



## Seattle Children's Standing Advisory Committee

MIMP & Growth Updates FINAL

March 29, 2022



Seattle Children's®



# 2021 Major Institution Master Plan (MIMP) Annual Report Highlights

# 2021 MIMP Highlights

---



- 0 new square feet constructed in 2020
- Forest B construction was completed, estimated opening in Spring/Summer 2022 (328,917 square feet committed in MIMP Phase 2)
- Continuing to invest and design programs to meet our Commute Trip Reduction (CTR) goal -- 30% drive alone rate by 2030
- Withdrew the MUP for Phase 3 (Project Copper)

Building	Square Feet
2010 SQFT	~860,000
Forest A	327,856
Forest B	328,917
SQFT Remaining for Future Development	598,076
Total SQFT Allowed in MIMP	2.125 M

# 2021 MIMP Highlights – Projects Within Existing Space

---

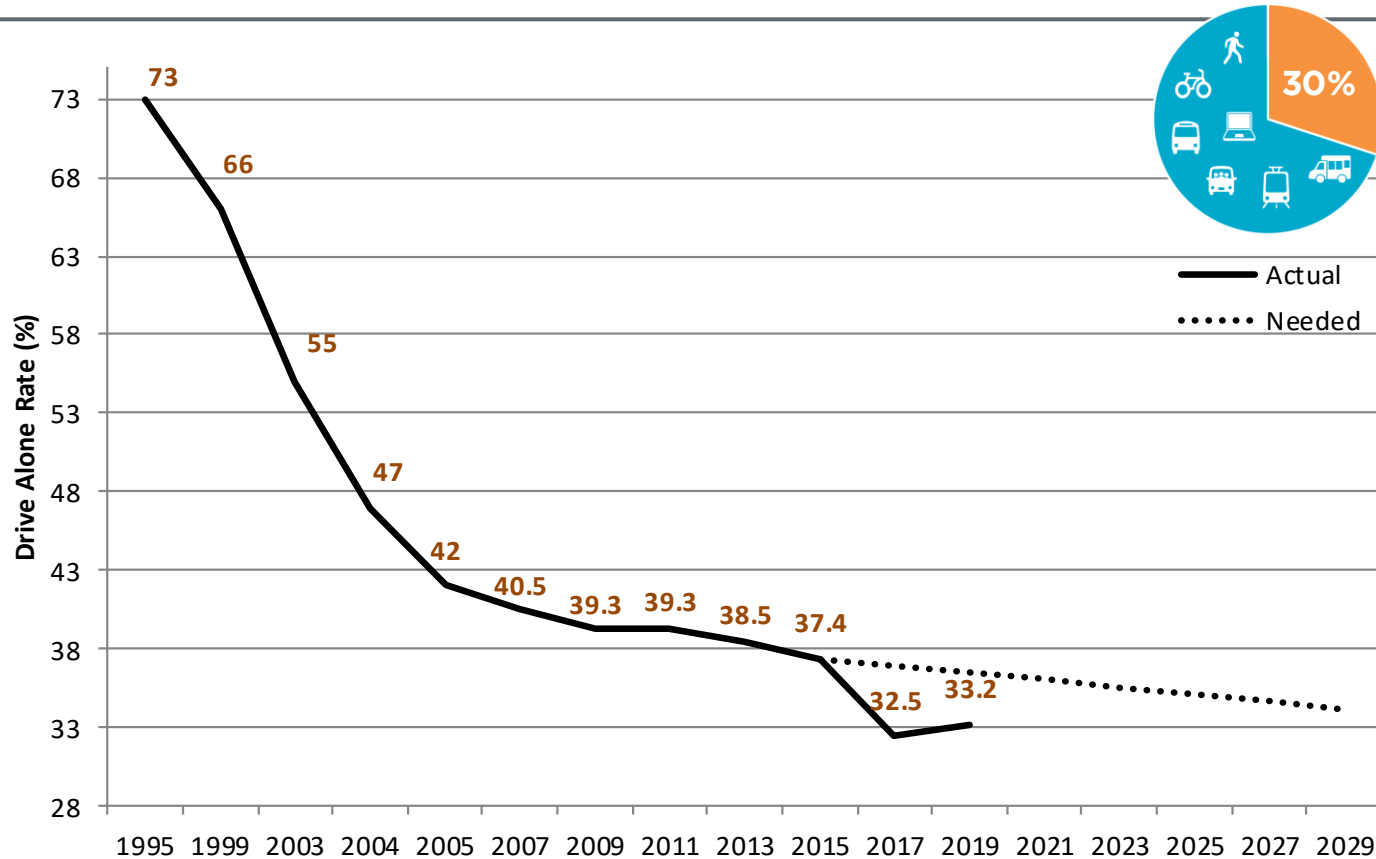


Focused on replacement of infrastructure and aging equipment, such as:

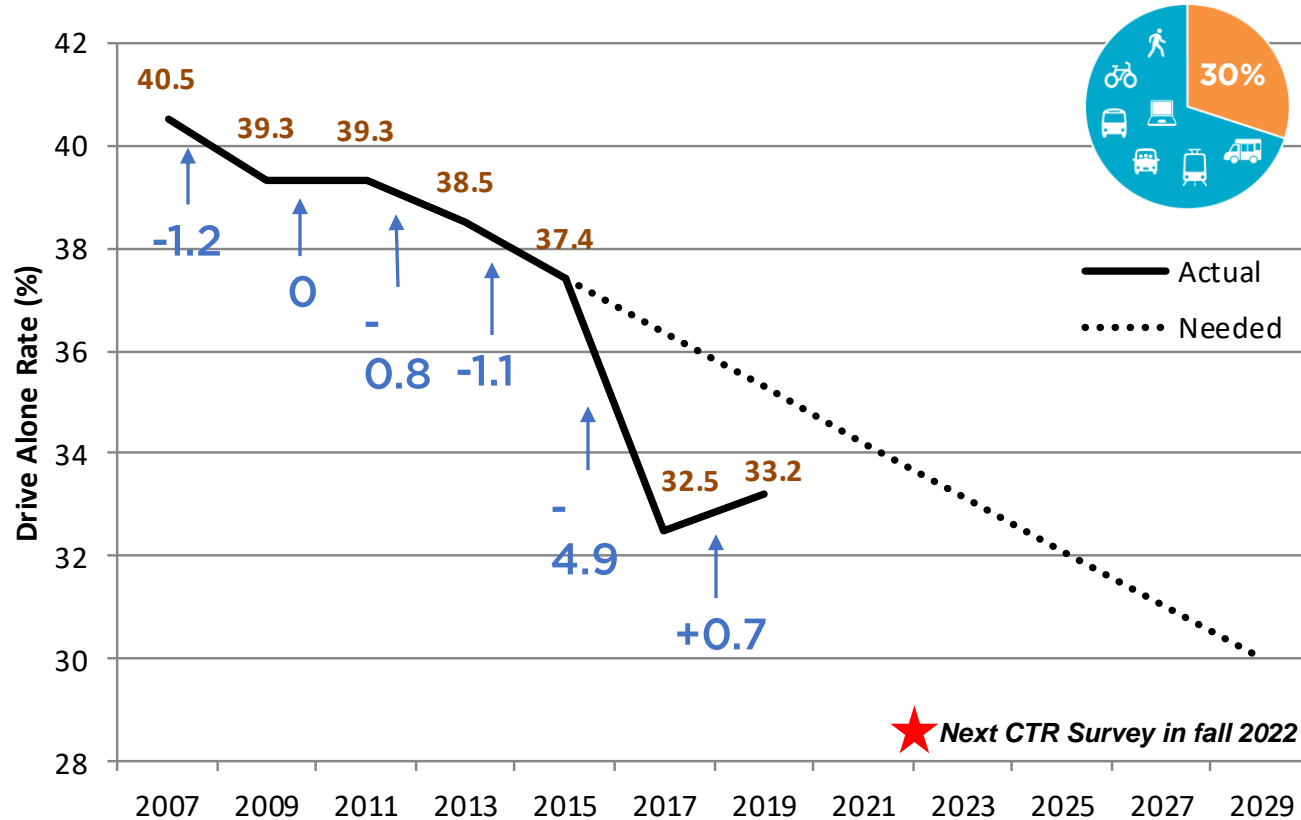
- River 6 Dialysis Outpatient Unit
- Air Handling Units
- Radiology Equipment
- Frog Elevator Modernization
- Eagle Elevator Modernization

*\*For specific projects, see Annual Report*

# Hospital - Historic Drive Alone Rates



# Transportation - Performance to MIMP Defined Drive Alone Goal of 30% by 2030



# Seattle Children's 2021 Transportation Changes

---



- In 2021, Children's implemented SC@Work which formalized teleworking, aka remote work.
  - Pre COVID-19 ~500 employees worked remote each day.
  - Today ~2,350 employees are enrolled in SC@Work and work remote at least 3 days a week, with two days onsite.
- Approximately 1,500 employees based in NE Seattle were relocated to our downtown Seattle offices; today, a higher proportion of staff based at the hospital are clinical.
- Children's implemented transportation benefits changes in 2021 to realign our transportation benefits eligibility (example: teleworkers are no longer eligible for a commute bonus).

# Link Light Rail and Metro Transit Improvements

---



## **Metro Transit North Link Restructure**

- New route 31/32 improved transit to Hospital started in Oct. 2021
  - Peak service approximately every 8 minutes at peak
  - Connects to Brooklyn station for regional connectivity
  - Children's working with Metro Transit to refresh transit stop loop on campus on NE 45<sup>th</sup> Street
    - Improved lighting and accommodating two buses at same time by moving a bus stop flag
    - Phase 2 work pending to improve bus turning radius in the loop

## **Link Light Rail Extensions**

- Brooklyn Station in U-District, Roosevelt Station, Northgate Station opened in Oct. 2021
- East Link opens 10 new stations in 2023; Lynnwood Link opens four new stations in 2024



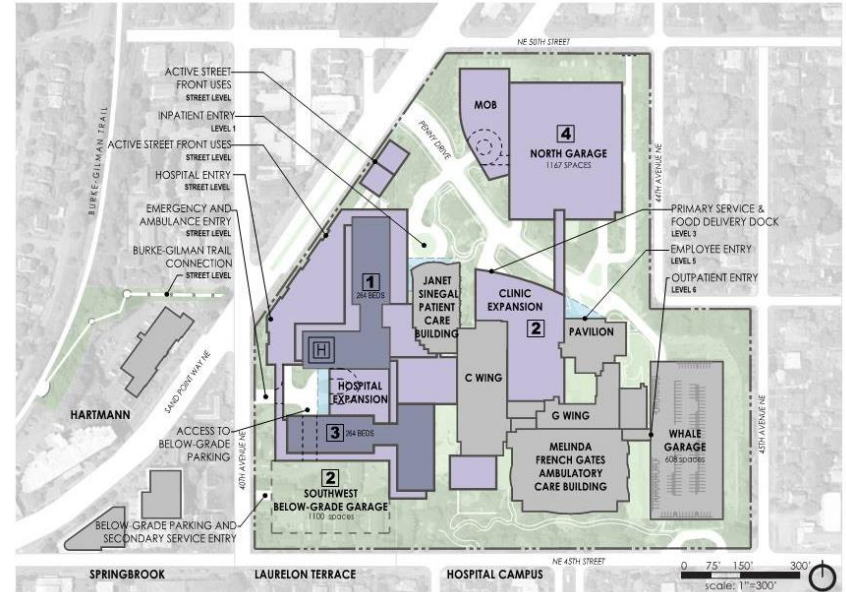


# Growth Updates

# Seattle Children's MIMP SQFT Approved in 2010



- Major elements envisioned:
  - Two Inpatient Bed Towers
  - Acute Care Expansion
  - Clinical/Surgical Expansion
  - Administrative Expansion
  - Parking
- To meet our most pressing patient needs, Seattle Children's puts projects forward one at a time through the MUP process with the City



# Seattle Children's is Growing to Meet the Needs of Patients and Families in the Region

---



- With over 45 regional and outreach clinics, and over 60 pediatric specialties, Seattle Children's serves the largest geographic service area of any children's hospital in the country – Washington, Alaska, Montana and Idaho (WAMI).
- Seattle Children's continues to experience growing demand from patients who need the unique and highly specialized services we provide.
- Meeting the needs of the children we serve requires physical growth in many different areas.

## Strategic Growth Areas:

---

- Community Health (Odessa Brown Children's Clinic - Othello)
- Acute Care (Building Care)
- Outpatient Mental Health Care (Luna)
- Surgical Capacity
- Inpatient Beds

# Most Pressing Growth Priorities

---



## Inpatient Beds:

- Seattle Children's is regularly **exceeding target occupancy** for our acute care beds.
- Growth at Seattle Children's is due to **increasing chronic conditions among children** and the **closure of small inpatient pediatric units** in community hospitals.
- Complex care, and advances in treatment allowing children to live longer, have led to **increases in length of patient stays** in the hospital requiring more inpatient bed capacity.

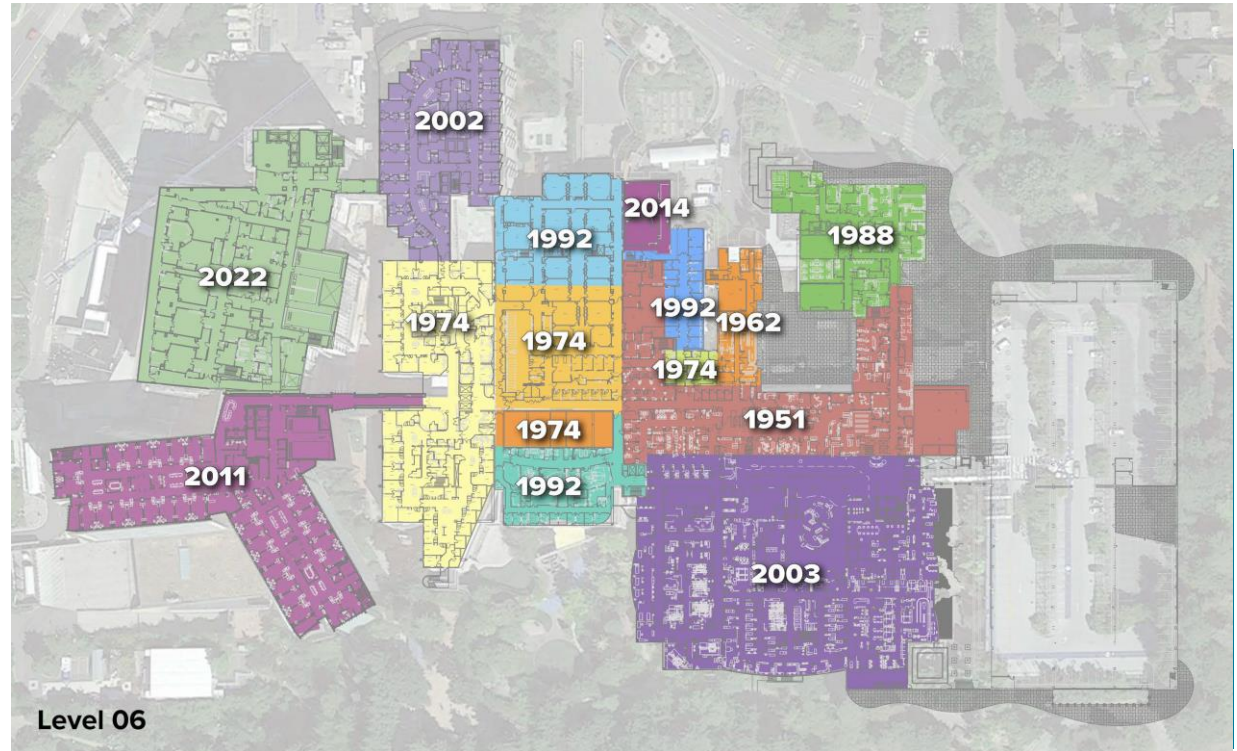
## Surgical Capacity:

- Over the last several years, **Operating Rooms** at the Bellevue Surgery Center and the Laurelhurst campus are **running at near maximum capacity**.
- Even with recent operational improvements within our existing facilities, **Seattle Children's does not have the capacity it needs to care for our surgical patients**.
- We are the **only pediatric complex care provider in the entire WAMI region**, it is critical that we have capacity to treat the children who need us.

# Opportunities of Growth



- Modernize our facilities to support new technology and new models of care.
- Necessary replacement of buildings and infrastructure.
- Prioritizing the highest patient needs in our building projects.



# Seattle Children's Building Projects

---



## Building projects under construction:

- **Community Health: Odessa Brown Children's Clinic Othello** – Opened March 7, 2022 (outside MIMP boundaries)
- **Acute Care: Building Care** – Opening in Spring/Summer 2022; Permanent helipad will open around the same time
- **Outpatient Mental Health Care: Project Luna** – Opening in 2022 (outside MIMP boundaries)

## Projects currently under consideration:

- **Inpatient Beds: Forest C** – Master Use Permit (MUP) process to begin this fall
- **Surgical Capacity Expansion: Project Copper** – MUP withdrawn

# Odessa Brown Children's Clinic – Othello

---



# Forest B (Building Care) - Rendering





# Project Luna – Autism & Outpatient Behavioral Health

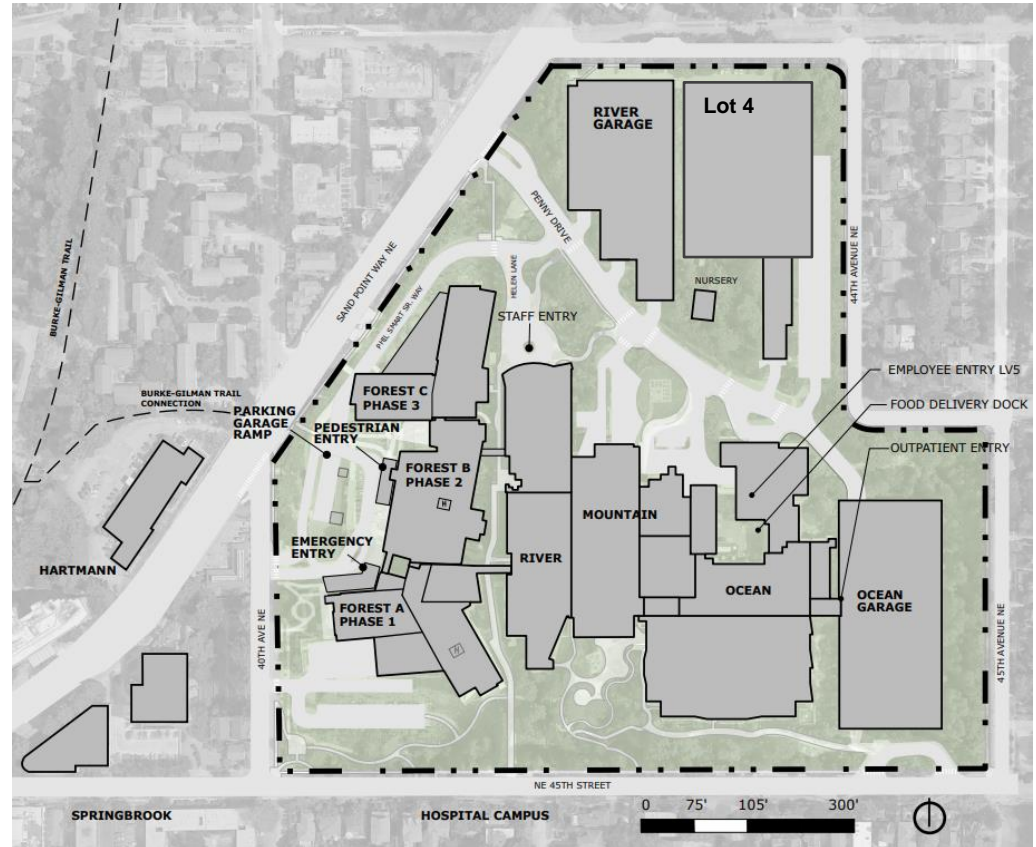


*Existing 70<sup>th</sup> and Sand Point Way building, lobby and playground*

# Next Steps



- Winter/Spring 2022– SAC meetings to review Forest C plans
- Spring 2022 – Forest B (Building Care) Opening
- We will continue to update the SAC on any other future development plans within the MIMP as our plans are confirmed





Any Questions?



Olivia



**Seattle Children's**<sup>®</sup>  
HOSPITAL • RESEARCH • FOUNDATION

Hope. Care. Cure.<sup>™</sup>