);
- Providing one-time GF funding to support community engagement with the Garfield Super Block project (\$188,000);
- Increasing CLFR funding to keep then Clean Cities Initiative operating through the end of 2022, rather than ending in August 2022 as originally proposed (\$1.4 million);
- Replacing some CRS-U funds with REET, to support other budget priorities (\$2 million);
- Providing one-time REET funding to support the development and construction of a bike and pedestrian trail in Cheasty Greenspace (\$414,000); and
- Providing one-time REET funding to support painting pickleball lines on existing sport courts, with an emphasis on courts in low-income neighborhoods (\$50,000).

Seattle Parks and Recreation

Incremental Budget Changes

Seattle Parks and Recreation

	Dollars	FTE
2022 Beginning Budget	239,511,273	938.68
Baseline		
2021 One-time Items Adjustment	(747,000)	-
2021 Water Utility Savings Adjustment	300,000	-
Citywide Adjustments for Standard Cost Changes	2,338,455	-
Baseline Adjustments for Personnel Costs	260,808	-
Annual Inflation for Seattle Park District (2.5%)	883,055	-
Restore Park Fund to Operating Budget	884,633	-
Reverse Park District Realignment: Restore General Fund to Operating Budget	-	-
Reverse Park District Realignment: Restore Park District Funding to Capital Budget	7,716,558	-
Technical Baseline Adjustments	-	-
*Revenue Adjustments - Baseline	-	-
Proposed Operating		
Language Premium Staff Stipend	40,800	-
Out of School Time (OST) Staffing	124,099	1.00
Make Approved TLT Positions Permanent	-	3.25
Fort Lawton Maintenance and Security Increment	214,372	-
Rise Above	200,000	-
Formalize Rec'N the Streets Program	10,000	(0.25)
Clean City Funding Continuation	2,800,000	-
Security & Compliance	963,004	0.50
Support City Efforts to Maintain Clean and Accessible Parks and ROW	900,000	6.50
Increase SDOT Payment for ROW Obstruction Removals	-	-
MPD Funding Realignment for Inflation-Based Costs (see Capital Changes)	1,000,000	-
MPD Funding Realignment for HR/Workforce Equity (see Capital Changes)	700,000	4.25
MPD Funding Realignment for Departmental Equity Team (see Capital Changes)	300,000	3.00
MPD Funding Realignment for Equitable Park Development Fund (see Capital Changes)	300,000	2.00
Proposed Technical		
MPD Initiative Rebalancing - Operating	-	-
REET I and II Technical Adjustment	-	-
REET Debt Service True Up	(411,372)	-
Centralize Event Scheduling Functions	-	0.50
Technical Project Clean Up	327,319	-

Seattle Parks and Recreation

Technical Position Clean Up	-	-
Adjust 300 Elliot Rent Budget	-	-
Reconcile CIP Labor Accounts	-	-
Council		
Replace CRS-U with REET	-	-
Extend the Clean City Initiative through the end of 2022 (CLFR)	1,408,860	-
Funding for an after-school program for children living at or near Magnuson Park (General Fund)	171,000	-
Funding to support adding pickleball court lines to existing tennis courts (REET)	50,000	-
Funding to plan and develop a new playground at Ballard Commons Park (REET)	1,000,000	-
Funding for a bike and pedestrian trail at Cheasty Greenspace (REET)	414,000	-
Funding to support community involvement in the Garfield Super Block Project (General Fund)	188,000	-
Funding to increase site restoration and plan for a Ballard Off Leash Area (REET)	1,000,000	-
Total Incremental Changes	\$23,336,593	20.75
Total 2022 Adopted Budget	\$262,847,866	959.43

Description of Incremental Budget Changes

Baseline

2021 One-time Items Adjustment

Expenditures \$(747,000)

This item includes an adjustment to reduce one-time funding added in the 2021 Adopted Budget for the Clean Cities program pilot. See Proposed Changes and Council Changes for adds that continue this work through 2022 using Coronavirus Local Fiscal Recovery (CLFR) resources.

2021 Water Utility Savings Adjustment

Expenditures \$300,000

This item restores one-time Park District funding reduced in the 2021 Adopted Budget in response to the COVID-19 pandemic. Due to the nine months of facility closures, the department was able to achieve one time water savings to partially offset revenue losses.

Citywide Adjustments for Standard Cost Changes

Expenditures \$2,338,455

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for Judgement and Claims, healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Seattle Parks and Recreation

Baseline Adjustments for Personnel Costs

Expenditures	\$260,808
Revenues	-

This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

Annual Inflation for Seattle Park District (2.5%)

Expenditures	\$883,055
Revenues	\$1,366,722

This budget change increases the Park District operating initiatives and revenues by 2.5% as required annually by the Interlocal Agreement.

Restore Park Fund to Operating Budget

Expenditures	\$884,633
Revenues	\$4,137,046

In 2021, SPR estimated a \$10.5 million revenue loss in the Park Fund due to extended facility closures and programming reductions associated with the COVID-19 pandemic. The 2021 Adopted Budget included a technical adjustment to transfer \$6.4 million of those revenues and expenditure reductions into a "COVID Planning 2021" Budget Program in the Park Fund to keep track of targeted underspend; this item reverses that adjustment and redistributes the one-time savings back to division budgets.

The remaining \$4.1 million of revenue and expenditure reductions were funded with Park District resources including Park District operating savings (\$884,633) and a one-time funding realignment with SPR's Capital Improvement Program (\$3.3million).

The 2022 Adopted Budget returns these Park District resources to the initiatives from which the savings were realized, including:

- Initiative 1.3 Savings Our Forest (\$175,703)
- Initiative 3.3 Better Programs for Young People - Seattle's Future (\$330,789)
- Initiative 3.6 Put the Arts in Parks (\$283,141)
- Initiative 4.11 Urban Parks Partnership (\$95,000)

This change does not have a corresponding capital adjustment since the \$3.2 million realignment within the Waterfront Piers Rehabilitation project was a one-year change and Park District funding remained in the outyears of the Capital Improvement Program beginning in 2022.

Reverse Park District Realignment: Restore General Fund to Operating Budget

Expenditures	-
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In 2021, SPR's General Fund budget was reduced by \$11.4 million due to pandemic-related revenue losses. This reduction was partially offset by realigning \$7.7 million of Park District funding from SPR's capital budget to SPR's operating budget. The remaining \$3.7 million included ongoing efficiencies and savings found within the department.

This baseline change increases General Fund appropriation by \$7.7 million and reduces Park District appropriation by the same amount within SPR's operating budget. Please see "Reverse Park District Realignment: Restore Park District Funding to Capital Budget" for the corresponding baseline adjustment to restore these Park District funds to

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SPR's capital budget.

This baseline change, along with other changes, brings the department above its minimum General Fund allocation as required by the Seattle Metropolitan Park District; this minimum requirement had been lifted in 2020 and 2021 due to the COVID-19 pandemic.

Reverse Park District Realignment: Restore Park District Funding to Capital Budget

Expenditures \$7,716,558

In 2021, SPR's General Fund budget was reduced by \$11.4 million due to pandemic-related revenue losses. This reduction was partially offset by realigning \$7.7 million of Park District funding from SPR's capital budget to SPR's operating budget. The remaining \$3.7 million included ongoing efficiencies and savings found within the department.

This baseline change restores \$7.7 million of Park District resources to SPR's capital budget as described below:

- Park Land Acquisition and Leverage Fund (\$1.5 million)
- Major Projects Challenge Fund (\$1.8 million)
- Major Maintenance Backlog and Asset Management (\$4.4 million)

Please see "Reverse Park District Realignment: Restore General Fund to Operating Budget" for the corresponding baseline adjustment that adjusts SPR's operating budget.

Technical Baseline Adjustments

Expenditures -
Revenues -

This net-zero change adjusts SPR's budget to more accurately reflect healthcare allocations by distributing funds from the Leadership and Administration BSL to other BSLs.

*Revenue Adjustments - Baseline

Revenues \$(547,656)

This change requests adjusts baseline revenues in SPR managed funds to align with current forecasts.

Proposed Operating

Language Premium Staff Stipend

Expenditures \$40,800

This item increases ongoing appropriation authority for language services stipends. Per the Coalition of City Unions collective bargaining agreement, City employees who are multilingual and provide language services, such as interpretation and translation, to communicate with clients and/or other employees in business-related situations are now eligible for a monthly language premium stipend. The amounts in the 2022 budget are estimates based on the eligible employees from 2021.

Out of School Time (OST) Staffing

Expenditures \$124,099
Revenues \$124,099
Position Allocation 1.00

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This item makes permanent a temporary (TLT) position piloted since early 2020. The Early Learning Administrative Staff Analyst position is a vital liaison between SPR and the Department of Education and Early Learning (DEEL), created to support the growing body of work associated with DEEL's Seattle Preschool Programs. The position will be funded by the rental revenue generated from third-party preschool programs operating within SPR facilities. This position will continue to support partnerships with DEEL, ARC, and third-party preschool providers, in addition to overall efforts in early learning initiatives within SPR.

Make Approved TLT Positions Permanent

Expenditures	-
Position Allocation	3.25

In 2019, SPR received emergency position authorization for the creation of 3 Capital Project Coordinators to help meet the Planning and Development Division's capital project delivery needs. This proposal makes these positions permanent to retain capacity in preparation for the next Park District cycle and to implement the department's existing portfolio of projects as well as those in the planning and design phases. This change also increases a Management Systems Analyst supporting the division's project management software from part time to full time. Position costs are fully funded within the department's capital improvement program.

Fort Lawton Maintenance and Security Increment

Expenditures	\$214,372
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This item is for maintenance of the Fort Lawton property which the City leases from the US Army. This funding will increase security and maintenance at the site. Seattle Parks and Recreation and the Office of Housing each pay half of the total cost.

Rise Above

Expenditures	\$200,000
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This item provides \$200,000 one-time General Fund for Rise Above. Rise Above provides education and outreach to American Indian youth and families in Seattle through community based partnerships.

Formalize Rec'N the Streets Program

Expenditures	\$10,000
Revenues	\$10,000
Position Allocation	(0.25)

This item transfers \$660,000 from multiple funds within SPR's budget to formalize a mobile recreation pilot, Rec'N the Streets, which delivers programming in partnership with community using neighborhood-based data and equity maps. Funding will be reallocated from Outdoor Opportunities (-\$259,000) and Laurelhurst Community Center (-\$190,000) to establish two permanent teams. The Outdoor Opportunities program has not run since Summer 2019 and will no longer be offered. It served about 200 youth annually while Rec'N the Streets reaches over 6,000 participants.

Laurelhurst Community Center will be converted to a rental facility. Laurelhurst is one of the smallest community centers; it doesn't have an attached gym. It is located within three miles of three other community centers. The facility hosts some limited recreation programming and events, drop-in activities, and short-term facility rentals. It does not host licensed childcare. SPR will continue to offer some programming at the adjacent Laurelhurst Elementary gym following this change.

In addition, SPR will use one-time savings from planned community center closures in 2022 (-\$211,000) to fund a third, temporary team.

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This change eliminates two part-time positions (-1.50 FTE) and uses those resources to create capacity for Rec’N the Streets. Specifically, it reassigns positions from Outdoor Opportunities and Laurelhurst to support the program; reclasses a Recreation Attendant to a Recreation Leader and a Recreation Center Coordinator to a Recreation Program Coordinator, Sr.; and increases three Recreation Leader positions from part time to full time (1.25 FTE). There are no layoffs associated with these changes.

This change is a net zero reallocation of existing resources. The \$10,000 adjustment recognizes revenue SPR is appropriating towards these program costs.

Clean City Funding Continuation

Expenditures \$2,800,000

The Council altered this proposal in the adopted budget by adding \$1.4 million in one-time funding to continue the program through the end of 2022. Refer to the Council Changes section below for more details. The proposed budget description follows:

This item extends SPR's funding for the Clean City Initiative through August 2022 by continuing the investment to clean up litter and garbage across the city. The Clean City Initiative pulls together and expands efforts from Seattle Public Utilities, Seattle Parks and Recreation, Office of Economic Development, and Seattle Department of Transportation to address the backlog in maintenance.

Specifically, the 2022 Adopted Budget continues funding for four crews to provide enhanced trash removal (dumping), garbage collection and litter pick-up; power washing of hardscapes, graffiti removal; storm drain cleaning, lighting repairs/replacement, and cleaning abandoned encampments. The work is above and beyond routine O&M the department typically does during the year.

This item is part of a package of CLFR-funded or CLFR-enabled items comprising Seattle Rescue Plan 3 (SRP3). See the Seattle Rescue Plan section of this 2022 Budget Book for more on SRP3.

Security & Compliance

Expenditures \$963,004

Position Allocation 0.50

This item adds funding to support park code compliance and to increase SPR’s capacity to address issues related to cleanliness and safety at parks and beaches. Specifically, this budget adds \$300,000 to contract with security for the Late Night program and for beach closures at Alki and Golden Gardens; \$40,000 to increase a dispatcher position from half-time to full time (0.5 FTE) to respond to increased call volume; \$480,000 funding for temporary resources to broaden park code compliance coverage and expand hours; and \$140,000 in general nonlabor support.

Support City Efforts to Maintain Clean and Accessible Parks and ROW

Expenditures \$900,000

Position Allocation 6.50

These resources support the increased demand on Seattle Parks and Recreation to address impacts of unsheltered populations including litter removal, site restoration, storage of personal belongings, and data collection and reporting. This change in the 2022 Adopted Budget will assist the City to meet legal requirements and Council and Mayoral expectations around the identification and storage of personal belongings.

This item adds \$45,000 for supplies, training, and equipment as well as creates 6.5 new positions in SPR including:

- Field Coordinators - Strategic Advisor I (2.0 FTE) - \$300,000

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- Strategic Support - Strategic Advisor I (1.0 FTE), Admin Specialist III (1.0 FTE) - \$250,000
- Data Support - Management Systems Analyst, Sr. (1.0 FTE) - \$130,000
- Storage+ - Admin Specialist III (1.0 FTE) - \$100,000
- Comms Team Support: Strategic Advisor I (0.5 FTE) - \$75,000

Increase SDOT Payment for ROW Obstruction Removals

Expenditures	-
Revenues	\$100,000

This item increases the Seattle Department of Transportation's (SDOT) annual payment to SPR for obstruction removals in right-of-way (ROW) areas from \$1,000,000 to \$1,100,000 to reflect inflationary adjustments since the contract was initiated in 2018. SPR partners with SDOT and Seattle Public Utilities in the cleaning of unsanctioned encampments on parklands and in the ROW. As of 2021, SPR facilitates the City's obstruction process and prioritizes sites for removal based on hazards and other site conditions. The General Fund had been picking up a larger share of these inflationary costs; this item realigns funding support to reflect SDOT's share of costs and offsets General Fund support by \$100,000.

MPD Funding Realignment for Inflation-Based Costs (see Capital Changes)

Expenditures	\$1,000,000
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The 2022 Adopted Budget reallocates \$4.1 million from the Seattle Park District's (MPD) Major Maintenance Backlog and Asset Management Project (MC-PR-41001) to support inflationary cost increases in 2022. The first funding cycle of the Park District ended in 2020 with 2021 and 2022 representing bridge years until the second funding cycle begins in 2023. In 2021, SPR used one-time resources including the appropriation of interest earnings, fund balance, and delaying repayment of intra-fund loans to cover cost increases such as AWI and utilities; these strategies are not sustainable. To keep property taxes at the legislated +2.5% cap in 2022 requires the ongoing redirection of MPD resources to cover these inflationary increases including base costs that have compounded over time, utility rate increases, and anticipated wage increases.

The net change to SPR's operating budget is \$1 million for utility cost increases. The remaining operating costs include base expenses that are already appropriated and will now be backed with MPD capital resources and planning reserves for estimated annual wage increases that will be appropriated at a later date.

Please see the capital changes section of the adopted budget for the corresponding reduction to SPR's Capital Improvement Program.

MPD Funding Realignment for HR/Workforce Equity (see Capital Changes)

Expenditures	\$700,000
Position Allocation	4.25

The 2022 Adopted Budget reallocates \$700,000 of Seattle Park District (MPD) resources from SPR's capital budget for Acquisitions (MC-PR-21001) to support an ongoing investment in the department's Human Resources Team. This change supports a revised service model that advances SPR's vision of becoming an anti-racist organization and is aligned to meet the growing demand for services from a department with over 1,000 regular positions and an additional 800-1,000 temporary staff throughout the year.

These resources will allow SPR to increase HR support by 4.25 FTE to 16.0 FTE total, bringing its ratio of FTE to HR staffing into alignment with similarly sized departments. Specifically, this adds:

- a Workforce Equity Advisor (1.0 FTE)
- a Training Coordinator dedicated to anti-racism training deliverables (1.0 FTE);
- an HR Business Partner for the Grounds Maintenance Division (1.0 FTE);

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- increases capacity for performance reporting (0.5 FTE), leave of absence (0.5 FTE), and managerial needs (0.25 FTE); and
- reclasses 4.0 positions to Strategic Advisor and Manager roles to better align with their job duties and increased supervisory roles.

Please see the capital changes section of the adopted budget for the corresponding reduction to SPR's Capital Improvement Program.

MPD Funding Realignment for Departmental Equity Team (see Capital Changes)

Expenditures	\$300,000
Position Allocation	3.00

The 2022 Adopted Budget reallocates \$300,000 of Seattle Park District (MPD) resources from SPR's capital budget for Acquisitions (MC-PR-21001) to support an ongoing investment in SPR's Equity Team. This change creates a dedicated, centralized team to work with staff across divisions to establish unified goals and educational curriculums centered around equity. The funding for this change is \$600,000, including \$300,000 from the MPD capital budget and an additional \$300,000 from the net-zero reallocation of base operating costs.

Specifically, this adds three positions to plan, develop and implement equity strategies and structurally embed RSJI policies and practices across the department. Two positions will be added in the Superintendent's office and one position will be added in the Parks and Environment Division. In addition, this item provides the department's Change Team with a small annual budget for training and supplies.

Please see the capital changes section of the adopted budget for the corresponding reduction to SPR's Capital Improvement Program.

MPD Funding Realignment for Equitable Park Development Fund (see Capital Changes)

Expenditures	\$300,000
Position Allocation	2.00

The 2022 Adopted Budget reallocates \$300,000 of Seattle Park District (MPD) resources from SPR's capital budget to SPR's operating budget to begin to transition the Major Projects Challenge Fund to a new Equitable Park Development Fund as recommended by a Park District Oversight Committee (PDOC) taskforce in 2020. The investment will focus on partnering with communities and community groups to make improvements to parks and park facilities in neighborhoods that have a history of racial disparities in access to green space and in safety from environmental harms. This change also adds two positions per the recommendation to lead this work within the department.

Please see the capital changes section of the adopted budget for the corresponding reduction to SPR's Capital Improvement Program.

Proposed Technical

MPD Initiative Rebalancing - Operating

Expenditures	-
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This technical adjustment balances the Park District operating budget by initiative to align with the 2022 Park District spending plan and includes net-zero fund transfers.

REET I and II Technical Adjustment

Expenditures	-
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This is a net zero technical adjustment that is necessary to balance the REET I & II capital funds.

REET Debt Service True Up

Expenditures	\$ (411,372)
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This item aligns SPR's annual budget for debt service payments with the actual debt service schedule for 2022-2027.

Centralize Event Scheduling Functions

Expenditures	-
Revenues	-
Position Allocation	0.50

This technical adjustment transfers revenue and expenditures within SPR's budget at the detail project level, from the Magnuson Park Partnership Management project to the Event Scheduling project. Both units facilitate and manage short-term rentals at Magnuson Park and this change centralizes functions within Event Scheduling. It includes one position transfer who is responsible for scheduling and increases a half-time Contracts and Concession Coordinator to full time to align with hours the position has historically worked using existing budget authority.

Technical Project Clean Up

Expenditures	\$327,319
Revenues	\$327,319

This budget neutral change adjusts expense and revenue budget within projects to correctly align budget and expenditures.

Technical Position Clean Up

Expenditures	-
Revenues	-
Position Allocation	-

This technical change adjusts expense and revenue budgets within projects to correctly align the budgets and accounts with position reclassifications done outside of the previous budget process and/or APEX/SAM adjustments, and other technical position changes.

Adjust 300 Elliot Rent Budget

Expenditures	-
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This item represents a net-zero technical change to transfer Park Fund resources within SPR's budget to cover rent escalation at 300 Elliot and streamline the rental budget in one project to more efficiently manage monthly billings. As negotiated in the lease agreement for the property, rental costs increased by 3% in 2022 for an estimated increase of \$80,000. SPR's capital planning and project delivery staff are located in this facility.

Reconcile CIP Labor Accounts

Expenditures	-
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This proposal adjusts the CIP to align labor expenses with capital related position changes.

Council

Seattle Parks and Recreation

Replace CRS-U with REET

Expenditures -

The Council replaced \$4.5 million in unrestricted Cumulative Reserve Subfund (CRS-U) resources with REET resources across several departments to support various other budget priorities resulting in a net zero change. This change impacts SPR, Finance and Administrative Services (FAS), and the Seattle Department of Transportation (SDOT). The change to SPR reduces CRS-U funding by \$2 million and increases REET funding by \$2 million. This funding will be used to restore park properties that have been severely damaged after prolonged overuse and misuse during the COVID-19 pandemic.

Extend the Clean City Initiative through the end of 2022

Expenditures \$1,408,860

The 2022 Proposed Budget included \$6.2 million of one-time Coronavirus Local Fiscal Recovery (CLFR) funds to continue the Clean Cities program through August 2022. Funding supports a temporary surge in cleaning activities to address illegal dumping and trash in the public right-of-way, parks, open space, and around encampments. These efforts are primarily provided by teams of employees from SPR and Seattle Department of Transportation (SDOT). The initiative also provides funding to Seattle Public Utilities (SPU) to support the SPR and SDOT cleaning teams and increase the number of litter abatement routes, disposal boxes for sharps (e.g., syringes, needles), and the removal of graffiti. The Council added \$3.1 million in additional funding to continue this program through the end of 2022. The additional appropriations are: \$1.4 million to SPR, \$1.39 million to SDOT, and \$318,608 to SPU.

Funding for an after-school program for children living at or near Magnuson Park (General Fund)

Expenditures \$171,000

The Council added \$171,000 of one-time funding to contract with an organization, such as Kids and Paper, that helps children who are predominately low-income and living near Magnuson Park, to acclimate through creative arts and other programs.

Funding to support adding pickleball court lines to existing tennis courts (REET)

Expenditures \$50,000

The Council added \$50,000 to the 2022 CIP project for Sport Court Restoration, to support painting pickleball lines on existing sport courts, with an emphasis on target low-income communities where there is a deficiency in pickleball courts.

Funding to plan and develop a new playground at Ballard Commons Park (REET)

Expenditures \$1,000,000

The Council created a new CIP project, Ballard Commons Park Improvements and Playground Development, and funded it with \$1,000,000 to support the development of a new playground at Ballard Commons Park.

Funding for a bike and pedestrian trail at Cheasty Greenspace (REET)

Expenditures \$414,000

The Council added \$414,000 to the Major Maintenance Backlog and Asset Management project for the development and construction of a bike and pedestrian trail at Cheasty Greenspace. These funds will support the planning, design, and construction of the “north loop” trails.

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Funding to support community involvement in the Garfield Super Block Project (General Fund)

Expenditures \$188,000

The Council added \$188,000 of one-time funding to contract with a community organization to support community involvement in the Garfield Super Block Project. Funding will support staffing, artist stipends, and events.

Funding to increase site restoration and plan for a Ballard Off Leash Area (REET)

Expenditures \$1,000,000

The proposed budget included \$2,000,000 of funding to restore park properties that have been severely damaged after prolonged overuse and misuse during the COVID-19 pandemic. The Council added \$900,000 to this effort, along with an additional \$100,000 focused on the planning and design of a potential Off Leash Area in the “Leary Triangle” area of Ballard.

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Expenditure Overview

	2020 Actuals	2021 Adopted	2022 Adopted
Appropriations			
SPR - BC-PR-10000 - 2008 Parks Levy			
30010 - REET I Capital Fund	392,015	-	-
33860 - 2008 Parks Levy Fund	4,054,855	-	-
Total for BSL: BC-PR-10000	4,446,871	-	-
SPR - BC-PR-20000 - Building For The Future			
00164 - Unrestricted Cumulative Reserve Fund	16,099	-	-
10200 - Park And Recreation Fund	2,013,748	900,000	900,000
19710 - Seattle Park District Fund	5,842,838	1,346,496	7,100,433
30010 - REET I Capital Fund	1,354,758	1,732,412	(2,000,000)
30020 - REET II Capital Fund	4,741,397	-	3,000,000
35040 - Waterfront LID #6751	-	-	2,000,000
35840 - 2016 UTGO-Alaskan Way Seawall	1,494,533	-	-
35900 - Central Waterfront Improvement Fund	8,043,643	1,500,000	2,000,000
36810 - 2021 West Seattle Bridge Repair LTGO Bond Fund	-	9,000,000	-
36910 - 2022 LTGO Taxable Bond Fund	-	-	11,975,000
37110 - 2023 LTGO Taxable Bond Fund	-	-	-
70200 - Beach Maintenance Fund	-	1,520,000	-
Total for BSL: BC-PR-20000	23,507,016	15,998,908	24,975,433
SPR - BC-PR-30000 - Debt and Special Funding			
10200 - Park And Recreation Fund	239,303	168,000	171,000
30010 - REET I Capital Fund	2,022,536	2,273,975	2,703,018
30020 - REET II Capital Fund	1,623,959	1,647,000	1,662,000
35600 - 2012 Multipurpose LTGO Bond Fund	23,567	-	-
36000 - King County Parks Levy Fund	1,533,389	1,541,000	1,155,000
Total for BSL: BC-PR-30000	5,442,754	5,629,975	5,691,018
SPR - BC-PR-40000 - Fix It First			
00100 - General Fund	45	-	-
00164 - Unrestricted Cumulative Reserve Fund	412,304	35,000	(1,965,000)
10200 - Park And Recreation Fund	1,365,619	913,000	913,000
17861 - Seattle Preschool Levy Fund	191,818	-	-
19710 - Seattle Park District Fund	13,395,584	13,496,547	23,161,207
30010 - REET I Capital Fund	1,345,389	9,116,440	(252,440)

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30020 - REET II Capital Fund	12,660,407	7,433,560	20,196,440
36000 - King County Parks Levy Fund	1,097,187	-	360,000
70200 - Beach Maintenance Fund	77,660	-	-
Total for BSL: BC-PR-40000	30,546,013	30,994,547	42,413,207
SPR - BC-PR-50000 - Maintaining Parks and Facilities			
19710 - Seattle Park District Fund	154,341	346,680	355,000
30020 - REET II Capital Fund	43,750	-	-
Total for BSL: BC-PR-50000	198,091	346,680	355,000
SPR - BC-PR-60000 - SR520 Mitigation			
33130 - Park Mitigation & Remediation	2,275,755	-	-
Total for BSL: BC-PR-60000	2,275,755	-	-
SPR - BO-PR-10000 - Parks and Facilities Maintenance and Repairs			
00100 - General Fund	14,460,994	53,925,509	54,176,857
00155 - Sweetened Beverage Tax Fund	34,885	-	-
10200 - Park And Recreation Fund	2,928,317	2,931,069	5,207,047
14000 - Coronavirus Local Fiscal Recovery Fund	-	-	4,208,860
19710 - Seattle Park District Fund	18,606,601	12,940,438	14,546,301
36000 - King County Parks Levy Fund	9,328	10,088	10,158
Total for BSL: BO-PR-10000	36,040,125	69,807,104	78,149,223
SPR - BO-PR-20000 - Leadership and Administration			
00100 - General Fund	28,344,616	28,751,030	32,858,521
00155 - Sweetened Beverage Tax Fund	-	5	-
10200 - Park And Recreation Fund	29,355	8,415,962	2,215,696
19710 - Seattle Park District Fund	6,431,965	2,088,121	2,176,438
Total for BSL: BO-PR-20000	34,805,935	39,255,118	37,250,655
SPR - BO-PR-30000 - Departmentwide Programs			
00100 - General Fund	5,388,729	3,315,635	4,405,812
10200 - Park And Recreation Fund	(9,359)	7,801,459	8,404,980
19710 - Seattle Park District Fund	892,057	1,687,422	1,522,913
36000 - King County Parks Levy Fund	-	337	-
Total for BSL: BO-PR-30000	6,271,427	12,804,853	14,333,705
SPR - BO-PR-40000 - Parks and Open Space			
00100 - General Fund	23,315,549	-	-
10200 - Park And Recreation Fund	158,467	-	-
19710 - Seattle Park District Fund	1,649,310	-	-

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Total for BSL: BO-PR-40000	25,123,327	-	-
 SPR - BO-PR-50000 - Recreation Facility Programs			
00100 - General Fund	20,136,268	12,017,419	15,665,966
00155 - Sweetened Beverage Tax Fund	30,219	302,526	302,531
10200 - Park And Recreation Fund	3,030,911	4,296,815	12,251,771
19710 - Seattle Park District Fund	10,716,464	16,783,269	10,443,549
36000 - King County Parks Levy Fund	624,761	738,526	738,793
Total for BSL: BO-PR-50000	34,538,623	34,138,555	39,402,609
 SPR - BO-PR-60000 - Golf Programs			
00100 - General Fund	-	-	-
10200 - Park And Recreation Fund	9,666,882	12,380,955	12,817,799
19710 - Seattle Park District Fund	1,152,000	-	-
Total for BSL: BO-PR-60000	10,818,882	12,380,955	12,817,799
 SPR - BO-PR-70000 - Seattle Conservation Corps			
00100 - General Fund	75,272	-	-
10200 - Park And Recreation Fund	2,541,915	-	-
19710 - Seattle Park District Fund	405,773	-	-
Total for BSL: BO-PR-70000	3,022,960	-	-
 SPR - BO-PR-80000 - Zoo and Aquarium Programs			
00100 - General Fund	5,083,882	-	2,675,865
10200 - Park And Recreation Fund	1,276	103,651	103,651
19710 - Seattle Park District Fund	3,130,403	7,355,565	4,679,700
Total for BSL: BO-PR-80000	8,215,561	7,459,216	7,459,216
 Department Total			
	225,253,338	228,815,912	262,847,866
 Department Full-Time Equivalents Total*			
	939.68	938.68	958.63

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Seattle Parks and Recreation

Budget Summary by Fund Seattle Parks and Recreation

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	96,805,354	98,009,592	109,783,021
00155 - Sweetened Beverage Tax Fund	65,104	302,531	302,531
00164 - Unrestricted Cumulative Reserve Fund	428,403	35,000	(1,965,000)
10200 - Park And Recreation Fund	21,966,433	37,910,911	42,984,944
14000 - Coronavirus Local Fiscal Recovery Fund	-	-	4,208,860
17861 - Seattle Preschool Levy Fund	191,818	-	-
19710 - Seattle Park District Fund	62,377,337	56,044,540	63,985,541
30010 - REET I Capital Fund	5,114,698	13,122,827	450,578
30020 - REET II Capital Fund	19,069,513	9,080,560	24,858,440
33130 - Park Mitigation & Remediation	2,275,755	-	-
33860 - 2008 Parks Levy Fund	4,054,855	-	-
35040 - Waterfront LID #6751	-	-	2,000,000
35600 - 2012 Multipurpose LTGO Bond Fund	23,567	-	-
35840 - 2016 UTGO-Alaskan Way Seawall	1,494,533	-	-
35900 - Central Waterfront Improvement Fund	8,043,643	1,500,000	2,000,000
36000 - King County Parks Levy Fund	3,264,665	2,289,951	2,263,951
36810 - 2021 West Seattle Bridge Repair LTGO Bond Fund	-	9,000,000	-
36910 - 2022 LTGO Taxable Bond Fund	-	-	11,975,000
37110 - 2023 LTGO Taxable Bond Fund	-	-	-
70200 - Beach Maintenance Fund	77,660	1,520,000	-
Budget Totals for SPR	225,253,338	228,815,912	262,847,866

Seattle Parks and Recreation

Revenue Overview

2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
331110	Direct Fed Grants	2,575,663	-	-
347040	Recreation Admission Fees	(20,155)	-	-
Total Revenues for: 00100 - General Fund		2,555,508	-	-
347090	Parks and Recreation Recovery	1,460,000	-	-
Total Revenues for: 00164 - Unrestricted Cumulative Reserve Fund		1,460,000	-	-
331110	Direct Fed Grants	382,153	808,000	808,000
333110	Ind Fed Grants	204,078	-	-
334010	State Grants	373,986	-	-
337010	Grants & Contr From Local Govt	453,720	-	-
337080	Other Private Contrib & Dons	289,128	452,400	452,400
341040	Sales Of Maps & Publications	70	-	-
341090	Sales Of Merchandise	122,072	16,754	27,284
341900	General Government-Other Rev	3,199,942	2,524,132	2,509,547
343270	Resource Recovery Rev	3	3,000,072	3,021,831
343310	Recoveries	1,052,450	1,075,670	1,175,670
347010	Recreation Activities Fees	12,675,097	12,916,052	13,336,971
347020	Recreation Shared Revs Arc	-	694,375	1,013,392
347040	Recreation Admission Fees	792,240	1,746,316	2,488,880
347050	Exhibit Admission Charges	2,149	568,972	568,972
347060	Athletic Facility Fees	944,063	3,862,340	4,038,043
347070	Recreation Education Fees	710,008	2,287,118	4,288,212
347090	Parks and Recreation Recovery	3,844,391	-	-
347170	Public Benefit Rev	(2,361,202)	-	-
347180	Tenant Improv Lease Rev Disc	(479,688)	-	-
347900	Culture And Rec-Other Rev	8,181,683	-	-
350190	Nsf Check Fees	440	-	-
360220	Interest Earned On Deliquent A	186	-	-
360290	Parking Fees	25,747	79,192	79,192
360300	St Space Facilities Rentals	1,007,905	4,139,332	5,080,949
360310	Lt Space/Facilities Leases	2,863,125	1,004,606	1,005,885
360330	Housing Rentals & Leases	2,500	-	-
360340	Concession Proceeds	40,692	80,000	80,000
360350	Other Rents & Use Charges	1,298,601	767,075	827,658
360380	Sale Of Junk Or Salvage	3,213	-	-

Seattle Parks and Recreation

360420	Other Judgments & Settlements	32,409	-	-
360540	Cashiers Overages & Shortages	(22,452)	-	-
360690	Building/Oth Space Rent	-	72,000	72,000
360900	Miscellaneous Revs-Other Rev	43,190	890,687	890,687
379020	Capital Contributions	-	1,005,000	1,005,000
397010	Operating Transfers In	2,124,263	-	-
Total Revenues for: 10200 - Park And Recreation Fund		37,806,161	37,990,093	42,770,572
400000	Use of/Contribution to Fund Balance	-	(79,182)	(79,182)
Total Resources for:10200 - Park And Recreation Fund		37,806,161	37,910,911	42,691,390
360010	Investment Interest	-	-	(1,375,671)
397010	Operating Transfers In	-	56,044,540	57,411,262
Total Revenues for: 19710 - Seattle Park District Fund		-	56,044,540	56,035,591
334010	State Grants	-	-	721,000
Total Revenues for: 33130 - Park Mitigation & Remediation		-	-	721,000
337050	Proceeds-Countywide Tax Levy	2,211,686	-	-
397010	Operating Transfers In	-	2,251,000	2,301,000
Total Revenues for: 36000 - King County Parks Levy Fund		2,211,686	2,251,000	2,301,000
400000	Use of/Contribution to Fund Balance	-	38,951	38,951
Total Resources for:36000 - King County Parks Levy Fund		2,211,686	2,289,951	2,339,951
397010	Operating Transfers In	-	25,000	-
Total Revenues for: 70200 - Beach Maintenance Fund		-	25,000	-
400000	Use of/Contribution to Fund Balance	-	1,495,000	1,495,000
Total Resources for:70200 - Beach Maintenance Fund		-	1,520,000	1,495,000
Total SPR Resources		44,033,355	97,765,402	103,282,932

Seattle Parks and Recreation

Appropriations by Budget Summary Level and Program

SPR - BC-PR-10000 - 2008 Parks Levy

The purpose of the 2008 Parks Levy Budget Summary Level is to provide the projects identified in the 2008 Parks and Green Spaces Levy including: neighborhood park and green space park acquisitions; development or restoration of major neighborhood parks, cultural facilities, playgrounds, and playfields; restoration of urban forests; and Opportunity Fund projects proposed by neighborhood and community groups.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
08 Levy Cultural Facilities	392,015	-	-
08 Levy Neighborhood Park Acq	159,902	-	-
08 Levy Opportunity Fund	759,634	-	-
08 Levy Parks and Playgrounds	3,132,587	-	-
08 Levy P-Patch Development	2,732	-	-
Total	4,446,871	-	-

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in 2008 Parks Levy Budget Summary Level:

08 Levy Cultural Facilities

The purpose of the 2008 Parks Levy & Cultural Facilities Budget Program Level is to support the development or restoration of cultural facilities identified in the 2008 Parks Levy.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
08 Levy Cultural Facilities	392,015	-	-

08 Levy Neighborhood Park Acq

The purpose of the 2008 Parks Levy- Neighborhood Park Acquisition Budget Program Level is to provide for neighborhood park acquisitions identified in the 2008 Parks Levy.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
08 Levy Neighborhood Park Acq	159,902	-	-

08 Levy Opportunity Fund

The purpose of the 2008 Parks Levy - Opportunity Fund Development Budget Program Level is to provide funding for development projects identified by neighborhood and community groups.

Seattle Parks and Recreation

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
08 Levy Opportunity Fund	759,634	-	-

08 Levy Parks and Playgrounds

The purpose of the 2008 Parks Levy - Neighborhood Parks and Playgrounds Budget Program Level is to improve and address safety issues at playgrounds throughout the city identified in the 2008 Parks Levy.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
08 Levy Parks and Playgrounds	3,132,587	-	-

08 Levy P-Patch Development

The purpose of the 2008 Parks Levy - P-Patch Development Budget Program Level is to acquire and develop new community gardens or P-Patches and develop community gardens or P-Patches on existing City-owned properties.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
08 Levy P-Patch Development	2,732	-	-

SPR - BC-PR-20000 - Building For The Future

The purpose of the Building for the Future Budget Summary Level is to develop new parks and facilities, to acquire new park land, and to improve existing parks and facilities.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Building For The Future - CIP	23,507,016	15,998,908	24,975,433
Total	23,507,016	15,998,908	24,975,433
Full-time Equivalents Total*	-	-	3.52

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SPR - BC-PR-30000 - Debt and Special Funding

The purpose of the Debt and Special Funding Budget Summary Level is to meet debt service obligations on funds borrowed to meet the Department of Parks and Recreation's capital expenditure requirements and to accomplish unique projects with special funding sources.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Debt and Special Funding	5,442,754	5,629,975	5,691,018
Total	5,442,754	5,629,975	5,691,018

Seattle Parks and Recreation

Full-time Equivalents Total*	1.33	1.33	-
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SPR - BC-PR-40000 - Fix It First

The purpose of the Fix It First Budget Summary Level is to provide for major maintenance, rehabilitation, and preservation of parks, forests, facilities, and related infrastructure.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Fix It First - CIP	30,546,013	30,994,547	42,413,207
Total	30,546,013	30,994,547	42,413,207
Full-time Equivalents Total*	27.86	28.19	33.59

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SPR - BC-PR-50000 - Maintaining Parks and Facilities

The purpose of the Maintaining Parks and Facilities Budget Summary Level is to improve existing P-Patches and dog off-leash areas as set forth in the first six-year planning cycle of the Seattle Park District.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Maintaining Parks & Facilities	198,091	346,680	355,000
Total	198,091	346,680	355,000
Full-time Equivalents Total*	0.13	0.13	-

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SPR - BC-PR-60000 - SR520 Mitigation

The purpose of the SR520 Mitigation BSL is to account for projects resulting from SR520 construction impacts.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
SR520 Mitigation	2,275,755	-	-
Total	2,275,755	-	-

Seattle Parks and Recreation

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SPR - BO-PR-10000 - Parks and Facilities Maintenance and Repairs

The purpose of the Parks and Facilities Maintenance and Repairs Budget Summary Level is to repair and maintain parks, park buildings, and park infrastructure.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
CIP Cost Recovery Offset	-	(1,039,841)	(1,039,841)
M&R Grounds Crews	22,142,060	41,664,200	48,772,984
M&R Shops Crews	10,648,818	21,084,080	21,871,563
M&R Specialty Crews	3,249,247	8,098,666	8,544,517
Total	36,040,125	69,807,104	78,149,223
Full-time Equivalents Total*	170.67	473.25	479.75

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The following information summarizes the programs in Parks and Facilities Maintenance and Repairs Budget Summary Level:

CIP Cost Recovery Offset

The purpose of the CIP Cost Recovery Offset Budget Program Level is to recover costs associated with indirect programs within the Parks and Facilities Maintenance and Repairs BSL from the direct cost capital programs. This program does not fully recover Parks and Facilities Maintenance and Repairs BSL costs.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
CIP Cost Recovery Offset	-	(1,039,841)	(1,039,841)

M&R Grounds Crews

The purpose of the M&R Grounds Crews Budget Program Level is to provide custodial, landscape, and forest maintenance and restoration services.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
M&R Grounds Crews	22,142,060	41,664,200	48,772,984
Full Time Equivalents Total	80.01	260.03	267.53

M&R Shops Crews

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The purpose of the M&R Shops Crews Budget Program Level is to repair and maintain park buildings and infrastructure so that park users can have safe, structurally sound, and attractive parks and recreational facilities.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
M&R Shops Crews	10,648,818	21,084,080	21,871,563
Full Time Equivalents Total	56.36	147.50	147.50

M&R Specialty Crews

The purpose of the M&R Specialty Crews Budget Program Level is to provide centralized management of natural areas and developed parks including forest restoration, urban forestry, wildlife management, trails, and grass and turf management.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
M&R Specialty Crews	3,249,247	8,098,666	8,544,517
Full Time Equivalents Total	34.30	65.72	64.72

SPR - BO-PR-20000 - Leadership and Administration

The purpose of the Leadership and Administration Budget Summary Level is to provide executive, community, financial, human resource, technology, and business support to the department.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	15,289,686	12,864,138	14,939,308
COVID Planning 2021	-	6,420,480	-
Departmental Indirect Costs	11,571,234	12,285,719	13,058,582
Divisional Indirect Costs	9,476,102	8,623,464	10,387,283
Indirect Cost Recovery Offset	(19,508,029)	(4,083,616)	(4,367,152)
Pooled Benefits	17,976,941	3,144,933	3,232,634
Total	34,805,935	39,255,118	37,250,655
Full-time Equivalents Total*	120.59	120.51	127.06

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The following information summarizes the programs in Leadership and Administration Budget Summary Level:

Citywide Indirect Costs

The purpose of the Citywide Indirect Costs program is to fund internal services costs originating from outside of the department such as allocated costs from the Department of Finance and

Seattle Parks and Recreation

Administrative Services, Seattle Information Technology Department, and the Department of Human Resources.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	15,289,686	12,864,138	14,939,308

COVID Planning 2021

The purpose of the COVID Planning 2021 Budget Program Level is to temporarily hold the consolidated Park Fund (10200) expenditure and revenue savings from extended COVID-19 impacts in 2021. The corresponding appropriation and revenue savings are moved out of operating divisions into this Budget Program, representing a one year plan to address financial impacts from the pandemic on the Park Fund (10200).

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
COVID Planning 2021	-	6,420,480	-

Departmental Indirect Costs

The purpose of the Departmental Indirect Costs Budget Program Level is to provide executive, financial, communications, human resources and business support and strategic planning an analysis to the departments.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Departmental Indirect Costs	11,571,234	12,285,719	13,058,582
Full Time Equivalents Total	78.10	78.10	82.55

Divisional Indirect Costs

The purpose of the Divisional Indirect Costs Budget Program Level is to provide managerial and administrative support for operating divisions. The Budget Program also provides planning and development support to develop new park facilities, and make improvements to existing park facilities to benefit the public.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Divisional Indirect Costs	9,476,102	8,623,464	10,387,283
Full Time Equivalents Total	42.49	42.41	44.51

Indirect Cost Recovery Offset

The purpose of the Indirect Cost Recovery program is to recover costs associated with indirect programs within Leadership and Administrative BSL from the department's direct cost programs. This program does not fully recover Leadership and Administration BSL costs.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
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Indirect Cost Recovery Offset (19,508,029) (4,083,616) (4,367,152)

Pooled Benefits

The purpose of the Pooled Benefits program is to fund department costs associated with health and dental insurance, workers compensation, and unemployment insurance contributions.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Pooled Benefits	17,976,941	3,144,933	3,232,634

SPR - BO-PR-30000 - Departmentwide Programs

The purpose of the Department-Wide Services Budget Summary Level is to provide management and operations of services that span across multiple lines of business within Seattle Parks and Recreation such as partner relationship management, emergency operations, security services, , athletic and event scheduling, and the Seattle Conservation Corps.

Program Expenditures	2020	2021	2022
	Actuals	Adopted	Adopted
Departmentwide Other	1,713,639	1,632,370	2,508,726
Partnerships - Departmentwide	4,557,788	6,941,534	7,574,079
Seattle Conservation Corps	-	4,230,948	4,250,900
Total	6,271,427	12,804,853	14,333,705
Full-time Equivalents Total*	28.69	58.85	57.55

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The following information summarizes the programs in Departmentwide Programs Budget Summary Level:

Departmentwide Other

The purpose of the Departmentwide-Other Budget Program Level is to provide emergency management and safety services at park facilities.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Departmentwide Other	1,713,639	1,632,370	2,508,726
Full Time Equivalents Total	13.19	13.66	10.36

Partnerships - Departmentwide

The purpose of the Partnerships-Departmentwide Budget Program Level is to provide centralized management for regional parks and major partners.

Seattle Parks and Recreation

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Partnerships - Departmentwide	4,557,788	6,941,534	7,574,079
Full Time Equivalents Total	15.50	28.67	31.17

Seattle Conservation Corps

The purpose of the Seattle Conservation Corps Budget Program Level is to provide training, counseling, and employment to formerly homeless and unemployed people with the goal that they acquire skills and experience leading to long-term employment and stability.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Seattle Conservation Corps	-	4,230,948	4,250,900
Full Time Equivalents Total	-	16.52	16.02

SPR - BO-PR-40000 - Parks and Open Space

The purpose of the Parks and Open Space Budget Summary Level is to provide management and operations of the City's developed and undeveloped parkland.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Programs	1,838,560	-	-
M&R - Parks & Open Space	23,284,766	-	-
Total	25,123,327	-	-
Full-time Equivalents Total*	270.63	-	-

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The following information summarizes the programs in Parks and Open Space Budget Summary Level:

Citywide Programs

The purpose of the Citywide Programs Budget Program Level is to provide management and operations of services that span multiple lines of business with Seattle Parks and Recreation such as athletic scheduling and event scheduling.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Programs	1,838,560	-	-
Full Time Equivalents Total	14.17	-	-

M&R - Parks & Open Space

Seattle Parks and Recreation

The purpose of the Parks and Open Space Budget Program Level is to provide management and operations of the City's developed and undeveloped parkland.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
M&R - Parks & Open Space	23,284,766	-	-
Full Time Equivalents Total	256.46	-	-

SPR - BO-PR-50000 - Recreation Facility Programs

The purpose of the Recreation Facility Programs Budget Summary Level is to provide active and passive recreation services to Seattle residents through the direct management, maintenance, and operation of programs and facilities and by leveraging partnerships.

Program Expenditures	2020	2021	2022
	Actuals	Adopted	Adopted
Aquatic & Swimming Programs	5,520,242	6,555,156	9,289,007
M&R - Recreation Facilities	3,857,464	-	-
Partnerships - Recreation	1,057,699	1,076,157	1,200,307
Rec Programs & Facility Ops	24,103,218	26,507,242	28,913,295
Total	34,538,623	34,138,555	39,402,609
Full-time Equivalents Total*	279.26	232.42	233.17

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The following information summarizes the programs in Recreation Facility Programs Budget Summary Level:

Aquatic & Swimming Programs

The purpose of the Aquatic & Swimming Programs Budget Program Level is to provide a variety of structured and unstructured water-related programs and classes so participants can enjoy and develop skills in a range of aquatic activities.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Aquatic & Swimming Programs	5,520,242	6,555,156	9,289,007
Full Time Equivalents Total	48.05	48.05	48.05

M&R - Recreation Facilities

The purpose of the M&R-Recreation Facilities Budget Program Level is to manage and staff the City's neighborhood community centers and citywide recreation facilities and programs, which allow users to enjoy a variety of social, athletic, cultural, and recreational activities.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted

Seattle Parks and Recreation

M&R - Recreation Facilities	3,857,464	-	-
Full Time Equivalents Total	46.59	-	-

Partnerships - Recreation

The purpose of the Partnerships-Recreation Budget Program Level is to manage the Amy Yee Tennis Center, the largest public tennis center facility in the Puget Sound area.

	2020 Actuals	2021 Adopted	2022 Adopted
Partnerships - Recreation	1,057,699	1,076,157	1,200,307
Full Time Equivalents Total	8.70	8.70	8.70

Rec Programs & Facility Ops

The purpose of the Rec Programs & Facility Ops Budget Program Level is to manage and staff the City's neighborhood community centers and citywide recreation facilities and programs, which allow users to enjoy a variety of social, athletic, cultural, and recreational activities.

	2020 Actuals	2021 Adopted	2022 Adopted
Rec Programs & Facility Ops	24,103,218	26,507,242	28,913,295
Full Time Equivalents Total	175.92	175.67	176.42

SPR - BO-PR-60000 - Golf Programs

The purpose of the Golf Budget Summary Level is to manage the City's four golf courses at Jackson, Jefferson, West Seattle, and Interbay to provide public golf courses and related programs.

	2020 Actuals	2021 Adopted	2022 Adopted
Program Expenditures			
Golf Course Programs	10,818,882	12,380,955	12,817,799
Total	10,818,882	12,380,955	12,817,799
Full-time Equivalents Total*	24.00	24.00	24.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SPR - BO-PR-70000 - Seattle Conservation Corps

The purpose of the Seattle Conservation Corps Budget Summary Level is to provide training, counseling, and employment to formerly homeless and unemployed people with the goal that they acquire skills and experience leading to long-term employment and stability.

	2020 Actuals	2021 Adopted	2022 Adopted
Seattle Conservation Corps	3,022,960	-	-

Seattle Parks and Recreation

Total	3,022,960	-	-
Full-time Equivalents Total*	16.52	-	-

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SPR - BO-PR-80000 - Zoo and Aquarium Programs

The purpose of the Zoo and Aquarium Budget Summary Level is to support contracted non-profit partners ability to provide services to the community through operations of the Woodland Park Zoo and the Seattle Aquarium.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Zoo and Aquarium Programs	8,215,561	7,459,216	7,459,216
Total	8,215,561	7,459,216	7,459,216

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Seattle Center

Robert Nellams, Director

(206) 684-7200

<http://www.seattlecenter.com/>

Department Overview

Seattle Center is home to cultural and educational organizations, sports teams, festivals, community programs (including cultural and community celebrations), and entertainment facilities. Millions of people visit the 74-acre Seattle Center campus annually. Consistently rated as one of the City's top attractions, Seattle Center is a premier urban park whose purpose is to create exceptional events, experiences, and environments that delight and inspire the human spirit and build a stronger community.

The history of Seattle Center dates back to a time well before it existed as a City department in its current form. Prior to the 1850s, the land on which Seattle Center sits was a part of a Native American trail which was later occupied by the David Denny family and eventually donated to the City of Seattle. In 1927, the new Civic Auditorium, now Marion Oliver McCaw Hall, and Arena, now the newly rebuilt Opera Center, were constructed with funding from a levy and a contribution from a local business owner. In 1939, a large military Armory was constructed. In 1948, the Memorial Stadium was built and the Memorial Wall was added in 1952. Finally, in 1962, the community pulled together these facilities and added new structures to host the Seattle World's Fair/Century 21 Exposition. At the conclusion of the fair, the City took ownership of most of the remaining facilities and campus grounds to create Seattle Center. Since its creation in 1963, Seattle Center has nurtured artistry and creativity by providing a home for and technical assistance to a wide variety of arts and cultural organizations. These tenants play a critical role in the arts and cultural landscape of the region.

Originally created after the World's Fair, Seattle Center operated the Coliseum. Later, this facility was renamed KeyArena. Seattle Center operated this major public assembly venue on the campus for sports and concert events. Now Seattle Center is undergoing major changes with the renovation of the Arena, which began in 2019. Following an RFP process, the City selected Oak View Group (OVG)/Seattle Arena Company (ArenaCo) to renovate the Arena using private funding. The renovation was completed in 2021, and ArenaCo is operating the building. The new building is hosting the NHL's newest franchise, the Kraken, as well as the WNBA's Seattle Storm along with a variety of concerts, family shows, and other events.

Seattle Center is financed by a combination of tax dollars from the City's General Fund and revenue earned from commercial operations. Major sources of commercial revenues include facility rentals, parking fees, long-term leases to non-profit organizations, sponsorships, food sales, and monorail fares.

Due to the size and importance of commercial revenues, Seattle Center confronts many of the same market factors as other businesses. Changing consumer preferences, fluctuating demand, and the many options customers have in terms of discretionary spending all influence the financial performance of Seattle Center. Seattle Center's situation is also unique in that it must meet the simultaneous financial challenges of competition with other facilities that host events; the presence on campus of long-term, non-profit tenants; and the need to balance its public and private event offerings.

Seattle Center

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	20,739,590	16,829,324	15,991,015
Other Funding - Operating	13,546,878	18,588,941	23,435,568
Total Operations	34,286,468	35,418,265	39,426,582
Capital Support			
General Fund Support	71,583	-	-
Other Funding - Capital	11,827,037	7,381,268	12,650,973
Total Capital	11,898,620	7,381,268	12,650,973
Total Appropriations	46,185,088	42,799,533	52,077,555

Full-Time Equivalents Total* 225.23 216.43 215.43

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Budget Overview

As the rollout of the COVID-19 vaccine eases public health restrictions on gatherings and events, Seattle Center anticipates a gradual return to normal operations starting in 2022. This anticipation is boosted by the opening of the Climate Pledge Arena in October 2021. Some of Seattle Center’s largest revenue sources are events and parking and with headlining concerts and long-awaited Kraken hockey games at the Arena, Seattle Center’s revenues are expected to increase.

Despite this, Seattle Center is still dealing with the long-term financial impacts of the pandemic. Seattle Center has not held a major event for over a year and a half, and they have granted rent-relief to their tenants for most of 2020 and 2021. The 2021 Adopted Budget had included legislation that increased Seattle Center’s interfund loan from \$5 million to \$18 million and extended the repayment period from 2026 to 2033.

Even with the on-going reductions identified in the 2021 Adopted Budget and the increase in the interfund loan, the impacts of the pandemic on the department’s ability to generate revenue was greater than anticipated. Seattle Center would have needed to identify additional cuts in 2022 to remain within the current loan requirements. These cuts would have had drastic impacts on the staffing, programming, and maintenance of the facility. To avoid layoff situations and further adverse reductions on revenue-generating programming, the 2022 Adopted Budget includes \$1.2 million in General Fund support. This one-time support also allows Seattle Center to pay off their interfund loan by 2033.

In anticipation of the resumption of events, the 2022 Adopted Budget also restores 2021 reductions to the McCaw Hall fund baseline budget. The City, Seattle Opera, and the Pacific Northwest Ballet’s contributions to the McCaw Hall Capital Reserve Fund will also resume in 2022 after it was temporarily paused in 2021 because of the financial strains caused by the pandemic.

Lastly, Seattle Center’s 2022 Capital Improvement Program (CIP) includes replacing windows in the Armory, adding fog jets to the International Fountain, addressing mechanical systems leaks in buildings across the campus, upgrading pedestrian lighting along Thomas Street, and replacing the Fisher Pavilion roof. Seattle Center also

Seattle Center

received additional Real Estate Excise Tax (REET) funding which will be used to renovate the first floor Armory restrooms to better meet ADA guidelines and expand capacity of the women’s restroom. For more details on Seattle Center’s capital projects, see the 2022-2027 Adopted CIP Overview.

City Council Changes to the Proposed Budget

The Council made no changes to the 2022 Proposed Budget.

Incremental Budget Changes

Seattle Center

	Dollars	FTE
2022 Beginning Budget	42,511,081	216.43
Baseline		
Citywide Adjustments for Standard Cost Changes	400,271	-
Baseline Adjustments for Personnel Costs	144,107	-
One-time Operating Fund Swap Reversal	-	-
Adjustment of Use of/Contribution to Fund Balance for Baseline	-	-
Proposed Operating		
Restoration of McCaw COVID Reductions	2,121,460	-
Resumption of McCaw Hall Capital Reserve Contributions	281,000	-
Campus Signage Package Debt Service	864,088	-
Transfer On-Loan Position to Seattle Center	197,392	1.00
Unfunded Position Abrogations	-	(2.00)
Proposed Capital		
Resumption of McCaw Capital Reserve Funds Appropriation	-	-
Update Fund 30010 (REET) 2022-2027 Project Budgets	4,380,171	-
CEN/OSE Capital Coordination - Energy Efficiency for Municipal Buildings	77,986	-
Armory Restroom Renovation	1,100,000	-
Armory Generator	-	-
Proposed Technical		
Revenue Adjustment	-	-
General Fund Support	-	-
Fund Balancing Entries	-	-
Total Incremental Changes	\$9,566,474	(1.00)
Total 2022 Adopted Budget	\$52,077,555	215.43

Seattle Center

Description of Incremental Budget Changes

Baseline

Citywide Adjustments for Standard Cost Changes

Expenditures \$400,271

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement, and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Baseline Adjustments for Personnel Costs

Expenditures \$144,107

This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

One-time Operating Fund Swap Reversal

Expenditures -

This change reverses a one-time funding shift of \$2.6 million that occurred in the 2021 Adopted Budget to provide Seattle Center with additional General Fund support to keep its Interfund Loan at a manageable level.

Adjustment of Use of/Contribution to Fund Balance for Baseline

Revenues \$579,387

Proposed Operating

Restoration of McCaw COVID Reductions

Expenditures \$2,121,460

This change reinstates the event-related expenses for McCaw Hall that were reduced from the department's 2021 budget because of the COVID-19 pandemic. The department had assumed a much smaller level of events in the facility in 2021. This item assumes those events will return in 2022; therefore, it increases appropriation authority.

Resumption of McCaw Hall Capital Reserve Contributions

Expenditures \$281,000

This proposal resumes the annual contribution to the McCaw Hall Capital Reserve Fund. This fund is established in the McCaw Hall Operating Agreement between the City, Pacific Northwest Ballet and Seattle Opera. Every year, these entities contribute an amount (50% from the City, 25% each from the Opera and Ballet) into this fund that is dedicated to address ongoing capital improvements for McCaw Hall. By unanimous agreement, contributions were suspended for 2020-2021 due to the financial constraints brought on by the COVID-19 pandemic. Contributions are to resume in 2022.

Campus Signage Package Debt Service

Expenditures \$864,088

Seattle Center

Revenues \$864,088

This item increases appropriation authority to pay for the debt service on a comprehensive campus-wide signage package. Ordinance 120006 approved the issuance of \$8,000,000 in bonds to pay for this package. The debt service begins in December 2021 with an interest only payment; principal payments begin in 2022 and go through 2031. The debt service will be funded by increased sponsorship revenues.

Transfer On-Loan Position to Seattle Center

Expenditures \$197,392
Position Allocation 1.00

This item transfers a position from The Office of Planning and Community Development (OPCD) to Seattle Center. The position has been on loan from OPCD to the Seattle Center for the last several years to assist in the Seattle Center Master Planning process and related redevelopment projects. This adjustment permanently transfers the position and its associated budget to the Seattle Center.

Unfunded Position Abrogations

Position Allocation (2.00)

This item abrogates two vacant positions in a continuation of a proposal in the 2021 Adopted Budget. The previous proposal anticipated upcoming vacancies in 2 positions (1.0 FTE Sound Operator and 1.0 FTE Accounting Technician). The department unfunded these positions to realize the savings, but was allowed to temporarily maintain the pocket to avoid a potential layoff situation. The work performed by these positions has been redistributed to other staff.

Proposed Capital

Resumption of McCaw Capital Reserve Funds Appropriation

Revenues \$597,987

This item reinstates the appropriation of funds into and out of the McCaw Capital Reserve Fund. This fund is a contractual reserve fund which receives contributions from the City, Pacific Northwest Ballet, and Seattle Opera. The monies in this fund pay for ongoing capital improvements to McCaw Hall. Due to the financial constraints on all parties brought on by the COVID-19 pandemic, contributions were temporarily paused in 2020 and 2021. The contributions will resume in 2022.

Update Fund 30010 (REET) 2022-2027 Project Budgets

Expenditures \$4,380,171

This item re-aligns the REET (fund 30010) CIP allocation by project for 2022 - 2027. These projects include:

- \$2.1M to replace the Fisher Pavilion roof and improvements to the Thomas Street pedestrian walkway
- \$635,000 to replace Seattle Children's Theater's roof
- \$475,000 for campus HVAC Improvements
- \$430,000 for improvements to public space gatherings
- \$425,000 for General Site Improvements which include LED lighting for the International Fountain and other needed improvements on the campus
- \$300,000 for Armory Rehabilitation which covers emergency repairs, major maintenance, and overall tenant improvements. The use of these funds is directed by the Armory Operating Board

CEN/OSE Capital Coordination - Energy Efficiency for Municipal Buildings

Expenditures \$77,986

Seattle Center

This item funds two projects aimed at furthering the City's Municipal Energy Efficiency Project (MEEP). The projects include installation of LED lighting at the Bagley Wright Theatre as well as LED lighting in McCaw Hall. The Bagley Wright project will provide an LED lighting upgrade for the lobby, shop spaces as well as the house lights. The McCaw Hall project will fund an LED lighting upgrade in various back of house spaces replacing T-8 fluorescent lights.

Armory Restroom Renovation

Expenditures \$1,100,000

This REET funding is to renovate outdated restrooms on the first floor of the Seattle Center Armory. These restrooms are located on the east side of the building and are the closest to the ADA accessible entrance near the Artists at Play playground and the Center Theatre. The project will bring the restrooms up to ADA standards and will increase capacity in the women's restroom.

Armory Generator

Expenditures -

This item adds \$800,000 in REET I funding in 2023 for improvements needed to replace the emergency generator in the Armory, an urgent priority identified in the 2021 Facility Condition Assessment.

Proposed Technical

Revenue Adjustment

Revenues \$4,795,925

This proposal makes technical adjustments to Seattle Center's revenue budget to align with projected business levels. The department had assumed a much lower level of events in the facility in 2021. This item assumes those events will return in 2022; therefore, it increases the estimated revenues.

General Fund Support

Expenditures -

This item offers one-time General Fund revenue support of \$1,200,000 to the Seattle Center Campus Fund. Some of Seattle Center's largest revenue sources are events and parking, and due to public health restrictions on large gatherings, Center was not able to hold in-person events for most of 2020 and 2021. This one-time shift in funding from Center's operating fund to the General Fund allows Center to avoid making budget reductions to maintenance, programming, and staffing costs which would have largely impacted the facility's operations.

Fund Balancing Entries

Revenues \$(1,673,773)

This is a technical item to record a fund balancing entry for the Seattle Center Campus (11410) and McCaw Hall (11430) funds, which are primarily managed by this department.

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Expenditure Overview

	2020 Actuals	2021 Adopted	2022 Adopted
Appropriations			
CEN - BC-SC-S0303 - McCaw Hall Capital Reserve			
34070 - McCaw Hall Capital Reserve	102,876	-	597,987
Total for BSL: BC-SC-S0303	102,876	-	597,987
 CEN - BC-SC-S03P01 - Building and Campus Improvements			
00100 - General Fund	71,583	-	-
00164 - Unrestricted Cumulative Reserve Fund	18,260	30,000	30,000
11410 - Seattle Center Fund	145,951	155,000	-
30010 - REET I Capital Fund	9,475,710	5,941,268	10,767,986
34060 - Seattle Center Capital Reserve	251,672	-	-
35500 - 2011 Multipurpose LTGO Bond Fund	181,848	-	-
Total for BSL: BC-SC-S03P01	10,145,023	6,126,268	10,797,986
 CEN - BC-SC-S9403 - Monorail Rehabilitation			
00164 - Unrestricted Cumulative Reserve Fund	1,549,614	-	-
11410 - Seattle Center Fund	101,107	1,255,000	1,255,000
Total for BSL: BC-SC-S9403	1,650,721	1,255,000	1,255,000
 CEN - BO-SC-60000 - Campus			
00100 - General Fund	14,790,112	10,911,584	9,354,354
11410 - Seattle Center Fund	7,727,545	12,200,923	14,935,760
Total for BSL: BO-SC-60000	22,517,658	23,112,507	24,290,114
 CEN - BO-SC-65000 - McCaw Hall			
00100 - General Fund	699,255	723,800	723,800
11410 - Seattle Center Fund	-	2,343	-
11430 - Seattle Center McCaw Hall Fund	1,802,461	2,963,768	5,088,123
30010 - REET I Capital Fund	-	-	281,000
Total for BSL: BO-SC-65000	2,501,716	3,689,911	6,092,923
 CEN - BO-SC-66000 - KeyArena			
11420 - Seattle Center KeyArena Fund	-	-	-
Total for BSL: BO-SC-66000	-	-	-
 CEN - BO-SC-69000 - Leadership and Administration			
00100 - General Fund	5,250,223	5,193,940	5,912,861
11410 - Seattle Center Fund	4,016,871	3,421,907	3,130,685

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Total for BSL: BO-SC-69000	9,267,094	8,615,847	9,043,546
Department Total	46,185,088	42,799,533	52,077,555
Department Full-Time Equivalent Total*	225.23	216.43	215.43

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Summary by Fund Seattle Center

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	20,811,173	16,829,324	15,991,015
00164 - Unrestricted Cumulative Reserve Fund	1,567,874	30,000	30,000
11410 - Seattle Center Fund	11,991,474	17,035,173	19,321,445
11420 - Seattle Center KeyArena Fund	-	-	-
11430 - Seattle Center McCaw Hall Fund	1,802,461	2,963,768	5,088,123
30010 - REET I Capital Fund	9,475,710	5,941,268	11,048,986
34060 - Seattle Center Capital Reserve	251,672	-	-
34070 - McCaw Hall Capital Reserve	102,876	-	597,987
35500 - 2011 Multipurpose LTGO Bond Fund	181,848	-	-
Budget Totals for CEN	46,185,088	42,799,533	52,077,555

Seattle Center

Revenue Overview

2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
331110	Direct Fed Grants	60,340	-	-
Total Revenues for: 00100 - General Fund		60,340	-	-
374030	Capital Contr-Fed Dir Grants	1,376,422	-	-
379020	Capital Contributions	349,297	-	-
Total Revenues for: 00164 - Unrestricted Cumulative Reserve Fund		1,725,719	-	-
331110	Direct Fed Grants	14,660	-	-
341190	Personnel Service Fees	667,799	226,900	784,366
341300	Administrative Fees & Charges	-	5,072	6,324
360000	Miscellaneous Revs	-	155,000	-
360130	Interest On Contracts/Notes Re	2,157	-	-
360220	Interest Earned On Delinquent A	(897)	-	-
360250	Other Equip/Vehicle Rentals	13,642	-	-
360260	Communication Equip Leases	(22,444)	-	-
360290	Parking Fees	1,361,199	1,770,050	6,598,865
360300	St Space Facilities Rentals	443,460	507,362	2,154,026
360310	Lt Space/Facilities Leases	1,534,708	1,696,438	4,829,113
360340	Concession Proceeds	93,559	202,006	2,573,656
360360	Sponsorship And Royalties	181,667	400,000	2,019,088
360380	Sale Of Junk Or Salvage	718	-	-
360390	Proceeds From Sale Of Assets	(99)	-	-
360540	Cashiers Overages & Shortages	31	-	-
360900	Miscellaneous Revs-Other Rev	761,684	471,500	517,788
374030	Capital Contr-Fed Dir Grants	1,271,697	1,004,000	1,004,000
379020	Capital Contributions	-	251,000	251,000
397010	Operating Transfers In	1,000,000	-	-
397100	Intrafund Revenues	500,000	-	-
397200	Interfund Revenue	-	11,769,000	-
Total Revenues for: 11410 - Seattle Center Fund		7,823,540	18,458,328	20,738,226
400000	Use of/Contribution to Fund Balance	-	(1,423,155)	(1,416,781)
Total Resources for: 11410 - Seattle Center Fund		7,823,540	17,035,173	19,321,445
341190	Personnel Service Fees	339,165	808,000	2,400,729

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344900	Transportation-Other Rev	58,125	-	-
360020	Inv Earn-Residual Cash	39,176	-	-
360250	Other Equip/Vehicle Rentals	1,743	-	-
360300	St Space Facilities Rentals	390,898	651,250	702,147
360310	Lt Space/Facilities Leases	-	600,000	1,472,964
360340	Concession Proceeds	(135,374)	-	708,650
360390	Proceeds From Sale Of Assets	-	-	-
360900	Miscellaneous Revs-Other Rev	108	60,750	60,625
Total Revenues for: 11430 - Seattle Center McCaw Hall Fund		693,841	2,120,000	5,345,115
400000	Use of/Contribution to Fund Balance	-	843,768	(256,992)
Total Resources for:11430 - Seattle Center McCaw Hall Fund		693,841	2,963,768	5,088,123
360020	Inv Earn-Residual Cash	-	-	35,987
379010	Capital Assessments	-	-	281,000
397010	Operating Transfers In	-	-	281,000
Total Revenues for: 34070 - McCaw Hall Capital Reserve		-	-	597,987
Total CEN Resources		10,303,439	19,998,941	25,007,555

Seattle Center

Appropriations by Budget Summary Level and Program

CEN - BC-SC-S0303 - McCaw Hall Capital Reserve

The purpose of the McCaw Hall Capital Reserve Fund Budget Summary Level is to maintain and enhance the McCaw Hall facility.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
McCaw Hall Asset Preservation	102,876	-	597,987
Total	102,876	-	597,987
Full-time Equivalents Total*	0.38	0.38	0.38

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

CEN - BC-SC-S03P01 - Building and Campus Improvements

The purpose of the Building and Campus Improvements Budget Summary Level is to provide for improvements throughout the Seattle Center campus, including buildings and building systems, open spaces, public gathering places, utility infrastructure, and long-range planning.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Armory Rehabilitation	1,346,247	533,000	1,550,000
Campuswide Improvements and Re	2,137,100	1,780,000	4,194,647
Facility Infrastructure Renova	2,164,597	2,141,268	2,185,829
Parking Repairs & Improvements	2,426,441	-	-
Public Gathering Space Improve	256,375	529,000	832,703
Utility Infrstr MP and Repairs	1,814,264	1,143,000	2,034,807
Total	10,145,023	6,126,268	10,797,986
Full-time Equivalents Total*	7.26	7.26	7.26

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The following information summarizes the programs in Building and Campus Improvements Budget Summary Level:

Armory Rehabilitation

The purpose of the Armory Rehabilitation Program is to provide for renovation, repairs and improvements to the Seattle Center Armory facility.

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	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Armory Rehabilitation	1,346,247	533,000	1,550,000
Full Time Equivalents Total	0.57	0.57	0.57

Campuswide Improvements and Re

The purpose of the Campuswide Improvements and Repairs Program is to provide for improvements and repairs throughout the Seattle Center campus, including open spaces, public artworks, signage, campus access for those with disabilities, and long-range planning.

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Campuswide Improvements and Re	2,137,100	1,780,000	4,194,647
Full Time Equivalents Total	4.20	4.20	4.20

Facility Infrastructure Renova

The purpose of the Facility Infrastructure Renovation and Repair Program is to provide for roof and building envelope renovation and replacement, structural and seismic evaluations and upgrades, and other building infrastructure improvements throughout the campus.

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Facility Infrastructure Renova	2,164,597	2,141,268	2,185,829
Full Time Equivalents Total	0.48	0.48	0.48

Parking Repairs & Improvements

The purpose of the Parking Repairs and Improvements Program is to provide for repairs and improvements to Seattle Center parking facilities.

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Parking Repairs & Improvements	2,426,441	-	-
Full Time Equivalents Total	0.38	0.38	0.38

Public Gathering Space Improve

The purpose of the Public Gathering Space Improvements Program is to provide for major maintenance and improvements to meeting rooms, exhibition spaces, public assembly and performance spaces, and indoor and outdoor gathering spaces throughout the Seattle Center campus.

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Public Gathering Space Improve	256,375	529,000	832,703
Full Time Equivalents Total	0.96	0.96	0.96

Seattle Center

Utility Infrstr MP and Repairs

The purpose of the Utility Infrastructure Master Plan and Repairs Program is to provide for renovation, repair, replacement, and energy efficiency improvements to utility infrastructure on the Seattle Center campus, including heating and cooling systems, sewer lines, electrical equipment, communications lines, fire alarms and other systems.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Utility Infrstr MP and Repairs	1,814,264	1,143,000	2,034,807
Full Time Equivalent Total	0.67	0.67	0.67

CEN - BC-SC-S9403 - Monorail Rehabilitation

The purpose of the Monorail Rehabilitation Budget Summary Level is to provide for the renovation and maintenance of the Seattle Center Monorail, including the two trains, the two stations, and the guideways that run in between.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Monorail Rehabilitation	1,650,721	1,255,000	1,255,000
Total	1,650,721	1,255,000	1,255,000
Full-time Equivalent Total*	0.96	0.96	0.96

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CEN - BO-SC-60000 - Campus

The purpose of the Campus Budget Summary Level is to manage and operate Seattle Center's Campus events, grounds and facilities.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Access	2,117,565	1,383,950	1,402,141
Campus Grounds	16,781,806	15,487,514	16,635,274
Commercial Events	1,069,319	2,143,533	2,150,664
Community Programs	2,376,032	2,352,929	2,357,455
Cultural Facilities	143,713	307,541	307,541
Festivals	29,222	1,437,040	1,437,040
Total	22,517,658	23,112,507	24,290,114
Full-time Equivalent Total*	180.38	175.38	170.58

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Seattle Center

The following information summarizes the programs in Campus Budget Summary Level:

Access

The purpose of the Access Program is to provide the services needed to assist visitors in coming to and traveling from the campus, while reducing congestion in adjoining neighborhoods. Program services include operating parking services, maintaining parking garages, managing the Seattle Center Monorail, and encouraging use of alternate modes of transportation.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Access	2,117,565	1,383,950	1,402,141
Full Time Equivalents Total	9.71	9.71	5.91

Campus Grounds

The purpose of the Campus Grounds Program is to provide gathering spaces and open-air venues in the City's urban core. Program services include landscape maintenance, security patrols and lighting, litter and garbage removal, recycling operations, hard surface and site amenities maintenance, management of revenues associated with leasing spaces, and food service operations at the Armory.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Campus Grounds	16,781,806	15,487,514	16,635,274
Full Time Equivalents Total	126.50	122.75	121.75

Commercial Events

The purpose of the Commercial Events Program is to provide the spaces and services needed to accommodate and produce a wide variety of commercial events, both for profit and not for profit, and sponsored and produced by private and community promoters.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Commercial Events	1,069,319	2,143,533	2,150,664
Full Time Equivalents Total	11.38	10.38	10.38

Community Programs

The purpose of the Community Programs Program is to produce free and affordable programs that connect diverse cultures, create learning opportunities, honor community traditions, and nurture artistry, creativity, and engagement.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Community Programs	2,376,032	2,352,929	2,357,455
Full Time Equivalents Total	16.38	16.13	16.13

Seattle Center

Cultural Facilities

The purpose of the Cultural Facilities Program is to provide spaces for performing arts and cultural organizations to exhibit, perform, entertain, and create learning opportunities for diverse local, national, and international audience.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Cultural Facilities	143,713	307,541	307,541
Full Time Equivalents Total	3.38	3.38	3.38

Festivals

The purpose of the Festivals Program is to provide a place for the community to hold major festival celebrations.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Festivals	29,222	1,437,040	1,437,040
Full Time Equivalents Total	13.03	13.03	13.03

CEN - BO-SC-65000 - McCaw Hall

The purpose of the McCaw Hall Budget Summary Level is to operate and maintain McCaw Hall.

Program Expenditures	2020	2021	2022
	Actuals	Adopted	Adopted
Debt Service	116,250	121,500	121,250
McCaw Hall	2,385,466	3,568,411	5,971,673
Total	2,501,716	3,689,911	6,092,923
Full-time Equivalents Total*	36.25	36.25	36.25

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in McCaw Hall Budget Summary Level:

Debt Service

The purpose of the Debt Program is to provide payments and collect associated revenues related to the debt service for McCaw Hall.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Debt Service	116,250	121,500	121,250

McCaw Hall

Seattle Center

The purpose of the McCaw Hall Program is to operate and maintain McCaw Hall.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
McCaw Hall	2,385,466	3,568,411	5,971,673
Full Time Equivalents Total	36.25	36.25	36.25

CEN - BO-SC-66000 - KeyArena

The purpose of the KeyArena Budget Summary Level is to manage and operate the KeyArena. Included in this category are all operations related to sports teams playing in the arena, along with concerts, family shows, and private meetings.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
KeyArena	-	-	-
Total	-	-	-

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

CEN - BO-SC-69000 - Leadership and Administration

The purpose of the Leadership & Administration Budget Summary Level is to provide executive, community, financial, human resource, technology and business support to the department.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
CIP Indirect Costs	203,575	-	-
Citywide Indirect Costs	2,207,114	3,362,614	3,782,460
Departmental Indirect Costs	5,775,111	4,361,667	7,032,139
Divisional Indirect	503,511	1,807,481	(1,137,063)
Employee Benefits	1,513,921	4,964,908	(5,214,812)
Indirect Cost Recovery Offset	(936,138)	(5,880,822)	4,580,822
Total	9,267,094	8,615,847	9,043,546
Full-time Equivalents Total*	-	(3.80)	-

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Leadership and Administration Budget Summary Level:

CIP Indirect Costs

Seattle Center

The purpose of the CIP Indirect Costs Program is to provide the management, oversight and support of Seattle Center's Capital Improvement Program.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
CIP Indirect Costs	203,575	-	-

Citywide Indirect Costs

The purpose of the Citywide Indirect Costs program is to fund internal services costs originating from outside of the department such as allocated costs from the Department of Finance and Administrative Services and Seattle Information Technology Department

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	2,207,114	3,362,614	3,782,460

Departmental Indirect Costs

The purpose of the Departmental Indirect Costs program is to fund costs associated with management of the department. This includes financial, human resource, technology, and business support necessary to provide effective delivery of the Department's services.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Departmental Indirect Costs	5,775,111	4,361,667	7,032,139
Full Time Equivalents Total	-	(3.80)	-

Divisional Indirect

The purpose of the Divisional Indirect Costs Indirect program is to fund administrative costs generated by sub-departmental units, including the management and oversight of Seattle Center's maintenance operations which span multiple work units and budget programs.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Divisional Indirect	503,511	1,807,481	(1,137,063)

Employee Benefits

The purpose of the Employee Benefits program is to fund salary and benefit costs associated with city provided leave benefits such as holiday pay, sick time, vacation time, executive leave or other leave benefits, including termination payouts for vacation and sick leave, health and dental insurance, workers compensation, and unemployment insurance contributions.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Employee Benefits	1,513,921	4,964,908	(5,214,812)

Indirect Cost Recovery Offset

Seattle Center

The purpose of the Indirect Cost Recovery program is to recover costs associated with indirect programs within Leadership and Administrative BSL from the department's direct cost programs.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Indirect Cost Recovery Offset	(936,138)	(5,880,822)	4,580,822

Seattle Public Library

Tom Fay, Interim Chief Librarian

(206) 386-4636

<http://www.spl.org>

Department Overview

The Seattle Public Library (SPL), founded in 1891, includes the world-renowned Central Library, 26 neighborhood libraries, a robust "virtual library" available 24/7 through SPL's popular website and a Mobile Services. While the Central Library supports library services for downtown residents and workers, it is also the hub for planning and developing systemwide programs and services. In addition, the Central Library provides critical computer and Wi-Fi access for people without internet service, as well as community meeting rooms and an auditorium for cultural and educational programs. The 26 neighborhood libraries provide services and programs close to where people live, go to school and work, and serve as neighborhood anchors for lifelong learning, civic engagement, and economic vitality.

The Library is governed by a five-member Library Board of Trustees, who are appointed by the Mayor and confirmed by the City Council. Board members are eligible to serve two five-year terms. The Revised Code of Washington (RCW 27.12.240) and the City Charter (Article XII, Section 5) grant the Board of Trustees "exclusive control of Library expenditures for Library purposes." The Library Board adopts an annual Operations Plan in December after the City Council approves the Library's budget appropriation.

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	57,000,693	54,301,685	61,024,482
Other Funding - Operating	20,171,414	23,373,310	24,825,290
Total Operations	77,172,107	77,674,995	85,849,772
Capital Support			
General Fund Support	-	-	1,742,730
Other Funding - Capital	2,404,339	9,237,000	9,502,000
Total Capital	2,404,339	9,237,000	11,244,730
Total Appropriations	79,576,447	86,911,995	97,094,502

Seattle Public Library

Budget Overview

In 2020, the City was projecting significant revenue loss due to the economic impacts of COVID-19. As a result, the General Fund support to the Seattle Public Library (SPL) was reduced by \$5.8 million in the 2021 Adopted Budget (10% of the SPL General Fund budget). SPL was able to partially offset this reduction with 2019 Library Levy resources primarily designated to expand operating hours. Because of COVID-19, the budget assumed that library branches would not fully reopen until summer 2021.

Library services have been significantly modified in 2021. In early 2021, the Central Library and many branches continued Curbside Pickup Service and/or book returns, with remaining staff working in the other branches to process materials for Curbside Services and Mobile Services or offering virtual services, programming and online customer services. In addition, five branches provided access to restrooms to help support the insecurely housed.

As COVID-19 vaccinations became available and public health guidance changed, SPL was able to move to reopening the Central Library and library branches in a limited capacity. Due to the significant modifications in Library services in 2020 and 2021, SPL has budget savings that will be used in 2022 to support operations. In total \$700,000 from current and prior year budgets will be used to support SPL operations in 2022.

In addition to the budget savings of \$700,000, the 2022 Adopted Budget includes \$5.1 million in General Fund support to fully restore the \$5.8 million operating reduction. This funding will allow SPL to return to pre-pandemic operating hours as well as expand operating hours as outlined in the 2019 Library Levy.

In addition to fully restoring operating hours, the funding restores the labor budgets for circulation staff, special collections, technology, and community partnerships. The restoration of funding also supports the budget for books and materials.

City Council Changes to the Proposed Budget

The Council added funding for air conditioning at the Northeast and Southwest library branches in recognition of the changing climate and need to have neighborhood cooling centers. The Council also added funding for wi-fi hotspot devices. Finally, the Council allocated Coronavirus Local Fiscal Recovery (CLFR) funds (via revenue replacement) to SPL as part of Seattle Rescue Plan 3 (SRP3). The funding supports repairs for window and minor structural damages needed due to vandalism. See the Seattle Rescue Plan section of the 2022 Budget Book for more on SRP3. Details of the Council changes are included in the incremental changes section.

Seattle Public Library

Incremental Budget Changes

Seattle Public Library

	Dollars	FTE
2022 Beginning Budget	86,389,995	-
Baseline		
Baseline Adjustments for Personnel Costs	43,764	-
Reconciliation with 2021 Adopted Central Cost Manual	-	-
Update Capital Master Projects	-	-
Proposed Operating		
Restore Operating Budget	5,797,000	-
Proposed Capital		
Increase Capital Budget	362,000	-
SPL Energy Efficiency for Municipal Buildings	425,000	-
Proposed Technical		
Align 2012 Library Levy to Spending Plan	(138,000)	-
Align 2019 Library Levy to Spending Plan	893,000	-
Citywide Adjustments for Standard Cost Changes	961,825	-
Fund Balancing	-	-
Language Premium Staff Stipend	84,000	-
Revenue Adjustments	-	-
SPL "Out Year" Base CIP Adjustment	-	-
Council		
Add Air Conditioning to Northeast and Southwest Branches	1,742,730	-
Window & Minor Structural Repairs	434,188	-
Increase Hotspot Devices	99,000	-
Total Incremental Changes	\$10,704,507	-
Total 2022 Adopted Budget	\$97,094,502	-

Description of Incremental Budget Changes

Baseline

Baseline Adjustments for Personnel Costs

Expenditures \$43,764

Seattle Public Library

This change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

Reconciliation with 2021 Adopted Central Cost Manual

Expenditures -

This is a budget neutral technical change to align budget with the Central Cost Manual.

Update Capital Master Projects

Expenditures -

This is a budget neutral technical change to update the Capital Improvement Program (CIP) master projects.

Proposed Operating

Restore Operating Budget

Expenditures \$5,797,000

This item restores \$5.1 million in General Fund resources for SPL operations, and uses \$700,000 in SPL fund balances to bring the operating budget back to pre-pandemic levels. Due to projected declines in General Fund revenues, the 2021 Adopted Budget included a \$5.8 million reduction in General Fund resources for the SPL budget. Because of COVID-19, library services in 2021 were disrupted and branches remained closed in early 2021 aside from providing curbside services and restroom services at some branches. Branches started reopening in spring 2021, and fully reopened in September 2021. Due to both the service disruptions, and the influx of federal resources, the SPL budget will not be fully spent in 2021. This allows SPL to use \$700,000 in unspent resources in 2022 to support operations, reducing the need for General Fund support by the same amount.

Proposed Capital

Increase Capital Budget

Expenditures \$362,000

This item allocates additional Real Estate Excise Tax (REET) funding to support seismic retrofit projects at Library's highest-risk Carnegie-era branches. The 2019 Library Levy includes funding for seismic projects at the Green Lake, Columbia, and University Branches. The REET revenues plays a vital role in supporting projects that are beyond the scope of the Library's levy including building upgrades that would be considerably less expensive if performed concurrent with the seismic work.

SPL Energy Efficiency for Municipal Buildings

Expenditures \$425,000

This item includes funding for energy efficient projects in municipal buildings. The funding will be allocated to energy efficient projects at the Green Lake and Broadview library branches. This funding is part the Municipal Energy Efficiency Project (MEEP), a citywide capital project spanning multiple departments to improve building energy efficiency in City-owned facilities.

Proposed Technical

Align 2012 Library Levy to Spending Plan

Expenditures \$(138,000)

Seattle Public Library

This is a technical adjustment to bring the beginning balance for Fund 18100 into alignment with the spending plan associated with the voter approved 2012 Library Levy.

Align 2019 Library Levy to Spending Plan

Expenditures \$893,000

This is a technical adjustment to bring the beginning balance for Fund 18200 into alignment with the spending plan associated with the voter approved 2019 Library Levy.

Citywide Adjustments for Standard Cost Changes

Expenditures \$961,825

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process. The largest change in is the health care bill (\$708,000) as SPL restores staffing levels.

Fund Balancing

Revenues \$542,000

This is a technical item to record a fund balancing entries for the Library Fund (10410), the 2012 Library Levy Fund (18100), and the 2019 Library Levy Fund (18200).

Language Premium Staff Stipend

Expenditures \$84,000

This item increases ongoing appropriation authority for language services stipends. Per the Coalition of City Unions collective bargaining agreement, City employees who are multilingual and provide language services, such as interpretation and translation, to communicate with clients and/or other employees in business-related situations are now eligible for a monthly language premium stipend. The amounts in the 2022 budget are estimates based on the eligible employees from 2021.

Revenue Adjustments

Revenues \$6,477,589

SPL generated revenues are projected to chart a slow recovery during 2022. As the economy recovers different elements of our enterprise revenues are projected to recover at different rates, with private event rentals expected to experience the slowest recovery. SPL contracted with a new vendor to deaccession books and materials, which is expected to generate \$60,000 for 2022. This item also reflects an increase in collection of levy property tax revenues and interest earnings for 2022.

SPL "Out Year" Base CIP Adjustment

Expenditures -

This technical change aligns budget changes made during the 2021 fiscal year to correctly reflect them as part of the 2022-2027 Proposed Capital Improvement Program.

Council

Add Air Conditioning to Northeast and Southwest Branches

Seattle Public Library

Expenditures \$1,742,730

This Council Budget Action adds funding to provide air conditioning in the Northeast and Southwest Branch Libraries as a climate adaptation measure. The air conditioning will provide additional cooling spaces in the City during heat waves that present public health risks and have become more prevalent due to climate change. This action is consistent with the recommendation in the City’s Climate Action Plan, adopted by Resolution 31447, to “Assess and plan for the impacts of climate change on public health, including the disproportionate impacts on lower income, recent immigrant, older, and very young residents, who are at greater risk of health impacts from climate change.” These investments will also support the goal of electrification of City buildings by 2035 by expediting the transition away from existing HVAC systems that rely on fossil fuel to energy efficient alternatives such as electric heat pump systems.

Window and Minor Structural Repairs

Expenditures \$434,188

This Council item adds one-time funding for window and minor structural repair needed due to vandalism at some of the branches. This item is part of a package of CLFR-funded items, either directly or via revenue replacement, comprising Seattle Rescue Plan 3 (SRP3). See the Seattle Rescue Plan section of the 2022 Budget Book for more on SRP3.

Increase Hotspot Devices

Expenditures \$99,000

This Council Budget Action adds funding to acquire additional hotspot devices for check-out by Library patrons and/or to maintain existing hotspot devices. SPL HotSpots may be checked out by patrons for 21 days and provide users a wireless connection to the internet for up to 15 devices. SPL’s 675 devices were checked out nearly 8,000 times in 2020, and the Library also provides 375 hotspots to community partners. The program continues to advance the digital equity objectives and strategies in the Internet for All Action Plan launched by Resolution 31956 in July 2020.

Seattle Public Library

Expenditure Overview

Appropriations	2020 Actuals	2021 Adopted	2022 Adopted
SPL - BC-PL-B3000 - Capital Improvements			
00100 - General Fund	-	-	1,742,730
18100 - 2012 Library Levy Fund	387,771	-	-
18200 - 2019 Library Levy Fund	1,094,277	8,837,000	8,215,000
30010 - REET I Capital Fund	922,291	400,000	1,287,000
Total for BSL: BC-PL-B3000	2,404,339	9,237,000	11,244,730
SPL - BO-PL-B1ADM - Administrative/Support Service			
00100 - General Fund	-	-	434,188
10410 - Library Fund	9,177,501	9,227,667	10,102,821
18100 - 2012 Library Levy Fund	462,115	-	-
18200 - 2019 Library Levy Fund	1,925,402	3,115,537	3,153,185
Total for BSL: BO-PL-B1ADM	11,565,018	12,343,204	13,690,194
SPL - BO-PL-B2CTL - Chief Librarian's Office			
10410 - Library Fund	680,566	562,806	536,962
18200 - 2019 Library Levy Fund	259	100,000	100,000
Total for BSL: BO-PL-B2CTL	680,826	662,806	636,962
SPL - BO-PL-B4PUB - Library Program and Services			
00100 - General Fund	-	-	99,000
10410 - Library Fund	42,197,982	41,869,199	47,461,094
18100 - 2012 Library Levy Fund	719,544	138,000	-
18200 - 2019 Library Levy Fund	16,292,575	18,462,854	19,310,475
Total for BSL: BO-PL-B4PUB	59,210,101	60,470,053	66,870,569
SPL - BO-PL-B5HRS - Human Resources			
10410 - Library Fund	2,175,505	2,556,715	2,814,228
18200 - 2019 Library Levy Fund	3,044	7,500	7,500
Total for BSL: BO-PL-B5HRS	2,178,549	2,564,215	2,821,728
SPL - BO-PL-B7STR - Institutional & Strategic Advancement			
10410 - Library Fund	1,359,935	977,608	1,165,480
18100 - 2012 Library Levy Fund	18,000	-	-
18200 - 2019 Library Levy Fund	624,248	657,109	664,840
Total for BSL: BO-PL-B7STR	2,002,183	1,634,717	1,830,320
SPL - BO-PL-B9LA - Leadership and Administration			
10410 - Library Fund	1,320,055	-	-

Seattle Public Library

18100 - 2012 Library Levy Fund	215,376	-	-
Total for BSL: BO-PL-B9LA	1,535,431	-	-

Department Total	79,576,447	86,911,995	97,094,502
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** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Summary by Fund Seattle Public Library

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	-	-	2,275,918
10410 - Library Fund	56,911,543	55,193,995	62,080,584
18100 - 2012 Library Levy Fund	1,802,806	138,000	-
18200 - 2019 Library Levy Fund	19,939,806	31,180,000	31,451,000
30010 - REET I Capital Fund	922,291	400,000	1,287,000
Budget Totals for SPL	79,576,447	86,911,995	97,094,502

Seattle Public Library

Revenue Overview

2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
330020	Intergov-Revenues	-	26,050	26,050
331110	Direct Fed Grants	186,024	-	-
334010	State Grants	20,863	-	-
335060	Judicial Salary Contrib-State	20	-	-
341050	Word Proc/Printing/Dupl Svcs	25,825	135,000	100,000
350130	Library Fines and Fees	89,530	140,250	120,000
360290	Parking Fees	15,701	225,000	175,000
360300	St Space Facilities Rentals	19,414	93,500	50,000
360340	Concession Proceeds	989	1,750	1,500
360380	Sale Of Junk Or Salvage	12,948	-	60,000
360900	Miscellaneous Revs-Other Rev	8	1,500	1,500
397010	Operating Transfers In	57,000,693	54,301,685	60,491,274
Total Revenues for: 10410 - Library Fund		57,372,016	54,924,735	61,025,324
400000	Use of/Contribution to Fund Balance	-	269,260	1,055,260
Total Resources for:10410 - Library Fund		57,372,016	55,193,995	62,080,584
311010	Real & Personal Property Taxes	189,745	-	30,000
360010	Investment Interest	-	-	20,000
Total Revenues for: 18100 - 2012 Library Levy Fund		189,745	-	50,000
400000	Use of/Contribution to Fund Balance	-	138,000	(50,000)
Total Resources for:18100 - 2012 Library Levy Fund		189,745	138,000	-
311010	Real & Personal Property Taxes	29,562,506	30,675,000	30,982,000
360010	Investment Interest	-	100,000	120,000
Total Revenues for: 18200 - 2019 Library Levy Fund		29,562,506	30,775,000	31,102,000
400000	Use of/Contribution to Fund Balance	-	405,000	349,000
Total Resources for:18200 - 2019 Library Levy Fund		29,562,506	31,180,000	31,451,000
Total SPL Resources		87,124,267	86,511,995	93,531,584

Seattle Public Library

Appropriations by Budget Summary Level and Program

SPL - BC-PL-B3000 - Capital Improvements

The purpose of The Seattle Public Library Major Maintenance Budget Summary Level is to provide major maintenance to Library facilities, which include the Central Library and all branch libraries, to help ensure building integrity and improve functionality for patrons and staff.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Capital Improvements	2,404,339	9,237,000	4,862,730
IT Infrastructure	-	-	6,382,000
Total	2,404,339	9,237,000	11,244,730

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Capital Improvements Budget Summary Level:

Capital Improvements

The purpose of the Capital Improvements program is to support the delivery of capital improvements.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Capital Improvements	2,404,339	9,237,000	4,862,730

IT Infrastructure

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
IT Infrastructure	-	-	6,382,000

SPL - BO-PL-B1ADM - Administrative/Support Service

The purpose of the Administrative Services Program is to support the delivery of library services to the public.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Administrative Services	385,941	409,788	956,345
Business Office	1,747,247	1,603,119	1,653,980
Event Services	530,087	562,327	730,411

Seattle Public Library

FAC Services	8,901,743	9,767,970	10,349,458
Total	11,565,018	12,343,204	13,690,194

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The following information summarizes the programs in Administrative/Support Service Budget Summary Level:

Administrative Services

The purpose of the Administrative Services Program is to support the delivery of library services to the public.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Administrative Services	385,941	409,788	956,345

Business Office

The purpose of the Business Office Program is to support the delivery of administrative services.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Business Office	1,747,247	1,603,119	1,653,980

Event Services

The purpose of the Events Services Program is to support Library-hosted as well as private events and programs in order to make Library facilities and meeting rooms more available to the public.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Event Services	530,087	562,327	730,411

FAC Services

The purpose of the FAC Services Program is to maintain and secure the Library's buildings and grounds so that library services are delivered in safe, secure, clean, well-functioning and comfortable environments.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
FAC Services	8,901,743	9,767,970	10,349,458

SPL - BO-PL-B2CTL - Chief Librarian's Office

The purpose of the Chief Librarian's Office is to provide leadership for the Library in implementing the policies and strategic direction set by the Library Board of Trustees, and in securing the

Seattle Public Library

necessary financial resources to operate the Library in an effective and efficient manner. The Chief Librarian's Office serves as the primary link between the community and the Library, and integrates community needs and expectations with Library resources and policies.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Chief Librarian's Office	680,826	662,806	636,962
Total	680,826	662,806	636,962

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SPL - BO-PL-B4PUB - Library Program and Services

The purpose of the Library Programs and Services Division is to provide services, materials, and programs that benefit and are valued by Library patrons. Library Programs and Services provides technical and collection services and materials delivery systems to make Library resources and materials accessible to all patrons.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Collections and Access	17,478,874	18,069,421	19,511,758
Information Technology	5,052,461	5,287,228	5,790,396
Public Services	36,678,765	37,113,404	41,568,416
Total	59,210,101	60,470,053	66,870,569

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Library Program and Services Budget Summary Level:

Collections and Access

The purpose of the Collection and Access Services Program is to make library books, materials, databases, downloadable materials, and the library catalog available to patrons and to provide a delivery system that makes Library materials locally available.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Collections and Access	17,478,874	18,069,421	19,511,758

Information Technology

The purpose of the Information Technology Program is to provide public and staff technology, data processing infrastructure and services.

Seattle Public Library

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Information Technology	5,052,461	5,287,228	5,790,396

Public Services

The purpose of the Library Programs and Services Program is to administer public services, programs, and collection development and access.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Public Services	36,678,765	37,113,404	41,568,416

SPL - BO-PL-B5HRS - Human Resources

The purpose of Human Resources is to provide responsive and equitable services, including human resources policy development, recruitment, classification and compensation, payroll, labor and employee relations, volunteer services, and staff training services so that the Library maintains a productive and well-supported work force.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Human Resources	2,178,549	2,564,215	2,821,728
Total	2,178,549	2,564,215	2,821,728

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SPL - BO-PL-B7STR - Institutional & Strategic Advancement

The purpose of the Institutional and Strategic Advancement division is to provide planning and support functions, including strategic analysis, government relations, community partnerships and external and internal communication, to help the City Librarian shape the strategic direction, work and culture of the Library in pursuit of its mission. The division ensures that the public is informed about services and programs offered by the Library.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Institutional & Strategic Advancement	2,002,183	1,634,717	1,830,320
Total	2,002,183	1,634,717	1,830,320

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SPL - BO-PL-B9LA - Leadership and Administration

Seattle Public Library

#N/A

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	1,535,431	-	-
Total	1,535,431	-	-

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Department of Education and Early Learning

Dwane Chappelle, Director

(206) 233-5118

www.seattle.gov/education

Department Overview

The mission of the Department of Education and Early Learning (DEEL) is to transform the lives of Seattle’s children, youth, and families through strategic investments in education. DEEL lives its mission by investing in equitable education opportunities, high-quality learning environments, and student and family supports. DEEL investments contribute to four department results for all Seattleites: (1) families have access to affordable, quality childcare, (2) children are kindergarten ready, (3) students graduate high school college and career ready, (4) students attain a postsecondary degree, credential, or certificate.

DEEL investments span prenatal-to-postsecondary and weave together a continuum of supports for children, youth, and families that address educational opportunity gaps and disparities. By braiding and blending resources from the Families, Education, Preschool, and Promise (FEPP) Levy, the Sweetened Beverage Tax (SBT), the City’s General Fund, and the Early Childhood Education and Assistance Program (ECEAP), DEEL stewards direct-service programs, contracts with community-based and institutional partners, and provides quality teaching and professional development supports to service providers.

DEEL builds linkages across the youth-service continuum, and partnership is at the core of all we do. DEEL’s Child Care Assistance Program (CCAP) and the Seattle Preschool Program (SPP) are implemented in partnership with a network of community-based child care and early education providers including the Seattle Public School District. School Based Health Centers are implemented in partnership with Public Health Seattle—King County, Seattle Public School District, and community-based health care providers. Finally, the Seattle Promise Program is made possible through partnerships with the Seattle Colleges and Seattle Public School District. Indeed, DEEL’s approach to education investments depends on collective impact.

DEEL uses a results-based accountability framework and performance monitoring to track progress toward outcomes. DEEL also convenes an Oversight Committee to monitor and advise of FEPP Levy investments, as well as regularly attends and presents to the SBT Community Advisory Board.

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	11,029,643	11,402,929	14,210,654
Other Funding - Operating	79,721,594	93,059,985	107,210,511
Total Operations	90,751,237	104,462,913	121,421,165
Total Appropriations	90,751,237	104,462,913	121,421,165

Full-Time Equivalent Total* 110.50 110.50 118.50

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Department of Education and Early Learning

Budget Overview

DEEL implements its mission to support Seattle’s children by leveraging its funding from the FEPP Levy; the City’s General Fund; Sweetened Beverage Tax (SBT) revenues; federal, state, and private grants; and partnerships with other City departments. The 2022 Proposed Budget allocates federal resources to support expansion of the Seattle Promise program and to provide additional stabilization grants to child care providers. The budget also continues funding for the Black, Indigenous and People of Color (BIPOC) investments recommended by the Equitable Communities Initiative (ECI) Task Force and continues funding for a Prenatal-3 grant program. The 2022 Adopted Budget also adds staffing capacity to DEEL to support the department’s expanded portfolio of work. Key investments are highlighted below and more detailed information can be found in the incremental changes section.

Seattle Promise

The City of Seattle is receiving approximately \$232 million in federal Coronavirus Local Fiscal Recovery Funds (CLFR), which will be awarded in two tranches. The first tranche, appropriated in 2021 through Ord 126371, included an allocation of \$4 million to expand the Seattle Promise program. The 2022 Proposed Budget included an additional \$6.7 million in CLFR funds for Seattle Promise to bring the total investment to \$10.7 million. The funding is part of the Seattle Rescue Plan 3 (SRP3). See the Seattle Rescue Plan section of this 2022 Budget Book for more information on SRP3.

In the Adopted Budget, the City Council replaced \$4.4 million of the CLFR funding supporting Seattle Promise with FEPP Levy fund balance. For additional information, see the Council changes section below and the Council changes included in the Description of Incremental Changes section.

The federal funding is directed to alleviate impacts on students during COVID-19 and to support new partnerships with the University of Washington and extended tuition and program supports at Seattle Colleges. Funds will offer additional college preparation and persistence support for recent public high school graduates, particularly students of color, participating in the program. Funds will also bolster Promise scholar pathways to college completion through a new partnership with the University of Washington and extended tuition and program supports at Seattle Colleges. New federal funding and partnerships will address educational equity toward three key program outcomes: student preparation for college-level coursework, retention in college, and completion of certificate, credential, degree or transfer to four-year institution.

Equitable Communities Initiative

In late 2020, the Mayor convened the Equitable Communities Initiative (ECI) Task Force. The task force was charged with developing strategies that begin to address the disparities caused by years of disinvestment in communities of color. From December 2020 to June 2021, the Task Force of 26 community leaders met weekly for more than 60 cumulative hours in over 30 meetings. The task force recommendations, released in June 2021, included \$6 million for an Equity and Cultural Education Fund. The ECI task force funding was appropriated in 2021 through Ord 126401.

The 2022 Proposed Budget included ongoing funding of \$6 million for the Equity and Cultural Education Fund, including \$2 million to be targeted to cultural education. The appropriation for the fund would have been split between DEEL (\$4 million) and ARTS (\$2 million). However, the City Council reduced funding for the Equitable Communities Initiative Task Force recommendations by \$14 million in the 2022 Adopted Budget, relative to the Executive’s proposed budget, and changed the appropriations to one-time funding. The Equity and Cultural Education Fund was reduced by \$4.5 million (\$3.5 million reduction to DEEL and \$1.5 million reduction to ARTS) leaving an appropriation for 2022 of \$500,000 in DEEL and \$500,000 in ARTS. Total one-time funding for the initiative over 2021-22 is therefore \$7 million including the \$6 million provided in the 2021 budget. The Council issued a Statement of Legislative Intent that they will work with the Executive to try to identify ongoing funding to sustain the commitment to the recommendations.

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Child Care

The COVID-19 pandemic highlighted challenges in the child care system, including affordability and access for families. The onset of COVID-19, with new guidelines for health, safety, and class ratios has increased the burden of providers to operate safely while maintain financial solvency. There has been recognition at the national, regional and local level that the child care sector is both crucial to keeping our economy functioning during COVID-19 and particularly vulnerable financially.

There are significant investments being made in child care at the state, regional, and local levels of government. Some of the investments include funding for child care facilities, provider stabilization grants, and expanded eligibility for the State's Working Connections Child Care (WCCC) program. In addition, the recently renewed King County Best Starts for Kids Levy includes funding for a new Countywide child care subsidy program which is expected to be implemented in mid-2022.

The City of Seattle allocated federal funding in 2021 for investments in child care facilities (\$5 million), one-time bonus payments for child care workers (\$3 million), and child care provider stabilization grants (\$2.4 million). The 2022 Proposed Budget included additional federal funding for child care stabilization grants (\$2.4 million). These funds will be used to address the economic hardship child care providers and their employees experienced due to a loss of income, layoffs, and reduced work hours because of the COVID-19 crisis. Two populations are eligible for assistance: 1) licensed child care providers (both centers and family child care homes); and 2) family, friend, and neighbor (FFN) providers.

The City Council amended the 2022 Proposed Budget by reallocating \$70.7 million of one-time federal Coronavirus Local Fiscal Recovery Act (CLFR) Funds to revenue replacement in the General Fund. This action allows for the reallocation of funds in the Jumpstart Payroll Expense Tax (PET) Fund for purposes outlined in Ordinance 126393. Full revenue replacement details can be found in the Seattle Rescue Plan chapter. The child care stabilization grants will now be funded by PET.

City Council Changes to the Proposed Budget

As stated above, the Council reduced funding for the Equitable Communities Initiative Equity and Cultural Education Fund from \$6 million to \$1 million and made the funding one-time. The Council also reduced federal funding for Seattle Promise and directed DEEL to use levy fund balance to support the program.

Other Council changes include adding one-time funding for programming for black girls and young women and black queer and transgender youth. The Council also added one-time funding for mental health services in school-based clinics.

The City Council added ongoing funding to enhance restorative justice programming and provided funding for culturally responsive after-school programming. The changes also included adding a position to DEEL to support the increased programming. For additional information, see the Council Changes section of the Incremental Budget Changes Section below.

Department of Education and Early Learning

Incremental Budget Changes

Department of Education and Early Learning

	Dollars	FTE
2021 Adopted Budget	104,462,913	110.50
Baseline		
Align Budget to Central Cost Manual	(196,810)	-
Baseline Adjustments for Personnel Costs	153,483	-
Contract Inflation	130,465	-
FEPP Funding Source Update	-	-
Grants Funding Source Code Changes	-	-
Remove 2021 One-Time Adds	(2,117,000)	-
Proposed Operating		
Child Care Stabilization Grants Expansion	2,400,000	-
Continue Prenatal to Three Grant program	1,500,000	-
Data and Evaluation Analyst	151,701	1.00
Equitable Communities Initiative - Education	4,000,000	1.00
Seattle Promise Additional Support	6,757,891	-
Senior Finance Analyst	141,608	1.00
Proposed Technical		
Balancing	-	-
Citywide Adjustments for Standard Cost Changes	(91,328)	-
Early Childhood Education and Assistance (ECEAP) Grant Increase	505,496	-
Early Learning Budget Technical Adjustments	-	-
Early Learning FEPP Spending Plan Alignment	3,821,608	-
ECEAP Budget Adjustments	-	-
K-12 FEPP Spending Plan Alignment	1,285,212	-
Language Premium Staff Stipend	2,400	-
Leadership and Admin FEPP Spending Plan Alignment	31,040	-
Post-secondary FEPP Spending Plan Alignment	307,324	-
Revenue Adjustments	-	-
Second Quarter Supplemental Budget Ongoing Items	17,545	4.00
Sweetened Beverage Tax Funding Source Cleanup	-	-
Council		
Expand Mental Health Services in Schools	500,000	-
Reduce Funding for Equitable Communities Initiative and Make One-Time	(3,500,000)	-
Enhance culturally responsive after-school programming	500,000	1.00
Enhance Restorative Justice Programming	250,000	-

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Adjust Contract Inflation	32,616	-
Programming for Black girls and young women and Black queer and transgender youth	375,000	-
Replace Federal Funding for Seattle Promise with FEPP Levy Fund Balance	-	-
Council Provisos		
Proviso \$48,000 in DEEL for non-labor costs of opening child care classrooms	-	-
Total Incremental Changes	\$16,958,251	8.00
Total 2022 Adopted Budget	\$121,421,165	118.50

Description of Incremental Budget Changes

Baseline

Align Budget to Central Cost Manual

Expenditures \$(196,810)

This is a technical change to align the 2022 baseline budget to the 2021 adopted central cost manual.

Baseline Adjustments for Personnel Costs

Expenditures \$153,483

This change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

Contract Inflation

Expenditures \$130,465

This is a technical baseline change to include an inflationary adjustment on General Fund and Sweetened Beverage Tax (SBT) contracts.

FEPP Funding Source Update

Expenditures -

Revenues -

This is a technical change to update the funding source code for the Families Education Preschool and Promise Levy (FEPP) from funding source code FEPP21 to FEPP22.

Grants Funding Source Code Changes

Expenditures -

Revenues -

This is a technical change to update the funding source codes for the Early Childhood Education and Assistance Program (ECEAP) grant.

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Remove 2021 One-Time Adds

Expenditures \$(2,117,000)

This is a technical change to remove one-time budget adds from the baseline budget. The adjustments include removing Sweetened Beverage Tax (SBT) funding for the Prenatal-3 grant program, and making a technical adjustment to the Families and Education Levy (FEL) budget. The SBT funding for the Prenatal-3 grant program is continued and described in the proposed budget changes below. The 2021 Adopted Budget included an appropriation increase for the FEL Levy, but the budget increase was duplicative as the FEL budget authority automatically carries forward from one year to the next.

Proposed Operating

Child Care Stabilization Grants Expansion

Expenditures \$2,400,000

The change request allocates \$2.4M in CLFR federal funds to expand the child care stabilization grant program that began in 2020. These funds will be used to address the economic hardship child care providers and their employees experienced due to a loss of income, layoffs, and reduced work hours because of the COVID-19 crisis. Two populations are defined for assistance: 1) licensed child care providers (both centers and family child care homes); and 2) family, friend, and neighbor (FFN) providers. The City Council made changes to the funding source for the child care stabilization grants. Please see detail below in the Council Changes section.

Continue Prenatal to Three Grant program

Expenditures \$1,500,000

This item continues funding the Prenatal-3 grant program which was included in the 2021 Adopted Budget as a one-time investment. This program provides funding to community-based organizations that specialize in high-quality prenatal-to-three and kindergarten readiness services that seek to reduce disparities in outcomes for children based on race, gender, or other socioeconomic factors. Priority is given to organizations that offer culturally and linguistically relevant services and outreach, as well as those led by people of color and serving communities of color and/or low-income communities. This ongoing funding has been recommended by the Sweetened Beverage Tax Community Advisory Board and the program is funded with the Sweetened Beverage Tax (SBT).

Data and Evaluation Analyst

Expenditures \$151,701

Position Allocation 1.00

This item adds 1.0 FTE K-12 data analyst to communicate K-12 investment accomplishments and show the collective impact of K-12 investments on student outcomes. This position will involve gathering and analyzing data from various data sources (education and finance) to create internal and external dashboards to inform planning, continuous improvements, and ensure progress is being made to reach department goals and results.

Equitable Communities Initiative - Education

Expenditures \$4,000,000

Position Allocation 1.00

The City Council made changes to reduce the funding for this item and make it one-time. Please see details below in the Council changes. This item continues funding for an Equity and Cultural Education Fund. As part of the Equitable Communities Initiative (ECI), the education workgroup recommended \$6 million to establish an Equity and Cultural Education Fund, with \$2 million specified for cultural education annually. The Fund is designed to benefit BIPOC youth impacted by systemic inequities in education. The appropriation for the fund is split between DEEL (\$4 million)

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and ARTS (\$2 million). Some of the funding will support administrative costs to operate the program.

Activities supported by the Fund include:

1. Youth leadership and cultural education
2. Family support and engagement
3. Educator diversity and professional/organizational development

Participants in these activities may be youth, families, educators, and/or community-based organizations. While the Fund prioritizes BIPOC-led community-based organizations and sole proprietors, it does not preclude partnerships with formal education systems and institutions. Funds may also be used to support organizational development for BIPOC-led non-profits and evaluation activities.

Seattle Promise Additional Support

Expenditures	\$6,757,891
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This item includes the second appropriation of federal Coronavirus State and Local Fiscal Recovery Funds (CLFR) for the Seattle Promise program. In total (and including funds previously allocated in 2021), \$10.7 million in CLFR funding is allocated to Seattle Promise to address impacts on students during COVID-19 and to support new partnerships with the University of Washington and extended tuition and program supports at Seattle Colleges. Funds will offer additional college preparation and persistence support for recent public high school graduates, particularly students of color, participating in the program. Proposed funds will also bolster Promise scholar pathways to college completion through a new partnership with the University of Washington and extended tuition and program supports at Seattle Colleges. New federal funding and partnerships will address educational equity toward three key program outcomes: student preparation for college-level coursework, retention in college, and completion of certificate, credential, degree or transfer to four-year institution. The City Council made changes to the funding source for this Seattle Promise investment. See additional detail below in the Council Changes section. This item is part of a package of CLFR-funded items, either directly or via revenue replacement, comprising Seattle Rescue Plan 3 (SRP3). See the Seattle Rescue Plan section of this 2022 Budget Book for more on SRP3.

Senior Finance Analyst

Expenditures	\$141,608
Position Allocation	1.00

This item adds 1.0 FTE Senior Finance Analyst position to provide general financial and accounting support to both the DEEL finance and accounting units to meet the growing body of work stemming from new programming and associated funding. This position will provide financial management, grants monitoring, and accounting support for all of DEEL's investments.

Proposed Technical

Balancing

Revenues	\$(1,840,042)
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This is a technical item to record fund balancing entries for DEEL levy funds.

Citywide Adjustments for Standard Cost Changes

Expenditures	\$(91,328)
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Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the

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department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Early Childhood Education and Assistance (ECEAP) Grant Increase

Expenditures \$505,496

This item reflects an increase in the ECEAP preschool grant program in recognition of the additional funds received to support complex needs and to implement summer programming. The City administers the Washington State ECEAP grant which provides high-quality preschool services to low income (110% FPL) families in Seattle. Additionally, the state added funds to expand programming into the summer to reduce learning loss caused by COVID.

Early Learning Budget Technical Adjustments

Expenditures -

This is a budget neutral technical change request to align budget to the appropriate accounting activities.

Early Learning FEPP Spending Plan Alignment

Expenditures \$3,821,608

This item is a technical change to align the 2021 Proposed Budget with the Families, Education, Preschool and Promise (FEPP) Levy Implementation & Evaluation Plan, and adjust for Seattle Preschool Program projected tuition collection. The plan includes a 7-year program budget summary and is based on cost model projections that include non-labor inflation, labor cost changes and other programmatic changes. For the 2021-2022 school year, DEEL anticipates adding six new Seattle Preschool Program classrooms and three family child care sites. DEEL is also adding staffing to support program growth.

ECEAP Budget Adjustments

Expenditures -

This is a budget neutral Change Request for the ECEAP grant to better align project and activity budget items to their appropriate use.

K-12 FEPP Spending Plan Alignment

Expenditures \$1,285,212

This item is a technical change to align the 2021 Proposed Budget with the Families, Education, Preschool and Promise (FEPP) Levy Implementation & Evaluation Plan. The plan includes a 7-year program budget summary and is based on cost model projections that include non-labor inflation, labor cost changes and other programmatic changes.

Language Premium Staff Stipend

Expenditures \$2,400

This item increases ongoing appropriation authority for language services stipends. Per the Coalition of City Unions collective bargaining agreement, City employees who are multilingual and provide language services, such as interpretation and translation, to communicate with clients and/or other employees in business-related situations are now eligible for a monthly language premium stipend. The amounts in the 2022 budget are estimates based on the eligible employees from 2021.

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Leadership and Admin FEPP Spending Plan Alignment

Expenditures \$31,040

This item is a technical change to align the 2021 Proposed Budget with the Families, Education, Preschool and Promise (FEPP) Levy Implementation & Evaluation Plan. The plan includes a 7-year program budget summary and is based on cost model projections that include non-labor inflation, labor cost changes and other programmatic changes.

Post-secondary FEPP Spending Plan Alignment

Expenditures \$307,324

This item is a technical change to align the 2021 Proposed Budget with the Families, Education, Preschool and Promise (FEPP) Levy Implementation & Evaluation Plan. The plan includes a 7-year program budget summary and is based on cost model projections that include non-labor inflation, labor cost changes and other programmatic changes.

Revenue Adjustments

Revenues \$7,663,214

This change request modifies DEEL's revenue budget associated with grants and the FEPP levy. These amounts tie to the proposed expenditure changes.

Second Quarter Supplemental Budget Ongoing Items

Expenditures \$17,545

Position Allocation 4.00

This item adds four positions that were authorized during the 2021 Q2 Supplemental Budget and continues an appropriation increase to reflect an increase in the federal Upward Bound grant. The positions include two positions supporting the Seattle Promise program (A Strategic Advisor who will support program expansion and a Strategic Advisor who will support Data and Evaluation) and two positions supporting the Seattle Preschool Program ramp up (a Human Services Coordinator who supports enrollment and an Early Education Specialist Coach to support teachers).

Sweetened Beverage Tax Funding Source Cleanup

Expenditures -

This is a budget neutral technical change request to remove the old funding source code (SWBEVTAX) which existed under the General Fund in the first year of the program.

Council

Expand Mental Health Services in Schools

Expenditures \$500,000

This Council Budget Action adds one-time funding to expand mental health services available in School-Based Health Centers (SBHCs).

The City currently funds mental health services in schools through its Families, Education, Preschool, and Promise Levy investments in SBHCs, which are managed through a contract with Public Health - Seattle & King County (Public Health). The 2022 Adopted Budget includes approximately \$7.2 million for SBHCs which includes both mental health

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and general health services; DEEL and Public Health do not track the allocation of funds to mental health services specifically.

Reduce Funding for Equitable Communities Initiative and Make One-Time

Expenditures \$(3,500,000)

City Council reduced funding for the Equitable Communities Initiative Task Force recommendations by \$14 million in the 2022 Adopted Budget, relative to the Executive's proposed budget, and changed appropriations to one-time funding. The Council issued a Statement of Legislative Intent that they will work with the Executive to try to identify ongoing funding to sustain the commitment to the recommendations. The Equity and Cultural Education Fund was reduced by \$4.5 million (\$3.5 million reduction to DEEL and \$1.5 million reduction to ARTS) leaving an appropriation for 2022 of approximately \$500,000 in DEEL and \$500,000 in ARTS. Total one-time funding for the initiative over 2021-22 is therefore \$7 million including the \$6 million provided in the 2021 budget.

Enhance culturally responsive after-school programming

Expenditures \$500,000

Position Allocation 1.00

This Council Budget Action adds funding and a position for culturally responsive after-school programming for middle and high school students, with a priority for programs that support immigrant and refugee youth and provide in-language support.

This funding will supplement funding that the City provides for community-based organizations through the Families, Education, Preschool, and Promise (FEPP) Levy, known as Opportunity and Access Investments. The 2022 Adopted Budget includes approximately \$1.8 million of Opportunity and Access funding.

Enhance Restorative Justice Programming

Expenditures \$250,000

This Council Budget Action adds funding to supplement funding added in the 2021 Adopted Budget to support a multi-year pilot program for schools, in partnership with community organizations, to implement restorative justice practices as an alternative to punitive discipline practices. DEEL has been working with Seattle Public Schools' Restorative Justice Coordinator on the initial implementation, which encourages collaboration and partnership with community-based organizations and requires schools to implement a framework focused on the adoption and scaling of evidence-based and promising practices for restorative justice, conflict resolution, and de-escalation.

The 2022 Proposed Budget continued funding for restorative justice programming and this additional funding will potentially allow the pilot program to expand to additional schools.

Adjust Contract Inflation

Expenditures \$32,616

This item adjusts the inflationary increase on contracts supported by the General Fund and the Sweetened Beverage Tax (SBT) from 2.4% to 3%.

Programming for Black girls and young women and Black queer and transgender youth

Expenditures \$375,000

This Council Budget Action adds one-time funding for culturally responsive and identity-affirming programming for Black girls and young women and Black queer and transgender youth.

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The 2021 Adopted Budget included one-time funding of \$550,000 for two bodies of work related to programming for Black girls and young women and Black queer and transgender youth:

- 1) To perform a study identifying gaps in available programming, determining strategies for addressing those gaps, and making recommendations on appropriate programming opportunities.
- 2) To administer and provide one-time programming based on the strategies and recommendations identified in the study.

DEEL submitted the report to the Council in June 2021. In October 2021, DEEL announced a competitive funding opportunity for the remaining \$375,000 in funds for organizations to provide programming during the 2021-22 school year. The department expects that five organizations will be selected for funding with a maximum award amount of \$75,000 per awardee.

This additional one-time funding will allow DEEL to continue programming in the 2022-23 school year.

Replace Federal Funding for Seattle Promise with FEPP Levy Fund Balance

Expenditures -

The 2022 Proposed Budget included \$6.7 million of Coronavirus Local Fiscal Recovery (CLFR) funds to continue investing in a set of enhancements to the Seattle Promise program. This Council Budget Action replaces \$4.4 million of CLFR funds with Families, Education, Preschool, and Promise Levy (FEPP Levy) fund balance.

DEEL received a \$4 million allocation from the first tranche of CLFR funding in June 2021 as part of Seattle Rescue Plan 1, and the additional \$6.7 million brings the total spending on enhancements to \$10.7 million. The enhancements include items such as: increasing the amount of the equity scholarship for individual students, allowing students impacted by the pandemic up to one additional year of program support, and increasing the amount of overall tuition funding available to sustain higher-than-projected program enrollment. The funding included in the 2022 Adopted Budget will continue those enhancements during the 2021-22 and 2022-23 school years.

Council Provisos

Proviso \$48,000 in DEEL for non-labor costs of opening child care classrooms

"Of the General Fund appropriations in the 2022 budget for the Department of Education and Early Learning's Early Learning Budget Summary Level (BO-EE-IL100), \$47,856 is appropriated solely for the non-labor operating costs for opening toddler child care classrooms primarily serving parents attending college, college faculty, and the surrounding community and may be spent for no other purpose."

Department of Education and Early Learning

Expenditure Overview

Appropriations	2020 Actuals	2021 Adopted	2022 Adopted
DEEL - BO-EE-IL100 - Early Learning			
00100 - General Fund	9,911,449	9,639,744	10,216,529
00155 - Sweetened Beverage Tax Fund	5,644,509	7,264,274	7,284,046
14500 - Payroll Expense Tax	-	-	2,400,000
17857 - 2011 Families and Education Levy	(396)	-	-
17861 - Seattle Preschool Levy Fund	484,723	-	-
17871 - Families Education Preschool Promise Levy	28,709,713	41,454,356	45,240,241
Total for BSL: BO-EE-IL100	44,749,997	58,358,374	65,140,817
DEEL - BO-EE-IL200 - K-12 Programs			
00100 - General Fund	978,753	1,211,195	3,307,490
17857 - 2011 Families and Education Levy	4,539,440	550,000	-
17871 - Families Education Preschool Promise Levy	25,985,786	32,074,134	33,395,060
Total for BSL: BO-EE-IL200	31,503,980	33,835,328	36,702,550
DEEL - BO-EE-IL300 - Post-Secondary Programs			
00100 - General Fund	1,388	-	-
00155 - Sweetened Beverage Tax Fund	4,871,404	-	-
14000 - Coronavirus Local Fiscal Recovery Fund	-	-	2,357,891
17871 - Families Education Preschool Promise Levy	3,289,570	5,212,088	9,924,097
Total for BSL: BO-EE-IL300	8,162,361	5,212,088	12,281,988
DEEL - BO-EE-IL700 - Leadership and Administration			
00100 - General Fund	138,054	551,990	686,634
00155 - Sweetened Beverage Tax Fund	381,549	543,946	548,274
17857 - 2011 Families and Education Levy	133,194	-	-
17861 - Seattle Preschool Levy Fund	14,461	-	-
17871 - Families Education Preschool Promise Levy	5,667,642	5,961,187	6,060,901
Total for BSL: BO-EE-IL700	6,334,899	7,057,123	7,295,810
Department Total	90,751,237	104,462,913	121,421,165
Department Full-Time Equivalents Total*	110.50	110.50	118.50

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** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Summary by Fund Department of Education and Early Learning

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	11,029,643	11,402,929	14,210,654
00155 - Sweetened Beverage Tax Fund	10,897,462	7,808,220	7,832,320
14000 - Coronavirus Local Fiscal Recovery Fund	-	-	2,357,891
14500 - Payroll Expense Tax	-	-	2,400,000
17857 - 2011 Families and Education Levy	4,672,238	550,000	-
17861 - Seattle Preschool Levy Fund	499,183	-	-
17871 - Families Education Preschool Promise Levy	63,652,711	84,701,765	94,620,300
Budget Totals for DEEL	90,751,237	104,462,913	121,421,165

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Revenue Overview

2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
330020	Intergov-Revenues	-	501,282	518,827
331110	Direct Fed Grants	391,270	-	-
334010	State Grants	4,519,569	4,123,134	4,960,226
337080	Other Private Contrib & Dons	207,500	-	-
Total Revenues for: 00100 - General Fund		5,118,340	4,624,416	5,479,053
360010	Investment Interest	-	-	300,000
Total Revenues for: 17857 - 2011 Families and Education Levy		-	-	300,000
400000	Use of/Contribution to Fund Balance	-	550,000	(300,000)
Total Resources for:17857 - 2011 Families and Education Levy		-	550,000	-
341150	Private Reimbursements	(199,571)	-	-
360010	Investment Interest	-	-	100,000
Total Revenues for: 17861 - Seattle Preschool Levy Fund		(199,571)	-	100,000
400000	Use of/Contribution to Fund Balance	-	-	(100,000)
Total Resources for:17861 - Seattle Preschool Levy Fund		(199,571)	-	-
311010	Real & Personal Property Taxes	85,352,448	87,188,457	88,060,342
337080	Other Private Contrib & Dons	-	700,000	2,000,000
341150	Private Reimbursements	736,502	-	-
360010	Investment Interest	-	1,138,926	1,600,000
Total Revenues for: 17871 - Families Education Preschool Promise Levy		86,088,950	89,027,383	91,660,342
400000	Use of/Contribution to Fund Balance	-	(4,325,618)	2,959,958
Total Resources for:17871 - Families Education Preschool Promise Levy		86,088,950	84,701,765	94,620,300
Total DEEL Resources		91,007,718	89,876,181	95,699,353

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Appropriations by Budget Summary Level and Program

DEEL - BO-EE-IL100 - Early Learning

The purpose of the Early Learning Budget Summary Level is to help children enter school ready to succeed, provide preschool teachers with resources and training, and assist Seattle families with gaining access to early learning resources.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Early Learning	44,749,997	58,358,374	65,140,817
Total	44,749,997	58,358,374	65,140,817
Full-time Equivalents Total*	60.50	61.50	63.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

DEEL - BO-EE-IL200 - K-12 Programs

The purpose of the K-12 Division Budget Summary Level is to manage K-12 investments.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
K-12 Programs	31,503,980	33,835,328	36,702,550
Total	31,503,980	33,835,328	36,702,550
Full-time Equivalents Total*	17.00	17.00	19.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

DEEL - BO-EE-IL300 - Post-Secondary Programs

The purpose of the Post-Secondary Budget Summary Level is to help achieve the goal of the City's Education Action Plan that 70% of all student groups in Seattle Public Schools will go on to attain a post-secondary credential by the year 2030.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Post-Secondary Programs	8,162,361	5,212,088	12,281,988
Total	8,162,361	5,212,088	12,281,988
Full-time Equivalents Total*	1.00	1.00	3.00

Department of Education and Early Learning

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

DEEL - BO-EE-IL700 - Leadership and Administration

The purpose of the Leadership and Administration Budget Summary Level is to provide executive, community, financial, human resource, technology and business support to the Department of Education and Early Learning.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	1,642,982	1,992,121	2,236,886
Departmental Indirect Costs	907,939	-	-
Divisional Indirect Costs	3,832,246	5,065,002	5,058,924
Pooled Benefits	(48,268)	-	-
Total	6,334,899	7,057,123	7,295,810
Full-time Equivalents Total*	32.00	31.00	33.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Leadership and Administration Budget Summary Level:

Citywide Indirect Costs

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	1,642,982	1,992,121	2,236,886

Departmental Indirect Costs

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Departmental Indirect Costs	907,939	-	-
Full Time Equivalents Total	32.00	31.00	31.00

Divisional Indirect Costs

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
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Department of Education and Early Learning

Divisional Indirect Costs	3,832,246	5,065,002	5,058,924
Full Time Equivalents Total	-	-	2.00

Pooled Benefits

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Pooled Benefits	(48,268)	-	-

Human Services Department

Tanya Kim, Acting Director

(206) 386-1001

<http://www.seattle.gov/humanservices/>

Department Overview

The mission of the Human Services Department (HSD) is to connect people with resources and solutions during times of need, so all Seattle residents can live, learn, work, and take part in strong and healthy communities. HSD contracts with more than 170 community-based human service providers and administers programs to ensure Seattle residents have food and shelter, education and job opportunities, access to health care, opportunities to gain social and economic independence and success, and many more of life's basic necessities. HSD also serves King County as the Area Agency on Aging. HSD is committed to working with the community to provide appropriate and culturally relevant services.

Through the lens of racial equity, HSD supports programs, initiatives, and policies that address six investment impact areas:

1. Preparing Youth for Success
2. Supporting Affordability and Livability
3. Addressing Homelessness
4. Promoting Public Health
5. Supporting Safe Communities
6. Promoting Healthy Aging

HSD's work is funded by a variety of revenue sources, including federal, state, and inter-local grants, as well as the City's General Fund, Sweetened Beverage Tax Fund, Short Term Rental tax revenues, and the Payroll Tax Fund. External funding such as grants represent 33% of HSD's \$308.4 million 2022 Adopted Budget.

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	140,353,528	174,950,659	198,072,078
Other Funding - Operating	116,369,289	126,524,611	110,376,065
Total Operations	256,722,817	301,475,270	308,448,143
Total Appropriations	256,722,817	301,475,270	308,448,143

Full-Time Equivalent Total*	385.75	398.75	400.25
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* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Human Services Department

Budget Overview

The 2022 Adopted Budget for the Human Services Department (HSD) is \$308.4 million. The adopted budget prioritizes investments in addressing homelessness and community safety, and food and nutrition programs. The adopted budget includes new and increased investments in transitional housing, behavioral health services, meal programs, and gender-based violence services. The 2021 Adopted Budget had a significant amount of one-time COVID-response related funding, and while that funding is no longer available, the 2022 Adopted Budget, using Coronavirus Local Fiscal Recovery (CLFR) funding and other resources mitigates the service impacts to homelessness investments and makes a significant investment in permanent housing.

Citywide the 2022 Adopted Budget includes \$155.3 million in funding for addressing homelessness. The adopted budget for the Human Services Department includes \$120.4 million in funding for addressing homelessness. Of this funding, 91% (\$109.3 million) will be transferred to the King County Regional Homelessness Authority (KCRHA) to support programs started by HSD that will become part of KCRHA's budget. The Mayor's office, HSD and KCRHA worked together to identify priorities and funding gaps in the current homelessness programs and address them in the proposed budget. The City Council identified additional priorities and increased the total appropriation to KCRHA by \$5 million. HSD is working closely with the KCRHA to ensure the Authority has in place the appropriate infrastructure to assume administration of 2022 contracts that fund homelessness services across the city. The remaining \$11 million of funding for addressing homelessness will support City managed homeless programs (\$8.7 million), contract oversight and administration (\$880,000), and the Homeless Outreach and Provider Ecosystem (HOPE) Team (\$1.4 million).

HSD's proposed budget prioritized a new approach to the use of Federal Emergency Housing Vouchers by making support services available through on-going funding proposed in this budget and, as needed, from the Rapid Rehousing program. The Federal priority for these vouchers is to expand access to rental assistance to persons experiencing homelessness and thus facilitate access to stable housing. These vouchers are restricted to just rental assistance. By pairing supportive services with the voucher, housing becomes more accessible to people with a higher acuity of need, who may have a longer history of homelessness, who may be unsheltered, and for whom support services will help with stabilization and successful retention of housing. Council made changes to these investments detailed in the City Council Changes section below.

In 2021, HSD invested one-time funding for COVID-19 pandemic response in opening new shelter and creating new housing options through an increase in funding to KCRHA. The adopted budget further prioritizes multi-year federal funding for the ongoing support of 24/7 non-congregate emergency shelters. One year of funding is also provided for the continued mitigation measures to prevent the spread of COVID-19 and ensure clients are safe.

HSD staff worked closely with the KCRHA to ensure that the 2022 Proposed Budget reflects the priorities of the KCRHA through increased shelter options and improved throughput from shelter to housing. The proposed changes to the HSD budget are in addition to base funding for emergency shelters, case management, diversion, outreach, hygiene/day centers, homelessness prevention, and permanent supportive housing supportive services. Council made changes to these investments detailed in the City Council Changes section below.

In 2021, the new Safe and Thriving Communities Division began operations to elevate the department's investments in community safety and violence prevention. The division includes three units: Community Safety, Crime Survivor Services, and the Mayor's Office on Domestic Violence and Sexual Assault (MODVSA). The 2022 Proposed Budget continues the investments in these programs by prioritizing investments in programs to help support survivors/victims of gender-based violence, adding two additional victim advocates, and renewing the Mayor's 2021 investment of \$10 million to continue community safety capacity building. Council made changes to these investments detailed in the City Council Changes section below.

Continuing the investments proposed by the Equitable Communities Initiatives Task Force, the 2022 Proposed Budget sustains funding to reduce the disproportionate negative impacts of the criminal justice system and healthcare system on members of Black, Indigenous, and People of Color (BIPOC) communities. An additional \$1.5 million investment is proposed to reduce the disproportionate impacts of homelessness, domestic violence and

Human Services Department

sexual assault on American Indian/Alaska Native communities. Council made changes to these investments detailed in the City Council Changes section below.

The adopted budget allocates CLFR to HSD as part of Seattle Rescue Plan 3 (SRP3). SRP3 funds investments in emergency shelter and food support. See the Seattle Rescue Plan section of this 2022 Budget Book for more on SRP3.

The adopted budget also includes \$200,000 of CRS-U funding to support tenant improvements and betterment costs associated with the Lake City expansion site of the Indian Health Board and \$100,000 of CRS-U to support a youth home feasibility study for United Indians of All Tribes.

City Council Changes to the 2022 Proposed Budget

Council made over 35 changes to HSD's 2022 Proposed Budget a summary list of changes is below. A detailed list of all changes is in the Council section of the 2022 Adopted Budget Book for HSD.

- Council appropriated \$5.6M across HSD for one-time appreciation pay for service providers and \$600,000 for a comparable worth analysis of human services jobs.
- Council made changes to the Equitable Communities Initiative (ECI) investments by switching reentry programs for formerly incarcerated individuals, farm to table, and culturally responsive direct healthcare and access investments from on-going funding to one-time funding and by making a commitment to work with the Executive to identify an on-going funding source for all Equitable Community Investments in 2023. Council reduced the overall ECI investments by \$3.15M from \$4.2M to \$1.05M in 2022.
- Council made changes to investments addressing homelessness. Council transferred the \$6M for Emergency Housing Vouchers to the Office of Housing. Council appropriated \$5M to HSD to address facility needs to expand high-acuity shelter and behavioral health services, changed the funding source for the remaining addressing homelessness investments from the JumpStart Payroll Tax to General Fund for both one-time and ongoing investments for tiny house villages (\$830,000 on-time and \$150,000 ongoing) and for safe parking lots and vehicle resident outreach (1.175M one-time and \$325,000 ongoing). Additionally, Council appropriated \$600,000 for administrative costs at the KCRHA.
- Council appropriated \$600,000 for finance support to HSD and 8.0 FTEs to support the work. Because of the department's dramatic budget growth, additional support is needed to ensure that the department is complying with Federal Grants requirements and City standards for accounting, budgeting and procurement processes.
- Council appropriated \$750,000 for youth pre-employment and job-readiness and \$350,000 to support workforce development for youth experiencing homelessness.
- Council appropriated \$130,000 for services and programming for East African seniors, \$500,000 in one-time funding to HSD for a community health center addressing health disparities in the BIPOC community, and \$100,000 one-time funding for a new health clinic in the Lake City neighborhood.
- Council appropriated \$2.5M to expand mobile mental and behavioral health crisis services, \$360,000 to expand mental and behavioral health services for the Duwamish Tribe, and \$500,000 in one-time funding to expand behavioral health services.
- Council made changes to the proposed budget for the Safe and Thriving Communities Division. The adopted budget does not continue the investment of \$10 million for community safety capacity building in 2022 but instead intends that unspent 2021 investments will be used in 2022. The adopted budget does include appropriation of \$4M in one-time funding for the community safety initiative.

Human Services Department

Incremental Budget Changes

Human Services Department

	Dollars	FTE
2021 Adopted Budget	301,475,270	398.75
Baseline		
Citywide Adjustments for Standard Cost Changes	896,046	-
Baseline Adjustments for Personnel Costs	225,946	-
Correction to Questica Baseline Total in Preparing Youth for Success BSL	8,050	-
Proposed Operating		
Funding for 6 Positions for King County Regional Homelessness Authority	811,244	-
Services to pair with Federal Emergency Housing Vouchers and other housing supportive services	6,000,000	-
Maintain Africatown Keiro Enhanced Shelter Units (125 units)	6,587,625	-
Maintain Salvation Army-SODO Enhanced Shelter units (241 units)	12,064,784	-
Services funding for non-congregate emergency shelter (120 units)	2,400,000	-
One-year of continued funding for COVID mitigation in shelters	3,660,559	-
Homelessness Team Position Abrogation for KCRHA Transition	-	(20.00)
Maintain Funding for (Muslim Housing Services) Transitional Housing	100,000	-
Seattle Housing Authority Partnership to Stable Housing via Outreach and Case Management	300,000	2.50
Continuation of Funding for Community Safety Capacity Building	10,000,000	-
Gender-Based Violence Victims Services	875,000	-
Two additional Victim Advocates	219,817	2.00
Funding for Services from agencies specializing in American Indian and Alaska Native populations	1,200,000	-
Investments to Address Hate Crimes	400,000	-
Regional Peacekeepers Collective	1,500,000	-
Continued Funding for Crisis Connections One Call	403,030	-
Transfer LEAD Contract Budget to Safe and Thriving Communities Division	-	-
Domestic Violence Intervention Project (DVIP)	-	-
Reentry Programs for Formerly Incarcerated individuals (Equitable Communities Initiative)	1,500,000	-
One-time funding to transition COVID-19 pandemic related food programs	2,500,000	-
Farm to Table (Equitable Communities Initiative)	200,000	-
Visiting Nurse Project	150,000	-
Culturally Responsive & Inclusive Access to Healthcare (Equitable Communities Initiative)	1,000,000	-
Culturally Responsive & Inclusive Direct Healthcare (Equitable Communities Initiative)	1,500,000	-
Annual Funding for HealthOne Program	238,717	-

Human Services Department

Continuing 2021 Q2 Supplemental Items	(96,387)	7.00
Human Services Department Leadership Structure Change	-	-
Increase in External Lease Costs	37,244	-
Language Premium Staff Stipend	192,000	-
One Time Items Removed	(62,242,791)	(1.00)
Provider Contract Inflation	4,595,316	-
Revenue Backed Budget Changes in the Human Services Fund	(12,224,242)	-
Transfer HealthOne Budget from SFD to HSD	349,120	-
Proposed Technical		
Alignment of Budget Related to KCRHA	-	-
Central Cost True Up	-	-
Funding Source ID Update	-	-
Human Services Fund Labor and Operating Adjustment	-	-
Labor & Operating Budget Adjustment	-	-
Org Code Correction	-	-
Transfer Mobile Crisis Team Budget to Addressing Public Health BSL	-	-
Council		
Pilot Victim Compensation Fund	250,000	1.00
Add \$90,000 GF to HSD for hot meal programs serving the Phinney Ridge and Greenwood neighborhoods and add \$85,000 GF to HSD to maintain vehicle resident outreach and parking offense mitigation	175,000	-
Address facility needs to expand high-acuity shelter and behavioral health services	5,000,000	-
Administrative costs at the King County Regional Homelessness Authority	600,000	-
Changes to Jumpstart Fund Expenditures, Coronavirus Local Recovery Fund Resources, and Other Community-led Investments	(9,150,000)	-
Comparable worth analysis of human services jobs	600,000	-
Contract with an organization to survey national best practices on interrupting gun violence	50,000	-
Create and operate new safe parking lots	1,400,000	-
Expand a fresh produce program serving the Central District	100,000	-
Expand and develop childcare facilities	1,000,000	-
Expand and enhance tiny house village services	600,000	-
Expand mental and behavioral health services for the Duwamish Tribe	360,000	-
Expand mobile mental and behavioral health crisis services	2,500,000	-
Expand pre-filing diversion contracts with community-based organizations and add strategic advisor 2 position	750,000	1.00
Expansion of a community facility in Lake City	250,000	-
Fund new health clinic in the Lake City neighborhood	100,000	-
Hybrid meal delivery program for seniors	200,000	-
Maintain a pre-arrest diversion program and impose a proviso	3,900,000	-

Human Services Department

Maintain vehicle resident outreach and parking offense mitigation	100,000	-
Mobile advocacy services with flexible financial assistance for survivors of gender-based violence	1,500,000	-
One-time appreciation pay for service providers and for capacity building and impose provisos	5,600,000	-
One-time funding from the JumpStart Fund to HSD to support workforce development for youth experiencing homelessness	350,000	-
One-time funding to HSD for a community health center addressing health disparities in the BIPOC community	500,000	-
One-time funding to HSD for improvements and expansion of a tiny house village	380,000	-
One-time funding to HSD to expand behavioral health services	500,000	-
One-time funding to HSD to expand homelessness day center services	100,000	-
Programs for Gender-Based Violence provided by an agency serving the Native community	126,000	-
Request a report from the King County Regional Housing Authority analyzing the theory and process to integrate the homelessness services system and how peer navigators have been incorporated into homelessness outreach	-	-
Request that HSD contract with a Native-led organization to provide services to the American Indian/Alaska Native community	-	-
Request that HSD provide a quarterly report on activities responding to unsheltered homelessness	-	-
Request that HSD report on availability of state and federal funding for food programs	-	-
Rescind HSD-054-C-001 and amend and adopt as amended Resolution 32026 - Investments in Behavioral Health	-	-
Restorative justice programs and impose a proviso	500,000	-
Senior center and clinic	1,000,000	-
Senior meals and activities serving Vietnamese seniors	15,000	-
Services and programming for East African seniors and impose a proviso	130,000	-
Survey to inform the design of a new behavioral health facility	200,000	-
Sustain 2021 levels of food and nutrition program funding, add 1.0 FTE Senior Grants and Contracts Specialist (term-limited), and impose a proviso	5,136,960	1.00
Youth pre-employment and job-readiness programs	750,000	-
Transfer \$600,000 from Finance General Reserves to HSD for Finance Team	600,000	8.00
Cut \$6 million of JumpStart Funds in HSD for services paired with Emergency Housing Vouchers; cut \$1.3 million of JumpStart Funds in OH for multifamily lending; and add \$7.3 million of JumpStart Funds to OH for services paired with Emergency Housing Vouchers and for services in City-funded housing units	(6,000,000)	-
Errata Corrections to the Proposed Budget and CIP	1,448,835	-
Council Provisos		
Proviso \$10.7 million GF in HSD for tiny home villages	-	-
Proviso \$53,000 in HSD for childcare facility improvements in the University District	-	-

Human Services Department

Proviso \$585,000 GF in HSD for pre-filing diversion contracts with community-based organizations	-	-
Proviso \$800,000 Coronavirus Local Fiscal Recovery (CLFR) funds in HSD to support COVID modifications and services at youth engagement centers	-	-
Total Incremental Changes	\$6,972,873	1.50
Total 2022 Adopted Budget	\$308,448,143	400.25

Description of Incremental Budget Changes

Baseline

Citywide Adjustments for Standard Cost Changes

Expenditures	\$896,046
Revenues	\$193,201

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Baseline Adjustments for Personnel Costs

Expenditures	\$225,946
Revenues	\$5,479

This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

Correction to Questica Baseline Total in Preparing Youth for Success BSL

Expenditures	\$8,050
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This item corrects an error in the central budget system, Questica, baseline total in the Preparing Youth for Success General Fund BCL by adding \$8,050. The total in Questica is \$8,050 lower than the baseline total shown in the 2021 Adopted Budget Book.

Proposed Operating

Funding for 6 Positions for King County Regional Homelessness Authority

Expenditures	\$811,244
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The City Council altered this proposal in the adopted budget. Refer to the Council Changes section below. The proposed budget description follows:

To appropriately manage the City's investments in homelessness, HSD seeks to include in the KCRHA's contract, funding associated with six HSD positions that were abrogated in the 2021 adopted budget due to a projected decline in revenues. Since then, significant new federal and general fund funding has allowed for the expansion of homelessness programs, necessitating the additional budget so the KCRHA can staff appropriately for implementation and administration of this expanded programming.

Human Services Department

Services to pair with Federal Emergency Housing Vouchers and other housing supportive services

Expenditures \$6,000,000

The City Council eliminated this proposal in the adopted budget. Refer to the Council Changes section below. The proposed budget description follows:

This funding will pair services with emergency housing vouchers that will serve up to 498 households. Housing vouchers typically have not been paired with supportive services. Unfortunately, this means that the vouchers have not been able to target persons who, but for services, may not be able to retain their housing. By pairing these vouchers with services, KCRHA will effectively be able to serve persons who are unsheltered and those for whom housing retention would be doubtful without access to supportive services, effectively reaching a variety of service needs. KCRHA also seeks to use these vouchers to transition individuals from permanent supportive housing to housing that is less service intensive.

Maintain Africatown Keiro Enhanced Shelter Units (125 units)

Expenditures \$6,587,625

The Keiro building in the Central District is planned to house a 125 unit, 24/7 non-congregate enhanced shelter starting in the fall of 2021. The shelter will be operated by Africatown Community Land Trust and will serve single adults with culturally responsive services, case management, housing navigation services, and behavioral health support. Funding is for three years. This item is part of a package of CLFR-funded items comprising Seattle Rescue Plan 3 (SRP3). See the Seattle Rescue Plan section of this 2022 Budget Book for more on SRP3.

Maintain Salvation Army-SODO Enhanced Shelter units (241 units)

Expenditures \$12,064,784

During the COVID-19 pandemic, three basic, congregate shelter locations (City Hall, King County Administration Building, and 4th & Jefferson) were combined and converted to a single, non-congregate enhanced shelter in SODO. This funding is planned to maintain the 241 shelter units in their current format at a new location when the SODO site closes in September 2022. This funding includes \$2 million for startup funding and two years of funding for operations, maintenance and services. This item is part of a package of CLFR-funded items comprising Seattle Rescue Plan 3 (SRP3). See the Seattle Rescue Plan section of this 2022 Budget Book for more on SRP3.

Services funding for non-congregate emergency shelter (120 units)

Expenditures \$2,400,000

The City Council altered this proposal in the adopted budget. Refer to the Council Changes section below. The proposed budget description follows:

Funding for operations, maintenance, and services for three tiny home villages (estimated 120 units) or other non-congregate emergency shelter or temporary housing options focused on supporting persons needing enhanced services to successfully transition to permanent housing. One-time start-up costs are planned to be funded through \$400,000 CLFR in the Seattle Rescue Plan 1 and a \$2 million grant from the State of Washington's Department of Commerce.

One-year of continued funding for COVID mitigation in shelters

Expenditures \$3,660,559

This one-year of funding allows shelters to adjust programmatic changes to continue to keep shelter clients safe and prevent the spread of COVID-19. Changes made during the pandemic include expansion of open hours, increased

Human Services Department

spacing between shelter beds, increased daily services, enhanced disinfection protocols and additional personal protective equipment. This item is part of a package of CLFR-funded items comprising Seattle Rescue Plan 3 (SRP3). See the Seattle Rescue Plan section of this 2022 Budget Book for more on SRP3.

Homelessness Team Position Abrogation for KCRHA Transition

Position Allocation (20.00)

This item abrogates 20 positions from the Addressing Homelessness budget control level in HSD though the funding remains. In 2022, the funding for these positions will transfer to KCRHA, an independent entity, thus the position authority is not needed within the department. Outside of these 20 pockets, HSD will retain three positions for KCRHA contract oversight and administration. These positions will reside in the Leadership and Administration division of HSD.

Maintain Funding for (Muslim Housing Services) Transitional Housing

Expenditures \$100,000

The City Council altered this proposal in the adopted budget. Refer to the Council Changes section below. The proposed budget description follows:

This request is to sustain 19 affordable multi-bedroom transitional housing units for immigrant and refugee families. These units are leased from Seattle Housing Authority (SHA) at a subsidized rate and are essential since large units are difficult to find in private housing portfolios. The cost for the leases, maintenance and repairs of these units has increased dramatically in recent years.

Seattle Housing Authority Partnership to Stable Housing via Outreach and Case Management

Expenditures \$300,000

Revenues \$300,000

Position Allocation 2.50

With a matching grant from Seattle Housing Authority (SHA), this item will fund anti-racist, culturally appropriate, outreach, case management, and services focused on SHA's extremely low-income older adults and adults with disabilities who are disproportionately BIPOC. This item will help address individual and systemic challenges accessing behavioral health and other supportive services.

Continuation of Funding for Community Safety Capacity Building

Expenditures \$10,000,000

The City Council eliminated this proposal in the adopted budget. Refer to the Council Changes section below. The proposed budget description follows:

This item provides \$10 million for community-developed or community-led solutions to increase safety and reduce violence. These investments renew the Mayor's 2021 investment of \$10 million to continue community safety capacity building.

Gender-Based Violence Victims Services

Expenditures \$875,000

This proposal adds \$875,000 for community-based victim services. This addresses a 2022 funding gap due to a reduction of fines and fees from offenders due to changes in State law and increased diversion programs.

Human Services Department

Two additional Victim Advocates

Expenditures	\$219,817
Position Allocation	2.00

This item adds two victim advocates to the Crime Survivors Services Unit. Victim advocates provide support to victims or survivors of Gender-Based Violence who interact with Seattle-King County criminal legal system. Caseloads for victim advocates have increased in 2020 and 2021 during the COVID-19 pandemic.

Funding for Services from agencies specializing in American Indian and Alaska Native populations

Expenditures	\$1,200,000
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Building upon the one-time funding in the 2021 budget, this item provides on-going funding to support programs that reduce the disproportionate impacts of homelessness, domestic violence, sexual assault and violence on American Indian/Alaska Native (AIAN) communities.

Investments to Address Hate Crimes

Expenditures	\$400,000
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This funding will continue the 2021 investments made in Ordinance 126308 to address the increase in hate crimes and bias that disproportionately affect the Asian American and Pacific Islander Community in Seattle. Two programs will be continued:

- Community Based Organization Intervention Funding, including advocacy, counseling, mental health support, trauma response, and care.
- Innovation Funds to Community Based Organizations.

Regional Peacekeepers Collective

Expenditures	\$1,500,000
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This request transfers funding from Seattle Police Department to the Human Services Department to fund community safety investments in the Regional Peacekeepers Collective for approximately 18 months. The goal of the Regional Peacekeepers Collection is to prevent and eliminate youth gun violence by ensuring sustainable conditions that allow young people to live and be healthy, happy, hopeful, safe, and thriving.

Continued Funding for Crisis Connections One Call

Expenditures	\$403,030
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The City Council altered this proposal in the adopted budget. Refer to the Council Changes section below. The proposed budget description follows:

This item provides on-going funding for the one-time investment to continue the pilot for the OneCall single diversion portal. OneCall is a dedicated line for SFD and other emergency responders to assist in serving individuals in mental health crisis. The line is operated by the non-profit Crisis Connections. It was officially launched in October of 2019. This item will extend the pilot to allow for further data collection and analysis on the program's cost effectiveness and outcomes.

Transfer LEAD Contract Budget to Safe and Thriving Communities Division

Expenditures	-
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Human Services Department

This item transfers \$6,372,995 for the Law Enforcement Assisted Diversion contract from the City-Managed Homelessness Programs budget within the Addressing Homelessness BSL to the Supporting Safe Communities BSL. The scope of this program's work is better aligned with HSD's community safety portfolio.

Domestic Violence Intervention Project (DVIP)

Expenditures -

The City of Seattle's Domestic Violence Intervention Project (DVIP) is a pilot project modeled after the national best practice Colorado State Differentiated Treatment Program. The program provides funding for community-based, nonprofit organizations who are providing consultation and treatment services for batterers and can be classified as a criminal justice diversion program. Additional funding has been requested for this program by the Seattle Municipal Court. The City Budget Office (CBO) has determined that adequate resources for diversion programs exist within HSD. The department plans to perform an RFP to competitively award funding for diversion programs to ensure targeted, evidence-based expansion that serves the diverse needs of program applicants (i.e. limited-English/immigrants and refugees, LGBTQIA+, and BIPOC communities).

Reentry Programs for Formerly Incarcerated individuals (Equitable Communities Initiative)

Expenditures \$1,500,000

The City Council altered this proposal in the adopted budget. Refer to the Council Changes section below. The proposed budget description follows:

This item funds contracted organizations to provide reentry programs for formerly incarcerated individuals. The goals of the programs are to decrease the likelihood that individuals will reoffend and increase the likelihood of attaining meaningful employment. This program was recommended by the Equitable Communities Initiative Task Force.

One-time funding to transition COVID-19 pandemic related food programs

Expenditures \$2,500,000

This item provides one-time funding to ramp down COVID-19 pandemic-related food support programs back to previous levels. HSD intends to utilize the funding as follows: \$220,000 for Ethnic Grocery Bags, \$1 million for meals in permanent supportive housing and emergency shelters and \$1.28 million for food banks. Individualized food delivery services will decrease as compared to pandemic-related delivery levels. This item is part of a package of CLFR-funded items comprising Seattle Rescue Plan 3 (SRP3). See the Seattle Rescue Plan section of this 2022 Budget Book for more on SRP3.

Farm to Table (Equitable Communities Initiative)

Expenditures \$200,000

The City Council altered this proposal in the adopted budget. Refer to the Council Changes section below. The proposed budget description follows:

This item increases funding for Farm to Table, which works with local farmers to provide locally grown and produced foods to preschool and after school programs and offers nutrition education. Participants in the program are children and families who disproportionately identify as BIPOC. This program was recommended by the Equitable Communities Initiative Task Force.

Visiting Nurse Project

Expenditures \$150,000

Human Services Department

This item will provide funding to hire a Registered Nurse (RN) to provide home based nursing care to approximately 200 individuals within communities that have higher rates of serious health conditions or deaths which are disproportionately communities of color. This funding will integrate a nursing component into African American Elders Program (AAEP) care coordination and family caregiver support services. This position is essential to supporting the most vulnerable elders especially in emergency situations by providing culturally appropriate and trusted social and health resources.

Culturally Responsive & Inclusive Access to Healthcare (Equitable Communities Initiative)

Expenditures	\$1,000,000
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The City Council altered this proposal in the adopted budget. Refer to the Council Changes section below. The proposed budget description follows:

This item funds community-based organizations, including local community health boards, to provide access and entry to appropriate, desired, and impactful health care, including the provision of technical assistance to health care providers around the specific needs of specific communities. This program was recommended by the Equitable Communities Initiative Task Force.

Culturally Responsive & Inclusive Direct Healthcare (Equitable Communities Initiative)

Expenditures	\$1,500,000
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The City Council altered this proposal in the adopted budget. Refer to the Council Changes section below. The proposed budget description follows:

This item funds programs for Community Health Centers and community-based organizations. Contracted organizations will provide innovative and alternative ways to achieve health and healing for communities that have historically had a higher rate of negative health disparities. This program was recommended by the Equitable Communities Initiative Task Force.

Annual Funding for HealthOne Program

Expenditures	\$238,717
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This item provides annual funding for three FTE Sr. Counselor positions added in the 2021 budget under SFD-001-B-002 to expand the HealthOne program. The 3.0 position pockets were added to the HSD budget in 2021, and this change aligns the funding and positions.

Continuing 2021 Q2 Supplemental Items

Expenditures	\$(96,387)
Position Allocation	7.00

This item continues budget changes adopted in the 2021 2nd quarter supplemental budget.

Human Services Department Leadership Structure Change

Expenditures	-
Position Allocation	-

This proposal is to re-establish a two-deputy structure within HSD that will ensure the success of two critical initiatives, the successful launch of the Safe and Thriving Communities Division and the transition to the King County Regional Homelessness Authority. Returning to a two-deputy structure will allow focused executive leaders to work closely with communities and stakeholders to build trust and focus on identifying the harms BIPOC communities

Human Services Department

have experienced and to work closely with those communities to identify and remove the contributing factors and barriers. This organizational structure mimics the current structure HSD is operating under and can be achieved by re-classifying an existing position with no additional funding.

Increase in External Lease Costs

Expenditures	\$37,244
Revenues	\$4,458

This item increases appropriation authority to pay for increases in external lease costs.

Language Premium Staff Stipend

Expenditures	\$192,000
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This item increases ongoing appropriation authority to the Human Services Department for language services stipends. Per the Coalition of City Unions collective bargaining agreement, City employees who are multilingual and provide language services, such as interpretation and translation, to communicate with clients and/or other employees in business-related situations are now eligible for a monthly language premium stipend. The amounts in the 2022 budget are estimates based on the eligible employees from 2021.

One Time Items Removed

Expenditures	\$(62,242,791)
Revenues	\$(34,006,374)
Position Allocation	(1.00)

This item removes one-time revenue and expenditure budget lines from the 2022 baseline. The below items were not continued in the 2022 Proposed budget.

- \$1.8 million in start-up funding for tiny-home villages (2021 HOM-008-B-002 and HOM-009-B-002)
- \$750,000 to maintain rapid rehousing caseloads (HOM-014-A-003)
- \$109,187; 1 FTE Grant and contract administrations (HOM-019-A-003)
- \$80,000 for vehicle resident outreach (HOM-022-A-001)
- \$33,000 for programs supporting Native and Indigenous children and families (HSD-005-A-003)
- \$1.12 million for drug user health services (HSD-009-B-002)
- \$200,000 to increase harm reduction programs (HSD-050-B-002)
- \$33 million in one-time COVID Relief funding (ESG-CV and Joint Relief)

Provider Contract Inflation

Expenditures	\$4,595,316
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This item provides 2.4% contract inflation to HSD agency providers in accordance with ordinance #125865. The inflation factor is taken from the Consumer Price Index for Urban Wage Earners and Clerical Workers for the 12-months ending in June.

Revenue Backed Budget Changes in the Human Services Fund

Expenditures	\$(12,224,242)
Revenues	\$(12,224,242)

This item reduces budget in the Human Services Fund. The significant reduction is primarily due to the transfer of the McKinney grant to the King County Regional Homelessness Authority.

Human Services Department

Transfer HealthOne Budget from SFD to HSD

Expenditures \$349,120

This item transfers funding from Seattle Fire Department (SFD) for the Health One program. The corresponding reduction is reflected in the SFD budget (SFD-900). This budget was added to SFD to pay for HSD counselors supporting the HealthOne program and has been used for that purpose through inter-departmental billing. This transfer aligns the budget to where the positions reside in HSD and eliminates the need for inter-departmental billing.

Proposed Technical

Alignment of Budget Related to KCRHA

Expenditures -

This technical change transfers the Housing Connector contract funding into the KCRHA budget program.

Central Cost True Up

Expenditures -

This item corrects baseline budget amounts for central cost accounts.

Funding Source ID Update

Expenditures -

Revenues -

This item updates funding source ID codes from the current values to the next budget year values.

Human Services Fund Labor and Operating Adjustment

Expenditures -

Revenues -

This item makes net-zero revenue and expense changes by program and org to the baseline budget in the Human Services Fund.

Labor & Operating Budget Adjustment

Expenditures -

Position Allocation -

This item adjusts HSD's base labor and operating budget to align with 2022 funding for positions and contracts.

Org Code Correction

Expenditures -

This item corrects missing coding in baseline budget lines.

Transfer Mobile Crisis Team Budget to Addressing Public Health BSL

Expenditures -

Human Services Department

This item transfers budget from 2021 CBA HOM-007-A-003 from the Addressing Homelessness BSL to the Promoting Public Health BSL. This budget provides funding for mobile crisis teams and is better aligned under the Public Health BSL.

Council

Pilot Victim Compensation Fund

Expenditures	\$250,000
Position Allocation	1.00

The City Council added \$110,000 GF to Finance and Administrative Services (FAS) for a pilot Victim Compensation Fund. The role of FAS is limited to issuing payment to eligible recipients. Other city agencies will be responsible for determining who is eligible to receive funds. The Council also added \$250,000 GF and 1.0 FTE senior grants and contracts specialist to HSD for community-based organizations to conduct outreach and determine a long-term strategy regarding restitution and restorative justice.

FAS would administer a \$100,000 fund to compensate victims and receive \$10,000 for administrative support. HSD would receive: \$50,000 to contract with a community-based organization to conduct outreach to individuals who have suffered financial loss; \$145,000 for the community to build infrastructure and strategy for a long-term restorative response to harm that would live outside the criminal legal system, including consideration of how the fund would be housed in community; and \$55,000 to support a portion of the costs for nine months of 1.0 FTE senior grants and contracts specialist. The full cost for nine months of this position is \$92,500, and the remaining funding to support the position would be allocated in CBA HSD-022-B-001. This position would support new bodies of work for HSD's safe and thriving communities division, which are contained in this CBA and in CBA HSD-022-B-1.

Add \$90,000 GF to HSD for hot meal programs serving the Phinney Ridge and Greenwood neighborhoods and add \$85,000 GF to HSD to maintain vehicle resident outreach and parking offense mitigation

Expenditures	\$175,000
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The City Council added \$90,000 General Fund to HSD to increase funding for a meal program with wrap-around services in the Phinney Ridge and Greenwood neighborhoods, such as the Phinney Neighborhood Association's Hot Meal Program.

The 2022 Proposed Budget includes \$2.4 million for meal programs, of which \$64,000 will fund the Phinney Neighborhood Association's Hot Meal Program. This action increased funding for the organization to \$154,000 in 2022.

The City Council also added \$85,000 General Fund to HSD to maintain a program for vehicle resident outreach and parking offense mitigation and flexible financial assistance for vehicle residents, such as the Scofflaw Mitigation Program. HSD would contract with the King County Regional Homelessness Authority (KCRHA) to issue and manage the funds.

Funding for the Scofflaw Mitigation Program was not provided in the 2022 Proposed Budget. The Chair's Balancing Package included \$100,000 for this purpose (HOM-004-B-001); this action increased funding to \$185,000 in 2022.

Address facility needs to expand high-acuity shelter and behavioral health services

Expenditures	\$5,000,000
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The City Council added \$5 million General Fund to HSD to lease facilities and operate new facilities that would provide voluntary crisis stabilization services, similar to the existing Crisis Stabilization Center, and new shelter spaces to serve individuals with especially acute needs. HSD would collaborate with King County's Department of Community and Human Services to site, create, and operate these new programs with the intention of moving

Human Services Department

responsibility for the new shelter services to the King County Regional Homelessness Authority (KCRHA) in future years.

KCRHA, which will take over management of Seattle and King County's homelessness services contracts beginning in 2022, requested the Council add funds for a high-acuity shelter to the 2022 Proposed Budget. In addition, a range of stakeholders have identified the need to expand the capacity of the behavioral health system to offer spaces where an individual in crisis could stabilize, including people experiencing homelessness. The City Council intends that the funds in this budget action would combine with support from King County for these services.

Administrative costs at the King County Regional Homelessness Authority

Expenditures \$600,000

The City Council added \$600,000 General Fund to HSD to increase the administrative funding at the King County Regional Homelessness Authority (KCRHA). Beginning in 2022, KCRHA will manage and administer homelessness services for Seattle and King County.

Changes to Jumpstart Fund Expenditures, Coronavirus Local Recovery Fund Resources, and Other Community-led Investments

Expenditures \$(9,150,000)

The City Council amended the 2022 Proposed Budget by reallocating \$70.7* million of one-time federal Coronavirus Local Fiscal Recovery Act (CLFR) Funds to revenue replacement in the General Fund. This action allows for the reallocation of funds in the Jumpstart Payroll Expense Tax (PET) Fund for purposes outlined in Ordinance 126393. Full revenue replacement details can be found in the Seattle Rescue Plan chapter.

The City Council adopted an omnibus amendment that added and reduced the 2022 adopted budget for HSD in the following ways:

The City Council changed the funding source from JumpStart fund to General Fund for the 6 positions for King County Regional Homelessness Authority (\$811,244), maintaining Muslim Housing Services Transitional Housing (\$100,000), services for non-congregate emergency shelter of 120 units (\$2,400,000), and continuation funding for Crisis Connections One Call (\$403,303).

City Council cut the \$10,000,000 in funding from the General Fund for Community Safety Capacity Building and added \$4,000,000 of General Fund for Continuation of the Community Safety Initiative.

City Council reduced funding for the Equitable Communities Initiative Task Force recommendations by \$14 million in the 2022 Adopted Budget, relative to the Executive's proposed budget, and changed appropriations to one-time funding. The Council issued a Statement of Legislative Intent that they will work with the Executive to identify ongoing funding to sustain the commitment to the recommendations. The Culturally Responsive & Inclusive Access to Healthcare investment received a reduction of \$750,000, leaving an appropriation for 2022 of \$250,000. Total one-time funding for the initiative over 2021-22 is therefore \$1,250,000, including the \$1,000,000 provided in the 2021 budget. The Culturally Responsive & Inclusive Direct Healthcare investment received a reduction of \$1,125,000, leaving an appropriation for 2022 of \$375,000. Total one-time funding for the initiative over 2021-22 is therefore \$1,875,000 including the \$1,500,000 provided in the 2021 budget. The Farm to Table investment received a reduction of \$250,000, leaving an appropriation for 2022 of \$50,000. Total one-time funding for the initiative over 2021-22 is therefore \$250,000 including the \$200,000 provided in the 2021 budget. The Reentry Programs for Formerly Incarcerated Individuals investment received a reduction of \$1,125,000, leaving an appropriation for 2022 of \$375,000. Total one-time funding for the initiative over 2021-22 is therefore \$1,875,000 including the \$1,500,000 provided in the 2021 budget.

Comparable worth analysis of human services jobs

Human Services Department

Expenditures \$600,000

The Council added \$600,000 to HSD for a study analyzing the comparable worth of human services jobs as compared to jobs in different fields, especially those in the private sector, that require similar skills, education, and difficulty. The funds would support project management staff, consultant(s), and other expenses for a study that would serve as a benchmark for compensating human service providers with fair wages that equitably align with the value of their work and contribution to the well-being of all community members.

King County is currently conducting a wage and benefits survey of human service providers for jobs funded by the Veteran's, Seniors, and Human Services Levy. The King County survey is not as comprehensive as the study that would be funded by this Council Budget Action; the King County survey focuses on industry pay norms rather than a comparable worth analysis. The proposed study would consider the core functions and requirements of human services jobs, including the level of authority and responsibility, required training, autonomy, environment, difficulty, working conditions, hours, and would determine a value for those elements across sectors.

Contract with an organization to survey national best practices on interrupting gun violence

Expenditures \$50,000

The City Council added \$50,000 General Fund to HSD to contract with a community-based organization to conduct a survey of national best practices related to community violence interruption. The survey would focus specifically on how the City can work with community to interrupt gun violence in accordance with recommendations from the City Auditor.

In accordance with recommendations from the City Auditor, the survey should:

1. Build on existing knowledge (see the 2020 review of national best practices for reducing violence); and
2. Align to help inform the work and the evaluation of HSD's Community Safety cohort.

Create and operate new safe parking lots

Expenditures \$1,400,000

The City Council added \$675,000 Emergency Solutions Grant COVID (ESG-CV) funding, \$225,000 General Fund ongoing, and \$500,000 General Fund in one-time funding to HSD, for a total of \$1.4 million, to create and operate new safe parking lots for residents in recreational vehicles (RVs) and other vehicles, including meals, case management services, hygiene services, garbage pickup, and RV pump-out services. HSD would contract with the King County Regional Homelessness Authority (KCRHA) to issue and manage the funds. The City Council intends to use General Fund or other resources in future years to provide ongoing support for these services.

The proposal assumes startup costs of \$25,000 per space and \$36,000 per vehicle to provide services and case management, and the funding would serve approximately 25 vehicles or RVs. The 2022 Proposed Budget continues funding for the Urban League of Metropolitan Seattle to operate 17 safe parking spaces for cars and similar sized vehicles at locations across the city.

Expand a fresh produce program serving the Central District

Expenditures \$100,000

The City Council added \$100,000 General Fund to HSD to expand a food program serving the Central District, such as the Clean Greens Farm and Market.

Expand and develop childcare facilities

Expenditures \$1,000,000

Human Services Department

The City Council changed the funding source to expand, develop, and support childcare facilities from General Fund to Community Development and Block Grant (CDBG) funds.

Expand and enhance tiny house village services

Expenditures \$600,000

The City Council added \$450,000 Emergency Solutions Grant COVID (ESG-CV) one-time funding and \$150,000 General Fund ongoing funding to HSD to expand and enhance services at existing tiny house villages. HSD would contract with the King County Regional Homelessness Authority (KCRHA) to issue and manage the funds. The City Council intends to use General Fund or other resources in future years to provide ongoing support for these services.

Expand mental and behavioral health services for the Duwamish Tribe

Expenditures \$360,000

The City Council added \$360,000 General Fund to HSD to expand mental and behavioral health services for the Duwamish Tribe.

Expand mobile mental and behavioral health crisis services

Expenditures \$2,500,000

The City Council added \$2.5 million General Fund to HSD to expand mobile mental health crisis services and follow-up, such as the Mobile Crisis Team (MCT) operated by DESC and the behavioral health response teams currently operated by DESC.

Currently, DESC operates three MCTs across King County, which dispatch to a person in crisis at the request of first responders, Crisis Connections, and Designated Crisis Responders. The existing two MCTs deploying across Seattle cost approximately \$2 million. In total, the MCTs and BHRTs across Seattle and King County cost approximately \$4.4 million annually.

Expand pre-filing diversion contracts with community-based organizations and add strategic advisor 2 position

Expenditures \$750,000

Position Allocation 1.00

The City Council added \$750,000 General Fund to HSD to contract with community-based organizations partnering with the City Attorney's Office (LAW) on pre-filing diversion for individuals 25 and older, support a portion of the cost of adding nine months of a senior grants and contract specialist position added in CBA FAS-005-C-001, and support the cost of adding nine months of a strategic adviser 2 position to staff new bodies of work in the safe and thriving communities division contained in this CBA and in CBA FAS-005-C-001.

Expansion of a community facility in Lake City

Expenditures \$250,000

The City Council added \$250,000 one-time General Fund to HSD to contribute to the expansion of a community facility in Lake City, such as the North Seattle Family Resource Center run by the Children's Home Society of Washington (CHSW).

Fund new health clinic in the Lake City neighborhood

Expenditures \$100,000

Human Services Department

The City Council added \$100,000 in one-time General Fund to the HSD's 2022 budget to help fund a new health care clinic in the Lake City neighborhood, which could be operated by the Seattle Indian Health Board. The 2022 Proposed Budget included \$200,000 for this purpose; the City Council addition makes the total appropriation \$300,000. The new clinic would be at the location of the former RotaCare Free Clinic.

Hybrid meal delivery program for seniors

Expenditures \$200,000

The City Council added \$200,000 one-time General Fund to HSD for a hybrid meal delivery program operated by a non-profit organization serving older adults and adults with disabilities in King County, such as Sound Generations.

Maintain a pre-arrest diversion program and impose a proviso

Expenditures \$3,900,000

The City Council added \$3.9 million General Fund to HSD to maintain a pre-arrest diversion program, such as Letting Everyone Advance with Dignity (LEAD) and impose a proviso on those funds. The increase would result in a total budget of \$10.4 million in 2022. Both on-going and one-time 2021 funding for LEAD will be on-going in 2022.

Maintain vehicle resident outreach and parking offense mitigation

Expenditures \$100,000

The City Council added \$100,000 General Fund to HSD to maintain a program for vehicle resident outreach and parking offense mitigation and flexible financial assistance for vehicle residents, such as the Scofflaw Mitigation Program. HSD would contract with the King County Regional Homelessness Authority to issue and manage the funds.

Mobile advocacy services with flexible financial assistance for survivors of gender-based violence

Expenditures \$1,500,000

The City Council added \$1.5 million General Fund to HSD for mobile advocacy services with flexible financial assistance for survivors of gender-based violence bringing the total funding for mobile advocacy and flexible financial assistance to \$6.1 million in 2022.

One-time appreciation pay for service providers and for capacity building and impose provisos

Expenditures \$5,600,000

The City Council added \$5.3 million General Fund to HSD for one-time appreciation pay for service providers and \$300,000 to HSD to create sustained capacity for community engagement, leadership training, racial justice advocacy, strategic collaboration with other organizations and decision-makers, and imposed provisos.

One-time funding from the JumpStart Fund to HSD to support workforce development for youth experiencing homelessness

Expenditures \$350,000

The City Council added \$350,000 in one-time funding from the JumpStart Fund to support workforce development programs for youth experiencing homelessness, such as those operated by YouthCare. The funding would provide six months of support for the workforce development programs while YouthCare identifies a new source of funding for the program.

One-time funding to HSD for a community health center addressing health disparities in the BIPOC community

Human Services Department

Expenditures \$500,000

The City Council added \$500,000 General Fund in one-time funding to HSD to coordinate a Request for Proposal (RFP) for a community-led process to create a community health center addressing the ongoing disproportionate impacts of generations of systemic racism and oppression against the Black, Indigenous, and People of Color (BIPOC) community.

One-time funding to HSD for improvements and expansion of a tiny house village

Expenditures \$380,000

The City Council added \$380,000 General Fund in one-time funding to HSD to add utility connections and 20 additional tiny houses to the existing tiny house village Camp Second Chance. HSD would contract with the King County Regional Homelessness Authority (KCRHA) to issue and manage the funds.

One-time funding to HSD to expand behavioral health services

Expenditures \$500,000

The City Council added \$500,000 General Fund in one-time funding to HSD to increase behavioral health services through a contract with Public Health-Seattle and King County (PHSKC) to expand its Community Health Partnerships program.

One-time funding to HSD to expand homelessness day center services

Expenditures \$100,000

The City Council added \$100,000 General Fund one-time funding to the HSD to expand a day center program for people experiencing homelessness, such as God's Lil' Acre in Lake City. HSD would contract with the King County Regional Homelessness Authority to issue and manage the funds.

Programs for Gender-Based Violence provided by an agency serving the Native community

Expenditures \$126,000

The City Council added \$126,000 ongoing General Fund to the HSD for programs supporting survivors of gender-based violence provided by an agency serving the Native community, such as Mother Nation. Increasing City funding for Mother Nation's community safety and gender-based violence programming in 2022 from \$408,764 to \$534,764, an increase of 31 percent.

Restorative justice programs and impose a proviso

Expenditures \$500,000

The City Council added \$500,000 General Fund to HSD for restorative justice programs in 2022 and imposed a proviso. Restorative justice is a practice that brings individuals, including both survivors and offenders, and community together to repair the harm caused by crime, typically through mediation or facilitated meetings.

Senior center and clinic

Expenditures \$1,000,000

The City Council changed the funding source for a senior center and clinic from Community Development and Block Grant (CDBG) funds to General Fund.

Senior meals and activities serving Vietnamese seniors

Human Services Department

Expenditures \$15,000

The City Council added \$15,000 to HSD to support an organization providing senior meals and activities for Vietnamese seniors, such as the Vietnamese Seniors Association (VSA).

Services and programming for East African seniors and impose a proviso

Expenditures \$130,000

The City Council added \$130,000 to HSD to fund wraparound services and programming at senior centers focused on serving the East African community at a variety of locations, and imposed a proviso.

Survey to inform the design of a new behavioral health facility

Expenditures \$200,000

The City Council added \$200,000 in one-time General Fund to HSD's 2022 budget to help fund a survey to inform the design of a new in-patient behavioral health facility primarily, but not exclusively, serving Alaska Native and American Indian patients, such as the Thunderbird Treatment Center operated by the Seattle Indian Health Board. The survey would provide input from residents' relatives and community interests on culturally attuned design and features to consider in a relocated and expanded treatment center.

Sustain 2021 levels of food and nutrition program funding, add 1.0 FTE Senior Grants and Contracts Specialist (term-limited), and impose a proviso

Expenditures \$5,136,960

Position Allocation 1.00

The City Council added a total of \$5.1 million one-time funds to HSD to sustain 2021 levels of food and nutrition programs for eight months, added 1.0 FTE Senior Grants and Contracts Specialist (term-limited), and imposed a proviso. The funds include \$3.4 million General Fund and \$1.7 million of Coronavirus Local Fiscal Recovery (CLFR) funds.

The City Council added the \$92,504 of funding for the 1.0 FTE Senior Grants and Contracts Specialist (term-limited) to HSD to support implementation and management of the 2022 investments assumes the position would be filled by April 1, 2022 and last for nine months.

Youth pre-employment and job-readiness programs

Expenditures \$750,000

The City Council added \$750,000 General Fund to HSD for youth pre-employment and job readiness programs.

In 2021, HSD released the Supporting Youth and Young Adults for Success Request for Proposal (RFP). The RFP solicited proposals for agencies with experience (1) actively engaging and working with low-income young people from Black, Indigenous, People of Color (BIPOC) communities in Seattle between the ages of 14 and 24; (2) developing and providing year-round supportive services; (3) using an anti-racist approach that supports positive cultural identities; and (4) preparing young people to get and keep good paying jobs.

The solicitation resulted in 74 applications requesting a total of \$21.0 million; 17 organizations were awarded a total of \$3.7 million for services beginning in 2022. This CBA would add \$750,000 to HSD to fund additional RFP respondents. Based on the average award amount, approximately three or four additional projects could be funded with this investment. Council requests that HSD award at least \$215,200 to programs with cultural and linguistic expertise serving the Latinx/Hispanic community in North Beacon Hill, such as El Centro de la Raza's Plaza Maestas After School Program and Youth Job Readiness Program.

Human Services Department

Transfer \$600,000 from Finance General Reserves to HSD for Finance Team

Expenditures	\$600,000
Position Allocation	8.00

City Council transferred \$600,000 of General Fund from Finance General (FG) to HSD and added 8.0 FTEs to HSD's finance team.

The 2022 Proposed Budget included \$600,000 in Finance General that was reserved for finance support to HSD as the City Budget Office worked with HSD to determine what additional staffing resources are needed on HSD's finance team. HSD's budget has grown significantly in recent years and additional support is needed to ensure that the department is complying with Federal Grants requirements and City standards for accounting, budgeting and procurement processes. This CBA also adds 8.0 FTEs (four accountants, two buyers, and two managers). These positions were added on an emergency basis by the Director of the City Budget Office in November 2021; this action adds the permanent position authority.

An additional \$455,000 will be needed in 2022 to fully fund these positions. If HSD does not have sufficient underspend at the end of 2021 to carry forward to support those costs a supplemental budget action will be needed in 2022.

Cut \$6 million of JumpStart Funds in HSD for services paired with Emergency Housing Vouchers; cut \$1.3 million of JumpStart Funds in OH for multifamily lending; and add \$7.3 million of JumpStart Funds to OH for services paired with Emergency Housing Vouchers and for services in City-funded housing units

Expenditures	\$(6,000,000)
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The City Council cut \$6 million of JumpStart Funds in the Human Services Department (HSD) for services paired with Emergency Housing Vouchers; cut \$1.3 million of JumpStart Funds in the Office of Housing (OH) for multi-family lending; and add \$7.3 million of on-going JumpStart Funds to OH for housing services.

Please see OH's budget book pages for more details on how these resources will be used.

Errata Corrections to the Proposed Budget and CIP

Expenditures	\$1,448,835
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This Council Budget Action (CBA) adopts corrections to errors in amounts of appropriations or revenues, the errata, for the 2022 Proposed Budget and the 2022 – 2027 Proposed Capital Improvement Program (CIP) identified by the City Budget Office and Central Staff after transmittal to the City Council. Any conflicting effect of CBAs included in Council's final decision on the 2022 Proposed Budget or the 2022-2027 CIP would override changes included in this Errata CBA.

Central Staff has reviewed the proposed corrections and finds that they do not represent policy choices and are appropriately addressed as a single budget action. Only transactions that change appropriations or revenues in the 2022 Proposed Budget or for year 2022 of the CIP are shown in the Summary of Dollar Effect tables above and the Budget Action Transaction table below. The list below describes the corrections included in the transactions of this CBA:

Human Services Department (HSD) 1: These transactions would update the inflation increase from 2.4% to 3% for HSD contracts supported by General Fund (GF), Sweetened Beverage Tax (SBT), and Short Term Rental Tax (STRT). The inflation rate should have been adjusted based on August forecast.

HSD 2: This transaction would appropriate Cumulative Reserve Subfund - Unlimited (CRS-U) funds inadvertently omitted from the 2022 Proposed Budget: \$200,000 for tenant improvements and betterment costs associated with

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the Lake City expansion site of the Indian Health Board and \$100,000 for a youth home feasibility study for United Indians of All Tribes.

Council Provisos

The City Council adopted the following provisos to HSD's Adopted Budget for 2022:

"Of the appropriation in the Human Service Department's 2022 Budget for Promoting Healthy Aging (HSD-BO-HS-H6000), \$130,000 is appropriated solely for wrap-around services and programming for seniors in the East African community, and may be spent for no other purpose."

"Of the appropriation in the Human Service Department's 2022 Budget for Supporting Safe Communities (HSD-BO-HS-H4000), \$500,000 is appropriated solely for restorative justice programs, and may be spent for no other purpose."

"Of the appropriation in the Human Service Department's 2022 Budget for the Leadership and Administration Budget Summary Level (HSD-BO-HS-H5000), \$5,987 is appropriated solely for appreciation pay for service providers and may be spent for no other purpose."

"Of the appropriation in the Human Service Department's 2022 Budget for the Promoting Healthy Aging Budget Summary Level (HSD-BO-HS-H6000), \$990,234 is appropriated solely for appreciation pay for service providers and may be spent for no other purpose."

"Of the appropriation in the Human Service Department's 2022 Budget for the Promoting Public Health Budget Summary Level (HSD-BO-HS-H7000), \$322,575 is appropriated solely for appreciation pay for service providers and may be spent for no other purpose."

"Of the appropriation in the Human Service Department's 2022 Budget for the Supporting Affordability and Livability Budget Summary Level (HSD-BO-HS-H1000), \$522,525 is appropriated solely for appreciation pay for service providers and may be spent for no other purpose."

"Of the appropriation in the Human Service Department's 2022 Budget for the Preparing Youth for Success Budget Summary Level (HSD-BO-HS-H2000), \$267,818 is appropriated solely for appreciation pay for service providers and may be spent for no other purpose."

"Of the appropriation in the Human Service Department's 2022 Budget for the Addressing Homelessness Budget Summary Level (HSD-BO-HS-H3000), \$2,755,224 is appropriated solely for appreciation pay for service providers and may be spent for no other purpose."

"Of the appropriation in the Human Service Department's 2022 Budget for the Supporting Safe Communities Budget Summary Level (HSD-BO-HS-H4000), \$435,637 is appropriated solely for appreciation pay for service providers and may be spent for no other purpose."

"Of the appropriations in the Human Services Department's 2022 Budget for the Supporting Safe Communities Budget Summary Level (HSD-BO-HS-H4000) in the General Fund (00100), \$10,374,000 is appropriated solely for a contract with the Public Defender Association or its successor to support the Letting Everyone Advance with Dignity Program, and may be spent for no other purpose."

"Of the appropriation in the Human Service Department's 2022 Budget for Supporting Safe Communities Budget Summary Level (HSD-BO-HS-H4000), \$4,000,000 is appropriated solely for a community safety program utilizing crisis incident response, community safety hubs and neighborhood-based safety teams to reduce violence and

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improve community safety in the Central District, Rainier Valley and West Seattle, and may be spent for no other purpose.”

“Of the appropriations in the Human Services Department’s 2022 Budget for the Addressing Homelessness Budget Summary Level (HSD-BO-HS-H3000) in the General Fund (00100), \$9,800,000 is appropriated solely to operate tiny home villages, and may be spent for no other purpose.”

“Of the appropriations in the Human Services Department’s 2022 Budget for the Addressing Homelessness Budget Summary Level (HSD-BO-HS-H3000) in the General Fund (00100), \$800,000 is appropriated solely to support self-managed encampments that are not operated by a homelessness services agency, and may be spent for no other purpose.”

“Of the appropriation in the Human Service Department’s 2022 Budget for Supporting Affordability and Livability Budget Summary Level (HSD-BO-HS-H1000), at least \$53,000 is appropriated solely for childcare facility improvements in buildings occupied primarily by nonprofit organizations in the University District and may be spent for no other purpose.”

“Of the appropriation in the 2022 budget for the Human Services Department Supporting Safe Communities Budget Summary Level (BO-HS-H4000) \$585,000 is appropriated solely for contracting with community-based organizations to support expanded pre-filing diversion using a community-developed request for proposal process and a community-based selection process and may be spent for no other purpose. Furthermore, none of the money so appropriated may be spent until the Human Services Department develops a set of principles and guiding elements drawn from the pre-filing diversion racial equity toolkit and the Community Task Force Report on the Criminal Legal System to govern pre-filing diversion programs.”

“Of the appropriations in the Human Services Department’s 2022 Budget for the Addressing Homelessness Budget Summary Level (HSD-BO-HS-H3000) in the Coronavirus Local Fiscal Recovery Fund (14000), \$800,000 is appropriated solely to maintain COVID modifications and associated increases in operating costs at engagement centers for young people experiencing homelessness, such as those operated by YouthCare.”

“Of the appropriation in the Human Service Department’s 2022 Budget for Supporting Affordability and Livability Budget Summary Level (HSD-BO-HS-H1000), \$5,044,456 is appropriated solely for food and nutrition programs and may be spent for no other purpose.”

Human Services Department

Expenditure Overview

Appropriations	2020 Actuals	2021 Adopted	2022 Adopted
HSD - BO-HS-H1000 - Supporting Affordability and Livability			
00100 - General Fund	15,987,456	10,483,355	16,661,547
00155 - Sweetened Beverage Tax Fund	5,058,113	4,579,199	4,771,150
00164 - Unrestricted Cumulative Reserve Fund	-	-	300,000
14000 - Coronavirus Local Fiscal Recovery Fund	-	-	4,200,000
16200 - Human Services Fund	19,534,066	14,221,205	12,383,554
Total for BSL: BO-HS-H1000	40,579,635	29,283,758	38,316,251
HSD - BO-HS-H2000 - Preparing Youth for Success			
00100 - General Fund	20,559,653	13,911,990	14,650,346
14500 - Payroll Expense Tax	-	-	350,000
16200 - Human Services Fund	6,231	749,791	155,885
Total for BSL: BO-HS-H2000	20,565,884	14,661,781	15,156,231
HSD - BO-HS-H3000 - Addressing Homelessness			
00100 - General Fund	65,558,126	89,177,193	84,173,208
12200 - Short-Term Rental Tax Fund	-	3,300,425	3,399,438
14000 - Coronavirus Local Fiscal Recovery Fund	-	-	22,312,968
16200 - Human Services Fund	41,479,492	55,992,989	10,585,833
Total for BSL: BO-HS-H3000	107,037,618	148,470,607	120,471,448
HSD - BO-HS-H4000 - Supporting Safe Communities			
00100 - General Fund	10,121,449	31,526,173	41,393,794
16200 - Human Services Fund	208,022	625,050	50,500
Total for BSL: BO-HS-H4000	10,329,470	32,151,223	41,444,294
HSD - BO-HS-H5000 - Leadership and Administration			
00100 - General Fund	9,468,856	9,346,653	12,299,074
00155 - Sweetened Beverage Tax Fund	-	163,849	163,849
16200 - Human Services Fund	3,469,099	3,318,016	3,498,095
Total for BSL: BO-HS-H5000	12,937,954	12,828,518	15,961,017
HSD - BO-HS-H6000 - Promoting Healthy Aging			
00100 - General Fund	6,804,736	7,007,347	10,138,525
16200 - Human Services Fund	46,553,793	43,538,039	48,186,768
Total for BSL: BO-HS-H6000	53,358,529	50,545,385	58,325,293

Human Services Department

HSD - BO-HS-H7000 - Promoting Public Health

00100 - General Fund	11,853,252	13,497,948	18,755,584
16200 - Human Services Fund	60,474	36,049	18,025
Total for BSL: BO-HS-H7000	11,913,726	13,533,997	18,773,609

Department Total	256,722,817	301,475,270	308,448,143
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Department Full-Time Equivalents Total*	385.75	398.75	400.25
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** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Summary by Fund Human Services Department

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	140,353,528	174,950,659	198,072,078
00155 - Sweetened Beverage Tax Fund	5,058,113	4,743,048	4,934,999
00164 - Unrestricted Cumulative Reserve Fund	-	-	300,000
12200 - Short-Term Rental Tax Fund	-	3,300,425	3,399,438
14000 - Coronavirus Local Fiscal Recovery Fund	-	-	26,512,968
14500 - Payroll Expense Tax	-	-	350,000
16200 - Human Services Fund	111,311,177	118,481,139	74,878,660
Budget Totals for HSD	256,722,817	301,475,270	308,448,143

Human Services Department

Revenue Overview

2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
331110	Direct Fed Grants	3,185,477	-	-
337010	Grants & Contr From Local Govt	14,017	-	-
341060	Photocopy Svcs	(366)	-	-
341900	General Government-Other Rev	(418)	-	-
350180	Misc Fines & Penalties	40	-	-
Total Revenues for: 00100 - General Fund		3,198,749	-	-
331000	Direct Federal Grants	-	23,000,000	1,201,897
331110	Direct Fed Grants	28,032,807	32,231,067	10,323,224
331140	Direct Fed Grants-lcr	1,320,749	-	-
333110	Ind Fed Grants	32,348,745	29,646,706	31,993,637
334010	State Grants	28,672,033	20,680,780	21,837,108
334080	State Grants-lcr	(21,330)	-	-
337010	Grants & Contr From Local Govt	6,345,488	2,606,609	1,685,007
341300	Administrative Fees & Charges	-	4,550,149	4,207,669
350180	Misc Fines & Penalties	201,712	-	-
360010	Investment Interest	-	19,000	19,000
360020	Inv Earn-Residual Cash	125,273	-	-
397200	Interfund Revenue	4,214,664	172,484	536,120
Total Revenues for: 16200 - Human Services Fund		101,240,140	112,906,795	71,803,661
400000	Use of/Contribution to Fund Balance	-	5,574,344	950,000
Total Resources for:16200 - Human Services Fund		101,240,140	118,481,139	72,753,661
Total HSD Resources		104,438,890	118,481,139	72,753,661

Human Services Department

Appropriations by Budget Summary Level and Program

HSD - BO-HS-H1000 - Supporting Affordability and Livability

The purpose of the Supporting Affordability & Livability Budget Summary Level is to support educational programs for children, youth, and families; and provide utility payment and transportation assistance to Seattle residents with low incomes.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Access to Services	6,431,535	4,675,522	5,575,283
Community Facilities	3,609,155	5,666,342	4,558,463
Emergency Preparedness and Program Administration	1,479,055	738,823	717,267
Food & Nutrition	29,059,889	18,203,072	27,465,238
Total	40,579,635	29,283,758	38,316,251
Full-time Equivalents Total*	32.00	32.00	41.85

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The following information summarizes the programs in Supporting Affordability and Livability Budget Summary Level:

Access to Services

The purpose of the Access to Services Program is to provide information and access to community resources that support affordability and livability, including utility payment assistance to low income residents in the City of Seattle.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Access to Services	6,431,535	4,675,522	5,575,283
Full Time Equivalents Total	16.00	16.00	17.60

Community Facilities

The purpose of the Community Facilities Program is to support the construction of facilities that are primarily for the benefit of low-income people in Seattle, including childcare facilities.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Community Facilities	3,609,155	5,666,342	4,558,463
Full Time Equivalents Total	-	-	8.00

Emergency Preparedness and Program Administration

Human Services Department

This Budget Summary Level is being combined with the Affordability and Livability Budget Summary Level in the 2019 Budget.

Expenditures/FTE	2020	2021	2022
	Actuals	Adopted	Adopted
Emergency Preparedness and Program Administration	1,479,055	738,823	717,267
Full Time Equivalents Total	3.00	3.00	3.00

Food & Nutrition

The purpose of the Food & Nutrition Program is to provide access to nutritious, affordable, and culturally relevant food and education to children in childcare programs and other settings, older adults, and individuals with low incomes.

Expenditures/FTE	2020	2021	2022
	Actuals	Adopted	Adopted
Food & Nutrition	29,059,889	18,203,072	27,465,238
Full Time Equivalents Total	13.00	13.00	13.25

HSD - BO-HS-H2000 - Preparing Youth for Success

The purpose of the Preparing Youth for Success Budget Summary Level is to support programs that help youth succeed academically; learn job and life skills; and develop alternatives to criminal activity, violence, and homelessness.

Program Expenditures	2020	2021	2022
	Actuals	Adopted	Adopted
Family Support	5,825,274	6,759,892	6,360,042
Safety	7,862,305	86,542	-
Youth Development	6,878,305	7,815,347	8,796,189
Total	20,565,884	14,661,781	15,156,231
Full-time Equivalents Total*	31.00	27.00	24.65

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The following information summarizes the programs in Preparing Youth for Success Budget Summary Level:

Family Support

The purpose of the Family Support Program is to focus on strengthening and empowering families, through systems navigation support and family management, so that youth in Seattle successfully transition into adulthood.

Expenditures/FTE	2020	2021	2022
	Actuals	Adopted	Adopted

Human Services Department

Family Support	5,825,274	6,759,892	6,360,042
Full Time Equivalents Total	11.00	11.00	5.80

Safety

The purpose of the Safety Program is to support youth and adults at risk of involvement with the criminal justice system through violence prevention, intervention and re-entry supports to foster successful transitions to adulthood and safe communities.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Safety	7,862,305	86,542	-
Full Time Equivalents Total	4.00	1.00	-

Youth Development

The purpose of the Youth Development Program is to provide youth with strength-based experiences and employment and training which helps them to become more socially, culturally, emotionally, physically and cognitively competent.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Youth Development	6,878,305	7,815,347	8,796,189
Full Time Equivalents Total	16.00	15.00	18.85

HSD - BO-HS-H3000 - Addressing Homelessness

The purpose of the Addressing Homelessness Budget Summary Level is to support a range of programs that provide resources and services to Seattle’s low-income and homeless residents to reduce homelessness.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
City-Managed Homelessness Programs	-	6,445,906	8,787,321
Contract Oversight and Administration	-	928,403	883,555
Homeless Outreach and Provider Ecosystem (HOPE) Team	-	7,502,009	1,408,846
Homelessness Prevention and Support	26,381,932	-	-
King County Regional Homelessness Authority	-	133,594,289	109,391,725
Navigation Team	2,310,994	-	-
Shelters & Housing	78,344,693	-	-
Total	107,037,618	148,470,607	120,471,448
Full-time Equivalents Total*	53.25	41.25	11.00

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Human Services Department

The following information summarizes the programs in Addressing Homelessness Budget Summary Level:

City-Managed Homelessness Programs

The purpose of the City-Managed Homelessness Programs Budget Program is to provide funding for homeless services and provider contracts managed directly by the City and not under the purview of the King County Regional Homelessness Authority.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
City-Managed Homelessness Programs	-	6,445,906	8,787,321

Contract Oversight and Administration

The purpose of the Contract Oversight and Administration budget program is to fund staff responsible for managing contracts and outcomes with the City's homelessness providers, including the City's contract with the King County Regional Homelessness Authority.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Contract Oversight and Administration	-	928,403	883,555
Full Time Equivalents Total	-	33.25	3.00

Homeless Outreach and Provider Ecosystem (HOPE) Team

The purpose of the HOPE team budget program is to provide funding for the City's work to conduct outreach to and mitigate the impacts of those living unsheltered.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Homeless Outreach and Provider Ecosystem (HOPE) Team	-	7,502,009	1,408,846
Full Time Equivalents Total	-	8.00	8.00

Homelessness Prevention and Support

The purpose of the Homelessness Prevention and Support Program is to provide outreach and support services to homeless individuals and prevention programs which assist those at risk of homelessness so they remain housed. This budget program is no longer in use as of the 2021 Proposed Budget.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Homelessness Prevention and Support	26,381,932	-	-
Full Time Equivalents Total	20.50	-	-

King County Regional Homelessness Authority

Human Services Department

The purpose of the King County Regional Homelessness Authority budget program is to provide funding to support the operations and programs of organization responsible for supporting those experiencing homelessness in the Seattle/King County region.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
King County Regional Homelessness Authority	-	133,594,289	109,391,725

Navigation Team

The purpose of the Navigation Team program is to coordinate a response to unauthorized homeless encampments by referring individuals to safe sleeping programs and addressing the environmental issues in the encampment areas. This budget program is no longer in use as of the 2021 proposed budget.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Navigation Team	2,310,994	-	-
Full Time Equivalents Total	13.00	-	-

Shelters & Housing

The purpose of the Shelters and Housing Program is to support homeless individuals in moving to permanent housing through temporary safe sleeping spaces and supportive housing programs. This budget program is no longer in use as of the 2021 Proposed Budget.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Shelters & Housing	78,344,693	-	-
Full Time Equivalents Total	19.75	-	-

HSD - BO-HS-H4000 - Supporting Safe Communities

The purpose of the Supporting Safe Communities Budget Summary Level is to support programs that help reduce instances of individuals experiencing trauma, violence, and crisis.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Advocacy	6,134,335	-	-
Community Safety	-	16,600,134	25,422,434
Gender-Based Violence Services	-	-	1,500,000
Gender-Based Violence Services	-	9,979,362	10,838,112
Prevention & Intervention	1,145,198	-	-
Safe Communities Division Administration	-	4,291,604	2,061,133
Support Services	3,049,937	-	-
Victim Advocacy	-	1,280,124	1,622,615
Total	10,329,470	32,151,223	41,444,294

Human Services Department

Full-time Equivalents Total*	7.00	26.00	39.50
<i>*FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here</i>			

The following information summarizes the programs in Supporting Safe Communities Budget Summary Level:

Advocacy

The purpose of the Advocacy Program is to provide survivors of domestic violence and sexual assault with client-centered services to support their safety. This budget program is no longer in use as of the 2021 proposed budget.

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Advocacy	6,134,335	-	-
Full Time Equivalents Total	2.50	-	-

Community Safety

The purpose of the Community Safety Program is to support youth and adults at risk of involvement with the criminal justice system through violence prevention, intervention and re-entry supports to foster successful transitions to adulthood and safe communities.

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Community Safety	-	16,600,134	25,422,434
Full Time Equivalents Total	-	-	3.50

Gender-Based Violence Services

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Gender-Based Violence Services	-	9,979,362	12,338,112

Prevention & Intervention

The purpose of the Prevention and Intervention Program is to support survivors and those at risk of domestic violence and sexual assault with education and therapeutic services to maintain their safety. This budget program is no longer in use as of the 2021 proposed budget.

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Prevention & Intervention	1,145,198	-	-
Full Time Equivalents Total	2.00	-	-

Human Services Department

Safe Communities Division Administration

The purpose of the Safe Communities Division Administration Program is to provide leadership, contract administration, and strategic planning support for the City's safety work.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Safe Communities Division Administration	-	4,291,604	2,061,133
Full Time Equivalents Total	-	15.00	22.00

Support Services

The purpose of the Supportive Services Program is to provide services to survivors of domestic violence and sexual assault including shelter, housing, support groups, and legal services. This budget program is no longer in use as of the 2021 proposed budget.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Support Services	3,049,937	-	-
Full Time Equivalents Total	2.50	-	-

Victim Advocacy

The purpose of the Victim Advocacy Program is to provide direct support to survivors of gender-based violence through coordination with the Seattle Police Department, legal system navigation, and social services support to maintain their safety.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Victim Advocacy	-	1,280,124	1,622,615
Full Time Equivalents Total	-	11.00	14.00

HSD - BO-HS-H5000 - Leadership and Administration

The purpose of the Leadership & Administration Budget Summary Level is to provide executive, community, financial, human resource, technology, and business support to the Human Services Department.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	172,137	-	-
Departmental Indirect Costs	12,758,340	12,828,518	15,961,017
Divisional Indirect Costs	7,477	-	-
Paid Time Off	-	-	-
Total	12,937,954	12,828,518	15,961,017
Full-time Equivalents Total*	60.50	59.50	75.00

Human Services Department

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The following information summarizes the programs in Leadership and Administration Budget Summary Level:

Citywide Indirect Costs

The purpose of the Citywide Indirect Costs program is to fund internal services costs originating from outside of the department such as allocated costs from the Department of Finance and Administrative Services and Seattle Information Technology Department.

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Citywide Indirect Costs	172,137	-	-

Departmental Indirect Costs

The purpose of the Departmental Indirect Costs program is to fund costs associated with management of the department. This may include personnel costs related to department leadership and administration or other administrative costs such as external rent and operating supplies or services.

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Departmental Indirect Costs	12,758,340	12,828,518	15,961,017
Full Time Equivalents Total	60.50	59.50	75.00

Divisional Indirect Costs

The purpose of the Divisional Indirect Costs Indirect program is to fund administrative costs generated by sub-departmental units such as costs related to divisional management or training. The Human Services Department budgets all divisional indirect costs within the direct service Budget Summary Level beginning in the 2019 budget.

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Divisional Indirect Costs	7,477	-	-

Paid Time Off

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Paid Time Off	-	-	-

HSD - BO-HS-H6000 - Promoting Healthy Aging

Human Services Department

The purpose of the Promoting Healthy Aging Budget Summary Level is to give older adults the ability to age in place and experience stable health. Programs provide a network of community support that improves choice, promotes independence, and enhances the quality of life for older people and adults with disabilities.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Care Coordination	3,608,045	3,090,627	2,506,840
Case Management	36,998,907	36,188,281	43,542,643
Healthy Aging	12,751,577	11,266,477	12,275,810
Total	53,358,529	50,545,385	58,325,293
Full-time Equivalents Total*	202.00	213.00	207.25

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The following information summarizes the programs in Promoting Healthy Aging Budget Summary Level:

Care Coordination

The purpose of the Care Coordination Program is to support unpaid family caregivers with respite care and other services to enable them to continue caregiving.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Care Coordination	3,608,045	3,090,627	2,506,840
Full Time Equivalents Total	3.00	3.00	2.31

Case Management

The purpose of the Case Management Program is to support older adults and adults with disabilities with in-home services to enable them to live independently in the community.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Case Management	36,998,907	36,188,281	43,542,643
Full Time Equivalents Total	167.00	174.00	182.92

Healthy Aging

The purpose of the Healthy Aging Program is to provide older adults with resources and activities that promote social engagement and good health.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Healthy Aging	12,751,577	11,266,477	12,275,810

Office for Civil Rights

Mariko Lockhart, Director

(206) 684-4500

<http://www.seattle.gov/civilrights/>

Department Overview

The Office for Civil Rights (OCR) envisions a city of liberated people where community historically impacted by racism, oppression, and colonization hold power and thrive. OCR's mission is to end structural racism through accountable community relationships and anti-racist organizing, policy development, and civil rights enforcement.

OCR works to achieve equity and advance opportunity in Seattle by:

- developing policies and promoting partnerships to achieve racial equity and social justice;
- enforcing City, state and federal antidiscrimination in housing, employment, public accommodations, and contracting, and civil rights laws such as all-gender restroom ordinance, ban on conversion therapy provided to minors ordinance, fair chance housing ordinance, and closed captioning ordinance using restorative justice methods, investigations, compliance, and settlement negotiations;
- conducting housing and employment testing based on protected classes;
- staffing the Seattle Human Rights Commission, Seattle Women's Commission, Seattle Lesbian, Gay, Bisexual, Transgender, and Queer Commission, and the Seattle Disability Commission;
- administering the Title VI program of the 1964 Civil Rights Act, which relates to physical access to governmental facilities, projects, and programs, and Title II complaints alleging discrimination on the basis of disability in the provision of services, activities, programs or benefits by the City;
- offering free civil rights trainings and technical assistance to businesses and community groups on civil rights laws; and
- making available a wide array of civil rights information, including translations into other languages.

OCR leads the City's Race and Social Justice Initiative (RSJI). RSJI is committed to eliminating institutional and structural racism through a four-prong approach: 1) build an anti-racist network within City government and shift internal practices and develop decision-making skills that eliminate institutional and structural racism; 2) transform the internal government culture of the City toward one rooted in racial justice, humanistic relationships, belonging and wellbeing; 3) align racial justice efforts with local community organizing and strengthen relationships with communities most impacted by structural racism; and 4) work in relationship with national and regional racial justice leaders from all communities and sectors to advance racial justice.

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	5,364,707	6,997,982	7,764,185
Total Operations	5,364,707	6,997,982	7,764,185
Total Appropriations	5,364,707	6,997,982	7,764,185
Full-Time Equivalents Total*	35.00	35.50	38.50

Office for Civil Rights

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Budget Overview

The 2022 Adopted Budget restores funding for a Deputy Director position, reflects positions added to OCR in 2021 for the Participatory Budgeting Process, and provides stable funding to support the Seattle Disability Commission. Other changes to the budget include technical adjustments for increases in lease costs, language premium pay, increases in personnel costs and other central rate adjustments.

City Council Changes to the Proposed Budget

The Council adds funding to the Office for Civil Rights (OCR) to create and staff a work group of community members to issue recommendations about alternatives to incarceration for individuals accused of misdemeanor domestic violence (DV).

Incremental Budget Changes

Office for Civil Rights

	Dollars	FTE
2021 Adopted Budget	6,997,982	35.50
Baseline		
Baseline Adjustments for Personnel Costs	84,141	-
Restore Leadership Funding	168,000	-
Proposed Operating		
Increase Seattle Disability Commission Support	66,000	-
Proposed Technical		
Central Building Lease Cost Increase	29,566	-
Citywide Adjustments for Standard Cost Changes	66,096	-
Language Premium Staff Stipend	2,400	-
Participatory Budgeting Positions	-	3.00
Revenue Adjustments	-	-
Council		
Domestic Violence (DV) Community Expert and Stakeholder Workgroup	120,000	-
Errata Corrections to the Proposed Budget and CIP	230,000	-
Total Incremental Changes	\$766,203	3.00
Total 2022 Adopted Budget	\$7,764,185	38.50

Office for Civil Rights

Description of Incremental Budget Changes

Baseline

Baseline Adjustments for Personnel Costs

Expenditures \$84,141

This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

Restore Leadership Funding

Expenditures \$168,000

This is a technical baseline adjustment to restore funding for the Deputy Director Position. The 2021 Adopted Budget included one-time savings for holding the position vacant in 2021.

Proposed Operating

Increase Seattle Disability Commission Support

Expenditures \$66,000

This item funds interpretation services and consultant support for the Seattle Disability Commission (SDC). This is an ongoing need and OCR has historically funded this work with one-time underspend in their budget. This item creates stable funding for consultant services and interpretation services tailored to managing the diverse and unique challenges and access needs related to a commission with a majority membership of individuals who self-identify as living with a disability for the Seattle Disability Commission (SDC).

Proposed Technical

Central Building Lease Cost Increase

Expenditures \$29,566

This is a technical change to reflect the increase in external lease costs at the Central Building.

Citywide Adjustments for Standard Cost Changes

Expenditures \$66,096

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Language Premium Staff Stipend

Expenditures \$2,400

This item increases ongoing appropriation authority for language services stipends. Per the Coalition of City Unions collective bargaining agreement, City employees who are multilingual and provide language services, such as interpretation and translation, to communicate with clients and/or other employees in business-related

Office for Civil Rights

situations are now eligible for a monthly language premium stipend. The amounts in the 2022 budget are estimates based on the eligible employees from 2021.

Participatory Budgeting Positions

Position Allocation 3.00

This is a technical adjustment to reflect three positions added in Ordinance 126360 to support the participatory budgeting process. No budget is required as the ordinance fully funded the positions in 2021 through 2023 and unspent funds from 2021 will automatically carryforward to 2022. The positions will sunset as of December 31, 2023. Additional information about the funding for Participatory Budgeting projects can be found in the Finance General section of the budget book.

Revenue Adjustments

Revenues \$(171,200)

Technical change to remove revenues that OCR no longer receives.

Revenue Adjustments

Revenues \$(69,638)

This is a technical adjustment to align base revenues with forecast revenues for the 2022 Budget. Revenues in this department are General Fund cost recovery for central services provided by this department and charged to the six-funds.

Council

Domestic Violence (DV) Community Expert and Stakeholder Workgroup

Expenditures \$120,000

This Council Budget Action adds funding to the Office for Civil Rights (OCR) to create and staff a work group of community members to issue recommendations about alternatives to incarceration for individuals accused of misdemeanor domestic violence (DV).

This workgroup was recommended by the Community Task Force Report on the Criminal Legal System (CLS), issued in September 2021. The workgroup will be focused on the following:

- Analyze misdemeanor DV cases and existing court-mandated programs including the Domestic Violence Intervention Program (DVIP);
- Engage with DV survivors of about what preventative support and crisis support could look like;
- Engage with individuals charged with misdemeanor domestic violence on the effectiveness of programs; and
- Identify existing gaps in the current landscape of DV support work and areas for further skill building and support for existing grassroots and non-profit organizations.

Technical Adjustment for Staffing Costs

Expenditures \$230,000

This item is a technical correction to reflect OCR staffing costs in 2022.

Office for Civil Rights

Expenditure Overview

	2020 Actuals	2021 Adopted	2022 Adopted
Appropriations			
OCR - BO-CR-X1R00 - Civil Rights			
00100 - General Fund	5,364,707	6,997,982	7,764,185
Total for BSL: BO-CR-X1R00	5,364,707	6,997,982	7,764,185
Department Total	5,364,707	6,997,982	7,764,185
Department Full-Time Equivalents Total*	35.00	35.50	38.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Summary by Fund Office for Civil Rights

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	5,364,707	6,997,982	7,764,185
Budget Totals for OCR	5,364,707	6,997,982	7,764,185

Revenue Overview

2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
341900	General Government-Other Rev	456,972	407,086	337,448
360590	Program Income	54,840	191,740	40,540
360900	Miscellaneous Revs-Other Rev	-	20,000	-
Total Revenues for: 00100 - General Fund		511,812	618,826	377,988
Total OCR Resources		511,812	618,826	377,988

Office for Civil Rights

Appropriations by Budget Summary Level and Program

OCR - BO-CR-X1R00 - Civil Rights

The purpose of the Civil Rights Budget Summary Level is to encourage and promote equal access and opportunity, diverse participation, and social and economic equity in Seattle. OCR works to eliminate discrimination in employment, housing, public accommodations, contracting, and lending in Seattle through enforcement, and policy and outreach activities. In addition, OCR is responsible for directing the Race and Social Justice Initiative, which leads other City departments to design and implement programs that help eliminate institutionalized racism.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Civil Rights Enforcement	1,302,966	1,782,488	1,798,066
Leadership and Administration	2,483,894	1,575,524	1,863,034
Policy	1,003,660	2,355,549	2,566,063
RSJI	574,187	1,284,421	1,537,021
Total	5,364,707	6,997,982	7,764,185
Full-time Equivalents Total*	35.00	35.50	38.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Civil Rights Budget Summary Level:

Civil Rights Enforcement

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Civil Rights Enforcement	1,302,966	1,782,488	1,798,066
Full Time Equivalents Total	14.00	14.50	14.50

Leadership and Administration

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Leadership and Administration	2,483,894	1,575,524	1,863,034
Full Time Equivalents Total	5.00	5.00	5.00

Policy

Office for Civil Rights

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Policy	1,003,660	2,355,549	2,566,063
Full Time Equivalents Total	8.00	8.00	11.00

RSJI

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
RSJI	574,187	1,284,421	1,537,021
Full Time Equivalents Total	8.00	8.00	8.00

Seattle Department of Construction and Inspections

Nathan Torgelson, Director

(206) 684-8600

www.seattle.gov/sdci

Department Overview

The Seattle Department of Construction and Inspections (SDCI) administers City ordinances regulating building construction, the use of land, and housing. It supports Mayor Durkan's priority of delivering essential City services and building safer, more just communities.

SDCI is responsible for developing and enforcing policies and codes related to public safety, environmental protection, land use, construction and rental housing, including:

- Environmentally Critical Areas Ordinance (ECA)
- Housing and Building Maintenance Code (HBMC)
- Just Cause Eviction Ordinance
- Rental Registration and Inspection Ordinance (RRIO)
- Seattle Building and Residential Codes
- Seattle Condominium and Cooperative Conversion Ordinances
- Seattle Electrical Code
- Seattle Energy Code
- Seattle Grading Code
- Seattle Land Use Code
- Seattle Mechanical Code
- Seattle Noise Ordinance
- Seattle Rental Agreement Regulation Ordinance
- Seattle Shoreline Master Program (SSMP)
- Seattle Tenant Relocation Assistance Ordinance (TRAO)
- Seattle Tree Protection Ordinance
- State Environmental Policy Act (SEPA)
- Stormwater Code
- Side Sewer Code

SDCI reviews land use and construction-related permits, annually approving more than 48,000 permits and performing approximately 230,000 on-site inspections. SDCI's work includes permit review and community involvement with Master Use Permits (MUPs); shoreline permits and design review; review and approval of permits for construction, mechanical systems, site development, elevators, electrical installation, boilers, furnaces, refrigeration, signs and billboards; field inspections for all construction and trade-related permits; annual maintenance inspections of boilers, elevators, and refrigeration equipment; and home seismic retrofits.

SDCI also enforces compliance with the codes and handles more than 37,000 contacts per year at the Code Compliance Complaint Center.

SDCI operations are funded by a variety of fees and General Fund resources. SDCI must demonstrate that its fees are set to recover no more than the cost of related services. To provide this accountability, SDCI uses cost accounting to measure the full cost of its programs. Each program is allocated a share of departmental administration and other overhead costs to calculate the revenue requirements of the program.

Seattle Department of Construction and Inspections

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	7,448,331	8,729,339	11,051,827
Other Funding - Operating	76,464,686	90,377,020	100,945,062
Total Operations	83,913,017	99,106,360	111,996,889
Total Appropriations	83,913,017	99,106,360	111,996,889

Full-Time Equivalents Total* 428.50 430.50 466.00

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Overview

Despite economic impacts related to the COVID-19 pandemic which have lowered overall permitting volumes from record levels at the end of the 2010s, the City of Seattle continues to see a high volume of trade permits. Building development activity also remains stable; through August 2021, SDCI brought in \$3.6 billion in intake valuation and has issued permits totaling \$2.2 billion in project valuation. SDCI anticipates an additional \$1.8 billion in intake valuation for the rest of 2021. The department continues to have a backlog of permits to process and inspections to perform; therefore, the 2022 Adopted Budget includes three additional inspections positions, a new small business permit facilitator position, and a code compliance FTE. The budget also includes an additional staff person to work on green buildings/energy code issues, an FTE fully dedicated to advancing the City's Race and Social Justice Initiative, an additional finance position, and two additional FTEs to work in human resources.

The 2022 Adopted budget takes a significant step forward to address building safety issues. First, it adds resources to develop a future proposal that will require buildings with unreinforced masonry to be seismically retrofitted. The retrofits will decrease the chance that the buildings will collapse in a large earthquake and increase the chance that they can be safely occupied after a small or moderate earthquake. The budget also adds a position to oversee SDCI's emergency response and recovery efforts, to conduct related trainings, and includes one-time funding for emergency kits that will be used to evaluate structural damage to buildings after a disaster.

Accela is the City's enterprise-wide permitting system that allows greater sharing between departments that are using the system, including SDCI, the Seattle Department of Transportation and the Seattle Fire Department. Improvements are being made throughout 2021 and are expected to continue in 2022 as the department continues to enhance the new system. SDCI's adopted budget includes funding for an additional consultant team to address the backlog of needed Accela adjustments and enhancements. The budget also includes funding to convert historical permitting information into the Accela format to increase accessibility and usability of legacy permitting data for architecture firms, City departments, building owners, and other permit customers.

Except for Code Compliance and Land Use Code Development, SDCI is primarily fee supported and its fees and charges are necessary to fund its permitting and inspections operations. Per state law and Seattle Municipal Code, all fees collected by SDCI for processing and inspecting permits are used for that purpose, and the fee structure is established accordingly. The 2022 Adopted Budget aligns Construction and Inspections Fund revenues with current revenue forecasts. The department will use both increased revenues and reserves to pay for increased expenditures in the adopted budget, such as Accela enhancements. The budget also adjusts revenues to align with budget

Seattle Department of Construction and Inspections

legislation (Ordinance 126473) that reduces electrical, refrigeration and mechanical equipment fees in order to align permit fee revenues with expenses.

City Council Changes to the Proposed Budget

The City Council modified the proposed budget in the following ways:

- The City Council added \$1,273,520 of one-time General Fund support and ongoing General Fund to pay for 1.5 FTE Code Compliance Analysts to implement and administer the Economic Displacement Relocation Assistance ordinance (Ordinance 126451);
- The City Council added \$400,000 of ongoing General Fund for tenant services contracts;
- The City Council added \$145,000 of one-time General Fund for a rental market study; and
- The City Council added position authority in the Seattle Fire Department, Seattle Public Utilities and Seattle City Light in an effort to speed up permit processing and inspection times.

Seattle Department of Construction and Inspections

Incremental Budget Changes

Seattle Department of Construction and Inspections

	Dollars	FTE
2022 Adopted Budget	99,106,360	430.50
Baseline		
Baseline Adjustments for Personnel Costs	251,334	-
Citywide Adjustments for Standard Cost Changes	1,421,781	-
Proposed Operating		
Small Business Permit Facilitator	168,105	1.00
Unreinforced Masonry (URM) Program	222,746	1.00
Emergency Response	179,105	1.00
Race and Social Justice Initiative Staffing	168,105	1.00
Green Buildings and Energy Code Staffing	203,105	1.00
Code Compliance Staffing	289,967	1.00
Building Inspections Manager	168,105	1.00
Building Inspections Mechanical Inspector	178,985	1.00
Periodic Inspections Manager	181,770	1.00
Budget/Finance Staffing	168,105	1.00
Human Resources Staffing	254,067	2.00
SDCI Accela Enhancements Team	821,235	-
Virtual Permitting Counter	575,160	-
Legacy Permitting History Conversion	1,084,632	-
Labor Collection System Replacement	802,000	-
Increased Position Costs from Business-Driven Position Reclassifications	183,759	-
Fee Legislation Revenue Change	-	-
Proposed Technical		
Adjustments for Staff Added During 2021	3,250,413	22.00
Credit Card Transaction Fees	-	-
Fund Balancing Entries	-	-
General Fund Revenue Adjustments	-	-
Overhead Technical Adjustment	303,296	-
Revenue Adjustments	-	-
Council		
Implement the Economic Displacement Relocation Assistance Ordinance	1,469,940	1.50
Tenant Services Contracts	400,000	-
Rental Market Study	144,814	-
Add Position Authority to Improve Permit and Inspection Times	-	-

Seattle Department of Construction and Inspections

Total Incremental Changes	\$12,890,529	35.50
Total 2022 Adopted Budget	\$111,996,889	466.00

Description of Incremental Budget Changes

Baseline

Baseline Adjustments for Personnel Costs

Expenditures	\$251,334
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This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

Citywide Adjustments for Standard Cost Changes

Expenditures	\$1,421,781
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Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Proposed Operating

Small Business Permit Facilitator

Expenditures	\$168,105
Position Allocation	1.00

This item adds a new small business permit facilitator to SDCI's budget. The person in this role will act as a single point of contact to help businesses and fill vacant commercial spaces downtown and in South Lake Union as well as other neighborhood business districts impacted by COVID-19. The position will provide early guidance on regulatory issues, the permitting process, application requirements, and the corrections process to help permit applicants advance more quickly through the permit process. This position will also assist in permitting for the arts community, which has been hit particularly hard during COVID-19. This item is funded through SDCI's overhead (9% General Fund and 91% permit fees in the Construction and Inspections Fund). Of the total amount, approximately \$3,000 is one-time.

Unreinforced Masonry (URM) Program

Expenditures	\$222,746
Position Allocation	1.00

The 2022 Adopted Budget advances efforts to address unreinforced masonry issues by adding funding for a full-time advisor and a third-party consultant. This position and contractor will support the policy recommendations of the Unreinforced Masonry (URM) Policy Committee. The Committee recommends that the City require URM building owners to seismically retrofit their buildings in order to decrease the likelihood they will collapse in a large earthquake and increase the chance they can be safely occupied after a small or moderate earthquake. Of the total amount, \$200,000 is General Fund and \$23,000 is from the Construction and Inspections Fund; \$104,000 of the total amount is one-time.

Seattle Department of Construction and Inspections

Emergency Response

Expenditures	\$179,105
Position Allocation	1.00

This item adds a position to serve as SDCI's emergency response coordinator. This position will maintain the SDCI Emergency Response Plan, coordinate and monitor training for SDCI staff on the plan and specific responsibilities, and partner and coordinate with the Office of Emergency Management (OEM) on exercises, initiatives and strategic planning for emergency response and recovery. This item also includes a one-time purchase of emergency response kit supplies that will enable SDCI personnel to evaluate structural damage after a natural disaster. This item is funded by the Construction and Inspections Fund and includes approximately \$14,000 for one-time items.

Race and Social Justice Initiative Staffing

Expenditures	\$168,105
Position Allocation	1.00

This item adds ongoing budget and position authority for a new staff person fully dedicated to advancing the Race and Social Justice Initiative (RSJI) in SDCI. This position will add essential expert-level guidance regarding succession planning, leadership training and development, and change management. The position will also support City-wide initiatives such as the Seattle Promise program. This item is funded through SDCI's Construction and Inspections Fund. The total amount includes approximately \$3,000 for one-time items.

Green Buildings and Energy Code Staffing

Expenditures	\$203,105
Position Allocation	1.00

The 2022 Adopted Budget supports the Green Building Incentive Program and high performing Energy Code requirements with the addition of one new FTE fully dedicated to this work. This item adds expert-level staff to develop and oversee inspection during construction, conduct product approvals, provide for code interpretations, and develop a comprehensive final inspection process for sophisticated green and energy efficient systems in new buildings per new Energy Code requirements established in Ordinance 126358, which Council approved in June 2021. This item is designed to help Seattle achieve Washington State's goal of reducing energy consumption by 70% by 2030. This position is funded by permit fees and includes roughly \$38,000 for a vehicle purchase and other one-time costs.

Code Compliance Staffing

Expenditures	\$289,967
Position Allocation	1.00

This action adds ongoing budget and position authority for Code Compliance staff and provides for increased labor costs due to business-driven position reclassifications. These positions provide capacity to support policy development, process improvement, training, and organizational development and will manage the following Code Compliance enforcement programs: Housing, the Rental Registration and Inspection Ordinance (RRIO), Property Owner and Tenant Assistance (POTA), Land Use, Shoreline, Environmental, Tree Protection, Vacant Buildings, Junk and Abatement, and Construction and technical codes. This item is funded by permit fees and includes approximately \$3,000 for one-time costs.

Building Inspections Manager

Expenditures	\$168,105
Position Allocation	1.00

Seattle Department of Construction and Inspections

This item adds ongoing budget and position authority for a Building Inspections Manager. This investment increases SDCI's ability to effectively oversee an increasingly complex building construction workload, including more sophisticated building systems and a high-volume construction atmosphere. This item also improves the Inspections Team's span of control, increases the ability to develop meaningful staff training, and improves the customer experience by adding another accountability oversight manager. This position is funded by permit fees in SDCI's Construction and Inspections Fund and includes roughly \$3,000 for one-time items.

Building Inspections Mechanical Inspector

Expenditures	\$178,985
Position Allocation	1.00

This item adds ongoing budget and position authority for a Mechanical Inspector. This position increases capacity to help SDCI keep up with current workload demand and anticipated sustained construction activity. It also adds capacity to handle increased "Subject to Field Inspection" field reviews and inspections as well as an increased number of outdoor equipment installations. This position is funded by permit fees and includes \$38,000 for a vehicle and other one-time items.

Periodic Inspections Manager

Expenditures	\$181,770
Position Allocation	1.00

This action adds ongoing budget and position authority for a Periodic Inspections Manager. SDCI's periodic inspection workload increases every year because all elevators and boilers are inspected annually, in addition to inspections required by new construction. This position will provide expertise on complex building system workloads, including new energy efficiency standards, green concepts, climate change impacts, and innovations in built environment products and systems. This position will streamline business processes and develop new customer service performance targets for billing and annual certificate issuance needs. This position is paid for via permit fees and includes about \$3,000 for one-time items.

Budget/Finance Staffing

Expenditures	\$168,105
Position Allocation	1.00

The 2022 Adopted Budget adds one FTE to SDCI's Finance and Accounting team. This will allow each division in SDCI to have a dedicated finance staff person. This position will also support the department's Principal Economist by querying and analyzing permitting and performance data for reports required by the Mayor's Office and City Council; it will also assist with data requests from the local media and public disclosure requests. This position is supported by permit fees and includes \$3,000 for one-time items.

Human Resources Staffing

Expenditures	\$254,067
Position Allocation	2.00

This item adds two positions to SDCI's Human Resources (HR) team. Adding these positions will enable critical succession planning, provide capacity to plan for staff turnover, and strengthen SDCI's role in Citywide HR Governance and projects. This item is funded from SDCI overhead (9% General Fund and 91% permit fees in the Construction and Inspections Fund). Of the total amount, \$6,000 is one-time.

SDCI Accela Enhancements Team

Expenditures	\$821,235
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Seattle Department of Construction and Inspections

This one-time item adds an additional Accela enhancements team for SDCI. This team directly supports the goal of improving customer service by streamlining permitting processes. The team will work on SDCI's backlog of more than 200 Accela-related defects and needed adjustments. The added team will be staffed with consultants/contractors. This item is funded by permit fees in SDCI's Construction and Inspections Fund.

Virtual Permitting Counter

Expenditures \$575,160

This action adds one-time budget authority to modernize customer service at SDCI. This item will deploy software to create a virtual permitting counter that will serve as an online version of the "walk in" experience at the Applicant Services Center in the Seattle Municipal Tower. This item is funded with permit fees.

Legacy Permitting History Conversion

Expenditures \$1,084,632

This action adds one-time appropriation authority to convert historical permit information into the current Accela format. It also includes an update of the Permit and Property Records tool. This item directly improves customer service by increasing on-line access to permit history data and documents. SDCI Engineering Services and Land Use staff depend on historical data in order to analyze and approve current permit applications. Customers, from large architect/engineering firms to single-family homeowners, use historical records to determine as-built conditions and to confirm that existing structures were built to code. The Seattle Fire Department depends on these permit files for Certificates of Occupancy as well for access to plans for buildings that have recently burned. This investment is funded by permit fees in SDCI's Construction and Inspections Fund.

Labor Collection System Replacement

Expenditures \$802,000

This action adds one-time budget authority to replace SDCI's aging Labor Collection System (LCS) with an integrated time-keeping system. The goal is to replace the existing application, which is at the end of its life, with an application that uses up-to-date technology and can be more easily maintained. SDCI requires a custom application for timekeeping due to the large number of project codes used in the department, as well as the need to track non-employee time. The current application was developed in 2006 and has had only minor updates since its original release. This item is funded by permit fees in SDCI's Construction and Inspections Fund.

Increased Position Costs from Business-Driven Position Reclassifications

Expenditures \$183,759

Position Allocation -

The action adds ongoing budget authority to cover increased labor costs due to business-driven position reclassifications that allow SDCI to better fulfill business needs, provide appropriate customer service response levels, and retain talented staff.

Fee Legislation Revenue Change

Revenues \$(1,291,907)

This item recognizes a reduction in projected Construction and Inspections Fund revenues due to 2022 budget legislation (Ordinance 126473). SDCI's permit fee legislation includes a 25% reduction to the administrative fee for electrical permits as well as a 33% reduction to various refrigeration and furnace installation fees. SDCI reviews its fees annually and adjusts permit fees to align with the actual expenses of administering and supporting the permits.

Seattle Department of Construction and Inspections

Proposed Technical

Adjustments for Staff Added During 2021

Expenditures	\$3,250,413
Position Allocation	22.00

This action adds ongoing budget and position authority to adjust for staff added in the 2021 mid-year supplemental budget ordinance (Ordinance 126429). This includes 5 additional staff to work on the Accela permitting system, 2 positions to work on virtual design review, 1 FTE to work on the Property Owner and Tenant Assistance program, 1 position to work on building commissioning, and a total of 13 inspectors to conduct electrical, site development, elevator, pressure system, drainage, and building inspections.

Credit Card Transaction Fees

Expenditures	-
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This change reflects a \$375,000 adjustment for credit card transaction fees. The baseline budget for these fees is \$875,000; however, costs have averaged \$1.25 million per year for the past three years. Because this adjustment includes an offset to overhead, this is a net-zero budget adjustment in the Construction and Inspections Fund.

Fund Balancing Entries

Revenues	\$(3,546,500)
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This item is a technical item to balance revenues and expenditures for fund 48100, the Construction and Inspections Fund, which is managed by SDCI.

General Fund Revenue Adjustments

Revenues	\$340,000
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This item captures centrally projected and forecast General Fund revenue increments for this department.

Overhead Technical Adjustment

Expenditures	\$303,296
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This action adjusts the distribution of indirect overhead expenses across SDCI's budget programs. This adjustment is necessary to account for 2022 Adopted Budget changes in the following programs: Compliance; Government Policy Safety & Support; Indirect Cost Recovery Offset; Inspections; Land Use Services; Permit Services; and Rental Housing.

Revenue Adjustments

Revenues	\$15,406,449
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This item adjusts Construction and Inspections Fund revenues to align with current revenue forecasts. The forecasts have been updated based on current economic conditions.

Council

Implement the Economic Displacement Relocation Assistance Ordinance

Expenditures	\$1,469,940
Position Allocation	1.50

Seattle Department of Construction and Inspections

This item adds General Fund support and staff for information technology start-up costs, outreach, and ongoing staffing to implement the economic displacement relocation assistance ordinance that was passed by Council in September 2021. Ordinance 126451 established an economic displacement relocation assistance program. That program requires landlords to pay relocation assistance to tenants who leave their housing because of rent increases of 10 percent or more. The funding in the 2022 Adopted Budget is allocated as follows:

- (1) a one-time investment of \$1,253,520 is to enable SDCI to develop the information technology infrastructure for the program;
- (2) a one-time investment of \$20,000 is for SDCI to develop outreach materials that are accessible in a variety of languages; and
- (3) 1.5 FTE Code Compliance Analysts and ongoing funding (\$196,420 in 2022) will be used to administer the program on an ongoing basis once it has started.

The initial start-up period for the program is estimated to be between six and nine months. This item assumes that the additional staff required to implement the program would be hired by the end of the third quarter of 2022.

Tenant Services Contracts

Expenditures \$400,000

This adds ongoing General Fund support for tenant outreach, education, eviction defense, and other services. This amount is in addition to the \$1,720,000 in the proposed budget and brings the total amount for tenant-related support to \$2,120,000. This funding will be used for services such as tenant education, eviction defense, case management, and tenant counseling.

Rental Market Study

Expenditures \$144,814

This item adds one-time General Fund resources for a rental housing market study. The study will analyze the current submarkets within Seattle's city boundaries, evaluate how they have changed over time, and project how they are going to change in the future. The funding will be used for a consultant to conduct an analysis of how residential rental ownership, rent levels, demolitions, new construction, lease rates, and vacancy rates have changed by using the best available demographic and economic data sources.

Add Position Authority to Improve Permit and Inspection Times

In evaluating improvements to SDCI's permitting process, Council determined that adding staff to the Seattle Fire Department, Seattle Public Utilities, and Seattle City Light may improve inspection and permit turnaround times. This item adds position authority for permit reviewers in those three departments. These additional positions are intended to reduce permit bottlenecks and prevent delays in issuing permits and Certificates of Occupancy. This item also includes a request for the City Budget Office to recommend a fee schedule for full cost recovery of these positions and, if necessary, the development of new enterprise funds.

Seattle Department of Construction and Inspections

Expenditure Overview

Appropriations	2020 Actuals	2021 Adopted	2022 Adopted
SDCI - BO-CI-U2200 - Land Use Services			
00100 - General Fund	316,468	267,622	299,800
48100 - Construction and Inspections	18,978,552	24,007,643	24,606,652
Total for BSL: BO-CI-U2200	19,295,020	24,275,265	24,906,451
SDCI - BO-CI-U2300 - Permit Services			
48100 - Construction and Inspections	22,713,821	29,075,410	29,587,305
Total for BSL: BO-CI-U2300	22,713,821	29,075,410	29,587,305
SDCI - BO-CI-U23A0 - Inspections			
00100 - General Fund	63,942	252,607	226,182
48100 - Construction and Inspections	23,809,683	26,388,248	30,366,670
Total for BSL: BO-CI-U23A0	23,873,625	26,640,854	30,592,851
SDCI - BO-CI-U2400 - Compliance			
00100 - General Fund	5,906,999	7,293,370	9,304,926
00164 - Unrestricted Cumulative Reserve Fund	123,370	141,613	141,613
30010 - REET I Capital Fund	205,649	360,000	360,000
48100 - Construction and Inspections	3,622,324	3,885,573	4,652,664
Total for BSL: BO-CI-U2400	9,858,342	11,680,556	14,459,203
SDCI - BO-CI-U2500 - Leadership and Administration			
48100 - Construction and Inspections	1,817	-	-
Total for BSL: BO-CI-U2500	1,817	-	-
SDCI - BO-CI-U2600 - Government Policy, Safety & Support			
00100 - General Fund	1,160,923	915,741	1,220,919
48100 - Construction and Inspections	1,224,666	1,360,249	1,376,999
Total for BSL: BO-CI-U2600	2,385,589	2,275,989	2,597,918
SDCI - BO-CI-U2800 - Process Improvements & Technology			
48100 - Construction and Inspections	5,784,804	5,158,285	9,853,160
Total for BSL: BO-CI-U2800	5,784,804	5,158,285	9,853,160
Department Total	83,913,017	99,106,360	111,996,889
Department Full-Time Equivalents Total*	428.50	430.50	466.00

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Seattle Department of Construction and Inspections

Budget Summary by Fund Seattle Department of Construction and Inspections

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	7,448,331	8,729,339	11,051,827
00164 - Unrestricted Cumulative Reserve Fund	123,370	141,613	141,613
30010 - REET I Capital Fund	205,649	360,000	360,000
48100 - Construction and Inspections	76,135,667	89,875,407	100,443,449
Budget Totals for SDCI	83,913,017	99,106,360	111,996,889

Revenue Overview

2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
341900	General Government-Other Rev	8,712	-	-
342040	Detention/Correction Fees	-	-	340,000
350020	Fines/Forfeits-Non-Pkg Infract	241,503	55,000	55,000
350180	Misc Fines & Penalties	127,487	-	-
Total Revenues for: 00100 - General Fund		377,702	55,000	395,000
321900	Bus Lic&Perm-Other	49,009	-	-
322010	Nonbus Lic&Perm-Bldngs&Strc	42,706,804	28,906,987	37,052,272
322020	Nonbus Lic&Perm-Refrigerati	1,056,079	1,072,658	1,070,791
322030	Nonbus Lic&Perm-Use	11,120,162	9,188,169	10,618,054
322050	Nonbus Lic&Perm-Electrical	9,196,227	6,241,037	8,943,151
322060	Nonbus Lic&Perm-Sign	456,213	639,390	488,696
322070	Nonbus Lic&Perm-Boiler	1,327,351	1,432,315	1,647,147
322080	Nonbus Lic&Perm-Elevator	2,800,861	4,605,709	4,928,697
322090	Nonbus Lic&Perm-Furn & Oil	839,542	-	-
322270	Nonbus Lic&Perm-Energy	497,515	-	-
322900	Nonbus Lic&Perm-Other	28,595	-	-
332010	Fed Entitlmnt-Forfeited Prop	1,097	-	-
341050	Word Proc/Printing/Dupl Svcs	996	-	-
341090	Sales Of Merchandise	806	-	-
341190	Personnel Service Fees	40	-	-
341900	General Government-Other Rev	247,385	2,118,840	2,118,840
342070	Condominium Conversion Fees	751	-	-
342080	Vacant Building Inspect Fees	275,221	-	-
342100	Rental Housing Regist Fees	1,083,152	3,163,605	2,198,058

Seattle Department of Construction and Inspections

343000	Utilities	(7,140)	-	-
343180	Drainage Permit Fees	3,719,784	2,607,904	4,283,505
343190	Other Drainage/Wastewater Rev	347	-	-
343300	Abatement Charges	83,421	-	-
343310	Recoveries	2,707,198	2,000,000	2,671,759
344130	Plan Review & Inspection	10,002	-	-
344900	Transportation-Other Rev	455,509	423,750	493,936
350190	Nsf Check Fees	147	-	-
360020	Inv Earn-Residual Cash	1,919,410	1,176,338	1,176,338
360220	Interest Earned On Delinquent A	1,630	-	-
360360	Sponsorship And Royalties	198	-	-
360900	Miscellaneous Revs-Other Rev	3,176	8,064,477	8,064,477
Total Revenues for: 48100 - Construction and Inspections		80,581,489	71,641,180	85,755,722
400000	Use of/Contribution to Fund Balance	-	18,234,227	14,687,727
Total Resources for:48100 - Construction and Inspections		80,581,489	89,875,407	100,443,449
Total SDCI Resources		80,959,191	89,930,407	100,838,449

Seattle Department of Construction and Inspections

Appropriations by Budget Summary Level and Program

SDCI - BO-CI-U2200 - Land Use Services

The purpose of the Land Use Services Budget Summary Level is to provide land use permitting services.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Land Use Services	19,295,020	22,603,024	23,234,210
Land Use Services CBA	-	1,672,241	1,672,241
Total	19,295,020	24,275,265	24,906,451
Full-time Equivalents Total*	99.00	99.00	102.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Land Use Services Budget Summary Level:

Land Use Services

The purpose of the Land Use Services Program is to provide land use permitting services to project applicants, City of Seattle departments, public agencies, and residents. Land Use staff provide permit process information and regulatory expertise to inform pre-application construction project design. Land Use staff also review development concepts as part of a developer's permit application. The Land Use review process includes eliciting public input and facilitating public meetings and design review board meetings. It may also include coordination with various city and county agencies, defending project decisions during appeal to the Hearing Examiner or coordinating the department recommendation for a development application through the City Council approval process. These services are intended to ensure that development proposals are reviewed in a fair, reasonable, efficient, and predictable manner, and to ensure that the plans substantially comply with applicable codes, legal requirements, policies, and community design standards.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Land Use Services	19,295,020	22,603,024	23,234,210
Full Time Equivalents Total	99.00	99.00	102.00

Land Use Services CBA

The purpose of the Land Use Services CBA Program is to display the amount of unallocated Contingent Budget Authority (CBA) in the Land Use Services BSL that has not been accessed. In contrast, CBA that is accessed is appropriated in the programs in which it will be spent.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Land Use Services CBA	-	1,672,241	1,672,241

Seattle Department of Construction and Inspections

SDCI - BO-CI-U2300 - Permit Services

The purpose of the Permit Services Budget Summary Level is to facilitate the review of development plans and processing of permits.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Permit Services	22,713,821	25,409,275	25,921,169
Permit Services CBA	-	3,666,136	3,666,136
Total	22,713,821	29,075,410	29,587,305
Full-time Equivalents Total*	105.00	105.00	106.00

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The following information summarizes the programs in Permit Services Budget Summary Level:

Permit Services

The purpose of the Permit Services Program is to facilitate the review of development plans and processing of permits.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Permit Services	22,713,821	25,409,275	25,921,169
Full Time Equivalents Total	105.00	105.00	106.00

Permit Services CBA

The purpose of the Permit Services CBA Program is to display the amount of unallocated Contingent Budget Authority (CBA) in the Permit Services BSL that has not been accessed for construction plan review and peer review contracts. In contrast, CBA that is accessed is appropriated in the programs in which it will be spent.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Permit Services CBA	-	3,666,136	3,666,136

SDCI - BO-CI-U23A0 - Inspections

The purpose of the Inspections Budget Summary Level is to provide on-site inspections of property under development, inspections of mechanical equipment at installation and on an annual or biennial cycle, and certification of installers and mechanics.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Inspections	23,873,625	23,914,754	27,866,751

Seattle Department of Construction and Inspections

Inspections Services CBA	-	2,726,100	2,726,100
Total	23,873,625	26,640,854	30,592,851
Full-time Equivalents Total*	104.00	104.00	121.00

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The following information summarizes the programs in Inspections Budget Summary Level:

Inspections

The purpose of the Inspections Program is to provide timely on-site inspections of property under development at predetermined stages of construction; work closely with project architects, engineers, developers, contractors, and other City of Seattle departments to approve projects as substantially complying with applicable City codes, ordinances, and approved plans; and to issue final approvals for occupancy.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Inspections	23,873,625	23,914,754	27,866,751
Full Time Equivalents Total	104.00	104.00	121.00

Inspections Services CBA

The purpose of the Inspections Services CBA Program is to display the amount of Contingent Budget Authority (CBA) that has not been accessed within the Inspections BCL for construction inspections and electrical inspections with plan review. In contrast, CBA that is accessed is appropriated in the programs in which it will be spent.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Inspections Services CBA	-	2,726,100	2,726,100

SDCI - BO-CI-U2400 - Compliance

The purpose of the Compliance Budget Summary Level is to ensure land and buildings are developed, used and maintained according to applicable code standards, reduce deterioration of structures and properties, enforce tenant protections, and support outreach and education for landlords and tenants in coordination with other departments and community organizations.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Compliance	7,999,089	9,519,887	12,179,459
Rental Housing	1,859,253	2,160,668	2,279,744
Total	9,858,342	11,680,556	14,459,203
Full-time Equivalents Total*	51.50	52.50	56.00

Seattle Department of Construction and Inspections

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Compliance Budget Summary Level:

Compliance

The purpose of the Compliance Program is to investigate and respond to violations of code standards for the development, use, maintenance, and management of land and buildings, facilitate compliance by property owners and other responsible parties, pursue enforcement actions against violators through the legal system, reduce the deterioration of structures and properties to reduce blight, and manage the adoption of administrative rules and response to claims. The program also supports outreach and education for landlords and tenants, working in coordination with other departments and community organizations.

Expenditures/FTE	2020	2021	2022
	Actuals	Adopted	Adopted
Compliance	7,999,089	9,519,887	12,179,459
Full Time Equivalents Total	38.50	39.50	42.00

Rental Housing

The purpose of the Rental Housing Program is to improve the quality of the rental housing stock in Seattle and investigate and respond to violations of tenant protection regulations. By registering and inspecting all rental housing properties the program helps ensure key life, health and safety standards are met. The program provides assistance to property owners and tenants regarding relocation assistance, just cause eviction, and other duties and responsibilities of owners and tenants.

Expenditures/FTE	2020	2021	2022
	Actuals	Adopted	Adopted
Rental Housing	1,859,253	2,160,668	2,279,744
Full Time Equivalents Total	13.00	13.00	14.00

SDCI - BO-CI-U2500 - Leadership and Administration

The purpose of the Leadership & Administration Budget Summary Level is to lead and direct department employees, provide policy guidance, and oversee relationships with the community.

Program Expenditures	2020	2021	2022
	Actuals	Adopted	Adopted
Citywide Indirect Costs	-	23,382,591	24,773,696
Departmental Indirect Costs	1,260	4,068,703	4,821,561
Divisional Indirect Costs	557	2,951,440	3,377,118
Indirect Cost Recovery Offset	-	(30,402,734)	(32,972,375)
Total	1,817	-	-
Full-time Equivalents Total*	59.00	59.00	64.00

Seattle Department of Construction and Inspections

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Leadership and Administration Budget Summary Level:

Citywide Indirect Costs

The purpose of the Citywide Indirect Costs Program is to collect and allocate departmental central costs such as pooled costs, paid-time-off, and other City central costs. The costs in this program are allocated to all department programs except the Contingent Budget Authority (CBA) Programs, the Process Improvements & Technology (PI&T) Program, and other programs in Leadership and Administration.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	-	23,382,591	24,773,696

Departmental Indirect Costs

The purpose of the Departmental Indirect Costs Program is to lead and support department employees; provide policy guidance and financial stewardship; manage the public disclosure of documents; and oversee relationships with the community, government agencies, and the media. The costs in this program are allocated to all department programs except the Contingent Budget Authority (CBA) Programs, the Process Improvements & Technology (PI&T) Program, and other programs in Leadership and Administration.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Departmental Indirect Costs	1,260	4,068,703	4,821,561
Full Time Equivalents Total	32.00	32.00	37.00

Divisional Indirect Costs

The purpose of the Divisional Indirect Costs Program is to provide support functions for SDCI's primarily fee funded programs: Land Use Services, Permit Services, Inspections; and for the fee-funded portion of the Government Policy, Safety and Support Program. The costs in this program are allocated only to the programs described above.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Divisional Indirect Costs	557	2,951,440	3,377,118
Full Time Equivalents Total	27.00	27.00	27.00

Indirect Cost Recovery Offset

The purpose of the Indirect Cost Recovery Offset Program is to offset the proportionate share of Citywide Indirect Costs, Departmental Indirect Costs, and Divisional Indirect Costs that allocate to the department's other Budget Summary Level programs as overhead. It is necessary to offset the

Seattle Department of Construction and Inspections

full cost of indirect cost programs to calculate the budget appropriation and revenue requirements of the related programs.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Indirect Cost Recovery Offset	-	(30,402,734)	(32,972,375)

SDCI - BO-CI-U2600 - Government Policy, Safety & Support

The purpose of the Government Policy, Safety & Support Budget Summary Level is to develop and update land use code and technical code regulations, and provide appropriate support for disaster preparation, mitigation, response, and recovery services.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Govt Policy, Safety & Support	2,385,589	2,275,989	2,597,918
Total	2,385,589	2,275,989	2,597,918
Full-time Equivalents Total*	10.00	10.00	11.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SDCI - BO-CI-U2800 - Process Improvements & Technology

The purpose of the Process Improvements and Technology Budget Summary Level is to allow the department to plan and implement continuous improvements to its business processes, including related staff training and equipment purchases. The purpose includes ensuring the Department's major technology investments are maintained, upgraded, or replaced when necessary.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Process Improvements and Tech	5,784,804	5,158,285	9,853,160
Total	5,784,804	5,158,285	9,853,160
Full-time Equivalents Total*	-	1.00	6.00

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Office of Economic Development

Pamela Banks, Interim Director

(206) 684-8090

www.seattle.gov/economicdevelopment

Department Overview

The Office of Economic Development (OED) is committed to building an inclusive economy in the City of Seattle. OED works at all levels of our local economy to:

- Support small and micro-businesses.
- Partner with neighborhood business districts, and support Business Improvement Area (BIA) formation.
- Support creative business sectors, workers, and special event organizers.
- Partner with key industries that drive innovation, job growth and global competitiveness, including technology, manufacturing, maritime, clean technology startups, healthcare, and creative industries.
- Invest in our local workforce with an emphasis on young people, low-income, as well as un- and under-employed adults.

Seattle, like all other cities and communities across the country is experiencing significant impacts from COVID-19 on our small businesses, workers, industries, neighborhoods, individuals, and families. Our Black, Indigenous, people of color, women, LGBTQ+, immigrant, refugee, and low-income communities have been disproportionately impacted as existing inequities have been exacerbated by the pandemic and ongoing institutional racism. As the city transitions from emergency COVID-19 response toward longer-term recovery, OED will play a leading and critical role in near- and long-term economic development and community resilience efforts. Through collaborative partnerships, our investments, strategies, and programs will work to achieve our population results for an inclusive economy and resilient communities:

- Neighborhood Recovery: Neighborhoods and communities rebound from the impacts of COVID-19 and thrive.
- Downtown Revitalization: Businesses, employees, residents, visitors, and cultural institutions in downtown neighborhoods are revitalized after COVID-19 and thriving.
- Small Business Support: Entrepreneurs and small businesses can recover from the impacts of COVID-19, stabilize, and grow their businesses.
- Education and Workforce Development: Current and future workers are employed and trained in opportunity sectors that are resistant to automation and have middle and high-wage earning potential.
- Targeted Investments in BIPOC Communities: Black, Indigenous, and People of Color communities recover from the impacts of COVID-19 and generate positive long-term outcomes.
- Access to Resources: Individuals and families recover from immediate economic and social impacts of COVID-19.

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	15,870,860	14,554,537	11,864,722
Other Funding - Operating	115,779	62,597	14,563,758
Total Operations	15,986,639	14,617,134	26,428,479
Total Appropriations	15,986,639	14,617,134	26,428,479

Office of Economic Development

Full-Time Equivalents Total*	37.00	36.00	40.00
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** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Overview

The COVID-19 pandemic continues to affect Seattle’s local and regional economy and disproportionately impact our Black, Indigenous and People of Color (BIPOC) communities. The Office of Economic Development (OED) has taken a leading role in delivering the emergency response to small businesses and workers, and has led in planning for Seattle’s economic recovery and community resilience efforts. OED’s programs further Seattle’s Inclusive Economic Agenda by focusing on building community and generational wealth, connecting current and future workers to family-wage jobs and opportunities of the future economy that are resistant to automation, , and capacity-building for neighborhood resilience in the face of displacement. OED programs intend to reduce the impact COVID-19 and systemic racism have had on individuals and communities who have been disproportionately harmed by both. Additional department operating changes help OED adjust to revenue changes and focus staff on citywide economic recovery strategies.

In July of 2020, City Council passed the JumpStart Payroll Tax legislation and Spending Resolution with collection of the tax set to begin on January 1, 2022. The 2022 Adopted Budget utilizes this tax in conjunction with other funding sources to invest \$11.8M in economic recovery and economic resiliency programming. These new investments in small business operating capital, workforce development, and small business ownership opportunities were informed by community process and align with the Council’s JumpStart priorities.

The following section reflects the Proposed Budget. Council made changes to these investments detailed in the City Council Changes section below.

Supporting Workers & Economic Recovery in 2022

OED will coordinate and implement a citywide workforce development strategy to support un/under employed, low income earning, and youth/young adult workers who are disproportionately impact by COVID, transition to middle-high wage careers that are resistant to automation and develop the in-demand skills for the future economy. New workforce development program investments totaling \$4.5M in Seattle Rescue Plan 3, enabled by funding from the federal Coronavirus Local Fiscal Recovery (CLFR) dollars will be distributed between OED and five other City departments. OED will provide coordinated leadership across the full portfolio of workforce development programming. New investments made within OED will focus on developing an inclusive maritime workforce development strategy.

Fulfilling the Equitable Communities Initiative Task Force Recommendations

In 2021, City Council and Mayor Durkan allocated \$30M to recommendations made by the Equitable Communities Initiative Task Force. The Proposed Budget continues these investments intended to reduce the historic harm of institutional racism on BIPOC communities. The \$9.7 million in ECI investments made within OED are intended to connect BIPOC young people and adults to healthcare careers and create opportunities for small businesses to access capital and technical assistance. These investments are supported by and align with the JumpStart Payroll Tax and Spending Resolution.

Small Business Ownership Fund

To complement the investments recommended by the Equitable Communities Initiative Task Force and further the City’s economic recovery strategy, OED will launch the Small Business Ownership Fund. This investment is provided as part of Seattle Rescue Plan 3, enable by funding from CLFR. This fund will support small businesses ability own

Office of Economic Development

their properties, create place based economic growth, and advance anti-displacement initiatives throughout the city.

City Council Changes to the Proposed Budget

Council made changes to the Equitable Communities Initiative (ECI) investments by switching Small Business Development Capital, Small Business Technical Assistance, Youth Healthcare Exploration, and Healthcare Career Pipeline investments from on-going funding to one-time funding and by making a commitment to work with the Executive to identify an on-going funding source for all Equitable Community Investments in 2023. Council reduced the overall ECI investments by \$4M from \$9.7M to \$5.7M in 2022. Council appropriated \$400,000 of one-time funding to support emerging businesses in Lake City, business outreach in Northgate, and economic opportunities for refugees and immigrants. Council provided \$650,000 of one-time payroll expense tax funding for the development of an economic revitalization implementation plan and a workforce development strategic plan. These plans will direct future payroll expense tax economic revitalization funding priorities.

Incremental Budget Changes

Office of Economic Development

	Dollars	FTE
2021 Adopted Budget	14,617,134	36.00
Baseline		
One-time Reversals	(3,386,000)	-
Citywide Adjustments for Standard Cost Changes	42,896	-
Baseline Adjustments for Personnel Costs	126,550	-
Proposed Operating		
Maritime Workforce Development	500,000	-
Small Business Development Capital (Equitable Communities Initiative)	4,980,621	-
Small Business Technical Assistance (Equitable Communities Initiative)	2,480,621	-
Youth Healthcare Career Exploration (Equitable Communities Initiative)	480,621	-
Healthcare Career Pipeline (Equitable Communities Initiative)	1,680,621	-
ECI Staffing Changes	-	4.00
Small Business Ownership Fund	7,600,000	-
Permit Fee Reform Racial Equity Toolkit	50,000	-
Revenue Adjustments - Seattle Investment Fund Contribution	-	-
Contract Reduction & Shift in Funding Source	(90,987)	-
Admissions Tax Cut for Special Events Staffing	-	-
Funding Source Shift for Special Events Staffing	-	-
Healthcare Cost Tech Adjustment	77,516	-
Language Premium Staff Stipend	4,800	-
Proposed Technical		
Deputy Director	200,328	-
Revenue Adjustments	-	-

Office of Economic Development

Health Care Technical Adjustment - -

Council

Changes to Jumpstart Fund Expenditures, Coronavirus Local Recovery Fund Resources, and Other Community-led Investments	(3,336,242)	-
Add \$50,000 payroll expense tax to OED to support new and emerging businesses in Lake City	50,000	-
Add \$50,000 payroll expense tax to OED to support business outreach in Northgate	50,000	-
Add \$300,000 GF to OED to support economic opportunities for refugee and immigrant women	300,000	-

Council Provisos

Proviso funding for Creative Industry position in OED	-	-
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Total Incremental Changes **\$11,811,345** **4.00**

Total 2022 Adopted Budget **\$26,428,479** **40.00**

Description of Incremental Budget Changes

Baseline

One-time Reversals

Expenditures	\$(3,386,000)
Revenues	\$(1,000,000)

This item reverses one-time changes to the 2021 Adopted Budget. \$14,000 will be restored to the baseline for the Creative Industry Advocate salary. \$50,000 in workforce development will be removed from the baseline. \$3,000,000 will be removed from the joint COVID relief funding. \$350,000 will be removed as part of the Clean City Initiative.

Citywide Adjustments for Standard Cost Changes

Expenditures	\$42,896
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Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Baseline Adjustments for Personnel Costs

Expenditures	\$126,550
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This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

Office of Economic Development

Proposed Operating

Maritime Workforce Development

Expenditures \$500,000

The Council altered this proposal in the adopted budget. Refer to the Council Phase Changes section below. The Proposed Budget description follows: This item adds \$500,000 in one-time resources to create a workforce development program within the manufacturing and maritime key industries where Seattle holds a competitive advantage. Rebuilding a stronger, and more equitable economy after COVID-19 must focus on those most impacted by the pandemic including our communities of color and women. This item is part of a set of workforce development programming enabled by CLFR funds, and is part of Seattle Rescue Plan 3 (SRP3). The workforce development programming seeks to create strong pathways to middle wage jobs and more wealth-generating businesses in industries that will thrive in the future. Investments in economic inclusion will help Seattle recover from the pandemic and position our local economy for continued equitable growth. The other departments receiving workforce development allocations enabled by CLFR funds are ARTS, FAS, OH, OIRA, and OSE. See the Seattle Rescue Plan section of this 2022 Budget Book for more on SRP3.

Small Business Development Capital (Equitable Communities Initiative)

Expenditures \$4,980,621

The Council altered this proposal in the adopted budget. Refer to the Council Phase Changes section below. The Proposed Budget description follows: This item adds \$5,000,000 for on-going programming and 1.0 FTE intended to decrease the barriers BIPOC populations face when securing financing for their small businesses. Funding will be provided in the form of small business grants to leverage additional lending as needed for small business growth and expansion that leads to additional small business employment and long-term commercial wealth. This item was recommended by the Equitable Communities Initiative Task Force, and is funded with Payroll Tax resources as it is consistent with the JumpStart policy goals regarding economic resiliency.

Small Business Technical Assistance (Equitable Communities Initiative)

Expenditures \$2,480,621

The Council altered this proposal in the adopted budget. Refer to the Council Phase Changes section below. The Proposed Budget description follows: This item adds \$2,500,000 and 1 FTE to fund on-going technical assistance intended for BIPOC small business owners. These services will be provided via contractual relationships with local Community Development Financial Institutions (“CDFIs”) and other organizations selected through an RFP process in 2021 for the same purpose. This item was recommended by the Equitable Communities Initiative Task Force, and is funded with Payroll Tax resources as it is consistent with the JumpStart policy goals regarding economic resiliency.

Youth Healthcare Career Exploration (Equitable Communities Initiative)

Expenditures \$480,621

The Council altered this proposal in the adopted budget. Refer to the Council Phase Changes section below. The Proposed Budget description follows: This item adds \$500,000 for on-going programming and 1.0 FTE intended to increase the number of BIPOC representation in the healthcare profession. Funding will be intended for BIPOC focused organizations to create programs that advance youth career exploration activities, mentorships, internships, and partnerships in the health care sector. This item was recommended by the Equitable Communities Initiative Task Force, and is funded with Payroll Tax resources as it is consistent with the JumpStart policy goals regarding economic resiliency.

Healthcare Career Pipeline (Equitable Communities Initiative)

Expenditures \$1,680,621

Office of Economic Development

The Council altered this proposal in the adopted budget. Refer to the Council Phase Changes section below. The Proposed Budget description follows: This item adds \$1,700,000 for ongoing programming and 1.0 full time staff member intended to address the need for greater BIPOC representation in the healthcare profession, especially in positions which impact health outcomes, by focusing on programs that support new and/or non-traditional paths into healthcare careers and includes technical assistance for smaller healthcare providers. Funding will be used to contract with partner organizations to develop viable career pathways intended for BIPOC individuals within the health care profession. This item was recommended by the Equitable Communities Initiative Task Force, and is funded with Payroll Tax resources as it is consistent with the JumpStart policy goals regarding economic resiliency.

ECI Staffing Changes

Position Allocation 4.00

This change increases the Office of Economic Development's position authority by 3.5 FTEs to provide sufficient staffing support within the Business Services BSL to implement the goals set out by the Equitable Communities Initiative Taskforce. This change is included in the Third Quarter 2021 Supplemental legislation for 2021 and this item formalizes the staffing increase for 2022.

Small Business Ownership Fund

Expenditures \$7,600,000

The Council altered this proposal in the adopted budget. Refer to the Council Phase Changes section below. The Proposed Budget description follows: This item adds \$7,600,000 to create a Small Business Ownership Fund. Funding is intended for BIPOC owned businesses in high displacement areas to finance the acquisition and development of commercial space, providing opportunities to own space and build equity. Financing will be paired with OED's technical assistance programs which will support businesses during the construction process. This investment is provided as part of Seattle Rescue Plan 3, enable by funding from CLFR.

Permit Fee Reform Racial Equity Toolkit

Expenditures \$50,000

This item adds \$50,000 of one-time funding to undertake a Racial Equity Toolkit process around the potential impacts of changing fees for film and special event permitting in the right of way. This investment would help to ensure that proposed fee reforms are properly informed by an equity analysis prior to drafting new legislation and fee schedules.

Revenue Adjustments - Seattle Investment Fund Contribution

Revenues \$(91,000)

This on-going change reduces Seattle Investment Fund, LLC's (SIF) annual contributions to the General Fund by (\$91,000) to recognize the decrease in staff support OED provides the SIF. The 2022 baseline budget assumed a SIF contribution of \$117,000 to cover City's costs of engaging in asset management for the New Market Tax Credit (NMTC) funded real estate portfolio held by SIF. The projects in this portfolio are scheduled to complete by the end of 2022.

Contract Reduction & Shift in Funding Source

Expenditures \$(90,987)

This on-going change proposes to cut Community Development Block Grant (CDBG) spending with community-based contractors by \$91,000 and reallocate that CDBG funding to backfill for OED staff time spent providing technical assistance to small businesses. This shift in the use of CDBG would free up the General Fund (GF) previously backing this staff. General Fund savings resulting from this change will be used to support the reduction of revenue from the

Office of Economic Development

Seattle Investment Fund as previously described. Contract reductions for technical assistance will be support by the other funding allocations previously described.

Admissions Tax Cut for Special Events Staffing

Revenues \$(63,919)

This on-going change decreases the Admissions Tax revenue received from the Office of Arts and Culture (Arts) which had previously supported the Office of Economic Development's Special Events Program Lead, Strategic Advisor 1 position. Through this change, OED will receive enhanced General Fund support in 2022 to backfill for this loss in funding which will ensure the seamless continuation of special events coordination work.

Funding Source Shift for Special Events Staffing

Expenditures -

This on-going change swaps the backing of OED expenditures related to the Special Events Lead Strategic Advisor 1 position, previously backed by the Office of Arts and Culture's (Arts) Admissions Tax. Due to a decrease in the revenue anticipated to be received from Arts Admissions Tax previously described, the General Fund will now fully back this position.

Healthcare Cost Tech Adjustment

Expenditures \$77,516

This is a technical adjustment to recognize \$77,516 in healthcare costs associated with the permanent hire of 4.0 FTEs brought on to support the work of the investments identified by the Equitable Communities Taskforce. Since healthcare costs are billed to one project in the Finance & Administration BSL, those cuts were reduced from the change requests made to the Business Services BSL and moved to the correct location.

Language Premium Staff Stipend

Expenditures \$4,800

This item increases ongoing appropriation authority for language services stipends by \$4,800. Per the Coalition of City Unions collective bargaining agreement, City employees who are multilingual and provide language services, such as interpretation and translation, to communicate with clients and/or other employees in business-related situations are now eligible for a monthly language premium stipend. The amounts in the 2022 budget are estimates based on the eligible employees from 2021.

Proposed Technical

Deputy Director

Expenditures \$200,328

This technical changes restores appropriation authority for the Deputy Director position that was reduced from the department on a one-time basis in the 2019 Adopted Budget.

Revenue Adjustments

Revenues \$388,001

This item increases OED's projection for Special Event (SE) permit fee collections by \$388,000 in 2022 to reflect a total SE fee collection of \$855,000 in 2022. This change assumes that OED will collect about 75% of the total fees collected in 2019 when SE permitting was at its peak of \$1.14M.

Office of Economic Development

Health Care Technical Adjustment

Expenditures -

This net zero technical change adjust appropriation authority to correspond with the departments internal policies for expense related to healthcare cost.

Council

Changes to Jumpstart Fund Expenditures, Coronavirus Local Recovery Fund Resources, and Other Community-led Investments

Expenditures \$(3,336,242)

This omnibus Council Budget Action impacts the Office of Housing in the following ways:

The City Council amended the 2022 Proposed Budget by reallocating \$70.7 million of one-time federal Coronavirus Local Fiscal Recovery Act (CLFR) Funds to revenue replacement in the General Fund. This action allows for the reallocation of funds in the Jumpstart Payroll Expense Tax (PET) Fund for purposes outlined in Ordinance 126393. Full revenue replacement details can be found in the Seattle Rescue Plan chapter. The Maritime Workforce Development program and Small Business Ownership Fund will now be funded by PET.

City Council reduced funding for the Equitable Communities Initiative Task Force recommendations by \$14 million in the 2022 Adopted Budget, relative to the Executive’s proposed budget, and changed appropriations to one-time funding. The Council issued a Statement of Legislative Intent that they will work with the Executive to identify ongoing funding to sustain the commitment to the recommendations. The Small Business Development Capital investment received a reduction of \$1,245,000 leaving an appropriation for 2022 of \$3,755,000. Total one-time funding for the initiative over 2021-22 is therefore \$8,755,000 including the \$5,000,000 provided in the 2021 budget. The Small Business Technical Assistance investment received a reduction of \$1,240,310 leaving an appropriation for 2022 of \$1,259,690. Total one-time funding for the initiative over 2021-22 is therefore \$3,759,690 including the \$1,200,000 provided in the 2021 budget. The Youth Healthcare Exploration investment received a reduction of \$240,311 leaving an appropriation for 2022 of \$259,689. Total one-time funding for the initiative over 2021-22 is therefore \$759,689 including the \$500,000 provided in the 2021 budget. The Healthcare Career Pipeline investment received a reduction of \$1,260,621 leaving an appropriation for 2022 of \$439,379. Total one-time funding for the initiative over 2021-22 is therefore \$2,139,379 including the \$1,700,000 provided in the 2021 budget.

For additional details please see the Finance General chapter of the 2022 Adopted Budget.

Add \$50,000 payroll expense tax to OED to support new and emerging businesses in Lake City

Expenditures \$50,000

This item adds \$50,000 of one-time payroll expense tax to the Office of Economic Development to support Black, Indigenous, and people of color (BIPOC)-owned businesses in the Lake City neighborhood. This funding will support development of a program to connect new and emerging BIPOC-owned businesses with vacant commercial space by a neighborhood business organization, such as Build Lake City Together. The organization will be expected to use its relationships with property owners in Lake City to negotiate favorable lease agreements for the businesses and provide other forms of technical assistance as needed.

Add \$50,000 payroll expense tax to OED to support business outreach in Northgate

Expenditures \$50,000

This item adds \$50,000 of one-time payroll expense tax to the Office of Economic Development (OED) for a consultant to engage with businesses in the Northgate neighborhood.

Office of Economic Development

The consultant will discuss with business owners and key stakeholders various strategies to support business district cohesion and resilience in light of forthcoming changes to the neighborhood as a result of the opening of the new light rail station and other developments in the area. In the event that OED and/or the consultant determines that culturally responsive outreach is necessary for this project, some portion of this funding is expected to be used to compensate the Department of Neighborhoods' Community Liaison program, as appropriate.

Add \$300,000 GF to OED to support economic opportunities for refugee and immigrant women

Expenditures \$300,000

This item adds \$300,000 of one-time General Fund to the Office of Economic Development (OED) to support an organization that helps immigrant and refugee women use and expand on their artisanal skills to achieve economic stability, such as the Refugee Artisan Initiative (RAI). This funding will be used to expand programming and increase the organization's capacity so that it can support an additional 34 women in its programs in 2022.

Council Provisos

Proviso funding for Creative Industry position in OED

This item imposes a proviso on funding in the Office of Economic Development (OED) for a position that was intended to support policy development and implementation of strategies related to the creative industries. In the 2022 Proposed Budget, OED would repurpose: (1) the Creative Industry Director position to serve as the Division Director who would oversee OED's main lines of business; and (2) the Creative Industry Policy Advisor to serve as the Creative Industry Manager whose responsibilities would include policy development, implementation, and management of the Creative Industry Team (5.0 FTE). These changes would diminish staff capacity to support the creative industries.

The intent of this proviso is to ensure that OED maintains a dedicated staff position that can lead policy development and implementation of strategies related to the creative industries. OED is currently in the process of updating its creative industry strategy in response to the pandemic and anticipates completion of a Creative Sector Action Plan in early 2022.

This CBA would impose the following proviso:

"None of the money appropriated in the 2022 budget in the Office of Economic Development may be spent for the Creative Industry Manager position until the Chair of the Council's Community Economic Development Committee, or successor committee, files a certification with the City Clerk that the Office of Economic Development has provided the following: (1) Office of Economic Development's Creative Sector Action Plan and (2) description of how the Office of Economic Development will reorganize so that this position can focus solely on policy development and implementation related to the creative industries and not be responsible for staff management."

Changes to Jumpstart Fund Expenditures, Coronavirus Local Recovery Fund Resources, and Other Community-led Investments

This Council Budget Action also imposes the following provisos:

"Of the appropriation in the 2022 budget for the Office of Economic Development, \$650,000 is appropriated solely for development of an economic revitalization implementation plan and a workforce development strategic plan, as described in Appendix 4 of Attachment A to Council Budget Action FG-001-C-001, and may be spent for no other purpose. Furthermore, none of the money so appropriated may be spent until the Chairs of the Council's Finance and Housing Committee and Community Economic Development Committee, or successor committees, file a certification with the City Clerk that the Office of Economic Development has provided a report describing in detail the proposed process, including a timeline, for completing both the economic revitalization implementation plan and the workforce development strategic plan."

Office of Economic Development

Expenditure Overview

	2020 Actuals	2021 Adopted	2022 Adopted
Appropriations			
OED - BO-ED-ADMIN - Leadership and Administration			
00100 - General Fund	2,297,937	2,611,251	2,892,730
14500 - Payroll Expense Tax	-	-	77,516
Total for BSL: BO-ED-ADMIN	2,297,937	2,611,251	2,970,246
OED - BO-ED-X1D00 - Business Services			
00100 - General Fund	13,572,923	11,943,286	8,971,991
12400 - Arts and Culture Fund	115,779	62,597	-
14500 - Payroll Expense Tax	-	-	14,486,242
Total for BSL: BO-ED-X1D00	13,688,702	12,005,883	23,458,233
Department Total	15,986,639	14,617,134	26,428,479
Department Full-Time Equivalents Total*	37.00	36.00	40.00

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Summary by Fund Office of Economic Development

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	15,870,860	14,554,537	11,864,722
12400 - Arts and Culture Fund	115,779	62,597	-
14500 - Payroll Expense Tax	-	-	14,563,758
Budget Totals for OED	15,986,639	14,617,134	26,428,479

Office of Economic Development

Appropriations by Budget Summary Level and Program

OED - BO-ED-ADMIN - Leadership and Administration

The purpose of the Leadership and Administration Budget Summary Level is to provide executive, community, financial, human resource, technology and business support to the Office of Economic Development.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	687,279	811,449	793,428
Departmental Indirect Costs	1,024,658	1,245,439	1,465,560
Pooled Benefits	586,001	554,363	711,259
Total	2,297,937	2,611,251	2,970,246
Full-time Equivalents Total*	8.00	8.00	8.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Leadership and Administration Budget Summary Level:

Citywide Indirect Costs

The purpose of the Citywide Indirect Costs program is to fund internal services costs originating from outside of the department such as allocated costs from the Department of Finance and Administrative Services and Seattle Information Technology Department.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	687,279	811,449	793,428

Departmental Indirect Costs

The purpose of the Departmental Indirect Costs program is to fund costs associated with management of the department. This may include personnel costs related to department leadership and administration or other administrative costs such as external rent and operating supplies or services.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Departmental Indirect Costs	1,024,658	1,245,439	1,465,560
Full Time Equivalents Total	8.00	8.00	8.00

Pooled Benefits

Office of Economic Development

The purpose of the Pooled Benefits program is to fund department costs associated with health and dental insurance, workers compensation, and unemployment insurance contributions.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Pooled Benefits	586,001	554,363	711,259

OED - BO-ED-X1D00 - Business Services

The purpose of the Business Services Budget Summary Level is to promote economic development in the City.

Program Expenditures	2020	2021	2022
	Actuals	Adopted	Adopted
Business Services	13,688,702	12,005,883	23,458,233
Total	13,688,702	12,005,883	23,458,233
Full-time Equivalents Total*	29.00	28.00	32.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Office of Hearing Examiner

Ryan Vancil, Hearing Examiner

(206) 684-0521

<http://www.seattle.gov/examiner/>

Department Overview

The Office of Hearing Examiner is Seattle's quasi-judicial forum for reviewing factual and legal issues raised by the application of City Code requirements to specific people or property. As authorized by the Seattle Municipal Code, the office conducts hearings and decides appeals in cases where members of the public disagree with a decision made by a City agency. Many of the matters appealed to the Hearing Examiner relate to land use and environmental permit decisions and interpretations made by the Seattle Department of Construction and Inspections. The Hearing Examiner also hears appeals in many other subject areas, and makes recommendations to the City Council on rezone petitions, major institution master plans, and other Council land-use actions.

The Hearing Examiner is appointed by the City Council, and Deputy Hearing Examiners are appointed by the Hearing Examiner. Examiners handle all pre-hearing matters, regulate the conduct of hearings, and prepare decisions and recommendations based upon the hearing record and applicable law. The Seattle Municipal Code requires all examiners to be attorneys with training and experience in administrative hearings. The Hearing Examiner also manages an executive assistant to oversee the administrative areas of the office, a legal assistant to assist with hearings and decision preparation, and an administrative specialist to support all other office positions and provide information to the public.

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	913,728	1,061,517	1,078,071
Total Operations	913,728	1,061,517	1,078,071
Total Appropriations	913,728	1,061,517	1,078,071
Full-Time Equivalent Total*	5.00	5.00	5.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Overview

The 2022 Adopted Budget maintains support to the Office of Hearing Examiner (HXM) and preserves the services provided by the Hearing Examiner to members of the public and the City Council. Technical adjustments have been made to bring the adopted budget into alignment with an Annual Wage Increase, and other citywide adjustments to internal service costs.

Office of Hearing Examiner

Incremental Budget Changes

Office of Hearing Examiner

	Dollars	FTE
2021 Adopted Budget	1,061,517	5.00
Baseline		
Citywide Adjustments for Standard Cost Changes	16,554	-
Total Incremental Changes	\$16,554	-
Total 2022 Adopted Budget	\$1,078,071	5.00

Description of Incremental Budget Changes

Baseline

Citywide Adjustments for Standard Cost Changes

Expenditures \$16,554

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Expenditure Overview

	2020 Actuals	2021 Adopted	2022 Adopted
Appropriations			
HXM - BO-HX-V1X00 - Office of the Hearing Examiner			
00100 - General Fund	913,728	1,061,517	1,078,071
Total for BSL: BO-HX-V1X00	913,728	1,061,517	1,078,071
Department Total	913,728	1,061,517	1,078,071
Department Full-Time Equivalents Total*	5.00	5.00	5.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Office of Hearing Examiner

Budget Summary by Fund Office of Hearing Examiner

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	913,728	1,061,517	1,078,071
Budget Totals for HXM	913,728	1,061,517	1,078,071

Appropriations by Budget Summary Level and Program

HXM - BO-HX-V1X00 - Office of the Hearing Examiner

The purpose of the Office of Hearing Examiner Budget Summary Level is to conduct fair and impartial hearings in all subject areas where the Seattle Municipal Code grants authority to do so (there are currently more than 75 subject areas) and to issue decisions and recommendations consistent with applicable law.

	2020 Actuals	2021 Adopted	2022 Adopted
Program Expenditures			
Office of the Hearing Examiner	913,728	1,061,517	1,078,071
Total	913,728	1,061,517	1,078,071
Full-time Equivalents Total*	5.00	5.00	5.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Office of Housing

Robin Koskey, Interim Director

(206) 684-3727

<http://www.seattle.gov/housing/>

Department Overview

The mission of the Office of Housing (OH) is to build strong healthy communities and increase opportunities for people of all income levels to live in our city. To accomplish this mission, OH has three Budget Summary Levels:

- Multifamily Housing;
- Homeownership and Sustainability; and
- Leadership and Administration.

Multifamily Housing employs the Housing Levy and other federal and local funding to make low-interest loans to developers to develop or preserve affordable multifamily rental housing. OH monitors the housing portfolio to ensure that the policy objectives of the City are achieved and the units remain in good condition. The portfolio now includes 19,000 units, representing a significant investment of City and other funding in affordable housing over 39 years. OH also operates programs to support affordable housing providers and low-income residents.

Homeownership and Sustainability includes three programs to assist low-income households:

- The **Home Ownership Program** supports first-time homebuyers and existing low-income homeowners through down payment assistance loans, subsidies for permanently affordable homes, and foreclosure prevention loans.
- The **Home Repair Program** provides grants or no- to low-interest loans to assist with critical home repairs.
- The **Weatherization Program** provides grants to increase energy efficiency and lower utility costs for low-income residents in both single-family and multifamily properties.

Leadership and Administration provides centralized leadership, coordination, technology, contracting, and financial management services to OH programs and capital projects. This includes the Policy and Planning program that establishes long-term strategic plans, develops and implements policy-based tools, and addresses housing-related aspects of citywide land use and community development planning.

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	44,571	2,700,247	2,823,870
Other Funding - Operating	147,546,871	81,836,058	205,599,986
Total Operations	147,591,442	84,536,305	208,423,856
Total Appropriations	147,591,442	84,536,305	208,423,856
Full-Time Equivalent Total*	46.00	46.00	51.00

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Office of Housing

Budget Overview

The Office of Housing (OH) is primarily supported by the 2016 Housing Levy, the Mandatory Housing Affordability program, and federal and state grants. Funding policies for the Housing Levy are detailed in the Levy Administrative and Financial (A&F) Plan, adopted by Council through a separate process. The A&F plan can be found [here](#). Throughout the COVID-19 pandemic, the need for housing production, acquisition, and preservation has remained critical for equitable response and recovery. The Office of Housing has continued significant investment in affordable housing projects in partnership with developers to produce and preserve multifamily rental housing that remains affordable under long-term income and rent restrictions.

In July of 2020, City Council passed the JumpStart Payroll Tax legislation and Spending Resolution with collection of the tax set to begin on January 1, 2022. The 2022 Proposed Budget utilizes this tax in conjunction with the base and other funding sources to invest \$208.4M in affordable housing of which \$123.8M are new investments detailed below. This investment is more than twice the amount available from base resources. These new investments, in housing capital, community-drive acquisition and development, and homeownership opportunities were informed by community process and align closely with the JumpStart spending priorities. Together these planning processes result in expanded funding for affordable housing for the purpose of alleviating poverty, reducing rates of homelessness, stimulating economic recovery, and building generational wealth for communities disproportionately impacted by COVID-19 and systemic and institutional racism.

The following sections reflects the Proposed Budget. Council made changes to these investments detailed in the City Council Changes section below.

New Investments in Housing Capital (\$89.5M)

As a core component of ongoing COVID-19 response and recovery, the proposed budget includes significant new investments for rental housing capital with a focus on residents making at or below 30% of the average median income (AMI). The proposed budget invests \$89.5M for the production, preservation, or acquisition of affordable housing. This investment is made up of \$50.5M from Seattle Rescue Plan 3 using federal Coronavirus Local Fiscal Recovery (CLFR) dollars, \$17M from the Payroll Tax Fund and \$1.3M from the transportation network company (TNC) tax, and \$20.7M in new Mandatory Housing Affordability (MHA) projected revenue.

Community Driven Acquisition and Development of Affordable Housing (\$15.7M)

The Strategic Investment Fund invests \$15.7M in communities facing high displacement pressure by acquiring or developing property for affordable housing projects. This investment compliments \$14.3M of additional funding for the Equitable Development Initiative in the Office of Planning and Community Development (OPCD). Both strategies use a community driven approach to addressing high displacement pressures as identified by the Equitable Community Indicator Report published by OCPD in September 2020.

Expanding Home Ownership to Grow Generational Wealth (\$6M)

The Equitable Communities Task Force recommended \$6M in on-going investments to improve homeowner rates and homeownership retention intended to grow generational wealth in Black, Indigenous, and People of Color (BIPOC) communities that have been disproportionately impacted by a historically racist housing policies.

Additional Investments (\$3.1M)

Lastly, new funding builds and expands programs for ongoing electrification for low-income residents that currently use oil to heat their homes and workforce development training that creates a pipeline for new jobs in the housing social services field. Taken together, the adjustments sustain and expand a suite of programs and investments to combat residential displacement; advance racial equity for communities most impacted

Office of Housing

by past discriminatory housing policy; reduce carbon emissions; and uphold complete, connect and equitable communities.

City Council Changes to the Proposed Budget

Council made changes to the Office of Housing Proposed Budget, including statements in the above budget overview, by eliminating the proposed \$50.5M investment from Seattle Rescue Plan 3 using federal Coronavirus Local Fiscal Recovery (CLFR) dollars. Alternatively, Council appropriated \$52.7M of on-going Payroll Expense Tax Fund resources for investment in Affordable Rental Housing Production and Preservation. Council made changes to the Equitable Community Initiative investments by eliminating the Lease to Own reserve of \$250,000 and changing the Homeownership Development and Ownership Retention investments from on-going to one-time investments. Council appropriated \$7.3M for services at affordable housing developments that utilize Emergency Housing Vouchers and \$200,000 for case management services for individuals who are at risk of homelessness or recently homelessness. Council added \$450,000 for predevelopment costs to accelerate the development of additional affordable housing developments. Council added \$1M of General Fund for capacity building support to affordable housing providers. Additional details on these changes can be found in the summary of each change below.

Office of Housing

Incremental Budget Changes

Office of Housing

	Dollars	FTE
2021 Adopted Budget	84,536,305	46.00
Baseline		
Removal of One-Time 2021 Budget Adds	(2,700,000)	-
Citywide Adjustments for Standard Cost Changes	185,433	-
Baseline Adjustments for Personnel Costs	60,260	-
Proposed Operating		
Investments in Affordable Housing Capital	17,000,000	-
Expanded Capital Investment in Affordable Rental Housing Production and Preservation	50,498,109	-
Investments to Address Residential Displacement (Strategic Investment Fund)	15,700,000	-
Homeownership Development (Equitable Communities Initiative)	4,875,000	-
Ownership Retention Program (Equitable Communities Initiative)	875,000	-
Transportation Network Company Tax Revenue Authority	1,300,000	-
Single Family Oil Heat Conversion	1,498,461	1.00
Intake and Application Support for Expanded Weatherization Programs	26,539	1.00
Fine Revenue for Multifamily Electrification	61,500	-
Workforce Development; Affordable Housing and Homeless Service Providers	750,000	-
Reserve Funding for Equitable Communities Initiative Recommendation	250,000	-
Proposed Technical		
Continuation of O&M Subsidy Adjustment	767,520	-
Local Option O&M Subsidies	1,929,400	-
Continuation of 2021 Q2 Ongoing Changes	409,594	3.00
Projected Revenue Adjustments	20,772,343	-
Council		
Changes to Jumpstart Fund Expenditures, Coronavirus Local Recovery Fund Resources, and Other Community-led Investments	2,978,392	-
Cut \$6 million of JumpStart Funds in HSD for services paired with Emergency Housing Vouchers; cut \$1.3 million of JumpStart Funds in OH for multifamily lending; and add \$7.3 million of JumpStart Funds to OH for services paired with Emergency Housing Vouchers and for services in City-funded housing units	6,000,000	-
Add \$250,000 GF to OH for pre-development costs for an affordable housing project at North Seattle College	250,000	-
Add \$200,000 GF to OH for the Home for Good Program	200,000	-
Add \$200,000 of fund balance in OH to fund the Home and Hope Program	200,000	-
Errata Corrections to the Proposed Budget and CIP	-	-

Office of Housing

Total Incremental Changes	\$123,887,551	5.00
Total 2022 Adopted Budget	\$208,423,856	51.00

Description of Incremental Budget Changes

Baseline

Removal of One-Time 2021 Budget Adds

Expenditures	\$(2,700,000)
Revenues	\$12,465,681

This baseline adjustment removes one-time 2021 Budget Adds from OH's 2022 budget. These one-time adds included funding for the following: Mortgage Counseling from Joint COVID relief (\$350K), Aurora Commons feasibility study (\$200K), Aurora Commons acquisition (\$1.5M), Central Area predevelopment work (\$250K), the Home for Good program (\$200K), and oil heat conversion (\$200K).

Citywide Adjustments for Standard Cost Changes

Expenditures	\$185,433
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Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Baseline Adjustments for Personnel Costs

Expenditures	\$60,260
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This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

Proposed Operating

Investments in Affordable Housing Capital

Expenditures	\$17,000,000
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This item adds \$17,000,000 in one-time funding for the production, preservation, or acquisition of affordable housing, including essential rehabilitation investments to extend the useful life of existing units. This item is funded with Payroll Tax resources as it is consistent with the JumpStart policy goals regarding investments in affordable housing.

Expanded Capital Investment in Affordable Rental Housing Production and Preservation

Expenditures	\$50,498,109
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The Council altered this proposal in the Adopted Budget. Refer to the Council Phase Changes section below. The Proposed Budget description follows: This item adds \$50,498,109 in one-time funding for the production, preservation, or acquisition of affordable housing, including essential rehabilitation investments to extend the useful life of existing units. This item includes funding that is part of a package of CLFR-funded or CLFR-enabled items

Office of Housing

comprising Seattle Rescue Plan 3 (SRP3). See the Seattle Rescue Plan section of this 2022 Budget Book for more on SRP3.

Investments to Address Residential Displacement (Strategic Investment Fund)

Expenditures \$15,700,000

This proposal provides a dedicated resource for investments in the development of property located in high risk of displacement neighborhoods, including land and buildings, that is specifically intended to address residential displacement. This item is a companion to the \$14.3 million allocation of investments in the equitable development initiative in the Office of Planning and Community Development budget. This item is funded with Payroll Tax resources as it is consistent with the JumpStart policy goals regarding investments in affordable housing.

Homeownership Development (Equitable Communities Initiative)

Expenditures \$4,875,000

The Council altered this proposal in the Adopted Budget. Refer to the Council Phase Changes section below. The Proposed Budget description follows: This item adds \$4,875,000 to develop an affordable housing program that creates equitable access to homeownership opportunities intended for Black, Indigenous, and People of Color (BIPOC) households who have been impacted by historically discriminatory housing policies, to remain in the City of Seattle, be rooted in place, and create generational wealth through homeownership. This item was recommended by the Equitable Communities Initiative Task Force and is funded with Payroll Tax resources as it is consistent with the JumpStart policy goals regarding home ownership.

Ownership Retention Program (Equitable Communities Initiative)

Expenditures \$875,000

The Council altered this proposal in the Adopted Budget. Refer to the Council Phase Changes section below. The Proposed Budget description follows: This item adds \$875,000 to the Ownership Retention Program, that responds to homeowner's need to stay in their homes and their ability to develop their property as a means to secure assets for generational wealth and stabilize communities at risk of displacement. This item was recommended by the Equitable Communities Initiative Task Force, and is funded with Payroll Tax resources as it is consistent with the JumpStart policy goals regarding home ownership.

Transportation Network Company Tax Revenue Authority

Expenditures \$1,300,000

This item adds appropriation authority for new TNC revenue. Funds will be spent on OH capital investments.

Single Family Oil Heat Conversion

Expenditures \$1,498,461

Position Allocation 1.00

This item provides funding to fully meet the 2022 production targets of the 125 oil-to-heat electric heat pump conversions for low-income households regardless of any delay to the Heating Oil Tax. This is part of the Clean Heat Program for oil home heating conversions, which is a collaboration between the OH and the Office of Sustainability and Environment (OSE). This item creates one Property Rehab Specialist position to implement the Clean Heat program. Funding for this program is supported by Payroll Tax resources as it is consistent with the JumpStart policy goals regarding Green New Deal investments. Funding will be supported by the Oil Heat Tax in 2023 and beyond.

Intake and Application Support for Expanded Weatherization Programs

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Expenditures	\$26,539
Revenues	-
Position Allocation	1.00

This request adds a revenue-backed 1.0 FTE Development Finance Specialist to OH's Weatherization program in recognition of the significant growth of the program and need for intake, application, and related administrative support.

Fine Revenue for Multifamily Electrification

Expenditures	\$61,500
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This item appropriates OSE's fine-related revenue from enforcement of the building tune-up regulation. OH will use these funds for electrification or energy efficiency improvements in affordable housing multifamily buildings.

Workforce Development; Affordable Housing and Homeless Service Providers

Expenditures	\$750,000
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The Council altered this proposal in the Adopted Budget. Refer to the Council Phase Changes section below. The Proposed Budget description follows: This item adds \$750,000 to develop and strengthen the workforce in housing social service agencies throughout the city. This investment seeks to advance educational and technical training, intended for BIPOC workers to create new employment pipelines for the sector while simultaneously ensuring high quality delivery of housing and services to vulnerable people. This item is part of a set of workforce development programming enabled by CLFR funds, and is part of Seattle Rescue Plan 3 (SRP3). The workforce development programming seeks to create strong pathways to middle wage jobs and more wealth-generating businesses in industries that will thrive in the future. Investments in economic inclusion will help Seattle recover from the pandemic and position our local economy for continued equitable growth. The other departments receiving workforce development allocations enabled by CLFR funds are ARTS, FAS, OED, OIRA, and OSE. See the Seattle Rescue Plan section of this 2022 Budget Book for more on SRP3.

Reserve Funding for Equitable Communities Initiative Recommendation

Expenditures	\$250,000
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The Council eliminated this proposal in the Adopted Budget. Refer to the Council Phase Changes section below. The Proposed Budget description follows: This item holds \$250,000 in reserve for the implementation of consultant recommendations contracted in 2021. This item was recommended by the Equitable Communities Initiative Task Force and is funded by Payroll Tax resources as it is consistent with the JumpStart policy goals regarding home ownership.

Proposed Technical

Continuation of O&M Subsidy Adjustment

Expenditures	\$767,520
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This item continues the appropriation authority needed to provide operating and maintenance (O&M) subsidies to new projects that are ready for occupancy.

Local Option O&M Subsidies

Expenditures	\$1,929,400
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Revenue from the Local Option Sales Tax funding source is two-fold: \$13.3 million for capital, and O&M subsidies for the projects built with the capital funds after they are complete. The two projects built with Local Option Sales Tax

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capital dollars are nearing completion and will be occupied in 2022. This technical adjustment reflects the appropriation authority necessary to begin distributing O&M subsidies to these projects in 2022.

Continuation of 2021 Q2 Ongoing Changes

Expenditures	\$409,594
Position Allocation	3.00

This item continues two ongoing adjustments made in the 2021 Q2 supplemental ordinance: 1) a net-zero shift of the budgeted medical benefit expenses from one operating BSL to two other operating BSLs, and 2) the addition of a Community Development Specialist for the Homeownership program.

Projected Revenue Adjustments

Expenditures	\$20,772,343
Revenues	\$22,823,227

This technical adjustment represents projected revenue changes from the baseline amounts in the 2022 Proposed Budget. Revenue adjustments tied to specific change requests are shown in those change requests and not included here. Amounts represent incremental differences only. These changes include inflationary adjustments, updated projections, and technical corrections.

Council

Changes to Jumpstart Fund Expenditures, Coronavirus Local Recovery Fund Resources, and Other Community-led Investments

Expenditures	\$2,978,392
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This omnibus Council Budget Action impacts the Office of Housing in the following ways:

The City Council amended the 2022 Proposed Budget by reallocating \$70.7 million of one-time federal Coronavirus Local Fiscal Recovery Act (CLFR) Funds to revenue replacement in the General Fund. This action allows for the reallocation of funds in the Jumpstart Payroll Expense Tax (PET) Fund for purposes outlined in Ordinance 126393. Full revenue replacement details can be found in the Seattle Rescue Plan chapter. Workforce Development (\$750,000); Services delivered by Affordable Housing and Homeless Service Providers (\$7.3M) will now be funded by PET. Expanded Capital Investment in Affordable Rental Housing Production and Preservation (\$91.4M) will now be funded by PET and changed from one-time funding to on-going funding. In addition to these changes Council added \$1M of General Fund for capacity building support to non PSH affordable housing providers.

City Council reduced funding for the Equitable Communities Initiative Task Force recommendations by \$14 million in the 2022 Adopted Budget, relative to the Executive's proposed budget, and changed appropriations to one-time funding. The Council issued a Statement of Legislative Intent that they will work with the Executive to identify ongoing funding to sustain the commitment to the recommendations.

The 2022 Adopted Budget does not continue the \$250,000 investment in the Lease to Own Reserve; total one-time funding for the initiative over 2021-2022 is \$250,000 provided in the 2021 Adopted Budget. Investments in Homeownership Development (\$4,875,000) and Ownership Retention (\$875,000) are sustained in the 2022 Adopted Budget. Investments in both Homeownership Development and Ownership Retention were changed from on-going to one-time. The total one-time funding over 2021-2022 will be \$9,500,000 for Homeownership Development and \$1,750,000 for Ownership Retention.

For additional details please see the Finance General chapter of the 2022 Adopted Budget.

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Cut \$6 million of JumpStart Funds in HSD for services paired with Emergency Housing Vouchers; cut \$1.3 million of JumpStart Funds in OH for multifamily lending; and add \$7.3 million of JumpStart Funds to OH for services paired with Emergency Housing Vouchers and for services in City-funded housing units

Expenditures \$6,000,000

This item cuts \$6 million of JumpStart Funds in the Human Services Department (HSD) for services paired with Emergency Housing Vouchers; cut \$1.3 million of JumpStart Funds in the Office of Housing (OH) for multi-family lending; and add \$7.3 million of on-going JumpStart Funds to OH for housing services. Funds are to be used for the following purposes:

- Services paired with Emergency Housing Vouchers in City-funded or non-City-funded buildings, including buildings acquired with Rapid Acquisition funding; and
- Services for City-funded permanent supportive housing or permanently affordable housing with services.

Funding is provided with the expectation that federal, state, and county funds will be forthcoming to leverage City funding in 2022 and beyond. The City will use General Fund or JumpStart Funds, in addition to other leveraged resources, to provide ongoing support for these housing services.

OH will enter into a memorandum of agreement (MOA) with the King County Regional Homelessness Authority (KCRHA) to develop a plan for allocating funding to provide the needed services for Emergency Housing Vouchers (EHVs) in non-City-funded housing units only. This funding is to be awarded to a limited number of agencies to provide services to households utilizing vouchers in buildings that are not City-funded. The services provided for these households will rely on partnerships or direct contracting with agencies that have particular expertise or connections with highly marginalized populations to ensure that individuals housed with EHVs have continuity in their service connections and that services are culturally informed. The MOA and execution of contracts will reflect support for KCRHA's efforts to streamline contracting with homeless service providers following initial implementation. This could involve OH contracting with KCRHA for the portion of funding supporting services to EHV tenants in non-City-funded housing units.

Funding for services in City-funded permanent supportive housing or permanently affordable housing buildings with or without EHVs will be awarded by OH to building operators to provide services.

Add \$250,000 GF to OH for pre-development costs for an affordable housing project at North Seattle College

Expenditures \$250,000

This item adds \$250,000 of one-time General Fund to the Office of Housing (OH) to fund the pre-development costs for a 200-unit affordable housing project at North Seattle College. This action uses TNC tax revenues made available in SDOT-901-A-001. Chief Seattle Club and Bellwether Housing are the co-developers of this project.

Pre-development costs could include: architectural services, engineering services, environmental studies, etc. City funding will be expended consistent with contracting and other funding and legal requirements. Total development costs for this proposed project are estimated at \$96 million. Potential permanent funding sources for this project include: State, County, and City funds, low-income housing tax credits, bond cap, and philanthropic sources.

Add \$200,000 GF to OH for the Home for Good Program

Expenditures \$200,000

This item adds \$200,000 of one-time General Fund to the Office of Housing (OH) for the Home for Good Program. The City Council provided this new program \$750,000 in 2020 and \$200,000 in 2021.

Program implementation was delayed due to the pandemic and to changes in the state Housing Essential Needs Program that impacted the target population to be served by the program. It is now operating and is providing case management and housing stabilization services to 40 individuals who are homeless or at risk of homelessness. The

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program has unexpended fund balance of approximately \$560,000 that, coupled with the proposed \$200,000 included in this item, will allow the program to serve a total of 65 people, 40 existing clients and 25 new clients, through the end of 2022.

Add \$200,000 of fund balance in OH to fund the Home and Hope Program

Expenditures	\$200,000
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This item adds \$200,000 of on-going fund balance from the Office of Housing's (OH's) Operating Fund to provide increased support for the Home and Hope Program. This program is proposed to receive \$200,000 in funding in the Mayor's 2022 Proposed Budget.

The Home and Hope program works to accelerate the development of affordable housing in conjunction with early childhood education centers, health clinics, or other community uses, on underutilized, public or tax-exempt sites. The City has provided funding for this program since 2017. City funds will be used for pre-development services to support future development of identified sites in the City of Seattle.

Errata Corrections to the Proposed Budget and CIP

Revenues	\$(11,300,189)
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This Council Budget Action (CBA) adopts corrections to errors in amounts of appropriations or revenues, the errata, for the 2022 Proposed Budget and the 2022 – 2027 Proposed Capital Improvement Program (CIP) identified by the City Budget Office and Central Staff after transmittal to the City Council. Any conflicting effect of CBAs included in Council's final decision on the 2022 Proposed Budget or the 2022-2027 CIP would override changes included in this Errata CBA.

Central Staff has reviewed the proposed corrections and finds that they do not represent policy choices and are appropriately addressed as a single budget action. Only transactions that change appropriations or revenues in the 2022 Proposed Budget or for year 2022 of the CIP are shown in the Summary of Dollar Effect tables above and the Budget Action Transaction table below. The list below describes the corrections included in the transactions of this CBA:

Office of Housing (OH) 1: These transactions would add use of/contribution to fund balance for the Low Income Housing Fund and the for the Office of Housing Fund. These amounts were mistakenly left out of the 2022 Proposed Budget.

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Expenditure Overview

Appropriations	2020 Actuals	2021 Adopted	2022 Adopted
OH - BO-HU-1000 - Leadership and Administration			
00100 - General Fund	44,571	650,000	212,123
14500 - Payroll Expense Tax	-	-	1,625,000
16600 - Office of Housing Fund	4,436,482	5,710,995	5,841,097
Total for BSL: BO-HU-1000	4,481,053	6,360,994	7,678,220
OH - BO-HU-2000 - Homeownership & Sustainability			
00100 - General Fund	-	550,247	61,747
14500 - Payroll Expense Tax	-	-	6,373,461
16400 - Low Income Housing Fund	-	7,422,079	8,422,398
16403 - 2002 Levy Multipurpose Fund	1,095,460	-	-
16411 - 1995 Housing Levy Capital Fund	103,746	-	-
16413 - 1995 Levy Homebuyer Assist	106,957	-	-
16416 - 2009 Housing Levy Capital Fund	442,857	-	-
16418 - 2016 Housing Levy Capital Fund	1,864,287	-	-
16440 - Housing Program Support Fund	2,554,735	-	-
16600 - Office of Housing Fund	2,046,022	2,031,897	2,462,788
Total for BSL: BO-HU-2000	8,214,064	10,004,223	17,320,395
OH - BO-HU-3000 - Multifamily Housing			
00100 - General Fund	-	1,500,000	2,550,000
14500 - Payroll Expense Tax	-	-	91,426,501
16400 - Low Income Housing Fund	-	64,743,994	87,111,325
16402 - 2002 Levy Very LIH Fund	1,028	-	-
16404 - 2002 Levy O&M Fund	4,576,024	-	-
16410 - 1986 Housing Levy Capital Fund	814,049	-	-
16411 - 1995 Housing Levy Capital Fund	100,715	-	-
16412 - 1995 Levy O&M Fund	2,412,984	-	-
16416 - 2009 Housing Levy Capital Fund	204,126	-	-
16417 - 2009 Levy O&M Fund	4,408,105	-	-
16418 - 2016 Housing Levy Capital Fund	28,669,816	-	-
16419 - 2016 Levy O&M Fund	6,583,840	-	-
16420 - 1986 Levy O&M Fund	684,985	-	-
16430 - Housing Incentive Fund	47,635,959	-	-
16440 - Housing Program Support Fund	34,122,277	-	-
16600 - Office of Housing Fund	1,637,162	1,927,093	2,337,415
36510 - 2018 LTGO Taxable Bond Fund	1,134,202	-	-
36610 - 2019 LTGO Taxable Bond Fund	1,911,053	-	-

Office of Housing

Revenue Overview

2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
331110	Direct Fed Grants	-	-	-
Total Revenues for: 00100 - General Fund		-	-	-
311010	Real & Personal Property Taxes	-	37,862,143	37,862,143
313010	Sales & Use Tax-Local Share	-	3,500,000	3,500,000
331000	Direct Federal Grants	-	-	5,411
331110	Direct Fed Grants	-	1,426,267	1,426,267
334010	State Grants	-	-	(50,506)
334090	State Grants-Passthr	-	600,000	600,000
337010	Grants & Contr From Local Govt	-	2,588,580	2,588,580
345020	Zoning & Subdivision Fees	-	25,200,000	45,900,000
360010	Investment Interest	-	2,000,000	2,000,000
360590	Program Income	-	4,000,000	4,000,000
374030	Capital Contr-Fed Dir Grants	-	2,968,574	2,968,574
397010	Operating Transfers In	-	5,225,000	5,015,826
Total Revenues for: 16400 - Low Income Housing Fund		-	85,370,564	105,816,294
400000	Use of/Contribution to Fund Balance	-	(12,854,244)	(10,282,571)
Total Resources for:16400 - Low Income Housing Fund		-	72,516,320	95,533,723
360140	Loan Interest Pmts Per Terms	642	-	-
360600	Principal On Loan	11,383	-	-
Total Revenues for: 16402 - 2002 Levy Very LIH Fund		12,026	-	-
360140	Loan Interest Pmts Per Terms	21,714	-	-
360150	Interest On Loan Payoffs	34,487	-	-
360600	Principal On Loan	238,892	-	-
360900	Miscellaneous Revs-Other Rev	33	-	-
Total Revenues for: 16403 - 2002 Levy Multipurpose Fund		295,126	-	-
360150	Interest On Loan Payoffs	87,555	-	-
360600	Principal On Loan	4,650,000	-	-
Total Revenues for: 16404 - 2002 Levy O&M Fund		4,737,555	-	-

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360140	Loan Interest Pmts Per Terms	85,056	-	-
Total Revenues for: 16410 - 1986 Housing Levy Capital Fund		85,056	-	-
360140	Loan Interest Pmts Per Terms	14,802	-	-
360150	Interest On Loan Payoffs	18,167	-	-
360600	Principal On Loan	327,624	-	-
360900	Miscellaneous Revs-Other Rev	174	-	-
Total Revenues for: 16411 - 1995 Housing Levy Capital Fund		360,767	-	-
360150	Interest On Loan Payoffs	143,200	-	-
360600	Principal On Loan	5,000,000	-	-
Total Revenues for: 16412 - 1995 Levy O&M Fund		5,143,200	-	-
360140	Loan Interest Pmts Per Terms	21,645	-	-
360150	Interest On Loan Payoffs	28,259	-	-
360600	Principal On Loan	183,913	-	-
360900	Miscellaneous Revs-Other Rev	12	-	-
Total Revenues for: 16413 - 1995 Levy Homebuyer Assist		233,829	-	-
360140	Loan Interest Pmts Per Terms	(5,124)	-	-
360150	Interest On Loan Payoffs	59,061	-	-
360600	Principal On Loan	261,617	-	-
360900	Miscellaneous Revs-Other Rev	(917)	-	-
Total Revenues for: 16416 - 2009 Housing Levy Capital Fund		314,637	-	-
360150	Interest On Loan Payoffs	116,335	-	-
360600	Principal On Loan	2,930,605	-	-
Total Revenues for: 16417 - 2009 Levy O&M Fund		3,046,940	-	-
311010	Real & Personal Property Taxes	31,348,652	-	-
Total Revenues for: 16418 - 2016 Housing Levy Capital Fund		31,348,652	-	-
311010	Real & Personal Property Taxes	5,903,450	-	-
Total Revenues for: 16419 - 2016 Levy O&M Fund		5,903,450	-	-
345020	Zoning & Subdivision Fees	71,730,044	-	-
360600	Principal On Loan	12,580	-	-
Total Revenues for: 16430 - Housing Incentive Fund		71,742,623	-	-

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313020	Sales & Use Tax	4,759,409	-	-
331110	Direct Fed Grants	7,500,430	-	-
333110	Ind Fed Grants	576,739	-	-
334090	State Grants-Passthr	378,974	-	-
337010	Grants & Contr From Local Govt	29	-	-
341300	Administrative Fees & Charges	896,940	-	-
360140	Loan Interest Pmts Per Terms	82,622	-	-
360150	Interest On Loan Payoffs	296,183	-	-
360600	Principal On Loan	1,141,934	-	-
360900	Miscellaneous Revs-Other Rev	167,223	-	-
374030	Capital Contr-Fed Dir Grants	3,449,116	-	-
Total Revenues for: 16440 - Housing Program Support Fund		19,249,598	-	-
311010	Real & Personal Property Taxes	3,509,135	3,566,429	3,566,429
331000	Direct Federal Grants	-	-	600
331110	Direct Fed Grants	283,266	819,842	819,842
333110	Ind Fed Grants	372,427	387,731	387,731
334010	State Grants	-	-	50,506
334090	State Grants-Passthr	201,382	250,000	250,000
337010	Grants & Contr From Local Govt	-	147,420	147,420
341300	Administrative Fees & Charges	832,638	815,000	815,000
345010	Design & Planning Fees	89,500	250,000	250,000
345020	Zoning & Subdivision Fees	19,053	2,800,000	5,100,000
360220	Interest Earned On Delinquent A	356	-	-
360900	Miscellaneous Revs-Other Rev	109,667	-	-
374030	Capital Contr-Fed Dir Grants	207,585	-	-
397010	Operating Transfers In	-	45,000	71,390
Total Revenues for: 16600 - Office of Housing Fund		5,625,009	9,081,422	11,458,919
400000	Use of/Contribution to Fund Balance	-	388,563	(1,017,618)
Total Resources for:16600 - Office of Housing Fund		5,625,009	9,469,985	10,441,301
Total OH Resources		148,098,466	81,986,305	105,975,024

Office of Housing

Appropriations by Budget Summary Level and Program

OH - BO-HU-1000 - Leadership and Administration

The purpose of the Leadership and Administration Budget Summary Level is to provide centralized leadership, strategic planning, program development, and financial management support services to the office.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	1,180,829	1,268,302	1,402,636
Departmental Indirect Costs	2,079,852	2,793,834	2,812,227
Policy & Planning	1,163,411	2,192,892	3,867,666
Pooled Benefits	56,961	105,966	(404,309)
Total	4,481,053	6,360,994	7,678,220
Full-time Equivalents Total*	17.50	17.50	19.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Leadership and Administration Budget Summary Level:

Citywide Indirect Costs

The purpose of the Citywide Indirect Costs program is to fund internal services costs originating from outside of the department such as allocated costs from the Department of Finance and Administrative Services and Seattle Information Technology Department.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	1,180,829	1,268,302	1,402,636

Departmental Indirect Costs

The purpose of the Departmental Indirect Costs program is to fund costs associated with management of the department. This may include personnel costs related to department leadership and administration or other administrative costs such as external rent and operating supplies or services.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Departmental Indirect Costs	2,079,852	2,793,834	2,812,227
Full Time Equivalents Total	9.50	9.50	9.50

Policy & Planning

Office of Housing

The purpose of the Policy & Planning program is to provide strategic planning, program development, and vacant land redevelopment services to increase housing opportunities for Seattle residents.

Expenditures/FTE	2020	2021	2022
	Actuals	Adopted	Adopted
Policy & Planning	1,163,411	2,192,892	3,867,666
Full Time Equivalents Total	8.00	8.00	10.00

Pooled Benefits

The purpose of the Pooled Benefits program is to fund department costs associated with health and dental insurance, workers compensation, and unemployment insurance contributions.

Expenditures/FTE	2020	2021	2022
	Actuals	Adopted	Adopted
Pooled Benefits	56,961	105,966	(404,309)

OH - BO-HU-2000 - Homeownership & Sustainability

The purpose of the Homeownership & Sustainability Budget Summary Level is to provide loans and grants to low-income Seattle residents to support first-time home-buyers, health and safety home repair needs, and energy efficiency improvements.

Program Expenditures	2020	2021	2022
	Actuals	Adopted	Adopted
Home Ownership	4,025,545	2,657,545	8,256,222
Home Repair	762,690	1,349,285	1,386,785
Weatherization	3,425,829	5,997,393	7,677,387
Total	8,214,064	10,004,223	17,320,395
Full-time Equivalents Total*	16.00	16.00	18.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Homeownership & Sustainability Budget Summary Level:

Home Ownership

The purpose of the Home Ownership program is to support first-time homebuyers and existing low-income homeowners through down payment assistance loans, subsidies for permanently affordable homes, and foreclosure prevention loans.

Expenditures/FTE	2020	2021	2022
	Actuals	Adopted	Adopted
Home Ownership	4,025,545	2,657,545	8,256,222
Full Time Equivalents Total	2.50	2.50	2.50

Office of Housing

Home Repair

The purpose of the Home Repair program is to provide grants or no- to low-interest loans to assist low-income homeowners with critical home repairs.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Home Repair	762,690	1,349,285	1,386,785
Full Time Equivalents Total	2.00	2.00	2.00

Weatherization

The purpose of the Weatherization program is provide grants to increase energy efficiency and lower utility costs for low-income residents in both single-family and multifamily properties.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Weatherization	3,425,829	5,997,393	7,677,387
Full Time Equivalents Total	11.50	11.50	13.50

OH - BO-HU-3000 - Multifamily Housing

The purpose of the Multifamily Housing Budget Summary Level is to develop, preserve, and monitor affordable multifamily rental housing; and to support affordable housing providers and low-income residents.

Program Expenditures	2020	2021	2022
	Actuals	Adopted	Adopted
Asset Management	9,067,572	3,797,030	14,928,374
Multifamily Lending	125,828,753	64,374,058	168,496,868
Total	134,896,325	68,171,087	183,425,241
Full-time Equivalents Total*	12.50	12.50	13.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Multifamily Housing Budget Summary Level:

Asset Management

The purpose of the Asset Management program is to monitor the housing portfolio to ensure that the policy objectives of the City are achieved and the units remain in good condition.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Asset Management	9,067,572	3,797,030	14,928,374
Full Time Equivalents Total	6.50	6.50	6.50

Office of Housing

Multifamily Lending

The purpose of the Multifamily Lending program is to employ the Housing Levy and other federal and local funding to make low-interest loans to developers to develop or preserve affordable multifamily rental housing.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Multifamily Lending	125,828,753	64,374,058	168,496,868
Full Time Equivalents Total	6.00	6.00	7.00

Office of Immigrant and Refugee Affairs

Cuc Vu, Director

(206) 233-3886

www.seattle.gov/iandraffairs

Department Overview

The mission of the Office of Immigrant and Refugee Affairs (OIRA) is to improve the lives of Seattle's immigrant and refugee communities. OIRA does this by:

- Equitably engaging with immigrants and refugees to help advise on new City of Seattle issues and policies and enhance current ones.
- Ensuring that City of Seattle programs, services, and information are accessible to vulnerable immigrant and refugee community members regardless of their English-language proficiency and citizenship status.
- Partnering with community-based organizations, the Seattle Immigrant and Refugee Commission, and other partners to administer programs focused on helping immigrants successfully integrate into the civic life and culture of the city.

The City's Race and Social Justice Initiative guides OIRA's work, as direct and early engagement with community members and organizations informs the department's new decisions, initiatives, and policies. OIRA operationalizes racial equity in all its workplans, especially in working with other City departments on outreach, engagement, and language accessibility.

Between 2000 and 2018, King County's total population increased by around 496,000 residents. The foreign-born population increased by about 255,000 residents, accounting for 52 percent of the total population growth. In 2018, about 23.5 percent of King County's residents were born in another country. According to the non-partisan think tank New American Economy, immigrant household incomes accounted for \$31 billion in household income and \$12.7 billion in taxes paid to support the Seattle Metropolitan Area.

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	13,608,322	3,864,854	4,760,065
Other Funding - Operating	-	-	250,000
Total Operations	13,608,322	3,864,854	5,010,065
Total Appropriations	13,608,322	3,864,854	5,010,065
Full-Time Equivalents Total*	9.50	9.50	11.00

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Office of Immigrant and Refugee Affairs

Budget Overview

During the COVID-19 pandemic, OIRA’s Language Access program modeled what a highly effective centralization of language access Citywide could look like, expanding support to other departments as well as directly providing translation services and recommendations on in-language outreach. OIRA responded to the urgent need to produce materials in many languages accessible to immigrant and refugee community members to help them navigate COVID restrictions and information and access relief resources. The 2022 Adopted Budget increases support for the City’s Language Access needs, so that OIRA may maintain these gains and further expand language access support to departments.

The 2021 Adopted Budget paused the Immigrant Family Institute (IFI) due to public health restrictions placed on indoor gatherings. The 2022 Budget includes funding to resume IFI activities in a virtual format.

City Council Changes to the Proposed Budget

In the 2021 Adopted Budget, Council added one-time funding for the Legal Defense Network (LDN). The Council made that increased funding to the Legal Defense Network ongoing in the 2022 Adopted Budget and added additional one-time funds to expand the program.

In addition, the City Council amended the 2022 Proposed Budget by reallocating \$70.7 million of one-time federal Coronavirus Local Fiscal Recovery Act (CLFR) Funds to revenue replacement in the General Fund. This action allows for the reallocation of funds in the Jumpstart Payroll Expense Tax (PET) Fund for purposes outlined in Ordinance 126393. The \$250,000 allocation for workforce development support to low-income immigrant and refugee adults will now be funded by PET. Full revenue replacement details can be found in the Seattle Rescue Plan chapter. See the Council Changes section for more details.

Incremental Budget Changes

Office of Immigrant and Refugee Affairs

	Dollars	FTE
2021 Adopted Budget	3,864,854	9.50
Baseline		
Baseline Adjustments for Personnel Costs	31,230	-
Citywide Adjustments for Standard Cost Changes	64,325	-
Proposed Operating		
Language Premium Staff Stipend	12,000	-
Language Access and Contracting Capacity	246,656	1.50
Re-employment Pathways for Immigrants and Refugees	250,000	-
Proposed Technical		
Restore Immigrant Family Institute funding	70,000	-
Remove one-time increase to Legal Defense Fund	(190,000)	-
Council		

Office of Immigrant and Refugee Affairs

Restore JumpStart Fund expenditures to the amounts and purposes proscribed in Ordinance 126393	-	-
Legal Defense Network Expansion	661,000	-
Total Incremental Changes		
	\$1,145,211	1.50
Total 2022 Adopted Budget	\$5,010,065	11.00

Description of Incremental Budget Changes

Baseline

Baseline Adjustments for Personnel Costs

Expenditures \$31,230

This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

Citywide Adjustments for Standard Cost Changes

Expenditures \$64,325

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement, and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Proposed Operating

Language Premium Staff Stipend

Expenditures \$12,000

This item increases ongoing appropriation authority for language services stipends. Per the Coalition of City Unions collective bargaining agreement, City employees who are multilingual and provide language services, such as interpretation and translation, to communicate with clients and/or other employees in business-related situations are now eligible for a monthly language premium stipend. The amounts in the 2022 budget are estimates based on the eligible employees from 2021.

Language Access and Contracting Capacity

Expenditures \$246,656

Position Allocation 1.50

This item increases funding to support language access functions that will increase meaningful access for speakers of languages other than English to Seattle programs and services. The funding adds two positions, the first of which is a Language Access Specialist who will work with the existing specialist in supporting City departments to develop internal Language Access Plans and improve their communication with different communities. This position will also actively work with translators in the community to create linguistically accessible materials for the City. The second is a half-time position which will support OIRA's procurement and contracting needs generally and as it relates to language access needs. Lastly, this funding covers the operating costs of a City-wide cloud-based, computer-assisted

Office of Immigrant and Refugee Affairs

translation tool (SmartCAT). This tool will help facilitate City departments' translation requests and will serve as a repository and reference of translated content.

Re-employment Pathways for Immigrants and Refugees

Expenditures \$250,000

The Council made changes to the funding source for this item in the Adopted Budget. Refer to the Council Changes section below. The proposed budget description follows:

This item addresses the negative economic impact of the pandemic on low-wage, limited-English-proficiency immigrant and refugee adults, further investing in their digital skill-building and device ownership through the Ready to Work (RTW) program. This further expands opportunities for educational and training pathways to help program participants obtain family-wage jobs.

Proposed Technical

Restore Immigrant Family Institute funding

Expenditures \$70,000

The 2021 Adopted Budget suspended funding for the Immigrant Family Institute (IFI) in 2021 because the in-person nature of the programming was not compatible with pandemic social distancing requirements. This item restores funding in the 2022 Budget with the intent to resume programming for the IFI. The IFI is an 8-week program that brings together immigrant and refugee families and Seattle police officers to improve understanding and build relationships.

Remove one-time increase to Legal Defense Fund

Expenditures \$(190,000)

The Council maintained ongoing funding for this item in the Adopted Budget. Refer to the Council Changes section below. The proposed budget description follows:

The Council added one-time funding to the Legal Defense Network in 2021 to restore its funding to 2020 levels. This is a technical item that removes the one-time increase of \$190,000. During the 2022 Council budget process, this one-time increase to the LDN was made ongoing. See the Council changes section for more details.

Council

Restore JumpStart Fund expenditures to the amounts and purposes proscribed in Ordinance 126393

Expenditures -

This Council change aligns JumpStart Fund expenditures with the JumpStart Payroll Expense Tax Fund ("JumpStart (JS) Fund") policies, passed by Council in July 2021 through Ordinance 126393, and aligns community-led investments with one-time resources. In OIRA, this change shifts \$250,000 of funding for workforce development from the General Fund to the Payroll Expense Tax.

Legal Defense Network Expansion

Expenditures \$661,000

The Legal Defense Network was established in 2017 to provide legal services to immigrants in removal proceedings, or at risk of removal. In 2021, the City invested \$1 million in the program, including \$193,000 of one-time funds. The 2022 Proposed Budget included \$827,000 for the program. This Council Budget Action adds \$661,000 for the Legal

Office of Immigrant and Refugee Affairs

Defense Network bringing the City's total 2022 investment to \$1.49 million. The additional funds (1) restore and make ongoing the additional \$190,000 allocated in 2021, (2) add \$71,000 for an inflationary adjustment for contracted providers and (3) add \$400,000 of one-time funds to expand the program and increase services.

Expenditure Overview

	2020 Actuals	2021 Adopted	2022 Adopted
Appropriations			
OIRA - BO-IA-X1N00 - Office of Immigrant and Refugee Affairs			
00100 - General Fund	13,608,322	3,864,854	4,760,065
14500 - Payroll Expense Tax	-	-	250,000
Total for BSL: BO-IA-X1N00	13,608,322	3,864,854	5,010,065
 Department Total	 13,608,322	 3,864,854	 5,010,065
 Department Full-Time Equivalents Total*	 9.50	 9.50	 11.00

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Summary by Fund Office of Immigrant and Refugee Affairs

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	13,608,322	3,864,854	4,760,065
14500 - Payroll Expense Tax	-	-	250,000
Budget Totals for OIRA	13,608,322	3,864,854	5,010,065

Revenue Overview

2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
331110	Direct Fed Grants	446,598	650,200	650,200
334010	State Grants	721,169	-	-
337010	Grants & Contr From Local Govt	75,643	-	-
337080	Other Private Contrib & Dons	12,429	-	-
Total Revenues for: 00100 - General Fund		1,255,839	650,200	650,200
 Total OIRA Resources		 1,255,839	 650,200	 650,200

Office of Immigrant and Refugee Affairs

Appropriations by Budget Summary Level and Program

OIRA - BO-IA-X1N00 - Office of Immigrant and Refugee Affairs

The purpose of the Office of Immigrant and Refugee Affairs Budget Summary Level is to facilitate the successful integration of immigrants and refugees into Seattle's civic, economic, and cultural life and to advocate on behalf of immigrant and refugee communities so that the City's programs and services better meet the unique needs of these constituents.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Office of Immigrant and Refugee	13,608,322	3,864,854	5,010,065
Total	13,608,322	3,864,854	5,010,065
Full-time Equivalents Total*	9.50	9.50	11.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.*

Office of Labor Standards

Steven Marchese, Director

(206) 684-5397

www.seattle.gov/laborstandards

Department Overview

The mission of the Office of Labor Standards (OLS) is to advance labor standards through thoughtful community and business engagement, strategic enforcement, and innovative policy development, with a commitment to race and social justice. The Office of Labor Standards focuses on the implementation of labor standards for workers that perform work within Seattle city limits. Effective January 2021, there are 16 such standards, established through City ordinances:

- **Paid Sick and Safe Time Ordinance** requires employers with one or more full-time equivalent employees to provide paid sick and safe time;
- **Fair Chance Employment Ordinance** restricts how employers can use conviction and arrest records during the hiring process and course of employment;
- **Minimum Wage Ordinance** establishes a minimum hourly wage that increases each year based on rates set by ordinance and adjusted for the rate of inflation;
- **Wage Theft Ordinance** requires employers to provide written notice of employment information and pay all compensation due by reason of employment (including wages and tips) on a regular pay day;
- **Secure Scheduling Ordinance** establishes scheduling requirements for covered retail and food service establishments to provide schedule predictability and increased access to hours;
- **Domestic Workers Ordinance** provides protections for domestic workers and establishes a Domestic Workers Standards Board; and
- **Commuter Benefits Ordinance** requires employers to provide commuter benefits on a pre-tax basis.

Two ordinances protect the rights of drivers for transportation network companies (TNCs) (i.e. Uber and Lyft):

- **Transportation Network Company Driver Deactivation Rights Ordinance** gives TNC drivers the right to challenge unwarranted deactivations before a neutral arbitrator, and creates a Driver Resolution Center to provide representation for drivers; and
- **Transportation Network Company Minimum Compensation Ordinance** requires that TNCs provide a minimum guaranteed per-trip payment that is at least the equivalent of Seattle's large employer minimum wage plus compensation for reasonable expenses.

Four ordinances protect the rights of hotel workers:

- **Hotel Employee Safety Protections Ordinance** requires employers to take certain steps to prevent and report violent and harassing conduct by guests and to support employees who report this conduct;
- **The Protecting Hotel Employees from Injury Ordinance** limits the workload of employees who clean hotel rooms to reduce the frequency and occurrence of injuries associated with room cleaning;
- **The Improving Access to Medical Care for Hotel Employees Ordinance** requires employers to provide employees working in large hotels with increased access to medical care; and
- **The Hotel Employees Job Retention Ordinance** requires employers to take certain actions to reduce job insecurity in the hospitality industry.

OLS is also responsible for the administration of three additional temporary ordinances that grant protections to certain workers during the COVID-19 civil emergency and that are enforceable for up to three years after the conclusion of the civil emergency:

Office of Labor Standards

- **Paid Sick and Safe Time for Gig Workers**, requiring covered transportation network and food delivery network companies to provide paid sick and safe time to gig workers during, and for 180 days following the conclusion of, the COVID-19 civil emergency.
- **Premium Pay for Gig Workers**, requiring covered food delivery network companies to provide premium pay to gig workers.
- **Grocery Employee Hazard Pay**, requiring certain grocery businesses to pay hazard pay to employees during the civil emergency.

Starting September 1, 2022, the Office of Labor Standards will be responsible for enforcing a 17th ordinance, the Independent Contractor Protections Ordinance, which requires certain hiring entities to provide independent contractors with certain pay and expense information prior to contracting and at time of payment, as well as with timely payment.

OLS provides education and technical assistance to the business and worker communities. As a part of these efforts, OLS manages the **Community Outreach and Education Fund** to foster collaboration between OLS and the community with funds to develop awareness and understanding of the worker rights provided by Seattle's labor standards. The office also manages the **Business Outreach and Education Fund** which provides technical assistance to small businesses to increase compliance with Seattle's labor standards. The fund emphasizes outreach to businesses owned by low-income and historically disenfranchised communities who typically are not served by traditional outreach methods. OLS manages the **Driver Resolution Center** contract which funds a community organization that provides no-cost, culturally appropriate, consultation, support, legal services and outreach to TNC drivers that are facing deactivation.

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
Other Funding - Operating	6,256,621	7,276,457	12,130,660
Total Operations	6,256,621	7,276,457	12,130,660
Total Appropriations	6,256,621	7,276,457	12,130,660
 Full-Time Equivalents Total*	 28.00	 30.00	 34.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Overview

The 2022 Adopted Budget increases resources and staff to support both the significant ongoing and growing body of work of the Office of Labor Standards. This includes sustained funding for 2.0 FTEs that were added in the 2021 Adopted Budget to support the implementation of Transportation Network Company Legislation and the Driver Resolution Center established by the Driver Deactivation Rights ordinance.

In addition to the ongoing City ordinances that OLS currently enforces, OLS will begin to implement in 2022 the Independent Contractor Protection Ordinance, which was passed on June 14, 2021. The addition of the Independent Contractor Protection ordinance will grow the scope of workers and hiring entities covered by laws enforced by OLS.

Office of Labor Standards

The 2022 Adopted Budget includes ongoing funding for implementation of this law, including outreach and education, as well as 2.0 FTEs to accommodate this growth.

The 2022 Adopted Budget increases resources and staff to support both the significant ongoing and growing body of work of the Office of Labor Standards. This includes sustained funding for 2.0 FTEs that were added in the 2021 Adopted Budget to support the implementation of Transportation Network Company Legislation and the Driver Resolution Center established by the Driver Deactivation Rights ordinance.

In addition to the ongoing City ordinances that OLS currently enforces, OLS will begin to implement in 2022 the Independent Contractor Protection Ordinance, which was passed on June 14, 2021. The addition of the Independent Contractor Protection ordinance will grow the scope of workers and hiring entities covered by laws enforced by OLS. The 2022 Adopted Budget includes ongoing funding for implementation of this law, including outreach and education, as well as 2.0 FTEs to accommodate this growth.

The 2022 Adopted Budget also provides one-time funding to address recommendations from the Domestic Workers Standards Board, as presented to Council during 2021, makes permanent a manager position to oversee Outreach and Community Engagement, and adds a Deputy Director position to reflect the department's growing size and complexity. Lastly, the 2022 Adopted Budget provides OLS with a number of technical adjustments, including updates to lease, personnel, and allocated costs for central services like human resources.

City Council Changes to the Proposed Budget

The City Council added Resolution 32028 requesting the OLS to collaborate with a community coalition on the development of a portable paid time off (PTO) policy for domestic workers in Seattle and submit accompanying legislation to Council.

A portable PTO policy would provide domestic workers who do not accrue meaningful amounts of paid leave because they work short-term jobs, or who do not qualify for mandated paid sick leave because they are hired as independent contractors, with a paid leave benefit that could be flexibly used across multiple hiring entities and jobs. The resolution would establish a set of principles to guide OLS's work and stakeholder engagement in developing a portable PTO policy, including a commitment to racial equity, worker-centered policy, privacy and security of worker information, equitable access, flexibility, sustainability, and accountability. The resolution also references the Council's consideration of appropriations in the 2022 Adopted Budget to support OLS's policy development and outreach efforts.

Office of Labor Standards

Incremental Budget Changes

Office of Labor Standards

	Dollars	FTE
2021 Adopted Budget	7,276,457	30.00
 Baseline		
Remove One-time Items	35,121	-
Citywide Adjustments for Standard Cost Changes	105,767	-
Baseline Adjustments for Personnel Costs	34,529	-
Increase in External Lease Costs	13,307	-
 Adopted Operating		
Drivers Resolution Center Continuation	3,500,000	-
Domestic Worker Standards Board Recommendations	500,000	-
Independent Contractor Legislation Resourcing	488,262	2.00
Deputy Director	172,417	1.00
Outreach Manager	-	1.00
Language Premium Staff Stipend	4,800	-
 Adopted Technical		
OLS Fund Revenue Updates	-	-
Office of Labor Standards Fund Balancing Entry	-	-
 Total Incremental Changes	 \$4,854,203	 4.00
 Total 2022 Adopted Budget	 \$12,130,660	 34.00

Description of Incremental Budget Changes

Baseline

Remove One-time Items

Expenditures	\$35,121
Revenues	\$35,121

This item reduces appropriation to remove one-time items that were added as part of the 2021 Adopted Budget, including \$50,000 for Domestic Worker Standards Board recommendations and \$45,000 for the implementation of the Transportation Network Tax. This item also reinstates funding for a Planning and Development Specialist position, which was temporarily unfunded in the 2021 Adopted Budget as a cost-saving measure.

Citywide Adjustments for Standard Cost Changes

Office of Labor Standards

Expenditures \$105,767

This item reflects citywide technical adjustments made in the baseline phase to reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Baseline Adjustments for Personnel Costs

Expenditures \$34,529

This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

Increase in External Lease Costs

Expenditures \$13,307

This item increases appropriation authority by \$13,307 to pay for increases in external lease costs.

Adopted Operating

Drivers Resolution Center Continuation

Expenditures \$3,500,000

This item increases appropriation by \$3,500,000 to continue operating the Driver Resolution Center (DRC) as required by the Deactivation Rights Ordinance. The Driver Resolution Center comprises a contracted vendor who creates and support the DRC for Transportation Network Company (TNC) drivers as well as staff resourcing to oversee the DRC contract and provide logistical support and outreach. The Driver Resolution Center was initiated July 1, 2021, with appropriation for six months of DRC operations added to the 2021 budget through mid-year supplemental legislation.

Domestic Worker Standards Board Recommendations

Expenditures \$500,000

This item increases appropriation by \$500,000, providing one-time resources for further implementation of recommendations from the Domestic Workers Standards Board (DWSB). The DWSB was established by the Domestic Workers Ordinance (Seattle Municipal Code 14.23, effective July 1, 2019) to provide a forum for hiring entities, domestic workers, worker organizations, and the public to consider, analyze, and make recommendations to the City on the legal protections, benefits, and working conditions of domestic workers. In 2021, the DWSB issued a set of recommendations designed to improve the effectiveness of the Domestic Workers Ordinance and improve the working conditions of domestic workers in Seattle. The additional funding would support implementation of one or more of the DWSB's recommendations.

Independent Contractor Legislation Resourcing

Expenditures \$488,262

Position Allocation 2.00

This item increases appropriation by \$488,262 and adds two ongoing positions to implement the Independent Contractor Protection Ordinance, passed on June 14, 2021. The ordinance provides labor standards protections for independent contractors; specifically requiring certain hiring entities to provide pre-contract and payment disclosures and to timely pay independent contractors. The ordinance establishes multiple enforcement

Office of Labor Standards

mechanisms, including traditional labor standards enforcement, an expedited complaint system, and a court navigator program. Ongoing appropriation of \$427,612 will support education and outreach through community partnerships and implementation (e.g. rulemaking, and ongoing salary costs for 1.0 FTE Paralegal and 1.0 FTE Planning & Development Spec II. An additional one-time appropriation of \$60,650 will support new employee initial set up and initial implementation costs including rulemaking, language access, and outreach and communication efforts like press releases, media campaign, development and/or updates to required forms and notices, and other educational materials.

Deputy Director

Expenditures	\$172,417
Position Allocation	1.00

The item increases appropriation by \$172,417 and adds a Deputy Director (Executive 1) position which will support the Director on critical functions of department operations and strategic planning. The Deputy Director will direct strategic planning and management systems key to promoting the effectiveness of the Department's and City of Seattle's strategies in advancing worker protections in policy and practice. This position add aligns the Office of Labor Standards organizational structure with other similarly sized departments and offices.

Outreach Manager

Position Allocation	1.00
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This item adds an Outreach Manager position to support the supervision and oversight of OLS's Outreach Unit, consisting currently of four Engagement Specialists, and will indirectly supervise other team members on discrete projects, including from our administrative, policy and enforcement teams. An emergency position was approved for 2021 on March 26, 2021; this item makes the position permanent.

Language Premium Staff Stipend

Expenditures	\$4,800
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This item increases ongoing appropriation authority for language services stipends. Per the Coalition of City Unions collective bargaining agreement, City employees who are multilingual and provide language services, such as interpretation and translation, to communicate with clients and/or other employees in business-related situations are now eligible for a monthly language premium stipend. The amounts in the 2022 budget are estimates based on the eligible employees from 2021.

Adopted Technical

OLS Fund Revenue Updates

Revenues	\$3,365,949
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This item increases revenue from the General Fund to the Office of Labor Standards fund to reflect the budget changes described above.

Office of Labor Standards Fund Balancing Entry

Revenues	\$1,453,133
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This is a technical item to record a fund balancing entry for the 00190 Office of Labor Standards Fund, which is managed by this department.

Office of Labor Standards

Expenditure Overview

	2020 Actuals	2021 Adopted	2022 Adopted
Appropriations			
OLS - BO-LS-1000 - Office of Labor Standards			
00190 - Office of Labor Standards Fund	6,256,621	7,276,457	12,130,660
Total for BSL: BO-LS-1000	6,256,621	7,276,457	12,130,660
 Department Total	 6,256,621	 7,276,457	 12,130,660
 Department Full-Time Equivalents Total*	 28.00	 30.00	 34.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Summary by Fund Office of Labor Standards

	2020 Actuals	2021 Adopted	2022 Adopted
00190 - Office of Labor Standards Fund	6,256,621	7,276,457	12,130,660
Budget Totals for OLS	6,256,621	7,276,457	12,130,660

Revenue Overview

2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
360420	Other Judgments & Settlements	17,886	-	-
Total Revenues for: 00100 - General Fund		17,886	-	-
397010	Operating Transfers In	6,797,482	6,276,457	10,677,527
Total Revenues for: 00190 - Office of Labor Standards Fund		6,797,482	6,276,457	10,677,527
400000	Use of/Contribution to Fund Balance	-	1,000,000	1,453,133
Total Resources for: 00190 - Office of Labor Standards Fund		6,797,482	7,276,457	12,130,660
Total OLS Resources		6,815,368	7,276,457	12,130,660

Office of Labor Standards

Appropriations by Budget Summary Level and Program

OLS - BO-LS-1000 - Office of Labor Standards

The purpose of the Office of Labor Standards Budget Summary Level is to implement labor standards for workers performing work inside Seattle’s city limits . This includes investigation, remediation, outreach and education, and policy work related to existing labor standards and those that the City may enact in the future.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Business Outreach & Education	518,533	-	600,000
Community Outreach & Education	1,473,944	-	1,500,000
Office of Labor Standards	4,264,143	7,276,457	10,030,660
Total	6,256,621	7,276,457	12,130,660
Full-time Equivalents Total*	28.00	30.00	34.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Office of Labor Standards Budget Summary Level:

Business Outreach & Education

The purpose of the Business Outreach and Education program is to facilitate assistance and outreach to small businesses owned by low-income and historically disenfranchised communities, who typically are not served by traditional outreach methods, to increase awareness and compliance with Seattle's labor standards.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Business Outreach & Education	518,533	-	600,000

Community Outreach & Education

The purpose of the Community Outreach and Education program is to strengthen the collaboration between OLS and the community by funding community-based organizations and enhancing their capacity to increase awareness and understanding of Seattle’s labor standards among populations and industries with low-wage jobs and that experience high-incidents of workplace violations including: female-identifying workers, workers of color, immigrant and refugee workers, LGBTQ workers, workers with disabilities, veterans and youth workers.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Community Outreach & Education	1,473,944	-	1,500,000

Office of Labor Standards

Office of Labor Standards

The purpose of the Office of Labor Standards Program is to develop and implement labor standards that advance workplace equity for employees working inside Seattle's city limits. This includes enforcement outreach and education, and policy work.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Office of Labor Standards	4,264,143	7,276,457	10,030,660
Full Time Equivalents Total	28.00	30.00	34.00

Department of Neighborhoods

Andrés Mantilla, Director

(206) 684-0535

www.seattle.gov/neighborhoods

Department Overview

The Seattle Department of Neighborhoods (DON) mission is to strengthen Seattle by engaging all communities. DON serves residents of Seattle by providing programmatic support and building inclusive partnerships to help ensure that they receive equitable access to government and opportunities to build community.

DON has three lines of business:

Community Building delivers technical assistance, supports services, boards and commissions, and programs in neighborhoods to strengthen local communities, engages residents in community improvement, and leverages resources. The programs that support this work include:

- Community Engagement Coordinators
- Community Liaisons
- Community Safety
- Historic Preservation
- Major Institutions and Schools
- P-Patch Community Gardening
- Participatory Budgeting (Your Voice, Your Choice)
- People's Academy for Community Engagement (PACE)
- Reimagination and Recovery

Leadership and Administration provides executive leadership, communications, and internal operations and administration support for the entire department. This support includes financial, human resources, information technology, facility, and administrative functions.

Community Grants provides financial and technical support to local grassroots projects within neighborhoods and communities by providing funding to implement community-driven improvement projects. The programs that support this work include:

- Neighborhood Matching Fund
- Duwamish River Opportunity Fund
- Food Equity Fund

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	13,190,751	14,946,754	18,160,070
Other Funding - Operating	-	1,472,939	3,144,640
Total Operations	13,190,751	16,419,693	21,304,710
Total Appropriations	13,190,751	16,419,693	21,304,710

Department of Neighborhoods

Full-Time Equivalents Total*	65.00	64.00	75.50
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** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Overview

The Seattle Department of Neighborhoods (DON) 2022 Adopted Budget is anchored in both restoration and reimagining. Adjustments were made to both restore funding and positions lost during the pandemic as well as increase needed investments in new programs and resources that prioritize the needs of Seattle's most disenfranchised communities. It reflects DON's commitment to centering racial equity, investing in community-driven solutions, and reimagining local government to better serve Black, Indigenous, and People of Color (BIPOC) communities.

Advancing Equity

The adopted budget adds funding to build and launch programs centered on advancing equity. It includes a new investment of \$1.8M from the Equitable Communities Initiative to develop a holistic generational wealth education program to help residents and business owners disproportionately affected by systemic racism to build wealth and achieve stability. In addition, the newly launched Food Equity Fund (FEF) will receive two increases in funding for a total new investment of \$2.25M. This investment increase was a coordinated recommendation from the Equitable Communities Initiative Task Force in 2021 as well as the Sweetened Beverage Tax Community Advisory Board. This investment increase includes five new FTEs to scale and administer this granting program. The FEF will invest in community-based projects designed and led by the people most impacted by race, social, health, and environmental injustices.

Strengthening Outreach and Engagement

The adopted budget strengthens DON's investment in improving coordination of equitable community engagement throughout the City. It includes position and budget authority for a full-time employee to provide strategic advisement, coordination, and support to the City's portfolio of work in the Chinatown International District. It also adds two new Strategic Advisor positions, backed by revenues from Seattle Public Utilities, that will allow DON to increase equitable engagement to communities most impacted by the City's growth and infrastructure needs.

Restoring Staffing

As a result of budget reductions in 2020 and 2021, some DON programs have been operating with reduced staffing. The adopted budget restores staffing for both the Historic Preservation and Major Institutions and Schools programs, better positioning DON to meet the demands of future development as the City recovers from the pandemic. DON will also realign existing staff to address emerging and on-going outreach and engagement needs in coordination with other City departments.

Additional Investments

DON's adopted budget provides additional investments to support the Seattle City Charter mandated redistricting process, the facilitation of Payroll Tax Oversight Committee, as well as proven programs that address public safety in South Park, Rainier Beach, and Chinatown International District.

City Council Changes to the Proposed Budget

Council made changes to the Equitable Communities Initiative investments, switching both the Food Equity Fund investment and the Wealth Education investment from on-going funding to one-time funding, and made a commitment to work with the Executive to identify an on-going funding source for all Equitable Community

Department of Neighborhoods

Investments in 2023. Council reduced the Wealth Education investment by \$900,000 in 2022. Council provided one-time funding for strategic neighborhood planning in the Chinatown International District and added one-time funding to research and make recommendations for a Guaranteed Basic Income (GBI) pilot program to be added to the 2023 Adopted Budget. Finally, Council added a Statement of Legislated Intent requesting DON provide recommendations on opportunities for a more equitable economy and community wealth building. Additional details on these changes can be found in the summary of each change below.

Incremental Budget Changes

Department of Neighborhoods

	Dollars	FTE
2021 Adopted Budget	16,419,693	64.00
Baseline		
One-time reversals	(250,000)	-
Baseline Adjustments for Personnel Costs	88,690	-
Citywide Adjustments for Standard Cost Changes	149,439	-
Health Care Reconciliation - Leadership & Administration	-	-
Health Care Reconciliation - Community Building BSL	-	-
True up of retirement accounts	34,430	-
Other budget neutral baseline accounts clean up	-	-
Expenditure to Revenue Reconciliation	(140,057)	-
Proposed Operating		
Investment in the Food Equity Fund (Equitable Communities Initiative)	750,000	1.00
Increase Food Equity Fund Programming	1,500,000	4.00
Add SA1 for Chinatown International District Outreach & Engagement	151,701	1.00
Add Staffing for Outreach and Engagement for Seattle Public Utilities	371,805	2.00
Restore Staffing for Historic Preservation and Major Institutions and Schools programs	78,839	-
Restore Funding for South Park Public Safety Coordinator	110,000	-
Factor Inflation to Rainier Beach: A Beautiful Safe Place for Youth	22,531	-
Provide Resources For Redistricting	275,000	-
Provide Resources for Wealth Education (Equitable Communities Initiative)	1,800,000	2.50
Eliminate Funding for Find It Fix It	(30,000)	-
Payroll Tax Oversight Committee Facilitation	150,947	1.00
Language Premium Staff Stipend	16,800	-
Proposed Technical		
Repurpose existing position from Community Engagement Coordinators to Community Liaisons Program	-	-
Centralize Budget for Language Access for Certain Programs in DON	-	-
True up Expenditure and Revenue Budget for Outreach & Engagement	(321,495)	-

Department of Neighborhoods

Centralize Health Care - Proposed Phase - -

Council

Changes to Jumpstart Fund Expenditures, Coronavirus Local Recovery Fund Resources, and Other Community-led Investments (900,000) -

Add \$800,000 GF to DON to support planning for the Chinatown/International District 800,000 -

Errata Corrections to the Proposed Budget and CIP 26,386 -

Council Provisos

Add \$200,000 GF in DON for a Guaranteed Basic Income Program and impose a proviso 200,000 -

Total Incremental Changes **\$4,885,017** **11.50**

Total 2022 Adopted Budget **\$21,304,710** **75.50**

Description of Incremental Budget Changes

Baseline

One-time reversals

Expenditures \$(250,000)

This Item reverses one-time funding in the 2021 Adopted Budget. Items being removed include South Park Public Safety Coordinator (\$75K) and Chinatown/International District Visioning Phase II (\$175K).

Baseline Adjustments for Personnel Costs

Expenditures \$88,690

This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

Citywide Adjustments for Standard Cost Changes

Expenditures \$149,439

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Health Care Reconciliation - Leadership & Administration

Expenditures -

This item transfers healthcare expenditures to the correct BSL. This item is an account reconciliation and is budget neutral.

Department of Neighborhoods

Health Care Reconciliation - Community Building BSL

Expenditures -

This item transfers healthcare expenditures to the correct BSL. This item is an account reconciliation and is budget neutral.

True up of retirement accounts

Expenditures \$34,430

This item is a true up of retirement account expenditures per the updated Central Cost Manual.

Other budget neutral baseline accounts clean up

Expenditures -

This item is a budget-neutral accounts reconciliation.

Expenditure to Revenue Reconciliation

Expenditures \$(140,057)

This item is a true up of expenditure authority based on revised revenue projections.

Proposed Operating

Investment in the Food Equity Fund (Equitable Communities Initiative)

Expenditures \$750,000

Position Allocation 1.00

The Council altered this proposal in the adopted budget. Refer to the Council Phase Changes section below. The Proposed Budget description follows: This item adds \$750,000 of on-going funding and 1 FTE Planning & Development Specialist II (PDS II) for additional investments in the Food Equity Fund (FEF). This investment was recommended by the Equitable Communities Initiative Task Force.

Increase Food Equity Fund Programming

Expenditures \$1,500,000

Position Allocation 4.00

This item adds \$1.5M to the FEF for awards. This item adds position authority and allocates funding for 4 FTEs to scale and administer the fund. The FEF was originally proposed in 2020 as the Healthy Food Fund, bringing together resources from DON and HSD; however, launch of that program was delayed due to COVID-19. This funding increase was recommended by the Sweetened Beverage Tax Citizens Advisory Board (SBTCAB) and the Equitable Communities Initiative Task Force.

Add SA1 for Chinatown International District Outreach & Engagement

Expenditures \$151,701

Position Allocation 1.00

This item adds position and budget authority for 1 FTE Strategic Advisor 1 to provide overall strategic advisement, coordination, and support for the portfolio of investments in the Chinatown-International District (CID). Funding for community planning was included in prior budgets as one-time; this item makes support for that work ongoing.

Department of Neighborhoods

Add Staffing for Outreach and Engagement for Seattle Public Utilities

Expenditures	\$371,805
Revenues	\$371,805
Position Allocation	2.00

This item adds position and funding for 1.0 FTE Strategic Advisor 1 (SA1) and 1.0 FTE Strategic Advisor 2 (SA2) and program expenses to support community outreach and engagement interdepartmental partnerships. These changes will be revenue-backed by revenues from Seattle Public Utilities (SPU). DON will enter into a Memorandum of Agreement (MOA) with SPU, building upon an established inter-departmental cost-sharing model aimed at improving coordination of equitable community engagement throughout the City.

Restore Staffing for Historic Preservation and Major Institutions and Schools programs

Expenditures	\$78,839
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This item restores to full funding 1 FTE Community Development Specialist position in the Historic Preservation program and a 1 FTE Planning & Development Specialist Sr position in the Major Institutions and Schools program.

Restore Funding for South Park Public Safety Coordinator

Expenditures	\$110,000
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This item restores funding for the South Park Public Safety Coordinator. Funding for this contract was added on a one-time basis in the 2021 Adopted Budget and as a result removed from the Baseline as previously described. This change is an on-going restoration of funding.

Factor Inflation to Rainier Beach: A Beautiful Safe Place for Youth

Expenditures	\$22,531
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This item provides 3% inflationary adjustment to 2021 base funding for Rainier Beach: A Beautiful Safe Place for Youth programming.

Provide Resources For Redistricting

Expenditures	\$275,000
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This item provides resources for redistricting which include commissioner support, temporary staffing back-fill, consultant support, language access needs, information technology, and other programmatic expenses as dictated by the Seattle Municipal Code for the purpose of redrawing Seattle City Council districts follow the 2020 Census.

Provide Resources for Wealth Education (Equitable Communities Initiative)

Expenditures	\$1,800,000
Position Allocation	2.50

The Council altered this proposal in the adopted budget. Refer to the Council Phase Changes section below. The Proposed Budget description follows: This item adds \$1,800,000 in on-going funding to develop a holistic wealth education program intended to support BIPOC residents and business owners build wealth and achieve stability.

The program should include a pipeline of generational wealth resources related to home ownership, business development, financial planning, education, and health and leverage technology to connect BIPOC communities to available services from the City and partner organizations. This investment was recommended by the Equitable Community Initiative Task Force.

Department of Neighborhoods

Eliminate Funding for Find It Fix It

Expenditures \$(30,000)

This item eliminates funding for Find It Fix It awards. DON provides financial and technical support to local grassroots projects within neighborhoods and communities by providing funding to implement community-driven improvement projects. The programs that support this work include the Neighborhood Matching Fund, Duwamish River Opportunity Fund and Food Equity Fund.

Payroll Tax Oversight Committee Facilitation

Expenditures \$150,947

Position Allocation 1.00

This item provides funding for 1 FTE Strategic Advisor 1 to facilitate the newly created payroll tax oversight committee.

Language Premium Staff Stipend

Expenditures \$16,800

This item increases ongoing appropriation authority for language services stipends. Per the Coalition of City Unions collective bargaining agreement, City employees who are multilingual and provide language services, such as interpretation and translation, to communicate with clients and/or other employees in business-related situations are now eligible for a monthly language premium stipend. The amounts in the 2022 budget are estimates based on the eligible employees from 2021.

Proposed Technical

Repurpose existing position from Community Engagement Coordinators to Community Liaisons Program

Expenditures -

Position Allocation -

This item repurposes an existing position and funding from the Community Engagement Coordinator program to the Community Liaison program to align with citywide needs and department priorities. This change is budget neutral.

Centralize Budget for Language Access for Certain Programs in DON

Expenditures -

This item moves \$16,000 from the Community Liaisons (CL) program expenses budget for Language Access to the Leadership and Administration/Departmental Indirect Costs program). This amount will be consolidated to the existing Language Access budget of \$2,143 in Internal Operations, for a total Language Access budget of \$18,143. This budget-neutral adjustment aims to better align where the central budget for Language Access should be accessed and tracked.

True up Expenditure and Revenue Budget for Outreach & Engagement

Expenditures \$(321,495)

Revenues \$(321,495)

This item reduces expenditure budget authority by \$321,945 commensurate with the estimated revenue reduction pertaining to the DON/SDOT Memorandum of Agreement.

Centralize Health Care - Proposed Phase

Department of Neighborhoods

Expenditures -

This item is a budget neutral technical adjustments to move health care budget from individual programs to the Central Indirect Costs program. DON centralizes health care costs in this program.

Council

Changes to Jumpstart Fund Expenditures, Coronavirus Local Recovery Fund Resources, and Other Community-led Investments

Expenditures \$(900,000)
Position Allocation -

This omnibus Council Budget Action impacts the Department of Neighborhoods in the following ways:

City Council reduced funding for the Equitable Communities Initiative Task Force recommendations by \$14 million in the 2022 Adopted Budget, relative to the Executive's proposed budget, and changed appropriations to one-time funding. The Council issued a Statement of Legislative Intent that they will work with the Executive to identify ongoing funding to sustain the commitment to the recommendations. The Wealth Education program received a reduction of \$900,000 leaving an appropriation for 2022 of \$900,000. Total one-time funding for the initiative over 2021-22 is therefore \$2,700,000 including the \$1,800,000 provided in the 2021 budget. The Food Equity Fund investment received a reduction of \$0, leaving an appropriation for 2022 of \$750,000. Total one-time funding for the initiative over 2021-22 is therefore \$1,500,000 including the \$750,000 provided in the 2021 budget.

For additional details please see the Finance General chapter of the 2022 Adopted Budget.

Add \$800,000 GF to DON to support planning for the Chinatown/International District

Expenditures \$800,000

This item adds one-time funding of \$800,000 of General Fund to the Department of Neighborhoods (DON) for consultant assistance to support the Chinatown/International District neighborhood planning process.

The 2022 Proposed Budget added a dedicated staff person to assist the community in this process. This amendment provides resources for community engagement, including culturally appropriate in-language engagement, and the completion of the report. Previous years' budgets have provided funding for different phases of this work including \$175,000 in the 2021 Adopted Budget.

Errata Corrections to the Proposed Budget and CIP

Expenditures \$26,386

This Council Budget Action (CBA) adopts corrections to errors in amounts of appropriations or revenues, the errata, for the 2022 Proposed Budget and the 2022 – 2027 Proposed Capital Improvement Program (CIP) identified by the City Budget Office and Central Staff after transmittal to the City Council. Any conflicting effect of CBAs included in Council's final decision on the 2022 Proposed Budget or the 2022-2027 CIP would override changes included in this Errata CBA.

Central Staff has reviewed the proposed corrections and finds that they do not represent policy choices and are appropriately addressed as a single budget action. Only transactions that change appropriations or revenues in the 2022 Proposed Budget or for year 2022 of the CIP are shown in the Summary of Dollar Effect tables above and the Budget Action Transaction table below. The list below describes the corrections included in the transactions of this

Department of Neighborhoods (DON) 1: These transactions would update the inflation increase from 2.4% to 3% for DON contracts supported by GF and Sweetened Beverage Tax (SBT). The inflation rate should have been adjusted

Department of Neighborhoods

based on August forecast.

DON 2: This transaction would increase appropriations to support a Strategic Advisor 1 position to facilitate the Payroll Tax Oversight Committee.

Council Provisos

Add \$200,000 GF in DON for a Guaranteed Basic Income Program and impose a proviso

Expenditures	\$200,000
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This item (1) adds \$200,000 GF to the Department of Neighborhoods (DON) to develop a pilot Guaranteed Basic Income (GBI) program that will be implemented by no later than 2023, and (2) imposes a proviso.

GBI programs seek to reduce poverty and foster racial equity by providing individuals with guaranteed cash payments on a regular basis. The cash payments are meant to supplement, rather than replace, existing social safety nets. Recently, over 17 Mayors, including the City of Seattle Mayor, have joined the “Mayors for a Guaranteed Income,” a group that advocates for GBI by supporting pilot programs across the country. This item anticipates research and evaluation of these and other GBI programs to inform the development of a Seattle GBI pilot. The pilot will not restrict participation based on employment or immigration status.

The City Council adopted the following provisos to DON's Adopted Budget for 2022:

“Of the appropriations in the 2022 budget for the Department of Neighborhoods’ Resources for Wealth Education program (PO-DN-13334) Community Building Budget Summary Level, \$200,000 is appropriated solely to develop a pilot Guaranteed Basic Income program and may be spent for no other purpose.”

Department of Neighborhoods

Expenditure Overview

	2020 Actuals	2021 Adopted	2022 Adopted
Appropriations			
DON - BO-DN-I3100 - Leadership and Administration			
00100 - General Fund	4,243,570	5,175,954	5,591,594
14500 - Payroll Expense Tax	-	-	20,754
Total for BSL: BO-DN-I3100	4,243,570	5,175,954	5,612,348
DON - BO-DN-I3300 - Community Building			
00100 - General Fund	6,365,782	6,266,904	8,359,060
14500 - Payroll Expense Tax	-	-	150,947
Total for BSL: BO-DN-I3300	6,365,782	6,266,904	8,510,008
DON - BO-DN-I3400 - Community Grants			
00100 - General Fund	2,581,399	3,503,896	4,209,415
00155 - Sweetened Beverage Tax Fund	-	1,472,939	2,972,939
Total for BSL: BO-DN-I3400	2,581,399	4,976,835	7,182,354
Department Total	13,190,751	16,419,693	21,304,710
Department Full-Time Equivalents Total*	65.00	64.00	75.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Summary by Fund Department of Neighborhoods

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	13,190,751	14,946,754	18,160,070
00155 - Sweetened Beverage Tax Fund	-	1,472,939	2,972,939
14500 - Payroll Expense Tax	-	-	171,701
Budget Totals for DON	13,190,751	16,419,693	21,304,710

Department of Neighborhoods

Revenue Overview

2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
322900	Nonbus Lic&Perm-Other	181,888	111,500	111,500
331110	Direct Fed Grants	86,310	-	-
334010	State Grants	210,000	-	-
337010	Grants & Contr From Local Govt	11,000	-	-
341300	Administrative Fees & Charges	1,331,339	1,813,563	1,863,873
360350	Other Rents & Use Charges	118,360	135,000	135,000
360900	Miscellaneous Revs-Other Rev	82,418	95,220	95,220
Total Revenues for: 00100 - General Fund		2,021,315	2,155,283	2,205,593
322900	Nonbus Lic&Perm-Other	417	-	-
Total Revenues for: 48100 - Construction and Inspections		417	-	-
Total DON Resources		2,021,732	2,155,283	2,205,593

Department of Neighborhoods

Appropriations by Budget Summary Level and Program

DON - BO-DN-I3100 - Leadership and Administration

The purpose of the Leadership and Administration Budget Summary Level is to provide executive, community, financial, human resource, technology and business support to the Department of Neighborhoods.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	1,410,777	2,628,366	2,933,188
Departmental Indirect Costs	2,832,793	2,547,589	2,679,161
Total	4,243,570	5,175,954	5,612,348
Full-time Equivalents Total*	19.75	20.00	20.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Leadership and Administration Budget Summary Level:

Citywide Indirect Costs

The purpose of the Citywide Indirect Costs program is to fund internal services costs originating from outside of the department such as allocated costs from the Department of Finance and Administrative Services and Seattle Information Technology Department.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	1,410,777	2,628,366	2,933,188

Departmental Indirect Costs

The purpose of the Departmental Indirect Costs program is to fund costs associated with management of the department. This may include personnel costs related to department leadership and administration or other administrative costs such as external rent and operating supplies or services.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Departmental Indirect Costs	2,832,793	2,547,589	2,679,161
Full Time Equivalents Total	19.75	20.00	20.00

DON - BO-DN-I3300 - Community Building

The purpose of the Community Building Budget Summary Level is to deliver technical assistance, support services, and programs in neighborhoods to strengthen local communities, engage

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residents in neighborhood improvement, leverage resources, and complete neighborhood-initiated projects.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Community Engagement Coordinators	2,546,378	2,589,516	3,531,858
Community Liaisons	537,775	742,399	718,665
Community Safety	721,506	1,028,486	1,091,649
Duwamish River Opportunity Fun	192,275	-	-
Historic Preservation	1,007,627	800,579	838,541
Housing Affordability and Livability Agenda (HALA)	22,503	1	-
Major Institutions and Schools	213,256	166,779	207,656
Participatory Budgeting (Your Voice Your Choice)	156,631	122,673	122,673
People's Academy for Community Engagement (PACE)	100,502	25,301	156,244
P-Patch Community Gardening	867,329	791,169	791,169
Re-imagination and Recovery	-	-	1,051,553
Total	6,365,782	6,266,904	8,510,008
Full-time Equivalents Total*	37.25	36.00	42.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Community Building Budget Summary Level:

Community Engagement Coordinators

The purpose of the Community Engagement Coordinators Program is to provide a range of technical assistance and support services for residents and neighborhood groups to develop a sense of partnership among neighborhood residents, businesses, and City government.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Community Engagement Coordinators	2,546,378	2,589,516	3,531,858
Full Time Equivalents Total	15.00	17.00	20.00

Community Liaisons

The purpose of the Community Liaisons Program is to provide equitable outreach and engagement in a culturally competent manner to historically underserved communities. This is done for City departments through independent contractors who serve as resources and liaisons for community members, provide quality translations and interpretations and advise on best practices for engaging with their communities.

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	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Community Liaisons	537,775	742,399	718,665
Full Time Equivalents Total	3.75	3.00	4.00

Community Safety

The purpose of the Community Safety program is to support the City of Seattle’s commitment to being a safe, vibrant, and interconnected city that ensures all residents can live safely and securely.

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Community Safety	721,506	1,028,486	1,091,649

Duwamish River Opportunity Fun

The purpose of the Duwamish River Opportunity Fund Program is to support new and existing small-scale programs focused on the challenges faced by communities in the Duwamish River area.

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Duwamish River Opportunity Fun	192,275	-	-

Healthy Food Fund

The purpose of the Healthy Food Fund Program is to support community-based projects and programs that are food-related consistent with the overarching goal of the Sweetened Beverage Tax of improving public health.

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Full Time Equivalents Total	1.50	-	-

Historic Preservation

The purpose of the Historic Preservation Program is to provide technical assistance, outreach, and education to the general public, owners of historic properties, government agencies, and elected officials to identify, protect, rehabilitate, and re-use historic properties

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Historic Preservation	1,007,627	800,579	838,541
Full Time Equivalents Total	7.00	7.00	7.00

Housing Affordability and Livability Agenda (HALA)

The purpose of the Housing Affordability Livability Agenda (HALA) Program is to address affordable housing and livability within the City through outreach and engagement efforts.

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Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Housing Affordability and Livability Agenda (HALA)	22,503	1	-

Major Institutions and Schools

The purpose of the Major Institutions and Schools Program is to coordinate community involvement in the development, adoption, and implementation of Major Institution Master Plans, and to facilitate community involvement in school re-use and development.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Major Institutions and Schools	213,256	166,779	207,656
Full Time Equivalents Total	2.00	2.00	2.00

Participatory Budgeting (Your Voice Your Choice)

The purpose of the Participatory Budgeting (Your Voice Your Choice) Program is to provide a process in which Seattle residents democratically decide how to spend a portion of the City's budget.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Participatory Budgeting (Your Voice Your Choice)	156,631	122,673	122,673
Full Time Equivalents Total	1.00	1.00	1.00

People's Academy for Community Engagement (PACE)

The purpose of the People's Academy for Community Engagement (PACE) Program is to provide leadership development and skill building of emerging leaders in a multicultural, participatory adult learning environment where participants learn hands-on strategies for community building, inclusive engagement, and accessing governments from experts in the field

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
People's Academy for Community Engagement (PACE)	100,502	25,301	156,244
Full Time Equivalents Total	1.00	-	-

P-Patch Community Gardening

The purpose of the P-Patch Community Gardening Program is to provide community gardens, gardening space, and related support to Seattle residents while preserving open space for productive purposes, particularly in high-density communities

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
P-Patch Community Gardening	867,329	791,169	791,169

Department of Neighborhoods

Full Time Equivalents Total	6.00	6.00	6.00
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Re-imagination and Recovery

The purpose of the Re-imagination and Recovery program is to provide transformational, people-centered programming and services informed by data and best practices that enhance and expand government support in under-served communities.

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Re-imagination and Recovery	-	-	1,051,553
Full Time Equivalents Total	-	-	2.50

DON - BO-DN-I3400 - Community Grants

The purpose of the Community Grants Budget Summary Level is to provide support to local grassroots projects within neighborhoods and communities by providing funding to implement community-based self-help projects.

	2020 Actuals	2021 Adopted	2022 Adopted
Program Expenditures			
Duwamish River Opportunity Fun	-	249,799	249,799
Find It Fix It	-	30,000	-
Healthy Food Fund	-	1,472,939	3,703,560
Neighborhood Matching	2,581,399	3,224,097	3,228,995
Total	2,581,399	4,976,835	7,182,354
Full-time Equivalents Total*	8.00	8.00	13.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Community Grants Budget Summary Level:

Duwamish River Opportunity Fun

The purpose of the Duwamish River Opportunity Fund Program is to support new and existing small-scale programs focused on the challenges faced by communities in the Duwamish River area.

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Duwamish River Opportunity Fun	-	249,799	249,799

Find It Fix It

The purpose of the Find It Fix It (FIFI) Program is provide funds for grassroots projects to improve neighborhood infrastructure.

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Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Find It Fix It	-	30,000	-

Healthy Food Fund

The purpose of the Healthy Food Fund Program is to support community-based projects and programs that are food-related consistent with the overarching goal of the Sweetened Beverage Tax of improving public health.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Healthy Food Fund	-	1,472,939	3,703,560
Full Time Equivalents Total	-	-	5.00

Neighborhood Matching

The purpose of the Neighborhood Matching Program is to support local grassroots projects within neighborhoods and communities. The Neighborhood Matching Fund provides funding to match community contributions of volunteer labor, donated professional services and materials, or cash, to implement community-based self-help projects.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Neighborhood Matching	2,581,399	3,224,097	3,228,995
Full Time Equivalents Total	8.00	8.00	8.00

Office of Planning and Community Development

Rico Quirindongo, Interim Director

(206) 386-1010

<http://www.seattle.gov/opcd/>

Department Overview

The Office of Planning and Community Development (OPCD) was established in December 2015 with a mission of strengthening citywide planning and implementation and ensuring City departments are aligned and coordinated in planning for Seattle's future development. OPCD coordinates City departments to ensure that development decisions and investments advance equitable growth, consistent with Seattle's Comprehensive Plan. The department is guided by its vision of "an inspiring city, in harmony with nature, where everyone thrives." In addition to partnering with other City departments, OPCD works closely with community partners and other agencies to implement that vision. During the last five years, OPCD has accomplished a wide range of projects, including annual amendments to the City's Comprehensive Plan, implementation of legislation to make it easier for property owners to create accessory dwelling units (ADUs) and develop affordable housing; development of new Design Guidelines in six neighborhoods; 130th Street and 145th Street station area planning; industrial and maritime strategy planning; funding 41 community-initiated projects to combat displacement and increase access to opportunity through the Equitable Development Initiative (EDI); and numerous other items.

The director of OPCD serves in the Mayor's various subcabinets to facilitate coordinated decision-making to address policies and investments that support Seattle's BIPOC communities. OPCD works with the Mayor's Office and members of the cabinet to ensure the City's investments support community development objectives and that department priorities are aligned and reflected in policies and budget resources.

OPCD is organized in five divisions: Equitable Development, Long Range Planning, Community Planning, Land Use Policy, and Urban Design. OPCD also houses two independent commissions: the Seattle Design Commission and the Seattle Planning Commission. OPCD also staffs the Equitable Development Initiative Advisory Board.

Equitable Development

This division leads the City's Equitable Development Initiative (EDI) in collaboration with City departments and community groups to invest in community-led efforts aimed at addressing issues of racial equity, social justice, economic mobility and residential, cultural and commercial displacement. Six equity drivers are key to achieving racial equity outcomes. The Equitable Development Framework guides how the City prioritizes its work; shapes its budgets, policies, programs, and investments; and structures the implementation of targeted strategies and equitable development projects by using clear objectives for reducing disparities and achieving equitable outcomes for marginalized populations.

Long Range Planning

This division leads the development of strategies, policies, and actions on issues of Citywide importance through efforts such as annual amendments and periodic major updates to Seattle's Comprehensive Plan. This division provides data support for OPCD and other City departments in the areas of demographics, land use, and related data monitoring and analytics. This division also represents the City in regional planning initiatives and works with partners to conduct research and analysis on current issues and trends to forecast potential future challenges and opportunities.

Community Planning

This division works at the neighborhood, district, corridor or community scale to develop localized strategies for addressing community-defined priorities and outcomes. These efforts are typically undertaken in collaboration with community partners and involve multiple City departments as well as other agencies, such as Sound Transit. Outcomes range from community visioning and near-term tactical interventions to legislative actions such as

Office of Planning and Community Development

adoption of design guidelines and rezoning. Decisions about where to focus these efforts are informed by data on racial equity, growth, displacement and access to opportunity, environmental issues and other topics. Projects are often in response to major capital investments or market forces that will catalyze community change and/or contribute to increased displacement. This division also leads site- and area-specific efforts to facilitate desired change in the built environment and property redevelopment that achieves community-benefit outcomes.

Land Use Policy

Land Use Policy includes work on topics such as affordable and market-rate housing policy, and departmental efforts that implement changes to the City's land use (zoning) code and other City regulatory and incentive codes. The group coordinates closely with SDCI. The division guides major policy updates, such as the industrial/maritime strategy. This division previously led several housing-related initiatives including the Affordable Middle-Income Housing Advisory Council. The division provides technical support to other departmental and non-departmental efforts, such as State Environmental Policy Act (SEPA) review and preparation of legislation to implement actions. The Land Use Policy Division is currently operating jointly with Urban Design to realize efficiencies.

Urban Design

OPCD's urban design group supports near- and long-term planning efforts related to design and placemaking for the physical environment. The division prepares design guidelines, area planning, and project-specific placemaking efforts such as the Lid I-5 study, 520 corridor design, and ST3 station area design guidelines. They collaborate frequently with the Design Commission, other departments and partner agencies. The division provides technical support to other departmental and non-departmental functions related to design. As noted above, the Urban Design division is currently operating jointly with Land Use Policy to realize efficiencies.

In addition, two independent commissions and the Equitable Development Initiative Advisory Board are housed within OPCD:

- The **Seattle Design Commission** advises the Mayor, City Council, and City departments on civic design excellence in capital improvement projects that are located on City land, in the City right-of-way, or constructed with City funds. The commission also evaluates projects that seek long-term or permanent use of a right-of-way. The commission focuses their recommendations on aesthetic, environmental and design principles and policies, and promotes interdepartmental and interagency coordination. The 10 Commissioners that comprise the Seattle Design Commission are supported by 3 FTE staff for meetings that occur twice a month. Commission meetings include the review of City-funded capital projects such as community centers, park facilities, fire stations and police stations.
- The **Seattle Planning Commission** advises the Mayor, the City Council and City departments on broad planning goals, policies and plans for the physical development of the city. Comprised of 3.5 FTE staff and 16 volunteers, the commission's work is framed by the Comprehensive Plan and seeks public comment and participation as a part of the process to achieve the plan's vision. The commission provides independent analysis and promotes issues vital to livability.
- The **Equitable Development Initiative (EDI) Advisory Board** was made permanent by the passage of Ordinance 126173 in September 2020. The Board is comprised of 13 members representing those communities most harmed and receiving the most disinvestment according to the City's Equitable Development Monitoring Program. The EDI Advisory Board provides guidance to the City on the implementation of the EDI to ensure that the program furthers the City's Race and Social Justice Initiative goals. The board implements the accountability goals of the Equitable Development Implementation Plan, provides guidance on equity goals related to the City's Comprehensive Plan, develops funding criteria, and creates recommendations for EDI grant allocations.

Office of Planning and Community Development

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	14,380,966	12,955,449	9,903,118
Other Funding - Operating	1,861,817	877,659	22,254,149
Total Operations	16,242,782	13,833,108	32,157,266
Total Appropriations	16,242,782	13,833,108	32,157,266

Full-Time Equivalents Total* 45.00 42.00 47.50

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Overview

OPCD's 2022 Adopted Budget continues funding to update the City's Comprehensive Plan and contains significant new investments to advance the City's Race and Social Justice Initiative. Other priority items include the Equitable Development Initiative, Sound Transit 3, community and long-range planning, and monitoring affordable housing and displacement.

Race and Social Justice

Almost all of the new items in OPCD's 2022 Adopted Budget advance the City's Race and Social Justice Initiative to combat systemic racism, eliminate racial disparities and achieve racial equity in Seattle. A total of \$17.2 million is added to advance RSJI as follows:

- \$14.3 million from the payroll tax (also known as JumpStart) is added to OPCD's budget to fund additional equitable development grants in 2022. This item also supports added staff to administer the grant processes and contracts for EDI and Strategic Investment Fund; it also provides additional project management capacity and technical assistance for community organizations.
- \$2.5 million of JumpStart funds to expand the Duwamish Valley Program in 2022. The funding includes a new three-year sunset program coordinator position, community outreach, and investments in community assets including the South Park Community Center, South Park Neighborhood Center, Georgetown gathering spaces, and community-supported development at the Unity Electric site. This work is intended to foster climate and community resilience, provide opportunities for youth, and advance economic development as documented in the Duwamish Valley Action Plan.
- \$180,000 of General Fund to support Indigenous-led energy efficiency projects in the Duwamish Valley.
- \$157,000 of General Fund for the City's first indigenous planner position. Establishing this position will help to combat the erasure of Native people in City planning and related processes.
- \$25,000 of General Fund for equitable zoning. The goal is to address barriers in the City's land use and zoning regulations that make it difficult for EDI and other affordable housing and development projects to succeed.
- \$18,000 of General Fund and \$8,000 of Real Estate Excise Tax to conduct RSJI trainings for OPCD staff, members of the Planning Commission, and members of the Design Commission.
- \$13,000 of General Fund for a real estate database subscription. Data will be used to monitor displacement risk and community indicators, support land acquisitions for the Strategic Investment Fund and Equitable Development Initiative, and to inform policy development and planning strategies.

Office of Planning and Community Development

The Equitable Development Initiative and Strategic Investment Fund

The Equitable Development Initiative (EDI) continues to be an important and growing program within OPCD. The EDI program is coordinated by OPCD and guided by an interdepartmental working group consisting of staff from the Office of Housing (OH), Department of Neighborhoods (DON), Office of Economic Development (OED), Office of Arts and Culture (ARTS), Mayor's Office (MO), and City Budget Office (CBO). It is also informed by an external board representing impacted communities. In 2017, the City Council identified the initial five projects for the EDI program. The program has grown to 41 community-based projects today. Support for each of these projects includes a mix of capacity building and capital development funding, which can include site acquisition.

The EDI program was initially funded with \$16 million in one-time proceeds from the sale of surplus property known as the Civic Square Block. The Washington State Legislature passed the Short-Term Rental Tax (STRT) in the 2018 legislative session and therefore, since 2019, the EDI program has also been funded with STRT revenues. In July 2019, the City Council passed Ordinance 125872, which created a new fund for STRT and directed that \$5 million from this fund be dedicated annually to EDI projects. Therefore, the 2022 Adopted Budget includes \$5 million of STRT for EDI. Ongoing General Fund supports EDI staff and other administrative components of the program, and the 2022 Adopted Budget includes \$430,000 of Community Development Block Grant (CDBG) dollars for EDI grants. CDBG dollars are received as part of a grant from the federal government and will support construction or site development work.

In 2019, the City reached agreement on the sale of the Mercer Megablock properties in South Lake Union, resulting in new revenues, of which \$30 million was appropriated in the 2021 Adopted Budget for a new site acquisition program called the Strategic Investment Fund (SIF). The SIF is a competitive grant process that was designed to create unique opportunities for transformational equitable development in areas at high risk of displacement or in areas of low access to opportunity. The goal of the fund is to leverage the investment to achieve multiple community benefits, including affordable housing, affordable commercial spaces, cultural spaces, and childcare facilities. SIF grantees were selected by a panel of community members during the summer of 2021. Work to develop and administer the associated grant contracts will continue into 2022 and beyond.

The most recent expansion of EDI occurs in the 2022 Adopted Budget with the additional allocation of \$14.3 million from the payroll tax, also known as JumpStart. In addition to grant awards, this funding source will also support three new positions to help the EDI team administer its funding and projects as well as provide technical assistance to community organizations. This tax was imposed via Ordinance 126108, which was passed by the City Council in July 2020. In July 2021, the City Council established a spending plan for these revenues when they passed Ordinance 126393, and this plan included a specific allocation to the Equitable Development Initiative. The ongoing funding of this program through the payroll tax and short-term rental tax mean that City investments in these community-driven projects and land acquisitions will continue indefinitely and will be a lasting legacy for Seattle and its BIPOC community members.

Long-Range Planning

One of the core functions of OPCD is to serve as the steward of the City's Comprehensive Plan, a 20-year vision and roadmap for Seattle's future. The Comprehensive Plan guides City decisions about where to accommodate and plan for new jobs and residences, how to improve the transportation system, and where to make capital investments such as utilities, sidewalks, and libraries. It provides a framework to guide most of Seattle's big-picture decisions on how to manage growth to achieve environmental sustainability, racial equity, shared prosperity, and healthy and vibrant neighborhoods.

The Washington State Growth Management Act (GMA) requires that cities undertake a major review and update of their comprehensive plans every eight years. Under the GMA, comprehensive plans must accommodate the growth that is anticipated over the next 20 years. The previous major update of the Seattle Comprehensive Plan anticipated growth of 70,000 housing units and 115,000 jobs during the 2015-2035 planning period. The next major update will extend the planning period to approximately 2044. Based on faster-than-anticipated growth to date and updated state and regional projections for population and employment, this plan will likely anticipate significantly more growth. In response, the City will review and revise as needed the Urban Villages growth strategy and policies that

Office of Planning and Community Development

guide City actions that include land use, transportation, housing, and public investments. The 2021 Adopted Budget added \$130,000 in one-time resources for OPCD to work on an Environmental Impact Study and engage in community outreach to support the next major update to the Comprehensive Plan. The 2022 Adopted Budget includes \$895,000 to continue community engagement work and complete major elements of the environmental review process, including State Environmental Policy Act (SEPA) scoping, a draft Environmental Impact Statement (EIS), and historic resources work. The 2022 Adopted Budget also includes \$150,000 to initiate work on Regional Growth Center Subarea Planning, which is part of the Comprehensive Plan update.

OPCD leads the ST3 West Seattle Ballard Link Extensions (WSBLE) Planning Work Group, one of seven work groups in the Citywide WSBLE Work Plan. 2022 work plan activities fall into three main categories: 1) advancing station design; 2) engaging in station area planning; and 3) carrying out the City's Federal Transit Administration transit-oriented development pilot grant of \$1.75 million. Early station area planning is underway in the Chinatown-International District through the Jackson Hub community planning process, which will produce planning and coordinated investment strategies in mid-2022. Early planning is also underway in the Maritime and Industrial station areas that include SODO, Smith Cove, Interbay, and Ballard, with land use legislation expected in mid-2022. Delridge and Westlake station areas may also scope and launch early station area planning efforts in 2022.

City Council Changes to the Proposed Budget

The City Council modified OPCD's proposed budget in the following ways:

- The City Council added \$545,000 of one-time General Fund resources and a term-limited position to support the next major update to Seattle's Comprehensive Plan; and
- The City Council added \$180,000 of one-time General Fund resources to support Indigenous-led sustainability and cultural preservation projects in the Duwamish Valley.

Office of Planning and Community Development

Incremental Budget Changes

Office of Planning and Community Development

	Dollars	FTE
2022 Adopted Budget	13,833,108	42.00
Baseline		
Adjustments for Personnel Costs	134,880	-
Align Baseline for Workers' Compensation	41,819	-
Citywide Adjustments for Standard Cost Changes	131,365	-
Reversal of One-Time Items in 2021 Adopted Budget	-	-
Proposed Operating		
Duwamish Valley Program Development Projects	2,300,000	-
Duwamish Valley Program Staffing and Engagement	192,722	1.00
Equitable Development Initiative and Strategic Investment Fund Expansion	14,300,000	3.00
Indigenous Planner	158,684	1.00
Comprehensive Plan Major Update – Phase 2	220,000	-
Regional Growth Center Subarea Planning	150,000	-
Equitable Zoning Outreach	25,300	-
RSJI Training	26,000	-
CoStar Multifamily and Commercial Real Estate Database Subscription	13,000	-
OPCD Internal Reorganization	12,051	0.50
Transfer On-Loan Position to Seattle Center	(197,392)	(1.00)
Proposed Technical		
Labor Budget Adjustment	90,729	-
Council		
Add Funding and Staff for the Comprehensive Plan	545,000	1.00
Indigenous-Led Duwamish Sustainability Funding	180,000	-
Council Provisos		
Comprehensive Plan Proviso	-	-
Total Incremental Changes	\$18,324,158	5.50
Total 2022 Adopted Budget	\$32,157,266	47.50

Office of Planning and Community Development

Description of Incremental Budget Changes

Baseline

Adjustments for Personnel Costs

Expenditures \$134,880

This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

Align Baseline for Workers' Compensation

Expenditures \$41,819

This technical adjustment aligns OPCD's baseline budget with the 2021 Adopted Central Cost Manual for Workers' Compensation charges. This item was a new cost for the department in 2021 and it was inadvertently omitted from the 2021 Adopted Budget.

Citywide Adjustments for Standard Cost Changes

Expenditures \$131,365

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Reversal of One-Time Items in 2021 Adopted Budget

Expenditures -

The 2021 Adopted Budget replaced \$4,715,500 of Short-Term Rental Tax (STRT) with \$4,715,500 of General Fund for OPCD's Equitable Development Initiative (EDI). This one-time adjustment was made because STRT revenues were in decline due to the COVID-19 pandemic. This item reverses this funding change and restores the baseline budget to \$5 million of STRT for EDI grants.

Proposed Operating

Duwamish Valley Program Development Projects

Expenditures \$2,300,000

This one-time Green New Deal item funds essential improvements to the South Park Neighborhood Center to establish it as a Resilience Hub that benefits the community by housing community-supportive services, providing clean air, serving as a cooling center, and operating with solar energy. The funding will also support design and implementation of community-supportive uses and/or economic development uses as part of the development of the Unity Electric site, as well as community-supportive gathering spaces in Georgetown. This funding will also ensure the building design includes climate resilience infrastructure such as solar energy at the South Park Community Center. These items are part of a package of investments that expand the Duwamish Valley Program in 2022, and is also part of a package of Green New Deal items funded by payroll tax (JumpStart) funds.

Office of Planning and Community Development

Duwamish Valley Program Staffing and Engagement

Expenditures	\$192,722
Position Allocation	1.00

This item supports implementation of the Duwamish Valley Action Plan. It provides a 3-year sunset position that enables OPCD to hire a program coordinator for the Duwamish Valley Program (DVP); it also includes \$30,000 to support meaningful, inclusive and coordinated community engagement. These items are part of a package of investments that expand the Duwamish Valley Program in 2022.

Equitable Development Initiative and Strategic Investment Fund Expansion

Expenditures	\$14,300,000
Position Allocation	3.00

This item utilizes funding from the JumpStart payroll tax to expand the Equitable Development Initiative (EDI) and its sister program, the Strategic Investment Fund (SIF). Funds will be distributed through a 2022 grant application process. This item also includes three new staff positions. A Grants and Contracts Specialist will support the technical aspects of the contract and invoicing processes at OPCD, and two Planning and Development Senior positions will provide additional project management capacity and technical assistance to community organizations as they build organizational capacity, work on project development, and work through legal, financial, and organizational issues. This item is a companion to the \$15.7 million allocation of investments to address residential displacement in the Office of Housing budget.

Indigenous Planner

Expenditures	\$158,684
Position Allocation	1.00

This item creates the City's first staff position dedicated to Indigenous Planning. The position will develop frameworks and processes for incorporating Indigenous planning concepts into City planning and community development work; it will also expand the City's planning approach and increase the ability to engage with the Indigenous Seattle Working Group and other Indigenous Seattle residents. The intent is to enable the City to transition from the erasure of Native American culture and experiences to a process where Indigenous methodologies are incorporated and implemented. This item also supports the City's climate resilience, transportation, and green infrastructure goals.

Comprehensive Plan Major Update – Phase 2

Expenditures	\$220,000
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The Council altered this proposal in the adopted budget. The proposed budget description follows:

The 2022 Proposed Budget continues to allocate funding to update the City's Comprehensive Plan in a phased approach. The plan update, which is required under state law, began in 2021 and is anticipated to take three years to complete. During 2022, OPCD will be continuing community engagement and completing major elements of the environmental review process, including State Environmental Policy Act (SEPA) scoping and a draft Environmental Impact Statement (EIS). This item, in addition to \$130,000 in OPCD's baseline budget, brings total 2022 funding to \$350,000. The total budget for the three years of the project is \$150,000 for community engagement and \$425,000 for the SEPA/EIS work.

Office of Planning and Community Development

Regional Growth Center Subarea Planning

Expenditures \$150,000

This one-time item funds a consultant to begin work on subarea planning as part of the Comprehensive Plan major update. This will satisfy a Puget Sound Regional Council (PSRC) requirement and ensure access to federal transportation funding. Subarea plans, developed through a phased approach that commences in 2022, will address diverse policies and actions needed in anticipation of projected housing and job growth in a way that supports long-term equitable recovery and vitality for all six of Seattle's regionally designated centers.

Equitable Zoning Outreach

Expenditures \$25,300

This one-time item enables OPCD to partner with affected community to develop equitable development zoning tools; it also builds on OPCD's efforts to develop land use strategies that support equitable development. The goal is to address barriers in the City's land use and zoning regulations that make it difficult for EDI and other affordable housing and community-based development projects to succeed. Funding will be used to compensate community members for participating in a steering committee that will shape the equitable zoning tools; support engagement by providing translation, childcare, food, or online outreach/advertising; and engage community-based subject matter experts, e.g., Black and Indigenous developers, architects, and organizers, to advise OPCD.

RSJI Training

Expenditures \$26,000

The 2022 Adopted Budget funds RSJI trainings and activities for the Planning Commission, the Design Commission, and OPCD. This item provides four annual RSJI training sessions for new and continuing Commissioners. It also provides funding for RSJI trainings and presentations for OPCD staff. OPCD's baseline budget does not include funding for these activities.

CoStar Multifamily and Commercial Real Estate Database Subscription

Expenditures \$13,000

This item funds a subscription to the CoStar Multifamily and Commercial Real Estate Database to provide market-rate multifamily and commercial real estate data for the Seattle market. CoStar data will be used to monitor displacement risk and community indicators; support evaluation of equitable development grant requests for property acquisition; inform housing and land use policy development; aid the analysis of Comprehensive Plan alternatives; and inform community planning for neighborhoods and areas around new transit stations.

OPCD Internal Reorganization

Expenditures \$12,051

Position Allocation 0.50

This item eliminates three vacant positions and replaces them with 3.5 Planning and Development Specialist II positions. As the office works on its staffing plan and work assignments, it has identified an opportunity to re-purpose its three existing vacancies as lower-level planning positions to better align position classifications with work functions and increase efficiency. This adjustment includes a small savings to the General Fund and about \$15,000 of REET expenses for Design Commission staffing.

Office of Planning and Community Development

Transfer On-Loan Position to Seattle Center

Expenditures	\$(197,392)
Position Allocation	(1.00)

This item transfers a position and associated appropriation authority from OPCD to Seattle Center. The position has been on loan from OPCD to the Seattle Center for the last several years to assist in the Seattle Center Master Planning process and related redevelopment projects.

Proposed Technical

Labor Budget Adjustment

Expenditures	\$90,729
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This item aligns the department's salary and benefit budget with its actual labor costs.

Council

Add Funding and Staff for the Comprehensive Plan

Expenditures	\$545,000
Position Allocation	1.00

This item adds one-time funding and a new term-limited position (through 2024) to support the next major update to the City's Comprehensive Plan. There are three components to this funding:

- \$320,000 to support the development of an Environmental Impact Statement (EIS);
- \$125,000 to support outreach and engagement activities; and
- \$100,000 for historic preservation work.

This funding is in addition to the \$350,000 included in the proposed budget for the comprehensive plan update and brings the total 2022 comprehensive plan funding to \$620,000 for the EIS, \$175,000 for outreach and engagement, and \$100,000 for historic resources work.

The City Council included a proviso on a portion of these funds. For additional information, please consult the "Council Provisos" section below.

Indigenous-Led Duwamish Sustainability Funding

Expenditures	\$180,000
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This item adds \$180,000 of one-time General Fund to support Indigenous-led energy efficiency projects in the Duwamish Valley. The funding is intended to support Indigenous-led sustainability and cultural preservation projects such as those proposed for the Duwamish Longhouse and Cultural Center. Projects to be funded could include rain water collection and filtration systems and rain garden and green roof infrastructure.

This item is in addition to \$2.3 million included in the proposed budget for projects in Georgetown and South Park that implement recommendations of the Duwamish Valley Action Plan. The Duwamish Longhouse project was not included in the Duwamish Valley Action Plan; however, this project also advances the goals of environmental justice and equitable development in the Duwamish Valley.

Office of Planning and Community Development

Council Provisos

Comprehensive Plan Proviso

Of the appropriation in the 2022 budget for the Office of Planning and Community Development (OPCD)'s Planning Budget Summary Level (BO-PC-X2P00), \$300,000 is appropriated to be used solely for the purpose of retaining a consultant or consultants to prepare an Environmental Impact Statement (EIS), if it is determined by OPCD that an EIS is warranted based on the probable environmental impacts of the next major Comprehensive Plan update. If required, OPCD shall contract for consultant assistance to prepare an EIS. The appropriation may not be used for any other purpose. Furthermore, none of the money so appropriated may be spent unless the Chair of the Council's Land Use and Neighborhoods committee, or the successor committee with purview over the Office of Planning and Community Development, files a certification with the City Clerk that OPCD has briefed the committee on the conformance of any EIS scope with this proviso.

If OPCD determines that an EIS is necessary for the next major update, the EIS must include, but is not limited to:

1. At least one growth alternative that provides additional housing capacity and housing type diversity in neighborhood residential areas.
2. At least one growth alternative that addresses exclusionary zoning and supports the development of 15-minute neighborhoods, including a mix of residential and non-residential land uses and densities that support equitable multi-modal local access to everyday needs in locations across the city, both inside and outside of urban villages.
3. At least one growth alternative that uses other strategies to minimize displacement of low-income residents and communities of color.

The areas of study 1-3 identified above may be combined into one alternative or studied separately. In developing the EIS scope, the Office should consider other actions to increase residential building capacity, such as those listed in RCW 36.70A.600.

Office of Planning and Community Development

Expenditure Overview

	2020 Actuals	2021 Adopted	2022 Adopted
Appropriations			
OPCD - BO-PC-X2P00 - Planning and Community Development			
00100 - General Fund	14,380,966	7,675,001	9,338,170
00164 - Unrestricted Cumulative Reserve Fund	54,340	-	-
12200 - Short-Term Rental Tax Fund	1,227,948	-	-
14500 - Payroll Expense Tax	-	-	2,710,916
Total for BSL: BO-PC-X2P00	15,663,253	7,675,001	12,049,085
OPCD - BO-PC-X2P10 - Design Commission			
30010 - REET I Capital Fund	579,529	593,159	654,149
Total for BSL: BO-PC-X2P10	579,529	593,159	654,149
OPCD - BO-PC-X2P40 - Equitable Development Initiative			
00100 - General Fund	-	5,280,448	564,948
12200 - Short-Term Rental Tax Fund	-	284,500	5,000,000
14500 - Payroll Expense Tax	-	-	13,889,084
Total for BSL: BO-PC-X2P40	-	5,564,948	19,454,032
Department Total	16,242,782	13,833,108	32,157,266
Department Full-Time Equivalents Total*	45.00	42.00	47.50

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Summary by Fund Office of Planning and Community Development

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	14,380,966	12,955,449	9,903,118
00164 - Unrestricted Cumulative Reserve Fund	54,340	-	-
12200 - Short-Term Rental Tax Fund	1,227,948	284,500	5,000,000
14500 - Payroll Expense Tax	-	-	16,600,000
30010 - REET I Capital Fund	579,529	593,159	654,149
Budget Totals for OPCD	16,242,782	13,833,108	32,157,266

Office of Planning and Community Development

Revenue Overview

2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
331110	Direct Fed Grants	1,500	430,000	430,000
334010	State Grants	66,849	-	-
360220	Interest Earned On Deliquent A	30	-	-
Total Revenues for: 00100 - General Fund		68,378	430,000	430,000
Total OPCD Resources		68,378	430,000	430,000

Office of Planning and Community Development

Appropriations by Budget Summary Level and Program

OPCD - BO-PC-X2P00 - Planning and Community Development

The purpose of the Planning and Community Development Budget Summary Level is to manage a collaborative vision for planning that advances equitable development and creates great places in the City of Seattle that is consistent with Seattle's Comprehensive Plan, and to inform and guide growth related decisions for future development.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Planning	15,099,665	7,036,532	11,381,193
Planning Commission Management	563,589	638,469	667,892
Total	15,663,253	7,675,001	12,049,085
Full-time Equivalents Total*	41.50	38.50	44.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Planning and Community Development Budget Summary Level:

Planning

The purpose of the Planning Program is to manage a coordinated vision for growth and development in the City of Seattle that is consistent with Seattle's Comprehensive Plan, and to inform and guide growth related decisions for future development.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Planning	15,099,665	7,036,532	11,381,193
Full Time Equivalents Total	38.50	35.50	41.50

Planning Commission Management

The purpose of the Planning Commission is to advise the Mayor, the City Council and City departments on broad planning goals, policies and plans for the physical development of the city. The commission also provides independent analysis and promotes issues vital to livability.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Planning Commission Management	563,589	638,469	667,892
Full Time Equivalents Total	3.00	3.00	3.00

Office of Planning and Community Development

OPCD - BO-PC-X2P10 - Design Commission

The purpose of the Design Commission Budget Summary Level is to give advice to the Mayor, City Council, and City Departments, concerning City-funded Capital Improvement Projects, projects that seek long-term use of the right-of-way, or major transportation projects.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Design Commission	579,529	593,159	654,149
Total	579,529	593,159	654,149
Full-time Equivalents Total*	3.50	3.50	3.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

OPCD - BO-PC-X2P40 - Equitable Development Initiative

The purpose of the Equitable Development Initiative Budget Summary Level is to foster community leadership and support organizations that promote equitable access to housing, jobs, education, parks, cultural expression, healthy food, and other community needs and amenities. The goal of the Equitable Development Initiative is to address displacement and the unequal distribution of opportunities in order to sustain a diverse Seattle.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Equitable Development Initiative	-	5,564,948	19,454,032
Total	-	5,564,948	19,454,032

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Community Police Commission

Brandy Grant, Executive Director

(206) 256-5545

<http://www.seattle.gov/policecommission/>

Department Overview

The Office of the Community Police Commission (CPC) is the administrative and policy support entity of the Community Police Commission. The CPC is charged with providing community oversight and input on the police reform efforts that are the subject of a Settlement Agreement between the City and the U.S. Department of Justice regarding police practices. Membership of the CPC was modified in 2017 through legislation addressing changes in civilian oversight of the police ([Ordinance 125315](#)). A 21-member board appointed by the Mayor, the City Council and the Community Police Commission governs the CPC. Each commissioner serves a three-year term.

The CPC provides an independent forum for dialogue and widespread input on the reform efforts embodied in the Settlement Agreement and Memorandum of Understanding established by the Department of Justice. Ongoing community input is a critical component of achieving and maintaining effective and constitutional policing.

The CPC leverages the ideas, talent, experience and expertise of the people of Seattle to ensure police services:

- fully comply with the Constitution of the United States;
- ensure public and officer safety; and
- promote public confidence in the Seattle Police Department and its officers.

In 2017, the CPC's role was further refined through legislation addressing changes in the civilian oversight of the police ([Ordinance 125315](#)). The CPC is still charged with fulfilling and prioritizing the responsibilities as specified under the Consent Decree and Memorandum of Understanding and its role now includes:

- reviewing and providing input to many city partners on the police accountability system, police services and the Seattle Police Department's policies and practices;
- engaging in community outreach to obtain the perspectives of the community on police-community relations, the police accountability system, police services, policies and practices and providing that input to other City departments;
- maintaining connections with representatives of disenfranchised communities and community groups; and
- advocating for reforms to state law that will enhance public trust and confidence in policing and the criminal justice system.

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	1,291,557	1,712,564	1,871,363
Total Operations	1,291,557	1,712,564	1,871,363
Total Appropriations	1,291,557	1,712,564	1,871,363
Full-Time Equivalent Total*	9.00	9.00	9.00

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Community Police Commission

Budget Overview

The Community Police Commission (CPC) budget adds funding to pilot a Community Police Oversight Young Leader Internship and Fellowship Program. The program will target youth of color from the community and include hands-on professional experience, development, and mentoring. These emerging leaders will then be prepared to enter careers in government and community organizations fighting for a safer community – be it in police reform, gun safety, violence prevention, legislative work, community organizing, or whatever role meets their aspirations.

The budget is also adjusted for minor Citywide technical changes which are described below. Funding is reserved in the City Attorney’s office’s budget for future external legal fees, estimated at \$50,000, as determined by CPC leadership.

City Council Changes to the Proposed Budget

The Council made no changes to the 2022 Proposed Budget.

Incremental Budget Changes

Community Police Commission

	Dollars	FTE
2021 Adopted Budget	1,712,564	9.00
Baseline		
Citywide Adjustments for Standard Cost Changes	102,336	-
Proposed Operating		
Funding for Pilot Community Police Oversight Young Leader Internship & Fellowship Program	32,044	-
Proposed Technical		
Baseline Adjustments for Personnel Costs	24,419	-
Total Incremental Changes	\$158,799	-
Total 2022 Adopted Budget	\$1,871,363	9.00

Description of Incremental Budget Changes

Baseline

Citywide Adjustments for Standard Cost Changes

Expenditures \$102,336

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Community Police Commission

Proposed Operating

Funding for Pilot Community Police Oversight Young Leader Internship & Fellowship Program

Expenditures \$32,044

This item funds a Pilot Community Police Oversight Young Leader Internship & Fellowship Program. The program will have the following includes:

- Internship: This position is a 10-week full-time (40 hours/week) internship during the summer of 2022.
- Fellowship: This position is a 12-week full-time (40 hours/week) summer (April - August 2022) followed by a 36-week part-time (10 hours/week) school year (September 2022-March 2023).

Proposed Technical

Baseline Adjustments for Personnel Costs

Expenditures \$24,419

This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

Expenditure Overview

	2020 Actuals	2021 Adopted	2022 Adopted
Appropriations			
CPC - BO-CP-X1P00 - Office of the Community Police Commission			
00100 - General Fund	1,291,557	1,712,564	1,871,363
Total for BSL: BO-CP-X1P00	1,291,557	1,712,564	1,871,363
Department Total	1,291,557	1,712,564	1,871,363
Department Full-Time Equivalents Total*	9.00	9.00	9.00

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Summary by Fund Community Police Commission

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	1,291,557	1,712,564	1,871,363
Budget Totals for CPC	1,291,557	1,712,564	1,871,363

Community Police Commission

Appropriations by Budget Summary Level and Program

CPC - BO-CP-X1P00 - Office of the Community Police Commission

The purpose of the Office of the Community Police Commission Budget Summary Level is to leverage the ideas, talents, experience, and expertise of the community to provide ongoing community input into the development of the Seattle Police Department reforms, the establishment of police priorities, and facilitation of police/community relationships necessary to promote public safety.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Office of the Community Police	1,291,557	1,712,564	1,871,363
Total	1,291,557	1,712,564	1,871,363
Full-time Equivalents Total*	9.00	9.00	9.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Community Safety and Communications Center

Christopher Lombard, Interim Director

<https://www.seattle.gov/police/about-us/about-policing/csc>

Department Overview

[Ordinance 126237](#) transferred the 911 center from SPD to CSCC effective June 1, 2021. Since the transition, the department has worked to identify internal ongoing needs as an independent department and integrate non-uniformed and alternate methods of dispatch.

In 2021, CSCC began the process of implementing a protocol dispatch system. This project will help the 911 center standardize operational structures to call taking, reduce bias among call takers, and begin to operationalize dispatching non-uniformed and alternative response to uniformed police. In addition, CSCC is working closely with the Seattle Fire Department (SFD) to stand up a new triage response team. This team will respond to calls for welfare checks and persons down that do not require a uniformed police or fire response.

To support operations as an independent department, the 2022 Adopted Budget includes staffing to help stand up back of the house administrative support. This administrative support was previously provided by SPD, and due to the size of the 911 center, will require an internal team to handle these functions. Additionally, the department will assist in the execution of two IT projects to improve employee performance management and collect additional information about 911 calls. More information about these projects is contained in the budget book section for Seattle IT. The City Council made two further changes to add positions to support basic operational needs and develop a plan for low-acuity response.

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	-	17,887,095	22,161,206
Total Operations	-	17,887,095	22,161,206
Total Appropriations	-	17,887,095	22,161,206
Full-Time Equivalents Total*	-	1.00	174.00

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Overview

The Community Safety and Communications Center (CSCC) is home to the Seattle 911 call center. Previously housed within the Seattle Police Department (SPD), the Seattle 911 center is the largest of its kind in the Pacific Northwest, both by staff size and volume of calls received. During 2019, call takers answered more than 800,000 calls and hundreds of thousands of non-emergency calls. The center employs between 130 to 140 employees who work 24 hours a day, 365 days a year. CSCC was established in 2021 to provide timely, accurate, and vital information to the

Community Safety and Communications Center

City's first responders, city service providers, and to the public. The department is envisioned to provide civilian and community-based services and solutions to community safety challenges.

911 Communications Center (911 center)

The 911 center is primary Public Safety Answering Point (PSAP) for the receipt, triage, and dispatch of public safety services within the City of Seattle. The 911 center divides operations into two functions, call taking and dispatching. The civilian call takers receive requests from the community, alarm monitoring companies, and other public safety organizations via 911, the non-emergency telephone line, and the SPD administrative dispatch line. Call takers prioritize each call and determine the nature of the emergency and the resources necessary to respond to the emergency. Calls that are related to fire or medical are transferred to the Seattle Fire Department Dispatch (SFD) center (the City's other PSAP) for response. If a call is criminal or other type, call takers enter details of the incident into the Computer Aided Dispatch (CAD) system which relays the information to a dispatcher. The dispatcher notifies public safety service responders of the incident details and remains in contact with responders via radio systems to ensure responder and community safety. The dispatcher coordinates responses for multiple incidents at a time often involving responses from multiple city departments and external agencies.

City Council Changes to the Proposed Budget

The City Council made the following changes to the CSCC 2022 Proposed Budget.

- Add \$879,000 and 26 positions to meet CSCC's operational needs that were identified through a staffing analysis conducted in 2016; and
- Add \$400,000 and 2 temporary positions for CSCC develop an implementation plan for contracted low-acuity response

Please refer to the Council sub-section under the Incremental Budget Changes section for more information.

Incremental Budget Changes

Community Safety and Communications Center

	Dollars	FTE
2021 Adopted Budget	17,887,095	1.00
Baseline		
911 Center and PEO Unit Budget Realignment	(17,887,095)	-
Annualize the 911 Center Budget	17,929,854	140.00
Proposed Operating		
Back of House Staffing for Administrative Support	726,037	4.00
Deputy Director for the CSCC	230,958	1.00
Fund a Technical and Operational Study for 911 Center	150,000	-
Proposed Technical		
Baseline Adjustments for Personnel Costs	12,199	-
Citywide Adjustments for Standard Cost Changes	1,832,940	-
Council		
Add \$879,000 GF and 26 positions to CSCC to address the CSCC's existing	879,219	26.00

Community Safety and Communications Center

dispatch operational needs

Add \$400,000 GF and two Strategic Advisor 2 positions to the CSCC to develop an implementation plan and response protocols for contracted low-acuity 9-1-1 emergency response	400,000	2.00
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Total Incremental Changes	\$4,274,111	173.00
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Total 2022 Adopted Budget	\$22,161,206	174.00
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Description of Incremental Budget Changes

Baseline

911 Center and PEO Unit Budget Realignment

Expenditures	\$(17,887,095)
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This item zeros out the 2021 Adopted Budget for CSCC. The 2021 Adopted Budget contained funding for the 911 center and the PEO unit for a portion of the year. This change request zeros out the budget so the 911 center budget can be properly annualized in CSCC, and the PEO unit budget can be properly annualized in SDOT.

Annualize the 911 Center Budget

Expenditures	\$17,929,854
Position Allocation	140.00

This item annualizes the 911 center positions and budget. As part of the 2021 Adopted Budget, the 911 center's budget was split across SPD and CSCC. This request fully funds the 911 center by consolidating all funding from SPD into CSCC.

Proposed Operating

Back of House Staffing for Administrative Support

Expenditures	\$726,037
Position Allocation	4.00

This change request adds 4.0 FTE (Principal Accountant, Payroll Supervisor, Sr. Personnel Analyst, Strategic Advisor 1) for CSCC administrative needs. These positions will help CSCC stand up independent finance, budgeting, and human resources operations that will support the day to day needs of the department.

Deputy Director for the CSCC

Expenditures	\$230,958
Position Allocation	1.00

This item adds a Deputy Director and position funding to CSCC. Under SPD, the 911 center had a Deputy Director that carried out these responsibilities, and this position was not transferred to CSCC. The Deputy Director will manage high-level functions such as labor relations, public information requests, and developing and implementing department policies.

Fund a Technical and Operational Study for 911 Center

Expenditures	\$150,000
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Community Safety and Communications Center

This item funds a one-time study for the 911 center. As an independent department from SPD, the 911 center will need further assistance to develop their own policies, identify gaps as an independent agency, and plan to integrate non-uniformed and/or alternate methods of dispatch. This funding will be used to hire a consulting firm to perform these services. The scope of work is to be finalized during negotiations with the selected firm.

Proposed Technical

Baseline Adjustments for Personnel Costs

Expenditures	\$12,199
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This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

Citywide Adjustments for Standard Cost Changes

Expenditures	\$1,832,940
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Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for Judgement and Claims, healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Council

Add \$879,000 GF and 26 positions to CSCC to address the CSCC's existing dispatch operational needs

Expenditures	\$879,219
Position Allocation	26.00

This Council Budget Action (CBA) adds approximately \$879,000 and 26 positions to the Community Safety and Communications Center (CSCC) to meet the CSCC's existing dispatch operational needs. Thirteen positions are funded through this Council Budget Action. The remaining thirteen positions are funded to start on July 1, 2022, but this is contingent on CSCC's hiring progress by that date.

Add \$400,000 GF and two Strategic Advisor 2 positions to the CSCC to develop an implementation plan and response protocols for contracted low-acuity 9-1-1 emergency response

Expenditures	\$400,000
Position Allocation	2.00

This Council Budget Action (CBA) adds \$400,000 GF and 2 Strategic Advisor 2 positions to the Community Safety and Communications Center (CSCC) to develop an implementation plan and an expanded response protocol for contracted low-acuity 9-1-1 emergency response. The implementation plan would provide a framework to advance the City's ability to dispatch a City-contracted, community-based provider response to low-acuity 911 calls that have a medical component, a behavioral/mental health component, or both.

Community Safety and Communications Center

Expenditure Overview

Appropriations	2020 Actuals	2021 Adopted	2022 Adopted
CS - BO-CS-10000 - Community Safety and Communications Center			
00100 - General Fund	-	17,887,095	22,161,206
Total for BSL: BO-CS-10000	-	17,887,095	22,161,206
Department Total	-	17,887,095	22,161,206
Department Full-Time Equivalents Total*	-	1.00	174.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Summary by Fund Community Safety and Communications Center

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	-	17,887,095	22,161,206
Budget Totals for CS	-	17,887,095	22,161,206

Community Safety and Communications Center

Appropriations by Budget Summary Level and Program

CS - BO-CS-10000 - Community Safety and Communications Center

The purpose of the Community Safety and Communications Center Budget Summary Level is to: receive requests for public safety services for Seattle; provide dispatch, notification, and communication services; facilitate reporting of minor incidents; and respond to community safety requests.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Communications Center	-	9,783,678	21,761,207
Community Safety	-	-	400,000
Parking Enforcement	-	8,103,417	-
Total	-	17,887,095	22,161,206
Full-time Equivalents Total*	-	1.00	174.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Community Safety and Communications Center Budget Summary Level:

Communications Center

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Communications Center	-	9,783,678	21,761,207
Full Time Equivalents Total	-	-	173.00

Community Safety

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Community Safety	-	-	400,000
Full Time Equivalents Total	-	1.00	1.00

Parking Enforcement

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
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Community Safety and Communications Center

Parking Enforcement

- 8,103,417 -

Office of Emergency Management

Curry Mayer, Director

(206) 233-5076

<https://www.seattle.gov/emergency-management>

Department Overview

The Office of Emergency Management (OEM) is responsible for the city-wide emergency management program. The mission of OEM is, “We partner with the community to prepare for, respond to, mitigate the impacts of, and recover from disasters.” This office has the city-wide responsibility to:

- maintain and manage the Emergency Operations Center (EOC) to ensure overall unity of effort when responding to disasters,
- manage the City’s activities related to emergency planning, preparedness, mitigation, response, and recovery operations,
- administer trainings and exercises that prepares City responders, volunteers, and the public to respond and recover from disasters, and
- seek and administer post disaster recovery costs and pre-disaster mitigation grants.

OEM also focuses substantial effort in preparing the community for disaster through public education, capability-building with community organizations, vulnerable population outreach, limited English proficiency, low income and immigrant and refugee communities. Utilizing partnerships and grant funding, OEM garners additional staffing resource support using volunteers who deliver preparedness programs, stipend paid Community Safety Ambassadors who speak multiple languages reaching Seattle’s diverse neighborhoods, and interns hired to assist with special projects.

The dedicated staff of OEM ensure the City meets the national and international Emergency Management Accreditation Program (EMAP) standards and compliance with RCW 38.52 and WAC 118. Those standards and codes require that a program effectively carry out several functions (Planning, Operations, Mitigation & Recovery, Communications, Alert and Warning, Hazard Analysis, Training & Exercises, and Community Education & Outreach) to ensure a comprehensive emergency management program. OEM maintains plans as required by City codes including the Comprehensive Emergency Management Plan, Continuity of Government, Continuity of Operations Plans, and the City’s Hazard Mitigation Plan. The Mitigation Plan keeps the City eligible for millions of dollars in federal hazard mitigation grants and staff assist in the recouping of millions of dollars in federal public assistance funds following any Federally declared disaster.

OEM personnel ensure that the EOC and those who staff it, are ready and prepared to coordinate disaster response and recovery efforts at any time. EOC operations focus on coordination of action plans, information, and any needed resources through a unity of effort. The EOC also assists elected officials and high-level managers in critical, policy-level decision making. The Mayor has the responsibility and authority through a proclamation of local emergency and certain emergency powers to use all City resources to address conditions of emergency. Pre-EOC operations are managed through the OEM’s Staff Duty Officer (SDO) program which provides a 24/7 point of contact in case of emergency for departments, agencies, Mayor, Department Directors, Council members or other stakeholders. SDOs monitor and assist in dozens of incidents every year.

There are three key groups that provide guidance and direction to the emergency management program: Disaster Management Committee, Strategic Work Group, and Emergency Executive Board. OEM engages in hundreds of interactions with various agencies every year to maintain mutual proficiency in response and recovery; for example partnerships with colleges, universities, schools both public and private, healthcare facilities, the Coast Guard, Army and Navy, Pacific Northwest National Laboratory, businesses, non-profits such as the American Red Cross, and agencies with whom the City has emergency preparedness partnerships such as Airbnb. OEM also works closely with dedicated emergency management staff housed in several departments (Human Services Department, Finance &

Office of Emergency Management

Administrative Services, Department of Transportation, Parks & Recreation Department, Fire Department, Public Utilities, and City Light).

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	-	2,483,750	2,912,567
Other Funding - Operating	-	-	268,592
Total Operations	-	2,483,750	3,181,159
Total Appropriations	-	2,483,750	3,181,159
Full-Time Equivalents Total*	-	15.00	15.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Overview

The 2022 Adopted Budget builds on OEM’s first year of operation in 2021 by fully funding a Finance and Grants Management Coordinator. This position will help operate finance, accounting, budget, contracting, and grant management activities to support OEM’s mission of providing emergency management services to the city.

The Adopted Budget also allocates Coronavirus Local Fiscal Recovery (CLFR) funds to OEM as part of Seattle Rescue Plan 3 (SRP3). These funds will help OEM manage FEMA Public Assistance funding applications, which is essential to the emergency response work of the City. See the Seattle Rescue Plan section of this 2022 Budget Book for more on SRP3.

City Council added \$100,000 to OEM's budget to develop a community climate resilience plan with a specific focus on establishing resilience hubs throughout Seattle in collaboration with the Office of Sustainability and Environment, Department of Finance and Administrative Services, Seattle Parks and Recreation, Seattle Public Libraries, and other departments as needed.

Office of Emergency Management

Incremental Budget Changes

Office of Emergency Management

	Dollars	FTE
2021 Adopted Budget	2,483,750	15.00
Baseline		
Baseline Adjustments for Personnel Costs	64,716	-
Citywide Adjustments for Standard Cost Changes	197,403	-
Proposed Operating		
Add Funding for Finance and Grants Management Position	66,698	-
Add Internal Federal Funds Project Staffing	268,592	-
Proposed Technical		
Revenue Adjustments	-	-
Council		
Add \$100,000 GF to OEM for a Community Climate Resilience Plan	100,000	-
Total Incremental Changes	\$697,409	-
Total 2022 Adopted Budget	\$3,181,159	15.00

Description of Incremental Budget Changes

Baseline

Baseline Adjustments for Personnel Costs

Expenditures \$64,716

This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

Citywide Adjustments for Standard Cost Changes

Expenditures \$197,403

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Proposed Operating

Add Funding for Finance and Grants Management Position

Expenditures \$66,698

Office of Emergency Management

This ongoing funding fully covers the new Finance Manager position added in 2021 when OEM was moved out of the Seattle Police Department and became an independent small department.

Add Internal Federal Funds Project Staffing

Expenditures \$268,592

This change request provides \$268,592 Coronavirus Local Fiscal Recovery (CLFR) funds to OEM to cover payroll and benefits of employees corresponding to time spent on administrative purposes necessary to address FEMA COVID recovery work.

Proposed Technical

Revenue Adjustments

Revenues \$1,667,758

This is a technical adjustment to align base revenues with forecast revenues for the 2022 Budget. Revenues in this department are General Fund cost recovery for central services provided by this department and charged to the six-funds.

Council

Add \$100,000 GF to OEM for a Community Climate Resilience Plan

Expenditures \$100,000

This Council Budget Action adds \$100,000 GF to the Office of Emergency Management (OEM) to support development of a community climate resilience plan, with a specific focus on establishing resilience hubs throughout Seattle. These resilience hubs would provide air-conditioning and clean air to residents during extreme heat and wildfire smoke events, which are anticipated to increase in frequency due to climate change. Resilience hubs may be libraries, community centers, or other publicly-accessible buildings.

Office of Emergency Management

Expenditure Overview

	2020 Actuals	2021 Adopted	2022 Adopted
Appropriations			
OEM - BO-EP-10000 - Office of Emergency Management			
00100 - General Fund	-	2,483,750	2,912,567
14000 - Coronavirus Local Fiscal Recovery Fund	-	-	268,592
Total for BSL: BO-EP-10000	-	2,483,750	3,181,159
Department Total	-	2,483,750	3,181,159
Department Full-Time Equivalents Total*	-	15.00	15.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Summary by Fund Office of Emergency Management

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	-	2,483,750	2,912,567
14000 - Coronavirus Local Fiscal Recovery Fund	-	-	268,592
Budget Totals for OEM	-	2,483,750	3,181,159

Revenue Overview

2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
341900	General Government-Other Rev	-	-	1,667,758
Total Revenues for: 00100 - General Fund		-	-	1,667,758
Total OEM Resources		-	-	1,667,758

Office of Emergency Management

Appropriations by Budget Summary Level and Program

OEM - BO-EP-10000 - Office of Emergency Management

The purpose of the Office of Emergency Management Budget Summary Level is to manage citywide emergency planning, hazard mitigation, disaster response and recovery coordination, community preparedness, and internal and external partnership building.

Program Expenditures	2020	2021	2022
	Actuals	Adopted	Adopted
Office of Emergency Management	-	2,483,750	3,181,159
Total	-	2,483,750	3,181,159
Full-time Equivalents Total*	-	15.00	15.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Seattle Fire Department

Harold D Scoggins, Fire Chief

(206) 386-1400

www.seattle.gov/fire

Department Overview

The Seattle Fire Department (SFD) provides fire protection and prevention, technical rescue and emergency medical services for the City of Seattle. It deploys engine companies, ladder companies, aid and medic units and fireboats to mitigate the loss of life and property resulting from fires, medical emergencies and other disasters. SFD maintains 33 fire stations that are strategically located within six battalions to provide optimal response times to emergencies. Each battalion serves specific geographic areas in the city: the downtown/Central Area, north and northeast Seattle, northwest Seattle, south and southeast Seattle and West Seattle.

SFD has a strong record on prevention of fires. Seattle has fewer fires than the national average and of other cities with similar population size. Seattle averages 0.9 fires annually per 1,000 residents, which is lower than the national average of 3.9. Over the past five years, the average number of total structure fires per year in Seattle has been 687. Total fire dollar loss averaged \$23.8 million per year.

SFD provides emergency medical responses, which account for approximately 77% of all fire emergency calls in Seattle. In order to respond to the emergency medical demand, all Seattle firefighters are trained as emergency medical technicians (EMTs) to provide basic emergency medical care, or basic life support. SFD staffs seven medic units each with two firefighter-trained paramedics to provide more advanced medical care or advanced life support. Additionally, the department has five full-time and two peak-time aid units staffed by firefighters to provide basic life support citywide.

In 2016, SFD implemented the Low Acuity Alarm Program to reduce non-emergency calls to the 911 system and to provide improved service and care to individuals with non-emergent needs. In 2019, the program was renamed Mobile Integrated Health to better reflect its work, which now includes the Health One multidisciplinary response team of firefighters and case managers. Health One launched in 2019 to respond to individuals immediately in their moment of need and help them navigate the situation - whether they need medical care, mental health care, shelter, or other social services. Currently, core activities of Mobile Integrated Health are high utilizer intervention (individuals and locations), low acuity data and trend analysis, establishment of referral partnerships and alternate treatment/transportation development.

The department also has marine, hazardous materials, high-angle, tunnel and confined-space rescue teams. In addition, SFD officers and firefighters are members of local and national disaster response teams such as the Federal Emergency Management Agency (FEMA)'s Urban Search and Rescue Task Force and wild land firefighting. SFD's fire prevention efforts include fire code enforcement, building inspections, plan reviews of fire and life safety systems, public education and fire safety programs, regulation of hazardous materials storage and processes and regulation of places of public assembly and public events to ensure life safety.

Seattle Fire Department

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	257,999,277	249,339,131	267,182,037
Total Operations	257,999,277	249,339,131	267,182,037
Total Appropriations	257,999,277	249,339,131	267,182,037
Full-Time Equivalents Total*	1,167.55	1,173.35	1,177.35

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Overview

The 2022 Adopted Budget for the Seattle Fire Department adds funding to enhance department operations in several areas including emergency responses, diversity recruitment, dispatch training, and IT system upgrades.

In response to extensive research into community response models and on best practices gleaned from around the country, SFD will add a new specialized triage response program. This program is being developed under the umbrella of SFD's Mobile Integrated Health (MIH) unit. The MIH unit developed and operationalized the highly successful Health One program and as a result, SFD has acquired the appropriate experience, capacity and back-end support that will help stand up the new triage response model. The Triage Team is designed to respond to non-medical, non-criminal calls - such as person down and wellness checks - identified by the 911 dispatch center at the Community Safety and Communications Center (CSCC). This specialized response model will operate out of SFD in close connection with the CSCC and will be dispatched after SFD and SPD 911 determine the call is appropriate for individuals who do not need an urgent medical or safety intervention.

The department will also add two new positions. A Strategic Advisor 2 that was originally added in the 2019 Adopted 2020 Endorsed Budget but eliminated during the pandemic due to budget restrictions, will be reinstated to enhance diversity in the department through recruiting and outreach efforts and workforce development. Additionally, a Firefighter/Dispatch Training Coordinator will be added to the Fire Alarm Center to ensure that dispatchers receive the consistent, reliable training necessary to meet various local and national standards and requirements for this work.

The Fire Department has also been working with Seattle IT to address challenges and inefficiencies with two aging IT systems used for Safety and Training, and for Fire Incident Reporting. Both systems will be replaced in 2022, which will provide significant improvements in usability and overall functionality.

City Council Changes to the Proposed Budget

The Council made the following changes to the SPD 2022 Proposed Budget.

- Added \$1.5 million of one-time funding for an additional 20 firefighter recruits.
- Made a one-time cut of \$948,000 in funding to align the budget with Triage One's adjusted 2022 deployment timeline.
- Added a 1.0 Fire Protection Engineer (unfunded) to improve permit and inspection times at SDCI.
- Requested reporting on scheduling options for the deployment of a fourth and fifth Health One unit, to include an estimate of the associated incremental costs.

Seattle Fire Department

Council also used CLFR dollars in 2022 to replace General Fund revenues as part of the Seattle Rescue Plan 3. Among the government services supported by this revenue replacement are SFD’s payroll costs. See the Seattle Rescue Plan section of the 2022 Budget Book for more information.

Incremental Budget Changes

Seattle Fire Department

	Dollars	FTE
2021 Adopted Budget	249,339,131	1173.35
Baseline		
Baseline Adjustments for Personnel Costs	121,939	-
CCM Healthcare Reconciliation	-	-
Citywide Adjustments for Standard Cost Changes	7,896,624	-
L2898 Contract Adjustment	1,140,655	-
Reduce One-Time Equipment Funding	(383,000)	-
Restore One-Time Reduction of FPD Special Events Staff Funding	155,242	-
Restore One-Time Reduction of Funding for FPD Construction Inspection Staffing	135,262	-
Restore One-Time Reduction to Event Services OT	915,028	-
Restore One-Time Reduction to Funding for FPD Plan Review Staffing	147,108	-
Technical Adjustment for Restored Positions	-	-
L27 Salary Adjustments	1,934,541	-
Health One Continuation	103,500	-
Proposed Operating		
Triage Team Response Program	2,150,000	-
Add Diversity Recruitment and Work Culture FTE	166,663	1.00
Add Training Coordinator to Fire Alarm Center	108,196	1.00
Fire Incident Reporting IT System Upgrade	499,000	-
Safety and Training IT System Upgrade	318,000	-
L27 Crisis Counseling Services	150,000	-
Proposed Technical		
Backfill OT for Family Medical Leave	2,000,000	-
Revenue Adjustments	-	-
SFD Budget Transfer To HSD	(349,120)	-
HSD Position Transfer To SFD	96,387	1.00
Increase in External Lease Costs	16,884	-
Language Premium Staff Stipend	2,400	-

Seattle Fire Department

Council

Add \$1.5 Million for 20 Additional Firefighter Recruits	1,466,000	-
Reduce \$948,000 for Triage One’s Adjusted 2022 Deployment Timeline	(948,404)	-
Add Position Authority to non-SDCI Permit Review Departments to Improve Permit and Inspection Times	-	1.00
Total Incremental Changes	\$17,842,905	4.00
Total 2022 Adopted Budget	\$267,182,037	1177.35

Description of Incremental Budget Changes

Baseline

Baseline Adjustments for Personnel Costs

Expenditures \$121,939

This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

CCM Healthcare Reconciliation

Expenditures -

This baseline adjustment reconciles the Central Cost Manual adopted budget healthcare costs through a net-zero adjustment.

Citywide Adjustments for Standard Cost Changes

Expenditures \$7,896,624

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

L2898 Contract Adjustment

Expenditures \$1,140,655

This item increases appropriation authority to the 2022 baseline budget per the terms of the Collective Bargaining Agreement for the Fire Chiefs covering 2019, 2020 and 2021. This agreement was adopted via Council Bill 120107.

Reduce One-Time Equipment Funding

Expenditures \$(383,000)

This item removes the one-time funding of \$383,000 in the 2021 Adopted Budget that was provided to procure AEDs, Lucas Devices, and Ballistic sets.

Seattle Fire Department

Restore One-Time Reduction of FPD Special Events Staff Funding

Expenditures \$155,242

This item restores a one-time reduction of \$155,242 in the 2021 Adopted Budget of the Lieutenant Inspector position that supports Special Event activity managed in the Fire Prevention Division.

Restore One-Time Reduction of Funding for FPD Construction Inspection Staffing

Expenditures \$135,262

This item restores a one-time reduction of \$135,262 in the 2021 Adopted Budget to the Construction Inspection staffing budget.

Restore One-Time Reduction to Event Services OT

Expenditures \$915,028

This item restores a one-time reduction of \$915,028 in the 2021 Adopted Budget to the budget for event services overtime that is supported by revenues from staffing events.

Restore One-Time Reduction to Funding for FPD Plan Review Staffing

Expenditures \$147,108

This item restores a one-time reduction of \$147,108 in the 2021 Adopted Budget to the Construction Plan Review staffing budget.

Technical Adjustment for Restored Positions

Expenditures -

This net-zero technical adjustment moves budget from the general expenditure account to the appropriate line item accounts for the two positions that were restored via Council Budget Actions for 2021.

L27 Salary Adjustments

Expenditures \$1,934,541

This baseline adjustment to personnel costs accounts for the 2021 1% COLA for Local 27 members that was not included in the 2021 Adopted Budget assumptions. It also includes the salary, step and longevity increases.

Health One Continuation

Expenditures \$103,500

This technical change provides ongoing funding to sustain the third Health One unit that will be put in service in the 4th quarter of 2021. The 2021 Adopted Budget provided funding for firefighter staffing of the third unit assuming a mid-year launch, necessitating a baseline increase to fund a full year of operations in 2022.

This item also removes the one-time funding that was added for the initial acquisition of a vehicle for the third unit.

Proposed Operating

Triage Team Response Program

Expenditures \$2,150,000

Seattle Fire Department

The Council altered this proposal in the adopted budget. Refer to the “Council” changes section below. The proposed budget description follows:

This item adds funding to field a new specialized triage response program that will respond directly to non-medical, non-criminal calls - such as person down and wellness checks - identified by the 911 dispatch center at the Community Safety and Communications Center (CSCC). The specialized response model will operate out of SFD in close connection with the CSCC; personnel will be dispatched after SFD and SPD 911 determine that the call is a wellness check for individuals who do not need an urgent medical or safety intervention.

Add Diversity Recruitment and Work Culture FTE

Expenditures	\$166,663
Position Allocation	1.00

This item restores a position that was eliminated as part of the COVID reductions in the 2021 Adopted Budget. This 1.0 FTE Strategic Advisor 2, Exempt will focus on advancing the department’s goals of promoting diversity, equity, and inclusion in the workplace, spanning from recruitment to retention.

Add Training Coordinator to Fire Alarm Center

Expenditures	\$108,196
Position Allocation	1.00

This proposal adds a 1.0 FTE - a Firefighter/Dispatcher Training Coordinator - to the Fire Alarm Center. This new position will provide a more thorough and consistent level of training for dispatchers and will help ensure that the department meets the numerous local and federal standards provided for this function. A portion of the position costs are offset by a \$57,000 reduction to the overtime budget that was regularly used to provide ad hoc training.

Fire Incident Reporting IT System Upgrade

Expenditures	\$499,000
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This adjustment adds funding to replace the 18-year-old Fire Incident Reporting IT system with a new software solution. The proposed solution has a modern interface for better usability; auto-populates required fields; works with all SFD IT devices; ensures that all required data for the recently-updated State and Federal standards is collected; and automatically generates the required reports. One-time costs for the upgrade are \$434,000 and ongoing annual costs are approximately \$65,000.

Safety and Training IT System Upgrade

Expenditures	\$318,000
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This adjustment adds funding to replace the 22-year-old Safety and Training IT system with a new software solution. The proposed solution will have a more streamlined, user-friendly interface; more robust content that includes industry-specific, pre-developed trainings; better tracking of certifications and trainings; and lower annual IT maintenance costs. One-time costs for the upgrade are \$208,000 and ongoing annual costs are approximately \$110,000.

L27 Crisis Counseling Services

Expenditures	\$150,000
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This item provides an increase of \$150,000 in appropriation authority for the Seattle Fire Department in the Leadership and administrative Budget Control Level (00100-BO-FD-F1000) to pay Local 27 Firefighters' Union to provide crisis counseling services for the membership. The program would provide trauma-informed counseling services, referrals, and training that would focus on de-escalation, scene safety, and evasive defense to keep

Seattle Fire Department

firefighters safe and increase positive interactions with persons in crisis or suffering with mental illness. The program would also provide firefighters with help to manage the stresses and process the traumatic environments they face regularly, especially under compounding crises.

Proposed Technical

Backfill OT for Family Medical Leave

Expenditures \$2,000,000

This increases the budget for backfill costs in SFD for when members of the department are on leave to care for family members. Prior to 2022, a below the line reserve was being held in the General Fund in recognition of the Paid Family Care Leave (PFCL) backfill costs. Now that the City has had several years of experience in allocating PFCL backfill costs to departments, there is a basis for estimating the ongoing annual costs for this department. Instead of allocating budget at year-end in a supplemental budget request, the budget is being added as ongoing and can be managed at the department's discretion.

Revenue Adjustments

Revenues \$3,139,909

2022 adopted revenue adjustments for Seattle Fire Department.

SFD Budget Transfer To HSD

Expenditures \$(349,120)

This item decreases appropriation authority by \$349,120 in the Fire Department (SFD), in the Operations Budget Control Level (00100-F3000) of the General Fund. The budget will transfer to the Human Services Department (HSD) from the Fire Department. The budget had been added to SFD to pay for counselors supporting the Health One program. SFD has been paying HSD to provide the staffing. This action transfers the budget to HSD to fund their authorized positions. This will eliminate the need for inter-departmental billing and align the budget with the position authority granted to HSD. HSD's corresponding Change Request is numbered HSD-117.

HSD Position Transfer To SFD

Expenditures \$96,387

Position Allocation 1.00

This item increases appropriation authority by \$96,387 and 1 FTE Administrative Specialist III (position #10007047) in the Fire Department (SFD), in the Operations Budget Control Level (00100-F3000) of the General Fund. The budget and position will transfer to the Fire Department from the Human Services Department (HSD). The budget and position were added to HSD in 2021 under SFD-001-B-002 for the Health One program in error. SFD will utilize the position to support their operation of the Health One program. HSD's corresponding Change Request is numbered HSD-21Q2.

Increase in External Lease Costs

Expenditures \$16,884

This item increases appropriation authority by \$16,884 to pay for increases in external lease costs. The external lease obligations are collected by the Department of Finance and Administrative Services (FAS) and FAS pays the external leases.

Language Premium Staff Stipend

Seattle Fire Department

Expenditures \$2,400

This item increases ongoing appropriation authority for language services stipends. Per the Coalition of City Unions collective bargaining agreement, City employees who are multilingual and provide language services, such as interpretation and translation, to communicate with clients and/or other employees in business-related situations are now eligible for a monthly language premium stipend. The amounts in the 2022 budget are estimates based on the eligible employees from 2021.

Council

Add \$1.5 Million for 20 Additional Firefighter Recruits

Expenditures \$1,466,000

This Council Budget Action adds \$1.5 million of General Fund to SFD to support the training of an additional 20 firefighter recruits in 2022 to address a higher than average vacancy rate (the proposed budget funded a recruit class of 60). From 2015 through 2019, an average of 53 firefighters separated from SFD annually, mostly due to retirement. In 2020, 70 firefighters separated from SFD, and there have been over 112 separations as of December 9, 2021. This funding will help address this increase in separations.

Reduce \$948,000 for Triage One's Adjusted 2022 Deployment Timeline

Expenditures \$(948,404)

This Council Budget Action would reduce \$948,000 in one-time funding from SFD based on the updated timelines for implementing the Triage One program. The 2022 Proposed Budget included the full-year costs of this new program. A timeline prepared by SFD estimates that the hiring process for new Triage Team positions will take place between May and September 2022 and that the team will deploy between December 2022 and January 2023. This reduction preserves the proposed full-year costs for Triage Team vehicles and information technology needs. It reduces the proposed staff and rent costs by 50 percent based on an assumed July 1, 2022 start date for the new positions, and it reduces the proposed costs for external program support by 75 percent.

Add Position Authority to non-SDCI Permit Review Departments to Improve Permit and Inspection Times

Position Allocation 1.00

In evaluating improvements to SDCI's permitting process, Council determined that adding staff to the Seattle Fire Department, Seattle Public Utilities, and Seattle City Light may improve inspection and permit turnaround times. This item adds position authority for permit reviewers in those three departments. These additional positions are intended to reduce permit bottlenecks and prevent delays in issuing permits and Certificates of Occupancy. This item also includes a request for the City Budget Office to recommend a fee schedule for full cost recovery of these positions and, if necessary, the development of new enterprise funds.

Seattle Fire Department

Expenditure Overview

	2020 Actuals	2021 Adopted	2022 Adopted
Appropriations			
SFD - BO-FD-F1000 - Leadership and Administration			
00100 - General Fund	39,111,404	40,801,916	44,397,912
Total for BSL: BO-FD-F1000	39,111,404	40,801,916	44,397,912
SFD - BO-FD-F3000 - Operations			
00100 - General Fund	208,857,022	197,684,472	211,248,597
Total for BSL: BO-FD-F3000	208,857,022	197,684,472	211,248,597
SFD - BO-FD-F5000 - Fire Prevention			
00100 - General Fund	10,030,851	10,852,743	11,535,527
Total for BSL: BO-FD-F5000	10,030,851	10,852,743	11,535,527
Department Total	257,999,277	249,339,131	267,182,037
Department Full-Time Equivalents Total*	1,167.55	1,173.35	1,177.35

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Summary by Fund Seattle Fire Department

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	257,999,277	249,339,131	267,182,037
Budget Totals for SFD	257,999,277	249,339,131	267,182,037

Seattle Fire Department

Revenue Overview

2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
311010	Real & Personal Property Taxes	66,831,782	68,290,000	69,977,000
311020	Sale Of Tax Title Property	-	1,000	1,000
322030	Nonbus Lic&Perm-Use	408,796	651,929	1,036,612
322250	Nonbus Lic&Perm-Hazmat Storage	2,015,956	1,920,600	2,190,000
330050	Intergov-King Co E-911	994,700	658,574	717,517
331110	Direct Fed Grants	69,471,741	-	-
333110	Ind Fed Grants	1,224,763	-	-
334010	State Grants	61,113	-	-
337080	Other Private Contrib & Dons	185,764	-	-
341190	Personnel Service Fees	510,015	878,877	1,665,075
341900	General Government-Other Rev	1,923,809	949,625	665,735
342020	Fire Protection Fees	10,836	-	-
342030	Fire Marshall Inspection Fees	66,984	88,000	55,000
342110	Other Protective Inspect Fees	2,192,972	2,172,338	2,288,050
342120	Emergency Service Fees	287,000	-	-
342900	Public Safety-Other Rev	-	90,000	45,000
345030	Plan Checking Fees	1,335,314	1,132,560	1,332,423
360220	Interest Earned On Deliquent A	2,231	-	-
360360	Sponsorship And Royalties	55	-	-
360380	Sale Of Junk Or Salvage	1,370	-	-
360390	Proceeds From Sale Of Assets	2,740	-	-
360900	Miscellaneous Revs-Other Rev	11,142	-	-
Total Revenues for: 00100 - General Fund		147,539,084	76,833,503	79,973,412
Total SFD Resources		147,539,084	76,833,503	79,973,412

Seattle Fire Department

Appropriations by Budget Summary Level and Program

SFD - BO-FD-F1000 - Leadership and Administration

The purpose of the Leadership and Administration Budget Summary Level is to provide strategy and policy, public outreach and education, information and personnel management, recruitment and training of uniformed staff; allocate and manage available resources; and provide logistical support needed to achieve the Department's mission.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	27,154,835	26,761,601	29,728,978
Departmental Indirect Costs	11,956,569	14,040,315	14,668,935
Total	39,111,404	40,801,916	44,397,912
Full-time Equivalents Total*	59.50	63.50	64.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Leadership and Administration Budget Summary Level:

Citywide Indirect Costs

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	27,154,835	26,761,601	29,728,978

Departmental Indirect Costs

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Departmental Indirect Costs	11,956,569	14,040,315	14,668,935
Full Time Equivalents Total	59.50	63.50	64.50

SFD - BO-FD-F3000 - Operations

The purpose of the Operations Budget Summary Level is to provide emergency and disaster response capabilities for fire suppression, emergency medical needs, hazardous materials, weapons of mass destruction, and search and rescue. In addition, reduce injuries by identifying and changing practices that place firefighters at greater risk and provide communication services.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
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Seattle Fire Department

Battalion 2	26,713,600	32,890,867	32,635,307
Battalion 3 Medic One	16,534,898	16,331,702	17,419,528
Battalion 4	27,726,171	30,938,194	33,261,878
Battalion 5	27,970,512	29,434,797	31,605,322
Battalion 6	25,696,865	26,783,493	28,850,602
Battalion 7	26,404,167	23,828,984	25,663,613
Communications	6,041,295	6,613,774	6,875,283
Office of the Operations Chief	6,775,801	9,414,190	9,476,075
Operations Activities	43,761,206	19,908,444	23,750,338
Safety and Risk Management	1,232,507	1,540,027	1,710,651
Total	208,857,022	197,684,472	211,248,597
Full-time Equivalents Total*	1,044.05	1,046.05	1,048.05

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Operations Budget Summary Level:

Battalion 2

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Battalion 2	26,713,600	32,890,867	32,635,307
Full Time Equivalents Total	205.45	205.45	205.45

Battalion 3 Medic One

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Battalion 3 Medic One	16,534,898	16,331,702	17,419,528
Full Time Equivalents Total	82.00	82.00	82.00

Battalion 4

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Battalion 4	27,726,171	30,938,194	33,261,878
Full Time Equivalents Total	199.45	199.45	199.45

Battalion 5

Seattle Fire Department

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Battalion 5	27,970,512	29,434,797	31,605,322
Full Time Equivalents Total	185.45	185.45	185.45

Battalion 6

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Battalion 6	25,696,865	26,783,493	28,850,602
Full Time Equivalents Total	169.45	169.45	169.45

Battalion 7

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Battalion 7	26,404,167	23,828,984	25,663,613
Full Time Equivalents Total	148.45	148.45	148.45

Communications

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Communications	6,041,295	6,613,774	6,875,283
Full Time Equivalents Total	35.80	35.80	36.80

Office of the Operations Chief

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Office of the Operations Chief	6,775,801	9,414,190	9,476,075
Full Time Equivalents Total	12.00	14.00	14.00

Operations Activities

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			

Seattle Fire Department

Operations Activities	43,761,206	19,908,444	23,750,338
Full Time Equivalents Total	-	-	1.00

Safety and Risk Management

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Safety and Risk Management	1,232,507	1,540,027	1,710,651
Full Time Equivalents Total	6.00	6.00	6.00

SFD - BO-FD-F5000 - Fire Prevention

The purpose of the Fire Prevention Budget Summary Level is to provide Fire Code enforcement to help prevent injury and loss from fire and other hazards.

Program Expenditures	2020	2021	2022
	Actuals	Adopted	Adopted
Code Compliance	555,692	765,973	780,009
Fire Investigations	1,600,731	1,637,699	1,669,257
Office of the Fire Marshall	1,498,119	1,666,739	1,729,652
Regulating Construction	3,201,743	3,670,007	4,015,314
Special Events	557,958	649,171	819,881
Special Hazards	2,616,609	2,463,154	2,521,414
Total	10,030,851	10,852,743	11,535,527
Full-time Equivalents Total*	64.00	63.80	64.80

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Fire Prevention Budget Summary Level:

Code Compliance

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Code Compliance	555,692	765,973	780,009
Full Time Equivalents Total	4.00	5.00	5.00

Fire Investigations

Seattle Fire Department

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Fire Investigations	1,600,731	1,637,699	1,669,257
Full Time Equivalents Total	9.00	9.00	9.00

Office of the Fire Marshall

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Office of the Fire Marshall	1,498,119	1,666,739	1,729,652
Full Time Equivalents Total	8.50	8.00	8.00

Regulating Construction

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Regulating Construction	3,201,743	3,670,007	4,015,314
Full Time Equivalents Total	22.00	22.00	23.00

Special Events

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Special Events	557,958	649,171	819,881
Full Time Equivalents Total	3.00	4.00	4.00

Special Hazards

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Special Hazards	2,616,609	2,463,154	2,521,414
Full Time Equivalents Total	17.50	15.80	15.80

Firefighter's Pension

Steve Brown, Executive Secretary

(206) 625-4355

<http://www.seattle.gov/firepension/>

Department Overview

The Firefighters' Pension Fund (FPEN) provides pension and medical benefit services to eligible firefighters, active and retired, and their beneficiaries. FPEN is a closed plan that only covers firefighters who were hired before October 1, 1977. Retiree benefits for firefighters hired more recently are primarily covered through a separate state-managed plan.

Management of firefighter benefits funds transitioned in the 1970s from local to state control. Prior to that time, the City paid into FPEN to provide for firefighter retiree benefits. In March 1970, the state created the Law Enforcement Officers and Fire Fighters Retirement System Plan 1 (LEOFF 1). Seattle firefighters hired between March 1970 and October 1977 enrolled in LEOFF 1, but also received additional benefit coverage through FPEN. As a result, this group of firefighters receives retiree benefits primarily from the state's LEOFF 1 plan, but also any earned increment from the City's FPEN that exceeds LEOFF 1 coverage. Both FPEN and LEOFF 1 closed to new enrollees in October 1977. Firefighters hired after that date enroll in the state's LEOFF 2 plan and do not receive benefits from FPEN.

The Seattle Firefighters' Pension Board is a five-member quasi-judicial body chaired by the Mayor or his/her designee, which formulates policy, rules on disability applications, and provides oversight of the Firefighters' Pension Fund. Four staff employees of the board handle all of its operational functions. Staff positions associated with Firefighters' Pension Fund are not reflected in the City's position list.

The projections of annual pension and medical benefits, which comprise about 97% of the total annual FPEN budget, are based on the forecasts of an independent actuary. The Firefighters' Pension Fund has two statutory funding sources:

- The first is a component of the City's property tax levy. These revenues are placed in the City's General Fund, which funds the Fire Pension Fund's annual budget.
- The second is the state fire insurance premium tax.

These statutory funding sources are in addition to other smaller funding sources that support the Firefighters' Pension Fund obligations.

The Firefighters' Pension Fund includes two funds: the Fire Pension Fund, which pays current pension, medical, and death benefits; and the Actuarial Account, which was established by [Ordinance 117216](#) in 1994 to accumulate a balance sufficient to pay all future pension liabilities of the fund by 2028.

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
Other Funding - Operating	20,644,722	21,020,461	21,921,588
Total Operations	20,644,722	21,020,461	21,921,588
Total Appropriations	20,644,722	21,020,461	21,921,588

Firefighter's Pension

Full-Time Equivalents Total*	4.00	4.00	4.00
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** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Overview

The Firefighters' Pension Fund (FPEN) receives almost all of its revenue from the City's General Fund. FPEN's expenditures pay the legally-mandated pension and medical benefits, including long-term care, to eligible retired firefighters and qualified beneficiaries. Most of FPEN's retirees are represented by either Local 27 (firefighters' union) or Local 2898 (fire chiefs' union) and their total pension benefits are increased annually with a cost of living adjustment (COLA) equal to the negotiated annual wage increases (AWI) for the active union members at the Seattle Fire Department and then offset by benefits paid by the state's LEOFF 1 pension plan which has its own annual growth rate.

In November 2016, Council passed Ordinance 125190 which requires an actuarially determined level payment amount from the City to the FPEN Fund each year to cover pension benefit costs. Any remaining difference between the payment amount and actual pension benefit costs is transferred to the Actuarial Account for FPEN's future pension obligations. The account is invested in a portfolio managed by the Department of Finance and Administrative Services (FAS). The 2022 Adopted Budget assumes an annual rate of return of 5.5% on the investment portfolio and that the returns are continuously reinvested.

The 2022 Adopted Budget increases \$901,127 from the 2021 Adopted Budget. It includes an increase of \$23,127 for centrally adjusted administrative and labor costs and an increase of an estimated \$878,000 to allow for the year-end transfer to the Actuarial Account.

City Council Changes to the Proposed Budget

The Council made no changes to the 2022 Proposed Budget

Firefighter's Pension

Incremental Budget Changes

Firefighter's Pension

	Dollars	FTE
2021 Adopted Budget	21,020,461	4.00
Baseline		
Citywide Adjustments for Standard Cost Changes	23,127	-
Proposed Operating		
Adjustments for Actuarial Fund Transfer	878,000	-
Total Incremental Changes	\$901,127	-
Total 2022 Adopted Budget	\$21,921,588	4.00

Description of Incremental Budget Changes

Baseline

Citywide Adjustments for Standard Cost Changes

Expenditures \$23,127

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Proposed Operating

Adjustments for Actuarial Fund Transfer

Expenditures \$878,000
 Revenues \$901,127

This change increases appropriation authority in the Firefighters' Pension Fund (61040) and revenues in the Firefighters' Actuarial Account (61050) to ensure sufficient authority to make the expected end-of-year transfer in accordance with Ordinance 125190. If necessary, this transfer will be funded by use of existing fund balance.

Firefighter's Pension

Expenditure Overview

	2020 Actuals	2021 Adopted	2022 Adopted
Appropriations			
FPEN - BO-FP-R2F01 - Firefighters Pension			
61040 - Fireman's Pension Fund	20,644,722	21,020,461	21,921,588
Total for BSL: BO-FP-R2F01	20,644,722	21,020,461	21,921,588
Department Total	20,644,722	21,020,461	21,921,588
Department Full-Time Equivalents Total*	4.00	4.00	4.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Summary by Fund Firefighter's Pension

	2020 Actuals	2021 Adopted	2022 Adopted
61040 - Fireman's Pension Fund	20,644,722	21,020,461	21,921,588
Budget Totals for FPEN	20,644,722	21,020,461	21,921,588

Revenue Overview

2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
335130	Fire Insur Premium Tax	1,153,408	1,161,000	1,161,000
360430	Employr Pnsn Contributions	19,121,362	19,099,362	19,099,362
360900	Miscellaneous Revs-Other Rev	468,720	478,064	478,064
Total Revenues for: 61040 - Fireman's Pension Fund		20,743,490	20,738,426	20,738,426
400000	Use of/Contribution to Fund Balance	-	282,035	1,183,162
Total Resources for:61040 - Fireman's Pension Fund		20,743,490	21,020,461	21,921,588
397010	Operating Transfers In	-	230,000	878,000
Total Revenues for: 61050 - Fireman's Pension Actuarial		-	230,000	878,000
400000	Use of/Contribution to Fund Balance	-	(230,000)	(878,000)
Total Resources for:61050 - Fireman's Pension Actuarial		-	-	-
Total FPEN Resources		20,743,490	21,020,461	21,921,588

Firefighter's Pension

Appropriations by Budget Summary Level and Program

FPEN - BO-FP-R2F01 - Firefighters Pension

The purpose of the Firefighters' Pension Budget Summary Level is to provide benefit services to eligible active and retired firefighters and their lawful beneficiaries.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Death Benefits	12,000	19,000	19,000
Leadership and Administration	851,462	926,461	949,588
Long-Term Care	1,718,116	-	-
Medical Benefits	9,257,558	12,250,000	12,250,000
Pensions	8,805,586	7,825,000	8,703,000
Total	20,644,722	21,020,461	21,921,588
Full-time Equivalents Total*	4.00	4.00	4.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Firefighters Pension Budget Summary Level:

Death Benefits

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Death Benefits	12,000	19,000	19,000

Leadership and Administration

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Leadership and Administration	851,462	926,461	949,588
Full Time Equivalents Total	4.00	4.00	4.00

Long-Term Care

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Long-Term Care	1,718,116	-	-

Firefighter's Pension

Medical Benefits

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Medical Benefits	9,257,558	12,250,000	12,250,000

Pensions

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Pensions	8,805,586	7,825,000	8,703,000

Office of Inspector General for Public Safety

Lisa Judge, Inspector General

(206) 684-3663

<http://www.seattle.gov/oig>

Department Overview

The Office of Inspector General for Public Safety (OIG) was established in 2017 via [Ordinance 125315](#). OIG provides oversight of management, practices, and policies of the Seattle Police Department (SPD) and Office of Police Accountability (OPA), monitoring of ongoing fidelity to organizational reforms implemented pursuant to the goals of the 2012 Federal Consent Decree and Memorandum of Understanding, and auditing and review of criminal justice system policies and practices related to policing and other criminal justice matters.

OIG is empowered to help ensure the fairness and integrity of the delivery of law enforcement services and the investigation of allegations of police misconduct. OIG has been established to make systemic recommendations for lasting reform that are intended to reflect the values of Seattle's diverse communities.

Responsibilities of OIG include:

- performing oversight activities that ensure the ongoing integrity of SPD and OPA processes and operations;
- ensuring SPD is meeting its mission to address crime and improve quality of life through the delivery of constitutional, professional, and effective police services that retain the trust, respect, and support of the community;
- conducting risk management reviews and performance audits;
- reviewing misconduct complaint-handling and investigations by OPA;
- evaluating SPD's response to incidents involving death, serious injury, serious use of force, mass demonstrations, serious property or vehicle damage, or other issues of significant public concern to assess the integrity of the process; and
- making recommendations to policymakers for increasing the effectiveness of SPD and related criminal justice system processes.

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	2,084,991	2,979,486	3,722,713
Total Operations	2,084,991	2,979,486	3,722,713
Total Appropriations	2,084,991	2,979,486	3,722,713
Full-Time Equivalents Total*	13.00	15.00	17.50

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Office of Inspector General for Public Safety

Budget Overview

The Office of Inspector General (OIG) 2022 Adopted Budget adds a position and consultant funding to begin surveillance reviews of technologies that have been approved by City Council per the Seattle Municipal Code Chapter 14.18. Position authority and funding for one investigator position is also added to increase the capacity of the investigation unit. The budget is also adjusted for minor Citywide technical changes which are described below.

City Council Changes to the Proposed Budget

Council added funding and staffing to handle public disclosure requests (PDR) related to police audits and review work. Public disclosure workload has increased and now warrants the addition of staff to meet requests in a timely manner.

Incremental Budget Changes

Office of Inspector General for Public Safety

	Dollars	FTE
2021 Adopted Budget	2,979,486	15.00
Baseline		
Citywide Adjustments for Standard Cost Changes	46,503	-
Final Position Determination of 2021 Position	14,704	-
Proposed Operating		
Staffing Surveillance Ordinance Requirements	383,679	1.00
Additional Investigator for OPA Oversight	161,701	1.00
Proposed Technical		
Baseline Adjustments for Personnel Costs	50,640	-
Council		
Add Staffing and Funding for Public Disclosure Work	86,000	0.50
Total Incremental Changes	\$743,227	2.50
Total 2022 Adopted Budget	\$3,722,713	17.50

Description of Incremental Budget Changes

Baseline

Citywide Adjustments for Standard Cost Changes

Expenditures \$46,503

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle

Office of Inspector General for Public Safety

Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Final Position Determination of 2021 Position

Expenditures	\$14,704
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This item represents the difference in the final classification determination of a 2021 Adopted Budget position. The determination was higher than the funding in the 2021 Adopted Budget.

Proposed Operating

Staffing Surveillance Ordinance Requirements

Expenditures	\$383,679
Position Allocation	1.00

Under the surveillance ordinance (SMC Chapter 14.18), the Office of Inspector General (OIG) and Office of City Auditor (OCA) are required to complete annual surveillance usage reviews of technologies that have been approved by City Council. OIG is charged with reviewing Seattle Police Department technologies and OCA handles those of other City departments. The review includes but is not limited to assessment of how surveillance technology is used, including its frequency and usage patterns over time; data management protocol effectiveness; and how deployment of surveillance technologies impacted or could impact civil liberties or have disproportionate racial impacts and how these concerns are being mitigated. This change adds funding and position authority for one senior public safety auditor (Strategic Advisor 2) and \$200,000 in ongoing consulting dollars to allow OIG to meet the requirements of Chapter 14.18 without compromising other significant departmental priorities.

Additional Investigator for OPA Oversight

Expenditures	\$161,701
Position Allocation	1.00

This change provides position authority and funding for one Strategic Advisor 1 position to work as an Audit and Investigations Specialist. This position will improve the OIG ability to meet the Office of Professional Accountability (OPA) oversight requirements as outlined in Ordinance 125315.

Proposed Technical

Baseline Adjustments for Personnel Costs

Expenditures	\$50,640
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This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

Council

Add Staffing and Funding for Public Disclosure Work

Expenditures	\$86,000
Position Allocation	0.50

This Council action adds \$86,000 and 0.5 FTE Strategic Advisor 1 position beginning on January 1, 2022, to the Office of the Inspector General for Public Safety (OIG) to fulfill public disclosure requests (PDR) related to police audit and review work. OIG has unique and time intensive public records responsibilities including: (1) analysis of public

Office of Inspector General for Public Safety

disclosure requests consistent with collective bargaining agreements; and (2) use of video redaction tools. Public disclosure workload has increased and now warrants the addition of staff to meet requests in a timely manner.

Expenditure Overview

	2020 Actuals	2021 Adopted	2022 Adopted
Appropriations			
OIG - BO-IG-1000 - Office of Inspector General for Public Safety			
00100 - General Fund	2,084,991	2,979,486	3,722,713
Total for BSL: BO-IG-1000	2,084,991	2,979,486	3,722,713
 Department Total	 2,084,991	 2,979,486	 3,722,713
 Department Full-Time Equivalents Total*	 13.00	 15.00	 17.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Summary by Fund Office of Inspector General for Public Safety

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	2,084,991	2,979,486	3,722,713
Budget Totals for OIG	2,084,991	2,979,486	3,722,713

Office of Inspector General for Public Safety

Appropriations by Budget Summary Level and Program

OIG - BO-IG-1000 - Office of Inspector General for Public Safety

The purpose of the Office of Inspector General for Public Safety Budget Summary Level is to provide civilian oversight of management and operations of the Seattle Police Department (SPD) and Office of Police Accountability (OPA) as well as civilian review of criminal justice system operations and practices that involve SPD or OPA.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Inspector General for Public Safety	2,084,991	2,979,486	3,722,713
Total	2,084,991	2,979,486	3,722,713
Full-time Equivalent Total*	13.00	15.00	17.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Law Department

Peter S. Holmes, City Attorney

Civil Division, (206) 684-8200; Criminal Division, (206) 684-7757

<http://www.seattle.gov/cityattorney>

Department Overview

The department provides legal advice to City officials, represent the City in litigation, and protect the public health, safety, and welfare of the community by prosecuting violations of City criminal and civil ordinances and state law. The three department divisions are described below.

The **Administration Division** provides executive leadership, communications, and operational support for the entire department. It is comprised of the executive leadership team, human resources, finance, media relations, and information technology staff.

The **Civil Division** provides legal counsel and representation to the City's elected and appointed policymakers in litigation at all levels of county, state, federal courts, and administrative agencies. The Civil Division is organized into seven specialized areas of practice: Employment, Environmental Protection, Land Use, Government Affairs, Torts, Regulatory Enforcement & Economic Justice (REEJ), and Contracts & Utilities. Precinct Liaison services are specifically budgeted, but are functionally a part of REEJ. These attorneys provide support to the City's police precincts, legal advice to police and other City departments, and address issues of concern to the community.

The **Criminal Division** prosecutes misdemeanor crimes in Seattle Municipal Court, provides legal advice to City clients on criminal justice matters, monitors state criminal justice legislation of interest to the City, and participates in criminal justice reform efforts, policy development and management of the criminal justice system. The Criminal Division is comprised of a Prosecution Support Unit, Case Preparation Unit, Domestic Violence Unit (prosecutors and victim advocates), Appeals, Review and Filing Unit, Specialty Courts Unit (Infractions, Mental Health, Veterans' Court, Let Everyone Advance with Dignity (LEAD), and Pre-filing Diversion), and Trial Team Unit.

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	34,019,782	35,445,409	38,659,829
Total Operations	34,019,782	35,445,409	38,659,829
Total Appropriations	34,019,782	35,445,409	38,659,829
Full-Time Equivalents Total*	206.10	201.60	210.30

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Overview

The 2022 Adopted Budget provides additional resources to the Law Department (LAW) to increase staffing to meet the litigation and prosecutorial demands of the city.

Law Department

The 2017 Adopted Budget created the Pre-Filing Diversion (PFD) Program led by the Law Department with assistance from the Seattle Municipal Court (SMC) targeting 18–24-year-old individuals. In 2022, additional funding is provided for community-based contract inflation in addition to a Strategic Advisor and increasing a part-time paralegal to fulltime, giving the PFD program a total of 4 staff. PFD is composed of three diversion programs: 18–24-year-old individuals' misdemeanor cases, non-intimate partner domestic violence and suspended drivers' licensing. The new Strategic Advisor will lead the data and policy work not only for PFD but other diversion programs underway in LAW and SMC.

In the last seven years, use of outside counsel has increased for the Civil Division. The Law Department uses outside counsel when there is a conflict of interest, specific expertise is required, or existing staff is at capacity. The 2022 Adopted Budget through the Judgment and Claims Fund (JCF) adds three Assistant City Attorney positions and reinstates funding for two positions (unfunded in the 2021 Adopted Budget) in the areas of Torts, Contracts and Utilities, Employment and Government Affairs where outside counsel has increased primarily due to capacity. The department has also increasingly used outside counsel to assist in cases with large electronic document productions called eDiscovery. Five years ago, LAW purchased eDiscovery software (Nuix Discover) and engaged contract staff expertise to assist paralegals and attorneys. Adding a Strategic Advisor and a senior paralegal funded through the JCF will allow the department to bring this work in-house, and have the effect of reducing the total cost of legal representation charged to the JCF. Between the five funded attorneys and the two new eDiscovery staff, LAW expects to save over \$2.5 million annually in General Fund resources.

The current Criminal Division case management application, DAMION, was implemented in 1998 to track all aspects of prosecution including police reports, charging decisions, victims, witnesses, defendants, court dates and disposition. The application also relies upon significant data exchanges with the Seattle Police Department (SPD) and the Seattle Municipal Court (SMC). This desktop system is at the end of its lifecycle and the vendor is no longer fully supporting the application for updates and maintenance. The Law department, in coordination with the Seattle Information Technology Department (ITD), released a request for proposals (RFP) in 2020 to identify a replacement solution. The contract was awarded to Aeon-Nexus in 2021 and implementation is underway with a 'go-live' date in the second quarter of 2022.

In 2017, the City and King County (KC) jointly formed the Regional Domestic Violence Firearms Enforcement Unit. At that time the City was responsible for funding a 0.60 FTE KC Deputy Prosecutor however funding was not added to the department's budget. The increase in 2022 provides this funding in addition to licensing and space at King County.

The department recognizes the need for a complete and funded human resources (HR) team. Since 2011 the department has grown by over 60 FTE. A newly funded HR manager and Personnel Specialist will join the existing Senior Personnel Specialist for a total of 3.0 FTE to serve a department of over 200 FTE. Further, the Administration Division is reorganized where HR, Information Technology and Finance will separately report to executive leadership.

In the 2021 Adopted Budget, one-time funding was provided to LAW for the Community Police Commission (CPC) to retain outside legal services and representation in policing-related matters, particularly with relation to *United States v. City of Seattle*, before the U.S. District Court of Western Washington. There is \$50,000 in funding added for these legal services in 2022.

City Council Changes to the Proposed Budget

Council supported expanding pre-filing diversion (PFD) to include individuals 25 years-old and over. The Executive proposal was modified by eliminating a Strategic Advisor and adding four new positions including an assistant city attorney, two assistant city prosecutors and a management system analyst. In support of expanding PFD, Council added \$750,000 to the Human Services Department (HSD) for a community-based organization partner, a senior grants and contract specialist, and a Strategic Advisor in the Safe and Thriving Communities' Division to administer the program. The schedule assumes cost of these would begin in April of 2022.

Law Department

The Council also imposed a Proviso on \$1.8 million in the Law Department related to pre-filing diversion (\$1.1 million), pre-trial diversion (\$250,000) and Let Everyone Advance with Dignity (LEAD) (\$303,00). The proviso stipulates that the allocated funding will only be spent on these programs.

The Law Department participated in the Cities and Counties for Fine and Fee Justice (CCFJ) work group as part of PolicyLink grant. In recognition of the harm done by imposing restitution of legal fines and fees on individuals, the work group recommended that the Law Department set up a victim compensation fund of \$100,000 per year to reimburse individuals and small businesses who have suffered a financial loss. The restitution fund of \$100,000 is provided in Finance and Administrative Services with \$10,000 provided for administration. An additional \$250,00 is appropriated to HSD for the following:

- \$50,000 will fund a contract with a community-based organization to conduct outreach to individuals
- \$145,000 is appropriated for the community to build infrastructure and strategy for a long-term restorative response to harm outside of the criminal legal system
- \$55,000 will support funding for a senior grants and contract specialist for nine months with full funding provided through a separate budget action for new work of HSD's Safe and Thriving Communities Division.

Incremental Budget Changes

Law Department

	Dollars	FTE
2021 Adopted Budget	35,445,409	201.60
Baseline		
Citywide Adjustments for Standard Cost Changes	421,271	-
Reclasses - Information Technology (IT) Section	41,735	-
Compensation Changes - Step Advancement	25,590	-
Inflation for Pre-Filing Diversion (PFD) Contracts	9,225	-
Removal of One-time Items	(80,000)	-
Annual Rent Adjustment	234,031	-
Proposed Operating		
Fully Staff Current Pre-File Diversion Program	247,490	1.50
Civil Division Attorney Staffing	904,846	3.00
Electronic Discovery Staffing	287,195	2.00
Criminal Case Management System (CCMS) Licensing and Maintenance	247,490	-
Firearms Surrender MOA with King County	145,484	(1.00)
Fund Human Resources Manager	167,029	-
Fund Personnel Specialist	96,799	-
Proposed Technical		
Appropriation for 2nd LEAD Prosecutor	149,064	-
Position Change from 2021 Second Quarter Supplemental Budget	-	0.20
Funding for Legal Fees	50,000	-

Council

Law Department

Add Funding and Staffing to LAW to Fully Staff and Expand Pre-filing Diversion	267,172	3.00
Council Provisos		
Proviso \$1.8 million GF in LAW for pre-filing diversion (\$1.1 million), pre-trial diversion (\$250,000), and Let Everyone Advance with Dignity (LEAD) (\$393,000)	-	-
Total Incremental Changes	\$3,214,421	8.70
Total 2022 Adopted Budget	\$38,659,829	210.30

Description of Incremental Budget Changes

Baseline

Citywide Adjustments for Standard Cost Changes

Expenditures \$421,271

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Reclasses - Information Technology (IT) Section

Expenditures \$41,735

Two positions in the Law Departments IT function have been reclassified from an IT Pro Cs to an IT Pro Bs. This request fully funds the wage movement as a result of these reclassifications.

Compensation Changes - Step Advancement

Expenditures \$25,590

In 2019, the city agreed to a Memorandum Of Agreement (MOA) with Local 21-PA (Prosecuting Attorneys) Union to increase the pay of four employees related to providing equitable pay with peers.

Inflation for Pre-Filing Diversion (PFD) Contracts

Expenditures \$9,225

This change request provides inflation of the PFD service contracts in 2022. This includes contracts for the Domestic Violence PFD program piloted in 2021 and the Young Adult PFD program which has been operating since 2017.

Removal of One-time Items

Expenditures \$(80,000)

This item removes the one-time funding for Community Police Commission legal services added in the 2021 Adopted Budget.

Annual Rent Adjustment

Law Department

Expenditures \$234,031

This item increases the rental budget in the Columbia Center for increases in the lease (\$1 per sq ft for the main space and 2.5% for Suite 2010). It also increases the budget available for Common Area Maintenance (CAM) and Property Tax payments. The CAM has increased significantly since 2019 and now represents approximately 15% of the costs, up from an estimated 9% in 2019.

Proposed Operating

Fully Staff Current Pre-File Diversion Program

Expenditures \$247,490
Position Allocation 1.50

The Council altered this proposal in the adopted budget. Refer to the Council Phase Changes section below. The proposed budget description follows:

This item increases the part-time Paralegal supporting the Pre-Filing Diversion (PFD) program to full-time and adds a Strategic Advisor position to oversee the policy work associated with all diversion programs. The program requires support of 4.0 FTE to maintain current and expanded operations originally funded in 2017.

Civil Division Attorney Staffing

Expenditures \$904,846
Revenues \$904,846
Position Allocation 3.00

The Law Department engages outside counsel due to conflicts of interest, needed expertise, or staffing capacity. The department analyzed outside counsel data from 2018-2020 related to capacity of existing staff in the Civil Division. During that period, approximately \$13 million was spent on outside counsel related to capacity limitations. Of this, over \$11 million in expenditures was related to General Fund matters. Most of the remaining \$2M was reimbursed by utility departments. With the reinstatement of funding for two defunded Assistant City Attorney (ACA) positions (Employment Litigation and Complex Litigation) and creation of three additional ACA positions (Torts, Contracts and Utilities, and Complex Litigation) to address capacity issues the General Fund savings could be more than \$2 million annually. Funding is provided through the Judgment and Claims Fund.

Electronic Discovery Staffing

Expenditures \$287,195
Revenues \$287,195
Position Allocation 2.00

The Law Department hires outside counsel or contract staff to assist in cases with large electronic document productions (called "eDiscovery"). The department analyzed data from 2018-2020 related to eDiscovery expenses. During that period, approximately \$5 million was spent on outside counsel and \$1 million on consultant services. Of this amount, approximately \$100,000 is reimbursable by the utilities, the remainder is a General Fund expense. The General Fund savings could be more than \$500,000 annually with the hiring of two staff members to manage eDiscovery. Funding is provided through the Judgment and Claims Fund.

Criminal Case Management System (CCMS) Licensing and Maintenance

Expenditures \$247,490

The Law Department has been collaborating with the Information Technology Department (ITD) to develop a new Criminal Case Management System (CCMS). This item funds \$247,490 of increased costs associated with the

Law Department

maintenance and licensing for CCMS replacing the Damion system. The current baseline budget for Damion is \$35,000 and this add reflects the remaining need above the base. At this time, it is unknown whether the department will pay these costs or if they will be incorporated into ITD rates. This is a placeholder until additional information is available.

Firearms Surrender MOA with King County

Expenditures	\$145,484
Position Allocation	(1.00)

In 2017, the City entered into a six-year Memorandum of Agreement (MOA) with King County to standup and staff a regional unit to enhance public safety and public health with effective processing, service and enforcement of Protection Orders and Orders to Surrender Weapons. The Law Department was originally budgeted for the Program Manager however the most competitive candidate for this position was County employee and the Program Manager position remains vacant. This item eliminates the Criminal Division Manager 3 (1.0 FTE) and moves the budget to the contractual services line item. In addition, this item increases appropriation by \$145,484. These two actions provide funding for LAW to fully support the MOA with King County for 1.0 FTE Program Manager, a 0.6 FTE Deputy Prosecuting Attorney and computer licensing for staff to continue the Regional Domestic Violence Firearms Enforcement Unit. Funding has been requested for this purpose in the 2021 Second Quarter Supplemental Ordinance.

Fund Human Resources Manager

Expenditures	\$167,029
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The Law Department is reorganizing the Administration Division management structure to be consistent with other City departments. The department has grown by over 60 FTE since 2011 requiring a Human Resources (HR) manager through the reclassification of a vacant unfunded Deputy City Attorney position. The HR manager will supervise a Personnel Specialist Senior and a Personnel Specialist in providing HR resources for over 200 FTE. Currently, high level HR functions are provided by the Administration Division Chief, which has also been responsible for serving as the budget and finance lead, and supervising IT. These functions will now independently report to department leadership.

Fund Personnel Specialist

Expenditures	\$96,799
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An unfunded Personnel Specialist was added in the 2020 Budget. As part of the reorganization of the Administration Division this position will be funded and work with the new HR manager and the Senior Personnel Specialist to provide HR staffing for a department of over 200 FTE.

Proposed Technical

Appropriation for 2nd LEAD Prosecutor

Expenditures	\$149,064
Revenues	\$149,064

This appropriation supports the second Law Enforcement Assisted Diversion (LEAD) prosecutor position in 2022. This position was added in early 2020 but appropriation was not included in the 2021 Adopted Budget. This position is fully funded by a memorandum of agreement (MOA) with the Public Defender's Association. This MOA, which has been in effect since 2017, provides consistent staffing for duties related to the operation of LEAD in the City of Seattle. This funding and position authority will continue to be contingent on the execution of MOA agreements for this purpose on a biennial basis. This item is included in the Third Quarter Supplemental Ordinance.

Law Department

Position Change from 2021 Second Quarter Supplemental Budget

Position Allocation 0.20

This item continues a position change made in the 2021 Second Quarter Supplemental Budget. An Accounting Technician II was increased from 0.8 FTE to 1.0 FTE.

Funding for Legal Fees

Expenditures \$50,000

In the 2021 Adopted Budget, one-time funding was provided to the Law Department for the retention of outside legal services for the Community Police Commission (CPC) to receive legal advice and representation in policing-related matters, particularly with relation to United States v. City of Seattle, before the U.S. District Court of Western Washington. Per SMC 3.29.480B, private legal representation for police oversight entities shall be selected and retained by the City Attorney's Office, in consultation with the oversight entity. The funding for the legal services shall be separate from the oversight entity's operational budget. The CPC has identified a need of \$50,000 for legal services in 2022.

Council

Add Funding and Staffing to LAW to Fully Staff and Expand Pre-filing Diversion

Expenditures \$267,172

Position Allocation 3.00

This Council Action adds \$267,171 GF and 4.0 FTEs to fully staff the existing pre-filing diversion (PFD) program and expand the program to include individuals 25 and older. It also cuts 1.0 FTE Strategic Adviser 3 from the proposed budget. The four positions include: one assistant city attorney, two assistant city prosecutors, and one management system analyst. This action is a complement to the current PFD for individuals 18-24 years-old.

The 2022 Proposed Budget included \$247,490 to increase a part-time paralegal to full time and a Strategic Advisor 3 position. In expanding the program the Strategic Advisor position is no longer needed and the above staffing will meet the needs of the program.

- The additional assistant city attorney position will oversee staff workload, manage the external contracts and deliverables, identify and update program goals, oversee data collection and management, and collaborate with stakeholders. Further, the assistant city attorney would lead LAW in its criminal legal system reform work (such as bail reform, clearing old warrants, encouraging vacating old convictions, reviewing use of pre-trial detention, etc.)
- The current lead prosecutor will focus on program implementation and training the two new prosecutors on case diversion.
- The management systems analyst will manage programs and data currently done by each of the existing staff and help with reform and systems improvement work.

Council Provisos

Proviso \$1.8 million GF in LAW for pre-filing diversion (\$1.1 million), pre-trial diversion (\$250,000), and Let Everyone Advance with Dignity (LEAD) (\$393,000)

"Of the appropriations in the 2022 budget for the City Attorney's Office Criminal Budget Summary Level (BO-LW-J1500), \$1,110,859 is appropriated solely for pre-filing diversion and may be spent for no other purpose."

"Of the appropriations in the 2022 budget for the City Attorney's Office Criminal Budget Summary Level (BO-LW-J1500), \$250,000 is appropriated solely for pre-trial diversion and may be spent for no other purpose."

Law Department

"Of the appropriations in the 2022 budget for the City Attorney's Office Criminal Budget Summary Level (BO-LW-J1500), \$393,000 is appropriated solely for Let Everyone Advance with Dignity (LEAD) and may be spent for no other purpose."

Expenditure Overview

Appropriations	2020 Actuals	2021 Adopted	2022 Adopted
LAW - BO-LW-J1100 - Leadership and Administration			
00100 - General Fund	10,804,447	10,522,157	11,609,642
Total for BSL: BO-LW-J1100	10,804,447	10,522,157	11,609,642
LAW - BO-LW-J1300 - Civil			
00100 - General Fund	14,559,597	15,639,144	16,672,112
Total for BSL: BO-LW-J1300	14,559,597	15,639,144	16,672,112
LAW - BO-LW-J1500 - Criminal			
00100 - General Fund	7,995,704	8,582,300	9,676,267
Total for BSL: BO-LW-J1500	7,995,704	8,582,300	9,676,267
LAW - BO-LW-J1700 - Precinct Liaison			
00100 - General Fund	660,035	701,808	701,808
Total for BSL: BO-LW-J1700	660,035	701,808	701,808
Department Total	34,019,782	35,445,409	38,659,829
Department Full-Time Equivalents Total*	206.10	201.60	210.30

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Summary by Fund Law Department

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	34,019,782	35,445,409	38,659,829
Budget Totals for LAW	34,019,782	35,445,409	38,659,829

Law Department

Appropriations by Budget Summary Level and Program

LAW - BO-LW-J1100 - Leadership and Administration

The purpose of the Leadership and Administration Budget Summary Level is to provide executive, financial, technological, administrative and managerial support to the Department.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	4,311,850	4,747,947	5,267,550
Departmental Indirect Costs	3,298,565	2,405,440	2,691,624
Pooled Benefits	3,194,032	3,368,770	3,650,468
Total	10,804,447	10,522,157	11,609,642
Full-time Equivalents Total*	19.30	20.30	20.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Leadership and Administration Budget Summary Level:

Citywide Indirect Costs

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	4,311,850	4,747,947	5,267,550

Departmental Indirect Costs

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Departmental Indirect Costs	3,298,565	2,405,440	2,691,624
Full Time Equivalents Total	19.30	20.30	20.50

Pooled Benefits

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Pooled Benefits	3,194,032	3,368,770	3,650,468

Law Department

LAW - BO-LW-J1300 - Civil

The purpose of the Civil Budget Summary Level is to provide legal advice to the City's policy-makers, and to defend and represent the City, its employees, and officials before a variety of county, state, federal courts, and administrative bodies.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Civil	14,559,597	15,639,144	16,672,112
Total	14,559,597	15,639,144	16,672,112
Full-time Equivalents Total*	107.30	103.80	108.80

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

LAW - BO-LW-J1500 - Criminal

The purpose of the Criminal Budget Summary Level includes prosecuting ordinance violations and misdemeanor crimes, maintaining case information and preparing effective case files for the court appearances of prosecuting attorneys, and assisting and advocating for victims of domestic violence throughout the court process.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Criminal	7,995,704	8,582,300	9,676,267
Total	7,995,704	8,582,300	9,676,267
Full-time Equivalents Total*	74.50	73.50	77.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

LAW - BO-LW-J1700 - Precinct Liaison

The purpose of the Precinct Liaison Budget Summary Level is to support a program where attorneys work in each of the City's five precincts, providing legal advice to police and other City departments. In helping to address a variety of neighborhood and community problems, the precinct liaison attorneys coordinate with the Civil and Criminal divisions with the goal of providing a consistent, thorough and effective approach.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Precinct Liaison	660,035	701,808	701,808
Total	660,035	701,808	701,808
Full-time Equivalents Total*	5.00	4.00	4.00

Seattle Municipal Court

The Honorable Willie Gregory, Presiding Judge

(206) 684-5600

<http://www.seattle.gov/courts/>

Department Overview

The Seattle Municipal Court (SMC or Court) adjudicates misdemeanors, gross misdemeanors, infractions (e.g., traffic and parking tickets, traffic camera violations, and other violations), and civil violations related to building and zoning offenses. The Judicial Branch of Seattle government has seven elected judges and six appointed magistrates. There are more cases processed here than any other municipal court in the State of Washington; in 2020, 7,173 criminal cases were filed at SMC.

This is a transformational time for how criminal justice is delivered in Seattle and across America. SMC judges are working towards immediate and profound change to address institutionalized racism embedded in the fabric of the criminal justice system, implementing policies to promote racial equity, working with stakeholders to transform the system and improve outcomes, and engage the community.

SMC is committed to excellence in providing fair, accessible, and timely resolution of alleged violations of the Seattle Municipal Code in an atmosphere of respect. The Court strives to take a holistic approach to address the root causes of criminal behavior and ensure ongoing public safety. Whether individuals come to the Court to resolve a ticket or appear at a criminal hearing, SMC seeks to meet people where they are and remove barriers to success, with the goal of reducing racial disparities and recidivism.

The Court continues to develop a Race and Social Justice Initiative (RSJI). The mission statement of the SMC RSJI Change Team is to "inspire action by facilitating personal, structural and a systemic change in our environment. We promote wide range, multi-perspective conversations focusing on but not limited to race, gender, ethnicity and social justice issues; and by examining and changing our policies and practices to achieve equity in our Court and Community." SMC judges, leadership and staff have participated in several RSJ trainings to increase awareness, skills, and knowledge and to build a common foundation for understanding all four levels of racism (internalized, interpersonal, institutional, and structural). The goal is to ensure all court employees have the training they need to advance equity when serving the community and fulfilling their roles in the Court. The RSJI change team has developed a toolkit and plan to launch it to evaluate SMC programs, services, and policies to ensure equitable outcomes and minimize harm.

Throughout the COVID-19 pandemic, SMC coordinated emergency response with municipal legal system stakeholders, including the Seattle City Attorney's Office and the King County Department of Public Defense, to protect the health and safety of all court participants. SMC worked collaboratively with stakeholders to reduce the jail population as much as possible. While the courthouse was closed to the public early in the pandemic, the in-custody arraignment calendar continued to ensure individuals had an opportunity for release as soon as feasible. The courthouse re-opened in early July 2020 with modified operations and COVID safety protocols in place including physical distancing, mask requirements and temperature checks.

In 2020 the court implemented virtual hearings for criminal cases using WebEx video/telephone conferencing and electronic form processing using Adobe sign. SMC expanded options for infraction cases to include telephone hearings, and hearings by written statement.

Court Programs and Services

In 2020 SMC restructured the Programs and Services division which includes Probation Services. This was in response to a 2020 report commissioned from the Vera Institute of Justice (Vera), a leading criminal justice reform organization. SMC is addressing the report findings and evolving an approach to probation through the following strategies:

Seattle Municipal Court

- Focus probation services on high-risk case types: Prioritizing probation referrals on domestic violence, driving under the influence, and mental health cases; and have discontinued the practice of monitoring individuals' criminal records after case obligations have been completed, except in cases where record monitoring is required by state statute. As of early 2021, SMC had reduced clients on active supervision by 16% and reduced records checks by 78%, resulting in 1,640 less clients on SMC probation.
- Make probation goal-based: Shifting to a goal-based supervision approach, focused on short-term engagement aligned with client treatment needs and community-based supportive services. SMC implemented a new case closure policy which has reduced caseloads and focused resources on the clients who benefit most from probation support. Prior to 2020, probation cases typically stayed open for a set period of time, often several years. Now, probation counselors administratively close cases when their client has completed their goals.
- Re-design Pretrial Services: Pretrial Services engages with clients to connect them to social services and support their return to Court. Co-located with the Community Resource Center (CRC), Pretrial Services offer an alternative to jail aimed at promoting personal liberty, maintaining community safety, and assuring that those accused of a crime attend court hearings. Pretrial Services works to support individuals participating in a variety of **alternatives to detention** such as Electronic Home Monitoring (EHM) and Secure Remote Alcohol Monitoring (SCRAM), with options for subsidized or reduced costs for low income and homeless individuals.
- Engage community and listen to client feedback: The Court conducted a user survey in 2020 that received over 1,000 responses and held a series of focus groups to hear directly from clients. The resulting reports provide many creative ideas for how to make the court as a whole more equitable and client centered. Judges and court leadership also participated in a series of healing circles with local community leaders in order to build trust and understanding with organizations serving Black, Indigenous, and People of Color (BIPOC) communities. This engagement provides opportunity for bringing the community voice to the Court as well as opportunity for future collaboration. SMC also instituted a new probation client feedback survey. Clients are asked for anonymous feedback about their experience when exiting probation. So far, 78% of clients completing the survey feel supported, encouraged, and motivated by their probation counselor.

The 2021 Adopted Budget supports the redesigned Programs and Services approach by providing continued staffing support for the Community Resource Center (CRC). The CRC is a social services hub located in the courthouse that is a critical resource for court clients who may be struggling with homelessness, drug addiction, or other challenges. Services include: food and clothing, housing through Coordinated Entry for All, health and hygiene, grocery cards and food stamps, substance use disorder assessment and treatment, and employment and job readiness.

Specialty Courts

In addition to three general trial courts, the jail arraignment calendar, and the master jury trial calendar the Court serves individuals and the community through several specialty court calendars:

- **Seattle Community Court.** In August 2020, the Court launched a revitalized Seattle Community Court (SCC) in collaboration with the Seattle City Attorney's Office and King County Department of Public Defense. Structured as a pretrial release program, SCC is founded on a release-first principle where individuals choosing to participate are immediately released from jail so they can begin setting goals and connecting to community services. SCC is a pathway for people to have their low-level misdemeanor charges dismissed while completing community service. Unlike national community court models, SCC participants do not give up their constitutional right to trial to participate, and program eligibility is not affected by previous criminal history. In its first year, nearly 250 individuals have chosen to participate in Seattle Community Court.
- **Mental Health Court** is a specialized court where the judge, defense, prosecution, probation counselors, and a mental health clinician work as a team to improve outcomes for the participant. Individuals are referred to this voluntary program by judges, defense attorneys, prosecutors, jail staff, or others. Mental Health Court has saved the city jail costs and hospital bed days.
- **Seattle Veterans Treatment Court** is a voluntary, court-monitored treatment program that addresses the mental health and/or substance use issues of veteran defendants. This program is a collaboration between

Seattle Municipal Court

the Court, prosecution, defense, the King County Department of Community and Human Services, the Washington State Department of Veterans Affairs, and the U.S. Department of Veterans Affairs.

- **Domestic Violence Courts** were established in 2004 and are staffed by designated judges and specialized probation counselors. A dedicated domestic violence court allows judges to ensure follow-through, aid domestic violence survivors, and hold individuals accountable, with the assistance of justice partners and social service agencies. The Court has been integral in piloting a collaborative treatment modality known as the Domestic Violence Intervention Project (DVIP), a pretrial, pre-conviction diversion program. This pilot project is aimed at improving safety for survivors via individualized batterer intervention and is a multi-agency/system collaboration and response.
- **Seattle Youth Traffic Court**, established in 2012, provides eligible teen drivers charged with a traffic violation the opportunity to maintain a clean driving record. Youth appear before a court of their peers who act as judges, jurors, defense attorneys and prosecutors. The peer jury determines an appropriate sanction based on the nature of the violation and impact on the community. Throughout the 2020-2021 school year, Youth Court hearings were held virtually. This program is a collaboration between the Court, Seattle University School of Law, Garfield High School, and the Seattle Police Department.

Community Outreach

The Court recognizes undoing institutional racism within the legal system requires meaningful engagement with the community to identify solutions. SMC judges are committed to a community engagement process to listen to the community and to quickly act upon input. The Court continues an engagement process started in 2020 centered in healing circles, with a restorative approach to engagement. The Court also conducted multiple independently led virtual focus groups with court users focused on accessibility, inclusion, and racial equity. The Court is open to opportunities for future engagement with the City Council's criminal legal system realignment work, the Seattle Office of Civil Rights, Seattle City Attorney, King County Department of Public Defense, and community-based providers such as Law Enforcement Assisted Diversion (LEAD).

In previous community-led conversations, such as the City's Reentry workgroup, SMC heard the need for restorative, community-based alternatives to the criminal legal system. The Court participates in the City Attorney's Office/Choose 180 Pre-filing Diversion Program and works with the City Attorney's Office and LEAD on a Consolidated Calendar where LEAD clients have a coordinated and problem-solving approach to resolving outstanding SMC cases.

While the COVID-19 pandemic has paused the program since early 2020, the Court typically holds quarterly SMC in the Community outreach events that bring court services and resources to Seattle neighborhoods. These events are an opportunity for community members to receive assistance with resolving SMC warrants, learn about options for addressing Seattle and King County tickets by setting up a payment plan or community service plan, get help with reinstating their driver's license, and access supportive services through the Community Resource Center.

Infractions

The Court processes hundreds of thousands of traffic, parking, and traffic camera tickets every year. In 2020, the Court processed 12,422 school zone camera tickets, 36,861 traffic camera tickets, and 277,384 parking tickets. Individuals may schedule hearings with a magistrate to contest or mitigate their tickets; magistrates held 33,088 infraction hearings in 2020. SMC added options to conduct infraction hearings remotely via telephone and participants also have the option to submit a written statement online or by mail to participate in their hearing. The infraction hearing volume was much lower in 2020 due to the City's efforts to suspend parking and traffic enforcements due to the COVID-19 pandemic.

The Court works with individuals who are unable to pay their tickets through payment plans or by converting the amount owed into community service hours. Through the King County-City of Seattle PolicyLink Fine/Fee grant, the Court is routinely engaging with King County and community partners on how to reform local legal financial obligation practices. The Court is planning to implement a relicensing calendar and broaden its hardship policies and has engaged community groups like LELO (Legacy of Equality, Leadership, and Organizing) in these efforts.

Seattle Municipal Court

Municipal Court Information System Replacement

The Court is replacing its almost 30-year-old legacy municipal court information system, MCIS, with a modern and adaptable case management solution. The new system will streamline court processes, improve the accessibility of court services to the public, and make it easier for partners at the Seattle Police Department, King County, and others to work collaboratively with the Court.

Language Access and Accessibility

SMC has provided Interpreter Services in 149 languages since 2005. A court priority is ensuring access to justice for Limited English Proficiency (LEP) and deaf, hard-of-hearing, or deaf-blind (D/HH/DV) individuals. Free interpreter services are provided for criminal and civil matters, including court hearings, trials, attorney-client interviews, probation appointments, prosecution witnesses, mental health evaluations, customer service, and translation of court forms and letters.

Since March 2020 interpreter services have been provided remotely. Interpreters were trained to work in WebEx. SMC Interpreter Services created a remote interpreting webinar for Washington state interpreters to learn how to work remotely. Every interpretation request from the court, attorneys, investigators, or psychologist was accommodated. In 2020, over 2,500 interpreted events were conducted with the help of 123 freelance interpreters in 53 languages, including American Sign Language. Approximately 40% of the requests are for Spanish language interpreters. Other frequent requests for interpretation include the Vietnamese, Somali, Amharic, Tigrinya, Cantonese, Mandarin, Russian, Punjabi, and Arabic languages.

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	36,382,381	38,377,201	40,001,139
Total Operations	36,382,381	38,377,201	40,001,139
Total Appropriations	36,382,381	38,377,201	40,001,139
Full-Time Equivalents Total*	215.10	205.85	206.35

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Overview

Through the 2021 Adopted Budget, the Court committed to implementing the recommendations from the 2020 Vera Institute of Justice evaluation of probation services. Although not inclusive of all actions, below are the significant Programs and Services changes enacted in 2021:

- Adopted judicial guidelines to focus probation on the following cases 1) Driving Under the Influence (DUI) 2) Domestic Violence (DV) 3) Mental Health Court and 4) person-based assault cases. Judges retain independent authority for exceptions.
- Shortened probation and shifted to a goals-based focus, with fewer requirements, and fewer individuals monitored solely on criminal records. Used incentives to encourage success.
- Judicial adoption of new sentencing practices to reduce overall court caseloads.

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- Collected data on race, ethnicity and gender to understand why racial disparities and gender disparities exist and explore gender-responsive programming.
- Engaged with providers and community organizations to inform policies and practices.

Seattle Community Court (SCC) was launched mid-year 2020. This pretrial release program aims to reduce incarceration, and rapidly resolve low-level, non-violent cases by connecting participants to community resources. The Community Resource Center at the Court will connect people charged with certain low-level offenses to support services including chemical dependency treatment, mental healthcare and housing assistance. The City supported this effort by adding \$100,000 in one-time funding for the Court to contract with a non-profit for a case manager equipped to make culturally appropriate referrals to community-based agencies. This will support clients in achieving long-term self-sufficiency outside the court system. It was difficult for the Court to find a provider without the stability of permanent funding. This budget provides permanent funding for this position.

The Court is committed to the least restrictive option for release while protecting community safety. Included in this budget is funding to increase the number of subsidized electronic home monitoring slots for indigent defendants and those at risk of experiencing homelessness. The program provides judges an alternative to incarceration.

Efforts to become a transformational anti-racist organization has inspired the court to expand training and development in Race and Social Justice initiatives. This continues in 2022 through standard training and adds training for staff on working with diverse communities more effectively such as trauma-informed approaches. A new course is available for developing a comprehensive career plan for court employees toward management and leadership roles.

A priority for the Court is to continue preparing for the replacement of the Municipal Court Information System (MCIS). MCIS is over 30 years old and was developed internally using the legacy IBM Informix platform to capture key court case events and meet the reporting requirements of the state's Administrative Office of the Courts (AOC). Over time, the Court has enhanced this system to provide important case management information, increased application functionality and improved data exchanges and public access. The Court and the City are highly dependent on MCIS to provide a continuing, permanent record of court case events, dates, hearings, and outcomes. MCIS also tracks defendant compliance with court ordered sanctions and tracks all related fines and fees. Data related to the collection of fines and fees from the Seattle Police Department's parking and traffic ticket devices are highly dependent on MCIS. Daily data exchanges with the City of Seattle departments, King County and the State of Washington agencies rely on MCIS fully functioning with modern technology capabilities.

This project, began in 2016, is included in the Seattle Information Technology Department (Seattle IT) Capital Improvement Program, as part of the Criminal Justice Information System Replacement Project, with an estimated total cost of \$41 million over six years.

Schedule and Milestones:

- 2017: \$2.5 million was appropriated to Seattle IT to conduct an options analysis comparing available options, vendor demonstrations, and conduct research for information on technology capabilities, while concurrently documenting MCIS current business practices and requirements.
- 2018: \$5 million was appropriated to develop an RFP, data preparation, business process engagement and organizational change management.
- 2019: \$3 million was appropriated to finalize an RFP, evaluate proposals, specific vendor demonstrations and interviews, fit gap analysis and contract negotiations.
- 2020: \$8.3 million appropriated with the vendor on board.
- 2021: \$8.5 million appropriated for project team and vendor implementation.
- Implementation began in late 2019, continues through 2020, 2021 and 2022, with a go-live date in early 2023.

City Council Changes to the Proposed Budget

City Council imposed a proviso on the Seattle Municipal Court (SMC) that restricts the expenditure of \$88,000 for electronic home monitoring (EHM) subsidies until SMC provides to the Public Safety and Human Services Committee

Seattle Municipal Court

or its successor baseline data on its use. This CBA would also request that SMC provide quarterly reports to the Committee regarding the use of EHM.

Incremental Budget Changes

Seattle Municipal Court

	Dollars	FTE
2021 Adopted Budget	38,377,201	205.85
Baseline		
Citywide Adjustments for Standard Cost Changes	1,081,799	-
DSHS Community Court Contract	15,000	-
Data Services Contract Inflation	18,000	-
MCIS License Costs	42,289	-
Proposed Operating		
Jail Diversion Subsidized Home Monitoring Program	88,000	-
Community Based Provider Contract - Court Resource Center	140,000	-
RSJI Training and Leadership Development	168,000	-
Language Premium Staff Stipend	43,200	-
Proposed Technical		
Position Changes from 2021 Third Quarter Supplemental Budget	-	0.50
Judicial Salary Technical Adjustment	27,650	-
MCIS 2.0 Support - Sunset Positions	-	-
Council Provisos		
Proviso \$88,000 For Electronic Home Monitoring and Request Reporting on its Use	-	-
Total Incremental Changes	\$1,623,938	0.50
Total 2022 Adopted Budget	\$40,001,139	206.35

Description of Incremental Budget Changes

Baseline

Citywide Adjustments for Standard Cost Changes

Expenditures \$1,081,799

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle

Seattle Municipal Court

Department of Human Resources, and for Judgement and Claims, healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

DSHS Community Court Contract

Expenditures \$15,000

The Court contracts with the State Department of Social and Health Services (DHS) for a 0.50 FTE to provide case management in the Community Resource Center (CRC). This increase provides wage inflation.

Data Services Contract Inflation

Expenditures \$18,000

This increase provides inflation to cover increased vendor costs to support maintenance of the Municipal Court Information System (MCIS).

MCIS License Costs

Expenditures \$42,289

Maintaining the cost of additional IBM licenses is required to run tests in the current MCIS 1.0 system in order to migrate existing data to the new MCIS 2.0 system. The full costs are split between Information Technology Department MCIS capital project and the Court. This only represents the Court cost.

Proposed Operating

Jail Diversion Subsidized Home Monitoring Program

Expenditures \$88,000

This item increases the subsidized electronic home monitoring (EHM) program by \$88,000. The EHM program provides an alternative to confinement at pre-trial or at sentencing for judges when considering release decisions. Subsidized slots remove the barrier of ability to pay for indigent defendants and those at risk of experiencing homelessness. The additional General Fund subsidy will support on average 38 clients per month for one year. This will increase the number of monthly slots from 17 to 38.

Community Based Provider Contract - Court Resource Center

Expenditures \$140,000

In the 2021 Adopted Budget, \$100,000 in one-time funding was added for the Court to contract with a non-profit to provide case management at the Community Resource Center (CRC). This item increases the funding to provide a full-time permanent case manager from a community non-profit to be co-located in the CRC at Seattle Justice Center. The case manager will make culturally appropriate referrals to community-based agencies which will support clients in services with the goal of long-term self-sufficiency outside of the court system. This position is intentionally called-out as a non-court employee to bridge the gap between community-based non-profits and the clients who present in need of services at the Seattle Municipal Court.

RSJI Training and Leadership Development

Expenditures \$168,000

Revenues -

This item increases appropriation by \$168,000 from the Trial Court Improvement Account (TCIA) in 2022 to expand court-wide Race and Social Justice Initiative (RSJI) training, and leadership development. The training will increase

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the awareness, skills, and knowledge of court employees about RSJI. It will also build a common foundation for understanding all four levels of racism (internalized, interpersonal, institutional, and structural) for court employees to be centered towards equity when serving the community and fulfilling their roles in the Court. <p>

This appropriation includes a career development component and training for Court leadership and management. The Court leadership/management requires enhanced skills to become equity change agents. At the same time, Black, Indigenous, and People of Color (BIPOC) employees continue to face challenges in promotional opportunities within the Court. The budget will create a path to increase the diversity of SMC's workforce across positions, particularly at the leadership level.

Language Premium Staff Stipend

Expenditures \$43,200

This item increases ongoing appropriation authority for language services stipends. Per the Coalition of City Unions collective bargaining agreement, City employees who are multilingual and provide language services, such as interpretation and translation, to communicate with clients and/or other employees in business-related situations are now eligible for a monthly language premium stipend. The amounts in the 2022 budget are estimates based on the eligible employees from 2021.

Proposed Technical

Position Changes from 2021 Third Quarter Supplemental Budget

Position Allocation 0.50

This item adds all SMC position changes made in the 2021 Third Quarter Supplemental Budget, ensuring that FTE counts in the 2022 Adopted Budget are correct. This corrects positions errors from the 2021 Adopted Budget.

Judicial Salary Technical Adjustment

Expenditures \$27,650

Washington State elected judicial salaries are set by Washington Citizens' on Salaries for Elected Officials. As directed in Ordinance 122112, SMC judicial salaries are set at 95% of the district court. A salary schedule has been set and a wage increase was mandated for increase effective July 1, 2022. Setting SMC judicial salaries at this level qualifies the city to receive a contribution from the state for one-time improvements. The state's contribution is generally \$150,000 annually and is applied to the Trial Court Improvement Account in Finance General. Ordinance 122112 permits appropriation by annual budget or by separate ordinance, solely to fund allowable SMC related expenditures.

MCIS 2.0 Support - Sunset Positions

Expenditures -
Position Allocation -

SMC is providing key resources for the MCIS 2.0 Replacement Project from existing staff. This item extends expiring sunset positions through "go-live" and user testing in key project areas which is anticipated to be through 2023. These positions are funded by the MCIS 2.0 bond project.

Council Provisos

Proviso \$88,000 For Electronic Home Monitoring and Request Reporting on its Use

Council imposed the following proviso:

Seattle Municipal Court

"Of the appropriation in the 2022 budget for the Seattle Municipal Court Court Compliance Budget Summary Level (BO-MC-4000), \$88,000 is appropriated solely for electronic home monitoring subsidies and may be spent for no other purpose. Furthermore, none of the money so appropriated may be spent until the Seattle Municipal Court provides to the City Clerk baseline data from 2018-2021 regarding: the self-identified race, gender, and housing status of individuals who are placed on EHM; offenses where EHM is being used; at what stage in the criminal legal system EHM is being used (whether it is pre-trial vs. post-adjudication sentencing or probation); length of time EHM is being imposed and a comparison of length of time imposed with other forms of incarceration including secure detention; any additional conditions imposed when EHM is ordered; and the number of times EHM has been revoked and the basis for the revocation."

Expenditure Overview

	2020 Actuals	2021 Adopted	2022 Adopted
Appropriations			
SMC - BO-MC-2000 - Court Operations			
00100 - General Fund	16,528,117	17,352,506	17,788,625
Total for BSL: BO-MC-2000	16,528,117	17,352,506	17,788,625
SMC - BO-MC-3000 - Administration			
00100 - General Fund	14,109,022	16,119,426	17,026,629
Total for BSL: BO-MC-3000	14,109,022	16,119,426	17,026,629
SMC - BO-MC-4000 - Court Compliance			
00100 - General Fund	5,745,242	4,905,269	5,185,885
Total for BSL: BO-MC-4000	5,745,242	4,905,269	5,185,885
Department Total	36,382,381	38,377,201	40,001,139
Department Full-Time Equivalents Total*	215.10	205.85	206.35

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Summary by Fund Seattle Municipal Court

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	36,382,381	38,377,201	40,001,139
Budget Totals for SMC	36,382,381	38,377,201	40,001,139

Seattle Municipal Court

Appropriations by Budget Summary Level and Program

SMC - BO-MC-2000 - Court Operations

The purpose of the Court Operations Budget Summary Level is to hold hearings and address legal requirements for defendants and others who come before the Court. Some proceedings are held in formal courtrooms and others in magistrate offices, with the goal of providing timely resolution of alleged violations of City ordinances and misdemeanor crimes committed within the Seattle city limits.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Court Operations	16,528,117	17,352,506	17,788,625
Total	16,528,117	17,352,506	17,788,625
Full-time Equivalents Total*	136.25	136.25	136.25

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SMC - BO-MC-3000 - Administration

The purpose of the Administration Budget Summary Level is to provide administrative controls, develop and provide strategic direction, and provide policy and program development.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	7,384,585	10,133,393	10,875,596
Departmental Indirect Costs	6,724,437	5,986,033	6,151,033
Total	14,109,022	16,119,426	17,026,629
Full-time Equivalents Total*	34.00	37.00	37.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Administration Budget Summary Level:

Citywide Indirect Costs

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	7,384,585	10,133,393	10,875,596
Full Time Equivalents Total	34.00	34.00	34.00

Seattle Municipal Court

Departmental Indirect Costs

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Departmental Indirect Costs	6,724,437	5,986,033	6,151,033
Full Time Equivalents Total	-	3.00	3.00

SMC - BO-MC-4000 - Court Compliance

The purpose of the Court Compliance Budget Summary Level is to help defendants understand the Court's expectations and to assist them in successfully complying with court orders.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Court Compliance	5,745,242	4,905,269	5,185,885
Total	5,745,242	4,905,269	5,185,885
Full-time Equivalents Total*	44.85	32.60	33.10

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Seattle Police Department

Adrian Diaz, Interim Chief of Police

(206) 684-5577

<http://www.seattle.gov/police/>

Department Overview

The Seattle Police Department (SPD) addresses crime, enforces laws, and enhances public safety by delivering respectful, professional, and dependable police services. SPD divides operations into five precincts. These precincts define east, west, north, south, and southwest patrol areas, with a police station in each area. The department's organizational model places neighborhood-based emergency response services at its core, allowing SPD the greatest flexibility in managing public safety. Under this model, neighborhood-based personnel in each precinct assume responsibility for public safety management, primary crime prevention and law enforcement. Precinct-based detectives investigate property crimes and crimes involving juveniles, whereas detectives in centralized units located at SPD headquarters downtown and elsewhere conduct follow-up investigations into other types of crimes. Other parts of the department function to train, equip, and provide policy guidance, human resources, communications, and technology support to those delivering direct services to the public.

Interim Police Chief Adrian Diaz has committed the department to five focus areas to anchor itself throughout the on-going work around the future of community safety:

- **Re-envisioning Policing** - Engage openly in a community-led process of designing the role the department should play in community safety
- **Humanization** - Prioritize the sanctity of human life in every situation and affirm each individual's worth
- **Reinventing Community Engagement** - Establish true and lasting relationships through respectful interactions in every situation
- **Fiscal Stewardship** - Examine critically every dollar spent to ensure it meaningfully contributes to community safety
- **Employee Wellness and Morale** - Support exceptional police services by ensuring the department retains the best employees

In 2018, SPD was found to be in "full and effective compliance" with court-ordered reforms set forth in the 2012 U.S. Department of Justice ("DOJ") Settlement Agreement ("Consent Decree"). In May 2020, the City and SPD asked the court to terminate the sustainment period, stating SPD had fully demonstrated a culture of continuous improvement and innovation by meeting all of the court's requirements. Following the murders of George Floyd and Breonna Taylor by police officers, and the ensuing civil rights reckoning demanding a new model of community safety, the City and SPD asked to withdraw the termination order and committed to a community-led process of re-envisioning public safety.

This effort led to the establishment of the Community Safety Work Group (CSWG) led by the Department of Neighborhoods, Human Services Department, Seattle Police Department, and the Office for Civil Rights to integrate community input into policy changes and operationalize community priorities to reshape community safety and policing in Seattle. An SPD Functional Analysis Interdepartmental Team (IDT) was also established to advise the CSWG and Mayor on operational and functional aspects of SPD as it pertains to reimagining community safety.

Seattle Police Department

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	401,050,782	360,857,720	353,351,836
Other Funding - Operating	778,324	2,131,090	2,135,173
Total Operations	401,829,106	362,988,810	355,487,009
Total Appropriations	401,829,106	362,988,810	355,487,009

Full-Time Equivalents Total* 2,187.35 2,020.05 1,768.05

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Overview

The Seattle Police Department (SPD) 2022 Adopted Budget uses funds available due to officer attrition and reinvests them in administrative improvements within the department as well as multiple community safety investments including an alternative 911 response model, an additional CSO unit, and a gun violence prevention strategy program.

Community Safety

The 2022 budget builds on the findings from the Community Safety Work Group and SPD Functional Analysis Interdepartmental Team. The significant community outreach conducted through this effort found there was interest in a more visible patrol presence and the police developing deeper relationships with the neighborhoods they serve. The findings also heard from the community a desire to expand the scope of public safety to include wrap-around measures that target the forces that lead people to interact with officers in the first place.

In response to this feedback, the City's budget makes the following community safety investments:

- **Additional Community Service Officer Unit:** This expansion will increase the capacity of the Community Service Officer (CSO) program allowing for more comprehensive services to be deployed across the city. CSOs are civilian employees who help residents and businesses involved in non-criminal calls navigate services, engage with communities and neighborhoods, and support programming for at-risk youth.
- **Specialized Triage Response:** The City of Seattle proposes to field a new specialized triage response, housed within the Seattle Fire Department Mobile Integrated Health (MIH) program, that will respond directly to non-criminal and non-medical calls, such as wellness checks, identified by 911 at the CSCC. Utilizing a new 911 call-taking protocol system, dispatchers will be furnished with a new specialized triage response that will not include sworn police officer.
- **Regional Peacekeepers Collective:** The Regional Peacekeepers Collective is a violence prevention program that uses a public health approach to provide high-intensity engagement to young people likely to be victims or perpetrators of gun violence. The Collective connects at-risk young people to violence-prevention services by using referrals from Harborview Medical Center (HMC), the King County Prosecuting Attorney's Office, community-based outreach workers, and partner organizations to Regional Peacekeepers Collective partners.

Seattle Police Department

Staffing Levels and Accountability

The SPD Functional Analysis IDT found that historic attrition rates have significantly changed staffing and structure at SPD. They have experienced a net loss of over 193 officers since the beginning of 2020. Even with a significant reduction in tasks, patrol staffing would only be brought back up to minimum levels necessary for maintaining adequate response times. To address the need to adequately respond to in-progress crimes and emergencies, the budget includes hiring and retention incentives for new and lateral transfer officers.

The budget also continues to expand activities pertaining to sustainment of the federal consent decree, reinforcing implemented reforms and investing in accountability structures within the department. In continuing to invest in accountability structure, this budget adds capacity to the Office of Police Accountability (OPA) by adding a video content creator to analyze video and audio content specific to applicable OPA cases used to make investigative decisions.

City Council Changes to the Proposed Budget

The Council made the following changes to the SPD 2022 Proposed budget.

- An ongoing \$4.53 million reduction to travel and training, overtime, and discretionary spending.
- Proviso \$250,000 for expenditure on the Relational Policing Program.
- An ongoing \$2.7 million reduction to the funding for sworn officers based on the possible hiring and attrition challenges in 2022.
- An ongoing \$1.09 million reduction to hiring incentives.
- An ongoing \$1.24 million reduction to technology projects.
- A proviso that restricts salary and benefit funding so that it may only be used to pay SPD's recruits and sworn officers.
- A reduction of \$400,000 to the planned expansion of Community Service Officers.
- Quarterly reporting requirements on staffing levels, salary savings, financial plans, and other issues.

Seattle Police Department

Incremental Budget Changes

Seattle Police Department

	Dollars	FTE
2021 Adopted Budget	362,988,810	2020.05
 Proposed Operating		
Community Service Officer Expansion	-	6.00
Hiring and Retention Incentives	-	-
Language Premium Staff Stipend	19,200	-
Office of Police Accountability Video Analyst	156,698	1.00
Reduction for Community Safety Investments	(3,650,000)	-
Technology Investments	-	-
 Proposed Technical		
Adjustment for One-Time Budget Changes	14,058,745	-
Adjustments to Separation Pay & Deferred Compensation	-	-
Adjustments to Standard Cost Changes	(2,745,433)	-
Baseline Adjustments for Personnel Costs	266,951	-
BLET and Post-BLET Adjustments	-	-
CCM Reconciliation Adjustments	2,675,344	-
Paid Family Care Leave Backfill	2,000,000	-
Revenue Adjustments	-	-
Salary & Benefit Baseline Adjustments	-	-
Transfer 911 Call Center Positions out of SPD	-	(140.00)
Transfer Funding for Parking Enforcement & 911 Call Center	(13,191,248)	-
Transfer Grant-Funded Victim Advocate Position out of SPD	-	(1.00)
Transfer Parking Enforcement Positions out of SPD	-	(120.00)
Citywide Adjustments for Standard Cost Changes	2,868,442	-
2021 2nd Quarter Supplemental Ongoing Items	-	2.00
 Council		
Cut \$1.09 million GF from SPD for hiring incentives	(1,087,500)	-
Cut \$1.24 million GF from SPD for technology projects	(1,240,000)	-
Cut \$2.7 million GF from SPD to align SPD staffing plan with expected officer vacancies	(2,708,000)	-
Cut \$4.53 million GF from SPD for sworn salary savings and efficiency savings and impose a proviso	(4,525,000)	-
	-	-
	-	-
	-	-
	-	-

Seattle Police Department

Reduce CSO Expansion for Delayed Start	(400,000)	-
Council Provisos		
Proviso salary savings in SPD	-	-
Total Incremental Changes	\$(7,501,801)	(252.00)
Total 2022 Adopted Budget	\$355,487,009	1768.05

Description of Incremental Budget Changes

Proposed Operating

Community Service Officer Expansion

Expenditures	-
Position Allocation	6.00

The Council altered this proposal in the adopted budget. Refer to the Council Phase Changes section below. The proposed budget description follows:

This item adds one team of Community Service Officers (CSO) to SPD's Collaborative Policing Bureau. The five officers and supervisor will expand the CSO team to a total of 24. CSOs are non-commissioned officers who work as liaisons between the community and SPD. They serve to bridge the service gap on non-criminal calls for service and perform a variety of public safety-related community service and outreach work that does not require the enforcement authority of a sworn officer. CSOs will also help augment the police force and potentially provide a pathway for individuals interested in policing but not ready to become a sworn officer.

Hiring and Retention Incentives

Expenditures	-
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The Council eliminated this proposal in the Adopted Budget. Refer to the Council Changes section below. The proposed budget description follows:

This item transfers \$1,087,500 to the Leadership and Administration BSL from various department BSLs for entry level and lateral hiring bonuses in 2022.

Language Premium Staff Stipend

Expenditures	\$19,200
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This item increases ongoing appropriation authority for language services stipends. Per the Coalition of City Unions collective bargaining agreement, City employees who are multilingual and provide language services, such as interpretation and translation, to communicate with clients and/or other employees in business-related situations are now eligible for a monthly language premium stipend. The amounts in the 2022 budget are estimates based on the eligible employees from 2021.

Office of Police Accountability Video Analyst

Expenditures	\$156,698
Position Allocation	1.00

Seattle Police Department

This item adds a full-time video content creator who will be responsible for the creation of OPA investigation related videos for internal and external consumption. This position will be responsible for analyzing and creating video/audio content that is specific to every applicable OPA case with video or audio (in-car video, body worn video, public video, 911 calls, etc.) that details the information used to make investigative decisions. Currently, some of this work is being completed by other staff, but the workload is too significant and needs a full-time employee dedicated to this work to support transparency surrounding allegations of police misconduct.

Reduction for Community Safety Investments

Expenditures \$(3,650,000)

This item reduces funding in SPD and reallocates it to the Seattle Fire Department and Human Services Department to fund community safety investments in the Triage Team (SFD) and the Regional Peacekeepers Collective (HSD).

Technology Investments

Expenditures -

This item transfers \$5,000,000 to the Leadership and Administration BSL from various BSLs with available budget for continued investment in technology solutions and infrastructure to advance department goals related to data governance, privacy and transparency, officer wellness, equity and accountability. This transfer allows for both the continuation of technology projects currently underway and implementation of new solutions born out of collaborative research efforts.

Proposed Technical

Adjustment for One-Time Budget Changes

Expenditures \$14,058,745

This item includes budget adjustments for one-time changes in the 2021 Adopted Budget.

Adjustment for One-Time Budget Changes

Expenditures -

This technical change request transfers funding between accounts and BSLs to align budget with anticipated expenditures. In 2021 SPD reserved a portion of its sworn salary savings to finance the continuation of the Work, Scheduling, and Timekeeping project, along with contracts for a mental health professional (MHP) to expand access to mental health resources for police employees, and with a third-party backgrounding service to alleviate delays in the hiring process. Expenditures for these items will continue into 2022, and this request will transfer budget to the accounts and BSLs where the expenditures will be charged.

Adjustments to Separation Pay & Deferred Compensation

Expenditures -

This technical change request transfers funding between accounts to align budget with anticipated expenditures. The budget for separation pay and deferred compensation benefits for sworn personnel does not fully support annual expenditures. Historically, these budget shortfalls have been offset by sworn salary savings. This request transfers budget from salary accounts to the separation pay and deferred compensation accounts where the expenditures will be charged.

Adjustments to Standard Cost Changes

Expenditures \$(2,745,433)

Seattle Police Department

This technical change request transfers funding between BSLs to eliminate negative account/BSL combinations resulting from SPD-940 Citywide Adjustments for Standard Cost Changes. This request also zeros out FAS central costs (FASALLOC, FASFLT, FASFUEL & FASMAINT) for the 911 Call Center and Parking Enforcement in SPD; these costs are assigned to the CSCC and SDOT starting in 2022.

Baseline Adjustments for Personnel Costs

Expenditures \$266,951

This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

BLET and Post-BLET Adjustments

Expenditures -

This technical change request transfers funding between BSLs to align BSL budget with anticipated expenditures for new officers during the recruit and student officer phases.

CCM Reconciliation Adjustments

Expenditures \$2,675,344

This change makes adjustments to reconcile the 2022 Baseline with the 2021 Adopted Central Cost Manual.

Paid Family Care Leave Backfill

Expenditures \$2,000,000

This item increases the budget for backfill costs in SPD when members of the department are on leave to care for family members.

Revenue Adjustments

Revenues \$(7,440,875)

This change reflects updates to baseline revenues.

Salary & Benefit Baseline Adjustments

Expenditures -

This change adjusts salary & benefit accounts (excluding healthcare) to better align anticipated costs by BSL, program, project and account.

Transfer 911 Call Center Positions out of SPD

Position Allocation (140.00)

This item transfers 140 positions from the 911 Call Center in SPD to the new Community Safety and Communications Center (CSCC). The 911 Call Center was transferred from SPD to the CSCC in June 2021.

Transfer Funding for Parking Enforcement & 911 Call Center

Expenditures \$(13,191,248)

Seattle Police Department

This change transfers remaining funding for Parking Enforcement and the 911 Call Center for Jan-May out of SPD and includes operational costs, PEO special events overtime and back office support.

Transfer Grant-Funded Victim Advocate Position out of SPD

Position Allocation (1.00)

This item transfers 1 full-time Grant-funded Victim Advocate position (#10007052) from the Seattle Police Department to the Human Services Department. This position was created in the 2020 Fourth Quarter Supplemental budget legislation (Ordinance 126257, Section 4, item # 4.33), which appropriated funds for the Law Enforcement Based Victim Specialist Grant.

Transfer Parking Enforcement Positions out of SPD

Position Allocation (120.00)

This item transfers 120 Parking Enforcement positions to the Seattle Department of Transportation (SDOT). The Parking Enforcement Unit was transferred from SPD to SDOT in September 2021.

Citywide Adjustments for Standard Cost Changes

Expenditures \$2,868,442

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for Judgement and Claims, healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

2021 2nd Quarter Positions

Position Allocation 2.0

This item adds 1 full-time Crime Prevention Coordinator to the Seattle Police Department and 1 full-time Administrative Staff Analyst to the Office of Police Accountability to support public disclosure. These positions were approved in the 2021 2nd Quarter Supplemental budget legislation.

Council

Cut \$1.09 million GF from SPD for hiring incentives

Expenditures \$(1,087,500)

This Council Budget Action (CBA) cuts \$1.09 million GF from the Seattle Police Department (SPD) for hiring incentives.

Cut \$1.24 million GF from SPD for technology projects

Expenditures \$(1,240,000)

This CBA cuts \$1.24 million from the Seattle Police Department (SPD) for technology projects. The budget authorizes the department to spend \$5.0 million on seven technology projects. This CBA reduces the funding for two of the projects to free up resources for other Council budget priorities.

Cut \$2.7 million GF from SPD to align SPD staffing plan with expected officer vacancies

Expenditures \$(2,708,000)

Seattle Police Department

This CBA cuts \$2.7 million GF from the Seattle Police Department (SPD) for sworn salary funding. The CBA assumes that SPD will realize 31 more officer separations than are projected in the SPD staffing plan that accompanied the Mayor's Proposed Budget. The associated salary savings would be cut and made available for other Council budget priorities.

Cut \$4.53 million GF from SPD for sworn salary savings and efficiency savings and impose a proviso

Expenditures \$(4,525,000)

This CBA cuts \$4.53 million GF from the Seattle Police Department (SPD) and imposes a proviso. The cuts reflect savings for sworn salaries and for service efficiencies that are expected to reduce the demand on the department's overtime, discretionary purchases, and travel and training budgets.

This CBA imposes the following proviso:

"Of the appropriation in the 2022 budget for the Seattle Police Department, \$250,000 is appropriated solely for expenditure on the Relational Policing Program and may be spent for no other purpose."

Reduce CSO Expansion for Delayed Start

Expenditures \$(400,000)

This CBA cuts \$400,000 from the Seattle Police Department for the expansion of the Community Service Officer (CSO) program and delays the hiring start for new CSOs to quarter two.

Council Provisos

Proviso salary savings in SPD

This CBA imposes the following proviso:

"Of the appropriation in the 2022 budget for the Seattle Police Department, none of the money that is necessary to support salary and benefits for 1,200 recruit and sworn officer FTE on an average annual basis may be spent for any other purpose unless authorized by a future ordinance."

Seattle Police Department

Expenditure Overview

	2020 Actuals	2021 Adopted	2022 Adopted
Appropriations			
SPD - BO-SP-P1000 - Chief of Police			
00100 - General Fund	10,401,906	7,580,472	5,404,880
Total for BSL: BO-SP-P1000	10,401,906	7,580,472	5,404,880
SPD - BO-SP-P1300 - Office of Police Accountability			
00100 - General Fund	4,419,897	4,824,034	5,263,619
Total for BSL: BO-SP-P1300	4,419,897	4,824,034	5,263,619
SPD - BO-SP-P1600 - Leadership and Administration			
00100 - General Fund	74,230,526	74,887,870	85,764,020
Total for BSL: BO-SP-P1600	74,230,526	74,887,870	85,764,020
SPD - BO-SP-P1800 - Patrol Operations			
00100 - General Fund	7,877,981	10,083,183	7,909,864
Total for BSL: BO-SP-P1800	7,877,981	10,083,183	7,909,864
SPD - BO-SP-P2000 - Compliance and Professional Standards Bureau			
00100 - General Fund	4,160,990	4,648,249	5,010,607
Total for BSL: BO-SP-P2000	4,160,990	4,648,249	5,010,607
SPD - BO-SP-P3400 - Special Operations			
00100 - General Fund	51,846,654	45,897,468	40,326,791
Total for BSL: BO-SP-P3400	51,846,654	45,897,468	40,326,791
SPD - BO-SP-P4000 - Collaborative Policing			
00100 - General Fund	12,645,362	12,590,845	12,188,136
Total for BSL: BO-SP-P4000	12,645,362	12,590,845	12,188,136
SPD - BO-SP-P6100 - West Precinct			
00100 - General Fund	31,557,738	26,651,137	29,576,137
Total for BSL: BO-SP-P6100	31,557,738	26,651,137	29,576,137
SPD - BO-SP-P6200 - North Precinct			
00100 - General Fund	36,359,526	30,341,841	32,573,883
Total for BSL: BO-SP-P6200	36,359,526	30,341,841	32,573,883
SPD - BO-SP-P6500 - South Precinct			
00100 - General Fund	23,720,717	19,541,679	22,833,894
Total for BSL: BO-SP-P6500	23,720,717	19,541,679	22,833,894

Seattle Police Department

SPD - BO-SP-P6600 - East Precinct

00100 - General Fund	25,374,330	21,197,913	21,889,911
Total for BSL: BO-SP-P6600	25,374,330	21,197,913	21,889,911

SPD - BO-SP-P6700 - Southwest Precinct

00100 - General Fund	19,809,613	16,410,372	16,514,371
Total for BSL: BO-SP-P6700	19,809,613	16,410,372	16,514,371

SPD - BO-SP-P7000 - Criminal Investigations

00100 - General Fund	59,270,920	57,479,888	47,287,843
Total for BSL: BO-SP-P7000	59,270,920	57,479,888	47,287,843

SPD - BO-SP-P8000 - Administrative Operations

00100 - General Fund	39,374,623	28,722,769	20,807,878
Total for BSL: BO-SP-P8000	39,374,623	28,722,769	20,807,878

SPD - BO-SP-P9000 - School Zone Camera Program

18500 - School Safety Traffic and Pedestrian Improvement Fund	778,324	2,131,090	2,135,173
Total for BSL: BO-SP-P9000	778,324	2,131,090	2,135,173

Department Total	401,829,106	362,988,810	355,487,009
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Department Full-Time Equivalents Total*	2,187.35	2,020.05	1,768.05
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** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Summary by Fund Seattle Police Department

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	401,050,782	360,857,720	353,351,836
18500 - School Safety Traffic and Pedestrian Improvement Fund	778,324	2,131,090	2,135,173
Budget Totals for SPD	401,829,106	362,988,810	355,487,009

Seattle Police Department

Revenue Overview

2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
322900	Nonbus Lic&Perm-Other	10,080	26,346	10,000
331110	Direct Fed Grants	3,077,222	2,894,498	1,928,428
332010	Fed Entitlmnt-Forfeited Prop	(4,514)	-	-
333110	Ind Fed Grants	2,012,095	2,376,802	1,574,339
341060	Photocopy Svcs	33,062	51,998	30,000
341190	Personnel Service Fees	4,476,259	3,865,319	4,500,000
341900	General Government-Other Rev	1,829,002	2,181,576	9,000
342010	Law Enforcement Fees	2,691,855	8,642,313	5,826,817
342120	Emergency Service Fees	3,018,349	1,718,078	-
342160	False Alarm Fees	(143)	-	-
343280	Recycled Materials Rev	1,507	5,481	1,500
343320	Recoveries-Sundry	123,069	3,493	107,000
350110	Evidence Confiscations	1,036,858	505,153	1,000,000
350180	Misc Fines & Penalties	4,897	40,484	-
360020	Inv Earn-Residual Cash	38,110	-	-
360220	Interest Earned On Deliquent A	(137)	-	-
360300	St Space Facilities Rentals	125	864	-
360390	Proceeds From Sale Of Assets	27,349	-	54,000
360400	Unclaimed Money/Property Sales	26,408	28,598	-
360420	Other Judgments & Settlements	13,324	11,551	17,000
360540	Cashiers Overages & Shortages	(13)	-	-
360570	Collection Expense - Misc	(21,180)	196,405	-
360580	Uncollectible Expense - Misc	20	-	-
360900	Miscellaneous Revs-Other Rev	109,299	-	50,000
Total Revenues for: 00100 - General Fund		18,502,906	22,548,959	15,108,084
Total SPD Resources		18,502,906	22,548,959	15,108,084

Seattle Police Department

Appropriations by Budget Summary Level and Program

SPD - BO-SP-P1000 - Chief of Police

The purpose of the Chief of Police Budget Summary Level is to lead and direct department employees and to provide policy guidance and oversee relationships with the community, with the goal that the department provides the City with professional, dependable, and respectful public safety services.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Chief of Police	7,728,924	7,580,472	5,404,880
Emergency Management Operations	2,672,982	-	-
Total	10,401,906	7,580,472	5,404,880
Full-time Equivalents Total*	42.00	28.00	29.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Chief of Police Budget Summary Level:

Chief of Police

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Chief of Police	7,728,924	7,580,472	5,404,880
Full Time Equivalents Total	28.00	28.00	29.00

Emergency Management Operations

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Emergency Management Operations	2,672,982	-	-
Full Time Equivalents Total	14.00	-	-

SPD - BO-SP-P1300 - Office of Police Accountability

The purpose of the Office of Police Accountability Budget Summary Level is to investigate and process complaints involving officers in the Seattle Police Department.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Police Accountability	4,419,897	4,824,034	5,263,619

Seattle Police Department

Total	4,419,897	4,824,034	5,263,619
Full-time Equivalents Total*	26.00	27.00	28.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SPD - BO-SP-P1600 - Leadership and Administration

The purpose of the Leadership and Administration Budget Summary Level is to provide executive, community, financial, human resource, technology, and business support to the Seattle Police Department. It includes the Finance and Planning unit; Grants and Contracts unit; Fleet and Facilities Management; and the Administrative Services, Information Technology, and Human Resources programs. The Audit, Policy and Research Program and Education and Training Program are also included in this Budget Summary Level.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	7,575,223	22,666,661	24,771,888
Departmental Indirect Costs	51,319,836	33,482,270	42,267,689
Divisional Indirect Costs	15,335,467	18,738,939	18,724,442
Total	74,230,526	74,887,870	85,764,020
Full-time Equivalents Total*	277.85	276.05	270.05

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Leadership and Administration Budget Summary Level:

Citywide Indirect Costs

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	7,575,223	22,666,661	24,771,888

Departmental Indirect Costs

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Departmental Indirect Costs	51,319,836	33,482,270	42,267,689
Full Time Equivalents Total	171.85	170.05	164.05

Seattle Police Department

Divisional Indirect Costs

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Divisional Indirect Costs	15,335,467	18,738,939	18,724,442
Full Time Equivalents Total	106.00	106.00	106.00

SPD - BO-SP-P1800 - Patrol Operations

The purpose of the Patrol Operations Budget Summary Level is to provide public safety and order maintenance.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
East Precinct	24,028	-	-
North Precinct	19,894	-	-
Patrol Operations	7,744,465	10,083,183	7,909,864
South Precinct	25,663	-	-
Southwest Precinct	53,400	-	-
West Precinct	10,531	-	-
Total	7,877,981	10,083,183	7,909,864
Full-time Equivalents Total*	898.00	(69.00)	29.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Patrol Operations Budget Summary Level:

East Precinct

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
East Precinct	24,028	-	-
Full Time Equivalents Total	156.00	-	-

North Precinct

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
North Precinct	19,894	-	-
Full Time Equivalents Total	221.00	-	-

Seattle Police Department

Patrol Operations

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Patrol Operations	7,744,465	10,083,183	7,909,864
Full Time Equivalents Total	51.00	(69.00)	29.00

South Precinct

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
South Precinct	25,663	-	-
Full Time Equivalents Total	145.00	-	-

Southwest Precinct

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Southwest Precinct	53,400	-	-
Full Time Equivalents Total	125.00	-	-

West Precinct

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
West Precinct	10,531	-	-
Full Time Equivalents Total	200.00	-	-

SPD - BO-SP-P2000 - Compliance and Professional Standards Bureau

The purpose of the Compliance and Professional Standards Bureau Budget Summary Level is to investigate and review use of force issues. It includes the Department's Force Investigation Team and Use of Force Review Board as well as Compliance and Professional Standards Administration.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Compliance & Prof. Standards	4,160,990	4,648,249	5,010,607
Total	4,160,990	4,648,249	5,010,607
Full-time Equivalents Total*	20.00	20.00	22.00

Seattle Police Department

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SPD - BO-SP-P3400 - Special Operations

The purpose of the Special Operations Budget Summary Level is to deploy specialized response units in emergencies and disasters. The Bureau provides crowd control, special event, search, hostage, crisis, and marine-related support to monitor and protect critical infrastructure to protect lives and property, aid the work of uniformed officers and detectives, and promote the safety of the public.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Special Operations	51,846,654	45,897,468	40,326,791
Total	51,846,654	45,897,468	40,326,791
Full-time Equivalents Total*	292.00	292.00	169.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SPD - BO-SP-P4000 - Collaborative Policing

The purpose of the Collaborative Policing Budget Summary Level is to centralize the department's efforts to collaborate and partner with the community on public safety issues. The BSL is a combination of the department's community engagement and outreach elements including the new Community Service Officers (CSO) program, Navigation Team, and Crisis Intervention Response Team.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Collaborative Policing	12,645,362	12,590,845	12,188,136
Total	12,645,362	12,590,845	12,188,136
Full-time Equivalents Total*	82.00	82.00	80.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SPD - BO-SP-P6100 - West Precinct

The purpose of the West Precinct Patrol Budget Summary Level is to provide the full range of public safety and order maintenance services to residents of, and visitors to, the West Precinct, to promote safety in their homes, schools, businesses, and the community at large.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
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Seattle Police Department

2020 West Precinct	31,557,738	-	-
West Precinct	-	26,651,137	29,576,137
Total	31,557,738	26,651,137	29,576,137
Full-time Equivalents Total*	-	199.00	199.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in West Precinct Budget Summary Level:

2020 West Precinct

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
2020 West Precinct	31,557,738	-	-

West Precinct

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
West Precinct	-	26,651,137	29,576,137
Full Time Equivalents Total	-	199.00	199.00

SPD - BO-SP-P6200 - North Precinct

The purpose of the North Precinct Patrol Budget Summary Level is to provide the full range of public safety and order maintenance services to residents of, and visitors to, the North Precinct, to promote safety in their homes, schools, businesses, and the community at large.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
2020 North Precinct	36,359,526	-	-
North Precinct	-	30,341,841	32,573,883
Total	36,359,526	30,341,841	32,573,883
Full-time Equivalents Total*	-	218.00	208.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in North Precinct Budget Summary Level:

2020 North Precinct

Seattle Police Department

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
2020 North Precinct	36,359,526	-	-

North Precinct

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
North Precinct	-	30,341,841	32,573,883
Full Time Equivalents Total	-	218.00	208.00

SPD - BO-SP-P6500 - South Precinct

The purpose of the South Precinct Patrol Budget Summary Level is to provide the full range of public safety and order maintenance services with the goal of keeping residents of, and visitors to, the South Precinct, safe in their homes, schools, businesses, and the community at large.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
2020 South Precinct	23,720,717	-	-
South Precinct	-	19,541,679	22,833,894
Total	23,720,717	19,541,679	22,833,894
Full-time Equivalents Total*	-	145.00	154.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in South Precinct Budget Summary Level:

2020 South Precinct

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
2020 South Precinct	23,720,717	-	-

South Precinct

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
South Precinct	-	19,541,679	22,833,894

Seattle Police Department

Full Time Equivalents Total - 145.00 154.00

SPD - BO-SP-P6600 - East Precinct

The purpose of the East Precinct Budget Summary Level is to provide the full range of public safety and order maintenance services to residents of, and visitors to, the East Precinct, to promote safety in their homes, schools, businesses, and the community at large.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
2020 East Precinct	25,374,330	-	-
East Precinct	-	21,197,913	21,889,911
Total	25,374,330	21,197,913	21,889,911
Full-time Equivalents Total*	-	153.00	139.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in East Precinct Budget Summary Level:

2020 East Precinct

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
2020 East Precinct	25,374,330	-	-

East Precinct

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
East Precinct	-	21,197,913	21,889,911
Full Time Equivalents Total	-	153.00	139.00

SPD - BO-SP-P6700 - Southwest Precinct

The purpose of the Southwest Precinct Patrol Budget Summary Level is to provide the full range of public safety and order maintenance services to residents of, and visitors to, the Southwest Precinct, to promote safety in their homes, schools, businesses, and the community at large.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
2020 Southwest Precinct	19,809,613	-	-
Southwest Precinct	-	16,410,372	16,514,371
Total	19,809,613	16,410,372	16,514,371

Seattle Police Department

Full-time Equivalents Total*	-	111.00	113.00
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**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Southwest Precinct Budget Summary Level:

2020 Southwest Precinct

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
2020 Southwest Precinct	19,809,613	-	-

Southwest Precinct

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Southwest Precinct	-	16,410,372	16,514,371
Full Time Equivalents Total	-	111.00	113.00

SPD - BO-SP-P7000 - Criminal Investigations

The purpose of the Criminal Investigations Budget Summary Level is to investigate potential criminal activity.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Coordinated Criminal Investigations	4,134,028	6,178,985	4,773,171
Criminal Investigations	26,816,885	23,423,601	18,566,230
Narcotics Investigations	5,708,141	6,671,505	5,925,966
Special Victims	7,672,291	8,329,748	6,798,942
Violent Crimes	14,939,575	12,876,049	11,223,535
Total	59,270,920	57,479,888	47,287,843
Full-time Equivalents Total*	379.50	368.00	306.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Criminal Investigations Budget Summary Level:

Coordinated Criminal Investigations

Seattle Police Department

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Coordinated Criminal Investigations	4,134,028	6,178,985	4,773,171
Full Time Equivalents Total	35.00	35.00	35.00

Criminal Investigations

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Criminal Investigations	26,816,885	23,423,601	18,566,230
Full Time Equivalents Total	171.50	179.00	118.00

Narcotics Investigations

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Narcotics Investigations	5,708,141	6,671,505	5,925,966
Full Time Equivalents Total	35.00	35.00	35.00

Special Victims

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Special Victims	7,672,291	8,329,748	6,798,942
Full Time Equivalents Total	59.00	51.00	50.00

Violent Crimes

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Violent Crimes	14,939,575	12,876,049	11,223,535
Full Time Equivalents Total	79.00	68.00	68.00

SPD - BO-SP-P8000 - Administrative Operations

The purpose of the Administrative Operations Budget Summary Level is to provide telephone and online reporting as well as data collection, analysis, and reporting for data-informed management and policing. The Administrative Operations Budget Summary Level includes the Telephone Reporting and Data Driven Policing Programs.

Seattle Police Department

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Administrative Operations	39,374,623	28,722,769	20,807,878
Total	39,374,623	28,722,769	20,807,878
Full-time Equivalents Total*	170.00	170.00	22.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SPD - BO-SP-P9000 - School Zone Camera Program

The purpose of the School Zone Camera Program Budget Summary Level is to support operations and administration for the School Zone Camera program

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
School Zone Camera Program	778,324	2,131,090	2,135,173
Total	778,324	2,131,090	2,135,173

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Police Relief and Pension

Dan Oliver, Executive Secretary

(206) 386-1286

<http://www.seattle.gov/policepension/>

Department Overview

The Police Relief and Pension Fund (PPEN) provides pension and medical benefit services to eligible active and retired police officers and their beneficiaries. PPEN is a closed plan which only covers police officers who were hired before October 1, 1977. Retiree benefits for police officers hired more recently are primarily covered through a separate state-managed plan.

The management of police benefits funds transitioned in the 1970s from local to state control. Prior to that time, the City paid into PPEN to provide for police officer retiree benefits. In March 1970, the State of Washington took over the provision of certain police pensions through Revised Code of Washington (RCW) Section 41.26, the Law Enforcement Officers and Fire Fighters (LEOFF) Plan 1. Seattle police officers hired between March 1970 and October 1977 enrolled in LEOFF 1, but also received additional benefit coverage through PPEN. As a result, this group of police officers receives retiree benefits primarily from the state's LEOFF 1 plan, but also any earned increment from the City's PPEN that exceeds LEOFF 1 coverage. Both PPEN and LEOFF 1 closed to new enrollees in October 1977. Police officers hired after that date enroll in the state's LEOFF 2 plan and do not receive benefits from PPEN.

The Seattle Police Pension Board is a seven-member quasi-judicial body chaired by the Mayor or the Mayor's designee, which formulates policy, rules on disability applications, and provides oversight of the Police Pension Fund. Three staff employees of the board handle all of its operational functions. Staff positions associated with Police Relief and Pension are reflected in the City's position list.

The projections of annual pension and medical benefits, which comprise about 97% of the total annual PPEN budget, are based on the forecasts of an independent actuary. The City's General Fund provides funding for nearly all of PPEN's annual budget that supports the Police Relief and Pension Fund obligations. The Police Pension Fund also has a statutory funding source from police auction proceeds, which contribute a small amount towards the annual budget.

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
Other Funding - Operating	20,386,873	26,651,531	26,680,278
Total Operations	20,386,873	26,651,531	26,680,278
Total Appropriations	20,386,873	26,651,531	26,680,278
Full-Time Equivalents Total*	3.00	3.00	3.00

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Police Relief and Pension

Budget Overview

The Police Relief and Pension Fund (PPEN) pays legally mandated pension and medical benefits, including long-term care, to eligible retired police officers and qualified beneficiaries. The total pension benefits for PPEN members are increased annually through locally negotiated cost of living adjustments (COLA) and local inflation. These increases are then offset by the benefits paid by the state's LEOFF 1 pension plan which has its own annual growth rate.

Most of PPEN's retirees are represented by either the Seattle Police Management Association (SPMA) or the Seattle Police Officer's Guild (SPOG).

The 2022 Adopted Budget's retiree medical and long-term care costs are \$15.38 million, unchanged from the 2021 Adopted Budget. The actuarial report anticipates medical and long-term care costs will increase over the next 15 to 20 years due to PPEN's aging membership and annual trend rates for medical and long-term care costs.

The 2022 Adopted Budget includes appropriation increases of \$28,747 for centrally adjusted administrative and labor costs. The Adopted Budget reduces the General Fund transfer by \$3.36 million and an intentional use of \$3.66 million of existing fund balance to provide resources against expected expenditures.

City Council Changes to the Proposed Budget

The Council made no changes to the 2022 Proposed Budget

Police Relief and Pension

Incremental Budget Changes

Police Relief and Pension

	Dollars	FTE
2021 Adopted Budget	26,651,531	3.00
Baseline		
Citywide Adjustments for Standard Cost Changes	28,747	-
Proposed Technical		
Reduction of GF revenue contribution	-	-
Total Incremental Changes	\$28,747	-
Total 2022 Adopted Budget	\$26,680,278	3.00

Description of Incremental Budget Changes

Baseline

Citywide Adjustments for Standard Cost Changes

Expenditures \$28,747

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Proposed Technical

Reduction of GF revenue contribution

Revenues \$28,747

This change reduces the GF contribution for 2022 to the Police Relief and Pension Fund (61060) with the intent of reducing available fund balance. The General Fund transfer is reduced by \$3.36 million requiring an expected, intentional use of \$3.66 million of existing fund balance to provide resources against expected expenditures. A total increase of \$28,747 is needed to cover incremental labor costs in 2022.

Police Relief and Pension

Expenditure Overview

	2020 Actuals	2021 Adopted	2022 Adopted
Appropriations			
PPEN - BO-PP-RP604 - Police Relief and Pension			
61060 - Police Relief & Pension Fund	20,386,873	26,651,531	26,680,278
Total for BSL: BO-PP-RP604	20,386,873	26,651,531	26,680,278
 Department Total	 20,386,873	 26,651,531	 26,680,278
 Department Full-Time Equivalents Total*	 3.00	 3.00	 3.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Summary by Fund Police Relief and Pension

	2020 Actuals	2021 Adopted	2022 Adopted
61060 - Police Relief & Pension Fund	20,386,873	26,651,531	26,680,278
Budget Totals for PPEN	20,386,873	26,651,531	26,680,278

Revenue Overview

2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
360400	Unclaimed Money/Property Sales	98,624	117,000	117,000
360430	Employr Pnsn Contributions	25,876,986	25,858,986	22,500,000
397010	Operating Transfers In	-	400,000	400,000
Total Revenues for: 61060 - Police Relief & Pension Fund		25,975,610	26,375,986	23,017,000
400000	Use of/Contribution to Fund Balance	-	275,545	3,663,278
Total Resources for:61060 - Police Relief & Pension Fund		25,975,610	26,651,531	26,680,278
Total PPEN Resources		25,975,610	26,651,531	26,680,278

Police Relief and Pension

Appropriations by Budget Summary Level and Program

PPEN - BO-PP-RP604 - Police Relief and Pension

The purpose of the Police Relief and Pension Budget Summary Level is to provide responsive benefit services to eligible active-duty and retired Seattle police officers.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Death Benefits	19,000	18,000	18,000
Leadership and Administration	785,212	874,782	903,529
Long-Term Care	4,570,085	-	-
Medical Benefits	7,359,537	15,380,000	15,380,000
Pensions	7,653,038	10,378,749	10,378,749
Total	20,386,873	26,651,531	26,680,278
Full-time Equivalents Total*	3.00	3.00	3.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Police Relief and Pension Budget Summary Level:

Death Benefits

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Death Benefits	19,000	18,000	18,000

Leadership and Administration

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Leadership and Administration	785,212	874,782	903,529
Full Time Equivalents Total	3.00	3.00	3.00

Long-Term Care

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Long-Term Care	4,570,085	-	-

Police Relief and Pension

Medical Benefits

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Medical Benefits	7,359,537	15,380,000	15,380,000

Pensions

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Pensions	7,653,038	10,378,749	10,378,749

Seattle City Light

Debra Smith, General Manager & CEO

(206) 684-3500

<http://www.seattle.gov/light/>

Department Overview

Seattle City Light was created by the residents of Seattle in 1902 to provide affordable, reliable, and environmentally sound electric power to the City of Seattle and neighboring suburbs. Owned by the community it serves, City Light is a nationally recognized leader in energy efficiency, renewable resources, and environmental stewardship.

City Light provides electric power to approximately 481,000 residential, business, and industrial customers within a 131-square-mile service area. City Light provides power to the City of Seattle and surrounding jurisdictions, including parts of Shoreline, Burien, Tukwila, SeaTac, Lake Forest Park, Renton, Normandy Park, and areas of unincorporated King County.

City Light is the nation's ninth largest publicly owned electric utility in terms of customers served, and owns about 2,000 megawatts of very low-cost, environmentally responsible, hydroelectric generation capacity. In an average year, City Light produces about 50% of its energy supply with hydroelectric facilities that it owns directly, and purchases 30% through the Bonneville Power Administration (BPA) and 20% from other sources including short-term wholesale purchases.

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
Other Funding - Operating	964,783,133	995,942,126	1,007,833,881
Total Operations	964,783,133	995,942,126	1,007,833,881
Capital Support			
General Fund Support	-	-	160,000
Other Funding - Capital	311,399,562	361,815,181	457,695,792
Total Capital	311,399,562	361,815,181	457,855,792
Total Appropriations	1,276,182,695	1,357,757,307	1,465,689,673
Full-Time Equivalents Total*	1,792.80	1,792.80	1,801.80

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Overview

The Seattle City Light 2022 Adopted Budget maintains investments at current service levels. In keeping with the department's commitment to financial health and affordability, changes are net-zero reprioritizations necessary to support the business strategies outlined in the approved [2022-2026 Strategic Business Plan](#) and remain within the

Seattle City Light

funding levels approved in the 2022 rate ordinance ([Ord 126302](#)). Retail revenues continue to stabilize from COVID-19 pandemic impacts and are projected to be at or above levels forecast for 2021. However, wholesale revenues are projected to be below forecast due to less-than-expected precipitation and snowpack as well as higher-than-expected energy prices in the wholesale market.

The theme of the 2022-2026 Strategic Plan is “Recover, Refocus, Restart,” and it includes four main business strategies. The budget proposals align closely with these strategies and are summarized below.

Ensure Financial Health and Affordability - adds funding to support a range of customer service-oriented improvements in areas including outreach, training, and technology. These efforts are part of City Light’s Road to Recovery plan and will help to address high bill issues, correct billing errors, and prepare the department to restart credit and collections activities after a five-year hiatus.

Improve Customer Service Experience - increases funding to improve the customer experience through technology enhancements, process improvements, and added resources in engineering and meter reading, all of which reduce wait times for new customer connections and ensure a consistent customer experience.

Create Our Energy Future - adds operations and maintenance (O&M) funding and reallocates department resources to support items such as transportation and building electrification, grid modernization, and cybersecurity.

Develop Workforce and Organizational Agility – adds funding to areas such as technology planning, data analytics and reporting, employee development and retention, training, and support for race and social justice work; and reallocates staff to employee relations, organizational change management, and business process management.

To fund the business strategy proposals and ensure that all budget changes were net-zero, City Light implemented reductions in numerous contracting and services accounts. Additionally, the vacancy rate was increased from 6% to 8%. The utility plans to provide the same level of service despite these reductions.

Capital program spending was also kept at baseline budget levels except for revenue-backed items and a net-zero technical adjustment that moved the deferred O&M account, an account that capitalized conservation incentives, to the capital budget. Noteworthy changes include increases for Skagit relicensing studies and improvements, Maritime Transportation Electrification, and grid modernization; and a reduction for the Denny Transmission Line project that is tentatively on hold. For more detailed information on the capital program, please see the 2022-2027 Adopted Capital Improvement Program.

To support the capital program and other eligible City Light costs, the 2022 Adopted Budget anticipates a 2022 bond issue of approximately \$225 million.

City Council Changes to the Proposed Budget

The Council made the following changes to the SCL 2022 Proposed Budget.

- Added \$160,000 of General Fund for the installation of new streetlights.
- Added a 1.0 Electrical Engineer, Associate (unfunded) to improve permit and inspection times at SDCl.

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Incremental Budget Changes

Seattle City Light

	Dollars	FTE
2022 Beginning Budget	1,408,528,915	1792.80
Proposed Operating		
O&M Reductions	(19,336,887)	-
Ensure Financial Health & Affordability - Road to Recovery	675,000	-
Improve Customer Service Experience	1,318,270	-
Create Our Energy Future	2,816,000	-
Develop Workforce and Organizational Agility	2,496,132	-
Proposed Capital		
Annual Capital Spending Adjustments	28,725,010	-
CenTrio Electrification Program	2,000,000	-
Grid Modernization	1,719,000	-
Maritime Transportation Electrification Program	300,000	-
Reimaging City Light Workspace	8,220,000	-
Skagit Relicensing	14,798,000	-
Utility Next Project	1,000,000	-
Proposed Technical		
Adjustments for Personnel Costs	238,748	-
Citywide Adjustments for Standard Cost Changes	3,773,894	-
Net-Zero Transfer from Seattle IT	2,129,309	8.00
Revenue Adjustments	-	-
Technical Adjustments	6,128,282	-
Council		
Add \$160,000 of General Fund for the Installation of New Streetlights	160,000	-
Add Position Authority to Improve Permit and Inspection Times	-	1.00
Total Incremental Changes	\$57,160,758	9.00
Total 2022 Adopted Budget	\$1,465,689,673	1801.80

Description of Incremental Budget Changes

Proposed Operating

O&M Reductions

Expenditures \$(19,336,887)

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This adjustment contains reductions to City Light’s operations and maintenance (O&M) budget that were taken to ensure that other incremental increases in business strategy priority areas were net-zero, and that the overall operating budget did not increase. All non-labor O&M accounts were evaluated and available budget was identified for redeployment based on historical underspending; reductions were primarily in consulting and service accounts. Additional savings were realized due to reductions in FERC fees, an increase to the vacancy rate from 6% to 8%, and a change to the use of leased office space (it will be utilized as surge capacity), that allows for the rent cost to be capitalized as part of the Reimagining City Light Workspace project. Current levels of service will not be affected by these reductions.

Ensure Financial Health & Affordability - Road to Recovery

Expenditures \$675,000

This item adds funding to support a range of customer service-oriented improvements, as outlined in the 2022-2026 Strategic Business Plan, in areas including outreach, training, and technology. These resources will also help to address high bill issues, correct billing errors, and prepare the department to restart credit and collections activities after a five-year hiatus. These efforts are part of City Light’s Road to Recovery plan that focuses on long-term financial health and on providing sustainably affordable electricity for City Light customer-owners.

Improve Customer Service Experience

Expenditures \$1,318,270

This item increases funding for core customer services to improve the customer experience, which is one of the business strategies in City Light’s 2022-2026 Strategic Plan. Funding will go towards technology enhancements and process improvements, as well as to bolstering engineering and meter reading resources. The goal of these efforts is to help reduce wait times for new customer connections and ensure a consistent customer experience.

Create Our Energy Future

Expenditures \$2,816,000

This adjustment adds O&M funding and reallocates department resources to support items such as transportation and building electrification, grid modernization, and cybersecurity. These initiatives are a part of City Light’s clean energy business strategy to “create our energy future,” aligning with Seattle’s decarbonization goals (Green New Deal) and supporting compliance with new requirements outlined by Washington State’s recently passed Clean Energy Transformation Act (CETA) and Low-Carbon Fuel Standard (LCFS).

Develop Workforce and Organizational Agility

Expenditures \$2,496,132

This item reallocates funding to support City Light’s “develop workforce and organizational agility” business strategy as outlined in the 2022-2026 Strategic Business Plan. Funding is added to areas including technology planning, data analytics and reporting, employee development and retention, training, and support for race and social justice work. In addition, this change reallocates staff to employee relations, organizational change management, and business process management.

Proposed Capital

Annual Capital Spending Adjustments

Expenditures \$28,725,010

This annual adjustment reprioritizes funding in the capital program and aligns budgets with the most up-to-date information on planned project spending. For more details on the capital program please see the 2022-2027 Adopted CIP.

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CenTrio Electrification Program

Expenditures \$2,000,000

This item provides funding for City Light’s CenTrio Electrification Program (CTEP) to plan, design, procure, construct, and commission large City Light capital investment projects to deliver the infrastructure required to meet the electrification needs of CenTrio, a franchise utility that delivers steam for the heating of multiple downtown buildings in Seattle.

Grid Modernization

Expenditures \$1,719,000

This item adds funding to develop a portfolio of strategic programs that prepare City Light for industry-wide changes that are driven by the need for deep decarbonization. SCL produced a Grid Modernization Plan and Roadmap to advance the development of the dynamic, flexible distribution system of the future, while developing the skills and technologies necessary to enable increased customer electrification and improve grid resiliency and security. The plan describes eighteen specific projects and tasks for the next two years as well as outlining ten-year goals. Projects range from planning, operations, supporting technologies, and physical infrastructure upgrades.

Maritime Transportation Electrification Program

Expenditures \$300,000

This item provides the initial funding for the new Maritime Transportation Electrification Program to plan, design, procure, construct, and commission large City Light capital investment projects to deliver the infrastructure required to meet electrification, environmental justice, and sustainability goals and mandates, as well as to meet the customer demands associated with Maritime Transportation. Funding will increase in future years and averages \$3.4 million annually from 2023-2027.

Reimaging City Light Workspace

Expenditures \$8,220,000

This item adds appropriation authority to an existing project to fund the work related to City Light's Space Utilization Master Plan. With nearly half of City Light employees located in the downtown core, this project will address office space deficits in the physical work environment. Additionally, SCL will make investments in the Seattle Municipal Tower to update the building’s infrastructure to include electrical systems, HVAC and lighting.

Skagit Relicensing

Expenditures \$14,798,000

This item adds funding to the existing Skagit Relicensing project for several expanded commitments. As part of its commitment to do more for the Skagit River watershed, City Light is undertaking additional protection, mitigation, and enhancement measures in addition to the FERC relicensing process requirements. These include items like establishing a Fish Habitat Fund, expanding the original study plan, expediting the early implementation of some measures, adding flows to the bypass reach, and adding additional strategic outside counsel and public relations consultants to the project.

Utility Next Project

Expenditures \$1,000,000

City Light created 17 project charters in early 2021 to prepare for future federal, state, and other grant funding opportunities expected to emerge in response to the COVID-19 pandemic. This project provides matching funds for

Seattle City Light

grant awards that will help advance City Light’s progress with grid modernization, electrification and workforce development.

Proposed Technical

Adjustments for Personnel Costs

Expenditures	\$238,748
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This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

Citywide Adjustments for Standard Cost Changes

Expenditures	\$3,773,894
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Citywide technical adjustments reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Net-Zero Transfer from Seattle IT

Expenditures	\$2,129,309
Position Allocation	8.00

This item transfers operational technology that is specific to City Light from Seattle IT. This net-zero transfer aligns with the reduction in the Seattle IT budget and includes 8.0 FTEs (7.0 Information Technology Professional B's and 1.0 IT Programmer Analyst) and \$2.1 million dollars to fund all labor and non-labor costs for the Outage Management System, Asset Suite and Work, the Asset Management system (WAMS) and department-specific GIS operations.

Revenue Adjustments

Revenues	\$1,465,529,673
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This annual adjustment aligns City Light revenue accounts with the financial forecast used for the 2022 Adopted Budget.

Technical Adjustments

Expenditures	\$6,128,282
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This item includes a variety of budget adjustments including net-zero realignments of detail projects, budgetary overheads, and position transfers to accommodate SCL’s new project and organizational structure; increases to labor budgets for the Local 77 Labor Settlement; O&M increases for transportation electrification and tree trimming services to align budgets with the current need; and net-zero adjustments to accommodate increases outlined in the Central Cost Manual. These adjustments are consistent with the Strategic Plan and adopted rates.

Council

Add \$160,000 from the General Fund for the Installation of New Streetlights

Expenditures	\$160,000
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This Council Budget Action adds \$160,000 from the General Fund (GF) to Seattle City Light’s capital program to fund the installation of streetlights along NW 48th Street between 8th Avenue NW and 6th Avenue NW and along the

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alleys north and south of NW 48th Street. The funding source for this add is GF because street lighting is a general government function that cannot be funded with revenues from City Light ratepayers. The City will pay for the ongoing costs of electric power and maintenance for new streetlights.

Add Position Authority to Improve Permit and Inspection Times

Position Allocation 1.00

In evaluating improvements to SDCI's permitting process, Council determined that adding staff to the Seattle City Light, Seattle Fire Department, and Seattle Public Utilities may improve inspection and permit turnaround times. This item adds position authority for permit reviewers in those three departments. These additional positions are intended to reduce permit bottlenecks and prevent delays in issuing permits and Certificates of Occupancy. This item also includes a request for the City Budget Office to recommend a fee schedule for full cost recovery of these positions and, if necessary, the development of new enterprise funds.

City Council Provisos

Add \$160,000 from the General Fund for the Installation of New Streetlights

"In addition to the restriction imposed in Section 4(c) of the ordinance adopting a 2022 budget and any other restriction imposed by law, or the appropriation in the 2022 Budget for Seattle City Light for the Streetlights: Arterial, Residential and Floodlights project, Project ID MC-CL-ZL8378, in the 2022-2027 Capital Improvement Program, \$160,000 is appropriated solely for installation of streetlights along NW 48th Street between 8th Avenue NW and 6th Ave NW and along the alleys north and south of NW 48th Street and may be spent for no other purpose."

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Expenditure Overview

	2020 Actuals	2021 Adopted	2022 Adopted
Appropriations			
SCL - BC-CL-W - Conservation & Environmental - CIP			
41000 - Light Fund	-	-	42,723,625
Total for BSL: BC-CL-W	-	-	42,723,625
SCL - BC-CL-X - Power Supply - CIP			
41000 - Light Fund	87,658,626	92,943,393	126,960,690
Total for BSL: BC-CL-X	87,658,626	92,943,393	126,960,690
SCL - BC-CL-Y - Transmission and Distribution - CIP			
41000 - Light Fund	125,766,245	174,310,214	179,559,216
Total for BSL: BC-CL-Y	125,766,245	174,310,214	179,559,216
SCL - BC-CL-Z - Customer Focused - CIP			
00100 - General Fund	-	-	160,000
41000 - Light Fund	97,974,692	94,561,574	108,452,261
Total for BSL: BC-CL-Z	97,974,692	94,561,574	108,612,261
SCL - BO-CL-A - Leadership and Administration			
41000 - Light Fund	8,075,155	69,488,798	-
Total for BSL: BO-CL-A	8,075,155	69,488,798	-
SCL - BO-CL-ADMIN - Leadership and Administration			
41000 - Light Fund	-	-	150,388,342
Total for BSL: BO-CL-ADMIN	-	-	150,388,342
SCL - BO-CL-C - Customer Service			
41000 - Light Fund	22,406,884	48,023,682	-
Total for BSL: BO-CL-C	22,406,884	48,023,682	-
SCL - BO-CL-CUSTCARE - Customer Care			
41000 - Light Fund	-	-	39,081,639
Total for BSL: BO-CL-CUSTCARE	-	-	39,081,639
SCL - BO-CL-D - Debt Services			
41000 - Light Fund	224,080,112	237,513,203	-
Total for BSL: BO-CL-D	224,080,112	237,513,203	-
SCL - BO-CL-DEBTSRVC - Debt Service			
41000 - Light Fund	-	-	245,827,885

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41000 - Light Fund	95,055,968	99,208,368	-
Total for BSL: BO-CL-T	95,055,968	99,208,368	-
 SCL - BO-CL-TAXES - Taxes			
41000 - Light Fund	-	-	114,320,504
Total for BSL: BO-CL-TAXES	-	-	114,320,504
 SCL - BO-CL-UTILOPS - Utility Operations O&M			
41000 - Light Fund	-	-	129,491,762
Total for BSL: BO-CL-UTILOPS	-	-	129,491,762
 SCL - BO-CL-V - Environmental Affairs O&M			
41000 - Light Fund	17,321,513	17,633,770	-
Total for BSL: BO-CL-V	17,321,513	17,633,770	-
 Department Total			
	1,276,182,695	1,357,757,307	1,465,689,673
 Department Full-Time Equivalents Total*			
	1,792.80	1,792.80	1,801.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Summary by Fund Seattle City Light

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	-	-	160,000
41000 - Light Fund	1,276,182,695	1,357,757,307	1,465,529,673
Budget Totals for SCL	1,276,182,695	1,357,757,307	1,465,689,673

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Revenue Overview

2021 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
331000	Direct Federal Grants	852,546	-	437,500
331240	Bpa Revenues	6,184,738	5,250,000	5,906,211
332020	Build America Bonds Subsidy Pa	6,029,226	5,994,447	5,906,211
343020	Services For Others-Nonop	5,900,709	8,530,183	8,700,787
343030	Electric Sales-Consumers	903,331,552	895,065,200	957,822,577
343050	Interchange Power To	87,537,305	101,283,585	81,876,543
343100	Other Electric Service Rev	2,032,656	2,511,226	2,561,451
360010	Investment Interest	10,755,909	8,878,039	9,092,603
360220	Interest Earned on Delinquent A	703,193	3,499,080	3,572,560
360320	Rent from Operating Property	4,177,214	2,940,386	2,992,954
360350	Other Rents & Use Charges	13,142,084	7,798,545	8,173,733
374000	Cap Contr Fed/State Grants	511,059	77,514	115,281
393010	Contributions In Aid Of Constr	52,553,275	51,367,920	40,248,512
395010	Sales Of Land & Buildings	1,559,000	-	-
Total Revenues for: 41000 - Light Fund		1,095,270,468	1,093,196,125	1,126,750,712
400000	Use of/Contribution to Fund Balance	337,716,924	264,561,182	338,798,961
Total Resources for:41000 - Light Fund		1,432,987,392	1,357,757,307	1,465,549,673
Total SCL Resources		1,432,987,392	1,357,757,307	1,465,549,673

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Appropriations by Budget Summary Level and Program

SCL - BC-CL-W - Conservation & Environmental - CIP

The purpose of the Conservation & Environmental - CIP Budget Summary Level is to provide for the costs of conservation incentives and other energy efficiency programs. This Budget Summary Level also supports the utility's renewable resource development programs, hydroelectric relicensing, and real estate.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Conservation & Environmental	-	-	42,723,625
Total	-	-	42,723,625
Full-time Equivalents Total*	10.71	-	-

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SCL - BC-CL-X - Power Supply - CIP

The purpose of the Power Supply - CIP Budget Summary Level is to provide for the capital costs of electrification, facility improvements, maintaining the physical generating plant and associated power licenses, and regulatory requirements. This Budget Summary Level supports capital projects identified in the department's Capital Improvement Plan.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
BOUNDARY	35,598,616	41,849,396	38,706,014
CEDAR FALLS - TOLT	5,006,362	6,700,201	5,386,453
FLEETS AND FACILITIES	21,253,583	20,371,010	31,891,163
POWER SUPPLY OTHER	5,339,616	2,235,428	2,561,642
SKAGIT	20,460,449	21,787,358	48,415,418
Total	87,658,626	92,943,393	126,960,690
Full-time Equivalents Total*	74.26	74.26	67.62

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Power Supply - CIP Budget Summary Level:

BOUNDARY

The Boundary program funds the capital costs for the Boundary physical generating plant and associated regulatory requirements.

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Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
BOUNDARY	35,598,616	41,849,396	38,706,014
Full Time Equivalents Total	23.04	23.04	41.28

CEDAR FALLS - TOLT

The Cedar Falls - Tolt program funds the capital costs for the Cedar Falls - Tolt physical generating plant and associated regulatory requirements.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
CEDAR FALLS - TOLT	5,006,362	6,700,201	5,386,453
Full Time Equivalents Total	5.72	5.72	-

FLEETS AND FACILITIES

The Fleets and Facilities program funds the capital costs for the fleet replacement program and facility improvements.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
FLEETS AND FACILITIES	21,253,583	20,371,010	31,891,163
Full Time Equivalents Total	11.36	11.36	6.49

POWER SUPPLY OTHER

The Power Supply Other program funds the capital costs for the generating plant and regulatory requirements of facilities not included in the other programs.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
POWER SUPPLY OTHER	5,339,616	2,235,428	2,561,642
Full Time Equivalents Total	8.56	8.56	4.00

SKAGIT

The Skagit program funds the capital costs for the Skagit physical generating plant and associated regulatory requirements.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
SKAGIT	20,460,449	21,787,358	48,415,418
Full Time Equivalents Total	25.57	25.57	15.85

SCL - BC-CL-Y - Transmission and Distribution - CIP

The purpose of the Transmission and Distribution - CIP Budget Summary Level is to provide for the capital costs of installation, major maintenance, rehabilitation, and replacement of transmission

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lines, substations, distribution feeders, transformers, and other elements of the utility's transmission and distribution systems. This Budget Summary Level supports capital projects identified in the department's Capital Improvement Plan.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
DISTRIBUTION OTHER	14,293,193	21,412,396	24,103,550
NETWORK	19,528,227	26,713,358	24,534,112
RADIAL	71,245,168	81,227,390	98,332,201
SUBSTATIONS	15,945,944	28,519,766	25,846,796
TRANSMISSION	4,753,713	16,437,304	6,742,558
Total	125,766,245	174,310,214	179,559,216
Full-time Equivalents Total*	160.06	160.06	269.54

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Transmission and Distribution - CIP Budget Summary Level:

DISTRIBUTION OTHER

The Distribution Other program funds the capital costs for the installation, major maintenance, rehabilitation, and replacement of other elements of the utility's transmission and distribution systems not included in other programs.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
DISTRIBUTION OTHER	14,293,193	21,412,396	24,103,550
Full Time Equivalents Total	10.09	10.09	20.03

NETWORK

The Network program funds the capital costs for the installation, major maintenance, rehabilitation, and replacement of network system equipment.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
NETWORK	19,528,227	26,713,358	24,534,112
Full Time Equivalents Total	29.30	29.30	37.85

RADIAL

The Radial program funds the capital costs for the installation, major maintenance, rehabilitation, and replacement of radial system equipment.

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	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
RADIAL	71,245,168	81,227,390	98,332,201
Full Time Equivalents Total	71.57	71.57	108.98

SUBSTATIONS

The Substation program funds the capital costs for the installation, major maintenance, rehabilitation, and replacement of substation equipment.

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
SUBSTATIONS	15,945,944	28,519,766	25,846,796
Full Time Equivalents Total	39.04	39.04	91.29

TRANSMISSION

The Transmission program funds the capital costs for the installation, major maintenance, rehabilitation, and replacement of transmission lines and other elements of the utility's transmission system.

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
TRANSMISSION	4,753,713	16,437,304	6,742,558
Full Time Equivalents Total	10.06	10.06	11.39

SCL - BC-CL-Z - Customer Focused - CIP

The purpose of the Customer Focused - CIP Budget Summary Level is to provide for the capital costs of rehabilitation and replacement of the utility's financial systems and information technology infrastructure, the development and implementation of large software applications, customer service connections, meters, and other customer-driven projects, including large inter-agency projects requiring utility services or relocations. This Budget Summary Level supports capital projects identified in the department's Capital Improvement Plan.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
CUSTOMER AND BILLING	3,856,115	107,335	3,153,611
CUSTOMER IT SYSTEMS	2,102,070	1,829,581	1,393,061
CUSTOMER OTHER	232,444	-	-
LOCAL JURISDICTIONS	12,825,030	13,313,719	20,646,237
SERVICE CONNECTIONS	49,026,780	59,548,500	62,265,825
TRANSPORTATION RELOCATIONS	29,932,252	19,762,439	21,153,527
Total	97,974,692	94,561,574	108,612,261
Full-time Equivalents Total*	61.82	72.53	181.74

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**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Customer Focused - CIP Budget Summary Level:

CUSTOMER AND BILLING

The Customer and Billing program provides the funding to support a portion of the customer billing functions at the utility and to fund City Light's customer call center improvement program.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
CUSTOMER AND BILLING	3,856,115	107,335	3,153,611

CUSTOMER IT SYSTEMS

The Customer IT Systems program provides for the capital costs of rehabilitation and replacement of the utility's customer information technology infrastructure, and the development and implementation of large software applications. This program supports capital projects identified in the department's Capital Improvement Plan.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
CUSTOMER IT SYSTEMS	2,102,070	1,829,581	1,393,061
Full Time Equivalents Total	-	10.71	-

CUSTOMER OTHER

The Customer Other program provides funding to support the customer service engineering program and the Neighborhood Voluntary Undergrounding program.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
CUSTOMER OTHER	232,444	-	-
Full Time Equivalents Total	0.13	0.13	1.00

LOCAL JURISDICTIONS

The Local Jurisdictions program funds the capital costs for projects in local jurisdictions requiring utility services or relocations.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
LOCAL JURISDICTIONS	12,825,030	13,313,719	20,646,237
Full Time Equivalents Total	10.32	10.32	16.90

SERVICE CONNECTIONS

Seattle City Light

The Service Connections program funds the capital costs of customer service connections and meters.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
SERVICE CONNECTIONS	49,026,780	59,548,500	62,265,825
Full Time Equivalents Total	42.66	42.66	148.87

TRANSPORTATION RELOCATIONS

The Transportation Relocations program funds the capital costs for large inter-agency transportation projects requiring utility services or relocations.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
TRANSPORTATION RELOCATIONS	29,932,252	19,762,439	21,153,527
Full Time Equivalents Total	8.71	8.71	14.97

SCL - BO-CL-A - Leadership and Administration

The purpose of the Leadership and Administration Budget Summary Level is to provide overall management and policy direction for Seattle City Light and to provide core management and administrative services such as communications, finance, human resources, facility management and IT program support. This BSL is also utilized to provide for the general expenses of the utility that are not attributable to a specific organizational unit such as insurance and bond issue costs, legal fees, indirect costs related to employee benefits and PTO, general claims costs, and services provided by the City's internal services departments through the central cost allocation mechanism.

Program Expenditures	2020	2021	2022
	Actuals	Adopted	Adopted
CITY ALLOCATIONS	-	64,478,959	-
DEPARTMENT WIDE COSTS	-	46,093,273	-
Indirect Cost Recovery	-	(111,554,271)	-
Indirect Cost Recovery Offset	(7,509,106)	-	-
PEOPLE AND CULTURE ADMIN O&M	15,584,262	(64,566)	-
Pooled Benefits and PTO	-	70,535,403	-
Total	8,075,155	69,488,798	-
Full-time Equivalents Total*	90.17	218.50	-

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Leadership and Administration Budget Summary Level:

CITY ALLOCATIONS

Seattle City Light

The City Allocations program funds the costs for city services that are provided to the utility.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
CITY ALLOCATIONS	-	64,478,959	-

DEPARTMENT WIDE COSTS

The Departmentwide Costs program funds departmentwide O&M services that support other programs.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
DEPARTMENT WIDE COSTS	-	46,093,273	-
Full Time Equivalent Total	-	218.50	-

Indirect Cost Recovery

The Indirect Cost Recovery program offsets the overhead costs applied to the capital programs in the Leadership & Administration - General Expense BSL.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Indirect Cost Recovery	-	(111,554,271)	-

Indirect Cost Recovery Offset

The Indirect Cost Recovery program offsets the overhead costs applied to the capital programs in the Leadership & Administration - People and Culture BSL.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Indirect Cost Recovery Offset	(7,509,106)	-	-

PEOPLE AND CULTURE ADMIN O&M

The People and Culture Administration O&M program funds the O&M costs for employee and management support services. These including safety programs, organizational development, training, administrative support, and labor relations.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
PEOPLE AND CULTURE ADMIN O&M	15,584,262	(64,566)	-
Full Time Equivalent Total	90.17	-	-

Pooled Benefits and PTO

The Pooled Benefits program funds costs for health and dental insurance, workers compensation, and unemployment insurance contributions.

Seattle City Light

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Pooled Benefits and PTO	-	70,535,403	-

SCL - BO-CL-ADMIN - Leadership and Administration

The purpose of the Leadership and Administration Budget Summary Level is to provide overall management and policy direction for Seattle City Light and to provide core management and administrative services such as communications, finance, human resources, facility management and IT program support. This BSL is also utilized to provide for the general expenses of the utility that are not attributable to a specific organizational unit such as insurance and bond issue costs, legal fees, indirect costs related to employee benefits and PTO, general claims costs, and services provided by the City's internal services departments through the central cost allocation mechanism.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
City Indirect Costs	-	-	64,772,123
Department GA Indirect Recovery	-	-	(41,434,147)
Departmental Indirect Costs	-	-	118,230,841
Divisional Indirect	-	-	4,760,669
PTO and Benefits Indirect Costs	-	-	4,058,856
Total	-	-	150,388,342
Full-time Equivalents Total*	-	-	558.88

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Leadership and Administration Budget Summary Level:

City Indirect Costs

The City Indirect Costs program funds the costs for city services that are provided to the utility.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
City Indirect Costs	-	-	64,772,123

Department GA Indirect Recovery

The Department General and Administrative Indirect Recovery program offsets the overhead costs applied to the capital programs in the Leadership and Administration BSL.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Department GA Indirect Recovery	-	-	(41,434,147)

Seattle City Light

Departmental Indirect Costs

The Department Indirect Costs program funds departmentwide O&M services that support other programs.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Departmental Indirect Costs	-	-	118,230,841
Full Time Equivalents Total	-	-	505.53

Divisional Indirect

The Divisional Indirect Costs program funds Administrative and General O&M services in operational divisions.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Divisional Indirect	-	-	4,760,669
Full Time Equivalents Total	-	-	53.35

PTO and Benefits Indirect Costs

The Pooled Benefits Indirect Costs program funds costs for health and dental insurance, workers compensation, and unemployment insurance contributions.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
PTO and Benefits Indirect Costs	-	-	4,058,856

SCL - BO-CL-C - Customer Service

The purpose of the Customer Service Budget Summary Level is to provide customer experience support specific to customer information systems and to implement demand-side conservation measures that offset the need for additional generation resources.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
CHIEF OF STAFF O&M	2,689,926	-	-
GENERAL MANAGER ADMIN O&M	9,429,180	(29,164)	-
GENERAL MANAGER OPS O&M	10,287,777	48,052,846	-
Total	22,406,884	48,023,682	-
Full-time Equivalents Total*	312.39	266.15	-

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Customer Service Budget Summary Level:

Seattle City Light

CHIEF OF STAFF O&M

The Chief of Staff O&M program provides support for the Chief of Staff.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
CHIEF OF STAFF O&M	2,689,926	-	-

GENERAL MANAGER ADMIN O&M

The General Manager Administration O&M program provides administrative support for staff working in the areas of customer service, communication, and governmental affairs.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
GENERAL MANAGER ADMIN O&M	9,429,180	(29,164)	-
Full Time Equivalents Total	46.24	-	-

GENERAL MANAGER OPS O&M

The General Manager Operations O&M program provides the operational support to carry out the customer service and communications functions.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
GENERAL MANAGER OPS O&M	10,287,777	48,052,846	-
Full Time Equivalents Total	266.15	266.15	-

SCL - BO-CL-CUSTCARE - Customer Care

The purpose of the Customer Service Budget Summary Level is to provide customer experience support specific to customer information systems and to implement demand-side conservation measures that offset the need for additional generation resources.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Conservation Expenses	-	-	2,153,921
Customer Accounts & Services	-	-	36,927,718
Total	-	-	39,081,639
Full-time Equivalents Total*	-	-	132.15

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The following information summarizes the programs in Customer Care Budget Summary Level:

Conservation Expenses

Seattle City Light

The Conservation Expenses program provides O&M funding for demand-side conservation measures that offset the need for additional generation resources.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Conservation Expenses	-	-	2,153,921

Customer Accounts & Services

The Customer Accounts and Services program provides O&M funding for customer experience support.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Customer Accounts & Services	-	-	36,927,718
Full Time Equivalent Total	-	-	132.15

SCL - BO-CL-D - Debt Services

The purpose of the Debt Service Budget Summary Level is to meet principal repayment and interest obligations on funds borrowed to meet City Light's capital expenditure requirements.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
DEBT SVS OPS	224,080,112	237,513,203	-
Total	224,080,112	237,513,203	-

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SCL - BO-CL-DEBTSRVC - Debt Service

The purpose of the Debt Service Budget Summary Level is to meet principal repayment and interest obligations on funds borrowed to meet City Light's capital expenditure requirements.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Debt Service	-	-	245,827,885
Total	-	-	245,827,885

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SCL - BO-CL-E - Power System Operations and Asset Management O&M

Seattle City Light

The purpose of the Power System Operations, and Asset Management O&M Budget Summary Level is to provide support for the asset management and power system functions.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
SYS OPS & ASSET MGMT ADMIN O&M	9,551,172	17,374,559	-
SYS OPS & ASSET MGMT OPS O&M	16,376,008	24,390,294	-
Total	25,927,180	41,764,853	-
Full-time Equivalents Total*	219.00	219.00	-

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Power System Operations and Asset Management O&M Budget Summary Level:

SYS OPS & ASSET MGMT ADMIN O&M

The Power System Operations and Asset Management Administration O&M program funds the administrative work associated with asset management and system operations.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
SYS OPS & ASSET MGMT ADMIN O&M	9,551,172	17,374,559	-
Full Time Equivalents Total	117.66	117.66	-

SYS OPS & ASSET MGMT OPS O&M

The Power System Operations and Asset Management Operations O&M program funds the operational work associated with asset management and system operations.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
SYS OPS & ASSET MGMT OPS O&M	16,376,008	24,390,294	-
Full Time Equivalents Total	101.34	101.34	-

SCL - BO-CL-F - Leadership and Administration - Financial Services O&M

The purpose of the Leadership and Administration - Financial Services O&M Budget Summary Level is to manage the utility's financial health through planning and provision of information to make financial decisions. Information technology services are also provided through this Budget Summary Level to support systems and applications used throughout the utility.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
FINANCIAL SERVICES O&M	10,373,259	-	-
Indirect Cost Recovery Offset	(7,509,106)	-	-

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Total	2,864,152	-	-
Full-time Equivalents Total*	81.09	-	-
<i>*FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here</i>			

The following information summarizes the programs in Leadership and Administration - Financial Services O&M Budget Summary Level:

FINANCIAL SERVICES O&M

The Financial Services O&M program funds the O&M work required to manage the utility's financial planning, financial reporting, risk mitigation, and information technology systems and applications.

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
FINANCIAL SERVICES O&M	10,373,259	-	-
Full Time Equivalents Total	81.09	-	-

Indirect Cost Recovery Offset

The Indirect Cost Recovery program offsets the overhead costs applied to the capital programs in the Leadership & Administration - Financial Services O&M BSL.

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Indirect Cost Recovery Offset	(7,509,106)	-	-

SCL - BO-CL-G - Generation Operations and Engineering O&M

The purpose of the Generation Operations and Engineering O&M Budget Summary Level is to provide power to City Light customers by engineering and operating the power production facilities in a clean, safe, efficient, and reliable manner. The utility's power production engineering and generation operations are included in this Budget Summary Level.

	2020 Actuals	2021 Adopted	2022 Adopted
Program Expenditures			
GENERATION OPS & ENG ADMIN O&M	27,386,384	29,570,112	-
Total	27,386,384	29,570,112	-
Full-time Equivalents Total*	177.89	177.89	-

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SCL - BO-CL-L - Long Term Purchased Power

Seattle City Light

The purpose of the Long-Term Purchased Power Budget Summary Level is to acquire wholesale power, transmission, and other related services (including renewable energy credits) to meet the utility's long-term demand for power. This Budget Summary Level provides appropriations for planned transactions beyond 24 months in advance.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
LONG TERM PURCH PWR OPS O&M	287,608,555	276,523,694	-
Total	287,608,555	276,523,694	-

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SCL - BO-CL-N - Leadership and Administration - General Expense

The purpose of the Leadership and Administration - General Expense Budget Summary Level is to provide for the general expenses of the utility that, for the most part, are not directly attributable to a specific organizational unit. These expenditures include insurance, bond issue costs, bond maintenance fees, audit costs, Law Department legal fees, external legal fees, employee benefits (medical and retirement costs), industrial insurance costs, general claims costs, and services provided by the City's internal services departments through the central cost allocation mechanism.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
CITY ALLOCATIONS	54,383,919	-	-
DEPARTMENT WIDE COSTS	38,209,374	-	-
Indirect Cost Recovery	(109,258,692)	-	-
Pooled Benefits and PTO	74,938,679	-	-
Total	58,273,281	-	-

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Leadership and Administration - General Expense Budget Summary Level:

CITY ALLOCATIONS

The City Allocations program funds the costs for city services that are provided to the utility.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
CITY ALLOCATIONS	54,383,919	-	-

DEPARTMENT WIDE COSTS

Seattle City Light

The Departmentwide Costs program funds departmentwide O&M services that support other programs.

Expenditures/FTE	2020	2021	2022
	Actuals	Adopted	Adopted
DEPARTMENT WIDE COSTS	38,209,374	-	-

Indirect Cost Recovery

The Indirect Cost Recovery program offsets the overhead costs applied to the capital programs in the Leadership & Administration - General Expense BSL.

Expenditures/FTE	2020	2021	2022
	Actuals	Adopted	Adopted
Indirect Cost Recovery	(109,258,692)	-	-

Pooled Benefits and PTO

The Pooled Benefits program funds costs for health and dental insurance, workers compensation, and unemployment insurance contributions.

Expenditures/FTE	2020	2021	2022
	Actuals	Adopted	Adopted
Pooled Benefits and PTO	74,938,679	-	-

SCL - BO-CL-O - Leadership and Administration - Facilities and Oversight

The purpose of the Leadership and Administration - Facilities and Oversight Budget Summary Level is to provide security and facilities management, risk oversight, and compliance with NERC regulations. The utility's legal affairs functions are included in this Budget Summary Level.

Program Expenditures	2020	2021	2022
	Actuals	Adopted	Adopted
FACILITIES ADMIN O&M	9,340,474	-	-
Total	9,340,474	-	-
Full-time Equivalents Total*	1.00	-	-

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SCL - BO-CL-P - Energy Innovation and Resources O&M

The purpose of the Energy Innovation and Resources O&M Budget Summary Level is to support transportation electrification, solar, and other technologies, implement demand-side conservation measures that offset the need for additional generation resources, and monitor compliance with federal electric reliability standards. The power marketing operations of the utility are also included in this Budget Summary Level.

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Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
CES DEF O&M	-	-	-
ENERGY INNOVATION & RESOURCES ADMIN	46,419,101	8,637,245	-
ENERGY INNOVATION & RESOURCES O&M	10,960,035	14,806,568	-
Total	57,379,135	23,443,814	-
Full-time Equivalents Total*	44.66	44.66	-

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Energy Innovation and Resources O&M Budget Summary Level:

CES DEF O&M

The Customer Energy Solutions Deferred O&M program funds Deferred O&M costs for conservation incentives and other energy efficiency programs. The program provides a multi-year benefit to the utility and the O&M costs are deferred to align with the conservation benefits.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
CES DEF O&M	-	-	-

ENERGY INNOVATION & RESOURCES ADMIN

The Energy Innovation and Resources Administration program funds administrative costs for power marketing, transportation electrification, solar and other technologies, demand-side conservation measures that offset the need for additional generation resources, and the monitoring of compliance with federal electric reliability standards.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
ENERGY INNOVATION & RESOURCES ADMIN	46,419,101	8,637,245	-
Full Time Equivalents Total	16.30	16.30	-

ENERGY INNOVATION & RESOURCES O&M

The Energy Innovation and Resources O&M programs fund O&M costs for power marketing, transportation electrification, solar and other technologies, demand-side conservation measures that offset the need for additional generation resources, and the monitoring of compliance with federal electric reliability standards.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
ENERGY INNOVATION & RESOURCES O&M	10,960,035	14,806,568	-
Full Time Equivalents Total	28.36	28.36	-

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SCL - BO-CL-PWRSUPPLY - Power Supply O&M

The purpose of the Power Supply O&M Budget Summary Level is to support transportation electrification, solar, and other technologies; implement demand-side conservation measures that offset the need for additional generation resources; and monitor compliance with federal electric reliability standards. The power marketing operations of the utility are also included in this Budget Summary Level.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Purchased Power/Power Supply	-	-	328,723,748
Total	-	-	328,723,748
Full-time Equivalents Total*	-	-	64.95

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SCL - BO-CL-Q - Taxes

The purpose of the Taxes Budget Summary Level is to pay City Light's legally required tax payments for state, city, and local jurisdictions. This Budget Summary Level includes funding for franchise contract payments negotiated with local jurisdictions in City Light's service territory.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
TAXES OPS O&M	107,211,637	107,361,424	-
Total	107,211,637	107,361,424	-

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SCL - BO-CL-S - Short Term Purchased Power

The purpose of the Short-Term Purchased Power Budget Summary Level is to acquire wholesale power, transmission, and other related services (including renewable energy credits) to manage the utility's short-term demand given the variability of hydroelectric power. This Budget Summary Level provides appropriations for planned transactions up to 24 months in advance.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
SHORT TERM PURCH PWR OPS O&M	21,852,702	45,410,408	-
Total	21,852,702	45,410,408	-

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

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SCL - BO-CL-T - Transmission and Distribution O&M

The purpose of the Transmission and Distribution O&M Budget Summary Level is to provide reliable electricity to customers through operation and maintenance of City Light's overhead and underground distribution systems, substations, and transmission systems. The utility's energy delivery engineering and customer operations functions are included in this Budget Summary Level.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
TRANSMISSION & DISTRIB ADMIN O&M	17,092,520	12,243,452	-
TRANSMISSION & DISTRIB FLEET O&M	8,605,345	16,635,600	-
TRANSMISSION & DISTRIB POWER DISTRIB OPS O&M	69,358,103	70,329,316	-
Total	95,055,968	99,208,368	-
Full-time Equivalents Total*	508.75	508.75	-

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Transmission and Distribution O&M Budget Summary Level:

TRANSMISSION & DISTRIB ADMIN O&M

The Transmission & Distribution Administration O&M program funds the administrative work with City Light's overhead and underground distribution systems, substations and transmission systems.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
TRANSMISSION & DISTRIB ADMIN O&M	17,092,520	12,243,452	-
Full Time Equivalents Total	103.65	103.65	-

TRANSMISSION & DISTRIB FLEET O&M

The Transmission & Distribution Fleet program funds fleet management and support for distribution, transmission and generation programs.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
TRANSMISSION & DISTRIB FLEET O&M	8,605,345	16,635,600	-
Full Time Equivalents Total	81.94	81.94	-

TRANSMISSION & DISTRIB POWER DISTRIB OPS O&M

The Transmission & Distribution Power Distribution Operations O&M program funds the operation and maintenance of City Light's overhead and underground distribution systems; engineering of

Seattle City Light

energy delivery; customer operation services such as metering, billing, and account management; substations; and transmission systems.

Expenditures/FTE	2020	2021	2022
	Actuals	Adopted	Adopted
TRANSMISSION & DISTRIB POWER DISTRIB OPS O&M	69,358,103	70,329,316	-
Full Time Equivalents Total	323.16	323.16	-

SCL - BO-CL-TAXES - Taxes

The purpose of the Taxes Budget Summary Level is to pay City Light's legally required tax payments for state, city, and local jurisdictions. This Budget Summary Level includes funding for franchise contract payments negotiated with local jurisdictions in City Light's service territory.

Program Expenditures	2020	2021	2022
	Actuals	Adopted	Adopted
Taxes	-	-	114,320,504
Total	-	-	114,320,504

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SCL - BO-CL-UTILOPS - Utility Operations O&M

The purpose of the Utility Operations O&M Budget Summary Level is to provide reliable electricity to customers through operation and maintenance of City Light's power production facilities, substations, transmission systems, and overhead and underground distribution systems in a clean, safe, efficient, reliable, and environmentally responsible manner. The utility's energy delivery engineering, power production engineering, generation operations, asset management, power system functions, renewable resource development programs, hydroelectric relicensing, and real estate are also included in this Budget Summary Level.

Program Expenditures	2020	2021	2022
	Actuals	Adopted	Adopted
Distribution O&M	-	-	72,916,919
Generation O&M	-	-	33,749,225
Transmission O&M	-	-	22,825,618
Total	-	-	129,491,762
Full-time Equivalents Total*	-	-	526.92

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The following information summarizes the programs in Utility Operations O&M Budget Summary Level:

Seattle City Light

Distribution O&M

The Distribution Operations and Maintenance program funds the operation and maintenance of City Light's overhead and underground distribution systems.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Distribution O&M	-	-	72,916,919
Full Time Equivalents Total	-	-	287.08

Generation O&M

The Generation Operations and Maintenance program funds the operation and maintenance of City Light's power production facilities.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Generation O&M	-	-	33,749,225
Full Time Equivalents Total	-	-	125.63

Transmission O&M

The Transmission Operations and Maintenance program funds the operation and maintenance of City Light's substation and transmission systems.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Transmission O&M	-	-	22,825,618
Full Time Equivalents Total	-	-	114.21

SCL - BO-CL-V - Environmental Affairs O&M

The purpose of the Environmental Affairs O&M Budget Summary Level is to help the utility generate and deliver energy in an environmentally responsible manner. This Budget Summary Level also supports the utility's renewable resource development programs, hydro relicensing, and real estate.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
ENVIRO AFFAIRS ADMIN O&M	9,296,632	10,052,374	-
ENVIRO AFFAIRS DEFERRED O&M	3,205,325	2,327,806	-
ENVIRO AFFAIRS OPS O&M	4,819,556	5,253,589	-
Total	17,321,513	17,633,770	-
Full-time Equivalents Total*	51.00	51.00	-

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Seattle City Light

The following information summarizes the programs in Environmental Affairs O&M Budget Summary Level:

ENVIRO AFFAIRS ADMIN O&M

The Environmental Affairs Administration O&M program performs the administrative work associated with utility generation and the delivery of energy in an environmentally responsible manner. This program also supports the utility's renewable resource development programs, hydro relicensing, and real estate.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
ENVIRO AFFAIRS ADMIN O&M	9,296,632	10,052,374	-
Full Time Equivalents Total	19.03	19.03	-

ENVIRO AFFAIRS DEFERRED O&M

The Environmental Affairs Deferred O&M program funds the deferred O&M costs related to the utility's generation and the delivery of energy in an environmentally responsible manner. This program also supports the utility's renewable resource development programs, hydro relicensing, and real estate.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
ENVIRO AFFAIRS DEFERRED O&M	3,205,325	2,327,806	-
Full Time Equivalents Total	4.90	4.90	-

ENVIRO AFFAIRS OPS O&M

The Environmental Affairs Operations O&M program performs operational work associated with utility generation and the delivery of energy in an environmentally responsible manner. This program also supports the utility's renewable resource development programs, hydro relicensing, and real estate.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
ENVIRO AFFAIRS OPS O&M	4,819,556	5,253,589	-
Full Time Equivalents Total	27.08	27.08	-

Seattle Public Utilities

Andrew Lee, Interim General Manager & CEO

(206) 684-3000

<http://www.seattle.gov/util/>

Department Overview

Seattle Public Utilities (SPU) provides reliable, efficient and environmentally conscious utility services to enhance the quality of life and livability in all communities SPU serves. SPU operates three distinct utilities: Drainage and Wastewater, Solid Waste, and Water. The three utilities each have unique revenue sources and capital improvement projects but share many operations and administration activities within SPU and the City.

Drainage and Wastewater: The Drainage and Wastewater Utility collects and disposes or discharges storm runoff and wastewater from residences, businesses, institutions and public properties within the City. In addition to handling sewage and storm water runoff, Drainage and Wastewater works with other government agencies and private parties to address Federal EPA-mandated sediment cleanup projects where contamination is linked to storm water or sewage, such as Gas Works Park and the Lower Duwamish Waterway. The Drainage and Wastewater systems include approximately 448 miles of separated sanitary sewers, 968 miles of combined sewers, 481 miles of storm drains, 68 pump stations, 84 permitted combined sewer overflow outfalls, 290 storm drain outfalls, 578 water quality structures, 295 drainage flow control facilities, and 38 combined sewer overflow control detention tanks and pipes.

Solid Waste: The Solid Waste Utility collects and processes recycling, compostables, and residential and commercial garbage to promote public health and safety, quality of life, and environmental stewardship. The City owns and operates two transfer stations, two household hazardous waste facilities, a fleet of trucks and heavy equipment, and several closed landfills. The Solid Waste Capital Improvement Plan (CIP) supports the transfer stations, heavy equipment, and post-closure projects on landfills previously used by the City. In addition, SPU contracts with private companies who collect household refuse, compostable material, and recyclables. The companies deliver the material to recycling and composting facilities and to transfer stations for its ultimate processing or disposal. In concert with its waste handling and disposal activities, Solid Waste engages its customers in environmental sustainability programs that promote recycling, composting and reducing waste generation. Solid Waste also works to keep Seattle clean, by targeting illegal dumping, automobile abandonment, graffiti removal and providing public litter cans and recycling bins across Seattle.

Water: The Water Utility provides reliable, clean, and safe water to more than 1.5 million customers in and around Seattle for consumption and other uses. The water delivery system extends from Edmonds to Des Moines and from Puget Sound to Lake Joy near Duvall. SPU delivers water directly to its customers in Seattle and adjacent areas and provides wholesale water to 21 suburban water utilities and interlocal associations for distribution to their customers. The Water Utility includes 1,800 miles of pipeline, 30 pump stations, two primary water treatment plants, 11 booster chlorination facilities, three wells and 104,000 acres in two watersheds. The Utility builds, operates, and maintains the City's water infrastructure to ensure system reliability, to conserve and enhance the region's environmental resources, and to protect public health and safety. SPU engages the community in conservation efforts to reduce water consumption.

SPU monitors its funds using Council-adopted financial performance metrics developed in advisement with external financial advisors. These metrics include net income, cash balances, cash contributions to CIP, debt service coverage (a measure of revenue available to fulfill annual debt service obligations), and, for the Drainage and Wastewater Fund, debt to asset ratio. Based on these metrics, among other factors, rating agencies have assigned all three of the funds with strong, investment grade bond ratings in line with peer west coast utilities, noting specifically elected officials' commitment to sound financial management and a history of adopting prudent rates. Water bonds are rated AA+ and Aaa, Drainage and Wastewater bonds are rated AA+ and Aa1, and Solid Waste bonds are rated AA+ and Aa3 by S&P and Moody's, respectively. Strong ratings help to minimize borrowing costs and, in turn, customers' bills into the long-term.

Seattle Public Utilities

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	13,054,811	20,799,276	23,918,421
Other Funding - Operating	858,420,731	958,177,560	971,976,555
Total Operations	871,475,542	978,976,836	995,894,976
Capital Support			
Other Funding - Capital	238,147,992	420,467,259	322,747,637
Total Capital	238,147,992	420,467,259	322,747,637
Total Appropriations	1,109,623,533	1,399,444,095	1,318,642,613
Full-Time Equivalents Total*	1,433.30	1,440.30	1,478.30

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Overview

The 2022 Adopted Budget for Seattle Public Utilities (SPU) maintains SPU's role providing essential services to Seattle residents and businesses during this period of economic and public health challenges. As a result of the COVID-19 pandemic, SPU has worked to support customers in need of financial assistance and has provided crucial public hygiene services for the unsheltered population. Due to the pandemic, SPU delayed the adoption of the 2021-2026 Strategic Business Plan until 2021 as well as a scheduled water rate ordinance to keep 2021 water rates at their 2020 levels. The 2022 Adopted Budget includes adjustments based on updated financial planning as well as changes reflected in capital planning. The net impact of these changes decreases SPU's Proposed Budget by \$81 million.

Strategic Business Plan Overview

In 2021, the city adopted the 2021-2026 Strategic Business Plan that guides the Utility's operations and investments. This updated plan contains projected six-year rate paths for water, drainage, wastewater, and solid waste lines of business and reduces the growth of rates across all lines of business from 5.2% to 4.2% annually, an approximately 20 percent reduction. A nine-member Customer Review Panel oversaw the development of the plan. SPU will continue with programmatic reprioritization, efficiency improvements, and refinement of the CIP and operating budgets outlined in the 2021-2026 plan to streamline utility services and deliver on regulatory requirements.

Drainage and Wastewater Highlights

The city adopted Drainage and Wastewater Rates in September 2021 that are lower than the endorsed rates from the 2021-2026 Strategic Business Plan. Drainage rates will grow by 6.0% in 2022, while wastewater rates will grow by 2.0%. SPU wastewater rates include King County treatment rates that are passed through to customers.

Efficiencies, Reductions, and Deferrals:

The 2022 Adopted Budget decreases the Drainage and Wastewater Operations and Maintenance (O&M) budget by \$4.6 million relative to the 2021 Adopted Budget. This reflects various technical changes related to taxes and fees,

Seattle Public Utilities

debt service, major service contracts, central costs, labor-related changes, and other miscellaneous changes.

The 2022-2027 Proposed CIP reduces the Drainage and Wastewater Fund budget by an overall \$44.8 million in 2022. This reflects updated project timelines and scope shifts as well as strategic priorities. Updates include:

- Deferring \$25.4 million in costs associated with construction of Natural Drainage System projects and the Taylor Creek Restoration Project by shifting construction from 2021 to 2022;
- Increasing by \$10.2 million funding for projects to reduce flooding, sewer backups, and landslides;
- Decreasing by \$4.5 million funding for the Ship Canal Water Quality Project due to an updated construction schedule;
- Decreasing Shared Cost Projects by \$22.6 million in 2022 with changes primarily coming from a decrease of \$10.8 million in projects related to Move Seattle and a \$11.3 million decrease from South Operations Center costs shifting from 2022 to 2023.

None of the efficiencies, reductions, or deferrals are expected to adversely affect services provided to customers or significantly change long-term goals of capital projects.

For more information on SPU's capital projects, please see the accompanying 2022-2027 Adopted CIP.

Water Highlights

The Water Line of Business delivers potable water directly to retail customers both inside the City and in adjacent areas. In 2020, retail customers provided about 75% of the Water Fund's operating revenues, with roughly equal revenues coming from residential and commercial users. SPU also delivers water to districts and agencies who then deliver water to their direct customers. This wholesaling of water represented about 20% of Water's operating revenues in 2020. The remaining revenue was generated by non-rate fees and other sources.

As a result of the COVID-19 pandemic, stay-at-home orders, and social distancing guidelines, consumption and revenue patterns have shifted dramatically since March 2020. Billed residential consumption and revenue have exceeded forecast by a considerable amount while billed consumption and revenue for General Service (commercial and multifamily residential) have been well below forecast. In total, retail consumption declined 4.7% and retail revenue declined 2.9%.

The Water Line of Business has moved away from a period of intensive capital investment in new projects and is transitioning into maintenance and improvements of the existing transmission and distribution systems. SPU will continue its efforts to complete reservoir retrofits and covering, water supply and asset preservation projects as detailed in the 2022-2027 Proposed CIP.

Due to the pandemic, SPU deferred introducing new water rates from 2020 to 2021 and did not increase rates in 2021. The City Council adopted Water Rates for 2022-2023 in September 2021. Retail water rates will increase an average of 2.6% in 2022.

The 2022 Adopted Budget increases the Water O&M budget by \$9.6 million compared to the 2021 Adopted Budget. This reflects various technical changes to taxes and fees, debt service, central costs, labor-related changes, and other miscellaneous adjustments.

The 2022 Adopted Budget and 2022-2027 Adopted CIP reduces the Water Fund core and shared CIP budgets by \$11.2 million. This decrease is primarily due to a decrease of \$13.6 million in the Shared Cost Project BCL from the delay of the Center City Connector project.

For more information on these changes, please see the 2022-2027 Adopted CIP.

Solid Waste Highlights

The Solid Waste Line of Business provides collection services to residents and businesses within Seattle. Financial support of this service is primarily generated through charges based on the amount of garbage collected from

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residential and commercial waste collection contracts. Solid Waste will pursue opportunities for efficiencies in service delivery as it anticipates decreased demand for services as a result of its conservation efforts to reduce solid waste and increase recycling activity.

Solid Waste Utility Rates for the 2020, 2021, and 2022 period were legislated in 2019. Rates submitted for 2020-2022 were informed by the 2018-2023 Strategic Business Plan. The approved rates included increases of 3.0% in 2020, 2.9% in 2021, and 2.9% in 2022, for an average annual increase of 3.0% over the three-year period. This is below the average Solid Waste Rate path assumed in the 2018-2023 Strategic Business plan that assumed average annual increases of 3.4% over the same three-year period. Revised solid waste rates for a 3-year period will be proposed in 2022 and will be informed by the 2021-2026 Strategic Business Plan.

As a result of the COVID-19 pandemic and stay-at-home policies, solid waste tonnage and revenue in the residential sector has climbed, while tonnage and revenue in the commercial sector has fallen.

The 2022 Adopted Budget increases the Solid Waste O&M budget by \$13.3 million compared to the 2021 Adopted Budget. These changes represent updated projections for taxes, debt service, major service contract payments, and labor and inflation-related increases. The 2022-2027 Adopted CIP includes a \$17.8 million reduction due to costs from the South Park landfill redevelopment and South Transfer Station Phase 2 shifting from 2022 into 2024. This reflects the most current project timeline that may continue to shift as the design advances for these two projects.

For more information on these changes, please see the 2022-2027 Adopted CIP.

Shared Across All Enterprise Funds

SPU corporate functions including leadership and administration, project delivery, and customer service are shared across all three enterprise funds and allocated proportionally. These functions are included individually by fund and each line of business collects enough rate revenues to pay for these costs. Across all three Enterprise Funds, SPU will reduce the Shared CIP by \$27 million in 2022, representing shifting construction timelines, equipment purchases, and facility construction projects.

General Fund

In addition to the three utility enterprise funds, SPU receives General Fund dollars to support activities that go beyond direct utility service provision and support general government services. The General Fund portion of the SPU budget provides resources for:

- Public hygiene services for the unsheltered, which includes shower trailers, portable toilets, and handwashing stations, first deployed in response to the COVID-19 pandemic and continuing in 2022;
- The Clean City Program, which addresses public blight issues in Seattle including public litter, illegal dumping, graffiti on public property, and litter issues related to unsanctioned homeless encampments;
- The Trees for Seattle Program (previously called ReLeaf), which works to maintain and increase the urban tree canopy in Seattle; and,
- General government functions like maintaining survey markers throughout Seattle, standardizing construction specifications and planning documents, and maintaining engineering records for the City.

Programmatic increases: The 2022 Adopted Budget adds approximately \$3.1 million to the SPU General Fund budget. This total includes \$1.6 million in adds by Council. (See "Council Changes" below for more detail.) New General Fund appropriation will support the following:

- Changing the RV Remediation Pilot to a program. This program reduces trash and litter from illegally parked recreational vehicles (RVs) in the public right-of-way or on Seattle Parks and Recreation property;
- Increased emphasis on RV remediation beyond conversion to a program which includes increased outreach, purple bag service for RVs, and enhanced cleaning of RV encampments; and,
- Increased administrative support for SPU's Clean City programs.

Existing Homelessness Programs: The 2022 Adopted Budget includes funding for SPU to continue three other

Seattle Public Utilities

programs related to homelessness issues in Seattle. These programs include the Encampment Bag Program, the Litter Abatement Program, and the Needle Program. Under these programs, SPU provides trash removal from encampments, removes litter from the public right-of-way in neighborhoods affected by unsanctioned homeless encampments, removes used needles from the public right-of-way, and installs and services public needle disposal boxes throughout Seattle. Since first implementing the programs as pilots in 2017, service levels have expanded. The 2022 Adopted Budget maintains these expanded service levels.

Coronavirus Local Fiscal Recovery Fund

The Coronavirus Local Fiscal Recovery Fund (CLFR), comprising federal recovery and relief awards legislated by the U.S. Congress in the American Rescue Plan Act (ARPA), will support \$956,000 in spending for Clean Cities. These amounts will allow graffiti abatement, needle pickup, and community clean activities to continue through 2022 at levels expanded in 2021. This total includes \$319,000 added by Council. See below for more information.

Council Changes to the Proposed Budget

The City Council made the following changes to the Mayor's 2022 Proposed Budget:

- Adding \$318,608 in Coronavirus Local Fiscal Recovery (CLFR) funding to support expanded Clean Cities programming on graffiti abatement, needle collection, and community cleans through the end of 2022.
- Adding \$1 million in General Funds for expanded recreational vehicle wastewater and cleanup services.
- Adding \$175,000 in General Funds for expanded cleans in the Chinatown-International District.
- Adding \$400,000 in General Funds to support additional temporary portable toilets in advance of permanent public toilets being procured.
- Adding 1.0 FTE in position authority for Permitting and Inspections that supports the Seattle Department of Construction and Inspections (SDCI).

Please see the Incremental Budget Changes section for more detail on each City Council Change in the 2022 Adopted Budget.

City Council Provisos to the Adopted 2022 Budget

The following Proviso is included in the 2022 Adopted Budget:

- Proviso that reserves \$100,000 in funding for the Public Hygiene Program for hygiene trailer services for Camp Second Chance.

Please see the Incremental Budget Changes section for more information on this City Council Proviso.

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Incremental Budget Changes

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	Dollars	FTE
2022 Beginning Budget	1,375,607,249	1440.30
Baseline		
Citywide Adjustments for Standard Cost Changes	653,374	-
Baseline Adjustments for Personnel Costs	757,441	-
Reversing One-Time Appropriation for the Clean City Initiative	(593,000)	-
Shared - GIS Billing	458,000	-
Shared - Accounting Division Positions	-	5.00
Converting Administrative Staff Analyst to Full-Time	-	0.50
Add 1.0 FTE Field Coordinator for RV remediation and expanded Encampment Bag program	-	1.00
Revenues for Water, Drainage and Wastewater, and Solid Waste Funds	-	-
Proposed Operating		
Clean Cities Initiative - CLFR Support for Cleanup Events	184,272	-
Clean Cities Initiative - CLFR support for Graffiti, Needles, and Cleanup	452,944	-
General Fund - Clean City Administrative Support	233,056	1.00
General Fund - RV Remediation TES Conversion	-	1.00
DWW - RV Wastewater Pilot Expansion	100,000	-
Expanded RV Pump Out	75,000	-
Expanded RV Remediation	556,063	-
Funding additional three hygiene stations	274,500	-
Drainage and Wastewater Apprenticeship Program	500,000	-
Shared - Green New Deal-Aligned Business Development Strategy	600,000	-
Shared - Department of Neighborhoods MOA Expansion	312,000	-
Water - Customer Service Maintenance Laborer	-	1.00
DWW - CSO Planning	250,000	-
DWW - Drainage Rehabilitation Program Manager	164,710	1.00
DWW - Green Stormwater Infrastructure Drainage Asset Management	-	1.00
DWW - King County Clean Water Plan Review	250,000	-
DWW - Sewer Pipe Rehabilitation Program Pipe Assessor	138,493	1.00
DWW - Utility GIS for Side Sewer	199,413	2.00
Solid Waste - Heavy Truck Drivers	-	2.00
Solid Waste - Lead Inspector	109,862	1.00
Solid Waste - North Household Hazardous Waste Collection	210,868	1.00
Solid Waste – Plan Review FTE	111,697	1.00
Solid Waste - Solid Waste PPM Support	125,000	-
Shared - Cybersecurity	358,038	2.00

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Shared - GIS Maintenance	304,601	2.00
Shared - Unifier MOA	183,794	-
Shared - Budget System Administration and Reporting	137,770	-
Shared - Communications and Marketing Advisor	151,012	1.00
Shared - Contracts and Procurement Specialists	-	2.00
Shared - Customer Service Meter Reading Position	-	1.00
Shared - File Digitization and Reduction	119,590	-
Shared - Leak Adjustment and Crossed Meter Work	-	1.00
Shared - Logistics Energy Audits	250,000	-
Shared - Principal Economist	78,169	0.50
Shared - Support for Customer Accounts and Billing Services	-	2.00
Shared - Utility Portal Support	162,550	1.00
Shared - Utility Website Support	107,691	1.00
Proposed Capital		
Water Capital Changes	(11,249,910)	-
Drainage & Wastewater Capital Changes	(44,809,782)	-
Solid Waste Capital Changes	(17,823,083)	-
Technology Capital Changes	-	-
Proposed Technical		
Reconciling the 2022 Baseline with the Adopted CCM	-	-
Transfer Operational Technology from ITD	1,017,866	3.00
Transfer GIS Operational Technology Staff from ITD	169,316	1.00
Shared - Technical Adjustments	5,860,441	-
Fund Balancing	-	-
Council		
Add \$1 million GF to SPU for recreational vehicle wastewater and clean-up services	1,000,000	-
Add \$175,000 GF to SPU for clean-up services in the Chinatown-International District	175,000	-
Extend the Clean City Initiative through the end of 2022	318,608	-
Add Position Authority to Improve Permit and Inspection Times	-	1.00
Reserves for Public Toilets	400,000	-
Increase Revenue to Provide Funding for Juneteenth Holiday	-	-
Errata Corrections to the Proposed Budget and CIP	-	-
Council Provisos		
Proviso \$100,000 GF in SPU for hygiene trailer service to Camp Second Chance	-	-
Total Incremental Changes	\$(56,964,636)	38.00

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Total 2022 Adopted Budget

\$1,318,642,613

1478.30

Description of Incremental Budget Changes

Baseline

Citywide Adjustments for Standard Cost Changes

Expenditures \$653,374

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Baseline Adjustments for Personnel Costs

Expenditures \$757,441

This item adjusts appropriations to restore annual wage increases for non-represented Executives, Managers, and Strategic Advisors, which was foregone in 2021 due to financial constraints.

Reversing One-Time Appropriation for the Clean City Initiative

Expenditures \$(593,000)

This item removes a one-time appropriation increase from the 2021 Budget that provided \$593,000 in General Fund appropriation to support the Clean Cities Initiative.

Shared - GIS Billing

Expenditures \$458,000

This item increases appropriation authority by \$458,000 in Seattle Public Utilities (SPU) in the Leadership and Administration BSL for all three ratepayer funds. This item increases appropriation for Geographic Information System (GIS) work that was previously paid to Seattle Information Technology (SIT) through the general allocation of costs in the Central Cost Manual. This appropriation was added to SPU's 2021 budget in the Second Quarter Supplemental Budget Amendment. This item adds this appropriation to SPU's baseline budget for 2022.

Shared - Accounting Division Positions

Position Allocation 5.00

This item adds 5.0 FTE positions in the Accounting Division to SPU's baseline budget. The positions were added to SPU in the 2021 second quarter supplemental budget amendment.

Converting Administrative Staff Analyst to Full-Time

Position Allocation 0.50

This item converts an existing Administrative Staff Analyst position from 0.5 FTE to 1.0 FTE. This Administrative Staff Analyst position will support the Financial and Risk Services Branch at Seattle Public Utilities. This position was added to SPU in the Second Quarter Supplemental Budget Amendment. This item adds this position authority to SPU's baseline budget for 2022.

Seattle Public Utilities

Add 1.0 FTE Field Coordinator for RV remediation and expanded Encampment Bag program

Position Allocation 1.00

This item provides 1.0 FTE position authority for a Field Coordinator in Seattle Public Utilities (SPU), in the General Fund, in the Utility Service and Operations BSL. This item adds to the 2022 Baseline Budget a pocket provided in the third quarter supplemental budget. This position will connect individuals residing in RVs/vehicles to resources, facilitate trash removal around vehicles in the ROW, and manage storage of personal belongings.

Revenues for Water, Drainage and Wastewater, and Solid Waste Funds

Revenues \$112,109,319

This item provides projected 2022 revenue for the Water, Drainage and Wastewater, and Solid Waste Funds. Total Water Fund revenue is anticipated to be \$4.86 million higher than in 2021; total Drainage and Wastewater Fund revenue is anticipated to be \$97 million higher; and total Solid Waste Fund revenue is anticipated to be \$10.2 million higher.

Proposed Operating

Clean Cities Initiative - CLFR Support for Cleanup Events

Expenditures \$184,272

This item increases appropriation in the Coronavirus Local Fiscal Recovery Fund for the Utility Operations and Services BCL by \$184,272 to support continuation of Mayor Durkan's expanded Clean City Initiative through August 2022. This funding supports clean-up events in conjunction with Seattle Department of Transportation and Seattle Parks and Recreation. This is a one-time increase in 2022.

Clean Cities Initiative - CLFR support for Graffiti, Needles, and Cleanup

Expenditures \$452,944

This item increases appropriation by \$452,944 in the Coronavirus Local Fiscal Recovery Fund, in the Utility Operations and Services BCL, to support continuation of the Mayor's expanded Clean City Initiative through August 2022. This includes support for graffiti abatement, needle collection, and cleaning the public right-of-way. This is a one-time increase in 2022.

General Fund - Clean City Administrative Support

Expenditures \$233,056

Position Allocation 1.00

This item increases General Fund appropriation authority by \$233,056 and adds position authority for 1.0 FTE Administrative Staff Analyst to address oversight, tracking, and reporting needs for the Clean City program. This position will provide support for growing program needs, as both permanent and temporary Clean City activities have increased by \$4 million since 2019.

General Fund - RV Remediation TES Conversion

Expenditures -

Position Allocation 1.00

This item adds 1.0 FTE position authority for a Planning and Development Specialist II to provide support for the Clean City RV Remediation Program. This authority will allow conversion from temporary to permanent staffing as this program transitions out of the pilot phase. This item does not require additional appropriation authority.

Seattle Public Utilities

DWW - RV Wastewater Pilot Expansion

Expenditures \$100,000

This item increases appropriation in the Drainage and Wastewater Fund by \$100,000 for additional funding to provide wastewater services for Recreational Vehicles (RV) being used as shelter. This expands an existing pilot program, and allows SPU to implement a mobile wastewater pump out component. This is intended to reduce instances of sewage being released into catch basins, reducing cleanup costs, and maintaining health of critical waterways as required under the City's National Pollution Discharge Elimination System (NPDES) Type II permit.

Expanded RV Pump Out

Expenditures \$75,000

This item increases Drainage and Wastewater Fund appropriation by \$75,000 in the Utility Services and Operations BSL for increased wastewater pump-out services to RVs being used as a primary residence. This \$75,000 increase, on top of a separate \$100,000 increase, would allow SPU to move from a six-week servicing cycle to a four-week servicing cycle.

Expanded RV Remediation

Expenditures \$556,063

This item increases General Fund appropriation by \$556,063 to provide ongoing funding in SPU's Utility Services and Operation BSL for expanded RV cleaning services and funding for a Field Coordinator (Strategic Advisor 1). The Field Coordinator pocket has been added in the third quarter supplemental and is also included as a Baseline Budget item in the Proposed.

The coordinator will help connect individuals residing in RVs/vehicles to resources, facilitate trash removal around vehicles in the Right of Way (ROW), and will manage storage of personal belongings, as required. This work is intended to maintain public access to the ROW. This work will expand Encampment Bag Program distribution and collection to RV sites at up to ten encampment sites per week. Seattle Department of Transportation (SDOT) is funding this expansion through a corresponding General Fund reduction.

Funding additional three hygiene stations

Expenditures \$274,500

This item increases General Fund appropriation by \$274,500 to provide ongoing funding in SPU's Utility Services and Operation BSL for three additional public hygiene stations, with the intent to service RV encampments.

Drainage and Wastewater Apprenticeship Program

Expenditures \$500,000

This item increases appropriation in the Drainage and Wastewater Fund (44010) by \$500,000 to pay for five additional apprentices in the Drainage and Wastewater (DWW) Line of Business. This would increase apprenticeships to twelve, from a baseline of seven. Positions are loaned by Seattle Department of Human Resources (SDHR).

Shared - Green New Deal-Aligned Business Development Strategy

Expenditures \$600,000

This item increases appropriation in the Water Fund, the Drainage and Wastewater Fund, and the Solid Waste Fund by \$600,000 in 2022 to pilot a community grant program focused on environmental stewardship and community innovation. This program is aligned with the Seattle Green New Deal. It will support both emerging and established

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business models for green workforce development that is specific to the water and waste sectors. Grants will support programs that promote water resiliency and expand "circular economy" efforts to reduce waste and promote recycling. These investments aim to reduce Seattle's collective water and waste costs and enhance stewardship and reuse of local resources.

Shared - Department of Neighborhoods MOA Expansion

Expenditures \$312,000

This item increases appropriation in the Water Fund, the Drainage and Wastewater Fund, and the Solid Waste Fund appropriation by \$312,000 to expand SPU's existing partnership with the Department of Neighborhoods (DON) that supports community engagement and education. This funding will support a number of initiatives. These include panel recruitment and public engagement with the SPU Customer Review Panel, efforts to publicize and grow donation matching, and trainings for SPU employees.

Water - Customer Service Maintenance Laborer

Expenditures -
Position Allocation 1.00

This item provides 1.0 FTE position authority for a Maintenance Laborer in the Meter Reading group. Meter reading demands have increased due to population growth and development, increasing annual meter readings by 50,000 since 2013. This position does not require any additional appropriation authority.

DWW - CSO Planning

Expenditures \$250,000

This item increases appropriation in the Drainage and Wastewater Fund to pay for temporary staffing and professional services. This funding will support area-based Combined Sewer Overflow (CSO) planning in coordination with King County, as well as the development of future long-term control plan updates in accordance with the consent decree between Seattle Public Utilities (SPU) and the United States Environmental Protection Agency (EPA).

DWW - Drainage Rehabilitation Program Manager

Expenditures \$164,710
Position Allocation 1.00

This item increases appropriation in the Drainage and Wastewater Fund and provides 1.0 FTE position authority for a Strategic Advisor 2 position that will manage Seattle Public Utility's (SPU) drainage rehabilitation work. This is in accordance with the 2021-2026 Strategic Business Plan, which calls for increasing the pace of rehabilitation work on aging drainage infrastructure assets. This is intended to prevent flooding and improve water quality.

DWW - Green Stormwater Infrastructure Drainage Asset Management

Expenditures -
Position Allocation 1.00

This item provides 1.0 FTE position authority for a Senior Civil Engineer in the Drainage and Wastewater line of business. This position will provide ongoing support of the Green Stormwater Infrastructure (GSI) Drainage Asset Management Program. This is in accordance with the 2021-2026 Strategic Business Plan, which commits to expanding and innovating GSI for stormwater management and flow control. This body of work requires dedicated asset management and operational guidance. This body of work is currently being supported by temporary staffing. This position add does not require any additional appropriation.

Seattle Public Utilities

DWW - King County Clean Water Plan Review

Expenditures \$250,000

This item increases appropriation in the Drainage and Wastewater Fund by \$250,000 to implement an effort to evaluate and analyze the King County regional wastewater treatment system that serves the City of Seattle. This work is a continuation of the effort initiated under a City Council 2021 Statement of Legislative Intent (SLI).

DWW - Sewer Pipe Rehabilitation Program Pipe Assessor

Expenditures \$138,493

Position Allocation 1.00

This item increases appropriation in the Drainage and Wastewater Fund by \$138,493 in order to add 1.0 FTE position authority for a Senior Civil Engineering Specialist. This position will support sewer rehabilitation work, providing pipe assessment services to determine rehabilitation needs and project scopes of work to support renewal of the aging sewer system. This represents an increased level of investments in sewer rehabilitation, in accordance with the 2021-2026 Strategic Business Plan, and is a direct result of a capital investment analysis completed in 2019.

DWW - Utility GIS for Side Sewer

Expenditures \$199,413

Position Allocation 2.00

This item increases appropriation in the Drainage and Wastewater Fund by \$199,413 and provides position authority for 2.0 FTE Associate Civil Engineering Specialist II positions that will support side sewer site plan resourcing and will be based in the Utility's Geographic Information System (GIS) team. The City's National Pollutant Discharge Elimination System (NPDES) Municipal Stormwater Permit requires electronic mapping of all authorized connections to the municipal storm sewer system. Demand for side sewer permits has increased due to increasing construction and development, creating a backlog of work. These needs are currently being resourced with temporary staffing.

Solid Waste - Heavy Truck Drivers

Expenditures -

Position Allocation 2.00

This item provides position authority for 2.0 FTE Heavy Truck Drivers in the Solid Waste Operations Division. These positions meet growing demand and increased loads driven by higher levels of compostable organics. SPU is currently relying on temporary staffing. Positions are being added to reduce heavy truck driver turnover and maintain consistent staffing levels. No additional appropriation authority is required for these positions.

Solid Waste - Lead Inspector

Expenditures \$109,862

Position Allocation 1.00

This item increase appropriation in the Solid Waste Fund by \$109,862 and provides 1.0 FTE position authority for a Lead Solid Waste Field Representative. This position will support the significantly-increased workload of the Inspection and Compliance Team (ICT), which inspects solid waste collection at commercial and multifamily properties to ensure code compliance. The ICT also responds to Field Activity (FA) requests submitted when property owners report issues with equipment or services. The need for increased staffing for the ICT is driven by population growth and increasing commercial and multifamily properties.

Solid Waste - North Household Hazardous Waste Collection

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Expenditures	\$210,868
Position Allocation	1.00

This item increases appropriation in the Solid Waste Fund by \$210,868 and provides 1.0 FTE position authority for an Environmental Field Specialist (EFS) for operations support at the North Household Hazardous Waste (NHHW) facility. This position is required to help maintain growing customer demand at the NHHW site. The King County Hazardous Waste Management Program will reimburse SPU for the cost of this position.

Solid Waste – Plan Review FTE

Expenditures	\$111,697
Position Allocation	1.00

This item increases appropriation in the Solid Waste Fund by \$111,697 and adds 1.0 FTE position authority for a Planning and Development Specialist II. This position will support solid waste plan reviews for new developments. Solid waste plan reviews have increased in volume due to growth and development, as well as increasing design complexity.

Solid Waste - Solid Waste PPM Support

Expenditures	\$125,000
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This item increases appropriation in the Solid Waste Fund by \$125,000 to provide for a temporary Management Systems Analyst. This temporary staffing will support the Solid Waste Planning and Program Management group, and will provide direct support for mandatory reporting and for producing the annual Waste Prevention and Recycling Report submitted to the City Council.

Shared - Cybersecurity

Expenditures	\$358,038
Position Allocation	2.00

This item increases appropriation in the Water Fund, Drainage and Wastewater Fund, and Solid Waste Fund by \$358,038 and provides 2.0 FTE position authority. This provides for one Manager 3 and one Information Technology Professional-A. These positions will develop and implement cybersecurity policies necessary to safeguard Seattle Public Utility (SPU) technology assets.

Shared - GIS Maintenance

Expenditures	\$304,601
Position Allocation	2.00

This item will increase appropriation in the Water Fund and the Drainage and Wastewater Fund by \$304,602 and provides for 2.0 FTE positions for Geographic Information System (GIS) Maintenance. These positions will consist of 1.0 Information Technology Professional – B and 1.0 Information Technology Professional – C. These positions will provide internal GIS capacity for SPU. This represents a transfer of work from Seattle Information Technology (SIT), which is reducing budget for core GIS services to SPU. Seattle IT is supportive of these position adds.

Shared - Unifier MOA

Expenditures	\$183,794
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This item increases appropriations in the Water Fund, Drainage and Wastewater Fund, and the Solid Waste Fund by \$183,794 to pay for a three-year, term-limited Information Technology Professional-B resource in Seattle Information Technology (SIT) to support the Oracle Primavera Unifier application. This application supports

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maintenance of contract documents used in construction management and payments. Additional staffing support will resolve an existing backlog of errors and provide dedicated support to SPU, in order to avoid late payments and associated financial risks.

Shared - Budget System Administration and Reporting

Expenditures \$137,770

This item increases appropriations in the Water Fund, Drainage and Wastewater Fund, and Solid Waste Fund by \$137,770 to add a term-limited Senior Management Systems Analyst to the Seattle Public Utilities (SPU) Budget Group. This position would administer the Utility's budgeting tool and develop reports using the Utility's primary data tool.

Shared - Communications and Marketing Advisor

Expenditures \$151,012

Position Allocation 1.00

This item increases appropriation in the Water Fund, Drainage and Wastewater Fund, and Solid Waste Fund by \$151,012 and adds 1.0 FTE position authority for a Communications and Marketing Advisor, Strategic Advisor 1. This position will serve as communications liaison to the Customer Response Division and as lead marketing strategist for Seattle Public Utilities (SPU). This position will lead communication strategies for customer service initiatives and the Utility Discount Program. It will also provide communications support to the SPU/City Light Contact Center and Utility Account Services.

Shared - Contracts and Procurement Specialists

Expenditures -

Position Allocation 2.00

This item provides position authority for 2.0 FTE in the Contracts and Procurement group. These positions will serve as Senior Project Funding and Agreement Coordinators, one supporting consultant contracts and one supporting purchases. This body of work is currently being supported by expiring temporary staffing and risks backlogs and delays. These positions do not require any additional appropriation authority.

Shared - Customer Service Meter Reading Position

Expenditures -

Position Allocation 1.00

This item adds 1.0 FTE position authority for a Meter Reader in the Meter Reading group. Meter reading demands have increased due to population growth and development, increasing annual meter readings by 50,000 since 2013. This position does not require any additional appropriation authority.

Shared - File Digitization and Reduction

Expenditures \$119,590

This item increases appropriation in the Water Fund, the Drainage and Wastewater Fund, and the Solid Waste Fund by \$119,590 to pay for a three-year, term-limited Civil Engineering Specialist II to support the Workspace Reimagined Initiative that seeks to reduce the Utility's footprint in City-owned buildings.

Shared - Leak Adjustment and Crossed Meter Work

Expenditures -

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Position Allocation 1.00

This item provides position authority for 1.0 FTE Accounting Technician III position in Customer Accounts and Billing Services. This position will address needs driven by the Leak Adjustment Director's Rule, which adjusts billing to account for repaired leaks and has led to a two-fold increase in workload for Customer Accounts. It will also address estimated billing adjustments, field activity completions, service order assignments, accounting approvals for escrow refunds, unclaimed property, and solid waste billing. These service levels are currently being supported by temporary staffing and overtime. This change does not require any additional appropriation authority.

Shared - Logistics Energy Audits

Expenditures \$250,000

This item increases Water Fund, Drainage and Wastewater Fund, and Solid Waste Fund appropriation by \$250,000 to provide energy audits at SPU facilities and to plan for energy generation across all lines of business within the Utility in order to meet the City of Seattle's goal of 100 percent Clean energy by 2050.

Shared - Principal Economist

Expenditures \$78,169

Position Allocation 0.50

This item increases appropriations in the Water Fund, Drainage and Wastewater Fund, and Solid Waste Fund by \$78,169 and adds 0.5 FTE in position authority to convert a current 0.5 FTE Principal Economist to a 1.0 FTE Principal Economist.

Shared - Support for Customer Accounts and Billing Services

Expenditures -

Position Allocation 2.00

This item provides position authority for 2.0 FTE Account Technician II-BU positions in Customer Account and Billing Services. These positions will be responsible for daily billing tasks including Meter Data Management exceptions, Customer Care Billing, errors in bill segments, water billing adjustments, escrow funds, high strength billing, and returned payments. The positions would also help support programming such as unclaimed property, the Utility Discount Program, and the Emergency Assistance Program. Increases in this body of work are driven by population growth and development. These positions do not require any change in appropriation.

Shared - Utility Portal Support

Expenditures \$162,550

Position Allocation 1.00

This item increases appropriation in the Water Fund, the Drainage and Wastewater Fund, and the Solid Waste Fund by \$162,550 and provides 1.0 FTE position authority for an Information Technology Professional-B. This position will provide administration and functional support to the Utility Customer Self Service Portal (UCSS Portal). This position will partner with business stakeholders to optimize and enhance application functions, install patches, report deficiencies, resolve issues, and monitor the system. SPU cannot adequately maintain the technology required without this requested staffing support, risking a loss of functionality for customers and risking system interruptions.

Shared - Utility Website Support

Expenditures \$107,691

Position Allocation 1.00

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This item increases appropriation in the Water Fund, Drainage and Wastewater Fund, and Solid Waste Fund by \$107,691 and adds 1.0 FTE position authority for a Senior Public Relations Specialist to serve as a web specialist in communications and outreach. This position will provide internal support for SPU's Inweb, as well as support for SPU's external-facing website. This position will provide coverage to manage web content, accessibility requirements, and public announcements.

Proposed Capital

Water Capital Changes

Expenditures \$(11,249,910)

This item decreases the Water Fund Core and Shared CIP by \$11,249,910 in 2022. The primary focus is on asset management for distribution and transmission pipes, water system impacts associated with the various Seattle and regional transportation projects, and upgrades to water system facilities such as operation buildings.

Drainage & Wastewater Capital Changes

Expenditures \$(44,809,782)

This item decreases the Drainage and Wastewater Fund (DWF) by \$44.8 million in 2022 across all BSLs. These changes reflect updated project timelines, scope shifts and reflects the strategic priorities of Seattle Public Utilities.

Solid Waste Capital Changes

Expenditures \$(17,823,083)

This item decreases the Solid Waste Fund by \$17.8 million in 2022 across all Capital Budget Summary Levels (BSLs). This shifts various project costs between years for a total addition of \$4.8 million over the six-year CIP from 2022-2027.

Technology Capital Changes

Expenditures -

This item maintains the Technology Capital Improvement Program (CIP) with no increase in 2022. This will not impact the Water, Drainage and Wastewater, and Solid Waste funds in 2022. The total increase for the 6-year period is \$10,050,000.

Proposed Technical

Reconciling the 2022 Baseline with the Adopted CCM

Expenditures -

This item makes technical, net-zero changes between account groups and fund in order to align the 2022 Baseline with the Adopted Central Cost Manual. This change request will affect multiple funds and multiple Budget Service Levels.

Transfer Operational Technology from ITD

Expenditures \$1,017,866

Position Allocation 3.00

This item transfers technology deemed operational to Seattle Public Utilities (SPU). This includes the transfer of 3.0 FTE position authority and non-labor budget for the Maximo work and asset management system.

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The IT Maximo team is dedicated to managing Maximo, a key work and asset management system used solely by SPU. Due to its nature and impact on SPU's business operations, Seattle IT and SPU have deemed this operational technology and are proposing to transfer the ownership and operation of the system to SPU.

Both Seattle IT and SPU support this transfer of operational technology. Seattle IT has a corresponding item in the adopted budget.

Transfer GIS Operational Technology Staff from ITD

Expenditures	\$169,316
Position Allocation	1.00

This item transfers 1.0 FTE position authority from Seattle IT to SPU. This pocket is currently held by IT, but the position is entirely dedicated to SPU supporting business processes and GIS-related functions. The incumbent reports to SPU's Operations and Control Center, and: works with staff to ensure asset data in GIS is accurate by ensuring utility system changes are recorded; supports the Utility Locate program ("Call Before You Dig") for the Water and the Drainage and Wastewater lines of business; performs GIS analysis projects as requested; and trains staff in Field Operations to use GIS tools.

Both Seattle IT and Seattle Public Utilities support this transfer. The incumbent works closely with Central GIS Program staff in Seattle IT and supports core functions in Seattle Public Utilities. Transfer of position authority will not inhibit the incumbent's ability to coordinate work with Seattle IT. This transfer will allow SPU to directly manage the position's responsibilities in accordance with SPU priorities. Seattle IT has a corresponding item in the adopted budget.

Shared - Technical Adjustments

Expenditures	\$5,860,441
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This item adjusts the appropriations for the Water Fund, Drainage and Wastewater Fund, Solid Waste Fund, and General Fund in various operating and maintenance Budget Summary Levels for a net increase of approximately \$5.9 million in 2022. The main drivers of change are: (A) labor-related increases and inflation, (B) revised projections for taxes, debt service, major service contract payments, (C) a technical increase for a cost that was anticipated on the CIP but that will be paid out of the O&M budget, and (D) SPU identified reductions to the baseline.

The item includes appropriation for estimated annual wage increases. Annual wage increase assumptions are included in both the adopted budget and in rate proposals. SPU will adhere to negotiated and approved rates for actual annual wage increases.

The adjustments included in this request and the SPU budget overall are consistent with the adopted 2021-2026 Strategic Business Plan as well as with the Water Fund and Drainage and Wastewater Fund rate proposals approved in 2021.

Fund Balancing

Revenues	\$(196,985,770)
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This is a technical item to record fund balancing entries for the 43000 Water Fund, 44010 Drainage and Wastewater Fund, and 45010 Solid Waste Fund, which are managed by Seattle Public Utilities.

Council

Add \$1 million GF to SPU for recreational vehicle wastewater and clean-up services

Expenditures	\$1,000,000
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Seattle Public Utilities

This item adds \$1 million GF to Seattle Public Utilities (SPU) to provide additional wastewater and clean-up services for Recreational Vehicles (RVs).

SPU estimates between 480 to 520 RVs in Seattle are being used as residences. The 2022 Proposed Budget includes almost \$380,000 for the RV Wastewater program, a program that provides mobile pump-out services to RVs. SPU expects that level of funding to support servicing 120 RVs per month on a four-week servicing interval. The proposed budget also includes the addition of two new clean-up services for RVs: approximately \$45,000 for purple bag distribution at seven to 10 RV sites per month, and approximately \$180,000 for 16 "geo cleans" per month, which are additional trash pickup services around RV sites in targeted geographical areas of the city.

This funding intended to increase the level of service for these three bodies of work related to RVs. SPU would have the ability to direct this funding across these three programs as necessary for efficiency and to ensure that the funds are able to be utilized to provide services. In concept, this additional funding could support: wastewater service to 80 RVs per month, purple bag service to 32 RV sites per month, and 48 "geo cleans" per month.

Add \$175,000 GF to SPU for clean-up services in the Chinatown-International District

Expenditures \$175,000

This item adds \$175,000 GF to Seattle Public Utilities (SPU) to provide additional clean-up services in the Chinatown-International District (CID).

Since the beginning of the pandemic the CID has experienced an increase in trash and graffiti, and the area has been unable to keep up with the pace of necessary cleaning and sanitation services. The intent of this funding is to provide support for an increase in clean-up services for the CID to address litter, garbage, sharps, and graffiti.

In the 2022 Proposed Budget, SPU has approximately \$14.7 million of appropriations for clean-up services citywide.

Extend the Clean City Initiative through the end of 2022

Expenditures \$318,608

The 2022 Proposed Budget included \$6.2 million of one-time Coronavirus Local Fiscal Recovery (CLFR) funds to continue the Clean Cities program through August 2022. Funding supports a temporary surge in cleaning activities to address illegal dumping and trash in the public right-of-way, parks, open space, and around encampments. These efforts are primarily provided by teams of employees from SPR and Seattle Department of Transportation (SDOT). The initiative also provides funding to Seattle Public Utilities (SPU) to support the SPR and SDOT cleaning teams and increase the number of litter abatement routes, disposal boxes for sharps (e.g., syringes, needles), and the removal of graffiti. The Council added \$3.1 million in additional funding to continue this program through the end of 2022. The additional appropriations are: \$1.4 million to SPR, \$1.39 million to SDOT, and \$318,608 to SPU.

Add Position Authority to Improve Permit and Inspection Times

Position Allocation 1.00

In evaluating improvements to SDCI's permitting process, Council determined that adding staff to the Seattle Fire Department, Seattle Public Utilities, and Seattle City Light may improve inspection and permit turnaround times. This item adds position authority for permit reviewers in those three departments. These additional positions are intended to reduce permit bottlenecks and prevent delays in issuing permits and Certificates of Occupancy. This item also includes a request for the City Budget Office to recommend a fee schedule for full cost recovery of these positions and, if necessary, the development of new enterprise funds.

Reserves for Public Toilets

Expenditures \$400,000

Seattle Public Utilities

This Council Budget Action adds \$1 million to Finance General (FG) Reserves for the creation of two permanent public toilets in areas of the city with the highest concentration of neighbors living unhoused, and it would also add \$400,000 GF to Seattle Public Utilities (SPU) for the temporary deployment of additional portable toilets.

The Council has requested that the Executive use the \$1 million to form an interdepartmental team to create an implementation plan for two new permanent public toilets to be deployed by the City and made available to the public in 2022. The Council also requests that the Executive provide a written status report or a presentation to the Council's Select Committee on Homelessness Strategies and Investments, or its successor committee, by June 1, 2022.

The \$400,000 is added for SPU to deploy approximately 20 additional portable toilets during the six-month period while the interdepartmental team is determining how to deploy the permanent public toilets.

Increase Revenue to Provide Funding for Juneteenth Holiday

Revenues	\$100,000
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This item increases use of fund balance in the Water Fund and Drainage and Wastewater Fund in order to provide holiday pay for the Juneteenth holiday. See Finance General section of the Budget Book for more.

Errata Corrections to the Proposed Budget and CIP

Position Allocation	-
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This Council Budget Action (CBA) adopts corrections to errors in amounts of appropriations or revenues, the errata, for the 2022 Proposed Budget and the 2022 – 2027 Proposed Capital Improvement Program (CIP) identified by the City Budget Office and Central Staff after transmittal to the City Council. Any conflicting effect of CBAs included in Council's final decision on the 2022 Proposed Budget or the 2022-2027 CIP would override changes included in this Errata CBA.

For Seattle Public Utilities, these transactions would correct the classification of a position that the 2022 Proposed Budget would transfer from ITD to SPU from Information Technology Professional B (IT-B) to Information Technology Professional A (IT-A).

Council Provisos

Proviso \$100,000 GF in SPU for hygiene trailer service to Camp Second Chance

This Council Budget Action imposes the following proviso on Seattle Public Utilities (SPU):

"Of the General Fund appropriation in the 2022 budget for Seattle Public Utilities, \$100,000 is appropriated solely for providing hygiene trailer service to Camp Second Chance and may be spent for no other purpose."

The 2022 Proposed Budget includes approximately \$6.8 million GF appropriation authority in SPU for the public hygiene program. SPU intends for the public hygiene program to provide for 21 hygiene stations and two hygiene trailers with shower facilities. The department plans for one of the hygiene trailers to remain static in one location and the second hygiene trailer to be mobile and serve multiple sites. SPU's goal is to serve three to four sites with the mobile hygiene trailer. The intent of this Council Budget Action is to ensure that one of the sites served by the mobile hygiene trailer is Camp Second Chance in West Seattle.

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Expenditure Overview

	2020 Actuals	2021 Adopted	2022 Adopted
Appropriations			
SPU - BC-SU-C110B - Distribution			
43000 - Water Fund	25,368,862	31,095,001	35,688,387
Total for BSL: BC-SU-C110B	25,368,862	31,095,001	35,688,387
SPU - BC-SU-C120B - Transmission			
43000 - Water Fund	5,382,036	20,129,412	16,514,021
Total for BSL: BC-SU-C120B	5,382,036	20,129,412	16,514,021
SPU - BC-SU-C130B - Watershed Stewardship			
43000 - Water Fund	1,753,381	298,356	2,170,333
Total for BSL: BC-SU-C130B	1,753,381	298,356	2,170,333
SPU - BC-SU-C140B - Water Quality & Treatment			
43000 - Water Fund	886,253	13,214,127	3,604,945
Total for BSL: BC-SU-C140B	886,253	13,214,127	3,604,945
SPU - BC-SU-C150B - Water Resources			
43000 - Water Fund	2,221,777	12,031,263	7,052,669
Total for BSL: BC-SU-C150B	2,221,777	12,031,263	7,052,669
SPU - BC-SU-C160B - Habitat Conservation Program			
43000 - Water Fund	3,989,560	1,474,395	2,603,765
Total for BSL: BC-SU-C160B	3,989,560	1,474,395	2,603,765
SPU - BC-SU-C230B - New Facilities			
45010 - Solid Waste Fund	1,403,445	19,250,000	6,155,694
Total for BSL: BC-SU-C230B	1,403,445	19,250,000	6,155,694
SPU - BC-SU-C240B - Rehabilitation & Heavy Equipment			
45010 - Solid Waste Fund	702,835	1,220,000	2,450,000
Total for BSL: BC-SU-C240B	702,835	1,220,000	2,450,000
SPU - BC-SU-C333B - Protection of Beneficial Uses			
44010 - Drainage and Wastewater Fund	7,652,565	21,139,104	20,910,556
Total for BSL: BC-SU-C333B	7,652,565	21,139,104	20,910,556
SPU - BC-SU-C350B - Sediments			
44010 - Drainage and Wastewater Fund	3,176,623	3,867,219	4,560,404
Total for BSL: BC-SU-C350B	3,176,623	3,867,219	4,560,404

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SPU - BC-SU-C360B - Combined Sewer Overflows

44010 - Drainage and Wastewater Fund	88,650,004	134,109,402	98,151,462
Total for BSL: BC-SU-C360B	88,650,004	134,109,402	98,151,462

SPU - BC-SU-C370B - Rehabilitation

44010 - Drainage and Wastewater Fund	28,438,599	38,267,638	40,685,437
Total for BSL: BC-SU-C370B	28,438,599	38,267,638	40,685,437

SPU - BC-SU-C380B - Flooding, Sewer Backup & Landslide

44010 - Drainage and Wastewater Fund	13,944,483	42,898,658	29,967,149
Total for BSL: BC-SU-C380B	13,944,483	42,898,658	29,967,149

SPU - BC-SU-C410B - Shared Cost Projects

43000 - Water Fund	20,184,337	33,473,751	22,276,576
44010 - Drainage and Wastewater Fund	20,235,126	32,956,956	15,344,869
45010 - Solid Waste Fund	1,102,034	2,841,878	4,561,370
Total for BSL: BC-SU-C410B	41,521,497	69,272,585	42,182,815

SPU - BC-SU-C510B - Technology

43000 - Water Fund	6,121,054	5,061,580	4,243,500
44010 - Drainage and Wastewater Fund	4,739,076	5,150,950	4,299,000
45010 - Solid Waste Fund	2,195,941	1,987,569	1,507,500
Total for BSL: BC-SU-C510B	13,056,071	12,200,099	10,050,000

SPU - BO-SU-N000B - General Expense

00100 - General Fund	2,115,522	1,874,250	1,967,963
43000 - Water Fund	137,632,982	147,339,310	143,617,623
44010 - Drainage and Wastewater Fund	294,845,255	332,921,343	319,679,215
45010 - Solid Waste Fund	154,356,232	166,465,485	169,202,240
Total for BSL: BO-SU-N000B	588,949,991	648,600,389	634,467,041

SPU - BO-SU-N100B - Leadership and Administration

00100 - General Fund	11,939	-	-
43000 - Water Fund	44,015,213	58,113,414	58,295,487
44010 - Drainage and Wastewater Fund	51,139,811	62,543,732	68,948,332
45010 - Solid Waste Fund	14,594,761	18,640,534	20,109,288
Total for BSL: BO-SU-N100B	109,761,724	139,297,679	147,353,108

SPU - BO-SU-N200B - Utility Service and Operations

00100 - General Fund	10,927,350	18,925,026	21,950,458
14000 - Coronavirus Local Fiscal Recovery Fund	-	-	955,824
43000 - Water Fund	66,095,140	68,202,401	83,153,226

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44010 - Drainage and Wastewater Fund	66,702,965	70,120,481	72,311,073
45010 - Solid Waste Fund	29,038,371	33,830,859	35,704,245
Total for BSL: BO-SU-N200B	172,763,826	191,078,767	214,074,827
Department Total	1,109,623,533	1,399,444,095	1,318,642,613
Department Full-Time Equivalents Total*	1,433.30	1,440.30	1,478.30

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Summary by Fund Seattle Public Utilities

	2020	2021	2022
	Actuals	Adopted	Adopted
00100 - General Fund	13,054,811	20,799,276	23,918,421
14000 - Coronavirus Local Fiscal Recovery Fund	-	-	955,824
43000 - Water Fund	313,650,596	390,433,010	379,220,533
44010 - Drainage and Wastewater Fund	579,524,508	743,975,483	674,857,497
45010 - Solid Waste Fund	203,393,618	244,236,326	239,690,338
Budget Totals for SPU	1,109,623,533	1,399,444,095	1,318,642,613

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Revenue Overview

2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
331110	Direct Fed Grants	539,257	-	-
334010	State Grants	32,989	-	-
341040	Sales Of Maps & Publications	2,609	-	-
343210	Transfer Station Charges	13,440	-	-
Total Revenues for: 00100 - General Fund		588,294	-	-
309010	Non-Operating Revenues	-	3,232,566	644,386
331110	Direct Fed Grants	29,318	-	-
332020	Build America Bonds Subsidy Pa	1,937,152	1,619,000	1,570,774
333110	Ind Fed Grants	56,885	-	-
334010	State Grants	(12,326)	8,199,810	5,378,270
337010	Grants & Contr From Local Govt	66,063	-	-
337080	Other Private Contrib & Dons	4,932,415	-	-
343010	Architect/Engineering Svc Chrg	367,687	-	-
343020	Services For Others-Nonop	(10,607)	-	-
343080	Unbilled Rev	(620,472)	-	-
343090	Elderly Utility Credit	(5,412,736)	-	-
343110	Retail Water Utility Services	203,577,678	205,119,999	211,242,278
343120	Wholesale Water Sales	56,781,737	53,081,037	54,321,934
343130	Other Utility Operating Rev	4,116,474	4,226,340	5,277,272
343310	Recoveries	468,547	-	-
343320	Recoveries-Sundry	1,579	-	-
343350	Municipal Utility Services	10,045,755	10,246,670	11,604,216
343360	Tap Revenue	9,614,237	7,972,660	8,072,319
350180	Misc Fines & Penalties	41,394	-	-
350190	Nsf Check Fees	32,825	-	-
360020	Inv Earn-Residual Cash	2,923,351	-	-
360210	Oth Interest Earnings	7,463	-	-
360220	Interest Earned On Delinquent A	33,290	-	-
360310	Lt Space/Facilities Leases	7,313	-	-
360320	Rent From Operating Property	541,742	-	-
360350	Other Rents & Use Charges	203,973	672,000	791,149
360380	Sale Of Junk Or Salvage	65,135	-	-
360420	Other Judgments & Settlements	470,345	-	-
360750	Misc Reimb Adj-Pers & Other	18,514	2,286,846	2,616,420

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360900	Miscellaneous Revs-Other Rev	245,976	-	-
379020	Capital Contributions	369,068	-	-
379030	Capital Contr-Private Grants	(309)	-	-
379040	Capital Contr-Connect Charge	4,770,084	-	-
395020	Timber Sales	561,301	-	-
Total Revenues for: 43000 - Water Fund		296,230,851	296,656,928	301,519,018
400000	Use of/Contribution to Fund Balance	-	93,776,082	77,751,515
Total Resources for:43000 - Water Fund		296,230,851	390,433,010	379,270,533
331110	Direct Fed Grants	31,728	-	-
332020	Build America Bonds Subsidy Pa	1,632,214	1,686,168	1,686,168
333110	Ind Fed Grants	15,218	-	-
334010	State Grants	459,084	1,598,155	73,325,211
337010	Grants & Contr From Local Govt	214,135	-	-
337080	Other Private Contrib & Dons	12,431,547	-	-
341040	Sales Of Maps & Publications	43	-	-
343010	Architect/Engineering Svc Chrg	3,469,461	-	-
343020	Services For Others-Nonop	424,077	-	-
343080	Unbilled Rev	(2,170,395)	-	-
343090	Elderly Utility Credit	(10,689,493)	-	-
343130	Other Utility Operating Rev	-	3,579,201	6,488,437
343140	Wastewater Utility Services	309,026,540	314,331,518	336,861,072
343150	Drainage Utility Services	155,021,496	166,926,594	167,988,275
343160	Side Sewer Permit Fees	1,832,830	1,831,939	1,925,617
343170	Sewer Connection Charges	353,778	-	-
343180	Drainage Permit Fees	471,085	519,431	494,934
343310	Recoveries	278,676	-	-
343350	Municipal Utility Services	2,931,528	-	-
350180	Misc Fines & Penalties	48,160	-	-
360020	Inv Earn-Residual Cash	5,499,122	-	-
360210	Oth Interest Earnings	6,810	-	-
360220	Interest Earned On Deliquent A	475	-	-
360300	St Space Facilities Rentals	26,533	-	-
360320	Rent From Operating Property	2,196	-	-
360350	Other Rents & Use Charges	20,872	-	-
360420	Other Judgments & Settlements	3,356,399	-	-
360750	Misc Reimb Adj-Pers & Other	-	2,215,479	2,685,966
360900	Miscellaneous Revs-Other Rev	32,025	-	-
379020	Capital Contributions	8,534,102	1,736,000	-
379030	Capital Contr-Private Grants	(155)	-	-

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Total Revenues for: 44010 - Drainage and Wastewater Fund		493,260,090	494,424,484	591,455,679
400000	Use of/Contribution to Fund Balance	-	249,550,999	83,451,818
Total Resources for:44010 - Drainage and Wastewater Fund		493,260,090	743,975,483	674,907,497
309010	Non-Operating Revenues	-	847,518	939,667
331110	Direct Fed Grants	10,107	-	-
334010	State Grants	364,221	-	-
343090	Elderly Utility Credit	(5,144,641)	-	-
343130	Other Utility Operating Rev	380,927	-	-
343200	Solid Waste Utility Services	208,769,129	211,504,612	219,981,057
343210	Transfer Station Charges	15,422,396	13,356,825	13,751,613
343240	Commercial Disposal Charges	680,307	-	-
343280	Recycled Materials Rev	3,715,240	2,154,509	3,803,732
350180	Misc Fines & Penalties	224,667	-	-
350190	Nsf Check Fees	475	-	-
360020	Inv Earn-Residual Cash	1,848,339	-	-
360220	Interest Earned On Delinquent A	3,857	-	-
360350	Other Rents & Use Charges	7,221	-	-
360420	Other Judgments & Settlements	77,453	-	-
360540	Cashiers Overages & Shortages	(95)	-	-
360750	Misc Reimb Adj-Pers & Other	6,281	8,804,041	8,407,471
Total Revenues for: 45010 - Solid Waste Fund		226,365,883	236,667,506	246,883,540
400000	Use of/Contribution to Fund Balance	-	7,568,820	(7,193,202)
Total Resources for:45010 - Solid Waste Fund		226,365,883	244,236,326	239,690,338
Total SPU Resources		1,016,445,118	1,378,644,819	1,293,868,368

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Appropriations by Budget Summary Level and Program

SPU - BC-SU-C110B - Distribution

The purpose of the Distribution Budget Summary Level, a Capital Improvement Program funded by water revenues, is to repair and upgrade the City's water lines, pump stations, and other facilities.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Distribution	25,368,862	31,095,001	35,688,387
Total	25,368,862	31,095,001	35,688,387
Full-time Equivalents Total*	79.00	79.00	79.00

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SPU - BC-SU-C120B - Transmission

The purpose of the Transmission Budget Summary Level, a Capital Improvement Program funded by water revenues, is to repair and upgrade the City's large transmission pipelines that bring untreated water to the treatment facilities, and convey water from the treatment facilities to Seattle and its suburban wholesale customers' distribution systems.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Transmission	5,382,036	20,129,412	16,514,021
Total	5,382,036	20,129,412	16,514,021
Full-time Equivalents Total*	5.00	5.00	5.00

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SPU - BC-SU-C130B - Watershed Stewardship

The purpose of the Watershed Stewardship Budget Summary Level, a Capital Improvement Program funded by water revenues, is to implement projects associated with the natural land, forestry, and fishery resources within the Tolt, Cedar, and Lake Youngs watersheds.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Watershed Stewardship	1,753,381	298,356	2,170,333
Total	1,753,381	298,356	2,170,333
Full-time Equivalents Total*	8.00	8.00	8.00

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SPU - BC-SU-C140B - Water Quality & Treatment

The purpose of the Water Quality & Treatment Budget Summary Level, a Capital Improvement Program funded by water revenues, is to design, construct, and repair water treatment facilities and remaining open-water reservoirs.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Water Quality & Treatment	886,253	13,214,127	3,604,945
Total	886,253	13,214,127	3,604,945
Full-time Equivalents Total*	14.00	14.00	14.00

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SPU - BC-SU-C150B - Water Resources

The purpose of the Water Resources Budget Summary Level, a Capital Improvement Program funded by water revenues, is to repair and upgrade water transmission pipelines and promote residential and commercial water conservation.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Water Resources	2,221,777	12,031,263	7,052,669
Total	2,221,777	12,031,263	7,052,669
Full-time Equivalents Total*	12.00	12.00	12.00

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SPU - BC-SU-C160B - Habitat Conservation Program

The purpose of the Habitat Conservation Budget Summary Level, a Capital Improvement Program funded by water revenues, is to manage projects directly related to the Cedar River Watershed Habitat Conservation Plan.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Habitat Conservation Program	3,989,560	1,474,395	2,603,765
Total	3,989,560	1,474,395	2,603,765
Full-time Equivalents Total*	15.00	15.00	15.00

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SPU - BC-SU-C230B - New Facilities

The purpose of the New Facilities Budget Summary Level, a Capital Improvement Program funded by solid waste revenues, is to design and construct new facilities to enhance solid waste operations.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
New Facilities	1,403,445	19,250,000	6,155,694
Total	1,403,445	19,250,000	6,155,694
Full-time Equivalents Total*	9.00	9.00	9.00

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SPU - BC-SU-C240B - Rehabilitation & Heavy Equipment

The purpose of the Rehabilitation and Heavy Equipment Budget Summary Level, a Capital Improvement Program funded by solid waste revenues, is to implement projects to repair and rehabilitate the City's solid waste transfer stations and improve management of the City's closed landfills and household hazardous waste sites.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Rehabilitation & Heavy Eqpt	702,835	1,220,000	2,450,000
Total	702,835	1,220,000	2,450,000

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SPU - BC-SU-C333B - Protection of Beneficial Uses

The purpose of the Protection of Beneficial Uses Budget Summary Level, a Capital Improvement Program funded by drainage revenues, is to make improvements to the City's drainage system to reduce the harmful effects of storm water runoff on creeks and receiving waters by improving water quality and protecting or enhancing habitat.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Protection of Beneficial Uses	7,652,565	21,139,104	20,910,556

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Total	7,652,565	21,139,104	20,910,556
Full-time Equivalents Total*	14.00	14.00	14.00

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SPU - BC-SU-C350B - Sediments

The purpose of the Sediments Budget Summary Level, a Capital Improvement Program funded by drainage and wastewater revenues, is to restore and rehabilitate natural resources in or along Seattle's waterways.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Sediments	3,176,623	3,867,219	4,560,404
Total	3,176,623	3,867,219	4,560,404
Full-time Equivalents Total*	7.00	7.00	7.00

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SPU - BC-SU-C360B - Combined Sewer Overflows

The purpose of the Combined Sewer Overflow (CSO) Budget Summary Level, a Capital Improvement Program funded by drainage and wastewater revenues, is to plan and construct large infrastructure systems, smaller retrofits, and green infrastructure for CSO Summary.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Combined Sewer Overflows	88,650,004	134,109,402	98,151,462
Total	88,650,004	134,109,402	98,151,462
Full-time Equivalents Total*	30.00	30.00	30.00

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SPU - BC-SU-C370B - Rehabilitation

The purpose of the Rehabilitation Budget Summary Level, a Capital Improvement Program funded by drainage and wastewater revenues, is to rehabilitate or replace existing drainage and wastewater assets in kind, to maintain the current functionality of the system.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
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Rehabilitation	28,438,599	38,267,638	40,685,437
Total	28,438,599	38,267,638	40,685,437
Full-time Equivalents Total*	30.00	30.00	30.00

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SPU - BC-SU-C380B - Flooding, Sewer Backup & Landslide

The purpose of the Flooding, Sewer Back-up, and Landslides Budget Summary Level, a Capital Improvement Program funded by drainage and wastewater revenues, is to plan, design and construct systems aimed at preventing or alleviating flooding and sewer backups in the City of Seattle, protecting public health, safety, and property. This program also protects SPU drainage and wastewater infrastructure from landslides, and makes drainage improvements where surface water generated from City rights-of-way contributes to landslides.

Program Expenditures	2020	2021	2022
	Actuals	Adopted	Adopted
Flooding, Sewer Backup & Lndsl	13,944,483	42,898,658	29,967,149
Total	13,944,483	42,898,658	29,967,149
Full-time Equivalents Total*	25.00	25.00	25.00

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SPU - BC-SU-C410B - Shared Cost Projects

The purpose of the Shared Cost Projects Budget Summary Level, which is a Capital Improvement Program, is to implement the Water, Drainage and Wastewater, and Solid Waste Utility's share of capital improvement projects that receive funding from multiple SPU funds.

Program Expenditures	2020	2021	2022
	Actuals	Adopted	Adopted
Shared Cost Projects	41,521,497	69,272,585	42,182,815
Total	41,521,497	69,272,585	42,182,815
Full-time Equivalents Total*	95.00	95.00	95.00

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SPU - BC-SU-C510B - Technology

The purpose of the Technology Budget Summary Level, a Capital Improvement Program, is to make use of technology to increase the Water, Drainage and Wastewater, and Solid Waste Utility's

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efficiency and productivity.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Technology	13,056,071	12,200,099	10,050,000
Total	13,056,071	12,200,099	10,050,000
Full-time Equivalents Total*	41.00	41.00	41.00

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SPU - BO-SU-N000B - General Expense

The purpose of the General Expense Budget Summary Level is to provide for the Utility's general expenses such as debt service, taxes and major contracts.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Budget Reserves	-	8,914,284	13,019,732
Capital Purchases	122,115	238,859	313,636
Debt Service	165,195,185	170,057,449	166,747,774
Major Contracts	286,693,118	308,299,579	302,774,050
Taxes and Fees	136,939,573	161,090,218	151,611,849
Total	588,949,991	648,600,389	634,467,041
Full-time Equivalents Total*	-	-	1.00

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The following information summarizes the programs in General Expense Budget Summary Level:

Budget Reserves

The purpose of the Budget Reserves Program is to appropriate funds to maintain a necessary working reserve for unanticipated expenditures that may develop during the fiscal year. These are important due to the utility need to plan revenue on a six-year horizon.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Budget Reserves	-	8,914,284	13,019,732

Capital Purchases

The purpose of the Capital Purchases Program is to provide appropriation for the utility to purchase equipment that cannot be purchased using bond proceeds.

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Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Capital Purchases	122,115	238,859	313,636

Debt Service

The purpose of the Debt Service Program is to provide appropriation for new bond issuance costs as well as principal and interest payments on previously issued bonds and loans.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Debt Service	165,195,185	170,057,449	166,747,774

Major Contracts

The purpose of the Major Contracts Program is to provide appropriation for large service contracts that SPU has with solid waste contractors and for water and wastewater treatment costs.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Major Contracts	286,693,118	308,299,579	302,774,050
Full Time Equivalents Total	-	-	1.00

Taxes and Fees

The purpose of the Taxes Program is to provide appropriation for payment of city and state taxes.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Taxes and Fees	136,939,573	161,090,218	151,611,849

SPU - BO-SU-N100B - Leadership and Administration

The purpose of the Leadership and Administration Budget Summary Level is to provide overall management and policy direction for Seattle Public Utilities and to provide core management and administrative services like finance, human resources, and facility management.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	60,733,914	62,592,009	66,778,969
Departmental Indirect Costs	69,318,385	83,286,162	88,426,694
Divisional Indirect Costs	1,012,393	1,253,337	1,279,806
Indirect Cost Recovery Offset	(22,076,537)	(20,302,238)	(22,293,753)
Paid Time Off Indirect Costs	(1,841,519)	4,443,206	4,353,109
Pooled Benefits Indirect Costs	2,615,087	8,025,203	8,808,284
Total	109,761,724	139,297,679	147,353,108
Full-time Equivalents Total*	116.60	118.60	139.60

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The following information summarizes the programs in Leadership and Administration Budget Summary Level:

Citywide Indirect Costs

The purpose of the Citywide Indirect Costs program is to fund internal services costs originating from outside of the department such as allocated costs from the Department of Finance and Administrative Services and Seattle Information Technology Department.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	60,733,914	62,592,009	66,778,969

Departmental Indirect Costs

The purpose of the Departmental Indirect Costs program is to fund costs associated with management of the department. This may include personnel costs related to department leadership and administration or other administrative costs such as external rent and operating supplies or services.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Departmental Indirect Costs	69,318,385	83,286,162	88,426,694
Full Time Equivalents Total	116.60	118.60	139.60

Divisional Indirect Costs

The purpose of the Divisional Indirect Costs program is to fund administrative costs generated by sub-departmental units.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Divisional Indirect Costs	1,012,393	1,253,337	1,279,806

Indirect Cost Recovery Offset

The purpose of the Indirect Cost Recovery Offset program is to reflect the adjustment to the Leadership and Administration BSL occurring as a result of the Utility's general and administrative overhead allocation.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Indirect Cost Recovery Offset	(22,076,537)	(20,302,238)	(22,293,753)

Paid Time Off Indirect Costs

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The purpose of the Paid Time Off program is to fund salary and benefit costs associated with City-provided leave benefits such as holiday pay, sick time, vacation time, executive leave or other leave benefits, including termination payouts for vacation and sick leave.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Paid Time Off Indirect Costs	(1,841,519)	4,443,206	4,353,109

Pooled Benefits Indirect Costs

The purpose of the Pooled Benefits program is to fund department costs associated with health and dental insurance, workers compensation, and unemployment insurance contributions.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Pooled Benefits Indirect Costs	2,615,087	8,025,203	8,808,284

SPU - BO-SU-N200B - Utility Service and Operations

The purpose of the Utility Service and Operations Budget Summary Level is to fund the direct delivery of essential Customer Service programs and the operating expenses for Pre-Capital Planning & Development, Project Delivery, Drainage and Wastewater, Solid Waste, Water and General Fund programs.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Customer Service	21,484,811	24,491,609	24,730,490
Drainage System	7,404,905	10,169,240	10,406,370
DWW Facilities & Equip	1,453,767	1,277,248	1,292,747
DWW System Operations	25,534,479	27,281,525	29,623,478
Emergency Response	17,433,500	2,260,259	2,360,772
Engineering	9,107,814	18,127,091	18,591,338
Pre-Capital Planning	3,462,550	4,392,736	4,243,265
Solid Waste Facilities & Equip	4,718,953	5,983,638	5,929,372
Solid Waste Operations	27,506,585	33,571,626	38,188,980
Wastewater System	11,388,263	12,825,670	13,337,154
Water Distribution System	10,150,346	12,860,675	12,954,197
Water Facilities & Equipment	2,379,938	2,961,111	2,869,012
Water Supply & Transmssn System	5,250,727	5,285,926	5,418,362
Water System Operations	25,487,188	29,590,414	44,129,291
Total	172,763,826	191,078,767	214,074,827
Full-time Equivalents Total*	932.70	937.70	953.70

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The following information summarizes the programs in Utility Service and Operations Budget Summary Level:

Customer Service

The purpose of the Customer Service Program is to provide appropriation to manage and provide customer service support for the direct delivery of programs and services.

Expenditures/FTE	2020	2021	2022
	Actuals	Adopted	Adopted
Customer Service	21,484,811	24,491,609	24,730,490
Full Time Equivalents Total	249.00	249.00	254.00

Drainage System

The purpose of the Drainage System Program is to provide appropriation for maintaining the drainage system, drainage conveyance, stormwater detention and green stormwater infrastructure.

Expenditures/FTE	2020	2021	2022
	Actuals	Adopted	Adopted
Drainage System	7,404,905	10,169,240	10,406,370
Full Time Equivalents Total	-	-	2.00

DWW Facilities & Equip

The purpose of the DWW Facilities and Equipment Program is to provide appropriation for drainage and wastewater operating and decant facilities

Expenditures/FTE	2020	2021	2022
	Actuals	Adopted	Adopted
DWW Facilities & Equip	1,453,767	1,277,248	1,292,747

DWW System Operations

The purpose of the DWW System Operations Program is to provide appropriation for drainage and wastewater overall system planning, system modeling and analysis, source control, compliance and outreach and education.

Expenditures/FTE	2020	2021	2022
	Actuals	Adopted	Adopted
DWW System Operations	25,534,479	27,281,525	29,623,478
Full Time Equivalents Total	-	-	1.00

Emergency Response

The Emergency Response Program provides appropriation to procure necessary equipment and provide maintenance and support services in case of emergencies.

Expenditures/FTE	2020	2021	2022
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	Actuals	Adopted	Adopted
Emergency Response	17,433,500	2,260,259	2,360,772

Engineering

The purpose of the Engineering Program is to provide engineering design and support services, construction inspection, and project management services to capital improvement projects and to the managers of facilities.

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Engineering	9,107,814	18,127,091	18,591,338
Full Time Equivalents Total	107.00	107.00	108.00

Pre-Capital Planning

The purpose of the Pre-Capital Planning Program is to support business case development, project plans, and options analysis. This program will capture all costs associated with a project that need to be expensed during its life cycle, including any post-construction monitoring and landscape maintenance.

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Pre-Capital Planning	3,462,550	4,392,736	4,243,265

Solid Waste Facilities & Equip

The purpose of the Solid Waste Facilities & Equipment Program provides appropriation to maintain and support the solid waste facilities and landfills.

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Solid Waste Facilities & Equip	4,718,953	5,983,638	5,929,372
Full Time Equivalents Total	-	-	1.00

Solid Waste Operations

The purpose of the Solid Waste Operations Program provides appropriation for overall solid waste system planning, operations of the transfer stations, solid waste outreach and management of the Local Hazardous Waste Mitigation Program (LHWMP).

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Solid Waste Operations	27,506,585	33,571,626	38,188,980
Full Time Equivalents Total	91.56	91.56	97.56

Wastewater System

The Wastewater System Program provides appropriation to maintain wastewater conveyance,

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pump stations and storage.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Wastewater System	11,388,263	12,825,670	13,337,154
Full Time Equivalents Total	233.05	233.05	233.05

Water Distribution System

The Water Distribution System Program provides appropriation to maintain water distribution conveyance, pump stations and reservoirs.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Water Distribution System	10,150,346	12,860,675	12,954,197
Full Time Equivalents Total	120.09	120.09	120.09

Water Facilities & Equipment

The Water Facilities & Equipment Program provides appropriation to maintain water storage facilities.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Water Facilities & Equipment	2,379,938	2,961,111	2,869,012

Water Supply & Transmssn System

The Water Supply and Transmission System Program provides appropriation to operate and maintain the water pipelines, reservoirs and water sheds.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Water Supply & Transmssn System	5,250,727	5,285,926	5,418,362

Water System Operations

The Water System Operations Program provides appropriation to plan and monitor the overall water system and water quality lab, and includes the work for the Cedar River Habitat conservation.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Water System Operations	25,487,188	29,590,414	44,129,291
Full Time Equivalents Total	132.00	137.00	137.00

Seattle Department of Transportation

Sam Zimbabwe, Director

(206) 684-5000

<http://www.seattle.gov/transportation>

Department Overview

The Seattle Department of Transportation (SDOT) develops, maintains, and operates a transportation system that promotes the safe and efficient mobility of people and goods, and enhances the quality of life, environment, and economy of Seattle and the surrounding region. The City's transportation infrastructure is estimated to be worth approximately \$28 billion, including these major system assets:

- 1,548 lane-miles of arterial streets;
- 2,396 lane-miles of non-arterial streets;
- 2,293 miles of sidewalks;
- 124 bridges;
- 499 stairways;
- 581 retaining walls;
- 22 miles of seawalls;
- 1,118 signalized intersections;
- 47 miles of multi-purpose trails;
- 2,293 miles of improved sidewalks and median pathways;
- 142 miles of on-street bicycle facilities;
- 38,000 street trees;
- 1,512 pay stations;
- 31,823 curb ramps;
- more than 194,000 signs

The SDOT budget covers three major lines of business:

The **Transportation Capital Improvement Program** includes the major maintenance and replacement of SDOT's capital assets; the program also develops and constructs additions to the City's transportation infrastructure. The program includes the Major Maintenance/Replacement, Major Projects, and Mobility-Capital Budget Summary Levels (BSLs).

Operations and Maintenance covers day-to-day operations and routine maintenance that keep people and goods moving throughout the city, which includes operating the city's movable bridges and traffic signals, cleaning streets, repairing potholes, issuing permits, maintaining trees, and transportation planning and engineering. The five BSLs in this area are: Bridges and Structures; Maintenance Operations; Mobility-Operations; Parking Enforcement; and Right-of-Way Management.

Business Management and Support provides overall policy direction and business support for SDOT and includes the Leadership and Administration and General Expense BSLs.

Seattle Department of Transportation

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	32,500,540	54,595,885	66,587,353
Other Funding - Operating	231,437,010	217,276,720	241,832,938
Total Operations	263,937,550	271,872,605	308,420,291
Capital Support			
General Fund Support	54,837	2,060,728	2,400,000
Other Funding - Capital	343,445,270	362,696,697	420,347,327
Total Capital	343,500,107	364,757,424	422,747,327
Total Appropriations	607,437,657	636,630,029	731,167,618

Full-Time Equivalents Total* 958.00 959.00 1,116.50

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Overview

The City of Seattle, like the rest of the country, is still recovering from the impacts of the COVID-19 pandemic. In addition to adverse public health impacts, the pandemic has had a devastating impact on national, state, and local economies resulting in significant declines in revenues and increases in emergency spending. While 2020 saw significant decreases in resources available to local governments, 2021 saw more optimistic rebounds in overall revenues including an infusion of significant amounts of federal relief funds. However, many transportation-specific funding sources are lagging.

Significant revenue shortfalls from 2020 due to the economic downturn, as well as cost pressures from the West Seattle Bridge closure and resulting traffic mitigation, increasing construction costs, and emergency storm and transportation event response activities have consumed much of the Seattle Department of Transportation's (SDOT's) financial reserves. Consequently, SDOT's budget is relying on revenues collected in the year of expenditure, as well as numerous sources of one-time grants and other partner funding, and a continuation of 2021 budget reductions through 2022. For this reason, the 2022 Adopted Budget for the Seattle Department of Transportation reflects largely a cost-to-continue budget that maintains core services with limited expansion of projects and programs. General principles underlying our approach to the 2022 Adopted Budget are:

- Maintaining essential services, safety requirements and basic maintenance and restoration of transportation infrastructure (including the West Seattle High Bridge)
- Minimizing direct impacts to under-served communities and engaging in an equity-centered recovery process
- Improving financial transparency and funding flexibility through aligning the Capital Improvement Program with anticipated annual spending; and
- Maintaining continuity of necessary staff resources to support core services, delivery, and return-to-work ramp-up activities.

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The 2022 Adopted Budget continues making investments that enhance safe environments for walking, biking, riding transit, driving, and moving freight based on geographic equity and community need. All budget investments are intended to further integrate SDOT's master plans and continue to implement a comprehensive Move Seattle strategy that maintains and expands the City's transportation infrastructure. All investments are prioritized based on safety, need, regulatory requirements and policies established by the City.

Some highlights of the 2022 Adopted Budget are:

Transportation Network Company Tax Investments: Revenue collected from the new taxes on Transportation Network Companies (TNCs) established in 2020 are split between housing and transportation purposes, after implementation costs and the Dispute Resolution Center has been fully funded. In the 2022 Adopted Budget, SDOT is anticipating \$3,246,000 to support the following activities:

- **Development updates to the Center City Connector streetcar project (\$2.4 million):** This work will support updating cost estimation and impacts, after the project was paused in 2018. The work is critical in allowing SDOT to determine next steps on the project and integrate planning with Sound Transit 3 project work.
- **Recovering with Sustainable and Equitable Transportation (ReSET) program (\$550,000):** This new program will invest TNC tax dollars into pedestrian, transit access, and livability projects in communities that were disproportionately impacted by COVID-19, both in health impacts and economic conditions. The program will reach communities directly through focus groups and direct engagement activities.
- **Transportation Equity Workgroup (\$296,000):** Funding for this work was included in the 2021 Adopted Budget, and this additional funding will allow the Transportation Equity Workgroup, which brings an equity focus to SDOT's work across the department, to continue their work in 2022.

Capital Budget Re-appropriation: As part of the 2022 Adopted Budget, SDOT will be aligning their Capital Improvement Program budget with the department's Capital Spending Plan, a more frequently updated cost planning exercise than the annual budget. Rather than accumulating unspent capital appropriations year-over-year, SDOT will seek to amend the budget, so appropriations better reflect projected current year capital spending. This process allows SDOT to communicate capital budgets through the annual budget process with more transparency and consistency to Council and the public, and is a best practice already used in the Seattle Public Utilities and Seattle City Light capital budgets.

Clean-Up in the Right-of-Way (ROW): Trash, litter and debris across the city has worsened during the COVID-19 pandemic. To address this, the proposed budget includes \$10.03 million in funding for critical operations that ensure our public spaces are clean, safe, and accessible. This investment package includes:

1. **Continue the Clean Cities Initiative:** Through December 2022, funding a surge-level response to address immediate recovery needs through strategies such as the purple bag program, community litter abatement, graffiti rangers and needle disposal. SDOT will continue to participate in the City's Clean Teams response, along with the Parks Department and Seattle Public Utilities, to provide a coordinated, rapid response to address hot spots throughout the city.
2. **Support City efforts to maintain clean and accessible ROW and Parks:** Resourcing the expanded demand on Seattle Parks and Recreation (SPR) to address impacts of unmanaged encampments, such as litter removal, site restoration, storage of personal belongings, and data collection and reporting. Included in this work is continuation of SDOT's base level funding for SPR cleaning in the ROW.
3. **Enhance RV remediation:** SDOT will be resourcing Seattle Public Utilities to work collaboratively with people living in RVs to maintain clean and accessible areas in the ROW around RVs. As part of this effort, SPU will hire a new Field Coordinator who will support connecting people living in RVs to resources as part of their role.

Workforce Continuity: Over the last 3 years, SDOT has relied on temporary workers to support new initiatives and pilot programs, ramp up delivery on projects with discrete timelines (i.e. the Levy to Move Seattle), and fill workforce gaps left by major economic changes during COVID. Because much of this work is critical in sustaining transportation programs and infrastructure into the future, SDOT is adding 37.5 FTE in the 2022 Adopted Budget to

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help transition its temporary workforce into permanent support for ongoing programs, as well as establish critical new positions for transportation priorities. This does not include 120 additional positions due to the transfer of Parking Enforcement Officers to SDOT (see section below for more detail) and 3 administrative positions that were included in the 2021 Adopted Budget to support this work.

Seattle Transportation Benefit District: As part of the 2021 budget process, the City Council passed legislation that increased the City's vehicle license fees (also known as "car tab fees") from \$20 per vehicle to \$40 per vehicle. The City Council also directed SDOT to undertake a public engagement process to determine how to allocate the revenue from the car tab increase. SDOT conducted public outreach in early 2021 and proposed a spending plan based on this feedback, and Council adopted this plan for the first 6 months. The 2022 Adopted Budget programs these revenues consistent with that stakeholder engagement process. In addition, the adopted budget continues to invest in transit service and capital investments that are funded by STBD's sales tax, consistent with Ordinance 126115.

West Seattle Bridge and other Bridge Investments: In March of 2020, the West Seattle High Bridge was closed to traffic due to cracking of the main span. City Council requested an audit on all City bridges, which was published by the Office of City Auditor in September 2020. The report found that bridges across the city required more investment in maintenance and repairs. SDOT will increase bridge investments by \$5.3 million to replace components of movable (bascule) bridges as well as the 4th Ave South bridge.

Parking Enforcement: This change implements the transfer of the Parking Enforcement unit from the Seattle Police Department (SPD) to SDOT in the 2022 Adopted Budget, totaling \$18,446,040 and 120.00 FTE. Ordinance 126420 authorized the transfer of Parking Enforcement Officers (PEO) from the Police Department to SDOT effective September 2021. This unit was transferred because its core functions - the management of street parking and the right-of-way, and the enforcement thereof - is more appropriately situated in SDOT than in SPD. The Adopted Budget provides annual funding for this unit.

Federal Funding: The Adopted Budget allocates Coronavirus Local Fiscal Recovery (CLFR) funds to SDOT as part of Seattle Rescue Plan 3 (SRP3), as part of the Clean City funding noted in the "Clean-up in the Right-of-Way" section above. This work was additionally expanded by the City Council during the Adopted Budget process. See the Seattle Rescue Plan section of this 2022 Budget Book for more on SRP3.

Transportation Revenues

The 2022 Adopted Budget relies on several funding sources to support transportation needs—sources include: federal, state, and local grants; bonds; Move Seattle property tax levy; Commercial Parking Tax (CPT); vehicle license fees (VLF); fees for service; Real Estate Excise Tax (REET); street vacation fees; gas tax; multi-modal funds; property sale proceeds; school zone and red light camera fines; sales tax; and an annual allocation from the City's General Fund.

In 2022, projected transportation-specific revenues are expected to decrease compared to 2021 Adopted Revenues. Total departmental revenues decreased by \$43.6 million or 9.4%, due almost entirely to the large one-time federal grant allocations that occurred in 2021 for specific projects. Offsetting this lower grant revenue in 2022 are increases in CPT and revenues related to the Transportation Benefit District (both sales tax and vehicle license fee components), as the new measure comes into effect. These changes largely reflect optimism around economic recovery through COVID-19, but financial pressure continues for SDOT as costs to deliver transportation services increase faster than revenues are projected to increase.

The 2022 Adopted Budget includes legislation to adjust SDOT's street use permit fees (Ordinance 126474). These changes advance the goal of full cost recovery for permitting while continuing existing free permit programs for businesses and homeowners. The fee permit bill updates the hourly service rates and permit fees to improve cost recovery, adds new permit fees for "Street Improvement Lite" and Council term permits, and changes the Street Vacation filing fee to a permit fee to standardize the fee collection process in SDOT's permit system. The budget legislation will also transition Public Space Management permits from charging separately for review and issuance fees to instead incorporate the cost of review into the permit fee. This means that while public space management

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permit fees are increasing, overall costs to most applicants will go down and will also be more predictable and transparent.

For 2022, the November Forecast update projected commercial parking tax revenue at \$36.5 million for 2022, an increase of \$10.4 million over the 2021 year-end estimate, reflecting actual and forecasted returns in this revenue stream as people return to downtown in 2022. In addition, the City Council increased the base rate of the Commercial Parking Tax by 2% effective in 2022 via passage of Ordinance 126488, adding another \$2.9 million, totaling \$39.4 million in anticipated CPT revenues. These revenues are leveraged to back bond financing of both seawall and waterfront projects and general transportation needs. Investments of REET supporting SDOT's Capital Improvement Program (CIP) will be focused on funding the West Seattle Bridge through debt service payments and other bridge investments, which will limit future investment in other City projects long-term. Gasoline taxes are projected to remain steady in 2022 at \$14.9 million compared to \$14.2 million, and School Zone and red-light camera revenues are projected at \$15.2 million for 2022, an increase over 2021 Adopted projections of \$13.7 million. Finally, as part of the 2015 Move Seattle Levy, SDOT is required to receive a minimum amount of General Fund resources, which is calculated at \$46.3 million in 2022, adjusted for inflation. The 2022 Adopted Budget invests \$47.4 million of General Fund towards transportation purposes (not including TNC tax and Parking Enforcement Officer investments, which are General Fund activities not counted toward the minimum requirement).

Council Changes to the Proposed Budget

The City Council made the following changes to the Mayor's 2022 Proposed Budget:

- Expand the Clean City Initiative: The 2022 Proposed Budget includes \$6.2 million of one-time Coronavirus Local Fiscal Recovery (CLFR) funds to continue this program for all City departments, with \$2.8 million for SDOT, for service through August 2022. Funding supports a temporary surge in cleaning activities to address illegal dumping and trash in the public right-of-way, parks, open space, and around encampments. The City Council added an additional \$1.39 million of one-time Coronavirus Local Fiscal Recovery (CLFR) funds to SDOT to extend the Clean City Initiative through the end of 2022. Funding will support the SPR and SDOT cleaning teams through SDOT's budgeted allowance.
- Replace Commercial Parking Tax with Real Estate Excise Tax: Due to a revised November Forecast that saw a \$3.6 million reduction in projected Commercial Parking Tax for 2022, the City Council added a one-time increase of \$3.6 million of Real Estate Excise tax to make up the shortfall, to support debt service payments in 2022.
- Replace General Fund with Commercial Parking Tax and Real Estate Excise Tax: The City Council replaced \$2.4 million of General Fund resources by allocating Real Estate Excise Tax and transferring Commercial Parking Tax between a number of different capital and operating projects. This action was taken due to an increase of Real Estate Excise Tax resources in the November Forecast projection, and a reduction in General Fund resources.
- Authorize \$100 million in Bonds and increase funding for Bridge Maintenance: This action authorizes SDOT to issue bonds up to \$100 million in 2022, plus \$3 million in issuance costs. An additional \$3.1 million in Real Estate Excise Tax was added to pay for debt service costs associated with this issuance in 2022. Future debt service is anticipated to be \$7.6 million annually and will have to be allocated in future budgets. In addition, this action added \$1.2 million to fund design for Spokane Street Swing Bridge Hydraulic Overhaul (\$300,000) and Spokane Viaduct Rehabilitation (\$900,000).
- Increase Commercial Parking Tax to support Bridge Maintenance and Vision Zero: This action increases the Commercial Parking Tax from 12.5% to 14.5% effective July 1, 2022, projecting to generate \$2.9 million in new tax revenue in 2022. This revenue is allocated to expanding the Structures Major Maintenance CIP project by \$1.2 million to support increased bridge maintenance, a \$1.2 million expansion to the Vision Zero CIP Project to improve pedestrian safety, and \$200,000 to develop design concepts for potential changes to Lake Washington Boulevard (noted below).
- Implement Battery Street Portal Improvements: This change adds \$500,000 of Real Estate Excise Tax to install small-scale capital improvements to the Battery Street Portal area.
- Ballard Avenue Streetscape Design: This action adds \$270,000 from the Transportation Fund to support design for improvements to Ballard Avenue that encourage café streets uses.

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- Redesign Lake Washington Boulevard: City Council approved an additional \$200,000 to support design and outreach in developing a new approach to Lake Washington Boulevard that would include potential closure of the street for pedestrian and non-motorized vehicle use. This will be supported by the increase in Commercial Parking Tax noted previously.
- Construct Sidewalk Infrastructure in District 2: City Council added \$2 million of Real Estate Excise Tax to prioritize implementation of sidewalks at 22nd Avenue S, South Othello Street, and streets adjacent to Rainier View Elementary School.
- Expand Home Zone Projects: This action adds \$1 million of Real Estate Excise Tax to expand the Neighborhood Traffic Control Program to fund new Home Zone projects in North and South Seattle areas that lack sidewalks and historically underserved neighborhoods.
- Market to MOHAI Phase 2 Implementation: This change adds \$655,000 to begin the implementation of Phase 2 of the Market to MOHAI pedestrian lighting project.
- Promote Adaptive Cycle Programs: City Council added \$25,000 to allow the Outdoors for All Adaptive Cycle Program available free of charge from May 1st through September 30th.
- Columbia City Patio Improvements: This action adds \$120,000 of JumpStart funding to upgrade the currently temporary Columbia City Patio to a permanent pedestrian and community plaza.
- Errata: Make a technical adjustment to the revenue projections for the Seattle Streetcar.

Please see the Incremental Budget Changes section for more detail on each City Council Change in the 2022 Adopted Budget.

City Council Provisos to the Adopted 2022 Budget

The following Provisos were included in the 2022 Adopted Budget:

- Proviso relating to the issuance of \$100 million in bonds for bridge maintenance
- Proviso relating to the spending of funds on Pedestrian Master Plan capital projects
- Proviso relating to the spending of funds on the Citywide Integrated Transportation Plan
- Proviso relating to the spending of funds on 45th Ave and I-5 intersection pedestrian improvements

Please see the Incremental Budget Changes section for more information on these City Council Provisos.

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Incremental Budget Changes

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	Dollars	FTE
2022 Beginning Budget	669,483,326	959.00
 Baseline		
Baseline Adjustments for 2020 Ongoing Q4S Items	(2,500,000)	-
Baseline Adjustments for 2021 One-Time Operating Expense Items	9,425,450	-
Baseline Adjustments for 2021 Ongoing Operating Administrative Transfers	-	-
Baseline Adjustments for Personnel Costs - Parking Enforcement Officers	4,045	-
Citywide Adjustments for Standard Cost Changes	5,083,676	-
First Hill Streetcar Operations Technical Adjustment	-	-
Revenue Adjustments - Baseline	-	-
South Lake Union Streetcar Operations Technical Adjustment	-	-
 Proposed Operating		
Administrative Staffing Costs for Parking Enforcement Unit	908,000	-
Car Share Budget Legislation	-	-
Citywide Integrated Transportation Plan	2,500,000	-
Clean City Initiative Funding Expansion	2,800,000	-
Climate Implementation Plan and Calculator	300,000	-
New \$20 Vehicle License Fee-Funded Operating Investments	4,058,627	2.00
Planning and Street Use Reductions	(407,804)	-
Program Reductions	(300,506)	-
SDOT Encampment Clean-Up Funding Transfer to Parks	100,000	-
SDOT Staffing Needed to Support Existing Commitments	-	30.50
Sound Transit Staffing	131,427	2.00
STBD Transit Service and Staffing	19,185,928	1.00
Street Use Contingent Budget Authority	1,000,000	-
Street Use Service Rate and Fee Updates	-	-
Streetcar Operations Reductions	(400,000)	-
TNC Tax Funding for ReSET O&M Programs	150,000	-
Transfer Parking Enforcement Budget Overtime	803,000	-
Transfer Parking Enforcement Unit budget	13,772,024	120.00
Transfer to Support Seattle Public Utilities RV Remediation	(556,064)	-
Transit and Mobility Reductions	(2,183,591)	-
Transportation Equity Workgroup	183,709	-
Transportation Operations Reductions	(2,115,251)	-
 Proposed Capital		
ATEC Revenue Allocations to APS Capital Program	1,400,000	-

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Center City Connector Project Development Update	2,400,000	-
CIP Adjustment	41,687,820	-
CIP Adjustment - West Seattle Bridge Bonds	(23,250,000)	-
Duwamish Valley Investments - 8th Ave Pedestrian Improvements	1,750,000	-
New \$20 Vehicle License Fee-Funded Capital Investments	3,669,445	-
North of Downtown Mobility Action Plan Update	394,000	-
Position Budget Changes	-	-
Program Incremental REET to Moveable Bridges & 4th Avenue South Bridge	5,252,000	-
Rainier Beach Neighborhood Street Activation	250,000	-
Shoreline Street Ends Restoration	585,000	-
Sound Transit Outreach	560,230	-
STBD Capital Transit Investments	1,000,000	-
TNC Tax Funding for ReSET Capital Programs	400,000	-
Waterfront Funding Transfer	-	-
Proposed Technical		
2021 Q2 Supplemental Ongoing O&M Items	1,010,000	-
Citywide Adjustments for Standard Cost Changes - Parking Enforcement	2,958,971	-
Fund Balancing Entries	-	-
General Fund Revenue Adjustments	-	-
Ongoing Staffing Added in 2021 Q2	288,600	2.00
Revenue Adjustments - Executive	-	-
SDOT "Out Year" Base CIP Adjustment	(19,705,840)	-
SDOT Debt Service Technical Adjustment for 2022	(8,572,234)	-
SDOT O&M Technical Adjustment	(9,706,459)	-
SDOT Q3S "Out Year" Base CIP Adjustment	-	-
SDOT Reimbursable Technical Adjustment	(2,506,702)	-
Street Use Expenditure Alignment	(2,999,681)	-
Revenue Adjustments	-	-
Council		
Adaptive Cycle Program Funding	25,000	-
Authorize Bond Issuance for Bridge Maintenance	4,290,000	-
Battery Street Portal Improvements	500,000	-
Changes to Jumpstart Fund Expenditures, Coronavirus Local Recovery Fund Resources, and Other Community-led Investments	120,000	-
Implementation of Additional Home Zone Projects	1,000,000	-
Increase the Commercial Parking Tax for Capital Improvements	2,430,000	-
Lake Washington Boulevard Redesign	200,000	-
Market to MOHAI Project Phase 2	655,000	-
One-Time Commercial Parking Tax Replacement	-	-
Pedestrian Streetscape Improvements to Ballard Avenue	270,000	-

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Replace General Fund Revenues	-	-
Sidewalk Infrastructure Improvements in District 2	2,000,000	-
Realign REET, CRS-U, and GF Resources Across Departments	-	-
Extend the Clean City Initiative through the end of 2022	1,386,472	-
Errata Corrections to the Proposed Budget and CIP	-	-
Council Provisos		
Proviso \$2.5 million in SDOT for the Citywide Integrated Transportation Plan	-	-
Proviso Improvements to the NE 45th Street Crossing of Interstate 5	-	-
Proviso Pedestrian Improvements in District 2	-	-
Proviso \$100 Million Bonding for Bridge Improvements	-	-
Total Incremental Changes	\$61,684,292	157.50
Total 2022 Adopted Budget	\$731,167,618	1116.50

Description of Incremental Budget Changes

Baseline

Baseline Adjustments for 2020 Ongoing Q4S Items

Expenditures \$(2,500,000)

This item adds ongoing appropriations created by the 2020 4th Quarter Supplemental Budget Legislation.

Baseline Adjustments for 2021 One-Time Operating Expense Items

Expenditures \$9,425,450

This item reverses one-time operating expense items from the 2021 budget.

Baseline Adjustments for 2021 Ongoing Operating Administrative Transfers

Expenditures -

This technical item reconciles ongoing operating administrative budget transfers approved during the first quarter of 2021 in the Proposed 2022 Budget.

Baseline Adjustments for Personnel Costs - Parking Enforcement Officers

Expenditures \$4,045

This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints. This item only applies to Parking Enforcement Officers.

Citywide Adjustments for Standard Cost Changes

Expenditures \$5,083,676

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Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for Judgement and Claims, healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

First Hill Streetcar Operations Technical Adjustment

Expenditures -

This item makes technical adjustments to SDOT's baseline budget for the projected operating expenses of the First Hill Streetcar. This item is budget-neutral and makes accounting adjustments to in order to budget at the appropriate level of detail.

Revenue Adjustments - Baseline

Revenues \$16,320,334

This item aligns SDOT's 2022 Revenues with the current revenue forecast as of 3/18/2021.

South Lake Union Streetcar Operations Technical Adjustment

Expenditures -

This item makes technical adjustments to SDOT's baseline budget for the projected operating expenses of the South Lake Union Streetcar. This item is budget-neutral and makes accounting adjustments to in order to budget at the appropriate level of detail.

Proposed Operating

Administrative Staffing Costs for Parking Enforcement Unit

Expenditures \$908,000

This item transfers the PEO unit's administrative support ("back of house") budget to SDOT. This funding will be used to support 3.0 FTE providing human resources and finance support that were previously approved in the 2021 Adopted Budget. Previously, these functions were performed by SPD and will now be performed by SDOT.

Car Share Budget Legislation

Revenues \$(147,000)

This item reduces the 2022 revenue to General Fund by \$105,000 and to Transportation Fund by \$42,000 to account for proposed changes to the car share provisions of the Seattle Municipal Code. The Seattle Department of Transportation is proposing budget legislation to update car share operations fees, update geographic coverage requirements for equitable service, and incentivize electrifying car share. Car sharing provides transportation options for Seattle residents and has been a successful part of Seattle's sustainable transportation system since the early 2000s. The proposed legislation reduces a portion of the car share fees to better align with current paid parking costs and increase program flexibility by moving to a fee-per-trip model charged to the car share company. In the short term, SDOT expects lower revenues from car share due to this change. But as car share fleet sizes expectedly grow over time, car share revenue is expected to increase under the proposed change in the fee model.

Citywide Integrated Transportation Plan

Expenditures \$2,500,000

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This item funds a Citywide Integrated Transportation Plan that includes integrating all the various transportation modes (pedestrian, bike, transit, freight) into a single plan that addresses the City's key priorities: equity, climate action, safety, and asset management.

Clean City Initiative Funding Expansion

Expenditures \$2,800,000

This item increases budget by \$2,800,000 to extend funding for the Clean City Initiative into 2022. Clean City is a joint effort by Seattle Public Utilities, Seattle Parks and Recreation, Office of Economic Development, and Seattle Department of Transportation to address a backlog in removal of litter and garbage across the city. Funding for this request is Federal recovery assistance (CLRF2). This will fund clean-up services through August 2022. This item is part of a package of CLFR-funded or CLFR-enabled items comprising Seattle Rescue Plan 3 (SRP3). See the Seattle Rescue Plan section of this 2022 Budget Book for more on SRP3.

Climate Implementation Plan and Calculator

Expenditures \$300,000

This item increases the General Fund appropriation by \$300,000 to advance SDOT's climate actions as part of the Green New Deal. The request will fund \$150,000 for consultant services to develop an SDOT Climate Implementation Plan. It also funds \$150,000 for updating SDOT's Climate and Congestion Calculator, which includes adding key data that will improve calculation of emissions baselines and evaluation of alternatives. This is part of a package of Green New Deal items funded by the payroll expense tax (Jumpstart) funds.

New \$20 Vehicle License Fee-Funded Operating Investments

Expenditures \$4,058,627

Position Allocation 2.00

The 2022 Adopted Budget increases operating appropriations due to the new \$20 vehicle license fee (VLF) effective July 2021 and imposed via Ordinance 126234. This item increases funding for operations and maintenance consistent with a 2021 prioritization process that was conducted to solicit external stakeholder feedback as directed by a 2021 Adopted Budget proviso. This item provides \$1.89 million for bridges & structures maintenance, \$500,000 for bike traffic signals, and \$556,000 for each of the following three items: bicycle lane cleaning, crosswalk remarking, and citywide transportation planning. This item also adds two positions for bridge maintenance planning work.

Planning and Street Use Reductions

Expenditures \$(407,804)

This item continues reductions of various programs that were reduced in the 2021 Adopted Budget. The reductions impact various programs in Street Use and Planning areas, including reduction for direct purchases and contracted services, postponing non-urgent services in Waterways Operations, materials, supplies, and holding positions vacant for labor savings reductions. These reductions were made in response to the pandemic and the decreased revenues associated with reduced economic activity. The reductions lower both labor and non-labor expenses in a manner that minimizes impacts to existing staff and service delivery.

Program Reductions

Expenditures \$(300,506)

This item reflects a continuation of reductions identified in the 2021 budget process. It reduces budget across multiple programs in SDOT's Transportation Operations, Policy and Planning, and Right-of-Way Maintenance and Urban Forestry divisions for activities including traffic control plan review services, small-scale transportation

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planning initiatives, and reduces frequency of street sweeping and mowing services. The reductions were made in response to the pandemic and the decreased revenues associated with reduced economic activity.

SDOT Encampment Clean-Up Funding Transfer to Parks

Expenditures	\$100,000
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This item increases SDOT's annual payment by \$100,000 to Seattle Parks and Recreation Department (SPR) for obstruction removals in ROW areas from \$1,000,000 to \$1,100,000 to reflect inflationary adjustments since the contract was initiated in 2018. SPR partners with SDOT and Seattle Public Utilities in the cleaning of unsanctioned encampments on parklands and in the right-of-way. As of 2021, SPR facilitates the City's obstruction process and prioritizes sites for Multi-Department Rules (MDAR) removal based on hazards and other site conditions.

SDOT Staffing Needed to Support Existing Commitments

Expenditures	-
Position Allocation	30.50

This item maintains staffing capacity within SDOT to continue to provide basic services and voter-approved projects and programs delivered throughout the department by converting 20 Term-Limited Assignment (TLA) positions, 2 contract-in positions, and 2 emergency positions to regular ongoing positions; by adding 0.5 FTE to an existing position; and by requesting 6 new regular positions, for a total increase of 30.5 FTE. No additional budget appropriation authority or revenues are needed, as the costs and funding for these positions are already built into SDOT's 2022 baseline Budget. These positions support and perform essential services necessary to fulfill SDOT's mission and commitments to the community. All 24 conversions in this request (20 TLA positions, 2 contract-in positions, and 2 emergency positions) will expire during 2021-2022; establishing regular, ongoing positions at the start of 2022 to carry out this work will help ensure seamless delivery of services, with the potential to retain experienced and knowledgeable staff.

Sound Transit Staffing

Expenditures	\$131,427
Position Allocation	2.00

This item adds 1.0 FTE Strategic Advisor 3 to work with Sound Transit 3 (ST3) and with other City departments to provide information, analysis, and engineering expertise to determine the best alignment for the West Seattle to Ballard Light Rail Extension (WSBLE). This item also creates 1.0 FTE Executive 2 position to serve as the City's ST3 Designated Representative to Sound Transit, a role funded by Sound Transit and previously performed by a consultant.

STBD Transit Service and Staffing

Expenditures	\$19,185,928
Position Allocation	1.00

This item supports ongoing and planned transit service investments funded by Seattle Transportation Benefit District (STBD) Proposition 1, which voters passed in the November 2020 election. This budget adjustment is consistent with the spending allocations identified in Ordinance 126115. It also includes a budget-neutral conversion of one emergency position to a permanent position. This FTE manages the ORCA Opportunity and Transportation Access programs.

Street Use Contingent Budget Authority

Expenditures	\$1,000,000
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Seattle Department of Transportation

This item provides contingent budget authority for Street Use Permitting and Enforcement to allow the program to adjust to rapid changes in permit volumes that had not been anticipated during the annual budget development process. This spending authority will only be utilized with the advice and consent of the City Budget Office based on a review of permit volumes, revenues, and service delivery metrics such as permit processing times and overtime utilization.

Street Use Service Rate and Fee Updates

Revenues \$3,262,000

This item increases revenues from the Street Use Permit and Enforcement Program to reflect anticipated revenues from adopted budget legislation (Ordinance 126474). This legislation updates the hourly service rates and permit fees to improve cost recovery, adds new permit fees for Street Improvement Lite and Council Term permits, changes the Street Vacation filing fee to a permit fee, and modifies the structure of Public Space Management permits. The legislation continues existing free permit programs for businesses and homeowners. The legislation advances the goal of achieving full cost recovery in SDOT's street use program.

Streetcar Operations Reductions

Expenditures \$(400,000)

This one-time item reduces appropriation authority by \$200,000 in the South Lake Union Streetcar Operations BSL and by \$200,000 in the First Hill Streetcar Operations BSL. This reduction continues the service levels in place since September 2020 and is consistent with reductions made in the 2021 Adopted Budget. The item reduces the frequency of service on both streetcar lines and changes the hours of streetcar operations.

TNC Tax Funding for ReSET O&M Programs

Expenditures \$150,000

This item adds \$150,000 of Transportation Network Company Tax funding to pedestrian and public space improvements as part of the City's equitable recovery effort focused on addressing the disproportionate impact of the events of the past year and how recovery efforts should be prioritized in those communities. This is a companion request to Capital Program expansion of \$650,000, which aims to create an equitable and vibrant recovery through a series of pedestrian, transit access and livability improvements. This will support one-time operation and maintenance efforts for improvements that are not creating capital assets, such as pavement marking and painting.

Transfer Parking Enforcement Budget Overtime

Expenditures \$803,000

This item transfers the PEO unit overtime budget to SDOT. As part of the 2021 Adopted Budget, the PEO overtime budget was split across SPD and CSCC. This change request recognizes this funding for overtime in SDOT.

Transfer Parking Enforcement Unit budget

Expenditures \$13,772,024

Position Allocation 120.00

This item transfers the Parking Enforcement Officer (PEO) unit budget from Seattle Police Department (SPD) and Community Safety and Communications Center (CSCC) to the Seattle Department of Transportation and includes the transfer of 120 Parking Enforcement Officer positions. As part of the 2021 Adopted Budget, the PEO unit budget was split across the SPD and CSCC. This item recognizes this funding for the PEO unit center in SDOT.

Transfer to Support Seattle Public Utilities RV Remediation

Seattle Department of Transportation

Expenditures \$(556,064)

This item transfers \$556,064 to Seattle Public Utilities to support enhanced RV remediation in the right-of-way. This program was established in 2018 and is supported by the General Fund to help manage trash and abandoned RVs on city streets.

Transit and Mobility Reductions

Expenditures \$(2,183,591)

This item reflects continuation of reductions identified in the 2021 budget process. The reductions were made in response to the pandemic and the decreased revenues associated with reduced economic activity. The reductions lower both labor and non-labor expenses in a manner that minimizes impacts to existing staff and service delivery. This reduction impacts multiple programs within the Transit and Mobility Division including: less public education programming for the Pay-by-Phone program for parking fees, reducing the number of parking pay stations from 1,500 to 1,000 citywide, reducing labor support for the Corridor Project Development program, reducing labor support for Transit Service and Strategy Development program, and lowering the credit card processing fee budget for parking paid by credit card transactions.

Transportation Equity Workgroup

Expenditures \$183,709

This item increases appropriation by \$183,709 to continue funding for the Transportation Equity Workgroup (TEW) from the Transportation Network Company (TNC) tax proceeds. Appropriation for the non-labor TEW expense is currently one-time funding, ending in 2021. This proposal changes the funding from one-time to ongoing to continue this important work in delivering projects with a focus on impacts to BIPOC communities.

Transportation Operations Reductions

Expenditures \$(2,115,251)

This item reduces budget in the Transportation Operations Division continuing reductions identified in the 2021 budget process. This will provide less funding for travel pattern studies and planning for spot improvements. It also reduces software expenses in the Transportation Operations Center and Traffic Data & Records groups. The reductions were made in response to the pandemic and the decreased revenues associated with reduced economic activity.

Proposed Capital

ATEC Revenue Allocations to APS Capital Program

Expenditures \$1,400,000

This item increases funding for installation of Accessible Pedestrian Signals at signalized intersections. This item is funded through Automated Traffic Enforcement Camera revenue that is restricted for purposes dedicated to "equitable access and mobility for persons with disabilities". This revenue is new in 2021 as SDOT embarks on Automated Traffic Enforcement through a pilot program extending to 2023.

Center City Connector Project Development Update

Expenditures \$2,400,000

This item adds \$2,400,000 using Transportation Network Company (TNC) Tax revenues to advance a Center City Connector (C3) Project Development Update. Resolution 31914 directs these revenues to be used in support of projects related to transportation and transit including the Center City Streetcar Connector. The C3 project is one of five high-priority, high-capacity transit projects identified in the 2012 and 2016 Transit Master Plans. Largely on

Seattle Department of Transportation

pause at 100% design since April 2018, additional scope needs, and emerging issues necessitate a comprehensive project review to assess how to proceed with the C3 project. The request utilizes TNC taxes intended for streetcar capital and operations. The C3 project is a proposed expansion of the Seattle Streetcar system that will join the existing South Lake Union and the First Hill Streetcar lines, creating a contiguous streetcar system throughout downtown Seattle with new north-south connections from Stewart St. at Westlake Center to Jackson St. in Pioneer Square. The new connection was estimated to increase daily streetcar ridership from approximately 5,500 average weekday riders to an estimated 18,000 riders, and provide multi-modal connections to Colman Dock, King Street Station, and Link light rail.

CIP Adjustment

Expenditures \$41,687,820

This item appropriates budget that was abandoned as part of the 2021 3rd Quarter Supplemental Budget Legislation. With this change, SDOT is implementing a new Capital Budget process that realigns the department's six-year CIP budget to the latest project spending plans, which are updated and communicated to Council and the public more frequently than the annual budget. SDOT intends to make this part of an annual synchronization of SDOT's capital budget and spend plan to ensure greater transparency and more up-to-date information on SDOT's Capital Budget programs and projects.

CIP Adjustment - West Seattle Bridge Bonds

Expenditures \$(23,250,000)

This change updates 2022 bond sale assumptions and grant budget awarded to the West Seattle Bridge project.

Duwamish Valley Investments - 8th Ave Pedestrian Improvements

Expenditures \$1,750,000

This change is part of a package of investments that expand the Duwamish Valley Program for 2022. The expanded program is intended to increase opportunities for youth and provide community and economic development in accordance with the Duwamish Valley Action Plan. This item will link the Georgetown community to its only waterfront access by improving 8th Ave. S and the street end park, including pedestrian safety, natural drainage, and open space.

New \$20 Vehicle License Fee-Funded Capital Investments

Expenditures \$3,669,445

The 2022 Adopted Budget increases capital appropriations due to the new \$20 vehicle license fee (VLF) effective July 2021 and imposed via Ordinance 126234. This item increases funding for capital projects consistent with a 2021 prioritization process that was conducted to solicit external stakeholder feedback as directed by a 2021 Adopted Budget proviso. This item adds \$2.2 million to the Vision Zero CIP, \$1.1 million to the Sidewalk Safety Repair project, and \$334,000 for the SDOT ADA Program.

North of Downtown Mobility Action Plan Update

Expenditures \$394,000

This item increases budget for the North of Downtown Mobility Action Plan Capital Improvement Project that supports mobility and access in the "North of Downtown" Queen Anne and neighborhood by constructing infrastructure, such as bicycle, pedestrian, and transit improvements around the new arena construction. This request fully appropriates the annual contribution from the Oak View Group, Seattle's arena partner, for the Plan. Please see the proposed 2022-2027 CIP for more information on this project.

Seattle Department of Transportation

Position Budget Changes

Expenditures -

This item is a budget-neutral, technical change that shifts appropriation between accounts within several capital projects related to position requests in SDOT's 2022 Proposed Budget.

Program Incremental REET to Moveable Bridges & 4th Avenue South Bridge

Expenditures \$5,252,000

This item increases budget by \$6,452,000 of Real Estate Excise Tax (REET) with \$5,252,000 in 2022 and \$1,200,000 in 2023 to fund the replacement of mechanical/electrical components for three of the City's moveable bridges and support rehabilitation work on the 4th Avenue South bridge. The University, Ballard, and Spokane bascule bridges will collectively receive \$4,300,000 of REET resources to replace and upgrade various mechanical and electrical components to ensure continued operations. These bridges provide vital connections throughout the city for transit, vehicular, pedestrian, and bicycle traffic and also preserve maritime connections between Seattle's various bodies of water. The remaining \$2,152,000 of appropriation will support repairs for the 4th Avenue South bridge (commonly referred to as "4th Over Argo"). This bridge serves as a primary connection between the Georgetown and Downtown neighborhoods. The structure's age, higher volume of vehicular traffic, and increased vehicle weight loads have caused deterioration of the cantilevered ends of the main span piers. Repairs must be made to the bridge to ensure the safety of the public and maintain neighborhood connections.

Rainier Beach Neighborhood Street Activation

Expenditures \$250,000

The proposed budget provides \$250,000 to fund public space improvements in Detective Cookie Chess Park in the Rainier Beach Neighborhood. Improvements include adding hardscape to improve transit access, pedestrian lighting, and landscaping to complement a community-led design initiative that serves BIPOC seniors and youth.

Shoreline Street Ends Restoration

Expenditures \$585,000

This item restores 2022 appropriation authority that had been reduced in the 2021 Adopted Budget as part of COVID-19 reductions. This funding will be used to continue permit enforcement, project development, and program management functions in the Shoreline Street Ends program. The 2021 reduction was based on concerns over revenue shortfall that did not materialize.

Sound Transit Outreach

Expenditures \$560,230

This item increases budget by \$560,230 for Sound Transit 3 (ST3) using Street Use fees. Of this amount, \$248,835 will be used to obtain outreach services to be provided by the Department of Neighborhoods to continue engagement support for West Seattle and Ballard Extensions. An additional \$311,395 is allocated for professional services to assist with engineering analysis, impact and alternative review associated with the West Seattle and Ballard Link Extension alignment.

STBD Capital Transit Investments

Expenditures \$1,000,000

This item provides capital investments funded by Seattle Transportation Benefit District (STBD) Proposition One, which voters passed in the November 2020 election. The STBD Transit Improvements CIP will support the design and delivery of bus-only lanes and other transit priority projects in 2022-2027. This item is consistent with Ordinance

Seattle Department of Transportation

126115, which allocates up to \$3 million of STBD sales tax annually for maintenance and capital improvements that will maximize the efficiency and reliability of transit operations.

TNC Tax Funding for ReSET Capital Programs

Expenditures \$400,000

This item funds public space projects aimed at supporting equitable and vibrant recovery through a series of pedestrian, transit access and livability improvements. This investment will focus on spaces that bring people together to support community recovery. Project work includes street lighting improvements, pedestrian paving projects, crosswalks, curb ramps, and more in communities that have historically seen less investment in transportation infrastructure.

Waterfront Funding Transfer

Expenditures -

This change request shifts funding between the two Central Waterfront capital projects in the SDOT budget, the Alaskan Way Main Corridor project (MC-TR-C072) and the Overlook Walk and East West Connections project (MC-TR-C073).

It reduces LID, Philanthropy, REET and LTGO bond proceeds in the Alaskan Way Main Corridor project by \$15,000,000 in 2023 and increases these funding sources in the Overlook Walk and East West Connections project. This is in order to ensure adequate funding for the Overlook Walk project, one of the projects funded by the Waterfront Local Improvement District, which has seen its estimated cost increase significantly and is slated to begin major construction next year.

This shift is partially offset by increasing reimbursable budget authority in the Alaskan Way Main Corridor project by \$9 million. This represents \$9 million in additional State funding that the WSDOT and City have jointly requested from the State legislature to cover increased cost for the Alaskan Way Main Corridor due to the delayed completion of the SR-99 Tunnel. WSDOT has recommended to the legislature that this cost be funded from the delay settlement funds from the SR-99 tunneling contractor.

Proposed Technical

2021 Q2 Supplemental Ongoing O&M Items

Expenditures \$1,010,000

This technical item aligns operating adjustments approved in the 2021 2nd Quarter Supplemental Budget Legislation with the 2022 Proposed Budget.

Citywide Adjustments for Standard Cost Changes - Parking Enforcement

Expenditures \$2,958,971

This change request reflects citywide technical adjustments made in the baseline phase to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process, and apply to the Parking Enforcement division, only.

Fund Balancing Entries

Revenues \$78,114,724

Seattle Department of Transportation

This is a technical item to record a fund balancing entry for the Move Seattle Levy Fund (10398), Transportation Fund (13000), Seattle Transportation Benefit District Fund (19900), Seattle Streetcar Operations Fund (10800), School Safety Traffic and Pedestrian Improvement Fund (18500), and West Seattle Bridge Bond Fund (36810) which are primarily managed by SDOT.

General Fund Revenue Adjustments

Revenues	\$12,122,641
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This item captures centrally projected and forecasted General Fund revenue increments generated on behalf of the General Fund by this department.

Ongoing Staffing Added in 2021 Q2

Expenditures	\$288,600
Position Allocation	2.00

This is a technical adjustment that applies a 2021 supplemental budget change, which added position authority for the Office of the Waterfront to the 2022 budget. Costs are already budgeted within the Waterfront Project.

Revenue Adjustments - Executive

Revenues	\$2,919,846
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This item is a technical revenue adjustment based on the August 2021 CBO revenue forecast and SDOT forecasting of Gas Tax based on State Data. Other corrections are included where adjustments were identified for SDOT's baseline budget, as well as incremental changes to the Baseline Revenue Forecast.

SDOT "Out Year" Base CIP Adjustment

Expenditures	\$(19,705,840)
Revenues	\$2,700,000

This technical change aligns budget changes made during the 2021 fiscal year to correctly reflect them as part of the 2022-2027 Proposed Capital Improvement Program.

SDOT Debt Service Technical Adjustment for 2022

Expenditures	\$(8,572,234)
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This item is a debt service technical change that updates anticipated Debt Service costs due to changes in financing cost assumptions, adjustments to revenue source allocations within the department, and alignment of annual Long Term General Obligation bond needs based on current project spend plans.

SDOT O&M Technical Adjustment

Expenditures	\$(9,706,459)
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This technical change adjusts operating budgets for various cost changes and budget transfers related to contract inflation, work group reorganizations, and central cost adjustments.

SDOT Q3S "Out Year" Base CIP Adjustment

Expenditures	-
Revenues	-

Seattle Department of Transportation

This item captures the budget impact from 2021 Q3 Supplemental future years.

SDOT Reimbursable Technical Adjustment

Expenditures \$(2,506,702)

This technical change identifies revenues and budget changes associated with work that is fully reimbursed by grants, partnerships, and other city departments.

Street Use Expenditure Alignment

Expenditures \$(2,999,681)

This technical adjustment aligns the budget with anticipated expenditures in SDOT's Street Use program, which is funded by permit issuance fees, hourly service fees, use and occupation fees, and modification fees.

Revenue Adjustments

Revenues \$31,739,186

This is a technical adjustment to align revenues with forecast revenues for the 2022 Budget. Revenue updates in Finance General include many different Funds; the General Fund, Sweetened Beverage Tax Fund, Short-Term Rental Tax Fund, Payroll Tax Fund, Real Estate Excise Tax Funds, Bond Funds, Cumulative Reserve Subfund - Unrestricted, Payroll Tax Fund and the Coronavirus Local Fiscal Recovery Fund.

Council

Adaptive Cycle Program Funding

Expenditures \$25,000

This Council Budget Action adds \$25,000 GF to the Seattle Department of Transportation (SDOT) for programs that promote the use of adaptive cycles. Adaptive cycles provide mobility options and recreational opportunities for persons with disabilities. SDOT's budget includes \$50,000 to support the Adaptive Cycle Rental program offered through the Outdoors For All Foundation. The SDOT funding allows the service to be provided free of charge to users from May 1 through September 30th. The existing SDOT funding comes from bike-share and scooter-share permit fees. This \$25,000 allows for expansion of the free rental program to cover additional hours of operation during the week, to cover additional months of the year, or to expand outreach and program offerings at community events.

Authorize Bond Issuance for Bridge Maintenance

Expenditures \$4,290,000

Revenues \$100,000,000

This Council change authorizes the Department of Finance and Administrative Services (FAS) to issue up to \$103 million of 2022 limited tax general obligation (LTGO) bonds to support bridge maintenance in the Seattle Department of Transportation (SDOT), as well as \$3 million for bond issuance costs. This change also adds \$3.1 million of Real Estate Excise Tax I (REET I) Fund to SDOT for interest-only debt service in 2022. The City will be obligated to fund approximately \$7.6 million of debt service annually in future budgets for the duration of the 20-year term, if this debt is issued. No funding source has been identified for future debt service. In addition, this change adds \$1.1 million of REET I Capital Fund and \$100,000 of REET II Capital Fund to SDOT's Structures Major Maintenance (MC-TR-C112) CIP project. This funding allows SDOT to advance project development to the 90 percent design stage for the following bridge rehabilitation projects: (1) \$300,000 for Spokane Street Swing Bridge Hydraulic Overhaul; and (2) \$900,000 for Spokane Viaduct Rehabilitation.

Battery Street Portal Improvements

Seattle Department of Transportation

Expenditures \$500,000

This change creates a new Battery Street Portal Improvements (MC-TR-C116) Capital Improvement Program (CIP) project in the Seattle Department of Transportation (SDOT), adding \$500,000 of Real Estate Excise Tax II (REET II) Capital Fund to SDOT for the Battery Street Portal Improvements CIP project. The proposed funding allows for design and construction of public space amenities in SDOT right-of-way at the southwest corner of Battery Street and 1st Avenue. Public space amenities may include, but are not limited to: a deck, benches and tables, lighting, waste receptacles, sidewalk improvements, and physical improvements to facilitate the hosting of food trucks on site.

Increase Funding for Columbia City Patio

Expenditures \$120,000

This action adds \$120,000 of JumpStart funding to upgrade the currently temporary Columbia City Patio to a permanent pedestrian and community plaza.

Implementation of Additional Home Zone Projects

Expenditures \$1,000,000

This Council Budget Action adds \$1 million of Real Estate Excise Tax II (REET II) Capital Fund to the Seattle Department of Transportation's (SDOT's) Neighborhood Traffic Control Program (MC-TR-C019) in the Capital Improvement Program (CIP) to plan, design, and construct additional Home Zone projects. The \$1 million allows SDOT to prioritize Home Zones in areas of the city lacking sidewalks and to implement four or five Home Zones among the 18 locations that were previously evaluated in 2019 but have not yet been implemented.

Increase the Commercial Parking Tax for Capital Improvements

Expenditures \$2,430,000

Revenues \$2,900,000

This Council change authorizes an increase in the Commercial Parking Tax (CPT) rate from 12.5 percent to 14.5 percent. The rate increase will become effective on July 1, 2022. The rate increase is anticipated to generate approximately \$2.9 million of additional CPT revenue in 2022. The rate increase is anticipated to generate approximately \$5.8 million of additional CPT revenue in future years. This change adds \$2.4 million in 2022 and \$5.8 million in future years to Seattle Department of Transportation (SDOT) Capital Improvement Program (CIP) projects as follows: (1) \$1.2 million in 2022 and \$2.9 million in future years for the Structures Major Maintenance (MC-TR-C112) CIP project; and (2) \$1.2 million in 2022 and \$2.9 million in future years for the Vision Zero (MC-TR-C064) CIP project.

Lake Washington Boulevard Redesign

Expenditures \$200,000

This Council Budget Action adds \$200,000 of Transportation Fund to the Seattle Department of Transportation (SDOT) to develop design concepts for potential changes to Lake Washington Boulevard and solicit community feedback through an equitable outreach and engagement campaign, generated by the increase to the Commercial Parking Tax included in the 2022 Adopted Budget. The \$200,000 in this Council Budget Action allows SDOT to develop and evaluate design options that promote increased pedestrian and bicycle uses of Lake Washington Boulevard. Options to be considered include 2-way protected bike lanes, expansion of existing off-street facilities, and other design concepts. The funding also allows SDOT to engage in an equitable outreach and community engagement campaign to gather input on these design options.

Market to MOHAI Project Phase 2

Seattle Department of Transportation

Expenditures \$655,000

This Council change adds \$655,000 of Real Estate Excise Tax II (REET II) Capital Fund to the Seattle Department of Transportation (SDOT) for the Market to MOHAI (MC-TR-C095) Capital Improvement Program (CIP) project to implement pedestrian lighting along the 1.4-mile pedestrian corridor from Pike Place Market to South Lake Union. The additional funding implements Phase 2 of the project and install pedestrian lights at three locations: (1) five pedestrian lights along Western Avenue between Lenora Street and Blanchard Street; (2) four pedestrian lights along Bell Street between 5th Avenue and 6th Avenue; and (3) two pedestrian lights along Western Avenue between Lenora Street and Virginia Street.

One-Time Commercial Parking Tax Replacement

Expenditures -

This change replaces \$3.6 million of Commercial Parking Tax used to support debt service with Real Estate Excise Tax in the Transportation Fund to mitigate reduced November 2021 Revenue Forecast assumptions for projected 2022 Commercial Parking Tax Revenues. This change is assumed to be "one-time" for 2022.

Pedestrian Streetscape Improvements to Ballard Avenue

Expenditures \$270,000

This Council Budget Action adds \$270,000 of Transportation Fund to the Seattle Department of Transportation's (SDOT's) Urban Design program to continue design on pedestrian and streetscape improvements to Ballard Avenue NW. This design work will be used to develop a project scope and cost estimate for improvements intended to support the long-term use of the Ballard Avenue NW right-of-way for cafe street uses that were established during the COVID-19 response. The resulting Ballard Avenue NW design treatments will allow the City to pilot cafe street improvements that could later be applied city-wide.

Replace General Fund Revenues

Expenditures -

This Council change uses \$2.4 million of Real Estate Excise Tax II Fund (REET II) to replace \$2.4 million of General Fund (GF) in the Seattle Department of Transportation (SDOT) to make GF resources available for other budget priorities.

Sidewalk Infrastructure Improvements in District 2

Expenditures \$2,000,000

This Council change adds \$2 million of Real Estate Excise Tax I (REET I) Capital Fund to the Seattle Department of Transportation's (SDOT's) Pedestrian Master Plan - New Sidewalks (MC-TR-C058) Capital Improvement Program (CIP) project to plan, design, and construct sidewalk infrastructure in District 2. The intent for this funding is to prioritize implementation of new sidewalks at: (1) 22nd Avenue S between S College Street and S Bayview Street; (2) S Othello Street between Military Road S and Beacon Avenue S; (3) Streets adjacent to Rainier View Elementary School; and (4) Other locations in District 2 as funds allow.

Realign REET, CRS-U, and GF Resources Across Departments

Expenditures -

This Council Budget Action adds \$4.5 million of Real Estate Excise Tax I (REET I) Capital Fund and cut \$4.5 million of Cumulative Reserve Subfund - Unrestricted (CRS-U) Fund in the Seattle Department of Transportation (SDOT), the Seattle Parks and Recreation (SPR), and the Department of Finance and Administrative Services (FAS) for the following Capital Improvement Program (CIP) projects:

Seattle Department of Transportation

- (1) Pedestrian Master Plan - Crossing Improvements (MC-TR-C061) in SDOT: \$1,750,000
- (2) Fortson Square Redesign Implementation (MC-TR-C104) in SDOT: \$250,000
- (3) Major Maintenance Backlog and Asset Management (MC-PR-41001) in SPR: \$2,000,000
- (4) Asset Preservation - Schedule 2 Facilities (MC-FA-APSCH2FAC) in FAS: \$500,000

This Council Budget Action will transfer \$4.5 million from the CRS-U Fund to the General Fund (GF) to make GF available for other budget priorities.

Extend the Clean City Initiative through the end of 2022

Expenditures \$1,386,472

The 2022 Proposed Budget includes \$6.2 million of one-time Coronavirus Local Fiscal Recovery (CLFR) funds to continue this program for all city departments, but only through August 2022. SDOT funding totals \$4.19 million in 2022 with this council change; including \$2.8 million proposed by the Mayor and a \$1.39 million added by the Council to fund this activity through the end of 2022. Funding supports a temporary surge in cleaning activities to address illegal dumping and trash in the public right-of-way, parks, open space, and around encampments and will support the SPR and SDOT cleaning teams that do this work.

Errata Corrections to the Proposed Budget and CIP

Revenues -

This Council Budget Action (CBA) adopts corrections to errors in amounts of appropriations or revenues, the errata, for the 2022 Proposed Budget and the 2022 – 2027 Proposed Capital Improvement Program (CIP) identified by the City Budget Office and Central Staff after transmittal to the City Council. This includes corrections to the expected streetcar fare revenues and fund balance based on current ridership projections.

Council Provisos

Proviso \$2.5 million in SDOT for the Citywide Integrated Transportation Plan

This Council Budget Action imposes the following proviso:

"Of the appropriations in the 2022 budget for the Seattle Department of Transportation's Mobility Operations Budget Summary Level, \$2.5 million is appropriated solely for the Citywide Integrated Transportation Plan and may be spent for no other purpose. Furthermore, no more than \$1 million of the money so appropriated may be spent until the Seattle Department of Transportation files a detailed workplan and community outreach plan with the City Clerk. The Council anticipates that the plan will: (1) identify and prioritize opportunities to promote pedestrian uses through woonerfs, shared spaces, traffic calming, super-blocks and other design treatments; (2) examine future right-of-way uses for future expansion of the light rail network beyond Sound Transit 3; (3) detail how the individual modal plans (Pedestrian Master Plan, Bicycle Master Plan, Freight Master Plan, and Transit Master Plan) will be integrated under the Citywide Integrated Transportation Plan; and (4) identify ways to support community engagement, community-based design, planning and visioning efforts to transform rights-of-way into vibrant public spaces."

Proviso Improvements to the NE 45th Street Crossing of Interstate 5

This Council Budget Action imposes the following proviso:

"Of the appropriations in the 2022 budget for the Seattle Department of Transportation's Mobility Capital BSL, \$350,000 is appropriated solely for non-motorized safety improvements for the NE 45th Street crossing of Interstate 5 and may be spent for no other purpose. This proviso supersedes the proviso in the 2021 Adopted Budget which

Seattle Department of Transportation

directed \$400,000 in the Mobility Capital BSL for bicycle and pedestrian improvements along NE 45th Street between Wallingford and the University District Light Rail Station."

Proviso Pedestrian Improvements in District 2

This Council Budget Action imposes the following proviso:

"Of the appropriations in the 2022 budget for the Seattle Department of Transportation's Pedestrian Master Plan - New Sidewalks (MC-TR-C058) project in the 2022-2027 Capital Improvement Program, \$2 million is appropriated solely for the planning, design, and construction of sidewalk infrastructure in District 2 and may be spent for no other purpose."

Proviso \$100 million Bonding for Bridge Improvements

This Council Budget Action imposes the following proviso:

"Of the appropriations in the 2022 budget for the Seattle Department of Transportation's General Expense Budget Summary Level, \$3,090,000 is appropriated solely for debt service on up to \$100 million of limited tax general obligation (LTGO) bonds. Furthermore, none of the money so appropriated may be spent until the Seattle Department of Transportation provides a written report to Council detailing: (1) how much of the \$100 million of authorized LTGO bonds will be issued in 2022; (2) what projects will be funded by the issuance of these bonds; and (3) what appropriations are necessary to support these projects. Council anticipates that SDOT will provide such a written report by March 31, 2022."

Seattle Department of Transportation

Expenditure Overview

Appropriations	2020 Actuals	2021 Adopted	2022 Adopted
SDOT - BC-TR-16000 - Central Waterfront			
13000 - Transportation Fund	64,240,574	41,990,059	6,194,003
30020 - REET II Capital Fund	(88)	2,900,000	3,200,001
35040 - Waterfront LID #6751	4,053,304	-	65,173,003
35900 - Central Waterfront Improvement Fund	4,598,274	9,500,000	22,144,302
36300 - 2016 Multipurpose LTGO Bond Fund	88,770	-	-
36410 - 2017 LTGO Taxable Bond Fund	1,331	-	-
36500 - 2018 Multipurpose LTGO Bond Fund	(22,097)	-	-
36510 - 2018 LTGO Taxable Bond Fund	(170,715)	-	-
36600 - 2019 Multipurpose LTGO Bond Fund	474,618	-	-
36610 - 2019 LTGO Taxable Bond Fund	(356,900)	-	-
36700 - 2020 Multipurpose LTGO Bond Fund	9,041,124	-	-
36800 - 2021 Multipurpose LTGO Bond Fund	-	10,000,000	-
36810 - 2021 West Seattle Bridge Repair LTGO Bond Fund	-	4,260,000	-
36900 - 2022 Multipurpose LTGO Bond Fund	-	-	10,274,999
36910 - 2022 LTGO Taxable Bond Fund	-	-	4,630,001
37100 - 2023 Multipurpose LTGO Bond Fund	-	-	-
37110 - 2023 LTGO Taxable Bond Fund	-	-	-
TBD - To Be Determined	-	-	-
Total for BSL: BC-TR-16000	81,948,195	68,650,059	111,616,309
SDOT - BC-TR-19001 - Major Maintenance/Replacement			
00100 - General Fund	-	722,890	222,890
00164 - Unrestricted Cumulative Reserve Fund	(1)	-	-
10394 - Bridging The Gap Levy Fund	10,846	-	-
10398 - Move Seattle Levy Fund	44,290,304	29,607,510	59,043,902
13000 - Transportation Fund	24,479,561	7,097,952	6,801,084
18500 - School Safety Traffic and Pedestrian Improvement Fund	(5,920)	-	-
19900 - Transportation Benefit District Fund	94,082	819,280	2,141,209
30010 - REET I Capital Fund	-	440,000	1,100,000

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30020 - REET II Capital Fund	7,502,123	6,500,581	11,397,343
33860 - 2008 Parks Levy Fund	-	-	-
35500 - 2011 Multipurpose LTGO Bond Fund	9,207	-	-
36200 - 2015 Multipurpose LTGO Bond Fund	68,644	-	-
36400 - 2017 Multipurpose LTGO Bond Fund	484,143	-	-
36500 - 2018 Multipurpose LTGO Bond Fund	197,560	-	157,440
36800 - 2021 Multipurpose LTGO Bond Fund	-	6,978,490	-
36810 - 2021 West Seattle Bridge Repair LTGO Bond Fund	29,546,254	27,200,000	1,902,559
36900 - 2022 Multipurpose LTGO Bond Fund	-	-	44,634,160
TBD - To Be Determined	-	-	-
Total for BSL: BC-TR-19001	106,676,803	79,366,703	127,400,587

SDOT - BC-TR-19002 - Major Projects

00164 - Unrestricted Cumulative Reserve Fund	207,729	-	-
13000 - Transportation Fund	2,144,760	805,931	1,951,405
30020 - REET II Capital Fund	202,016	-	-
35840 - 2016 UTGO-Alaskan Way Seawall	33,748	-	-
36400 - 2017 Multipurpose LTGO Bond Fund	(41,289)	-	-
36600 - 2019 Multipurpose LTGO Bond Fund	568,895	-	-
Total for BSL: BC-TR-19002	3,115,858	805,931	1,951,405

SDOT - BC-TR-19003 - Mobility-Capital

00100 - General Fund	54,837	1,560,728	2,400,000
00164 - Unrestricted Cumulative Reserve Fund	5,274	-	-
10394 - Bridging The Gap Levy Fund	26,148	-	-
10398 - Move Seattle Levy Fund	42,903,232	52,865,895	55,711,065
13000 - Transportation Fund	78,926,406	110,003,538	66,444,975
18500 - School Safety Traffic and Pedestrian Improvement Fund	8,968,549	6,933,669	7,997,033
19900 - Transportation Benefit District Fund	5,605,729	9,744,721	13,704,833
30010 - REET I Capital Fund	388,962	7,420,000	9,114,942
30020 - REET II Capital Fund	7,235,357	4,799,229	9,883,435
33850 - 2000 Parks Levy Fund	-	-	-

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36300 - 2016 Multipurpose LTGO Bond Fund	42,637	-	-
36400 - 2017 Multipurpose LTGO Bond Fund	179,564	-	-
36500 - 2018 Multipurpose LTGO Bond Fund	178,014	-	-
36800 - 2021 Multipurpose LTGO Bond Fund	-	15,021,510	-
36810 - 2021 West Seattle Bridge Repair LTGO Bond Fund	-	2,800,000	978,872
36900 - 2022 Multipurpose LTGO Bond Fund	-	-	1,150,000
TBD - To Be Determined	-	-	-
Total for BSL: BC-TR-19003	144,514,709	211,149,289	167,385,155
 SDOT - BO-TR-12001 - South Lake Union Streetcar Operations			
10800 - Seattle Streetcar Operations	3,528,348	4,224,358	4,324,358
13000 - Transportation Fund	(1,136)	-	-
Total for BSL: BO-TR-12001	3,527,212	4,224,358	4,324,358
 SDOT - BO-TR-12002 - First Hill Streetcar Operations			
10800 - Seattle Streetcar Operations	7,999,103	9,466,145	9,666,145
Total for BSL: BO-TR-12002	7,999,103	9,466,145	9,666,145
 SDOT - BO-TR-16000 - Waterfront and Civic Projects			
13000 - Transportation Fund	11,084,054	30,612,193	27,930,253
35900 - Central Waterfront Improvement Fund	-	-	144,300
Total for BSL: BO-TR-16000	11,084,054	30,612,193	28,074,553
 SDOT - BO-TR-17001 - Bridges & Structures			
00100 - General Fund	2,149,971	4,591,003	4,980,102
10398 - Move Seattle Levy Fund	4,555,230	5,189,249	2,800,148
13000 - Transportation Fund	4,532,272	6,605,160	6,645,437
19900 - Transportation Benefit District Fund	-	-	1,890,320
Total for BSL: BO-TR-17001	11,237,474	16,385,412	16,316,007
 SDOT - BO-TR-17003 - Mobility Operations			
00100 - General Fund	17,279,897	15,257,111	20,149,235
10398 - Move Seattle Levy Fund	10,920,993	16,351,914	4,915,550
13000 - Transportation Fund	15,982,092	11,459,836	22,160,052
14500 - Payroll Expense Tax	-	-	420,000
18500 - School Safety Traffic and Pedestrian Improvement Fund	651,344	943,345	943,347

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19900 - Transportation Benefit District Fund	55,229,637	33,020,991	48,773,792
Total for BSL: BO-TR-17003	100,063,962	77,033,197	97,361,976
 SDOT - BO-TR-17004 - ROW Management			
13000 - Transportation Fund	38,715,389	42,995,188	42,130,232
Total for BSL: BO-TR-17004	38,715,389	42,995,188	42,130,232
 SDOT - BO-TR-17005 - Maintenance Operations			
00100 - General Fund	8,899,504	14,632,673	11,683,580
10398 - Move Seattle Levy Fund	3,685,102	5,960,840	2,269,053
13000 - Transportation Fund	21,976,232	16,268,867	22,316,098
14000 - Coronavirus Local Fiscal Recovery Fund	-	-	4,186,472
19900 - Transportation Benefit District Fund	2,889,522	2,883,059	3,432,960
Total for BSL: BO-TR-17005	37,450,359	39,745,439	43,888,163
 SDOT - BO-TR-17006 - Parking Enforcement			
00100 - General Fund	-	-	18,446,040
Total for BSL: BO-TR-17006	-	-	18,446,040
 SDOT - BO-TR-18001 - Leadership and Administration			
00100 - General Fund	(185,398)	910,235	-
10398 - Move Seattle Levy Fund	(113,952)	-	-
13000 - Transportation Fund	8,952,711	-	-
Total for BSL: BO-TR-18001	8,653,361	910,235	-
 SDOT - BO-TR-18002 - General Expense			
00100 - General Fund	4,356,567	18,981,973	11,105,507
10398 - Move Seattle Levy Fund	-	170,000	-
13000 - Transportation Fund	32,892,027	31,125,575	36,740,120
30010 - REET I Capital Fund	-	-	3,090,000
30020 - REET II Capital Fund	15,202,583	5,008,332	11,671,061
Total for BSL: BO-TR-18002	52,451,177	55,285,880	62,606,688
Department Total	607,437,657	636,630,029	731,167,618
Department Full-Time Equivalents Total*	958.00	959.00	1,116.50

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Summary by Fund Seattle Department of Transportation

Seattle Department of Transportation

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	32,555,377	56,656,613	68,987,353
00164 - Unrestricted Cumulative Reserve Fund	213,002	-	-
10394 - Bridging The Gap Levy Fund	36,994	-	-
10398 - Move Seattle Levy Fund	106,240,909	110,145,408	124,739,718
10800 - Seattle Streetcar Operations	11,527,451	13,690,503	13,990,503
13000 - Transportation Fund	303,924,944	298,964,299	239,313,660
14000 - Coronavirus Local Fiscal Recovery Fund	-	-	4,186,472
14500 - Payroll Expense Tax	-	-	420,000
18500 - School Safety Traffic and Pedestrian Improvement Fund	9,613,973	7,877,014	8,940,380
19900 - Transportation Benefit District Fund	63,818,970	46,468,051	69,943,114
30010 - REET I Capital Fund	388,962	7,860,000	13,304,942
30020 - REET II Capital Fund	30,141,990	19,208,142	36,151,840
33850 - 2000 Parks Levy Fund	-	-	-
33860 - 2008 Parks Levy Fund	-	-	-
35040 - Waterfront LID #6751	4,053,304	-	65,173,003
35500 - 2011 Multipurpose LTGO Bond Fund	9,207	-	-
35840 - 2016 UTGO-Alaskan Way Seawall	33,748	-	-
35900 - Central Waterfront Improvement Fund	4,598,274	9,500,000	22,288,602
36200 - 2015 Multipurpose LTGO Bond Fund	68,644	-	-
36300 - 2016 Multipurpose LTGO Bond Fund	131,407	-	-
36400 - 2017 Multipurpose LTGO Bond Fund	622,417	-	-
36410 - 2017 LTGO Taxable Bond Fund	1,331	-	-
36500 - 2018 Multipurpose LTGO Bond Fund	353,478	-	157,440
36510 - 2018 LTGO Taxable Bond Fund	(170,715)	-	-
36600 - 2019 Multipurpose LTGO Bond Fund	1,043,513	-	-
36610 - 2019 LTGO Taxable Bond Fund	(356,900)	-	-
36700 - 2020 Multipurpose LTGO Bond Fund	9,041,124	-	-
36800 - 2021 Multipurpose LTGO Bond Fund	-	32,000,000	-
36810 - 2021 West Seattle Bridge Repair LTGO Bond Fund	29,546,254	34,260,000	2,881,431
36900 - 2022 Multipurpose LTGO Bond Fund	-	-	56,059,159
36910 - 2022 LTGO Taxable Bond Fund	-	-	4,630,001
37100 - 2023 Multipurpose LTGO Bond Fund	-	-	-
37110 - 2023 LTGO Taxable Bond Fund	-	-	-
TBD - To Be Determined	-	-	-
Budget Totals for SDOT	607,437,657	636,630,029	731,167,618

Seattle Department of Transportation

Revenue Overview

2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
395010	Sales Of Land & Buildings	8,578,835	-	-
Total Revenues for: 00164 - Unrestricted Cumulative Reserve Fund		8,578,835	-	-
360900	Miscellaneous Revs-Other Rev	171,527	-	-
Total Revenues for: 10394 - Bridging The Gap Levy Fund		171,527	-	-
311010	Real & Personal Property Taxes	101,502,064	102,255,747	106,142,416
331110	Direct Fed Grants	10	-	-
332010	Fed Entitlmnt-Forfeited Prop	231	-	-
344900	Transportation-Other Rev	275,802	-	-
360020	Inv Earn-Residual Cash	-	978,356	-
360150	Interest On Loan Payoffs	46,767	-	-
360900	Miscellaneous Revs-Other Rev	207,956	-	-
Total Revenues for: 10398 - Move Seattle Levy Fund		102,032,829	103,234,104	106,142,416
400000	Use of/Contribution to Fund Balance	-	6,911,304	18,597,302
Total Resources for:10398 - Move Seattle Levy Fund		102,032,829	110,145,408	124,739,718
337080	Other Private Contrib & Dons	330,219	6,804,000	6,907,395
344900	Transportation-Other Rev	8,338,317	1,171,200	1,191,979
360310	Lt Space/Facilities Leases	89,340	-	-
360360	Sponsorship And Royalties	-	132,000	176,000
374030	Capital Contr-Fed Dir Grants	-	1,000,000	1,000,000
397010	Operating Transfers In	5,550,000	5,296,014	5,266,495
Total Revenues for: 10800 - Seattle Streetcar Operations		14,307,876	14,403,214	14,541,869
400000	Use of/Contribution to Fund Balance	-	(712,711)	(551,366)
Total Resources for:10800 - Seattle Streetcar Operations		14,307,876	13,690,503	13,990,503
316010	B&O Tax	(802)	-	-
316060	B&O Tax-Commercial Parking	19,353,615	29,181,188	40,158,331
318020	Employee Hrs Tax	55	-	-

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318060	Comm Parking Tax Penalties Int	55,163	-	-
322040	Nonbus Lic&Perm-Comm Park	60,550	36,450	36,450
322060	Nonbus Lic&Perm-Sign	(832)	323,264	323,666
322150	Nonbus Lic&Perm-Issuance	3,078,140	1,956,379	1,958,807
322160	Nonbus Lic&Perm-Renewal	34,026	1,448,392	1,450,190
322180	Nonbus Lic&Perm-Oth Street Use	1,756,703	945,689	945,688
322190	Nonbus Lic&Perm-Penalties	(1,514)	-	-
322900	Nonbus Lic&Perm-Other	2,130,731	1,206,554	1,164,554
331110	Direct Fed Grants	38,671,881	62,006,409	8,695,691
332010	Fed Entitlmnt-Forfeited Prop	(231)	-	-
333110	Ind Fed Grants	11,848,949	-	-
334010	State Grants	18,916,125	5,829,135	6,475,480
334090	State Grants-Passthr	424,013	-	-
335011	Multimodal Transportation Dist	1,018,704	1,016,328	1,016,328
335050	Mtr Veh Fuel Tx-St Improvement	13,917,097	14,150,181	14,859,045
337010	Grants & Contr From Local Govt	26,192	-	-
337050	Proceeds-Countywide Tax Levy	1,179,962	1,870,704	1,088,940
337080	Other Private Contrib & Dons	-	649,980	49,947
341200	Scanning Systems License	712,737	-	-
341300	Administrative Fees & Charges	70,456	726,069	726,733
344010	Street Maintenance & Repair	(261,695)	1,473,651	1,475,000
344040	Mitigation Payments	-	234,837	-
344070	Street Occupation Rev	16,503	1,207,484	1,229,648
344080	Street Use Rev	26,995,995	23,966,077	27,536,895
344090	Annual Fees Rev	949,143	1,158,714	1,160,152
344130	Plan Review & Inspection	14,345,148	12,132,907	12,147,965
344900	Transportation-Other Rev	115,471,180	129,618,057	99,340,036
350180	Misc Fines & Penalties	107,225	-	-
360000	Miscellaneous Revs	-	-	2,900,000
360020	Inv Earn-Residual Cash	149,271	-	-
360220	Interest Earned On Delinquent A	(52,509)	-	-
360310	Lt Space/Facilities Leases	203,980	-	-
360380	Sale Of Junk Or Salvage	6,649	-	-
360390	Proceeds From Sale Of Assets	10,509	-	-
360580	Uncollectible Expense - Misc	(384,015)	-	-
360900	Miscellaneous Revs-Other Rev	4,765,341	25,000,000	-
391060	Long-Term Intergovtl Loan Proc	-	559,928	(239)
395010	Sales Of Land & Buildings	7,445,335	1,700,000	335,000
Total Revenues for: 13000 - Transportation Fund		283,019,780	318,398,376	225,074,307

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400000	Use of/Contribution to Fund Balance	-	(19,408,606)	18,060,684
Total Resources for:13000 - Transportation Fund		283,019,780	298,989,770	243,134,991
350030	Parking Infraction Penalties	3,130,339	4,712,665	11,606,609
397010	Operating Transfers In	-	9,000,000	-
Total Revenues for: 18500 - School Safety Traffic and Pedestrian Improvement Fund		3,130,339	13,712,665	11,606,609
400000	Use of/Contribution to Fund Balance	-	(3,571,370)	861,045
Total Resources for:18500 - School Safety Traffic and Pedestrian Improvement Fund		3,130,339	10,141,295	12,467,654
313010	Sales & Use Tax-Local Share	-	33,403,631	-
313020	Sales & Use Tax	26,708,037	-	47,754,551
317030	Trans Ben Dist Vehicle Fees	29,793,977	7,255,103	16,012,120
360900	Miscellaneous Revs-Other Rev	92,841	-	-
Total Revenues for: 19900 - Transportation Benefit District Fund		56,594,855	40,658,734	63,766,671
400000	Use of/Contribution to Fund Balance	-	11,776,394	6,176,443
Total Resources for:19900 - Transportation Benefit District Fund		56,594,855	52,435,128	69,943,114
344900	Transportation-Other Rev	250,000	-	-
360900	Miscellaneous Revs-Other Rev	26,442	-	-
Total Revenues for: 30010 - REET I Capital Fund		276,442	-	-
400000	Use of/Contribution to Fund Balance	-	-	67,173,003
Total Resources for:35040 - Waterfront LID #6751		-	-	67,173,003
337080	Other Private Contrib & Dons	7,500,000	7,445,000	20,000,000
341150	Private Reimbursements	263,349	-	-
Total Revenues for: 35900 - Central Waterfront Improvement Fund		7,763,349	7,445,000	20,000,000
400000	Use of/Contribution to Fund Balance	-	3,555,000	4,288,602
Total Resources for:35900 - Central Waterfront Improvement Fund		7,763,349	11,000,000	24,288,602
344900	Transportation-Other Rev	(20,860)	-	-
Total Revenues for: 36810 - 2021 West Seattle Bridge Repair LTGO Bond Fund		(20,860)	-	-

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360900	Miscellaneous Revs-Other Rev	-	-	100,000,000
Total Revenues for: 36900 -		-	-	100,000,000
2022 Multipurpose LTGO Bond Fund				
Total SDOT Resources		491,122,392	479,391,708	664,432,332

Seattle Department of Transportation

Appropriations by Budget Summary Level and Program

SDOT - BC-TR-16000 - Central Waterfront

The purpose of the Central Waterfront Budget Summary Level is to design, manage, and construct improvements to the transportation infrastructure and public spaces along the Central Waterfront.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Central Waterfront	81,948,195	68,650,059	111,616,309
Total	81,948,195	68,650,059	111,616,309
Full-time Equivalents Total*	-	-	1.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SDOT - BC-TR-19001 - Major Maintenance/Replacement

The purpose of the Major Maintenance/Replacement Budget Summary Level is to provide maintenance and replacement of roads, trails, bike paths, bridges and structures.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Bridges & Structures	57,944,941	46,259,735	90,586,043
Landslide Mitigation	1,950,752	282,212	372,466
Roads	43,044,471	27,249,234	29,003,207
Sidewalk Maintenance	2,219,274	3,063,723	5,015,939
Signs, Signals and Markings	1,035,929	1,435,737	1,412,999
Trails and Bike Paths	394,809	1,067,125	1,000,999
Urban Forestry	86,627	8,937	8,934
Total	106,676,803	79,366,703	127,400,587
Full-time Equivalents Total*	98.25	98.25	100.25

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Major Maintenance/Replacement Budget Summary Level:

Bridges & Structures

The purpose of Bridges and Structures Program is to provide for safe and efficient use of the city's bridges and structures to all residents of Seattle and adjacent regions to ensure movement of people, goods and services throughout the city.

Seattle Department of Transportation

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Bridges & Structures	57,944,941	46,259,735	90,586,043
Full Time Equivalents Total	13.75	13.75	14.75

Landslide Mitigation

The purpose of the Landslide Mitigation Program is to proactively identify and address potential areas of landslide concerns that affect the right-of-way.

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Landslide Mitigation	1,950,752	282,212	372,466
Full Time Equivalents Total	2.00	2.00	2.00

Roads

The purpose of the Roads program is to provide for the safe and efficient use of the city's roadways to all residents of Seattle and adjacent regions to ensure movement of people, goods and services throughout the city.

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Roads	43,044,471	27,249,234	29,003,207
Full Time Equivalents Total	47.00	47.00	47.00

Sidewalk Maintenance

The purpose of Sidewalk Maintenance Program is to maintain and provide for safe and efficient use of the city's sidewalks to all residents of Seattle and adjacent regions to ensure movement of people, goods and services throughout the city.

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Sidewalk Maintenance	2,219,274	3,063,723	5,015,939
Full Time Equivalents Total	6.00	6.00	6.00

Signs, Signals and Markings

The purpose of Signs, Signals and Markings Program is to design, plan and maintain the city's signs, signals, and street, sidewalk markings

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Signs, Signals and Markings	1,035,929	1,435,737	1,412,999
Full Time Equivalents Total	-	-	1.00

Trails and Bike Paths

Seattle Department of Transportation

The purpose of Trails and Bike Paths Program is to maintain and provide for safe and efficient use of the city's trails and bike paths to all residents of Seattle and adjacent regions to ensure movement of people, goods and services throughout the city.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Trails and Bike Paths	394,809	1,067,125	1,000,999
Full Time Equivalents Total	27.75	27.75	27.75

Urban Forestry

The Tree and Landscape Maintenance program provides services to implement the citywide Urban Forestry Management Plan through education, stewardship, protection and maintenance of SDOT's green infrastructure assets including trees and landscapes. Arborists, Foresters, and the Landscape Architect provide design guidance, construction management support, citywide policy guidance and implementation including street tree permitting. Urban Forestry field operations provides critical maintenance of more than 40,000 SDOT street use tree assets and emergency response to over 350,000 right-of-way trees. Field operations is also responsible for the maintenance and operation of more than 200 formally landscaped right-of-way areas such as medians along Beacon Avenue South and Sand Point Way NE.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Urban Forestry	86,627	8,937	8,934
Full Time Equivalents Total	1.75	1.75	1.75

SDOT - BC-TR-19002 - Major Projects

The purpose of the Major Projects Budget Summary Level is to design, manage and construct improvements to the transportation infrastructure for the benefit of the traveling public including freight, transit, other public agencies, pedestrians, bicyclists and motorists.

Program Expenditures	2020	2021	2022
	Actuals	Adopted	Adopted
Alaskan Way Viaduct	1,800,480	-	-
First Hill Streetcar	15	-	-
Mercer West	208,101	-	-
SR-520	1,107,262	805,931	1,951,405
Total	3,115,858	805,931	1,951,405
Full-time Equivalents Total*	24.50	24.50	24.50

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The following information summarizes the programs in Major Projects Budget Summary Level:

Alaskan Way Viaduct

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The purpose of the Alaskan Way Viaduct and Seawall Replacement Program is to fund the City's involvement in the replacement of the seismically-vulnerable viaduct and seawall. The Alaskan Way Viaduct is part of State Route 99, which carries one-quarter of the north-south traffic through downtown Seattle and is a major truck route serving the city's industrial areas

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Alaskan Way Viaduct	1,800,480	-	-
Full Time Equivalents Total	23.00	23.00	23.00

First Hill Streetcar

The purpose of the First Hill Streetcar program is to construct a Streetcar system that connects major medical facilities, Seattle Central College, Seattle University, and mixed income communities to the King Street mobility hub.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
First Hill Streetcar	15	-	-

Mercer West

The purpose of the Mercer West Program is to use existing street capacity along the west portion of Mercer Street more efficiently and enhance all modes of travel, including pedestrian mobility, and provide an east/west connection between I-5, State Route 99, and Elliott Ave W.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Mercer West	208,101	-	-

SR-520

The purpose of the SR-520 Program is to provide policy, planning and technical analysis support and to act as the City's representative in a multi-agency group working on the replacement of the State Route 520 bridge.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
SR-520	1,107,262	805,931	1,951,405
Full Time Equivalents Total	1.50	1.50	1.50

SDOT - BC-TR-19003 - Mobility-Capital

The purpose of the Mobility-Capital Budget Summary Level is to help maximize the movement of traffic throughout the city by enhancing all modes of transportation including corridor and intersection improvements, transit and HOV improvements, and sidewalk and pedestrian facilities.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Corridor & Intersection Imprv	37,596,135	43,006,274	56,314,194

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Freight Mobility	17,610,152	18,110,133	3,884,438
Intelligent Transp System	4,903,793	7,515,393	1,005,004
Neighborhood Enhancements	6,473,172	7,991,922	6,725,084
New Trails and Bike Paths	18,248,719	16,647,527	18,917,598
Sidewalks & Ped Facilities	31,844,732	31,725,687	33,128,120
Transit & HOV	27,838,006	86,152,354	47,410,717
Total	144,514,709	211,149,289	167,385,155
Full-time Equivalents Total*	138.50	138.50	144.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Mobility-Capital Budget Summary Level:

Corridor & Intersection Imprv

The purpose of the Corridor & Intersection Improvements Program is to analyze and make improvements to corridors and intersections to move traffic more efficiently. Examples of projects include signal timing, left turn signals and street improvements.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Corridor & Intersection Imprv	37,596,135	43,006,274	56,314,194
Full Time Equivalents Total	38.50	38.50	38.50

Freight Mobility

The purpose of the Freight Mobility Program is to help move freight throughout the city in a safe and efficient manner.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Freight Mobility	17,610,152	18,110,133	3,884,438
Full Time Equivalents Total	4.50	4.50	4.50

Intelligent Transp System

The purpose of the Intelligent Transportation System (ITS) Program is to fund projects identified in the City's ITS Strategic Plan and ITS Master Plan. Examples of projects include implementation of transit signal priority strategies; installation of closed-circuit television (CCTV) cameras to monitor traffic in key corridors; and development of parking guidance, traveler information and real-time traffic control systems.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Intelligent Transp System	4,903,793	7,515,393	1,005,004
Full Time Equivalents Total	9.25	9.25	9.25

Seattle Department of Transportation

Neighborhood Enhancements

The purpose of the Neighborhood Enhancements Program is to plan and forecast the needs of specific neighborhoods including neighborhood and corridor planning, development of the coordinated transportation plans, traffic control spot improvements and travel forecasting. The program also constructs minor improvements in neighborhoods based on these assessments.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Neighborhood Enhancements	6,473,172	7,991,922	6,725,084
Full Time Equivalents Total	19.75	19.75	19.75

New Trails and Bike Paths

The purpose of the New Trails and Bike Paths Program is to construct new trails and bike paths that connect with existing facilities to let users transverse the city on a dedicated network of trails and paths.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
New Trails and Bike Paths	18,248,719	16,647,527	18,917,598
Full Time Equivalents Total	1.00	1.00	1.00

Sidewalks & Ped Facilities

The purpose of the Sidewalks & Pedestrian Facilities Program is to install new facilities that help pedestrians move safely along the city's sidewalks by installing or replacing sidewalks, modifying existing sidewalks for elderly and handicapped accessibility, and increasing pedestrian lighting.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Sidewalks & Ped Facilities	31,844,732	31,725,687	33,128,120
Full Time Equivalents Total	52.50	52.50	57.50

Transit & HOV

The purpose of the Transit & HOV Program is to move more people in less time throughout the city.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Transit & HOV	27,838,006	86,152,354	47,410,717
Full Time Equivalents Total	13.00	13.00	14.00

SDOT - BO-TR-12001 - South Lake Union Streetcar Operations

The purpose of the South Lake Union Streetcar Operations Budget Summary Level is to operate and maintain the South Lake Union Seattle Streetcar.

Seattle Department of Transportation

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
S Lake Union Streetcar Ops	3,527,212	4,224,358	4,324,358
Total	3,527,212	4,224,358	4,324,358

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SDOT - BO-TR-12002 - First Hill Streetcar Operations

The purpose of the First Hill Streetcar Operations Budget Summary Level is to operate and maintain the First Hill Seattle Streetcar.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
First Hill Streetcar Ops	7,999,103	9,466,145	9,666,145
Total	7,999,103	9,466,145	9,666,145

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SDOT - BO-TR-16000 - Waterfront and Civic Projects

The purpose of the Waterfront and Civic Projects Summary Level is to pay for expenses related to reimbursable design and construction services provided by the Central Waterfront program for other City departments and external partners. Additionally, the BSL provides planning and leadership support for other Civic Projects.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Waterfront and Civic Projects	11,084,054	30,612,193	28,074,553
Total	11,084,054	30,612,193	28,074,553
Full-time Equivalents Total*	-	-	1.00

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SDOT - BO-TR-17001 - Bridges & Structures

The purpose of the Bridges and Structures Budget Summary Level is to maintain the City's bridges and structures which helps provide for the safe and efficient movement of people, goods, and services throughout the City. Additionally, the BSL provides general construction management, engineering support for street vacations, scoping of neighborhood projects, and other transportation activities requiring engineering oversight.

Seattle Department of Transportation

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Bridge Operations	3,973,815	3,923,867	3,923,866
Engineering & Ops Support	456,543	1,589,400	1,616,751
Structures Engineering	1,166,557	1,356,154	1,356,154
Structures Maintenance	5,640,558	9,515,991	9,419,236
Total	11,237,474	16,385,412	16,316,007
Full-time Equivalents Total*	57.00	57.00	59.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Bridges & Structures Budget Summary Level:

Bridge Operations

The purpose of Bridge Operations is to ensure the safe and efficient operations and preventive maintenance for over 180 bridges throughout the city.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Bridge Operations	3,973,815	3,923,867	3,923,866
Full Time Equivalents Total	17.50	17.50	17.50

Engineering & Ops Support

The purpose of the Engineering Ops & Support program is to provide engineering support services to other SDOT projects, perform engineering related to bridges and structures, and manage stormwater pollution control.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Engineering & Ops Support	456,543	1,589,400	1,616,751
Full Time Equivalents Total	3.00	3.00	3.00

Structures Engineering

The purpose of the Structures Engineering Program is to provide engineering services on all the bridges and structures within the city to ensure the safety of transportation users as they use or move in proximity to these transportation facilities.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Structures Engineering	1,166,557	1,356,154	1,356,154
Full Time Equivalents Total	3.50	3.50	3.50

Seattle Department of Transportation

Structures Maintenance

The purpose of the Structures Maintenance Program is to provide for the maintenance of the city's bridges, roadside structures and stairways.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Structures Maintenance	5,640,558	9,515,991	9,419,236
Full Time Equivalents Total	33.00	33.00	35.00

SDOT - BO-TR-17003 - Mobility Operations

The purpose of the Mobility-Operations Budget Summary Level is to promote the safe and efficient operation of all transportation modes in the city. This includes managing the parking, pedestrian, and bicycle infrastructure; implementing neighborhood plans; encouraging alternative modes of transportation; and maintaining and improving signals and the non-electrical transportation management infrastructure.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Commuter Mobility	14,888,613	13,861,293	14,311,825
Neighborhoods	1,730,567	1,041,261	1,398,262
Parking & Curbspace	13,384,397	12,900,993	13,473,615
Signs & Markings	3,506,509	4,232,251	4,788,224
Traffic Signals	9,200,698	9,889,766	10,310,160
Transit Operations	53,812,852	32,128,132	46,314,062
Urban Planning	3,540,327	2,979,501	6,765,828
Total	100,063,962	77,033,197	97,361,976
Full-time Equivalents Total*	141.75	141.75	147.75

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The following information summarizes the programs in Mobility Operations Budget Summary Level:

Commuter Mobility

The purpose of the Commuter Mobility Program is to provide a variety of services, including enforcement of City commercial vehicle limits, transit coordination, and planning, to increase mobility and transportation options to the residents of Seattle.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Commuter Mobility	14,888,613	13,861,293	14,311,825
Full Time Equivalents Total	51.25	51.25	51.25

Neighborhoods

Seattle Department of Transportation

The purpose of the Neighborhoods Program is to plan and forecast the needs of specific neighborhoods including neighborhood and corridor planning, development of the coordinated transportation plans, traffic control spot improvements and travel forecasting. The program also constructs minor improvements in neighborhoods based on these assessments.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Neighborhoods	1,730,567	1,041,261	1,398,262
Full Time Equivalents Total	2.50	2.50	2.50

Parking & Curbspace

The purpose of Parking and Curb Ramp Program is to manage the City's parking resources, maintain and operate pay stations and parking meters for on-street parking, manage curbspace, develop and manage the City's carpool program and Residential Parking Zones.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Parking & Curbspace	13,384,397	12,900,993	13,473,615
Full Time Equivalents Total	31.00	31.00	32.00

Signs & Markings

The purpose of the Signs & Markings Program is to design, fabricate and install signage, as well as provide pavement, curb and crosswalk markings to facilitate the safe movement of vehicles, pedestrians and bicyclists throughout the city.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Signs & Markings	3,506,509	4,232,251	4,788,224
Full Time Equivalents Total	19.50	19.50	22.50

Traffic Signals

The purpose of the Traffic Signals Program is to operate the Traffic Management Center that monitors traffic movement within the city and to maintain and improve signals and other electrical transportation management infrastructure.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Traffic Signals	9,200,698	9,889,766	10,310,160
Full Time Equivalents Total	24.25	24.25	25.25

Transit Operations

The Purpose of the Transit Operations Program is to purchase Metro Transit service hours on transit routes with at least 65% of the stops within the city of Seattle and transit service to address emerging transportation needs. The program also funds ORCA Opportunity which provides ORCA cards for Seattle Public School, High School and low-income Middle School Students, Seattle

Seattle Department of Transportation

Promise scholars, and income-eligible adults and seniors. In addition, the program includes community engagement, training, resources and partnerships to increase transit access for low-income riders. The Transit Operations program revenues support the implementation of City-wide improvements to maximize transit operations.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Transit Operations	53,812,852	32,128,132	46,314,062
Full Time Equivalents Total	2.75	2.75	3.75

Urban Planning

The Urban Planning Program is comprised of Adaptive Streets, Citywide & Community Planning, GIS, Urban Design, and the Center City Mobility Plan.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Urban Planning	3,540,327	2,979,501	6,765,828
Full Time Equivalents Total	10.50	10.50	10.50

SDOT - BO-TR-17004 - ROW Management

The purpose of the (Right-of-Way) ROW Management Budget Summary Level is to review projects throughout the city for code compliance for uses of the right-of-way and to provide plan review, utility permit and street use permit issuance, and utility inspection and mapping services.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
St Use Permit & Enforcement	38,715,389	42,995,188	41,130,232
Street Use Contingent Budget	-	-	1,000,000
Total	38,715,389	42,995,188	42,130,232
Full-time Equivalents Total*	139.25	139.25	140.25

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The following information summarizes the programs in ROW Management Budget Summary Level:

St Use Permit & Enforcement

The purpose of the Street Use Permitting and Enforcement is to review projects throughout the city for code compliance for uses of right-of-way and to provide plan review, utility permit and street use permit issuance, and utility inspection and mapping services.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
St Use Permit & Enforcement	38,715,389	42,995,188	41,130,232
Full Time Equivalents Total	139.25	139.25	140.25

Seattle Department of Transportation

Street Use Contingent Budget

The purpose of the Street Use Contingent Budget Program is to display the amount of unallocated Contingent Budget Authority (CBA) in the Right of Way Management BSL that has not been accessed. In contrast, CBA that is accessed is appropriated in the programs in which it will be spent.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Street Use Contingent Budget	-	-	1,000,000

SDOT - BO-TR-17005 - Maintenance Operations

The purpose of the Maintenance Operations Budget Summary Level is to maintain the City's roadways and sidewalks; maintain, protect and expand the City's urban landscape in the street right-of-way through the maintenance and planting of new trees and landscaping to enhance the environment and aesthetics of the city; and manage and administer street parking rules and regulations in the right-of-way.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Emergency Response	7,536,909	4,704,695	8,991,167
Operations Support	4,857,252	5,026,700	5,020,143
Pavement Management/Repair	13,255,683	15,064,086	15,064,084
Street Cleaning	6,427,663	8,582,820	8,445,636
Tree & Landscape Maintenance	5,372,851	6,367,138	6,367,133
Total	37,450,359	39,745,439	43,888,163
Full-time Equivalents Total*	144.50	145.50	145.50

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The following information summarizes the programs in Maintenance Operations Budget Summary Level:

Emergency Response

The purpose of the Emergency Response Program is to respond to safety and mobility issues such as pavement collapses, severe weather, landslides and other emergencies to make the right-of-way safe for moving people and goods. This program proactively addresses landslide hazards to keep the right-of-way open and safe.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Emergency Response	7,536,909	4,704,695	8,991,167
Full Time Equivalents Total	19.00	19.00	19.00

Operations Support

Seattle Department of Transportation

The purpose of the Operations Support Program is to provide essential operating support services necessary for the daily operation of SDOT's equipment and field workers dispatched from three field locations in support of street maintenance activities. These functions include warehousing, bulk material supply and management, tool cleaning and repair, equipment maintenance and repair, project accounting and technical support, and crew supervision.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Operations Support	4,857,252	5,026,700	5,020,143
Full Time Equivalents Total	22.50	23.50	23.50

Pavement Management/Repair

The purpose of the Pavement Management and Repair Program is to assess the condition of asphalt and concrete pavements and establish citywide paving priorities for annual resurfacing, preservation and maintenance of all streets and adjacent areas such as sidewalks and road shoulders by making spot repairs and conducting annual major maintenance paving and rehabilitation.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Pavement Management/Repair	13,255,683	15,064,086	15,064,084
Full Time Equivalents Total	57.25	57.25	57.25

Street Cleaning

The purpose of the Street Cleaning Program is to keep Seattle's streets, improved alleys, stairways and pathways clean, safe and environmentally friendly by conducting sweeping, hand-cleaning, flushing and mowing on a regular schedule.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Street Cleaning	6,427,663	8,582,820	8,445,636
Full Time Equivalents Total	22.50	22.50	22.50

Tree & Landscape Maintenance

The purpose of the Landscape & Tree Maintenance Program is to provide planning, design, construction and construction inspection services for landscape elements of transportation capital projects, as well as guidance to developers on the preservation of city street trees and landscaped sites during construction.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Tree & Landscape Maintenance	5,372,851	6,367,138	6,367,133
Full Time Equivalents Total	23.25	23.25	23.25

SDOT - BO-TR-17006 - Parking Enforcement

Seattle Department of Transportation

The purpose of the Parking Enforcement Budget Summary Level is to help manage the right-of-way by enforcing parking regulations, providing traffic control for events and incidents, and performing other related activities.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Parking Enforcement	-	-	18,446,040
Total	-	-	18,446,040
Full-time Equivalents Total*	-	-	120.00

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SDOT - BO-TR-18001 - Leadership and Administration

The purpose of the Leadership & Administration Budget Summary Level is to provide executive, community, financial, human resource, technology and business support to the Seattle Department of Transportation.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	43,771,972	44,965,979	47,369,503
Departmental Indirect Costs	18,899,204	17,888,096	18,427,975
Divisional Indirect Costs	14,489,355	11,413,509	11,648,913
Indirect Cost Recovery Offset	(73,269,222)	(73,357,349)	(77,446,391)
Pooled Benefits and PTO	4,762,052	-	-
Total	8,653,361	910,235	-
Full-time Equivalents Total*	214.25	214.25	232.75

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The following information summarizes the programs in Leadership and Administration Budget Summary Level:

Citywide Indirect Costs

The Purpose of Citywide Indirect Cost Program is to allocate the City's general service costs to SDOT in a way that benefits the delivery of transportation services to the public.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	43,771,972	44,965,979	47,369,503

Departmental Indirect Costs

Seattle Department of Transportation

The purpose of the Departmental Indirect Costs Program is to provide departmental leadership and operations support essential to accomplish the mission and goals of the department. The Office of the Director and the Finance & Administration Division are the two divisions included in this program. The Office of the Director oversees and provides strategic leadership and guidance for all the functions, staff, and services of the department, guiding and shaping SDOT's priorities and work plans to attain the vision, mission and goals of the department. In addition to guiding the overall work of the department, the Office of the Director houses the department's Human Resources, Communications, Office of Equity and Economic Inclusion, Emergency Management and Government and Council Relations functions. The Finance and Administration Division supports all SDOT programs, projects, and business activities by providing a wide variety of services, including: financial and accounting services; payroll services; consultant contract and procurement support; management of SDOT's facilities, fleet, radio communications network; assets condition review and management; performance management, data reporting and public dashboards; real property management, acquisition and surplus performance management; claims investigation and legal services; environmental hazardous waste management; safety and employee health support services; and IT project and service coordination.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Departmental Indirect Costs	18,899,204	17,888,096	18,427,975
Full Time Equivalents Total	120.00	120.00	129.50

Divisional Indirect Costs

The purpose of the Divisional Indirect Costs Program is to provide division leadership and unique transportation technical expertise to accomplish the division's goals and objectives in support of the department's mission.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Divisional Indirect Costs	14,489,355	11,413,509	11,648,913
Full Time Equivalents Total	94.25	94.25	103.25

Indirect Cost Recovery Offset

Indirect Cost Recovery Offset Program includes Department Management Indirect cost recovery and General Expense Indirect Cost Recovery. This program equitably recovers and allocates departmental and general expense indirect cost from all transportation activities and capital projects to fund departmental management and support services essential for delivery of transportation service to the public.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Indirect Cost Recovery Offset	(73,269,222)	(73,357,349)	(77,446,391)

Pooled Benefits and PTO

This budget program contains the funding associated with employee leave, time off, and benefit-related costs for Workers' Compensation, healthcare and other centrally distributed benefit costs.

Seattle Department of Transportation

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Pooled Benefits and PTO	4,762,052	-	-

SDOT - BO-TR-18002 - General Expense

The purpose of the General Expense Budget Summary Level is to pay for general business expenses necessary to the overall delivery of transportation services, such as Judgment and Claims contributions and debt service payments.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Initiatives	5,554,106	5,296,014	10,176,730
Debt Service	44,294,320	41,890,893	42,532,436
Judgment & Claims	2,602,751	8,098,973	9,897,522
Total	52,451,177	55,285,880	62,606,688

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in General Expense Budget Summary Level:

Citywide Initiatives

The purpose of the Citywide Initiatives program is to support citywide or multi-departmental system or process improvement initiatives.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Initiatives	5,554,106	5,296,014	10,176,730

Debt Service

The purpose of Debt Service Program is to meet principal repayment and interest obligations on debt proceeds that are appropriated in SDOT's Budget

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Debt Service	44,294,320	41,890,893	42,532,436

Judgment & Claims

The purpose of the Judgement & Claims Program is to represent SDOT's annual contribution to the City's centralized self-insurance pool from which court judgements and claims against the city are paid.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
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Seattle Department of Transportation

Judgment & Claims

2,602,751

8,098,973

9,897,522

The Office of the Waterfront and Civic Projects

Marshall Foster, Director

206-684-8413

<http://www.seattle.gov/office-of-the-waterfront-and-civic-projects>

The Office of the Waterfront and Civic Projects is responsible for coordinating the City's waterfront improvement efforts, including project management, design, construction, and financial management. Organizationally, it is a unit of the Seattle Department of Transportation (SDOT), although its director reports directly to the Mayor. The Office of the Waterfront and Civic Projects is charged with administering the overall program and ensuring that it is managed efficiently and delivers on the Concept Design and Framework Plan for the Central Waterfront as adopted by the City in Resolution 31399.

The projects that make up the Central Waterfront program are included in SDOT's budget and in the budgets of two other City departments (Seattle Parks and Recreation and Finance and Administrative Services). Although there are multiple funding sources and multiple projects within the waterfront improvement program, the program itself includes all the projects listed below.

Seattle Department of Transportation

- Alaskan Way Main Corridor project (MC-TR-C072)
- Overlook Walk and East/West Connections (MC-TR-C073)

Seattle Parks and Recreation

- Parks Central Waterfront Piers Rehabilitation (MC-PR-21007)
- Aquarium Expansion (MC-PR-21006)

Department of Finance and Administrative Services

- Pike Place Market PC-1 North Waterfront Entrance project (complete)
- Local Improvement District Administration

In addition, there are funds budgeted in CIP projects for Seattle Public Utilities (SPU) and Seattle City Light (SCL) for utility relocations related to the Central Waterfront program. The Office of the Waterfront and Civic Projects is leading construction activities for these relocations, which in SDOT's budget are combined in a reimbursable project (MO-TR-R043). The Office of Arts and Culture also has funding from the Waterfront program's 1% for Arts contribution.

The Central Waterfront Improvement Fund is a single fund from which multiple departments draw funding resources. The fund tracks the interfund loan and philanthropic funds as well as other revenues. The fund supports certain costs associated with the design and construction of the waterfront improvement program and related costs for City administration, including the Office of the Waterfront and Civic Projects. Appropriations made from the Central Waterfront Improvement Fund are for these purposes.

In 2019, the City Council legislated the Waterfront Local Improvement District (LID) Fund which holds LID assessment payments and LID bonds, and pays for expenditures related to the Waterfront Local Improvement District (#6751). The pre-payment, and LID bond issuance are anticipated to occur in late 2021. For more information on LID and project status, visit the [Waterfront Seattle](#) website.

Office of Sustainability and Environment

Michelle Caulfield, Interim Director

(206) 615-0817

www.seattle.gov/environment

Department Overview

The Office of Sustainability & Environment (OSE) develops and implements citywide environmental policies and programs that propel Seattle toward a sustainable, equitable, and climate pollution-free future. OSE collaborates with a wide range of stakeholders to develop policies and programs that advance healthy communities and facilitate a just transition from fossil fuels, while prioritizing people and communities most affected by economic, racial, and environmental injustices. OSE's work focuses on the following areas:

Climate and Environmental Justice: OSE develops policies and conducts research on reducing and addressing the impacts of climate pollution. This includes goal assessment, action planning, community outreach, and performance measurement. OSE coordinates implementation of the Seattle Green New Deal, the Seattle Climate Action Plan, and the Equity and Environment Initiative and plans and implements policies that transition buildings to 100% clean energy and advance zero carbon transportation.

Sustainable Communities. OSE works with key stakeholders to support sustainable communities. The office administers the Fresh Bucks and Healthy Food in Schools programs to provide equitable access to healthy, affordable, culturally relevant food. OSE also fosters interdepartmental coordination within the City of Seattle to help maintain, preserve, and restore Seattle's urban forest.

Citywide Coordination: OSE coordinates interdepartmental efforts to advance a healthy, equitable, and sustainable environment. These efforts include the Duwamish Valley Program, as well as interdepartmental planning around the Green New Deal, urban forestry, and energy efficiency. OSE is responsible for coordinating four prominent Boards and Commissions: the Urban Forestry Commission, the Sweetened Beverage Tax Community Advisory Board, the Environmental Justice Committee, and the Green New Deal Oversight Board.

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	19,943,052	10,385,311	7,647,508
Other Funding - Operating	10,382,369	5,929,814	10,275,975
Total Operations	30,325,421	16,315,126	17,923,483
Total Appropriations	30,325,421	16,315,126	17,923,483
Full-Time Equivalent Total*	30.50	31.50	31.50

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Office of Sustainability and Environment

Budget Overview

The 2022 Adopted Budget represents a significant investment in OSE's Climate Justice and Equity initiatives, including the Duwamish Valley Program and the Green New Deal. These proposals boost OSE's General Fund and payroll expense tax-funded programming by \$1.6 million compared to the 2021 Adopted Budget.

After being delayed due to the COVID-19 pandemic, the Green New Deal (GND) launched in 2021 with the establishment of the Green New Deal Oversight Board (GNDOB), which will help to oversee and advise the implementation of Green New Deal policies in Seattle. The adopted budget includes \$14.3 million in dedicated Green New Deal funding, consistent with the City Council's "Jumpstart" priorities. The following Green New Deal items are budgeted in OSE and funded by the payroll expense tax:

- Duwamish Valley Program investments supporting the green economy and environmental justice (see below): \$1,775,000; Environmental Justice Fund: \$550,000 in new grant funding;
- Clean Buildings Accelerator program to help business owners comply with new state commercial buildings standards: \$220,000; and
- Oil home heating conversions: \$200,000 in one-time funding for rebates and staff support.
- Clean Energy Pre-Apprenticeship Scholarships for clean energy workforce job training: \$1,000,000. (Funding for this item has been shifted to payroll expense tax by the City Council. For more, see Council Changes section of the Budget Overview.)

Additional payroll tax funded Green New Deal items are proposed in the Office of Planning and Community Development (OPCD), the Office of Housing (OH), and Seattle Department of Transportation (SDOT). \$6.5 million is also budgeted in Finance General as a set-aside for priorities that will be identified by the GNDOB and the citywide GND interdepartmental team (IDT).

The adopted budget also deepens investments in the Duwamish Valley with \$8.5 million in new investments for the Duwamish Valley Program across OSE, OPCD, SDOT, and Seattle Parks and Recreation (SPR). These investments will build on grant-funded work establishing a Duwamish Valley Resilience District. These efforts are also intended to advance the goals and principles of the Green New Deal by focusing on job creation and a just transition away from fossil fuels. Of this \$8.5 million, \$2.35 million is budgeted in OSE and includes:

- Green New Deal investments that target Duwamish Valley communities: \$1,775,000 (see item above), which includes \$500,000 for expanding investments in youth leadership and training opportunities, \$1 million in rebates for electric heavy duty vehicles operating in Duwamish-area neighborhoods, and \$275,000 for Clean Energy workforce development;
- Greening and improving urban tree cover in industrial spaces: \$300,000; and
- Duwamish-area small business support: \$275,000.

Details on these items can be found in the Incremental Budget Changes section.

Ongoing initiative support: The 2022 Adopted Budget continues to fund existing initiatives in OSE that support tackling the climate crisis and growing sustainable communities, including:

- Fresh Bucks & Food Policy Initiatives
- Equity and Environment Initiative
- Equitable Transportation
- Building Energy Policy & Programs
- Building Energy Benchmarking & Tune-Ups
- Urban Forestry

OSE will also continue to coordinate and provide technical assistance for the interdepartmental Municipal Energy Efficiency Project (MEEP). MEEP is a capital project spanning multiple departments that makes energy efficiency improvements to City-owned facilities. In 2022, this programming will be supported by \$2.9 million in Real Estate

Office of Sustainability and Environment

Excise Tax (REET) revenues, an increase of \$445,000 over 2021, with additional funding provided to Seattle Public Library and the Seattle Department of Parks and Recreation. This funding is appropriated in the relevant departments' capital budgets. For more detail about this project, please see the Municipal Energy Efficiency Project located in the Department of Finance and Administrative Services' 2022-2027 Capital Improvement Program.

Council Changes to the Proposed Budget:

The City Council modified the Mayor's 2022 Proposed Budget as follows:

- Allocate \$308,000 in Coronavirus Local Fiscal Recovery (CLFR) funds directly to OSE as part of Seattle Rescue Plan 3 (SRP3). This investment is intended to support a "prescription food pilot" providing food support for low-income American Indian and Alaska Natives. See the Seattle Rescue Plan section of this 2022 Budget Book for more on SRP3.
- Shifts \$1,275,000 in proposed programming from the General Fund to the Payroll Expense Tax Fund, consisting of \$1,000,000 for Clean Energy Jobs Pre-Apprenticeships (a Green New Deal item) and \$275,000 for Duwamish Business Relief;

Please see the Incremental Budget Changes section for more detail on each City Council Change in the 2022 Adopted Budget.

Ongoing City Council Proviso to the Adopted 2022 Budget

The following Proviso was included in the 2022 Adopted Budget:

- Reserve \$200,000 in funding for the Duwamish Valley Youth Corps out of the Proposed Budget's \$500,000 investment in Duwamish Valley youth leadership programs.

Please see the Incremental Budget Changes section for more information on this City Council Proviso.

Incremental Budget Changes

Office of Sustainability and Environment

	Dollars	FTE
2021 Adopted Budget	16,315,126	31.50
Baseline		
Remove 2021 Joint COVID-19 Relief Plan amounts from baseline	(3,400,000)	-
Restore Transportation Electrification Program Budget	25,000	-
Restore Professional Development Funds	15,000	-
Restore Community Partnership Support	10,000	-
Restore Communications Budget	10,500	-
Language Premium Staff Stipend	2,400	-
Citywide Adjustments for Standard Cost Changes	70,485	-
Baseline Adjustments for Personnel Costs	77,047	-
Revenue Adjustments - Benchmarking & Tune-Up	-	-
Revenue Adjustments	-	-
Proposed Operating		
Expand Youth Leadership, Capacity Building, and Duwamish Valley Youth Corps	500,000	-

Office of Sustainability and Environment

Duwamish Green Workforce Development Investments	275,000	-
Duwamish Valley Business Relief and Response	275,000	-
Greening Industrial Properties in the Duwamish Valley	300,000	-
Rebates for Heavy-Duty Electric Vehicles	1,000,000	-
Oil Home Heating Conversions	200,000	-
Clean Buildings Accelerator Program	220,000	-
Increase Environmental Justice Fund (Equitable Communities Initiative)	550,000	-
Clean Energy Pre-Apprenticeship Scholarships	1,000,000	-
Transportation Electrification Program Support	154,926	-
Green New Deal Coordination	15,000	-
Council		
Changes to Jumpstart Fund Expenditures, Coronavirus Local Recovery Fund Resources, and Other Community-Led Investments	308,000	-
Council Provisos		
Proviso \$200,000 payroll expense tax in OSE to support youth leadership programs in the Duwamish Valley	-	-
Total Incremental Changes	\$1,608,357	-
Total 2022 Adopted Budget	\$17,923,483	31.50

Description of Incremental Budget Changes

Baseline

Remove 2021 Joint COVID-19 Relief Plan amounts from baseline

Expenditures \$(3,400,000)

This item removes from the baseline budget \$3.4 million that were used to fund emergency grocery vouchers through the first quarter of 2021.

Restore Transportation Electrification Program Budget

Expenditures \$25,000

This item restores \$25,000 to the Transportation Electrification program budget, reversing a one-time 2021 reduction.

Restore Professional Development Funds

Expenditures \$15,000

This item restores \$15,000 for OSE's professional development budget, reversing a one-time 2021 reduction.

Restore Community Partnership Support

Expenditures \$10,000

Office of Sustainability and Environment

This item restores \$10,000 to OSE's budget for sponsorship and participation in community partners' annual events, reversing a one-time 2021 cut. This funding has previously supported partner events and OSE's Earth Day event but will be applied in 2022 entirely towards supporting partner organizations.

Restore Communications Budget

Expenditures \$10,500

This item restores \$10,500 to OSE's communications budget, reversing a one-time 2021 cut.

Language Premium Staff Stipend

Expenditures \$2,400

This item increases ongoing appropriation authority for language services stipends. Per the Coalition of City Unions collective bargaining agreement, City employees who are multilingual and provide language services, such as interpretation and translation, to communicate with clients and/or other employees in business-related situations are now eligible for a monthly language premium stipend. The amounts in the 2022 budget are estimates based on the eligible employees from 2021.

Citywide Adjustments for Standard Cost Changes

Expenditures \$70,485

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Baseline Adjustments for Personnel Costs

Expenditures \$77,047

This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

Revenue Adjustments - Benchmarking & Tune-Up

Revenues \$61,000

This item revises the revenues forecasted in 2022 for the benchmarking & tune-ups programs (currently projected at zero). Revenue is projected at \$20,000 for Benchmarking and for \$41,000 for Tune-Ups.

Revenue Adjustments

Revenues \$949,872

This is a technical adjustment to align base revenues with forecast revenues for the 2022 Budget. Revenues in this department are General Fund cost recovery for central services provided by this department and charged to the six-funds.

Proposed Operating

Expand Youth Leadership, Capacity Building, and Duwamish Valley Youth Corps

Expenditures \$500,000

Office of Sustainability and Environment

This Green New Deal item expands the youth leadership and capacity building in the Duwamish Valley by providing funding for expanded participation, capacity building, youth workforce development, and recreational programming. This funding will support partnerships between the City and community organizations on planned utility, transportation, and parks and recreation investments that benefit youth and the community. Specific support will expand the number of youth served per year, provide up to 50 youth summer jobs with the City and Port, support 12 new Youth Leadership Council members, and provide additional community organizational capacity. This item is part of a package of investments that expand the Duwamish Valley Program in 2022 and are also part of a package of Green New Deal items funded by payroll expense tax (Jumpstart) funds.

Duwamish Green Workforce Development Investments

Expenditures \$275,000

This Green New Deal item funds efforts to connect major upcoming investments in the Duwamish Valley to local job creation. This funding will address priorities from the Industrial and Maritime Strategy as well as the Duwamish Valley Action Plan, and will focus on green economy careers, aiming to facilitate pathways to jobs in manufacturing, logistics, and the maritime sector, as well as work supporting sea level rise adaptation, the electric vehicle industry, and climate change resilience. These items are part of a package of investments that expand the Duwamish Valley Program in 2022, and also form parts of a package of Green New Deal items funded by payroll expense tax (Jumpstart) funds.

Duwamish Valley Business Relief and Response

Expenditures \$275,000

This item provides funding to support small and industrial businesses in South Park and Georgetown with technical assistance, marketing support, and financial advice to assist with COVID-19 relief and response. Funding will also be applied towards facilitating contracting and procurement for local vendors with the City of Seattle. These collaborations will also serve to advance development of the Duwamish Valley Resilience District. This parallels work that is being funded by a grant from Robert Wood Johnson Foundation for the Duwamish Valley Resilience District. This item is part of a package of investments that expand the Duwamish Valley Program for 2022. In the proposed budget this was funded with General Fund appropriation. In the adopted, Council amended this item to fund it out of the Payroll Expense Tax Fund.

Greening Industrial Properties in the Duwamish Valley

Expenditures \$300,000

This item provides GF funding for community-led efforts to green the industrial areas of South Park and Georgetown. Funding would support grants to community-based organizations for outreach, engagement, and implementation of greening efforts in private industrial properties. Some of this funding may also support Seattle Department of Transportation and Seattle Public Utilities in these departments' efforts to green the right of way and work related to water management. These items are part of a package of investments that expand the Duwamish Valley Program in 2022.

Rebates for Heavy-Duty Electric Vehicles

Expenditures \$1,000,000

This Green New Deal item provides one-time funding for electric heavy duty vehicle rebates for operators in the Duwamish Valley. Examples include drayage trucks, schoolbuses, and other industrial and commercial fleets. This item is part of a package of investments that expand the Duwamish Valley Program in 2022 and is also part of a package of Green New Deal items funded by payroll expense tax (Jumpstart) funds.

Oil Home Heating Conversions

Office of Sustainability and Environment

Expenditures \$200,000

This Green New Deal item adds \$200,000 in one-time appropriation to support the Clean Heat Program for oil-to-electric heat pump conversions for both low-income and middle-income households. This is part of a larger package totaling \$1.7 million in one-time funding split between the Office of Housing (OH) and OSE. This appropriation at OSE will fund additional conversion rebates for middle-income households, targeted outreach to BIPOC and historically disadvantaged communities, and temporary staffing to support program implementation. In future years, this programming at both OSE and OH will be supported by revenues from the Oil Home Heating Tax, which has been delayed until April 2022. An accompanying request for \$1.5 million is in the adopted budget for the Office of Housing. This is part of a package of Green New Deal items funded by payroll expense tax (Jumpstart) funds.

Clean Buildings Accelerator Program

Expenditures \$220,000

This Green New Deal item funds development and implementation of a Clean Buildings Accelerator program. This program will provide support services for under-resourced building owners to comply with Washington State Clean Buildings Standards. This support would capitalize on the opportunity for early compliance incentive funding provided by the State, as well as making building owners eligible for existing efficiency incentives offered by Seattle City Light. This work will also help prepare buildings owners for future Seattle emissions standards. This is part of a package of Green New Deal items funded by payroll expense tax (Jumpstart) funds.

Increase Environmental Justice Fund (Equitable Communities Initiative)

Expenditures \$550,000

This item adds \$550,000 to the Environmental Justice Fund. These investments aim to provide immediate and long-term funding for community-based efforts to address health disparities through investments in food access and environmental justice. This is part of package of Green New Deal items funded by payroll expense tax (Jumpstart) funds.

This investment was recommended by the Equitable Communities Initiative Task Force.

Clean Energy Pre-Apprenticeship Scholarships

Expenditures \$1,000,000

This Green New Deal item adds \$1 million for Clean Energy Pre-Apprenticeship Scholarships. This funding will pay for application and enrollment costs, tools, PPE, and work gear. Post-training support services for new apprentices will also be provided with the goal of increasing retention in the clean energy workforce. Funding will also support targeted inclusive outreach (in-language and through trusted networks) to advance green and just workforce development and priority hire goals. This is part of a package of Green New Deal items, with this item funded by funding provided from the federal government for COVID-19 relief.

This item was originally part of the proposed budget's Seattle Rescue Plan 3 and was GF-funded, enabled by Coronavirus Local Fiscal Recovery (CLFR) funds. Council amended this item to fund it with payroll expense tax funding.

Transportation Electrification Program Support

Expenditures \$154,926

Revenues \$154,926

This proposal provides funding for a Planning and Development Specialist, Sr., supporting the Transportation Electrification (TE) Program. This position will provide project management, interdepartmental coordination, and

Office of Sustainability and Environment

research support for the Citywide TE Program. No new position authority is required. Seattle City Light will reimburse OSE for this body of work through 2025.

Green New Deal Coordination

Expenditures \$15,000

This item adds \$15,000 in General Fund appropriation for coordination between internal (City) and external (Oversight Board) Green New Deal teams. This includes funding for work planning, coordination meetings, retreats and workshops, facilities rentals, and materials.

Council

Changes to Jumpstart Fund Expenditures, Coronavirus Local Recovery Fund Resources, and Other Community-Led Investments

Expenditures \$308,000

This Council Budget Action includes several CLFR-funded items, either directly or via revenue replacement, comprising Seattle Rescue Plan 3 (SRP3). For OSE this includes funding for a prescription food pilot serving low-income American Indians and Alaska Natives. See the Seattle Rescue Plan section of this 2022 Budget Book for more on SRP3.

Council Provisos

Proviso \$200,000 payroll expense tax in OSE to support youth leadership programs in the Duwamish Valley

This Council Budget Action imposes the following proviso:

"Of the appropriation in the 2022 budget for the Office of Sustainability and Environment, at least \$200,000 is appropriated solely for an organization that operates an established youth engagement program focusing on environmental justice and job skills and may be spent for no other purpose."

This is intended to support an organization that works to develop youth leadership, workforce training, and capacity building in the Duwamish Valley, such as the Duwamish Valley Youth Corps. The Human Services Department (HSD) has provided funding (ranging from about \$110,000 to \$150,000) for the Duwamish Valley Youth Corps every year since 2018. HSD will not be funding the organization in 2022.

Office of Sustainability and Environment

Expenditure Overview

	2020 Actuals	2021 Adopted	2022 Adopted
Appropriations			
OSE - BO-SE-X1000 - Office of Sustainability and Environment			
00100 - General Fund	19,943,052	10,385,311	7,647,508
00155 - Sweetened Beverage Tax Fund	10,382,369	5,929,814	5,947,975
14000 - Coronavirus Local Fiscal Recovery Fund	-	-	308,000
14500 - Payroll Expense Tax	-	-	4,020,000
Total for BSL: BO-SE-X1000	30,325,421	16,315,126	17,923,483
Department Total	30,325,421	16,315,126	17,923,483
Department Full-Time Equivalents Total*	30.50	31.50	31.50

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Summary by Fund Office of Sustainability and Environment

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	19,943,052	10,385,311	7,647,508
00155 - Sweetened Beverage Tax Fund	10,382,369	5,929,814	5,947,975
14000 - Coronavirus Local Fiscal Recovery Fund	-	-	308,000
14500 - Payroll Expense Tax	-	-	4,020,000
Budget Totals for OSE	30,325,421	16,315,126	17,923,483

Revenue Overview

2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
331110	Direct Fed Grants	9,592,625	-	-
337010	Grants & Contr From Local Govt	39,240	-	-
341300	Administrative Fees & Charges	-	-	154,926
341900	General Government-Other Rev	2,536,876	2,255,179	3,205,051
350180	Misc Fines & Penalties	8,500	-	61,000
Total Revenues for: 00100 - General Fund		12,177,241	2,255,179	3,420,977
331110	Direct Fed Grants	2,944	-	-

Office of Sustainability and Environment

Total Revenues for: 00155 - Sweetened Beverage Tax Fund	2,944	-	-
Total OSE Resources	12,180,185	2,255,179	3,420,977

Appropriations by Budget Summary Level and Program

OSE - BO-SE-X1000 - Office of Sustainability and Environment

The purpose of the Office of Sustainability and Environment Budget Summary Level is to coordinate interdepartmental environmental sustainability initiatives, identify and develop next generation policies and programs, and lead the City's climate change action planning to move towards carbon neutrality.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Office of Sustainability and Environment	30,325,421	16,315,126	17,923,483
Total	30,325,421	16,315,126	17,923,483
Full-time Equivalents Total*	30.50	31.50	31.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Office of the City Auditor

David G. Jones, City Auditor

(206) 233-3801

<http://www.seattle.gov/audit/>

Department Overview

The Office of City Auditor was established by City Charter and serves as Seattle's independent performance audit function. The City Auditor is appointed by the City Council to a four-year term of office.

The Office of City Auditor seeks to promote honest, efficient management and full accountability throughout City government. It serves the public interest by providing the City Council, the Mayor and City employees with accurate information, unbiased analyses and objective recommendations on how best to use public resources.

The Office of City Auditor conducts audits of City departments, programs, grantees and contracts, as well as some non-audit projects. Most of the office's work is performed in response to specific concerns or requests from City Councilmembers, but the City Auditor also independently initiates work to fulfill the office's mission. If resources are available, the City Auditor responds to requests from the Mayor, City departments and the public.

Through its work, the Office of City Auditor answers the following types of questions:

- Are City of Seattle programs being carried out in compliance with applicable laws and regulations, and is accurate information furnished to the City Council and Mayor on these programs?
- Do opportunities exist to eliminate inefficient use of public funds and waste?
- Are programs achieving desired results?
- Are there better ways to achieve program objectives at lower costs?
- Are there ways to improve the quality of service without increasing costs?
- What emerging or key issues should the City Council and Mayor consider?

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	2,655,707	2,020,212	2,141,681
Other Funding - Operating	450,000	500,000	-
Total Operations	3,105,707	2,520,212	2,141,681
Total Appropriations	3,105,707	2,520,212	2,141,681
Full-Time Equivalents Total*	10.00	10.00	10.00

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Office of the City Auditor

Budget Overview

The 2022 Adopted Budget includes technical adjustments to reflect changes to internal service costs, as well as \$100,000 of ongoing General Fund. This restores cuts made in the 2021 Adopted Budget due to declining revenues resulting from the COVID-19 pandemic. In addition, the adopted budget includes a technical adjustment to remove Sweetened Beverage Tax funds that were added to fund a five-year evaluation.

City Council Changes to the Proposed Budget

The City Council did not make any changes to the proposed budget.

Incremental Budget Changes

Office of the City Auditor

	Dollars	FTE
2021 Adopted Budget	2,520,212	10.00
Baseline		
Citywide Adjustments for Standard Cost Changes	21,469	-
Proposed Operating		
Restore General Fund	100,000	-
Proposed Technical		
Remove Sweetened Beverage Tax Funds	(500,000)	-
Total Incremental Changes	\$(378,531)	-
Total 2022 Adopted Budget	\$2,141,681	10.00

Description of Incremental Budget Changes

Baseline

Citywide Adjustments for Standard Cost Changes

Expenditures \$21,469

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Proposed Operating

Restore General Fund

Expenditures \$100,000

Office of the City Auditor

In the 2021 Adopted Budget, the Office of City Auditor's budget was reduced by 5% (\$103,989) to offset revenue losses related to the COVID-19 pandemic. This change restores \$100,000 on an ongoing basis.

Proposed Technical

Remove Sweetened Beverage Tax Funds

Expenditures \$(500,000)

This technical item reduces the Auditor's 2022 budget by \$500,000 to remove one-time Sweetened Beverage Tax resources added to the department for a five-year evaluation. The Auditor's Office received the equivalent of \$500,000 each year from 2017 - 2021 per Ordinance requirements (ORD 125324 section 5B).

Expenditure Overview

Appropriations	2020 Actuals	2021 Adopted	2022 Adopted
AUD - BO-AD-VG000 - Office of the City Auditor			
00100 - General Fund	2,655,707	2,020,212	2,141,681
00155 - Sweetened Beverage Tax Fund	450,000	500,000	-
Total for BSL: BO-AD-VG000	3,105,707	2,520,212	2,141,681
Department Total	3,105,707	2,520,212	2,141,681
Department Full-Time Equivalents Total*	10.00	10.00	10.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Summary by Fund Office of the City Auditor

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	2,655,707	2,020,212	2,141,681
00155 - Sweetened Beverage Tax Fund	450,000	500,000	-
Budget Totals for AUD	3,105,707	2,520,212	2,141,681

Revenue Overview

2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
333120	Ind Fed Grants-Passthr	576,163	-	-
341900	General Government-Other Rev	926,112	1,300,072	1,300,072
Total Revenues for: 00100 - General Fund		1,502,275	1,300,072	1,300,072
Total AUD Resources		1,502,275	1,300,072	1,300,072

Office of the City Auditor

Appropriations by Budget Summary Level and Program

AUD - BO-AD-VG000 - Office of the City Auditor

The purpose of the Office of City Auditor Budget Summary Level is to provide unbiased analyses and objective recommendations to assist the City in using public resources more equitably, efficiently and effectively in delivering services to the public.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Office of the City Auditor	3,105,707	2,520,212	2,141,681
Total	3,105,707	2,520,212	2,141,681
Full-time Equivalents Total*	10.00	10.00	10.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

City Budget Office

Ben Noble, Director

(206) 615-1962

<http://www.seattle.gov/budgetoffice/>

Department Overview

The City Budget Office (CBO) is responsible for developing and monitoring the City's annual budget, carrying out budget-related functions, overseeing fiscal policy and financial planning activities, policy analysis, and preparing legislation for City Council review. CBO provides strategic analysis relating to the use of revenues, debt, long-term issues, and special events. The office also provides technical assistance, training, and support to City departments in performing financial functions. The Innovation and Performance team is also in CBO, supporting and advancing initiatives by using data and design to solve problems.

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	7,781,847	7,145,311	7,612,906
Other Funding - Operating	-	-	3,823,019
Total Operations	7,781,847	7,145,311	11,435,925
Total Appropriations	7,781,847	7,145,311	11,435,925
Full-Time Equivalents Total*	36.00	36.00	43.00

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Overview

The 2022 Adopted Budget for the City Budget Office (CBO) has several budget changes, as well as three technical changes related to changes in expected revenues, Citywide charges and personnel costs. With the creation of the new Office of Economic and Revenue Forecasts (ERF), a position is transferred from CBO to the ERF, and funding is added to CBO to cover functions not covered by the ERF. In response to many new offices and funds created in the City in recent years, a budget and policy analyst position is also included in the adopted budget.

The adopted budget also allocates Coronavirus Local Fiscal Recovery (CLFR) funds to CBO as part of Seattle Rescue Plan 3 (SRP3). These are the ongoing costs to support the additions made as a part of this plan, to cover through 2024. Three positions were added for impact analysis and evaluation, and three staff were added for project management. Separately for the adopted budget, a Strategic Advisor 3 is being added to support management of these efforts Citywide. See the Seattle Rescue Plan section of this 2022 Budget Book for more on SRP3.

City Council Changes to the Proposed Budget

The Council made no changes to the 2022 Proposed Budget.

City Budget Office

Incremental Budget Changes

City Budget Office

	Dollars	FTE
2021 Adopted Budget	7,145,311	36.00
Baseline		
Federal funds project management staffing	2,072,024	4.00
Citywide Adjustments for Standard Cost Changes	177,419	-
Baseline Adjustments for Personnel Costs	145,648	-
Innovation and Performance Impact Evaluation Staff and Affordable Seattle	1,750,995	3.00
Proposed Operating		
New Office of Economic and Revenue Forecasts	(19,151)	(1.00)
Increase to Budget and Policy Analysis	163,679	1.00
Total Incremental Changes	\$4,290,614	7.00
Total 2022 Adopted Budget	\$11,435,925	43.00

Description of Incremental Budget Changes

Baseline

Federal funds project management staffing

Expenditures	\$2,072,024
Position Allocation	4.00

This item adds funding to support the 2022-2024 costs of three positions first hired in 2021, as well as one new sunseting Strategic Advisor 3 position, all to manage federal funding source implementation, including problem identification, solution development, internal and external liaising, budgeting, reporting, and tracking.

This item is part of a package of CLFR-funded or CLFR-enabled items comprising Seattle Rescue Plan 3 (SRP3). See the Seattle Rescue Plan section of this 2022 Budget Book for more on SRP3.

Citywide Adjustments for Standard Cost Changes

Expenditures	\$177,419
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Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Baseline Adjustments for Personnel Costs

Expenditures	\$145,648
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City Budget Office

This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

Innovation and Performance Impact Evaluation Staff and Affordable Seattle

Expenditures	\$1,750,995
Position Allocation	3.00

This item provides support for conducting impact analysis and evaluation of the City's recovery investments, optimization of existing City affordability investments, and implementation of a unified application tool for those investments. There is a related item in ITD for the implementation of the unified application tool, Affordable Seattle.

This item is part of a package of CLFR-funded or CLFR-enabled items comprising Seattle Rescue Plan 3 (SRP3). See the Seattle Rescue Plan section of this 2022 Budget Book for more on SRP3.

Proposed Operating

New Office of Economic and Revenue Forecasts

Expenditures	\$(19,151)
Position Allocation	(1.00)

To complement the work of the new forecast office, a net \$19,000 is reduced from the City Budget Office to provide resources for an unfunded position to support analysis and forecasting work that is not covered by the new office. A position and funding is also transferred from CBO to the new revenue forecast office.

Increase to Budget and Policy Analysis

Expenditures	\$163,679
Position Allocation	1.00

This item adds \$164,000 for a Strategic Advisor 2 position in the City Budget Office. In recent years, additional offices have been created in the City, as well as new funds. This has increased the workload in the office, as each of these requires dedicated staff to support, monitor and manage resources.

City Budget Office

Expenditure Overview

	2020 Actuals	2021 Adopted	2022 Adopted
Appropriations			
CBO - BO-CB-CZ000 - City Budget Office			
00100 - General Fund	7,781,847	7,145,311	7,612,906
14000 - Coronavirus Local Fiscal Recovery Fund	-	-	3,823,019
Total for BSL: BO-CB-CZ000	7,781,847	7,145,311	11,435,925
Department Total	7,781,847	7,145,311	11,435,925
Department Full-Time Equivalents Total*	36.00	36.00	43.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Summary by Fund City Budget Office

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	7,781,847	7,145,311	7,612,906
14000 - Coronavirus Local Fiscal Recovery Fund	-	-	3,823,019
Budget Totals for CBO	7,781,847	7,145,311	11,435,925

Appropriations by Budget Summary Level and Program

CBO - BO-CB-CZ000 - City Budget Office

The purpose of the City Budget Office Budget Summary Level is to develop and monitor the budget, carry out budget-related functions, oversee financial policies and plans, support and advance Citywide innovation and performance measurement, and provide financial and other strategic analysis.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
City Budget Office	7,781,847	7,145,311	11,435,925
Total	7,781,847	7,145,311	11,435,925
Full-time Equivalents Total*	36.00	36.00	43.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Civil Service Commissions

Andrea Scheele, Executive Director

(206) 233-7118

<http://www.seattle.gov/civil-service-commission>
<http://www.seattle.gov/public-safety-civil-service-commission>

Department Overview

The **Civil Service Commissions** is the administrative entity serving both the Civil Service Commission and the Public Safety Civil Service Commission. The Commissions are quasi-judicial bodies charged with providing fair and impartial hearings on disciplinary actions and other employment related issues. Each commission is governed by a separate three-member board, with one member appointed by the Mayor, one appointed by the City Council, and one elected by, and representing, the employees. The term of each commissioner is three years.

The **Civil Service Commission (CSC)** provides fair and impartial hearings of alleged violations of the City's personnel rules. Employees may file appeals with the CSC regarding all final disciplinary actions and alleged violations of the Personnel Ordinance, as well as related rules and policies. The CSC may issue orders to remedy violations and may also make recommendations to the Mayor and the City Council regarding the administration of the personnel system.

In addition, the CSC investigates allegations of political patronage to ensure the City's hiring practices are established and carried out in accordance with the merit principles set forth in the City Charter. The CSC conducts public hearings on personnel related issues and may propose changes to personnel rules, policies, and laws to the Mayor and the City Council.

The purpose of the **Public Safety Civil Service Commission (PSCSC)** is to implement, administer, and direct a civil service system for sworn personnel of the Seattle Police Department (SPD) and uniformed personnel of the Seattle Fire Department (SFD). The PSCSC directs and oversees entry-level and promotional civil services exams for positions in SPD and SFD, and the PSCSC provides sworn police and uniformed fire employees with a quasi-judicial hearing process on appeals concerning disciplinary actions, examination and testing, and other related issues.

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	507,423	522,731	601,557
Total Operations	507,423	522,731	601,557
Total Appropriations	507,423	522,731	601,557
Full-Time Equivalent Total*	2.00	2.00	2.00

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Civil Service Commissions

Budget Overview

The 2022 Adopted Budget for Civil Service Commissions (CIV) includes increases for reclassified positions and higher subscriptions costs. The adopted budget also includes Citywide technical adjustments related to internal services costs and personnel costs.

City Council Changes to the Proposed Budget

The Council made no changes to the 2022 Proposed Budget.

Incremental Budget Changes

Civil Service Commissions

	Dollars	FTE
2021 Adopted Budget	522,731	2.00
Baseline		
Citywide Adjustments for Standard Cost Changes	33,261	-
Baseline Adjustments for Personnel Costs	5,565	-
Adopted Operating		
Positions Reclassification Increase	30,000	-
Increase for Ongoing Subscriptions and Services	10,000	-
Total Incremental Changes	\$78,826	-
Total 2022 Adopted Budget	\$601,557	2.00

Description of Incremental Budget Changes

Baseline

Citywide Adjustments for Standard Cost Changes

Expenditures \$33,261

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Civil Service Commissions

Baseline Adjustments for Personnel Costs

Expenditures \$5,565

This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

Adopted Operating

Positions Reclassification Increase

Expenditures \$30,000

This item increases appropriation authority by \$30,000 to the Civil Service Commissions BO-VC-B1CIV BSL. This increase provides the department with sufficient budget authority to cover an increase in personnel compensation due to position reclassifications approved in 2020 by the Seattle Department of Human Resources.

Increase for Ongoing Subscriptions and Services

Expenditures \$10,000

This item increases appropriation authority by \$10,000 to the BO-VC-V1CIV Civil Service Commissions BSL for an increase in subscriptions and services necessary to perform the core duties of the department.

Expenditure Overview

	2020	2021	2022
Appropriations	Actuals	Adopted	Adopted
CIV - BO-VC-V1CIV - Civil Service Commissions			
00100 - General Fund	507,423	522,731	601,557
Total for BSL: BO-VC-V1CIV	507,423	522,731	601,557
Department Total	507,423	522,731	601,557
Department Full-Time Equivalents Total*	2.00	2.00	2.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Summary by Fund Civil Service Commissions

	2020	2021	2022
	Actuals	Adopted	Adopted
00100 - General Fund	507,423	522,731	601,557
Budget Totals for CIV	507,423	522,731	601,557

Civil Service Commissions

Revenue Overview

2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
341900	General Government-Other Rev	99,066	92,746	78,493
Total Revenues for: 00100 - General Fund		99,066	92,746	78,493
Total CIV Resources		99,066	92,746	78,493

Appropriations by Budget Summary Level and Program

CIV - BO-VC-V1CIV - Civil Service Commissions

The purpose of the Civil Service Commissions Budget Summary Level is to provide administrative support to the Public Safety Civil Service Commission (PSCSC) and the Civil Service Commission (CSC). The PSCSC provides sworn police and uniformed fire employees with a quasi-judicial process for hearings on appeals concerning disciplinary actions, examination and testing, and other related issues. The CSC directs the civil service system for all other employees of the City.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Civil Service Commissions	507,423	522,731	601,557
Total	507,423	522,731	601,557
Full-time Equivalents Total*	2.00	2.00	2.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Office of Economic and Revenue Forecasts

Director Position, Vacant

Contact Information Not Yet Available

Department Overview

In July 2021 via Council Bill 120124, the City Council created the Office of Economic and Revenue Forecasts. The office's responsibilities, as stated in the legislation, are to staff the Economic and Revenue Forecast Council, perform economic and revenue forecasts, conduct special studies at the request of the Forecast Council and provide ad hoc analytical support on economic and revenue estimation for legislative and executive staff consistent with the work program. Such analyses are to be nonpartisan and confidential to the extent allowed by law.

The legislation also established the Economic and Revenue Forecast Council which shall receive and review the general forecasts of local economic activity and the specific forecasts of the revenues that support the City's general government programs and services. The forecasts approved by the Forecast Council by the Director of the Office of Economic and Revenue Forecasts are the official city economic and revenue forecasts and shall serve as the basis for the estimates of revenues described in RCW 35.32A.030 and 35.32A.040, provided that the Mayor or Council shall have the authority to deviate from the official forecasts as provided in Section 3.44.010. The Forecast Council shall be composed of the Mayor or designee, the Director of Finance, the Council President or designee, and the Chair of the City Council Finance Committee or designee. If the Council President and the Chair of the Council Finance Committee are the same individual, the position held by the Chair of the Council Finance Committee shall be determined by the Council President. The Forecast Council shall select one member to serve as Chair of the Forecast Council annually.

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	-	-	634,919
Total Operations	-	-	634,919
Total Appropriations	-	-	634,919
Full-Time Equivalents Total*	-	-	3.00

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Overview

The 2022 Adopted Budget establishes a budget and staffing for the new Office of Economic and Revenue Forecasts (OERF). The budget provides the foundation for staff and resources necessary to carry out the office's purpose as described above in the department overview. The budget adds personnel funding for the office's 3.0 FTE: an Executive 2 position that will serve as the office's director (position authority added in the 2nd Quarter 2021 Supplemental Budget); a Strategic Advisor 2 position that will serve as the office's economist (transferred from the

Office of Economic and Revenue Forecasts

City Budget Office); and a new Strategic Advisor 1 position that will provide data visualization expertise and other support. In addition to staffing, the budget provides resources for one-time office setup expenses, internal service department charges, subscriptions and journals, training, and other necessary expenditures to produce and verify revenue forecasts.

City Council Changes to the Proposed Budget

The Council made no changes to the 2022 Proposed Budget.

Incremental Budget Changes

Office of Economic and Revenue Forecasts

	Dollars	FTE
2021 Adopted Budget	-	-
Proposed Operating		
Office Setup and Operations	150,250	-
Position Changes and Personnel Costs	484,669	2.00
Total Incremental Changes	\$634,919	2.00
Total 2022 Adopted Budget	\$634,919	2.00

Description of Incremental Budget Changes

Proposed Operating

Office Setup and Operations

Expenditures \$150,250

This item includes both one-time (\$24,000) and ongoing (\$126,250) appropriations to set up and establish a new office. These non-personnel-related items include subscriptions to journals and datasets, travel and training, unique IT licenses, and estimates for one-time and ongoing internal service charges such as technology purchases, cubicle setup, and office space rent. Of the total ongoing amount, \$16,750 for subscriptions and IT licenses will be reduced from CBO's budget as those items are transferred to this new office.

Position Changes and Personnel Costs

Expenditures \$484,669

Position Allocation 2.00

This item includes position changes and related appropriation for salary and benefits. For this annual budget, it is assumed the office will have hired the Director in 2021 and thus, this person will be in place at the start of 2022. The City Council added 1.0 FTE for the Director position in the 2nd Quarter 2021 Supplemental Budget, so the position authority is already in place. It is also assumed the Strategic Advisor 2 position transferring from CBO will start in this office at the beginning of 2022. This item includes position authority for an additional 1.0 FTE, Strategic Advisor 1, which is assumed to begin in April 2022 and will provide data visualization services and other office support.

Office of Economic and Revenue Forecasts

Expenditure Overview

	2020 Actuals	2021 Adopted	2022 Adopted
Appropriations			
ERF - BO-ER-10000 - Economic and Revenue Forecasts			
00100 - General Fund	-	-	634,919
Total for BSL: BO-ER-10000	-	-	634,919
Department Total	-	-	634,919
Department Full-Time Equivalents Total*	-	-	3.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Summary by Fund Office of Economic and Revenue Forecasts

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	-	-	634,919
Budget Totals for ERF	-	-	634,919

Appropriations by Budget Summary Level and Program

ERF - BO-ER-10000 - Economic and Revenue Forecasts

The purpose of the Economic and Revenue Forecasts Budget Summary Level is to provide support to the Forecast Council, perform economic and revenue forecasts, conduct special studies at the request of the Forecast Council, and provide ad hoc analytical support on economic and revenue estimation for legislative and executive staff consistent with the work program.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Economic and Revenue Forecasts	-	-	634,919
Total	-	-	634,919
Full-time Equivalents Total*	-	-	3.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Office of the Employee Ombud

Amarah Khan, Director

(206) 256-5982

Department Overview

In 2018, the Mayor issued [Executive Order 2018-04](#) creating the Office of the Employee Ombud (OEO) following the recommendations issued by the Anti-Harassment Inter-departmental Team on improving the City's workplace culture. OEO's mission is to support City employees in all branches of City government in assessing their concerns regarding workplace conduct that may be considered inappropriate; may constitute harassment, discrimination, or retaliation; and/or is in conflict with the City's Personnel Rules, Citywide workplace expectations, and other City policies. OEO is the primary conflict management resource for the City.

The OEO provides assistance to City employees through a variety of means, including conflict management and resolution, clarifying the City's processes and systems for reporting and investigations; facilitating discussions to break down miscommunication; providing the contact for represented employees' unions; and understanding what remedies are available through State or Federal agencies. The OEO also supports employees with referrals to the City's contracted Employees Assistance Program (EAP) for appropriate emotional assistance.

In addition to individual employee services, the OEO engages with policy improvements that support the City's continuous effort to provide every City employee a safe and respectful workplace where they can do their best work in serving the residents of Seattle. OEO, as part of its systemic change mission, offers trainings and capacity building to City departments so that practices and behaviors that cause conflict among us can be addressed in a proactive manner. Beginning in 2020, the OEO submits an annual report to the Mayor's Office and City Council that addresses issues extending beyond the experiences of individual employees. The report includes recommendations to clarify the City's Personnel Rules, complaint and investigations systems or trainings, and share information on patterns of inappropriate workplace conduct at the City.

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	707,768	733,298	1,092,079
Total Operations	707,768	733,298	1,092,079
Total Appropriations	707,768	733,298	1,092,079
Full-Time Equivalents Total*	5.00	4.00	6.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Office of the Employee Ombud

Budget Overview

The 2022 Adopted Budget furthers the Mayor’s commitment to the Office of the Employee Ombud and the growth necessary to carry out the office’s mission. Since the creation of the department in the second quarter of 2019, it has received over 500 requests for assistance. In order to be able to keep up with the growing need, the Adopted Budget adds two additional positions: one position will serve as the coordinator for anti-hate crimes and crimes of bias training and development; another position will provide administrative support to the director and office.

The 2022 Adopted Budget also provides for citywide technical adjustments related to space sublease costs, internal services costs, and personnel costs.

City Council Changes to the Proposed Budget

The Council made no changes to the 2022 Proposed Budget.

Incremental Budget Changes

Office of the Employee Ombud

	Dollars	FTE
2021 Adopted Budget	733,298	4.00
Baseline		
Citywide Adjustments for Standard Cost Changes	49,395	-
Baseline Adjustments for Personnel Costs	20,867	-
Adopted Operating		
Increase Anti-Hate Crimes Training Capacity	151,701	1.00
Increase Administrative Support Capacity	87,618	1.00
Adopted Technical		
Space Sublease Costs	49,200	-
Total Incremental Changes	\$358,781	2.00
Total 2022 Adopted Budget	\$1,092,079	6.00

Description of Incremental Budget Changes

	<u>Baseline</u>
Citywide Adjustments for Standard Cost Changes	
Expenditures	\$49,395

Office of the Employee Ombud

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Baseline Adjustments for Personnel Costs

Expenditures	\$20,867
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This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

Adopted Operating

Increase Anti-Hate Crimes Training Capacity

Expenditures	\$151,701
Position Allocation	1.00

This item creates 1.0 FTE StratAdvsr1, Exempt pocket in the Office of the Employee Ombud, and increases appropriation by \$151,701 to the BO-EM-V10MB Office of the Employee Ombud BSL. The ongoing body of work for this position is training development and coordination related to anti-hate crimes and crimes of bias within City departments and in the city at large, described in more detail below.

Increase Administrative Support Capacity

Expenditures	\$87,618
Position Allocation	1.00

This item creates 1.0 FTE Admin Spec I pocket in the Office of the Employee Ombud, and increases appropriation by \$87,618 to the BO-EM-V10MB Office of the Employee Ombud BSL. The ongoing body of work for this position is administrative support, described in more detail below.

Adopted Technical

Space Sublease Costs

Expenditures	\$49,200
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This item increases one-time appropriation authority by \$49,200 to the BO-EM-V10MB Office of the Employee Ombud (OEO) BSL for office sublease costs in 2022.

Office of the Employee Ombud

Expenditure Overview

	2020 Actuals	2021 Adopted	2022 Adopted
Appropriations			
OEO - BO-EM-V10MB - Office of Employee Ombud			
00100 - General Fund	707,768	733,298	1,092,079
Total for BSL: BO-EM-V10MB	707,768	733,298	1,092,079
Department Total	707,768	733,298	1,092,079
Department Full-Time Equivalents Total*	5.00	4.00	6.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Summary by Fund Office of the Employee Ombud

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	707,768	733,298	1,092,079
Budget Totals for OEO	707,768	733,298	1,092,079

Revenue Overview

2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
341900	General Government-Other Rev	-	342,489	286,140
Total Revenues for: 00100 - General Fund		-	342,489	286,140
Total OEO Resources		-	342,489	286,140

Office of the Employee Ombud

Appropriations by Budget Summary Level and Program

OEO - BO-EM-V10MB - Office of Employee Ombud

The purpose of the Office of Employee Ombud Budget Summary Level is to assist City of Seattle employees in navigating the City's conflict management system. OEO supports all processes relating to harassment, discrimination, or misconduct and provides recommendations to the Mayor and City Council on policies and procedures that can help create an inclusive workplace environment.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Employee Ombud Office	707,768	733,298	1,092,079
Total	707,768	733,298	1,092,079
Full-time Equivalents Total*	5.00	4.00	6.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Employees' Retirement System

Jeff Davis, Executive Director

(206) 386-1293

<http://www.seattle.gov/retirement/>

Department Overview

The Seattle City Employees' Retirement System has two major functions: administration of retirement benefits and management of the assets of the Retirement Fund. Employee and employer contributions, as well as investment earnings, provide funding for the system. Approximately 9,400 active employee members, 2,800 terminated employee members and 7,100 retired employee members participate in the plan.

The provisions of the plan are set forth in [Chapter 4.36](#) of the Seattle Municipal Code. The plan is a "defined benefit plan" which means an employee's salary, years of service, and age at the time of retirement are used to determine the amount of retirement benefits. At retirement, members are given a choice of several payment options to collect their retirement benefit. The Retirement System is led by a seven-member Board of Administration and an Executive Director appointed by the Board.

Please note that the appropriations detailed in the following tables reflect only the costs to administer the system and do not reflect payment of retiree benefits.

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
Other Funding - Operating	249,331,409	8,646,345	8,685,358
Total Operations	249,331,409	8,646,345	8,685,358
Total Appropriations	249,331,409	8,646,345	8,685,358
Full-Time Equivalents Total*	23.00	28.00	27.00

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed [here](#)

Budget Overview

The Seattle City Employees' Retirement System (SCERS) relies on the long-term health of its assets to sustain its long-term financial obligations to SCERS members. The long-term health of SCERS is measured by the annual January 1 funding status, a percentage that represents the value of the asset portfolio over the reserves needed to pay retirement benefits to employees.

As of January 1, 2021, SCERS net assets are valued at \$3.4 billion with a 71.6% funded status. This is an increase from 68.9% in 2020, and is still higher than the low of 62% in 2010. SCERS funding status has generally increased steadily since 2010 due to changes SCERS has made to positively impact the funding status over the long-term.

Employees' Retirement System

Annual Contributions: The plan's actuaries determine an "annual required contribution" (ARC) into SCERS so its assets grow in tandem with pension costs, which rise as new employees join SCERS, wages increase, and retirees live longer. In response to the drop in the value of its invested assets and its funded status coming out of the 2008-09 recession, SCERS and the City enhanced the plan in 2013 by revising its ARC calculation so SCERS will be fully funded after a fixed 30-year period beginning January 1, 2013 and ending January 1, 2043. In addition to the employee and employer annual required contributions, the City pays an additional fluctuating amount to achieve the fully funded status by 2043. These amounts are reflected in departmental budgets throughout the 2022 Proposed Budget.

Investment Return Assumption: In January 2014, SCERS decreased its long-term investment return assumption from 7.75% to 7.50% in anticipation of slower asset growth over the next 30 years. Effective January 2020, SCERS decreased this assumption further to 7.25%. This assumption raises the ARC so the plan relies more on employee and employer contributions that are based on salaries, which are less volatile than the investment returns affected by portfolio experience and the economy.

Asset Smoothing: SCERS implemented an asset smoothing policy in 2011 to protect the funded status from volatile year-to-year swings by recognizing annual investment return gains and losses evenly over five years. This policy results in gradual changes in the ARC so the City's contribution is more stable.

Pension Plan for New Employees Hired On or After January 1, 2017: The City began evaluating plan changes in 2012 to reduce the cost of the plan for employees and the City, thereby enhancing SCERS' fiscal stability over the long run, while still maintaining an adequate retirement benefit for employees. In 2016, the City and labor unions agreed, and Council approved, a new defined benefit plan (SCERS II) for new employees hired on or after January 1, 2017. SCERS II has a similar structure to the existing plan (SCERS I).

Under SCERS II, there is an estimated 3.8% combined savings for annual employer and employee contributions. Members of the new plan will contribute 7% of their salary toward their retirement benefit, compared to 10.03% under SCERS I. Given the lower contributions into the plan, the new SCERS II plan will provide a retirement benefit lower than the SCERS I plan, but consistent with the design of the current SCERS I plan. The SCERS II benefit will still provide City retirees with an adequate retirement income when combined with Social Security.

The 2022 Adopted Budget includes total appropriation decreases of \$209,332. This decrease is the result of several annual citywide cost adjustments for internal City service costs and adjustments to true-up the budget with the SCERS Board's approved 2021-2022 budget. On June 11, 2020 the SCERS Board of Administration reviewed and approved a change to make the approximately \$12.8 million annual Investment Management Fees non-appropriated beginning with the 2021 budget and going forward. This treatment will be the same as for the pension payments to member retirees, which are also non-appropriated. Investment management fees will continue to be reported to the Board, recorded in the City's financial system and detailed in the annual audited financial statements that are posted publicly on SCERS's website (see p. 32 of 2019 Annual Financials). The financial statements are reviewed and accepted annually by the SCERS Board, which is chaired by the Council Finance Committee Chair. The 2022 Adopted Budget includes a technical adjustment to reduce SCERS' positions by one. The technical adjustment completes an action taken earlier in 2021 in the second quarter supplemental ordinance to remove this unneeded position.

City Council Changes to the Proposed Budget

Council added \$248,345 in appropriations to provide continued 2022 funding for 2 positions created in the 2021 Year-end Supplemental Ordinance in response to SCERS' late request for additional retirement specialists to meet employee demand for services.

Incremental Budget Changes

Employees' Retirement System

Dollars

FTE

Employees' Retirement System

2021 Adopted Budget	8,646,345	28.00
Adopt Resolution 32022 - RET 2022 Credit Interest Rates Resolution	-	-
Adopt Resolution 32023 - Valuation and Actuarially Required Contribution for 2022	-	-
True-up 2022 Baseline to SCERS Board-approved	(296,010)	-
Baseline		
Baseline Adjustments for Personnel Costs	47,479	-
Citywide Adjustments for Standard Cost Changes	39,199	-
Proposed Technical		
Continuing position change from 2021 Q2 Supplemental	-	(1.00)
Council		
Add \$248,000 from the Retirement Fund to SCERS for two retirement system member services positions	248,345	-
Total Incremental Changes	\$39,013	(1.00)
Total 2022 Adopted Budget	\$8,685,358	27.00

Description of Incremental Budget Changes

Adopt Resolution 32022 - RET 2022 Credit Interest Rates Resolution

This Council Budget Action recommends adoption of Resolution 32022, which approves interest rates on member contributions as established by the Seattle City Employees Retirement System Board of Administration on August 12, 2021. The Board reviews and adjusts the interest rates annually, based on market conditions. The new interest rates for 2022 will grow member contribution balances on all contributions received after December 11, 2011 at an annual compounding rate of 1.77 percent. The annual rate prior to this change is 2.92 percent.

This change lowers the Retirement Fund's costs and incrementally lowers the system's normal cost. These impacts are estimated along with other factors in the retirement system's periodic actuarial valuations.

Adopt Resolution 32023 - Valuation and Actuarially Required Contribution for 2022

This Council Budget Action recommends adoption of Resolution 32023 that affirms the retirement contribution rate that the City will fund in 2022. As determined by an independent actuary using a set of assumption about member demographics and investment earnings, the actuarially required contribution is the annual contribution to the Retirement Fund that the City must make to meet the objective of a 100% funded retirement plan (benefits sufficient funds to pay current and future benefits) by 2042. At its July 7, 2021 meeting the city's actuary reported that the minimum required contribution was 15.33% for 2022. At the subsequent meeting on August 14, 2021 the Seattle City Employees Retirement System Board of Administration voted to recommend a higher contribution rate than actuarially required, to smooth out year to year fluctuations in the rate.

Employees' Retirement System

The combined required contribution rate for 2022 is 25.56 percent, no change from the 2021 rate. The City's portion of the combined contribution rate for 2022 is 16.10 percent of regular payroll into SCERS (consistent with the 2021 rate).

The 2022 Proposed Budget includes the amounts necessary to fully fund the ARC to the Employee Retirement Fund in 2022.

True-up 2022 Baseline to SCERS Board-approved

Expenditures	\$(296,010)
Revenues	\$(209,332)

Adjust 2022 Baseline to 2022 SCERS Board-approved amounts:

In 2019, The SCERS Board of Administration approved a 2 year budget (for 2021 and 2022). The 2022 budget was approved for \$8,717,555 with the understanding that the few ISF fund amounts may change without going back to the Board for approval.

Using the 2021 Adopted budget as the baseline to compare to SCERS' 2022 Board Approved budget, the following baseline changes will need to be made (all considered technical changes given this is just a true-up to the approved budget and no new positions or projects are being started in 2022).

Baseline

Baseline Adjustments for Personnel Costs

Expenditures	\$47,479
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This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

Citywide Adjustments for Standard Cost Changes

Expenditures	\$39,199
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Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Proposed Technical

Continuing position change from 2021 Q2 Supplemental

Position Allocation	(1.00)
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Technical change to continue in the budget system a position change made in the 2021 Q2 Supplemental Budget.

Council

Add \$248,000 from the Retirement Fund to SCERS for two retirement system member services positions

Expenditures	\$248,345
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This Council Budget Action adds \$248,345 from the Employees' Retirement Fund to the Seattle City Employees Retirement System (SCERS) for two member services FTE positions that are proposed as modifications to the 2021

Employees' Retirement System

year-end supplemental budget legislation. To address member services workload increases at SCERS, at its October 14, 2021 meeting the SCERS Board of Administration approved adding two new FTE positions, which include a Senior Retirement Specialist and a Retirement Specialist. Position authority for these new positions is provided in the 2021 year-end supplemental legislation; this Council Budget Action provides 2022 funding for the new positions.

Expenditure Overview

	2020 Actuals	2021 Adopted	2022 Adopted
Appropriations			
RET - BO-RE-9RE00 - UNASSIGNED			
61030 - Employees' Retirement Fund	229,257,558	-	-
Total for BSL: BO-RE-9RE00	229,257,558	-	-
RET - BO-RE-R1E00 - Employee Benefit Management			
61030 - Employees' Retirement Fund	20,073,851	8,646,345	8,685,358
Total for BSL: BO-RE-R1E00	20,073,851	8,646,345	8,685,358
Department Total	249,331,409	8,646,345	8,685,358
Department Full-Time Equivalents Total*	23.00	28.00	27.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Summary by Fund Employees' Retirement System

	2020 Actuals	2021 Adopted	2022 Adopted
61030 - Employees' Retirement Fund	249,331,409	8,646,345	8,685,358
Budget Totals for RET	249,331,409	8,646,345	8,685,358

Employees' Retirement System

Revenue Overview

2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
360010	Investment Interest	15,311,661	-	-
360030	Securities Lending Revenue	(9,504)	-	-
360090	Realized Gains/Losses On Invm	100,576,389	-	-
360120	Security Lending Income Gasb 2	63,967	-	-
360230	Dividend Income	18,524,719	-	-
360240	Other Investment Income	11,816,900	-	-
360430	Employr Pnsn Contributions	141,255,626	5,283,691	5,314,394
360440	Employr Dth Ben Contribution	162,120	-	-
360450	Emplyee Pnsn Contribution	82,752,355	3,362,654	3,122,619
360460	Emplyee Dth Ben Contribution	162,120	-	-
360900	Miscellaneous Revs-Other Rev	534,562	-	-
Total Revenues for: 61030 - Employees' Retirement Fund		371,150,915	8,646,345	8,437,013
Total RET Resources		371,150,915	8,646,345	8,437,013

Employees' Retirement System

Appropriations by Budget Summary Level and Program

RET - BO-RE-9RE00 - UNASSIGNED

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Pension Benefits Paid	229,257,558	-	-
Total	229,257,558	-	-

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

RET - BO-RE-R1E00 - Employee Benefit Management

The purpose of the Employees' Retirement Budget Summary Level is to manage and administer retirement assets and benefits.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Employee Benefit Management	20,073,851	8,646,345	8,685,358
Total	20,073,851	8,646,345	8,685,358
Full-time Equivalent Total*	23.00	28.00	27.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Ethics and Elections Commission

Wayne Barnett, Executive Director

(206) 684-8500

<http://www.seattle.gov/ethics/>

Department Overview

The Seattle Ethics and Elections Commission (SEEC) helps foster public confidence in the integrity of Seattle city government by providing education, training, and enforcement of the City's Ethics Code, Whistleblower Code, and lobbying regulations. It also promotes informed elections through education, training, and enforcement of the City's Elections Code and Election Pamphlet Code. With the passage of [Initiative 122](#) in November 2015, the Commission now administers and funds the Democracy Voucher Program.

The Commission's work on behalf of the City of Seattle centers around five main lines of business:

Ethics Code: The Commission conducts ethics training for all City of Seattle employees upon request and through the City's New Employee and New Supervisor Orientation programs. It also provides ethics training information for City employees via the City's intranet site. The Commission issues advisory opinions regarding interpretations of the Code of Ethics and also investigates and rules upon alleged violations of the Code. More than thirty years of formal advisory opinions, organized and searchable by topic, are available on the Commission's website.

Whistleblower Code: The Commission helps to protect an employee's right to report improper governmental action and to be free from retaliation as a result of such reporting. The Commission either investigates allegations of improper governmental actions itself or refers allegations to the appropriate agency.

Elections Code and Election Pamphlets Code: The Commission fulfills the public's mandate of full campaign disclosure by:

- training organizations required to report campaign contributions and expenditures in proper reporting procedures;
- auditing campaign reports;
- working with organizations to correct errors; and
- making all campaign finance information available to the public.

Since 1993, the Commission has made summary reports of campaign financing information available to the public, and since 1995, the Commission has published campaign financing information on its website. The Commission also produces voters' pamphlets for City elections and ballot measures. It makes these pamphlets available in several languages and produces a video voters' guide with King County.

Lobbying Regulations: The Commission is charged with administering the City's lobbying regulations. The Commission collects and posts information so that residents know who is lobbying and how much they are being paid to lobby. The Commission also enforces compliance with the lobbying regulations.

Democracy Voucher Program: The Commission administers the Democracy Voucher Program which was approved with the passage of I-122 in November 2015. The primary goal of the program is to provide \$100 in vouchers to eligible Seattle residents so that they can contribute to candidates for City office who qualify to participate in the program.

Ethics and Elections Commission

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	957,436	1,049,986	1,297,585
Other Funding - Operating	643,836	8,417,751	868,078
Total Operations	1,601,273	9,467,737	2,165,663
Total Appropriations	1,601,273	9,467,737	2,165,663
Full-Time Equivalents Total*	7.40	7.40	9.40

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Overview

The 2022 Adopted Budget for the Seattle Ethics and Elections Commission adds two positions. The first is to carry out new work related to recent amendments to the City's Lobbying Code and to assist with an expanding body of work with the administration of campaign finance and lobbying laws, and the second is a net-zero conversion of temporary staff in the Democracy Voucher program to full time to carry out the ongoing work of candidate engagement, ensuring voucher accountability, and managing the technical operating needs of the program.

The adopted budget also removes funding for Democracy Voucher program costs like voucher payments, printing and mailing, as 2022 is on off-year in the bi-annual election cycle.

City Council Changes to the Proposed Budget.

The Council made no changes to the 2022 Proposed Budget.

Ethics and Elections Commission

Incremental Budget Changes

Ethics and Elections Commission

	Dollars	FTE
2021 Adopted Budget	9,467,737	7.40
Baseline		
Baseline Adjustments for Personnel Costs	19,482	-
Citywide Adjustments for Standard Cost Changes	117,749	-
Proposed Operating		
Lobbying Administration 1.0 FTE	151,701	1.00
Democracy Voucher Program 1.0 FTE Add	-	1.00
Resident Enrollment Project - One-Time	75,000	-
Proposed Technical		
DEPT Balancing	-	-
Zero Out 2021 One Time Adjustments	(7,666,006)	-
Total Incremental Changes	\$(7,302,074)	2.00
Total 2022 Adopted Budget	\$2,165,663	9.40

Description of Incremental Budget Changes

Baseline

Baseline Adjustments for Personnel Costs

Expenditures \$19,482

This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

Citywide Adjustments for Standard Cost Changes

Expenditures \$117,749

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Ethics and Elections Commission

Proposed Operating

Lobbying Administration 1.0 FTE

Expenditures	\$151,701
Position Allocation	1.00

This item creates one full-time Strategic Advisor 1, Exempt position in the Seattle Ethics and Elections Commission to address new work due to recent amendments to the City's Lobbying Code, and to assist with an expanding body of work related to the administration of campaign finance and lobbying laws.

Democracy Voucher Program 1.0 FTE Add

Expenditures	-
Position Allocation	1.00

This net-zero adjustment uses temporary labor funding to add a permanent Management Systems Analyst (MSA) to the Democracy Voucher Program. The position was added in a temporary capacity in 2020 to improve candidate engagement, ensure voucher accountability and to help manage the technical operating needs of the program and it's been determined that the position will be needed in an ongoing capacity to successfully carry out program requirements.

Resident Enrollment Project - One-Time

Expenditures	\$75,000
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This one-time add funds research, testing, technology, and community input to improve the enrollment process in the Democracy Voucher Program for residents who are not registered voters (registered voters are automatically enrolled in the program).

Proposed Technical

DEPT Balancing

Revenues	\$(2,131,922)
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This is a technical item to balance revenues and expenditures for the Funds managed by this department.

Zero Out 2021 One Time Adjustments

Expenditures	\$(7,666,006)
Revenues	\$(5,417,751)

This entry zeroes out the 2021 Use of Fund Balance adjustment and the election cycle increase for voucher disbursements.

Ethics and Elections Commission

Expenditure Overview

	2020 Actuals	2021 Adopted	2022 Adopted
Appropriations			
ETH - BO-ET-V1T00 - Ethics and Elections			
00100 - General Fund	957,436	1,049,986	1,297,585
Total for BSL: BO-ET-V1T00	957,436	1,049,986	1,297,585
ETH - BO-ET-VT123 - Election Vouchers			
12300 - Election Vouchers Fund	643,836	8,417,751	868,078
Total for BSL: BO-ET-VT123	643,836	8,417,751	868,078
Department Total	1,601,273	9,467,737	2,165,663
Department Full-Time Equivalents Total*	7.40	7.40	9.40

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Summary by Fund Ethics and Elections Commission

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	957,436	1,049,986	1,297,585
12300 - Election Vouchers Fund	643,836	8,417,751	868,078
Budget Totals for ETH	1,601,273	9,467,737	2,165,663

Revenue Overview

2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
311010	Real & Personal Property Taxes	2,951,676	3,000,000	3,000,000
Total Revenues for: 12300 - Election Vouchers Fund		2,951,676	3,000,000	3,000,000
400000	Use of/Contribution to Fund Balance	-	5,417,751	(2,131,922)
Total Resources for: 12300 - Election Vouchers Fund		2,951,676	8,417,751	868,078
Total ETH Resources		2,951,676	8,417,751	868,078

Ethics and Elections Commission

Appropriations by Budget Summary Level and Program

ETH - BO-ET-V1T00 - Ethics and Elections

The purpose of the Ethics and Elections Budget Summary Level is to: 1) audit, investigate, and conduct hearings regarding non-compliance with, or violations of, Commission-administered ordinances; 2) advise all City officials and employees of their obligations under Commission-administered ordinances; and 3) publish and broadly distribute information about the City's ethical standards, City election campaigns, campaign financial disclosure statements, and lobbyist disclosure statements.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Ethics and Elections	957,436	1,049,986	1,297,585
Total	957,436	1,049,986	1,297,585
Full-time Equivalents Total*	4.90	4.90	5.90

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

ETH - BO-ET-VT123 - Election Vouchers

The purpose of the Election Voucher Budget Summary Level is to pay costs associated with implementing, maintaining and funding a program for providing one hundred dollars in vouchers to eligible Seattle residents that they can contribute to candidates for City office who qualify to participate in the Election Voucher program enacted by voters in November 2015.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Election Vouchers	643,836	8,417,751	868,078
Total	643,836	8,417,751	868,078
Full-time Equivalents Total*	2.50	2.50	3.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Department of Finance and Administrative Services

Calvin W. Goings, Director

(206) 386-0041

<http://www.seattle.gov/fas>

Department Overview

The Department of Finance and Administrative Services (FAS) is often the public's first interaction with the City of Seattle, operating as a customer-focused front door that assists with everything from starting a business or paying utilities, to reporting a pothole, requesting public information or even adopting a new pet. The department's 600-plus employees span across 16 divisions and work behind-the-scenes providing critical functions, like processing payments to 13,000 City employees, managing 120 City facilities—including police and fire stations—and directly providing \$270 million in City services annually.

Broadly, FAS' work can be split into four categories.

Customer Services

FAS oversees the City's Customer Service Bureau, the Downtown Customer Service Center and the six neighborhood customer service centers located throughout the city. Over the phone, online and in person, customers can get information, request services, pay bills, resolve problems and voice opinions. The department also oversees the Find It, Fix It app, which operates similar to a 311 line for the City. Over most of the pandemic, FAS also operated a remote COVID-19 hotline that supported residents across King County in scheduling free COVID tests and vaccination appointments. In addition, FAS oversees the City's efforts to comply with Title II of the Americans with Disabilities Act. Finally, through the Seattle Animal Shelter, FAS advocates for animal welfare, reunites lost animals with their owners and finds suitable owners to adopt homeless animals.

Regulatory Services

FAS ensures that all businesses operating in Seattle are properly licensed and pay the required business and occupation taxes. FAS issues regulatory licenses for certain business types including taxis, transportation network companies and for-hire vehicles, adult entertainment venues, door-to-door salespeople, short-term rentals, recreational cannabis establishments and trade shows—and enforces requirements related to those licenses. FAS also monitors certain types of businesses to increase consumer safety and ensure proper charges for services. This includes setting rate caps for tows on private property, as well as ensuring that consumers are not overcharged due to an inaccurate device, such as a gas pump or a supermarket scanner or scale. As the central coordinator for City contracting, FAS establishes policies and procedures to ensure fair competition for City-funded construction projects and oversees programs to ensure everyone in the community has equal access to jobs and opportunities involving those projects. As part of these efforts, FAS administers the City's Priority Hire program to increase employment within the construction trades among women, people of color and those living in economically distressed ZIP codes. FAS also enforces animal-related ordinances, including the investigation of animal cruelty, neglect and abuse.

Financial Services

FAS also prioritizes sustained fiscal health for the City in balance with the goals set forth by the Mayor and the City Council. The department accomplishes this by providing Citywide financial direction and cohesive policies to City departments. In addition, FAS manages the City's bond issuance and internal loan programs, administers City-levied taxes, oversees the City's retirement boards, invests City funds and issues reports on City financial activity. FAS ensures that City revenues are collected, and that vendors and City employees are paid properly in a timely manner. As a partner with the City's Law Department, FAS administers the payment of claims and judgments for damages against the City. The department also oversees City financial systems and partners with the Seattle Department of

Department of Finance and Administrative Services

Human Resources to oversee the City's human resources system. City Finance also provides financial oversight of the Central Waterfront Improvement Fund.

Operational Services

FAS designs, builds and maintains most City-owned buildings, including Seattle City Hall, the Seattle Municipal Tower, the Justice Center, the Joint Training Facility, 33 neighborhood fire stations and five police stations. When departments need to acquire property or when the City no longer has a purpose for a property, FAS is responsible for managing the acquisition or disposition of the property. FAS also maintains the City's 4,000-vehicle fleet, which includes police patrol cars, fire engines and heavy equipment. Finally, FAS leads all Citywide emergency management logistics. The department has played an important role throughout the pandemic by helping launch the City's four mass test sites, which provided over 1 million free tests, and by standing up and operating the largest civilian-led mass vaccination site at Lumen Field. The site, a partnership between FAS, Swedish and First and Goal, provided more than 102,000 vaccines—44 percent of which served BIPOC residents. FAS's budget is split into the following sixteen divisions:

Public Facing Divisions

- **Consumer Protection** regulates 21 specific business types including short-term rentals, adult entertainment, cannabis businesses, taxis, - for-hire or TNC vehicles and others to protect consumers.
- **Customer Service** leads the City's 311 phone service and serves constituents through its Customer Service Bureau and neighborhood customer service centers. The division also manages Americans with Disabilities Act Title II compliance.
- **License and Tax Administration** manages the new Payroll Expense Tax, the City business licensing process and collects more than \$500 million in annual fees and taxes from 100,000 commercial enterprises doing business in the City.
- **Purchasing and Contracting** manages bids, public works and contracting needs. The division also supports the City's race and social justice initiative by expanding contracting equity for women- and minority-owned businesses and supporting labor equity on City construction projects.
- **Seattle Animal Shelter** promotes safety and animal welfare by enforcing animal laws, operating sheltering and adoption programs, managing a spay and neuter clinic and providing care and services for over 5,000 animals annually.
- **Treasury Services** receives, processes, reconciles and distributes the City's funds. Treasury also collects debts and monitors cash flow to ensure City operations, like utilities and payroll, are funded. They are the legal stewards of the City's cash assets.

Internal Facing Divisions

- **Accounting and Budget Services** provides everything from budget oversight to financial planning for FAS, other small departments and City executive offices to create transparent, understandable financial reports.
- **Business Systems** manages Citywide business processes and software to support financial activities across the organization, as well as across multiple jurisdictions in Western Washington.
- **Capital Development** plans, designs and builds City structures, facilities and workspaces in a manner that is fiscally responsible, environmentally sustainable and responsibly compliant with equal access for all.
- **Citywide Accounting and Payroll** prepares the City's Comprehensive Annual Financial Report and other reports required by the State and Federal government to facilitate transparency in the City's 420,000-plus annual transactions. The division also implements standard accounting practices and manages all payroll.
- **Facility Operations** manages and maintains more than 120 public structures, including offices, parking garages, maintenance shops and police and fire stations.
- **Fleet Management** leads the procurement, maintenance and fueling for the City's 3,800-plus vehicle fleet, providing safe, cost-effective services and environmentally sustainable transportation for City employees.
- **Human Resources** partners with FAS' diverse group of divisions to support recruitment, hiring, compensation and classification, and performance management in a way that is equitable and fosters a respectful, collaborative and safe work environment.

Department of Finance and Administrative Services

- **Logistics and Emergency Management** leads emergency planning/procurement, security services, access management, janitorial services, warehouse operations and mail distribution for the City.
- **Real Estate Services** manages a Mayoral directive for innovative and efficient citywide real estate portfolio development. The team acquires, disposes of and leases real property for public purposes. The team also collaborates with City departments on real estate transactions.
- **Risk Management** reviews City contracts to specify appropriate insurance levels, advises City departments on how to reduce or avoid loss, adjusts claims for damages filed and administers all City insurance policies and the City's self-insurance program.

Internal service operations in FAS are primarily supported through charges to other City departments and, in some cases such as when the City leases space, by private businesses or individuals. FAS also collects certain fees specifically to pay for its services, such as the Seattle Animal Shelter Spay and Neuter Clinic, pet licensing, the Weights and Measures program and for-hire driver licenses. The General Fund supports certain FAS services, including administration of the City's taxes and business licensing services.

Organizational Structure

In addition to the central FAS services mentioned above there are several budgetary units across the City for which FAS is not directly responsible for staffing or service provision but are housed within the FAS organizational structure. For these areas FAS works with the City Budget Office to facilitate resource requests and financial plans when required. Those units are:

- **Judgment and Claims**, which provides for the payment of legal claims and suits brought against the City government.
- **Jail Services**, which provides for the booking, housing, transporting and guarding of City inmates who are adults charged with or convicted of misdemeanor crimes alleged to have been committed within city limits.
- **Indigent Defense Services**, which secures legal defense services, as required by state law, for indigent people facing criminal charges in Seattle Municipal Court.
- **Transit Benefits**, which pays for the transit benefits offered to City employees.

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	37,776,239	54,396,056	53,840,283
Other Funding - Operating	223,605,111	266,990,139	269,135,683
Total Operations	261,381,350	321,386,194	322,975,966
Capital Support			
General Fund Support	59,947	-	-
Other Funding - Capital	47,248,891	38,198,443	56,354,505
Total Capital	47,308,838	38,198,443	56,354,505
Total Appropriations	308,690,188	359,584,637	379,330,471
 Full-Time Equivalents Total*	 610.00	 623.00	 626.00

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Department of Finance and Administrative Services

Budget Overview

As an internal services department, the Department of Finance and Administration (FAS) supports all City departments through its fleets, facilities, customer service, finance, contracting and purchasing functions. FAS bills many of its functions to other City departments through central rates and allocations. FAS also performs general government functions, like business licensing and tax collection, consumer protection, parking meter collections, and operation of the Seattle Animal Shelter, which are funded directly in the General Fund.

Investing in Critical Technology Systems

The 2022 Adopted Budget includes investments in several IT systems, including the fleet asset management system, and the replacement systems for both the Online Business Directory and the Risk Management software system. The adopted budget also includes partial funding for a replacement software solution that maintains the Business and Occupation Tax and other tax data (SLIM). In addition to these key investments, FAS continues to work with Seattle IT and Seattle Department of Human Resources on the implementation of a Human Capital Management system (HCM) to ensure the effectiveness of the City's payroll, human resources and timekeeping capabilities. The HCM vendor selection process is expected to be complete by year-end 2021.

Another Citywide system, the Citywide Contract Management System is expected to be complete by 2022. The adopted budget adds funding for one permanent position and one temporary position to manage ongoing change management and be the central point of contact for departments' ongoing process improvement with the new system.

Responding to COVID-19

Throughout 2020 and 2021, FAS has been at the center of the City's response to the COVID-19 crisis. Establishing a central warehouse for city supplies, developing safety protocols for reopening, working with the Seattle Fire Department (SFD) to find locations and set-up the four mass testing sites around the City, and then standing up and operating the largest civilian-led mass vaccination site in the country at Lumen Field are among the ongoing efforts of the department. These activities finished in July 2021. As services at City buildings continue to resume, FAS will continue to lead the effort to ensure they are safe and accessible. The majority of these expenses will be reimbursed by external revenues.

This budget also adds funding, backed by central rates, for four positions that were temporarily defunded in the 2021 Adopted Budget. FAS has faced increased demands related to the City's COVID-19 response, including increases in hiring and purchasing activities. One of the positions being funded is in human resources, and two are in logistics and emergency planning. The logistics and emergency management positions will lead purchasing and warehousing efforts.

Capital Projects

The adopted budget includes a capital investment in two of FAS' office floors in the Seattle Municipal Tower. This investment will complete the final two phases of FAS' space improvements. These space improvements will be designed with a new office work reality in mind and will include flexible workspaces and improvements to a public-facing floor of the building. The adopted budget also includes funding for the asset preservation program.

Supporting Effective First Response

FAS is responsible for all of the City's public safety facilities, including maintenance on existing facilities and the design and construction of any new facilities. The adopted budget includes capital investments in essential services, such as a new generator for the Seattle Animal Shelter, and a seismic assessment for five public safety facilities that were all built prior to the 2001 Nisqually earthquake.

Taxation Implementation

Department of Finance and Administrative Services

The 2020 Adopted Budget launched the City's Fare Share program with a tax on Transportation Network Companies (TNC), to support critical transportation and housing projects. As the Citywide tax administrator, FAS is responsible for collecting this tax. Although new positions were added in the 2021 Adopted Budget, FAS was able to absorb the work with existing treasury and finance staff. The adopted budget removes the positions added to FAS in the 2021 Adopted Budget.

Along with the TNC tax, the City established a payroll expense tax on companies with high employee salaries. Positions to support implementation were added to the FAS budget in 2021; however, they will not be needed until 2023 when auditing of revenues begins. The adopted budget temporarily reduces funding for six vacant positions that were added to support the implementation of this tax and the Heating Oil tax (which has been delayed).

Investing in Workforce Development

The adopted budget further invests in the City's Priority Hire program. The 2022 Adopted Budget includes \$250,000 for the Priority Hire program. The program provides technical assistance to Women and Minority Business Enterprises (WMBE) firms to do business with the City, and wrap-around services intended to support construction apprenticeship training and retention of apprentices and workers who are members of Black, Indigenous, and People of Color (BIPOC) communities.

Historic Seattle and Pike Place Market PDA Support

Given the important nature of the services provided, the City has an interest in ensuring the continuation of public development authorities (PDAs) and the important housing, social, economic development, and other community services they provide. The adopted budget adds appropriation authority to issue Limited Term General Obligation (LTGO) bonds for use by PDAs, including Pike Place Market PDA and the Historic Seattle PDA. This kind of support to PDAs has been used in the past for Pike Place Market, most recently for the Central Waterfront Market Front Entrance project in 2015 and is consistent with the City's debt management policies which allows capital lending to PDAs.

Coronavirus Local Fiscal Recovery (CLFR) funds

The Adopted Budget allocates Coronavirus Local Fiscal Recovery (CLFR) funds to FAS as part of Seattle Rescue Plan 3 (SRP3). The CLFR funds support three positions through 2024 to manage federal funds related to COVID-19. These positions play a critical role in ensuring compliance with CLFR requirements. See the Seattle Rescue Plan section of this 2022 Budget Book for more on SRP3.

City Council Changes to the Proposed Budget

The City Council made the following changes to the FAS 2022 Proposed Budget:

- Addition of \$200,000 for a study of public-safety staffing on waterways.
- Addition of \$110,000 for FAS to administer a pilot Victim Compensation Fund.
- Addition of \$3 million for the issuance costs associated with \$100 million of bonds for SDOT capital projects.
- Replace \$500,000 of CLFR funding for Workforce Development Support with \$500,000 of Jumpstart Payroll Expense Tax.
- Reduction of \$300,000 of CRS-U funding in the City Tax System Replacement project, correcting an error in the proposed budget.
- Replace \$500,000 of unrestricted Cumulative Reserve Subfund (CRS-U) resources with REET, making CRS-U funding available for other priorities. These funds are intended for tenant improvements at the Park 90/5 facility.
- Replace \$1 million of ongoing Equitable Communities Initiative (ECI) funding with \$250,000 of one-time ECI funding.

Department of Finance and Administrative Services

Incremental Budget Changes

Department of Finance and Administrative Services

	Dollars	FTE
2022 Beginning Budget	370,501,020	623.00
 Baseline		
Citywide Adjustments for Standard Cost Changes	1,458,073	-
Language Premium Staff Stipend	9,600	-
 Proposed Operating		
Funding for Workforce Equity and WMBE Support (Equitable Communities Initiative)	1,000,000	-
Workforce Development Support	500,000	-
Historic Seattle Public Development Authority Capital Needs - Good Shepherd Center	1,800,000	-
Pike Place Market Public Development Authority Capital Needs	6,000,000	-
Technical Change to the Bond Interest and Redemption Fund	278,873	-
Eliminate Two Positions Added for TNC Tax Administrative Support	-	(2.00)
Temporarily Defund Vacant Tax Positions	(1,070,600)	-
Non-Labor Reductions	(415,500)	-
Waterfront Redevelopment Local Improvement District Administrative Cost Reduction	(1,114,505)	-
Judgement and Claims Fund 2022 Adjustment	2,678,754	-
Transfer Public Disclosure Position to Seattle IT	(143,583)	(1.00)
Refunding Critical Positions Unfunded in the 2021 Budget	607,435	-
Citywide Contract Management System (CCMS) Support	352,742	1.00
Online Business Directory Replacement	581,000	-
Risk Envision System Replacement	505,000	-
Fleet Capital Asset Management Software Implementation	175,000	-
American Medical Response Study	25,000	-
Fort Lawton Increased Maintenance Needs	428,745	-
2022 Transit Benefit Fund Revenue and Expenditure Adjustment	605,000	-
Internal Federal Funds Project Staffing	1,411,000	3.00
 Proposed Capital		
Update Debt Service for Seattle Public Safety Facilities	(167,512)	-
Animal Shelter Capital Improvements	500,000	-
Seismic Program: Public Safety Facilities Assessment	350,000	-
Seattle Municipal Tower (SMT) Tenant Improvement of FAS Space	1,612,000	-
Additional Real Estate Excise Tax (REET) for Asset Preservation	1,350,000	-

Department of Finance and Administrative Services

Tenant Improvement at Park 90/5	500,000	-
City Tax System (SLIM) Replacement	4,300,000	-
Allocate Municipal Energy Efficiency Project (MEEP) funds to Seattle Parks and Recreation	(526,809)	-
Allocate Municipal Energy Efficiency Project (MEEP) funds to Seattle Center	(78,000)	-
Allocate Municipal Energy Efficiency Project (MEEP) funds to Seattle Public Library (SPL)	(300,000)	-
Proposed Technical		
Cost of Issuance and Debt Service Budget Control Level (BCL) Adjustment	(8,532,742)	-
Fund Balancing Entries	-	-
Reduce Fleet Capital Appropriation	(4,820,618)	-
Re-entry of Baseline Expenditure Budget	223,750,541	-
Revenue Adjustments	-	-
Reversal of Baseline Budget Data	(223,750,542)	-
Reversal of Central Adjustment	(1,458,073)	-
Reversal of One Time Items	(6,000,000)	-
Seattle Public Schools Agreement Position Technical Add to Baseline	-	2.00
Technical Changes	2,919,172	-
Council		
Study of public-safety staffing on waterways	200,000	-
Pilot Victim Compensation Fund	110,000	-
Authorize Bond Issuance for Bridge Maintenance	3,000,000	-
Changes to Jumpstart Fund Expenditures, Coronavirus Local Recovery Fund Resources, and Other Community-led Investments	500,000	-
Realign REET, CRS-U, and GF Resources Across Departments	-	-
Errata Corrections to the Proposed Budget and CIP	(300,000)	-
Total Incremental Changes	\$8,829,451	3.00
Total 2022 Adopted Budget	\$379,330,471	626.00

Description of Incremental Budget Changes

Baseline

Citywide Adjustments for Standard Cost Changes

Expenditures \$1,458,073

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the

Department of Finance and Administrative Services

department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Language Premium Staff Stipend

Expenditures	\$9,600
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This item increases ongoing appropriation authority for language services stipends. Per the Coalition of City Unions collective bargaining agreement, City employees who are multilingual and provide language services, such as interpretation and translation, to communicate with clients and/or other employees in business-related situations are now eligible for a monthly language premium stipend. The amounts in the 2022 budget are estimates based on the eligible employees from 2021.

Proposed Operating

Funding for Workforce Equity and WMBE Support (Equitable Communities Initiative)

Expenditures	\$1,000,000
Revenues	\$1,000,000

The Council altered this proposal in the adopted budget. Refer to the Council Changes section below. The proposed budget description follows:

This item adds ongoing funding to provide technical assistance to WMBE firms to do business with the City and aims to provide wrap-around services to support construction apprenticeship training and retention of Black and Indigenous People of Color community (BIPOC) apprentices and workers. This investment was recommended by the Equitable Communities Initiative Task Force.

Workforce Development Support

Expenditures	\$500,000
Revenues	\$500,000

The Council altered this proposal in the adopted budget. Refer to the Council Changes section below. The proposed budget description follows:

This item is an additional one-time investment in community programs that provide a variety of workforce development opportunities to members of Black, Indigenous, and People of Color (BIPOC) communities. These opportunities include apprenticeships, skill advancement, and general career preparation. The item is funded by a transfer of General Fund from Finance General.

This item is part of a set of workforce development programming enabled by CLFR funds and is part of Seattle Rescue Plan 3 (SRP3). The workforce development programming seeks to create strong pathways to middle wage jobs and more wealth-generating businesses in industries that will thrive in the future. Investments in economic inclusion will help Seattle recover from the pandemic and position our local economy for continued equitable growth.

The other departments receiving workforce development allocations enabled by CLFR funds are ARTS, OED, OH, OIRA, and OSE. See the Seattle Rescue Plan section of this 2022 Budget Book for more on SRP3.

Historic Seattle Public Development Authority Capital Needs - Good Shepherd Center

Expenditures	\$1,800,000
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Department of Finance and Administrative Services

The City is issuing Limited Tax General Obligation (LTGO) bond proceeds in 2022 to provide financing support to Historic Seattle Public Development Authority for a seismic retrofit improvement of the Good Shepherd Center. This item provides appropriation for FAS to loan funds to Historic Seattle for eligible capital expenditures. FAS will develop a loan agreement with Historic Seattle (subject to authorization by Council ordinance) that will describe the full terms of the loan and repayment schedule.

Pike Place Market Public Development Authority Capital Needs

Expenditures	\$6,000,000
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The City is issuing Limited Term General Obligation (LTGO) bond proceeds in 2022 to provide financing support to the Pike Place Market Preservation and Development Authority (PPMPDA) to further its mission of continuing to provide opportunities for market farmers, merchants and shoppers, while also expanding residential opportunities for low-income residents. This item provides appropriation for FAS to loan funds to the PPMPDA for eligible capital expenditures. This amount was included in the 2021 Adopted Budget; however, the timing of projected funding needs of the PPMPDA have changed to 2022. The funding in the 2021 Adopted Budget for this same purpose was abandoned in full in the 2nd Quarter Supplemental Budget Ordinance in 2021.

Technical Change to the Bond Interest and Redemption Fund

Expenditures	\$278,873
Revenues	\$505,211

This item adds appropriation to pay the debt service associated with the 2022 debt issuance planned on behalf of the public development authorities.

Eliminate Two Positions Added for TNC Tax Administrative Support

Position Allocation	(2.00)
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This item eliminates two positions that were added in the 2021 Adopted Budget to support the administrative work of the Fare Share program, the program name using the Transportation Network Company (TNC) funding. The existing team is absorbing this body of work and the department did not fill the positions. TNC funding for the positions was reallocated to support TNC system costs.

Temporarily Defund Vacant Tax Positions

Expenditures	\$(1,070,600)
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This item temporarily defunds six positions in the Department of Finance and Administrative Services (FAS). The areas impacted are License and Tax Administration and Treasury Services. This temporary reduction is possible because the Heating Oil tax implementation was delayed and the auditing for the Payroll Tax is not expected to be fully operational in 2022. This item also reduces the funding for the two TNC related positions that are eliminated in the 2022 Adopted Budget.

Non-Labor Reductions

Expenditures	\$(415,500)
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This item reduces the non-labor budget in several programs including Accounting and Budget Services and Fleet Management. It also includes a true-up of fuel use projections.

Waterfront Redevelopment Local Improvement District Administrative Cost Reduction

Expenditures	\$(1,114,505)
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Department of Finance and Administrative Services

This item reduces budget appropriation for the administrative expenses associated with the implementation of the Central Waterfront Local Improvement District (LID). Starting in 2022, after LID Bonds are sold, there will be no additional Waterfront LID administration costs outside of the normal operations of FAS Treasury Services. This change right sizes the 2022 budget for the Waterfront LID.

Judgement and Claims Fund 2022 Adjustment

Expenditures	\$2,678,754
Revenues	\$2,678,754

Starting in 2016, the Judgment and Claims (JC) fund expenditures have been showing a higher trend in the settlement and judgments in tort cases and the use of outside counsel. This trend continues through 2021 and is expected to remain high through 2022. In 2018, Resolution 31847 revised the JC policies and began ramping up the budget appropriation based on the actuarial reports beginning with a 50% confidence level of meeting actual expenditures in 2019 with increases of 10% each successive year until 90% is achieved by 2023. This additional appropriation will increase funding to the 80% confidence level in 2022.

Transfer Public Disclosure Position to Seattle IT

Expenditures	\$(143,583)
Position Allocation	(1.00)

This item transfers the Citywide Public Records Act Program, and position and budget authority for one Strategic Advisor from the Department of Finance and Administrative Services to the Seattle Information Technology Department. This position has been working in Seattle IT since Q4 2020 as part of an operating agreement between the departments.

Refunding Critical Positions Unfunded in the 2021 Budget

Expenditures	\$607,435
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This item adds funding for four critical positions previously unfunded to meet prior budget reductions. The positions are critical to support base operations in the areas of human resources, accounting support to small department and executive offices, and support for logistics and emergency planning.

Citywide Contract Management System (CCMS) Support

Expenditures	\$352,742
Position Allocation	1.00

This item adds funding and position authority for one permanent position and one temporary position for the ongoing production support of the new Citywide Contract Management System (CCMS). CCMS is an enterprise-wide system that incorporates comprehensive contract lifecycle management, including contract development, contract management, contract administration and contract termination functionality for all City departments. The new CCMS system will cover virtually all of the City's procurement and other contracting mechanisms, including blanket contracts, consultant contracts, Public Works contracts, leases, concessionaires, intergovernmental agreements, human services provider agreements and grants, etc.

Online Business Directory Replacement

Expenditures	\$581,000
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This item adds one-time funding to replace the existing Online Business Directory (OBD), which is used to display companies, including self-identified minority-owned, women-owned and LGBTQ businesses, who have either expressed interest in doing business with the City or who are doing business with the City. The City's Consultant

Department of Finance and Administrative Services

Roster Program is also integrated with the OBD. The system is a critical component of the City's overall contracting and WMBE program and is used both internally and externally. With over 14,000 businesses registered in the OBD, the system is an essential tool in connecting businesses with City purchasers who need their products and services. The existing system is outdated and has critical user experience issues.

Risk Envision System Replacement

Expenditures	\$505,000
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This item adds one-time funding to replace the existing Risk Management Information System (RMIS) by utilizing a system like the one Seattle Department of Human Resources is using for Workers' Compensation claims. This item was previously approved in the 2020 Adopted Budget with a bond funding source but was later determined to be ineligible for bond funding. The funding for this project is now included in risk management rates.

Fleet Capital Asset Management Software Implementation

Expenditures	\$175,000
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This item adds one-time funding for the implementation of a Capital Asset Management software (CAM) with integration to the current fleet information management system, Fleet Anywhere. CAM will enable FAS to better project future fleet capital costs and make informed policy decisions on fleet life cycles and electrification. CAM integrates maintenance cost analysis and projections which will enhance FAS' ability to project citywide maintenance costs, improve rate calculations and methodology, and right-size fleet staffing to meet the demands of the fleet.

American Medical Response Study

Expenditures	\$25,000
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This item adds one-time funding for a study of the American Medical Response contract's wages.

Fort Lawton Increased Maintenance Needs

Expenditures	\$428,745
Revenues	\$428,745

This item increases ongoing appropriation authority for facility and property maintenance needs at the Fort Lawton property. The Department of Finance and Administrative Services identified the need to dedicate more property management resources to the location to maintain the property per the terms of the agreement with the US Army. This item will be funded by the Office of Housing Department and the Parks and Recreation Department via central rates.

2022 Transit Benefit Fund Revenue and Expenditure Adjustment

Expenditures	\$605,000
Revenues	\$605,000

This change increases appropriation authority in the Transit Benefit Fund (63000) to align with expected transit usage in 2022. It also increases revenues in the fund in equal amount.

Internal Federal Funds Project Staffing

Expenditures	\$1,411,000
Position Allocation	3.00

Department of Finance and Administrative Services

This item adds funding for essential temporary staff to ensure the City is properly resourced to manage federal funds related to COVID-19 recovery. This item provides three years of funds to support three positions through 2024. This item is part of a package of CLFR-funded or CLFR-enabled items comprising Seattle Rescue Plan 3 (SRP3). See the Seattle Rescue Plan section of this 2022 Budget Book for more on SRP3.

Proposed Capital

Update Debt Service for Seattle Public Safety Facilities

Expenditures \$(167,512)

This technical change updates the public safety facilities' funding due to a debt service cost change.

Animal Shelter Capital Improvements

Expenditures \$500,000

FAS is the lead department for the care and control of animals at the Seattle Animal Shelter (SAS) and coordinating the sheltering and care of animals during a disaster. The Pets Evacuation and Transportation Standards Act of 2006 requires the City to accommodate households with pets or service animals displaced by an earthquake. This requirement includes continuing animal care, refrigeration and communication with law enforcement and other external agencies. Facility upgrades are required to meet this responsibility.

This project establishes a new ongoing program to address evolving safety and operational requirements of the Seattle Animal Shelter. The initial projects in this program will address SAS' highest priorities, including replacement of the emergency generator for the building. The current generator for the building was installed in 2004. The typical life span of a diesel generator is 18 years. In the event of an emergency such as an earthquake or long-term power outage, the current generator does not have enough capacity to support the SAS' operational needs.

Seismic Program: Public Safety Facilities Assessment

Expenditures \$350,000

This item adds funding for the Seismic Retrofit Facilities Improvements program. FAS facilities house important City services, many of which will be critical in the event of an earthquake. The Seismic Retrofit Facilities Improvements program will perform a preliminary engineering evaluation of the current portfolio and develop an implementation plan for seismic retrofits in FAS facilities to increase the City's resiliency, reduce life safety issues due to a catastrophic event and reduce the risk of downtime or impacts to critical City services.

The 2003 Fire Facilities and Emergency Response Levy retrofitted or rebuilt 32 neighborhood fire stations and constructed the Joint Training Facility, however the remaining 49 buildings in the portfolio are still potentially at risk. This item includes funding for a seismic assessment of five public safety facilities.

Seattle Municipal Tower (SMT) Tenant Improvement of FAS Space

Expenditures \$1,612,000

This item adds funding for the SMT Master Space Plan; it assumes an additional \$2.5 million in the 2023 CIP. This plan will reduce FAS' footprint, co-locate functions and create more equitable workspaces in the City's Downtown Civic Campus.

The SMT Master Plan's first phase was funded with \$3.0 million in previous adopted budgets to address FAS' tenant improvement needs within FAS occupied floors. The adopted budget completes phases 2 and 3 of the FAS SMT Master Space Plan, reducing the FAS SMT footprint from four floors to three, improving space utilization and creating efficiencies.

Department of Finance and Administrative Services

Additional Real Estate Excise Tax (REET) for Asset Preservation

Expenditures \$1,350,000

This item adds additional REET funding to the 2022 Adopted Budget for Asset Preservation needs in addition to the \$4 million collected annually in space rent central rates.

Tenant Improvement at Park 90/5

Expenditures \$500,000

The Council altered this proposal in the adopted budget. Refer to the Council Changes section below. The proposed budget description follows:

This item adds unrestricted cumulative reserve funds to separate Parking Enforcement Officer (PEO) vehicles from Seattle Police Department (SPD) equipment. The PEO unit has transferred to the Seattle Department of Transportation; since it is no longer part of SPD, there is a greater need for separation.

City Tax System (SLIM) Replacement

Expenditures \$4,300,000

The Council altered this proposal in the adopted budget. Refer to the Council Changes section below. The proposed budget description follows:

This item adds funding for an estimated total project cost of \$11.2 million with the initial funding of \$4,300,000 in 2022 to begin evaluating and planning for the replacement of the Seattle Licensing and Information Management (SLIM). Future funding will need to be allocated.

Allocate Municipal Energy Efficiency Project (MEEP) funds to Seattle Parks and Recreation

Expenditures \$(526,809)

This item transfers \$526,809 of 2022 CIP funding to Seattle Parks and Recreation for municipal energy efficiency projects at several community center sites.

Allocate Municipal Energy Efficiency Project (MEEP) funds to Seattle Center

Expenditures \$(78,000)

This item transfers \$78,000 of 2022 CIP funding to Seattle Center for a municipal energy efficiency project at Seattle Rep/Bagley Wright Theatre and McCaw Hall.

Allocate Municipal Energy Efficiency Project (MEEP) funds to Seattle Public Library (SPL)

Expenditures \$(300,000)

This item transfers \$300,000 of 2022 CIP funding to Seattle Public Library for a municipal energy efficiency project at Green Lake Library.

Proposed Technical

Cost of Issuance and Debt Service Budget Control Level (BCL) Adjustment

Expenditures \$(8,532,742)

This is a technical item that updates the Budget Control Level (BCL) for bond issuance and debt service costs.

Department of Finance and Administrative Services

Fund Balancing Entries

Revenues \$(14,482,449)

This is a technical item to record a fund balancing entry for the 50300 Finance and Administrative Services Fund, 67600 FileLocal Agency Fund, 50321 Fleet Capital Fund, and 12100 Wheelchair Accessible Fund, which are primarily managed by this department.

Reduce Fleet Capital Appropriation

Expenditures \$(4,820,618)

This item reduces 2022 fleet capital program appropriation in response to FAS' 2021 3rd Quarter Supplemental Budget Ordinance request to increase appropriation in 2021. FAS will order 2022 vehicle replacement in 2021 to help offset the delays in vehicle replacement timelines.

Re-entry of Baseline Expenditure Budget

Expenditures \$223,750,541

This item is the re-entry of the expenditure budget data removed in the 'Reversal of Rolled Budget Lines. This item aligns the base budget data at all levels, including the detail project level.

Revenue Adjustments

Revenues \$210,110,998

This technical adjustment adds the 2022 Adopted Budget's revenue budget.

Reversal of Baseline Budget Data

Expenditures \$(223,750,542)

Revenues \$(203,542,782)

This item is a technical adjustment to reverse the budget lines in the budget system, they are re-entered in 'Re-entry of Base Expenditure Budget' and 'Revenue Adjustments.'

Reversal of Central Adjustment

Expenditures \$(1,458,073)

This item reverses the centrally budgeted Citywide technical adjustments made in the baseline phase that reflect changes to internal services costs, including rates from Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process. The budget for this central adjustment is added back in the Technical Changes item below.

Reversal of One Time Items

Expenditures \$(6,000,000)

This item includes budget adjustments for one-time changes in the 2021 Adopted Budget.

Seattle Public Schools Agreement Position Technical Add to Baseline

Position Allocation 2.00

Department of Finance and Administrative Services

This item adds two positions that were approved in 2020 to support the body of work that came from an agreement with Seattle Public Schools. These positions were not added to the 2021 Adopted Budget. This technical item adds them to the 2022 Adopted Budget.

Technical Changes

Expenditures \$2,919,172

This item reflects baseline and technical adjustments to several Budget Control Levels, increasing appropriation by \$2.9 million across all funds and several programs in the Department of Finance and Administrative Services (FAS). This increase includes baseline updates, such as making past supplemental budget additions ongoing and adjusting the budget for external lease costs. It also includes technical adjustments and changes to inflation compared to the 2021 Adopted Budget.

Council

Study of public-safety staffing on waterways

Expenditures \$200,000

This Council Budget Action adds \$200,000 for a consultant-led study that would analyze comparable cities' public-safety staffing levels on city waterways, evaluate Seattle's level-of-service needs, and make any necessary recommendations that would protect the City's waterways while preserving public safety.

Pilot Victim Compensation Fund

Expenditures \$110,000

This Council Budget Action (CBA) adds \$110,000 GF to Finance and Administrative Services (FAS) for a pilot Victim Compensation Fund. The role of FAS is limited to issuing payment to eligible recipients. Other city agencies will be responsible for determining who is eligible to receive funds. The CBA also adds \$250,000 GF and 1.0 FTE senior grants and contracts specialist to the Human Services Department for community-based organizations to conduct outreach and determine a long-term strategy regarding restitution and restorative justice.

Authorize Bond Issuance for Bridge Maintenance

Expenditures \$3,000,000

Revenues \$3,000,000

This Council change authorizes the Department of Finance and Administrative Services (FAS) to issue up to \$103 million of 2022 limited tax general obligation (LTGO) bonds to support bridge maintenance in the Seattle Department of Transportation (SDOT), as well as \$3 million for bond issuance costs. This change also adds \$3.1 million of Real Estate Excise Tax I (REET I) Fund to SDOT for interest-only debt service in 2022. The City will be obligated to fund approximately \$7.6 million of debt service annually in future budgets for the duration of the 20-year term, if this debt is issued. No funding source has been identified for future debt service. In addition, this change would add \$1.1 million of REET I Capital Fund and \$100,000 of REET II Capital Fund to SDOT's Structures Major Maintenance (MC-TR-C112) CIP project. This funding would allow SDOT to advance project development to the 90 percent design stage for the following bridge rehabilitation projects: (1) \$300,000 for Spokane Street Swing Bridge Hydraulic Overhaul; and (2) \$900,000 for Spokane Viaduct Rehabilitation.

Changes to Jumpstart Fund Expenditures, Coronavirus Local Recovery Fund Resources, and Other Community-led Investments

Expenditures \$500,000

Department of Finance and Administrative Services

The City Council amended the 2022 Proposed Budget by reallocating \$70.7* million of one-time federal Coronavirus Local Fiscal Recovery Act (CLFR) Funds to revenue replacement in the General Fund. This action allows for the reallocation of funds in the Jumpstart Payroll Expense Tax (PET) Fund for purposes outlined in Ordinance 126393. Full revenue replacement details can be found in the Seattle Rescue Plan chapter. Workforce Development Support will now be funded by PET.

Realign REET, CRS-U, and GF Resources Across Departments

Expenditures -

This Council Budget Action replaces \$4.5 million of Cumulative Reserve Subfund - Unrestricted (CRS-U) funding with Real Estate Excise Tax I (REET I) funding identified in the City Budget Office's November revenue update. The funding realignment will impact Capital Improvement Program projects in the Seattle Department of Transportation (SDOT), the Seattle Parks and Recreation (SPR), and the Department of Finance and Administrative Services (FAS) as described below:

- (1) Pedestrian Master Plan - Crossing Improvements (MC-TR-C061) in SDOT: \$1,750,000
- (2) Fortson Square Redesign Implementation (MC-TR-C104) in SDOT: \$250,000
- (3) Major Maintenance Backlog and Asset Management (MC-PR-41001) in SPR: \$2,000,000
- (4) Asset Preservation - Schedule 2 Facilities (MC-FA-APSCH2FAC) in FAS: \$500,000

Errata Corrections to the Proposed Budget and CIP

Expenditures \$(300,000)

This Council Budget Action (CBA) adopts corrections to errors in amounts of appropriations or revenues, the errata, for the 2022 Proposed Budget and the 2022 – 2027 Proposed Capital Improvement Program (CIP) identified by the City Budget Office and Central Staff after transmittal to the City Council. Any conflicting effect of CBAs included in Council's final decision on the 2022 Proposed Budget or the 2022-2027 CIP would override changes included in this Errata CBA. For FAS, this reduces the City Tax Replacement project by \$300,000, a mistaken over-appropriation.

Department of Finance and Administrative Services

Expenditure Overview

Appropriations	2020 Actuals	2021 Adopted	2022 Adopted
FAS - BC-FA-A1IT - Information Technology			
00164 - Unrestricted Cumulative Reserve Fund	-	-	4,000,000
36800 - 2021 Multipurpose LTGO Bond Fund	-	7,500,000	-
36900 - 2022 Multipurpose LTGO Bond Fund	-	-	17,635,753
37100 - 2023 Multipurpose LTGO Bond Fund	-	-	-
50300 - Finance and Administrative Services Fund	-	500,000	-
Total for BSL: BC-FA-A1IT	-	8,000,000	21,635,753
FAS - BC-FA-ADAIMPR - ADA Improvements			
30010 - REET I Capital Fund	944,901	1,000,000	400,000
Total for BSL: BC-FA-ADAIMPR	944,901	1,000,000	400,000
FAS - BC-FA-APSCH1FAC - Asset Preservation - Schedule 1 Facilities			
30010 - REET I Capital Fund	3,695,445	-	1,350,000
36600 - 2019 Multipurpose LTGO Bond Fund	1,126,245	-	-
36700 - 2020 Multipurpose LTGO Bond Fund	6,835,254	-	-
36800 - 2021 Multipurpose LTGO Bond Fund	-	8,500,000	-
36900 - 2022 Multipurpose LTGO Bond Fund	-	-	9,500,000
37100 - 2023 Multipurpose LTGO Bond Fund	-	-	-
50322 - Facility Asset Preservation Fund	3,204,099	2,152,000	2,152,000
Total for BSL: BC-FA-APSCH1FAC	14,861,043	10,652,000	13,002,000
FAS - BC-FA-APSCH2FAC - Asset Preservation - Schedule 2 Facilities			
30010 - REET I Capital Fund	1,935,860	1,545,000	500,000
50322 - Facility Asset Preservation Fund	2,011,622	1,848,000	1,848,000
Total for BSL: BC-FA-APSCH2FAC	3,947,483	3,393,000	2,348,000
FAS - BC-FA-EXTPROJ - FAS Oversight-External Projects			
00100 - General Fund	59,947	-	-
00164 - Unrestricted Cumulative Reserve Fund	277,970	-	-

Department of Finance and Administrative Services

30010 - REET I Capital Fund	2,153,525	2,500,000	1,595,191
Total for BSL: BC-FA-EXTPROJ	2,491,442	2,500,000	1,595,191
 FAS - BC-FA-FASPDS - FAS Project Delivery Services			
50300 - Finance and Administrative Services Fund	6,393,548	3,500,000	3,500,000
Total for BSL: BC-FA-FASPDS	6,393,548	3,500,000	3,500,000
 FAS - BC-FA-GARDENREM - Garden of Remembrance			
00164 - Unrestricted Cumulative Reserve Fund	29,218	30,065	30,937
Total for BSL: BC-FA-GARDENREM	29,218	30,065	30,937
 FAS - BC-FA-GOVTFAC - General Government Facilities - General			
00164 - Unrestricted Cumulative Reserve Fund	12,417	-	-
30010 - REET I Capital Fund	4,713,537	180,000	2,462,000
34440 - 2003 Fire Facilities Levy Fund	341,853	-	-
36300 - 2016 Multipurpose LTGO Bond Fund	233,361	-	-
50300 - Finance and Administrative Services Fund	135,971	-	-
Total for BSL: BC-FA-GOVTFAC	5,437,138	180,000	2,462,000
 FAS - BC-FA-NBFIRE - Neighborhood Fire Stations			
30010 - REET I Capital Fund	3,421,620	3,723,378	4,180,624
34440 - 2003 Fire Facilities Levy Fund	3,877	-	-
36200 - 2015 Multipurpose LTGO Bond Fund	131	-	-
Total for BSL: BC-FA-NBFIRE	3,425,627	3,723,378	4,180,624
 FAS - BC-FA-PRELIMENG - Preliminary Engineering			
30010 - REET I Capital Fund	26,049	-	-
Total for BSL: BC-FA-PRELIMENG	26,049	-	-
 FAS - BC-FA-PSFACFIRE - Public Safety Facilities Fire			
30010 - REET I Capital Fund	974,252	2,020,000	3,700,000
36400 - 2017 Multipurpose LTGO Bond Fund	131,582	-	-
36800 - 2021 Multipurpose LTGO Bond Fund	4,542,432	3,200,000	-
36900 - 2022 Multipurpose LTGO Bond Fund	-	-	3,500,000
37100 - 2023 Multipurpose LTGO Bond Fund	-	-	-

Department of Finance and Administrative Services

Total for BSL: BC-FA-PSFACFIRE	5,648,265	5,220,000	7,200,000
 FAS - BC-FA-PSFACPOL - Publ Safety Facilities Police			
30010 - REET I Capital Fund	4,103,883	-	-
36300 - 2016 Multipurpose LTGO Bond Fund	242	-	-
Total for BSL: BC-FA-PSFACPOL	4,104,125	-	-
 FAS - BO-FA-BUDCENTR - Leadership and Administration			
50300 - Finance and Administrative Services Fund	878	-	64,354
Total for BSL: BO-FA-BUDCENTR	878	-	64,354
 FAS - BO-FA-CDCM - Capital Dev and Const Mgmt			
50300 - Finance and Administrative Services Fund	-	-	-
Total for BSL: BO-FA-CDCM	-	-	-
 FAS - BO-FA-CITYFINAN - City Finance			
00100 - General Fund	7,502,561	9,879,698	8,046,982
14000 - Coronavirus Local Fiscal Recovery Fund	-	-	1,411,000
50300 - Finance and Administrative Services Fund	23,201,184	31,524,171	34,682,166
Total for BSL: BO-FA-CITYFINAN	30,703,745	41,403,869	44,140,147
 FAS - BO-FA-CITYSVCS - City Services			
00100 - General Fund	-	-	110,000
50300 - Finance and Administrative Services Fund	2,587,738	2,485,743	1,926,470
Total for BSL: BO-FA-CITYSVCS	2,587,738	2,485,743	2,036,470
 FAS - BO-FA-CJ000 - Judgment & Claims Claims			
00126 - Judgment/Claims Fund	2,514,689	3,524,179	3,524,179
Total for BSL: BO-FA-CJ000	2,514,689	3,524,179	3,524,179
 FAS - BO-FA-CPCS - City Purchasing and Contracting Services			
00100 - General Fund	-	-	225,000
14500 - Payroll Expense Tax	-	-	500,000
50300 - Finance and Administrative Services Fund	10,735,022	10,849,926	14,199,685
Total for BSL: BO-FA-CPCS	10,735,022	10,849,926	14,924,685
 FAS - BO-FA-DEBTBIRF - Bond Interest and Redemption			

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20130 - LTGO Bond Interest and Redemption Fund	-	1,965,571	2,470,782
Total for BSL: BO-FA-DEBTBIRF	-	1,965,571	2,470,782
 FAS - BO-FA-DEBTISS-L - Debt Issuance Cost - LTGO			
36700 - 2020 Multipurpose LTGO Bond Fund	242,844	-	-
36800 - 2021 Multipurpose LTGO Bond Fund	-	2,616,481	-
36810 - 2021 West Seattle Bridge Repair LTGO Bond Fund	-	3,577,800	-
36900 - 2022 Multipurpose LTGO Bond Fund	-	-	6,154,451
36910 - 2022 LTGO Taxable Bond Fund	-	-	732,150
Total for BSL: BO-FA-DEBTISS-L	242,844	6,194,281	6,886,601
 FAS - BO-FA-DEBTUTGO - UTGO Debt Service			
20140 - UTGO Bond Interest Redemption Fund	-	22,764,200	16,312,800
Total for BSL: BO-FA-DEBTUTGO	-	22,764,200	16,312,800
 FAS - BO-FA-FACILITY - Facilities Services			
50300 - Finance and Administrative Services Fund	102,038,675	87,128,246	88,992,040
Total for BSL: BO-FA-FACILITY	102,038,675	87,128,246	88,992,040
 FAS - BO-FA-FILELOC - FileLocal Agency			
67600 - FileLocal Agency Fund	437,501	365,395	444,339
Total for BSL: BO-FA-FILELOC	437,501	365,395	444,339
 FAS - BO-FA-FLEETCAP - Fleet Capital Program			
50321 - Fleet Capital Fund	21,131,732	14,500,000	9,179,382
Total for BSL: BO-FA-FLEETCAP	21,131,732	14,500,000	9,179,382
 FAS - BO-FA-FLEETS - Fleet Services			
50300 - Finance and Administrative Services Fund	38,108,383	41,571,657	40,266,166
Total for BSL: BO-FA-FLEETS	38,108,383	41,571,657	40,266,166
 FAS - BO-FA-HSPDA - Historic Seattle PDA			
36910 - 2022 LTGO Taxable Bond Fund	-	-	1,800,000
Total for BSL: BO-FA-HSPDA	-	-	1,800,000
 FAS - BO-FA-INDGTDEF - Indigent Defense Services			
00100 - General Fund	8,439,881	9,606,474	9,606,474

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Total for BSL: BO-FA-INDGTDEF	8,439,881	9,606,474	9,606,474
 FAS - BO-FA-JAILSVCS - Jail Services			
00100 - General Fund	7,850,866	18,539,147	18,539,147
Total for BSL: BO-FA-JAILSVCS	7,850,866	18,539,147	18,539,147
 FAS - BO-FA-JR000 - Judgment & Claims Litigation			
00126 - Judgment/Claims Fund	9,841,052	22,836,561	22,836,561
Total for BSL: BO-FA-JR000	9,841,052	22,836,561	22,836,561
 FAS - BO-FA-JR010 - Judgment & Claims General Legal			
00126 - Judgment/Claims Fund	1,382	88,321	88,321
Total for BSL: BO-FA-JR010	1,382	88,321	88,321
 FAS - BO-FA-JR020 - Judgment & Claims Police Action			
00126 - Judgment/Claims Fund	1,746,084	1,120,918	3,799,672
Total for BSL: BO-FA-JR020	1,746,084	1,120,918	3,799,672
 FAS - BO-FA-OCS - Office of Constituent Services			
50300 - Finance and Administrative Services Fund	6,109,097	6,725,328	6,936,359
Total for BSL: BO-FA-OCS	6,109,097	6,725,328	6,936,359
 FAS - BO-FA-PPM - Pike Place Mkt			
36810 - 2021 West Seattle Bridge Repair LTGO Bond Fund	-	6,000,000	-
36910 - 2022 LTGO Taxable Bond Fund	-	-	6,000,000
Total for BSL: BO-FA-PPM	-	6,000,000	6,000,000
 FAS - BO-FA-RCCP - Regulatory Compliance and Consumer Protection			
00100 - General Fund	7,882,436	9,760,735	10,293,213
Total for BSL: BO-FA-RCCP	7,882,436	9,760,735	10,293,213
 FAS - BO-FA-SAS - Seattle Animal Shelter			
00100 - General Fund	6,100,495	6,610,002	7,019,468
Total for BSL: BO-FA-SAS	6,100,495	6,610,002	7,019,468
 FAS - BO-FA-TRNSTBNFT - Transit Benefit			
63000 - Transit Benefit Fund	2,061,197	4,996,000	5,601,000
Total for BSL: BO-FA-TRNSTBNFT	2,061,197	4,996,000	5,601,000
 FAS - BO-FA-WATERFRNT - Central Waterfront Improvement Program Financial Support			
35040 - Waterfront LID #6751	-	1,250,000	-

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35900 - Central Waterfront Improvement Fund	2,058,220	-	-
Total for BSL: BO-FA-WATERFRNT	2,058,220	1,250,000	-
 FAS - BO-FA-WHLCHR - Wheelchair Accessible Services			
12100 - Wheelchair Accessible Fund	789,434	1,099,641	1,213,808
Total for BSL: BO-FA-WHLCHR	789,434	1,099,641	1,213,808
 Department Total	 308,690,188	 359,584,637	 379,330,471
 Department Full-Time Equivalents Total*	 610.00	 623.00	 626.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Summary by Fund Department of Finance and Administrative Services

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	37,836,186	54,396,056	53,840,283
00126 - Judgment/Claims Fund	14,103,207	27,569,979	30,248,733
00164 - Unrestricted Cumulative Reserve Fund	319,605	30,065	4,030,937
12100 - Wheelchair Accessible Fund	789,434	1,099,641	1,213,808
14000 - Coronavirus Local Fiscal Recovery Fund	-	-	1,411,000
14500 - Payroll Expense Tax	-	-	500,000
20130 - LTGO Bond Interest and Redemption Fund	-	1,965,571	2,470,782
20140 - UTGO Bond Interest Redemption Fund	-	22,764,200	16,312,800
30010 - REET I Capital Fund	21,969,071	10,968,378	14,187,815
34440 - 2003 Fire Facilities Levy Fund	345,729	-	-
35040 - Waterfront LID #6751	-	1,250,000	-
35900 - Central Waterfront Improvement Fund	2,058,220	-	-
36200 - 2015 Multipurpose LTGO Bond Fund	131	-	-
36300 - 2016 Multipurpose LTGO Bond Fund	233,603	-	-
36400 - 2017 Multipurpose LTGO Bond Fund	131,582	-	-
36600 - 2019 Multipurpose LTGO Bond Fund	1,126,245	-	-
36700 - 2020 Multipurpose LTGO Bond Fund	7,078,097	-	-
36800 - 2021 Multipurpose LTGO Bond Fund	4,542,432	21,816,481	-
36810 - 2021 West Seattle Bridge Repair LTGO Bond Fund	-	9,577,800	-
36900 - 2022 Multipurpose LTGO Bond Fund	-	-	36,790,204
36910 - 2022 LTGO Taxable Bond Fund	-	-	8,532,150
37100 - 2023 Multipurpose LTGO Bond Fund	-	-	-

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50300 - Finance and Administrative Services Fund	189,310,496	184,285,071	190,567,238
50321 - Fleet Capital Fund	21,131,732	14,500,000	9,179,382
50322 - Facility Asset Preservation Fund	5,215,722	4,000,000	4,000,000
63000 - Transit Benefit Fund	2,061,197	4,996,000	5,601,000
67600 - FileLocal Agency Fund	437,501	365,395	444,339
Budget Totals for FAS	308,690,188	359,584,637	379,330,471

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Revenue Overview

2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
311010	Real & Personal Property Taxes	2,857,187	-	-
311020	Sale Of Tax Title Property	(481)	-	-
313010	Sales & Use Tax-Local Share	(46,686,927)	-	-
313030	Sales & Use Tax-Brkrd Nat Gas	(236,706)	-	-
313040	Sales & Use Tax-Crim Justice	(4,054,944)	-	-
316010	B&O Tax	(61,529,660)	-	-
316020	B&O Tax-Admissions Rev	(75,108)	-	-
316040	B&O Tax-Admissions Surcharge	2	-	-
316070	B&O Tax-Gas Utility	406	-	-
316100	B&O Tax-Cable Tv Utility	(35,301)	-	-
316110	B&O Tax-Telephone/Graph Util	(1,128)	-	-
316120	B&O Tax-Steam Utility	42	-	-
316130	B&O Tax-Electric Utility	63,224	-	-
317040	Leasehold Excise Tax Rev	(1,272,508)	-	-
317060	Gambling Excise Tax Rev	(388)	-	-
318030	Business & Occup Tax Penalties	(526,121)	-	-
318040	Business & Occup Tax Interest	5,662	-	-
318050	Admission Tx Penalties & Inter	(337)	-	-
318100	Sweetened Beverage Tax	(1,270,394)	-	-
318120	Sweet Bev Tax Penalty and Int	(743)	-	-
321010	Bus Lic&Perm-Police Alrm Mon	1,797,481	785,000	-
321020	Bus Lic&Perm-Prof/Occup	366,105	2,053,300	604,028
321030	BUS LIC&PERM	603,222	230,000	1,415,000
321040	Bus Lic&Perm-For Hire Driver	(51,642)	60,000	44,800
321050	Bus Lic&Perm-Tran Net Co Fee	1,015,378	1,905,600	746,790
321060	Bus Lic&Perm-Tow Oper/Comp	9,410	14,000	9,500
321070	Bus Lic&Perm-Panoram	2,380	950	1,020

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321080	Bus Lic&Perm-Bus Penalties	22,225	150,000	-
321100	Bus Lic&Perm-Business Gen	(50,218)	-	-
321900	Bus Lic&Perm-Other	390,700	95,000	467,000
322130	Nonbus Lic&Perm-Cats	378,914	313,484	341,023
322140	Nonbus Lic&Perm-Dog	1,293,222	1,046,512	1,124,258
322200	Nonbus Lic&Perm-Lt Fees Taxi	360	-	15,750
322210	Nonbus Lic&Perm-Fines Taxi	1,500	-	-
322230	Nonbus Lic&Perm-Tow Late Fees	236	-	-
322900	Nonbus Lic&Perm-Other	710	-	580
331110	Direct Fed Grants	(38,460)	-	-
335070	Criminal Justice Hi Crm	(500,753)	-	-
335080	Criminal Justice Pop	(302,799)	-	-
335090	Criminal Justice Dcd #1	(203,335)	-	-
335140	Liquor Excise Tax	(991,305)	-	-
341060	Photocopy Svcs	1	-	-
341180	Legal Service Fees	10,369	-	-
341200	Scanning Systems License	94,438	130,000	130,000
341210	St Wts & Meas Dev Reg Fees	113,258	74,000	113,000
341220	Animal Control Admin Fees	17,474	19,363	19,363
341230	Adoption Fees	57,489	95,589	60,938
341240	Kennel Fees	12,220	10,499	10,499
341250	Spay & Neuter Fees	91,475	209,736	160,020
341360	Fees	3,390	-	-
341370	Fees - Limo Inspections	126,490	-	15,000
341380	Fees - Limo Payments From St	-	135,000	-
341900	General Government-Other Rev	704,240	(483,317)	839,992
342160	False Alarm Fees	974,460	-	-
343320	Recoveries-Sundry	10,594	-	-
348120	Isf-Fas Alloc	50,000	50,000	50,000
350090	City Litigation Recoveries	69,500	-	-
350170	Penalties On Deliquent Recs	6,809	-	-
360000	Miscellaneous Revs	-	(1,158,810)	-
360020	Inv Earn-Residual Cash	5,289,993	-	-
360130	Interest On Contracts/Notes Re	(90,876)	-	-
360180	Penalties-Spec Assessments	(1,303)	-	-
360420	Other Judgments & Settlements	525	-	-

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360540	Cashiers Overages & Shortages	161	-	-
360750	Misc Reimb Adj-Pers & Other	140,969	151,269	151,269
360900	Miscellaneous Revs-Other Rev	278,964	688,000	316,597
Total Revenues for: 00100 - General Fund		(101,060,254)	6,575,175	6,636,427
341180	Legal Service Fees	203,151	-	-
350090	City Litigation Recoveries	7,927	-	-
360420	Other Judgments & Settlements	20,237,917	14,858,125	14,858,125
397010	Operating Transfers In	-	12,711,854	15,390,608
Total Revenues for: 00126 - Judgment/Claims Fund		20,448,995	27,569,979	30,248,733
321030	BUS LIC&PERM	18,808	-	-
321050	Bus Lic&Perm-Tran Net Co Fee	852,000	1,014,661	995,661
360020	Inv Earn-Residual Cash	134,654	-	-
Total Revenues for: 12100 - Wheelchair Accessible Fund		1,005,463	1,014,661	995,661
400000	Use of/Contribution to Fund Balance	-	84,980	218,147
Total Resources for:12100 - Wheelchair Accessible Fund		1,005,463	1,099,641	1,213,808
360000	Miscellaneous Revs	-	-	57,781
Total Revenues for: 20130 - LTGO Bond Interest and Redemption Fund		-	-	57,781
400000	Use of/Contribution to Fund Balance	-	-	447,430
Total Resources for:20130 - LTGO Bond Interest and Redemption Fund		-	-	505,211
311010	Real & Personal Property Taxes	-	-	(6,451,400)
Total Revenues for: 20140 - UTGO Bond Interest Redemption Fund		-	-	(6,451,400)
391030	Lid Bond Proceeds	-	1,250,000	-
Total Revenues for: 35040 - Waterfront LID #6751		-	1,250,000	-

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360900	Miscellaneous Revs-Other Rev	-	-	3,000,000
Total Revenues for: 36900 -		-	-	3,000,000
2022 Multipurpose LTGO Bond Fund				
331110	Direct Fed Grants	9,420,877	-	3,001,000
334010	State Grants	98,506	-	-
341010	Warehousing Svcs	-	1,642,994	-
341090	Sales Of Merchandise	60,250	90,000	90,000
341270	Real Estate Svc Charges	-	1,036,493	1,069,044
341300	Administrative Fees & Charges	-	39,535,538	27,222,085
342140	Mail Messenger Service Fees	-	294,677	294,677
343010	Architect/Engineering Svc Chrg	6,406,808	3,500,000	3,500,000
343320	Recoveries-Sundry	83,644	200,000	60,000
344020	Vehicle & Equipment Repair	-	19,912,618	24,559,236
344030	Fuel Sales	-	8,349,135	8,661,683
344140	Sale Of Parts	-	7,790,860	4,043,382
348120	Isf-Fas Alloc	117,834,955	2,081,724	78,020,389
348130	Isf-Fas Fleets Maint	14,559,794	-	-
348140	Isf-Fas Fleets Fuel	6,127,771	-	-
348150	Isf-Fas Fleets	13,249,496	-	-
350190	Nsf Check Fees	220	-	-
360020	Inv Earn-Residual Cash	252,449	447,000	-
360220	Interest Earned On Deliquent A	4	-	-
360270	Vehicle Equipment Leases	-	1,368,651	1,543,987
360290	Parking Fees	938,151	3,800,000	3,800,000
360300	St Space Facilities Rentals	1,085	-	-
360310	Lt Space/Facilities Leases	1,818,280	2,194,298	-
360350	Other Rents & Use Charges	2,404,057	11,000	11,000
360380	Sale Of Junk Or Salvage	13,756	-	-
360540	Cashiers Overages & Shortages	513	-	-
360680	Motor Pool Revenue	-	1,066,854	1,600,833
360690	Building/Oth Space Rent	7,952	74,337,347	21,193,473
360700	INACTIVE	-	(1)	-
360750	Misc Reimb Adj-Pers & Other	71	-	-
360900	Miscellaneous Revs-Other Rev	2,801,210	2,126,716	2,517,284
397000	Operating Transfers In Summ	-	11,292,959	9,734,839

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397010	Operating Transfers In	375,000	1,481,256	2,252,333
397200	Interfund Revenue	-	3,038,000	-
398010	Insurance Recoveries	9,450	-	-
Total Revenues for: 50300 - Finance and Administrative Services Fund		176,464,297	185,598,119	193,175,245
400000	Use of/Contribution to Fund Balance	-	(1,313,048)	(2,608,007)
Total Resources for:50300 - Finance and Administrative Services Fund		176,464,297	184,285,071	190,567,238
348120	Isf-Fas Alloc	494,131	-	-
348150	Isf-Fas Fleets	20,245,655	-	-
360020	Inv Earn-Residual Cash	322,796	-	-
360270	Vehicle Equipment Leases	-	20,044,399	20,520,694
360390	Proceeds From Sale Of Assets	1,311,294	773,258	773,258
360900	Miscellaneous Revs-Other Rev	2,080,399	-	-
Total Revenues for: 50321 - Fleet Capital Fund		24,454,276	20,817,657	21,293,952
400000	Use of/Contribution to Fund Balance	-	(6,317,657)	(12,114,570)
Total Resources for:50321 - Fleet Capital Fund		24,454,276	14,500,000	9,179,382
360020	Inv Earn-Residual Cash	185,697	-	-
397010	Operating Transfers In	4,000,000	4,000,000	4,000,000
Total Revenues for: 50322 - Facility Asset Preservation Fund		4,185,697	4,000,000	4,000,000
344150	Transit Subsidy	2,054,681	4,996,000	5,601,000
Total Revenues for: 63000 - Transit Benefit Fund		2,054,681	4,996,000	5,601,000
344900	Transportation-Other Rev	-	422,358	422,358
360900	Miscellaneous Revs-Other Rev	437,501	-	-
Total Revenues for: 67600 - FileLocal Agency Fund		437,501	422,358	422,358
400000	Use of/Contribution to Fund Balance	-	(56,963)	21,981
Total Resources for:67600 - FileLocal Agency Fund		437,501	365,395	444,339
Total FAS Resources		130,434,664	244,641,261	244,944,738

Department of Finance and Administrative Services

Appropriations by Budget Summary Level and Program

FAS - BC-FA-A1IT - Information Technology

The purpose of the Information Technology Budget Summary Level is to replace, upgrade or maintain FAS information technology systems to meet the evolving enterprise activities of the City.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Information Technology	-	8,000,000	17,635,753
Summit Re-Impl Dept Cap Needs	-	-	4,000,000
Total	-	8,000,000	21,635,753

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Information Technology Budget Summary Level:

Information Technology

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Information Technology	-	8,000,000	17,635,753

Summit Re-Impl Dept Cap Needs

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Summit Re-Impl Dept Cap Needs	-	-	4,000,000

FAS - BC-FA-ADAIMPR - ADA Improvements

The purpose of the ADA Improvements - FAS Budget Summary Level is to update or modify facilities for compliance with the standards contained in the American with Disabilities Act.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
ADA Improvements	944,901	1,000,000	400,000
Total	944,901	1,000,000	400,000

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

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FAS - BC-FA-APSCH1FAC - Asset Preservation - Schedule 1 Facilities

This purpose of the Asset Preservation - Schedule 1 Facilities Budget Summary Level is to provide for long term preservation and major maintenance to the Department of Finance and Administration's schedule 1 facilities. Schedule 1 facilities consist of existing and future office buildings located in downtown Seattle, including but not limited to City Hall, the Seattle Municipal Tower and the Justice Center. Typical improvements may include, but are not limited to, energy efficiency enhancements through equipment replacement, upgrades/repairs to heating/ventilation/air conditioning systems, upgrades/repairs to electrical systems, upgrades/repairs to fire suppression systems, roof repairs or replacement, and structural assessments and repairs. This work ensures the long-term preservation of the operational use of the facilities.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Asset Preserv_Sch 1 Facilities	14,861,043	10,652,000	13,002,000
Total	14,861,043	10,652,000	13,002,000

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

FAS - BC-FA-APSCH2FAC - Asset Preservation - Schedule 2 Facilities

This purpose of the Asset Preservation - Schedule 2 Facilities Budget Summary Level is to provide for long term preservation and major maintenance to the Department of Finance and Administration's schedule 2 facilities. Schedule 2 facilities comprise existing and future structures, shops and yard located throughout Seattle, including but not limited to City vehicle maintenance facilities at Haller Lake and Charles Street, Finance and Administrative Services shops located at Airport Way S., fire stations, police precincts including the animal shelter, and other FAS managed facilities used for City Services. Typical improvements may include, but are not limited to, energy efficiency enhancements through equipment replacement, upgrades/repairs to heating/ventilation/air conditioning systems, upgrades/repairs to electrical systems, upgrades/repairs to fire suppression systems, roof repairs or replacement, and structural assessments and repairs. This work ensures the long-term preservation of the operational use of the facilities.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Asset Preserv_Sch 2 Facilities	3,947,483	3,393,000	2,348,000
Total	3,947,483	3,393,000	2,348,000

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

FAS - BC-FA-EXTPROJ - FAS Oversight-External Projects

Department of Finance and Administrative Services

The purpose of the FAS Oversight-External Projects Budget Summary Level is to provide a structure for debt financing projects, including information technology projects, for City departments that lack their own capital program.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
FAS Oversight - External Proj	2,491,442	2,500,000	1,595,191
Total	2,491,442	2,500,000	1,595,191

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

FAS - BC-FA-FASPDS - FAS Project Delivery Services

The purpose of the FAS Project Delivery Services Budget Summary Level is to execute capital projects in general government facilities.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
FAS Project Delivery Services	6,393,548	3,500,000	3,500,000
Total	6,393,548	3,500,000	3,500,000

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

FAS - BC-FA-GARDENREM - Garden of Remembrance

The purpose of the Garden of Remembrance Budget Summary Level is to provide City support for replacing components of the memorial located at the Benaroya Concert Hall.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Garden of Remembrance	29,218	30,065	30,937
Total	29,218	30,065	30,937

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

FAS - BC-FA-GOVTFAC - General Government Facilities - General

The purpose of the General Government Facilities - General Budget Summary Level is to execute capital projects in general government facilities.

Department of Finance and Administrative Services

Program Expenditures	2020	2021	2022
	Actuals	Adopted	Adopted
General Govt Facilities	5,437,138	180,000	2,462,000
Total	5,437,138	180,000	2,462,000

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

FAS - BC-FA-NBFIRE - Neighborhood Fire Stations

The purpose of the Neighborhood Fire Stations Budget Summary Level is to replace and renovate fire stations and other emergency response facilities as part of the Fire Facilities and Emergency Response Levy program.

Program Expenditures	2020	2021	2022
	Actuals	Adopted	Adopted
Neighborhood Fire Stations	3,425,627	3,723,378	4,180,624
Total	3,425,627	3,723,378	4,180,624

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

FAS - BC-FA-PRELIMENG - Preliminary Engineering

#N/A

Program Expenditures	2020	2021	2022
	Actuals	Adopted	Adopted
Preliminary Engineering	26,049	-	-
Total	26,049	-	-

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

FAS - BC-FA-PSFACFIRE - Public Safety Facilities Fire

The purpose of the Public Safety Facilities - Fire Budget Summary Level is to renovate, expand, replace, or build fire facilities.

Program Expenditures	2020	2021	2022
	Actuals	Adopted	Adopted
Public Safety Facilities_Fire	5,648,265	5,220,000	7,200,000
Total	5,648,265	5,220,000	7,200,000

Department of Finance and Administrative Services

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

FAS - BC-FA-PSFACPOL - Publ Safety Facilities Police

The purpose of the Public Safety Facilities - Police Budget Summary Level is to renovate, expand, replace, or build police facilities.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Publ Safety Facilities_Police	4,104,125	-	-
Total	4,104,125	-	-

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

FAS - BO-FA-BUDCENTR - Leadership and Administration

The purpose of the Leadership and Administration budget summary level is to provide executive, communications, financial, human resource, and business support and strategic planning and analysis to the department. This BSL also supports FAS Citywide, department-wide, and divisional indirect costs, as well as indirect costs related to paid time off and pooled benefits, to meet the City's standard indirect cost model.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	7,767,079	7,115,341	8,165,955
Departmental Indirect Costs	5,864,398	8,457,006	8,748,558
Divisional Indirect Costs	6,331,792	6,757,270	7,425,581
Indirect Cost Recovery Offset	(19,962,391)	(22,329,617)	(24,285,283)
Paid Time Off	-	-	(1)
Pooled Benefits	-	-	9,544
Total	878	-	64,354
Full-time Equivalents Total*	47.00	47.00	73.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Leadership and Administration Budget Summary Level:

Citywide Indirect Costs

Department of Finance and Administrative Services

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	7,767,079	7,115,341	8,165,955

Departmental Indirect Costs

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Departmental Indirect Costs	5,864,398	8,457,006	8,748,558
Full Time Equivalents Total	47.00	47.00	49.00

Divisional Indirect Costs

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Divisional Indirect Costs	6,331,792	6,757,270	7,425,581
Full Time Equivalents Total	-	-	24.00

Indirect Cost Recovery Offset

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Indirect Cost Recovery Offset	(19,962,391)	(22,329,617)	(24,285,283)

Paid Time Off

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Paid Time Off	-	-	(1)

Pooled Benefits

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Pooled Benefits	-	-	9,544

FAS - BO-FA-CDCM - Capital Dev and Const Mgmt
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Department of Finance and Administrative Services

The purpose of the Capital Development and Construction Management Budget Summary Level is to provide staffing resources to plan and administer FAS's Capital Improvement Program. Costs are budgeted in FAS's capital project Budget Control Levels.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Capital Dev and Const Mgmt	-	-	-
Total	-	-	-
Full-time Equivalents Total*	27.00	27.00	26.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

FAS - BO-FA-CITYFINAN - City Finance

The purpose of the City Finance Division Budget Summary Level (BSL) is to oversee and provide technical support to the financial affairs of the City. This BSL performs a wide range of technical and operating functions, such as debt issuance and management, Citywide payroll processing, investments, risk management and payment processing services and support to the City Budget Office economic forecasting efforts. In addition, this BSL develops and implements a variety of City financial policies related to the City's revenues, accounting procedures, and risk mitigation. Finally, the BSL provides oversight and guidance to financial reporting, City retirement programs, and public corporations established by the City.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Business Systems	-	16,601,747	18,842,997
City Financial Management	2,076,733	1,766,245	1,784,120
Citywide Accounting Services	13,997,639	5,726,601	7,377,862
Revenue Administration	7,477,194	9,879,698	8,046,982
Risk Management Services	2,004,830	1,844,521	2,401,324
Treasury Services	5,147,350	5,585,057	5,686,862
Total	30,703,745	41,403,869	44,140,147
Full-time Equivalents Total*	122.50	134.50	135.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in City Finance Budget Summary Level:

Business Systems

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
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Department of Finance and Administrative Services

Business Systems	-	16,601,747	-	
Full Time Equivalents Total	-	8.00	22.00	

City Financial Management

	2020	2021	2022	
Expenditures/FTE	Actuals	Adopted	Adopted	
City Financial Management	2,076,733	1,766,245	1,784,120	
Full Time Equivalents Total	10.00	10.00	7.00	

Citywide Accounting Services

	2020	2021	2022	
Expenditures/FTE	Actuals	Adopted	Adopted	
Citywide Accounting Services	13,997,639	5,726,601	26,220,859	
Full Time Equivalents Total	40.00	40.00	33.00	

Revenue Administration

	2020	2021	2022	
Expenditures/FTE	Actuals	Adopted	Adopted	
Revenue Administration	7,477,194	9,879,698	8,046,982	
Full Time Equivalents Total	36.00	40.00	38.00	

Risk Management Services

	2020	2021	2022	
Expenditures/FTE	Actuals	Adopted	Adopted	
Risk Management Services	2,004,830	1,844,521	2,401,324	
Full Time Equivalents Total	8.50	8.50	8.50	

Treasury Services

	2020	2021	2022	
Expenditures/FTE	Actuals	Adopted	Adopted	
Treasury Services	5,147,350	5,585,057	5,686,862	
Full Time Equivalents Total	28.00	28.00	27.00	

FAS - BO-FA-CITYSVCS - City Services

Department of Finance and Administrative Services

The purpose of the City Services Budget Summary Level is to provide accounting support to Finance General, small departments, and executive offices, as well as to the FAS Capital Improvement Program. This BSL also provides other FAS financial and policy support, including labor union policy analysis and support for the for-hire industry.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
City Services	2,587,738	2,485,743	2,036,470
Total	2,587,738	2,485,743	2,036,470
Full-time Equivalents Total*	2.00	2.00	1.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

FAS - BO-FA-CJ000 - Judgment & Claims Claims

The purpose of the Claim Expenses Budget Summary Level is to pay pending or actual claims and related costs against City government, as authorized by Chapter 5.24 of the Seattle Municipal Code. The Claims Budget Summary Level is supported by the Judgment/Claims Fund of the General Fund.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
GF Claims	2,514,689	1,792,109	1,792,109
Utility Claims Reimbursable	-	1,732,070	1,732,070
Total	2,514,689	3,524,179	3,524,179

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Judgment & Claims Claims Budget Summary Level:

GF Claims

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
GF Claims	2,514,689	1,792,109	1,792,109

Utility Claims Reimbursable

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Utility Claims Reimbursable	-	1,732,070	1,732,070

Department of Finance and Administrative Services

FAS - BO-FA-CPCS - City Purchasing and Contracting Services

The purpose of the City Purchasing and Contracting Services Budget Summary Level is to conduct and administer all bids and contracts for public works and purchases (products, supplies, equipment, and services) on behalf of City departments.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Contracting Services	7,155,626	7,004,594	10,268,936
Purchasing Services	3,579,396	3,845,332	4,655,749
Total	10,735,022	10,849,926	14,924,685
Full-time Equivalents Total*	52.00	51.00	49.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in City Purchasing and Contracting Services Budget Summary Level:

Contracting Services

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Contracting Services	7,155,626	7,004,594	10,268,936
Full Time Equivalents Total	30.00	29.00	30.00

Purchasing Services

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Purchasing Services	3,579,396	3,845,332	4,655,749
Full Time Equivalents Total	22.00	22.00	19.00

FAS - BO-FA-DEBTBIRF - Bond Interest and Redemption

The purpose of the Bond Interest and Redemption Budget Summary Level is to make certain debt service payments through the Bond Interest and Redemption Fund (BIRF).

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Bond Interest and Redemption	-	1,965,571	2,470,782
Total	-	1,965,571	2,470,782

Department of Finance and Administrative Services

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

FAS - BO-FA-DEBTISS-L - Debt Issuance Cost - LTGO

The purpose of the Debt Issuance Costs - LTGO Budget Summary Level is to pay debt issuance costs related to Multipurpose Limited Tax General Obligation (LTGO) Debt Issuance.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
LTGO Debt Issuance Cost	242,844	6,194,281	6,886,601
Total	242,844	6,194,281	6,886,601

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

FAS - BO-FA-DEBTUTGO - UTGO Debt Service

The purpose of the UTGO Debt Service Budget Summary Level is to create the legal appropriations to pay debt service on outstanding Unlimited Tax General Obligation (UTGO) Bonds.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
UTGO Debt Service	-	22,764,200	16,312,800
Total	-	22,764,200	16,312,800

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

FAS - BO-FA-FACILITY - Facilities Services

The purpose of the Facilities Services Budget Summary Level is to manage most of the City's general government facilities, including the downtown civic campus, police precincts, fire stations, shops and yards, and several parking facilities. Functions include property management, environmental analysis, implementation of environmentally sustainable facility investments, facility maintenance and repair, janitorial services, security services, and event scheduling. The Facility Operations team is also responsible for warehouse, real estate, and mail services throughout the City. These functions promote well-managed, clean, safe, and highly efficient buildings and grounds that house City employees and serve the public.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Logistics and Emergency Management	-	9,905,004	11,046,597
Other Facilities Services	22,161,434	14,367,445	817,115

Department of Finance and Administrative Services

Real Estate Services	-	2,106,933	2,218,460
Space Rent	79,877,240	60,748,864	74,909,868
Total	102,038,675	87,128,246	88,992,040
Full-time Equivalents Total*	94.00	97.00	98.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Facilities Services Budget Summary Level:

Logistics and Emergency Management

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Logistics and Emergency Management	-	9,905,004	11,046,597
Full Time Equivalents Total	-	-	45.00

Other Facilities Services

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Other Facilities Services	22,161,434	14,367,445	817,115
Full Time Equivalents Total	21.00	23.00	1.00

Real Estate Services

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Real Estate Services	-	2,106,933	2,218,460
Full Time Equivalents Total	-	-	9.00

Space Rent

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Space Rent	79,877,240	60,748,864	74,909,868
Full Time Equivalents Total	73.00	74.00	43.00

FAS - BO-FA-FILELOC - FileLocal Agency

Department of Finance and Administrative Services

The purpose of the FileLocal Agency Budget Summary Level is to execute the City's response to the Washington Multi-City Business License and Tax Portal Agency Interlocal Agreement. The City of Seattle will be reimbursed by the agency for all costs.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
FileLocal Agency Fund	437,501	365,395	444,339
Total	437,501	365,395	444,339
Full-time Equivalents Total*	2.50	2.50	2.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

FAS - BO-FA-FLEETCAP - Fleet Capital Program

The purpose of the Fleet Capital Program Budget Summary Level is to manage City of Seattle Fleet Replacement, including the purchase and disposal of vehicles owned by the Department of Finance and Administrative Services (FAS) and the administration of the Fleet Replacement Capital Reserve.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Fleet Capital Program	21,131,732	14,500,000	9,179,382
Total	21,131,732	14,500,000	9,179,382

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

FAS - BO-FA-FLEETS - Fleet Services

The purpose of the Fleet Services Budget Summary Level is to provide fleet vehicles to City departments, assess and implement environmental initiatives related to both the composition of the City's fleet and the fuels that power it, actively manage and maintain the fleet, procure and distribute fuel, and operate a centralized motor pool. The goal of these functions is to create and support an environmentally responsible and cost-effective Citywide fleet that helps all City departments carry out their work as efficiently as possible.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Motorpool	860,620	1,065,080	1,042,318
Vehicle Fueling	6,220,559	11,876,494	7,867,261
Vehicle Leasing	3,012,810	1,265,506	1,655,873
Vehicle Maintenance	28,014,395	27,364,577	29,700,714
Total	38,108,383	41,571,657	40,266,166
Full-time Equivalents Total*	130.00	130.00	126.00

Department of Finance and Administrative Services

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Fleet Services Budget Summary Level:

Motorpool

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Motorpool	860,620	1,065,080	1,042,318
Full Time Equivalents Total	-	-	3.00

Vehicle Fueling

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Vehicle Fueling	6,220,559	11,876,494	7,867,261
Full Time Equivalents Total	1.00	1.00	3.00

Vehicle Leasing

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Vehicle Leasing	3,012,810	1,265,506	1,655,873
Full Time Equivalents Total	14.00	14.00	6.00

Vehicle Maintenance

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Vehicle Maintenance	28,014,395	27,364,577	29,700,714
Full Time Equivalents Total	115.00	115.00	114.00

FAS - BO-FA-HSPDA - Historic Seattle PDA

The purpose of the Historic Seattle Budget Summary Level is to manage disbursement of resources to the Historic Seattle Preservation and Development Authority (PDA) to keep Historic Seattle buildings in a good working condition to serve the public. Projects include seismic retrofit improvements, and capital improvements and repairs to items such as roofing, floors, windows, plumbing, and elevators.

Department of Finance and Administrative Services

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Historic Seattle PDA	-	-	1,800,000
Total	-	-	1,800,000

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

FAS - BO-FA-INDGTDEF - Indigent Defense Services

The purpose of the Indigent Defense Services Budget Summary Level is to secure legal defense services, as required by State law, for indigent people facing criminal charges in Seattle Municipal Court. Funding is also provided for a pilot program offering civil legal representation to indigent defendants.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Indigent Defense Services	8,439,881	9,606,474	9,606,474
Total	8,439,881	9,606,474	9,606,474

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

FAS - BO-FA-JAILSVCS - Jail Services

The purpose of the Jail Services Budget Summary Level is to provide for the booking, housing, transporting, and guarding of City inmates. The jail population, for which the City pays, are adults charged with or convicted of misdemeanor crimes alleged to have been committed within the Seattle city limits.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Jail Services	7,850,866	18,539,147	18,539,147
Total	7,850,866	18,539,147	18,539,147

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

FAS - BO-FA-JR000 - Judgment & Claims Litigation

The purpose of the Litigation Expenses Budget Summary Level is to pay anticipated, pending or actual judgments, claims payments, advance claims payments, and litigation expenses incurred while defending the City from judgments and claims. The Litigation Expenses Budget Summary Level is supported by the Judgment/Claims Fund of the General Fund.

Department of Finance and Administrative Services

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
GF Expenses	4,387,972	2,347,863	2,347,863
GF Judgments	5,220,533	14,439,019	14,439,019
Utility Expenses Reimbursable	232,547	2,468,932	2,468,932
Utility Judgments Reimbursable	-	3,580,747	3,580,747
Total	9,841,052	22,836,561	22,836,561

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Judgment & Claims Litigation Budget Summary Level:

GF Expenses

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
GF Expenses	4,387,972	2,347,863	2,347,863

GF Judgments

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
GF Judgments	5,220,533	14,439,019	14,439,019

Utility Expenses Reimbursable

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Utility Expenses Reimbursable	232,547	2,468,932	2,468,932

Utility Judgments Reimbursable

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Utility Judgments Reimbursable	-	3,580,747	3,580,747

FAS - BO-FA-JR010 - Judgment & Claims General Legal

Department of Finance and Administrative Services

The purpose of the General Legal Expenses Budget Summary Level is to pay legal costs associated with litigation or potential litigation involving the City, where the City is a party or potential party in a legal action, or other special projects that need legal review. The General Legal Expenses Budget Summary Level is supported by the Judgment/Claims Fund of the General Fund.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
GF General Legal	1,382	88,321	88,321
Total	1,382	88,321	88,321

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

FAS - BO-FA-JR020 - Judgment & Claims Police Action

The purpose of the Police Action Expenses Budget Summary Level is to pay pending or actual settlements and judgments against the City related to police action cases, or pay related costs to investigate and defend the City against claims and judgments related to police action cases. The Police Action Expenses Budget Summary Level is supported by the Judgment/Claims Fund of the General Fund.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
GF Police Action	1,746,084	1,120,918	3,799,672
Total	1,746,084	1,120,918	3,799,672

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

FAS - BO-FA-OCS - Office of Constituent Services

The purpose of the Office of Constituent Services Budget Summary Level is to lead City departments to improve on consistently providing services that are easily accessible, responsive and fair. This includes assistance with a broad range of City services, such as transactions, information requests and complaint investigations. This BSL includes the City's Customer Service Bureau, the Neighborhood Payment and Information Service centers, Citywide public disclosure responsibilities and service-delivery analysts.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Office of Constituent Services	6,109,097	6,725,328	6,936,359
Total	6,109,097	6,725,328	6,936,359
Full-time Equivalents Total*	39.00	39.00	36.00

Department of Finance and Administrative Services

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

FAS - BO-FA-PPM - Pike Place Mkt

The purpose of the Pike Place Market Budget Summary Level is to manage disbursement of resources to the Pike Place Market Preservation and Development Authority (PDA) to keep Market buildings in a good working condition to serve the public. Projects include capital improvements to items such as roofing, floors, windows, plumbing, and elevator repairs.”

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Pike Place Mkt Waterfront Entr	-	6,000,000	6,000,000
Total	-	6,000,000	6,000,000

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

FAS - BO-FA-RCCP - Regulatory Compliance and Consumer Protection

The purpose of the Regulatory Compliance and Consumer Protection Budget Summary Level is to support City services and regulations that attempt to provide Seattle consumers with a fair and well-regulated marketplace. Expenditures from this BSL include support for taxicab inspections and licensing, the weights and measures inspection program, vehicle impound and consumer complaint investigation.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
RCCP - ICMS System Work	134,859	-	102,230
Reg Compl & Consumr Protection	7,747,576	9,760,735	10,190,982
Total	7,882,436	9,760,735	10,293,213
Full-time Equivalents Total*	48.00	48.00	39.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Regulatory Compliance and Consumer Protection Budget Summary Level:

RCCP - ICMS System Work

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
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Department of Finance and Administrative Services

RCCP - ICMS System Work	134,859	-	102,230
Full Time Equivalents Total	-	(1.00)	-

Reg Compl & Consumr Protection

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Reg Compl & Consumr Protection	7,747,576	9,760,735	10,190,982
Full Time Equivalents Total	48.00	49.00	39.00

FAS - BO-FA-SAS - Seattle Animal Shelter

The purpose of the Seattle Animal Shelter Budget Summary Level is to provide animal care, enforcement, and spay and neuter services in Seattle to control pet overpopulation and foster public safety. The shelter also provides volunteer and foster care programs which enables the citizens of Seattle to donate both time and resources and engage in activities which promote animal welfare in Seattle.

	2020	2021	2022
Program Expenditures	Actuals	Adopted	Adopted
Seattle Animal Shelter	6,100,495	6,610,002	7,019,468
Total	6,100,495	6,610,002	7,019,468
Full-time Equivalents Total*	42.00	40.00	38.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

FAS - BO-FA-TRNSTBNFT - Transit Benefit

The purpose of the Transit Benefit Budget Summary Level is to pay for the transit benefits offered to City employees. The Transit Benefit Fund receives payments from Finance General and fee supported departments to pay for reduced cost King County Metro and other regional transit passes and related administrative expenses.

	2020	2021	2022
Program Expenditures	Actuals	Adopted	Adopted
Employee Transit Benefits	2,061,197	4,996,000	5,601,000
Total	2,061,197	4,996,000	5,601,000

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Department of Finance and Administrative Services

FAS - BO-FA-WATERFRNT - Central Waterfront Improvement Program Financial Support

The purpose of the Central Waterfront Improvement Program Financial Support Budget Summary Level is to provide resources to the City Finance Division for the development of funding mechanisms for the Central Waterfront Improvement Program. This BSL is funded by the Central Waterfront Improvement Fund (Fund 35900).

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Central Waterfront Improvement	2,058,220	1,250,000	-
Total	2,058,220	1,250,000	-
Full-time Equivalent Total*	3.00	3.00	-

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

FAS - BO-FA-WHLCHR - Wheelchair Accessible Services

The purpose of the Wheelchair Accessible Services Budget Summary Level is to disburse monies collected on every taxi, for hire and Transportation Network Company (TNC) trip that originates in the city of Seattle. This BSL is funded by the Wheelchair Accessibility Disbursement Fund.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Wheelchair Accessible Svcs	789,434	1,099,641	1,213,808
Total	789,434	1,099,641	1,213,808
Full-time Equivalent Total*	1.00	2.00	2.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Finance General

Ben Noble, Director

(206) 615-1962

<http://www.seattle.gov/financedepartment/>

Department Overview

Finance General is controlled by the City Budget Office and provides a mechanism for allocating General Fund and other central resources to reserve and bond redemption funds, City departments, and certain programs where the City Council, Mayor, or City Budget Office need additional oversight.

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	222,520,452	325,990,485	223,619,550
Other Funding - Operating	55,945,006	89,644,809	199,881,239
Total Operations	278,465,458	415,635,294	423,500,789
Total Appropriations	278,465,458	415,635,294	423,500,789

Budget Overview

Finance General serves as a central repository for ongoing City costs; including General Fund contributions to the operations of City departments, debt service payments made from centrally-managed Funds and contributions to outside organizations. It also provides a mechanism to hold appropriations temporarily until the City determines the appropriate managing department; to execute complex transfers of funds; to act as a contingency reserve to respond to unpredictable situations; and, to cover costs that vary with economic conditions.

In the 2022 Budget, Finance General is the mechanism to transfer General Fund resources to the below departments:

- Seattle Public Library;
- Office of Labor Standards;
- Police Pension;
- Fire Pension;
- Finance and Administrative Services; and
- Information Technology;

Finance General

Incremental Budget Changes

Finance General

	Dollars	FTE
2021 Adopted Budget	415,635,294	-
Proposed Operating		
Participatory Budgeting Reserve	30,000,000	-
Rebuilding Fiscal Reserve Funds	25,000,000	-
Arena Payments	7,373,000	-
Green New Deal Reserve	6,491,539	-
Insurance Premium Cost Increase	2,441,000	-
Human Services Department Finance Support Reserve	600,000	-
Proposed Technical		
Removal of One-Time Items	(211,921,879)	-
Admissions Tax Revenue Directly to Arts Fund	(11,384,500)	-
Finance General Debt Service Adjustments	(1,747,097)	-
Citywide Adjustments for Standard Cost Changes	(1,080,287)	-
Language Premium General Fund Transfer	88,800	-
State Paid Family Medical Leave Reserve Increment	481,751	-
Transfer to FAS for Equitable Communities Initiative	1,000,000	-
Use of LTGO Fund Balance for Debt Service	-	-
Coronavirus Local Fiscal Recovery Revenue Replacement - FEMA Contingency	2,000,000	-
Update Recurring Reserve Amounts	2,831,325	-
Coronavirus Local Fiscal Recovery Revenue Replacement - Workforce Development	4,500,000	-
Restore General Fund Support to Library	5,097,000	-
Cash Transfer of 2022 Tax-Exempt Bond funds to IT Fund	13,076,000	-
Finance General Appropriations to Special Funds	149,238,038	-
Revenue Adjustments	-	-
Fund Balancing Entries	-	-
Council		
Changes to Jumpstart Fund Expenditures, Coronavirus Local Recovery Fund Resources, and Other Community-Led Investments	(26,646,270)	-
Transfer from Finance General Reserves to HSD for Finance Team	(600,000)	-
Coronavirus Local Fiscal Recovery Revenue Replacement - Reallocate FEMA Contingency	-	-
Transfer from Finance General to ITD for Multi-factor Authentication	300,000	-
Increase Fiscal Reserves	400,000	-
Reserves for Juneteenth Holiday	620,000	-

Finance General

Reserves for Public Toilets	1,000,000	-
Recognize November Forecast Update	4,207,075	-
Realign REET, CRS-U, and GF Resources Across Departments	4,500,000	-
Fund Balancing Entries - Post Adoption	-	-
Statement of Legislative Intent - Revenue Generation Strategies	-	-
Total Incremental Changes	\$7,865,496	-
Total 2022 Adopted Budget	\$423,500,789	-

Description of Incremental Budget Changes

Proposed Operating

Participatory Budgeting Reserve

Expenditures	\$30,000,000
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The 2022 Budget includes ongoing funding for the participatory budgeting process. In 2021, the administration of the participatory budgeting process was shifted from the Department of Neighborhoods (DON) to the Office for Civil Rights (OCR). OCR’s mission is to end structural racism and discrimination through accountable community relationships and anti-racist organizing, policy development, and civil rights enforcement. Also in 2021, positions were added to the Office for Civil Rights (OCR) to develop a Request for Proposal (RFP) to select an organization to run the participatory budgeting process. The 2021 Adopted Budget included \$28.3 million for Participatory Budgeting, and \$1.05 million was transferred to the Office for Civil Rights, with the remainder held in Finance General for one-time expenditures, such as executing the process, one-time investments selected through the process, and a potential evaluation of the process when complete. The 2022 Budget amount of \$30 million in Finance General is reserved for future allocations and is intended to be ongoing to support community-selected projects with ongoing costs.

The Seattle City Council made changes to this proposed item. See “Council” section for more details.

Rebuilding Fiscal Reserve Funds

Expenditures	\$25,000,000
Revenues	\$25,000,000

This item begins the process of rebuilding the financial reserves in the Emergency Fund and the Revenue Stabilization Fund. In response to the pandemic, the City used reserves to continue essential services and to ensure that the City’s response was scaled for the emergency at hand. Prior to the pandemic, at the beginning of 2020, the balance in the Emergency Fund was \$65 million and the Revenue Stabilization fund was \$57.7 million. In 2020, the City transferred \$14.7 million from the Emergency Fund and \$29 million from the Revenue Stabilization Fund to the General Fund. In 2021, the Adopted budget assumes that an additional \$13.4 million is transferred from the Emergency Fund, in addition to \$5.2 million of carryforward, for a total of \$18.6 million and \$25.7 million from the Revenue Stabilization Fund. The 2022 budget includes General Fund appropriation to begin re-building reserves, with a transfer of \$10 million into the Emergency Fund and \$15 million into the Revenue Stabilization Fund. This item also captures the revenues into the fiscal reserve funds as a result of these transfers.

The Seattle City Council made changes to this proposed item. See “Council” section for more details.

Finance General

Arena Payments

Expenditures \$7,373,000

Starting in 2022, the City may need to make Rent Adjustment payments to the Arena for certain tax (Business and Occupation Tax, Sales Tax, Admissions Tax, Commercial Parking Tax, and Leasehold Excise Tax) and parking revenues generated at the Climate Pledge Arena that exceed specific revenue thresholds. For 2021 revenues that exceed the thresholds, the City will make one payment to the Arena due June 2022. For revenues generated in 2022 and subsequent years, the City's Operating Agreement with the Arena provides for two payments, should revenues exceed the thresholds: a Tenant Advance due in December of the current tax year and a Final Rent Adjustment due in June of the following year. There will likely be variance between the estimated payment amounts and the actual payments made to the arena, especially in the first years of making the payments. Adjustments to these early estimates will need to be made via supplemental budget request in the current year.

Payments made to Arena in 2022:

- 1) June 2022 Payment: 2021 Final Rent Adjustment Payment – based on 2021 revenues
- 2) December 2022 Payment: 2022 Tenant Advance Payment – based on 2022 Q1 & Q2 revenues

For simplicity of payment, rent adjustments will be directly budgeted in Finance General in the various Funds which received the revenue. This appropriation includes the 2021 Final Rent Adjustment Payment and the 2022 Tenant Advance Payment in the Arts Fund (Admissions Tax), the Transportation Fund (Commercial Parking Tax) and the General Fund (all other revenue streams).

The November Forecast included an adjustment to the Arena Payment budgeted in the Arts Fund (Admissions Tax). See "Council" section for details.

Green New Deal Reserve

Expenditures \$6,491,539

This Green New Deal item funds a Green New Deal (GND) Reserve. The funding set aside here will prioritize efforts to achieve a just climate transition, making Seattle climate pollutant-free by 2030, helping communities most harmed by economic, racial, and environmental injustice. The GND Oversight Board will provide recommendations for key priorities, and the internal GND interdepartmental team (IDT) and Mayor's Office will develop and submit a spending plan for subsequent legislation.

Insurance Premium Cost Increase

Expenditures \$2,441,000

This item increases appropriations by \$2,441,000 to Finance General for increased insurance premium costs due to a tightening insurance market and increased coverage. This amount is equal to the 2021 revised budget for insurance premiums. If costs continue to rise, additional budget may be needed in a 2022 supplemental request.

Human Services Department Finance Support Reserve

Expenditures \$600,000

This item is a reserve for finance support to the Human Services Department. The Human Services Department budget has grown dramatically in recent years and additional support is needed to ensure that the department is complying with Federal Grants requirements and City standards for accounting, budgeting and procurement processes.

The Seattle City Council made changes to this proposed item. See "Council" section for more details.

Finance General

Proposed Technical

Removal of One-Time Items

Expenditures	\$(211,921,879)
Revenues	\$(320,345,238)

This technical modification removes one-time revenues, expenditures and fund balancing entries from the 2022 baseline budget for Finance General.

Admissions Tax Revenue Directly to Arts Fund

Expenditures	\$(11,384,500)
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Prior to 2022, appropriations were made out of Finance General in the General Fund to transfer Admission Tax receipts to the Arts and Culture Fund. This budget reduction is in recognition that the Admissions Tax revenues will begin being deposited directly into the Arts and Culture Fund (12400) in 2022 instead of passing through the General Fund.

Finance General Debt Service Adjustments

Expenditures	\$(1,747,097)
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This is a technical change request to true up debt service payments for Finance General in the Cumulative Reserve Subfund, the Real Estate Excise Tax Funds, the General Fund and the Short-Term Rental Tax Fund. These are technical adjustments to budget the precise amount of debt service, which is only known after bond issuance.

Citywide Adjustments for Standard Cost Changes

Expenditures	\$(1,080,287)
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Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for Judgement and Claims, healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Language Premium General Fund Transfer

Expenditures	\$88,800
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This item increases ongoing appropriation authority for language services stipends. Per the Coalition of City Unions collective bargaining agreement, City employees who are multilingual and provide language services, such as interpretation and translation, to communicate with clients and/or other employees in business-related situations are now eligible for a monthly language premium stipend. The amounts in the 2022 budget are estimates based on the eligible employees from 2021. The amounts in Finance General are appropriations in the General Fund to transfer resources in support of employees in the Seattle Public Library and the Office of Labor Standards, which do not spend funds directly out of the General Fund.

State Paid Family Medical Leave Reserve Increment

Expenditures	\$481,751
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Prior to 2022, there was \$2 million of reserves for City Paid Parental Leave benefits appropriated in Finance General, in addition to a \$4.48 million below the line reserve held in the General Fund, for a total of \$6.48 million. The below the line reserve was being held pending agreement with the City Unions on the synchronization of the City leave benefits with the State Paid Family Medical Leave benefit. This agreement has been reached and so the below the

Finance General

line reserve is being formally appropriated in the budget. Costs that the City bears in relation to the State Paid Family Medical Leave and Paid Parental Leave are primarily for back-fill staffing costs in departments when employees are on extended leave. Prior to 2022, these funds were requested by and allocated to departments in the fourth quarter or third quarter supplemental amendment once back-fill costs in departments could be accurately projected for the current year. The largest back-fill needs have been in the public safety departments, so the 2022 Budget includes \$2 million of this reserve in each of the Seattle Fire Department Budget and the Seattle Police Department Budget, accounting for \$4 million of the \$6.48 million reserve. The Finance General portion in 2022 is the remaining \$2.48 million for all other departments, which consists of the existing \$2 million appropriation and this \$481,751 increment. If these funds are not needed in a given year, the appropriation in Finance General will lapse.

Transfer to FAS for Equitable Communities Initiative

Expenditures \$1,000,000

This item increases appropriations in Finance General in order to transfer monies to the Finance and Administrative Services Fund (50300) to provide technical assistance to WMBE firms to do business with the City and support construction apprenticeship training and retention of Black and Indigenous People of Color community (BIPOC) apprentices and workers.

For more detail see the Equitable Communities Initiative item in the Department of Finance and Administrative Services section of the budget book.

The Seattle City Council made changes to this proposed item. See “Council” section for more details.

Use of LTGO Fund Balance for Debt Service

Expenditures -

This is a one year technical adjustment to use remaining fund balance in completed bond funds to pay for debt service that was paid for by General Fund resources.

Coronavirus Local Fiscal Recovery Revenue Replacement - FEMA Contingency

Expenditures \$2,000,000

This item reserves \$2 million of Coronavirus Local Fiscal Recovery (CLFR) Funding for a General Fund revenue replacement, if needed, pending departmental spending activity on pandemic emergency response and recovery efforts. In the 2022 Budget, full FEMA reimbursement is assumed for certain activities within the Department of Finance and Administrative Services and their Fund (50300). However, if the actual spending includes ineligible items, or new work is required which is not covered under current FEMA categories, this funding will be used as revenue replacement for the General Fund, which will then need to be appropriated to transfer to the Finance and Administrative Services Fund (50300). Currently, there is no mechanism to get General Fund to the Finance and Administrative Services Fund and additional Council action would need to be taken to get appropriations. If the contingency is not needed, this reserve could be repurposed for other things, which would also require subsequent Council action.

This item is part of a package of CLFR-funded or CLFR-enabled items comprising Seattle Rescue Plan 3 (SRP3). See the Seattle Rescue Plan section of this 2022 Budget Book for more on SRP3.

The Seattle City Council made changes to this proposed item. See “Council” section for more details.

Finance General

Update Recurring Reserve Amounts

Expenditures \$2,831,325

The Finance General department pays a variety of recurring costs on behalf of the City each year, related to General Fund payments for election costs, fire hydrant maintenance, street lighting, debt service and other contracts. This item includes baseline budget changes to these recurring reserve amounts to maintain the same level of service.

Coronavirus Local Fiscal Recovery Revenue Replacement - Workforce Development

Expenditures \$4,500,000

Revenues \$4,500,000

This item appropriates funds out of the Coronavirus Local Fiscal Recovery (CLFR) Fund (14000) for revenue replacement into the General Fund. The revenue replacement into the General Fund is supporting several departmental Workforce Development initiatives which are ineligible for the CLFR funds directly, but which may be funded using General Fund. These items include:

\$500,000 for Priority Hire in FAS;
\$1,000,000 for Green Energy Apprenticeships in the Office of Sustainability and Environment;
\$1,500,000 for Creative Industry and Artist Relief in Arts;
\$500,000 for Maritime and Manufacturing Strategies in OED;
\$750,000 for Housing Providers Certification Program in OH;
\$250,000 for Immigrant Refugee Work Readiness Program in OIRA.

This item is part of a set of workforce development programming enabled by CLFR funds, and is part of Seattle Rescue Plan 3 (SRP3). The workforce development programming seeks to create strong pathways to middle wage jobs and more wealth-generating businesses in industries that will thrive in the future. Investments in economic inclusion will help Seattle recover from the pandemic and position our local economy for continued equitable growth.

The departments receiving workforce development allocations enabled by CLFR funds are: ARTS, FAS, OED, OH, OIRA, and OSE. See the Seattle Rescue Plan section of this 2022 Budget Book for more on SRP3.

The Seattle City Council made changes to this proposed item. See "Council" section for more details.

Restore General Fund Support to Library

Expenditures \$5,097,000

This item restores most of the General Fund transfers to the Seattle Public Library which were reduced in 2020 and 2021 as both cost-saving measures and unneeded funding due to reduced operating hours. The full restoration cost is \$5.8 million, but in 2022 SPL will use \$700,000 of fund balance in 10410 Fund in lieu of General Fund transfers.

Cash Transfer of 2022 Tax-Exempt Bond funds to IT Fund

Expenditures \$13,076,000

This is technical appropriation that is required to transfer 2022 bond proceeds into the Information Technology fund for the Criminal Justice Information Systems (MC-IT-C6304) project. The project expenditures are appropriated in the Information Technology fund.

Finance General

Finance General Appropriations to Special Funds

Expenditures \$149,238,038

The item includes adjustments needed to maintain sufficient appropriation to execute needed General Fund transfers to the Finance and Administrative Services Fund, Information Technology Fund, Library Fund, Office of Labor Standards Fund, Police Relief and Pension Fund and the Firefighters Pension Fund, as well as transfers from the Payroll Tax Fund to the General Fund.

Revenue Adjustments

Revenues \$510,674,987

This is a technical adjustment to align revenues with forecast revenues for the 2022 Budget. Revenue updates in Finance General include many different Funds; the General Fund, Sweetened Beverage Tax Fund, Short-Term Rental Tax Fund, Payroll Tax Fund, Real Estate Excise Tax Funds, Bond Funds, Cumulative Reserve Subfund - Unrestricted, Payroll Tax Fund and the Coronavirus Local Fiscal Recovery Fund.

Fund Balancing Entries

Revenues \$32,954,564

This is a technical item to record a fund balancing entry for the General Fund, Payroll Tax Fund, Sweetened Beverage Tax Fund, Short-Term Rental Tax Fund, Real Estate Excise Tax Funds, Emergency Fund and Revenue Stabilization Fund, which are multi-departmental Funds without a primary custodian department.

Council

Changes to Jumpstart Fund Expenditures, Coronavirus Local Recovery Fund Resources, and Other Community-Led Investments

Expenditures \$(26,646,270)

Revenues \$1,803,730

The City Council amended the 2022 Proposed Budget by reallocating \$70.7 million of one-time federal Coronavirus Local Fiscal Recovery Act (CLFR) Funds to replace revenue in the General Fund. This action allows for the reallocation of funds in the Jumpstart Payroll Expense Tax (PET) Fund for purposes outlined in Ordinance 126393. Full revenue replacement details can be found in the Seattle Rescue Plan chapter of this budget book.

In Finance General, this CBA results in the following budget changes:

- reverses a \$62.4 million transfer from the Jumpstart Payroll Expense Tax Fund (PET) to the General Fund (GF) which had been intended to support GF revenue replacement;
- replaces the loss of PET resources in the General Fund with a \$64.2 million transfer of one-time federal Coronavirus Local Fiscal Recovery Act (CLFR) funds;
- reduces a transfer of PET resources to FAS for the Equitable Communities Initiative by \$750,000 assuming resources from 2021 will carry forward to offset the reduction;
- reduces General Fund for Participatory Budgeting by \$27.2 million assuming resources from 2021 will carry forward to offset the reduction;
- and changes the fund source of \$500,000 allocated for Priority Hire from GF to PET.

The above changes result in investments for Equitable Communities Initiative, Participatory Budgeting, and community safety investments shifting from ongoing to one-time. A proposed Statement of Legislative Intent complements this item, expressing Council's intent to work with the Executive to identify options for making Seattle's tax structure more equitable and generating new revenue for city priorities including the Equitable Community Initiative, Participatory Budgeting, community safety investments, and homeless services, in 2023 and

Finance General

beyond.

This Council Budget Action also imposes provisos in the Office of Economic Development and the Human Services Department. Please see the budget book sections for the following departments for impacts specific to each department: Office of Arts and Culture, Department of Education and Early Learning, Department of Neighborhoods, Finance and Administrative Services, Human Services Department, Office of Economic Development, Office of Housing, Office of Immigrant and Refugee Affairs, Office of Sustainability and Environment, Seattle Department of Transportation, and the Seattle Public Library.

Transfer from Finance General Reserves to HSD for Finance Team

Expenditures	\$ (600,000)
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This Council Budget Action (CBA) transfers \$600,000 of General Fund from Finance General (FG) to the Human Services Department (HSD) to support staffing for the department's finance team.

The 2022 Proposed Budget included \$600,000 in Finance General that was reserved for finance support to HSD as the City Budget Office worked with HSD to determine what additional staffing resources are needed on HSD's finance team. HSD's budget has grown significantly in recent years and additional support is needed to ensure that the department is complying with Federal Grants requirements and City standards for accounting, budgeting and procurement processes.

Please see HSD's budget book pages for more details on how these resources will be used.

Coronavirus Local Fiscal Recovery Revenue Replacement - Reallocate FEMA Contingency

Expenditures	-
Revenues	\$2,000,000

This Council Budget Action (CBA) cuts \$2 million of Coronavirus Local Fiscal Recovery (CLFR) funds from the proposed Finance General FEMA reserve and uses the funds to address revenue decreases identified in the November revenue forecast including a transfer of \$955,000 to the Sweetened Beverage Tax Fund and \$1,055,000 to the General Fund.

In addition, this CBA makes changes to the budget for the Seattle Police Department. Please see SPD's budget book changes for more details.

Transfer from Finance General to ITD for Multi-factor Authentication

Expenditures	\$300,000
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This Council Budget Action would add \$300,000 GF to the Seattle Information Technology Department (ITD) for multi-factor authentication purchases and services. Multi-factor authentication is a security enhancement that requires users to present two or more pieces of evidence to log into a digital resource such as a device, application or network.

Increase Fiscal Reserves

Expenditures	\$400,000
Revenues	\$400,000

The proposed budget increased General Fund appropriation to begin re-building fiscal reserves, with a transfer of \$10 million into the Emergency Fund and \$15 million into the Revenue Stabilization Fund. This item increases appropriation and revenues by an additional \$400,000 into the Revenue Stabilization Fund for a total of \$15.4 million.

Finance General

Reserves for Juneteenth Holiday

Expenditures \$620,000

This Council Budget Action (CBA) adds \$620,000 to Finance General to fund a Juneteenth holiday for City employees; this is the estimated amount to cover direct costs of minimum staffing requirements for the additional holiday. \$500,000 is added in the General Fund, \$20,000 in Seattle City Light's Fund, \$50,000 in Seattle Public Utility's Water Fund, and \$50,000 in Seattle Public Utility's Drainage and Wastewater Fund.

In September 2021, the Council introduced Council Bill 120184, legislation that would establish Juneteenth as a legal holiday for certain City employees and a parking holiday. The legislation would automatically cover non-represented employees and would cover represented employees subject to their union's agreement. The legislation would not apply to uniformed police and fire employees as those employees establish their holidays by collective bargaining agreement.

These funds will need to be transferred to relevant departments through budget legislation in 2022.

Reserves for Public Toilets

Expenditures \$1,000,000

This Council Budget Action adds \$1 million to Finance General (FG) Reserves for the creation of two permanent public toilets in areas of the city with the highest concentration of neighbors living unhoused, and it would also add \$400,000 GF to Seattle Public Utilities (SPU) for the temporary deployment of additional portable toilets.

The Council has requested that the Executive use the \$1 million to form an interdepartmental team to create an implementation plan for two new permanent public toilets to be deployed by the City and made available to the public in 2022. The Council also requests that the Executive provide a written status report or a presentation to the Council's Select Committee on Homelessness Strategies and Investments, or its successor committee, by June 1, 2022.

The \$400,000 is added for SPU to deploy approximately 20 additional portable toilets during the six-month period while the interdepartmental team is determining how to deploy the permanent public toilets. Please see SPU's budget book pages for more details.

Recognize November Forecast Update

Expenditures \$4,207,075

Revenues \$3,461,003

This budget action recognizes the results from the City Budget Office's (CBO) November 2021 forecast update. In August of each year, Council receives a revenue forecast with the Mayor's budget proposal, followed by a fall update typically received in November. Details on the 2022 revenue forecast updates made in Finance General are listed below by Fund:

- **General Fund (00100):** This change reduces General Fund (GF) revenues by \$4.9 million in 2022 due to changes in parking revenues, property taxes, and the Business & Occupation Taxes. It also increases GF appropriation for a \$723,000 transfer to the Arts Fund (12400) and a \$1.4 million transfer to the Sweetened Beverage Tax Fund (00155) to backfill revenue losses as described below.
- **Payroll Expense Tax (14500):** This change reduces Payroll Expense Tax revenues by \$755,000 in 2022;
- **School Safety Traffic and Pedestrian Improvement Fund (18500):** School zone camera revenues increased by \$3.6M increase in the November forecast.
- **Transportation Fund (13000):** The November forecast reduced Commercial Parking Tax (CPT) revenues by \$3.6M driven by changes in commuting, tourist and retail shopping behavior related to COVID19.

Finance General

- **Sweetened Beverage Tax Fund (00155):** This change reduces revenues by \$1.9M, likely due to the reduced sales of fountain and other sweetened beverages by commuters and shoppers. The sweetened beverage tax decrease, if left unaddressed, would lead to a shortfall in the SBT Fund. As such, this Council Budget action transfers \$1.4 million from the General Fund to the SBT Fund which, combined with reserved and unreserved balances, balances the SBT Fund, and results in a net revenue change of \$500,000 in the Fund.
- **Arts and Culture Fund (12400):** The November forecast also updated admission tax revenues for the Arts and Culture Fund. While the admissions tax shows an increase, this is entirely due to a \$2.1 million increase in arena-generated revenues more than offsetting a \$723,000 reduction in revenues from other venues. Since the forecast has already exceeded the negotiated City tax share for the admissions tax, the increase associated with the arena will be paid back to the arena and will not create an incremental resource for the Arts fund. As such, this Council Budget Action includes both the incremental new revenue (\$1.4 million) as well as the required set-aside in Finance General reserves to make the arena rent-adjustment payment (\$2.1 million). The net result of these transactions represents a \$723,000 net reduction to resources in the Arts and Culture Fund. This Council Budget Action transfers \$723,000 from the General Fund to the Arts and Culture Fund to address this late-breaking reduction in resources.
- **Real Estate Excise Taxes (30010 and 30020):** Finally, this change increases REET revenues by \$3.8 million in both the REET I and REET II funds for a total change of \$7.6 million, driven by increased prices for both commercial properties and single-family homes.

Realign REET, CRS-U, and GF Resources Across Departments

Expenditures	\$4,500,000
Revenues	\$4,500,000

This Council Budget Action replaces \$4.5 million of Cumulative Reserve Subfund - Unrestricted (CRS-U) funding with Real Estate Excise Tax I (REET I) funding identified in the City Budget Office’s November revenue update. The funding realignment will impact Capital Improvement Program projects in the Seattle Department of Transportation (SDOT), the Seattle Parks and Recreation (SPR), and the Department of Finance and Administrative Services (FAS) as described below:

- (1) Pedestrian Master Plan - Crossing Improvements (MC-TR-C061) in SDOT: \$1,750,000
- (2) Fortson Square Redesign Implementation (MC-TR-C104) in SDOT: \$250,000
- (3) Major Maintenance Backlog and Asset Management (MC-PR-41001) in SPR: \$2,000,000
- (4) Asset Preservation - Schedule 2 Facilities (MC-FA-APSCH2FAC) in FAS: \$500,000

The General Fund (GF) will receive a \$4.5 million revenue transfer from CRS-U to allow GF resources to be used for other budget priorities. Finance General’s budget reflects the expenditure and revenues associated with this transfer.

Additional information on these capital project changes can be found in the 2022 Adopted Budget book pages for SDOT, SPR, and FAS.

Fund Balancing Entries - Post Adoption

Revenues	\$(87,184,968)
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This is a technical item to record a fund balancing entry for multi-departmental Funds without a primary custodian department including the Real Estate Excise Tax funds, Bond Funds, General Fund, Sweetened Beverage Tax Fund, Revenue Stabilization Fund, Short-Term Rental Tax Fund, Coronavirus Local Fiscal Recovery Fund, and the Payroll Expense Tax Fund. This entry is necessary to balance funds following changes made during the Council phase of the budget process.

Finance General

Statement of Legislative Intent - Revenue Generation Strategies

This Statement of Legislative Intent (FG-002-B-001) expresses the City Council's commitment to work with the Mayor to review Seattle's tax structure and identify ways to make it more equitable and to raise new progressive revenue. Priorities in the 2022 Proposed Budget that lack an ongoing revenue source include but are not limited to the Equitable Community Initiative (ECI) investments, the Participatory Budgeting (PB) program, community safety investments previously authorized by the Council (Community Safety RFP and Community Safety Initiative), and some homeless services, in 2023 and beyond.

The commitment expressed in this Statement of Legislative Intent would be to collaborate with the Executive in 2022 to identify ways to equitably identify existing and new ongoing revenue for these investments. It is expected that this process would include empaneling a task force of community experts to develop a report listing progressive revenue options. This report would be due to the Finance and Housing Committee by July 1, 2022.

Finance General

Expenditure Overview

Appropriations	2020 Actuals	2021 Adopted	2022 Adopted
FG - BO-FG-2QA00 - Appropriation to Special Funds			
00100 - General Fund	169,058,919	192,479,526	174,787,515
00164 - Unrestricted Cumulative Reserve Fund	7,000,749	3,031,892	5,716,470
00166 - Revenue Stabilization Fund	29,030,000	25,700,000	-
10102 - Emergency Fund	14,676,627	47,050,000	-
12200 - Short-Term Rental Tax Fund	2,006,419	2,010,719	2,008,577
14000 - Coronavirus Local Fiscal Recovery Fund	-	-	70,676,169
14500 - Payroll Expense Tax	-	-	85,604,651
30010 - REET I Capital Fund	2,911,386	2,930,373	1,919,194
30020 - REET II Capital Fund	319,825	5,321,825	5,318,450
35200 - 2008 Multipurpose LTGO Bond Fund	-	-	36,933
35400 - 2010 Multipurpose LTGO Bond Fund	-	-	72,164
35500 - 2011 Multipurpose LTGO Bond Fund	-	-	142,824
35700 - 2013 Multipurpose LTGO Bond Fund	-	-	90,176
35710 - 2013 LTGO Series B Taxable	-	-	42,545
36210 - 2015 Taxable LTGO Bond Fund	-	-	4,915
36310 - 2016 LTGO Taxable Bond Fund	-	-	23,517
36900 - 2022 Multipurpose LTGO Bond Fund	-	-	13,076,000
37000 - Garage Disposition Proceeds	-	-	397,115
Total for BSL: BO-FG-2QA00	225,003,924	278,524,335	359,917,216
FG - BO-FG-2QD00 - General Purpose			
00100 - General Fund	53,461,533	133,510,959	48,832,035
12400 - Arts and Culture Fund	-	-	7,937,000
13000 - Transportation Fund	-	-	203,000
14500 - Payroll Expense Tax	-	-	6,491,539
19900 - Transportation Benefit District Fund	-	3,600,000	-
41000 - Light Fund	-	-	20,000
43000 - Water Fund	-	-	50,000
44010 - Drainage and Wastewater Fund	-	-	50,000
Total for BSL: BO-FG-2QD00	53,461,533	137,110,959	63,583,574
Department Total	278,465,458	415,635,294	423,500,789

Finance General

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Summary by Fund Finance General

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	222,520,452	325,990,485	223,619,550
00164 - Unrestricted Cumulative Reserve Fund	7,000,749	3,031,892	5,716,470
00166 - Revenue Stabilization Fund	29,030,000	25,700,000	-
10102 - Emergency Fund	14,676,627	47,050,000	-
12200 - Short-Term Rental Tax Fund	2,006,419	2,010,719	2,008,577
12400 - Arts and Culture Fund	-	-	7,937,000
13000 - Transportation Fund	-	-	203,000
14000 - Coronavirus Local Fiscal Recovery Fund	-	-	70,676,169
14500 - Payroll Expense Tax	-	-	92,096,190
19900 - Transportation Benefit District Fund	-	3,600,000	-
30010 - REET I Capital Fund	2,911,386	2,930,373	1,919,194
30020 - REET II Capital Fund	319,825	5,321,825	5,318,450
35200 - 2008 Multipurpose LTGO Bond Fund	-	-	36,933
35400 - 2010 Multipurpose LTGO Bond Fund	-	-	72,164
35500 - 2011 Multipurpose LTGO Bond Fund	-	-	142,824
35700 - 2013 Multipurpose LTGO Bond Fund	-	-	90,176
35710 - 2013 LTGO Series B Taxable	-	-	42,545
36210 - 2015 Taxable LTGO Bond Fund	-	-	4,915
36310 - 2016 LTGO Taxable Bond Fund	-	-	23,517
36900 - 2022 Multipurpose LTGO Bond Fund	-	-	13,076,000
37000 - Garage Disposition Proceeds	-	-	397,115
41000 - Light Fund	-	-	20,000
43000 - Water Fund	-	-	50,000
44010 - Drainage and Wastewater Fund	-	-	50,000
Budget Totals for FG	278,465,458	415,635,294	423,500,789

Finance General

Revenue Overview

2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
311000	Property Taxes	-	2,699,546	-
311010	Real & Personal Property Taxes	275,124,105	285,749,629	303,788,540
311020	Sale Of Tax Title Property	481	-	-
313010	Sales & Use Tax-Local Share	280,626,177	255,313,116	280,006,666
313030	Sales & Use Tax-Brkrd Nat Gas	1,131,158	1,296,343	1,137,242
313040	Sales & Use Tax-Crim Justice	25,239,943	18,637,086	23,922,033
314010	Payroll Expense Tax	-	214,283,518	-
316000	B&O Taxes	-	7,230,620	-
316010	B&O Tax	307,712,235	256,338,929	317,426,516
316020	B&O Tax-Admissions Rev	1,804,746	5,457,085	-
316070	B&O Tax-Gas Utility	9,029,809	9,854,724	10,456,714
316080	B&O Tax-Garbage Utility	1,731,622	1,500,000	1,500,000
316100	B&O Tax-Cable Tv Utility	11,854,350	13,231,506	12,436,805
316110	B&O Tax-Telephone/Graph Util	14,351,638	15,393,255	12,207,150
316120	B&O Tax-Steam Utility	1,197,509	1,160,220	1,219,649
316130	B&O Tax-Electric Utility	57,787,070	53,615,662	56,175,230
316140	B&O Tax-Water Utility	34,013,482	32,791,929	35,990,487
316150	B&O Tax-Sewer Utility	36,623,932	59,797,084	62,530,104
316160	B&O Tax-Solid Waste Utility	30,708,666	21,019,751	23,407,773
316170	B&O Tax-Drainage Utility	18,054,102	-	-
316180	B&O Tax-Trans Fee-In City	(2,774,112)	1,750,000	2,248,328
316190	B&O Tax-Trans Fee-Out City	-	4,233,022	4,233,022
317040	Leasehold Excise Tax Rev	5,731,253	5,105,913	6,440,916
317060	Gambling Excise Tax Rev	274,294	260,000	350,000
318030	Business & Occup Tax Penalties	3,247,522	-	-
318040	Business & Occup Tax Interest	402,317	-	-
318050	Admission Tx Penalties & Inter	11,424	-	-
318070	Utility Tx Penalties & Int	9,481	-	-
318110	Firearms & Ammunition Tax	157,078	85,000	85,000
318210	Heating Oil Tax	-	(89,425)	780,575
318310	Transportation Network Co Tax	-	5,022,448	9,113,051
321100	Bus Lic&Perm-Business Gen	15,654,858	15,089,826	18,047,543
322040	Nonbus Lic&Perm-Comm Park	-	2,260,000	-
322170	Nonbus Lic&Perm-Truck Overload	-	260,000	-
322220	Nonbus Lic&Perm-Strmwtr Sewer	12,000	-	-

Finance General

322260	Nonbus Lic&Perm-Meter Hood Fee	-	4,500,000	-
331110	Direct Fed Grants	-	-	1,410,750
335010	Marijuana Enforcement	1,388,446	1,350,000	1,350,000
335030	Vessel Registration Fees	128,942	125,000	125,000
335070	Criminal Justice Hi Crm	2,635,713	2,000,000	2,000,000
335080	Criminal Justice Pop	1,589,709	1,200,000	1,200,000
335090	Criminal Justice Dcd #1	1,054,008	800,000	800,000
335120	Rev Sharing Dui-Cities	138,495	100,000	100,000
335140	Liquor Excise Tax	5,929,197	4,000,000	4,000,000
335150	Liquor Board Profits	5,998,551	5,950,000	5,950,000
337080	Other Private Contrib & Dons	100,141	-	-
341900	General Government-Other Rev	1,212,830	1,435,000	565,449
348170	Isf-Itld Alloc Rev	2,936,258	-	-
350030	Parking Infraction Penalties	-	-	(6,513,000)
350190	Nsf Check Fees	1,682	-	-
360010	Investment Interest	-	-	91,125
360020	Inv Earn-Residual Cash	-	2,124,561	2,124,561
360130	Interest On Contracts/Notes Re	390,350	375,000	225,000
360180	Penalties-Spec Assessments	36,699	-	-
360290	Parking Fees	-	24,719,186	1,835,390
360900	Miscellaneous Revs-Other Rev	2,855	889,425	971,071
397010	Operating Transfers In	47,305,180	72,750,000	159,585,820
Total Revenues for: 00100 - General Fund		1,200,566,196	1,411,664,958	1,359,324,513
400000	Use of/Contribution to Fund Balance	-	22,163,398	5,930,764
Total Resources for:00100 - General Fund		1,200,566,196	1,433,828,356	1,365,255,277
318100	Sweetened Beverage Tax	15,673,970	20,771,875	20,384,000
318120	Sweet Bev Tax Penalty and Int	20,266	-	-
397010	Operating Transfers In	17,193,689	-	2,334,075
Total Revenues for: 00155 - Sweetened Beverage Tax Fund		32,887,925	20,771,875	22,718,075
400000	Use of/Contribution to Fund Balance	-	(15,323)	(727,311)
Total Resources for:00155 - Sweetened Beverage Tax Fund		32,887,925	20,756,552	21,990,764
360010	Investment Interest	-	(1,150,000)	-
360020	Inv Earn-Residual Cash	-	2,200,000	1,400,000
360290	Parking Fees	-	150,000	-
395010	Sales Of Land & Buildings	-	2,515,000	-

Finance General

Total Revenues for: 00164 - Unrestricted Cumulative Reserve Fund		-	3,715,000	1,400,000
400000	Use of/Contribution to Fund Balance	-	(446,430)	11,854,020
Total Resources for:00164 - Unrestricted Cumulative Reserve Fund		-	3,268,570	13,254,020
397010	Operating Transfers In	3,007,478	1	15,400,001
Total Revenues for: 00166 - Revenue Stabilization Fund		3,007,478	1	15,400,001
400000	Use of/Contribution to Fund Balance	-	25,700,000	(15,400,001)
Total Resources for:00166 - Revenue Stabilization Fund		3,007,478	25,700,001	-
360210	Oth Interest Earnings	649	-	-
397010	Operating Transfers In	1,922,482	-	(23,687,000)
397100	Intrafund Revenues	-	33,687,000	33,687,000
Total Revenues for: 10102 - Emergency Fund		1,923,131	33,687,000	10,000,000
400000	Use of/Contribution to Fund Balance	-	47,050,000	(10,000,000)
Total Resources for:10102 - Emergency Fund		1,923,131	80,737,000	-
317090	Short Term Rental Tax	6,319,405	5,775,000	9,807,381
397010	Operating Transfers In	1,631,201	-	-
Total Revenues for: 12200 - Short-Term Rental Tax Fund		7,950,606	5,775,000	9,807,381
400000	Use of/Contribution to Fund Balance	-	(1,229,356)	600,634
Total Resources for:12200 - Short-Term Rental Tax Fund		7,950,606	4,545,644	10,408,015
316020	B&O Tax-Admissions Rev	-	-	1,371,914
397010	Operating Transfers In	-	-	723,000
Total Revenues for: 12400 - Arts and Culture Fund		-	-	2,094,914
316060	B&O Tax-Commercial Parking	-	-	(3,618,331)
Total Revenues for: 13000 - Transportation Fund		-	-	(3,618,331)
331110	Direct Fed Grants	-	-	116,170,814
Total Revenues for: 14000 - Coronavirus Local Fiscal Recovery Fund		-	-	116,170,814
400000	Use of/Contribution to Fund Balance	-	-	4,930,813

Finance General

Total Resources for:14000 - Coronavirus Local Fiscal Recovery Fund	-	-	121,101,627
314010 Payroll Expense Tax	-	-	233,872,161
Total Revenues for: 14500 - Payroll Expense Tax	-	-	233,872,161
400000 Use of/Contribution to Fund Balance	-	-	(75,550)
Total Resources for:14500 - Payroll Expense Tax	-	-	233,796,611
350030 Parking Infraction Penalties	-	-	3,600,000
Total Revenues for: 18500 - School Safety Traffic and Pedestrian Improvement Fund	-	-	3,600,000
317030 Trans Ben Dist Vehicle Fees	-	3,600,000	-
Total Revenues for: 19900 - Transportation Benefit District Fund	-	3,600,000	-
360000 Miscellaneous Revs	-	1,965,571	1,965,571
Total Revenues for: 20130 - LTGO Bond Interest and Redemption Fund	-	1,965,571	1,965,571
311010 Real & Personal Property Taxes	-	22,764,200	22,764,200
Total Revenues for: 20140 - UTGO Bond Interest Redemption Fund	-	22,764,200	22,764,200
317010 Real Estate Excise Tax Reet #1	40,144,200	32,679,761	44,022,018
318080 Other Taxes Penalties & Int	1,996	-	-
Total Revenues for: 30010 - REET I Capital Fund	40,146,196	32,679,761	44,022,018
400000 Use of/Contribution to Fund Balance	-	9,498,573	22,500,455
Total Resources for:30010 - REET I Capital Fund	40,146,196	42,178,334	66,522,473
317010 Real Estate Excise Tax Reet #1	-	-	3,775,983
317020 Real Estate Excise Tax Reet #2	40,144,200	32,679,761	40,246,035
318080 Other Taxes Penalties & Int	1,996	-	-
Total Revenues for: 30020 - REET II Capital Fund	40,146,196	32,679,761	44,022,018
400000 Use of/Contribution to Fund Balance	-	933,095	22,306,712
Total Resources for:30020 - REET II Capital Fund	40,146,196	33,612,856	66,328,730
400000 Use of/Contribution to Fund Balance	-	-	36,933

Finance General

Total Resources for:35200 - 2008		-	-	36,933
Multipurpose LTGO Bond Fund				
400000	Use of/Contribution to Fund Balance	-	-	72,164
Total Resources for:35400 - 2010		-	-	72,164
Multipurpose LTGO Bond Fund				
400000	Use of/Contribution to Fund Balance	-	-	142,824
Total Resources for:35500 - 2011		-	-	142,824
Multipurpose LTGO Bond Fund				
400000	Use of/Contribution to Fund Balance	-	-	90,176
Total Resources for:35700 - 2013		-	-	90,176
Multipurpose LTGO Bond Fund				
400000	Use of/Contribution to Fund Balance	-	-	42,545
Total Resources for:35710 - 2013 LTGO Series B Taxable		-	-	42,545
400000	Use of/Contribution to Fund Balance	-	-	4,915
Total Resources for:36210 - 2015 Taxable LTGO Bond Fund		-	-	4,915
400000	Use of/Contribution to Fund Balance	-	-	23,517
Total Resources for:36310 - 2016 LTGO Taxable Bond Fund		-	-	23,517
400000	Use of/Contribution to Fund Balance	-	-	157,440
Total Resources for:36500 - 2018 Multipurpose LTGO Bond Fund		-	-	157,440
391010	G.O.Bond Proceeds	-	61,899,481	-
Total Revenues for: 36800 - 2021 Multipurpose LTGO Bond Fund		-	61,899,481	-
400000	Use of/Contribution to Fund Balance	-	(8,083,000)	-
Total Resources for:36800 - 2021 Multipurpose LTGO Bond Fund		-	53,816,481	-
391010	G.O.Bond Proceeds	-	122,837,800	-
Total Revenues for: 36810 - 2021 West Seattle Bridge Repair LTGO Bond Fund		-	122,837,800	-

Finance General

400000	Use of/Contribution to Fund Balance	-	(70,000,000)	2,881,431
Total Resources for:36810 - 2021 West Seattle Bridge Repair LTGO Bond Fund		-	52,837,800	2,881,431
391010	G.O.Bond Proceeds	-	-	102,925,363
Total Revenues for: 36900 - 2022 Multipurpose LTGO Bond Fund		-	-	102,925,363
400000	Use of/Contribution to Fund Balance	-	-	(100,000,000)
Total Resources for:36900 - 2022 Multipurpose LTGO Bond Fund		-	-	2,925,363
391010	G.O.Bond Proceeds	-	-	25,137,150
Total Revenues for: 36910 - 2022 LTGO Taxable Bond Fund		-	-	25,137,150
400000	Use of/Contribution to Fund Balance	-	-	397,115
Total Resources for:37000 - Garage Disposition Proceeds		-	-	397,115
Total FG Resources			1,326,627,729	1,779,611,365
			1,957,375,444	

Finance General

Appropriations by Budget Summary Level and Program

FG - BO-FG-2QA00 - Appropriation to Special Funds

The purpose of the Appropriation to Special Funds Budget Summary Level is to appropriate General Fund and other centrally managed resources, several of which are based upon the performance of certain City revenues, to bond redemption or special purpose funds. These appropriations are implemented as operating transfers to the funds or accounts they support.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Appropriation to Special Funds	225,003,924	278,524,335	359,917,216
Total	225,003,924	278,524,335	359,917,216

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

FG - BO-FG-2QD00 - General Purpose

The purpose of the General Purpose Budget Summary Level is to provide appropriation authority to those programs for which there is no single appropriate managing department, or for which there is Council and/or Mayor desire for additional budget oversight.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
General Purpose	53,461,533	137,110,959	63,583,574
Total	53,461,533	137,110,959	63,583,574

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Seattle Department of Human Resources

Kimberly Loving, Interim Director

(206) 684-7999

<http://www.seattle.gov/personnel/>

Department Overview

The Seattle Department of Human Resources (SDHR) is responsible for centrally setting the strategic direction for human resources services: identifying, hiring, and retaining the City's dynamic, diverse workforce, as well as developing and administering a compensation and benefits program to create a quality employee experience. SDHR also provides core human resources (HR) support services to all City employees. SDHR operations:

- create greater HR accountability and collaboration citywide so that consistent, cost-effective services are provided to all employees;
- provide full-service HR to 20 supported departments;
- manage the evolving HR alignment strategic plan;
- ensure a culture of respect and dignity for all employees;
- develop consistent policies, improved services, and programs that enhance the workforce;
- develop proactive workforce equity through our Workforce Equity Strategic Action Plan; and
- provide executive recruitment and succession planning services.

SDHR establishes Citywide personnel rules; offers strategic consultative assistance to departments, policymakers and employees; and ensures department staff and managers receive information and resources required to meet business needs and legal requirements such as leave administration.

The **Director's Office** establishes Citywide personnel rules; offers strategic consultative assistance to departments, policymakers, and employees; provides internal fiscal management and budget development; and spearheads Citywide programs and efforts such as the Human Resources Strategic Plan and the Workforce Equity Initiative.

Citywide Shared Administrative Services administers Citywide quality and cost-effective employee benefits, including health care and workers' compensation; provides Citywide safety, classification/compensation and Workforce Analytics & Reporting services; manages the City's voluntary deferred compensation plan; and handles absence management.

Citywide Workforce Equity leads the Workforce Equity Strategic Plan and proactively addresses policies, processes, and practices that advance the City's ability to maintain consistent and equitable treatment of employees Citywide. Partners include the Office for Civil Rights and the community to end racial disparities and create fair and equitable City career pathways.

Citywide Labor Relations develops and implements labor relations strategies in collaboration with labor management teams across the City and develops training in coordination with HR systems administration and operations, while bargaining the impacts of management strategy and philosophy with labor partners.

Citywide Service Delivery and Talent Acquisition provides HR support to executive offices; strategic alignment with department HR leaders and staff; and talent engagement, selection, and staffing accountability for equitable outcomes.

Citywide HR Planning and Innovation is the strategy by which the Citywide HR workplan is developed by the multi-departmental Human Resources Leadership Team (HRLT) and focuses on projects intended to improve HR practices, standardize HR processes, implement Citywide HR programs, and update policies to meet workforce and business needs.

Seattle Department of Human Resources

Citywide Human Resources Investigations Unit responds to and thoroughly investigates employee allegations of harassment, discrimination, retaliation, and harassment-related misconduct in a manner which reflects an acknowledgement of the historical limitations of the employment law.

Personnel Compensation Trust Funds

The Seattle Department of Human Resources (SDHR) administers five Personnel Compensation Trust Funds related to employee benefits. These funds are managed through Citywide contractual obligations on behalf of employees and City departments. The administering department collects funds from other City departments, which are then paid out to various insurance companies, service providers, and individuals.

Health Care Fund: contains the revenues and expenses related to the City's medical, dental and vision insurance programs; Flexible Spending Account program; Employee Assistance Program; COBRA continuation coverage; and other healthcare related items. The City is self-insured for both the Aetna and Kaiser medical plans, the vision plan, and one dental plan and carries insurance for the remaining dental plan.

Fire Fighters Health Care Fund: was created to track fire fighter employee contributions previously held within the larger Health Care Fund. Fire fighter premium collections are distributed directly to the trust that provides fire fighters' healthcare.

Industrial Insurance Fund: captures the revenues and expenditures associated with the City's Workers' Compensation and Safety programs. Since 1972, the City of Seattle has been a self-insured employer as authorized under state law. The Industrial Insurance Fund receives payments from City departments to pay for these costs and related administrative expenses. Overall costs include fees levied by the Washington State Department of Labor and Industries, reinsurance premiums, and administrative costs to manage the program.

Unemployment Insurance Fund: contains the revenues and expenditures associated with the City's unemployment benefit and administration costs. The City is a self-insured employer with respect to unemployment insurance.

Group Term Life Insurance Fund: contains the revenues and expenses related to the City's group term life insurance, long-term disability insurance, and accidental death and dismemberment insurance plans.

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	20,847,241	22,610,314	23,434,455
Other Funding - Operating	290,345,701	313,010,646	347,374,509
Total Operations	311,192,942	335,620,960	370,808,964
Total Appropriations	311,192,942	335,620,960	370,808,964
Full-Time Equivalent Total*	114.50	111.50	115.00

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Seattle Department of Human Resources

Budget Overview

The Seattle Department of Human Resources (SDHR) strives for a consistent, equitable employee experience at the City so that employees can do their best work. SDHR supports employee resources such as benefits & professional development and department services such as employee relations & job classifications. SDHR provides full human resources (HR) services to most small- and medium-sized departments, while the City's larger departments employ their own HR staff. This structure has created the potential for varying levels of HR services and employee experiences across the City. The 2020 Adopted Budget highlighted the work of SDHR to continue to align the City's HR practices, creating strategic changes in workplace culture that would lead to the deepest impacts on workforce equity. However, the City experienced significant revenue losses in 2021 due to COVID-19 and the resulting public health and economics crises, and the 2021 Adopted Budget reduced SDHR's appropriation across various programs.

The 2022 Adopted Budget for SDHR reinstates some of these previously-reduced programs and responds to emerging issues across the City, particularly related to economic recovery and Race and Social Justice (RSJ) issues. The budget includes increased appropriation and 3.5 FTE over several divisions, including:

City Leadership Academy

The City Leadership Academy (CLA) is a nine-month development program for City of Seattle employees who want to expand their leadership skills, create change, and model racial equity, social justice, and inclusion. The CLA is a key strategy in creating a safe and inclusive workplace, as well as providing pathways for advancement for City personnel. The 2020 Proposed Budget included an on-going position and associated funding for this program, but these items were not included by the City Council in the 2020 Adopted Budget. Without those resources, the program was discontinued. The 2022 Adopted Budget includes a permanent position and operational budget authority to reinstate the program and ensure it continues to equip leaders with the skills to lead change, develop an inclusive culture, and collaborate across departments. The CLA is partially funded by \$5,000 departmental sponsorships per employee accepted into the program.

Career Quest Scholarships and Mentoring

The Career Quest program has a proven track record of providing opportunities for employees, particularly female and persons of color, to learn new skills by matching them with career coaches who help them to identify and plan career goals and access career development workshops that directly increase their performance and productivity. Prior to 2019, SDHR maintained a \$150,000 Career Quest scholarship fund that provided City employees with funding for college and professional courses that support their career mobility and benefit City business. The 2019 Adopted Budget eliminated the fund to preserve core HR services while reducing expenses, and the 2022 Adopted Budget restores the fund. The budget also includes funding to purchase mentorship-tracking software to align, enhance, and bring-to-scale the City of Seattle's numerous mentorship programs.

Executive Recruitment

SDHR supports citywide talent acquisition, but currently has limited resources for recruiting executive positions. Historically, directors are either directly appointed or selected with the assistance of a third-party recruiter, and an executive search advisor within SDHR manages the recruiter contracts, leaving departments to pay all direct hiring costs. The 2022 Adopted Budget includes two temporary positions to pilot a new Executive Recruitment business unit for two years that will provide robust, efficient, and RSJ-centered recruitment services.

Vaccine Verification

In August 2021, the Mayor announced a requirement for all City of Seattle executive branch employees to be fully vaccinated against COVID-19 as a condition of employment. The 2022 Adopted Budget allocates Coronavirus Local Fiscal Recovery (CLFR) funds directly to SDHR as part of Seattle Rescue Plan 3 (SRP3). The funds will be used to hire personnel and manage a vendor contract for HIPAA-compliant software that will track and verify employee COVID-19 vaccination, exemption, and testing status in partnership with the Seattle Information Technology Department. See the Seattle Rescue Plan section of this 2022 Budget Book for more on SRP3.

Fire and Police Exams

The Fire and Police Exams business unit develops and administers merit-based, entry-level, and promotional exams

Seattle Department of Human Resources

under the direction of the Public Safety Civil Service Commission and on behalf of the Seattle Police Department (SPD) and Seattle Fire Department (SFD). The 2017 Police Accountability Ordinance states that an SPD applicant who has completed two or more years of service in the Peace Corps, AmeriCorps, or other verified equivalent work experience or community service may be entitled to have 10 percent credit added to their examination score. This change is intended to increase the hiring competitiveness of those candidates who have experience working in community service roles and have developed skills that may ultimately help SPD better serve the diverse Seattle community. The 2022 Adopted Budget adds a half-time permanent position to support implementation and administration of the community service preference points program. The budget also increases the unit's baseline budget to support higher exam administration costs.

Other 2022 Adopted Budget Items

Several additional baseline and operational adjustments are included in the adopted budget, which:

- align the personnel budget with actual costs in the Labor Relations business unit;
- increase the department's policy development and management capacity;
- convert a temporary healthcare advisor in the Health Care Fund to a permanent position;
- cover higher costs from vendors that provide employee learning and development courses; and
- adjust appropriation for changes to central costs including internal services, health care, retirement, and workers' compensation charges.

Finally, the 2022 Adopted Budget includes net-zero technical adjustments for simplification and alignment of SDHR's budget. These adjustments reallocate funds within budget programs to facilitate SDHR's complex indirect cost recovery.

Personnel Compensation Trust Funds

The following provides a summary of each of the five individual funds that comprise the Personnel Compensation Trust Funds and are administered by SDHR.

Health Care Fund: Total City health care costs including medical, dental and vision care are expected to reach \$302 million in 2022. Claims growth in 2022 is expected to be around 6.0%, but with possible volatility month to month as patients seek care that was foregone in 2020 and 2021, but also possible continued suppression in response to COVID-19. The 2022 Adopted Budget assumes an estimate of 11,844 regular and 350 benefits-eligible temporary employees enrolled in healthcare.

Fire Fighters Health Care Fund: Firefighter payments remain level at \$2.0 million in the 2022 Adopted Budget.

Industrial Insurance Fund: The 2022 Adopted Budget assumes expenditures in the Industrial Insurance Fund (IIF) of \$36 million, an increase of approximately 52%, with the majority of growth due to shifting liabilities from other funds to the IIF. Removing the effect of these, total rates have increased by 19.4%, most of which is being collected via pooled costs to offset losses in 2020 and maintain the State-mandated reserve in line with the increased liability of the Fund. The remaining increase is due to projected increases in medical claims, time-loss claims, and administrative costs, the majority of which is due to increased costs for assessments of self-insured employers performed by Washington State Department of Labor and Industries.

Unemployment Insurance Fund: The 2022 Adopted Budget for unemployment expenses is reduced from the 2021 Adopted Budget, which assumed an elevated number of unemployment claims due to potential COVID-19 related layoffs. Due to a variety of management responses and federal aid, no upsurge occurred. The 2022 Adopted Budget assumes a return to trend based on actual expenditures.

Group Term Life Fund: Total costs in the fund are expected to remain at 2021 levels of approximately \$6.6 million in 2022. The City underwent a bid process with carriers in 2019 and 2020, which led to reductions in rates for these employee insurance plans. The reductions mainly affect the premium costs of employees, as they pay the majority of the total cost. The reduction does, however, allow the City to keep its expected costs unchanged in 2022.

Seattle Department of Human Resources

City Council Changes to the Proposed Budget

The Council made no changes to the 2022 Proposed Budget.

Incremental Budget Changes

Seattle Department of Human Resources

	Dollars	FTE
2021 Adopted Budget	335,620,960	111.50
Baseline		
Reverse 2021 One-time Budget	(1,014,511)	-
Citywide Adjustments for Standard Cost Changes	255,963	-
Baseline Adjustments for Personnel Costs	235,037	-
Align Strategic Advisor Labor Unit Budget	151,881	-
Increase Budget to Cover Higher Vendor Fees	77,000	-
Increase Fire and Police Exams Budget	70,000	-
Adopted Operating		
Add Position to Support Community Service Preference Points	62,153	0.50
Increase Policy Management Capacity	151,701	1.00
Convert Temporary Health Advocacy Advisor to Permanent	162,746	1.00
Health Care Fund Budget Authority for Health Advocacy Advisor	162,746	-
Reinstate the City Leadership Academy Program	249,239	1.00
Executive Recruitment Unit Addition	247,931	-
Restore Career Quest Scholarships and Implement Central Mentorship Tracking	175,000	-
Employee Vaccine Verification System	450,000	-
Adopted Technical		
2022 Health Care Fund Expenditure Adjustment	26,311,779	-
2022 Industrial Insurance Expenditure Adjustment	9,665,323	-
2022 Unemployment Insurance Revenue and Expenditure Adjustments	(2,225,984)	-
Move Budget from Temporary Placeholder to Official Project	-	-
Budget-neutral Balancing for June Submittal	-	-
Budget-neutral Alignment	-	-
Redistribute Program-level Annual Wage Increase	-	-
Redistribute Program-level Changes	-	-
Central Cost Manual and Revenue Alignment	-	-
Assign Program Changes to Project	-	-
September Indirect Cost Balancing	-	-
Total Incremental Changes	\$35,188,004	3.50

Seattle Department of Human Resources

Total 2022 Adopted Budget

\$370,808,964

115.00

Description of Incremental Budget Changes

Baseline

Reverse 2021 One-time Budget

Expenditures \$(1,014,511)

This item reverses one-time budget authority from 2021. \$738,000 was added in the 2021 Adopted Budget to track the transfer of Seattle Department of Human Resources fund balance, held in the General Fund, to the Department of Finance & Administrative Services (FAS). This amount was used for the continued development of the Human Resources Information System (HRIS) replacement project. The remaining \$276,511 was used for the salary and benefits for temporary positions related to the HRIS replacement project that ended in 2021 with the transfer of primary project management to FAS.

Citywide Adjustments for Standard Cost Changes

Expenditures \$255,963

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Baseline Adjustments for Personnel Costs

Expenditures \$235,037

This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

Align Strategic Advisor Labor Unit Budget

Expenditures \$151,881

This item adds \$18,925 to the Business Operations Unit and \$132,896 to the Labor Relations Unit budget to cover a gap between the budget and actual costs for salaries and benefits. The current midpoint Strategic Advisor 3 wage on which the budget is based is 12 percent less than the competitive rate at which SDHR has been able to hire labor negotiator positions.

Increase Budget to Cover Higher Vendor Fees

Expenditures \$77,000

This item increases ongoing appropriation authority by \$65,000 to the Seattle Department of Human Resources (SDHR) Learning & Development Unit and by \$12,000 to SDHR's Compensation and Classification Unit to cover increased vendor costs. Respectively, the budget covers increased costs for LinkedIn Learning (formerly Lynda.com), a citywide platform that provides City employees unlimited access to over 16,000 online professional development and learning courses, and for salary survey technical data subscriptions.

Increase Fire and Police Exams Budget

Seattle Department of Human Resources

Expenditures \$70,000

This item adds \$70,000 to the 2022 Fire and Police Exams budget due to higher costs in the second year of the public safety civil service exams administration cycle.

Adopted Operating

Add Position to Support Community Service Preference Points

Expenditures \$62,153
Position Allocation 0.50

This item increases ongoing appropriation authority by \$62,153 and adds a 0.5 FTE Personnel Analyst Assistant position to the Seattle Department of Human Resources (SDHR) Fire and Police Exams Unit to support implementation and administration of the community service preference points program for police position applicants. The 2017 Police Accountability Ordinance 125315 states the following: "An applicant for an Seattle Police Department (SPD) position who has completed service in the Peace Corps, AmeriCorps, or other verified equivalent work experience or community service of two years or more may be entitled to have 10 percent credit added to the examination score." The complex verification process requires this additional resource to administer fairly and consistently for all applicants.

Increase Policy Management Capacity

Expenditures \$151,701
Position Allocation 1.00

This item adds 1.0 FTE Strategic Advisor 1 to manage various emerging policy issues within SDHR, including but not limited to, emergency response coordination, logistics and continuity of operations functions for which SDHR is responsible under Section 10.02.090 of the Seattle Municipal Code and RCW 38.52.310.

Convert Temporary Health Advocacy Advisor to Permanent

Expenditures \$162,746
Revenues \$162,746
Position Allocation 1.00

This item converts 1.0 FTE Strategic Advisor 1 Health Care Advocacy Advisor TLT position ending in 2021 to 1.0 FTE permanent status in January 2022, with costs covered by the Health Care Fund.

Health Care Fund Budget Authority for Health Advocacy Advisor

Expenditures \$162,746

This item adds budget authority for increased administrative costs. SDHR-103 converts 1.0 FTE Strategic Advisor 1 Health Care Advocacy Advisor TLT position ending in 2021 to 1.0 FTE Strategic Advisor 1 permanent status in January 2022 with costs covered by the Health Care Fund.

Reinstate the City Leadership Academy Program

Expenditures \$249,239
Revenues \$85,000
Position Allocation 1.00

This item reinstates the City Leadership Academy program and adds 1.0 FTE Strategic Advisor 1 position to act as permanent program coordinator. The program is partially funded by participant fees.

Seattle Department of Human Resources

Executive Recruitment Unit Addition

Expenditures \$247,931

This item pilots and staffs a new Executive Recruitment Unit with two temporary positions: 1.0 FTE Recruiter (Strategic Advisor 1) and 1.0 FTE Recruitment Services Assistant (Personnel Analyst). The Unit will provide comprehensive full-cycle executive recruitment services that accurately identifies job requirements; maximizes the generation of diverse, robust, and qualified applicant pools; effectively and equitably assesses candidates; and ensures a transparent process that produces a hire in which all stakeholders have confidence. The Unit will establish a standard practice for executive recruitment, reduce time to fill executive positions and improve the quality and diversity of hires. The cost impact will primarily be a budget-neutral shift from third-party vendor to SDHR services.

Restore Career Quest Scholarships and Implement Central Mentorship Tracking

Expenditures \$175,000

This item adds \$150,000 to reinstate Career Quest scholarships for City employees and \$25,000 to purchase and maintain software to align, enhance, and bring to scale the City of Seattle's 7+ mentorship programs.

Employee Vaccine Verification System

Expenditures \$450,000

This item increases one-time appropriation authority by \$450,000 to the Seattle Department of Human Resources Leadership and Administration Budget Control Level (00100-BO-HR-N5000) for employee vaccine verification system and implementation. This item is part of a package of CLFR-funded items directly comprising Seattle Rescue Plan 3 (SRP3). See the Seattle Rescue Plan section of this 2022 Budget Book for more on SRP3.

Adopted Technical

2022 Health Care Fund Expenditure Adjustment

Expenditures \$26,311,779

Revenues \$26,474,524

This adjustment to the health care fund reflects a trend rate of 6% in 2022. The City's total health care enrollment is expected to have only a slight increase (0.5%) in 2022 compared to the 2021 Adopted Budget.

2022 Industrial Insurance Expenditure Adjustment

Expenditures \$9,665,323

Revenues \$(133,261)

This item adjusts expenditures in the Industrial Insurance Fund (IIF) to reflect 2022 expected amounts.

2022 Unemployment Insurance Revenue and Expenditure Adjustments

Expenditures \$(2,225,984)

Revenues \$(2,225,984)

This item adjusts expenditures, revenues, and use of fund balance in the Unemployment Insurance Fund to reflect 2022 expected amounts.

Move Budget from Temporary Placeholder to Official Project

Expenditures -

Seattle Department of Human Resources

The central budget system, Questica, created a temporary placeholder project, HRINVESTIGAT-1, to track resources for the new Human Resources Investigation Unit. The final approved project was set up in the City's PeopleSoft financial system using a different naming convention, HRINVESTIGATION. For a short time, both the placeholder and final project were available in Questica and some budget entries were inadvertently posted to the placeholder project. This budget-neutral item consolidates the entire budget in the Questica final project.

Budget-neutral Balancing for June Submittal

Expenditures -

This item distributes program-level central cost changes to the appropriate detail projects and balances indirect cost distribution from BSL N5000 Leadership & Administration to N6000 HR Services.

Budget-neutral Alignment

Expenditures -

This item realigns budget at the program level for improved budget-to-actuals tracking and reporting.

Redistribute Program-level Annual Wage Increase

Expenditures -

This net-zero technical adjustment redistributes program-level central cost changes to the detail projects.

Redistribute Program-level Changes

Expenditures -

This item redistributes City Budget Office entries made at the budget program level to the detail project level and balances central costs to the 2021 Adopted Central Cost Manual through budget-neutral entries.

Central Cost Manual and Revenue Alignment

Revenues \$3,194,304

This item updates interdepartmental and outside revenues to match the Central Cost Manual allocations and estimates and reverses a duplicate revenue entry.

Assign Program Changes to Project

Expenditures -

This net-zero technical adjustment reassigns program-level central changes to detail projects and moves an autogenerated Questica entry to the correct project.

September Indirect Cost Balancing

Expenditures -

This net-zero technical adjustment distributes indirect project costs in accordance with the City's standard complex indirect cost allocation methodology.

Expenditure Overview

Seattle Department of Human Resources

Appropriations	2020 Actuals	2021 Adopted	2022 Adopted
SDHR - BO-HR-GTL - GTL/LTD/AD&D Insurance Service			
10113 - Group Term Life Fund	6,453,489	6,663,381	6,663,381
Total for BSL: BO-HR-GTL	6,453,489	6,663,381	6,663,381
SDHR - BO-HR-HEALTH - Health Care Services			
10112 - Health Care Fund	256,668,862	275,670,290	302,144,814
63100 - Fire Fighters Healthcare Fund	1,696,358	2,000,000	2,000,000
Total for BSL: BO-HR-HEALTH	258,365,220	277,670,290	304,144,814
SDHR - BO-HR-INDINS - Industrial Insurance Services			
10110 - Industrial Insurance Fund	23,467,010	23,940,991	33,606,314
Total for BSL: BO-HR-INDINS	23,467,010	23,940,991	33,606,314
SDHR - BO-HR-N5000 - Leadership and Administration			
00100 - General Fund	59,133	738,000	-
14000 - Coronavirus Local Fiscal Recovery Fund	-	-	450,000
Total for BSL: BO-HR-N5000	59,133	738,000	450,000
SDHR - BO-HR-N6000 - HR Services			
00100 - General Fund	20,788,109	21,872,314	23,434,455
Total for BSL: BO-HR-N6000	20,788,109	21,872,314	23,434,455
SDHR - BO-HR-UNEMP - Unemployment Services			
10111 - Unemployment Insurance Fund	2,059,982	4,735,984	2,510,000
Total for BSL: BO-HR-UNEMP	2,059,982	4,735,984	2,510,000
Department Total	311,192,942	335,620,960	370,808,964
Department Full-Time Equivalents Total*	114.50	111.50	115.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Seattle Department of Human Resources

Budget Summary by Fund Seattle Department of Human Resources

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	20,847,241	22,610,314	23,434,455
10110 - Industrial Insurance Fund	23,467,010	23,940,991	33,606,314
10111 - Unemployment Insurance Fund	2,059,982	4,735,984	2,510,000
10112 - Health Care Fund	256,668,862	275,670,290	302,144,814
10113 - Group Term Life Fund	6,453,489	6,663,381	6,663,381
14000 - Coronavirus Local Fiscal Recovery Fund	-	-	450,000
63100 - Fire Fighters Healthcare Fund	1,696,358	2,000,000	2,000,000
Budget Totals for SDHR	311,192,942	335,620,960	370,808,964

Seattle Department of Human Resources

Revenue Overview

2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
331110	Direct Fed Grants	118,860	-	-
341190	Personnel Service Fees	21,708,478	18,979,140	22,876,994
360900	Miscellaneous Revs-Other Rev	544,773	1,120,242	664,438
Total Revenues for: 00100 - General Fund		22,372,112	20,099,382	23,541,432
360710	Wc Contrib-Medical Claims	11,380,546	14,475,866	22,295,158
360720	Wc Contrib-Pension Payouts	-	500,000	1,400,000
360730	Wc Contrib-Pooled Adm Costs	8,831,863	8,831,864	12,421,156
Total Revenues for: 10110 - Industrial Insurance Fund		20,212,409	23,807,730	36,116,314
400000	Use of/Contribution to Fund Balance	-	133,261	(2,510,000)
Total Resources for:10110 - Industrial Insurance Fund		20,212,409	23,940,991	33,606,314
360740	Unemployment Comp Contri	2,616,662	4,705,984	1,977,419
Total Revenues for: 10111 - Unemployment Insurance Fund		2,616,662	4,705,984	1,977,419
400000	Use of/Contribution to Fund Balance	-	30,000	532,581
Total Resources for:10111 - Unemployment Insurance Fund		2,616,662	4,735,984	2,510,000
360020	Inv Earn-Residual Cash	1,974,733	1,680,000	2,097,748
360370	Insurance Prems & Recoveries	5,363,769	4,293,300	5,697,902
360520	Health Care Ins Contrib-Employ	35,840,935	39,455,652	36,381,995
360530	Dental Premiums-Employee	1,977,071	-	1,996,341
360770	Health Care Premiums-Employ	221,357,971	229,467,457	254,261,180
360900	Miscellaneous Revs-Other Rev	1,201,246	773,881	1,277,459
Total Revenues for: 10112 - Health Care Fund		267,715,724	275,670,290	301,712,624
400000	Use of/Contribution to Fund Balance	-	-	432,190
Total Resources for:10112 - Health Care Fund		267,715,724	275,670,290	302,144,814
360020	Inv Earn-Residual Cash	-	17,597	17,597
360470	Emplyee Grp Trm Life Contribut	3,585,519	3,572,427	3,572,427
360480	Grp Trm Life Insur Employr	515,984	550,105	550,105

Seattle Department of Human Resources

360500	L/T Disabil Insur Employee Con	2,162,904	2,269,004	2,269,004
360510	L/T Disabil Insur Employer Con	216,834	254,248	254,248
Total Revenues for: 10113 - Group Term Life Fund		6,481,241	6,663,381	6,663,381
360710	Wc Contrib-Medical Claims	1,797	-	-
Total Revenues for: 13000 - Transportation Fund		1,797	-	-
360520	Health Care Ins Contrib-Employ	1,708,271	2,000,000	2,000,000
Total Revenues for: 63100 - Fire Fighters Healthcare Fund		1,708,271	2,000,000	2,000,000
Total SDHR Resources		321,108,216	333,110,027	370,465,941

Seattle Department of Human Resources

Appropriations by Budget Summary Level and Program

SDHR - BO-HR-GTL - GTL/LTD/AD&D Insurance Service

The purpose of the Group Term Life Budget Summary Level is to provide appropriation authority for the City's group term life insurance, long-term disability insurance, and accidental death and dismemberment insurance.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
GTL/LTD/AD&D Insurance	6,453,489	6,663,381	6,663,381
Total	6,453,489	6,663,381	6,663,381

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SDHR - BO-HR-HEALTH - Health Care Services

The purpose of the Health Care Budget Summary Level is to provide for the City's medical, dental, and vision insurance programs; the Flexible Spending Account; the Employee Assistance Program; and COBRA continuation coverage costs.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Health Care Services	258,365,220	277,670,290	304,144,814
Total	258,365,220	277,670,290	304,144,814

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

SDHR - BO-HR-INDINS - Industrial Insurance Services

The purpose of the Industrial Insurance Budget Summary Level is to provide for medical, wage replacement, pension, and disability claims related to occupational injuries and illnesses, occupational medical monitoring, workplace safety programs, and related expenses.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Industrial Insurance Services	23,467,010	23,940,991	33,606,314
Total	23,467,010	23,940,991	33,606,314

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Seattle Department of Human Resources

SDHR - BO-HR-N5000 - Leadership and Administration

The purpose of the Leadership and Administration Budget Summary Level is to establish Citywide personnel rules and policies; provide consultative assistance to employees, departments, and policymakers; and lead Citywide programs and initiatives with the underlying objective of workforce equity. This Budget Summary Level also provides services that support City and SDHR department management, including financial and accounting services.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	2,656,248	2,794,864	3,023,885
Departmental Indirect Costs	3,698,723	4,006,738	3,560,376
Divisional Indirect Costs	4,666,922	4,900,729	4,837,130
Indirect Cost Recovery	(10,875,290)	(13,094,886)	(13,278,185)
Pooled Benefits	(87,471)	2,130,555	2,306,795
Total	59,133	738,000	450,000
Full-time Equivalents Total*	35.00	32.00	33.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Leadership and Administration Budget Summary Level:

Citywide Indirect Costs

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	2,656,248	2,794,864	3,023,885

Departmental Indirect Costs

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Departmental Indirect Costs	3,698,723	4,006,738	3,560,376
Full Time Equivalents Total	17.00	16.00	17.00

Divisional Indirect Costs

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
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Seattle Department of Human Resources

Divisional Indirect Costs	4,666,922	4,900,729	4,837,130
Full Time Equivalents Total	18.00	16.00	16.00

Indirect Cost Recovery

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Indirect Cost Recovery	(10,875,290)	(13,094,886)	(13,278,185)

Pooled Benefits

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Pooled Benefits	(87,471)	2,130,555	2,306,795

SDHR - BO-HR-N6000 - HR Services

The purpose of the HR Services Budget Summary Level is to provide Citywide strategic and technical human resources support while incorporating workforce equity strategies. This BSL administers employee benefits including health care and workers' compensation, the voluntary deferred compensation plan, and absence management; provides recruitment and staffing services; delivers employee training and development services; and negotiates and implements collective bargaining agreements. Other functions include safety, compensation/classification, supported employment programs, and Citywide human resources information management services.

	2020 Actuals	2021 Adopted	2022 Adopted
Program Expenditures			
HR Investigations	1,121,028	1,343,833	1,327,716
HR Service Delivery	1,530,573	1,767,510	1,762,392
HR Shared/Admin Services	8,498,903	8,310,447	8,546,713
HR Work Force Equity	3,010,282	3,311,497	3,562,994
Labor Relations	2,455,202	2,481,521	2,638,803
Recruit Retent	2,187,533	2,335,130	2,789,095
Training/Org Effectiveness	1,984,588	2,322,377	2,806,742
Total	20,788,109	21,872,314	23,434,455
Full-time Equivalents Total*	79.50	79.50	82.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in HR Services Budget Summary Level:

HR Investigations

Seattle Department of Human Resources

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
HR Investigations	1,121,028	1,343,833	1,327,716
Full Time Equivalents Total	4.00	4.00	4.00

HR Service Delivery

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
HR Service Delivery	1,530,573	1,767,510	1,762,392
Full Time Equivalents Total	6.00	7.00	7.00

HR Shared/Admin Services

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
HR Shared/Admin Services	8,498,903	8,310,447	8,546,713
Full Time Equivalents Total	39.50	39.50	40.50

HR Work Force Equity

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
HR Work Force Equity	3,010,282	3,311,497	3,562,994
Full Time Equivalents Total	11.00	11.00	11.50

Labor Relations

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Labor Relations	2,455,202	2,481,521	2,638,803
Full Time Equivalents Total	5.00	5.00	5.00

Recruit Retent

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted

Seattle Department of Human Resources

Recruit Retent	2,187,533	2,335,130	2,789,095
Full Time Equivalents Total	5.00	4.00	4.00

Training/Org Effectiveness

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Training/Org Effectiveness	1,984,588	2,322,377	2,806,742
Full Time Equivalents Total	9.00	9.00	10.00

SDHR - BO-HR-UNEMP - Unemployment Services

The purpose of the Unemployment Insurance Budget Summary Level is to provide the budget authority for the City to pay unemployment compensation expenses.

	2020	2021	2022
Program Expenditures	Actuals	Adopted	Adopted
Unemployment Services	2,059,982	4,735,984	2,510,000
Total	2,059,982	4,735,984	2,510,000

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Seattle Information Technology Department

Jim Loter, Interim Chief Technology Office

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<http://www.seattle.gov/seattleIT>

Department Overview

The Seattle Information Technology Department (Seattle IT) provides strategic direction for and management of the City's information technology resources. These include telecommunications, data, and supporting physical infrastructure; applications and application infrastructure; computer engineering and operations; data centers, servers, storage, and backup equipment; desktop, mobile, and printing devices; cloud services; digital engagement services; and the services to provide, maintain, and support all of the above for the City.

With a full view of the City's IT needs, Seattle IT looks for opportunities to consolidate multi-department IT requests into one Citywide project, identifies similar programs that can share a common platform, and considers where a department may already have a solution that another department could utilize.

Seattle IT is organized into 8 divisions: 1) Applications; 2) Collaboration and Workplace Technologies; 3) Security and Infrastructure; 4) Project Delivery; 5) Client and Community Engagement; 6) Data Privacy, Accountability, and Governance; 7) Chief of Staff; and 8) Finance.

The **Applications Division** is responsible for building, maintaining, and supporting applications that provide a variety of business functions performed by our clients. The division manages enterprise-wide software solutions including GIS, CRM, and Permitting; provides development and support for applications that are specific to departments' business needs, including finance and human resources, public safety and dispatch, and utility systems; and supports ongoing software maintenance and enhancements.

The **Collaboration and Workplace Technologies Division** provides the services, platforms, data, and modern tools and technologies to support City employees in performing their day-to-day work no matter where they are, including device and customer support, web support, automation, and IT service management. The division processes the 110,000 plus service tickets each year by solving problems, answering questions, and helping people seamlessly work together to effectively deliver City services and communicate information to the public.

The **Security and Infrastructure Division** delivers the extensive infrastructure technologies behind the City's digital capabilities. This division includes the security and cyber risk functions that help ensure the City's data and other technology assets are safe.

The **Project Delivery Division** includes the project delivery teams, portfolio and resource management, and quality assurance to ensure the successful delivery of Citywide IT Portfolio projects.

The **Client and Community Engagement Division** oversees several business-critical areas including client engagement; governance; digital equity; broadband, cable television, and wireless telecommunication; Seattle Channel, and ad hoc projects. The division serves as the primary liaison for our internal clients, our public, and our elected officials.

The **Data Privacy, Accountability & Compliance Division** provides structure and guidance essential for City departments to fully incorporate appropriate data management and compliance practices into daily operations, and to build public trust and confidence in how we collect and manage the public's information.

The **Chief of Staff Division** provides the services that enable the successful operation of the department including corporate performance management, human resources, communications, RSJI, change management, and administrative services.

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The **Finance Division** provides budget, accounting, payroll, contracting, and purchasing services to the department.

As an internal service department, Seattle IT provides services to other City departments that in turn pay Seattle IT for the services they purchase. As such, Seattle IT receives revenue from most of the major fund sources within the City, including the General Fund, Seattle City Light, Seattle Public Utilities, Seattle Department of Transportation, Seattle Department of Construction and Inspections and the Retirement Fund. Seattle IT also receives funds from the City's Cable Television Fund, grants and other government agencies external to the City (e.g., Seattle Public Schools, the Port of Seattle) that buy Seattle IT services for special projects.

Internet for All

After the unanimous passage of Resolution 31956 by the City Council in July 2020 and the Executive's presentation to City Council of its Action Plan in September 2020, Seattle IT is focused on Internet for All strategies and will track outcomes from actions in the report. The resolution affirms the City Council's goal of enabling all Seattle residents the ability to access reliable and affordable broadband internet access. In 2021, Seattle IT has committed \$1.1M in funding to pay for a combination of staff time advancing digital equity priorities and grant programs available to community-based organizations. The 2021 Coronavirus Local Recovery Fund (CLFR) appropriation expanded this commitment by adding an additional \$500,000 for additional grant programs and digital equity initiatives. For 2022, Seattle IT committed \$1.2M in digital equity funding, and the City Council added an additional \$550,000 to expand grant programs during the Council budget process. See Table 1 below for further information.

Table 1: Seattle IT Digital Equity Budget and Expenses, 2021 and 2022

2021 Adopted Budget	2021 Revised Budget¹	2021 Projected Expenditures	2022 Adopted Budget	2022 Projected Expenditures
\$1,073,439	\$1,583,439	\$1,500,000	\$1,759,625	\$1,759,625

¹Revised budget includes 2021 Coronavirus Local Recovery Fund (CLFR) funds

²Underspend due to temporary vacancy for staff performing digital equity work

Additionally, there is \$99,000 in funding appropriated to the Seattle Public Library (SPL) to acquire hotspot devices that will be available for check out by library patrons.

Cable Fund Overview

Beginning in 1996, the City of Seattle entered into cable franchise agreements that included a franchise fee as compensation for cable television providers locating in the public right-of-way. The City has approved franchises with Comcast and Wave Division I.

The Cable Television Franchise Fund (created by [Ordinance 118196](#)) revenues come from the franchise fee collected from the agreements. Related expenditures are budgeted in Seattle IT and charged to the Cable Television Franchise Fund. [Resolution 30379](#) establishes usage policies for the fund. The fund pays for the following services:

- administration of the Cable Customer Bill of Rights as well as the public, education, and government access costs the City is obligated to fund under the terms of its cable franchise agreements;
- support of the Seattle Channel, including both operations and capital equipment;
- programs and projects promoting technology literacy and access, including related research, analysis, and evaluation; and
- use of innovative and interactive technology, including television and online content, to provide ways for residents to access City services.

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Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	-	-	550,000
Other Funding - Operating	229,562,789	239,121,364	255,125,773
Total Operations	229,562,789	239,121,364	255,675,773
Capital Support			
Other Funding - Capital	36,864,241	37,438,137	27,985,346
Total Capital	36,864,241	37,438,137	27,985,346
Total Appropriations	266,427,030	276,559,501	283,661,119

Full-Time Equivalents Total* 701.10 673.10 657.50

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Overview

Adopting to a Hybrid Workplace

Seattle IT is committed to supporting a hybrid remote-in person workforce. Due to the COVID-19 pandemic, nearly all areas of Seattle IT's lines of businesses have experienced an increased demand from customer departments. Seattle IT is committed to prioritizing workloads and finding efficiencies to execute this increased workload. To ensure the sustainability of these efforts, the 2022 Adopted Budget contains increases that will enable the department to continue providing this level of service in the long term. Key changes include:

- decreasing the assumed vacancy rate from 6% to 4%;
- funding to reflect cost increases for Adobe and Microsoft licensing;
- aligning the PC replacement program to reflect increased device counts and costs; and
- adjusting ongoing maintenance costs for to support the Unified Communications (UC) rollout.

The Adopted Budget allocates Federal Coronavirus Local Fiscal Recovery (CLFR) funds to Seattle IT as part of Seattle Rescue Plan 3 (SRP3). These changes will allow Seattle IT to staff areas of the department where increased demand for service is highest, enable continued support for telework, and support the implementation of Affordable Seattle ("Affordability Portal"). See the Seattle Rescue Plan section of this 2022 Budget Book for more details on SRP3.

Position Transfers

The 2022 Adopted Budget includes transfers of positions from Seattle IT to Seattle City Light (SCL) and Seattle Public Utilities for work that was deemed to be specialized operational technology best suited in the departments outside Seattle IT. Further details on these transfers are in the Incremental Budget Changes section.

Seattle IT Initiatives

The 2022 Adopted Budget includes funding for Seattle IT to continue to provide core IT services, enhance the city's cyber security posture, and implement new projects on behalf of the City. Three key changes to improve the delivery of IT services include funding to replace end-of-life server hardware, continuing support for the Citywide Contract

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Management System, and continuing to increase funding for cybersecurity insurance.

Supporting the Citywide Public Records Act

In response to Mayor Durkan’s Directive on Citywide Public Records Act (CPRA) improvements, Seattle IT is committing new staffing and technological resources to improve how the city handles Public Records. These investments will result in fewer fulfillment delays, increase response consistency across the City, and improve the way the City stores and handles public records.

Cable Television Franchise Fund

As described in the narrative above, the Cable Television Franchise Fund receives revenues from cable television provider franchise fees. These funds pay for programs such as the Seattle Channel, the Cable Customer Bill of Rights, initiatives that promote technology literacy and access, and technology that provides ways for residents to access City services. As Seattle residents increasingly discontinue their cable television service in favor of internet-based streaming video services that are not subject to the City's regulatory structure, the cable franchise fee revenues declined significantly from 2019 to 2020, and continue to decline in 2021. There are no programming changes Adopted at this time.

Department Initiatives

Seattle IT’s budget includes funding for two department-specific IT Initiatives projects: Seattle City Light IT Initiatives and Seattle Public Utilities IT Initiatives. These project funds are appropriated in both Seattle IT and in department budgets.

In addition, Seattle IT will be supporting department IT projects for the Department of Finance and Administrative Services (FAS), the Seattle Fire Department (SFD), the Seattle Police Department (SPD), the City Clerk, Seattle Department of Constructions and Inspections (SDCI), and the newly formed Community Safety and Communications Center (CSCC). Each of these projects will modernize or replace legacy systems that are critical to each department’s core business functions. These initiatives and projects are shown in the Seattle IT budget book pages; however, additional detail is available in the budget book sections for those departments.

City Council Changes to the Proposed Budget

The City Council made the following changes to the IT 2022 Proposed Budget.

- Add \$250,000 to create a new Digital Navigators program;
- Add \$300,000 to expand the Technology Matching Fund (TMF); and
- Add \$300,000 for multi-factor authentication.

Please refer to the Council sub-section under the Incremental Budget Changes section for more information.

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Incremental Budget Changes

Seattle Information Technology Department

	Dollars	FTE
2022 Beginning Budget	261,506,710	673.10
 Baseline		
Remove 2021 One-Time Items	(2,817,054)	-
Baseline Technical Adjustments	(1,367,423)	(39.60)
Realign Post-Rate Revenue Changes	85,875	-
Labor & Maintenance Realignment	576,942	-
Principal & Interest True-Up	2,094,839	-
Vacancy Rate Decrease from 6% to 4%	2,160,963	-
Inflation using CBO-provided values	3,935,123	-
Adjust Capital Projects Outyears	-	-
 Proposed Operating		
Unified Communications (UC) Ongoing Costs	2,893,874	-
Maintenance Funding for New Systems and Department Specific Technology	2,188,837	-
Funding for Adobe and Microsoft Annual Support Costs	1,875,000	-
Funding for Standard Device Lifecycle Replacement	1,523,077	2.00
Citywide Public Records Act Transfer and Resource Additions	1,488,221	5.00
Citywide Contract Management System Ongoing Support	339,434	1.00
True Up Funding for Cyber Security Insurance	63,000	-
Critical IT Infrastructure Needs	4,000,000	-
Affordable Seattle	1,432,632	-
Additional Funding to Support Hybrid Workplace	500,000	-
Software Costs for Vaccine Verification Platform	10,200	-
Process Automation Software	198,450	-
Transfer GIS Operational Staff to SPU	(169,316)	(1.00)
Transfer Operational Technology to SPU	(1,017,866)	(3.00)
Transfer GIS Operational Staff to SCL	(141,975)	(1.00)
Transfer Operational Technology to SCL	(1,987,335)	(7.00)
Business Systems Analyst for Utility Customer Applications	171,599	1.00
Developer for Utility Customer Applications	171,599	1.00
FAS Online Business Directory Replacement	581,000	-
FAS Risk/Envision System Replacement	505,000	-
FAS Investment Portfolio Management Software Replacement	250,000	-
FAS Capital Asset Management Software Implementation	175,000	-
FAS Lease Accounting System	75,000	-
RecordPoint Implementation	478,800	-
SDCI Labor Collection System (LCS) Replacement	802,000	-

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SFD National Fire Incident Reporting System Modernization	499,000	-
SFD Safety and Training System	318,100	-
CSCC 911 Logging Recorder CAD Integration	107,000	-
CSCC Employee File Repository System	59,000	-
DAP Cloud Expenses	76,076	-
Add Staff for Department GIS Needs	153,016	1.00
Radio Communications Shop Sunset Positions	-	2.00
General Fund Backfill for Cable Fund	-	-
 Proposed Capital		
Work Schedule and Timekeeping Program	1,500,000	-
Technology Infrastructure CIP Adjustment	1,100,000	-
 Proposed Technical		
Baseline Adjustments for Personnel Costs	879,771	-
SPD Count Update	-	-
Healthcare Adjustment	820,633	-
Citywide Adjustments for Standard Cost Changes	667,047	-
Cable Fund Technical Adjustments	(756,793)	-
Indirect Cost Adjustment	612,636	-
Customer Engagement Applications Dissolution	50,380	-
Operating Impacts of Technology Infrastructure CIP Adjustment	41,250	-
GIS Small Department Billable Correction	30,000	-
Decrease in External Lease Costs	(42,131)	-
MCIS Technical	3,000,000	-
SPU's CIP Technology Adjustment	(2,150,000)	-
SDCI's Technology Budget Adjustment	830,007	-
Inflation Adjustment	1,111,243	-
Changes to Seattle IT's Funding Methodologies	(8,282)	-
SCL's CIP Technology Adjustment	(8,669,040)	-
Continuation of 2021 CLFR Positions	-	23.00
 Council		
Errata Corrections to the Proposed Budget and CIP	-	-
Add \$250,000 GF to ITD for a Digital Navigators Program	250,000	-
Add \$300,000 GF to ITD for the Technology Matching Fund	300,000	-
Add \$300,000 GF to ITD for Multi-factor Authentication	300,000	-
 Total Incremental Changes	 \$22,154,409	 (15.60)
 Total 2022 Adopted Budget	 \$283,661,119	 657.50

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Description of Incremental Budget Changes

Baseline

Remove 2021 One-Time Items

Expenditures	\$ (2,817,054)
Revenues	\$ (17,054)

This item includes budget adjustments for one-time changes added in the 2021 Adopted Budget. This includes a transfer of \$2.3 million to the Department of Finance and Administrative Services (FAS).

Baseline Technical Adjustments

Expenditures	\$ (1,367,423)
Revenues	\$ (2,978,675)
Position Allocation	(39.60)

This technical baseline change realigns the 2021 Retirement Driven Attrition budget with the final position reductions to be realized in 2021. In addition, IT is making a correction to the FTE count to reflect a position that was mistakenly included at 0.5 FTE. This change also reduces annual operating funding for a cancelled Seattle Police Department (SPD) project by \$1,346,340.

Realign Post-Rate Revenue Changes

Expenditures	\$85,875
Revenues	\$1,607,947

This baseline change updates budget and revenues to reflect changes made to Seattle IT's budget after customer rates were set during the 2021 budgeting process.

Labor & Maintenance Realignment

Expenditures	\$576,942
Revenues	\$576,942

This baseline change realigns Seattle IT's budget to where the corresponding body of work is occurring. It also realigns funding for annual software maintenance contracts with the projected IT service needs. The increase in budget represents the impact this realignment has on IT's share of its own services and does not impact the department's total cost of labor or maintenance.

Principal & Interest True-Up

Expenditures	\$2,094,839
Revenues	\$2,328,402

This baseline change adjusts the amount and distribution of principal and interest budget based on the debt service schedule and planned spending in the 2022 Adopted Capital Improvement Plan (CIP).

Vacancy Rate Decrease from 6% to 4%

Expenditures	\$2,160,963
Revenues	\$2,160,963

This item decreases Seattle IT's budgeted vacancy rate from 6% to 4%. This change better reflects IT's current head

Seattle Information Technology Department

count and the increasing demand for IT services as a result of remote work.

Inflation using CBO-provided values

Expenditures	\$3,935,123
Revenues	\$3,935,123

This baseline change adjusts inflation factors as prescribed by the City Budget Office for the 2022 budget.

Adjust Capital Projects Outyears

Expenditures	-
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This baseline update includes adjusting Seattle IT's budget to reflect the out year changes to our ongoing CIP projects.

Proposed Operating

Unified Communications (UC) Ongoing Costs

Expenditures	\$2,893,874
Revenues	\$2,893,874

This item adds funding to Seattle IT's Security & Infrastructure division for the ongoing costs to maintain the new Unified Communications (UC) system after rollout and stabilization in 2022.

Maintenance Funding for New Systems and Department Specific Technology

Expenditures	\$2,188,837
Revenues	\$2,188,837

This item adds annual maintenance budget for newly implemented technologies and existing contracts with significant increases. These increases affect business applications utilized by Seattle City Light (SCL), the Seattle Fire Department (SFD), the Seattle Police Department (SPD), Seattle Department of Human Resources (SDHR), and the Office of Inspector General (OIG).

Funding for Adobe and Microsoft Annual Support Costs

Expenditures	\$1,875,000
Revenues	\$1,875,000

This item adds \$1.3 million for the City's Microsoft Enterprise Agreement and \$575,000 for an Adobe contract to ensure the City is able to maintain and strengthen successful remote working and collaboration. In 2020, expenses for these contracts grew due to increased City usage and vendor pricing changes.

Funding for Standard Device Lifecycle Replacement

Expenditures	\$1,523,077
Revenues	\$1,523,077
Position Allocation	2.00

This item increases device funding and add 2.0 FTEs (Information Technology Professional C) for the City's PC Lifecycle Replacement program. Additional funding is required to reflect increased device counts and cost increases.

Citywide Public Records Act Transfer and Resource Additions

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Expenditures	\$1,488,221
Revenues	\$185,380
Position Allocation	5.00

This item transfers the Citywide Public Records Act (CPRA) program from the Finance and Administrative Services (FAS) department to Seattle IT by transferring the program's base budget and associated 1.0 FTE (1.0 Information Technology Professional B). Additionally, this item includes a request for additional budget, position authority for 4.0 FTE (Strategic Advisor 2), and three systems to help create a more mature CPRA program.

Citywide Contract Management System Ongoing Support

Expenditures	\$339,434
Revenues	\$339,434
Position Allocation	1.00

This item creates a new Seattle IT cost pool for the new Citywide Contract Management System (CCMS), transfers existing IT budget to support the system into the cost pool, and adds funding for technical support and maintenance costs that will be initially charged to the Department of Finance and Administrative Services (FAS) costs but ultimately paid by Seattle IT. This item also requests position authority for an additional 1.0 FTE (Information Technology Professional B) to support the ongoing maintenance of the system.

True Up Funding for Cyber Security Insurance

Expenditures	\$63,000
Revenues	\$63,000

This item adds \$63,000 to the Security & Infrastructure division to ensure adequate funding for the renewal of the City's cyber security liability insurance.

Critical IT Infrastructure Needs

Expenditures	\$4,000,000
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This CLFR item extends the funding for critical IT resources identified in 2021. The \$2.3M appropriated in 2021 is continued here to allow for a full twelve months of work for 20.0 FTEs. As a result of the COVID-19 pandemic, customer department demand has increased across all of Seattle IT's lines of business. This funding will provide staffing across the most in-demand lines of business such as the solution desk and cybersecurity. This item is backed by revenue from the Coronavirus Local Fiscal Recovery (CLFR) Fund.

Affordable Seattle

Expenditures	\$1,432,632
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This CLFR item provides support for optimization of existing City affordability investments and implementation of a unified application tool for those investments. In partnership with the City Budget Office (CBO), this program will improve efficacy of City aid programs addressing negative economic impacts by streamlining access to City benefit programs via a unified application portal. Seattle IT will provide development, QA/QC, and technical assistance to the product manager and end-users. There is a related item in CBO for impact evaluation staff and Affordable Seattle. This item is backed by revenue from the Coronavirus Local Fiscal Recovery (CLFR) fund.

Additional Funding to Support Hybrid Workplace

Expenditures	\$500,000
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This CLFR-backed item provides additional funding to support upgrading desktop computers to laptops and staffing for the PC Replacement Program in 2022. This funding will support emergent hybrid workplace needs that are not captured by the program's base budget. This item is backed by revenue from the Coronavirus Local Fiscal Recovery (CLFR) Fund.

Software Costs for Vaccine Verification Platform

Expenditures	\$10,200
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This CLFR-backed item increases appropriation to cover software costs supporting employee vaccination verification efforts. This item is backed by revenue from the Coronavirus Local Fiscal Recovery (CLFR) Fund.

Process Automation Software

Expenditures	\$198,450
Revenues	\$198,450

SPU and SCL have implemented a new software application, NICE robotic process automation, through their joint CIS Workflow capital project. This request adds the annual software subscription cost of \$198,450 for NICE to the Utilities annual ITD rates.

Transfer GIS Operational Staff to SPU

Expenditures	\$(169,316)
Revenues	\$(149,982)
Position Allocation	(1.00)

This item transfers 1.0 FTE (Information Technology Professional B) from Seattle IT to Seattle Public Utilities (SPU) to support departmental operational GIS needs. Due to the specialized nature of SPU's GIS need, this position is best resourced within SPU.

Transfer Operational Technology to SPU

Expenditures	\$(1,017,866)
Revenues	\$(1,017,866)
Position Allocation	(3.00)

This item transfers technology deemed operational to Seattle Public Utilities (SPU). This includes the transfer of 3.0 FTE (2 Information Technology Professional B, 1 Information Technology Professional A) and non-labor budget for the Maximo Work and Asset Management systems (WAMS). This system is proprietary to SPU.

Transfer GIS Operational Staff to SCL

Expenditures	\$(141,975)
Revenues	\$(122,641)
Position Allocation	(1.00)

This item transfers 1.0 FTE (IT Programmer Analyst) from Seattle IT to Seattle City Light (SCL) to support departmental operational GIS needs. Due to the specialized nature of SCL's GIS need, this position is best resourced within SCL.

Transfer Operational Technology to SCL

Expenditures	\$(1,987,335)
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Revenues	\$(1,987,335)
Position Allocation	(7.00)

This item transfers technology deemed operational to Seattle City Light (SCL). This includes the transfer of 7.0 FTE (7 Information Technology Professional B) and non-labor budget for the Outage Management (OMS), Asset Suite and Work and Asset Management system (WAMS). This system is proprietary to SCL.

Business Systems Analyst for Utility Customer Applications

Expenditures	\$171,599
Revenues	\$171,599
Position Allocation	1.00

This item adds 1.0 FTE (Information Technology Professional B) and the associated budget to support the ongoing maintenance and testing needs for the Seattle City Light (SCL) and Seattle Public Utilities (SPU) Customer Information Systems (CIS).

Developer for Utility Customer Applications

Expenditures	\$171,599
Revenues	\$150,265
Position Allocation	1.00

This item adds 1.0 FTE (Information Technology Professional B) and the associated budget for on-going support, enhancements, and maintenance for the Seattle City Light (SCL) and Seattle Public Utilities (SPU) Customer Self Service Portal.

FAS Online Business Directory Replacement

Expenditures	\$581,000
Revenues	\$581,000

This item will fund the replacement of the existing Online Business Directory (OBD), which is used to display companies, including self-identified minority-owned, women-owned and LGBTQ business, who have expressed interest in doing business with the City.

FAS Risk/Envision System Replacement

Expenditures	\$505,000
Revenues	\$505,000

This item will replace the existing Risk Management Information System (RMIS) by potentially utilizing a system similar currently being used by the Seattle Department of Human Resources (SDHR). The current system requires processes that are manual and time-consuming, and the new system will provide a more streamlined system that will enable FAS to process claims more efficiently.

FAS Investment Portfolio Management Software Replacement

Expenditures	\$250,000
Revenues	\$250,000

This item funds the procurement and implementation a new software for managing the City's investments. The current system is no longer supported by the vendor.

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FAS Capital Asset Management Software Implementation

Expenditures	\$175,000
Revenues	\$175,000

This item implements AssetWorks' Capital Asset Management (CAM) with integration to the current fleet information management system, Fleet Anywhere (FA). CAM would enable FAS to model and compare different possible future fleet procurement plans to project future fleet capital costs and to help make policy decisions on fleet life cycles, electrification, maintenance operations staffing needs, and whether and how much to incorporate renewable fuels, etc. CAM integrates maintenance cost analysis and projections which would enhance FAS's ability to project citywide maintenance costs, improve rate calculations and methodology, and right-size fleet staffing to meet the demands of the fleet.

FAS Lease Accounting System

Expenditures	\$75,000
Revenues	\$75,000

This item funds a system to support the City's GASB Statement 87 reporting requirements in recognition of certain lease assets and liabilities for leases in 2022. These were previously classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract.

RecordPoint Implementation

Expenditures	\$478,800
Revenues	\$478,800

This item funds the planning and implementation of a Citywide electronic records management system. Seattle IT has partnered with the City Clerk's office to pilot the use of RecordPoint for this purpose and this proposal will begin the work to turn this pilot into an enterprise system for all City departments to use.

SDCI Labor Collection System (LCS) Replacement

Expenditures	\$802,000
Revenues	\$802,000

This project will replace SDCI's aging Labor Collection System (LCS), which is nearing the end of its life, with an application that uses up-to-date development technology and can be more easily maintained.

SFD National Fire Incident Reporting System Modernization

Expenditures	\$499,000
Revenues	\$499,000

This project will fund the modernization of the Seattle Fire Department (SFD) National Fire Incident Reporting System (NFIRS). NFIRS captures fire incident data that is required to be reported to the State and Federal governments. Modernizing NFIRS will allow SFD to entire fire incident data more quickly, eliminate time-consuming manual processes, and increase the information quality of reports.

SFD Safety and Training System

Expenditures	\$318,100
Revenues	\$318,100

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This project funds a new Safety and Training system for Seattle Fire Department (SFD). SFD seeks a vendor hosted SaaS solution to replace the current 22-year-old, inhouse developed application. The solution will enhance SFD's ability to track, record, and report on safety standards and training across the department.

CSCC 911 Logging Recorder CAD Integration

Expenditures	\$107,000
Revenues	\$107,000

This item implements a connection between the NICE 911 logging recorder and the Versaterm Computer Aided Dispatch (CAD) system. This will allow CSCC to collect additional information on 911 calls to monitor and improve the call taking process.

CSCC Employee File Repository System

Expenditures	\$59,000
Revenues	\$59,000

This project will fund an employee file repository system. As a new department, the Community Safety and Communications Center (CSCC) does not have a tool to formally document employee information and performance. This system will allow CSCC to capture this information and operationalize it to identify areas of improvement and inform positive feedback.

DAP Cloud Expenses

Expenditures	\$76,076
Revenues	\$76,076

This item adds the estimated budget needed to fund the cloud usage costs associated with the Seattle Police Department's (SPD) Data Analytics Platform. These costs will be direct billed to SPD based on actuals usage.

Add Staff for Department GIS Needs

Expenditures	\$153,016
Revenues	\$131,682
Position Allocation	1.00

This item adds one 1.0 FTE (Information Technology Professional C) to provide dedicated GIS support currently being performed by a term limited employee that is expiring. This position would reside in Seattle IT's GIS & CADD team

Radio Communications Shop Sunset Positions

Position Allocation	2.00
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This item adds two sunset positions to the Radio Communications Shop to complete the installation of Seattle Police Department (SPD) and Seattle Fire Department (SFD) mobile device terminals. This proposal requests position authority only, as project funding for this body of work is already in place. These positions will sunset at the end of 2022.

General Fund Backfill for Cable Fund

Revenues	-
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This item provides \$400,000 of ongoing General Fund support for the Digital Equity program in the Seattle Information Technology Department which was supported by Cable Franchise Fees prior to 2020. Cable Television

Seattle Information Technology Department

Fund revenues are steadily declining, and these funds enable continuation of the program.

Proposed Capital

Work Schedule and Timekeeping Program

Expenditures	\$1,500,000
Revenues	\$1,500,000

This item adds \$1.5M to support the Seattle Police Department (SPD) implementation of the Work, Schedule, and Timekeeping (WST) Project. This funding is needed to fund consultant, software, and backfill costs needed to complete the project.

Technology Infrastructure CIP Adjustment

Expenditures	\$1,100,000
Revenues	\$1,100,000

This funding supports the City's IT infrastructure lifecycle replacements and invest in newer, more secure technology. There are telephony upgrades to support the Seattle Police Department's (SPD) 911 functionality will be required. In addition, there are also some purchases needed to support the new Unified Communications backbone.

Proposed Technical

Baseline Adjustments for Personnel Costs

Expenditures	\$879,771
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This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

SPD Count Update

This change represents the update to Seattle IT's cost recovery data to reflect the separation of Parking Enforcement Officers and the Community Safety Communication Center from Seattle Police Department.

Healthcare Adjustment

Expenditures	\$820,633
Revenues	\$820,633

This change aligns Seattle IT's healthcare budget with the anticipated 2022 need.

Citywide Adjustments for Standard Cost Changes

Expenditures	\$667,047
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Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Cable Fund Technical Adjustments

Expenditures	\$(756,793)
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Seattle Information Technology Department

Revenues \$(756,793)

This item adjusts the Cable Television Franchise Fee Fund (10101) budget to reflect the impact of changes with the Seattle Information Technology Operating Fund (50410) involving the use of Franchise Fee revenue. This change reflects budget changes as well as changes in cost allocation methodologies that have shifted where cost allocations away from the Cable Fund.

Indirect Cost Adjustment

Expenditures \$612,636

Revenues \$612,636

This item represents the impacts of 2022 proposed budget changes on Seattle IT's indirect cost model.

Customer Engagement Applications Dissolution

Expenditures \$50,380

Revenues \$50,380

This item moves budget out of the Customer Engagement Applications detail project to reflect the impact of a recent management reorganization in Seattle IT. Beginning in 2021 this service is no longer offered, and the associated budget and resources have shifted under other IT cost pools.

Operating Impacts of Technology Infrastructure CIP Adjustment

Expenditures \$41,250

Revenues \$41,250

This item reflects the operating impacts of CIP changes. As a result of the Technology Infrastructure CIP adjustment, this funding request is to cover the first year of interest costs on the proposed bond issuance.

GIS Small Department Billable Correction

Expenditures \$30,000

Revenues \$30,000

This item adds funding for GIS billable work for various small departments.

Decrease in External Lease Costs

Expenditures \$(42,131)

This item decreases appropriation authority to pay for decreases in Seattle IT's external lease costs.

MCIS Technical

Expenditures \$3,000,000

Revenues \$3,000,000

This change adds \$3 million of bond funding to the MCIS Replacement project in 2022. Early in 2021, based on the updated MCIS project spending plan, legal appropriation and the associated bond issuance was reduced from \$10 million to \$7 million. The \$3 million of legal appropriation was submitted for abandonment in the Q2 2021 Supplemental Ordinance, with the plan to then shift that appropriation and associated bond issuance into 2022 to better align with projected spending.

Seattle Information Technology Department

SPU's CIP Technology Adjustment

Expenditures	\$ (2,150,000)
Revenues	\$ (2,150,000)

This item reduces appropriation authority in the Applications BSL to align with the anticipated Seattle Public Utilities (SPU) CIP budget changes for technology projects in 2022.

SDCI's Technology Budget Adjustment

Expenditures	\$ 830,007
Revenues	\$ 830,007

This item revises appropriation authority in the Applications BSL to align with the anticipated SDCI budget for technology projects in 2022.

Inflation Adjustment

Expenditures	\$ 1,111,243
Revenues	\$ 1,111,243

This change updates Seattle IT's personnel budget to reflect the most current inflation guidance provided by the City Budget Office.

Changes to Seattle IT's Funding Methodologies

Expenditures	\$ (8,282)
Revenues	\$ (8,282)

This technical item adjusts Seattle IT's budget to reflect a change in two rate allocation mechanisms. These rate pools have changed due to internal departmental consolidations or transfers to Seattle City Light (SCL) and Seattle Public Utilities (SPU). It also implements a new mechanism to provide departments with an estimate for their GIS direct bill needs.

SCL's CIP Technology Adjustment

Expenditures	\$ (8,669,040)
Revenues	\$ (8,669,040)

This item reduces appropriation authority in the Applications BSL to align with the anticipated Seattle City Light (SCL) CIP budget changes for technology projects in 2022.

Continuation of 2021 CLFR Positions

Position Allocation	23.00
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This technical change request recognizes CLFR-backed sunset positions that were added as part of the 2021 2nd Quarter Supplemental Process. Three positions will continue supporting the Affordable Seattle program, and the remaining 20.0 FTE will continue supporting Critical IT infrastructure needs that have arisen due to increased demand for IT services.

Council

Errata Corrections to the Proposed Budget and CIP

Expenditures	-
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Seattle Information Technology Department

Revenues \$(46,594)

This Council Budget Action (CBA) adopts corrections to errors in amounts of appropriations or revenues, the errata, for the 2022 Proposed Budget and the 2022 – 2027 Proposed Capital Improvement Program (CIP) identified by the City Budget Office and Central Staff after transmittal to the City Council. Any conflicting effect of CBAs included in Council's final decision on the 2022 Proposed Budget or the 2022-2027 CIP would override changes included in this Errata CBA.

Central Staff has reviewed the proposed corrections and finds that they do not represent policy choices and are appropriately addressed as a single budget action. Only transactions that change appropriations or revenues in the 2022 Proposed Budget or for year 2022 of the CIP are shown in the Summary of Dollar Effect tables above and the Budget Action Transaction table below. The list below describes the corrections included in the transactions of this CBA:

Department of Education and Early Learning (DEEL) 1: These transactions would update the inflation increase from 2.4% to 3% for DEEL contracts supported by GF and Sweetened Beverage Tax (SBT). The inflation rate should have been adjusted based on August forecast.

Department of Neighborhoods (DON) 1: These transactions would update the inflation increase from 2.4% to 3% for DON contracts supported by GF and Sweetened Beverage Tax (SBT). The inflation rate should have been adjusted based on August forecast.

DON 2: This transaction would increase appropriations to support a Strategic Advisor 1 position to facilitate the Payroll Tax Oversight Committee.

Department of Finance and Administrative Services (FAS) 1: This transaction would cut \$300,000 CRS-U appropriations to the Seattle Licensing and Information Management System project to offset the increase of HSD 3.

Human Services Department (HSD) 1: These transactions would update the inflation increase from 2.4% to 3% for HSD contracts supported by General Fund (GF), Sweetened Beverage Tax (SBT), and Short Term Rental Tax (STRT). The inflation rate should have been adjusted based on August forecast.

HSD 2: This transaction would appropriate Cumulative Reserve Subfund - Unlimited (CRS-U) funds inadvertently omitted from the 2022 Proposed Budget: \$200,000 for tenant improvements and betterment costs associated with the Lake City expansion site of the Indian Health Board and \$100,000 for a youth home feasibility study for United Indians of All Tribes.

Seattle Information Technology Department (ITD) 1: These transactions would correct the amount for ITD revenues necessary to pay for external rents (non-City buildings) and correct the account number for external rents.

Office of Civil Rights (OCR) 1: This transaction would add sufficient appropriation to pay for Americans with Disabilities Act (ADA) services and translation services. The actual cost was not known at the time of finalizing the 2022 Proposed Budget.

Office of Housing (OH) 1: These transactions would add use of/contribution to fund balance for the Low Income Housing Fund and the for the Office of Housing Fund. These amounts were mistakenly left out of the 2022 Proposed Budget.

Seattle Department of Transportation (SDOT) 1: These transactions would correct the expected streetcar fare revenues based on current ridership projections.

SDOT 2: This transaction would correct the fund balance to correspond with the changes shown in the SDOT 1 transactions.

Seattle Information Technology Department

Seattle Public Utilities (SPU) 1: These transactions would correct the classification of a position that the 2022 Proposed Budget would transfer from ITD to SPU from Information Technology Professional B (IT-B) to Information Technology Professional A (IT-A).

All changes to CIP projects pages are shown in Attachment A and Attachment B.

Attachment A: SDOT CIP Errata

Included:

Bridge Seismic - Phase III

BRT Concepts Design

Center City Gateway and South Michigan Street Intelligent Transportation Systems (ITS)

RapidRide Roosevelt

23rd Avenue Corridor Improvements

Center City Streetcar Connector

Non-Arterial Street Resurfacing and Restoration

Delridge Way SW - RapidRide H Line

Madison BRT - RapidRide G Line

Route 7 Transit-Plus Multimodal Corridor Project

NE 43rd Street Improvements

Route 44 Transit-Plus Multimodal Corridor

Route 40 Transit-Plus Multimodal Corridor

Market to MOHAI

Georgetown to South Park Trail

Route 48 Transit-Plus Multimodal Corridor

Attachment B: SPU CIP Erratum - Ship Canal Water Quality Project

Add \$250,000 GF to ITD for a Digital Navigators Program

Expenditures	\$250,000
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This Council Budget Action would add \$250,000 GF to the Seattle Information Technology Department (ITD) for a Digital Navigators Program that would deploy community members with cultural competence and technical knowledge to assist residents with the use of computers and the internet. This program would advance the digital equity objectives and strategies in the Internet for All Action Plan, launched by Resolution 31956 in July 2020.

Add \$300,000 GF to ITD for the Technology Matching Fund

Expenditures	\$300,000
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This Council Budget Action (CBA) would add \$300,000 GF to the Seattle Information Technology Department (ITD) for the Technology Matching Fund (TMF) grant program. City dollars are matched by the community's contribution of volunteer labor, materials, professional services, or cash. This CBA would help to advance the digital equity objectives and strategies in the Internet for All Action Plan, launched by Resolution 31956 in July 2020.

Add \$300,000 GF to ITD for Multi-factor Authentication

Expenditures	\$300,000
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Revenues	\$300,000
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This Council Budget Action would add \$300,000 GF to the Seattle Information Technology Department (ITD) for multi-factor authentication purchases and services. Multi-factor authentication is a security enhancement that requires users to present two or more pieces of evidence to log into a digital resource such as a device, application or network.

Seattle Information Technology Department

Expenditure Overview

	2020 Actuals	2021 Adopted	2022 Adopted
Appropriations			
ITD - BC-IT-C0700 - Capital Improvement Projects			
50410 - Information Technology Fund	36,864,241	37,438,137	27,985,346
Total for BSL: BC-IT-C0700	36,864,241	37,438,137	27,985,346
ITD - BO-IT-D0100 - Leadership and Administration			
50410 - Information Technology Fund	26,606,532	25,128,813	29,039,619
Total for BSL: BO-IT-D0100	26,606,532	25,128,813	29,039,619
ITD - BO-IT-D0200 - Cable Franchise			
10101 - Cable TV Franchise Fund	6,199,140	7,171,058	6,414,265
Total for BSL: BO-IT-D0200	6,199,140	7,171,058	6,414,265
ITD - BO-IT-D0300 - Technology Infrastructure			
50410 - Information Technology Fund	51,130,398	44,052,149	49,714,696
Total for BSL: BO-IT-D0300	51,130,398	44,052,149	49,714,696
ITD - BO-IT-D0400 - Frontline Services and Workplace			
00100 - General Fund	-	-	550,000
50410 - Information Technology Fund	40,975,695	40,822,566	51,505,057
Total for BSL: BO-IT-D0400	40,975,695	40,822,566	52,055,057
ITD - BO-IT-D0500 - Digital Security & Risk			
50410 - Information Technology Fund	5,269,354	8,448,605	7,509,229
Total for BSL: BO-IT-D0500	5,269,354	8,448,605	7,509,229
ITD - BO-IT-D0600 - Applications			
14000 - Coronavirus Local Fiscal Recovery Fund	-	-	5,942,832
50410 - Information Technology Fund	94,503,612	108,420,387	99,631,328
Total for BSL: BO-IT-D0600	94,503,612	108,420,387	105,574,160
ITD - BO-IT-D0800 - Client Solutions			
50410 - Information Technology Fund	4,878,058	5,077,785	5,368,747
Total for BSL: BO-IT-D0800	4,878,058	5,077,785	5,368,747
Department Total	266,427,030	276,559,501	283,661,119
Department Full-Time Equivalents Total*	701.10	673.10	657.50

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City

Seattle Information Technology Department

Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Summary by Fund Seattle Information Technology Department

	2020	2021	2022
	Actuals	Adopted	Adopted
00100 - General Fund	-	-	550,000
10101 - Cable TV Franchise Fund	6,199,140	7,171,058	6,414,265
14000 - Coronavirus Local Fiscal Recovery Fund	-	-	5,942,832
50410 - Information Technology Fund	260,227,890	269,388,442	270,754,022
Budget Totals for ITD	266,427,030	276,559,501	283,661,119

Seattle Information Technology Department

Revenue Overview

2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
321090	Bus Lic&Perm-Cable Fran Fees	7,134,025	7,122,396	5,919,382
321900	Bus Lic&Perm-Other	532,509	-	-
360020	Inv Earn-Residual Cash	-	22,000	2,044
Total Revenues for: 10101 - Cable TV Franchise Fund		7,666,535	7,144,396	5,921,426
400000	Use of/Contribution to Fund Balance	-	26,662	492,839
Total Resources for:10101 - Cable TV Franchise Fund		7,666,535	7,171,058	6,414,266
331110	Direct Fed Grants	3,054,452	-	-
333110	Ind Fed Grants	(9,911)	-	-
341400	Fiber Communications Revenues	2,371,573	-	-
342130	Communication Service Fees	470,409	-	-
348170	Isf-Itld Alloc Rev	157,845,041	170,434,488	189,124,180
348180	Isf-Itld Billed Rev	48,512,727	66,104,721	59,817,357
360020	Inv Earn-Residual Cash	-	290,610	312,516
360210	Oth Interest Earnings	22,345	-	-
360220	Interest Earned On Deliquent A	100	-	-
360900	Miscellaneous Revs-Other Rev	30,618	-	-
391010	G.O.Bond Proceeds	9,820,000	27,933,036	18,453,438
391080	Premium On Gen Obl Bonds	1,555,000	-	-
Total Revenues for: 50410 - Information Technology Fund		223,672,355	264,762,855	267,707,490
400000	Use of/Contribution to Fund Balance	-	4,625,587	3,046,531
Total Resources for:50410 - Information Technology Fund		223,672,355	269,388,442	270,754,021
Total ITD Resources		231,338,889	276,559,501	277,168,287

Seattle Information Technology Department

Appropriations by Budget Summary Level and Program

ITD - BC-IT-C0700 - Capital Improvement Projects

The Capital Improvement Projects Budget Summary Level provides support for citywide or department-specific IT projects and initiatives within Seattle IT's Capital Improvement Program (CIP).

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Application Services CIP	13,508,480	11,679,600	14,576,000
Application Services CIP	142,065	-	-
Citywide IT Initiatives CIP	5,547,932	-	-
Communications CIP	11,416,653	12,875,262	5,690,670
Enterprise Compute Services CIP	2,815,168	7,484,983	2,182,188
Fiber Enterprise Initiatives CIP	2,448,089	4,356,485	4,468,011
Programmatic Initiatives CIP	252,158	-	-
Radio Communications CIP	542,831	705,049	723,098
Seattle Channel CIP	190,867	336,759	345,380
Total	36,864,241	37,438,137	27,985,346

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Capital Improvement Projects Budget Summary Level:

Application Services CIP

This budget program contains Capital Improvement Program (CIP) funding associated with developing, implementing and enhancing various software applications used by City departments.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Application Services CIP	13,650,545	11,679,600	14,576,000

Citywide IT Initiatives CIP

This budget program contains the Capital Improvement Program (CIP) funding associated with a portfolio of capital IT initiatives. Projects in this program may support multiple departments.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Citywide IT Initiatives CIP	5,547,932	-	-

Communications CIP

Seattle Information Technology Department

This budget program contains the Capital Improvement Program (CIP) funding associated with ongoing design, acquisition, replacement and upgrading of software, infrastructure and major hardware for the City's data, communications and telephonic systems which may include switches, and or connectivity infrastructure.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Communications CIP	11,416,653	12,875,262	5,690,670

Enterprise Compute Services CIP

This budget program contains the Capital Improvement Program (CIP) funding associated with the ongoing acquisition, replacement, and upgrading of server and storage systems.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Enterprise Compute Services CIP	2,815,168	7,484,983	2,182,188

Fiber Enterprise Initiatives CIP

This budget program (formerly Technology Engineering & Project Management CIP) contains the Capital Improvement Program (CIP) funding associated with major maintenance and installation of a high-speed fiber-optic communication network for the City and its external fiber partners.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Fiber Enterprise Initiatives CIP	2,448,089	4,356,485	4,468,011

Programmatic Initiatives CIP

This budget program contains the Capital Improvement Program (CIP) funding for one-time Seattle IT Programmatic Initiatives including the acquisition and development of a new data center, the remodeling of Seattle IT space in the Seattle Municipal Tower, and the acquisition of new technology management tools.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Programmatic Initiatives CIP	252,158	-	-

Radio Communications CIP

This budget program contains the Capital Improvement Program (CIP) funding associated with the ongoing acquisition, replacement and upgrading of software and hardware for the City of Seattle's portion of the King County Regional 800 MHz radio system.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Radio Communications CIP	542,831	705,049	723,098

Seattle Channel CIP

Seattle Information Technology Department

This budget program contains the Capital Improvement Program (CIP) funding associated with the ongoing acquisition, replacement and upgrading of the cablecasting and production systems for the Seattle Channel.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Seattle Channel CIP	190,867	336,759	345,380

ITD - BO-IT-D0100 - Leadership and Administration

The Leadership and Administration Budget Summary Level provides executive, community, financial, human resource, and business support to Seattle IT.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Chief of Staff	14,990,524	-	-
Chief Privacy Office	761,670	-	-
Citywide Indirect Costs	11,321,390	6,850,652	6,757,575
CTO / Executive Team	2,943,938	-	-
Departmental Indirect Costs	-	18,306,629	22,166,763
Executive Advisor	1,562,551	-	-
Indirect Cost Recovery Offset	(5,428,988)	-	-
Pooled Benefits and PTO	455,448	(28,468)	115,281
Total	26,606,532	25,128,813	29,039,619
Full-time Equivalents Total*	84.00	82.00	82.75

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Leadership and Administration Budget Summary Level:

Chief of Staff

This budget program contains the funding associated with the leadership and accountability of core administrative support to ITD's divisions. These efforts include the oversight of ITD's talent, workforce planning and training, communications, finance, corporate performance, and organizational change management.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Chief of Staff	14,990,524	-	-
Full Time Equivalents Total	60.00	-	-

Chief Privacy Office

Seattle Information Technology Department

This budget program provides oversight and guidance required for City Departments to incorporate appropriate privacy and surveillance ordinance compliance practices into City operations with the objective of building public trust and confidence in how we collect and manage the public's personal information.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Chief Privacy Office	761,670	-	-
Full Time Equivalents Total	2.00	-	-

Citywide Indirect Costs

This budget program contains the funding associated with the various overhead costs charged to Seattle IT, including budget and expenses that have been allocated from other City departments.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Citywide Indirect Costs	11,321,390	6,850,652	6,757,575

CTO / Executive Team

This budget program contains the funding associated with the Chief Technology Officer (CTO) and the Seattle IT Executive Team. The CTO sets technology standards and strategies to ensure the City's technology investments are used efficiently and effectively.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
CTO / Executive Team	2,943,938	-	-
Full Time Equivalents Total	13.00	-	-

Departmental Indirect Costs

The purpose of the Departmental Indirect Costs program is to fund costs associated with management of the department including executive, financial, communications, human resources, business support, and strategic planning and analysis services. It also includes the costs for the City's Privacy and Surveillance program.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Departmental Indirect Costs	-	18,306,629	22,166,763
Full Time Equivalents Total	-	82.00	82.75

Executive Advisor

This budget program contains funding for key administrative support functions including process improvement, governance, interdepartmental service delivery, support for ITD's Racial Social Justice Initiative and community focused technology strategies.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted

Seattle Information Technology Department

Executive Advisor	1,562,551	-	-
Full Time Equivalents Total	9.00	-	-

Indirect Cost Recovery Offset

This budget program is used for the indirect cost recovery of Citywide and Departmental indirect costs incurred by Seattle IT.

	2020 Actuals	2021 Adopted	2022 Adopted
Indirect Cost Recovery Offset	(5,428,988)	-	-

Pooled Benefits and PTO

This budget program contains the funding associated with employee leave, time off, and benefit-related costs for Workers' Compensation, healthcare and other centrally distributed benefit costs for Seattle IT staff.

	2020 Actuals	2021 Adopted	2022 Adopted
Pooled Benefits and PTO	455,448	(28,468)	115,281

ITD - BO-IT-D0200 - Cable Franchise

The purpose of the Cable Fee Support to Information Technology Fund Budget Control Level is to authorize the transfer of resources from the Cable Television Franchise Fund to the Seattle Information Technology Department's Information Technology Fund. These resources are used by the department for a variety of programs consistent with Resolution 30379.

	2020 Actuals	2021 Adopted	2022 Adopted
Program Expenditures			
Cable Franchise for Info Tech	6,199,140	7,171,058	6,414,265
Total	6,199,140	7,171,058	6,414,265

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

ITD - BO-IT-D0300 - Technology Infrastructure

The Technology Infrastructure Budget Summary Level develops, maintains, and manages core IT services including communications and data networks, data center and cloud computing infrastructure, and database systems.

	2020 Actuals	2021 Adopted	2022 Adopted
Program Expenditures			
Business Advancement Team	383,177	-	-
Communications Infrastructure	10,084,244	7,620,877	3,876,774
Database Systems	3,664,084	2,488,442	2,814,948

Seattle Information Technology Department

Enterprise Computing	-	-	76,076
Enterprise Services	3,778,686	2,786,474	3,182,662
Infrastructure Tools	4,905,145	4,112,705	4,022,097
Network Operations	5,795,941	7,295,173	7,336,257
Radio Management	3,453,125	2,565,811	2,880,596
Systems Engineering	3,125,736	3,215,297	3,640,097
Telephone Engineering	5,759,447	6,095,207	10,862,162
Windows Systems	10,180,812	7,872,163	11,023,027
Total	51,130,398	44,052,149	49,714,696
Full-time Equivalents Total*	106.10	111.25	108.75

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Technology Infrastructure Budget Summary Level:

Business Advancement Team

This budget program contains funding to support project planning and delivery support for ITD operating projects. This program includes business analysts and project managers.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Business Advancement Team	383,177	-	-
Full Time Equivalents Total	1.10	-	-

Communications Infrastructure

This budget program contains funding to provide data center services as well as costs for major moves, additions, or changes to communication network infrastructure.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Communications Infrastructure	10,084,244	7,620,877	3,876,774
Full Time Equivalents Total	4.80	2.00	3.00

Database Systems

This budget program contains funding associated with maintenance and direct labor costs for database administrators and data architecture. This includes installing and upgrading database structures, controlling and monitoring access to databases, and backing up and restoring databases.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
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Seattle Information Technology Department

Database Systems	3,664,084	2,488,442	2,814,948
Full Time Equivalents Total	12.00	11.75	11.25

Enterprise Computing

This budget program contains the funding associated with providing and managing public cloud services for Seattle IT customers.

	2020 Actuals	2021 Adopted	2022 Adopted
Enterprise Computing	-	-	76,076

Enterprise Services

This budget program contains the funding associated with Seattle IT's messaging support and identity management services.

	2020 Actuals	2021 Adopted	2022 Adopted
Enterprise Services	3,778,686	2,786,474	3,182,662
Full Time Equivalents Total	8.00	11.00	10.00

Infrastructure Tools

This budget program contains funding for major system controls, switches and components to support the technology infrastructure system operations.

	2020 Actuals	2021 Adopted	2022 Adopted
Infrastructure Tools	4,905,145	4,112,705	4,022,097
Full Time Equivalents Total	5.00	11.20	10.00

Network Operations

This budget program contains funding for the design, operations, and maintenance of the City's fiber optic, wireless, and data networks, including City's internet access.

	2020 Actuals	2021 Adopted	2022 Adopted
Network Operations	5,795,941	7,295,173	7,336,257
Full Time Equivalents Total	17.20	17.80	14.25

Radio Management

This budget program contains funding for maintenance of the City's emergency radio and dispatch systems including radios, pagers, and radio towers, base stations microwave and the fiber network for all the City's radio operations. The program also provides radio programming, installation and maintenance to City Departments and external partners.

Seattle Information Technology Department

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Radio Management	3,453,125	2,565,811	2,880,596
Full Time Equivalents Total	10.00	11.00	13.00

Systems Engineering

This budget program contains funding associated with core computing services Seattle IT provides its customers, including the backup, recovery, and storage of customer data.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Systems Engineering	3,125,736	3,215,297	3,640,097
Full Time Equivalents Total	12.00	5.00	5.00

Telephone Engineering

This budget program contains funding for the design, maintenance and operations of the City's consolidated telephone systems.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Telephone Engineering	5,759,447	6,095,207	10,862,162
Full Time Equivalents Total	14.00	14.10	17.25

Windows Systems

This budget program contains funding associated with the centralized hosting, management and support of Windows applications.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Adopted
Windows Systems	10,180,812	7,872,163	11,023,027
Full Time Equivalents Total	22.00	27.40	25.00

ITD - BO-IT-D0400 - Frontline Services and Workplace

The Frontline Services and Workplace Budget Summary Level develops, maintains, and manages all client support services, including incident resolution, end-user equipment and software deployment, device maintenance, operating system configuration and management, digital tools that enable everyday work, public-facing communications software development, and support. This Budget Summary Level also includes the Seattle Channel as the public-facing entity of the department and the Broadband and Community Technology programs.

Program Expenditures	2020	2021	2022
	Actuals	Adopted	Adopted
Community Technology and Broadband	1,725,010	1,264,200	1,899,403
Digital Workplace	10,758,278	12,340,264	15,551,295
Frontline Digital Services	28,492,407	27,218,103	34,604,359

Seattle Information Technology Department

Total	40,975,695	40,822,566	52,055,057
Full-time Equivalents Total*	186.76	169.26	162.75
<i>*FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here</i>			

The following information summarizes the programs in Frontline Services and Workplace Budget Summary Level:

Community Technology and Broadband

This budget program contains the funding associated with the Community Technology Services team and the Technology Matching Fund. The Technology Matching Fund provides grants to community-based organizations for projects centered on improving digital equity.

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Community Technology and Broadband	1,725,010	1,264,200	1,899,403
Full Time Equivalents Total	5.50	5.50	5.25

Digital Workplace

This budget program contains funding to enable digital tools and capabilities for the City's workforce including SharePoint, Office 365 Collaboration, Windows Enterprise, Process Automation, eDiscovery, and Mobility.

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Digital Workplace	10,758,278	12,340,264	15,551,295
Full Time Equivalents Total	42.04	27.54	23.50

Frontline Digital Services

This budget program contains funding to develop, maintain, and manage client support services, including incident resolution, end-user equipment and software deployment, device maintenance, operating system configuration and management, digital tools that enable everyday work, and public-facing communications software development and support. Major services include Seattle Channel, Solutions Desk, Desktop Support, IT Asset Management, Computer Lifecycle and IT Service Management.

	2020 Actuals	2021 Adopted	2022 Adopted
Expenditures/FTE			
Frontline Digital Services	28,492,407	27,218,103	34,604,359
Full Time Equivalents Total	139.22	136.22	134.00

ITD - BO-IT-D0500 - Digital Security & Risk

The Digital Security and Risk Budget Summary Level provides security and risk mitigation services for the City's computing environments, and develops, applies, and monitors compliance with

Seattle Information Technology Department

technology policies and procedures. This Budget Summary Level also includes the department's Emergency Management team.

Program Expenditures	2020	2021	2022
	Actuals	Adopted	Adopted
Digital Security & Risk	5,269,354	8,448,605	7,509,229
Total	5,269,354	8,448,605	7,509,229
Full-time Equivalents Total*	15.00	19.00	19.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

ITD - BO-IT-D0600 - Applications

The Applications Services Budget Summary Level designs, develops, and supports application solutions for both individual business and enterprise platform needs. In addition, it advances several IT functions, practices, and services such as vendor management, enterprise architecture, automation, quality assurance and analytics.

Program Expenditures	2020	2021	2022
	Actuals	Adopted	Adopted
Business Applications	29,678,730	23,302,474	22,717,398
Department Initiatives	37,736,713	55,887,219	52,709,187
Platform Applications	16,857,344	17,662,168	20,526,078
Service Modernization	10,230,825	11,568,526	9,621,497
Total	94,503,612	108,420,387	105,574,160
Full-time Equivalents Total*	279.18	274.53	258.59

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Applications Budget Summary Level:

Business Applications

This budget program contains funding to design, develop, support application solutions that are focused towards individual business needs, in accordance with Citywide architecture and governance. Major business applications include Financial, HRIS, Police & Fire, Customer Care Billing (Utility), and Work Order Asset Management Systems.

Expenditures/FTE	2020	2021	2022
	Actuals	Adopted	Adopted
Business Applications	29,678,730	23,302,474	22,717,398
Full Time Equivalents Total	71.67	63.89	49.50

Seattle Information Technology Department

Department Initiatives

This budget program contains funding to citywide or department-specific IT projects and initiatives that are outside the scope of Seattle ITD's Capital Improvement Program (CIP).

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Department Initiatives	37,736,713	55,887,219	52,709,187
Full Time Equivalents Total	48.97	84.39	99.59

Platform Applications

This budget program contains funding to design, develop, and support solutions for enterprise platform applications and middleware in accordance with Citywide architecture and governance. Major platform applications include GIS & CADD, Permitting, and Customer Relationship Management systems.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Platform Applications	16,857,344	17,662,168	20,526,078
Full Time Equivalents Total	99.54	79.70	72.50

Service Modernization

This budget program contains funding to mature and advance essential IT functions, practices and services including vendor management, enterprise architecture, quality assurance, and business intelligence and analytics.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Service Modernization	10,230,825	11,568,526	9,621,497
Full Time Equivalents Total	59.00	46.55	37.00

ITD - BO-IT-D0800 - Client Solutions

The Client Solutions Budget Summary Level provides account management and support for Seattle IT customers, which includes services that build and mature relationships, support and facilitate strategic planning, guide technology learning and decisions through customer innovation labs, establish standards for Project Management and Business Analysis services for all IT projects, facilitate IT project intake analysis, and support consistent communication and customer service practices across all customer-facing divisions.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Client Solutions	4,878,058	5,077,785	5,368,747
Total	4,878,058	5,077,785	5,368,747
Full-time Equivalents Total*	30.06	17.06	25.66

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed*

Office of Intergovernmental Relations

Lily Wilson-Codega, Director

(206) 684-0213

<http://www.seattle.gov/oir>

Department Overview

The Office of Intergovernmental Relations (OIR) provides advice and information to, and on behalf of, City elected officials, City departments, and external partners. The primary goal of these efforts is to ensure the City's interests are advanced with regional, state, federal, tribal, and international entities to enable the City to better serve the Seattle community.

OIR is also responsible for engaging with other jurisdictions and governmental entities to collaborate and advocate for outcomes that are in the interest of the City and region. OIR implements and manages lobbying contracts and ensures the City's lobbying resources align with the City's strategic advocacy priorities.

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	3,074,834	2,810,942	3,059,062
Total Operations	3,074,834	2,810,942	3,059,062
Total Appropriations	3,074,834	2,810,942	3,059,062
Full-Time Equivalents Total*	10.00	9.00	10.00

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Overview

The 2022 Adopted Budget restores funding to the Office of Intergovernmental Relations (OIR) after the 2021 Adopted Budget reduced funding in the following areas: state lobbying contracts, membership dues to the Association of Washington Cities (AWC), and travel and conference costs. Additionally, the budget provides OIR with an additional pocket for the department's state lobbying body of work. There is no new increase in appropriation authority proposed. Finally, the adopted budget includes Citywide technical adjustments related to internal services costs and personnel costs.

City Council Changes to the Proposed Budget

The Council made no changes to the 2022 Proposed budget.

Office of Intergovernmental Relations

Incremental Budget Changes

Office of Intergovernmental Relations

	Dollars	FTE
2021 Adopted Budget	2,810,942	9.00
Baseline		
Citywide Adjustments for Standard Cost Changes	19,503	-
Baseline Adjustments for Personnel Costs	43,117	-
State Lobbying Contracts Restoration	118,000	-
Association of Washington Cities Membership Restoration	57,500	-
Travel and Conference Budget Restoration	10,000	-
Proposed Operating		
State Lobbyist Pocket Add	-	1.00
Total Incremental Changes	\$248,120	1.00
Total 2022 Adopted Budget	\$3,059,062	10.00

Description of Incremental Budget Changes

Baseline

Citywide Adjustments for Standard Cost Changes

Expenditures \$19,503

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Baseline Adjustments for Personnel Costs

Expenditures \$43,117

This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

State Lobbying Contracts Restoration

Expenditures \$118,000

This item is a restoration of appropriation authority of \$118,000 to the BO-IR-X1G00 Office of Intergovernmental Relations (OIR) BSL. In 2021, OIR took a one-time reduction in appropriation authority of \$118,000, due to significant revenue losses from the COVID-19 economic and public health crises. This reduction was associated with reduced department resources for representation and lobbying abilities in Olympia, WA, and one-time resources were identified to temporarily fill this need in 2021. This item restores the one-time reduction on an ongoing basis.

Office of Intergovernmental Relations

Association of Washington Cities Membership Restoration

Expenditures \$57,500

This item is a restoration of appropriation authority of \$57,500 to the BO-IR-X1G00 Intergovernmental Relations BSL, following a one-time reduction in 2021. In 2021, the Office of Intergovernmental Relations took a one-time reduction in appropriation authority of \$57,500, due to significant revenue losses from the COVID-19 economic and public health crises. This reduction was associated with a 50% reduction of 2021 Membership Dues to the Association of Washington Cities (AWC). This item restores the one-time reduction.

Travel and Conference Budget Restoration

Expenditures \$10,000

This item is a restoration of appropriation authority of \$10,000 to the BO-IR-X1G00 Office of Intergovernmental Relations (OIR) BSL. In 2021, OIR took a one-time reduction in appropriation authority of \$10,000, due to significant revenue losses from the COVID-19 economic and public health crises. This reduction was associated with reduced travel and conference expenses in 2020 and 2021, which expect to return in 2022. This item restores the one-time reduction.

Proposed Operating

State Lobbyist Pocket Add

Position Allocation 1.00

This item creates 1.0 FTE Strategic Advisor 2, Exempt pocket in the Office of Intergovernmental Relations. This add will help to ensure that all regular OIR positions can be filled, including the State Lobbyist body of work. This proposal is for the pocket add only. No increase in appropriation authority is needed to fund this position.

Office of Intergovernmental Relations

Expenditure Overview

	2020 Actuals	2021 Adopted	2022 Adopted
Appropriations			
OIR - BO-IR-X1G00 - Office of Intergovernmental Relations			
00100 - General Fund	3,074,834	2,810,942	3,059,062
Total for BSL: BO-IR-X1G00	3,074,834	2,810,942	3,059,062
Department Total	3,074,834	2,810,942	3,059,062
Department Full-Time Equivalents Total*	10.00	9.00	10.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Summary by Fund Office of Intergovernmental Relations

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	3,074,834	2,810,942	3,059,062
Budget Totals for OIR	3,074,834	2,810,942	3,059,062

Appropriations by Budget Summary Level and Program

OIR - BO-IR-X1G00 - Office of Intergovernmental Relations

The purpose of the Intergovernmental Relations Budget Summary Level is to promote and protect the City's federal, state, regional, tribal, and international interests by providing strategic advice, representation, and advocacy to, and on behalf of, City elected officials on a variety of issues. These include: federal and state executive and legislative actions; issues and events relating to the City's tribal and international relations; and jurisdictional issues involving King County, suburban cities, and regional governmental organizations.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Office of Intergovernmental Relations	3,074,834	2,810,942	3,059,062
Total	3,074,834	2,810,942	3,059,062
Full-time Equivalents Total*	10.00	9.00	10.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Legislative Department

M. Lorena González, Council President

(206) 684-8888 TTY: (206) 233-0025

<http://www.seattle.gov/council/>

Department Overview

The Legislative Department is comprised of the Seattle City Council, as well as two primary divisions: Central Staff and the Office of the City Clerk. Each division supports various aspects of the Council and works with members of the public and City departments to facilitate and develop effective and responsive public policy. The Council and Legislative Department are part of the legislative branch of government, which also includes the Office of City Auditor, the Office of Hearing Examiner, and the Office of Inspector General for Public Safety.

The Council is composed of two at-large and seven district-elected seats for a total of nine, nonpartisan, elected Councilmembers. In November 2019, seven district Councilmembers were elected to a four-year term beginning in 2020. Two at-large Councilmembers are elected to align with the election for a four-year term with the Mayor and City Attorney election in 2021. This approach staggers the district and at-large elections two years apart.

The City Council establishes city laws; creates, evaluates and approves policies, legislation, and regulations; approves the City's annual operating and capital improvement budgets; and provides oversight to the City's executive departments. Each Councilmember has a staff of legislative assistants who assist in this work.

Central Staff provides policy and budget analysis for Councilmembers and their staffs, as well as consultant contract services for the Legislative Department. The Office of the City Clerk advances principles of open government and inclusive access through effective facilitation of the legislative process and transparent, accountable stewardship of public information and the official record, including City Council proceedings and legislation. The City Clerk serves as ex-officio elections administrator and filing officer. The office manages the City's Boards and Commissions Registry Program; coordinates public records disclosure requests; and provides information technology, administrative and operational support to the Legislative Department.

Communications and Human Resources/Finance teams are also a part of the Legislative Department. Communications staff assist Councilmembers and the Council as a whole in communicating values, goals and issues to the public by providing marketing and public relations services, including website and social media management, strategic media relations and public affairs work. Human Resources/Finance staff provide employee relations, talent acquisition, employee development, performance management, benefits administration services, finance, budget, accounting, and payroll for the Legislative Department and Office of City Auditor.

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	18,559,193	18,441,784	19,910,165
Total Operations	18,559,193	18,441,784	19,910,165
Total Appropriations	18,559,193	18,441,784	19,910,165
Full-Time Equivalents Total*	100.50	100.50	100.50

Legislative Department

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Overview

The 2022 Adopted Budget includes technical adjustments to bring the department’s baseline budget into alignment with internal service cost changes and the removal of one-time items added in prior year budgets. In addition, the adopted budget restores General Fund that had been cut following COVID-19 related revenue losses in 2020 and 2021; this funding will support ongoing personnel and operating expenses.

The Adopted Budget allocates Coronavirus Local Fiscal Recovery (CLFR) funds either directly or via revenue replacement to the Legislative Department as part of Seattle Rescue Plan 3 (SRP3), as part of a change added by Council. For more details, see the Council Changes section below, and the Seattle Rescue Plan section of this 2022 Budget Book for more on SRP3.

Council Changes to the Proposed Budget

The City Council made one change to the proposed budget, adding \$850,000 to fund several previously unfunded positions in the Council’s Central Staff Division and in the City Clerk’s Office, provide resources to address pay equity issues in City Council staffing, and increase budgets for consulting and to preparation for hybrid in-person and virtual meetings. See the Incremental Budget Changes section below for more details.

Incremental Budget Changes

Legislative Department

	Dollars	FTE
2021 Adopted Budget	18,441,784	100.50
Baseline		
Citywide Adjustments for Standard Cost Changes	328,381	-
One-Time Items	(210,000)	-
Proposed Operating		
Restore General Fund	500,000	-
Council		
Funding to preserve staffing, address pay equity, and prepare Council Chambers for hybrid in-person and virtual meetings	850,000	-
Total Incremental Changes	\$1,468,381	-
Total 2022 Adopted Budget	\$19,910,165	100.50

Legislative Department

Description of Incremental Budget Changes

Baseline

Citywide Adjustments for Standard Cost Changes

Expenditures \$328,381

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for Judgement and Claims, healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

One-Time Items

Expenditures \$(210,000)

This item includes budget adjustments for one-time changes in the 2021 Adopted Budget including:

- (\$60,000) added to supplement funding for a King County survey on human service wage inequities; and
- (\$150,000) to fund a Transportation Impact Fee Study.

Proposed Operating

Restore General Fund

Expenditures \$500,000

This item restores \$500,000 of General Fund reductions that were taken in the 2021 Adopted Budget due to COVID-19 related revenue losses.

Council

Funding to preserve staffing, address pay equity, and prepare Council Chambers for hybrid in-person and virtual meetings

Expenditures \$850,000

This item adds \$850,000 to (i) fund previously unfunded positions in Central Staff Division and the City's Clerk's Office, (ii) address pay equity issues for City Council staff positions, related to pay discrepancies between these staff and employees in other departments and agencies with similar duties, (iii) increase funding for external research and analysis consulting on policy priorities, and (iv) to prepare Council chambers for hybrid in-person and virtual meetings.

Legislative Department

Expenditure Overview

	2020 Actuals	2021 Adopted	2022 Adopted
Appropriations			
LEG - BO-LG-G1000 - Legislative Department			
00100 - General Fund	14,479,238	13,745,550	14,964,678
Total for BSL: BO-LG-G1000	14,479,238	13,745,550	14,964,678
LEG - BO-LG-G2000 - Leadership and Administration			
00100 - General Fund	4,079,955	4,696,234	4,945,487
Total for BSL: BO-LG-G2000	4,079,955	4,696,234	4,945,487
Department Total	18,559,193	18,441,784	19,910,165
Department Full-Time Equivalents Total*	100.50	100.50	100.50

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Summary by Fund Legislative Department

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	18,559,193	18,441,784	19,910,165
Budget Totals for LEG	18,559,193	18,441,784	19,910,165

Revenue Overview

2022 Estimated Revenues

Account Code	Account Name	2020 Actuals	2021 Adopted	2022 Adopted
341120	Data Proc-Tech/Operations	629	-	-
341900	General Government-Other Rev	4,080,408	4,140,942	4,140,942
360540	Cashiers Overages & Shortages	250	-	-
Total Revenues for: 00100 - General Fund		4,081,286	4,140,942	4,140,942
Total LEG Resources		4,081,286	4,140,942	4,140,942

Legislative Department

Appropriations by Budget Summary Level and Program

LEG - BO-LG-G1000 - Legislative Department

The purpose of the Legislative Department Budget Summary Level is to set policy, enact City laws, approve the City's budget, provide oversight of City departments, and support the mission of the Council.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Central Staff	3,365,180	3,560,685	3,577,027
City Clerk	4,010,941	3,821,245	3,845,327
City Council	7,103,118	6,363,620	7,542,324
Total	14,479,238	13,745,550	14,964,678
Full-time Equivalents Total*	95.50	95.50	95.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Legislative Department Budget Summary Level:

Central Staff

The purpose of the Central Staff Program is to provide high-quality, objective research and analysis to the Council and its individual members on a variety of policy and budget issues, as well as consultant contract services for the Legislative department.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Central Staff	3,365,180	3,560,685	3,577,027
Full Time Equivalents Total	19.00	19.00	19.00

City Clerk

The purpose of the City Clerk Program is to support and facilitate the City's legislative process in compliance with the Open Public Meetings Act; manage the City's Records Management Program and ensure public access to the City's records; preserve the City's official and historical records in compliance with the Public Records Acts; manage the City's Boards and Commissions Registry; serve as the City's ex officio elections officer; and provide information technology, administrative and operational support to the Legislative Department.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
City Clerk	4,010,941	3,821,245	3,845,327
Full Time Equivalents Total	27.50	27.50	27.50

Legislative Department

City Council

The purpose of the City Council Program is to set policy; review, consider and determine legislative action; approve the City's budget; and provide oversight of City departments. The goal of the City Council is to be transparent, effective and accountable, as well as to promote diversity and health of all neighborhoods. This program consists of the nine Councilmembers, their Legislative Assistants and the Communications staff.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
City Council	7,103,118	6,363,620	7,542,324
Full Time Equivalents Total	49.00	49.00	49.00

LEG - BO-LG-G2000 - Leadership and Administration

The purpose of the Leadership and Administration Budget Summary Level is to provide executive, community, financial, human resource, technology and business support to the department.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	2,842,721	2,897,642	3,099,241
Departmental Indirect Costs	1,237,234	1,798,592	1,846,246
Total	4,079,955	4,696,234	4,945,487
Full-time Equivalents Total*	5.00	5.00	5.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Leadership and Administration Budget Summary Level:

Citywide Indirect Costs

The purpose of the Citywide Indirect Costs program is to fund internal services costs originating from outside of the department such as allocated costs from the Department of Finance and Administrative Services and Seattle Information Technology Department.

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Citywide Indirect Costs	2,842,721	2,897,642	3,099,241

Departmental Indirect Costs

The purpose of the Departmental Indirect Costs program is to fund costs associated with management of the department. This may include personnel costs related to department leadership and administration or other administrative costs such as external rent and operating supplies or services.

Legislative Department

Expenditures/FTE	2020 Actuals	2021 Adopted	2022 Adopted
Departmental Indirect Costs	1,237,234	1,798,592	1,846,246
Full Time Equivalents Total	5.00	5.00	5.00

Office of the Mayor

Jenny A. Durkan, Mayor

(206) 684-4000

<http://www.seattle.gov/mayor/>

Department Overview

The Office of the Mayor works to provide leadership to the residents, employees, and regional neighbors of the City of Seattle and to create an environment that encourages ideas, civic discourse, and inclusion for the City's entire diverse population.

In the municipality of Seattle, the Mayor governs the Executive Branch as its chief executive officer. The many legal roles and responsibilities of the Mayor, and those working directly for the Mayor, are prescribed in the City Charter, state statutes and municipal ordinances. Elections for this nonpartisan office are held every four years.

Budget Snapshot

	2020 Actuals	2021 Adopted	2022 Adopted
Department Support			
General Fund Support	7,558,119	7,440,359	7,638,274
Total Operations	7,558,119	7,440,359	7,638,274
Total Appropriations	7,558,119	7,440,359	7,638,274

Full-Time Equivalents Total* 39.50 39.50 39.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Overview

The 2022 Adopted Budget for the Office of the Mayor's budget has no significant changes and continues existing staffing and services, with technical adjustments made to Citywide charges and personnel costs.

City Council Changes to the Proposed Budget

The Council made no changes to the 2022 Proposed budget.

Office of the Mayor

Incremental Budget Changes

Office of the Mayor

	Dollars	FTE
2021 Adopted Budget	7,440,359	39.50
Baseline		
Citywide Adjustments for Standard Cost Changes	89,101	-
Baseline Adjustments for Personnel Costs	108,814	-
Total Incremental Changes	\$197,915	-
Total 2022 Adopted Budget	\$7,638,274	39.50

Description of Incremental Budget Changes

Baseline

Citywide Adjustments for Standard Cost Changes

Expenditures \$89,101

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Baseline Adjustments for Personnel Costs

Expenditures \$108,814

This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

Office of the Mayor

Expenditure Overview

	2020 Actuals	2021 Adopted	2022 Adopted
Appropriations			
MO - BO-MA-X1A00 - Office of the Mayor			
00100 - General Fund	7,558,119	7,440,359	7,638,274
Total for BSL: BO-MA-X1A00	7,558,119	7,440,359	7,638,274
 Department Total	 7,558,119	 7,440,359	 7,638,274
 Department Full-Time Equivalents Total*	 39.50	 39.50	 39.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Summary by Fund Office of the Mayor

	2020 Actuals	2021 Adopted	2022 Adopted
00100 - General Fund	7,558,119	7,440,359	7,638,274
Budget Totals for MO	7,558,119	7,440,359	7,638,274

Appropriations by Budget Summary Level and Program

MO - BO-MA-X1A00 - Office of the Mayor

The purpose of the Office of the Mayor Budget Summary Level is to provide executive leadership to support City departments, engage and be responsive to residents of the city, develop policy for the City, and provide executive administrative and management support to the City.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Adopted
Office of the Mayor	7,558,119	7,440,359	7,638,274
Total	7,558,119	7,440,359	7,638,274
Full-time Equivalents Total*	39.50	39.50	39.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Summary of Position and Full-Time Equivalent (FTE) Changes by Department

The following tables provide a summary of total position and FTE changes by department for 2022. Position counts for a department may exceed FTE counts as position counts tally part-time positions as discrete items.

Summary of Position Changes by Department

	(A)	(B)	(C) = (A) + (B)
Department	2021 Adopted Total	2022 Adopted Changes	2022 Adopted Budget
City Budget Office	36	7	43
Civil Service Commissions	2	0	2
Community Police Commission	9	0	9
Community Safety and Communications Center	1	173	174
Department of Construction and Inspections	431	36	467
Department of Education and Early Learning	111	8	119
Department of Neighborhoods	64	12	76
Department of Parks and Recreation	1,011	15	1,026
Economic and Revenue Forecasts	0	2	2
Employees' Retirement System	28	(1)	27
Ethics and Elections Commission	9	2	11
Finance and Administrative Services	623	3	626
Human Services Department	399	2	401
Law Department	204	9	213
Legislative Department	101	0	101
Office for Civil Rights	36	3	39
Office of Arts and Culture	41	2	43
Office of Economic Development	36	4	40
Office of Emergency Management	15	0	15
Office of Hearing Examiner	5	0	5
Office of Housing	47	5	52
Office of Immigrant and Refugee Affairs	10	2	12
Office of Intergovernmental Relations	9	1	10
Office of Labor Standards	30	4	34
Office of Planning and Community Development	43	6	49
Office of Sustainability and Environment	32	0	32
Office of the City Auditor	10	0	10
Office of the Employee Ombud	4	2	6
Office of the Inspector General	15	3	18
Office of the Mayor	40	0	40
Seattle Center	227	(1)	226
Seattle City Light	1,799	9	1,808
Seattle Department of Human Resources	162	4	166
Seattle Department of Transportation	961	157	1,118
Seattle Fire Department	1,194	4	1,198
Seattle Information Technology	676	(17)	659
Seattle Municipal Court	216	1	217
Seattle Police Department	2,032	(252)	1,780
Seattle Public Utilities	1,448	37	1,485
Total Budgeted Positions	12,117	242	12,359
Seattle Firefighters' Pension Fund	4	0	4
Seattle Police Relief and Pension Fund	3	0	3
Seattle Public Library	664	0	664
Total Citywide Positions	12,788	242	13,030

Notes

Firefighters' Pension Fund, Police Relief and Pension Fund, and Seattle Public Library positions: Personnel figures are for informational purposes only. The Library's position list is established by the Library Board of Trustees, and positions for the Police and Firefighter Pension funds are set by their respective board members.

Summary of Position Changes by Department

	(A)	(B)	(C) = (A) + (B)
Department	2021 Adopted Total	2022 Adopted Changes	2022 Adopted Budget
City Budget Office	36.00	7.00	43.00
Civil Service Commissions	2.00	0.00	2.00
Community Police Commission	9.00	0.00	9.00
Community Safety and Communications Center	1.00	173.00	174.00
Department of Construction and Inspections	430.50	35.50	466.00
Department of Education and Early Learning	110.50	8.00	118.50
Department of Neighborhoods	64.00	11.50	75.50
Department of Parks and Recreation	937.88	20.75	958.63
Economic and Revenue Forecasts	1.00	2.00	3.00
Employees' Retirement System	28.00	(1.00)	27.00
Ethics and Elections Commission	7.40	2.00	9.40
Finance and Administrative Services	623.00	3.00	626.00
Human Services Department	398.75	1.50	400.25
Law Department	201.60	8.70	210.30
Legislative Department	100.50	0.00	100.50
Office for Civil Rights	35.50	3.00	38.50
Office of Arts and Culture	39.09	1.25	40.34
Office of Economic Development	36.00	4.00	40.00
Office of Emergency Management	15.00	0.00	15.00
Office of Hearing Examiner	5.00	0.00	5.00
Office of Housing	46.00	5.00	51.00
Office of Immigrant and Refugee Affairs	9.50	1.50	11.00
Office of Intergovernmental Relations	9.00	1.00	10.00
Office of Labor Standards	30.00	4.00	34.00
Office of Planning and Community Development	42.00	5.50	47.50
Office of Sustainability and Environment	31.50	0.00	31.50
Office of the City Auditor	10.00	0.00	10.00
Office of the Employee Ombud	4.00	2.00	6.00
Office of the Inspector General	15.00	2.50	17.50
Office of the Mayor	39.50	0.00	39.50
Seattle Center	216.43	(1.00)	215.43
Seattle City Light	1,792.80	9.00	1,801.80
Seattle Department of Human Resources	111.50	3.50	115.00
Seattle Department of Transportation	959.00	157.50	1,116.50
Seattle Fire Department	1,173.35	4.00	1,177.35
Seattle Information Technology	673.10	(15.60)	657.50
Seattle Municipal Court	205.85	0.50	206.35
Seattle Police Department	2,020.05	(252.00)	1,768.05
Seattle Public Utilities	1,440.30	38.00	1,478.30
Total Budgeted FTEs	11,910.60	245.60	12,156.20
Seattle Firefighters' Pension Fund	4.00	0.00	4.00
Seattle Police Relief and Pension Fund	3.00	0.00	3.00
Seattle Public Library	556.10	0.00	556.10
Total Citywide FTEs	12,473.70	245.60	12,719.30

Notes

Firefighters' Pension Fund, Police Relief and Pension Fund, and Seattle Public Library positions: Personnel figures are for informational purposes only. The Library's position list is established by the Library Board of Trustees, and positions for the Police and Firefighter Pension funds are set by their respective board members.

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General Fund (00100)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	126,537	58,328	63,193				
Budgetary Fund Balance Adjustment	(3,796)	0	(9,799)				
<i>Beginning Budgetary Fund Balance</i>	122,741	58,328	53,394	8,099	68,668	12,022	(24,476)
Sources of Funds							
Property Tax	344,813	356,740	360,500	373,767	385,102	387,677	391,977
Sales Tax	255,124	273,950	296,772	303,929	313,977	326,080	343,388
Business and Occupation Tax	249,321	263,570	298,232	317,427	334,836	350,796	369,071
Utility Tax	216,274	209,660	213,313	217,061	221,511	226,487	232,013
Other Taxes	2,714	17,016	20,970	13,482	13,892	14,162	14,220
Transportation Network Company Tax	0	5,022	5,563	9,113	11,666	13,191	14,443
Parking Meters	13,314	12,810	15,373	25,603	30,423	39,153	47,634
Court Fines and Forfeitures	46,053	49,925	44,381	48,110	50,887	55,397	55,546
Revenue from Other Public Entities	17,539	15,693	19,389	15,550	18,428	18,428	18,428
Service Charges & Reimbursements	6,986	11,455	11,614	77,800	12,740	14,728	15,645
Fund Balance Transfers (ERF, RSA, J&C, CRS-U)	50,414	73,020	73,020	159,586	0	0	0
Licenses, Permits, Interest Income and Other	69,979	64,464	62,903	71,603	78,879	78,931	80,062
Grants	105,551	13,340	20,442	12,836	26,172	8,314	8,714
Property Sale	0	0	0	0	0	0	0
Payroll Tax	0	214,284	200,139	0	0	0	0
Budget Adjustments							
Associated Revenues from Current Year CFD's			48,976				
Revenues from Current Year legislated ordinances			27,350				
<i>Total Budgetary Revenues</i>	1,378,082	1,580,950	1,718,938	1,645,866	1,498,514	1,533,343	1,591,142
Expenditures ⁽²⁾							
Arts, Culture & Recreation	117,617	114,839	114,839	129,600	124,832	126,049	126,958
Education & Human Services	151,425	186,354	186,354	211,683	189,073	189,604	190,066
Livable & Inclusive Communities	70,832	65,811	65,811	67,406	58,968	59,476	59,922
Public Safety	732,829	709,082	709,082	729,863	737,224	747,674	757,065
Utilities, Transportation & Environment	65,553	87,841	87,841	100,713	101,242	101,686	102,063
Administration	323,006	409,474	409,474	320,633	318,421	319,953	321,179
Emergency Fund Contribution	0	33,687	33,687	10,000	10,000	10,000	10,000
Revenue Stabilization Fund Contribution	0	0	0	15,400	15,400	15,400	15,400
Budget Adjustments							
Current Year Encumbrance CFD's			13,711				
Current Year Grant/Svc Contract/Capital/Legislated CFD's			93,493				
Supplemental Changes			49,941				
<i>Total Budgetary Expenditures</i>	1,461,262	1,607,088	1,764,233	1,585,297	1,555,159	1,569,841	1,582,653
<i>Ending Balance Sheet Adjustment</i>	13,833						
<i>Ending Budgetary Fund Balance</i>	53,394	32,189	8,099	68,668	12,022	(24,476)	(15,988)
Financial Reserves - Revenue							
Current Year Grant/Svc Contract/Capital/Legislated CFD Revenues	52,436						
Financial Reserves - Expense							
Current Year Encumbrance CFD's	13,711						
Current Year Grant/Svc Contract/Capital/Legislated Expenditure CFD's	96,052						
Planning Reserves							
Planning Reserves	8,286	32,189	21,641	66,093	156,074	265,984	393,881
<i>Total Reserves</i>	65,613	32,189	21,641	66,093	156,074	265,984	393,881
<i>Ending Unreserved Budgetary Fund Balance</i>	(12,219)	1	(13,542)	2,575	(144,052)	(290,461)	(409,869)

⁽¹⁾ Ordinance 124607 and 126489 authorized an interfund loan of \$275 million from multiple funds as bridge financing to be repaid by future tax proceeds and other anticipated revenues.

⁽²⁾ Expenditures in years 2023-2024 reflect the removal of 2022 one-time items, inflation of central costs, and inflation of medical benefits per maximum contract terms.

Judgment and Claims Fund (00126)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
<u>Beginning Budgetary Fund Balance</u>							
Beginning Balance Sheet Fund Balance	8,612	10,612	14,958				
Budgetary Fund Balance Adjustment	0	0	0				
<i>Beginning Budgetary Fund Balance</i>	8,612	10,612	14,958	9,958	9,958	12,654	15,250
<u>Sources of Funds</u>							
Legal Service Fees	203	0	0	0	0	0	0
City Litigation Recoveries	8	7,782	7,782	7,782	7,937	8,096	8,258
General Fund Contribution	20,238	19,788	19,788	22,467	25,612	26,124	26,647
Miscellaneous Revs-Other Rev	0	0	0	0	0	0	0
Operating Transfers In	0	0	0	0	0	0	0
<u>Budget Adjustments</u>							
Revenues from Current Year legislated ordinances							
<i>Total Budgetary Revenues</i>	20,449	27,570	27,570	30,248	33,549	34,220	34,905
<u>Expenditures</u>							
Judgment & Claims - Claims	2,515	3,524	3,524	3,524	3,595	3,685	3,777
Judgment & Claims - Litigation	9,841	22,837	22,837	22,837	23,293	23,876	24,473
Judgment & Claims - General	1	88	88	88	90	92	95
Judgment & Claims - Police Action	1,746	1,121	1,121	3,799	3,875	3,972	4,072
<u>Budget Adjustments</u>							
Current Year Grant/Svc Contract/Capital CFD's							
Supplemental Changes			5,000				
<i>Total Budgetary Expenditures</i>	14,103	27,570	32,570	30,248	30,853	31,625	32,415
<i>Ending Balance Sheet Adjustment</i>	0						
<i>Ending Budgetary Fund Balance</i>	14,958	10,612	9,958	9,958	12,654	15,250	17,739
<u>Financial Reserves - Expense</u>							
Current Year Grant/Svc Contract/Capital Expenditure CFD's	6,500		10,000	10,000	10,000	10,000	10,000
<i>Total Reserves</i>	6,500	0	10,000	10,000	10,000	10,000	10,000
<i>Ending Unreserved Budgetary Fund Balance</i>	8,458	10,612	(42)	(42)	2,654	5,250	7,739

Sweetened Beverage Tax (00155)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	17,194	103	6,096	(297)			
Budgetary Fund Balance Adjustment	81	0	0				
<i>Beginning Budgetary Fund Balance</i>	17,275	103	6,096	(297)	430	1,735	3,633
Sources of Funds							
Sweetened Beverage Tax	15,674	20,772	18,200	20,384	23,406	24,108	24,470
Transfer from General Fund				1,389			
Transfer from Coronavirus Local Fiscal Recovery Fund				945			
Budget Adjustments							
Associated Revenues from Current Year CFD's							
Revenues from Current Year legislated ordinances							
<i>Total Budgetary Revenues</i>	15,674	20,772	18,200	22,718	23,406	24,108	24,470
Expenditures							
Office of City Auditor	450	500	500	0	0	0	0
Office of Sustainability and Environment	10,382	5,930	5,930	5,948	5,978	6,008	6,038
Department of Education and Early Learning	10,897	7,808	7,808	7,832	7,871	7,911	7,950
Human Services Department	5,058	4,743	4,743	4,935	4,960	4,984	5,009
Department of Parks and Recreation	65	303	303	303	304	306	307
Department of Neighborhoods	0	1,473	1,243	2,973	2,988	3,003	3,018
Finance General							
Budget Adjustments							
Office of City Auditor			500				
Office of Sustainability and Environment			1,476				
Department of Education and Early Learning			1,581				
Human Services Department			387				
Department of Parks and Recreation			122				
Supplemental Changes							
<i>Total Budgetary Expenditures</i>	26,853	20,757	24,593	21,991	22,101	22,211	22,322
Ending Balance Sheet Adjustment							
<i>Ending Budgetary Fund Balance</i>	6,096	118	(297)	430	1,735	3,633	5,780
Financial Reserves - Revenue							
Current Year Grant/Svc Contract/Capital CFD Revenues							
Financial Reserves - Expense (Carryforwards)							
Office of City Auditor	500						
Office of Sustainability and Environment	1,476						
Department of Education and Early Learning	1,581						
Human Services Department	387						
Department of Parks and Recreation	122						
Planning Reserves							
Revenue Stabilization Reserve	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Worker Retraining	1,500	0	0	0	0	0	0
Planning Reserve	0	0	0	164	437	781	1,205
<i>Total Reserves</i>	3,500	2,000	2,000	2,164	2,437	2,781	3,205
<i>Ending Unreserved Budgetary Fund Balance</i>	2,596	(1,882)	(2,297)	(1,734)	(702)	852	2,575

Cumulative Reserve Subfund - Unrestricted (00164)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	16,198	4,408	22,475				
Budgetary Fund Balance Adjustment	(1,826)	0	(3,592)				
<i>Beginning Budgetary Fund Balance</i>	14,372	4,408	18,883	12,032	178	124	1,644
Sources of Funds							
Street Vacation Fees	8,579	2,515	3,623			1,445	
State Grants		0					
Federal Grants	1,726	0	1,425				
Investment Earnings	2,459	1,050	1,500	1,400	1,400	1,400	1,400
Miscellaneous Revenues	1,445	150					
Budget Adjustments							
Associated Revenues from Current Year CFD's			0				
Revenues from Current Year legislated ordinances			0				
<i>Total Budgetary Revenues</i>	14,209	3,715	6,548	1,400	1,400	2,845	1,400
Expenditures							
Debt Service Payments	2,634	3,032	3,032	1,216	1,211	1,077	1,073
Capital Project Spending	2,529	95	95	7,096	97	98	99
Tenant Relocation Assistance - Admin costs	123	142	142	142	146	150	155
Support to Operating Departments	4,421			300			
Transfer to General Fund				4,500			
Budget Adjustments							
Current Year Grant/Svc Contract/Capital CFD's			10,368				
Operating Underspend (FAS)			(237)				
<i>Total Budgetary Expenditures</i>	9,707	3,269	13,399	13,254	1,454	1,325	1,326
<i>Ending Balance Sheet Adjustment</i>	9						
<i>Ending Budgetary Fund Balance</i>	18,883	4,854	12,032	178	124	1,644	1,718
Financial Reserves - Expense							
Current Year Grant/Svc Contract/Capital Expenditure CFD's							
Planning Reserves							
King County Levy - Unallocated	623	623	623				
Parks Settlement Reserve	440	440	440				
Waterfront Pier 58 Reserve	3,345	3,791					
<i>Total Reserves</i>	4,408	4,854	1,063	0	0	0	0
<i>Ending Unreserved Budgetary Fund Balance</i>	14,475	(0)	10,969	178	124	1,644	1,718

Revenue Stabilization Fund (00166)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	57,764	31,742	31,742				
Budgetary Fund Balance Adjustment	0	0	0				
<i>Beginning Budgetary Fund Balance</i>	57,764	31,742	31,742	6,042	21,442	36,842	52,242
Sources of Funds							
General Fund Contributions	3,007	0	0	15,400	15,400	15,400	15,400
Budget Adjustments							
Associated Revenues from Current Year CFD's			0				
Revenues from Current Year legislated ordinances			0				
<i>Total Budgetary Revenues</i>	3,007	0	0	15,400	15,400	15,400	15,400
Expenditures							
Expenses	29,030	25,700	25,700	0	0	0	0
Budget Adjustments							
Current Year Encumbrance CFD's			0				
Current Year Grant/Svc Contract/Capital CFD's			0				
Supplemental Changes			0				
<i>Total Budgetary Expenditures</i>	29,030	25,700	25,700	0	0	0	0
<i>Ending Balance Sheet Adjustment</i>	0						
<i>Ending Budgetary Fund Balance</i>	31,742	6,042	6,042	21,442	36,842	52,242	67,642
Financial Reserves - Revenue							
Current Year Grant/Svc Contract/Capital CFD Revenues	0						
Financial Reserves - Expense							
Current Year Encumbrance CFD's	0						
Current Year Grant/Svc Contract/Capital Expenditure CFD's	0						
<i>Total Reserves</i>	0	0	0	0	0	0	0
<i>Ending Unreserved Budgetary Fund Balance</i>	31,742	6,042	6,042	21,442	36,842	52,242	67,642

Office of Labor Standards Fund (00190)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	2,066	1,427	2,636				
Budgetary Fund Balance Adjustment	0	0	70				
<i>Beginning Budgetary Fund Balance</i>	2,066	1,427	2,706	1,453	0	0	0
Sources of Funds							
General Fund Transfer	6,797	5,930	5,930	6,876	7,797	7,825	7,854
General Fund Transfer - Transportation Network Company Tax	0	346	2,096	3,801	3,803	3,804	3,806
Budget Adjustments							
Associated Revenues from Current Year CFD's			0				
Revenues from Current Year legislated ordinances			0				
<i>Total Budgetary Revenues</i>	6,797	6,276	8,026	10,678	11,600	11,630	11,660
Expenditures							
Office of Labor Standards	4,264	5,176	6,926	10,031	9,500	9,530	9,560
Business Outreach and Education	519	600	600	600	600	600	600
Community Outreach and Education	1,474	1,500	1,500	1,500	1,500	1,500	1,500
Budget Adjustments							
Current Year Encumbrance CFD's			253				
Current Year Grant/Svc Contract/Capital CFD's			0				
<i>Total Budgetary Expenditures</i>	6,257	7,276	9,279	12,131	11,600	11,630	11,660
<i>Ending Balance Sheet Adjustment</i>	99						
<i>Ending Budgetary Fund Balance</i>	2,706	427	1,453	0	0	0	0
Financial Reserves - Revenue							
Current Year Grant/Svc Contract/Capital CFD Revenues	0						
Financial Reserves - Expense							
Current Year Encumbrance CFD's	253						
Current Year Grant/Svc Contract/Capital Expenditure CFD's	0						
<i>Total Reserves</i>	253	0	0	0	0	0	0
<i>Ending Unreserved Budgetary Fund Balance</i>	2,453	427	1,453	0	0	0	0

(1) Ongoing budget items inflate by 0.5% each year, with the exception of \$3.5m within the Office of Labor Standards BSL, which is allocated to the Driver Resolution Center and capped at \$3.5m by resolution.

Cable TV Franchise Fund (10101)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	(629)	768	873				
Budgetary Fund Balance Adjustment	7		(25)				
<i>Beginning Budgetary Fund Balance</i>	(622)	768	848	1,097	604	248	433
Sources of Funds							
Franchise Fees ¹	5,417	6,550	6,073	5,426	4,887	4,402	3,964
PEG Support Fees	533	572	552	493	444	400	360
Misc. Revenues/Rebates ²	18	0	175	0	0	0	0
Interest Earnings	2	22	20	2	2	2	
2019 True Up ³	593						
2020 True Up ³	1,106	0	600	0	0	0	0
2021 True Up ³	0	0	0	0	0	0	0
Budget Adjustments							
Associated Revenues from Current Year CFD's			0				
Revenues from Current Year legislated ordinances			0				
<i>Total Budgetary Revenues</i>	7,669	7,144	7,420	5,921	5,334	4,804	4,325
Expenditures							
Leadership and Administration BSL	136	953	953	1,080	1,092	1,105	1,118
Technology Infrastructure BSL	2	0	0	0	0	0	0
Frontline Services & Workplace BSL	5,679	5,527	5,527	4,703	4,727	4,750	4,774
Digital Security & Risk BSL		0	0	0	0	0	0
Applications BSL	74	298	298	228	229	230	231
Capital Improvement Projects BSL	251	337	337	345	347	349	351
Client Solutions BSL	34	57	57	58	58	59	59
Future Reductions	0	0	0	0	(763)	(1,874)	(2,423)
Budget Adjustments							
Current Year Encumbrance CFD's			0				
Current Year Grant/Svc Contract/Capital CFD's			0				
Supplemental Changes			0				
<i>Total Budgetary Expenditures</i>	6,199	7,171	7,171	6,414	5,690	4,619	4,110
<i>Ending Balance Sheet Adjustment</i>	0						
<i>Ending Budgetary Fund Balance</i>	848	741	1,097	604	248	433	648
Financial Reserves - Revenue							
Current Year Grant/Svc Contract/Capital CFD Revenues	0						
Financial Reserves - Expense							
Current Year Encumbrance CFD's	0						
Current Year Grant/Svc Contract/Capital Expenditure	0						
Planning Reserves							
Planning Reserves-Expenditures					188	343	528
in-kind donations) ⁴	0	0	0	30	60	90	120
<i>Total Reserves</i>	0	0	0	30	248	433	648
<i>Ending Unreserved Budgetary Fund Balance</i>	848	741	1,097	574	0	0	0

Assumptions

¹ Revenue projections reflect a continuing decline in Franchise Fees and associated PEG revenues. In addition, one of the three Cable providers, CenturyLink, ended its Cable service as of 12/31/20, with only a modest amount of Nov/Dec franchise fee revenue from CenturyLink arriving in 2021.

² 2021 Revenues came from a \$150,000 settlement with CenturyLink to wrap up that franchise agreement plus one-time corrective payments from Comcast for prior year shortfalls for Franchise Fees & PEG.

³ This represents a transfer from ITD fund 50410.

⁴ Placeholder for potential impacts of FCC Order 621; franchise fees and in-kind donations.

Emergency Fund (10102)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	64,952	47,110	52,199				
Budgetary Fund Balance Adjustment	0	0	0				
<i>Beginning Budgetary Fund Balance</i>	64,952	47,110	52,199	33,660	43,660	53,660	63,660
Sources of Funds							
General Fund Contributions	1,923	33,687	0	10,000	10,000	10,000	10,000
Budget Adjustments							
Associated Revenues from Current Year CFD's			0				
Revenues from Current Year legislated ordinances			0				
<i>Total Budgetary Revenues</i>	1,923	33,687	0	10,000	10,000	10,000	10,000
Expenditures							
Expenses	14,677	47,050	47,050	0	0	0	0
Budget Adjustments							
Current Year Encumbrance CFD's			5,176				
Current Year Grant/Svc Contract/Capital CFD's			0				
Supplemental Changes			(33,687)				
<i>Total Budgetary Expenditures</i>	14,677	47,050	18,539	0	0	0	0
<i>Ending Balance Sheet Adjustment</i>	0						
<i>Ending Budgetary Fund Balance</i>	52,199	33,747	33,660	43,660	53,660	63,660	73,660
Financial Reserves - Revenue							
Current Year Grant/Svc Contract/Capital CFD Revenues	0						
Financial Reserves - Expense							
Current Year Encumbrance CFD's	0						
Current Year Grant/Svc Contract/Capital Expenditure CFD's	5,176						
<i>Total Reserves</i>	5,176	0	0	0	0	0	0
<i>Ending Unreserved Budgetary Fund Balance</i>	47,023	33,747	33,660	43,660	53,660	63,660	73,660

Industrial Insurance Fund (10110)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	7,201	5,045	3,947				
<i>Beginning Budgetary Fund Balance</i>	7,201	5,045	3,947	3,653	6,163	6,254	6,825
Sources of Funds							
Department Contributions	20,212	23,808	24,241	36,116	35,787	38,860	41,354
<i>Total Budgetary Revenues</i>	20,212	23,808	24,241	36,116	35,787	38,860	41,354
Expenditures							
Claims	14,617	14,476	14,476	22,895	24,990	27,275	29,475
Pension Payout (Rate Funded Departments)	0	500	500	800	500	500	500
Labor & Industries Assessments/Insurance	5,550	4,908	5,716	5,888	6,065	6,247	6,434
Administration	3,300	4,057	3,842	4,023	4,143	4,267	4,395
<i>Total Budgetary Expenditures</i>	23,467	23,941	24,535	33,606	35,697	38,289	40,804
<i>Ending Budgetary Fund Balance</i>	3,947	4,912	3,653	6,163	6,254	6,825	7,375
Planning Reserves							
Policy Reserve (25% of Claims)	3,654	3,619	3,619	5,724	6,247	6,819	7,369
Pension Payouts (non-rate depts)	0	0	433	433	0	0	0
<i>Total Reserves</i>	3,654	3,619	4,052	6,157	6,247	6,819	7,369
<i>Ending Unreserved Budgetary Fund Balance</i>	293	1,293	(399)	6	6	6	6

Unemployment Insurance (10111)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adoped	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	1,062	598	1,619				
Budgetary Fund Balance Adjustment	0	0	0				
<i>Beginning Budgetary Fund Balance</i>	1,062	598	1,619	1,409	877	877	877
Sources of Funds							
Unemployment Compensation Contributions	2,617	4,706	2,300	1,977	2,380	2,440	2,500
<i>Total Budgetary Revenues</i>	2,617	4,706	2,300	1,977	2,380	2,440	2,500
Expenditures							
Claims	1,965	4,706	2,480	2,480	2,350	2,409	2,469
Services	95	30	30	30	30	31	32
<i>Total Budgetary Expenditures</i>	2,060	4,736	2,510	2,510	2,380	2,440	2,500
<i>Ending Balance Sheet Adjustment</i>	0						
<i>Ending Budgetary Fund Balance</i>	1,619	568	1,409	877	877	877	877
Planning Reserves							
Contingency Reserves	500	500	500	500	500	500	500
<i>Total Reserves</i>	500	500	500	500	500	500	500
<i>Ending Unreserved Budgetary Fund Balance</i>	1,119	68	909	377	377	377	377

Health Care Fund (10112)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
<u>Beginning Budgetary Fund Balance</u>							
Beginning Balance Sheet Fund Balance	85,516	92,265	96,563				
<i>Beginning Budgetary Fund Balance</i>	85,516	92,265	96,563	92,852	92,420	91,450	89,793
<u>Sources of Funds</u>							
Department Contributions	221,358	229,467	235,051	254,261	270,788	288,389	307,135
Employee Contributions	37,972	39,456	37,788	38,543	39,314	40,100	40,902
Miscellaneous	8,386	6,747	8,643	8,908	9,114	9,315	9,510
<i>Total Budgetary Revenues</i>	267,716	275,670	281,481	301,713	319,216	337,805	357,547
<u>Expenditures</u>							
Healthcare Claims	252,035	272,901	280,102	296,961	314,862	333,871	354,056
Professional Services	4,634	2,770	5,090	5,184	5,324	5,590	5,870
<i>Total Budgetary Expenditures</i>	256,669	275,670	285,193	302,145	320,186	339,461	359,926
<i>Ending Budgetary Fund Balance</i>	96,563	92,265	92,852	92,420	91,450	89,793	87,414
<u>Planning Reserves</u>							
Health Care Claims Reserve	96,563	92,265	92,852	92,420	91,450	89,793	87,414
<i>Total Reserves</i>	96,563	92,265	92,852	92,420	91,450	89,793	87,414
<i>Ending Unreserved Budgetary Fund Balance</i>	0	0	0	0	0	0	0

Group Term Life Fund (10113)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	1,006	1,013	1,077				
Budgetary Fund Balance Adjustment	(11)	0	(31)				
<i>Beginning Budgetary Fund Balance</i>	995	1,013	1,046	1,046	1,046	1,046	1,012
Sources of Funds							
Interest	23	18	18	18	18	18	19
Employee Contributions - GTL & AD&D	3,586	3,572	3,572	3,572	3,644	3,717	3,791
Employee Contributions - LTD	2,163	2,269	2,269	2,269	2,314	2,361	2,408
Department Contributions - GTL	516	550	550	550	561	572	584
Department Contributions - LTD	217	254	254	254	259	265	270
<i>Total Budgetary Revenues</i>	6,505	6,663	6,663	6,663	6,797	6,933	7,071
Expenditures							
GTL - Group Term Life Ins. & ADD	4,257	4,140	4,140	4,140	4,223	4,329	4,437
LTD - Long Term Disability	2,197	2,523	2,523	2,523	2,574	2,638	2,704
<i>Total Budgetary Expenditures</i>	6,453	6,663	6,663	6,663	6,797	6,967	7,141
<i>Ending Budgetary Fund Balance</i>	1,046	1,013	1,046	1,046	1,046	1,012	943
Planning Reserves							
<i>Total Reserves</i>	0	0	0	0	0	0	0
<i>Ending Unreserved Budgetary Fund Balance</i>	1,046	1,013	1,046	1,046	1,046	1,012	943

Park and Recreation Fund (10200)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	22,553	6,265	41,636	12,575	7,861	6,917	5,042
Budgetary Fund Balance Adjustment	(594)	0	(1,703)				
<i>Beginning Budgetary Fund Balance</i>	21,959	6,265	39,933	12,575	7,861	6,917	5,042
Sources of Funds							
Athletic Facility Fees	944	2,198	2,198	4,038	4,038	4,038	4,038
Building/Oth Space Rent	0	72	72	72	72	72	72
Concession Proceeds	41	80	80	80	80	80	80
Exhibit Admission Charges	2	569	569	569	569	569	569
General Government-Other Rev	3,200	2,524	2,524	2,510	2,510	2,510	2,510
Lt Space/Facilities Leases	2,863	669	669	1,006	1,026	1,047	1,067
Miscellaneous Revs-Other Rev	14	857	857	891	891	891	891
Other Private Contrib & Dons	99	452	452	452	452	452	452
Other Rents & Use Charges	1,299	747	747	828	828	828	828
Parking Fees	26	40	40	79	79	79	79
Recoveries	1,052	1,076	1,076	1,176	1,176	1,176	1,176
Recreation Education Fees	710	1,628	1,628	4,288	4,288	4,288	4,288
Recreation Activities Fees	12,675	12,916	12,916	13,337	13,337	13,337	13,337
Recreation Admission Fees	792	725	725	2,489	2,489	2,489	2,489
Recreation Shared Revs Arc	0	384	384	1,013	1,013	1,013	1,013
Resource Recovery Rev	2,945	2,990	2,990	3,022	3,022	3,022	3,022
Sales Of Merchandise	122	13	13	27	27	27	27
St Space Facilities Rentals	1,008	1,817	1,817	5,081	5,183	5,286	5,392
Community Dev Block Grant		808	808	808	808	808	808
Capital Contributions	12,609	1,005	1,005	1,005	1,176	1,176	1,176
Federal and State Grants	246	0	0	1,500	0	0	0
Public Benefit Offset/TI Offset	(2,841)	0	0	0	0	0	0
COVID-19 Planning Program		6,420	6,420	0	0	0	0
Interest Earned	401	0	0	0	0	0	0
Budget Adjustments							
Associated Revenues from Current Year CFD's			18,146	0	0	0	0
Revenues from Current Year legislated ordinances			10,824	0	0	0	0
<i>Total Budgetary Revenues</i>	38,207	37,990	66,960	44,271	43,063	43,187	43,314
Expenditures							
Building For The Future	2,014	1,995	1,995	6,900	900	900	900
Debt and Special Funding	239	2,931	2,931	171	168	173	173
Fix It First	1,366	7,801	7,801	913	913	913	913
Parks and Facilities Maintenance and Repairs	2,928	0	0	5,207	5,337	5,471	5,607
Leadership and Administration	29	4,297	4,297	2,216	2,271	2,328	2,386
Departmentwide Programs	(9)	0	0	8,405	8,615	8,830	9,051
Parks & Open Space	158	12,381	12,381		0	0	0
Recreation Facility Programs	3,031	104	104	12,252	12,558	12,872	13,194
Golf Programs	9,667	900	900	12,818	13,138	13,467	13,803
Seattle Conservation Corps	2,542	168	168	0	0	0	0
Zoo and Aquarium Programs	1	913	913	104	106	109	112
COVID-19 Planning Program		6,420	6,420	0	0	0	0
Budget Adjustments							
Current Year Grant/Svc Contract/Capital CFD's			44,056				
Supplemental Changes			12,351				
<i>Total Budgetary Expenditures</i>	21,966	37,911	94,318	48,985	44,007	45,063	46,140
<i>Ending Balance Sheet Adjustment</i>	1,734						
<i>Ending Budgetary Fund Balance</i>	39,933	6,344	12,575	7,861	6,917	5,042	2,217
Financial Reserves - Revenue							
Current Year Grant/Svc Contract/Capital CFD Revenues	18,146						
Financial Reserves - Expense							
Current Year Grant/Svc Contract/Capital Expenditure CFD's	44,056						
Planning Reserves							
Golf Reserve	0	1,000	1,000	0	0	0	0
Athletic Field Operating Reserve	0	500	500	500	500	500	500
SPU Reservoir Use Fees	0	600	600	600	600	600	600
Cash Flow Reserve	0	2,500	2,500	1,143	1,143	1,143	1,143
CBO Planning Reserves	0	0	0	568	1,511	2,699	4,177
Lake City Community Center	0	0	0	5,000	5,000	5,000	5,000
Tree Remediation Funding Reserve	0	150	150	50	0	0	0
<i>Total Reserves</i>	25,910	4,750	4,750	7,861	8,754	9,942	11,420
<i>Ending Unreserved Budgetary Fund Balance</i>	14,023	1,594	7,825	(0)	(1,837)	(4,900)	(9,204)

Footnotes

SPR will evaluate options to address increased base operating costs due to inflation as part of its next MPD 6-year planning cycle.

The outyears of the financial plan do not make any assumptions regarding increases to SPR's fees and charges. Once the City emerges from the COVID-19 pandemic and decision are made regarding the next MPD spending plan, SPR will assess its fees & charges to consider inflationary and/or other changes.

Move Seattle Levy (10398)

Amounts in \$1,000s	2020 Actuals	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected**
Beginning Budgetary Fund Balance						
Beginning Balance Sheet Fund Balance	68,734	70,351				
Budgetary Fund Balance Adjustment	(850)	(4,733)				
<i>Beginning Budgetary Fund Balance</i>	67,884	65,618	22,208	3,610	248	9,234
Sources of Funds						
311010 - Real & Personal Property Taxes	101,502	104,876	106,142	108,359	110,621	1,153
322260 - Nonbus Lic&Perm-Meter Hood Fee	0	0	0	0	0	0
331110 - Direct Fed Grants	0	0	0	0	0	0
332010 - Fed Entitlmnt-Forfeited Prop	0	0	0	0	0	0
344900 - Transportation-Other Rev	276	0	0	0	0	0
360020 - Inv Earn-Residual Cash	1,308	1,000	0	0	0	0
360150 - Interest On Loan Payoffs	47	0	0	0	0	0
360900 - Miscellaneous Revs-Other Rev	212	0	0	0	0	0
Budget Adjustments						
Associated Revenues from Current Year CFD's	0	0	0	0	0	0
Revenues from Current Year legislated ordinances	0	0	0	0	0	0
<i>Total Budgetary Revenues</i>	103,345	105,876	106,142	108,359	110,621	1,153
Expenditures						
Safe Routes	23,329	37,678	31,758	23,555	19,981	95
Maintenance & Repair	51,291	58,904	58,356	41,023	46,491	49
Congestion Relief	31,846	52,203	34,626	31,873	15,163	1,485
Other	(225)	502	0	170	0	0
Other	(225)	502	0	170	0	0
Budget Adjustments						
Current Year Encumbrance CFD's						
Current Year Grant/Svc Contract/Capital CFD's						
<i>Total Budgetary Expenditures</i>	106,241	149,286	124,740	96,621	81,636	1,628
<i>Ending Balance Sheet Adjustment</i>	630	0	0	0	0	0
<i>Ending Budgetary Fund Balance</i>	65,618	22,208	3,610	15,348	29,234	8,759
Financial Reserves - Revenue						
Current Year Grant/Svc Contract/Capital CFD Revenues	0	0	0	0	0	0
Financial Reserves - Expense						
Current Year Encumbrance CFD's	0	0	0	0	0	0
Current Year Grant/Svc Contract/Capital Expenditure CFD's	0	0	0	0	0	0
Planning Reserves						
Reserve A*	0	0	0	15,100	20,000	8,000
Reserve B	0	0	0	0	0	0
Reserve C	0	0	0	0	0	0
<i>Total Reserves</i>	0	0	0	15,100	20,000	8,000
<i>Ending Unreserved Budgetary Fund Balance</i>	65,618	22,208	3,610	248	9,234	759

* Move Seattle fund balance to be programmed to specific levy projects through Council legislation in 2022.

**The Levy expires in 2026.

Library Fund (10410)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	2,716	1,632	4,684				
Budgetary Fund Balance Adjustment	(9)	0	(2)				
<i>Beginning Budgetary Fund Balance</i>	2,707	1,632	4,682	1,766	711	623	666
Sources of Funds							
General Subfund Support	59,843	54,302	54,302	60,491	61,494	61,801	62,110
Quarterly Supplemental	(2,842)	0	0	0	0	0	0
Fines & Fees	90	140	63	120	200	204	208
Parking - Central Library	16	225	100	175	225	300	306
Copy & Print Services	26	135	60	100	180	184	187
Space Rental	19	94	35	50	100	150	150
Salvage Sales/Materials	13	0	48	60	75	77	78
Interdepartmental Support	0	26	26	26	27	27	28
Miscellaneous Revenue	1	3	2	3	3	3	3
Grants	207	0	0	0	0	0	0
Budget Adjustments							
Associated Revenues from Current Year CFD's			6				
<i>Total Budgetary Revenues</i>	57,372	54,925	54,641	61,025	62,303	62,746	63,070
Expenditures							
Chief Librarian's Office	681	485	601	537	540	542	545
Institutional & Strategic Advancement	1,360	899	954	1,165	1,171	1,177	1,183
Human Resources	2,176	2,096	2,339	2,814	2,828	2,842	2,857
Administrative Services	9,178	9,313	8,977	10,103	10,153	10,204	10,255
Library Programs & Services	43,518	42,402	42,324	47,461	47,698	47,937	48,177
Budget Adjustments							
Current Year Encumbrance CFD's			2,048				
Current Year Grant/Svc Contract/Capital CFD's			6				
Supplemental Changes			309				
<i>Total Budgetary Expenditures</i>	56,912	55,194	57,557	62,081	62,391	62,703	63,016
<i>Ending Balance Sheet Adjustment</i>	1,515	0	0	0	0	0	0
<i>Ending Budgetary Fund Balance</i>	4,682	1,363	1,766	711	623	666	720
Financial Reserves - Revenue							
Current Year Grant/Svc Contract/Capital CFD Revenues	6						
Financial Reserves - Expense							
Current Year Encumbrance CFD's	2,048						
Current Year Grant/Svc Contract/Capital Expenditure CFD's	6						
Planning Reserves							
N/A	0	0	0	0	0	0	0
<i>Total Reserves</i>	2,048	0	0	0	0	0	0
<i>Ending Unreserved Budgetary Fund Balance</i>	2,634	1,363	1,766	711	623	666	720

Seattle Streetcar Operations Fund (10800)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	(2,807)	1,476	62				
Budgetary Fund Balance Adjustment	4	0	(49)				
<i>Beginning Budgetary Fund Balance</i>	(2,803)	1,476	13	878	1,430	1,622	1,875
Sources of Funds							
FHSC Orca Revenue	265	588	261	798	1,050	1,082	1,114
Farebox - First Hill	0	40	18	51	67	69	71
FTA Funds - First Hill	0	700	700	700	290	290	290
FTA - First Hill (CARES ACT credits via KC Metro)	650	0	721	0	0	0	0
Sponsorship - First Hill	0	12	0	16	20	20	20
Sound Transit - First Hill	5,000	5,000	5,000	5,000	5,000	0	0
KCM Contribution	1,550	1,550	1,597	1,644	1,694	1,745	872
SLU Orca Revenue	152	484	150	309	645	664	684
Farebox - South Lake Union	16	60	19	34	72	74	76
FTA Funds - South Lake Union	0	300	300	300	140	140	140
FTA - SLU (CARES ACT credits via KC Metro)	504	0	559	0	0	0	0
Sponsorship - South Lake Union	85	120	75	160	200	200	200
Donations and Service Contributions - SLU	245	254	254	263	272	282	0
Fairview Lease	89	0	0	0	0	0	0
King County Reconciliation 2019	200	0	0	0	0	0	0
Other							
CPT Ongoing Transfers	5,550	5,296	5,296	5,266	6,526	12,219	12,463
CARES/CRSSA Federal COVID Relief Funds	0	0	1,474	0	0	0	0
Technical Adjustment - Interest & Investment	28	0	0	0	0	0	0
<i>Total Budgetary Revenues</i>	14,336	14,403	16,423	14,542	15,975	16,784	15,931
Expenditures							
SLU Annual O&M Costs (SDOT)	494	621	621	605	659	679	699
SLU Annual O&M Costs (KCM)	3,034	3,603	3,603	3,719	4,303	4,518	4,744
SLU King County Reconciliation (2020)			(10)				
<i>Total SLU Expenditures</i>	3,528	4,224	4,224	4,324	4,962	5,197	5,443
FHSC Annual O&M Costs (SDOT)	1,120	1,337	1,337	1,353	1,418	1,461	1,504
FHSC Annual O&M Costs (KCM)	6,879	8,129	8,129	8,313	9,403	9,873	10,367
FHSC King County Reconciliation (2020)			1,020				
<i>Total First Hill Expenditures</i>	7,999	9,466	9,466	9,666	10,821	11,334	11,871
Budget Adjustments							
Current Year Encumbrance CFD's			858				
<i>Total Budgetary Expenditures</i>	11,527	13,691	15,558	13,991	15,783	16,530	17,314
<i>Ending Balance Sheet Adjustment</i>	8						
<i>Ending Budgetary Fund Balance</i>	13	2,189	878	1,430	1,622	1,875	492
Planning Reserves	0	0	0	67	178	318	492
Mid-Life Streetcar Overhaul				1,300	1,400	1,500	
Reserve against Fund Balance	0	2,100	0	0	0	0	0
<i>Total Reserves</i>	0	2,100	0	1,367	1,578	1,818	492
<i>Ending Unreserved Budgetary Fund Balance</i>	13	89	878	63	44	57	0

Seattle Center Fund (11410)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	(420)	(1,423)	(4,117)	(14,863)	(13,446)	(11,692)	(9,554)
Budgetary Fund Balance Adjustment	(287)	0	(230)				
<i>Beginning Budgetary Fund Balance</i>	(707)	(1,423)	(4,347)	(14,863)	(13,446)	(11,692)	(9,554)
Sources of Funds							
Parking	1,943	1,770	1,800	6,599	6,764	6,933	7,106
Leases	1,165	1,309	1,590	3,811	3,906	4,004	4,104
Armory	220	194	30	1,675	1,728	1,783	1,838
Rent/Catering/Festivals	286	255	(240)	1,873	2,020	2,170	2,225
Reimbursables	81	252	134	802	823	843	864
Sponsorship	292	400	1,553	2,019	2,108	2,123	2,134
Monorail	113	8	37	898	1,011	1,203	1,494
Arena Lease	0	387	387	1,018	1,051	1,084	1,118
FTA Grant Money	0	1,255	1,255	1,255	1,255	1,255	1,255
Miscellaneous	963	859	859	787	772	792	812
ORCA/NODOMAP	1,500	0	0	0	0	0	0
COVID Grant Funds	1,272	0	2,291	0	0	0	0
Budget Adjustments							
Associated Revenues from Current Year CFD's			0				
Revenues from Current Year legislated ordinances			0				
<i>Total Budgetary Revenues</i>	7,834	6,689	9,696	20,738	21,437	22,190	22,950
Expenditures							
Campus	7,728	12,201	14,096	14,936	15,234	15,539	15,850
Leadership & Administration	4,017	3,422	3,422	3,131	3,193	3,257	3,322
McCaw Hall	0	2	0	0	0	0	0
Building and Campus Improvements	146	155	155	0	0	0	0
Monorail Rehabilitation	0	1,255	1,255	1,255	1,255	1,255	1,255
ORCA/NODOMAP	101	0	1,283	0	0	0	0
Loan Repayment	0	0	0	0	0	0	0
Budget Adjustments							
Current Year Encumbrance CFD's			0				
Current Year Grant/Svc Contract/Capital CFD's			0				
Supplemental Changes			0				
<i>Total Budgetary Expenditures</i>	11,991	17,035	20,211	19,321	19,683	20,051	20,427
<i>Ending Balance Sheet Adjustment</i>	517						
<i>Ending Budgetary Fund Balance</i>	(4,347)	(11,769)	(14,863)	(13,446)	(11,692)	(9,554)	(7,031)
Financial Reserves - Revenue							
Current Year Grant/Svc Contract/Capital CFD Revenues	0						
Financial Reserves - Expense							
Current Year Encumbrance CFD's	0						
Current Year Grant/Svc Contract/Capital Expenditure CFD's	0						
Planning Reserves							
Long Term Receivables	0	439	0	0	0	0	0
Planning Reserve	0	0	0	510	1,355	2,421	3,748
<i>Total Reserves</i>	0	439	0	510	1,355	2,421	3,748
<i>Ending Unreserved Budgetary Fund Balance</i>	(4,347)	(12,207)	(14,863)	(13,956)	(13,047)	(11,975)	(10,779)

(1) ORD 126218 authorized an interfund loan of \$18 million from the REET II Capital Projects Fund (30020) to the Seattle Center Fund (11410), to be repaid by 2033 to avoid a permanent diversion of funds in compliance with BARS Section 3.9.1.

Seattle Center McCaw Hall Fund (11430)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	2,554	844	1,580	4,780	5,037	5,300	5,605
Budgetary Fund Balance Adjustment	(15)	0	(49)				
<i>Beginning Budgetary Fund Balance</i>	2,539	844	1,531	4,780	5,037	5,300	5,605
Sources of Funds							
Rent/Catering	266	1,312	669	2,483	2,532	2,583	2,635
Reimbursables	341	808	738	2,401	2,449	2,498	2,548
Sponsorship	21	0	0	0	0	0	0
Grant	0	0	2,152	0	0	0	0
Other	62	0	0	462	471	480	490
Budget Adjustments							
Associated Revenues from Current Year CFD's			0	0	0	0	0
Revenues from Current Year legislated ordinances			2,152	0	0	0	0
<i>Total Budgetary Revenues</i>	690	2,120	5,710	5,345	5,452	5,561	5,672
Expenditures							
McCaw Hall	1,744	2,903	2,401	5,027	5,128	5,256	5,388
Debt	58	61	61	61	60	0	0
Budget Adjustments							
Current Year Encumbrance CFD's			0	0	0	0	0
Current Year Grant/Svc Contract/Capital CFD's			0	0	0	0	0
Supplemental Changes			0	0	0	0	0
<i>Total Budgetary Expenditures</i>	1,802	2,964	2,462	5,088	5,188	5,256	5,388
<i>Ending Balance Sheet Adjustment</i>	105						
<i>Ending Budgetary Fund Balance</i>	1,531	()	4,780	5,037	5,300	5,605	5,890
Financial Reserves - Revenue							
Current Year Grant/Svc Contract/Capital CFD Revenues	0						
Financial Reserves - Expense							
Current Year Encumbrance CFD's	0						
Current Year Grant/Svc Contract/Capital Expenditure CFD's	0						
Planning Reserves							
McCaw Hall Reserve Fund	1,531	0	4,780	4,906	4,951	4,981	4,924
Planning Reserve	0	0	0	131	349	624	966
<i>Total Reserves</i>	1,531	0	4,780	5,037	5,300	5,605	5,890
<i>Ending Unreserved Budgetary Fund Balance</i>		()	0	0	0	0	0

Municipal Arts Fund (12010)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
<u>Beginning Budgetary Fund Balance</u>							
Beginning Balance Sheet Fund Balance	11,578	11,269	13,347				
Budgetary Fund Balance Adjustment	(119)	0	(379)				
<i>Beginning Budgetary Fund Balance</i>	11,459	11,269	12,968	8,889	6,815	4,713	2,864
<u>Sources of Funds</u>							
1% for Art	3,898	3,169	3,169	3,161	1,758	1,793	1,829
Collection Management Fees	371	267	267	272	277	283	289
Interest Earnings	225	110	110	112	114	117	119
Misc Revenues	8	20	20	20	21	21	22
<u>Budget Adjustments</u>							
Associated Revenues from Current Year CFD's			0				
Revenues from Current Year legislated ordinances			0				
<i>Total Budgetary Revenues</i>	4,501	3,566	3,566	3,565	2,171	2,214	2,258
<u>Expenditures</u>							
Public Art - Utilities (MO-AR-2VMA010)	553	1,438	1,438	3,821	2,418	2,162	2,216
Public Art - Non-Utilities (MO-AR-2VMA011)	1,216	1,020	1,020	555	566	580	595
Collection Management (MO-AR-2VMA012)	235	254	254	43	44	45	46
Leadership and Administration (BO-AR-VA150)	971	967	967	992	1,012	1,038	1,064
Conservation (MO-AR-2VMA02)	60	199	199	228	233	239	245
<u>Budget Adjustments</u>							
Current Year Encumbrance CFD's			1,294				
Supplemental Changes			2,471				
<i>Total Budgetary Expenditures</i>	3,035	3,879	7,644	5,639	4,273	4,063	4,165
<i>Ending Balance Sheet Adjustment</i>	43						
<i>Ending Budgetary Fund Balance</i>	12,968	10,956	8,889	6,815	4,713	2,864	957
<u>Financial Reserves - Expense</u>							
Current Year Encumbrance CFD's	1,294						
<u>Planning Reserves</u>							
Planning Reserve	0	0	0	69	183	327	506
<i>Total Reserves</i>	1,294	0	0	69	183	327	506
<i>Ending Unreserved Budgetary Fund Balance</i>	11,674	10,956	8,889	6,746	4,530	2,537	451

Wheelchair Accessible Fund (12100)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Revised Beginning Fund Balance							
Beginning Fund Balance	7,420	7,420	7,788	7,483	7,264	7,036	6,796
Technical Adjustments	(72)	(72)	(220)				
<i>Revised Beginning Fund Balance</i>	7,349	7,348	7,568	7,483	7,264	7,036	6,796
Sources of Funds							
Fees	1,005	1,015	1,015	996	1,016	1,036	1,057
Investment Earnings							
<i>Source of Funds Total</i>	1,005	2,589	1,015	996	1,016	1,036	1,057
Expenditures							
Wheelchair Accessible Services Program	789	1,100	1,100	1,214	1,244	1,275	1,307
Associated Revenues from 2020 Auto Carry Forward appropriations (into 2021) for Grants/Svc Contracts/Capital Projects)			20				
<i>Total Budgetary Expenditures</i>	789	1,100	1,100	1,214	1,244	1,275	1,307
<i>Ending Balance Sheet Adjustment</i>	3						
<i>Ending Budgetary Fund Balance</i>	7,568	8,838	7,483	7,264	7,036	6,796	6,546
Financial Reserves - Expense							
2020 Encumbrance CFD's	20						
<i>Total Reserves</i>	20	0	0	0	0	0	0
<i>Ending Unreserved Fund Balance</i>	7,568	8,838	7,483	7,264	7,036	6,796	6,546

¹ City Council authorized an interfund loan in Ordinance 120195 of up to \$10 million (\$8 million from the Fleet Capital Fund and \$2 million from the Wheelchair Accessible Fund) to the Finance and Administrative Services Fund, to be repaid within three years to avoid a permanent diversion of funds in compliance with BARS Section 3.9.1.

Short-Term Rental Tax Fund (12200)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	0	1,053	4,871				
Budgetary Fund Balance Adjustment	0	0	(116)				
<i>Beginning Budgetary Fund Balance</i>	0	1,053	4,755	668	68	404	1,187
Sources of Funds							
Short Term Rental Tax	7,989	5,775	5,775	9,807	10,809	11,347	11,653
Budget Adjustments							
Revenues from Current Year legislated ordinances			1,415				
<i>Total Budgetary Revenues</i>	7,989	5,775	7,190	9,807	10,809	11,347	11,653
Expenditures							
Equitable Development Initiative (OPCD)	1,228	285	285	5,000	5,000	5,000	5,000
Permanent Supportive Housing (HSD)	0	3,300	3,300	3,399	3,467	3,554	3,643
Debt Service	2,006	2,011	2,011	2,009	2,005	2,010	2,010
Budget Adjustments							
Current Year Encumbrance CFD's			999				
Current Year Grant/Svc Contract/Capital CFD's			3,281				
3Q Supplemental (EDI)			1,400				
<i>Total Budgetary Expenditures</i>	3,234	5,596	11,276	10,408	10,473	10,564	10,653
<i>Ending Balance Sheet Adjustment</i>	0						
<i>Ending Budgetary Fund Balance</i>	4,755	1,232	668	68	404	1,187	2,187
Financial Reserves - Revenue							
Current Year Grant/Svc Contract/Capital CFD Revenues	0						
Financial Reserves - Expense							
Current Year Encumbrance CFD's (EDI)	999						
Current Year Grant/Svc Contract/Capital Expenditure CFD's	3,281						
Planning Reserves							
Planning Reserve	0	0	0	0	0	0	0
<i>Total Reserves</i>	4,280	0	0	0	0	0	0
<i>Ending Unreserved Budgetary Fund Balance</i>	475	1,232	668	68	404	1,187	2,187

Note:

The 2022-2025 allocation for EDI is a fixed amount and does not increase with inflation.
The 2022-2025 allocations for debt service are in alignment with CBO's debt service projections.

Election Vouchers Fund (12300)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	4,779	7,016	7,450				
Budgetary Fund Balance Adjustment	(52)	0	(216)				
<i>Beginning Budgetary Fund Balance</i>	4,727	7,016	7,233	3,115	5,247	2,721	4,993
Sources of Funds							
Democracy Voucher Program Levy	3,056	3,000	3,000	3,000	3,000	3,000	3,000
Budget Adjustments							
Associated Revenues from Current Year CFD's							
Revenues from Current Year legislated ordinances							
<i>Total Budgetary Revenues</i>	3,056	3,000	3,000	3,000	3,000	3,000	3,000
Expenditures							
Staffing, Administration & Outreach	644	958	958	868	1,084	728	1,157
Voucher Printing, Mailing, and Processing	0	660	660	0	443	0	513
Candidate Voucher Expenditures	0	6,800	5,500	0	4,000	0	6,000
Technology	0	0	0	0	0	0	0
Budget Adjustments							
Current Year Encumbrance CFD's							
Current Year Grant/Svc Contract/Capital CFD's							
Supplemental Changes							
<i>Total Budgetary Expenditures</i>	644	8,418	7,118	868	5,527	728	7,671
<i>Ending Balance Sheet Adjustment</i>	17						
<i>Ending Budgetary Fund Balance</i>	7,156	1,598	3,115	5,247	2,721	4,993	322
Financial Reserves - Revenue							
Current Year Grant/Svc Contract/Capital CFD Revenues							
Financial Reserves - Expense							
Current Year Encumbrance CFD's							
Current Year Grant/Svc Contract/Capital Expenditure CFD's							
Planning Reserves							
Planning Reserves	0	0	0	25	68	121	187
<i>Total Reserves</i>	0	0	0	25	68	121	187
<i>Ending Unreserved Budgetary Fund Balance</i>	7,156	1,598	3,115	5,222	2,653	4,872	135

Arts and Culture Fund (12400)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	5,534	2,443	5,195	4,524	6,713	7,240	8,041
Budgetary Fund Balance Adjustment	(71)	0	(154)				
<i>Beginning Budgetary Fund Balance</i>	5,463	2,443	5,041	4,524	6,713	7,240	8,041
Sources of Funds							
Admissions Tax to Arts	11,667	11,384	11,384	10,036	11,082	11,399	11,728
Arena Revenue Over Threshold			1,877	10,018	10,319	10,644	10,976
Langston Hughes Operations	0	12	12	72	73	75	76
Operating Transfers In (GF)	65	0	0	0	0	0	0
Other Interest (reimbursements)	111	50	50	0	0	0	0
Art in Parks	42	0	0	380	0	0	0
NHL Annual Art Investment	0	175	175	175	175	175	175
Miscellaneous	42	0	0	0	0	0	0
One-time General Fund Support				723			
Budget Adjustments							
Revenues from Current Year Grant CFD's			20				
<i>Total Budgetary Revenues</i>	11,927	11,621	13,518	21,404	21,649	22,293	22,956
Expenditures							
BO-AR-2VMA0 - Public Art	52	0	12		0	0	0
BO-AR-VA150 - Leadership and Administration	3,265	3,119	3,119	3,203	3,219	3,235	3,251
BO-AR-VA160 - Arts and Cultural Programs	6,903	6,608	7,466	7,264	7,300	7,337	7,373
BO-AR-VA170 - Cultural Space	2,126	809	1,712	811	816	820	824
BO-ED-X1D00 - Business Services BCL	116	63	63	0	0	0	0
Arena Payment for revenue over threshold	0	0	0	7,937	10,168	10,481	10,810
Budget Adjustments							
Current Year Encumbrance CFD's			1,643				
Current Year Grant/Svc Contract/Capital CFD's			20				
Supplemental Changes			0				
<i>Total Budgetary Expenditures</i>	12,461	10,599	14,035	19,215	21,122	21,492	21,878
<i>Ending Balance Sheet Adjustment</i>	111						
<i>Ending Budgetary Fund Balance</i>	5,040	3,465	4,524	6,713	7,240	8,041	9,119
Financial Reserves - Revenue							
Current Year Grant/Svc Contract/Capital CFD Revenues	20						
Financial Reserves - Expense							
Current Year Encumbrance CFD's	1,643						
Current Year Grant/Svc Contract/Capital Expenditure CFD's	20						
Planning Reserves							
Operating Reserve	457	871	871	2,256	2,191	2,202	2,214
Key Arena	1,000	1,000	1,000	0	0	0	0
Planning Reserve	0	0	0	175	464	829	1,283
Arena Reserve			1,877	3,958	119	130	133
<i>Total Reserves</i>	3,100	1,871	3,748	6,389	2,774	3,161	3,497
<i>Ending Unreserved Budgetary Fund Balance</i>	1,941	1,594	776	325	4,467	4,880	5,622

Transportation Fund (13000)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	(281)	5,169	(18,036)				
Budgetary Fund Balance Adjustment	(408)	0	(773)				
<i>Beginning Budgetary Fund Balance</i>	(688)	5,169	(18,810)	43,277	25,216	3,621	21,540
Sources of Funds							
Commercial Parking Tax	19,408	29,181	26,100	39,440	44,167	44,255	45,385
Licensing and Permits	7,058	5,917	7,887	5,879	5,928	5,932	5,936
Federal Grants	50,521	62,006	141,114	8,696	36,105	30,751	0
State Grants	19,340	5,829	19,389	6,475	14,869	4,100	0
Multimodal Transportation	1,019	1,016	1,019	1,016	1,016	1,016	1,016
Motor Vehicle Fuel Tax	13,917	14,150	14,574	14,859	15,149	15,320	15,502
Local Grants, Entitlements and Other	26	0	0	0	0	0	0
Countywide Tax Levy	1,180	1,871	1,437	1,089	1,111	1,133	1,156
Other Private Contributions	0	650	0	50	0	0	0
Scanning Systems License	713	0	0	0	0	0	0
Administrative Fees & Charges	70	726	128	727	741	756	771
Architect/Engineering Service Charges	0	0	0	0	0	0	0
Street Maintenance & Repair	(262)	1,474	1,474	1,475	1,504	1,535	1,565
Mitigation Payments	0	235	0	0	0	0	0
Street Occupation Revenue	17	1,207	6	1,230	1,242	1,277	1,301
Street Use Revenue	26,996	23,966	28,123	27,537	27,642	27,662	27,683
Annual Fees Revenue	949	1,159	901	1,160	1,161	1,162	1,163
Plan Review & Inspection	14,345	12,133	14,961	12,148	12,161	12,172	12,183
Transportation - Other Revenue	115,471	129,618	135,793	99,340	91,654	92,112	92,573
Long-Term Intergovtl Loan Proc	0	560	560	0	0	0	0
Sales Of Land & Buildings	7,445	1,700	56,400	335	0	0	0
Misc and Minor Revenues	41	0	414	0	0	0	0
Other Misc Revenues	4,765	0	0	0	0	0	0
Accounting Adjustments	171	0	0	0	0	0	0
Budget Adjustments							
Associated Revenues from Current Year CFD's			250,797				
Revenues from Current Year legislated ordinances			0				
<i>Total Budgetary Revenues</i>	283,191	293,398	701,076	221,456	254,450	239,182	206,233
Expenditures							
Capital							
BC-TR-16000 - Central Waterfront	64,241	41,990	84,414	6,194	6,240	500	500
BC-TR-19001 - Major Maintenance/Replacement	24,596	7,098	74,311	6,801	6,092	4,970	8,678
BC-TR-19002 - Major Projects	2,028	806	10,451	1,951	1,984	1,984	0
BC-TR-19003 - Mobility-Capital	78,926	110,004	321,814	66,445	104,199	50,285	19,216
O&M							
BO-TR-16000 - Waterfront and Civic Projects	11,084	30,612	30,240	27,930	28,070	28,210	28,351
BO-TR-17001 - Bridges & Structures	4,532	6,605	6,974	6,645	6,679	6,712	6,746
BO-TR-17003 - Mobility Operations	15,982	11,460	21,963	22,160	22,271	22,382	22,494
BO-TR-17004 - ROW Management	38,715	42,995	43,219	42,130	42,341	42,553	42,765
BO-TR-17005 - Maintenance Operations	21,976	16,269	19,269	22,316	22,428	22,540	22,653
BO-TR-18001 - Leadership and Administration	8,953	0	0	0	0	0	0
BO-TR-18002 - General Expense	32,892	31,126	26,335	36,740	35,741	41,127	41,332
BO-FG-2QD00 - General Purpose	0	0	0	203	0	0	0
Misc							
Accounting Adjustments	(1)	0	0	0	0	0	0
Estimated CFWD/Underspend	0	0	0	0	0	0	0
Reimbursable Adjustments (King County Metro)	0	0	0	0	0	0	0
Budget Adjustments							
Current Year Encumbrance CFD's			0				
Current Year Grant/Svc Contract/Capital CFD's			0				
Supplemental Changes			0				
<i>Total Budgetary Expenditures</i>	303,925	298,964	638,990	239,517	276,044	221,263	192,736
<i>Ending Balance Sheet Adjustment</i>	2,612						
<i>Ending Budgetary Fund Balance</i>	(18,810)	(397)	43,277	25,216	3,621	21,540	35,037
Financial Reserves - Revenue							
Current Year Grant/Svc Contract/Capital CFD Revenues	250,797						
Financial Reserves - Expense							
Current Year Encumbrance CFD's	0						
Current Year Grant/Svc Contract/Capital Expenditure CFD's	0						
Planning Reserves							
Planning Reserves	0	0	0	287	764	1,364	2,112
CPT Debt Service Future Needs - Office of Waterfront							
2021 Alaskan Way Main Fund All Needs Tax Exempt (11.96m)					633	633	633
2021 Overlook Walk Taxable (4.27m)					353	353	353
2021 Marion Street Bridge - first years in CPT 2.5%					139	139	139
2022 Alaskan Way Main Fund Tax Exempt (3.815m)					576	576	576
2022 Overlook Walk Taxable (4.63m)					383	383	383
2022 Marion Street Bridge - first years in CPT 2.5%					238	238	238
2024 Alaskan Way Main Fund Tax Exempt (3.2m)					129	293	293
2024 Overlook Walk (3.25m)					126	269	269
CPT Debt Service Future Needs - Center City Connector							
2023 Center City Connector - \$20M					773	1,653	1,653
2024 Center City Connector - \$25M					0	966	1,931
Other Reserves							
CPT: Revenue Stabilization Reserve					0	0	0
CPT: 2024 Waterfront Reserve - \$10M- (20 year)					0	174	348
CPT: 2025 Waterfront Reserve - \$10M- (20 year)					0	0	348
Street Use: Revenue Stabilization Reserve*				11,399	11,661	11,420	11,429
Street Use: Contingent Budget Authority**					1,000	2,500	2,500
<i>Total Reserves</i>	(250,797)	0	0	11,686	16,773	20,959	23,204
<i>Ending Unreserved Budgetary Fund Balance</i>	231,987	(397)	43,277	13,529	(13,152)	581	11,833

Note 1 - ORD 126227 authorized an interfund loan of \$25 million from the Information Technology Fund (50410) to the Transportation Fund (13000) in 2021, to be repaid within three years to avoid a permanent diversion of funds in compliance with BARS Section 3.9.1.

Note 2 - ORD 126487 authorized an interfund loan of \$15 million from the Unrestricted Cumulative Reserve Fund (00164), Municipal Arts Fund (12010), and Coronavirus Local Fiscal Recovery Fund (14000) to the Transportation Fund (13000) in 2022, to be repaid within one year to avoid a permanent diversion of funds in compliance with BARS Section 3.9.1.

*25% of Street Use Budgeted Revenue

**Street Use Operating reserve ramping up to target of \$5.8M

Coronavirus Local Recovery Fund (14000)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	0	0	0	0	0	0	0
Budgetary Fund Balance Adjustment	0	0	0	0	0	0	0
<i>Beginning Budgetary Fund Balance</i>	0	0	0	4,931	0	0	0
Sources of Funds							
Federal Coronavirus Local Fiscal Recovery Funds - 2021 Distribution	0	0	116,171	0	0	0	0
Federal Coronavirus Local Fiscal Recovery Funds - 2022 Distribution	0	0	0	116,171	0	0	0
<i>Total Budgetary Revenues</i>	0	0	116,171	116,171	0	0	0
Expenditures							
City Budget Office	0	0	275	3,823	0	0	0
Department of Education and Early Learning	0	0	7,000	2,358	0	0	0
Department of Finance and Administrative Services	0	0	780	1,411	0	0	0
Human Services Department	0	0	21,415	26,513	0	0	0
Office of Arts & Culture	0	0	3,375	0	0	0	0
Office of Economic Development	0	0	19,400	0	0	0	0
Office of Housing	0	0	18,300	0	0	0	0
Office of Sustainability and Environment	0	0	0	308	0	0	0
Seattle Center	0	0	200	0	0	0	0
Seattle Department of Human Resources	0	0	50	450	0	0	0
Seattle Department of Transportation	0	0	2,800	4,186	0	0	0
Seattle Information Technology Department	0	0	6,725	5,943	0	0	0
Seattle Parks and Recreation	0	0	3,150	4,209	0	0	0
Seattle Public Library	0	0	1,100	0	0	0	0
Finance General	0	0	26,670	70,676	0	0	0
Office of Emergency Management	0	0	0	269	0	0	0
Seattle Public Utilities	0	0	0	956	0	0	0
<i>Total Budgetary Expenditures</i>	0	0	111,240	121,102	0	0	0
<i>Ending Balance Sheet Adjustment</i>	0	0	0	0	0	0	0
<i>Ending Budgetary Fund Balance</i>	0	0	4,931	0	0	0	0
<i>Total Reserves</i>	0	0	0	0	0	0	0
<i>Ending Unreserved Budgetary Fund Balance</i>	0	0	4,931	0	0	0	0

Payroll Expense Tax Fund (14500)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	0	0	0				
Budgetary Fund Balance Adjustment	0	0	0				
<i>Beginning Budgetary Fund Balance</i>	0	0	0	0	76	137,748	291,277
Sources of Funds							
Payroll Expense Tax	0	0	0	233,872	250,767	266,628	284,136
Budget Adjustments							
Associated Revenues from Current Year CFD's			0				
Revenues from Current Year legislated ordinances			0				
<i>Total Budgetary Revenues</i>	0	0	0	233,872	250,767	266,628	284,136
Expenditures							
Department of Education and Early Learning	0	0	0	2,400	0	0	0
Department of Finance and Administrative Services	0	0	0	500	0	0	0
Department of Neighborhoods	0	0	0	172	152	154	155
Finance General	0	0	0	92,096	6,492	6,492	6,492
Human Services Department	0	0	0	6,350	6,000	6,000	6,000
Office of Arts and Culture	0	0	0	3,000	0	0	0
Office of Economic Development	0	0	0	14,564	0	0	0
Office of Housing	0	0	0	93,425	85,427	85,427	85,427
Office of Immigrant and Refugee Affairs	0	0	0	250	0	0	0
Office of Planning and Community Development	0	0	0	16,600	14,304	14,308	14,312
Office of Sustainability and Environment	0	0	0	4,020	720	720	720
Seattle Department of Transportation	0	0	0	420	0	0	0
Budget Adjustments							
Current Year Encumbrance CFD's			0				
Current Year Grant/Svc Contract/Capital CFD's			0				
Supplemental Changes			0				
<i>Total Budgetary Expenditures</i>	0	0	0	233,797	113,094	113,100	113,106
<i>Ending Balance Sheet Adjustment</i>	0						
<i>Ending Budgetary Fund Balance</i>	0	0	0	76	137,748	291,277	462,308
Financial Reserves - Revenue							
Current Year Grant/Svc Contract/Capital CFD Revenues	0						
Financial Reserves - Expense							
Current Year Encumbrance CFD's	0						
Current Year Grant/Svc Contract/Capital Expenditure CFD's	0						
<i>Total Reserves</i>	0	0	0	0	0	0	0
<i>Ending Unreserved Budgetary Fund Balance</i>	0	0	0	76	137,748	291,277	462,308

Human Services Fund (16200)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	12,558	5,331	2,634				
Budgetary Fund Balance Adjustment	(96)	0	458				
<i>Beginning Budgetary Fund Balance</i>	12,462	5,331	3,092	1,777	(498)	(2,835)	(5,616)
Sources of Funds							
Federal Grants	61,796	84,878	84,878	43,519	44,389	45,277	46,182
State Grants	28,651	20,681	20,681	21,837	22,274	22,719	23,174
Interlocal Grants	6,345	2,607	2,607	1,685	1,719	1,753	1,788
Misc Fines & Penalties	202	0	0	0	0	0	0
Inv Earn-Residual Cash	125	19	19	19	19	20	20
Interfund Revenue	4,215	172	172	536	547	558	569
Administrative Fees & Charges	0	4,550	4,550	4,208	4,292	4,378	4,465
General Government-Other Rev	0		0		0	0	0
Budget Adjustments							
Associated Revenues from Current Year CFD's			21,452				
Revenues from Current Year legislated ordinances			15,904				
Coronavirus Relief Fund Revenue transferred from GF			9,894				
Recognizing Revenues Collected in Advance		800	800	800	800	800	800
<i>Total Budgetary Revenues</i>	101,334	113,707	160,957	72,604	74,040	75,505	76,999
Expenditures							
BO-HS-H1000 - Supporting Affordability & Liv	19,730	14,221	14,221	12,384	12,631	12,947	13,271
BO-HS-H2000 - Preparing Youth for Success	6	750	750	156	159	163	167
BO-HS-H3000 - Addressing Homelessness	41,498	55,993	55,993	10,586	10,798	11,067	11,344
BO-HS-H4000 - Supporting Safe Comm	208	625	625	51	52	53	54
BO-HS-H5000 - Leadership and Administration	3,469	3,318	3,318	3,498	3,568	3,657	3,749
BO-HS-H6000 - Promoting Healthy Aging	46,554	43,538	43,538	48,187	49,151	50,379	51,639
BO-HS-H7000 - Promoting Public Health	60	36	36	18	18	19	19
Budget Adjustments							
Current Year Encumbrance CFD's			0				
Current Year Grant/Svc Contract/Capital CFD's			29,840				
Supplemental Changes			13,952				
<i>Total Budgetary Expenditures</i>	111,526	118,481	162,273	74,879	76,376	78,286	80,243
<i>Ending Balance Sheet Adjustment</i>	823						
<i>Ending Budgetary Fund Balance</i>	3,092	557	1,777	(498)	(2,835)	(5,616)	(8,860)
Financial Reserves - Revenue							
Current Year Grant/Svc Contract/Capital CFD Revenues	18,959						
Commerce grant carryforward	2,493						
CRF revenue carryforward**	9,894						
Financial Reserves - Expense							
Current Year Encumbrance CFD's	0						
Current Year Grant/Svc Contract/Capital Expenditure CFD's	19,809						
Commerce grant carryforward	2,493						
Sex Industry Victims Fund Carryforward	370						
Childcare Bonus Appropriation	7,168						
Planning Reserves							
Mandatory Reserve for Child Care Bonus Funds*	3,946	0	0	0	200	200	200
Other Mandatory Restrictions	1,969	557	557	0	0	0	0
	0	0	0	0	0	0	0
<i>Total Reserves</i>	4,409	557	557	0	200	200	200
<i>Ending Unreserved Budgetary Fund Balance</i>	(1,316)	()	1,220	(498)	(3,035)	(5,816)	(9,060)

Footnotes:

* The Child Care Bonus Funds were fully appropriated as part of the 2021 Adopted budget.

** HSD's expenses related to the Coronavirus Relief Funds were incurred in 2020, but the revenue was not booked into the fund until 2021 generating a revenue carryforward.

Low-Income Housing Fund (16400)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	253,926	(37,316)	269,780				
Budgetary Fund Balance Adjustment	(2,601)	0	(7,397)				
<i>Beginning Budgetary Fund Balance</i>	251,324	(37,316)	262,383	(56,239)	(45,957)	(4,802)	484
Sources of Funds							
Property Tax Levy	37,252	37,862	37,862	37,862	37,862	0	0
Incentive Zoning/MHA	71,730	25,200	50,000	45,900	27,000	27,000	27,000
HOME grant	5,614	2,969	3,042	2,974	2,974	2,974	2,974
CDBG	0	600	600	600	600	600	600
CDBG Rental Assistance	5,336	0	0	0	0	0	0
State/Federal Weatherization Grants	1,118	1,426	1,426	1,376	1,376	1,376	1,376
Seattle City Light Weatherization Funding	842	2,589	2,589	2,604	2,670	2,736	2,805
Interest Earnings	4,967	2,000	2,000	2,000	2,000	2,000	2,000
Program Income (includes CDBG PI and HOME PI)	3,187	4,000	4,000	4,000	4,000	4,000	4,000
Local Option Sales Tax Revenue	4,759	3,500	3,500	3,500	4,228	4,228	4,228
REET	0	5,000	5,000	5,000	5,000	5,000	5,000
Operating Transfer (OSE)	55	225	225		600	600	600
Revenue from Repaid Short-Term Loans	12,581	0	0	0	0	0	18,321
Budget Adjustments							
Associated Revenues from Current Year CFD's			12,455				
Revenues from Current Year legislated ordinances			60,088				
<i>Total Budgetary Revenues</i>	147,441	85,371	182,787	105,816	88,309	50,514	68,903
Expenditures							
BO-HU-2000 - Homeownership & Sustainability	6,168	7,422	7,422	8,422	8,422	8,287	8,287
BO-HU-3000 - Multifamily Housing (Excluding Revolving Loans & Rent Assistance)	109,133	64,744	99,965	87,111	38,732	36,942	36,942
BO-HU-3000 - Multifamily Housing (Rental Assistance)	5,336		47,867	0	0	0	0
BO-HU-3000 - Multifamily Housing (Revolving Loans)	15,745	0	25,095	0	0	0	0
Budget Adjustments							
Current Year Encumbrance CFD's			322,030				
Current Year Grant/Svc Contract/Capital CFD's			0				
Supplemental Changes			0				
<i>Total Budgetary Expenditures</i>	136,382	72,166	502,379	95,534	47,155	45,228	45,228
<i>Ending Balance Sheet Adjustment</i>	0						
<i>Ending Budgetary Fund Balance</i>	262,383	(24,111)	(56,239)	(45,957)	(4,802)	484	24,159
Financial Reserves - Revenue							
Current Year Grant/Svc Contract/Capital CFD Revenues	12,455						
Financial Reserves - Expense							
Current Year Encumbrance CFD's	0						
Current Year Grant/Svc Contract/Capital Expenditure CFD's	322,030						
Planning Reserves							
O&M Trust Funds	11,765	11,148	11,148	16,148	21,148	21,148	21,148
Homebuyer Program Balances	10,000	12,623	12,623	0	0	0	0
Home Repair Restricted Revolving Loan Fund	1,500	1,000	1,000	1,000	1,000	1,000	1,000
Reserve for HSD's Levy-Funded Programs	0	1,643	1,643	1,643	1,643	0	0
Incentive Zoning Admin Balance	9,000	3,000	7,000	10,000	8,000	6,000	3,000
<i>Total Reserves</i>	341,839	29,414	33,414	28,791	31,791	28,148	25,148
<i>Ending Unreserved Budgetary Fund Balance</i>	(79,456)	(53,525)	(89,653)	(74,747)	(36,593)	(27,664)	(989)

Office of Housing Operating Fund (16600)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	2,799	1,723	619				
Budgetary Fund Balance Adjustment	(56)	0	(109)				
<i>Beginning Budgetary Fund Balance</i>	2,743	1,723	510	430	1,730	1,152	(3,022)
Sources of Funds							
Property Tax Levy Admin	3,512	3,566	3,566	3,566	3,566	0	0
Incentive Zoning or MHA Program Admin	19	2,800	5,000	5,100	3,000	3,000	3,000
HOME Admin	317	330	330	330	330	330	330
CDBG	171	388	388	388	388	388	388
State/Federal Weatherization Grants Admin	683	887	887	938	938	938	938
Seattle City Light Weatherization Admin	826	815	815	886	909	931	950
Multifamily Tax Exemption Fees	90	250	150	250	350	350	350
Interest Earnings	79	0	80	0	0	0	0
Operating Transfer (ECI transfer from FG)							
Operating Transfer (OSE Oil Heat Tax)	7	45	45		150	150	150
Budget Adjustments							
Associated Revenues from Current Year CFD's			108				
Revenues from Current Year legislated ordinances			2,137				
<i>Total Budgetary Revenues</i>	5,703	9,081	13,506	11,459	9,631	6,087	6,106
Expenditures							
BO-HU-1000 - Leadership and Administration	4,436	5,711	9,112	5,841	5,669	5,698	5,726
BO-HU-2000 - Homeownership & Sustainability	2,046	2,032	2,332	2,463	2,475	2,487	2,500
BO-HU-3000 - Multifamily Housing	1,637	1,927	2,233	2,337	2,349	2,361	2,373
Budget Adjustments							
Current Year Encumbrance CFD's			0				
Current Year Grant/Svc Contract/Capital CFD's			0				
Supplemental Changes			0				
<i>Total Budgetary Expenditures</i>	8,120	9,670	13,677	10,441	10,494	10,546	10,599
<i>Ending Balance Sheet Adjustment</i>	184						
<i>Ending Budgetary Fund Balance</i>	510	1,134	430	1,730	1,152	(3,022)	(7,228)
Financial Reserves - Revenue							
Current Year Grant/Svc Contract/Capital CFD Revenues	108						
Financial Reserves - Expense							
Current Year Encumbrance CFD's	167						
Current Year Grant/Svc Contract/Capital Expenditure CFD's	108						
Planning Reserves							
MFTE Fund Balance	300	400	0	0	0	0	0
Reserve for Future Years of 2016 Levy	0	934	0	0	0	0	0
<i>Total Reserves</i>	467	1,334	0	0	0	0	0
<i>Ending Unreserved Budgetary Fund Balance</i>	44	(200)	430	1,730	1,152	(3,022)	(7,228)

NOTES:

The 2016 Housing Levy will expire at the end of 2023. Future expenses will need to be covered by alternative funding sources that can include a housing levy renewal in 2024.

Families and Education Levy (17857)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	26,552	17,785	22,736				
Budgetary Fund Balance Adjustment	(297)	0	(654)				
<i>Beginning Budgetary Fund Balance</i>	26,254	17,785	22,082	14,210	14,510	14,816	15,128
Sources of Funds							
Investment Earnings	427	0	400	300	306	312	318
Budget Adjustments							
Associated Revenues from Current Year CFD's							
Revenues from Current Year legislated ordinances							
<i>Total Budgetary Revenues</i>	427	0	400	300	306	312	318
Expenditures							
Early Learning	0	0	3,565	0	0	0	0
Elementary	0	0	67	0	0	0	0
Middle School	0	0	0	0	0	0	0
High School	4,539	550	4,213	0	0	0	0
Health	0	0	0	0	0	0	0
Administration	133	0	0	0	0	0	0
Budget Adjustments							
Current Year Encumbrance CFD's	0	0	427	0	0	0	0
Supplemental Changes							
<i>Total Budgetary Expenditures</i>	4,672	550	8,272	0	0	0	0
<i>Ending Balance Sheet Adjustment</i>	73						
<i>Ending Budgetary Fund Balance</i>	22,082	17,235	14,210	14,510	14,816	15,128	15,446
Financial Reserves - Revenue							
Current Year Grant/Svc Contract/Capital CFD Revenues	0						
Financial Reserves - Expense							
Current Year Encumbrance CFD's	427						
Interfund Transfer to FEPP							
Planning Reserves							
General Fund Shift to Levy	0	1,940	0	2,028	2,028	2,028	2,028
BIPOC Investment (2020) Opportunity Promise	0	0	0	405	405	405	405
Unrealized Investment Earnings		1,100					
Department Reserves for Childcare	0	2,195	0	0	0	0	0
FEPP Levy Commitment	12,000	12,000	12,000	12,000	12,000	12,000	12,000
<i>Total Reserves</i>	12,427	17,235	12,000	14,433	14,433	14,433	14,433
<i>Ending Unreserved Budgetary Fund Balance</i>	9,582	0	2,210	77	383	695	1,013

Notes:

2021 Early Learning Revised Expenditures includes \$1.625M for COVID related childcare co-pay relief as well and temporary shift from General Fund of Public Health costs (\$1.94M)
 2021 High School Revised Expenditures includes the balance of the 2020 BIPOC investment, Black Girls CBA and Opportunity Promise.

Seattle Preschool Program (17861)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	9,669	9,119	9,177				
Budgetary Fund Balance Adjustment	(103)	0	(263)				
<i>Beginning Budgetary Fund Balance</i>	9,565	9,119	8,914	4,864	4,964	5,038	5,118
Sources of Funds							
Investment Earnings	168	0	150	100	74	76	77
Uncollectable Write-offs	(199)	0	0	0	0	0	0
Budget Adjustments							
Associated Revenues from Current Year CFD's	0	0	0	0	0	0	0
Revenues from Current Year legislated ordinances	0	0	0	0	0	0	0
<i>Total Budgetary Revenues</i>	(31)	0	150	100	74	80	60
Expenditures							
Early Learning	485						
SPP Community Initiative Parks Facilities Upgrades			1,075				
SPP Facilities Grant (Pimm)			500				
SPP Summer Extension (2020-21 SY)			2,200				
SPP 3 - Classroom Expansion			425				
Administration	14						
Parks CIP	192						
Budget Adjustments							
Current Year Encumbrance CFD's	0	0	0	0	0	0	0
Current Year Grant/Svc Contract/Capital CFD's	0	0	0	0	0	0	0
Supplemental Changes	0	0	0	0	0	0	0
<i>Total Budgetary Expenditures</i>	691	0	4,200	0	0	0	0
<i>Ending Balance Sheet Adjustment</i>	71						
<i>Ending Budgetary Fund Balance</i>	8,914	9,119	4,864	4,964	5,038	5,118	5,178
Financial Reserves - Revenue							
Current Year Grant/Svc Contract/Capital CFD Revenues	0	0	0	0	0	0	0
Financial Reserves - Expense							
Current Year Encumbrance CFD's	0	0	0	0	0	0	0
Tuition Loss - COVID-19	0	4,500	0	0	0	0	0
SPP Levy Tuition Undercollection		1,499	0	0	0	0	0
Planning Reserves							
SPP - 3 Classroom Expansion				3,937	3,937	3,937	3,937
Facility Cost Risk Reserve				628	628	628	628
Department Commitments - Parks Facilities		2,170					
Reserves for Childcare	0	950					
<i>Total Reserves</i>	0	9,119	0	4,337	4,965	4,965	4,965
<i>Ending Unreserved Budgetary Fund Balance</i>	8,914	0	4,864	0	73	153	213

Notes

1. For the design and construction of specific tenant improvement projects at approved sites to bring classrooms up to licensable status
2. Primm will be expanding the center to add three classrooms in addition to remodeling and renovating their building. This award is a legacy SPP Levy Grant.
3. Summer Extension is a program to help address the learning loss caused by COVID-19 and to better prepare current preschoolers, especially rising kindergarteners, for the fall
4. Funding for three additional SPP classrooms, serving an additional 55 students, until the 2025-26 SY

Families, Education, Preschool & Promise Levy (17871)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	71,719	52,637	97,815				
Budgetary Fund Balance Adjustment	(783)		(2,920)				
<i>Beginning Budgetary Fund Balance</i>	70,937	52,637	94,896	74,396	71,436	68,794	62,681
Sources of Funds							
Property Tax	85,352	87,188	88,355	88,060	88,941	89,830	90,729
Investment Earning	1,542	1,139	1,600	1,600	1,632	1,665	1,698
Parent Tuition - Seattle Preschool Program	737	700	1,235	2,000	2,100	2,205	2,315
Budget Adjustments							
Associated Revenues from Current Year CFD's							
Revenues from Current Year legislated ordinances							
<i>Total Budgetary Revenues</i>	87,631	89,027	91,190	91,660	92,673	93,700	94,742
Expenditures							
Early Learning	28,710	41,454	37,454	45,240	48,575	51,753	55,029
K-12 Programs	25,986	32,074	31,674	33,395	34,517	35,397	36,213
Post-Secondary Programs	3,290	5,212	5,212	9,924	5,692	5,856	6,025
Leadership & Administration	5,668	5,961	5,961	6,061	6,531	6,807	7,096
Budget Adjustments							
Current Year Encumbrance CFD's			28,154				
Current Year Grant/Svc Contract/Capital CFD's			0				
Supplemental Changes			3,235				
<i>Total Budgetary Expenditures</i>	63,653	84,702	111,691	94,620	95,315	99,813	104,362
<i>Ending Balance Sheet Adjustment</i>	(19)						
<i>Ending Budgetary Fund Balance</i>	94,915	56,963	74,396	71,436	68,794	62,681	53,061
Financial Reserves - Revenue							
Current Year Grant/Svc Contract/Capital CFD Revenues	0						
Financial Reserves - Expense							
Current Year Encumbrance CFD's	28,154						
Current Year Grant/Svc Contract/Capital Expenditure CFD's	0						
Planning Reserves							
Reserves against fund balance for future spending	52,637	56,963	63,526	60,895	58,253	52,140	42,520
Reserves to Sustain Programming (2023-2026)				10,000	10,000	10,000	10,000
<i>Total Reserves</i>	80,791	56,963	63,526	70,895	68,253	62,140	52,520
<i>Ending Unreserved Budgetary Fund Balance</i>	14,104	0	10,870	541	541	541	541

Notes:

1. Outyear property tax growth estimated at 1% based on CBO forecast.
2. 2021 Supplemental Changes through June 2, 2021
3. 2021 Property Tax matches FAS correction for 2020 error
4. 2022 labor cost reserves set aside for pending wage changes (excluded from expenditures; ties to FEPP I&E Plan totals)
5. 2023-2025 expenditure growth rate matches the FEPP implementation plan
6. 2021 K-12 projected underspend is primarily in Policy and Program Support due to high personnel vacancy rates
7. 2021 Early Learning projected underspend is primarily due to lower than anticipated utilization of preschool slots and low utilization of quality teaching programming
8. Reserves against fund balance provides resources to continue FEPP programming in 2026 and was anticipated in the levy
9. Reserves to Sustain Programming use prior year underspend to sustain increased programming and costs not anticipated in the original levy
10. The 2022 Post-secondary program expenditures include the use of \$4.4 million of undesignated fund balance to support Seattle Promise.

2012 Library Levy Fund (18100)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	6,213	816	5,007				
Budgetary Fund Balance Adjustment	(109)	0	(144)				
<i>Beginning Budgetary Fund Balance</i>	6,105	816	4,863	519	569	579	586
Sources of Funds							
Property Tax Revenue ^{1;2}	190	0	(50)	30	10	7	0
Interest Earnings	121	0	50	20	0	0	0
<i>Total Budgetary Revenues</i>	311	0	0	50	10	7	0
Expenditures							
Open Hours and Related Services	215	0	0	0	0	0	0
Collections	200	138	138	0	0	0	0
Technology and Online Services	538	0	0	0	0	0	0
Facilities - Regular Maintenance	462	0	0	0	0	0	0
Facilities - Major Maintenance	388	0	0	0	0	0	0
Budget Adjustments							
Current Year Encumbrance CFD's			47				
Current Year Grant/Svc Contract/Capital CFD's			4,159				
<i>Total Budgetary Expenditures</i>	1,803	138	4,344	0	0	0	0
<i>Ending Balance Sheet Adjustment</i>	250	0	0	0	0	0	0
<i>Ending Budgetary Fund Balance</i>	4,863	678	519	569	579	586	586
Financial Reserves - Expense							
Current Year Encumbrance CFD's	47						
Current Year Grant/Svc Contract/Capital Expenditure CFD's	4,159						
Future Year Capital Reserve ³			519	569	579	586	586
<i>Total Reserves</i>	4,206	678	519	569	579	586	586
<i>Ending Unreserved Budgetary Fund Balance</i>	657	()	0	0	0	0	0

1 - Per CBO, 2012 levy estimated to collect 99.6% of total levied amount. Revenues collected in 2020 and beyond are delinquent payments of prior year taxes.

2 - Per CWA, 2020 revenues were overstated by \$59.2k. These revenues have been adjusted in 2021.

3 - SPL has set aside remaining fund balance from the 2012 levy for its capital program to address construction inflation and unforeseen emergent projects

2019 Library Levy Fund (18200)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance		4,536	9,983				
Budgetary Fund Balance Adjustment	0	0	(306)				
<i>Beginning Budgetary Fund Balance</i>		4,536	9,677	4,818	4,468	3,335	4,135
Sources of Funds							
Property Tax Revenue ^{1,2}	29,563	30,675	30,675	30,982	31,292	31,604	31,921
Interest Earnings	53	100	150	120	100	100	100
Budget Adjustments							
Associated Revenues from Current Year CFD's			0				
Revenues from Current Year legislated ordinances			0				
<i>Total Budgetary Revenues</i>	29,616	30,775	30,825	31,102	31,392	31,704	32,021
Expenditures							
Open Hours and Related Services	9,183	9,522	11,787	12,270	12,761	13,184	13,657
Collections	6,416	7,700	5,726	5,640	5,866	6,100	6,344
Technology and Online Services - Operating	1,689	2,840	2,369	2,953	3,071	3,194	3,322
Technology and Online Services - Capital	0	2,000	2,000	3,191	1,209	615	0
Facilities - Regular Maintenance	1,150	1,604	1,758	1,772	1,843	1,917	1,993
Facilities - Major Maintenance	1,094	6,837	6,837	5,024	7,150	5,244	7,989
Children	110	280	277	291	303	315	328
Administration	298	397	426	309	322	335	348
Budget Adjustments							
Current Year Encumbrance CFD's			19				
Current Year Grant/Svc Contract/Capital CFD's			4,485				
Supplemental Changes			0				
<i>Total Budgetary Expenditures</i>	19,940	31,180	35,684	31,451	32,525	30,904	33,981
<i>Ending Balance Sheet Adjustment</i>	0	0	0	0	0	0	0
<i>Ending Budgetary Fund Balance</i>	9,677	4,130	4,818	4,468	3,335	4,135	2,174
Financial Reserves - Revenue							
Current Year Grant/Svc Contract/Capital CFD Revenues	0						
Financial Reserves - Expense							
Current Year Encumbrance CFD's	19						
Current Year Grant/Svc Contract/Capital Expenditure CFD's	4,485						
Planning Reserves							
Planned Future Levy Spending	0	4,130	4,818	4,468	3,335	4,135	2,174
<i>Total Reserves</i>	4,504	4,130	4,818	4,468	3,335	4,135	2,174
<i>Ending Unreserved Budgetary Fund Balance</i>	5,173		0	0	0	0	0

Footnotes:

1 - Per CBO, levy only estimated to collect 99.6% of property tax revenues once all payments have been received.

2 - Per CWA, 2020 revenues were understated by \$373,638. Revenues have been adjusted in 2021.

SSTPI FUND (18500)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	10,790	1,425	3,723				
Budgetary Fund Balance Adjustment	(137)	0	(108)				
<i>Beginning Budgetary Fund Balance</i>	10,652	1,425	3,615	10,772	14,907	17,911	15,906
Sources of Funds							
School Zone Camera Revenues	3,130	3,997	6,943	14,222	14,401	13,949	13,715
Red Light Cameras - 20%	0	716	940	984	1,037	1,076	1,076
General Fund Cash Transfer	0	9,000	9,000	0	0	0	0
Residual Cash Earnings	170	0	0	0	0	0	0
Budget Adjustments							
Associated Revenues from Current Year CFD's			5,247				
Revenues from Current Year legislated ordinances			0				
<i>Total Budgetary Revenues</i>	3,300	13,713	22,130	15,206	15,438	15,025	14,791
Expenditures							
BC-TR-19001: Major Maintenance/Replacement	(6)	0	0	0	0	0	0
BC-TR-19003: Mobility Capital	8,969	6,934	11,899	7,997	8,780	13,358	4,817
BO-TR-17003: Mobility Operations	651	943	943	943	948	953	958
SPD: School Zone Camera Program	778	2,131	2,131	2,131	2,706	2,720	2,733
Misc							
Accounting Adjustments	()						
Budget Adjustments							
Current Year Encumbrance CFD's			0				
Current Year Grant/Svc Contract/Capital CFD's			0				
Supplemental Changes			0				
<i>Total Budgetary Expenditures</i>	10,392	10,008	14,973	11,071	12,434	17,030	8,508
<i>Ending Balance Sheet Adjustment</i>	55						
<i>Ending Budgetary Fund Balance</i>	3,615	5,129	10,772	14,907	17,911	15,906	22,190
Financial Reserves - Revenue							
Current Year Grant/Svc Contract/Capital CFD Revenues	5,247						
Financial Reserves - Expense							
Current Year Encumbrance CFD's	0						
Current Year Grant/Svc Contract/Capital Expenditure CFD's	5,247						
Planning Reserves							
Planning Reserves	0	347	0	959	1,057	1,893	2,934
Potential new installation/additional cameras			347	528	714	906	1,150
SMC Administration	250	508	508	773	1,046	1,067	1,088
Revenue Stabilization Reserve		2,743	1,000	2,737	3,859	3,756	3,698
One time additional SSTPI captial program				5,280	10,560	10,560	10,560
<i>Total Reserves</i>	250	3,597	1,854	10,276	17,236	18,182	19,430
<i>Ending Unreserved Budgetary Fund Balance</i>	3,365	1,533	8,918	4,631	675	(2,276)	2,760

Seattle Metropolitan Park District (19710)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	51,770	(6,212)	43,864	0	1,500	3,030	4,312
Budgetary Fund Balance Adjustment	(593)	0	(1,281)				
<i>Beginning Budgetary Fund Balance</i>	51,177	(6,212)	42,583	0	1,500	3,030	4,312
Sources of Funds							
Park District Property Tax	53,261	54,669	54,669	56,036	57,156	58,299	59,465
Interest Earnings	0	1,376	1,376	0	0	0	0
Budget Adjustments							
Associated Revenues from Current Year CFD's			770				
<i>Total Budgetary Revenues</i>	53,261	56,045	56,814	56,036	57,156	58,299	59,465
Expenditures							
Building For The Future - CIP	5,843	1,346	1,346	6,737	6,872	7,043	7,220
Fix It First - CIP	13,396	13,497	13,497	14,074	14,356	14,715	15,083
Maintaining Parks and Facilities - CIP	154	347	347	355	362	372	381
Parks and Facilities Maintenance and Repairs	18,607	12,940	12,940	14,546	14,837	15,208	15,588
Leadership and Administration	6,432	2,088	2,088	2,176	2,220	2,275	2,332
Departmentwide Programs	892	1,687	1,687	1,523	1,553	1,592	1,632
Parks & Open Space	1,649	0	0	0	0	0	0
Recreation Facility Programs	10,716	16,783	16,783	10,444	10,652	10,919	11,192
Golf Course Programs	1,152	0	0	0	0	0	0
Seattle Conservation Corps	406	0	0	0	0	0	0
Zoo and Aquarium Programs	3,130	7,356	7,356	4,680	4,773	4,893	5,015
Budget Adjustments							
Current Year Grant/Svc Contract/Capital CFD's			46,808				
Supplemental Changes			(3,455)				
<i>Total Budgetary Expenditures</i>	62,377	56,045	99,397	54,536	55,626	57,017	58,442
<i>Ending Balance Sheet Adjustment</i>	523						
<i>Ending Budgetary Fund Balance</i>	42,583	(6,212)	0	1,500	3,030	4,312	5,336
Financial Reserves - Expense							
Current Year Grant/Svc Contract/Capital Expenditure CFD's	46,808						
Planning Reserves							
CBO Planning Reserves	0	0	0	1,474	3,916	6,997	10,830
<i>Total Reserves</i>	46,808	0	0	1,474	3,916	6,997	10,830
<i>Ending Unreserved Budgetary Fund Balance</i>	(4,224)	(6,212)	0	26	(886)	(2,685)	(5,494)

Footnotes

The first cycle of the Park District ended in 2020 (2015-2020). Due to the COVID-19 pandemic, development of the next cycle was delayed until 2022. 2022 property taxes will be held to 2021 collection levels plus inflation. SPR will begin development of the next cycle of the Park District Financial Plan in 2022 for 2023-2028. Numbers for the 2023-2028 outyears are for illustrative purposes only.

Seattle Transportation Benefit District Fund (19900)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	47,785	19,997	42,143				
Budgetary Fund Balance Adjustment	(393)	0	(1,009)				
<i>Beginning Budgetary Fund Balance</i>	47,393	19,997	41,134	23,625	17,449	13,782	9,070
Sources of Funds							
Vehicle License Fees I - \$20 (Est. 2010)	7,448	7,255	7,896	8,006	8,118	8,232	8,347
Vehicle License Fees II - \$20 (Est. 2020)	0	3,600	3,948	8,006	8,166	8,330	8,496
Vehicle License Fees - \$60 (2014 STBD)	22,345	0	0	0	0	0	0
Sales Tax - 0.1% (2014 STBD)	26,708	0	0	0	0	0	0
Sales Tax - 0.15% (2020 STBD)	0	33,404	36,285	47,755	50,120	52,947	55,612
Misc. Revenue	93	0	0	0	0	0	0
Inv Earnings - Residual Cash	849	0	0	0	0	0	0
Budget Adjustments							
Associated Revenues from Current Year CFD's			0				
<i>Total Budgetary Revenues</i>	57,444	44,259	48,128	63,767	66,404	69,508	72,455
Expenditures							
Major Maintenance/Replacement (VLF I \$20 Est. 2010)	94	819	691	1,029	987	875	901
Mobility Capital (VLF I - \$20 Est. 2010)	2,614	4,745	4,701	4,158	4,286	2,929	2,474
Mobility Operations (VLF I - \$20 Est. 2010)	1,378	893	893	847	893	893	893
Maintenance Operations (VLF I)	2,890	2,883	2,883	2,877	2,883	2,897	2,912
Major Maintenance/Replacement (2014 STBD)	0	0	650	0	0	0	0
Mobility Capital (2014 STBD)	2,992	0	6,060	5,990	0	0	0
Mobility Operations (2014 STBD)	53,852	7,348	12,348	0	0	0	0
Elections Costs (est.)	0	0	1,642				
Mobility Capital (2020 STBD)	0	5,000	5,000	1,000	1,000	1,500	2,000
Mobility Operations (2020 STBD)	0	24,780	18,181	46,314	52,075	57,156	54,865
Finance General (VLF II - \$20 Est. 2020)	0	3,600	0	0	0	0	0
Mobility Capital (VLF II - \$20 Est. 2020)	0	0	1,275	2,557	2,593	2,630	0
Mobility Operations (VLF II - \$20 Est. 2020)	0	0	725	1,612	1,635	1,658	0
Major Maintenance/Replacement (VLF II - \$20 Est. 2020)	0	0	1,350	1,112	1,228	1,143	0
Maintenance Operations (VLF II - \$20 Est. 2020)	0	0	250	556	564	572	0
Bridges & Structures (VLF II - \$20 Est. 2020)	0	0	0	1,890	1,928	1,967	0
Budget Adjustments							
Current Year Legislated Carryforwards							
Current Year Legislated and Capital CFD's (2014 STBD)			6,535				
Current Year Capital CFD's (VLF I - \$20 Est. 2010)			2,453				
Supplemental Changes			0				
<i>Total Budgetary Expenditures</i>	63,819	50,068	65,637	69,943	70,071	74,220	64,045
<i>Ending Balance Sheet Adjustment</i>	116						
<i>Ending Budgetary Fund Balance</i>	41,134	14,188	23,625	17,449	13,782	9,070	17,480
Financial Reserves - Expense							
Current Year Capital CFD's (2014 STBD)	6,535						
Current Year Capital CFD's (VLF I - \$20 Est. 2010)	2,453						
Planning Reserves							
Planning Reserves (VLF combined)	0	0	0	411	1,093	1,952	3,021
Reserve for ballot measure costs	750	750	0	0	0	0	500
Reserve (2027 ramp down) - 2014 STBD	20,000	6,000	6,000	6,000	6,000	6,000	6,000
Reserve (2027 ramp down) - 2020 STBD	0	0	0	0	0	0	0
Operations Reserve - 2020 STBD "Ramp Up"	0	0	0	10,000	5,500	0	0
New \$20 VLF Reserve				0	0	0	7,900
<i>Total Reserves</i>	29,738	6,750	6,000	16,411	12,593	7,952	17,421
<i>Ending Unreserved Budgetary Fund Balance</i>	11,396	7,438	17,625	1,038	1,189	1,118	59

Notes:

Legislated changes from STBD stand-alone ordinances (Ordinance 126327 and Ordinance 126289) are reflected in the corresponding funding source/BSL line in the "2021 Legislated" column.

Expenditures in 2023-2025 are in alignment with the STBD Proposition One spending plan as Presented in the Transportation and Utilities Committee on March 3, 2021 and the 2022 \$20 VLF spending plan as presented in the Transportation and Utilities Committee on May 5, 2021.

Reserves for "ramp down" and "ramp up" are set asides for future transit service hour purchase.

REET I Capital Projects Fund (30010)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
<u>Beginning Budgetary Fund Balance</u>							
Beginning Balance Sheet Fund Balance	82,392	12,552	78,902	28,402	5,901	4,475	6,516
Budgetary Fund Balance Adjustment	(523)	0	0				
<i>Beginning Budgetary Fund Balance</i>	81,869	12,552	78,902	28,402	5,901	4,475	6,516
<u>Sources of Funds</u>							
Real Estate Excise Tax Revenues	38,588	32,680	41,435	40,246	37,867	37,648	38,469
November Forecast Update			9,325	3,776			
<i>Total Budgetary Revenues</i>	38,588	32,680	50,760	44,022	37,867	37,648	38,469
<u>Expenditures</u>							
Debt Service Payments	8,689	9,311	9,311	11,893	9,501	10,999	11,522
Operating Expenditures	785	953	953	1,014	994	1,013	1,032
Capital Expenditures	32,093	31,912	31,912	53,615	28,799	23,594	24,561
<u>Budget Adjustments</u>							
Current Year Grant/Svc Contract/Capital CFD's			58,941				
Supplemental Changes			143				
<i>Total Budgetary Expenditures</i>	41,567	42,176	101,260	66,522	39,294	35,606	37,116
<i>Ending Balance Sheet Adjustment</i>	12						
<i>Ending Budgetary Fund Balance</i>	78,902	3,056	28,402	5,901	4,475	6,516	7,870
<u>Financial Reserves - Expense</u>							
Cash Balance Reserve	3,000	3,000	3,000	4,000	4,500	5,000	5,000
<i>Total Reserves</i>	3,000	3,000	3,000	4,000	4,500	5,000	5,000
<i>Ending Unreserved Budgetary Fund Balance</i>	75,902	56	25,402	1,901	(25)	1,516	2,870

Ordinance 125990 authorized an interfund loan of \$12,225,000 from the REET I Capital Projects fund for the Central Waterfront Improvement Fund to be repaid by 12-31-2023.

Ordinance 125991 authorized an interfund loan of \$19,000,000 from the REET I Capital Projects fund for the Waterfront LID Fund to be repaid by 12-31-2021.

REET II Capital Projects Fund (30020)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	70,325	4,021	66,500	36,126	13,820	9,285	7,520
Budgetary Fund Balance Adjustment	(14)	0	0				
<i>Beginning Budgetary Fund Balance</i>	70,311	4,021	66,500	36,126	13,820	9,285	7,520
Sources of Funds							
Real Estate Excise Tax Revenues	38,323	32,680	41,435	40,246	37,867	37,648	38,469
November Forecast Update			9,325	3,776			
<i>Total Budgetary Revenues</i>	38,323	32,680	50,760	44,022	37,867	37,648	38,469
Expenditures							
Debt Service Payments	9,818	6,877	6,877	13,532	11,970	11,785	11,787
Capital Expenditures	32,469	26,733	21,733	47,797	25,432	22,627	18,042
Affordable Housing			5,000	5,000	5,000	5,000	5,000
Budget Adjustments							
Current Year Grant/Svc Contract/Capital CFD's			55,579				
Supplemental Changes			(8,056)				
<i>Total Budgetary Expenditures</i>	42,287	33,611	81,133	66,329	42,402	39,413	34,829
<i>Ending Balance Sheet Adjustment</i>	153						
<i>Ending Budgetary Fund Balance</i>	66,500	3,090	36,126	13,820	9,285	7,520	11,160
Financial Reserves - Expense							
Cash Balance Reserve	3,000	3,000	3,000	4,000	4,500	5,000	5,000
Planning Reserves							
Seattle Department of Transportation Allocation Reserve				2,000	2,000	2,000	2,000
<i>Total Reserves</i>	3,000	3,000	3,000	6,000	6,500	7,000	7,000
<i>Ending Unreserved Budgetary Fund Balance</i>	63,500	90	33,126	7,820	2,785	520	4,160

Ordinance 125990 authorized an interfund loan of \$12,225,000 from the REET I Capital Projects fund for the Central Waterfront Improvement Fund to be repaid by 12-31-2033.

Park Mitigation & Remediation (33130)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	3,398	125	1,130	(704)	17	17	17
Budgetary Fund Balance Adjustment	(36)	0	0				
<i>Beginning Budgetary Fund Balance</i>	3,362	125	1,130	(704)	17	17	17
Sources of Funds							
Taxes and Interest	41	0	0	0	0	0	0
Grants and Other Revenue (State Grant)	0	0	0	721	0	0	0
<i>Total Budgetary Revenues</i>	41	0	0	721	0	0	0
Expenditures							
Arboretum Trail Development	0	0	0	0	0	0	0
Bryant Site Development	2,199	0	0	0	0	0	0
Arboretum Trail Renovations	77	0	0	0	0	0	0
Budget Adjustments							
Current Year Grant/Svc Contract/Capital CFD's			1,684				
Supplemental Changes			150				
<i>Total Budgetary Expenditures</i>	2,276	0	1,834	0	0	0	0
<i>Ending Balance Sheet Adjustment</i>	2						
<i>Ending Budgetary Fund Balance</i>	1,130	125	(704)	17	17	17	17
Financial Reserves - Revenue							
Current Year Grant/Svc Contract/Capital CFD Revenues	721						
Financial Reserves - Expense							
Current Year Grant/Svc Contract/Capital Expenditure CFD's	1,684						
Planning Reserves							
Future Grant Revenues - Arboretum Trail Renov:	0	0	(721)				
Abroterum Trail Renovation (Underspend)	0	0	0				
2021 Supplemental	150	0	0	0	0	0	0
<i>Total Reserves</i>	1,113	0	(721)	0	0	0	0
<i>Ending Unreserved Budgetary Fund Balance</i>	17	125	17	17	17	17	17

2008 Parks Levy Fund (33860)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	14,837	801	11,338	68	68	68	68
Budgetary Fund Balance Adjustment	(158)	0	0				
<i>Beginning Budgetary Fund Balance</i>	14,679	801	11,338	68	68	68	68
Sources of Funds							
Taxes and Interest	225	0	0	0	0	0	0
Gain (loss)	0	0	0	0	0	0	0
Grants and Other Revenue	474	0	0	0	0	0	0
<i>Total Budgetary Revenues</i>	698	0	0	0	0	0	0
Expenditures							
2008 Levy-Neighborhood Pk Acq	160	0	0	0	0	0	0
2008 Levy-Green Space Acquisition	0	0	0	0	0	0	0
2008 Levy Neighborhood Pks & PG	3,133	0	0	0	0	0	0
2008 Levy- Major Parks	0	0	0	0	0	0	0
Comm Gardens & P-Patch	3	0	0	0	0	0	0
2008 Levy Opportunity Fund Dev	760	0	0	0	0	0	0
Budget Adjustments							
Current Year Grant/Svc Contract/Capital CFD's			9,970				
Supplemental Changes			1,300				
<i>Total Budgetary Expenditures</i>	4,055	0	11,270	0	0	0	0
<i>Ending Balance Sheet Adjustment</i>	15						
<i>Ending Budgetary Fund Balance</i>	11,338	801	68	68	68	68	68
Financial Reserves - Expense							
Current Year Grant/Svc Contract/Capital Expenditure CFD's	9,970						
Planning Reserves							
2021 4th Quarter Supplemental	1,300	0	0	0	0	0	0
<i>Total Reserves</i>	11,270	0	0	0	0	0	0
<i>Ending Unreserved Budgetary Fund Balance</i>	68	801	68	68	68	68	68

McCaw Hall Capital Reserve (34070)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	2,126	2,119	2,102				
Budgetary Fund Balance Adjustment	(23)	0	(60)				
<i>Beginning Budgetary Fund Balance</i>	2,103	2,119	2,041	58	58	58	58
Sources of Funds							
REET I	0	0	0	281	327	337	347
McCaw Hall Tenant Contributions	0	0	0	281	327	337	347
Interest	38	0	0	36	17	17	17
Budget Adjustments							
Associated Revenues from Current Year CFD's			0				
Revenues from Current Year legislated ordinances			0				
<i>Total Budgetary Revenues</i>	38	0	0	598	671	691	711
Expenditures							
McCaw Hall Capital Reserve Expenses	103	0	0	598	671	691	711
Budget Adjustments							
Current Year Encumbrance CFD's			0	0			
Current Year Grant/Svc Contract/Capital CFD's			1,983	0			
Supplemental Changes			0	0			
<i>Total Budgetary Expenditures</i>	103	0	1,983	598	671	691	711
<i>Ending Balance Sheet Adjustment</i>	3						
<i>Ending Budgetary Fund Balance</i>	2,041	2,119	58	58	58	58	58
Financial Reserves - Revenue							
Current Year Grant/Svc Contract/Capital CFD Revenues	0						
Financial Reserves - Expense							
Current Year Encumbrance CFD's	0						
Current Year Grant/Svc Contract/Capital Expenditure CFD's	0						
Planning Reserves							
Continuing Appropriations	0	2,119					
<i>Total Reserves</i>	0	2,119	0	0	0	0	0
<i>Ending Unreserved Budgetary Fund Balance</i>	2,041	0	58	58	58	58	58

King County Parks Levy (36000)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
<u>Beginning Budgetary Fund Balance</u>							
Beginning Balance Sheet Fund Balance	4,840	510	3,806	232	269	258	248
Budgetary Fund Balance Adjustment	(52)	0	0	0	0	0	0
<i>Beginning Budgetary Fund Balance</i>	4,788	510	3,806	232	269	258	248
<u>Sources of Funds</u>							
Levy Allocation	2,212	2,251	2,301	2,301	2,251	2,250	2,249
Interest Earnings	71	0	0	0	0	0	0
<i>Total Budgetary Revenues</i>	2,283	2,251	2,301	2,301	2,251	2,250	2,249
<u>Expenditures</u>							
Fix it First	1,097	0	0	360	360	360	360
Debt and Special Funding	1,533	1,541	1,541	1,155	1,154	1,151	1,144
Building for the Future CIP	0	0	0	0	0	0	0
Leadership and Administration	0	0	0	0	0	0	0
Parks and Facilities Maintenance and Repairs	9	10	10	10	10	10	10
Recreation Facility Programs	625	739	739	739	739	739	739
<u>Budget Adjustments</u>							
Current Year Grant/Svc Contract/Capital CFD's			3,045				
Supplemental Changes			540				
<i>Total Budgetary Expenditures</i>	3,265	2,290	5,875	2,264	2,263	2,260	2,253
<i>Ending Budgetary Fund Balance</i>	3,806	471	232	269	258	248	244
<u>Financial Reserves - Expense</u>							
Current Year Grant/Svc Contract/Capital Expenditure CFD's	3,045						
<u>Planning Reserves</u>							
2021 4th Quarter Supplemental	447	447	0	0	0	0	0
Operating Reserves	0	0	180	180	180	180	180
<i>Total Reserves</i>	3,492	447	180	180	180	180	180
<i>Ending Unreserved Budgetary Fund Balance</i>	314	24	52	89	78	68	64

Light Fund (41000)

	2020 Actual ²	2021 Adopted	2021 Revised ³	2022 Adopted	2023 Projected ⁴	2024 Projected	2025 Projected
Beginning Cash Balance ¹	466,694	433,273	427,253	454,145	454,005	475,965	485,630
Carry Forward / Encumbrances/Adjustments							
<i>Revised Beginning Cash Balance</i>	466,694	433,273	427,253	454,145	454,005	475,965	485,630
Sources of Funds							
Retail Power Sales	897,388	889,631	919,317	944,525	994,142	1,030,874	1,054,355
Revenue from RSA Surcharge	26,034	-	6,154	-	-	-	-
Wholesale Power, Net	47,681	60,000	35,000	40,000	40,000	40,000	40,000
Power Contracts	8,177	6,726	6,726	6,653	7,282	7,166	6,998
Power Marketing, Net	16,429	9,298	12,326	7,114	9,797	9,797	9,797
Other Outside Sources	26,456	30,325	25,209	32,483	32,551	33,509	36,025
Interest on Cash Accounts	10,756	8,878	8,887	8,762	9,021	8,984	8,917
Cash from (to) Rate Stabilization Account	(22,706)	-	-	-	-	-	-
Cash from Contributions	58,230	55,051	52,481	51,988	41,148	40,293	41,012
Cash from Bond Proceeds	143,746	297,847	270,589	374,025	211,692	205,728	173,920
Budget Adjustments							
Associated Revenues from 2020 CFD's			74,059				
Revenues from Current Year legislated ordinances			1,600				
<i>Total Budgetary Revenues</i>	1,212,192	1,357,757	1,412,348	1,465,550	1,345,634	1,376,351	1,371,024
Expenditures							
Power Contracts	269,065	258,989	256,834	241,508	235,628	242,405	239,236
Production	49,516	44,810	54,444	56,008	71,338	74,697	77,599
Transmission	9,583	12,425	10,599	12,750	14,294	14,715	15,109
Distribution	56,319	74,823	67,958	76,881	85,469	88,112	90,575
Conservation	9,756	11,574	10,523	11,849	12,586	12,975	13,337
Customer Accounting	38,073	42,785	39,606	43,962	50,312	51,868	53,318
Administration	127,620	101,360	108,692	114,842	115,592	118,642	121,287
Uncollectable Accounts	20,581	9,608	23,100	7,122	7,495	7,771	7,949
Taxes and Franchise Payments	101,242	101,941	106,135	107,226	112,746	116,632	119,460
Debt Service	222,451	230,943	224,359	236,371	245,232	257,080	254,598
Capital Expenditures	343,532	336,845	363,841	382,954	394,528	381,492	378,192
Technical and Accounting Adjustments	3,895	131,654	43,707	174,217	11,092	45,785	60,584
Budget Adjustments							
Current Year Encumbrance CFD's			52,843				
Current Year Grant/Svc Contract/Capital CFD's			17,314				
Supplemental Changes			5,501				
<i>Total Budgetary Expenditures</i>	1,251,633	1,357,757	1,385,457	1,465,690	1,356,312	1,412,173	1,431,243
<i>Ending Balance Sheet Adjustment</i>							
<i>Ending Cash Balance</i>	427,253	433,273	454,145	454,005	443,327	440,142	425,411
Planning Reserves							
Construction Account	54,281	44,153	66,082	-	65,615	64,709	34,402
Other Restricted Accounts	189,688	203,775	201,875	194,358	222,777	232,941	242,216
Rate Stabilization Account	96,851	104,339	117,837	102,797	121,399	123,220	125,068
<i>Total Reserves</i>	340,820	352,268	385,794	297,156	409,791	420,870	401,686
<i>Ending Unreserved Cash Balance</i>	86,433	81,005	68,350	156,849	33,536	19,272	23,725

Notes:

¹ 2020 beginning fund balance is the cash balance on January 1, 2020.

² 2020 actual revenues do not include fair market value (non-cash) or RSA surcharge revenues and will differ from total revenues in Peoplesoft.

³ A portion of the legislated 2021 adjustments are spread into various revenue and expenditure categories. Revised revenues include bond sales.

⁴ Out year assumptions represent forecasted cash flows in the utility's Financial Planning Model which is used to evaluate City Light rate impacts, potential bond offerings, and the overall financial performance of the utility.

Water Fund (43000)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected ⁴	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance ¹	130,036	105,000	140,762				
Budgetary Fund Balance Adjustment	0	0	0				
Bond Reserve Account	20,884	20,884	20,884	26,149	31,415	36,680	41,945
Revenue Stabilization Fund	60,096	60,096	60,096	42,114	42,535	42,961	43,390
<i>Beginning Budgetary Fund Balance</i>	211,016	185,981	221,743	145,409	140,526	138,326	128,069
Sources of Funds*							
Rate Revenue							
Retail Water Sales	197,628	205,120	205,120	211,242	218,608	227,635	238,657
Wholesale Water Sales	56,782	53,081	53,081	54,322	56,660	62,776	58,440
Fees							
Tap Fees	9,614	7,973	7,973	8,072	8,173	8,275	8,379
Other Revenues							
Other Non-Operating Revenue	1,808	3,233	3,233	644	653	661	670
Operating Grants	140	0	0	0	0	0	0
Build America Bond Interest Income	1,937	1,619	1,619	1,571	1,520	1,466	1,407
Rentals--Non-City	753	672	672	791	811	321	852
Other Operating Revenues	4,592	4,226	4,226	5,277	5,386	5,498	5,612
Capital Grants and Contributions	5,139	8,200	8,200	5,378	5,513	5,651	5,792
Public Works Loan Proceeds	0	0	0	0	0	0	0
Op Transfer In - Rev Stab Subfund	0	0	0	0	0	0	0
Op Transfer In - Rev Stab Subfund - BPA Acct	0	0	0	0	0	0	0
Reimbursements							
Reimbursement for External Activities	0	0	0	0	0	0	0
Call Center Reimbursement from SCL	2,327	2,287	2,374	2,616	2,669	2,722	2,777
GF - Public Fire Hydrant Reimbursement	9,962	10,247	9,966	11,604	12,085	12,584	13,193
Budget Adjustments							
Associated Revenues from Current Year CFD's			59,258				
Revenues from Current Year legislated ordinances			0				
<i>Revenues (Subtotal in Budget Book)</i>	290,682	296,657	355,721	301,519	312,078	327,589	335,778
Other Reimbursements and Transfers							
Transfers from Construction Fund	31,000	39,083	49,928	67,132	81,572	96,730	84,745
<i>Total Budgetary Revenues²</i>	321,682	335,740	405,650	368,651	393,649	424,318	420,523
Expenditures							
CIP							
Distribution	25,369	31,095	24,416	35,688	44,375	50,675	51,248
Transmission	5,382	20,129	3,974	16,514	12,604	17,623	22,368
Watershed Stewardship	1,753	298	789	2,170	414	335	328
Water Quality and Treatment	886	13,214	10,062	3,605	2,120	5,261	23,750
Water Resources	2,222	12,031	5,996	7,053	10,646	9,989	30,970
Habitat Conservation Program	3,990	1,474	1,298	2,604	1,126	1,030	925
Shared-Cost Projects	20,184	33,474	20,361	22,277	28,526	43,541	35,777
Technology	6,121	5,062	5,997	4,244	4,244	4,244	4,244
O&M							
General Expense	137,633	147,339	136,887	143,618	159,106	161,953	164,909
Leadership and Administration	43,973	58,113	53,067	58,295	62,414	66,375	73,504
Utility Services and Operations	66,133	68,202	64,804	83,153	75,966	79,245	82,172
Budget Adjustments							
Current Year Encumbrance CFD's			0				
Current Year Grant/Svc Contract/Capital CFD's			59,258				
Supplemental Changes			82,357				
<i>Total Budgetary Expenditures</i>	313,646	390,433	469,267	379,221	401,540	440,270	490,193
<i>Ending Balance Sheet Adjustment</i>	(78,290)						
<i>Ending Budgetary Fund Balance</i>	140,762	131,287	158,126	134,839	132,635	122,375	58,398
Financial Reserves - Revenue							
Current Year Grant/Svc Contract/Capital CFD Revenues	59,258						
Financial Reserves - Expense							
Current Year Encumbrance CFD's	0						
Current Year Grant/Svc Contract/Capital Expenditure CFD's	59,258						
Planning Reserves							
CIP Accomplishment ³				(14,123)	(29,731)	(49,636)	(75,077)
<i>Total Reserves</i>	0	0	0	(14,123)	(29,731)	(49,636)	(75,077)
<i>Ending Unreserved Budgetary Fund Balance</i>	140,762	131,287	158,126	148,962	162,366	172,010	133,475

(1) Please note that SPU's 2020 ending fund balance / 2021 starting fund balance reflects the current assets (operating cash and equity in pooled investments) and includes cash on hand, petty cash, revolving funds, change funds, and the net increase or decrease in the value of investments.

(2) Water Fund Total Budgetary Revenues (Row 42) includes transfers from the construction fund, a transaction that is not recorded in the Budget Book tables and is otherwise considered a form of contribution from fund balance.

(3) Please note that SPU revenues are determined assuming that the capital improvement program will only achieve approximately 85% of the budgeted expenditures. SPU applies this assumption in order to keep rates as low as possible for ratepayers. SPU is including the underspending assumption in the "Planning Reserves" line above to reflect that we are projected to end the year with positive fund balance.

(4) SPU is providing the 2021-2026 SBP assumptions for the 2023 to 2025 out-year projections because that is the currently endorsed path. However, the rate forecast is based on the adopted rate study that used slightly revised projections for taxes, debt service, and major service contracts. Including the revised forecast would show higher positive year-end fund balances.

Drainage and Wastewater Fund (44010)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected ⁴	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance ¹	230,631	186,760	218,714				
Budgetary Fund Balance Adjustment	0	0	0				
Bond Reserve Account	30,872	38,266	38,266	30,872	30,872	30,872	30,872
<i>Beginning Budgetary Fund Balance</i>	261,504	225,025	256,980	167,544	174,554	91,723	9,948
Sources of Funds							
Rate Revenue							
Wastewater Utility Services	300,699	314,332	314,332	336,861	343,598	350,470	357,480
Drainage Utility Services	153,420	166,927	166,927	167,988	171,348	174,775	178,271
Fees							
Side Sewer Permit Fees	1,833	1,832	1,832	1,926	1,964	2,003	2,043
Drainage Permit Fees	471	519	519	495	505	515	525
Other Revenues							
Other Operating Revenues	6,176	6,175	6,330	6,488	6,618	6,751	6,886
Build America Bond Interest Income	1,632	1,686	1,686	1,686	1,720	1,754	1,789
Capital Grants and Contributions	0	0	0	0	0	0	0
Operating Grants	720	738	738	757	772	787	803
Reimbursements							
Call Center Reimbursement from SCL	2,327	2,215	2,374	2,686	2,767	2,850	2,935
WiFi Reimbursement	0	75,040	0	40,064	40,865	41,682	42,516
SRF Reimbursement	0	0	15,057	32,505	33,155	33,818	34,494
Budget Adjustments							
Associated Revenues from Current Year CFD's			119,427				
Revenues from Current Year legislated ordinances			0				
<i>Revenues (Subtotal in Budget Book)</i>	467,279	569,464	629,222	591,456	603,312	615,406	627,742
Additional Transfers and Reimbursements							
Transfer from Construction Fund	58,094	44,454	55,585	56,713	57,848	59,004	60,185
King County Reimbursement	18,194	43,083	41,778	32,452	33,101	33,763	34,438
Public Works Transfer Fund	1,562	6,000	7,192	1,247	0	0	0
<i>Total Budgetary Revenues²</i>	545,128	663,002	733,776	681,868	694,260	708,173	722,365
Expenditures							
CIP							
Protection of Beneficial Uses	7,653	21,139	10,291	20,911	39,473	47,444	50,010
Sediments	3,177	3,867	1,911	4,560	6,789	13,349	17,809
Combined Sewer Overflows	88,653	134,109	112,120	98,151	106,987	70,944	32,364
Rehabilitation	28,439	38,268	39,179	40,685	46,960	40,692	40,144
Flooding, Sewer Backup, and Landslides	13,944	42,899	26,177	29,967	13,292	30,188	18,829
Shared Cost Projects	20,235	32,957	14,182	15,345	34,550	38,263	21,544
Technology	4,739	5,151	6,739	4,299	4,299	4,299	4,299
O&M							
General Expense	294,845	332,921	311,358	319,679	378,691	390,480	402,742
Leadership and Administration	51,134	62,544	61,401	68,948	67,993	72,752	80,692
Utility Services and Operations	66,710	70,120	62,255	72,311	78,056	81,537	84,584
Budget Adjustments							
Current Year Encumbrance CFD's			0				
Current Year Grant/Svc Contract/Capital CFD's			119,427				
Supplemental Changes			50,777				
<i>Total Budgetary Expenditures</i>	579,528	743,975	815,819	674,857	777,091	789,948	753,017
<i>Ending Balance Sheet Adjustment</i>	(8,390)						
<i>Ending Budgetary Fund Balance</i>	218,714	144,052	174,937	174,554	91,723	9,948	(20,704)
Financial Reserves - Revenue							
Current Year Grant/Svc Contract/Capital CFD Revenues	119,427	0	0	0	0	0	0
Financial Reserves - Expense							
Current Year Encumbrance CFD's	0						
Current Year Grant/Svc Contract/Capital Expenditure CFD's	119,427						
Planning Reserves							
CIP Accomplishment ³			0	(22,273)	(49,427)	(79,109)	(103,623)
<i>Total Reserves</i>	0	0	0	(22,273)	(49,427)	(79,109)	(103,623)
<i>Ending Unreserved Budgetary Fund Balance</i>	218,714	144,052	174,937	196,827	141,150	89,057	82,919

(1) Please note that SPU's 2020 ending fund balance / 2021 starting fund balance reflects the current assets (operating cash and equity in pooled investments) and includes cash on hand, petty cash, revolving funds, change funds, and the net increase or decrease in the value of investments.

(2) Transfers from the Construction Fund, King County reimbursements, and contributions from the Public Works Transfer Fund are not recorded in the Adopted Budget Book tables and are considered contributions from fund balance.

(3) Please note that SPU revenues are determined assuming that the capital improvement program will only achieve approximately 85% of the budgeted expenditures - 95% on the Ship Canal Water Quality Project. SPU applies this assumption in order to keep rates as low as possible for ratepayers. SPU is including the underspending assumption in the "Ending Balance Sheet" line above to reflect that we are projected to end the year with positive budgetary fund balance.

(4) SPU is providing the 2021-2026 SBP assumptions for the 2023 to 2025 out-year projections because that is the currently endorsed path. However, the rate forecast is based on the adopted rate study that used slightly revised projections for taxes, debt service, and major service contracts, which are higher in the SBP projections shown above. Including the revised, lower forecast would show positive year-end fund balances.

Solid Waste Fund (45010)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance ¹	93,560	69,346	98,043				
Budgetary Fund Balance Adjustment	0	0	0				
Bond Reserve Account	9,831	9,831	9,831	9,831	9,831	9,831	9,831
Revenue Stabilization Fund	38,032	38,032	38,032	38,032	38,032	38,032	38,032
<i>Beginning Budgetary Fund Balance</i>	141,424	117,209	145,906	167,590	174,783	149,663	117,076
Sources of Funds							
Rate Revenue							
Recycling Processing Revenues	3,715	2,823	2,823	3,804	4,812	5,973	6,099
Commercial Services	62,848	69,011	69,011	71,187	72,865	74,665	76,356
Residential Services	140,776	142,494	143,590	148,794	153,158	157,383	161,900
Recycling and Disposal Station Charges	15,422	13,356	13,626	13,752	14,027	14,307	14,593
Other Misc	1,290	1,744	1,744	1,688	1,774	1,858	1,853
Other Revenues							
Other Nonoperating Revenue	5,145	848	1,048	940	756	755	823
Operating Fees, Contributions and grants	374	100	100	100	100	100	100
Other Operating Revenue	0	0	0	0	0	0	0
Transfers from Construction Fund	0	0	9,581	0	0	0	0
Op Transfer In - Rev Stab Subfund	0	0	0	0	0	0	0
Reimbursements							
Call Center Reimbursement from SCL	2,327	2,287	2,453	2,456	2,529	2,605	2,683
KC Reimb for Local Hzrd Waste Mgt Prgm	3,313	4,005	4,005	4,164	4,310	4,461	4,617
Budget Adjustments							
Associated Revenues from Current Year CFD's			25,299				
Revenues from Current Year legislated ordinances			0				
<i>Total Budgetary Revenues</i>	235,211	236,668	273,281	246,884	254,331	262,107	269,024
Expenditures							
CIP							
New Facilities	1,403	19,250	2,700	6,156	13,009	14,988	4,147
Rehabilitation and Heavy Equipment	703	1,220	12,924	2,450	550	1,850	350
Shared Cost Projects	1,102	2,842	1,746	4,561	2,550	2,517	795
Technology	2,196	1,988	2,940	1,508	1,508	1,508	1,508
O&M							
General Expense	154,356	166,465	157,100	169,202	203,539	212,550	221,991
Leadership and Administration	14,581	18,641	18,239	20,109	19,765	21,043	22,893
Utility Services and Operations	29,061	33,831	30,649	35,704	38,531	40,238	41,689
Budget Adjustments							
Current Year Encumbrance CFD's			0				
Current Year Grant/Svc Contract/Capital CFD's			25,299				
Supplemental Changes			0				
<i>Total Budgetary Expenditures</i>	203,403	244,236	251,597	239,690	279,451	294,693	293,373
<i>Ending Balance Sheet Adjustment</i>	(75,189)						
<i>Ending Budgetary Fund Balance</i>	98,043	109,640	167,590	174,783	149,663	117,076	92,728
Financial Reserves - Revenue							
Current Year Grant/Svc Contract/Capital CFD Revenues	25,299						
Financial Reserves - Expense							
Current Year Encumbrance CFD's	0						
Current Year Grant/Svc Contract/Capital Expenditure CFD's	25,299						
Planning Reserves							
CIP Accomplishment ²				(1,467)	(3,229)	(5,315)	(5,995)
<i>Total Reserves</i>	0	0	0	(1,467)	(3,229)	(5,315)	(5,995)
<i>Ending Unreserved Budgetary Fund Balance</i>	98,043	109,640	167,590	176,251	152,892	122,392	98,723

(1) Please note that SPU's 2020 ending fund balance / 2021 starting fund balance reflects the current assets (operating cash and equity in pooled investments) and includes cash on hand, petty cash, revolving funds, change funds, and the net increase or decrease in the value of investments.

(2) SPU revenues are determined assuming that the capital improvement program will achieve approximately 90% of budgeted expenditures. SPU applies this assumption in order to keep rates as low as possible for ratepayers. SPU is including the underspending assumption in the "Ending Balance Sheet" line above to reflect that we are projected to end the year with higher positive budgetary fund balance.

Construction and Inspections Fund (48100)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	30,367	68,566	37,018				
Budgetary Fund Balance Adjustment	48,712	0	49,890				
Beginning Budgetary Fund Balance	79,079	68,566	86,908	78,628	63,940	58,155	54,092
Revenues							
Contingent Budget Authority Offset	0	8,064	8,064	8,064	8,064	8,064	8,064
Boiler	1,138	1,432	1,219	1,647	1,804	1,869	1,939
Building Development	43,000	28,907	38,420	37,052	38,084	38,756	39,453
Electrical	9,200	6,241	9,388	8,943	8,771	8,865	8,960
Elevator	2,801	4,606	4,902	4,929	5,391	5,658	5,949
Grant Revenues	0	0	0	0	0	0	0
Interest	1,919	1,176	1,176	1,176	1,176	1,176	1,176
Land Use	11,179	9,188	9,188	10,618	12,483	13,811	14,484
Noise	405	424	499	494	547	572	600
Other Miscellaneous Revenues	1,383	2,119	2,119	2,119	2,169	2,189	2,209
Refrigeration & Furnace	1,733	1,073	1,596	1,071	740	748	756
Rental Registration & Inspection Ordinance	1,083	3,164	3,164	2,198	3,504	2,442	3,848
Signs	456	639	489	489	535	554	575
Site Review & Development	3,720	2,608	4,316	4,284	4,922	5,211	5,526
SPU MOA for Side Sewer & Drainage	2,707	2,000	2,000	2,672	2,672	2,672	2,672
Total Budgetary Revenues	80,724	71,641	86,540	85,756	90,864	92,586	96,211
Expenditures							
Compliance	3,622	3,886	3,886	4,653	4,496	4,496	4,496
Government Policy, Safety & Support	1,225	1,360	1,360	1,377	1,340	1,340	1,340
Inspections	23,810	26,388	26,388	30,367	29,764	29,764	29,764
Land Use Services	18,979	24,008	24,008	24,607	24,458	24,458	24,458
Leadership and Administration	2	0	0		0	0	0
Permit Services	22,714	29,075	29,075	29,587	29,244	29,244	29,244
Process Improvements and Technology	5,785	5,158	5,158	9,853	7,347	7,347	7,347
Total Budgetary Expenditures	76,136	89,875	94,819	100,443	96,649	96,649	96,649
Ending Balance Sheet Adjustment	3,240						
Ending Budgetary Fund Balance	86,908	50,332	78,628	63,940	58,155	54,092	53,654
Financial Reserves							
Core Staffing	31,040	25,926	20,000	20,000	20,000	20,000	20,000
Process Improvements and Technology	5,200	3,900	3,900	1,300	1,300	1,300	1,300
Tenant Improvements	3,156	2,116	2,116	2,116	2,116	2,116	2,116
Operating Reserve	16,807	15,931	11,093	11,093	11,093	11,093	11,093
Planning Reserve		0	0	2,586	6,873	12,279	19,005
Total Reserves	56,203	47,873	37,109	37,095	41,382	46,788	53,514
Ending Unreserved Budgetary Fund Balance	30,704	2,459	41,519	26,845	16,773	7,304	140

Note: Ordinance 124607 authorized an interfund loan of \$205 million from multiple funds, including the Construction and Inspections Fund, as bridge financing to be repaid by future tax proceeds and other anticipated revenues.

Finance and Administrative Services Fund (50300)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Revised Beginning Fund Balance							
Beginning Fund Balance	28,087	123	15,888	(5,431)	(2,823)	1,335	1,569
Technical Adjustments	(14,509)		(13,327)				
<i>Revised Beginning Fund Balance</i>	13,578	123	2,560	(5,431)	(2,823)	1,335	1,569
Sources of Funds¹							
General Fund Support	15,600	12,274	12,274	10,666	10,879	11,097	11,318
Revenues from Other City Departments	149,383	161,994	161,994	172,200	175,644	179,157	182,740
External Revenues ²	5,632	4,292	4,292	3,808	3,884	3,962	4,041
Capital Improvements	5,848	7,038	4,582	3,500	3,500	3,500	3,500
Emergency Agency Reimbursement ^{3,4}			3,688	3,001	3,001		
Q3 2021 Supplemental Revenues (CLFR)			770				
Budget Adjustments							
Vaccine Center ⁵			24,510				
Revenues from 2021 Supplemental Changes			2,179				
Carryforward			2,364				
<i>Total Budgetary Revenues</i>	176,464	185,598	216,653	193,175	196,909	197,715	201,600
Expenditures¹							
Budget and Central Services	2,589	2,486	2,814	1,991	2,041	2,092	2,144
Fleet Services	38,108	41,572	41,633	40,266	41,115	42,143	43,196
Facility Services	102,039	87,128	97,400	88,992	90,589	92,854	95,175
Financial Services	23,201	31,524	31,936	34,682	35,549	36,438	37,349
City Purchasing and Contracting Services	10,735	10,850	11,430	14,200	12,904	13,226	13,557
Office of Constituent Services	6,109	6,725	6,959	6,936	7,053	7,229	7,446
Capital Improvements	6,530	4,000	6,945	3,500	3,500	3,500	3,500
Vaccine Center ⁵			24,510				
Budget Adjustments							
2021 Supplemental Changes			1,018				
<i>Total Budgetary Expenditures</i>	189,310	184,285	224,645	190,567	192,750	197,482	202,367
<i>Ending Balance Sheet Adjustment</i>	1,828						
<i>Ending Budgetary Fund Balance^b</i>	2,560	1,436	(5,431)	(2,823)	1,335	1,569	801
Financial Reserves - Revenues							
2020 Capital CFD Revenues	2,364						
Pending ECI Revenue Adjustment				(750)			
Financial Reserves - Expense							
2020 Special Carryforward	1,354						
2020 Encumbrance CFD's	4,545						
2020 Capital Expenditure CFD's	2,364						
2020 Emergency/CRF Expenditures	4,765						
Pending ECI Expenditure Adjustment				(750)			
Planning Reserves							
Reserve for Capital Expenditures	3,301	1,332	1,332				
<i>Total Reserves</i>	13,965	1,332	1,332	0	0	0	0
<i>Ending Unreserved Fund Balance</i>	(11,405)	104	(6,763)	(2,823)	1,335	1,569	801

¹ Assumes annual increases of 2% for revenues and 2.5% for expenditures.

² Assume full collection of external revenue projections.

³ Assumes emergency expenditures recovered in full from FEMA and/or CRF. Assumes \$4.9 million of net CRF distributed to the FAS Fund in 2021.

⁴ Assumes FEMA/emergency reimbursement of \$2.8M in 2021, \$3M in 2022, and \$3M in 2023.

⁵ Vaccine Center costs and revenue in Q2 2021 supplemental.

⁶ CBO is requesting that City Council authorize an interfund loan of up to \$10 million (\$8 million from the Fleet Capital Fund and \$2 million from the Wheelchair Accessible Fund) to the Finance and Administrative Services Fund, to be repaid within three years to avoid a permanent diversion of funds in compliance with BARS Section 3.9.1.

Fleet Capital Fund (50321)

Amounts in \$1,000s	2020	2021	2021	2022	2023	2024	2025
	Actuals	Adopted	Revised	Adopted	Projected	Projected	Projected
Revised Beginning Fund Balance							
Beginning Fund Balance	119,297	5,042	126,506	878	12,993	16,193	12,113
Technical Adjustments	(101,543)		(105,388)				
<i>Revised Beginning Fund Balance</i>	17,753	5,042	21,118	878	12,993	16,193	12,113
Sources of Funds							
Revenues from Other City Departments	20,740	19,989	19,989	20,521	21,752	22,262	22,984
Investment Earnings	3,042	0	0	0	0	0	0
Gain/(Loss) on Sale of Fixed Assets	674	773	773	773	0	0	0
<i>Total Budgetary Revenues</i>	24,455	20,762	20,762	21,294	21,752	22,262	22,984
Expenditures							
Fleet Capital Program ¹	21,132	11,693	11,693	9,179	18,553	26,342	25,135
Carryforward			19,617				
Budget Adjustments							
2021 Supplemental Changes		0	9,692	0	0	0	0
<i>Total Budgetary Expenditures</i>	21,132	(11,693)	41,002	9,179	18,553	26,342	25,135
<i>Ending Balance Sheet Adjustment</i>	42						
<i>Ending Budgetary Fund Balance</i>	21,118	37,497	878	12,993	16,193	12,113	9,962
Financial Reserves - Expense							
2020 Encumbrance CFD's	19,617						
Planning Reserves							
Reserves against Fund Balance	1,502	37,497	878	12,993	16,193	12,113	9,962
<i>Total Reserves</i>	21,118	37,497	878	12,993	16,193	12,113	9,962
<i>Ending Unreserved Fund Balance</i>	0	0	0	0	0	0	0

¹ Budget reflects no investment in green vehicle initiatives.

² City Council authorized an interfund loan in Ordinance 120195 of up to \$10 million (\$8 million from the Fleet Capital Fund and \$2 million from the Wheelchair Accessible Fund) to the Finance and Administrative Services Fund, to be repaid within three years to avoid a permanent diversion of funds in compliance with BARS Section 3.9.1.

Asset Preservation Fund (50322)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Revised Beginning Fund Balance							
Beginning Fund Balance	9,932	988	9,062	902	902	902	902
Technical Adjustments	(120)		(264)				
<i>Revised Beginning Fund Balance</i>	9,812	988	8,798	902	902	902	902
Sources of Funds							
Transfer from FAS Facilities	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Other Revenues	185						
<i>Total Budgetary Revenues</i>	4,185	4,000	4,000	4,000	4,000	4,000	4,000
Expenditures							
Asset Preservation Schedule 1 Facilities	3,204	2,152	2,152	2,152	2,152	2,152	2,152
Asset Preservation Schedule 2 Facilities	2,012	1,848	1,848	1,848	1,848	1,848	1,848
Carryforward			7,896				
<i>Total Budgetary Expenditures</i>	5,216	4,000	11,896	4,000	4,000	4,000	4,000
<i>Balance Sheet Adjustment</i>	16						
<i>Ending Budgetary Fund Balance</i>	8,798	988	902	902	902	902	902
Financial Reserves - Expense							
2020 Grant/Svc Contract/Capital Expenditure CFD's	7,896						
Planning Reserves							
Reserves against Fund Balance	902	988	902	902	902	902	902
<i>Total Reserves</i>	8,798	988	902	902	902	902	902
<i>Ending Unreserved Fund Balance</i>	0	0	0	0	0	0	0

Information Technology Fund (50410)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	67,446	19,500	19,722				
Budgetary Fund Balance Adjustment	27,417	0	31,469				
<i>Beginning Budgetary Fund Balance</i>	94,863	19,500	51,191	11,944	8,851	6,135	6,213
Sources of Funds							
Rates: Allocated ¹	144,250	153,789	153,789	171,477	176,393	175,931	176,684
Rates: Direct Billed	47,981	44,540	44,540	39,100	35,777	35,961	36,146
Billable Project Revenues ²	0	21,507	21,507	20,466	20,749	20,945	21,162
Bond Proceeds	11,375	27,933	27,933	18,453	8,603	3,992	5,735
Cable Fund Revenues	5,667	7,171	7,171	6,414	6,453	6,493	6,532
ITD's Cost of Technology Consumption ³	9,238	9,307	9,307	11,241	11,330	11,436	11,460
Non-City Agency Revenues ⁴	5,139	225	225	243	270	323	333
Interest Earnings	1,329	291	603	313	270	248	247
Budget Adjustments							
Rates: Direct Billed (CIP Carryforward Items) ⁵			4,456				
Rates: Direct Billed (Operating Carryforward Items) ⁶			16,782				
Rates: Direct Billed (Grants Carryforward) ⁷			10				
Q2 Supplemental ⁸			5,729				
Q3 Supplemental			58				
Q4 Supplemental			6,777				
CIP Abandonment			(104)				
One-Time Projects ⁹			(9,142)				
Revenue True-Up			(984)				
2022 Adopted Budget Errata Correction				(47)			
<i>Total Budgetary Revenues</i>	224,979	264,763	288,658	267,661	259,846	255,328	258,299
Expenditures							
Applications BSL	94,504	108,420	108,420	99,631	96,191	96,672	97,155
Digital Security & Risk BSL	5,269	8,449	8,449	7,509	7,245	7,282	7,318
Frontline Services & Workplace BSL	40,976	40,823	40,823	51,505	51,452	51,709	51,968
Leadership and Administration BSL ¹⁰	26,607	25,129	25,129	29,040	29,225	29,371	29,515
Technology Infrastructure BSL ¹⁰	51,130	44,052	44,052	49,715	52,406	52,330	51,663
Capital Improvement Projects BSL	36,864	37,438	37,438	27,985	20,646	12,463	15,009
Client Solutions BSL	4,878	5,078	5,078	5,369	5,396	5,423	5,450
Budget Adjustments							
Encumbrance CFD's (Legislated)			17,811				
Grant/Svc Contract/Capital CFD's			41,494				
Legislated Carryforward			3,142				
Q3 Supplemental			58				
Q4 Supplemental			7,552				
CIP Abandonment			(11,540)				
<i>Total Budgetary Expenditures</i>	260,228	269,388	327,905	270,754	262,562	255,250	258,077
<i>Ending Balance Sheet Adjustment</i>	(8,422)						
<i>Ending Budgetary Fund Balance</i>	51,191	14,874	11,944	8,851	6,135	6,213	6,435
Financial Reserves - Revenue							
Grant/Svc Contract/Capital CFD Revenues ¹¹	27,972	0	0	0	0	0	0
Financial Reserves - Expense							
Encumbrance CFD's	17,811	0	0	0	0	0	0
Grant/Svc Contract/Capital Expenditure CFD's ¹²	37,333	0	0	0	0	0	0
Planning Reserves - Revenue							
Planning Reserves	0	0	0	0	16,027	28,634	44,318
Planning Reserves - Expense							
Planning Reserves	0	0	0	(880)	16,027	28,634	44,318
Radio and Video Reserves	13,562	6,887	6,026	5,757	5,463	5,122	4,752
Computer Replacement ¹³	691	271	0	85	170	256	342
One-Time Projects ⁹	11,054	7,100	1,297	0	0	0	0
CIP Delayed Revenue Collection ¹⁴	(5,001)	0	0	0	0	0	0
SDCI Position	0	188	0	0	0	0	0
Revenue for Un-funded Items Added Late in the 2022 Budget ¹⁵				(672)			
Revenue True Up	2,220	0	0	0	0	0	0
Internal Policy Reserve	0	0	1,722	1,722	1,722	1,722	1,722
<i>Total Reserves</i>	49,699	14,446	9,045	6,012	7,354	7,100	6,816
<i>Ending Unreserved Budgetary Fund Balance</i>	1,492	428	2,899	2,839	(1,219)	(887)	(381)

Assumptions:

¹Rates: Allocated: Revenues in the out years include revenues to be collected.

²Billable Project Revenues: Double budget appropriation for IT Project Management resources that are not assigned to specific Projects.

³ITD's Cost of Technology Consumption: ITD's consumption of ITD projects and services. Represents intra-fund (50410) revenue.

⁴Non-City Agency Revenues: Revenue collected from Agencies outside of the City of Seattle (e.g., King County).

⁵Rates Direct Billed (2020 CIP Carryforward Items): Unspent CIP budget, carried forward from FY 2020 to FY 2021, that will be direct billed to customers (i.e., ITD bills customers based on actual expenses).

⁶Rates Direct Billed (2020 Operating Carryforward Items): Unspent operating budget, carried forward from FY 2020 to FY 2021, that will be direct billed to customers (i.e., ITD bills customers based on actual expenses).

⁷Rates: Direct Billed (2020 Grants Carryforward): Unspent Rainier Beach Grant budget, carried forward from FY 2020 to FY 2021, that will be direct billed to customers (i.e., ITD bills customers based on actual expenses).

⁸Q2 Supplemental includes MCIS bond proceeds from 2020 and un-collected Direct Billed revenues from abandoned CIP budget.

⁹One-Time Projects: Reserves for various one-time ITD projects.

¹⁰Expenditures in the out years are reflecting the real debt service schedule in the out years instead of standard inflation per CBO.

¹¹Current Year Grant/Svc Contract/Capital CFD Revenues: Includes the direct billed revenues to be collected in FY 2021 for CIP (excluding PC-IT-C7050 'Radio Communications CIP'), Encumbrances, Grants, and Special Carryforward budgets.

¹²Current Year Grant/Svc Contract/Capital Expenditure CFD's: Includes the allocated revenues collected in FY 2020 for CIP (excluding PC-IT-C7050 'Radio Communications CIP'), and Special Carryforward budgets.

¹³Computer Replacement: PC replacements for various departments, including the Law Department which replaces all of its PCs every five years, versus a portion each year.

¹⁴CIP Delayed Revenue Collection: Revenues Seattle IT did not collect in 2020.

¹⁵Revenue for Un-funded Items Added Late in the 2022 Budget: These items were added late in the budget process and did not include revenue for 2022. Revenue collection is reflected in the out years.

Note:

As part of the 2021 budget process, ORD 126227 was passed and authorized an interfund loan of \$25 million from the Information Technology Fund (50410) to the Transportation Fund (13000), to be repaid within four years to avoid a permanent diversion of funds in compliance with BARS Section 3.9.1.

Fire Pension Fund (61040)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	8,211	9,703	8,331				
Budgetary Fund Balance Adjustment	()	0	()				
<i>Beginning Budgetary Fund Balance</i>	8,210	9,703	8,331	8,049	6,866	5,697	4,636
Sources of Funds							
General Subfund	19,121	19,099	19,099	19,099	20,579	20,991	21,411
Fire Insurance Premium Tax	1,153	1,161	1,161	1,161	1,184	1,208	1,232
Medicare Rx Subsidy Refund	469	478	478	478	488	497	507
Misc.	0	0	0	0	0	0	0
<i>Total Budgetary Revenues</i>	20,743	20,738	20,738	20,738	22,251	22,696	23,150
Expenditures							
Death Benefits	12	19	19	19	19	20	20
Administration (Added IT & FAS rates 2019+)	851	926	926	950	969	993	1,018
Medical Benefits Paid	10,976	12,250	11,372	12,250	12,495	12,807	13,128
Pension Bfts - Paid to Members	8,806	7,825	7,825	7,825	7,825	7,825	7,825
Pension Bfts - Annual Transfers to Actuarial Account 61050	0	0	878	878	2,112	2,112	2,112
<i>Total Budgetary Expenditures</i>	20,645	21,020	21,020	21,922	23,420	23,757	24,103
<i>Ending Balance Sheet Adjustment</i>	22,000						
<i>Ending Budgetary Fund Balance</i>	8,331	9,421	8,049	6,866	5,697	4,636	3,684
Planning Reserves							
Contingency Reserve	500	500	500	500	500	500	500
Rate Stabilization Reserve	7,831	8,921	6,671	5,488	4,319	3,258	2,306
<i>Total Reserves</i>	8,331	9,421	7,171	5,988	4,819	3,758	2,806
<i>Ending Unreserved Budgetary Fund Balance</i>		0	878	878	878	878	878

Police Relief & Pension Fund (61060)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	8,733	8,476	14,340				
Budgetary Fund Balance Adjustment	()	0	()				
<i>Beginning Budgetary Fund Balance</i>	8,733	8,476	14,340	14,065	10,401	9,781	9,278
Sources of Funds							
General Subfund	25,877	25,859	25,859	22,500	25,859	26,376	26,904
Police Auction Proceeds	99	117	117	117	119	122	124
Miscellaneous	0	400	400	400	408	416	424
<i>Total Budgetary Revenues</i>	25,976	26,376	26,376	23,017	26,386	26,914	27,452
Expenditures							
Death Benefits	19	18	18	18	19	19	20
Medical Benefits Paid	11,929	15,380	15,380	15,380	15,688	16,080	16,482
Pension Benefits Paid	7,653	10,379	10,379	10,379	10,379	10,379	10,379
Administration (FAS & IT Rates added 2019+)	786	875	875	903	921	940	959
<i>Total Budgetary Expenditures</i>	20,387	26,652	26,652	26,680	27,006	27,417	27,839
<i>Ending Balance Sheet Adjustment</i>	18						
<i>Ending Budgetary Fund Balance</i>	14,340	8,201	14,065	10,401	9,781	9,278	8,892
Planning Reserves							
Contingency Reserve	500	500	500	500	500	500	500
Rate Stabilization Reserve	13,840	7,701	13,565	9,901	9,281	8,778	8,392
<i>Total Reserves</i>	14,340	8,201	14,065	10,401	9,781	9,278	8,892
<i>Ending Unreserved Budgetary Fund Balance</i>		0	0	0	0	0	0

Transit Benefit Fund (63000)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
Beginning Budgetary Fund Balance							
Beginning Balance Sheet Fund Balance	(5)	0	(12)				
Budgetary Fund Balance Adjustment	0	0	0				
<i>Beginning Budgetary Fund Balance</i>	(5)	0	(12)				
Sources of Funds							
Transit Subsidy Payments - Employer	2,055	4,996	3,840	5,601	5,601	5,601	5,601
<i>Total Budgetary Revenues</i>	2,055	4,996	3,840	5,601	5,601	5,601	5,601
Expenditures							
Transit Passes	2,061	4,996	3,828	5,601	5,601	5,601	5,601
<i>Total Budgetary Expenditures</i>	2,061	4,996	3,828	5,601	5,601	5,601	5,601
<i>Ending Balance Sheet Adjustment</i>	0						
<i>Ending Budgetary Fund Balance</i>	(12)	0					
Planning Reserves							
<i>Total Reserves</i>	0	0	0	0	0	0	0
<i>Ending Unreserved Budgetary Fund Balance</i>	(12)	0					

Fire Fighters Health Care Fund (63100)

Amounts in \$1,000s	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2023 Projected	2024 Projected	2025 Projected
<u>Beginning Budgetary Fund Balance</u>							
Beginning Balance Sheet Fund Balance	461	0	490				
Budgetary Fund Balance Adjustment	(5)	0	(14)				
<i>Beginning Budgetary Fund Balance</i>	456	0	476	495	495	495	495
<u>Sources of Funds</u>							
Employee Contributions	1,708	2,000	1,676	1,992	2,032	2,072	2,114
Interest earnings	8	0	8	8	8	8	9
<u>Budget Adjustments</u>							
Associated Revenues from Current Year CFD's			0				
Revenues from Current Year legislated ordinances			0				
<i>Total Budgetary Revenues</i>	1,716	2,000	1,684	2,000	2,040	2,081	2,122
<u>Expenditures</u>							
Healthcare Premiums	1,696	2,000	1,664	2,000	2,040	2,081	2,122
<u>Budget Adjustments</u>							
Current Year Encumbrance CFD's			0				
Current Year Grant/Svc Contract/Capital CFD's			0				
Supplemental Changes			0				
<i>Total Budgetary Expenditures</i>	1,696	2,000	1,664	2,000	2,040	2,081	2,122
<i>Ending Balance Sheet Adjustment</i>	0						
<i>Ending Budgetary Fund Balance</i>	476	0	495	495	495	495	495
<u>Financial Reserves - Revenue</u>							
Current Year Grant/Svc Contract/Capital CFD Revenues	0						
<u>Financial Reserves - Expense</u>							
Current Year Encumbrance CFD's	0						
Current Year Grant/Svc Contract/Capital Expenditure CFD's	0						
<u>Planning Reserves</u>							
Health Care Claims Reserve	476	0	495	495	495	495	495
<i>Total Reserves</i>	476	0	495	495	495	495	495
<i>Ending Unreserved Budgetary Fund Balance</i>	0	0	0	0	0	0	0

FileLocal Agency Fund (67600)

Amounts in \$1,000s	2020	2021	2021	2022	2023	2024	2025
	Actuals	Adopted	Revised	Adopted	Projected	Projected	Projected
Revised Beginning Fund Balance							
Beginning Fund Balance	(10)	(10)	0	57	35	47	59
Technical Adjustments	0		0				
<i>Revised Beginning Fund Balance</i>	(10)	(10)	0	57	35	47	59
Sources of Funds							
Agency Revenue (Labor Reimbursement)	438	438	422	410	453	464	476
Agency Revenue (Capital Project Reimbursement)				12	12	12	12
Budget Adjustments							
Revenues from Current Year legislated ordinances		0	25	0	0	0	0
<i>Total Budgetary Revenues</i>	438	438	447	422	465	476	488
Expenditures							
FileLocal Agency	427	438	365	444	453	464	476
Budget Adjustments							
2021 Supplemental Changes		0	25	0	0	0	0
<i>Total Budgetary Expenditures</i>	427	438	390	444	453	464	476
<i>Ending Balance Sheet Adjustment</i>		10					
<i>Ending Budgetary Fund Balance</i>	0	0	57	35	47	59	71
Planning Reserves							
Capital Project Reserve (Software Upgrade/Replacement)	0	0	57	35	47	59	71
<i>Total Reserves</i>	0	0	57	35	47	59	71
<i>Ending Unreserved Fund Balance</i>	0	0	0	0	0	0	0

Cost Allocation Tables:

These tables provide information about how the City allocates internal service costs (i.e. overhead provided by City agencies to other City agencies) to customer agencies.

Cost Allocation

Central Service Departments and Commissions - 2022 Cost Allocation Factors

Central Service Department	Cost Allocation Factor
City Auditor	Audit hours spent on direct department projects averaged over prior two-year period.
City Budget Office	Percent of FTE time spent on cost allocation departments/funds.
Civil Service Commission	Five-year average number of cases by department.
Office of Civil Rights	Enforcement: 3-year average number of cases filed by department. RSJI: Percent of Department Trainings Policy: 100% General Fund
Office of Employee Ombud	Budgeted FTE by department.
Office of Intergovernmental Relations	Staff time and assignments by department.
Office of Sustainability and Environment	Management assessment of FTE time on work programs.
Department of Finance and Administrative Services	Various factors and allocations. See Appendix B(1) for details on services, rates, and methodologies.
Seattle Information Technology	Various factors and allocations. See Appendix B(2) for details on services, rates, and methodologies.
Law Department	Two-year average of civil attorney and paralegal service hours by department (excludes hours that are covered by direct billing via MOAs), including proportionate amount of overhead.
Legislative Department	City Clerk's Office based on number of Legislative items; Central Staff and Legislative Assistants on assignments; City Council 100% General Fund or by MOA* and City Clerk based on workload.
Seattle Department of Human Resources	Various factors and allocations. See Appendix B(3) for details on services, factors, and methodologies.
State Examiner (State Auditor)	75% by PeopleSoft data points; 25% by budgeted FTEs.
Emergency Management	Actual expenditure dollar spread.

*Memorandum of Agreement (MOA) on charges

Cost Allocation

Department of Finance and Administrative Services Billing Methodologies – B(1)

Service Provider	Org	Service Provided	Billing Methodology	Billing Method
Fleet Management Division				
Vehicle Leasing	FAD03	<ul style="list-style-type: none"> Vehicles owned by, and leased from, Fleet Services Vehicles owned directly by Utility Departments 	<ul style="list-style-type: none"> Calculated rate per month per vehicle based on three lease-rate components: 1) vehicle replacement; 2) routine maintenance; and 3) overhead. Charge for overhead only as outlined in MOUs with Utilities. 	Fleets rates.
Motor Pool	FAD04	Daily or hourly rental of City Motor Pool vehicles.	Actual vehicle usage by department per published rates. Rates vary by vehicle type and are based on time usage, with a set minimum and maximum daily charge.	Direct bill.
Vehicle Maintenance	FAD05	<ul style="list-style-type: none"> Vehicle Maintenance labor. Vehicle parts and supplies. 	<ul style="list-style-type: none"> Actual maintenance service hours, not included in the routine maintenance component of the Lease Rate (above). Billed at an hourly rate. Actual vehicle parts and supplies, used in vehicle maintenance services, and not included in the routine maintenance component of the Lease Rate (above). Billed at cost plus a percentage mark-up. 	Direct bill.
Vehicle Fuel	FAD07	Vehicle fuel from City-operated fuel sites or private vendor sites through the Voyager Fuel Card program.	Actual gallons of fuel pumped, billed at cost plus per-gallon mark-up.	Direct bill.
Facility Services				
Property Management Services	FAC03	Office & other building space.	Property Management Services for City-owned buildings.	Space rent rates.
Property Management Services	FAC03	Leased spaces.	Service agreements with commercial tenants, building owners and/or affected departments.	Direct bill.
Real Estate Services	FAC03	Real estate transactions including acquisitions, dispositions, appraisals, etc.	Applicable operating costs based on staff time per customer department.	Cost Allocation to Relevant Funds.
Facilities Maintenance	FAC04	Crafts Services: Plumbing, carpentry, HVAC, electrical, painting.	<ul style="list-style-type: none"> Regular maintenance costs included in office space rent and provided as part of space rent. Non-routine services charged directly to service user(s) at an hourly rate. 	Space rent rates; direct bill.
Janitorial Services	FAC05	Janitorial services.	Janitorial services included in rate charges for the downtown core campus buildings.	Space rent rates.
Parking Services	FAC06	Parking services.	Monthly parking costs for City vehicles are charged to department based on actual use. Hourly parking vouchers are sold to departments in advance of use, as requested. Vouchers for private tenants and personal vehicles of City staff are sold on monthly and hourly bases, as requested.	Direct bill; direct purchase

Cost Allocation

Service Provider	Org	Service Provided	Billing Methodology	Billing Method
Warehousing Services	FAC08	<ul style="list-style-type: none"> Surplus service Records storage Material storage Paper procurement 	<ul style="list-style-type: none"> Commodity type, weighting by effort and time Cubic feet and retrieval requests Number of pallets used/stored Paper usage by weight 	Cost Allocation to all relevant City Departments
Distribution Services	FAC09	<ul style="list-style-type: none"> U.S. Mail delivery Interoffice mail, special deliveries 	<ul style="list-style-type: none"> Sampling of pieces of mail delivered to client. Volume, frequency, and distance of deliveries 	Cost Allocation to all relevant City Departments
Logistics and Emergency Management	FAC10	Logistics and Emergency Management	Leads planning and procurement of supplies, security services, access management, janitorial services, warehouse operations and mail distribution to support Citywide emergency response.	Space rent rates.
Technical Services				
Capital Development and Construction Management	FAK01	<ul style="list-style-type: none"> Project management Space planning and design Move coordination 	<ul style="list-style-type: none"> Project management hours billed at actual Project Managers' hourly rates in CIP projects. Applicable indirect charges are billed based on FAS' methodology. 	Direct bill
Financial, Regulatory and Purchasing/Contracting Services				
Economics and Forecasting	FAF19	<ul style="list-style-type: none"> City economic forecasting City financial policy and planning 	Allocated to all relevant City Department based on overall City Finance Division work effort.	Cost Allocation to all relevant City Departments
Fiscal and Policy Management	FAF01			
Debt Management	FAF02	Debt financing for the City	Allocation based on historical number of bond sales	Cost Allocation to General Fund, SCL, SPU
Citywide Accounting/Payroll	FAF03 FAF04 FAF05	<ul style="list-style-type: none"> Citywide accounting services. Citywide payroll 	<ul style="list-style-type: none"> Percent of staff time by department Percent of staff time per department, with Payroll and Pension time allocated to departments based on FTEs and retirement checks, respectively. 	Citywide Accounting: Cost Allocation to Six Funds Citywide Payroll: Cost Allocation to all Department
Business Systems	FAF21	<ul style="list-style-type: none"> Maintain and develop the City-wide financial management system Govern the City-wide Financial Management Program (FinMAP) Support and enhance the City-wide HR system 	System data rows used by customer departments	Cost Allocation to all City Departments
Regulatory Compliance and Consumer Protection	FAH01	<ul style="list-style-type: none"> Verify accuracy of commercial weighing and measuring devices Enforcement of taxicab, for-hire vehicle and limousine industries. 	External fee revenue; General Fund support	External fees. The program is budgeted in General Fund
Business Licensing and Tax Administration	FAF07 FAF08	Administration, audit, and customer service for City tax codes and regulatory licenses	100% General Fund.	The program is budgeted in General Fund

Cost Allocation

Service Provider	Org	Service Provided	Billing Methodology	Billing Method
Contracting Services	FAE01	<ul style="list-style-type: none"> Provide contracting support and administration. Women and minority business development. Social equity monitoring and contract compliance. 	<ul style="list-style-type: none"> Allocation based on 3 years average of contract amounts (50%) and contract counts (50%) for all applicable services such as: Contract Admin/ADA, Compliance, and Labor Equity General Fund support. 	Cost Allocation to relevant CIP Departments Cost Allocation to General Fund
Purchasing Services	FAE02	Provide centralized procurement services, coordination and consultant services	Percent share by department for Purchasing Services based on total number of Purchase Orders issued (50%) and Blanket Contract and Purchase Order spending (50%). Percent share by department for consultant services costs based on total spending in previous two years	Cost Allocation to all relevant City Departments
Treasury Operations	FAF09 FAF12	<ul style="list-style-type: none"> Bank reconciliation, Warrant issuance Parking Meter Collections 	<ul style="list-style-type: none"> Percent share by department based on staff time Parking Meter Collection Program budgeted directly in General Fund 	Treasury Operations: Cost Allocation to all relevant City Departments Parking Meter Collection Program is budgeted in GF
Investments	FAF10	Investment of City funds	Percent share by department of annual investment earnings through the Citywide Investment Pool.	Cost Allocation to all relevant City Departments
Remittance Processing	FAF11	Processing of mail and electronic payments to Cash Receipt System	Percent share by department based on total number of weighted transactions.	Cost Allocation to General Fund, SCL and SPU
Risk Management and Claims Processing	FAF14 FAF15	Claims processing; liability claims and property/casualty program management; loss prevention/ control and contract review	Percent share by department based on number of claims/lawsuits filed (50%) and amount of claims/lawsuits paid (50%) (five-year period).	Cost Allocation all relevant City Departments
Seattle Animal Shelter				
Seattle Animal Shelter	FAI01	Animal care and animal control enforcement; spay and neuter services to the public.	External fee revenues; General Fund.	External revenues; The program is budgeted in GF
Office of Constituent Services				
Constituent Services	FAJ01	Service delivery and policy analysis, public disclosure response	Number of constituent contacts (inquiries, complaints, requests for service)	Cost Allocation all relevant City Departments
Customer Service Bureau	FAJ02	Provide information to constituents in response to inquiry or complaint	Number of constituent contacts (inquiries, complaints, requests for service)	Cost Allocation all relevant City Departments
Neighborhood Payment and Information Services	FAJ03	Payment and information services to residents (utility bills, pet licenses, traffic tickets, passports, City employment)	Percentage share by department of transaction type.	Cost Allocation to General Fund, SCL, SPU

Cost Allocation

Seattle Department of Information Technology (SeaIT) Cost Allocation Methodologies – B(2)

Cost Allocation

Seattle Department of Human Resources Cost Allocation Methodologies - B(3)

Central Services: allocated to all departments		
Project Cost Pool	Services provided	Cost Allocation Methodology
Benefits Administration	Administer City's benefit and wellness programs, manage vendors providing benefit services, and monitor compliance	Health Care Fund pays for 0.5 FTE Personnel Analyst, Sr 1.2 FTE Personnel Analyst 0.8 FTE Manager 3 0.8 FTE Personnel Analyst, Supv 1.0 FTE Strategic Advisor 1 Seattle City Employees Retirement pays for 1.0 FTE Personnel Analyst 0.5 FTE Administrative Specialist II Remainder allocated to departments based on Adopted budget positions
Deferred Compensation	Consultation, processes, education, and outreach for City's Voluntary Deferred Compensation Plan	Costs paid by the plan administrator and recovered through program participant fees
Leave Administration	Consultation, processes, resources, and training for City's leave programs and ADA Title I	Allocated to departments based on Adopted budget positions
Workforce Analytics & Reporting	Administer City's Human Resource Information System (HRIS) and provide system-level support and consultation in business processes and data analysis	Allocated to departments based on running average of payroll positions
Learning and Development	Training policies and programs	Allocated to departments based on Adopted budget positions
Workforce Equity	Policy, consultation, programs, and outreach for workforce equity strategies	Allocated to departments based on Adopted budget positions
Alternative Dispute Resolution	Alternative dispute resolution program and process	Allocated to departments based on Adopted budget positions
Talent Acquisition	Recruitment and staffing policy and hiring	Allocated to departments based on Adopted budget positions
HR Service Delivery	City Shared Governance HR strategy and E3 performance management	Allocated to departments based on Adopted budget positions
HR Investigations	Investigations policy, consultation, training and case resolution	Policy and program costs allocated to departments based on Adopted budget positions Investigation costs allocated to departments, except SMC, weighted by usage and Adopted budget positions
Targeted services: allocated to departments based on use		

Cost Allocation

End-to-end HR support	Provide end-to-end HR support to 19 departments and executive offices	Allocated to supported departments based on dedicated services plus general services weighted by Adopted budget positions
Labor Relations	Provide labor relations policy, program and consultation	Allocated to departments based on three-year running average of represented positions
Fire and Police Exams	Administer Police and Fire examination program	Allocated to SFD and SPD
Compensation and Classification	Provide assistance in interpreting and applying fair and consistent evaluation of positions and equitable compensation	Allocated to departments based on three-year running average of classification reviews
Safety	Provide consultation, processes, training, and programs governed by Federal law, City charter, municipal code, and personnel policies	Sfty/Occ Health Coord fully burdened CDL labor hours cost allocated to departments based on a three-year running average of CDL-holding employees All other costs allocated to the Industrial Insurance Fund 10110 and recovered through the Workers Compensation pooled costs based on claims history
Workers Compensation	Provide claims administration, consultation, and assistance to employees who have sustained a work-related injury or illness	Allocated to the Industrial Insurance Fund 10110 and recovered through the Workers Compensation pooled costs, based on claims usage data

Seattle IT
2022 Adopted Budget

Budget Summary Level (BSL)	Budget Program	Project	Unit of Measure	Allocation	Direct Billed	Indirects
Fund 50410 – Information Technology Fund						
Capital Improvement Projects						
	Application Services CIP	MCIS Replacement	100% LTGO Bonds	X		
		SPD Work and Schedule Timekeeping	100% SPD	X		
	Enterprise Compute Svcs CIP	Computing Svc Architecture	100% LTGO Bonds	X		
	Fiber Initiatives CIP	2020-2021 Annual Maintenance	100% PRJ		X	
		Budgeted Fiber Initiatives	100% PRJ		X	
	Seattle Channel CIP	SEA Channel Digital Upgrade	100% CF	X		
		SEA Channel Operating Capital	100% CF	X		
	Telecommunications CIP	Data Network-Hardware	100% LTGO Bonds		X	
		Telecom Redesign	100% LTGO Bonds	X		
Leadership and Administration						
	Citywide Indirect Costs	Citywide Overhead	Indirect Cost Recovery			X
		Department Overhead	AIA Modified for L&A	X		
	Departmental Indirect Costs	Communications	AIA Modified for L&A	X		
		Executive Team	AIA Modified for L&A	X		
		Finance	AIA Modified for L&A	X		
		General Admin Services	AIA Modified for L&A	X		
		Governance and Strategic Init	AIA Modified for L&A	X		
		Human Resources / Talent	AIA Modified for L&A	X		
		Privacy	Modified AIA % with Cable Fund	X		
		Procurement and Contracting	AIA Modified for L&A	X		
		RSJ	AIA Modified for L&A	X		
		Strategic Business Operations	AIA Modified for L&A	X		
		Training-Chief Of Staff	AIA Modified for L&A	X		
	Pooled Benefits And PTO	Leave / Time-Off	Indirect Cost Recovery			X
		Pooled Benefits	Indirect Cost Recovery			X
Technology Infrastructure						
	Communications Infrastructure	Data Center	# of Rack Units (RUs)	X		
	Computing	Cloud - Direct Bill	Based on Actuals	X		
	Database Systems	Database Systems	AIA	X		
	Enterprise Services	Messaging Support & ID Mgmt	# of Email Accounts/O365 Accounts	X		
	Infrastructure Tools	Infrastructure Tools	AIA	X		
	Network Operations	Network Infrastructure	# of Active UDS-WiFi Ports	X		
	Radio Management	Citywide Radio Ops-Direct Bill	Based on 2019 Radio Shop Installs & Mtc. Actuals		X	
		Pagers-Direct Bill	Based on 2019 Pager Actuals		X	
		Public Safety Comm & Reserves	# of Public Safety Radios	X		
		Radio Access Infra & Reserves	# of Radios	X		
		Radio Comm Support Svcs	# of Radios	X		
	Systems Engineering	Backup & Recovery	# of Backup Gigabytes	X		
		Storage-SAN	# of Storage SAN Gigabytes	X		
	Telephone Engineering	Consolidated Telecom	# of Landline Extensions	X		
		IVR & Call Center Elements	IVR 2019 Usage	X		
	Windows Systems	Platform Technologies	# of CPU + # of Memory Gigabytes X 10%	X		
		Windows Server	# of CPU + # of Memory Gigabytes X 10%	X		
Frontline Services & Workplace						
	Broadband & Community Tech	Digital Equity	100% CF	X		
		Single Pt Of Contact Sm Cell	100% SCL	X		
		Technology Matching Funds	100% CF	X		
	Digital Workplace	Adobe	Proportion of Adobe Maintenance Expenditure	X		
		CWT Support Services	# of Email Accounts/O365 Accounts	X		
		Digital Collaboration	# of Email Accounts/O365 Accounts	X		
		Digital Workflows	AIA	X		
		Microsoft Enterprise Agreement	Proportion of MS License Expenditures	X		
		Workplace Productivity	# of Email Accounts/O365 Accounts	X		
	Frontline Digital Services	Client Services & Support	# of O365 Email Accts (50%) + # of Devices (50%)	X		
		Device Support & Engineering	# of O365 Email Accts (50%) + # of Devices (50%)	X		
		Digital Engagement	6-Fund % Modified based on 2017 Actuals	X		
		IT Asset Management	AIA	X		
		IT Service Management	# of Email Accounts/O365 Accounts	X		
		Lifecycle Replacement	# of Devices (Laptops & Desktops)	X		
		Seattle Channel	100% CF	X		
		Solution Desk Support Svcs	# of O365 Email Accts (50%) + # of Devices (50%)	X		
		Telecom Direct Bill	Based on 2019 Wireless Actuals		X	

Budget Summary Level (BSL)	Budget Program	Project	Unit of Measure	Allocation	Direct Billed	Indirects
Digital Security & Risk						
	Digital Security & Risk	Digital Security & Risk Mgmt	AIA	X		
Applications						
	Business Applications	CAD & RMS	# of Public Safety Radios	X		
		Customer Care Billing (CCB)	50% SCL & 50% SPU	X		
		Dept Apps Maintenance	Allocated based on Department Maintenance Cost	X		
		E911	# of Public Safety Radios	X		
		Finance Applications-Other	Other Applications Allocation-Finance Applns.	X		
		Fire & Police Support Svcs	# of Public Safety Radios	X		
		Hansen 8	# of Hansen 8 Licenses	X		
		HR Applications-Other	Other Applications Allocation-HR Apps	X		
		HRIS	# of Annual HRIS Paychecks	X		
		HRIS & Finance Support Svcs	HRIS Paychecks and Finance Apps-Other Allocations	X		
		Work & Asset Mgmt Apps-Other	Other Applications Allocation-WAMS	X		
		Youth Opportunity Portal	Youth Opportunity	X		
	Department IT Initiatives	Business Applications Svcs	100% PRJ		X	
		Client Solutions Svcs	100% PRJ		X	
		Digital Workplace Svcs	100% PRJ		X	
		HSD Internal Operating Init	100% HSD	X		
		Platform Application Svcs	100% PRJ		X	
		SCL Budgeted IT Init	100% SCL		X	
		SCL NERC Cyber Security	100% SCL		X	
		SDCI Budgeted Init	100% SDCI		X	
		SDOT Budgeted IT Init	100% SDOT		X	
		Service Modernization Svcs	100% PRJ		X	
		SPD Internal Operating Init	100% SPD	X		
		SPU Budgeted IT Init	100% SPU		X	
		Technology Infrastructure Svcs	100% PRJ		X	
		FAS Budgeted Init	100% FAS		X	
		Fire Safety & Training System	100% SFD	X		
	Platform Applications	Accela Enterprise Platform	Accela Allocation Method	X		
		Accela Support Svcs	Accela Allocation Method	X		
		AutoCAD Enterprise Platform	# of AutoCAD Licenses	X		
		Citywide Contract Mgmt System	# of CCMS Users and Contracts	X		
		CRM Enterprise Platform	Other Applications Allocation-CRM	X		
		Enterprise Content Management	Other Applications Allocation-Enterprise CM	X		
		GIS Chargeback	GIS Chargeback-Based on 2021 Estimated Actuals		X	
		GIS/CADD Support Svcs	GIS Allocation Model	X		
		GIS-Core	GIS Allocation Model	X		
		Gov & Community Support Svcs	CRM-Other and WAMs-Other Allocations	X		
		Middleware/Integration	AIA	X		
		SDCI Accela Work Group	100% SDCI		X	
	Service Modernization	App Strategy, Arch & Standards	AIA	X		
		Data Analytics & Engineering	AIA	X		
		Enterprise Architect	AIA	X		
		Open Data	6-Fund % Modified based on 2017 Actuals	X		
		Quality Assurance	AIA	X		
Client Solutions						
	Client Solutions	BAT-Client Solutions	% of Project Revenue Budget(Excl. Fiber Projects)	X		
		Client Service Advisors	% of 2019 Actual Expenditures	X		
		Client Solutions Support Team	AIA Modified for L&A	X		

Limited Tax General Obligation Bonds Debt Service by Funding Source - Information Only

Debt Service by Fund	2021 Actual¹	2022 Adopted
Arts		
2018A Bond Issue		
King Station TI for Arts	33,198	33,145
2018B Bond Issue		
King Station TI for Arts	464,702	463,822
Arts Fund Total	497,899	496,967

Bond Interest & Redemption Fund - LTGO

2010A BAB Issue		
Alaskan Way Tunnel / Seawall	95,585	88,154
Bridge Rehab (BTG)	324,978	295,895
Bridge Seismic (BTG)	129,655	118,080
Fire Station Projects	39,564	479,920
Golf	4,899	4,041
King Street Station (BTG)	5,637	5,137
Mercer West (BTG)	129,049	117,545
Spokane (BTG)	72,370	65,868
2014 Bond Issue		
Benaroya Hall Equipment	118,050	117,925
SCIDPDA-A	174,788	174,163
SCIDPDA-B	183,519	182,644
2017B Bond Issue		
SCIDPDA Refunding	536,840	542,540
2017B Bond Issue		
Pike Place Market		150,638
2022B Bond Issue		
Pike Place Market		216,300
Historic Seattle		62,573
Bond Interest & Redemption Fund - LTGO Total	1,814,933	2,470,782

Cumulative Reserve Subfund - REET I

2010A BAB Issue		
Fire Station Projects	575,778	129,150
2012 Bond Issue		
Rainier Beach Community Center	446,400	448,150
2013A Bond Issue		
Fire Facilities	834,519	838,919
North Precinct	281,706	279,706
Rainier Beach Community Center	435,850	435,050
2014 Bond Issue		
North Precinct	448,331	449,956
2015A Bond Issue		
Fire Facilities	333,725	329,850
Northgate Land Acquisition	221,000	217,875
Zoo Garage	138,250	138,125

¹ The 2021 Actual column contains the final amount of debt service for the 2021 LTGO Bond Issue.

Debt Service by Fund	2021 Actual¹	2022 Adopted
2016A Bond Issue		
Fire Station 5	127,825	129,450
Fire Stations	696,325	698,075
Jail	88,650	86,150
North Precinct	441,000	439,250
2017 Bond Issue		
Fire Station 22	441,500	441,250
Fire Station 5	289,050	287,300
2017B Bond Issue		
Mercer Arena	329,835	330,835
2018 Bond Issue		
Fire Station 32	97,200	94,950
2020 Bond Issue		
Ballard Neighborhood Center-R	359,897	
Southwest Precinct-R	819,446	195,171
Westbridge-R	529,737	530,664
2021A Bond Issue		
Fire Station 31	210,153	676,100
Rainier Beach Community Center	54,293	102,333
2021B Bond Issue		
Aquarium Expansion	88,956	552,665
2022A Bond Issue		
Fire Station 31		108,150
Various Transportation Bridge Projects		3,090,000
2022B Bond Issue		
Aquarium Expansion		416,281
Cumulative Reserve Subfund - REET I Total	8,289,426	11,445,405
Cumulative Reserve Subfund - REET II		
2010A BAB Issue		
Alaskan Way Tunnel / Seawall	713,884	713,725
Mercer West (BTG) (from 2010A BABS Mercer)		307,581
2012 Bond Issue		
Alaskan Way Tunnel / Seawall	351,500	352,750
Aquarium Pier 59	1,416,500	1,416,000
Fremont Bridge Approaches	102,500	103,500
SR 519	196,250	192,750
2015A Bond Issue		
Alaskan Way Viaduct	360,875	356,875
Aquarium Pier 59	130,875	125,625
Mercer (BTG) (Orig Project)		3,310,750
2016 Bond Issue		
Alaskan Way Corridor	321,825	318,450
2021A Bond Issue		
W. Marginal Way	30,772	98,000
West Seattle Bridge & Misc. Transp. Projects ²	1,496,379	4,820,400

² Miscellaneous Transportation Projects include: Northlake Retaining Wall (MC-TR-C102), Alaskan Way Main Corridor (MC-TR-C072), Alaskan Way Viaduct Replacement (MC-TR-C066), Bridge Rehabilitation and Replacement (Fairview) (MC-TR-C045), Highland Park Roundabout (MC-TR-C100)

Debt Service by Fund	2021 Actual¹	2022 Adopted
2022A Bond Issue		
West Seattle Bridge Immediate Response		1,379,196
W. Marginal Way		35,535
Various Bond Issues		
Various Transportation Projects ³	4,791,024	
Cumulative Reserve Subfund - REET II Total	9,912,384	9,912,805
Cumulative Reserve Subfund - Unrestricted		
2012 Bond Issue		
Joint Training Facility	127,450	128,950
2015A Bond Issue		
Park 90/5 Police Support Acquisition	1,197,625	1,087,500
2016A Bond Issue		
Park 90/5 Earthquake Repair	672,605	
2020 Bond Issue		
Park 90/5 - 2001	244,730	
Police Training Facilities	212,897	
Training Facilities	379,159	
Cumulative Reserve Subfund - Unrestricted Total	2,834,465	1,216,450
Finance and Administrative Services Fund		
2012 Bond Issue		
City Hall	374,200	374,200
Justice Center	374,200	374,200
SMT Base	133,500	137,750
2015A Bond Issue		
City Hall	746,750	750,500
Justice Center	1,906,875	1,909,875
Seattle Municipal Tower & Police Support	9,475,932	8,574,579
2016A Bond Issue		
Financial IT Upgrades (FAS)	2,340,125	2,339,375
Park 90/5 Earthquake Repair	217,608	
SMT IDT Server Closets	368,125	366,500
2017 Bond Issue		
Financial IT Upgrades (FAS)	1,729,500	1,731,750
2018 Bond Issue		
Financial IT Upgrades (FAS)	1,059,000	1,059,500
2019A Bond Issue		
FAS IT Initiative	130,625	125,875
SMT Chiller	374,375	371,875
2020A Bond Issue		
City Hall-R	1,277,221	1,104,048
Civic Center Open Space-R	366,233	360,150
Justice Center-R	1,277,519	1,074,666
Park 90/5 - 2001-R	79,177	
SMT Chiller	670,098	675,000

³ In 2021, the City Council legislated a debt service adjustment through the 2021 Year End Supplemental. This adjustment moved the debt service payment for various transportation projects from the Transportation Fund to the REET II fund.

Debt Service by Fund	2021 Actual¹	2022 Adopted
SMT Elevator Rehab	151,929	155,500
2021A Bond Issue		
Human Capital Management System	162,881	952,000
Seattle Municipal Tower Elevator Rehab	105,581	514,000
2022A Bond Issue		
Human Capital Management System		544,945
Seattle Municipal Tower Elevator Rehab		293,550
Finance and Administrative Services Fund Total	23,321,453	23,789,838

General Fund

2012 Bond Issue		
Magnuson Bldg 30	315,750	312,750
2014 Bond Issue		
South Park Bridge	673,150	673,150
2015A Bond Issue		
SLU Streetcar	128,125	
South Park Bridge	337,275	338,275
2015B Bond Issue		
Pike Market PCN	1,946,621	1,133,832
2016A Bond Issue		
Financial IT Upgrades (GF)	583,500	583,375
Northgate Land Acquisition	429,200	429,325
Parking Pay Stations (GF)	1,460,625	
2016B Bond Issue		
Pike Market PCN	395,306	394,956
2017 Bond Issue		
Financial IT Side Systems	229,750	230,750
Financial IT Upgrades (GF)	319,500	322,000
Municipal Court IT	332,000	334,000
2018A Bond Issue		
Financial IT Upgrades (GF)	168,250	172,000
Financial IT Upgrades Side Systems	47,000	45,250
Muni Court IT	731,000	733,750
Pay Stations	294,250	297,750
Police IT	148,250	152,750
2019A Bond Issue		
Criminal Justice IT	462,375	460,250
Police Car Computers	712,125	710,750
2020A Bond Issue		
Criminal Justice IT	1,277,710	1,280,750
2021A Bond Issue		
Criminal Justice Information System Projects	152,004	886,500
2022A Bond Issue		
Criminal Justice Information System Projects		404,048
General Fund Total	11,143,766	9,896,211

Information Technology Fund

2013A Bond Issue		
Data Center	281,400	281,400

Debt Service by Fund	2021 Actual¹	2022 Adopted
2014 Bond Issue		
Data Center Long	878,025	874,900
2016A Bond Issue		
Data Center Long	223,750	225,000
2017 Bond Issue		
Sea Muni Twr TI	527,000	523,250
2019A Bond Issue		
Data & Phone	574,625	573,375
IT Computing	242,875	243,875
SMT Remodel-IT	263,000	263,250
2020A Bond Issue		
Data & Phone	930,290	934,750
IT Architecture	144,483	140,750
SMT Remodel - IT	130,835	127,000
2021A Bond Issue		
Computing Services Architecture	139,669	813,250
Data and Telephone Infrastructure	249,759	1,455,750
2022A Bond Issue		
Data and Telephone Infrastructure		132,173
Computing Service Architecture		33,990
Information Technology Fund Total	4,585,711	6,622,713

Library Fund

2012 Bond Issue		
Library Garage	402,500	406,750
Library Fund Total	402,500	406,750

Parks & Recreation Fund

2010A BAB Issue		
Golf	70,003	73,281
2011 Bond Issue		
Golf	160,825	160,763
2012 Bond Issue		
Aquarium Pier 59 Entry	166,750	170,250
Golf	285,900	287,400
2013A Bond Issue		
Golf	120,513	117,513
2013B Bond Issue		
Magnuson Bldg 11	546,583	547,078
Magnuson Bldg 30	490,940	487,435
2014 Bond Issue		
Golf	372,738	376,613
2015A Bond Issue		
Golf	134,800	136,175
2020 Bond Issue		
Interbay Golf Facilities-R	385,242	
Westbridge-R	120,000	120,000
2021A Bond Issue		
Golf	21,255	40,062

Debt Service by Fund	2021 Actual¹	2022 Adopted
Parks & Recreation Fund Total	2,714,722	2,355,805
Seattle Center Fund		
2012 Bond Issue		
McCaw Hall (long)	121,500	121,250
2021B Bond Issue		
Seattle Center Signage	63,183	864,088
Seattle Center Fund Total	184,683	985,338
Short-Term Rental Fund		
2018B Bond Issue		
Low Income Housing	1,357,868	1,354,068
2019B Bond Issue		
Low Income Housing	652,852	654,510
Short-Term Rental Fund Total	2,010,719	2,008,577
SPU Drainage & Wastewater Fund		
2012 Bond Issue		
Joint Training Facility	7,000	7,700
2015A Bond Issue		
Seattle Municipal Tower & Police Support	48,248	43,659
2016A Bond Issue		
Park 90/5 Earthquake Repair	29,674	
2020 Bond Issue		
Park 90/5 - 2001	10,797	
Training Facilities	20,073	
SPU Drainage & Wastewater Fund Total	115,792	51,359
SPU Solid Waste Fund		
2012 Bond Issue		
Joint Training Facility	3,550	4,400
2015A Bond Issue		
Seattle Municipal Tower & Police Support	28,949	26,195
2016A Bond Issue		
Park 90/5 Earthquake Repair	19,783	19,783
2020 Bond Issue		
Park 90/5 - 2001	5,938	
Training Facilities	11,040	
SPU Solid Waste Fund Total	69,260	30,595
SPU Water Fund		
2012 Bond Issue		
Joint Training Facility	12,750	13,200
2015A Bond Issue		
Seattle Municipal Tower & Police Support	96,496	87,318
2016A Bond Issue		
Park 90/5 Earthquake Repair	49,456	
2020 Bond Issue		

Debt Service by Fund	2021 Actual¹	2022 Adopted
Park 90/5 - 2001	19,254	
Training Facilities	35,797	
SPU Water Fund Total	213,754	100,518

Transportation Fund

2010A BAB Issue

Bridge Rehab (BTG)	2,269,462	2,995,378
Bridge Rehab (CPT-10%, Previously GF)	425,000	425,000
Bridge Seismic (BTG)	1,073,105	1,364,586
King Street Station (BTG)	46,439	60,422
Mercer West (BTG)	794,930	1,012,509
Mercer West (BTG) (from 2010A BABS Mercer)	271,941	38,407
Spokane (BTG)	601,859	758,650

2012 Bond Issue

AWV - Parking/Prgm Mgt	325,250	325,500
Linden (BTG)	407,600	407,850
Mercer West (CPT) (from 2012 Mercer)	334,900	334,900
Seawall (CPT)	185,450	184,950

2015A Bond Issue

Alaska Way Corridor (CPT-2.5%)	279,725	282,225
Arterial Asphalt and Concrete (from 2008 Mercer) (BTG)	549,750	343,375
Bridge Rehab (BTG)	283,375	283,375
Bridge Rehab (CPT10%)	345,750	346,500
Bridge Seismic (BTG)	110,125	111,250
CWF Overlook (CPT-2.5%)	94,800	92,300
King Street Station (BTG)	233,500	235,250
Lander (BTG)	382,250	271,625
Mercer (BTG) (Orig Project)	5,322,375	
Mercer (from zoo bonds) (BTG)	1,120,000	1,118,500
Spokane (BTG)	1,254,125	809,750

2016A Bond Issue

23rd Ave Corridor (CPT-10%)	508,500	505,250
Alaska Way Corridor (CPT-2.5%)	587,981	587,624
Bridge Rehab (BTG)	970,125	966,625
Habitat Beach (Repurpose from Main Corridor in 2018)	223,179	228,033
King Street Station (BTG)	120,125	120,750
S. Lander St. Grade Separation (Repurpose from Main Corridor in 2018)	63,765	61,394
Seawall (CPT-2.5%)	538,625	539,500
Spokane (BTG)	2,047,500	2,050,000
Spokane (BTG) (Redirected from Jail)	260,525	258,150
Transit Corridor	60,600	63,975

2017 Bond Issue

23rd Ave Corridor (CPT-10%)	64,340	65,815
Alaska Way Corridor (CPT-2.5%)	128,484	126,256
Alaskan Way Main Corridor (From Habitat Beach)	203,918	204,007
Alaskan Way Main Corridor (From Lander)	66,744	67,074
Bridge Rehab (CPT-10%)	156,465	157,365
City Center Streetcar (CPT-10%)	313,250	311,000

Debt Service by Fund	2021 Actual¹	2022 Adopted
Habitat Beach (Seawall/BridgeRehab/23rd 2018 Repurposing)	40,784	41,785
Northgate Bridge and Cycle Track (CPT-10%) (Repurpose from Bridge Rehab in 2018)	170,373	171,353
S. Lander St. Grade Separation (Repurpose from Main Corridor in 2018)	203,571	201,221
Seawall LTGO (CPT-10%)	1,449,321	1,448,876
23rd Ave Corridor (CPT-10%)	64,340	65,815
2017B Bond Issue		
CWF Overlook (CPT-2.5%)	223,700	226,000
2018 Bond Issue		
Alaskan Way Corridor (CPT-2.5%)	441,053	440,355
2018B Bond Issue		
CWF Overlook (CPT-2.5%)	235,140	235,140
Main Corridor (from King)	63,368	63,248
2019A Bond Issue		
AWV Habitat Beach (CPT-2.5%)	82,025	80,275
CWF Alaskan Way Corridor (CPT-2.5%)	929,700	929,200
Elliot Bay Seawall (CPT-2.5%)	211,450	213,325
2019B Bond Issue		
CWF Overlook (CPT-2.5%)	64,307	63,503
2020 Bond Issue		
CWF Alaskan Way Corridor (CPT-2.5%)	859,598	861,100
CWF Overlook (CPT-2.5%)	98,217	102,600
2021A Bond Issue		
23rd Ave (Rdcd for MW (BTG) (from 2011 Spokane))	67,333	126,909
AAC Northgate (BTG) (from 2011 Spokane)	54,349	102,437
Alaskan Way Main Corridor (CPT-2.5%)	186,252	601,050
Arterial Asphalt & Concrete (from 2011 Spokane (BTG))	5,383	10,146
Arterial Asphalt & Concrete (from Linden (BTG) (from 2011 Spokane))	3,217	6,064
Bridge Rehab (BTG) (from 2011 Spokane)	44,136	83,188
Bridge Seismic (BTG)	23,347	44,004
Bridge Seismic (BTG) (from 2011 Bridge Rehab)	70,107	132,139
Bridge Seismic (BTG) (from 2011 Spokane)	29,892	56,340
Chesiahud (BTG) (from 2011 Spokane)	13,587	25,609
King Street Station (BTG)	48,482	91,380
Linden (BTG) (Rdcd for AA - from 2011 Spokane)	18,522	34,911
Mercer West (CPT)	97,860	184,448
Mercer West (CPT) (from 2011 Bridge Rehab - BTG)	33,209	62,592
Mercer West (CPT) (from 2011 Spokane)	24,457	46,097
Mercer West (from 23rd (BTG) (from 2011 Spokane))	3,321	6,259
Seawall (CPT)	149,757	282,264
Sidewalks (BTG) (from 2011 Spokane)	13,587	25,609
Spokane (Redd for AAC (BTG) (Orig Proj))	13,639	25,707
2021B Bond Issue		
Overlook Walk and E-W Connections Proj CPT-2.5%)	42,130	264,408
2022A Bond Issue		
Alaskan Way Main Corridor (CPT-2.5%)		317,498
2022B Bond Issue		

Debt Service by Fund	2021 Actual¹	2022 Adopted
Overlook Walk and E-W Connections Proj CPT-2.5%)		160,950
Various Bond Issues		
Various Transportation Projects ⁴	(4,791,024)	
Transportation Fund Total	24,249,985	25,883,110
2008 Multipurpose LTGO Bond Fund		
2015B Bond Issue		
Pike Market PCN		36,933
2008 Multipurpose LTGO Bond Fund Total		36,933
2010 Multipurpose LTGO Bond Fund		
2015B Bond Issue		
Pike Market PCN		72,164
2010 Multipurpose LTGO Bond Fund Total		72,164
2011 Multipurpose LTGO Bond Fund		
2015B Bond Issue		
Pike Market PCN		142,824
2011 Multipurpose LTGO Bond Fund Total		142,824
2013 Multipurpose LTGO Bond Fund		
2015B Bond Issue		
Pike Market PCN		90,176
2013 Multipurpose LTGO Bond Fund Total		90,176
2013B (Taxable) LTGO Bond Fund		
2015B Bond Issue		
Pike Market PCN		42,545
2013B (Taxable) LTGO Bond Fund Total		42,545
2015B (Taxable) LTGO Bond Fund		
2015B Bond Issue		
Pike Market PCN		4,915
2015B (Taxable) LTGO Bond Fund Total		4,915
2016B (Taxable) LTGO Bond Fund		
2015B Bond Issue		
Pike Market PCN		23,517
2016B (Taxable) LTGO Bond Fund Total		23,517
Garage Disposition Proceeds Fund		
2015B Bond Issue		
Pike Market PCN		397,115
Garage Disposition Proceeds Fund Total		397,115
Grand Total	92,361,452	102,101,742

⁴ In 2021, the City Council legislated a debt service adjustment through the 2021 Year End Supplemental. This adjustment moved the debt service payment for various transportation projects from the Transportation Fund to the REET II fund.

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
CBO	001	A	001-2022

Budget Action Title: Request that the City Budget Office (CBO) report on the Community Service Officer (CSO) program

Ongoing: No Has Attachment: No

Primary Sponsor: Lorena González

Council Members: Tammy Morales, Andrew Lewis

Staff Analyst: Ann Gorman

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent (SLI) would request that the City Budget Office (CBO)'s Office of Innovation and Performance Management and the Seattle Police Department (SPD) provide a report to the Public Safety & Human Services Committee, or successor committee, about whether it is feasible for the Community Service Officer (CSO) program to (a) take on, as a body of work, response to certain 9-1-1 calls that a call taker has determined do not involve criminal or potentially criminal activity and (b) prioritize work that is initiated through the public safety response system. This SLI requests that CBO and SPD work with community stakeholders to prepare the report. The report should include:

(1) Recommendations about whether CSO duties can/should be expanded to include response to non-criminal 9-1-1 calls, including administrative calls for service such as taking accident reports or certain other clerical calls that would not require interaction with individuals in crisis;

(2) Recommendations about whether the CSO program should focus on activities that directly alleviate the workload of SPD 9-1-1 response officers, such as assisting with the Crisis Solutions referral process, including transportation as needed; helping to locate missing persons, including children; and/or facilitating "warm handoffs" to community service partners such as the Let Everyone Advance with Dignity (LEAD) program; and

(3) An analysis of these proposed expanded functions of the CSO program in terms of whether the program is housed in SPD or another City department and a recommendation to this effect that considers community input and priorities.

Responsible Council Committee(s):

Public Safety & Human Services

Date Due to Council: June 30, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
CBO	002	A	001

Budget Action Title: Request that CBO develop models, costs, and timelines for citywide 24/7 mental/behavioral health response

Ongoing: No Has Attachment: No

Primary Sponsor: Alex Pedersen

Council Members: Lisa Herbold, Debora Juarez, Andrew Lewis

Staff Analyst: Ann Gorman

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent (SLI) would request that the City Budget Office (CBO)'s Office of Performance and Innovation (OPI), with assistance from the Seattle Fire Department (SFD), Human Services Department (HSD), Community Safety Communications Center (CSCC), and Seattle – King County Public Health (SKCPH), analyze the aggregate service provision of all City and City-contracted emergency and non-emergency services that respond to incidents/calls for service in the field with a mental/behavioral health nexus, compare it to the aggregate need for these services, and specify how best to serve those remaining needs. This analysis will include the costs and staffing levels that would be required to sustain 24-hour response capacity by trained mental/behavioral health professionals, a funding plan for the full implementation of this capacity within three years, and the Executive's assessment of a set of performance metrics for the regular evaluation of a 24-hour response system and course correction as necessary.

This SLI response is intended to help frame policy and budgetary decisions about how to implement a citywide response to behavioral health crises in the field as policymakers also consider the various "upstream"/preventative investments in meeting the needs of community members who have behavioral/mental health concerns and do not have ready access to care and service providers. Many of those community members are Black, indigenous, or people of color (BIPOC) and/or are experiencing homelessness or are at risk of displacement from housing.

Council requests that the SLI response include the following:

- (1) A baseline for analysis of aggregate need and the gap of behavioral health services in the field within Seattle that takes into account existing responses;
- (2) A quantitative analysis of the degree to which the need in such field services might grow in the future and the reasons for such growth (if applicable); and
- (3) Cost, model, and timeline options for implementing a citywide 24-hour behavioral health response system as described above which could include revenue sources that are new or reallocated and which

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
CBO	002	A	001

would ideally reduce calls for service for behavioral health emergencies currently responded to by the Seattle Police Department.

The report should be submitted to the Chair of the Public Safety and Human Services Committee, or successor committee, and the Central Staff Director by June 30, 2022.

Responsible Council Committee(s):

Public Safety & Human Services

Date Due to Council:

June 30, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
CBO	013	A	002

Budget Action Title: Request that CBO report on a citywide hiring incentive program

Ongoing: No Has Attachment: No

Primary Sponsor: Teresa Mosqueda

Council Members:

Staff Analyst: Greg Doss

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent (SLI) would request that the City Budget Office (CBO) and Seattle Department of Human Resources (SDHR) provide a report to the Finance and Housing (FH) Committee, or successor committee, on a Citywide hiring incentive program. The report should include:

- (1) An analysis of the need for a Citywide hiring incentive program, with a particular focus on staffing or vacancy issues that are:
 - a. Occurring among front line workers;
 - b. Causing a service issue with the public; or
 - c. Inhibiting a department from fulfilling a core function.
- (2) Recommendations on varied strategies to address difficulties in hiring, including but not limited to hiring bonuses; and
- (3) A race and social justice analysis on the impacts of the recommendations regarding a Citywide hiring incentive program.

Responsible Council Committee(s):

Finance & Housing

Date Due to Council: March 1, 2021

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
DON	002	A	001

Budget Action Title: Request that DON provide recommendations on opportunities for a more equitable economy and community wealth building

Ongoing: No Has Attachment: No

Primary Sponsor: Tammy Morales

Council Members: Dan Strauss, Lorena González

Staff Analyst: Lish Whitson

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent (SLI) would request that the Department of Neighborhoods (DON), in consultation with the Office of Housing (OH), Office of Planning and Community Development (OPCD), Office for Civil Rights (OCR), Office of Economic Development (OED), Office of Sustainability and Environment (OSE), and Human Services Department (HSD), prepare a report on community wealth building and equitable economy strategies to reduce the racial wealth gap. The Council requests that DON provide a report to the City Council's Community Economic Development Committee or successor committee by August 31, 2022.

The City has many departments that are working on aspects of community and generational wealth. This SLI asks DON to work with these other departments and consultants to be hired to support the City's work on generational wealth, on ways that the City can provide a consistent ladder out of poverty. The report should provide a comprehensive evaluation of the City's programs and identify where there may be gaps and opportunities to more effectively deliver programs and services to the community. This request anticipates that consultants that are experts in inclusive growth and cross-sector strategic planning processes would support this work along with other work on generational wealth.

Responsible Council Committee(s):

Community Economic Development

Date Due to Council: August 31, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
FAS	003	B	001

Budget Action Title: Request that FAS report on increased efficiencies in animal control patrolling

Ongoing: No Has Attachment: No

Primary Sponsor: Lisa Herbold

Council Members:

Staff Analyst: Eric McConaghy

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent (SLI) would request that the Department of Finance and Administrative Services (FAS) provide a report on potential increases in efficiencies that would increase the time spent by, and total number of Animal Control Officer II positions dedicated to, the enforcement of relevant City ordinances in City parks.

The report should include sufficient information to allow Council to evaluate potential means to increase parks enforcement by Animal Control Officers while minimizing negative impacts on other duties, including those benefiting homeless and underserved communities and responding to animal cruelty and aggressive animal issues. The report should also include an evaluation of the potential outcomes of increased use of informational materials and expansion of community-based services. Overall, the report would be useful to the extent that it helps inform future Council decisions supporting better enforcement of leash and scoop laws in City parks.

The report should be submitted to the Chair of the Public Safety and Human Services Committee, or successor committee, and the Central Staff Director, by June 30, 2022.

Responsible Council Committee(s):

Public Safety & Human Services

Date Due to Council: June 30, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
FAS	004	A	001

Budget Action Title: Request that the Executive provide recommendations and draft amendments to the City's short-term rental ordinance

Ongoing: No Has Attachment: No

Primary Sponsor: Andrew Lewis

Council Members: Debora Juarez, Dan Strauss

Staff Analyst: Ann Gorman

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent (SLI) would request that the Department of Finance and Administrative Services (FAS) analyze, make recommendations, and draft amendments to Ordinance 125490, which regulates short-term rental (STR) businesses. This work is intended to serve the policy objective of allowing all tenants in the city to offer their primary residence as an STR.

Council requests that FAS incorporate into its legislative drafting:

- (1) A revision of Ordinance 125490's definition of "operator" to allow the operation of tenant-operated STRs outside the Downtown Urban Center (as established in the 2016 Seattle Comprehensive Plan);
- (2) An expansion of Ordinance 125490's definition of "primary residence" to include the requirement that it is a tenant's usual place of return for at least 183 days of the calendar year;
- (3) The requirement that all tenant operators of STRs obtain the prior written authorization of the unit's owner or property owner's representative; and
- (4) A definition of "property owner's representative."

Council requests that FAS's analysis include:

- (1) A timeline for operationalizing the draft legislation;
- (2) A five-year forecast of incremental revenue based on the terms of the draft legislation; and
- (3) Complete environmental review of the draft legislation prior to its transmittal to Council.

The report and legislation should be submitted to the Chair of the Finance and Housing Committee, or successor committee, and the Central Staff Director by June 30, 2022.

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
FAS	004	A	001

Responsible Council Committee(s):

Finance & Housing

Date Due to Council:

June 30, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
FG	002	B	001

Budget Action Title: Express City Council's commitment to work with the Mayor to identify options for making Seattle's tax structure more equitable and generating new revenue for city priorities including the Equitable Community Initiative, Participatory Budgeting, and community safety investments in 2023 and beyond

Ongoing: Yes Has Attachment: No

Primary Sponsor: Teresa Mosqueda

Council Members: Andrew Lewis, Lorena González

Staff Analyst: Tom Mikesell

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent would express the City Council's commitment to work with the Mayor to review Seattle's tax structure and identify ways to make it more equitable and to raise new progressive revenue. Priorities in the 2022 Proposed Budget that lack an ongoing revenue source include but are not limited to the Equitable Community Initiative (ECI) investments, the Participatory Budgeting (PB) program, community safety investments previously authorized by the Council (Community Safety RFP and Community Safety Initiative), and some homeless services, in 2023 and beyond.

The 2022 Proposed Budget includes ongoing appropriations for ECI, PB, and for a portion of the community safety investments (\$10 million of the \$14 million authorized in 2021) but does not include an ongoing revenue source to support these investments. Instead, these proposed ongoing expenditures rely on a higher-than-intended ongoing transfer-in from the JumpStart Fund to the GF in 2022 and beyond. This would mean that ongoing investments anticipated in the JS Fund policies would be significantly reduced in future years. This is demonstrated by the budget legislation transmitted with the Mayor's 2022 Proposed Budget that would change the JumpStart Fund policies for 2022 to allow for higher use of payroll expense tax revenues to support these and other GF expenditures in 2022 and would completely rescind the spending plan in 2023 and beyond.

As such, Council Budget Action FG-001-A-001 reverts these investments to one-time in 2022 and realigns 2022 JumpStart Fund expenditures with the JumpStart Fund policies. The commitment expressed in this Statement of Legislative Intent would be to collaborate with the Executive in 2022 to identify ways to equitably identify existing and new ongoing revenue for these investments, as originally intended in the 2021 Adopted Budget passed by the Council on November 23, 2020 (ORD 126237). It is expected that this process would include empaneling a task force of community experts to develop a report listing progressive revenue options. This report would be due to the Finance and Housing Committee by July 1, 2022.

Responsible Council Committee(s):

Finance & Housing

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
FG	002	B	001

Date Due to Council:

July 1, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
HOM	010	C	001

Budget Action Title: Request a report from the King County Regional Housing Authority analyzing the theory and process to integrate the homelessness services system and how peer navigators have been incorporated into homelessness outreach

Ongoing: No Has Attachment: No

Primary Sponsor: Teresa Mosqueda

Council Members:

Staff Analyst: Jeff Simms

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent (SLI) would request that the King County Regional Homelessness Authority (KCRHA) provide a system-wide needs assessment discussing the theory and process underlying the proposed system integration that KCRHA will work to create in the forthcoming requests for proposals (RFPs) and parallel policy work and identify ways to incorporate or increase the use of peer navigators in contracts for homelessness outreach and other services.

KCRHA plans to issue redesigned requests for proposals (RFPs) for all homelessness services contracts in the spring of 2022. The changes made to service delivery in these RFPs would be incorporated into all contracts for homelessness services across the county beginning in 2023.

The assessment would identify service areas that have a substantial provider presence and strong service delivery, areas that lack sufficient capacity or where there is substantial vulnerability or risk for system failure, gaps in the service system, and how KCRHA will seek to advance a human-centered, anti-racist approach that allows individuals to thrive. The assessment would include the following:

- Perspectives and guidance from people with lived experience of homelessness, incarceration, sex work, mental health conditions, substance use, and other relevant experiences;
- Examination of provider challenges related to recruitment, retention, and ability to provide a living wage; and
- Interactions with other service systems such as the criminal legal system, civil commitment system, and behavioral health services.

In addition, the SLI would demonstrate the Council's expectation that RHA would seek input from the Lived Experience Coalition, KCRHA Advisory Committee, area service providers, KCRHA Implementation Board, and community partners to understand how people with lived experiences of homelessness, incarceration, sex work, substance use, and other relevant experiences are currently involved in paid and informal service delivery, particularly in roles of case management, outreach, and navigation, and how to increase or revise those roles through the RFP process, with a focus on providing one-to-one support that extends throughout an individual's journey from homelessness to housing.

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
HOM	010	C	001

KCRHA would incorporate into the report described above analysis on how people with lived experiences and peer navigators have been incorporated, both in paid and informal service delivery, into existing practices for homelessness outreach and how those roles are increased or changed as a result of new provisions in the RFP.

The information requested in this SLI would be provided to the Select Committee on Homelessness Strategies and Investments, or its successor, with a copy provided to the Central Staff Director and City Clerk, in advance of the posting and application period of the RFP.

Responsible Council Committee(s):

Select Committee on Homelessness Strategies and Investments

Date Due to Council:

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
HOM	018	A	001

Budget Action Title: Request that HSD provide a quarterly report on activities responding to unsheltered homelessness

Ongoing: Yes Has Attachment: No

Primary Sponsor: Alex Pedersen

Council Members:

Staff Analyst: Jeff Simms

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent (SLI) would request that the Human Services Department (HSD) provide a quarterly report to City Council that provides basic performance metrics of the Homelessness Outreach and Provider Ecosystem (HOPE), or its successor, and the collaborating departments and agencies that manage the cleanup or removal of unsanctioned encampments. This report would be similar to what was previously reported by HSD on the performance of the City's Navigation Team in 2020 and was reported in 2021 on HOPE. These reports would ensure consistent reporting to the public by HSD, the King County Regional Homelessness Authority (KCRHA), other departments (as applicable), and contracted homelessness outreach providers to assess the outcomes and efficacy of responses to unsheltered homelessness. Reports should be submitted by January 31, April 30, July 31, and November 17, 2022. The report due January 31, 2022 should cover activities conducted from October 1 through December 31, 2021.

The quarterly reports would discuss the basic performance and outcomes of HOPE, or its successor, to provide homelessness outreach services. HSD and its partners would, at minimum, report on the performance measures reported on by HOPE in 2021 regarding the field work carried out by City or KCRHA staff and the work of contracted outreach providers.

For instances where an alternative metric would be provided, HSD would provide a justification to explain why the alternative metric better measures the impact.

The metrics to report on would convey the performance in the following areas:

- 1) Number of people experiencing unsheltered homelessness who were engaged and connected to services;
- 2) Number people experiencing unsheltered homelessness who were engaged and connected to safer spaces, including permanent housing, enhanced shelter, basic shelter, tiny home villages, or motel/hotel rooms; and
- 3) Number of hazardous and unsafe conditions stemming from, and found within, unauthorized encampments and any actions taken to address them.

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
HOM	018	A	001

The reports would be submitted to the Chair of the Select Committee on Homelessness Strategies and Investments, or its successor, with a copy provided to the Central Staff Director, and copy filed with the City Clerk.

Responsible Council Committee(s):

Select Committee on Homelessness Strategies and Investments

Date Due to Council:

January 31, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
HSD	003	A	001

Budget Action Title: Request that HSD contract with a Native-led organization to provide services to the American Indian/Alaska Native community

Ongoing: No Has Attachment: No

Primary Sponsor: Debora Juarez

Council Members: Lisa Herbold, Dan Strauss, Andrew Lewis

Staff Analyst: Amy Gore

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent (SLI) would request that the Human Services Department (HSD) contract with a Native-led organization, such as Chief Seattle Club, to provide the American Indian/Alaska Native services identified in the 2022 Proposed Budget.

The 2022 Proposed Budget adds \$1.2 million ongoing GF to be used for homelessness services (\$901,000), gender-based violence (\$224,000), and re-entry/re-rooting services (\$75,000) focused on the American Indian/Alaska Native community. Council requests that HSD contract with a Native-led organization with the cultural expertise and experience needed to serve urban Native individuals, such as Chief Seattle Club, for these services.

Responsible Council Committee(s):

Public Assets & Native Communities

Date Due to Council:

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
HSD	026	A	001

Budget Action Title: Request that HSD report on availability of state and federal funding for food programs

Ongoing: No Has Attachment: No

Primary Sponsor: Lisa Herbold

Council Members: Tammy Morales, Alex Pedersen, Debora Juarez

Staff Analyst: Amy Gore

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent (SLI) would request that the Human Services Department (HSD) provide a report to Council on the availability of state or federal funding for food programs.

The 2021 Adopted Budget included \$18.2 million for food and nutrition programs, including meal programs in shelter and permanent supportive housing, childcare nutrition and children and youth summer meals, home food delivery, food banks, and other food system supports. During 2021, an additional \$9.1 million was added to these programs, primarily using one-time COVID relief funds. The 2022 Proposed Budget does not include these one-time funds and therefore total program funding is reduced. HSD-005-B-001 would add \$5.1 million to sustain funding for nine months, however Council anticipates that additional funding for food programs may become available in 2022, such as from the Washington State Department of Agriculture (WSDA).

The Council requests that the Executive provide a report to Public Safety and Human Services Committee, or its successor committee, to inform Council of the availability of additional funding for food and nutrition programs, including a proposal for how these funds will be spent. The Council requests that this report be submitted by June 1, 2022, or before the transmittal of the mid-year supplemental budget legislation, whichever occurs first.

Responsible Council Committee(s):

Public Safety & Human Services

Date Due to Council: June 1, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
ITD	003	A	001

Budget Action Title: Request that CBO report on Internet for All in 2022 Adopted Budget and future proposed budgets

Ongoing: Yes Has Attachment: No

Primary Sponsor: Alex Pedersen

Council Members: Debora Juarez, Lorena González

Staff Analyst: Lise Kaye

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent (SLI) would request that the City Budget Office (CBO) include in the 2022 Adopted Budget and all future Executive proposed budgets a table reporting on Internet for All and any other digital equity programs that includes, at a minimum, actual expenditures for the previous two years and proposed expenditures (by department) related to the Action Plan requested by City Council in 2020 (pursuant to Resolution 31956) to increase access to and adoption of affordable and reliable internet service.

Responsible Council Committee(s):

City Council

Date Due to Council: February 1, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
LAW	003	A	001

Budget Action Title: Request that LAW work with HSD to plan for transfer of community-based diversion contracts

Ongoing: No Has Attachment: No

Primary Sponsor: Tammy Morales

Council Members:

Staff Analyst: Asha Venkataraman

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent would request that the City Attorney's Office (LAW) work with the Human Services Department (HSD) to plan for the transfer of funding and contracts with community-based organizations that currently support the existing pre-filing diversion program from LAW to HSD. The Council anticipates taking action to move these funds and the associated contracts with Choose 180 and Gay City to HSD in the 2022 mid-year supplemental but wants to ensure that such a transfer takes place without service disruption and in consultation with the existing service providers to ensure a smooth transition.

Responsible Council Committee(s):

Public Safety & Human Services

Date Due to Council:

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
MO	001	A	002-2022

Budget Action Title: Request that MO provide recommendations regarding creating a chief arborist position

Ongoing: No Has Attachment: No

Primary Sponsor: Alex Pedersen

Council Members: Kshama Sawant, Dan Strauss

Staff Analyst: Yolanda Ho

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent (SLI) would request that the Mayor's Office (MO), in consultation with the Urban Forestry Interdepartmental Team (IDT), Urban Forestry Commission (UFC), and other departments as necessary, provide a report with recommendations for the creation of a "chief arborist" position that would promote the preservation of Seattle's tree canopy and provide independent oversight of the City's management of trees, with an initial focus on the preservation of exceptional trees. The goal would be to have this position filled no later than January 1, 2023.

Currently, there are nine City departments that have a role in managing Seattle's urban forest:

- The Office of Sustainability and Environment coordinates citywide policy development, updates the Urban Forest Management Plan and monitors its implementation, and provides administrative support for the UFC;
- Seattle Department of Transportation regulates and maintains trees in the public right-of-way;
- Department of Finance and Administrative Services, Seattle Center, Seattle Parks and Recreation, and Seattle Public Utilities (SPU) manage trees on their property;
- SPU engages community in urban forest stewardship on both private property and in the right-of-way, and incorporates trees and urban nature in its approach to green stormwater infrastructure;
- Seattle City Light maintains trees near power lines;
- Seattle Department of Construction and Inspections (SDCI) and the Office of Planning and Community Development develop policies and plans; and
- SDCI enforces regulations for trees on private property.

The report should include the following:

- Position title, classification, department, and position within the department's organization chart;
- Job responsibilities;
- Desired qualifications;
- Assessment of opportunities and challenges related to establishing the new position; and
- Description of how the proposal responds to and/or incorporates input from the Urban Forestry IDT and UFC.

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
MO	001	A	002-2022

This position's duties would be expected to include reviewing and providing input on permit applications that involve the removal of exceptional trees, as long as this review does not cause any delays in the permitting process. The recommendations should also consider how the position would: (1) advance the City's environmental justice priorities; and (2) support the goals of Resolution 31902 that established the City's intent to consider strategies to protect trees and increase Seattle's tree canopy cover.

The MO should submit the report to the Land Use & Neighborhoods Committee, or successor committee, and the Central Staff Director by July 1, 2022.

Responsible Council Committee(s):

Land Use & Neighborhoods

Date Due to Council:

July 1, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
OED	007	A	002

Budget Action Title: Request that OED provide recommendations to support establishment of an indigenous pharmacy or market

Ongoing: No Has Attachment: No

Primary Sponsor: Debora Juarez

Council Members: Lisa Herbold, Alex Pedersen, Dan Strauss, Lorena González

Staff Analyst: Yolanda Ho

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislation Intent requests that the Office of Economic Development (OED), and other departments as appropriate, engage with key stakeholders, such as the Seattle Indian Health Board, to identify specific actions that could be taken to help establish a seasonal indigenous pharmacy or market in the north end of Seattle.

Efforts should focus on, but not be limited to:

- Engaging with organizations that could potentially be responsible for the day-to-day management and operations of the market, including selecting vendors, marketing, and other logistics;
- Quantifying any additional resources needed to support management and operations of the market;
- Considering potential locations; and
- Identifying if the City's current regulations present barriers to the establishment of the market and what changes would be needed to reduce these barriers.

OED should submit a report to the Public Assets & Native Communities Committee, or successor committee, and the Central Staff Director by September 1, 2022.

Responsible Council Committee(s):

Public Assets & Native Communities

Date Due to Council: September 1, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
OED	009	A	001

Budget Action Title: Request that OED develop a construction impacts mitigation program for small businesses

Ongoing: No Has Attachment: No

Primary Sponsor: Alex Pedersen

Council Members: Lisa Herbold, Dan Strauss

Staff Analyst: Yolanda Ho

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
04/01/2022	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent (SLI) would request that the Office of Economic Development (OED) collaborate with the Seattle Department of Transportation (SDOT) to propose a strategy for funding and distributing financial assistance to small businesses that are adversely impacted during the construction of City-led transportation projects, with the goal of establishing a program in OED by late 2022 or 2023. The proposed strategy should include: potential eligibility criteria for recipients; funding options; a Racial Equity Toolkit analysis; and other relevant considerations.

A previous version of this SLI was included in the 2021 Adopted Budget, but citing a lack of capacity, OED did not provide the response as requested.

OED and SDOT should submit a response to the Community Economic Development Committee, or successor committee, and the Central Staff Director by April 1, 2022.

Responsible Council Committee(s):

Community Economic Development

Date Due to Council: April 1, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
OED	011	A	001

Budget Action Title: Request that OED, OH, and OPCD develop a plan to coordinate community investments

Ongoing: No Has Attachment: No

Primary Sponsor: Tammy Morales

Council Members:

Staff Analyst: Yolanda Ho

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent would request that the Office of Economic Development (OED), Office of Housing (OH), and the Office of Planning and Community Development (OPCD), and other departments as appropriate, create a plan to coordinate their strategies for investing in community projects.

Currently, OH provides funding for affordable housing projects throughout Seattle, and OPCD, through its Equitable Development Initiative (EDI), funds projects that address displacement and lack of access to opportunity for historically marginalized communities in Seattle. Both OH and EDI focus on high displacement risk neighborhoods, though EDI funds a wider range of projects, including commercial spaces, mixed-use affordable housing developments, education centers, and community spaces.

OED's 2022 Proposed Budget would create a new Small Business Ownership Fund, supported by \$7,600,000 GF. This is intended to help small businesses acquire affordable ground floor commercial space in affordable housing developments located in key commercial corridors. The stated goals of this program are to support the City's anti-displacement efforts and increase access to financial resources for Black, Indigenous, and people of color-owned small businesses, who often face barriers to financing.

While OED, OH, and OPCD have been coordinating on an ad hoc basis to support their respective bodies of work, they have not established a formal structure for coordination. With the introduction of the Small Business Ownership Fund, which intersects with the efforts of OH and EDI, the departments could benefit from a more clearly defined structure, such as an interdepartmental team, to ensure that the City's investments are strategically aligned.

OED, OH, and OPCD should develop a plan to coordinate their approach to funding community projects, which could include a charter to clarify the goals, structure, and responsibilities of the different departments involved. The plan should also consider how to ensure that organizations applying for City funding can have a seamless experience, regardless of which department holds the appropriate funding for the project.

OED, OH, and OPCD should submit the plan to the Community Economic Development Committee, or successor committee, and the Central Staff Director by June 3, 2022.

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
OED	011	A	001

Responsible Council Committee(s):

Community Economic Development

Date Due to Council:

June 3, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
OH	004	A	002

Budget Action Title: Request that OH and SDCI report on the Notice of Intent to Sell policy and program development

Ongoing: Yes Has Attachment: No

Primary Sponsor: Teresa Mosqueda

Council Members: Lisa Herbold, Debora Juarez, Lorena González

Staff Analyst: Traci Ratzliff

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent (SLI) would request that the Office of Housing (OH) and the Seattle Department of Construction and Inspections (SDCI) work with community housing representatives and report to the Council on the City's Notice of Intent to Sell policy.

The City's Notice of Intent to Sell (NOIS) ordinance requires building owners with 2 or more units to notify tenants and the City about their intention to sell residential rental property if at least one unit is rented at 80% of Area Median Income (AMI) or below. The City disseminates this information to non-profit affordable housing providers who may wish to purchase the buildings. The ordinance establishes a timeline and process for interested tenants, tenant groups, or non-profit housing organizations to indicate interest and to submit proposed offers to purchase buildings. OH's existing Acquisition and Preservation program allows short term loans to be used to purchase buildings identified through the NOIS ordinance. However, owners are not currently required to accept such offers. There is also no right of first refusal provision in the current NOIS. At the time that the NOIS was last updated in 2019, constitutional law prevented the City from incorporating such a provision in the NOIS ordinance. In November 2019, the Washington State Supreme Court issued a ruling paving the way for the City to consider the imposition of a right of first refusal provision in the NOIS. In addition, the City's Housing Funding Policies were modified in 2019 to allow OH's Acquisition and Preservation program to provide short term loans to purchase buildings identified through Seattle's Notice of Intent to Sell ordinance. In August 2021, the City Auditor's report on NOIS implementation was released with recommendations including: strengthening enforcement, and providing technical assistance to tenants to support potential purchases of buildings. Based on these recent events, the City Council intends to update the NOIS ordinance after further policy and program development work (described below) is completed. This work is anticipated to be completed no later than April 29, 2022.

This Statement of Legislative Intent would request OH and SDCI to work with community housing representatives and the City Council to address the following key policy questions:

- Should enforcement of NOIS be modified? If so, how?
- Should a new, separate fund be created to support acquisitions of buildings or should additional flexibility

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
OH	004	A	002

be provided to allow the City's existing acquisition programs to facilitate such purchases?

- Is technical and capacity support needed for tenants or community organizations who purchase buildings to assist them in owning and operating buildings after purchase?
- Should a mandatory right of first offer and/or right of first refusal be imposed?
- Are there potential incentives that could be implemented to encourage building owners to sell to tenants or non-profits?
- What are the types of buildings that have sold over last 2 to 3 years, i.e. the size, location, age, sales prices - and how would this inform priorities for purchasing available buildings?
- Are there opportunities for OH and SDCI to increase information and education to: tenants about their rights and opportunities under NOIS; landlords about their obligations under NOIS; and housing providers about NOIS notifications?

The City Council requests OH and SDCI to submit recommendations for modifications to the NOIS ordinance and other programmatic changes to the Finance & Housing Committee, or successor, and the Central Staff Director no later than April 29, 2022.

Responsible Council Committee(s):

Finance & Housing

Date Due to Council:

April 29, 2021

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
OH	005	B	001

Budget Action Title: Request OH to report on services funding for non-permanent supportive housing providers

Ongoing: No Has Attachment: No

Primary Sponsor: Lisa Herbold

Council Members: Tammy Morales, Debora Juarez, Dan Strauss, Teresa Mosqueda, Lorena González

Staff Analyst: Traci Ratzliff

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent (SLI) would request that the Office of Housing (OH) provide a report to the Housing and Finance Committee, or successor committee, by March 31, 2022, that includes the following information:

- * The projected size, cause, and duration of the need for services funding for the non-Permanent Supportive Housing (PSH) affordable housing providers;
- * Recommendations to the City Council on whether additional funding may be needed for this purpose on a one-time or ongoing basis; and
- * Identification of potential funding sources to support services funding, if ongoing resources are recommended.

In 2021, the City adopted Ordinance 126371, allocating \$1 million of federal American Rescue Plan Act funds to support services funding for non-PSH affordable housing providers. OH completed a request for proposals process in October for this funding. It received 14 applications totaling \$2.5 million in requests. OH is in the process of reviewing the requests and making funding decisions.

Responsible Council Committee(s):

Finance & Housing

Date Due to Council: March 31, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
OH	010	A	001

Budget Action Title: Request that funding decisions for OH's Fall 2021 Notice of Funding Availability (NOFA) recognize 2022 affordable housing appropriations and request that OH recommend modifications to the Housing Funding Policies

Ongoing: No Has Attachment: No

Primary Sponsor: Teresa Mosqueda

Council Members: Lisa Herbold, Kshama Sawant, Dan Strauss, Lorena González

Staff Analyst: Traci Ratzliff

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent would request of the Office of Housing (OH) that: (1) funding decisions for the Fall 2021 Notice of Funding Availability (NOFA) recognize proposed 2022 affordable housing appropriations; and (2) OH recommend modifications to the Housing Funding Policies to allow small, community-based developers to more easily access Acquisition and Preservation Loan Program funds.

The OH's Fall 2021 NOFA for the production and preservation of affordable rental housing has \$35 million in funding to allocate. Fourteen projects, requesting \$112 million of funding, have applied for the NOFA. The projects seeking funding include new rental housing developments and existing city-funded projects seeking rehabilitation funding. OH is in the process of reviewing the applications to determine which projects are ready to be funded and will make funding decisions in December. For context, the NOFA amounts for previous years were: \$94 million in 2020, \$110 million in 2019, \$78 million in 2018, and \$98 million in 2017.

In 2021, the State Legislature provided the State Housing Trust Fund (HTF) with the largest appropriation of funds (\$218 million) in the state's history. Typically, about 30% of HTF is allocated to projects in Seattle and King County, assuming sufficient housing sponsors apply for funding. The current limitation on available funding in OH's 2021 NOFA could result in projects being unable to access available funding from the State Housing Trust Fund since a local match improves scoring for HTF funds.

With the passage of the JumpStart Payroll Expense Tax and subsequent creation of the JumpStart Fund, which allocates two thirds of revenues to affordable housing, there is a significant new source of affordable housing dollars available beginning in 2022. The 2022 Proposed Budget includes \$88 million of additional funding for OH's Rental Production and Preservation Program from a combination of Jumpstart Payroll Expense Tax, Federal Coronavirus Local Fiscal Recovery funds, Mandatory Housing Affordability funds and Transportation Network Company Tax revenue. In future years, an estimated \$135 million could be available from JumpStart Payroll Expense Tax for affordable housing.

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
OH	010	A	001

Current funding policies governing OH's Acquisition and Preservation Loan Program require less experienced community-based organizations to partner with traditional, more experienced developers when applying for funding from that program. This can preclude some community-based organizations from accessing this program for such acquisitions.

This Statement of Legislative would:

- 1) State the City Council's intent that OH may use funding appropriated in 2022 for OH's Rental Production and Preservation Program (RPPP) to make financing commitments for housing projects that applied to the 2021 Fall RPPP NOFA and are ready to receive a funding commitment; and
- 2) Request OH to work with the City Council to develop proposed modifications to the City's Housing Funding Policies to address policy barriers, including partnership requirements, for small, community-based developers that may have difficulty accessing the Acquisition and Preservation Loan Program and other acquisition programs funded by the Jumpstart Payroll Expense Tax. OH is requested to submit proposed legislation with such modifications to the City Council no later than March 31, 2022.

Responsible Council Committee(s):

Finance & Housing

Date Due to Council:

March 31, 2021

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
OH	013	A	001

Budget Action Title: Request that OH and SMC work with the King County Regional Homelessness Authority and Seattle Housing Authority to report on prioritizing housing vouchers for individuals involved in the criminal legal system

Ongoing: No Has Attachment: No

Primary Sponsor: Andrew Lewis

Council Members: Lisa Herbold, Dan Strauss

Staff Analyst: Asha Venkataraman

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent (SLI) would request that the Office of Housing (OH) and the Seattle Municipal Court (SMC) work collaboratively with the King County Regional Homelessness Authority (KCRHA) and the Seattle Housing Authority (SHA) to provide a report to the Public Safety and Human Services committee or its successor about prioritizing individuals with involvement in the criminal legal system (CLS) for housing vouchers. This SLI was previously presented as HSD-023-B-001 but is modified to reflect a revision that has the Office of Housing and Seattle Municipal Court performing the requested work and not the Human Services Department.

The report should include the following elements:

1. The universe of housing vouchers and homelessness services available to the region through the federal, state, or City government or any other source (i.e., Section 8 vouchers, 498 emergency housing vouchers, new vouchers becoming available through federal legislation, state vouchers, City vouchers, and vouchers for rapid rehousing, diversion, and prevention) for individuals involved with the CLS;
2. Out of the universe of available housing vouchers in item 1, if there are any types that the City has the authority to prioritize or change eligibility criteria for and if so, which ones can be changed to serve individuals involved in the criminal legal system, including the type of voucher (i.e., if they are temporary/emergency, rapid rehousing, permanent, or permanent supportive);
3. The types of vouchers best suited to this population both generally and specifically based on the level of involvement with the CLS (i.e., criminal history; any CLS involvement; participation in a community court; participation in any court; coming out of short-term custody; or coming out of longer-term custody, etc.);
4. If the City has previously prioritized vouchers for individuals involved in the criminal legal system, which vouchers were used for the program, how many people the program served, data collected or used for evaluation of this program, and under what conditions vouchers were made available and/or prioritized for this population (i.e., level of involvement in the CLS, eligibility, and requirements to fulfill to access vouchers);
5. Any existing data and research on the efficacy of prioritizing access to housing vouchers through the CLS to connect this population to housing;

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
OH	013	A	001

6. Any existing data and research on the impact of housing the broader houseless population when conditioning access to housing vouchers on different levels of CLS involvement (i.e., criminal history; any CLS involvement; participation in a community court; or participation in any court; coming out of short-term custody; or coming out of longer-term custody, etc.), and whether conditioning vouchers on some level of CLS involvement incentivizes participation in the CLS to get access to these vouchers;
7. Policy proposals for better connecting individuals with CLS involvement to housing vouchers, affordable housing, and homelessness services and policies to serve this population through homelessness prevention and diversion; and
8. If vouchers do end up being prioritized for individuals with CLS involvement at some point in the future, recommended metrics to assess the effectiveness of the program.

Responsible Council Committee(s):

Public Safety & Human Services

Date Due to Council:

July 31, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
OH	014	A	001

Budget Action Title: Request that OH encourage the distribution of rental assistance through food banks and helplines

Ongoing: No Has Attachment: No

Primary Sponsor: Dan Strauss

Council Members: Lisa Herbold, Alex Pedersen, Lorena González

Staff Analyst: Amy Gore

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent (SLI) would request that the Office of Housing (OH) encourage existing contracted community partners to distribute a portion of rental assistance through community-based organizations, including neighborhood helplines (\$200,000) and the Community Connector program located at food banks (\$600,000).

The 2021 Adopted Budget included \$51.5 million one-time funding for rental assistance (\$22.7 million in ORD 120018 and \$28.8 million in ORD 120150). Of these funds:

- \$16.6 million was designated for affordable housing providers,
- \$17.6 million was for United Way and community organizations to assist tenants and small landlords,
- \$15.8 million was for contracts with Community Based Organizations (CBOs) to assist tenants, and
- \$1.5 million for utilities assistance through Seattle Public Utilities and City Light.

According to the October 2021 Seattle Rescue Plan Spending Report, approximately 44 percent of the funds have been spent to date, with the remainder available to be spent in 2021 or will carry forward for spending in 2022.

Responsible Council Committee(s):

Finance & Housing

Date Due to Council:

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
OPCD	004	B	001

Budget Action Title: Request that OPCD prepare a work program and budget for Regional Growth Centers Planning

Ongoing: No Has Attachment: No

Primary Sponsor: Dan Strauss

Council Members: Andrew Lewis, Lorena González

Staff Analyst: Lish Whitson

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent would request that the Office of Planning and Community Development (OPCD) provide a work program and budget for required updates to the plans for Seattle's six regional growth centers. The work plan should include an outreach and engagement strategy to ensure equitable input into the plans. The 2022 Proposed Budget would provide \$150,000 to initiate this work.

Seattle's six urban centers (Downtown Seattle, First Hill/Capitol Hill, South Lake Union, Northgate, the University District, and Uptown) are designated as "regional growth centers" under Vision 2050, the region's plan for growth. Under the State's Growth Management Act, the City's Comprehensive Plan and Urban Centers plans are required to be consistent with Vision 2050. The City currently has plans and targets for growth for each center that respect their importance as places for significant growth of jobs and housing.

Vision 2050 requires updates to those plans by 2025, including adding policies related to social equity and climate change. OPCD intends to hire consultants to support this work. Ensuring adequate funding for this planning effort is intended to enable the department to inform their planning effort with an inclusive community engagement process.

OPCD is requested to provide a detailed work program and budget identifying the resources and schedule needed to meet the Vision 2050 requirements and ensure effective outreach and engagement to residents and other stakeholders in each of the six urban centers. The report should be sent to the Land Use and Neighborhoods Committee or successor committee by June 30, 2022.

Responsible Council Committee(s):

Land Use & Neighborhoods

Date Due to Council: June 30, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
OPCD	005	B	001

Budget Action Title: Request that OPCD report on options for Stone Avenue North

Ongoing: No Has Attachment: No

Primary Sponsor: Debora Juarez

Council Members: Alex Pedersen, Dan Strauss

Staff Analyst: Lish Whitson

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent (SLI) would request that the Office of Planning and Community Development (OPCD), with the Seattle Department of Transportation, the Department of Parks and Recreation, Seattle Public Utilities, Finance and Administrative Services, and the Department of Neighborhoods, report to the City Council's Public Assets and Native Communities, or successor committee, by December 1, 2022 on options for potential public uses of the Stone Avenue N right-of-way between N 115th Street and N 125th Street that could activate the space and provide an amenity for nearby residents.

Stone Avenue N is a block east of Aurora Avenue North. This section of Stone runs between two mobile home parks and a golf driving range. The middle section of this corridor is unpaved with a pedestrian path running through it.

OPCD is intending to kick off a neighborhood planning project with the Aurora-Liction Springs community in the next few months. This corridor is just north of that area and OPCD has indicated a willingness to look at the Stone Avenue N corridor in the context of that broader planning effort. This work would be coordinated with SDOT's SR 99/Aurora Ave N Planning and Design Study. Any improvements to the corridor should occur after connecting those living in the corridor with appropriate housing services.

Responsible Council Committee(s):

Public Assets & Native Communities

Date Due to Council: December 1, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
OPCD	009	A	001

Budget Action Title: Request that OPCD report on opportunities to support Community Investment Trusts

Ongoing: No Has Attachment: No

Primary Sponsor: Tammy Morales

Council Members:

Staff Analyst: Lish Whitson

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent (SLI) would request that the Office of Planning and Community Development (OPCD) report on opportunities to support Community Investment Trusts (CITs).

A CIT is an alternative community investment mechanism that allows community members to invest relatively small amounts in capital projects that support community revitalization. This both provides an alternative source of financing for these projects and ensures that profits from the development process are returned to the community. A few of the projects that have applied for Strategic Investment Funds and Equitable Development Initiative funds have indicated an interest in using a CIT. This SLI requests that OPCD work with at least two community partners interested in using a CIT funding model and report on opportunities the City has to support these efforts. OPCD should report back to the Community Economic Development Committee, or successor committee, and the Central Staff Director by June 30, 2022.

Responsible Council Committee(s):

Community Economic Development

Date Due to Council: June 30, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
OSE	003	B	001

Budget Action Title: Request that OSE and SPR develop a plan to phase out the use of gas-powered leaf blowers

Ongoing: No Has Attachment: No

Primary Sponsor: Alex Pedersen

Council Members:

Staff Analyst: Yolanda Ho

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent (SLI) would request that the Office of Sustainability and Environment (OSE), Seattle Parks and Recreation (SPR), and other departments as needed, develop a plan to phase out the use of all gas-powered leaf blowers in Seattle within two years. Following implementation of the two-year plan, the goal would be for the City to ban the use of gas-powered leaf blowers. While gas-powered leaf blowers do not contribute substantially to Seattle's overall greenhouse gas emissions, they can cause localized air pollution and the low-frequency sounds they produce are particularly disturbing to the human ear, negatively impacting people within the proximity of someone using a gas-powered leaf blower.

The plan should build off of the response in 2014 to SLI 70-1-A-1 (Department of Planning and Development Leaf Blower Recommendations) and consider the approach other jurisdictions have taken to prohibit the sale and use of gas-powered leaf blowers, such as California. The plan should include, but not be limited to, the following:

- Evaluation of available commercial-grade electric leaf blowers on the market (e.g., battery life, charging time, efficacy as compared to gas-powered leaf blowers, etc.);
- Costs associated with transitioning all City-owned leaf blowers to electric (e.g., labor, equipment, charging infrastructure, etc.) and potential strategies for reducing these costs;
- Identification of key external stakeholders who should be engaged in discussions related to the use of leaf blowers, such as major institutions, landscaping company owners, etc., as well as community groups or other organizations concerned about the noise and air pollution caused by gas-powered leaf blowers;
- Creation of a buy-back program for privately-owned gas-powered leaf blowers;
- Considerations regarding health and safety impacts on workers who use gas-powered leaf blowers as compared to other methods of leaf removal;
- Racial Equity Toolkit (RET) analysis; and
- Timeline for implementation, with specific steps, that takes into consideration the needs of businesses, City departments, residents, and other stakeholders; general availability, cost, and efficacy of commercial-grade electric leaf blowers; racial equity; enforcement; program costs and administration; and potential risks. Key external stakeholders and others identified through the RET should be engaged in the

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
OSE	003	B	001

development of the proposed timeline.

To develop this plan, OSE and SPR are requested to convene an interdepartmental team consisting of departments that currently use gas-powered leaf blowers and those that would be involved in administering the buy-back program for privately-owned gas-powered leaf blowers.

OSE and SPR should submit a report to the Sustainability & Renters' Rights Committee, or successor committee, and the Central Staff Director by September 2, 2022.

Responsible Council Committee(s):

Sustainability & Renters' Rights

Date Due to Council: September 2, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
SCL	002	A	001

Budget Action Title: Request that Seattle City Light (SCL) report on pole replacement and office space projects

Ongoing: No Has Attachment: No

Primary Sponsor: Alex Pedersen

Council Members:

Staff Analyst: Eric McConaghy

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent (SLI) would request that Seattle City Light (SCL) transmit two reports to the Transportation and Utilities Committee, or its successor, and the Central Staff Director by March 31, 2022. The reports should be transmitted at the same time and should include:

(1) A progress report on the status of SCL’s plan and results to replace and/or upgrade the system of power poles throughout the City of Seattle, with separate analysis of East Marginal Way, including:

- (a) the number of utility poles in the City of Seattle;
- (b) the number of poles replaced each quarter since January 2020;
- (c) the number of poles still remaining to be replaced;
- (d) the plan for replacing those poles;
- (e) the estimated useful life of newly-installed poles;
- (f) the capital and operating funds needed to replace those poles; and
- (g) recommendations for expediting the replacement of those poles.

(2) A progress report on the \$8.22 million appropriated to the SCL Office Furniture and Equipment Replacement project, Project ID MC-CL-XF9103, in the 2022-2027 Capital Improvement Program in the budget for 2022 for “reimagining City Light workspace” including progress on the specific goals of the workspace changes and any estimated savings from this effort that could be reallocated to SCL priorities such as the replacement of aging utility poles.

Responsible Council Committee(s):

Transportation & Utilities

Date Due to Council: March 31, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
SDCI	004	A	001

Budget Action Title: Request that SDCI report on Design Review program outcomes, process improvements, and equity

Ongoing: No Has Attachment: No

Primary Sponsor: Dan Strauss

Council Members: Tammy Morales, Lorena González

Staff Analyst: Ketil Freeman

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent would request that the Seattle Department of Construction and Inspections (SDCI) convene a stakeholder group and provide a report to the Council on Design Review Program outcomes.

The stakeholder group should have organizational and community representation including, but not limited to, affordable housing advocates and developers, design professionals, SDCI staff, density advocates, and individual representatives or members from neighborhood organizations that participate in Design Review Board meetings. Membership in the stakeholder group should include BIPOC professional and residents.

The group would conduct a Racial Equity Toolkit (RET) analysis of the Design Review Program and report to the Council on the outcomes of that analysis. That would include an analysis of whether the program creates barriers to participation for BIPOC residents, either as applicants, board members, or public participants, and whether the program creates or reinforces racial exclusion. In addition to the RET, the report to Council should also include the following:

- (1) Design Review Program outcomes since the program was modified in 2017, including review times by design review type and project complexity;
- (2) An analysis of departures sought through the program that quantifies the number and percentage of projects, by design review and project type, seeking departures, identification of departures sought, and whether those departures were granted;
- (3) An analysis of whether the program increases housing costs;
- (4) A review of national best practices for design review programs with significant public participation components; and
- (5) Recommendations for how the program should be modified to address the findings of the stakeholder group.

SDCI should report to the Land Use & Neighborhoods Committee, or its successor, by June 30, 2022.

Responsible Council Committee(s):

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
SDCI	004	A	001

Land Use & Neighborhoods

Date Due to Council:

June 30, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
SDCI	009	B	001

Budget Action Title: Request that SDCI convene a small landlord and tenant stakeholder group

Ongoing: No Has Attachment: No

Primary Sponsor: Andrew Lewis

Council Members: Alex Pedersen, Dan Strauss

Staff Analyst: Ketil Freeman

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent would request that the Seattle Department of Construction and Inspections (SDCI) convene a staff and stakeholder group to advise the City on regulatory and rental market challenges for small landlords and their tenants.

The group should consist of no more than seven members plus a moderator, who is an SDCI supervisor, and must also include: (1) two SDCI employees who either administer regulations applicable to landlords or provide services to tenants; (2) at least one landlord that rents three or fewer units; and (2) at least one member of a tenant advocacy organization, such as the Tenants Union.

The group should propose a definition of "small landlord," estimate the population of small landlords with units in Seattle, make findings about how current regulations and market trends impact small landlords and their tenants, and identify whether those impacts are disparate.

SDCI should report to the Finance & Housing Committee, or its successor, by July 5, 2022.

Responsible Council Committee(s):

Finance & Housing

Date Due to Council: July 5, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
SDOT	006	A	001

Budget Action Title: Request that SDOT report on pedestrian and bicycle safety improvements to MLK Jr Way S

Ongoing: No Has Attachment: No

Primary Sponsor: Tammy Morales

Council Members: Dan Strauss, Andrew Lewis

Staff Analyst: Calvin Chow

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent would request that the Seattle Department of Transportation (SDOT) provide a written report to the Transportation and Utilities Committee, or successor committee, detailing SDOT's efforts to improve pedestrian and bicycle safety along MLK Jr Way S from Rainier Avenue S to S Henderson Street. The report should include, but is not limited to, efforts to provide safer pedestrian spaces in the right-of-way, pedestrian and bicycle crossings of MLK Jr Way S, and protected bike lanes serving the corridor.

The report should identify (1) safety improvements already completed, (2) the status of work underway or currently funded in the CIP, and (3) SDOT's future plans and next steps to improve pedestrian and bicycle safety in the corridor, including known unfunded needs. The report should identify cost estimates, if known, for any unfunded work.

Responsible Council Committee(s):

Transportation & Utilities

Date Due to Council: September 1, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
SDOT	009	A	002

Budget Action Title: Request that SDOT report on the impact of over-weight vehicles

Ongoing: No Has Attachment: No

Primary Sponsor: Alex Pedersen

Council Members:

Staff Analyst: Calvin Chow

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent would request that the Seattle Department of Transportation (SDOT) provide a written report to the Transportation and Utilities Committee, or successor committee, assessing the impact of over-weight vehicles on Seattle's streets and bridges. For the purposes of this report, over-weight vehicles include all vehicles operating at heavier weight than authorized by state law because of (1) federal or state categorical exemptions, (2) permitted over-weight uses, and (3) non-compliant uses in violation of state law.

At a minimum, the report should: (1) identify the types of over-weight vehicles operating in Seattle and the types of SDOT assets impacted (e.g., arterials, non-arterials, bridges, sidewalks, areaways); (2) estimate the impact and cost to repair the identified assets; (3) identify best practices and recommendations for reducing damage or minimizing Seattle's costs to repair assets; (4) assess the City's enforcement capacity of non-compliant uses; and (5) recommend federal or state legislative changes for consideration as part of the City's legislative agenda.

The report should rely on transportation literature review, SDOT's engineering judgment, and available asset condition assessments and cost estimates. If additional studies or assessments are necessary to answer any of these questions, the report should provide a cost estimate for the necessary work.

Responsible Council Committee(s):

Date Due to Council: September 1, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
SDOT	010	A	001

Budget Action Title: Request that SDOT report on traffic safety analysis and incident reporting

Ongoing: No Has Attachment: No

Primary Sponsor: Tammy Morales

Council Members: Dan Strauss, Andrew Lewis

Staff Analyst: Calvin Chow

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent would request that the Seattle Department of Transportation (SDOT) provide a written report to the Transportation and Utilities Committee, or successor committee, describing the status of SDOT's analysis of pedestrian and bicycle safety and implementation of the next steps outlined in SDOT's 2020 Bicycle and Pedestrian Safety Analysis - Phase 2 report. The Council requests that the report explain how community-raised safety concerns are encouraged to be reported and evaluated by SDOT, especially for community members who may choose not to report traffic safety incidents to the Seattle Police Department due to concerns with police interaction.

Responsible Council Committee(s):

Transportation & Utilities

Date Due to Council: September 1, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
SDOT	011	A	001

Budget Action Title: Request that SDOT provide monthly reporting on the West Seattle Bridge Immediate Response program

Ongoing: No Has Attachment: No

Primary Sponsor: Lisa Herbold

Council Members:

Staff Analyst: Calvin Chow

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent (SLI) requests that the Seattle Department of Transportation (SDOT) provide monthly reporting to the Council regarding the West Seattle Bridge Immediate Response (MC-TRC110) CIP Project, which includes the West Seattle Bridge repair and the Reconnecting West Seattle program. The Mayor directed SDOT to provide a monthly report to the Council as part of the Mayoral Proclamation of Civil Emergency for the West Seattle Bridge (CF 321750), and the Council requested monthly reporting through a 2021 SLI (SDOT-009-B-002). This 2022 SLI would request continued monthly reporting through the completion of the project and the reopening of the bridge to general traffic.

The Council requests that SDOT's report include spending to date and progress on:

- (1) West Seattle Bridge activities
 - (a) Monitoring and testing of structural stability
 - (b) Bridge repair, planning design and construction
 - (c) Bridge replacement planning and design
- (2) Lower Spokane Swing Bridge activities
 - (a) Bridge repairs
 - (b) Bridge strengthening and enhancements
- (3) Maintenance of other bridges in the corridor
- (4) Reconnect West Seattle activities
 - (a) Transit improvements (including waterborne service)
 - (b) Capital and traffic mitigation improvements
 - (c) Mobility Access Plan implementation
 - (d) Home Zones
 - (e) Low Bridge Access Policy and implementation

The Council expects that SDOT alert Councilmembers as soon as possible about any change to the schedule for mid-2022 completion of the West Seattle Bridge repair and reopening of the bridge to general

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
SDOT	011	A	001

traffic.

Responsible Council Committee(s):

Date Due to Council: January 31, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
SFD	002	B	001

Budget Action Title: Request that the Seattle Fire Department (SFD) report on cost and schedule to expand Health One program

Ongoing: No Has Attachment: No

Primary Sponsor: Budget Committee

Council Members:

Staff Analyst: Ann Gorman

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Council Budget Action would request that the Seattle Fire Department report to Council on the schedule on which it could deploy a fourth and fifth Health One unit and the estimated incremental costs of doing so. This report should include:

- 1) For each unit, the separate identification of per-year one-time and ongoing costs;
- 2) Options for deploying the fourth and fifth units simultaneously and in sequence, and timelines for each option that include process milestones (e.g., specifying and ordering vehicles, initiating the hiring process for new positions).
- 3) A proposal for the locations of the two new units or for an approach to identifying those locations, a description of each new unit's likely service area, and a description of the aggregate coverage area once all five units are in service; and
- 4) Recommendations for the hours of operation for the fourth and fifth Health One units that expand the program's current hours of operation; and
- 5) A plan for the operation of all five Health One units that will maximize coverage citywide.

The report should be submitted to the Chair of the Public Safety and Human Services Committee, or successor committee, and the Central Staff Director by June 30, 2022.

Responsible Council Committee(s):

Public Safety & Human Services

Date Due to Council: June 30, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
SFD	004	A	001

Budget Action Title: Request that SFD report on its work and costs to launch the Triage One program

Ongoing: No Has Attachment: No

Primary Sponsor: Lisa Herbold

Council Members:

Staff Analyst: Ann Gorman

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent (SLI) requests that the Seattle Fire Department (SFD), in collaboration with the Community Safety and Communications Center (CSCC), submit a series of progress reports on the launch of the Triage One program. In addition to the narrative elements listed below, each report should also include a spending report that associates each expenditure with an identified milestone.

Reports should include a narrative description of SFD's work to meet each of the following milestones listed below, including a clear statement of how close the department is to completing each milestone.

The report due on January 31, 2022 should include information related to:

1. The development of any required new job classifications
2. The outcome of stakeholder meetings including with Firefighters Local 27, the Seattle Police Officers' Guild (SPOG), and others
3. The development of program policies and protocols
4. Alignment with other response teams including SFD Health One, the Seattle Police Department's Crisis Response Team (CRT), King County's Emergency Services Patrol (ESP), the Mobile Crisis Team (MCT) at the Downtown Emergency Service Center (DESC), and any others, including identification of the call types to which each response team will respond
5. The acquisition and preparation of office space for Triage One staff
6. SFD's planning for data collection, quality assurance, and research associated with Triage One response

The report due on March 31, 2022 should include updates to the previous report, as appropriate, and information related to:

1. A report on hiring for new Triage One positions
2. The acquisition of vehicles, equipment and supplies to support Triage One operations
3. The training of dispatchers for Triage One response, including the development of any new dispatch protocols
4. The coordination of SFD's Triage One implementation with the Community Safety and

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
SFD	004	A	001

Communication Center (CSCC) as the CSCC develops an implementation plan and response protocols for contracted low-acuity 9-1-1 emergency response. This report should include a report from CSCC on the implementation of its new dispatch protocol system including the RFP process and expected launch of the dispatch protocol system.

The report due on June 30, 2022 should include updates to the previous reports, as appropriate, and information related to:

1. A report on hiring for new Triage One positions and any training of those staff
2. Program launch

The reports should be submitted to the Chair of the Public Safety and Human Services Committee, or successor committee, and the Central Staff Director beginning on January 31, 2022.

Responsible Council Committee(s):

Public Safety & Human Services

Date Due to Council: January 31, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
SMC	001	A	002

Budget Action Title: Request that SMC report on all fees and fines imposed on a court-involved individual and analyze associated disproportionality

Ongoing: No Has Attachment: No

Primary Sponsor: Lisa Herbold

Council Members: Dan Strauss, Andrew Lewis

Staff Analyst: Asha Venkataraman

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent (SLI) would request that the Seattle Municipal Court (SMC) review and provide a report to the Public Safety and Human Services Committee, or its successor committee, on all fines and fees imposed by SMC or other City departments because of an individual's involvement with SMC and applied due to the individual's SMC pre-trial or post-trial status. The SLI would not require analysis of parking, red light, or infraction fines and fees.

In 2021, the City Auditor's Office issued an "Assessment of Seattle Municipal Court Probation Racial and Ethnic Proportionality." The report found that though SMC waives or suspends most criminal case related fines and fees it imposes, even after they are reduced, some groups with high rates of indigence pay more than other groups. In addition, the report found that SMC should continue to its work to eliminate discretionary and administrative fines and fees due to the large portion of the court population experiencing indigence and homelessness. The report recommended that SMC should continue to examine the purpose and outcomes of its fines and fees and apply the City of Seattle Racial Equity Toolkit to eliminate discretionary and administrative fines and fees, given that as of September 2021, SMC will have had a full year worth of data for its new fine and fee structure. However, it was outside of the audit's scope to determine which criminal fines and fees that the City has the authority to eliminate are being applied disproportionately by race and ethnicity. This SLI requests that SMC analyze its data to make that determination. In addition, in 2017, the court published an "Inventory of Criminal and Infraction Fines and Fees at the Seattle Municipal Court," a report in response to Resolution 31637. The SLI response should use the 2017 report data regarding criminal fines and fees as a baseline for comparison.

The report should include all criminal case related fines and fees imposed on an individual because of their involvement with SMC and applied due to the individual's SMC pre-trial or post-trial status, including but not limited to legal financial obligations, administrative fines and fees, and discretionary fines and fees. The purpose of the report is to determine which fines and fees associated with an individual's SMC obligations the City has the authority to waive or suspend and whether the payments owed to the City disproportionately affect individuals by race and ethnicity.

In the report, SMC should identify all criminal case related fines and fees imposed on individuals resulting

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
SMC	001	A	002

from SMC proceedings mandated by State or County law, fines and fees the City has self-selected to impose through legislation, or other means, and fines and fees the Court has imposed (outside of direct legislative authority).

Finally, the SLI would request that SMC do a proportionality analysis for each criminal case related fine and fee the City has the authority to impose and waive or suspend. Along with the report, SMC should provide the data to the Seattle City Council on the fines and fees used in the report.

Responsible Council Committee(s):

Public Safety & Human Services

Date Due to Council:

March 31, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
SPD	001	A	001-2022

Budget Action Title: Request that SPD report on police staffing, overtime, finances and performance metrics

Ongoing: No Has Attachment: No

Primary Sponsor: Lisa Herbold

Council Members: Alex Pedersen, Lorena González

Staff Analyst: Greg Doss

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent (SLI) would request that the Seattle Police Department (SPD) provide quarterly reports to the Public Safety and Human Services Committee (PSHS) Committee, or successor committee, on police staffing, overtime, finances, and performance metrics. The quarterly reports should be submitted on April 15, July 15 and October 5 and include:

(1) Staffing data including: (a) the “SPD Sworn Staffing Model;” (b) the “Precinct Staffing Report;” and (c) demographic data on hires and separations. The data should be provided in a format consistent with the format used to report on 2021 SLI SPD-003-A-003.

(2) Overtime data including two years of actual and planned expenditures at the bureau and program level and account for both dollars spent and hours worked. The data should be provided in a format consistent with the format used to report on 2021 SPD-002-B-003.

(3) Financial data including three years of General Fund expenditures for: (a) salary and benefits; (b) inter-fund charges; (c) overtime; (d) personnel contracts, including consultants; (e) training and travel, including conferences; and (f) discretionary expenditures. The data should be provided in a format consistent with the format used to report on 2021 SLI SPD-001-A-003.

(4) Performance data including: (a) 911 call response time metrics; (b) priority call handling metrics; and (c) an explanation of how changes to patrol and department staffing have affected SPD’s ability to meet its response time and call handling goals. The data should be provided in a format consistent with the format used to report on 2021 SPD-006-A-003.

All reports should be submitted to the Chair of the PSHS Committee, or successor committee, and the Central Staff Director.

Responsible Council Committee(s):

Public Safety & Human Services

Date Due to Council:

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
SPD	001	A	001-2022

March 15, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
SPD	002	A	001-2022

Budget Action Title: Request that SPD report on its data collection and management practices for Missing and Murdered Indigenous Women and Girls (MMIWG) cases

Ongoing: No Has Attachment: No

Primary Sponsor: Debora Juarez

Council Members: Lisa Herbold, Tammy Morales, Kshama Sawant, Lorena González

Staff Analyst:

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent (SLI) would request that the Seattle Police Department (SPD) provide a report to the Public Assets and Native Communities (PANC) Committee, or successor committee, on the department's collection, reporting and management of data associated with MMIWG cases. The report should include:

(1) An explanation of how the department has supplemented the work of the Data-Driven unit and the Data Administration unit with the activities performed by the Strategic Advisor 1 – Technology position that was added in 2020 CBA SPD-003-A-001.

(2) A description of how the Strategic Advisor 1 – Technology position is: (a) identifying and implementing best practices for managing MMIWG data; and (b) coordinating MMIWG cases with other units within SPD such as Crime Analysis, Forensic Support Services, Cold Case, Violent Crimes Investigations, and other investigative units including Internet Crimes against Children (ICAC), Child Exploitation and Missing Persons.

The report should be submitted to the Chair of the PANC Committee, or successor committee, and the Central Staff Director.

Responsible Council Committee(s):

Public Assets & Native Communities

Date Due to Council: May 1, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
SPD	017	A	001

Budget Action Title: Request that SPD report on National Institute for Criminal Justice Reform report recommendations

Ongoing: No Has Attachment: No

Primary Sponsor: Lisa Herbold

Council Members:

Staff Analyst:

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent (SLI) would request that the Seattle Police Department (SPD) provide quarterly reports to the Public Safety and Human Services Committee (PSHS) Committee, or successor committee, on the department's efforts to identify a potential non-sworn response for 911 call types that the National Institute for Criminal Justice Reform (NICJR) categorized as appropriate for a civilian response. The quarterly reports should be submitted on April 1, July 1 and October 1 and address:

- (1) the NICJR report's 29 call types (see background), including a specific list of calls that can be handled without SPD's involvement;
- (2) the NICJR report's 12 percent of calls that could be handled without SPD involvement (see background), including a specific list of such calls;
- (3) misdemeanor criminal calls that could be handled without SPD involvement, including a specific list of such calls;
- (4) misdemeanor criminal calls or other calls (e.g., armed suicidal individuals) that could be handled with a co-response, including those where a mental health professional would take a lead role while an officer remains available on-site for safety purposes, including a specific list of such calls; and
- (5) any other call type that would not require a sworn response (e.g., administrative calls such as traffic collision reports).

The first quarterly report should provide recommendations for items 1-5 above. The second quarterly report should include an implementation plan for the recommendations. The third quarterly report should include a plan for expanding the alternative 911 response programs in the 2023 Proposed Budget.

All reports should be submitted to the Chair of the PSHS Committee, or successor committee, and the Central Staff Director.

Background:

The 2021 NICJR Seattle Calls for Service Analysis report found that between 2017 and 2019, out of 1.2 million calls, six percent of calls to SPD's call center were associated with felonies, 14 percent were

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
SPD	017	A	001

associated with misdemeanors, and the remainder were not associated with criminal activity. The report recommended that alternative response options should be developed for the 70 percent of calls for service that do not require a law enforcement response or are appropriate for co-response and suggested that, in the near term, up to 12 percent of calls for service could be handled without SPD involvement.

SPD staff are analyzing 29 call types, comprising approximately seven percent of officer service hours, to identify which of these types are appropriate for alternate responses while prioritizing the safety of the community and those who would be responding in lieu of sworn officers. The analysis is expected to determine that for at least some of the 29 call types under review, civilians may feasibly respond rather than sworn officers. These call types include requests to take an accident report at the scene of a non-injury vehicular collision and to perform a welfare check. The 2022 Proposed Budget for SFD seeks to transfer jurisdiction for a subset of the 29 call types to that department for response by a new Triage Team.

Responsible Council Committee(s):

Date Due to Council: April 1, 2021

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
SPD	018	A	001

Budget Action Title: Request that SPD report on the specific activities of the officers that serve on a number of inter-jurisdictional task forces

Ongoing: No Has Attachment: No

Primary Sponsor: Teresa Mosqueda

Council Members:

Staff Analyst: Greg Doss

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent (SLI) would request that the Seattle Police Department (SPD) provide a report to the Public Safety and Human Services Committee (PSHS) Committee, or successor committee, on the specific activities of the SPD officers that serve on a number of inter-jurisdictional task forces. The report should include the specific activities performed by officers who work on the following task forces:

- (1) The Federal Bureau of Investigation (FBI) Safe Streets Task Force;
- (2) The FBI Seattle Sound Regional Violent Crime Task Force;
- (3) The FBI Homeland Security Investigations Task Force;
- (4) The US Drug Enforcement Agency Organized Crime Drug Enforcement Task Force; and
- (5) The US Department of Justice Drug Enforcement Administration Task Force.

It is the intent of the Council to review the report and seek community input on the specific task force activities before determining whether to provide appropriation authority that reimburses SPD for its work on the task forces.

All reports should be submitted to the Chair of the PSHS Committee, or successor committee, and the Central Staff Director.

Responsible Council Committee(s):

Public Safety & Human Services

Date Due to Council: February 15, 2021

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
SPR	012	B	001

Budget Action Title: Request that SPR report on potential expansion of Seattle Conservation Corps

Ongoing: No Has Attachment: No

Primary Sponsor: Dan Strauss

Council Members:

Staff Analyst: Ann Gorman

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent would request that Seattle Parks and Recreation (SPR) provide a report on the Seattle Conservation Corps program to inform Council's analysis of the potential growth of this program. This report should include:

1. A description of the program's historical outcomes, including a list of the metrics that SPR uses to track them and a description of its survey methodology;
2. A description of SPR's current ability to conduct strategic planning for the program and correct course as necessary;
3. Options and recommendations addressing (a) how incremental resource adds could support program expansion, with any potential staff/FTE adds noted on the program's current organizational chart and (b) how the program could expand if its funding were doubled, with any potential staff/FTE adds noted on the program's current organizational chart;
4. Known opportunities for partnership and potential capacity-building that SPR currently does not have the resources to pursue (if any);
5. To the extent possible, analysis of the maximum number of annual enrollees that the program could support; and
6. Opportunities to provide additional case management or other wrap-around services for enrollees beyond what is currently provided.

The report should be submitted to the Chair of the Public Assets and Native Communities Committee, or successor committee, and the Central Staff Director by June 30, 2022.

Responsible Council Committee(s):

Public Assets & Native Communities

Date Due to Council:

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
SPR	012	B	001

June 30, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
SPR	014	B	001

Budget Action Title: Request that SPR report on how to improve water safety and Parks Code enforcement

Ongoing: No Has Attachment: No

Primary Sponsor: Budget Committee

Council Members:

Staff Analyst: Ann Gorman

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent (SLI) would request that Seattle Parks and Recreation (SPR) coordinate an interdepartmental workgroup to scope a Citywide plan to (a) improve and maintain water safety according to aquatics best practices and (b) increase compliance with the Parks Code in parks, on shorelines, and on the portions of waterways where the City has jurisdiction. This plan should analyze and take into account the impacts that global warming has had and will continue to have on recreational practices. To develop the plan, SPR should work with the Seattle Fire Department (SFD), the Office of Sustainability and Environment (OSE), and any other departments with input into the area of study.

Council requests that the plan include:

- (1) An inventory of all current SPR recreational programming that supports water safety and an estimate of the number of people annually served by it;
- (2) An inventory of the number and FTE of City positions that support water safety and/or Parks Code compliance in some capacity and the estimated proportion of time that each one is focused on these bodies of work;
- (3) An analysis of the additional programming and water safety/compliance staff that SPR believes would be responsive to current and forecasted recreational practices, and the estimated cost of such hypothetical investment;
- (4) An analysis of how the need for water-safety staff varies seasonally, based on available data; and
- (5) Any relevant contextual information that is based on SPR's experience developing and staffing water-safety programs.

The report should be submitted to the Chair of the Public Assets and Native Communities Committee, or successor committee, and the Central Staff Director by June 30, 2022.

Responsible Council Committee(s):

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
SPR	014	B	001

Public Assets & Native Communities

Date Due to Council:

June 30, 2022

2022 Seattle City Council Statement of Legislative Intent

Council Budget Action: Agenda

Tab	Action	Option	Version
SPU	004	A	001

Budget Action Title: Request that SPU perform an assessment of potential drainage improvements for Phinney Avenue North

Ongoing: No Has Attachment: No

Primary Sponsor: Debora Juarez

Council Members: Alex Pedersen, Dan Strauss

Staff Analyst: Brian Goodnight

Date		Total	LH	TM	KS	AP	DJ	DS	AL	BC	LG
	Yes	0									
	No	0									
	Abstain	0									
	Absent	0									

Statement of Legislative Intent:

This Statement of Legislative Intent would request that Seattle Public Utilities (SPU), in coordination with the Seattle Department of Transportation (SDOT), perform an assessment of potential drainage improvements for Phinney Avenue North between North 125th Street and North 130th Street.

Phinney Avenue North does not have sidewalks on either side of the street in this area and experiences flooding and standing water on the roadsides due to rainfall, impeding the ability of pedestrians to use informal roadside pathways.

The Council requests that SPU, in collaboration with SDOT, provide a report to the Council's Transportation and Utilities Committee, or its successor committee, by June 1, 2022 that contains an assessment of the conditions on Phinney Avenue North between North 125th Street and North 130th Street, multiple drainage improvement options (including at a minimum low-cost, medium-cost, and high-cost options), and a recommendation on how to proceed.

The Council further requests that appropriate SPU and SDOT staff be made available for a public meeting with interested stakeholders following the conclusion of the report.

Responsible Council Committee(s):

Transportation & Utilities

Date Due to Council: June 1, 2022

Glossary

Appropriation: A legal authorization granted by the City Council, the City's legislative authority, to make expenditures and incur obligations for specific purposes.

Biennial Budget: A budget covering a two-year period. Under state law, a biennium begins with an odd-numbered year.

Budget - Adopted and Proposed: The Mayor submits to the City Council a recommended expenditure and revenue level for all City operations for the coming fiscal year as the Proposed Budget. When the City Council agrees upon the revenue and expenditure levels, the Proposed Budget becomes the Adopted Budget, funds are appropriated, and legal expenditure limits are established.

Budget - Endorsed: The City of Seattle implements biennial budgeting through the sequential adoption of two one-year budgets. When adopting the budget for the first year of the biennium, the Council endorses a budget for the second year. The Endorsed Budget is the basis for a Proposed Budget for the second year of the biennium, and is reviewed and adopted in the fall of the first year of the biennium.

Budget Control Level: The level at which expenditures are controlled to meet State and City budget law provisions.

Capital Improvement Program (CIP): Annual appropriations from specific funding sources are shown in the City's budget for certain capital purposes such as street improvements, building construction, and some kinds of facility maintenance. These appropriations are supported by a six-year allocation plan detailing all projects, fund sources, and expenditure amounts, including many multi-year projects that require funding beyond the one-year period of the annual budget. The allocation plan covers a six-year period and is produced as a separate document from the budget document.

Chart of Accounts: A list of expenditure, revenue, and other accounts describing and categorizing financial transactions.

Community Development Block Grant (CDBG): A U.S. Department of Housing and Urban Development (HUD) annual grant to Seattle and other local governments to support economic development projects, human services, low-income housing, and services in low-income neighborhoods.

Comprehensive Annual Financial Report of the City (CAFR): The City's annual financial statement prepared by the Department of Finance & Administration.

Cost Allocation: Distribution of costs based on some proxy for costs incurred or benefits received.

Cumulative Reserve Subfund (CRS): A significant source of ongoing local funding to support capital projects in general government departments. The CRS consists of two accounts: the Capital Projects Account and the Revenue Stabilization Account. The Capital Projects Account has six subaccounts: REET I, REET II, Unrestricted, South Lake Union Property Proceeds, Asset Preservation Subaccount - Fleets and Facilities, and the Street Vacation Subaccount. The Real Estate Excise Tax (REET) is levied on all sales of real estate, with the first .25% of the locally imposed tax going to REET I and the second .25% to REET II. State law specifies how each REET can be spent.

Debt Service: Annual principal and interest payments the City owes on money it has borrowed.

Errata: Adjustments, corrections, and new information sent by departments through the City Budget Office to the City Council during the Council's budget review as an adjunct to the Mayor's Proposed Budget. The purpose is to adjust the Proposed Budget to reflect information not available upon submittal and to correct inadvertent errors.

Glossary

Full-Time Equivalent (FTE): A term expressing the amount of time for which a position has been budgeted in relation to the amount of time a regular, full-time employee normally works in a year. Most full-time employees (1.00 FTE) are paid for 2,088 hours in a year (or 2,096 in a leap year). A position budgeted to work half-time for a full year, or full-time for only six months, is 0.50 FTE.

Fund: An accounting entity with a set of self-balancing revenue and expenditure accounts used to record the financial affairs of a governmental organization.

Fund Balance: The difference between the assets and liabilities of a particular fund. This incorporates the accumulated difference between the revenues and expenditures each year.

General Fund: A central fund into which most of the City's general tax revenues and discretionary resources are pooled, and which is allocated to support many of the operations of City government. Beginning with the 1997 Adopted Budget, the General Fund was restructured to encompass a number of subfunds, including the General Fund Subfund (comparable to the "General Fund" in prior years) and other subfunds designated for a variety of specific purposes. These subfunds are listed and explained in more detail in department chapters, as well as in the Funds, Subfunds, and Other section of the budget document.

Grant-Funded Position: A position funded 50% or more by a categorical grant to carry out a specific project or goal. Seattle Municipal Code 4.04.030 specifies that "categorical grant" does not include Community Development Block Grant funds, nor any funds provided under a statutory entitlement or distribution on the basis of a fixed formula including, but not limited to, relative population.

Neighborhood Matching Subfund (NMF): A fund supporting partnerships between the City and neighborhood groups to produce neighborhood-initiated planning, organizing, and improvement projects. The City provides a cash match to the community's contribution of volunteer labor, materials, professional services, or cash. The NMF is administered by the Department of Neighborhoods.

Operating Budget: That portion of a budget dealing with recurring expenditures such as salaries, electric bills, postage, printing, paper supplies, and gasoline.

Position/Pocket Number: A term referring to the title and unique position identification number assigned to each position authorized by the City Council through the budget or other ordinances. Positions may have a common title name, but each position has its own unique identification number assigned by the Records Information Management Unit of the Seattle Department of Human Resources at the time position authority is approved by the City Council. Only one person at a time can fill a regularly budgeted position. An exception is in the case of job-sharing, where two people work part-time in one full-time position.

Program: A group of services within a department, aligned by common purpose.

Reclassification Request: A request to change the job title or classification for an existing position. Reclassifications are subject to review and approval by the Classification/Compensation Unit of the Seattle Department of Human Resources and are implemented upon the signature of the Director of Human Resources, as long as position authority has been established by ordinance.

Reorganization: Reorganization refers to changes in the budget and reporting structure within departments.

SUMMIT: The City's central accounting system managed by the Department of Finance & Administration.

Sunsetting Position: A position funded for only a specified length of time by the budget or enabling ordinance.

TES (Temporary Employment Service): A program managed by the Seattle Department of Human Resources. TES places temporary workers in departments for purposes of filling unanticipated, short-term staffing needs, such as vacation coverage, positions vacant until a regularly-appointed hire is made, and special projects.

Type of Position: There are two types of budgeted positions. They are identified by one of the following characters: **F** for **Full-Time** or **P** for **Part-Time**.

Glossary

- **Regular Full-Time** is defined as a position budgeted for 2,088 compensated hours per year, 40 hours per week, 80 hours per pay period, and is also known as one full-time equivalent (FTE).
- **Regular Part-Time** is defined as a position designated as part time, and requiring an average of 20 hours or more, but less than 40 hours of work per week during the year. This equates to an FTE value of at least 0.50 and no more than 0.99.