

Office of Arts and Cultural Affairs

Michael Killoren, Director

Contact Information

Department Information Line: (206) 684-7171

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/arts/>

Department Description

The mission of the Office of Arts and Cultural Affairs (OACA) is to promote the value of arts and culture in communities throughout Seattle. The Office promotes Seattle as a cultural destination and invests in Seattle's arts and cultural sector to ensure the city has a wide range of high-quality programs, exhibits, and public art. The Office has four programs, including: Public Art, Civic Partnerships, Community Development and Outreach, and Administrative Services; and three funding sources: General Subfund, Arts Account, and Municipal Arts Fund.

The Public Art Program integrates artists and the ideas of artists in the design of City facilities, manages the City's portable artworks collection, and incorporates art in public spaces throughout Seattle. The program is funded through the One Percent for Art ordinance, which requires that eligible City capital projects contribute one percent of their budgets to the Municipal Arts Fund for the commission, purchase, and installation of public artworks.

The Civic Partnerships Program offers technical assistance and invests in cultural organizations, youth arts programs, individual artists and community groups to increase residents' access to arts and culture, and to promote a healthy cultural sector in the city. Funding for the program comes from the General Subfund and the Arts Account, a fund established in order to reinvest 20% of the City's admission tax revenues in arts and culture.

The Community Development and Outreach Program promotes Seattle's arts and culture community through annual award programs by hosting arts exhibits and performances at City Hall, coordinating annual forums, and by developing communication materials that promote Seattle as a "creative capital." Funding for the program comes from the General Subfund.

The Administrative Services Program provides executive management and support services for the Office, and supports the Seattle Arts Commission, a 15-member advisory board, which advises the Office, Mayor, and Council on arts programs and policy, and promotes the role of the arts in economic development, arts education for young people, and cultural tourism. Funding for this program comes from the General Subfund.

Proposed Policy and Program Changes

The 2009-2010 Proposed Budget for all programs reflects a significant decrease from the 2008 Adopted Budget. The main reason for the change is that many medium-to-large civic partnership contracts from 2008 that were one-time investments for public benefits have all been removed from the proposed budget. In addition, the base level of ongoing civic partnership funding is reduced in the 2009-2010 Proposed Budget.

The Admission Tax forecast assumes a reduced amount of revenue for the Arts Account Budget Control Level, and the Municipal Arts Fund increases to reflect higher "1 Percent for Art" revenues from City capital projects. Some small increases occur due to a position reclassification, general inflation, and other administrative changes.

Arts and Cultural Affairs

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Arts Account Budget Control Level	VA140	910,986	1,270,274	1,186,394	1,207,454
General Subfund Budget Control Level					
Administrative Services - GF		563,160	495,187	500,988	519,505
Civic Partnerships - GF		1,259,562	2,018,238	1,659,113	1,558,780
Community Development and Outreach - GF		463,525	742,591	781,714	595,979
General Subfund Budget Control Level	VA400	2,286,247	3,256,017	2,941,814	2,674,263
Municipal Arts Fund Budget Control Level	2VMAO	1,424,789	3,383,773	3,426,268	3,458,466
Department Total		4,622,022	7,910,064	7,554,477	7,340,183
Department Full-time Equivalents Total*		24.10	25.10	25.10	24.10

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
General Subfund	2,286,247	3,256,017	2,941,814	2,674,263
Other	2,335,775	4,654,048	4,612,662	4,665,920
Department Total	4,622,022	7,910,064	7,554,477	7,340,183

Arts Account Budget Control Level

Purpose Statement

The purpose of the Arts Account Budget Control Level is to invest in Seattle's arts and cultural community to keep artists living and working in Seattle, to build community through arts and culture events, and to increase arts opportunities for youth. The BCL appropriates the Office's admission tax set-aside, which is 20 percent of Admission Tax revenues.

Summary

Decrease budget by \$84,000 to reflect revised Admission Tax estimated revenues for a net reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$84,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Arts Account	910,986	1,270,274	1,186,394	1,207,454

Arts and Cultural Affairs

General Subfund Budget Control Level

Purpose Statement

The purpose of the General Subfund Budget Control Level is to provide administrative services for the Office, invest in Seattle's arts and cultural community, and build community through arts and culture awards, events, and exhibits.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Administrative Services - GF	563,160	495,187	500,988	519,505
Civic Partnerships - GF	1,259,562	2,018,238	1,659,113	1,558,780
Community Development and Outreach - GF	463,525	742,591	781,714	595,979
Total	2,286,247	3,256,017	2,941,814	2,674,263
Full-time Equivalents Total *	14.50	14.50	14.50	13.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Subfund: Administrative Services - GF

Purpose Statement

The purpose of the Administrative Services Program is to provide executive management and support services to the Office and to support the Seattle Arts Commission, a 15-member advisory board that advises the Office, Mayor, and Council on arts programs and policy.

Program Summary

Reduce spending on administrative expenses by \$18,000 to assist in balancing the overall General Fund budget.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$23,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$5,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Administrative Services - GF	563,160	495,187	500,988	519,505
Full-time Equivalents Total*	6.50	6.50	6.50	6.50

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Arts and Cultural Affairs

General Subfund: Civic Partnerships - GF

Purpose Statement

The purpose of the Civic Partnerships Program is to invest in arts and culture. The program increases Seattle residents' access to arts and cultural opportunities, provides arts opportunities for youth, and enhances the economic vitality of Seattle's arts and cultural community by investing in arts organizations and emerging artists.

Program Summary

Decrease budget by \$25,000 due to transfer of administration and funding for the VERA program to the Seattle Center Department.

Increase budget by \$60,000 to cover reduced Arts Admission Tax revenues.

Decrease budget by \$50,000 for one-time 2008 funding for contract with History Link.

Decrease budget by \$50,000 for one-time 2008 funding for contract with Central District Forum for Arts and Ideas.

Decrease budget by \$50,000 for one-time 2008 funding for contract with 911 Media Arts Center.

Decrease budget by \$150,000 for one-time 2008 funding for public benefits to support the Town Hall capital campaign for the purchase of Town Hall.

Decrease budget by \$150,000 for one-time 2008 funding for public benefits to support the Arts West capital campaign for facility purchase and improvements.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$56,000 for a net reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$359,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Civic Partnerships - GF	1,259,562	2,018,238	1,659,113	1,558,780
Full-time Equivalents Total*	5.00	5.00	5.00	4.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Arts and Cultural Affairs

General Subfund: Community Development and Outreach - GF

Purpose Statement

The purpose of the Community Development and Outreach Program is to promote arts and culture through arts award programs, cultural events, City Hall exhibits and performances, and communication materials that recognize Seattle as a "creative capital."

Program Summary

Increase budget by \$9,000 due to a position reclassification that occurred in 2007.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$30,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$39,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Community Development and Outreach - GF	463,525	742,591	781,714	595,979
Full-time Equivalents Total*	3.00	3.00	3.00	3.00

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Municipal Arts Fund Budget Control Level

Purpose Statement

The purpose of the Municipal Arts Fund Budget Control Level is to develop engaging art pieces and programs for City facilities, and to maintain the City's existing art collection. The BCL appropriates revenues from the Municipal Arts Fund (MAF), which mostly come from the City's One Percent for Art program, a program that invests one percent of eligible capital funds in public art.

Summary

Increase budget by \$32,000 to reflect revised Municipal Arts Fund estimated revenues.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$11,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$43,000.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Municipal Arts Fund	1,424,789	3,383,773	3,426,268	3,458,466
Full-time Equivalents Total*	9.60	10.60	10.60	10.60

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Arts and Cultural Affairs

2009 - 2010 Estimated Revenues for the Arts Account

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
461100	Interest Earnings	45,893	0	0	0
587001	General Subfund Support - Admission Tax Share	1,273,217	1,150,600	1,186,394	1,207,454
	Total Arts Account	1,319,110	1,150,600	1,186,394	1,207,454
	Total Revenues	1,319,110	1,150,600	1,186,394	1,207,454
379100	Use of (Contribution To) Fund Balance	0	119,674	0	0
	Total Arts Account	0	119,674	0	0
	Total Resources	1,319,110	1,270,274	1,186,394	1,207,454

Arts and Cultural Affairs

2009 - 2010 Estimated Revenues for the Municipal Arts Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
434010	State Grant	1,436	0	0	0
441990	Public Art Management Fees	176,320	185,866	181,315	185,864
461110	Interest Income	189,307	170,000	180,000	170,000
461320	Investment Increase	15,969	0	0	0
469990	Miscellaneous Revenues	12,500	42,448	8,000	8,500
541190	1% for Art Revenue	3,843,247	2,235,459	2,611,347	2,464,453
Total Municipal Arts Fund		4,238,779	2,633,773	2,980,662	2,828,817
Total Revenues		4,238,779	2,633,773	2,980,662	2,828,817
379100	Use of (Contribution To) Fund Balance	0	750,000	445,606	629,649
Total Resources		4,238,779	3,383,773	3,426,268	3,458,466

Arts and Cultural Affairs

Arts Account

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	501,685	251,306	909,809	146,402	146,402
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	1,319,110	1,150,600	1,140,918	1,186,394	1,207,454
Less: Actual and Budgeted Expenditures	910,986	1,270,274	1,904,325	1,186,394	1,207,454
Ending Fund Balance	909,809	131,632	146,402	146,402	146,402
Continuing Appropriations	451,471	0	0	0	0
Reservation for Revenue Shortfall	184,749	131,632	131,632	146,402	146,402
Total Reserves	636,220	131,632	131,632	146,402	146,402
Ending Unreserved Fund Balance	273,589	0	14,770	0	0

Arts and Cultural Affairs

Municipal Arts Fund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	1,266,121	1,684,791	4,080,111	2,680,502	2,234,895
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	4,238,779	2,633,773	2,633,773	2,980,662	2,828,817
Less: Actual and Budgeted Expenditures	1,424,789	3,383,773	4,033,382	3,426,268	3,458,466
Ending Fund Balance	4,080,111	934,791	2,680,502	2,234,895	1,605,246
Continuing Appropriation	649,609	0	0	0	0
Total Reserves	649,609	0	0	0	0
Ending Unreserved Fund Balance	3,430,502	934,791	2,680,502	2,234,895	1,605,246

The Seattle Public Library

Marilynne Gardner, Interim Chief Executive

Contact Information

Department Information Line: (206) 386-4636

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.spl.org/>

Department Description

The Seattle Public Library, founded in 1891, includes the Central Library, 26 neighborhood libraries, the Center for the Book, and a robust "virtual library" available through the Library's web site 24/7.

The Library is governed by a five-member citizen Board of Trustees, who are appointed by the Mayor and confirmed by the City Council. Board members serve five-year terms and meet monthly. The Revised Code of Washington (RCW 27.12.240) and the City Charter (Article XII, Section 5) grant the Board of Trustees "exclusive control of library expenditures for library purposes." The Library Board adopts an annual operation plan in December after the City Council approves the Library's budget appropriation.

As the center of Seattle's information network, the Library provides a vast array of resources and services to the public, including:

- books, magazines, newspapers;
- online catalog and web site (www.spl.org);
- Internet access and classes;
- CDs, DVDs, books on tape;
- sheet music;
- electronic databases;
- an extensive multilingual collection;
- English as a Second Language (ESL) and literacy services;
- more than 5,000 literary programs for children, teens, and adults;
- 23 neighborhood meeting rooms;
- 12 Central Library meeting rooms;
- Quick Information Center telephone reference service (386-INFO); and
- services for the visually impaired.

Proposed Policy and Program Changes

In 2008, the Library completed construction of the last two projects from the Libraries for All (LFA) capital program. The renovated Madrona-Sally Goldmark and Magnolia branches re-opened in mid-2008. The 2009-2010 Proposed Budget implements reductions in administrative and management expenses and a small increase in budget for operating costs associated with the two LFA branch libraries that opened in 2008, as anticipated in the fiscal note that accompanied legislation approving the 1998 bond measure for the LFA capital program. For more information on the ten-year, \$290 million LFA Program, see the Capital Improvement Program Highlights.

The Budget also reflects the successful transfer of operation of the Washington Talking Book and Braille Library program to the Office of Secretary of State/Washington State Library.

The Collections budget is reduced to remove a one-time increase in the 2008 Adopted Budget, but then is increased by \$500,000 for 2009. This level is maintained for 2010. The budget is also increased by \$150,000 for security enhancements. Lastly, adjustments between programs occur as a result of changes made after the Executive and City Council budget process. These budget neutral changes align the 2008 Adopted Budget with the Library Board's 2008 Operation Plan.

Library

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Administrative Services					
Administrative Services Director		263,962	238,412	328,313	341,503
Facilities and Fleet		4,553,147	4,698,022	4,771,461	4,949,735
Finance Services		1,592,768	1,841,173	1,583,420	1,621,601
Security		810,354	948,689	1,029,059	1,064,925
Administrative Services	B1ADM	7,220,232	7,726,295	7,712,252	7,977,763
City Librarian's Office					
City Librarian		501,187	570,130	520,216	540,353
Communications		689,588	689,467	857,741	888,922
Human Resources		1,020,737	753,739	1,163,768	1,211,483
City Librarian's Office	B2CTL	2,211,512	2,013,337	2,541,726	2,640,758
Public Services Budget Control Level					
Central Library Services		11,101,389	11,592,872	11,839,622	12,340,398
Mobile Services		692,286	747,058	734,978	765,479
Neighborhood Libraries		14,220,330	14,922,714	16,174,119	16,866,749
Public Services	B4PUB	26,014,004	27,262,644	28,748,719	29,972,626
Technology and Collection Services					
Information Technology		2,868,529	3,044,688	3,263,808	3,364,235
Technical and Collection Services		7,334,875	9,333,188	8,078,581	8,306,532
Technology and Collection Services Director		181,225	233,815	174,383	180,923
Technology and Collection Services	B3TCS	10,384,629	12,611,692	11,516,772	11,851,690
Washington Talking Book and Braille Library	B5WTBB	0	693,000	0	0
Department Total		45,830,377	50,306,967	50,519,469	52,442,837
		2007	2008	2009	2010
Resources		Actual	Adopted	Proposed	Proposed
General Subfund		44,282,846	48,084,735	48,938,128	50,800,517
Other		1,547,531	2,222,232	1,581,340	1,642,321
Department Total		45,830,377	50,306,967	50,519,469	52,442,837

Administrative Services

Purpose Statement

The purpose of Administrative Services is to support the delivery of excellent library services to the public.

Program Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Administrative Services Director	263,962	238,412	328,313	341,503
Facilities and Fleet	4,553,147	4,698,022	4,771,461	4,949,735
Finance Services	1,592,768	1,841,173	1,583,420	1,621,601
Security	810,354	948,689	1,029,059	1,064,925
Total	7,220,232	7,726,295	7,712,252	7,977,763

Administrative Services: Administrative Services Director

Purpose Statement

The purpose of the Administrative Services Director Program is to administer the financial, facilities and fleet, and safety and security operations of the library system so that library services are provided effectively and efficiently.

Program Summary

Replace \$110,000 of General Fund with revenues from Collection fines and fees. This will result in a net zero change to the program budget.

Increase budget by \$72,000 due to transfers from other Library programs to align funding allocations described in the City budget with the Seattle Public Library Board's annual Operation Plan.

Citywide adjustments to labor and operating costs due to inflation increase the budget by \$18,000 for a net increase from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$90,000.

Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Administrative Services Director	263,962	238,412	328,313	341,503

Administrative Services: Facilities and Fleet

Purpose Statement

The purpose of the Facilities and Fleet Program is to manage the Library's facilities, fleet, and delivery systems, and maintain buildings and grounds so that library services are delivered in clean and comfortable environments, and to assure that materials are readily available to patrons.

Program Summary

Increase budget by \$15,000 to reflect the 2008 opening of the newly renovated Madrona-Sally Goldmark and Magnolia library branches. Funds were transferred from Finance General in 2008 and are now incorporated into the Library's base budget.

Decrease budget by \$180,000 due to transfers from other Library programs to align funding allocations described in the City budget with the Seattle Public Library Board's annual Operation Plan.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$238,000 for a net increase from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$73,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Facilities and Fleet	4,553,147	4,698,022	4,771,461	4,949,735

Administrative Services: Finance Services

Purpose Statement

The purpose of the Finance Services Program is to provide accurate financial, purchasing, and budget services to, and on behalf of, the Library so that it is accountable for maximizing its resources in carrying out its mission.

Program Summary

Decrease budget by \$39,000 to reflect reductions in administrative expenses.

Decrease budget by \$151,000 due to transfers to other Library programs to align funding allocations described in the City budget with the Seattle Public Library Board's annual Operation Plan.

Decrease budget by \$139,000 to reflect a lower judgment and claims allocation for the Department.

Increase budget by \$10,000 to reflect the 2008 opening of the newly renovated Madrona-Sally Goldmark and Magnolia branch libraries. Funds were transferred from Finance General in 2008 and are now incorporated into the Library's base budget.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$61,000 for a net reduction from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$258,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Finance Services	1,592,768	1,841,173	1,583,420	1,621,601

Administrative Services: Security

Purpose Statement

The purpose of the Security Program is to provide safety and security services so that library services are delivered in a safe and comfortable atmosphere.

Program Summary

Decrease budget by \$77,000 due to the one-time increase in 2008 to fund the security study.

Increase budget by \$150,000 for security enhancements.

Decrease budget by \$45,000 due to transfers to other Library programs to align funding allocations described in the City budget with the Seattle Public Library Board's annual Operation Plan.

Increase budget by \$2,000 to reflect the 2008 opening of the newly renovated Madrona-Sally Goldmark and Magnolia branch libraries. Funds were transferred from Finance General in 2008 and are now incorporated into the Library's base budget.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$50,000 for a net increase from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$80,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Security	810,354	948,689	1,029,059	1,064,925

City Librarian's Office

Purpose Statement

The purpose of the City Librarian's Office is to provide leadership for the Library in the implementation of policies and strategic directions set by the Library Board of Trustees.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
City Librarian	501,187	570,130	520,216	540,353
Communications	689,588	689,467	857,741	888,922
Human Resources	1,020,737	753,739	1,163,768	1,211,483
Total	2,211,512	2,013,337	2,541,726	2,640,758

City Librarian's Office: City Librarian

Purpose Statement

The purpose of the City Librarian Program is to provide leadership for the Library in implementing the policies and strategic direction set by the Library Board of Trustees, and in securing the necessary financial resources to operate the Library in an effective and efficient manner. The City Librarian's office serves as the primary link between the community and the Library, and integrates community needs and expectations with Library resources and policies.

Program Summary

Decrease budget by \$76,000 due to transfers to other Library programs to align funding allocations described in the City budget with the Seattle Public Library Board's annual Operation Plan.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$26,000 for a net reduction from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$50,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
City Librarian	501,187	570,130	520,216	540,353

City Librarian's Office: Communications

Purpose Statement

The purpose of the Communications Program is to ensure that the public and Library staff are fully informed about Library operations, which includes 5,600 annual public programs and the Libraries for All capital program. The office manages the Library's web site, a 24/7 portal to library services, and provides timely and accurate information through a variety of other methods.

Program Summary

Increase budget \$128,000 due to transfers from other Library programs to align funding allocations described in the City budget with the Seattle Public Library Board's annual Operation Plan.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$40,000 for a net increase from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately 168,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Communications	689,588	689,467	857,741	888,922

City Librarian's Office: Human Resources

Purpose Statement

The purpose of the Human Resources Program is to provide responsive and equitable services, including human resources policy development, recruitment, classification and compensation, payroll, labor and employee relations, organizational development, and staff training services so that the Library maintains a productive and well-supported work force.

Program Summary

Increase budget by \$356,000 due to transfers from other Library programs to align funding allocations described in the City budget with the Seattle Public Library Board's annual Operation Plan.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$54,000 for a net increase from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$410,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Human Resources	1,020,737	753,739	1,163,768	1,211,483

Public Services

Purpose Statement

The purpose of Public Services is to provide quality library services and programs that benefit and are valued by patrons.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Central Library Services	11,101,389	11,592,872	11,839,622	12,340,398
Mobile Services	692,286	747,058	734,978	765,479
Neighborhood Libraries	14,220,330	14,922,714	16,174,119	16,866,749
Total	26,014,004	27,262,644	28,748,719	29,972,626

Public Services: Central Library Services

Purpose Statement

The purpose of the Central Library Services Program is to provide in-depth information, extensive books and materials, and service coordination to customers and library branch staff so they become aware of, and have timely access to, the resources they need.

Program Summary

Decrease budget by approximately \$111,000 to reflect reductions in administration and management expenditures.

Decrease budget by \$331,000 due to transfers to other Library programs to align funding allocations described in the City budget with the Seattle Public Library Board's annual operations plan.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$689,000 for a net increase from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$247,000.

Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Central Library Services	11,101,389	11,592,872	11,839,622	12,340,398

Public Services: Mobile Services

Purpose Statement

The purpose of the Mobile Services Program is to provide access to library books, materials, and services for patrons who are unable to come to the Library.

Program Summary

Decrease budget by \$54,000 due to transfers to other Library programs to align funding allocations described in the City budget with the Seattle Public Library Board's annual Operation Plan.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$41,000 for a net reduction from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$13,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Mobile Services	692,286	747,058	734,978	765,479

Public Services: Neighborhood Libraries

Purpose Statement

The purpose of the Neighborhood Libraries Program is to provide services, materials, and programs close to where people live and work to support independent learning, cultural enrichment, recreational reading, and community involvement.

Program Summary

Increase budget by \$285,000 due to transfers from other Library programs to align funding allocations described in the City budget with the Seattle Public Library Board's annual Operation Plan.

Increase budget by \$5,000 to reflect the 2008 opening of the newly renovated Madrona-Sally Goldmark and Magnolia branch libraries. Funds were transferred from Finance General in 2008 and are now incorporated into the Library's base budget.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$961,000 for a net program increase from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$1.251 million.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Neighborhood Libraries	14,220,330	14,922,714	16,174,119	16,866,749

Technology and Collection Services

Purpose Statement

The purpose of Technology and Collection Services is to provide technology services and maintain the Library's data processing infrastructure in order to provide information access and library materials to all patrons.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Information Technology	2,868,529	3,044,688	3,263,808	3,364,235
Technical and Collection Services	7,334,875	9,333,188	8,078,581	8,306,532
Technology and Collection Services Director	181,225	233,815	174,383	180,923
Total	10,384,629	12,611,692	11,516,772	11,851,690

Technology and Collection Services: Information Technology

Purpose Statement

The purpose of the Information Technology Program is to provide quality data processing infrastructure and services so that Library patrons and staff have free and easy access to a vast array of productivity tools, ideas, information, and knowledge.

Program Summary

Increase budget by \$92,000 due to transfers from other Library programs to align funding allocations described in the City budget with the Seattle Public Library Board's annual Operation Plan.

Increase budget by \$2,000 to reflect the 2008 opening of the newly renovated Madrona-Sally Goldmark and Magnolia branch libraries. Funds were transferred from Finance General in 2008 and are now incorporated into the Library's base budget.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$125,000 for a net increase from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$219,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Information Technology	2,868,529	3,044,688	3,263,808	3,364,235

Technology and Collection Services: Technical and Collection Services

Purpose Statement

The purpose of the Technical and Collection Services Program is to make library books, materials, databases, downloadable materials, and the library catalog available to patrons.

Program Summary

Decrease budget by \$2 million to remove a one-time increase for collections in the 2008 Adopted Budget, and add \$500,000 for collections in 2009. This level is maintained for 2010.

Decrease budget by \$28,000 due to transfers to other Library programs to align funding allocations described in the City budget with the Seattle Public Library Board's annual Operation Plan.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$273,000 for a net reduction from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$1.26 million.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Technical and Collection Services	7,334,875	9,333,188	8,078,581	8,306,532

Technology and Collection Services: Technology and Collection

Services Director

Purpose Statement

The purpose of the Technology and Collection Services Director Program is to administer technology and collection services so that library information resources are delivered effectively and efficiently to staff and patrons.

Program Summary

Decrease budget by \$67,000 due to transfers to other Library programs to align funding allocations described in the City budget with the Seattle Public Library Board's annual Operation Plan.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$8,000 for a net reduction from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$59,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Technology and Collection Services Director	181,225	233,815	174,383	180,923

Washington Talking Book and Braille Library

Purpose Statement

The purpose of the Washington Talking Book and Braille Library, a program that the Library administered through a contract with the Washington Secretary of State/Washington State Library, is to provide books, magazines, and information in special formats to state residents who are blind or visually impaired.

Summary

Decrease budget by \$693,000 to reflect the transfer of program operations to the State of Washington.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Washington Talking Book and Braille Library	0	693,000	0	0

2009 - 2010 Estimated Revenues for the Library Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
434010	WTBBL State Contract	1,398,577	693,000	0	0
441610	Copy Services	64,330	50,000	50,000	50,000
441610	Pay for Print	97,182	99,000	99,000	99,000
459700	Fines/Fees	987,882	882,232	905,310	965,789
462300	Parking- Central Library	364,737	400,000	431,031	431,531
462800	Concessions Proceeds	3,057	5,000	3,000	3,000
469112	Salvage Sales/Materials	57,361	40,000	40,000	40,000
469990	Misc Revenue	3,421	3,000	3,000	3,000
542810	Cable Franchise Fees	50,000	50,000	50,000	50,000
587001	General Subfund Support	44,309,040	48,084,735	48,938,128	50,800,517
Total Revenues		47,335,587	50,306,967	50,519,469	52,442,837

Library

Library Fund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	548,594	360,780	2,053,804	1,743,501	1,743,502
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	47,335,587	50,306,967	50,306,967	50,519,469	52,442,837
Less: Actual and Budgeted Expenditures	45,830,377	50,306,967	50,617,270	50,519,469	52,442,837
Ending Fund Balance	2,053,804	360,780	1,743,501	1,743,502	1,743,501
Continuing Appropriation	310,303				
Total Reserves	310,303	0	0	0	0
Ending Unreserved Fund Balance	1,743,501	360,780	1,743,501	1,743,502	1,743,501

Capital Improvement Program Highlights

In 2008 the Seattle Public Library completed the final building projects of a systemwide capital program, Libraries for All (LFA). The \$290.7 million program was funded by \$196.6 million in bonds approved by the voters in 1998, \$46.8 million in private funding, \$22.6 million in bond interest earnings, \$19.1 million in other public resources and \$5.6 million in property sale proceeds. As a result of LFA, each of the 22 branch libraries in the system as of 1998 has been renovated, expanded or replaced. Four new branch libraries are open to the public, at Delridge, International District/Chinatown, Northgate and South Park. Seattle citizens have a new Central Library.

With the conclusion of the LFA program, the Library is determined to preserve the generous public and private sector investment that the citizens of Seattle have made in their library facilities. In 2007, the Library commissioned a building condition assessment and development of an asset management database to facilitate major maintenance and long-term capital planning. As verified by the assessment, the overall condition of Library facilities is very good, although it will be important to continue to invest in facility maintenance on an ongoing basis.

The 2009-2014 Proposed CIP allocates \$1.6 million in 2009 from the Cumulative Reserve Subfund to address major maintenance. Projects in 2009 focus on work that could not be addressed within the Libraries for All scope as well as maintenance items identified by the facility assessments or by staff. Projects are grouped into the following ongoing categories: Roof and Structural Systems; Building Systems; Operational Efficiency Improvements; Safety, Security and Access Improvements; Minor Capital Improvements; Landscape and Hardscape Restoration; and Preliminary Engineering and Planning.

Capital Improvement Program Appropriation

	2009 Proposed	2010 Proposed
Building Systems: B301106		
Cumulative Reserve Subfund - REET I Subaccount (00163)	457,000	473,000
Subtotal	457,000	473,000
Landscape and Hardscape Restoration: B301110		
Cumulative Reserve Subfund - REET I Subaccount (00163)	52,000	54,000
Subtotal	52,000	54,000
Minor Capital Improvements: B301109		
Cumulative Reserve Subfund - REET I Subaccount (00163)	56,000	58,000
Subtotal	56,000	58,000
Operational Efficiency Improvements: B301107		
Cumulative Reserve Subfund - REET I Subaccount (00163)	184,000	190,000
Subtotal	184,000	190,000
Preliminary Engineering and Planning: B301111		
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	194,000	201,000
Subtotal	194,000	201,000
Roof and Structural Systems: B301105		
Cumulative Reserve Subfund - REET I Subaccount (00163)	489,000	506,000
Subtotal	489,000	506,000

Capital Improvement Program Highlights

Library

	2009 Proposed	2010 Proposed
Safety, Security and Access Improvements: B301108 Cumulative Reserve Subfund - REET I Subaccount (00163)	214,000	221,000
Subtotal	214,000	221,000
Total Capital Improvement Program Appropriation	1,646,000	1,703,000

Department of Parks and Recreation

Timothy A. Gallagher, Superintendent

Contact Information

Department Information Line: (206) 684-4075

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/parks/>

Department Description

The Department of Parks and Recreation (DPR) works with all residents to be good stewards of the environment, and to provide safe, welcoming opportunities to play, learn, contemplate, and build community.

DPR manages a 6,200-acre park system comprised of 430 parks, which include 185 athletic fields, 130 children's play areas, nine swimming beaches, 18 fishing piers, five golf courses, and 22 miles of boulevards. Other facilities include 151 outdoor tennis courts, 26 community centers, eight indoor and two outdoor swimming pools, 27 wading pools, a nationally recognized Rose Garden, the Seattle Aquarium, and more. The Woodland Park Zoological Society operates the zoo with City financial support. Hundreds of thousands of residents and visitors use parks and recreation facilities to pursue their passions from soccer to pottery, kite flying to golf, swimming to community celebrations, or to sit in quiet reflection.

Department employees work hard to develop partnerships with their advisory councils, park neighbors, volunteer groups, non-profit agencies, local businesses, and the Seattle School District to effectively respond to increasing requests for use of Seattle's park and recreation facilities.

In 1999, Seattle voters approved a renewal of the 1991 Seattle Center and Community Centers Levy, continuing DPR's commitment to renovate and expand facilities and provide new recreation centers. The 1999 Levy totals \$72 million spread over eight years. Nine community centers received a total of \$36 million from the Levy. In 2000, Seattle voters approved the 2000 Neighborhood Parks, Green Spaces, Trails and Zoo Levy (2000 Parks Levy), which enables the Department to complete more than 100 park acquisition and development projects, improve maintenance, boost environmental programs and practices, and expand recreation opportunities for young people and seniors. The Parks Levy ends in 2008, but some funds will carry over into 2009.

Proposed Policy and Program Changes

The 2009-2010 Proposed Budget includes new and expanded efforts within the Department of Parks and Recreation. For example, the Seattle Youth Violence Prevention Initiative receives funding for Network Coordinators and street outreach; the Green Seattle Initiative benefits from the addition of a fourth tree crew to increase tree maintenance; and the Department's Strategic Action Plan implementation receives funding for an operations and maintenance management system and a capital asset management system.

The budget also reflects departmental reorganizations due to the end of the 2000 Parks Levy and an effort to better align services provided by the department. In particular, the Enterprise Budget Control Level (BCL) is eliminated, and its functions and personnel are transferred into other BCLs. Also, the Horticulture and Urban Forestry BCL is renamed the Natural Resources Management BCL. In addition, the department makes numerous changes and transfers to many of its BCLs to improve management, service delivery, and program efficiency. The Department will shift its printing services and supplies to direct order and other systems to reduce overall costs, which is represented in this budget by a closure of the Department's print shop and warehouse.

The Seattle Aquarium budget reflects an increase in expected revenues and staff from increased attendance due to its completed exhibit renovation and expansion. Revenue generated by an increase in DPR's boat moorage fees

Parks and Recreation

will pay for ongoing capital improvements to the moorages. In 2009, fees will also increase for adult athletic field use and field lights, adult rentals and programs at the tennis center, adult swimming programs and pool rentals, booking and room rental rates at DPR facilities, and, starting in 2010, DPR's boat ramp fees will increase as well.

The Department's budget includes a reduction in use of professional services and an increased vacancy rate assumption in order to assist in balancing the overall General Fund budget. The number of dedicated teen staff is decreased, with each Community Center retaining at least a half-time Teen Leader and four 0.75 FTE Teen Leaders to be available among the centers. There is decreased funding for neighborhood planning that was added in 2008 to reflect a decision to reduce this work program from its original citywide scope to only preparing status reports on Seattle's existing Neighborhood Plans and updating three Neighborhood Plans where new transit stations will be located.

Additional funding is added to pay for ongoing operation and maintenance costs incurred for newly opened and improved facilities with higher operation costs. The utility costs for running the Rainier Beach Community Center have increased due to DPR taking over management and operation of the building from the Seattle School District. Funding is increased for anticipated higher utility rates. Budget is also increased for greater fleet, fuel, communication services, and judgment and claims costs. Operating costs have increased the Department's budget for wages, healthcare and general inflation.

Other changes to the 2009 Proposed Budget from the 2008 Adopted Budget include the transfer of a position to the Seattle Public Utilities for the watershed education program, an increase in negotiated plumber salaries across the Department, creation of an analyst/leadership position within the Superintendent's Office, an increase in administrative overhead charges to the Golf Program, and conversions of Temporary Employment Service (TES) positions to full-time positions.

Parks and Recreation

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Enterprise Budget Control Level	K420A	5,366,573	6,608,961	0	0
Environmental Learning and Programs Budget Control Level	K430A	2,508,553	2,961,680	2,099,306	2,380,414
Facility and Structure Maintenance Budget Control Level	K320A	11,647,988	12,260,478	12,615,967	13,018,469
Finance and Administration Budget Control Level	K390A	4,884,949	5,549,246	5,623,958	5,892,631
Golf Budget Control Level	K400A	8,092,457	7,797,845	8,392,613	8,748,107
Golf Capital Reserve Budget Control Level	K410A	955,041	881,743	768,002	770,858
Judgment and Claims Budget Control Level	K380A	1,116,500	1,116,500	1,641,680	1,641,680
Natural Resources Management Budget Control Level	K430B	5,118,804	5,067,896	6,270,739	6,441,274
Park Cleaning, Landscaping, and Restoration Budget Control Level	K320B	23,796,950	25,819,317	27,516,580	28,484,927
Planning, Development, and Acquisition Budget Control Level	K370C	5,834,557	7,130,600	7,153,209	7,415,598
Policy Direction and Leadership Budget Control Level	K390B	2,678,989	3,088,057	8,024,953	8,436,754
Recreation Facilities and Programs Budget Control Level	K310D	17,144,692	19,664,282	23,433,075	24,347,565
Seattle Aquarium Budget Control Level	K350A	8,367,687	9,539,113	10,723,026	11,338,286
Seattle Conservation Corps Budget Control Level	K320C	3,043,075	3,954,546	4,094,895	4,248,414
Swimming, Boating, and Aquatics Budget Control Level	K310C	7,276,930	7,858,400	7,942,674	8,263,676
Woodland Park Zoo Budget Control Level	K350B	6,061,616	6,025,393	6,206,155	6,386,314
Department Total		113,895,362	125,324,056	132,506,832	137,814,966
Department Full-time Equivalents Total*		989.45	1,002.95	1,008.90	1,009.10

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
General Subfund	71,563,073	76,924,945	87,536,269	91,519,463
Other	42,332,289	48,399,110	44,970,563	46,295,503
Department Total	113,895,362	125,324,056	132,506,832	137,814,966

Enterprise Budget Control Level

Purpose Statement

The purpose of the Enterprise Division Budget Control Level is to foster partnerships, engage in community investments, develop business efficiencies, and generate revenues in order to strengthen the Department's ability to fulfill its mission.

Summary

A departmental reorganization affecting the Enterprise BCL resulted in the following budget actions:

- Transfer \$100,000 to the Facility & Structure Maintenance BCL for facility maintenance activities at Magnuson Park;
- Transfer 0.5 FTE to the Finance and Administration BCL for administrative support;
- Transfer \$1.457 million and 12.52 FTE to the Park Cleaning, Landscaping & Restoration BCL, which includes grounds maintenance activities on the Magnuson campus and maintenance activities at Lake Union Park;
- Transfer \$4.495 million and 29.25 FTE to the Policy Direction & Leadership BCL related to event scheduling, center city programs, including park rangers, contract and business resources and scheduling of Magnuson Park, and administration;
- Transfer \$556,000 and 6.0 FTE to the Recreation Facilities BCL related to Langston Hughes Performing Arts Center.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Enterprise	5,366,573	6,608,961	0	0
Full-time Equivalents Total*	60.36	48.27	0.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Environmental Learning and Programs Budget Control Level

Purpose Statement

The purpose of the Environmental Learning and Programs Budget Control Level is to deliver and manage environmental stewardship programs and the City's environmental education centers at Discovery Park, Carkeek Park, Seward Park, and Camp Long. The programs are designed to encourage Seattle residents to take actions that respect the rights of all living things and environments, and to contribute to healthy and livable communities.

Summary

Decrease budget by \$1.049 million and 6.5 FTE due to a departmental reorganization that represents multiple transfers among other Department BCLs.

Transfer in \$69,000 and 1.0 FTE from the Recreation Facilities and Programs BCL to consolidate recreation staffing for the Outdoor Opportunity Program.

Decrease budget by \$15,000 to assist in balancing the overall General Fund budget.

Increase budget by \$7,000 for increased costs in fleet, fuel and communication services.

Increase budget by \$61,000 for utility rate increases.

Decrease budget by \$52,000 and 0.5 FTE Planning and Development Specialist II due to a transfer of position to the Seattle Public Utilities for the watershed education program.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$117,000 for a net reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$862,000.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Environmental Learning and Programs	2,508,553	2,961,680	2,099,306	2,380,414
Full-time Equivalents Total*	28.77	28.77	22.77	22.77

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Facility and Structure Maintenance Budget Control Level

Purpose Statement

The purpose of the Facility and Structure Maintenance Budget Control Level is to repair and maintain park buildings and infrastructure so that park users can have structurally sound and attractive parks and recreational facilities.

Summary

Decrease budget by \$176,000 and add 2.0 FTE related to departmental technical adjustments to better align department services and programs, which represents multiple transfers among other Department BCLs.

Increase budget by \$100,000 due to a departmental reorganization from the eliminated Enterprise BCL.

Increase budget by \$13,000 due to an increase in negotiated plumber salaries.

Decrease budget by \$100,000 to transfer Aquarium facilities and maintenance work to the Seattle Aquarium BCL.

Decrease budget by \$372,000, 1.0 FTE Administrative Staff Assistant, 1.0 FTE Executive Assistant, 1.0 FTE Manager 2, and 1.0 FTE Maintenance Laborer, which represents reduced facility maintenance, professional service spending, and management staffing across the BCL to assist in balancing the overall General Fund budget.

Abrogate 0.5 FTE Administrative Specialist I-BU, 0.5 FTE Graphic Arts Designer, and 1.0 FTE Warehouser-BU and save \$182,000 to assist in balancing the overall General Fund budget. This adjustment will close the Department's print shop and warehouse.

Increase budget by \$99,000 and 1.0 FTE Strategic Advisor 2 to create an analyst/leadership position.

Increase budget by \$150,000 for increased operation and maintenance costs due to the completion of new and/or improved facilities.

Increase budget by \$139,000 for increased costs in fleet, fuel, and communication services.

Increase budget by \$8,000 due to utility rate increases.

Decrease budget by \$50,000 due to a one-time add in the 2008 Adopted Budget for work on the Strategic Business Plan Implementation.

Increase budget by \$100,000 and 1.0 FTE Administrative Specialist I-BU for work on the maintenance management system as part of the Department's Strategic Action Plan.

Increase budget by \$5,000 for maintenance at Fortson Square.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$622,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$356,000.

Parks and Recreation

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Facility and Structure Maintenance	11,647,988	12,260,478	12,615,967	13,018,469
Full-time Equivalents Total*	115.30	114.80	112.80	112.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Finance and Administration Budget Control Level

Purpose Statement

The purpose of the Finance and Administration Budget Control Level is to provide the financial, technological, and business development support necessary to ensure effective delivery of the Department's services.

Summary

Increase budget by \$136,000 and decrease budget by 7.0 FTE related to departmental technical adjustments to better align department services and programs, which represents multiple transfers among other Department BCLs.

Increase budget by 0.5 FTE due to a departmental reorganization and transfer from the eliminated Enterprise BCL.

Decrease budget by \$41,000 in professional services spending to assist in balancing the overall General Fund budget.

Increase budget by \$95,000 for increased costs in fleet, fuel and communication services.

Citywide adjustments to labor and other operating costs due to inflation decrease the budget by \$115,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$75,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Finance and Administration	4,884,949	5,549,246	5,623,958	5,892,631
Full-time Equivalents Total*	47.50	47.50	41.00	41.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Golf Budget Control Level

Purpose Statement

The purpose of the Golf Budget Control Level is to efficiently manage the City's four golf courses at Jackson, Jefferson, West Seattle, and Interbay to provide top-quality public golf courses and maximize earned revenues.

Summary

Increase budget by \$433,000 related to multiple departmental technical adjustments to better align department services and programs.

Decrease budget by \$144,000 to represent a change in administrative overhead charges to the Golf Program.

Increase budget by \$21,000 for increased costs in fleet, fuel and communication services.

Increase budget by \$20,000 for utility rate increases.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$265,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$595,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Golf	8,092,457	7,797,845	8,392,613	8,748,107
Full-time Equivalents Total*	25.00	25.00	25.00	25.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Golf Capital Reserve Budget Control Level

Purpose Statement

The purpose of the Golf Capital Reserve Budget Control Level is to transfer resources from the Parks and Recreation Fund to the Cumulative Reserve Subfund to provide for previously identified Golf Program capital projects. There are no staff and no program services delivered through this program.

Summary

Decrease budget by \$114,000 due to reduced expectations for surplus Golf revenues in 2009.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Golf Capital Reserve	955,041	881,743	768,002	770,858

Judgment and Claims Budget Control Level

Purpose Statement

The Judgment and Claims Budget Control Level pays for judgments, settlements, claims, and other eligible expenses associated with legal claims and suits against the City. Premiums are based on average percentage of Judgment/Claims expenses incurred by the Department over the previous five years.

Summary

Increase budget by \$525,000 due to increases in costs for judgment and claims allocations.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Judgment and Claims	1,116,500	1,116,500	1,641,680	1,641,680

Natural Resources Management Budget Control Level

Purpose Statement

The purpose of the Natural Resources Management Budget Control Level is to provide cost efficient and centralized management for the "living inventories" of the Department of Parks and Recreation. Direct management responsibilities include greenhouses, nurseries, the Volunteer Park Conservatory, landscape and urban forest restoration programs, sport field turf management, water conservation programs, pesticide reduction and wildlife management, and heavy equipment support for departmental operations and capital projects.

Summary

Increase budget by \$831,000 and 11.0 FTE related to departmental technical adjustments to better align department services and programs, which represents multiple transfers among other Department BCLs.

Decrease budget by \$151,000, 0.17 FTE Gardener, and 1.0 FTE Truck Driver, Heavy by reducing operating hours at the Volunteer Park Conservatory, and by reducing vehicle and professional services spending to assist in balancing the overall General Fund budget.

Increase budget by \$5,000 for increased operating and maintenance costs of new and/or improved facilities.

Increase budget by \$89,000 for increased costs in fleet, fuel, and communication services.

Increase budget by \$2,000 for utility rate increases.

Increase budget by \$335,000, 2.0 FTE Tree Trimmers, and 1.0 FTE Tree Trimmer, Lead in order to add an additional tree crew for improved system-wide tree maintenance.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$92,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$1.203 million.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Natural Resources Management	5,118,804	5,067,896	6,270,739	6,441,274
Full-time Equivalents Total*	50.14	50.14	62.97	62.97

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Parks and Recreation

Park Cleaning, Landscaping, and Restoration Budget Control Level

Purpose Statement

The purpose of the Park Cleaning, Landscaping, and Restoration Budget Control Level is to provide custodial, landscape, and forest maintenance and restoration services in an environmentally sound fashion to provide park users with safe, useable, and attractive park areas.

Summary

Decrease budget by \$439,000 and 23.5 FTE related to departmental technical adjustments to better align department services and programs, which represents multiple transfers among other Department BCLs.

Increase budget by \$1.457 million and 12.52 FTE due to a departmental reorganization and transfer from the eliminated Enterprise BCL, which includes the grounds maintenance activities on the Magnuson campus.

Decrease budget by \$306,000 in professional services, temporary staffing, and other spending to assist in balancing the overall General Fund budget.

Abrogate 1.0 FTE Recreation Program Coordinator Senior and save \$91,000 by reallocating management support resources to assist in balancing the overall General Fund budget.

Increase budget by \$410,000 for increased operation and maintenance costs of new and/or improved facilities.

Increase budget by \$341,000 for increased costs in fleet, fuel, and communication services.

Increase budget by \$445,000 due to utility rate increases.

Increase budget by \$20,000 for maintenance at Fortson Square.

Citywide adjustments to labor and other operating costs due to inflation decrease the budget by \$140,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$1.697 million.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Park Cleaning, Landscaping, and Restoration	23,796,950	25,819,317	27,516,580	28,484,927
Full-time Equivalents Total*	226.40	250.99	239.01	238.01

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning, Development, and Acquisition Budget Control Level

Purpose Statement

The purpose of the Planning, Development and Acquisition Budget Control Level is to acquire, plan, design, develop and coordinate the construction of new, and the improvement of existing, parks and related facilities to benefit the citizens of Seattle and the City's guests. This includes providing engineering and technical services to solve maintenance and operational problems, and preserving open spaces through a combination of direct purchases, transfers and consolidations of City-owned lands, voluntary conservation measures, and developing resolutions to property encroachment issues.

Summary

Decrease budget by \$69,000 and 1.0 FTE related to departmental technical adjustments to better align department services and programs, which represents multiple transfers among other Department BCLs.

Decrease budget by \$63,000 in professional services spending to assist in balancing the overall General Fund budget.

Increase budget by \$19,000 for increased costs in fleet, fuel, and communication services.

Decrease budget by \$42,000 and 0.5 FTE Planning and Development Specialist II that were added in the 2008 Budget for neighborhood planning due to decreased scope of work.

Increase budget by \$104,000 and 1.0 FTE Strategic Advisor 1 for work on the Asset Management System as part of the Strategic Action Plan.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$74,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$23,000.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Planning, Development, and Acquisition	5,834,557	7,130,600	7,153,209	7,415,598
Full-time Equivalents Total*	62.10	58.10	57.60	57.60

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Policy Direction and Leadership Budget Control Level

Purpose Statement

The purpose of the Policy Direction and Leadership Budget Control Level is to provide guidance within the Department and outreach to the community on policies that enable the Department to offer outstanding parks and recreation opportunities to Seattle residents and our guests.

Summary

Decrease budget by \$270,000 and increase by 5.0 FTE related to departmental technical adjustments to better align department services and programs, which represents multiple transfers among other Department BCLs.

Increase budget by \$4.495 million and 28.75 FTE due to a departmental reorganization and transfer from the eliminated Enterprise BCL.

Decrease budget by \$146,000 and 1.0 FTE Administrative Specialist III-BU, representing a decrease in professional services and administrative staffing to assist in balancing the overall General Fund budget.

Decrease budget by \$65,000, add 0.5 FTE Administrative Specialist II-BU, and abrogate 1.0 FTE Grounds & Facilities Supervisor to create greater management efficiencies within the BCL.

Increase budget by \$98,000 to represent higher moorage fees to be used for improvements to moorage facilities.

Increase budget by \$11,000 for increased costs in fleet, fuel, and communication services.

Increase budget by \$34,000 due to utility rate increases.

Decrease budget by \$100,000 due to a one-time study of possible relocation of Parks Department administrative functions provided in the 2008 Adopted Budget.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$880,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$4.936 million.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Policy Direction and Leadership	2,678,989	3,088,057	8,024,953	8,436,754
Full-time Equivalents Total*	26.50	27.50	59.75	59.75

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Recreation Facilities and Programs Budget Control Level

Purpose Statement

The purpose of the Recreation Facilities and Programs Budget Control Level is to manage and staff the City's neighborhood community centers and citywide recreation facilities and programs, which allow Seattle residents to enjoy a variety of social, athletic, cultural, and recreational activities.

Summary

Increase budget by \$280,000 and 23.5 FTE related to departmental technical adjustments to better align department services and programs, which represents multiple transfers among other Department BCLs.

Increase budget by \$556,000 and 6.0 FTE due to a departmental reorganization and transfer from the eliminated Enterprise BCL.

Increase budget by 1.0 FTE Recreation Leader and 1.0 FTE Recreation Program Specialist from the Environmental Learning BCL to consolidate the Teen Outdoor Opportunities Program.

Increase budget by 0.5 FTE Administrative Support Assistant-BU, 1.0 FTE Recreation Leader, and 0.32 Recreation Program Specialist to convert Temporary Employment Service (TES) positions to full-time positions.

Decrease budget by \$578,000 and 1.0 FTE Recreation Leader, 2.0 FTE Recreation Attendant, and 4.5 FTE Recreation Leader, representing reductions in computer lab funding and related staffing at community centers, and reduced vehicle and professional services costs to assist in balancing the overall General Fund budget.

Increase budget by \$60,000 to pay for an increase in utilities at the Rainier Beach Community Center due to DPR taking over management and operation of the building from the Seattle School District.

Increase budget by \$56,000 for increased costs in fleet, fuel, and communication services.

Increase budget by \$18,000 due to utility rate increases.

Decrease budget by \$50,000 due to the one-time add in the 2008 Adopted Budget for consultant work on DPR's public involvement process.

Decrease budget by \$500,000 due to the one-time add in the 2008 Adopted Budget for increased community center hours.

Increase budget by \$779,000 and 3.0 FTE Recreation Program Coordinator, Senior for the Seattle Youth Violence Prevention Initiative.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$3.148 million for Parks and Recreation a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$3.769 million.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Recreation Facilities and Programs	17,144,692	19,664,282	23,433,075	24,347,565
Full-time Equivalents Total*	198.50	203.00	231.82	231.82

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Seattle Aquarium Budget Control Level

Purpose Statement

The purpose of the Seattle Aquarium Budget Control Level is to provide exhibits and environmental educational opportunities that expand knowledge of, inspire interest in, and encourage stewardship of the aquatic wildlife and habitats of Puget Sound and the Pacific Northwest.

Summary

Decrease budget by \$26,000 related to multiple departmental technical adjustments to better align department services and programs.

Increase budget by \$100,000 to assume facilities and maintenance work from the Facilities and Structure Maintenance BCL.

Increase budget by \$840,000 and add 1.0 FTE Administrative Specialist I-BU, 0.3 FTE Aquarium Biologist 2, 1.0 FTE Aquarium Biologist 3, 0.5 FTE Aquarium Guide, 1.5 FTE Cashier, Senior, 1.0 FTE Laborer, 1.0 FTE Public Education Program Specialist, 1.0 FTE Public Education Program Supervisor, 2.0 FTE Security Officer, and 1.0 FTE Strategic Advisor 1, Parks & Recreation, due to increased staffing needed for the Seattle Aquarium expansion of services. In addition reduce budget by 1.0 FTE Cashier; 1.0 FTE Education Program Assistant and 1.0 FTE Parks Special Events Scheduler.

Increase budget by \$2,000 for increased costs in fleet, fuel, and communication services.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$267,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$1.184 million.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Seattle Aquarium	8,367,687	9,539,113	10,723,026	11,338,286
Full-time Equivalents Total*	68.25	68.25	75.55	76.75

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Seattle Conservation Corps Budget Control Level

Purpose Statement

The purpose of the Seattle Conservation Corps Budget Control Level is to provide training, counseling, and employment to homeless and unemployed people so that they acquire skills and experience leading to long-term employment and stability.

Summary

Increase budget by \$1,000 related to multiple departmental technical adjustments to better align department services and programs.

Increase budget by \$34,000 for increased costs in fleet, fuel, and communication services.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$105,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$140,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Seattle Conservation Corps	3,043,075	3,954,546	4,094,895	4,248,414
Full-time Equivalents Total*	20.35	20.35	20.35	20.35

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Swimming, Boating, and Aquatics Budget Control Level

Purpose Statement

The purpose of the Swimming, Boating, and Aquatics Budget Control Level is to provide a variety of structured and unstructured water-related programs and classes so participants can enjoy and develop skills in a range of aquatic activities.

Summary

Decrease budget by \$42,000 related to multiple departmental technical adjustments to better align department services and programs.

Decrease budget by \$309,000, reflecting reductions in the Learn to Swim program, lifeguard hours at beaches, and other spending to assist in balancing the overall General Fund budget.

Increase budget by \$58,000 to pay for an increase in utilities at the Rainier Beach Community Center due to DPR taking over management and operation of the building from the Seattle School District.

Increase budget by \$10,000 for increased operation and maintenance costs due to the completion of new and/or improved facilities.

Increase budget by \$3,000 for increased costs in fleet, fuel, and communication services.

Increase budget by \$25,000 due to utility rate increases.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$338,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$83,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Swimming, Boating, and Aquatics	7,276,930	7,858,400	7,942,674	8,263,676
Full-time Equivalents Total*	60.28	60.28	60.28	60.28

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Woodland Park Zoo Budget Control Level

Purpose Statement

In December 2001, the City of Seattle, by Ordinance 120697, established an agreement with the non-profit Woodland Park Zoological Society to operate and manage the Woodland Park Zoo beginning in March 2002. The Department's budget includes the City's support for Zoo operations. The purpose of the Zoo is to provide care for animals and offer exhibits, educational programs, and appealing visitor amenities so Seattle residents and visitors have the opportunity to enjoy and learn about animals and wildlife conservation.

Summary

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$181,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Woodland Park Zoo	6,061,616	6,025,393	6,206,155	6,386,314

Parks and Recreation

2009 - 2010 Estimated Revenues for the Parks and Recreation Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
441710	Sales of Merchandise	142,691	5,000	5,000	5,000
441990	Miscellaneous Charges and Fees	284,901	772,210	1,250,981	1,250,981
443870	Resource Recovery Revenues	855,643	744,726	836,226	872,742
447300	Recreational Activity Fees	16,881,563	16,872,718	17,762,126	17,904,939
447400	Event Admission Fees	15,856	35,000	35,000	35,000
447500	Exhibit Admission Fees	7,989,964	8,635,756	9,316,747	9,886,007
447600	Program Fees	90,521	215,000	116,000	116,000
469990	Miscellaneous Revenue	1,725	0	0	0
543970	Charges to Other City Departments	973,096	217,000	217,000	217,000
	Total Charges for Services	27,235,960	27,497,410	29,539,080	30,287,669
416100	10% of City Taxes & Fees	37,108,388	37,307,791	39,968,777	40,887,714
587001	General Subfund Support	35,479,119	39,617,152	47,567,492	50,631,749
	Total General Government Support	72,587,507	76,924,943	87,536,269	91,519,463
433010	Federal Grants	69,510	0	0	0
434010	State Grants	11,585	0	0	0
437010	Interlocal Grants	34,541	0	0	0
439090	Private Contributions	368,488	435,593	619,632	619,624
	Total Intergovernmental	484,124	435,593	619,632	619,624
462400	ST Space Facilities Rentals	81,169	120,000	137,000	137,000
462500	LT Space/Facilities Leases	732,954	996,453	914,345	1,168,672
462800	Concession Proceeds	691,891	694,932	592,640	599,767
462900	Rents and Use Charges	1,515,785	203,585	310,849	329,349
469100	Salvage Sales	13,039	0	0	0
469400	Judgments & Settlements	16,810	50,000	0	0
469970	Telephone Commission Revenue	3,116	106,000	3,090	3,183
469990	Miscellaneous Revenue	99,507	8,934	729,183	1,283,652
	Total Miscellaneous Revenue	3,154,270	2,179,904	2,687,107	3,521,623
587165	Transfer from Neighborhood Matching Subfund	89,313	0	0	0
587637	Transfer from Donations Fund	38,280	0	0	0
587900	Transfer from Other City Funds	0	0	485,733	277,382
587900	Transfers from CRS & Parks Levy	13,239,899	18,286,207	11,639,006	11,589,211
	Total Transfers from City Funds	13,367,492	18,286,207	12,124,739	11,866,593
	Total Revenues	116,829,354	125,324,057	132,506,828	137,814,972

Parks and Recreation

Parks and Recreation Fund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	4,277,466	3,002,506	7,211,457	3,436,288	2,119,284
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	116,829,354	125,324,057	122,418,599	132,506,828	137,814,972
Less: Actual and Budgeted Expenditures	113,895,362	125,324,056	125,730,768	132,506,832	137,814,966
Less: Capital Improvements	0	463,000	463,000	1,317,000	913,000
Ending Fund Balance	7,211,457	2,539,507	3,436,288	2,119,284	1,206,290
Continuing Appropriations	406,711				
Seattle Aquarium Sub-Account	713,995	713,995	713,995	713,995	713,995
Westbridge Debt Service	829,299	829,299	829,299	829,299	829,299
Total Reserves	1,950,005	1,543,294	1,543,294	1,543,294	1,543,294
Ending Unreserved Fund Balance	5,261,452	996,213	1,892,994	575,990	(337,004)

Capital Improvement Program Highlights

The 1999 Seattle Center and Community Centers Levy is nearly complete. The community centers' portion of the Levy for the Department totaled \$36 million spread over eight years, and eight of the nine community center projects are complete. The ninth and final project, the new Belltown Community Center, is in the planning stage as the Department seeks a location for the Center.

In 2009, progress continues on many key projects related to the 2000 Neighborhood Parks, Green Spaces, Trails and Zoo Levy (2000 Parks Levy). This levy was an eight-year, \$198.2 million levy lid lift that funded over 100 projects to improve and develop parks, playfields and trails, improve regular maintenance, and enhance recreational programming. The Levy also funded an acquisition program and an acquisition and development opportunity fund. In 2009, approximately twenty capital projects funded by the 2000 Parks Levy Fund remain to be completed.

In 2009, work continues on three Lake Union Park projects, with upgrades to the Armory and construction of the second phase of the Lake Union Park Development underway. The Department starts negotiations on an agreement with the Museum of History and Industry (MOHAI) for its development of a regional history museum at the Lake Union Park Armory. Also, in 2009, \$600,000 of appropriation is added to the Cheshiahud Lake Union Loop Trail project to connect existing pathways around Lake Union and create a continuous trail.

The 2008-2014 Proposed Capital Improvement Program (CIP) included \$5.0 million of one-time General Subfund resources for capital development in a new project titled Neighborhood Parks Development Program. The intent of the program was to further fund capital development of various park projects that have been only partially funded with Levy resources or have had difficulty securing community funding. However, to help rebalance the General Fund, the Department is proposing to use these funds instead for operating purposes.

Six pier projects are included in the Department's 2009-2010 Proposed CIP, including replacing the gas heating system at Piers 59 and 60, renovating the piling and replacing the sewer vaults and pumps under Pier 60, re-inspection of Piers 57, 58 and 60, repair of the Atlantic City boat ramp and pier, and renovation of the Magnuson Park boat ramp and pier.

Eight projects support the Mayor's initiative to transform Seattle's downtown parks into vibrant, attractive public spaces including adding lighting and a play area to City Hall Park and restoring Freeway and Waterfront Parks.

The City Council is reviewing proposed lease and redevelopment agreements for Buildings 11 and 27 at Warren G. Magnuson Park. In addition, the 2009-2014 Proposed CIP includes nine projects located at Magnuson Park including the Athletic Field Renovation, the Wetlands Development, Beach Comfort Station Replacement, Boat Ramp and Pier Renovation, Building 30 Sprinkler System, Building 18 demolition, North Shore, Pier and Log Boom, Picnic Shelter Renovation and Shoreline Renovation.

The 2009-2014 Proposed CIP includes several ball field lighting and field turf conversion projects. Construction on the Rainier ball field lighting project will occur in 2009; funding for ball field lighting at Bobby Morris, Dahl and four Lower Woodland playfields is included in future years. Field turf conversion projects include Miller and Genesee #1 Playfields. Projects approved for both lighting and field conversions include Delridge, Washington and Lower Woodland #7 Playfields. In addition to the ball field lighting program, a new basketball court lighting project will provide for lighting at the Van Asselt playground and the Rainier playfield basketball courts.

Many asset preservation projects are funded throughout Seattle's parks systems, including six projects that support the Mayor's Restore Our Waters initiative to improve Seattle's aquatic environments, renovation of

Parks and Recreation

Capital Improvement Program Highlights

the Colman Pool and the Langston Hughes Performing Arts Center, seismic improvements to the Queen Anne Community Center, and renovation of play areas throughout the City. In addition, there is funding to design replacement of the Rainier Beach Community Center and pool.

In addition to the many park development projects that add trees to park land, there are three designated projects that support the Mayor's Green Seattle Initiative, including a Forest Restoration Program for maintaining and improving natural areas, the Green Seattle Partnership whose goal is to increase the City's total tree canopy, and an Urban Tree Replacement Program for replacing trees removed due to various park development and improvement projects.

The 2009-2014 Proposed CIP includes a new project, which funds design for limited development of the lidded West Seattle and Maple Leaf Reservoirs. These reservoirs will be the fourth and fifth reservoirs to be lidded and developed as parks, and follow the development of the lids at Cal Anderson, Jefferson, and Myrtle reservoirs.

The total Cumulative Reserve Subfund (CRS) appropriation for the Department is approximately \$14.6 million in 2009. The CRS also funds various other projects, including acquisition and development of property in the Northgate area and a skate park at Delridge Playfield. Three neighborhood projects are funded with \$43,500 of CRS as part of the prioritization process by the Community District Councils and selected by a team of City staff from various departments.

In addition to the work funded by the CRS, there is one property acquisition and several restoration projects at Discovery Park funded by the Shoreline Park Improvement Fund (SPIF) as part of the West Point Treatment Plant mitigation settlement with King County.

The Department also anticipates receiving grants and other public and private donations, which will be appropriated in 2009.

Capital Improvement Program Appropriation

Budget Control Level	2009 Proposed	2010 Proposed
Ballfields/Athletic Courts/Play Areas: K72445		
Cumulative Reserve Subfund - REET II Subaccount (00161)	2,555,000	1,767,000
Subtotal	2,555,000	1,767,000
Building Component Renovations: K72444		
2009 Multipurpose LTGO Bond Fund	4,500,000	0
Cumulative Reserve Subfund - REET II Subaccount (00161)	635,000	1,040,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	748,000	140,000
General Subfund	200,000	0
Subtotal	6,083,000	1,180,000
Citywide and Neighborhood Projects: K72449		
2009 Multipurpose LTGO Bond Fund	9,790,000	0
Cumulative Reserve Subfund - REET I Subaccount (00163)	325,000	325,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	1,374,000	630,000
Subtotal	11,489,000	955,000

Parks and Recreation

Capital Improvement Program Highlights

Budget Control Level	2009 Proposed	2010 Proposed
Debt Service and Contract Obligation: K72440		
Cumulative Reserve Subfund - REET I Subaccount (00163)	841,000	841,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	1,648,000	1,647,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	332,000	328,000
Parks and Recreation Fund	466,000	713,000
Subtotal	3,287,000	3,529,000
Docks/Piers/Floats/Seawalls/Shorelines: K72447		
Beach Maintenance Trust Fund	25,000	25,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	200,000	657,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	0	98,000
Subtotal	225,000	780,000
Forest Restoration: K72442		
Cumulative Reserve Subfund - REET II Subaccount (00161)	2,351,000	2,851,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	108,000	90,000
Subtotal	2,459,000	2,941,000
Golf Projects: K72253		
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	882,000	902,000
Subtotal	882,000	902,000
Parks Infrastructure: K72441		
Cumulative Reserve Subfund - REET II Subaccount (00161)	834,000	1,050,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	840,000	250,000
Subtotal	1,674,000	1,300,000
Parks Upgrade Program - CDBG: K72861		
Cumulative Reserve Subfund - REET II Subaccount (00161)	508,000	508,000
Subtotal	508,000	508,000
Pools/Natatorium Renovations: K72446		
Cumulative Reserve Subfund - REET II Subaccount (00161)	180,000	720,000
Subtotal	180,000	720,000
Puget Park: K72127		
Parks and Recreation Fund	451,000	0
Subtotal	451,000	0
Seattle Aquarium Projects: K72448		
Parks and Recreation Fund	400,000	200,000
Subtotal	400,000	200,000
West Point Settlement Projects: K72982		
Shoreline Park Improvement Fund	500,000	0
Subtotal	500,000	0
 Total Capital Improvement Program Appropriation	 30,693,000	 14,782,000

Seattle Center

Robert Nellams, Director

Contact Information

Department Information Line: (206) 684-7200

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattlecenter.com/>

Department Description

Seattle Center is home to cultural and education organizations, sport teams, festivals, community programs, and entertainment facilities. Millions of people visit the 74-acre Seattle Center campus annually. Consistently rated as one of the city's top attractions, Seattle Center's mission is to be the nation's best gathering place, to delight and inspire the human spirit, and to bring people together as a rich and varied community.

Proposed Policy and Program Changes

The 2009-2010 Proposed Budget reflects several significant changes related to the loss of the Seattle Sonics and the Seattle Thunderbirds as anchor tenants in KeyArena. In 2008, the Seattle Sonics relocated to Oklahoma City as the result of a settlement between the City of Seattle and the Professional Basketball Club, LLC, and the Seattle Thunderbirds relocated to a new arena in Kent. These changes resulted in a new business model for KeyArena, and Seattle Center used the following general assumptions in estimating the budget impacts on KeyArena and the Seattle Center campus: some of the dates made available by the departure of the Sonics and Thunderbirds will be filled by concerts, sporting events, and family shows; premium seating and naming rights sponsorship revenue, which were transferred to the General Fund in 2007 to pay the debt expense related to the 1995 renovation of KeyArena, will be returned to the Department's budget; and impacts on permanent staff will be minimized through reassignment of staff to other areas of campus, and a reduction in intermittent staff. In all, the changes in KeyArena will result in abrogation of 4.0 FTE, plus a significant reduction of intermittent staff.

In response to the Mayor's request to identify General Fund savings for the 2009-2010 biennium, Seattle Center found savings in most of its Budget Control Levels. A combination of staff reductions, operating expense reductions and realignment of staff and other resources across the Department has achieved the needed reductions.

The 2009-2010 Proposed Budget also includes resources necessary to develop and implement the Department's Repositioning Plan for 2010. The Plan includes initiatives in partnership development, public programming enhancements, and a Strategic Marketing Plan. Other changes from the 2008 Adopted Budget include increased costs for PC equipment and utilities, a decrease in Monorail operating expenses, and the creation of a new BCL for Judgment and Claims to represent the Department's allocation for citywide judgment and claims payments.

The 2009-2010 budget also includes a reallocation of existing resources among BCLs to better reflect the actual use of these resources.

Seattle Center

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Access Budget Control Level	SC670	1,023,842	1,082,705	1,327,618	1,377,363
Administration-SC Budget Control Level	SC690	6,195,716	6,377,922	7,517,691	7,557,132
Campus Grounds Budget Control Level	SC600	11,055,269	12,250,349	12,398,928	12,872,336
Commercial Events Budget Control Level	SC640	723,231	784,800	933,406	922,490
Community Programs Budget Control Level	SC620	2,336,513	2,438,498	2,448,232	2,542,173
Cultural Facilities Budget Control Level	SC630	388,192	326,135	264,455	275,845
Debt Budget Control Level	SC680	450,603	170,484	134,150	136,350
Festivals Budget Control Level	SC610	773,076	594,680	741,956	784,106
Judgment and Claims Budget Control Level	SC710	0	0	607,968	607,968
KeyArena Budget Control Level	SC660	5,650,202	6,537,865	5,437,965	5,964,305
McCaw Hall Budget Control Level	SC650	3,398,832	3,749,980	3,712,038	3,927,614
Department Total		31,995,475	34,313,417	35,524,407	36,967,679
Department Full-time Equivalents Total*		278.30	278.30	271.40	271.40

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
General Subfund	14,303,219	14,995,033	15,370,851	15,910,649
Other	17,692,256	19,318,385	20,153,556	21,057,030
Department Total	31,995,475	34,313,417	35,524,407	36,967,679

Access Budget Control Level

Purpose Statement

The purpose of the Access Budget Control Level is to provide the services needed to assist visitors in coming to and traveling from the campus while reducing congestion in adjoining neighborhoods. Program services include operating parking services, maintaining parking garages, managing the Seattle Center Monorail, and encouraging use of alternate modes of transportation.

Summary

Reduce spending on administrative expenses by \$9,000 to assist in balancing the overall General Fund budget.

Reduce budget by \$188,000 to represent a decrease in Monorail operation costs.

Reduce budget by \$6,000 and abrogate 0.9 FTE Parking Attendant to create efficiencies in parking garage operations.

Increase budget by \$408,000 to account for technical adjustments made to more accurately reflect spending among the Department's BCLs. This increase represents a reallocation of existing budget resources.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$40,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$245,000.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Access	1,023,842	1,082,705	1,327,618	1,377,363
Full-time Equivalents Total*	13.09	13.09	12.19	12.19

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Administration-SC Budget Control Level

Purpose Statement

The purpose of the Administration Budget Control Level is to provide the financial, human resource, technological, and business support necessary to ensure effective delivery of the department's services. Program services include administrative oversight and support to all other department programs, and management of the department's Capital Improvement Program.

Summary

Increase budget by \$38,000 for the replacement of PC equipment.

Reduce budget by \$187,000 and abrogate 1.0 FTE Marketing Development Coordinator to assist in balancing the General Fund budget.

Increase budget by \$121,000 to provide partial funding for the positions managing the Century 21 Initiative. These positions were previously funded in full through the Center's CIP.

Increase budget by \$250,000 to provide funding to support the Seattle Center Repositioning Plan.

Increase budget by \$683,000 to account for technical adjustments made to more accurately reflect spending among the Department's BCLs. This increase represents a reallocation of existing budget resources.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$235,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$1,140,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Administration-SC	6,195,716	6,377,922	7,517,691	7,557,132
Full-time Equivalents Total*	30.98	30.98	29.98	29.98

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Campus Grounds Budget Control Level

Purpose Statement

The purpose of the Campus Grounds Budget Control Level is to provide gathering spaces and open-air venues in the City's urban core. The grounds knit together the whole of the campus and are Seattle Center's biggest asset. Program services include landscape maintenance, security patrols and lighting, litter and garbage removal, recycling operations, hard surface and site amenities maintenance, and management of revenues associated with leasing outdoor spaces.

Summary

Reduce spending on administrative expenses by \$10,000 to assist in balancing the overall General Fund budget.

Increase budget by \$29,000 to cover additional tenant expenses.

Increase budget by \$187,000 to pay for higher utility rates and expenses.

Reduce spending on maintenance materials by \$130,000 to assist in balancing the overall General Fund budget.

Abrogate 1.0 FTE Dining Room Attendant Sr. This position was unfunded, and therefore has a net zero budget impact.

Increase budget by \$18,000, as part of Seattle Center's KeyArena reassignment plan, to reflect increased costs associated with using KeyArena permanent staff on Campus Grounds and reducing intermittent staff.

Reduce budget by \$230,000 to account for technical adjustments made to more accurately reflect spending among the Department's BCLs. This decrease represents a reallocation of existing budget resources.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$284,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$148,000.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Campus Grounds	11,055,269	12,250,349	12,398,928	12,872,336
Full-time Equivalents Total*	91.67	91.67	90.67	90.67

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Commercial Events Budget Control Level

Purpose Statement

The purpose of the Commercial Events Budget Control Level is to provide the spaces and services needed to host a wide variety of commercial events, both for profit and not for profit, sponsored and produced by private and community promoters.

Summary

Increase budget by \$135,000 to reflect technical adjustments made to more accurately reflect spending among the Department's BCLs. This increase represents a reallocation of existing budget resources.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$14,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$149,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Commercial Events	723,231	784,800	933,406	922,490
Full-time Equivalents Total*	8.98	8.98	8.98	8.98

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Community Programs Budget Control Level

Purpose Statement

The purpose of the Community Programs Budget Control Level is to produce free and low cost programs that connect diverse cultures, create learning opportunities, honor community traditions, and nurture artistry and creativity.

Summary

Increase budget by \$40,000 to reflect a transfer of funds from other departments to streamline administration of funding agreement with the VERA Project.

Reduce spending on administrative expenses by \$13,000 to assist in balancing the overall General Fund.

Reduce budget by \$89,000 to account for technical adjustments made to more accurately reflect spending among the Department's BCLs. This increase represents a reallocation of existing budget resources.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$72,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$10,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Community Programs	2,336,513	2,438,498	2,448,232	2,542,173
Full-time Equivalents Total*	15.63	15.63	15.63	15.63

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Cultural Facilities Budget Control Level

Purpose Statement

The purpose of the Cultural Facilities Budget Control Level is to provide spaces for performing arts and cultural organizations to exhibit, perform, entertain, and create learning opportunities for diverse local, national, and international audiences.

Summary

Reduce budget by \$64,000 to account for technical adjustments made to more accurately reflect spending among the Department's BCLs. This increase represents a reallocation of existing budget resources.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$2,000 for a net reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$62,000.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Cultural Facilities	388,192	326,135	264,455	275,845
Full-time Equivalents Total*	3.26	3.26	3.26	3.26

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Debt Budget Control Level

Purpose Statement

The purpose of the Debt Budget Control Level is to provide payments and collect associated revenues related to the debt service for McCaw Hall.

Summary

Decrease budget by \$36,000 to reflect a reduction in debt service payments in 2009. The debt service obligations for McCaw Hall decreased due to additional funding commitments from the State of Washington. The additional funds allowed the City to defease a portion of the bonds in 2008.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Debt	450,603	170,484	134,150	136,350

Festivals Budget Control Level

Purpose Statement

The purpose of the Festivals Budget Control Level is to provide a place for the community to hold major festival celebrations. This program includes the revenue and expenses related to the Seattle International Children's Festival, Northwest Folklife Festival, Bite of Seattle, and Bumbershoot events.

Summary

Increase budget by \$148,000 to account for technical adjustments made to more accurately reflect spending among the Department's BCLs. This increase represents a reallocation of existing budget resources.

Citywide adjustments to labor and other operating costs due to inflation decrease the budget by \$1,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$147,000.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Festivals	773,076	594,680	741,956	784,106
Full-time Equivalents Total*	8.72	8.72	8.72	8.72

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Judgment and Claims Budget Control Level

Purpose Statement

The Judgment/Claims Budget Control Level pays for judgments, settlements, claims, and other eligible expenses associated with legal claims and suits against the City. Premiums are based on average percentage of Judgment/Claims expenses incurred by the Department over the previous five years. This is a new BCL added in the 2009 Proposed Budget.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Judgment and Claims	0	0	607,968	607,968

KeyArena Budget Control Level

Purpose Statement

The purpose of the KeyArena Budget Control Level is to manage and operate the KeyArena as the premier sports and entertainment venue in the Seattle region. Included in this category are all operations related to teams playing in the arena along with concerts, family shows, and private meetings.

Summary

Increase budget by \$73,000 to pay for higher utility rates and expenses.

Decrease budget by \$553,000 by abrogating 4.0 FTE Laborers and reducing intermittent staff hours due to the relocation of and settlement with the Seattle Sonics.

Decrease budget by \$694,000 to account for technical adjustments made to more accurately reflect spending among the Department's BCLs. This increase represents a reallocation of existing budget resources.

Reduce spending on administrative expenses by \$30,000 to assist in balancing the overall General Fund.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$104,000 for a net reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$1,099,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
KeyArena	5,650,202	6,537,865	5,437,965	5,964,305
Full-time Equivalents Total*	70.99	70.99	66.99	66.99

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

McCaw Hall Budget Control Level

Purpose Statement

The McCaw Hall Budget Control Level includes funds for the operation and maintenance of the premier performing arts venue in the region. In cooperation with Seattle Opera and Pacific Northwest Ballet, Seattle Center manages and operates McCaw Hall as the home of the Opera and Ballet. The Seattle International Film Festival also holds its annual festival and premier film screenings in this facility.

Summary

Increase budget by \$21,000 to reflect increased costs associated with replacing intermittent staff hours with permanent staff hours as part of Seattle Center's KeyArena reassignment plan.

Decrease budget by \$120,000 to account for technical adjustments made to more accurately reflect spending among the Department's BCLs. This increase represents a reallocation of existing budget resources.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$62,000 for a net reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$37,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
McCaw Hall	3,398,832	3,749,980	3,712,038	3,927,614
Full-time Equivalents Total*	34.98	34.98	34.98	34.98

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

2009 - 2010 Estimated Revenues for the McCaw Hall Capital Reserve

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
461110	Interest Earnings	0	0	10,000	10,000
479010	User Contributions	0	0	200,000	200,000
	Total Revenues	0	0	210,000	210,000

Seattle Center

2009 - 2010 Estimated Revenues for the Seattle Center Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
462300	Parking	3,465,634	3,646,616	3,630,472	3,787,598
462800	Monorail	197,292	161,875	350,000	350,000
	Total Access	3,662,926	3,808,491	3,980,472	4,137,598
441960	Seattle Center Fund	50,000	93,919	100,498	100,894
462900	Administration	(61,342)	13,500	47,594	46,839
481500	Lease Settlement	0	0	500,000	0
541490	CIP	1,292,052	1,573,897	1,444,552	1,453,403
	Total Administration	1,280,710	1,681,316	2,092,644	1,601,136
462500	Leases - Campus Grounds	694,003	674,618	962,042	970,068
462800	Amusement Park Concessions	(356,105)	335,000	335,000	0
462800	Center House Concessions	875,001	859,004	905,137	917,259
	Total Campus Grounds	1,212,899	1,868,622	2,202,179	1,887,327
462400	Campus Commercial Events	1,116,205	1,065,488	1,206,915	1,232,457
	Total Commercial Events	1,116,205	1,065,488	1,206,915	1,232,457
439090	Campus Sponsorships	221,536	100,000	300,000	300,000
441960	Seattle Center Productions	50,896	51,750	53,600	53,600
	Total Community Programs	272,432	151,750	353,600	353,600
462500	Leases - Cultural Facilities	1,297,337	1,325,342	1,280,401	1,245,365
	Total Cultural Facilities	1,297,337	1,325,342	1,280,401	1,245,365
462500	McCaw Hall Tenant Use Fees - Debt	225,302	85,240	67,075	68,175
587001	General Fund - McCaw Hall Debt	225,301	85,241	67,075	68,175
	Total Debt	450,603	170,481	134,150	136,350
441960	Festivals	486,568	599,395	532,321	543,147
	Total Festivals	486,568	599,395	532,321	543,147
587001	General Subfund Support	13,657,511	14,425,652	14,187,259	14,713,756
	Total General Subfund Support	13,657,511	14,425,652	14,187,259	14,713,756
587001	Judgment and Claims Allocation	0	0	607,968	607,968
	Total Judgment and Claims Allocation	0	0	607,968	607,968
441710	KeyArena Miscellaneous	350,646	197,096	341,136	429,478

Seattle Center

2009 - 2010 Estimated Revenues for the Seattle Center Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
441960	KeyArena Reimbursables	1,257,297	1,485,698	1,471,767	1,783,689
462400	KeyArena Rent	2,940,108	2,952,159	2,121,225	2,547,779
462400	Premium Seating	0	0	296,000	366,000
462800	KeyArena Concessions	467,044	500,019	384,558	484,719
462800	KeyArena Ticketing	463,671	400,100	568,848	670,137
469990	KeyArena Sponsorship	0	0	50,000	300,000
587001	General Fund - Admission Tax	28,748	0	0	0
Total KeyArena		5,507,514	5,535,072	5,233,534	6,581,802
441960	McCaw Hall Reimbursables	1,348,507	1,273,916	1,228,833	1,338,124
462400	McCaw Hall Rent	427,862	434,939	294,276	368,905
462500	McCaw Hall Tenant Use Fees	1,151,640	1,159,909	1,247,375	1,250,249
462800	McCaw Hall Catering & Concessions	199,605	144,023	261,373	270,033
462800	McCaw Hall Miscellaneous	215,775	184,882	172,558	179,108
587001	General Fund - McCaw Hall	420,407	484,139	508,549	520,754
Total McCaw Hall		3,763,796	3,681,808	3,712,964	3,927,173
Total Revenues		32,708,501	34,313,417	35,524,407	36,967,679

Seattle Center

Seattle Center Fund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	944,958	13,500	1,414,851	1,414,846	1,414,847
Accounting and Technical Adjustments	(243,133)	0	0	0	0
Plus: Actual and Estimated Revenue	32,708,501	34,313,417	34,313,417	35,524,407	36,967,679
Less: Actual and Budgeted Expenditures	31,995,475	34,313,417	34,313,422	35,524,407	36,967,679
Ending Fund Balance	1,414,851	13,500	1,414,846	1,414,847	1,414,846
McCaw Hall Reserves	0	0	770,000	870,000	970,000
Total Reserves	0	0	770,000	870,000	970,000
Ending Unreserved Fund Balance	1,414,851	13,500	644,846	544,847	444,846

McCaw Hall Capital Reserve

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	0	0	0	0	10,000
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	0	0	0	210,000	210,000
Less: Capital Improvements	0	0	0	200,000	200,000
Ending Fund Balance	0	0	0	10,000	20,000

Capital Improvement Program Highlights

Seattle Center's 2009-2014 Proposed Capital Improvement Program (CIP) is at the heart of Seattle Center's vision to be the nation's best gathering place. Seattle Center's Proposed CIP repairs, renovates and redevelops the facilities and grounds of Seattle Center's 74-acre campus to provide a safe and welcoming place for millions of visitors and 5,000 events each year.

The 2009-2014 Proposed CIP includes funding for repairs and improvements to the Fun Forest site after the tenant vacates the area at the end of 2009. Funding is also added for maintenance and minor building improvements of KeyArena in 2009 and 2010.

Seattle Center continues implementation of its Capital Reserve Plan, which is funded by proceeds from the sale of the 5th Avenue Parking Lot to the Bill & Melinda Gates Foundation. This work includes development of an integrated system of electronic signage throughout the campus, including replacement of World's Fair-era, hand-operated exterior readerboards; improvements to selected public entries to the campus; and Phase I of renovation of the Broad Street Green.

Seattle Center carries out planning for initial implementation of the Seattle Center Century 21 Master Plan, adopted by the City Council in August 2008, which will guide development of the Seattle Center campus over the next 20 years. The Department also continues to carry out major maintenance work on the Seattle Center Monorail in 2009, which includes completion of pneumatic system modifications and replacement of the low voltage electrical system on the red train and replacement of the doors on both trains. Seattle Center also begins construction of the Theatre Commons project to renovate the open space area between the Intiman and the Seattle Repertory theatres as envisioned in the Seattle Center Century 21 Master Plan.

The costs of managing Seattle Center's CIP, including project management and administration, are presented in Seattle Center's operating budget. These costs are offset by revenues to the Seattle Center Fund from the funding sources of the CIP projects. Funding for Seattle Center's 2009-2014 Proposed CIP comes primarily from the Cumulative Reserve Subfund, LTGO Bonds, property sale proceeds, federal grant funds, and private sources.

Capital Improvement Program Appropriation

Budget Control Level	2009 Proposed	2010 Proposed
Bagley Wright Theatre Maintenance Fund: S9606		
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	112,000	0
Subtotal	112,000	0
Campuswide Improvements and Repairs: S03P01		
Cumulative Reserve Subfund - REET I Subaccount (00163)	304,000	275,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	75,000	105,000
KeyArena Settlement Proceeds Fund	175,000	2,110,000
Seattle Center Capital Reserve Subfund	306,000	273,000
Subtotal	860,000	2,763,000
Facility Infrastructure Renovation and Repair: S03P02		
Cumulative Reserve Subfund - REET I Subaccount (00163)	779,000	964,000
Subtotal	779,000	964,000

Seattle Center

Capital Improvement Program Highlights

	2009 Proposed	2010 Proposed
Budget Control Level		
Fisher Pavilion: S9705		
Cumulative Reserve Subfund - REET I Subaccount (00163)	35,000	35,000
Subtotal	35,000	35,000
KeyArena: S03P04		
KeyArena Settlement Proceeds Fund	500,000	500,000
Subtotal	500,000	500,000
McCaw Hall Maintenance Fund: S0303		
Cumulative Reserve Subfund - REET I Subaccount (00163)	200,000	200,000
McCaw Hall Capital Reserve	200,000	200,000
Subtotal	400,000	400,000
Monorail Improvements: S9403		
2007 Multipurpose LTGO Bond Fund	200,000	0
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	1,366,000	1,303,000
Subtotal	1,566,000	1,303,000
Parking Repairs and Improvements: S0301		
Cumulative Reserve Subfund - REET I Subaccount (00163)	230,000	245,000
Subtotal	230,000	245,000
Public Gathering Space Improvements: S9902		
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	50,000	50,000
Subtotal	50,000	50,000
Theatre District Improvements: S0103		
KeyArena Settlement Proceeds Fund	1,500,000	0
Seattle Center Capital Reserve Subfund	2,000,000	0
Subtotal	3,500,000	0
Utility Infrastructure: S03P03		
Cumulative Reserve Subfund - REET I Subaccount (00163)	180,000	0
Subtotal	180,000	0
Waste/Recycle Center, Warehouse and Shops Improvements: S9801		
Cumulative Reserve Subfund - REET I Subaccount (00163)	30,000	30,000
Subtotal	30,000	30,000
 Total Capital Improvement Program Appropriation	 8,242,000	 6,290,000