

North Neighborhoods' Neighborhood Plan Approval and Adoption Matrix

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Prepared by the North Neighborhood's Planning Group and compiled by the Strategic Planning Office.

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Introduction

A. PURPOSE, STRUCTURE, AND FUNCTION OF THE APPROVAL AND ADOPTION MATRIX

Through the City of Seattle's Neighborhood Planning Program, 37 neighborhoods all over Seattle are preparing neighborhood plans. These plans enable people in neighborhoods to articulate a collective vision for growth and change over the next 20 years and identify activities to help them achieve that vision. The plans are also intended to flesh out the City's Comprehensive Plan. Because each plan is unique, this Approval and Adoption Matrix has been designed as a standard format for the City to establish its work program in response to the recommended activities proposed in the specific neighborhood plan. The matrix is also used to identify implementation actions that are to be factored into future work plans and tracked over time. The development of the sector work programs and a central database will be the primary tools to track implementation of the activities in all of the neighborhood plan matrices over time.

The matrix is divided into two sections:

I. *Key Strategies*: usually complex projects or related activities that the neighborhood considers critical to the successful implementation of the neighborhood plan.

II. *Additional Activities for Implementation*: activities that are not directly associated with a Key Strategy, ranging from high to low in priority and from immediate to very long range in anticipated timing.

The neighborhood planning group or its consultant generally fill in the Activity, Priority, Time Frame, Cost Estimates and Implement columns. The City Comment column reflects City department comments as compiled by the Strategic Planning Office. The City Action column in Section II and the narrative response to each Key Strategy are initially filled in by City departments and then reviewed, changed if appropriate, and finalized by City Council. Staff from almost every City department have participated in these planning efforts and in the preparation of this Matrix. Ultimately, the City Council will approve the Matrix and recognize the neighborhood plan by resolution.

Some neighborhood recommendations may need to be examined on a city-wide basis before the City can provide an appropriate response. This is usually because similar recommendations are being pursued in many neighborhoods and the City will need clear policy direction to ensure a consistent city-wide response. Such recommendations are being referred to the "Policy Docket," a list of policy issues that will be presented to City Council, for further discussion and action.

B. ACRONYMS AND DEFINITIONS

- BIA** Business Improvement Association
- CPTED** Crime Prevention Through Environmental Design
- DCLU** Department of Design, Construction and Land Use (City of Seattle)
- DON** Department of Neighborhoods (City of Seattle)
- DPR** Department of Parks and Recreation (City of Seattle)
- ECA** Environmentally Critical Areas
- ESD** Executive Services Department
- FAR** Floor Area Ratio - the ratio of building floor area to lot area on which the building stands.
- HSD** Human Services Department (Formerly part of the Department of Housing and Human Services) (City of Seattle)
- HUV** Hub Urban Village
- KC/Metro** King County Department of Transportation Metro Transit Division
- LCT** Lake City Taskforce
- LDL** Local Development Council
- Low-income** at or below 50% of area median income
- Low-moderate-income** between 50% and 80% of area median income
- Moderate-income** between 80% and 100% of area median income
- NATS** Neighborhood Action Teams
- NBC** Neighborhood Business Council
- NMF** Neighborhood Matching Fund
- NPO** Neighborhood Planning Office
- NSF** Neighborhood Street Fund
- OED** Office of Economic Development
- OH** Office of Housing (Formerly part of the Department of Housing and Human Services) (City of Seattle)
- ROW** Right of Way
- RPZ** Restricted Parking Zone

SAP Station Area Planning process (City of Seattle)
SCL Seattle City Light
SEATRAN Seattle Transportation Department (City of Seattle)
SFD Seattle Fire Department
SHA Seattle Housing Authority
SJI Seattle Jobs Initiative
Sound Transit (Formerly RTA – Regional Transit Authority)
SPD Seattle Police Department
SPL Seattle Public Library
SPO Strategic Planning Office (Formerly part of the Office of Management and Planning) (City of Seattle)
SPR Single Purpose Residential
SPU Seattle Public Utilities
SSD Seattle School District
TSP Transportation Strategic Plan

C. ACTIVITIES ALREADY ACCOMPLISHED IN THE NORTH NEIGHBORHOODS PLANNING AREA DURING THE PLANNING PROCESS 1994-1999

Sidewalks (SEATRAN, local business owners and residents), 1997-99

Sidewalks, curbs, curb bulbs and a pedestrian crossing were constructed along the segment of NE 127th between 30th Ave. NE and Lake City Way NE.

In-fill sidewalks, curbs and gutters were constructed along Lake City Way NE between NE 127th Street and NE 135th Street.

Funding has been received by SEATRAN and design begun for a sidewalk segment between NE 127th and NE 130th on the east side of 30th Ave. NE.

SEATRAN has applied for funding to construct sidewalks, curbs, and gutters along 30th NE between 125th NE and 127th NE.

All of these projects were outlined in the Lake City "Gateway" Plan of 1981 and are key to development of the hub urban village and civic core area of Lake City.

Drainage Improvements (SPU, private), completed 1998

SPU completed Phase 2 of a set of drainage improvements to reduce flooding in the Thornton Creek watershed. Phase 2 completion, including a detention basin on NE 125th near 35 NE, has stabilized the flooding situation at SHA's Lake City House and Townhouses and allows SHA to proceed with a rebuild. Completion of the Meadowbrook Pond (across from the Meadowbrook Community Center) will greatly reduce flooding in the area during storms and provides a pleasant public open space amenity. Phase 1 and 2 improvements have made a dent in the backlog of needed drainage and wastewater management needs in the North Neighborhoods Planning Area.

Fred Meyer rebuilt its store in the early part of the planning process, rebuilding NE 130th Street and providing considerable detention facilities that are assisting in preventing flooding in the area.

SPU initiated a mapping project in 1997 that will result in a greatly improved knowledge base about the informal drainage system in the City. This will be an invaluable aid to future adjustment of the drainage system in the planning area.

Open Space Acquisition, 1994-1995

DPR, using Open Space funds, acquired a number of properties related to preservation of Thornton Creek (most are numbered and not yet named). Among them are "Homewood Park", a name selected by the neighbors but not yet officially accepted by DPR; and "the last open space in Lake City", variously dubbed by neighbors "Little Brook Creek Park" and "Pierre Park" (Bill Pierre, Sr. died during the planning effort process). Development of

some of these parcels as park and recreational facilities has been a major challenge and contribution to open space during this planning process. (Some parcels may not be appropriate for park and recreational use as they relate to very sensitive habitats.)

Cedar Park Project

In an effort parallel to the North Neighborhoods planning, some 200 neighbors of the Cedar Park School (in a holding pattern by the Seattle School District) have designed and are building a new community park in the old playground area. This is the only public open space in the NE quadrant of the planning area. City support has come from DPR, DON, and SPU. The community is raising match for a \$100,000 NMF grant and will complete the park.

"Little Brook/Pierre Park" (Last Open Space in Lake City)

In 1995, SPD officers requested that the Lake City Community Council take on the project of developing this park. In a parallel effort to the planning effort, citizens and neighbors have designed and are currently building a small recreation area, restoring habitat and caring for the segment of Little Brook Creek (part of the Thornton Creek system). Funding from the Neighborhood Matching Fund, the Rotary, DPR, and local property owners and developers ensure that this park will be completed in 1998-99. This is a "breathing space" in the NE portion of Lake City heavily impacted by multi-family development.

Lake City TASKFORCE Development and Activities

When the planning effort began, merchants in the Lake City business district felt that crime was their most urgent issue. They developed, with the assistance of the Lake City Chamber of Commerce, the North Neighborhoods Planning Group and the Seattle Police Department an effective, community-based partnership with SPD to fight crime in the area on many fronts. An effective graffiti paint-out program and targeted clean-ups have been supported by SPU, local businesses, and social service volunteer groups along with youth programs. A community patrol program has been developed with training by SPD and continues to supplement the work of police officers using additional hours funded by businesses and government agencies. A special beautification program has made considerable difference in the look and feel of "downtown" Lake City, complete with repainting and flower boxes. SEATRAN helped provide additional alley lighting and other assistance. Work with apartment managers has been initiated and abandoned cars removed. This is an ongoing program.

Community Newspaper, 1994-1998

The planning group in its earliest work highlighted the need to develop a community newspaper serving the North Neighborhoods area. (Lake City has not had one for some decades.) The Lake City Community Council did preliminary work developing a newsletter but could not sustain the effort. Business owners and residents researched a variety of options, including attracting the attention of an existing community newspaper. The Planning group developed a format for the kind of community coverage they felt was needed to develop and sustain a sense of community, arranged with local advertisers and The Seattle Press to create a copy as an insert to highlight planning activities, and distributed it to all stakeholders. This format, and the energy generated by developing the pilot paper, have been adopted by the Jet City Maven. This is a private, independent community newspaper produced by Clayton and Susan Park with volunteer writers and distributors throughout the north portion of Seattle. It has an emphasis on the North Neighborhoods. The Jet City Maven, now just over a year old, is a monthly distributed through retail and service outlets.

Rebuilding the Fire Station, Expanding the Library, Expanding Neighborhood Service Center services, Developing a Community Police "store front," and Providing for Parking for Public Activities in the Civic Core

The Civic Core project is described as a key integrated strategy of this Plan. It was developed with the patience of the Fire Department, ESD, and DON as ESD examined the City-owned property located in the Civic Core. The Library Board included expansion of the Lake City Library in its capital plan. DPR negotiated a contract with the Lake City Community Center Advisory Board. SPD established a community policing "center" and allocated staff. The Neighborhood Service Center provided a home for the center and the Magistrate and began to provide passport services in addition to its ongoing services. The Civic Core plan developed out of a long term need. It was initiated through collaboration by City agencies and clients to upgrade public facilities on City-owned property. The first step has been taken by ESD which has arranged for the leased parking on City property adjacent to the Fire Station to be on a month-to-month basis as planning and design are underway.

Participating in Design Review and Taking an Active Role in Attracting, Supporting, and Improving New Development - Community Capacity Building

Citizens (residents, property owners and business owners) have been developing the expertise and capacity to collaborate in development. The following project summary describes this developing expertise. This expertise will result in a formally organized Development Council as a part of the group's stewardship program.

Participant and resident Sally Knodell was nominated and appointed to the Design Review Board. She reports regularly to both the planning effort and Lake City Chamber and has provided training sessions. The planning effort and the Chamber argued successfully in the 1998 City Council process to amend the Design Review Program to extend mandatory design review to all Commercial (C) zoned projects in their planning area meeting SEPA thresholds. Participation in design review on several projects has produced modifications of significance to the community. (Our thanks to DCLU for their attention.) Considerable work has been done to develop guidance to prepare neighborhood design guidelines. Developers, particularly Andy Loos of Fortune Development and Dick Hansen, have generously spent time with citizens and the planning effort, sharing their project plans and listening to advice. A business study, funded by OED, provided excellent information to the planning effort and the Lake City Chamber about the business climate in the planning area. This has informed this plan and the work of the development council. Most recently, the Mayor and OED staff have been actively interested in and supportive of redevelopment of the site at 125th and Lake City Way that was destroyed by fire.

Since 1995, the community has been working with SHA to redevelop the Lake City Townhouses located in the heart of Lake City. This redevelopment is devoted to providing subsidized housing to needy families. Now that drainage issues have been addressed, SHA is looking hard for funding and will be developing an advisory committee to work with them. Improvements to the entire Lake City Townhouse site will be included and the community is very supportive of this program.

Neighborhood Power Project (1998)

City Light is conducting a successful Neighborhood Power Project in the planning area providing an additional vehicle for helping the community to make its dreams come true. Project Manager Miale Jose has worked with volunteers and successfully blazed the trail toward developing an annual multi-ethnic festival. She has created a role for artists to work with volunteers to costume the annual parade, as well as promoting resource recovery and recycling activities to residents and business folks. This project has supplemented the growing awareness in the North Neighborhoods of the importance of stewarding their treasured urban watershed.

Meadowbrook Community Center

The new Meadowbrook Community Center (pool and Family Center) opened during the planning process. This is a marvelous facility, providing extraordinary opportunities and facilities in the southeastern portion of the planning area. Work continues to complete plans to develop a Youth Center and additional facilities in the Meadowbrook Commons area.

Additional Transportation Improvements

The City continued its chip seal program and resurfaced a long length of 35th Avenue NE.

A retaining wall and stairway were constructed in 1997-98 to hold back the hill on the west side of Lake City Way at about 95th. The project includes a redeveloped wheelchair pad and improved bus stop.

New dirt and an irrigation system have been added by SEATLAN to the median in the center of Lake City Way at about 126th and new plants are being planted. The next step is renovating the art work.

6-Year Metro Transit Service Changes

Metro conducted a process and made service changes in 1997 to some North Neighborhood routes. These changed increased service on the #307, and modified the route of the #75 to cover additional neighborhoods. Metro also negotiated with local businesses to provide awning shelter at a major stop on NE 125th (just west of Lake City Way). SEATLAN repaired the badly buckled sidewalk on Lake City Way at the major bus stop just south of 125th (west side).

1998 service changes and additional routes were implemented in the Fall of 1998 to improve circulation through the neighborhoods and increase service along 35th NE.

Other Activities to Build Upon in the Future

John Rogers School has developed a playground gray-to-green redevelopment plan.

Olympic Hills School has developed a recycling program and is planning to provide better outdoor activities for students. (Potentially a P-patch.)

Young people have been working with DPR and the Seattle School District to develop a youth center.

Block watches are continuing and developing.

Plans have been developed for a track at the Meadowbrook Commons for the physically challenged.

I. Key Strategies

Each Key Strategy consists of activities for a single complex project or theme that the neighborhood considers critical to achieving its vision for the future. While the Key Strategies are high priorities for the neighborhood, they are also part of a twenty-year plan, so the specific activities within each Key Strategy may be implemented over the span of many years.

The Executive recognizes the importance of the Key Strategies to the neighborhood that developed them. Given the number of Key Strategies that will be proposed from the 37 planning areas, priorities will have to be set and projects phased over time. The executive will coordinate efforts to sort through the Key Strategies. During this sorting process, the departments will work together to create a sector work program that includes evaluation of Key Strategy elements. This may include developing rough cost estimates for the activities within each Key Strategy; identifying potential funding sources and mechanisms; establishing priorities for the Key Strategies within each plan, as well

as priorities among plans; and developing phased implementation and funding strategies. The City will involve neighborhoods in a public process so that neighborhoods can help to establish citywide priorities. Activities identified in this section will be included in the City's tracking database for monitoring neighborhood plan implementation.

The department most involved with the activities for a Key Strategy is designated as the lead, as indicated by bold typeface. Otherwise, DON is designated as the lead. Other participating departments are also identified.

The City Response lists activities already underway, and other tasks that the City has committed to commence during the 1999-2000 biennium.

A. STREETS, PEDESTRIANS & BICYCLE WAYS

A goal of this Plan is to functionally integrate routes and manage traffic so that the neighborhoods support and, in turn, are supported by the Hub Urban Village. Linkages might be the best term for the strategy. These linkages will be developed over time through collaborative efforts between the City and specific neighborhoods. Our priorities, in order, for sidewalks are: 1) sidewalks installed on streets adjacent to schools and on safe identified routes to schools, 2) sidewalks installed within the core business area, 3) sidewalks in multifamily neighborhoods, 4) east/west pedestrian corridors at NE 105 and NE 135th, and 5) a network of pedestrian amenities throughout the planning area.

The Lake City Way (LCW) corridor, State Route 522, serves as a spine of the north neighborhoods. The plan aims to improve the function of this regional transportation facility so as to reduce the temptation (or opportunity) for non-local, "pass-through" traffic to use city and neighborhood streets simply to detour around congestion points. At the same time, maintaining access, especially left-turn access, into businesses located along the highway is vital to the economy of the area.

This plan proposes to improve SR 523 (NE 145th Street) as the major east/west corridor between I-5 and SR 522 (Bothell Way) to reduce commuter traffic on LCW.

Integrated City Response

This strategy is consistent with the Comprehensive Plan. It is designed to improve the quality of the environment for all modes of travel. Support for pedestrian, bicycle and transit modes will be important, since non-motorized access to and from the HUV is limited.

Many of the proposed activities are very broad. The neighborhood will need to identify specific locations for many of the very broad activities in this strategy to help the City prioritize the evaluation of the requested activities. Nonetheless, numerous projects are already underway. SEATRAN is conducting the multi-jurisdictional 'Lake City Way Multi-Modal Project' which is focused on multi-modal improvements and safety. WSDOT is conducting the 'SR-522 Multi-modal Study' that will address roadway and sidewalk improvements, and improvements to facilitate safe pedestrian crossings.

While directed toward a single goal, the individual activities in this strategy could be implemented independently of one another.

Lead Department: SEATRAN

Participating Departments: SPU, DON, SPO, SPD, DCLU, KC/Metro

Activities Already Underway

1. Numerous sidewalk construction projects from 1997-99.
2. Signalization and pedestrian safety improvements .
3. City's on-going participation in the LCW Multi-Modal project.
4. SEATRAN plans to install sidewalks on a section of 30th Ave. NE between NE 125th Street and NE 130th Street.

Tasks to be Undertaken in 1999-2000

1. Continuation of WSDOT's 'SR-522 Multi-modal Study.'
2. Modernization of portion of 145th St. through an Urban Arterial Trust Account project. (Activity A2)
3. Traffic signals at 24th Ave. NE & Northgate Way, and at 24th Ave. NE & Lake City Way are funded in the 1999 budget.
4. SEATRAN's 'low-cost sidewalk' demonstration project.
5. Identify those activities in this Key Strategy that are good candidates for next steps for implementation, considering priorities, possible funding sources and departmental staffing capabilities through the North Sector work program.
6. Identify next steps for continued implementation.
7. Conduct several related policy docket reviews.
8. Complete the first drive-by postal drop box project.
9. SPU will host a meeting in 1999 to discuss how City departments and local groups could coordinate Thornton Creek watershed planning. (Activity A20)

A. Streets, pedestrians & bicycle ways						
#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
Strategy 1: Make existing automobile routes more efficient while protecting neighborhoods.						
A1	Make improvements to Lake City Way (SR522) as identified by local business and community interests.	H			SEATRAN WSDOT	The Lake City Multi-modal project is the most appropriate venue for addressing the community's desired improvements along Lake City Way. This is a joint project between KC/Metro and SEATRAN, with SPO staff and north neighborhoods' citizens participating. Potential projects include signal improvements, some pedestrian facilities, and some transit improvements such as signal preemption. The City and County have contributed funding for pedestrian and transit improvements which are to begin shortly. The State has not yet found funding for their section of the project, which would include speed and safety improvements. Citizens are already involved in this project.
A2	Implement traffic controls and appropriate access management measures to enhance NE 145th to carry more vehicular traffic more efficiently. Install appropriate pedestrian and bicycle facilities.	M			SEATRAN WSDOT	SEATRAN is currently requesting public comment on a proposed Urban Arterial Trust Account project for North and Northeast 145 th Street from Aurora Avenue North to Lake City Way NE. The existing signal system will be modernized by installing new controllers, interconnect, left turn pockets, and protected left turns signals. Drainage and lighting will be upgraded. If the response from the public is positive, SEATRAN will be submitting a grant request for funding of the project. The City will encourage the consideration of the role of NE 145th in the Trans-Lake Washington Study.
A3	Upgrade NE 130th Street between Lake City Way and 30th Avenue NE to improve access for autos to Lake City Way from residential neighborhoods.	M			SEATRAN	The community needs to specify what types of improvements they would like on this street, such as wider street, centerline, curbs, gutters, and sidewalks. Once specific improvements have been identified SEATRAN can then work with the neighborhood to determine the best strategy for implementing these improvements. One opportunity for implementing this activity might come through pursuit of a NMF grant.
A4	Establish two-way left turns on city arterials wherever appropriate and consistent with other provisions of this plan.	M			SEATRAN	SEATRAN will implement this activity as funding allows. The installation of two-way left turn lanes (where appropriate) is SEATRAN's current practice. The neighborhood will need to prioritize locations to allow the City to give good technical feedback. SEATRAN currently does not have funding to develop two-way left turns at every 'appropriate' intersection.
A5	Establish safe and reasonable speed limits, based on engineering studies and nationally accepted criteria, for all arterial streets in the planning area.	M			SEATRAN SPD	Speed limits are currently based on engineering standards and nationally accepted criteria. The criteria include the presence of children, driveways or the pedestrian-orientation of an area. If there are locations along these streets where neighborhood members believe existing speed limits are not appropriate, these can be forwarded directly to SEATRAN for review and response.

A. Streets, pedestrians & bicycle ways

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
A6	Establish standards for improvements to neighborhood, arterial and special zone rights-of-way that retain the informal, rural neighborhood character of residential streets, require neighborhood review and agreement, and ensure appropriate levels of safety.	H			SEATRAN DCLU	<p>SEATRAN is preparing a sidewalk demonstration project for 1999-2000 to test 'low-cost' residential street construction options. While it is not the principal intent of the study, it may result in designs that are more in keeping with an informal, rural character on residential streets.</p> <p>The City of Seattle currently has established standards for street improvements based on street classification. These standards are identified in the Seattle Street Improvement Manual. The City also has established procedures for public input on public works projects and private development permit applications.</p> <p>The City does not currently plan to take action in addition to the sidewalk demonstration project to implement this action. To carry out the proposed activity further members of the neighborhood will need to develop specific proposals for improvements or procedural changes, for further City response.</p>

Strategy 2: Improve the ability to “get around” safely in conducting daily errands, make access to shopping and other services more convenient and identify opportunities to make local streets meet the local community’s needs.

A7	Define the use most beneficial to the community for 30th Avenue NE from 123rd to 145th, but especially between 123rd and 130th. Consider improvements (sidewalks, curbs, gutters, crosswalks, drainage, curb ramps, and improved transit stops) for safety, pedestrian, parking and transit purposes.	M			SEATRAN SPU Metro	<p>SEATRAN is working with the community to design and install sidewalks on sections of 30th Avenue NE between NE 125th Street and NE 130th Street. Funding has come through grant applications. City funds for these types of improvements are very limited. SEATRAN will continue to look for opportunities for traffic calming and to make pedestrian improvements on all streets.</p> <p>Also, SPU will evaluate the need for spot drainage improvements. Also, see response to A17 related to funding for sidewalks..</p> <p>See response to A11 related to forwarding recommendations to Metro.</p> <p>Also see response to activity #A17.</p>
A8	Locate two sets of drive-by postal collection boxes outside the core area of Lake City. Begin with one in the vicinity of MarketPlace Foods (120th & 30th).	H			Community SEATRAN	<p>As determined by a SEATRAN cost estimate, the neighborhood is planning to provide \$6,000 from the Early Implementation Fund to implement this project. The next step is to identify funding for design and construction, and for the neighborhood to work with the Post Office to secure agreement on providing and installing the postal boxes and providing service to them. SEATRAN supports the concept of the proposed drive-by postal drop at 120th and 30th Avenue NE. SEATRAN has agreed to a westbound drive through which could be designed to accommodate two vehicles at a time. An eastbound drive through on the north side of the street is unacceptable. SEATRAN can provide technical assistance in this process. The community can contact the Arterial Operations section to continue this work.</p>

A. Streets, pedestrians & bicycle ways						
#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
A9	Develop traffic calming "gateways" at entrances to residential neighborhoods from arterials and other heavily traveled streets.	M			SEATRAN SAC	<p>Before the City can further implement this action members of the community will need to identify specific locations and types of improvements desired. While SEATRAN does not currently have funding for this work, potential funding opportunities may include NMF grants for 'gateways,' the NSF for traffic calming, or EIF funds for either. Identifying locations and obtaining this funding will need to be neighborhood led activity, and SEATRAN suggests working with a consultant. SEATRAN would want to review these proposals as they develop to ensure that they would not present safety or operational problems in the street or right-of-way area. The SFD notes that traffic calming measures should not reduce street widths to less than 20' and be designed for fire truck turning radii.</p> <p>Also, if '1% for Art' funds are generated from the streetscape improvements or other capital development, an artist should be involved. If not, but the community seeks DON funds to implement any amenities (such as gateways, streetscape improvements, or other neighborhood-based projects), SAC can provide fee-based technical assistance.</p>
A10	Establish a program allowing neighborhood and community design and choice of methods to deal with cut-through traffic on local streets.	H			SEATRAN	<p>SEATRAN's Neighborhood Traffic Engineering section has a variety of programs designed to accomplish the goals of this activity. SEATRAN will work with the community on problems at specific locations</p> <p>SPD notes that there is a large amount of Lake City Way bypass traffic on 30 Ave. NE and 35 Ave. NE from NE 125 to the city line. Perhaps a greater use of "Local Use Only" signage coupled with stepped-up traffic enforcement could reduce this problem.</p>

A. Streets, pedestrians & bicycle ways						
#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
A11	Establish convenient local "circulation" services between neighborhoods and the Lake City business district, the Civic Core and other neighborhoods and provide improved access to Metro transit services.	L			Metro	<p>The Executive will forward this and related transit requests to KC/Metro on the neighborhood's behalf and encourage KC/Metro to respond. SPO, SEATRAN and DON will review the transit service requests and transit stop improvements identified in the neighborhood plans and integrate them into the work being done under Strategy T4 "Establish and Implement Transit Service Priorities" in the City's Transportation Strategic Plan (TSP). The Executive will report to the City Council Transportation Committee on its progress on Strategy T4 as part of its ongoing reporting requirements on the TSP and to the Neighborhoods, Growth Planning and Civic Engagement Committee.</p> <p>Also, Metro will begin the planning to restructure local bus service to feed the light rail stations between 2003 and 2005. Metro will involve the neighborhood during this process. Early input from Metro staff recommended against a shuttle bus network. Instead, staff recommended that the service subsidy should be invested in greater service frequency on arterial streets, and noted that this is a classic transit tradeoff between service frequency and service coverage.</p>
A12	Enhance transit services to and from other Seattle neighborhoods north of the Ship Canal and establish new east-west bus routes that do not require traveling through Northgate.	M			Metro	See response in A11 related to forwarding recommendations. Also, Metro will begin the planning to restructure local bus service to feed the light rail stations between 2003 and 2005. Metro will involve the neighborhood during this process.
A13	Increase bus frequency between Seattle and the Lake City business district throughout daylight and evening hours and better coordinate evening service schedules to Lake City area bus stops.	H			Metro	See response in A11 related to forwarding recommendations. Also, Metro will begin the planning to restructure local bus service to feed the light rail stations between 2003 and 2005. Metro will involve the neighborhood during this process. Early input from Metro staff indicate that this is possible, but will need more service subsidy.
A14	Improve bus stop safety, cleanliness, handicapped access, weather protection, lighting, and schedule and route information.	H			Metro	<p>See response in A11 related to forwarding recommendations. Also, the concerns noted by SPD below will be forwarded to Metro.</p> <p>The SPD suggests one potential specific improvement on the 13700 block of 32 Ave. NE, where there is a Metro bus zone that can accommodate only one bus. In the evenings, there is frequently more than one bus waiting to get into that zone, which blocks traffic on 32 Ave. NE. There is sufficient public right-of-way curb space adjoining the bus zone to increase the zone to accommodate two buses.</p>

A. Streets, pedestrians & bicycle ways						
#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
A15	Plan how Monorail stations may be accommodated along Lake City Way at or near its intersections at 145th, 125th, and near the “triangle” formed by Northgate Way, Lake City Way and 24th Ave. NE	M			Elevated Transit Company Metro, SEATRAN SFD	The City will work with the Elevated Transit Company to accommodate stations wherever they are placed, and will strive to incorporate neighborhood recommendations. While it is too early to plan for specific locations for monorail stations, DCLU will participate in planning work related to monorail station sites, and take this recommended action into consideration when the time comes. SFD would like to be involved in the planning of the Monorail stations to review for Fire Department access.
Strategy 3: Enhance pedestrian-related amenities to encourage both “walk-to-shop” and recreational walking.						
A16	Repair broken and uplifted sidewalks throughout the planning area.	H			SEATRAN	City funding for sidewalk improvements is very limited. The amount of this funding is very small relative to the need for sidewalk maintenance and repair citywide. Its use tends to be focused on sidewalk locations for which the City assumes maintenance responsibility – including landings at street corners, alley crossings over sidewalks, and locations where sidewalk damage is caused by the roots of City street trees. Otherwise, sidewalk maintenance and improvement are held as the responsibility of the adjacent property owners. Currently, SEATRAN does not have any City/Private matching programs. Also see the response to activity #A17.

A. Streets, pedestrians & bicycle ways

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
A17	Install sidewalks where absent on streets within the Hub Urban Village.	H			SEATRAN ESD	<p>The City supports the installation of missing sidewalks citywide, particularly in urban villages. The City will be considering whether or not it can redirect or increase funding to increase the level of sidewalk maintenance and construction, and how drainage improvements should be paid for, as policy docket issues. The policy docket work shall be expanded to included placing special emphasis on finding options for providing sidewalks for designated walking areas, such as urban villages and areas that have pedestrian access to them.</p> <p>However, the City does not currently have the resources to commit to systematically installing missing sidewalks. SEATRAN, however, has been making some recent progress including new sidewalks along Lake City Way NE and NE 127th, sidewalks under design along 30 NE between 127th and 130th (east side), and proposed sidewalks along 30 NE between 125th and 127th. Funding has come through grant applications. Also, SEATRAN is preparing a sidewalk demonstration project for 1999 to test 'low-cost' residential street construction options; the results may lead to adding additional options to the Seattle Street Improvement Manual.</p> <p>Additional sidewalks will be required of new development now in progress. When new facilities are being developed sidewalks may be required based on type and size of development.</p> <p>SPD recognizes that sidewalks are sorely needed in many parts of the Lake City area, especially north of NE 95th Street. Frequently, there are no sidewalks, poor drainage, and standing water. Such conditions invite further symptoms of "blight," such as garbage along the sides of the street and abandoned cars. Without curbs, the public right-of-way is sometimes difficult to discern; making parking enforcement officers reluctant to enforce parking ordinances in areas which may or may not be private property. Finally, areas lacking sidewalks are often not conducive to pedestrian traffic, even by residents of the area.</p>

A. Streets, pedestrians & bicycle ways						
#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
A18	In areas with high vehicle and pedestrian use, employ curb bulbs, street trees, plantings, parking strips, street lighting fixtures or other devices to more distinctly separate and define pedestrian "zones" from vehicle "zones."	H			SEATRAN	<p>The City tries to separate pedestrian and bicycle ways from vehicular traffic and parking and improve the distinction between pedestrian spaces and vehicular spaces whenever possible. The City will continue to seek to distinguish pedestrian zones from auto zones through application of Street Improvement Manual standards.</p> <p>Standards for street improvements are contained in the Street Improvement Manual, and DCLU will require new development proposals to comply with those standards. In developing public facilities, the City will strive to provide the types of improvements called for in the proposed action to the extent practical within project funding.</p> <p>Also see the response to activity #A17 related to sidewalks.</p>
A19	Develop a network of sidewalks and pathways in neighborhoods. (See Plan for detailed direction)	H			SEATRAN	See the response to activity #A17 related to sidewalks.
A20	Develop a program for residents and other property owners to participate equitably with the City in funding sidewalks and related drainage improvements. Include criteria that encourage development by block face rather than by parcel.	H			SEATRAN	<p>See the response to activity #A17 related to sidewalks.</p> <p>The policy docket work related to sidewalk improvements includes on-going work to assess how LIDs may be used for the provision of sidewalks and drainage. Also, SPU is currently conducting a Drainage Policy Study which will recommend a framework for prioritizing drainage improvements citywide and address the issue of cost sharing for local area improvements. SPU will host a meeting in 1999 to discuss how the City departments and local groups could coordinate efforts on Thornton Creek Watershed planning- this meeting may provide opportunities to discuss the activity.</p> <p>DCLU, through the Stormwater, Grading, and Drainage (SGD) Ordinance, requires development to tie into the existing drainage system managed by SPU, and in the case of larger developments, provide storage capacity on-site. SPU is developing additional 'Best Management Practices' in response to National Permit Discharge Elimination System Permit requirements and the ESA which DCLU may be asked to enforce. DCLU is working with SPU on the implementation of the Sustainable Building Plan, which may include incentives for developers to design more amenities into their buildings - this might provide opportunities for implementing this activity.</p>

A. Streets, pedestrians & bicycle ways						
#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
A21	Require installation of curbs, gutters sidewalks and sidewalk lighting as part of any new or renovated multi-family or commercial development in the planning area along both residential and arterial streets.	H			SEATRAN DCLU	<p>SEATRAN will work with other departments including DCLU on an interdepartmental team to address this proposed activity as part of its policy docket review of sidewalk funding and policy.</p> <p>Currently, curbs, gutters and sidewalks are required on multi-family housing developments of six or more units. This activity may require a change in the Construction Land Use code. Because lowering the threshold for these requirements raises other non-transportation issues such as creating affordable housing, this issue should be looked at city wide and addressed by an interdepartmental team.</p> <p>The option of requiring curbs, gutters, sidewalks, and lighting from developments within the urban village will be considered. The sidewalk pilot project may also offer options for lower cost requirements.</p> <p>The departments should report back to the Council in January of 2000.</p>
A22	Use street classifications that give pedestrian, bicycle, and other community or neighborhood uses priority while allowing automobile use at safely reduced speeds. Make these classifications available to neighborhood streets that have been insulated from cut-through traffic. Suggestions: NE 135th between 15th and the Burke Gilman Trail; 44th Ave. NE between NE 95th and NE 105th Streets.	H			SEATRAN	<p>The neighborhood will need to propose specific street classifications for the suggested streets before SEATRAN will be able to respond to the proposed activity. The Key Pedestrian Street or Green Street designations might accomplish the intent of the neighborhood. SEATRAN already looks for opportunities to make pedestrian improvements on all streets. Therefore a specific classification is not necessarily needed for a variety of design improvements. If the neighborhood is proposing a new street classification, the next step is to complete a preliminary engineering design which includes:</p> <ul style="list-style-type: none"> • a sketch and/or written description of a proposed design and, • a description of how the proposed design will affect parking, access to adjacent property and how much traffic the proposed design will divert onto neighboring streets. • Current street classification categories provide sufficient flexibility to allow for development of the desired amenities. Therefore, new street classifications may not be necessary. Additionally, funding is not available to develop a new set of designs at this time.

A. Streets, pedestrians & bicycle ways

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
A23	Install signs or other markers providing directions to community facilities and resources along neighborhood pedestrian and bicycle routes. Use signage to direct vehicular traffic to public parking areas to assist these facilities and resources.	M			DON SEATRAN DPR SPL SPD	<p>A community can purchase and post directional signs; however, signs must be posted on private property and not on City right-of-way. The NMF has been used for similar activities in other neighborhoods. There is currently a community wayfinding program underway in Downtown Seattle. Information from that project may be useful in designing and siting signs that are helpful and do not contribute to visual clutter. The City does not install this type of signing.</p>
A24	Designate a corridor generally along NE 105th St. between the Burke Gilman Trail and 19th Ave. NE to enhance pedestrian and bicycle use. (Perhaps a Key Pedestrian Street, Green Street.) See Plan for detail.	M			SEATRAN	<p>SEATRAN supports an east/west pedestrian and bicycle corridor in this general area and will work with the neighborhood to develop a more detailed approach. However due to steep topography and arterial crossings, SEATRAN firmly believes that 105th is not a viable route for a bicycle corridor. Currently an alternative route exists in that there is an east-west bicycle route that crosses Lake City Way at NE 98th Street; SEATRAN is working with WSDOT through the Lake City Way Multi-modal process to improve this connection.</p> <p>Please contact the Bicycle Program for more information. Note that NMF funds may be available to assist in developing a workable plan.</p>
A25	Keep pedestrian ways accessible by maintaining overgrowth control, enforcing parking restrictions, and encouraging responsible property owners to keep sidewalks clear.	H			SEATRAN SPD DCLU	<p>The City will help to carry out this activity by responding to community requests to appropriate City enforcement agencies. Also, code enforcement issues have been raised in a number of neighborhood plans and the issue is included on the Policy Docket for City Council discussion.</p> <p>Property owners are responsible for maintaining the planting strips on streets adjacent to private property and for cutting plant material growing from their property into sidewalk or street areas. DCLU instructs property owners to cut grass or prune overgrowth when needed. DCLU is working to strengthen its enforcement of land use, housing, noise and building code standards. The community should contact DCLU with concerns of overgrowth at specific locations. SEATRAN can trim overgrowth adjacent to City owned property or from City owned landscaping. The community should contact SEATRAN's Street Maintenance section concerning specific problematic locations.</p> <p>Parking violations should be reported to the Seattle Police Department.</p>

A. Streets, pedestrians & bicycle ways						
#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
Strategy 4: Enhance bicycle-related amenities to encourage both commuter and recreational use of bicycles.						
A26	Provide at least two new bicycle/pedestrian access points to the Burke-Gilman Trail between 105th and 145th. Suggestions: NE 125th, NE 123rd, NE 105th, NE 135th, NE 145th.	H			SEATRAN	Steep slopes make developing access to the Burke-Gilman Trail difficult between NE 105 th St. and NE 145 th Street. The City will work with the community to find appropriate connections. SEATRAN will assess the viability of the specific locations identified.
A27	To the extent possible, establish striped bikeways. Suggestions: 30 th Ave. NE, 35 th Ave. NE.	M	??		SEATRAN	SEATRAN will review the identified routes to determine if bike lanes are appropriate. Striped bike lanes are not appropriate on all arterial routes. SEATRAN evaluates arterial streets with bike lane potential by considering several factors including street width, volume, street parking and arterial crossings. To perform a review meaningful to the neighborhood, it would be very helpful to get the name and phone number of a neighborhood contact who can share more information about the problems being seen at these locations. Please contact the bicycle and pedestrian section to initiate a SEATRAN review.
A28	Add new bicycle routes to the Seattle Bicycling Guide Map. Remove any routes from the map that are steep or hazardous to general bicycle riders.	H			SEATRAN	SEATRAN will review specific suggestions received from the neighborhood for new or modified routes on the Bicycling Guide Map. SEATRAN is continually looking for ways to improve the Seattle Bicycling Guide Map. However, SEATRAN does not plan to undertake a comprehensive review of routes in the north neighborhoods to identify routes to add or delete.
A29	As transit stations or hubs and/or Monorail stations are developed, include facilities for safe, secure bicycle storage and amenities. (See Plan)	L			SEATRAN Metro Elevated Transit Company	The City supports the inclusion of bicycle facilities at transit stops, and will work with all agencies to promote this activity. This activity will be forwarded to Metro and the Elevated Transit Company. (See response in A11).

A. Streets, pedestrians & bicycle ways						
#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
LAKE CITY WAY (SR 522)						
Strategy 1: Ensure the Washington State Department of Transportation (WSDOT) plans for improvements to SR 522 through the planning area are acceptable to the local business community.						
A30	Meet with WSDOT and Seattle Transportation (SEATRAN) representatives to resolve conflicts over proposed roadway improvements along the SR 522 corridor. Ensure that adequate access to businesses is incorporated into corridor improvement plans.	H			SEATRAN WSDOT	The City and the neighborhood will seek to implement this activity through continued participation in the WSDOT Multi-Modal study of SR 522. The WSDOT Multi-Modal Study of SR 522 has been ongoing for several years. It is a study, with no funds for implementation, by WSDOT of the entire length of Lake City Way/SR 522 from I-5 to SR 405. The purpose of the project is to improve the safety and people-carrying capacity of the highway. This will be accomplished by undertaking technical analysis and assessments as well as working with corridor communities to incorporate local interests and requests. WSDOT contracted with a public involvement firm in 1998 which has led to an intensive public review process. WSDOT has met several times with the Lake City business neighborhood and with the planning group transportation committee. In the meantime, the City and KC/Metro have moved forward with the Lake City Multi-modal project, which has contributed funding for pedestrian and transit improvements which are to begin shortly. See response in A1.
A31	In sections of the highway planned to receive raised medians, retain existing "free" turn lanes.	H			SEATRAN	See response in A31. Also, while the WSDOT study is considering medians, no final decisions have been made. The City will remain involved in the planning for this project, and encourages the neighborhood to remain involved as well.
A32	Provide improved pedestrian crossings between signalized intersections.	M			SEATRAN	The neighborhood will need to present locations about which it has safety concerns directly to SEATRAN for review. SEATRAN does not plan to undertake a comprehensive review of intersections in the north neighborhoods' for providing crossings. Crosswalk funding was doubled in this year's budget, and this type of work made a priority, but it is still small relative to the amount being requested city-wide. The City believes, however, that not all locations are well suited as marked crosswalks. Marked crosswalks in some locations lead pedestrians, children and the elderly in particular, into thinking they are safer than they really are as they enter a street to cross it. SEATRAN would want to look very carefully at locations along this street before making a decision about marking them for crosswalks. Also, this issue is currently on the 'Policy Docket' for review of citywide policy issues, and will be considered as part of that review.

A. Streets, pedestrians & bicycle ways						
#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
A33	Incorporate street trees, plantings and 'gateway' treatments to bulbs located in center aisle.	H			SEATRAN	The community will need to identify specific locations for SEATRAN to evaluate to determine if landscaping is appropriate. Where landscaping is appropriate, SEATRAN's Arborist office can work with the community to identify funding sources, planting sites and proper vegetation. Note, however, that landscaped medians/curb bulbs may not be appropriate at all locations due to limitations of bulb design, safety concerns and/or maintenance concerns.
Strategy 2: Aggressively pursue ways by which Lake City Way can efficiently and safely serve current and projected traffic volumes while developing its pedestrian appeal and use. Improve and maintain safe pedestrian crossings, coordinating with transit stops as appropriate.						
A34	Modify the traffic signal at Lake City Way and Erickson Place to allow southbound left-turns from Lake City Way in the absence of oncoming northbound traffic.	H			SEATRAN	SEATRAN will review the signal at Erickson Place and make a recommendation to the neighborhood. To perform a review meaningful to the neighborhood, it would be very helpful to get the name and phone number of a neighborhood contact who can share more information about the problems being seen at these locations. Please contact the traffic operations office to initiate a SEATRAN review.
A35	Complete the construction of concrete sidewalks, with curbs, gutters and ADA ramps, and installation of street trees along the full length of both sides of Lake City Way.	H			SEATRAN	Two projects are underway that provide potential to implement this activity (see response in A31 related to the WSDOT project, or response A1 related to the City/County project).
A36	Identify appropriate modifications and remedy hazardous traffic conditions along Lake City Way between NE 120th and 123rd Streets. (See detail in Plan)	H			SEATRAN	Neighborhood concerns about specific locations need to be forwarded to SEATRAN for review and response. SEATRAN regularly reviews hazardous locations. Also, See response in A35.
A37	Initiate a comprehensive study of the "triangle" formed by Lake City Way, Northgate Way and 24th Ave. NE. (See detail in Plan.) Include considerations of A24, A15, A41, and A30.	H			SEATRAN	WSDOT recently completed the planning process for their Lake City Way Multi-Modal project. WSDOT was contacted about this location and was aware of many of the neighborhood's concerns. The planning process included several neighborhood meetings with opportunities for input, and amenities have been identified. Contact WSDOT for more information on the study. If the neighborhood feels that this approach has not been successful, they may need to apply for Neighborhood Matching funds to conduct an additional study. SEATRAN has investigated possible installation of traffic signals at 24th Ave. NE & Northgate Way, and 24th Ave. NE & Lake City Way. Traffic signals at these locations are funded in the 1999 budget.

A. Streets, pedestrians & bicycle ways						
#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
A38	Remove Lake City Way from the Seattle Bicycling Guide map to discourage its use by bicyclists, reduce hazards and prevent accidents.	H			SEATRAN	The City does not support the removal of Lake City Way from the Bicycling Guide Map. Lake City Way is on the Seattle Bicycling Guide Map only between 137 th and 145 th . This section of the bike route provides important connections to areas north of Seattle. It is along a section of Lake City Way that has lower motor vehicle volumes than areas along Lake City Way south of 137 th . If alternative routes that provide the same connections can be identified, SEATRAN will consider removing Lake City Way from the map. Also, Lake City Way between 137 th and 145 th Streets is on the Bicycling Guide Map because this is the only location where there is a signalized crossing of NE 145 th . In addition, Lake City Way becomes Bothell Way, which has a shoulder and is a major King County bike route that links up with the Burke-Gilman Trail. Lake City Way is simply the best available link to the County because, unfortunately, there is no good alternative route.
A39	Continue “greening” of the boulevard. (See detail in the Plan)	M			SEATRAN	This activity will be considered as part of the two on-going LCW Multi-Modal projects. Nonetheless, SEATRAN’s Arborist will provide technical assistance with the community to identify funding sources, planting sites and proper plant selections. The City is not prepared to commit to specific improvements prior to reviewing this activity in the Lake City Way Multi-Modal projects.
A40	Consider creation of a pedestrian bridge or overpass across Lake City Way at or near NE 105th St. (See detail in Plan.)	H			SEATRAN	The City is unlikely to support this project because of limited funding, and the expense of this item. SEATRAN is willing to work with the community to identify feasible alternatives. Note, however, that this is a difficult location due to site conditions. There are extreme grade differences at this location that would make an accessible pedestrian crossing difficult. According to SPD, this is not an area known for a high volume of pedestrian or bicycle traffic, and might not experience sufficient use to justify its cost.
A41	Provide safe pedestrian passages across Lake City Way using crosswalks, pedestrian activated signals, timed signals, overpasses, etc., at multiple locations. Suggestions: NE 95th, NE 98th, NE 105th, NE 115th, NE 133rd, NE 135th Streets.	H			SEATRAN	This is a very large activity that is being considered as part of the two Lake City Way projects. The City is not prepared to commit to specific improvements prior to reviewing this activity in the Lake City Way Multi-Modal project. SPD, however, regards this as an excellent idea which may mitigate the fairly large numbers of jaywalkers who cross Lake City Way between NE 125 and NE 145 because of the long distance between crosswalks. In addition, the visibility and signage of the existing crosswalks should be improved.

A. Streets, pedestrians & bicycle ways						
#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
A42	Maintain all painted crosswalks using the ladder-style of painted lines.	H			SEATRAN	Note that crosswalk funding has been doubled and this type of work made a priority. Remarking crosswalks in the ladder-style configuration will be done as funding allows. However, funding is still small relative to the amount of crosswalk work being requested. For any new crosswalks, the community will need to provide a prioritized list of specific locations for evaluation through SEATRAN's crosswalk program. See the response to activity A32.
A43	Keep culverts under Lake City Way maintained to prevent flooding of Thornton Creek, encourage fish passage, and provide enhanced fish habitat.	M			SPU	The City supports this activity to maintain culverts and enhance fish habitat. The City is already working on projects that partially implement this activity. SPU is installing the fish passage improvements at 100 th and 120 th streets. The culvert at 130 th St. is in good condition and there are no plans for an additional project there. Additionally, Thornton Creek, where it is free flowing, is considered an environmentally critical area and is protected by the Environmentally Critical Areas ordinance - this may help to provide protections. Finally, the City will be examining development regulations in 1999 in light of the salmon listing - this too may help provide protections.
A44	Preserve and enhance green "gateways to Lake City" along Lake City Way near NE 95th and NE 145th St. (Detail in Plan.)	H			Community SEATRAN SAC	This is a community based activity. The next step in implementing this project is for the community to identify what types of enhancements are desired. City departments can then work with the neighborhood to determine the best strategy for implementing these enhancements. The Neighborhood Matching Fund is a good funding source for Gateway treatments. Another potential funding opportunity may be available through the SAC which can provide technical assistance to neighborhood arts councils developing gateways and street improvements. If "1% for Art" funds are generated, SAC can be involved.

B. CIVIC CORE

Description

The "Civic Core" is an area covering about eight to ten square blocks in the heart of Lake City. This area has a concentration of important facilities and services: the library, community service center, fire station, post office, community center, a city park, commercial activities and some other business and institutional services. The Civic Core plan has numerous phases to be implemented over time.

Improvement of City-owned facilities is long overdue and the City has identified the following improvements for the near term: expansion of the Lake City Library, expanded parking for the Library, a new Little City Hall (adjacent to the Library expansion) and Lake City Community Center. Albert Davis Park will be expanded to the North to include active recreation facilities such as tennis and basketball courts. The Long Range Fire Facilities Plan will determine whether Fire Station #39 should be renovated or replaced. Street improvements, especially for pedestrian and other non-motorized uses, were proposed in the Gateway Plan (1977) and are still needed. Drainage improvements have been underway but are not complete to implement the Gateway Plan.

ESD has been working closely with the group to implement the first phase of the Civic Core Plan. As of September 1998, the planning group has authorized ESD to proceed to option purchase of two key properties outlined in this plan using, if necessary, \$40,000 of the Early Implementation Funds allocated to this Neighborhood Plan.

Integrated City Response

This strategy is consistent with the Comprehensive Plan. It is designed to improve residents' access to public services, and to develop an urban amenity. The focus on pedestrian access and mobility will strengthen other HUV elements.

The Mayor's Office has expressed support for this strategy. ESD, DPR, and SPL are coordinating on Phase 1 of the Civic Core plan including: expansion of the Lake City Library, building a new Little City Hall adjacent to the Library, improvements to Albert Davis Park, and expansion of public parking in a garage under the expanded Albert Davis Park. A study of fire department facilities is underway and is considering improvements to Fire Station #39.

ESD has been working with the planning group to develop City development alternatives in the spirit of the Civic Core proposal. Since the Library bond issue passed, plans are underway to expand the Lake City Library, construct additional space for the Lake City Little City Hall (and potentially future Library expansion), develop parking for these facilities and the Lake City Community Center, and redevelop Albert Davis Park to include a plaza and more active recreational opportunities. ESD has been exploring potential property acquisition on the block that includes the Lake City Library and Community Center. The current goal is to acquire one lot in 1999, and try to obtain property control on two other lots at the north end of the block. Actual design of the Lake City Library extension, including the Little City Hall space, will be conducted through a Seattle Public Library design process in conjunction with DPR, ESD and local groups and citizens. The City anticipates that design work will begin in late 1999.

While directed toward a single goal, the individual activities in this strategy could be implemented independently of one another.

Lead Department: ESD

Participating Departments: DPR, SPL, SFD, SPU, SPO, SEATRAN, SCL, DON, KC/Metro

Activities Already Underway

1. ESD is actively involved in the development of this project, including the purchase of specific 'key' properties.

Tasks to be Undertaken in 1999-2000

1. ESD will continue to pursue the development of the Civic Core proposal. ESD has agreed to provide for visitor parking on the lot west of the Fire Station.
2. The City is conducting a citywide review of Fire facilities and response times. This will inform the decision whether to renovate or build a new Fire Station.
3. Identify those activities in this Key Strategy that are good candidates for next steps for implementation considering priorities, possible funding sources and departmental staffing capabilities through the North Sector work program.
4. Identify next steps for continued implementation.

B. Civic Core

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
Strategy 1: Acquire parcels necessary to execute the Civic Core plan.						
B1	Acquire old motor court property and adjacent properties to the North. (12549 28 th NE).	H	Immediately		ESD	The 'Motor Court' property is being developed and is not for sale. Other adjacent properties are being explored by ESD.
B2	Explore acquisition of other parcels on the same block.	H	Immediately		ESD	See Integrated City Response.
Strategy 2: Implement the Civic Core Plan.						
B3	Expand Library	H			ESD	See Integrated City Response.
B4	Construct new, larger parking facility.	H			ESD	See Integrated City Response.
B5	Develop new or expanded community center.	L			SPO ESD, DPR	Recommendations related to community centers are currently being reviewed as part of a citywide "policy docket." The Executive will review the City's policies related to community centers and neighborhood recommendations related to community space and provide Council with a summary of options and opportunities in July of 1999. This recommendation will be considered as part of that review. Also, DPR will consider a new/expanded center in this area. Timing issues with the Civic Core development exist because funding for a new community center does not exist and would probably require a bond. Another issue is the timing of securing funding and a location for a new community center prior to redevelopment of the existing site. Given the requirements of Initiative 42, ESD and DPR will need to ensure that any park property taken for this project is replaced.
B6	Build new fire station.	H			ESD	The City is currently studying the renovation or building of a new Fire Station (#39). The decision about when and how to do this will be made next year after the City has completed a citywide review of Fire facilities and response times.
B7	Develop a public gathering space or plaza linking the library and community center.	H			ESD, SPL	ESD has agreed to this idea in principle. Actual design will be conducted by the Seattle Public Library with community participation. Also, the Executive is currently reviewing the City's policies related to community centers in relation to neighborhood recommendations related to community space. The Executive will provide Council with a summary of options and opportunities in July of 1999. This recommendation will be considered as part of that review.
B8	Develop a transit hub near to the Civic Core.	L			Metro	The City supports the concept of a transit hub near the Civic Core. However, this project will fall under the purview of KC/Metro. The City will forward this response to KC/Metro. See Metro response in A11.
B9	Create park or open space on current fire station/NSC site	H			ESD	This proposal will be evaluated in the process of carrying out the City's integrated response to the civic core strategy.

B. Civic Core

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
B10	Install associated improvements in Civic Core area (sidewalks, pedestrian crossings, curbs, gutters, drainage, street lighting, and street trees).	H			ESD SEATRAN SPU, SCL	The City recognizes that the amenities listed for this activity are a high priority for the neighborhood. The City will work closely with the neighborhood to prioritize projects in the Civic Core. See Integrated City Response, and responses to A17, A18, and A20.
B11	"Underground" utilities along 30th Avenue NE and NE 127th Street.	H			SEATRAN SCL	'Undergrounding' utilities is very expensive and generally paid for by the adjacent property owner. However, SCL does offer "Voluntary Underground" projects that can assist neighborhoods with the required steps for undergrounding. Please reference SCL's new publication entitled 'Resources for Neighborhood Planning Opportunities' for more information on lighting and undergrounding; available at the Neighborhood Service Center or from the Neighborhood Planning Office.
Strategy 3: Enhance pedestrian access to/in Civic Core area.						
B12	Develop pedestrian connection across NE 125th Street to Lake City Playground.	L			SEATRAN	The City will consider the potential for this pedestrian connection in carrying out the civic core project. SEATRAN also recommends that the Neighborhood Planning group consider developing a concept plan as a part of the design work for the Library expansion. Neighborhood Matching Funds could be used to support developing a concept plan.

B. Civic Core

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
B13	Designate 28th Avenue NE between NE 125th and NE 127th Streets as a Green Street.	H			SEATRAN SPO DCLU	<p>The neighborhood will need to initiate further implementation of this activity.</p> <p>The group should consult the Directors Rules on this subject, and consider the type of Green Street they want to designate. A NMF grant could be used to support developing a concept plan.</p> <p>Also, this work could be done as a part of the design work for the Library expansion - which the neighborhood has been involved in through their work on the Civic Core project. It might be appropriate to extend this concept plan to include the segment of 127th between 30th and 28th.</p> <p>SEATRAN looks for opportunities to make pedestrian improvements on all streets and as such a specific street classification is not needed for a variety of design improvements. The Green Street designation provides the benefit of establishing a loose priority for planning/funding improvements that is approved by both the neighborhood and the City. Before designating these as Green Streets in a neighborhood plan, additional information is needed to describe the proposal:</p> <ol style="list-style-type: none"> 1) a sketch and/or written description of a proposed design and 2) a description of how the proposed design will effect parking, access to adjacent property and how much traffic the proposed design will divert onto neighboring streets. <p>Refining the Green Street designations and implementing strategies for Green Streets are on the Policy Docket.</p>
B14	Consider closing the north end of 28th Avenue NE (at NE 127th Street) to vehicular traffic.	L			SEATRAN	<p>SEATRAN generally does not support the closure of streets due to the adverse impacts that it may have on emergency response and vehicular circulation on adjacent streets. SEATRAN may consider a closure if a traffic study showed that the effect on adjacent non-arterial streets was negligible. In addition, the proposal would require strong support from Seattle Police and Fire Departments as well as the majority of residents in the affected area. The City does not currently plan to take further action toward closure of this street; further study of the closure would require the neighborhood to initiate a study.</p>

B. Civic Core

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
B15	Develop linear street park through the "Pierre-Sea-First" block	L			Community, local Private Industry DON, DPR	<p>The City supports the neighborhoods working with local businesses to develop quality connections, with amenities, to the Civic Core. This will require the neighborhood to take the next steps to develop a vision and funding. Neighborhood Matching Funds are an appropriate source for further developing this proposal.</p> <p>DPR is not an implementor but would provide technical assistance if funding were secured.</p>

C. NATURAL SYSTEMS AND OPEN SPACES

Description

Natural Systems. The North Neighborhoods' Planning Area lies within the Thornton Creek watershed, the largest natural drainage system in the Seattle area. The many efforts of citizens and business and property owners over the past decade have begun to establish models for the care of natural systems, especially water systems like Thornton Creek. These efforts have been able to restore habitat, reduce public infrastructure costs, mitigate the impacts of development, prevent pollution and create places for the enjoyment of the public. This Plan, aiming to build upon these efforts, makes specific recommendations to preserve, restore, improve, maintain and protect the many natural features of the Thornton Creek watershed.

Open Space. The North Neighborhoods' Planning Area is endowed with many mature trees and has some significant vegetation corridors; however, on the whole, our community is deficient in quantity, quality, and variety of protected natural resources. Developed open spaces, such as parks, recreation facilities, street trees, public gathering spaces and P-patches are sorely lacking north of Northeast 125th Street. In recent years, a lot of work has been done by local environmental groups to improve this area. Community efforts, combined with those of municipal agencies, have resulted in several new parks and drainage facilities. Now we are ready to look carefully at our entire system of parks, open space and natural systems. Our goal is to weave these resources together so they interconnect and respond to natural laws as well as human needs. The proposed plan recognizes our current under-met needs, anticipates future needs to meet the expected growth in population, and works to accommodate both in a rational way.

Integrated City Response

This strategy is consistent with the goals and policies of the Comprehensive Plan. It is designed to protect and promote the environmental systems in the planning area.

A number of activities are currently underway. SPU is beginning the 'Creeks Initiative' planning effort and on-going development of the Thornton Creek Watershed Action Plan. These will address many of the activities listed in this strategy. SPU and DPR are collaborating with the community in development of a number of projects, including the 'Last Open Space' park, and site specific drainage improvements. The P-Patch Program, and the non-profit Friends of P-Patch, are already working with the community to identify and develop P-Patches in this area.

While directed toward a single goal, the individual activities in this strategy could be implemented independently of one another.

Lead Department: DPR and SPU

Participating Departments: DON, DCLU, SEATRAN

Activities Already Underway

1. Drainage improvements implemented in 1998.
2. The Cedar Park Project, with large community support, has received a \$100,000 NMF grant to develop the park.
3. Community development of funding for acquisition and improvements to 'Little Brook/Pierre Park' in 1995-98.
4. SPU is conducting a Drainage Policy Study.
5. SPU is currently working with North District community members to develop a Watershed Action Plan.

Tasks to be Undertaken in 1999-2000

1. SPU will assist with continued development of the Thornton Creek Watershed Action Plan. SPU will host a meeting in 1999 to discuss how the City departments and local groups could co-ordinate Thornton Creek watershed planning. (Activity A20)
2. DCLU will be revising the Environmentally Critical Areas (ECA) Ordinance with the assistance of other departments.
3. The City will examine development regulations in 1999 in light of the ESA listing of salmon
4. Identify those activities in this key strategy that are good candidates for next steps for implementation considering priorities, possible funding sources and departmental staffing capabilities through the North Sector work program.
5. Identify next steps for continued implementation.

C. Natural Systems and Open Spaces

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
<i>N.S. Strategy 1: Use local successes in environmental restoration and protection as a foundation for further efforts. (Enumerated in Plan)</i>						
C1	Identify deficiencies and threats to local natural systems in the planning area.	M			SPU	Evaluating natural systems conditions and identifying mitigation to address deficiencies is being accomplished through developing the Thornton Creek Action Plan. Community should contact the Thornton Creek Action Plan staff at SPU.
C2	Identify and undertake, based on a whole-system approach, appropriate mitigation efforts to correct deficiencies.	M			SPU, DPR, DCLU	<p>SPU agrees with the intention to develop a whole-system approach to natural areas and open space, and will strive to do so in the Thornton Creek Watershed Action Plan effort. The whole-system approach should involve DPR and DCLU as well as SPU.</p> <p>The ECA and Stormwater, Grading, and Drainage (SGD) (see response in C2) ordinances do maintain a systems-approach to regulating development. Recent changes now allow applicants or interested parties asking for information about a specific parcel to be alerted about all special features information, such as the location of each property within watersheds and critical areas, and the regulatory requirements associated with proximity to protected natural features. It is DCLU's goal to eventually provide this information on-line to all internet users via the City's Public Access Network.</p> <p>Also, the City will be examining development regulations in 1999 in light of the salmon listing. DCLU does not plan to undertake any new projects in response to this action.</p>
<i>N.S. Strategy 2: Protect natural systems from adverse impacts of development and encourage integration of natural features in new development.</i>						
C3	Employ design standards that encourage natural water filtration as near as possible to the entry point of contaminants into watersheds.	H			SPU	SPU will incorporate these strategies to the degree possible in applicable projects. DCLU, through the Stormwater, Grading, and Drainage Ordinance, requires development to tie into the existing drainage system managed by SPU, and in the case of larger developments, provide storage capacity on-site. SPU is developing additional 'Best Management Practices' in response to National Permit Discharge Elimination System requirements and ESA which DCLU may be asked to enforce. DCLU is working with SPU on the implementation of the Sustainable Building Plan, which may include incentives for developers to design more drainage amenities into their buildings.

C. Natural Systems and Open Spaces

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
C4	Demand compliance and strengthen policies and requirements concerning development near critical sensitive areas.	H			DCLU, SPU	The ECA Ordinance already protects environmentally critical areas throughout the city. DCLU has increased their inspection and enforcement staff in 1999. Also, in its 1999-2000 work program DCLU will re-examine the ECA code and standards as part of work related to the Landslide Policies and the Endangered Species Act. This effort will include a public process. SPU will work with DCLU in the process of revising the <u>Environmentally Critical Areas Ordinance</u> .
C5	Through public process, establish special environmental overlay protection areas where appropriate, to protect environmentally critical areas and sensitive ecosystems, including stream corridors.	M			DCLU, SPU	See response in C4.
C6	Preserve, restore and enhance existing wetland and riparian areas and 'daylight' streams and creeks wherever possible.	L			SPU, DCLU	Preservation and restoration strategies will be developed with the community through the Thornton Creek Action Plan. Day-lighting of creeks as related to drainage improvement can be considered for prioritization in the Comprehensive Drainage Plan. The current Drainage Policy Study will also include review of policy issues related to creeks. Other protections may come through the fact that Thornton Creek, where it is free flowing, is considered an environmentally critical area and enjoys the protection of the ECA ordinance.
C7	Permit conditional uses in planned new developments that enhance the natural environment, maintain a balanced urban ecology and protect and prevent harm to critical areas.	H			DCLU	The community needs to clarify what is meant by 'permit conditional uses before the City can consider this action. The ECA Ordinance already provides protection of environmentally critical areas throughout the city. Also, see response in C4.
C8	Promote habitat and native plant enhancement in sensitive areas.	H			DPR, SPU	Inclusion of this activity in Thornton Creek, ESA and ECA planning will be considered. DPR recognizes that this plan has a lot of good ideas but more specific information is needed in order to implement them. The community needs to work with the City to refine some of these ideas and then set priorities for pursuing them. Any planning and design work could be eligible for NMF. SPU will include such activities in priority drainage/creek projects, to the degree that such open space improvements are incidental to, or supportive of, drainage purposes. SPU will host a meeting in 1999 to discuss how the City departments and local groups could coordinate efforts.

C. Natural Systems and Open Spaces

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
C9	Through design guidelines, promote use of native species plants that are drought-tolerant, maintenance free and attractive.	H			SPU, SEATRAN	SPU and SEATRAN currently promote the use of native species plants that are drought-tolerant and require low maintenance. One opportunity for implementing this activity can come through the development of neighborhood design guidelines. If the neighborhood has design goals it would like to see considered during Design Review, they might begin a process for developing those design guidelines with a Neighborhood Matching Fund grant. Design Review will be required of all development that meets the City's thresholds. Developing neighborhood design guidelines is a neighborhood-led activity. However, if they are developed by the neighborhood, DCLU will review them and consider incorporation of the guidelines into the Design Review process. DCLU is scheduled to review the neighborhood-specific element of the program near the end of 1999.
C10	Coordinate local stream restoration efforts between state fish habitat recovery programs and local organizations.	H			SPU	Coordinating stream restoration efforts with State and local efforts is underway. For more information, please contact SPU's Thornton Creek Action Plan staff.
C11	Establish funding mechanisms and programs that can support acquisition, protection and management/maintenance of important natural features.	H			DPR	The department is not provided funding for acquisition of property and, therefore, does not have the resources to establish the program as described. The protection, management, and maintenance of natural features, however, are concerns that can be addressed through development/re-development of park property as it occurs. If this is a high priority for the neighborhood, funding, such as NMF grants or other funding sources can be pursued. If the neighborhood has specific projects they would like to pursue, they can contact DPR's NMF and grants planner.

C. Natural Systems and Open Spaces

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
C12	Remediate steep slopes with bioengineering techniques whenever possible.	H			SPU, DPR, DCLU	<p>The ECA Ordinance allows for revegetation in critical areas depending on whether the project is one to stabilize the slope alone, or stabilize the slope with new construction. Revegetation is required where there is disturbance from construction and development, but not in all critical areas are all parties allowed to do restoration projects (such as riparian zones). If development is permitted on a site with steep slopes, it must meet the requirements of the ECA Ordinance and the Building Code, and the life safety test. Bioengineering may be relied upon more as the ECA ordinance is revised to address the Landslide Policies and ESA, and as the 'Best Management Practices' are revised to address the City's 'National Pollution Discharge Elimination System' permit. If the neighborhood wants DCLU to change their development standards to include a preference for bioengineering to mitigate disturbance and weight issues resulting from new construction, there are opportunities to consider it as codes evolve due to the Landslides Policies work, ESA, and the NPDES permit. No other activities related to bioengineering are currently planned. DPR seeks to accomplish this whenever possible (given funding and need) on its properties. However, it would also be useful for the community to clarify the scope and location of the work envisioned.</p> <p>Additionally, SPU's involvement in revegetation is limited to revegetating their own project sites. SPU's drainage policy study is looking at expanding the department's role in managing creeks (within critical areas) which might someday involve Best Management Practices for creek-side vegetation, and incentives to property owners for implementing them.</p>

C. Natural Systems and Open Spaces

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
C13	Establish local environmental education and awareness programs in conjunction with a community environmental stewardship program to protect confluences and outlets of local streams and remove trash from streams and riparian zones.	H			Community SPU	<p>This is a neighborhood-led activity. There is currently no City funding allocated for this effort. However, SPU will review & prioritize this activity as part of the SPU 'Creeks Initiative' planning effort.</p> <p>The Creeks Initiative has evolved into the Urban Creeks Legacy Program, though the two names are still used interchangeably at SPU. The Urban Creeks Legacy Program's mission is to take a holistic approach to urban creeks as part of our drainage system. The goals are to control flooding, improve and protect water quality, restore natural habitat and reconnect the community as stewards of the environment. The Legacy Program encompasses the development of watershed action plans throughout the City's creeks and builds on existing environmental programs such as Spring Clean, Adopt-a-Street (which now includes storm drains), Salmon-in-the-Classroom, and partnership opportunities for riparian restoration projects. It will capitalize on volunteer efforts surrounding the Urban Creeks Legacy Millennium Projects and will seek to build sustained environmental stewardship.</p> <p>SPU is currently working with North District community members to develop a Watershed Action Plan. Once the Action Plan is completed, SPU will explore funding a part-time watershed specialist to collaborate with the community on stewardship projects identified in the plan, as has been done in Pipers and Longfellow Creeks. The specialist would be housed at the Thornton Creek Environmental Education Center that has been proposed as an Urban Creeks Legacy Millennium Project.</p>
C14	Repair and re-establish riparian and wetland systems on public property, including but not limited to: Homewood Park and upstream fish habitat; the south fork channel in the Ravenna/Blindheim natural areas at NE 100th; the Willow Creek tributary flowing along the east side of Lake City Way between NE 95th and NE 98th; and the Last Open Space at 140th and 32nd.	H			SPU, DPR	<p>SPU will evaluate these issues through the development of the Thornton Creek Action Plan & prioritize actions through the SPU 'Creeks Initiative' planning effort (see response in C13). For more information, please contact SPU's Thornton Creek Action Plan staff.</p> <p>DPR will consider these ideas on a site-by-site basis and address them through design and development where appropriate.</p>

C. Natural Systems and Open Spaces

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
C15	Seek ways to acquire property or work with property owners to repair and re-establish riparian and wetland systems. (See list in Plan.)	M			SPU, DPR	<p>There is limited funding for this activity, however one opportunity for implementation will come from SPU's current Drainage Policy Study, which intends to explore strategies regarding these issues.</p> <p>DPR is not provided funding for acquisition and cannot spend DPR dollars on private property. Sites that may be appropriate for acquisition would need to be weighed with other planning priorities. If the neighborhood wants to pursue this activity, funding may come from NMF grants or through the pursuit of other funding sources. If the neighborhood has specific projects they would like to pursue, they can contact DPR's NMF and grants planner..</p>
O.S. Strategy 1: Create and implement master plans for areas where more than one agency shares responsibility for adjacent or nearby public facilities						
C16	Work with public agencies and citizen organizations (listed in Plan) to encourage all interested parties to support the goals, policies, strategies and actions of this Plan for the Civic Core.	H			DON Community	DON will work with the community by taking the lead in organizing meetings and inviting departments and agencies to meet with various community groups.
C17	Work with public agencies and citizen organizations (listed in Plan) to create an integrated plan for the Meadowbrook Commons.	H			DPR, DON, Community	No DPR funding is currently available for this activity. Opportunities for implementing this activity may be available through a NMF grant. DPR would assist in any NMF grant related to this park. DON will assist citizens in this effort; it may require application for Matching Funds.
C18	Coordinate plans and implementation so that open spaces, including transit routes and pedestrian corridors, are beautified and vegetated.	M			DON	See response in C16 and C17.
O.S. Strategy 2: Provide a wide variety of open space types and uses throughout the planning area. (Examples in Plan)						
C19	Negotiate with Seattle School District to permit sports field activities, community activities and recreation on school grounds after school hours.	L			DPR SPO SSD	<p>DPR already works very closely with the school district through their Joint Use agreement. The Joint Use Agreement governs the use of DPR and SSD facilities for the maximum benefit of students and the neighborhood. The current agreement has been in effect since 1995 and expires in August 2000. The agreement establishes priority and protocols for the use of facilities, requires advanced notification and exchange of schedules, and sets procedures for operating and repairing facilities. SPO will continue to coordinate the Joint Use Agreement between the Parks Department and the Seattle School District.</p> <p>The community could will need to provide additional information to SPO as to what is not being achieved by their current agreement before additional activities can be pursued.</p>

C. Natural Systems and Open Spaces

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
C20	Include, wherever appropriate, exercise stations and passive use areas along urban trails, pedestrian corridors, and in parks.	M			DPR	DPR would need to discuss this concept further with the community. Developing exercise stations is not part of the department's current design practices. With funding, this activity might be implementable in appropriate locations.
C21	Set up agreements to permit and encourage large parking lots to be used after hours for court games such as basketball, tennis, pickleball and volleyball. Paint court markings and post signs.	L			Community Local Businesses DPR	This is not a current DPR activity. The community could try to arrange a situation such as this with the parking lot property owner but DPR does not have the resources to be involved in such an initiative because of funding, staffing, and liability constraints. Opportunities for implementation of this activity may be pursued in a number of ways. For SSD properties, the Joint-Use Agreement may provide opportunities (see response in C-19). The City makes improvements to SSD properties frequently. Some examples include improvements to playgrounds, exterior beautification projects like gardens, and the installation of public art. DON believes that school grounds, like parks, are accessible to the public during non-school hours, so the test of using public dollars is met. Before dollars are awarded for improvements, however, an applicant must receive approval SSD. For private parking lots, the neighborhood would need to work with the property owner to secure agreements. If this was successful, the neighborhood could then pursue NMF grants for facility improvements. Since these improvements might occur on property that is not City-owned, some technical issues will need to be addressed.
C22	Set aside special gardens for botanical, educational, urban agriculture and habitat appreciation in appropriate locations. (Examples in Plan).	L			DPR, DON	DON will work with DPR and the community to assess possible sites and funding for locating these various types of gardens. DPR will work with the community to consider development of gardens that work at the specific site and that are appropriate for park property. See response in C35 related to P-Patches.
C23	Assess existing sports facilities, children's play areas, and passive and active parks to determine what improvements or additional facilities are needed, and where new sites can be located; and, develop an implementation schedule.	M			DPR	DPR does do a 'conditions assessment' of their facilities for major maintenance purposes. DPR's COMPLAN addresses areas that need open space. DPR will complete an update in 1999. See response in C25 related to the update. Additional activities will need to be this is a community-initiated activity, perhaps through NMF.

C. Natural Systems and Open Spaces

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
C24	Provide pedestrian ways to natural open spaces and parks where appropriate via publicly owned property with protective measures to assist enjoyment while preserving natural resources.	M			DPR, SEATRAN, SPU	<p>The community will need to identify specific locations and improvements desired before this activity can be implemented. Once these are identified, the next step would be to develop a conceptual design for these improvements. The community would need to accomplish the conceptual design, and the NMF is a good source for funding this type of planning work. While City funding for this type of work is very limited, once the improvements are identified and conceptual design developed, City departments can work with the neighborhood to determine the best strategy for implementation.</p> <p>As DPR understands this activity, this fits in with the current practices. However, DPR can look at this recommendation in the long term on DPR owned property and as part of the Parks COMPLAN update. More specific locational information would be helpful.</p>
C25	Assess use of all publicly owned land for evaluation in renovating, maintaining or establishing park facilities.	H			DPR, ESD	<p>ESD and DPR are doing this work as properties become available. DPR is in the process of updating their Parks COMPLAN, that is developed to direct the department's energies in terms of maintenance, acquisition, and development. The COMPLAN will be updated in 1999 to reflect changing conditions and neighborhood planning. Part of DPR's process is to develop it's major maintenance plan by: assessing safety and other issues at park site; considering current and future use; and asking for community feedback on their priorities. These will all be part of the COMPLAN update.</p>
C26	Develop a large, central park within the Civic Core and HUV area that includes a central recreational facility. (Description in Plan.)	L			DPR, ESD	<p>The City is not prepared to commit to the development of a central park within the Civic Core. If the neighborhood wishes to pursue this activity, it will need to clearly indicate that it is a priority among the various components of the civic core proposal.</p> <p>The issue of acquiring and developing a large park space in addition to the Civic Core proposal of relocating and redeveloping Albert Davis Park is something that the City and community need to discuss in greater detail. Before investing resources, the neighborhood will need to set priorities given the scale of these proposals. Note however that other major City parks investments in this area are already underway including improvements at Cedar Park and development of "the Last Open Space in Lake City."</p>
C27	Promote multiple uses of park properties, including environmental objectives, where appropriate and not harmful to natural resources.	M			DPR, SPU	<p>DPR often accommodates multiple uses on park property and would like more information about the community's concerns. Also, SPU will include providing trails, keeping open spaces accessible, and providing educational and interpretive materials in priority drainage/creek projects, to the degree that such open space improvements are incidental to, or supportive of drainage purposes.</p>

C. Natural Systems and Open Spaces

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
C28	Develop active-use public parks that respond to a variety of users, especially teenagers. Validate the design and development of facilities by stakeholders.	L			DPR	See response in C27. Also, this activity is being addressed specifically for Albert Davis Park in the Civic Core Phase 1 Plan.
C29	Develop more locations for organized sports. Increase use times and the quality of facilities on and around public sports fields.	H			DPR	DPR is aware of the shortage of sport-fields throughout the city and works to provide as many facilities, and as much play time as possible given competing demands. In general, this activity is feasible but funding would be necessary to implement the recommendation.
<i>O.S. Strategy 3: Use and develop open spaces to promote healthy living through walking, active recreation, places of retreat, improved air and water quality, and safe pedestrian passages.</i>						
C30	Identify current and potential park sites for future acquisition.	M			DPR Community	This will be a community-based activity. DPR can support this activity as the community applies for NMF. Opportunities for implementing this activity may be available through DPR's Park COMPLAN update. See response in C25.
C31	Provide educational and recreational opportunities for people of all ages, backgrounds and physical abilities.	L			DPR Community.	The identification of need for the expansion of educational and recreational opportunities, beyond existing programs, will be a community based activity. If the neighborhood is aware of groups that are not being well served, they should contact the department with specific activities or requests.
C32	Keep public open spaces, except those designated as special protection for ecosystem conservation, available and accessible to all. (Detail in Plan)	M			DPR	See response in C31. All DPR properties are open to the public. The community will need to clarify if there are specific access concerns about specific facilities. If the neighborhood is aware of groups that are not being well served, they should contact the department with specific activities or requests.
C33	Link publicly owned open space by pedestrian corridors and establish areas where the public can enjoy the natural resources.	L			DPR, SEATRAN	The community will need to identify specific locations and improvements desired before this activity can be implemented. Once identified, the next step would be to develop a conceptual design for these improvements. The community would need to accomplish the conceptual design, and the NMF is a good source for funding this type of planning work. The Arborist's Office might be another resource to identify funding sources, planting sites and proper species selection.
C34	Establish voluntary stewardship support--"conservation zones"--for private open spaces that is part of a larger natural system.	L			SPU Community	SPU supports the concept of community based stewardship programs. SPU will work with the neighborhood as they further develop this concept.

C. Natural Systems and Open Spaces

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
C35	Provide P-patches at or near pocket parks, schools and/or multi-family housing.	L			DPR, DON	<p>DON P-Patch staff and the Friends of P-Patch are committed to working with community groups to find private and public land on which to develop P-Patches. Friends has, however, already combed the area and found very few potential spots. P-Patch is eager to work with DPR to develop community gardens where appropriate on DPR land in the area.</p> <p>If the community is interested in developing special gardens on park property, DPR would work with the community to develop gardens that work at the specific site and are appropriate for park property. Any community garden initiative on park property would have to have community involvement and provide public access. The design of such a facility would have to be appropriate for public park property. Any planning and design work could be eligible for NMF.</p>
O.S. Strategy 4: Acquire or transfer ownership to obtain undeveloped surplus City properties for open space inventory.						
C36	<p>Seek funding to acquire properties and complete current projects including Last Open Space, Cedar Park, Homewood, John Rogers, and Lake City Parks.</p> <p>Please see appendix 4.6 for a complete list of potential park or open space projects.</p>	H			DPR, SPU	<p>As DPR funds are typically limited to maintenance and operations of existing facilities, additional funding is very limited for park acquisition or park improvements. As noted in response C25, DPR's Park COMPLAN update may provide opportunities for implementing this activity. If the neighborhood has specific projects they would like to pursue, they can contact DPR's NMF and grants planner. Special funding, such as a bond, will be necessary, however, to fully implement this activity. DPR appreciates the commitment that citizens have made to park development and improvements in the area. Also, if property acquisition emerges as a possible drainage/flooding solution, SPU will evaluate it against other solutions, also taking into consideration various cooperative approaches to managing habitat.</p>
C37	Acquire the property on Fisher Place, on Thornton Creek.	H			DPR, SPU	<p>This is an intriguing idea but more details will need to be developed before the City can commit to this activity. The neighborhood should more clearly identify the site and the type of improvements desired. Should the property become available for purchase and if it is appropriate for park property, DPR can work with the community to strategize funding options.</p> <p>See SPU response in C36.</p>
C38	Acquire natural areas in stream corridors as they become available.	L			DPR, SPU	<p>See SPU response in C36.</p> <p>Any acquisition would need to be weighed with other priorities in the planning area and around the city as acquisition is most likely through a future bond.</p>

C. Natural Systems and Open Spaces

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
C39	Require and use a mitigation fee program for new housing development within the Hub Urban Village to provide funds for park development.	H			DCLU, DPR	There are significant legal and administrative issues in this proposal that will require further policy development. Requirements made of developments must be tied directly to the impacts they generate. Currently, most development is already required to provide open space. A pilot program is underway that may have the potential to address the intent of this activity is to allow the developers to make a payment in lieu of providing the space on site to a fund that would help pay for park space. While it is not likely that a proposal to require development to make an <i>additional</i> contribution to open space would be successful, DCLU is already committed to studying the payment in lieu program in effect in Downtown, and the lessons learned from this study could benefit this activity.
C40	Include rooftop and/or common area courts devoted to green open space and/or children's play areas in multi-family developments of six or more family units.	M			DCLU	<p>DCLU will include examination of this proposal in the scope of a project already in its 1999 work program related to open space requirements for new development. DCLU is scheduled to report to Council on this project in the 4th quarter 1999.</p> <p>DCLU recommends that this issue also be addressed in the neighborhood's proposal for neighborhood specific design guidelines.</p> <p>The Land Use Code currently requires open space for all residential use in multifamily and commercial zones regardless of the number of units, which at least partially meets the request of this activity. A portion of the open space must be landscaped. The open space may be provided on the rooftop of buildings or at ground level.</p>
C41	Include publicly accessible gathering areas or provide for such areas in a nearby location in developments of one block or larger size.	M			DCLU	See response to Activity # C40.

D. HUB URBAN VILLAGE

Description

Create, and allow for development of a unique urban area which fosters business vitality, sense of community, and strong connections to surrounding neighborhoods and businesses. The Plan accepts designation of a Hub Urban Village in Lake City. New boundaries are proposed. The proposed boundary allows a focused approach to creating the pedestrian-friendly environment desired, with public and transportation facilities coordinated with the central business district. It also takes advantage of existing L1 and L2 zoning for transitions to the adjacent single family neighborhoods. (Map in Plan.)

Integrated City Response

This strategy is consistent with the goals and policies of the Comprehensive Plan. It is designed to create a vital, pedestrian-focused urban village. The 'smaller' hub urban village boundary' is consistent with the Comprehensive Plan and has sufficient capacity to meet the growth targets. The Executive supports this boundary and believes it provides potential for strengthening alternative transportation to, and within, the village.

A number of activities are underway. Over the next year, DCLU will work with neighborhoods interested in utilizing neighborhood design guidelines. OED has expressed support for giving the HUV an identity and specific theme, and for efforts to encourage smaller, more diverse businesses.

While directed toward a single goal, the individual activities in this strategy could be implemented independently of one another.

Lead Department: SPO

Participating Departments: DCLU, OED, SEATRAN

Activities Already Underway

1. OED is working with the Local Development Council to provide technical assistance in promoting the business district.

Tasks to be Undertaken in 1999-2000

1. DCLU will be reviewing the Neighborhood Design Guidelines recommendations that are developed as part of the Neighborhood Planning program.
2. Identify those activities in this Key Strategy that are good candidates for next steps for implementation considering priorities, possible funding sources and departmental staffing capabilities through the North Sector work program.
3. Identify next steps for continued implementation.

D. Hub Urban Village

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
Strategy 1: Encourage a wide variety of housing types to accommodate differing income levels, housing needs and market demands						
D1	Allow owners of single family parcels to benefit from the new development flexibility (cottage housing and detached mother-in-law units but not townhouses) for single family zones within the HUV boundaries.	H			DCLU	DCLU will be working to refine the RSL zone in 1999 to make it work better for the neighborhoods that want to apply it. When the neighborhood is ready to pursue the rezone, DCLU will work with the neighborhood to consider the rezones with the revised zone. DCLU will also investigate other forms of development flexibility that may help the neighborhood achieve this activity.

D. Hub Urban Village

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
D2	Develop Design Guidelines that address development of the facilities required in the HUV (siting criteria, program space, and urban design issues). Guidance in Plan appendix.	H			DCLU	DCLU will begin a review of the design review recommendations coming out of all neighborhood plans in 1999. The neighborhood can will need to use the neighborhood matching fund to develop neighborhood-specific design guidelines which address neighborhood concerns before DCLU will be able to consider them. Design Review will be required of all development that crosses the City's thresholds.
D3	Use the proven concepts of crime prevention through environmental design to optimize personal and public safety in multi-family housing units.	H			DCLU	Design guidelines can take personal safety and security into consideration. Neighborhood specific guidelines could elevate this guideline and provide more examples.
Strategy 2: Make the Hub Urban Village a pleasant place in which to live and do business and employ green amenities to develop a unique character for the HUV.						
D4	For all streets within the Hub Urban Village boundary, provide continuous, barrier free, standard sidewalks, street trees and sidewalk lighting.	H			SEATRAN	SEATRAN funds for the installation of these types of improvements is very limited, SEATRAN looks for opportunities to make pedestrian improvements on all streets. Also, see response in A17, and B10.
D5	Promote the "walk to shop" concept by developing additional pedestrian access routes from adjoining residential, business and public areas.	M			SEATRAN DCLU	See responses to activities A 34, A41, A42, B10, B12, and 2A-1. This appears to be a new program that the neighborhood wants to develop and will need to be a neighborhood-led activity. This will require further development by the neighborhood of routes and destinations. SEATRAN can provide technical assistance after the initial planning work has been done.
D6	Encourage a variety of small retail and service businesses in the HUV, as opposed to oversized warehouse-type stores.	M			OED Local businesses Community	Additional community efforts will be necessary before this activity can be carried out. To encourage a diverse group of small businesses within the Hub Urban Village, the neighborhood planning group can work with the local business association to implement a business attraction program. The Neighborhood Business Council, through its contract with the Office for Economic Development, can also provide information regarding efforts to create a business district which supports a wide variety of small businesses. It is also possible to work with organizations which support small business start-ups and entrepreneurs. This will enable area business district organizations to promote the area and its interest in supporting the small businesses. Community Capital Development, a non-profit, provides technical assistance and lending activities to start-up and existing businesses that cannot obtain conventional financing on their own. Also, this kind of shift can be achieved with a change in zoning from commercial to neighborhood commercial zones. Neighborhood match funds may be appropriate for this analysis.

D. Hub Urban Village

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
D7	Attract and support businesses oriented to local household and commercial needs and also businesses that offer family-oriented activities and hours of operation.	M			OED Community	See responses in D6 and D8.
D8	Develop a specific theme for the HUV to give an identity to the business area Create a Lake City Light Standard for design and placement of new lights within the business area which can be expanded to the planning area as appropriate.	H			OED SCL Community	As funding allows, the NBC will assist the community in developing a specific theme to give an identity to the business area. The group should begin by asking what positive attributes/aspects do residents and the larger Seattle-area community know about the area and its business district. This will help to develop an effective marketing theme to maximize the area's competitive advantage. For lighting projects, neighborhoods are encouraged to develop a "lighting plan" by working with SCL's neighborhood lighting design group which can provide technical assistance. The plan should include the specific location and type of lighting fixtures that will be the basis of project feasibility and cost estimates. SCL offers a selection of pedestrian lights for neighborhoods. For lighting on arterials such as Henderson Street, SEATRAN has jurisdiction and needs to be involved. Any lighting in parks should involve DPR. SCL also works closely with SPD to address security issues. Please reference SCL's new publication entitled 'Resources for Neighborhood Planning Opportunities' for more details; available at the NSC or from NPO. Also, this activity is currently on a 'Policy Docket' where the City is reviewing citywide policy issues. This activity will be considered as part of that review.
D9	Encourage and support constructive, courteous, respectful relations and on-going communications between businesses and residential communities in and near the Hub Urban Village.	H			DON	This is already existing City policy. Given limited resources, DON will seek to offer assistance in community organizing, training in group skills, etc., if contacted by the community.

II. Additional Activities For Implementation

The activities listed in this section are not directly associated with a Key Strategy. The City has, when possible, identified next steps for implementation of each of these activities. The response will specify: 1) activities already under way; 2) activities for which the City agrees to initiate next steps (will include a schedule for the work); 3) activities that will be considered as part of the sector work programs in the future as opportunities arise; 4) activities for which the community must take the lead (may be supported by City departments or existing programs); 5) issues that will be on the policy docket (the docket will assign responsibility for consideration of the issue and provide a schedule for reporting back to Council); and 6) activities which the City will not support. As with the activities listed for each Key Strategy in Section I, these activities are intended to be implemented over the span of many years.

The Executive will coordinate efforts to sort through these activities. During this sorting process, the departments will work together to create sector work programs that will prioritize these activities. This may include developing rough cost estimates for each activity; identifying potential funding sources and mechanisms; establishing priorities within each plan, as well as priorities among plans; and developing phased implementation and funding strategies. The City will involve neighborhoods in a public process so that neighborhoods can help to establish citywide priorities. Activities identified in this section will be included in the City's tracking database for monitoring neighborhood plan implementation.

Additional Activities For Implementation							
#	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Comment	City Action
2A. Housing							
Strategy 1: Promote mixed-use development and increased housing opportunities in the HUV and at transit-related locations							
2A-1	Seek to substitute Neighborhood Commercial/Residential zoning on parcels within the HUV that are now zoned Commercial.	L			DCLU	Revising the zoning from C to NC in the HUV should help the neighborhood implement the vision of pedestrian oriented village. DCLU, as part of its 2000 work program, will work with the neighborhood to undertake a land use planning and rezone analysis to explore different zoning designations to see if a rezone might better achieve the neighborhood's vision while meeting the City's criteria for rezones. Several neighborhoods have requested DCLU's services in this capacity. Therefore, DCLU's commitment is dependent upon resources to support this work. DCLU will be seeking funding to do this work through the mid-biennium budget process.	Activity will be considered in the future if a rezone application is submitted. DCLU will review 'potential' or 'future' rezone proposals in 2000.

Additional Activities For Implementation

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Comment	City Action
2A-2	In cooperation with adjacent neighborhoods, allow rezoning of parcels adjacent to new Monorail or high-capacity transit stations to permit townhouse and other low-rise residential clusters.	M			DCLU	The recommendation that townhomes and other low-rise multifamily structures be allowed near Monorail and other high-capacity transit stations, is most appropriate as a comprehensive plan policy. DCLU is currently participating in work related to transit station area development and is planning for residential uses around station areas. See response in 2A-1 related to future rezone.	Activity will be considered in the future when monorail station sites are selected .
Strategy 2: Ensure sufficient affordable housing to meet the need of planning area residents, including special-need and diverse populations (spelled out in Plan)							
2A-3	Encourage market rate housing developers to include within their developments subsidized housing and "Spartan" units to serve moderate and lower income families and individuals.	L			OH DCLU SPO	SPO, DCLU, and OH will be considering new development incentives that may help the neighborhood achieve this activity. OH encourages and would like to fund mixed-income projects containing both subsidized and market-rate units. OH can help to facilitate discussions with non-profit housing developers to initiate this activity.	OH will work with other departments to further develop this activity.
2A-4	Develop incentives for including affordable housing stock in new multi-family units.	M			OH DCLU SPO	DCLU will be looking into the possible application of housing incentives through the Land Use Code as part of its 1999-2000 work program. OH will be implementing the City's tax exemption program that encourages new multi-family development. While the North Neighborhoods are not currently included in this pilot project, within the next two years the City will consider the inclusion of new neighborhoods that have indicated interest in the program through their neighborhood plans.	Activity is being implemented by DCLU. OH will consider program expansion to include neighborhood activity.
2A-5	Prohibit the combination of adjacent single-family parcels into larger parcels for any purpose to preserve affordable housing.	H			SPO DCLU OH	DCLU notes that using regulation to make it more difficult to combine platted parcels and limit the square footage of buildings on single-family zoned lots. This will be a difficult and controversial activity affecting individual homeowners rights to develop their properties. This activity will require additional analysis before any implementation can occur. These recommendations, and the needed analysis, will be considered in the long term but will not be immediately prioritized. A different method for accomplishing this activity may come from future work by SPO. At a future date, the City may consider the use of minimum densities as a tool for helping to ensure that	This will be a long-term activity, but will not be immediately prioritized. The City supports the concept of promoting the efficient development of land. Intent of activity may be accomplished through other tools, but activity will not be implemented as written. SPO work may help with other departments to further develop this activity.

Additional Activities For Implementation

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Comment	City Action
						residentially zoned land is efficiently developed.	
2A-6	Work with Seattle Housing Authority to rebuild the Lake City Townhouse project for families, and provide needed social programs for its residents and the community.	H			SHA OH	OH supports this project. SHA is in preliminary discussion with DCLU about the Lake City Town House project. SHA intends to convene a community task force to assist with this project within the next few months.	Activity is currently underway with SHA as the lead.
2A-7	Develop incentives for the preservation, restoration and rehabilitation of housing stock within affordable ranges.	H			OH DCLU	The City already has preservation, restoration and rehabilitation resources in place and available through OH. An ongoing effort will be to expand these resources and develop new affordable housing incentives.	Activity is currently being implemented. Program expansion will be reviewed by City departments.
Strategy 3: Work constructively and creatively with developers to increase the quality of new multi-family housing.							
2A-8	Actively utilize design review and other comment opportunities in the permitting process to affect the design of proposed new development projects. (See Plan appendix.)	H			Citizens DCLU	Establish an entity to be a steward for the new plan or use an existing community group. See response in D2.	Activity is currently implemented through the existing design review program and city-wide guidelines. Development of neighborhood-specific guidelines
2A-9	Ensure that multi-family housing units provide organized parking, human-scale lighting, sidewalks and landscaped areas, including trees.	H			DCLU Citizens	Design review takes human scale, lighting, landscaping, and location of parking into consideration. The Land Use Code currently contains requirements which have been carefully balanced with other factors such as safety and security. However, neighborhood specific design guidelines can encourage the kind of treatments the neighborhood envisions. If the neighborhood has additional design goals it would like to see considered during Design Review, DCLU recommends securing funding to develop the NDGs. See response in D2.	Activity is currently being implemented. Program expansion will be reviewed by City departments. Community involvement will be necessary for further implementation.
2A-10	Require large multi-family and mixed-use buildings to provide below-grade parking adequate for tenant needs.	H			DCLU	DCLU believes the requirement for underground parking is overly restrictive and poses significant legal issues. Restrictions placed on development must be tied directly to impacts, and it would be difficult to articulate such an impact that would demand underground parking. The need to change the requirements for the amount of parking should be demonstrated by a study that would likely have city-wide ramifications. The required parking amount is based on a demonstrated need balanced with other city-wide goals and policies, including the cost of	Activity will not be implemented as it is currently written.

Additional Activities For Implementation

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Comment	City Action
						housing (which this proposal might have a significant impact on) and reducing auto-dependency.	
2A-11	Use design guidelines concerning siting criteria, program space, and urban design considerations for development in the HUV.	H			DCLU	See response in D2. Design review takes a number of elements into consideration. If the neighborhood has additional design goals it would like to see considered during Design Review, they might begin a process for developing those design guidelines.	Activity is currently being implemented through the existing design review program and city-wide guidelines. See response to activity #D2 above for City action on neighborhood specific design review guidelines.
2A-12	Develop incentives for owner-occupied multi-family housing, including condominiums and townhouses.	M			SPO OH	The City is already considering the development of numerous incentives for owner-occupied housing.	Activity is currently being reviewed. Program expansion will be reviewed by City departments.

2B. Business and Economic Development

Strategy 1: Assess current system capacity and adequacy for power, communications and drainage; upgrade where necessary.

2B-1	Determine quality and capacity of our current infrastructure.	M			SPO	The capital facilities/utilities inventory and analyses, and transportation analyses that were developed as part of the initial neighborhood planning effort are incorporated into the comprehensive plan by means of the comprehensive plan amendment ordinance. As SPO updates the Comprehensive Plan, periodic evaluations of capacity will be conducted.	Current programs address this activity.
2B-2	Upgrade all utilities within the HUV: electrical, sewer and storm water drainage, water quality, telephone as needed.	L			SCL SPU	Necessary utility upgrades in the North Neighborhoods will be prioritized against necessary upgrades citywide. Upgrades will occur as rapidly as funding allows. SCL completed an electric system upgrade involving 26kv conversion in the HUV in 1998. SPU's Drainage Policy Study will recommend a framework for prioritizing drainage improvements citywide and address the issue of cost sharing for local area improvements.	Current programs address this activity. Any deficiency in utilities will be prioritized for improvement citywide.
2B-3	Upgrade drainage and utility capacity when making right-of-way improvements.	M			SEATRAN SPU	City departments are working hard to coordinate right-of-way and utility work to minimize pavement cuts. The Drainage Study now underway is developing policy recommendations for the future. As a clearer picture develops, coordination in planning will be encouraged. City Light is already working with SEATRAN to	Activity is currently being implemented. On-going coordination will continue.

Additional Activities For Implementation

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Comment	City Action
						coordinate improvements.	
2B-4	Establish storm water detention and infiltration drainage in neighborhood areas. Develop detention areas as active-use pocket parks.	L			SPU DPR	Detention as related to specific drainage improvement needs can be considered for prioritization in the Comprehensive Drainage Plan. Park development would usually require DPR/open space funding.	This activity will be considered as part of the sector work programs in the future as opportunities arise.
2B-5	Storm water runoff from impervious surfaces should be reduced or coordinated with natural watershed and drainage basin systems.	H			SPU DCLU SEATRAN	The City supports this activity and has programs that seek to address this issue. DCLU, through the Stormwater, Grading, and Drainage Ordinance, requires development to tie into the existing drainage system managed by SPU, and in the case of larger developments, provide storage capacity on-site. SPU is developing additional 'Best Management Practices' in response to National Permit Discharge Elimination System requirements and ESA which DCLU may be asked to enforce. DCLU is working with SPU on the implementation of the Sustainable Building Plan, which may include incentives for developers to design more amenities into their buildings.	Current programs address portions of this activity. Program expansion will be reviewed by City departments.
2B-6	Use a comprehensive approach to the capacity and location of utilities.	L			SCL SPU SPO	Using a comprehensive approach to capacity and location of utilities is the current practice. Also, these issues will be considered as part of periodic evaluations of capacity under the comprehensive plan.	Activity is already being implemented.
2B-7	Coordinate utility, drainage and street tree location and design at key designated pedestrian-oriented streets. (Streets listed in Plan.)	H			SEATRAN	Coordination between departments has improved through recent interdepartmental collaborative efforts to develop 'low-cost sidewalk options.' Also, City departments are already working to coordinate right-of-way and utility work to minimize pavement cuts. SPU, SEATRAN and SCL are participating in the citywide "Consistency in Construction Communications Project" and a street-opening coordination effort designed to address these needs. SPU's Drainage Study is developing policy recommendations for the future, and as the study develops, coordination in planning will be encouraged. Standards for street improvements are contained in the Street Improvement Manual, and DCLU will require new development proposals to comply with	Current programs address portions of this activity. Program expansion will be reviewed by City departments. Additionally, this activity will be considered as part of the sector work programs in the future as opportunities arise.

Additional Activities For Implementation

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Comment	City Action
						those standards. DCLU would like to be involved in any revisions to the Street Improvement Manual.	
2B-8	Integrate the street lighting plan with capacity improvements.	H			SCL	See response in D8 related to developing a lighting plan.	This activity will require neighborhood initiation.
2B-9	Connect with fiber optic metropolitan area network (MAN)	M			Community	This is a community activity.	Neighborhood will take the lead on this activity.
Strategy 2: Encourage occupancy of vacant business space.							
2B-10	Actively seek small businesses when knowledge of a potential vacancy is available.	H			Business orgs.	This is a community activity.	Community will take the lead on this activity.
2B-11	Develop a "Developers Kit" to inform businesses we want to attract about our community.	H			DON Local group	This is a community activity. Also, this may be NMF eligible- DON needs more specific information.	Community will take the lead on this activity.
2B-12	Identify specific businesses needed or desired by the community and actively seek appropriate developers to meet these needs.				OED	One method for implementing this activity is to develop a local development council to recruit the desired businesses. OED can work with the community to discuss an appropriate organizational structure for a Lake City Development Council. Both a development council and perhaps an Arts Council will be community-based activities. If this Council were to cover housing development, OH has concerns over the administrative infrastructure required for such an organization. Another method the neighborhood might want to consider is to develop or expand relationships with existing entities.	OED will work with the community to consider the potential for a Lake City Development Council.
Strategy 3: Provide pedestrian amenities, increase shopper convenience, and upgrade the appearance to improve the shopping experience within the HUV and develop an HUV image of beauty, success, safety and vitality.							
2B-13	Upgrade streets, sidewalks, public services and amenities, such as sidewalk benches.	H			SEATRAN local groups	See response in A16 and A17. Also, the Community should identify specific improvements and specific locations.	This activity will be considered as part of the sector work programs in the future as opportunities arise. .
2B-14	"Underground" utilities as sidewalks and curbs are installed, beginning with Civic Core and HUV.	L			Utilities	Duplicate. See B11.	This activity will be considered as part of the sector work programs in the future as opportunities arise. .
2B-	Develop and implement a beautification	H			Local	The community would need to initiate a plan for elements	This activity will be considered as part

Additional Activities For Implementation

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Comment	City Action
15	program throughout the HUV. (See Plan for details.)				groups DCLU SEATRAN	they would like to see as a part of "beautification". The City Arborist's Office and the Department of Neighborhoods can be helpful in terms of street tree and vegetation planning, and may have resources to provide some plant materials. The Neighborhood Matching Fund has been helpful in adding beautification activities to SEATRAN projects. The Neighborhood Business Council publishes a regular guidebook to assist business areas in developing beautification programs. Contact OED/NBC for the most recent version.	of the sector work programs in the future as opportunities arise. . Community involvement will be necessary for further implementation.
2B-16	Develop a clean-up and improvement program.	H			Local groups	This is a community activity.	Community will take the lead on this activity.
2B-17	Require through Design Review that the visual appearance of commercial buildings with respect to their view from adjacent residential streets is attractive.	M			DCLU	Design Review offers incentives to developers for taking design into consideration. The facade treatment is taken into consideration in Design Review. If the neighborhood has additional design goals it would like to see considered during Design Review, DCLU recommends securing funding to develop the NDGs.	Current programs address portions of this activity through the existing design review program and city-wide guidelines. See response to activity #D2 above for City action on neighborhood specific design review guidelines. Community involvement will be necessary for further implementation.
2B-18	Improve store entries from rear of buildings along 30th Ave. NE	M			Local groups DCLU	DCLU can work with developers to encourage this, but cannot require anything additional of existing development. This may be an appropriate goal of neighborhood specific design guidelines.	Current programs address portions of this activity. Community involvement will be necessary for further implementation.
2B-19	Set standards and upgrade business signs within the HUV.	L			DCLU Local groups	DCLU believes the sign codes are adequate. Enforcement of these codes is on a complaint basis. DCLU has two sign code enforcement agents on staff to take complaints and respond.	Current programs address portions of this activity. Community involvement will be necessary for further implementation.
2B-19B	Develop and implement regulations that place restrictions on the size, style, and character of signage in the planning area as a means of improving the community image.	L			DCLU	The current code contains standards that balance the neighborhood's issues of aesthetics with a business' need to advertise. DCLU believes the current sign codes are adequate for new development. , however, this could be developed as a neighborhood specific design guideline. See response in D2.	Current programs address portions of this activity. Community involvement will be necessary for further implementation.

Additional Activities For Implementation

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Comment	City Action
Strategy 4: Protect and increase the viability and variety of the commercial areas in the business district by encouraging retention of existing, desired businesses and development of new desired ones.							
2B-20	Encourage the development of pedestrian-oriented shopping and new community service businesses within well-defined core area between NE 123rd and 130th Streets; 27th to 35th Avenues NE.	H			OED DCLU	<p>There are many potential ways to accomplish the intent of this activity. They include street designations that indicate appropriate uses, the existing Civic Core pedestrian overlay, recent landscaping and sidewalk improvements and many of the activities in the key strategies above.</p> <p>See OED response in D6 and D8.- Also, in some cases, C1 and C2 zoned properties may have to be rezoned to NC1, 2 or 3 in order to encourage a pedestrian-orientation for future development.</p> <p>Another option besides rezones might be a pedestrian designated zone. If that is the direction the neighborhood would like to take, DCLU would be happy to work with the neighborhood to implement a pedestrian designated zone. See response in 2A-1 related to future rezone.</p>	With community assistance, and implementation of the recommendations in the key strategies, OED and DCLU can implement this activity. DCLU will review 'potential' or 'future' rezone proposals when submitted, but not before 2000.
2B-21	Encourage development of businesses on side streets and friendly alleys, such as 30th and 33 Avenues NE, through Design Review and incentive programs.	M			DCLU OED	See OED response in D6 and D8 related to business recruitment and DCLU response in D2 related to design review and NDGs.	Current programs address portions of this activity through the existing design review program and city-wide guidelines. See response to activity #D2 above for City action on neighborhood specific design review guidelines. The neighborhood can implement this activity with assistance from OED and DCLU. See responses to activities D6 and D8 above.
2B-22	Through Design Review, require businesses with frontage on two streets, such as those on 30th Ave. NE, to develop an attractive and usable back entry.	H			DCLU	This activity could be encouraged through the development of neighborhood specific design guidelines. The Design Guidelines are prescriptive, however, and not something which can be required. See response in D2.	This activity will be considered as part of the sector work programs in the future as opportunities arise. . See response to activity #D2 above for City action on neighborhood specific design review guidelines. Community involvement will be necessary for further development

Additional Activities For Implementation

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Comment	City Action
							and implementation.
2B-23	Recognize that Lake City Way can more successfully host destination businesses, while 30th and 33rd Avenues NE can be the "back door" for local shopping needs.	H			SPO DCLU	DCLU's role is not clear here. If the neighborhood wants to establish a policy to direct future rezones, see DCLU response in 2A-1 related to future rezones. Otherwise, the neighborhood may want to think about translating this statement into a design goal and guideline. See response in D2 related to design guidelines.	This activity will be considered as part of the sector work programs in the future as opportunities arise. . See response to 2B-20
2B-24	Attract businesses that are family-oriented in terms of activities and business hours.	H			Local groups DCLU OED	Duplicate. See response in D7.	Community will take the lead on this activity. See activities D6, D7 and D8 above.
2B-25	Attract businesses that are family-oriented and cater to everyday living and business needs.	H			Local groups DCLU OED	Duplicate. See relevant responses in 2B-20, 2B-24, D6, D7, and D8.	This activity will be considered as part of the sector work programs in the future as opportunities arise. . Community involvement will be necessary for further implementation. See activities D6, D7 and D8.
2B-26	Attract businesses that provide more evening and weekend activities.	H			Local groups DCLU OED	See responses in D2, D6, D7, D8. This is a community activity.	Community involvement will be necessary for further implementation. See activities D6, D7 and D8.
2B-27	Encourage businesses that cater to pedestrian activity.	H			Local groups DCLU	See responses in D2, D6, D7, D8. This is a community activity. If rezones are to be proposed, careful analysis will be required. Contact DCLU for rezone information.	Community involvement will be necessary for further implementation.
2B-28	Develop Lake City side streets, such as 30th Ave. NE, 33rd Ave. NE, and NE 127th, as a local business working area.	L			DCLU SEATRAN	Duplicate. See response in 2B-21.	Neighborhood involvement will be necessary for further implementation.
2B-29	Encourage and support those businesses and industries that employ sound environmental practices.	H			SPU, SCL	SPU currently has several programs available: water conservation consulting and retrofits, recycling, drainage education, and community/environmental partnership programs. SPU continues to look for opportunities to improve these programs. SPU has no plans to establish new programs in this area. If the neighborhood has specific programs they would like implemented, please	Current programs address portions of this activity. Community involvement will be necessary for further implementation.

Additional Activities For Implementation

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Comment	City Action
						contact SPU.	
Strategy 5: Protect the viability of existing auto-oriented and auto-accessed business.							
2B-30	Encourage direct auto access businesses to locate along Lake City Way NE north beyond NE 130th St. and south beyond NE 123rd St.	L			SPO DCLU	Activities to recruit new businesses should involve OED. If the neighborhood is interested in pursuing rezones, see response in .	This activity will be considered as part of the sector work programs in the future as opportunities arise.
2B-31	Require new businesses to develop directly along sidewalks with parking beside, below or in back of the building.	H			DCLU	Options that the neighborhood might consider is a pedestrian designation in some places or rezoning parcels to Neighborhood Commercial. See response in 2A-1 related to future rezones.	This activity will be considered as part of the sector work programs in the future as opportunities arise. Community involvement will be necessary for further implementation.
2B-32	Preserve the two-way left turn lanes along Lake City Way from NE 95th to 123rd Streets and from NE 130th to 145th Streets, unless safety problems exist.	H			SEATRAN	SEATRAN will support two-way left turn lanes, except where safety problems exist.	Activity and community desires will be accepted and implemented.
2B-33	Preserve street parking along Lake City Way.	H			SEATRAN	SEATRAN will support street parking, except where safety problems warrant the installation of parking restrictions.	Activity will be accepted and implemented.
2B-34	Disallow installation of HOV lanes on Lake City Way. Consider transit lanes or transit queues where appropriate outside of the HUV.	H			SEATRAN	SEATRAN would support installation of HOV lanes on Lake City Way under some conditions, but not where it would require widening the right-of-way or restricting left turns into businesses, unless there was community input. SEATRAN will continue to work with the community to find ways to support the Seattle Transit Initiative, and continue to participate in the LCW multi-modal study.	Activity and community desires will be considered as projects along Lake City Way are developed, but the City will oppose HOV lanes only where it would require widening the right-of-way or restricting left turns into businesses.
Strategy 6: Encourage the development of an identity or “theme” for the HUV, to enhance its sense of place and uniqueness from other areas of the City and to lend visual continuity.							
2B-35	Develop a specific theme for the HUV to give an identity to the business core and support this identity with specific land use controls.	H			Local groups OED	Duplicate. See response in D8.	Activity will be assisted by OED. Community involvement will be necessary for further implementation. See activities D6, D7, and D8.
2B-	Develop Design Guidelines related to commercial properties that deal with	H			DCLU	This could be developed as a neighborhood specific design guideline. If the neighborhood has design goals it	Activity is currently being partially implemented through the existing

Additional Activities For Implementation

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Comment	City Action
36	storefront signs, billboards, sidewalk amenities, etc.					would like to see considered during Design Review, they might begin a process for developing those design guidelines with neighborhood match funds. Design Review will be required of all development that meets the City's thresholds. See response in D2.	design review program and city-wide guidelines. See response to activity #D2 above for City action on neighborhood specific design review guidelines. Further implementation will require community involvement. This activity will be considered as part of the sector work programs in the future as opportunities arise.
2B-37	Encourage landscaping within HUV.	H			Local groups	This is a community activity. The Land Use Code already requires landscaping of development whether or not a parcel is within an HUV. The Land Use Code currently contains requirements for landscaping which have been carefully balanced with other factors such as safety and security. However, neighborhood specific design guidelines can encourage the kind of landscape treatment the neighborhood envisions.	Current code requirements partially implement this activity. Further implementation will require that the community will take the lead on this activity.
2B-38	Provide care for existing landscaped public and private properties, especially in pedestrian-oriented areas.	H			local groups SEATRAN DPR	SEATRAN will continue to evaluate maintenance levels in relation to staff limitations, for landscaping in public right of way. DPR cannot spend public dollars on private property. DPR does this on their property to the extent possible given their limited resources.	Current programs partially implement this activity. For further implementation, the community will need to take the lead on this activity.
2B-39	Develop a Lake City entrance sign and attractive landscaping for all major entrances to our community.	M			Local groups SEATRAN	This is a community activity. Duplicate with "gateway" recommendation. See A44.	Community will take the lead on this activity.

Strategy 7: Establish a parking system for local businesses and/or residential use, retail shopping and cultural activities. Provide adequate, organized, aesthetically pleasing, and well-lit parking, which enables people to park once, and walk to perform several errands.

2B-40	Encourage the consolidation of off-street parking facilities through the development of pocket parking areas at regular intervals throughout the HUV and near high activity zones.	L			DCLU	The Land Use Code allows for shared parking and parking off-site by covenant in some cases. These arrangements can create administrative and enforcement challenges. If the neighborhood wants larger principal use facilities, they might consider evaluating appropriate locations for these structures.	Current programs address portions of this activity. Further implementation will require community initiative. This activity will be considered as part of the sector work programs in the future as opportunities arise.
2B-41	Improve on-street parking along key streets off Lake City Way.	M			SEATRAN	Community should identify desired improvements (additional / metered parking, reconfigured spaces,	The community will need to further develop this program to implement.

Additional Activities For Implementation

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Comment	City Action
						parking restrictions, etc.) and specific locations for SEATRAN to investigate.	This activity will be considered as part of the sector work programs in the future as opportunities arise.
2B-42	Promote joint use or shared parking located within the interior of larger blocks.	L			DCLU	See response in 2B-40.	Current programs address portions of this activity. Further implementation will require community initiative. This activity will be considered as part of the sector work programs in the future as opportunities arise.
2B-43	Develop parking management association to coordinate shared or multiple use off-street parking.	M			OED Local group	While this is a neighborhood-led activity, OED can provide technical assistance to the group in forming a Parking and Business Improvement Area (PBIA).	Activity will be implemented by OED.
2B-44	Develop relevant studies on Lake City parking issues, commercial property ownership and their future plans.	L			SPO Local group	While SPO is generally supportive of this strategy, the City has very limited resources available to complete parking studies for neighborhoods. The community is encouraged to apply for funding to complete a parking study. SPO and DCLU will be completing a parking study, as outlined in the Transportation Strategic Plan, that will look at some city-wide parking issues, including examining the effectiveness of existing parking requirements. The results of the study may inform a decision on parking in this neighborhood. SEATRAN is willing to work with the neighborhood and evaluate recommendations developed from a study.	This activity will be considered as part of the sector work programs in the future as opportunities arise. Community involvement will be necessary for further implementation.
2B-45	Require through Design Review that parking areas incorporate green spaces at regular and close intervals to provide attractive surface parking areas.	M			DCLU	The Land Use Code currently contains requirements for landscaping which have been carefully balanced with other factors such as safety and security. However, neighborhood specific design guidelines can encourage the kind of landscape treatment the neighborhood envisions. Parking lot landscaping is described in the neighborhood's plan and can be addressed as a part of design guidelines. See response in D2.	Activity is currently being partially implemented through the existing design review program and city-wide guidelines. See response to activity #D2 above for City action on neighborhood specific design review guidelines. Further implementation will require community involvement. This activity will be considered as part of the sector work programs in the future as opportunities arise.

Additional Activities For Implementation

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Comment	City Action
2B-46	Organize on-street parking supply within the HUV.	H			SEATRAN	More information is needed on how community would like parking organized and specific locations. Note, however, that changing existing parking can often be controversial because of access and proximity issues for local businesses. Working with local businesses and residents to find consensus on changes is an important first step that should be done by the neighborhood.	This activity will be considered as part of the sector work programs in the future as opportunities arise.
2B-47	Create regular "pocket parking" areas within easy walking distance of key HUV features.	H			OED	See response in 2B-40.	Current programs address portions of this activity. Further implementation will require community initiative. This activity will be considered as part of the sector work programs in the future as opportunities arise.
2B-48	Develop a parking analysis with specific proposals for parking facilities.	L			SPO Local group	See response in 2B-44. A parking study specifically for Lake City should be used to determine whether a parking structure is the most appropriate solution for parking problems in this neighborhood. In response to the number of parking structure proposals, the City is developing a process to provide the most effective parking management strategies for neighborhoods, including financing of parking structures.	This activity will be considered as part of the sector work programs in the future as opportunities arise. Community involvement will be necessary for further implementation.
2B-49	Restrict non-local parking to specific commercial areas.	H			SEATRAN Community	There are a number of strategies that the neighborhood can use to address non-local parking. Note, however, that changing existing parking can often be controversial because of access and proximity issues for local businesses. Working with local businesses and residents to find consensus on changes is an important first step that should be done by the neighborhood. One strategy that might work in this situation would be the establishment of a RPZ in areas where non-resident parking adversely impacts the area. Minimum criteria must be met in order to establish the RPZ. SEATRAN can evaluate specific areas identified by the community to determine if an RPZ is appropriate. If the neighborhood wants to pursue this, contact SEATRAN's neighborhood traffic program.	Current programs address portions of this activity. Program expansion will be reviewed by City departments. Community involvement will be necessary for further implementation.

Additional Activities For Implementation

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Comment	City Action
2B-50	Require high-density housing to provide adequate on-site, underground parking.	H			DCLU	Duplicate. See response in 2A-10.	Activity will not be implemented as it is currently written.
2B-51	Limit on-street parking where it conflicts with local, safe use.	L			SEATRAN	SEATRAN can evaluate potential parking restrictions at problem locations identified by the community. SPD believes that adding curbs, sidewalks, and better lighting will go a long way towards solving the implied safety problems. One problem that will be solved is that the sidewalks will more clearly demarcate the public right of way.	Current programs address portions of this activity. Community involvement will be necessary for further implementation. This activity will be considered as part of the sector work programs in the future as opportunities arise.
2B-52	Clearly mark and provide signage to destination parking areas.	M			SEATRAN local groups	Duplicate. See response in A23.	See A23
2B-53	Establish permit zones, especially around schools, to limit or sanction non-local parking as needed.	M			Community SEATRAN	See response in 2B-49.	See 2B-49
2B-54	Discourage non-locals from parking in neighborhoods while using regional transit.	L			SEATRAN SPO	See response in 2B-49 related to "non-local" parking. The Transportation Strategic Plan directs the City to investigate strategies to reduce impacts from commuters parking in the neighborhoods around Sound Transit light rail stations. The results of the study may be applicable to this neighborhood as Regional Express bus routes are implemented.	Lessons learned from the city's work on SAP may provide insight to assist in implementing this activity related to Regional Express Bus. Community involvement will be necessary for further implementation. Also, see 2B-49.
Strategy 8: Develop and implement Design Review Guidelines and other measures as a means to ensure consistent design quality.							
2B-55	Require all buildings to be built up to the sidewalk edge in the Civic Core area. Guide design of all development within HUV.	H			DCLU	See response in 2B-31. This is likely to require a rezone in the C1 and C2 zones. See response in 2A-1 related to future rezones.	See 2B-31.
2B-56	Provide direction for appropriate street amenities, signage, beautification, and compatible buildings.	H			DCLU	This is accomplished largely through the existing standards and Design Review process in the Land Use Code. Work within the ROW would be directed to other departments.	Current programs address portions of this activity. Program expansion will require community initiative. be reviewed by City departments. Also, see D2 above.
2B-	Provide the Design Review Board with	L-			Local	This is a community activity.	See C9 and D2 above.

Additional Activities For Implementation

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Comment	City Action
57	guidance related to the desires of the neighborhood.	ongoing			groups		
2B-58	Ensure the business and economic environment in the Core is designed to be physically attractive to new and old, character-filled businesses.	L-ongoing			DCLU	This is accomplished largely through the existing standards and Design Review process in the Land Use Code. Work within the ROW would be directed to other departments.	Current programs address portions of this activity. Program expansion will be reviewed by City departments. See D2.
2B-59	Create physical distinctions in design between public, semi-public and private areas. (See Plan)	L-ongoing			DCLU	See response in D2 related to design guidelines.	This activity will be considered as part of the sector work programs in the future as opportunities arise. See D2 above.
2B-60	Apply Design Guidelines to address development of Civic Core facilities and ensure that the Civic Core plan will complement and encourage nearby commercial development serving the larger community.	H			DCLU ESD Library Fire	Design Review of this project will involve the Seattle Design Commission, which advises the Mayor, City Council and other City officials in connection with environmental and design aspects of Capital Improvement Projects of the City. Also, see response in D2.	Activity will be implemented in part through the existing design review program. This activity will be considered as part of the sector work programs in the future as opportunities arise.

2C. Public Safety and Crime Prevention

Strategy 1: Create a Crime & Public Safety Council. Take action to bring together and coordinate the efforts of all concerned groups to improve crime prevention and public safety.

2C-1	Include on the Crime & Public Safety Council all organized neighborhood groups. Encourage organization of a new group within each neighborhood.	H			LCT DON SPD	While funding is limited, SPD is supportive of this activity and is interested in expanding to include either a Block Watch on each block or at a minimum a Block Contact. DON can assist with community organizing.	Current programs address portions of this activity. With community assistance, SPD and DON will implement this activity.
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Additional Activities For Implementation

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Comment	City Action
2C-2	Enhance citizen self-reliance in preventing crime through related skill building and involvement in specific activities (named in Plan).	M			Community SPD	SPD currently has a Residential Crime Prevention Coordinator and a Business Crime Prevention Coordinator that provide these services in the North District. SPD can continue to provide technical assistance to the neighborhood, but implementing this activity will require the neighborhood to become more involved in existing programs. The Coordinators can train residents in environmental design to prevent crime, how to be good observers/witnesses, and to report unfamiliar vehicles and people in their neighborhoods to police. Also, the neighborhood can continue to increase their involvement in block watch groups.	Current programs address portions of this activity. The neighborhood can implement this activity with assistance from SPD.
2C-3	Create education and training for residents and business owners in how to prevent, report and deal with specific crimes.	H			SPD LCT	SPD currently provides this service through the two crime prevention coordinators mentioned in 2C-1. In addition to the training provided for block watch groups, businesses should be trained in SPD's retail theft program, criminal trespass contracts, and how to report and prosecute fraud (check, credit card, and prescription).	Current programs address portions of this activity. With community assistance, SPD will continue implement this activity.
2C-4	Involve apartment owners and managers in drug activity prevention strategies, tenant screening training, and reporting of disruptive tenants.	H			SPD apt. owners	SPD currently provides training for landlords around these issues through the Community Service Officers in partnership with the Seattle Neighborhood Group. In addition, apartment owners and managers should be involved in solving problems such as abandoned cars, trash, and graffiti.	Current programs address portions of this activity. The neighborhood can implement this activity will assistance from SPD.
2C-5	Address crime hazards caused by any look of deterioration in the business district, gaps in business storefronts or look of abandonment.	H			LCT SPD DCLU	DCLU will continue to enforce the regulations for abandoned and derelict buildings. SPD as appropriate addresses these issues through the North Precinct's Community Policing Officers and the Crime Prevention Coordinators.	Current programs, including design review, address portions of this activity. Community involvement will be necessary for further implementation. See City actions regarding local design review guidelines in D2.

Additional Activities For Implementation

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Comment	City Action
2C-6	Plan and implement community activities that introduce, educate and celebrate cultural diversity and interests.	M			Local groups DON and all other City agencies ?	DON coordinates these types of activities through the Neighborhood Service Center managers. The NMF has funded numerous cultural/historic/diversity-related projects. The first step is for the neighborhood to define what they want to do and then put together a grant application. NMF staff are available to assist from start to finish.	Community will take the lead on this activity. The neighborhood can implement this activity with assistance from DON.
2C-7	Extend the residential Block Watch Program. Achieve 100% coverage.	M			Community SPD	SPD looks forward to working with the community to achieve this goal, and encourages the establishment of a Block contact on those blocks that are unwilling to be organized into a Block Watch.	Community will take the lead on this activity. The community can implement this activity will assistance from SPD.
2C-8	Create a Block Watch program for apartment buildings and businesses.	M			SPD	See response in 2C-7.	See 2C-7.
2C-9	Involve apartment owners and managers in drug activity prevention strategies.	M			SPD	SPD has a Landlord Training Program through the Community Service Officers program that can assist in the implementation of this activity. Also, see response in 2C-4.	Current programs address portions of this activity. Activity can be accomplished with assistance of SPD. Community involvement will be necessary for further implementation.
2C-10	Develop local problem-solving teams of both residents and business owners to work on crime-related problems.	M			Community SPD	SPD is supportive of this activity and to a degree as already begun this process through the Neighborhood Action Teams program and the organizing of Block Watches around identified problem areas.	Current programs address portions of this activity. The neighborhood can implement this activity will assistance from SPD.
2C-11	Involve Apartment Association in tenant screening training and reporting of disruptive tenants as a major tool for combating crime in residential areas.	M			SPD	See response in 2C-4 and 2C-9.	Current programs address portions of this activity. The can implement this activity will assistance from SPD.
2C-12	Encourage citizens to attend the Community Police Academy through advertising.	M			SPD	SPD is willing to work with the community to advertise the Community Police Academy.	The neighborhood can implement this activity with assistance from SPD.
2C-13	Educate the community about the interconnectedness of the drug problem.	L-ongoing			SPD Health community	SPD does not currently have a "drug education" program and would need additional resources to implement this type of program.	Community will need to take the lead for further implementation of this activity.

Additional Activities For Implementation

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Comment	City Action
2C-14	Develop a community juvenile offenders diversion group.	M			SPD	SPD currently has the Seattle Team for Youth program that is designed to work with at-risk youth, providing referrals to case managers. Involvement in a more extensive community juvenile offenders diversion program would not be possible under current funding. SPD's role in this type of program would need to be clearly defined prior to a commitment from the Department.	Current programs address portions of this activity. The neighborhood can implement this activity with assistance from SPD.
Strategy 2: Develop pedestrian corridors and key pedestrian streets to encourage "eyes on the street".							
2C-15	Maintain a clean and orderly appearance.	L-ongoing			Local groups	This is a community activity.	Community will take the lead on this activity.
2C-16	In addition to improved street lighting, improve night lighting around and beside buildings, along alleys, inside public spaces.	L-ongoing			SCL SPD	City Light has increased street lighting with its "saturation" lighting program and the North Neighborhoods will be completed by the end of 1999. SCL has a floodlight-leasing program available to private property owners who want additional lighting and the Lighting Design Lab can offer technical assistance on lighting options. It is SPD's observation that the business district is generally well lighted, but many residential neighborhoods are not. Of highest priority should be lighting 32 nd Ave. NE from NE 137 th to NE 145 th ; a multi-family area with a history of crime problems that would benefit greatly from improved lighting at night.	This activity is being implemented. Program expansion will be reviewed by City departments.
2C-17	Restructure on-street and off-street parking from disorder to order throughout planning area.	L-ongoing			SEATRAN SPD	Community should identify locations and specific problems for SEATRAN to evaluate. See 2B-46. For enforcement issues, note that significant increase in the need for more parking enforcement may require the addition of Parking Enforcement Officers. Parking and patrol officers respond to these situations when alerted by citizens. However, parking enforcement north of NE 125 has not been a priority for SPD's Parking Enforcement Unit. Conversely, the University District and other areas with a higher volume of traffic have been more demanding of, and thereby received, more attention from parking enforcement officers. However, Parking Enforcement can take appropriate action in any	This activity will need to be further developed by the neighborhood. See City Actions for activities 2B-41, 46, and 51.

Additional Activities For Implementation

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Comment	City Action
						area when requested.	
Strategy 3: Require use of design guidelines that emphasize Crime Prevention Through Environmental Design (CPTED)							
2C-18	Require all new buildings to have apartment windows facing the street.	H			DCLU	Neighborhood design guidelines can identify design elements desired for CPTED. See response in D2 regarding design guidelines.	This activity will be considered as part of the sector work programs in the future as opportunities arise. Regarding design review see City actions on activities D2, 2A8,9,11 and 2B 21, 22, 36, 45, 47, 56, 57, 58, and 60.
2C-19	Require each apartment unit have its windows facing in at least two directions to increase visibility of the unit's immediate neighborhood.	H			DCLU	See response in 2C-18.	This activity will be considered as part of the sector work programs in the future as opportunities arise.
2C-20	Require that all exterior and interior public spaces of multi-family buildings be well lit.	H			DCLU	See response in 2C-18 related to CPTED, and response in related to D8 lighting issues.	This activity will be considered as part of the sector work programs in the future as opportunities arise. Community involvement will be necessary for further implementation. Regarding design review see City actions on activities D2, 2A8,9,11 and 2B 21, 22, 36, 45, 47, 56, 67, 58, and 60.
2C-21	Require main entries to multi-family buildings be visible from the street.	H			DCLU	See response in 2C-18.	This activity will be considered as part of the sector work programs in the future as opportunities arise. Regarding design review see City actions on activities D2, 2A8,9,11 and 2B 21, 22, 36, 45, 47, 56, 57, 58 and 60.
2C-22	Place a top priority for sidewalks, curbs, gutters and street-side parking controls on multi-family housing units.	H			DCLU SEATRAN	See response in 2C-18 related to CPTED, and response in A7 and A18 related to amenities. Note that the requirements in the Street Improvement Manual related to new development will continue to be applied by DCLU and SEATRAN.	Current programs address portions of this activity. Program expansion will be reviewed by City departments. See City Actions for activities A7, 18, 34, 2B-10, 14, and 51.

Additional Activities For Implementation

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Comment	City Action
2C-23	Place a top priority on installation of night lighting on public sidewalks for multi-family housing developments.	H			SCL DCLU	Design Review takes into consideration the safety and lighting of new development on private property into consideration. DCLU will continue to apply the requirements in the Street Improvement Manual to new development. See SCL response in 2C-16.	Current programs address portions of this activity. Community initiative will be required for further implementation. Regarding design review see City actions on activities D2, 2A8,9,11 and 2B 21, 22, 36, 45, 47, 56, 57, 58 and 60 regarding curbs and gutters and See City actions on 2B-41, 46, and 51, regarding on-street parking.
2C-24	Provide on-site, underground parking for all multi-family housing units and mixed-use buildings instead of on-street parking. (Dup.)	H			DCLU	See response in 2A-10.	Activity will not be implemented as it is currently written. See City action for activities 2A-10, 2B-50.
2C-25	Require private developers to install curbs, gutters, sidewalks and street and human-scale sidewalk lighting as part of any multi-family development.	H			DCLU	New multi-family development in certain zones is subject to design review that takes into account many of the items in this activity. DCLU will continue to apply the design review process, and the requirements in the Street Improvement Manual to new development. Also, see response in D2 related to design guidelines.	Current programs address portions of this activity. Program expansion will be reviewed by City departments.
2C-26	Increase police patrols throughout multi-family areas during the night.	H			SPD	SPD does patrol these areas when time permits. Any increase of patrols may require an increase of officers. Additionally, if the multi-family areas are developed so that they are clustered around private driveways, SPD is not able to patrol this type of area. One method for addressing this activity would be through the block watch program.	Current programs address portions of this activity. Program expansion will be reviewed by City departments. Additional resources will need to be secured to implement this activity.
2C-27	Encourage development of ground accessible units.	L-ongoing			DCLU	DCLU agrees in principle that obstacles should be removed from the Land Use Code. As part of the implementation of the Mayor's Housing Action Agenda, a number of code amendments have been adopted. Further analysis of obstacles to development of ground-related housing will be undertaken.	Current programs address portions of this activity. Program expansion will be reviewed by City departments.

Additional Activities For Implementation

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Comment	City Action
2C-28	Improve the image and appearance of Lake City to reduce opportunity for crime problems. (Dup.)	L-ongoing			Local groups	This is a community activity.	Community will take the lead on this activity.
2C-29	Interact with the Design Review Board as design relates to safety issues.	H			Local groups	This is a community activity.	Community will take the lead on this activity.
2C-30	Identify and correct community physical features that aid or encourage criminal activity.	L-ongoing			Local groups	This is a community activity.	Community will take the lead on this activity.
2C-31	Consult with SPD in design of new developments.	H			DCLU SPD	SPD can work with individual apartment owners and developers providing both security and CPTED recommendations. DCLU - The Citywide Design Review Guidelines were developed with the participation of SPD and with the guidance of the CPTED principles.	Current programs address portions of this activity. Program expansion will be reviewed by City departments.
Strategy 4: Identify sites that cause or contribute to crimes. . Implement measures to eradicate specific crime problems . . . Create an atmosphere of safety. . .							
2C-32	Work with the SPD Vice Department and the TASKFORCE to inventory sites that contribute to crime.	M			SPD LCT community	SPD is currently involved in NATS and will continue to address identified problems. See response in 2C-2 related to SPD programs, and response in related to 2C-7 related to Block Watch.	Current programs address portions of this activity. The neighborhood can implement this activity with assistance from SPD.
2C-33	Map areas of crime concern based on criteria describing situations that cause problems for personal safety and criminal activity.	ongoing			SPD community	SPD is willing to provide assistance on this activity. See response in 2C-32.	The neighborhood can implement this activity with assistance from SPD.
2C-34	Mitigate conditions in apartment areas where buildings are long, narrow and perpendicular to the street with no residential windows to view street activities.	M			Property owners SPD DCLU	SPD can work with individual apartment owners and developers providing both security and CPTED recommendations. Any design requirements for this type of development would need to be incorporated in design guidelines administered by DCLU.	Community will take the lead on this activity. This activity will be considered as part of the sector work programs in the future as opportunities arise.
2C-35	Identify apartment areas that are so distant from public amenities and social services that youth hang out in the street. Provide appropriate social services and youth outreach.	M			LCT block watches HSD	A new residents group, organized at the end of the Neighborhood Power Project (1998), is addressing assessments to discover how to improve recreational opportunities for youth. DON is working with this group. HSD supports this activity.	Activity is currently underway. Community will take the lead on this activity.
2C-	Rectify conditions in apartment areas that are not served by sidewalks,	M			SEATRAN SPD	TASKFORCE, and block watches are working with SPD staff to identify specific areas. SEATRAN funding for	This activity will be considered as part of the sector work programs in

Additional Activities For Implementation

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Comment	City Action
36	adequate street lighting and orderly on-street parking against the curb (where there are curbs).					these types of improvements is very limited; however SEATRAN looks for opportunities to make pedestrian improvements on all streets. See response in 2C-16 related to lighting programs.	the future as opportunities arise.
2C-37	Improve lighting and supervision of large commercial parking lots to deter criminal behavior.	M			DCLU	Design Review takes into consideration the safety and lighting of new development on private property.	Current programs address portions of this activity. Program expansion will be reviewed by City departments.
2C-38	Light service sides of businesses and apartments that currently have inadequate lighting and street visibility.	M			SCL community	City Light has increased street lighting with its "saturation" lighting program and the North Neighborhoods will be completed by the end of 1999. SCL has a floodlight leasing program available to private property owners who want additional lighting and the Lighting Design Lab can offer technical assistance on lighting options.	This activity will be considered as part of the sector work programs in the future as opportunities arise. Further implementation will require community involvement.
2C-39	Correct conditions in public spaces that have poor visibility from the street.	H			DPR community	The community needs to clarify how DPR can assist in this activity.	This activity will need to be further developed by the neighborhood.
2C-40	Require video surveillance of locations of known criminal activity. Develop a local Policing Center where residents, business people and the SPD can meet to work on problems.	M			SPD	The new Community Policing storefront planned for the NSC at NE 125 and 28 Ave. NE should include sufficient facilities for patrol officers to complete reports and do other police work relevant to the area (computers, forms, a desk, and telephone). This would encourage neighborhood officers to remain in the district rather than returning to the North Precinct station.	This activity will be considered as part of the sector work programs in the future as opportunities arise.
2C-41	Encourage and train community volunteers to assist the SPD with priority projects in the community.	L			LCT SPD block watch	SPD is supportive of this type of community involvement and is willing to work with the community to insure that it occurs.	Community will take the lead on this activity. Activity can be accomplished with assistance of SPD.
2C-42	Provide continued vigilance by the TASKFORCE.	L			LCT	This is a community activity.	Community will take the lead on this activity.
2C-43	Develop a community program to report drug activity as soon as it is seen.	L			LCT SPD	This is a community activity. SPD is supportive of this type of program and is willing to work with the community to insure that it occurs.	Community will take the lead on this activity. Activity can be accomplished with assistance of SPD.
2C-	Provide more patrol car visits.	H			SPD	SPD has a limited number of patrol officers working in any area at any given time and since most of a patrol	Current programs address portions of this activity. Additional resources will

Additional Activities For Implementation

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Comment	City Action
44						officer's time is directed by dispatch to calls coming into 9-1-1 it is not possible to commit to providing "more Patrol car visits" without adding additional officers. When available, officers will provide this service.	need to be secured to implement this activity.
2C-45	Lobby to enact legal measures to take profits out of drug dealing.	L			Local groups OIR	This is a community activity.	Community will take the lead on this activity. OIR will consider adding this item to the city's legislative agenda.
2C-46	Clean up, paint-out graffiti within 24 hours	Ongoing			LCT SPD	SPD has an ongoing program. Contact the department for more information or to report problems.	Current programs address portions of this activity.
2C-47	Require demolition of condemned structures within 3 months of condemnation.	M			DCLU	DCLU is aware of a number of vacant buildings in this area and is following them closely. If the neighborhood has specific complaints, they should be forwarded to the department. Currently the period from abatement to demolition averages three months or less. Abatement requires either landowner consent or a state supreme court order. The court order requires such things as demonstration of several years of noncompliance, significant devaluation of structure, and imminent public danger. DCLU follows up immediately on vacant building complaints to start the clock ticking on issues of noncompliance. This recommendation would require changes in state law before changes in City policy.	Current programs address portions of this activity.
Strategy 5: provide effective levels of police protection and enforcement throughout the planning area							
2C-48	Develop a partnership with the Police Department. (A partnership is in place. However, it is largely limited to the business district. This refers to expanding the partnership throughout the planning area.)	H			LCT SPD	SPD is willing to work with the community to develop this partnership. In addition to the business community there are a number of Block Watches in this community. Jointly SPD and the community can work to bring these community members into a more identified partnership.	Current programs address portions of this activity. Community will take the lead on this activity. Activity can be accomplished with assistance of SPD.
2C-49	Ensure regular visible police presence in all areas of the community, more frequently in "areas of concern".	H			SPD LCT	It is not possible to "ensure regular Police presence" in any community due to the nature and need for officers to respond to 9-11 calls covering a large geographical district. When available officers do try to spend time in identified problem areas.	Current programs address portions of this activity. Additional resources will need to be secured to implement this activity.

Additional Activities For Implementation

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Comment	City Action
2C-50	Ensure speed limits are enforced.	H			SPD	SPD supports this activity. Present staffing is not sufficient to accomplish this enforcement on more than an occasional basis because competing commitments make it difficult to provide routine frequent coverage to all neighborhoods at the same time.	Current programs address portions of this activity. Additional resources will need to be secured to implement this activity.
2C-51	At problem intersections, mount cameras on traffic stop to catch offending drivers threatening pedestrian safety. Implement measures to correct speeding or pedestrian visibility problems.	L			SPD SEATRAN	The City of Seattle does not currently use photo radar as a tool for enforcement. However, the community should identify specific intersections experiencing problems. SEATRAN will investigate for possible alternative improvements. Given limited funding, the neighborhood may need to consider a NMF grant to implement this activity.	The City does not plan to mount cameras as proposed. The intent of the activity can be accomplished with assistance of SEATRAN.
Strategy 6: Provide the highest levels of fire protection							
2C-52	Ensure the local fire station has adequate equipment to protect the community.	H			SFD	The Fire Department is currently conducting a citywide study of Fire facilities and response times, and will report recommendations to City Council in 1999.	Activity is currently being studied.
2C-53	Upgrade fire fighting capacity and facilities to meet growth anticipated over next 15 years.	H			SFD	The Fire Department supports this activity.	Activity is currently being studied.
2D. Design Review Guidelines							
Strategy 1: Develop and implement neighborhood design review guidelines for the North Neighborhoods' planning area							
2D-1	Develop neighborhood design review guidelines. (Guidance is developed in the Plan)	H			DCLU	Duplicate activity. See D2.	This activity will be considered as part of the sector work programs in the future as opportunities arise. Regarding design review see City actions on activities D2, 2A8,9,11 and 2B 21, 22, 36, 45, 47, 56, 57, 58, and 61.
2D-2	Repeal "sunset" in March 1998 Amendments to Design Review Program so that mandatory design review continues to be required of all commercial properties within the Planning Area that meet SEPA	H			DCLU Local community	The requirement for Design Review of development in C1 and C2 zones within this planning area holds until June 30, 1999. Continuation of design review throughout the planning area is being considered with adoption of the neighborhood plan.	Consider continuation of design review throughout the planning area with neighborhood plan adoption.

Additional Activities For Implementation

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Comment	City Action
	thresholds. (In other words, the planning area not the Urban Village boundaries should be the design review area.) This is a critical part of the Plan's validation and essential to the Plan's success.						

2E. Human Services

Strategy 1: Connect service providers to communication network and encourage coordination between compatible businesses.

2E-1	Develop, publish, and distribute a service provider's directory for the North Neighborhoods' planning area.	M			DON HSD community	DON can work with HSD to coordinate with other departments including City Light, SPU and SPD (crime prevention) to develop a network directory. It is unclear what type of directory the neighborhood is looking for. If it is a directory or inventory of service providers, this is very feasible and HSD is willing to assist in an advisory capacity. If it concerns creating a technology network, HSD cautions that this is very cost intensive. Neighborhood Matching Funds are a possibility for these types of projects.	The neighborhood can implement this activity with assistance from DON.
2E-2	Encourage co-location of senior and child day care facilities.	L			HSD community	HSD is supportive of this approach in general, and is willing to work with the community on specific ideas.	HSD will work with community to further develop this activity.

Strategy 2: Work to expand or develop programs and services needed by a diverse population

2E-3	Inventory available social services for the young and senior citizens of the planning area.	TDB			HSD community	HSD supports this recommendation, but lack sufficient resources to complete this activity entirely on its own. Community partnerships will be critical.	Community will take the lead on this activity. HSD can assist with this activity. Additional resources will need to be secured to implement this activity.
2E-4	Evaluate the need for additional services.	TBD			HSD community	See response in 2E-3.	Community will take the lead on this activity. HSD can assist with this activity. Additional resources will need to be secured to implement this activity.

Additional Activities For Implementation

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Comment	City Action
2E-5	Provide needed facilities and services as identified (e.g., a senior and/or teen center).	TBD			HSD community	The neighborhood will need to more clearly define this activity. However, in concept, HSD supports this recommendation. However, HSD lacks sufficient resources to complete this activity entirely on its own. Community partnerships and creative financial approaches will be critical.	Community will take the lead on this activity. HSD can assist with this activity. Additional resources will need to be secured to implement this activity.
2E-6	Encourage development of social services based on identified need through use of incentive packages.	TBD			HSD community	See response in 2E-5.	Community will take the lead on this activity. HSD can assist with this activity. Additional resources will need to be secured to implement this activity.
2E-7	Advertise and promote available programs. (See Plan for details.)	TBD			DON	Please clarify what programs are being referenced. If these are DON programs, they are already advertised. DON is interested in any suggestions about improving how they advertise their own programs.	This activity will need to be further developed by the neighborhood. This activity will be considered as part of the sector work programs in the future as opportunities arise.
2E-8	Improve services to non-English speaking citizens.	TBD			DON	See response in 2E-5 and 2E-6.	This activity will be considered as part of the sector work programs in the future as opportunities arise.
2E-9	Implement and/or promote literacy assistance from volunteers at the Lake City Library.	TBD			SPL	The City supports this activity and some programs are already in place. Please contact your local Librarian who conducts programs meeting these needs. Additional programs may be eligible for Neighborhood Matching Fund funds.	Activity is being implemented.
2E-10	Develop local employment services, including a job bank.	TBD			OED DON	Duplicate. See responses 2E-14 below.	Current programs address portions of this activity. Program expansion will be considered by City departments.
2E-11	Provide collection bins for recycling of glass and plastics at visible, central locations.	TBD			SPU King County	King County handles recycling services. The City will bring the North Neighborhood's recommendations to King County and work with them as appropriate.	This activity will be considered as part of the sector work programs in the future as opportunities arise.

Additional Activities For Implementation

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Comment	City Action
Strategy 3: Provide youth with lawful, constructive activities							
2E-12	Renovate Teen Center at Meadowbrook and develop effective programming	H			DPR	DPR appreciates the support of the community and is interested in expanding its teen programming. The Garfield Teen Life Center is a program recently developed by the department which DPR hopes to replicate in other areas when the programming is established and funding is available.	This activity will be considered as part of the sector work programs in the future as opportunities arise.
2E-13	Connect the high school volunteer coordinators for student public service to the community communication network	L			SSD	SSD staff can assist in the implementation of this activity. Contact the District's School-To-Work Director or the Information Services department. The NSC can provide additional coordination and implementation.	With neighborhood assistance, SSD can implement this activity.
2E-14	Develop a Lake City Job Bank	L			OED ESD DON Lake City Chamber	The Seattle Jobs Initiative can work with low-income individuals in Lake City who are seeking jobs. In addition, SJI can work with Lake City businesses who can offer jobs to Seattle residents that pay at least \$8 an hour plus benefits. Also, DON can assist in working with other implementors.	Current programs address portions of this activity. Program expansion will be reviewed by City departments.
2E-15	Determine the best location(s) and develop a Teen Center(s) with after school and evening programs for youth.	H			DPR community	This is a community-initiated activity. DPR can support community NMF application. This may be accomplished through activity 2E-12. Refer to 2E-12.	This activity will be considered as part of the sector work programs in the future as opportunities arise.
2E-16	Develop a family-oriented skateboard park, modeled after the one in Ellensburg, near the Civic Core.	L			DPR	DPR is supportive of this concept. An appropriate location would need to be found and funding for acquisition, design, and development secured.	This activity will be considered as part of the sector work programs in the future as opportunities arise.

Additional Activities For Implementation

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Comment	City Action
2F. Community Networks							
Strategy 1: Formalize and publicize a comprehensive community network. (This is not about an electronic network per se)							
2F-1	Require all City departments and agencies to invite the local community council to co-host any public meeting held within the boundaries of that community council.	H			DON City Council	Meetings held by City departments are subject to 'open meeting' laws. However, not all meetings (such as meetings with City departments and individual property owners/businesses/non-profit groups) are publicly advertised. The neighborhood will need to clarify which meetings they are referring to. Nonetheless, DON would be willing to work with the community by taking the lead in organizing meetings inviting departments and agencies to meet with various community groups. DON will coordinate with all planning areas and communicate activities to the North Neighborhood Council. Also, DON supports the intention behind this activity, which seems to be increasing local awareness and involvement in City projects/issues.	Activity will be accomplished when appropriate with assistance of DON.
2F-2	Require adequate notice (not less than 30 days) of any public meetings, including agendas of same.	H			City Council	This activity is broadly defined and difficult to implement. The current policy is two weeks. Thirty days would be very difficult as it takes up to 4 weeks for a bulk mailing.	Current programs address portions of this activity. Program expansion will be reviewed by City departments.
2F-3	Create if necessary, and publish and publicize the City's notification protocol for public notices, meeting announcements, program information dissemination, etc.	H			City Council	This activity will be forwarded to the City Clerk for consideration.	Current programs address portions of this activity. Program expansion will be reviewed by City departments.
2F-4	Expand the Block Watch program to serve as a conduit for other community communication needs.	M			SPD	SPD looks forward to working with the community to achieve this goal.	The neighborhood can implement this activity with assistance from SPD. See City actions for activities 2C-1, 2, 3, 7, 8, 10, 35, 36, 41, and 48.
2F-5	Publish a directory showing areas of interest and responsibility, methods of communication and purpose/objectives of each community organization.	L			Community	The Neighborhood Matching Fund has supported similar projects.	Community will take the lead on this activity.
2F-6	Coordinate communication efforts so similar messages are conveyed via various media.	M			Community	This is a community activity.	Community will take the lead on this activity.

Additional Activities For Implementation

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Comment	City Action
2F-7	Re-invigorate the North District Council.	H			Community DON	DON supports this recommendation. Community may work with the Neighborhood Service Center Coordinator to collaboratively implement.	The community can implement this activity with assistance from DON.
2F-8	Create a community stewardship organization whose members represent both residents and businesses in the area.	H			Community	This is a community activity.	Community will take the lead on this activity.
2F-9	Create a Lake City Arts Council.	M			Community	This is a community activity.	Community will take the lead on this activity.
2F-10	Provide a centralized, accessible and modern community center/gathering space.	H			ESD	This recommendation is integrated into the Phase 1 development of the expanded Lake City Library. See Civic Core section.	Activity is being implemented/studied by Library and ESD.
Strategy 2: Create a strong sense of community and individual involvement and responsibility for the good of the community.							
2F-11	Create pleasant gathering places that encourage interactions.	L			Community DPR	Specific recommendations are made and responded to in previous responses.	Community will take the lead on this activity.
2F-12	Plan periodic community events.	ongoing			DON Community	Community organizations are doing this now. City Light's Neighborhood Power Project set an example in 1998 for collaboratively developing community events with community groups. DON can serve as a clearing house to help City agencies "match up" with community groups and visa versa.	Community will take the lead on this activity. Activity can be accomplished with assistance of DON.
2F-13	Perform outreach efforts and modify plans.	ongoing			Community	This is a community activity.	Community will take the lead on this activity.
2F-14	Encourage and promote regular neighborhood trash patrols on busy street corners or often-polluted areas.	ongoing			SPU community	SPU, through the Community Environmental Partnerships Team, has a number of programs that can help community businesses and community groups develop regular clean-ups.	Current programs address portions of this activity. This activity will be considered as part of the sector work programs in the future as opportunities arise.

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