

Seattle City Light

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Department Description

Seattle City Light was created by the residents of Seattle in 1902 to provide affordable, reliable, and environmentally sound electric power to the City of Seattle and neighboring suburbs. Owned by the community it serves, City Light is a nationally recognized leader in energy efficiency, renewable resource development, and environmental stewardship.

Seattle City Light provides electric power to more than 376,000 residential, business, and industrial customers. Its service area of 131.3 square miles includes the City of Seattle, areas north of Seattle including areas of the City of Shoreline and parts of Lake Forest Park, areas of unincorporated King County, and areas south of Seattle including the cities of Burien, Tukwila, and SeaTac.

Seattle City Light owns about 2,000 megawatts of very low cost, environmentally responsible hydroelectric generation capacity. In an average year, Seattle City Light meets about 60% of its load with owned hydroelectric generation and obtains the remainder primarily through the Bonneville Power Administration. City Light is now the nation's seventh largest publicly-owned electric utility in terms of customers served.

Policy and Program Changes

Seattle City Light's Adopted Budget includes authorization for 31 lineworker positions, which help bring needed skilled trades to the Department's work force. Seattle City Light recognizes the need to enhance and expand its safety training offerings as the Utility fills its vacant positions, particularly for field staff. The Adopted Budget includes funding for safety training which will continue to improve the Department's safety record.

The windstorm of December 2006 exposed some vulnerable areas in City Light's infrastructure. To that end, City Light's budget includes funding for an asset management program, increased security and reliability compliance, development of the North Downtown/South Lake Union network and substation, and placing key utilities underground in Seattle and in suburban cities.

In addition to exposing critical infrastructure needs, the December 2006 windstorm also highlighted the need for improvements to the Department's emergency preparedness structure. The budget includes funding for a Command, Control and Coordination Center and the development of an Outage Management System. These changes will help customers receive accurate and timely information about outages that impact their families and/or their businesses. Further, this funding will allow City Light to more effectively maintain its services to the public.

Moving electric utilities underground reduces the likelihood of outages due to storms or accidents, and provides aesthetic benefits. It also helps to implement the City's adopted "Complete Streets" policy, which is to design, operate, and maintain Seattle's streets to promote safe and convenient access and travel for all users through improvements including street and sidewalk lighting and other street amenities, pedestrian and bicycle safety improvements, and access improvements for freight. The approval by Seattle voters of the "Bridging the Gap" property tax levy in November 2006, and the resulting increase in the City's spending on a wide variety of transportation projects, present an opportunity for City Light to take a more systematic approach to undergrounding. The Adopted Budget includes funding for City Light to relocate and underground its infrastructure in conjunction with major transportation projects including the Mercer Corridor project, Spokane

Street Viaduct, and Aurora Ave North. City Light also continues work on utility relocation due to the Alaskan Way Viaduct and Seawall Replacement Project - however, much of this funding has been deferred into years after 2008, reflecting a delay in the project schedule.

The creation of the North American Electric Reliability Corporation (NERC) has brought increased regulatory and system protection requirements to the utilities in the United States. Improvements, upgrades, and additions for facilities, security and cyber security have mandatory dates for compliance. The Adopted Budget includes funding for Skagit mitigation, cyber security compliance, and the creation of a small compliance group to manage these new regulations on an on-going basis.

Two new Washington state laws were enacted in 2006 that impact City Light responsibilities and staffing needs. The first new state law requires City Light to complete an integrated resource plan every two years, meeting specific methodological criteria. The second new state law requires the acquisition of renewable resources on a pre-determined schedule. The Adopted Budget includes funding to staff these new long-term responsibilities.

The Adopted Budget includes \$5.5 million to fund the initial phase of SCL's new asset management program, which will be implemented over a five-year period. The purpose of the asset management program is to gather information about the condition of the Utility's most vital assets and to organize this data in a manner that allows SCL to more effectively prioritize its capital projects, more efficiently schedule work of its maintenance crews, and reduce the likelihood and duration of power outages.

City Council Provisos

Specifically, the Seattle City Council imposed the following budget provisos:

In addition to the restrictions imposed in Section 4(c) of the ordinance adopting the 2008 budget and elsewhere, none of the money appropriated for 2008 for the City Light Customer Services and Energy Delivery – CIP BCL may be spent to pay for pre-design or design work related to the North Downtown Substation Development, Project ID 7757, project until authorized by future ordinance. This proviso does not restrict expenditures for the purchase of property for a substation, or for work in support of that purchase.

In addition to the restrictions imposed in Section 4(c) of the ordinance adopting the 2008 budget and elsewhere, no more than \$250,000 of the money appropriated for 2008 for the City Light Department's Customer Services and Energy Delivery – CIP BCL may be spent for the North Downtown Network Services, Project ID 8405, and North Downtown System Network, Project ID 8404, CIP projects combined, until authorized by future ordinance. Council anticipates that such authority will not be granted until City Light proposes a financial plan that will recover the cost of building and maintaining the network from those who receive the benefits from it.

In addition to the restrictions imposed in Section 4(c) of the ordinance adopting the 2008 budget and elsewhere, no more than \$500,000 of the money appropriated for 2008 for Seattle City Light's Customer Service and Energy Delivery - CIP BCL may be spent to pay for undergrounding transmission lines as described in the Mercer Corridor Relocations, Project ID 8376, CIP project until the chair of the Council's Energy and Technology Committee, or successor committee with responsibility for Seattle City Light, has filed with the City Clerk his or her certification that the Mayor has demonstrated that the City has secured at least \$4.6 million in non-City funds for this project. This proviso does not restrict spending by the affected BCL for overhead-to-overhead relocation of the transmission lines.

City Light

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
Conservation Resources and Environmental Affairs O&M Budget Control Level	SCL220	35,410,084	23,789,461	25,220,932	25,270,852
Customer Services and Energy Delivery - CIP Budget Control Level	SCL350	81,665,265	94,017,345	108,251,954	165,866,480
Customer Services Budget Control Level	SCL320	17,994,923	16,332,297	18,633,305	24,735,435
Debt Service Budget Control Level	SCL810	135,842,693	136,508,997	137,175,911	137,175,911
Distribution Services Budget Control Level	SCL310	59,600,797	54,067,441	57,550,022	58,458,014
Financial Services - CIP Budget Control Level	SCL550	9,580,215	3,850,288	3,669,480	3,669,480
Financial Services - O&M Budget Control Level	SCL500	26,469,426	25,068,005	25,952,827	27,083,746
General Expenses Budget Control Level	SCL800	53,261,132	57,807,109	61,692,995	61,617,338
Human Resources Budget Control Level	SCL400	3,499,887	4,430,166	4,546,132	5,244,775
Office of Superintendent Budget Control Level	SCL100	3,039,279	3,517,306	3,599,701	3,538,932
Power Supply & Environmental Affairs - CIP Budget Control Level	SCL250	35,408,889	26,791,292	32,367,523	30,191,639
Power Supply O&M Budget Control Level	SCL210	40,419,903	51,944,005	55,096,088	57,647,544
Purchased Power Budget Control Level	SCL700	341,052,031	354,895,654	350,793,045	350,793,045
Taxes Budget Control Level	SCL820	62,432,673	61,677,506	62,838,219	62,838,219
Department Total		905,677,197	916,719,951	947,368,649	1,014,111,925
Department Full-time Equivalents Total*		1,752.10	1,752.33	1,752.33	1,821.33
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
Resources		2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
Other		905,677,197	916,716,873	947,388,133	1,014,131,410
Department Total		905,677,197	916,716,873	947,388,133	1,014,131,410

Conservation Resources and Environmental Affairs O&M Budget Control Level

Purpose Statement

The purpose of the Conservation Resources and Environmental Affairs O&M Budget Control Level is to ensure that the Utility generates and delivers energy in a manner that is environmentally responsible, and to design and implement demand-side measures that offset the need for additional generation resources to meet the Utility's load.

Summary

Transfer out 2.0 FTE Executive 2, and transfer in 0.75 FTE Office/Maintenance Aide and 1.0 FTE Electric Utility Executive 3, Director, resulting in a net decrease of 0.25 FTE. Reduce appropriation by \$58,000. The Department is making these changes to reconcile its adopted position list to current working assignments.

Transfer in 1.0 FTE Electric Utility Executive 3, Director as part of the implementation of the Customer Service and Energy Delivery reorganization. The net dollar impact of this reorganization is zero and funding for this position is located within the Customer Services BCL.

Citywide adjustments to labor costs increase the budget by \$108,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$50,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Conservation Resources and Environmental Affairs O&M	35,410,084	23,789,461	25,220,932	25,270,852
Full-time Equivalents Total*	86.00	85.75	85.75	86.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Customer Services and Energy Delivery - CIP Budget Control Level**Purpose Statement**

The purpose of the Customer Services and Energy Delivery - CIP Budget Control Level is to provide for the installation, maintenance, rehabilitation and/or replacement of transmission lines, substations, distribution feeders, transformers, services connections, and meters to meet customer demand. This budget control level's capital program coordinates the Utility's plant improvements with the efforts of other agencies involved in the implementation of large projects such as the Alaskan Way Viaduct and Seawall Replacement, North Downtown redevelopment, and Sound Transit light rail.

Summary

Add \$5,016,000 for development of a Command, Control and Coordination Center, a centralized operations center which will allow the Department to respond more effectively to disasters and emergencies. The first phase of this project will be to renovate the existing building at 157 Roy Street, formerly known as the City Light Power Control Center. Once renovated, this building will serve as City Light's Command, Control and Coordination Center and will initially host three system functions: the Department Operations Center, an Information Technology Disaster Recovery Center, and the Trouble Center.

Add \$3,899,000 for purchase and implementation of an Outage Management System (OMS), as recommended in the City of Seattle's 2006 Windstorm After Action Report. The addition of OMS technology will provide more efficient restoration activities and facilitate better communication with customers, media, and the public.

Add \$2,600,000 for timely relocation of City Light infrastructure in support of city-wide transportation improvement projects. Specific projects include utility pole relocation at S. Lander Street (\$200,000), underground distribution relocation at Spokane Street (\$1.7 million), and relocation of distribution and transmission lines at 5th and Northgate (\$700,000).

Reduce \$29,385,000 from the Utility Relocation for Alaskan Way Viaduct and Seawall Replacement Project, reflecting delay in the project schedule and uncertainty in the scope of the overall Viaduct and Seawall project.

Add \$9,000,000 for undergrounding electrical distribution lines for the cities of Tukwila and Burien. The costs of this work will be recovered in rates with a suburban cities surcharge.

Add \$39,513,000 and 2.0 FTE Electrical Power Systems Engineer, Principal to research a substation site in North Downtown/South Lake Union, prepare and document a detailed substation request for proposals, finalize substation requirements, submit permits and initiate other preparations, and purchase property in North Downtown for the construction of a new distribution substation.

Add \$12,040,000 and 2.0 FTE Electrical Engineer, Assistant III, 1.0 FTE Manager 3, Utilities, 2.0 FTE Strategic Advisor 3, Utilities, 1.0 FTE Electrical Power Systems Engineer-Premium, 2.0 FTE Electrical Power Systems Engineer, Principal-Premium to initiate the engineering, planning and design of a new network system to provide network service in North Downtown and South Lake Union, facilitate the conversion of existing and proposed buildings to the network service, and start the initial underground network system construction.

Add \$1,035,000 for undergrounding existing SCL utilities in support of Seattle Department of Transportation's (SDOT) Aurora Ave. N. Transit, Pedestrian, and Safety Improvement Project.

Add \$6,200,000 for undergrounding existing SCL transmission utilities in support of SDOT's Mercer Corridor Project. This project has multiple funding sources and is dependent on an agreement with various stakeholders in the area.

Add \$4,998,000 for undergrounding existing SCL distribution utilities in support of SDOT's Mercer Corridor Project.

Add \$514,000 to cover costs associated with 31 Lineworker positions in the Distribution Services BCL. This increase will cover the percentage of the personnel costs associated with capital projects in the Customer Service and Energy Delivery CIP BCL.

Add \$2,184,000 to cover costs associated with the Asset Management Program in the Customer Services BCL. This increase will cover a portion of the personnel costs associated with Asset Management capital projects in the Customer Service and Energy Delivery CIP BCL.

The net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget is approximately \$57,614,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Customer Services and Energy Delivery - CIP	81,665,265	94,017,345	108,251,954	165,866,480
Full-time Equivalents Total*	277.38	279.38	279.38	289.38

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Customer Services Budget Control Level

Purpose Statement

The purpose of the Customer Services Budget Control Level is to provide outstanding customer care and service through efficient, accurate metering and billing, and effective customer account management.

Summary

Transfer out 1.0 FTE Manager 2, 1.0 FTE Administrative Specialist II-BU, 1.0 FTE Information Technology Systems Analyst and 1.0 FTE Executive 3, while 1.0 FTE Executive Assistant, Sr. and 1.0 FTE Planning & Development Specialist, Sr. are transferring into the Customer Services BCL, resulting in a net decrease of 2.0 FTE. Reduce appropriation by \$183,000. The Department is making these changes to reconcile its adopted position list to current working assignments.

Transfer in \$6,122,000 and 44.0 FTEs from the Distribution Services BCL for implementation of the Customer Service and Energy Delivery reorganization. The primary change is moving the responsibility for Technical Metering from Distribution Services BCL to the Customer Services BCL.

Citywide adjustments to labor costs increase the budget by \$163,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$6,102,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Customer Services	17,994,923	18,352,297	18,633,305	24,735,435
Full-time Equivalents Total*	174.00	173.75	173.75	215.75

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Debt Service Budget Control Level

Purpose Statement

The purpose of the Debt Service Budget Control Level is to meet principal repayment and interest obligations on funds borrowed to meet City Light's capital expenditure requirements.

Summary

There are no substantive changes from the 2008 Endorsed Budget to the 2008 Adopted Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Adopted
Debt Service - BCL	135,842,693	136,508,997	137,175,911	137,175,911

Distribution Services Budget Control Level

Purpose Statement

The purpose of the Distribution Services Budget Control Level is to provide reliable electricity to customers through cost-effective operation and maintenance of City Light's overhead and underground distribution systems, substations, and transmission systems.

Summary

Transfer out 1.0 FTE Journeyworker Assigning Meter, 1.0 FTE Executive Assistant, Sr. and 1.0 FTE Hydroelectric Operator II, while 1.0 FTE Administrative Specialist I-BU, 1.0 FTE Administrative Specialist II-BU, 1.0 FTE Manager 2, 1.0 FTE Executive 2 and 1.0 FTE Executive 3 are transferring into the Distribution Services BCL, resulting in a net increase of 2.0 FTE. Increase appropriation by \$175,000. The Department is making these changes to reconcile its adopted position list to current working assignments.

Add 1.0 FTE Executive 3 and 2.0 FTE Strategic Advisor 3 and \$537,000 to address the increasing volume and scope of Federal Energy Regulatory Commission (FERC) and North American Electric Reliability Council (NERC) requirements in the reliability and general regulatory areas and to provide for coordination and oversight of industry compliance standards.

Add \$100,000 for development and implementation of a North American Electric Reliability Council (NERC) required dispatcher training program.

Transfer out \$6,123,000 and 42.0 FTEs to the Customer Services BCL for implementation of the Customer Service and Energy Delivery reorganization. The primary change is moving the responsibility for Technical Metering from Distribution Services BCL to the Customer Services BCL.

Add \$3,017,000 and 1.0 FTE Manager 3, Utility, 1.0 FTE Capital Projects Coordinator, Senior, 1.0 FTE Electrical Power Systems Engineer, 1.0 FTE Information Technology Professional A, Exempt, 1.0 FTE Management Systems Analyst, Senior, and 4.0 FTE Strategic Advisor 2, Utilities, to cover costs associated with the Asset Management Program implementation.

Add \$2,416,000 and 31.0 FTE Lineworker positions to improve the Department's ability to meet customer and utility infrastructure needs including reducing outages and outage response times. This increase will enable the Utility to ramp up its hiring of new apprentices into its apprenticeship program to meet demands for skilled labor and also to fill other key positions in the Utility.

Citywide adjustments to labor costs increase the budget by \$786,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$908,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Distribution Services	59,600,797	54,067,441	57,550,022	58,458,014
Full-time Equivalents Total*	590.00	591.00	591.00	594.00

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Financial Services - CIP Budget Control Level

Purpose Statement

The purpose of the Financial Services - CIP Budget Control Level is to rehabilitate and replace the Utility's information technology infrastructure, such as servers and routers, and fund the development of large software applications.

Summary

There are no substantive changes from the 2008 Endorsed Budget to the 2008 Adopted Budget.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Financial Services - CIP	9,580,215	3,850,288	3,669,480	3,669,480
Full-time Equivalents Total*	6.71	6.71	6.71	6.71

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Financial Services - O&M Budget Control Level

Purpose Statement

The purpose of the Financial Services - O&M Budget Control Level is to ensure City Light's financial health through prudent planning, risk mitigation, and financial discipline.

Summary

Transfer out 1.0 FTE Executive Assistant, while 1.0 FTE Power Analyst and 1.0 FTE Information Technology Systems Analyst are transferring into the Financial Services BCL, resulting in a net increase of 1.0 FTE. Increase appropriation by \$66,000. The Department is making these changes to reconcile its adopted position list to current working assignments.

Add \$500,000 to implement a cyber security compliance program in order to comply with the schedule published by the North American Electric Reliability Council (NERC) and the Federal Energy Regulatory Commission (FERC).

Reduce \$89,000 and add 1.0 FTE Management Systems Analyst, Sr. to support a new Construction Management Unit in SCL to perform the services that Seattle Public Utilities will no longer provide for the Utility. The balance of the unit costs are in the Power Supply O&M BCL and the Power Supply and Environmental Affairs - CIP BCL.

Add \$384,000 to cover charges associated with consulting and review tasks performed by Department of Information Technology and hardware and software acquisition costs.

Transfer out 1.0 FTE Information Technology Systems Analyst as part of the implementation of the Customer Service and Energy Delivery reorganization. The net dollar impact of this reorganization is zero and funding for this position is located within the Customer Services BCL.

Citywide adjustments to labor costs increase the budget by \$270,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$1,131,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
Financial Services - O&M	26,469,426	25,068,005	25,952,827	27,083,746
Full-time Equivalents Total*	201.00	200.50	200.50	201.50

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General Expenses Budget Control Level

Purpose Statement

The purpose of the General Expenses Budget Control Level is to budget, track, and monitor the expenses of the Utility that, for the most part, are not directly attributable to a specific organizational unit. These expenditures include insurance, bond issue costs, bond maintenance fees, audit costs, Law Department legal fees, external legal fees, employee benefits (medical and retirement costs), industrial insurance costs, general claims costs, and services provided by the City's internal services departments through the central cost allocation mechanism.

Summary

Add \$138,000 for labor-related costs to cover the three NERC Compliance positions located in the Distribution Services BCL.

Add \$170,000 for labor-related costs to cover the two North Downtown/South Lake Union Substation Design positions located in the Customer Services and Energy Delivery - CIP BCL.

Add \$583,000 for labor-related costs to cover the eight North Downtown/South Lake Union Network Design positions located in the Customer Services and Energy Delivery - CIP BCL.

Add \$1,252,000 for labor-related costs to cover 31 Lineworker Journey-Level positions located in the Distribution Services BCL.

Add \$80,000 for labor-related costs to cover two Strategic Advisor 3 positions for the integrated resource planning project located in the Power Supply O&M BCL.

Add \$315,000 to cover labor-related costs associated with nine positions in the Asset Management Program in the Distribution Services BCL.

Citywide adjustments to labor costs decrease the budget by \$2,614,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$76,000.

Expenditures	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
General Expenses	53,261,132	57,807,109	61,692,995	61,617,338

Human Resources Budget Control Level

Purpose Statement

The purpose of the Human Resources Budget Control Level is to transform City Light into a safe, high performance organization through excellence in safety, organizational development and training, employee and management services, and labor relations.

Summary

Transfer out 0.75 FTE Office/Maintenance Aide, while 1.0 FTE Strategic Advisor 3 is transferring into the Human Resources BCL, resulting in a net increase of 0.25 FTE and has an appropriation increase of \$72,000. The Department is making these changes to reconcile its adopted position list to current working assignments.

Add \$319,000 for safety training to ensure compliance with Washington State and the Federal Occupational Safety and Health Administration safety regulations.

Add \$251,000 for non-labor and hiring-related costs to cover 31 Lineworker Journey-level positions located in the Distribution Services BCL.

Transfer out 1.0 FTE Accounting Technician II-BU as part of the implementation of the Customer Services and Energy Delivery reorganization. The net dollar impact of this reorganization is zero and funding for this position is located within the Customer Services BCL.

Citywide adjustments to labor costs increase the budget by \$57,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$699,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
Human Resources	3,499,887	4,430,166	4,546,132	5,244,775
Full-time Equivalents Total*	41.02	40.27	40.27	39.52

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Office of Superintendent Budget Control Level

Purpose Statement

The purpose of the Office of the Superintendent Budget Control Level is to assemble high-level staff to assure the effective delivery of reliable electric power in an environmentally sound manner, and enable the Superintendent to focus on the Utility's broad departmental policy direction and leadership, its financial health, and stakeholder relations.

Summary

Transfer out 1.0 FTE Planning & Development Specialist, Sr. and 1.0 FTE Strategic Advisor 3, while 1.0 FTE Executive Assistant is transferring into the Office of the Superintendent BCL, resulting in a net decrease of 1.0 FTE. Reduce appropriation by \$95,000. The Department is making these changes to reconcile its adopted position list to current working assignments.

Citywide adjustments to labor costs increase the budget by \$34,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$61,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
Office of Superintendent	3,039,279	3,517,306	3,599,701	3,538,932
Full-time Equivalents Total*	22.50	22.25	22.25	21.25

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Power Supply & Environmental Affairs - CIP Budget Control Level

Purpose Statement

The purpose of the Power Supply & Environmental Affairs - CIP Budget Control Level is to provide and maintain the physical generating plant required to meet the electrical needs of City Light customers, provide the physical plant and grounds needed by the Utility, and comply with license and regulatory requirements.

Summary

Add \$685,000 to support the creation of a Construction Management Unit to perform services that Seattle Public Utilities is discontinuing for the Utility. These funds will cover a portion of the total cost related to projects in the Power Supply and Environmental Affairs - CIP BCL. The balance of the appropriation is located in the Power Supply O&M BCL and the Financial Services O&M BCL.

Add \$1,630,000 to renovate historic structures and housing at the Skagit River Facility and complete construction renovation of Ladder Creek Gardens. These efforts will bring SCL in compliance with Federal Energy Regulatory Commission (FERC) requirements as part of the Skagit relicensing effort.

Add \$404,000 to fund preliminary engineering work for the Gorge Facility Second Tunnel Installation project, a parallel tunnel which will be bored adjacent to the existing two-mile long tunnel to increase efficiency at the Gorge plant.

Reduce \$4,895,000 to reflect the changes in the Utility's capital spending plans. These changes include deferring several generator rebuild projects, that testing has determined can be prudently delayed.

The net program reduction from the 2008 Endorsed Budget to the 2008 Adopted Budget is approximately \$2,176,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
Power Supply & Environmental Affairs - CIP	35,408,889	26,791,292	32,367,523	30,191,639
Full-time Equivalents Total*	75.26	73.26	73.26	73.26

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Power Supply O&M Budget Control Level

Purpose Statement

The purpose of the Power Supply O&M Budget Control Level is to provide clean, safe, economic, efficient, reliable sources of electric power for City Light customers.

Summary

Transfer out 1.0 FTE Electric Utility Executive 3, Director, 1.0 FTE Administrative Specialist I-BU, and 1.0 FTE Power Analyst, while 1.0 FTE Executive 2, 1.0 FTE Journeyworker Assigning Meter, and 1.0 FTE Hydroelectric Operator II are transferring into the Power Supply O&M BCL resulting in a net neutral position change. Increase appropriation by \$24,000. The Department is making these changes to reconcile its adopted position list to current working assignments.

Add \$1,191,000 and 1.0 FTE Manager 3, 1.0 FTE Civil Engineer, Supervisor, 5.0 FTE Civil Engineer, Senior, 2.0 FTE Civil Engineer, Associate, 1.0 FTE Civil Engineer, Assistant III, 1.0 FTE Management Systems Analyst, Senior, 1.0 FTE Administrative Specialist I, 0.5 FTE Civil Engineering Specialist, Assistant III, and 0.5 FTE Information Technology Professional B-BU to support SCL's proposal to create a Construction Management Unit to perform the services that Seattle Public Utilities will no longer provide for the Utility.

Add \$60,000 to retain a professional property manager to manage the approximately 59 residential houses on the Skagit River Facility.

Add \$438,000 to cover increased fuel costs.

Add \$133,000 for SCL's designated rent surcharge. The 2008 rent budget was set prior to the City's finalized debt service payment, and this increase covers SCL's portion through this surcharge.

Add \$129,000 to cover costs associated with 31 Lineworker positions in the Distribution Services BCL. This increase will cover the percentage of the personnel costs associated with Operations and Maintenance portion of the projects in the Power Supply O&M BCL.

Add \$218,000 and 2.0 FTE Strategic Advisor 3 to complete an integrated resource plan and comply with new Washington State laws.

Transfer out 1.0 FTE Journeyworker Assigning Meter as part of the implementation of the Customer Services and Energy Delivery reorganization. The net dollar impact of this reorganization is zero and funding for this position is located within the Customer Services BCL.

Citywide adjustments to labor costs increase the budget by \$358,000 for a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$2,551,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Power Supply O&M	40,419,903	51,944,005	55,096,088	57,647,544
Full-time Equivalents Total*	278.23	279.46	279.46	293.46

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Purchased Power Budget Control Level

Purpose Statement

The purpose of the Purchased Power Budget Control Level is to acquire power, transmission and other services associated with wholesale power purchases in a cost-effective manner to meet the day-to-day electricity needs of City Light's retail customers.

Summary

There are no substantive changes from the 2008 Endorsed Budget to the 2008 Adopted Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Adopted
Purchased Power	341,052,031	354,895,654	350,793,045	350,793,045

Taxes Budget Control Level

Purpose Statement

The purpose of the Taxes Budget Control Level is to calculate and pay City Light's legally required tax payments for state, city, and local jurisdictions. This Budget Control Level includes funding for franchise contract payments negotiated with local jurisdictions in City Light's service territory.

Summary

There are no substantive changes from the 2008 Endorsed Budget to the 2008 Adopted Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Adopted
Taxes	62,432,673	61,677,506	62,838,219	62,838,219

2008 Estimated Revenues for the City Light Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
431010	Operating Grants (including Lighting Design Lab funding)	1,441,758	0	0	0
431200	BPA Conservation & Renewables Credit	2,113,749	2,215,000	2,215,000	2,501,640
431200	BPA Payments for Conservation Deferred	4,010,862	0	0	0
431200	NW Energy Efficiency Alliance - SCL Lighting Design Lab Contract	0	300,000	300,000	0
443250	Other O&M Revenue	7,437,263	3,148,800	4,004,068	4,304,068
443250	Revenue From Damage	1,150,391	1,436,400	1,475,183	1,475,183
443310	Energy Sales to Customers	582,380,013	530,772,704	542,523,365	542,583,365
443310	Out of System Sales	0	0	0	0
443310	Sales from Priest Rapids	8,765,420	8,765,424	8,765,424	5,640,936
443310	Seattle Green Power/Greenup	734,089	240,000	240,000	240,000
443345	Article 49 Sale to Pend Oreille Country	1,457,249	1,568,000	1,610,300	1,590,151
443345	Basis Sales	3,055,791	1,026,000	1,053,702	30,964,222
443345	BPA Credit for South Fork Tolt	3,078,065	3,043,900	3,003,500	3,003,500
443345	Other Power Related Services	5,106,101	7,457,600	7,455,300	26,787,652
443345	SCL Green Tags	3,000	165,000	260,000	260,000
443345	Surplus Energy Sales	206,230,815	241,099,142	196,746,915	204,111,999
443380	Account Change Fees	633,580	1,401,847	1,413,061	1,429,102
443380	Construction & Miscellaneous Charges	3,802,421	1,195,373	1,226,596	1,226,596
443380	Late Payment Fees	3,418,394	3,148,050	3,228,826	3,228,826
443380	Pole Attachments	790,416	1,000,000	1,000,000	1,000,000
443380	Property Rentals	1,037,750	1,744,200	1,791,293	1,791,293
443380	Reconnect Charges	289,660	225,064	230,839	230,839
443380	Transmission Attach. & Cell Sites	1,023,926	630,240	643,723	1,081,600
443380	Water Heater & Miscellaneous Rentals	148,231	170,052	174,415	174,415
461100	Interest	8,341,213	7,089,804	4,353,980	5,493,553
461100	Sale of Property, Material & Equip.	1,507,840	9,526,000	1,053,702	1,053,702
462900	North Mountain Substation (Snohomish PUD)	191,543	323,500	327,000	327,000
462900	Transmission Sales	4,429,125	2,952,005	4,959,317	4,630,516
469990	Conservation - Customer Payments	14,184	7,922	8,092	87,113
473010	Capital Fees and Grants	8,847,709	0	0	0
482000	Contributions in Aid of Construction	21,034,434	27,564,000	21,798,000	17,207,409
541830	Reimbursement for CCSS - CIP	0	0	0	250,000
541830	Reimbursement for CCSS - O&M	0	815,895	839,378	1,885,003
Total Revenues		882,474,992	859,031,922	812,700,979	864,559,683
379100	Transfers from Construction Fund	23,202,205	57,684,951	134,687,154	149,571,727
379100	Use of (Contribution to) Fund Balance due to GSF St Lighting Payments	0	0	0	0
Total Resources		905,677,197	916,716,873	947,388,133	1,014,131,410

City Light Fund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Adopted
Beginning Cash Balance	177,712,637	158,651,066	158,651,066	81,634,000	81,634,000
Accounting and Technical Adjustments	(44,514,620)	3,210,789	18,733,980	118,053,154	132,937,727
Plus: Actual and Estimated Revenue	882,474,992	858,791,922	880,464,708	812,700,979	864,559,683
Less: Actual and Budgeted Expenditures	857,021,943	916,716,870	976,215,754	947,388,133	1,014,131,410
Ending Cash Balance	158,651,066	103,936,907	81,634,000	65,000,000	65,000,000
Less: Reserves Against Cash Balances					
Restricted accounts	6,502,946	10,000,000	10,000,000	10,000,000	10,000,000
Contingency reserve	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000
Total Reserves	31,502,946	35,000,000	35,000,000	35,000,000	35,000,000
Ending Unreserved Cash Balance*	127,148,120	68,936,907	46,634,000	30,000,000	30,000,000

* Includes required minimum balance of \$30,000,000.

Seattle Department of Transportation

Grace Crunican, Director

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Department Description

The Seattle Department of Transportation (SDOT) develops, maintains, and operates a transportation system that promotes the safe and efficient mobility of people and goods, and enhances the quality of life, environment, and economy of Seattle and the surrounding region. The major assets of the City's transportation system are 1,534 lane-miles of arterial streets; 2,412 lane-miles of non-arterial streets; 150 bridges; 582 retaining walls; 22 miles of seawalls; 1,000 signalized intersections; 32 miles of bike trails and 90 miles of bike routes; 34,000 street trees; 4,799 parking meters and pay stations; 24,000 curb ramps; and 1.6 million lane markers. The transportation infrastructure is valued at \$7.6 billion.

SDOT is composed of 11 different Budget Control Levels (BCLs) grouped into three Lines of Business (LOB):

- The Transportation Capital Improvement Program LOB is responsible for the major maintenance and replacement of SDOT's capital assets, as well as the development and construction of additions to the City's transportation infrastructure. This LOB contains the Major Maintenance/Replacement, Major Projects, and Mobility-Capital BCLs.
- The Operations and Maintenance LOB handles the day-to-day operations and routine maintenance to keep people and goods moving throughout the City. This LOB includes operation of the City's movable bridges, traffic signals, street cleaning, pothole repairs, permit issuance, tree maintenance, and engineering and transportation planning. The six BCLs in this area are Bridges and Structures, Engineering Services, Mobility-Operations, Right-of-Way Management, Street Maintenance, and Urban Forestry.
- The Business Management and Support LOB provides policy direction and business support for SDOT. These services are contained in two BCLs. Departmental support is in the Department Management BCL. The General Expense BCL includes debt service, judgment and claims, and the allocated City central costs the Department pays for overall support services it receives from other departments.

Policy and Program Changes

In November 2006, Seattle voters approved the Bridging the Gap (BTG) property tax levy lid lift. Combined with new taxes on parking and employee hours that started in July 2007, the program provides about \$52 million of new revenue in 2008 to repair and improve Seattle's streets, bike trails, sidewalks, and bridges. Key transportation projects and programs funded under BTG include the Arterial Asphalt & Concrete Program, Bridge Rehabilitation and Replacement, and Bridge Seismic Retrofit Phase II. With BTG funding, the SDOT Capital Improvement Program increases in 2008 by over 50 percent compared to 2007 levels.

The Department continues to build capacity to deliver these projects and improvements. To support the increased workload associated with BTG, the Adopted Budget increases staffing levels, augmenting SDOT's professional capacity with positions that focus on project management, planning, design, and construction. SDOT will conduct construction management activities internally and a new unit will be developed and staffed by SDOT project managers and engineers. SDOT also coordinates on these projects with Seattle Public Utilities (SPU) and Seattle City Light (SCL), regarding the relocation of utilities and the undergrounding of electric infrastructure.

The 2008 Adopted Budget includes substantial investments in pedestrian safety-oriented projects, adding \$500,000 to the Neighborhood Street Fund for small projects and \$1.5 million for large projects. The program enhances the safety, quality, and condition of the pedestrian and neighborhood environments. This additional funding allows larger and more numerous projects to be constructed in 2008. Other pedestrian safety and traffic calming additions include: \$235,000 for projects on 31st Avenue South, \$500,000 for a Pedestrian Safety Infrastructure Improvements and Technologies Pilot Program project, \$1 million for development of new sidewalks, \$500,000 for repair of additional sidewalks, \$150,000 for pedestrian-scale lighting on stairways, and \$100,000 for vegetation management on stairways.

The budget includes \$800,000 to begin improvements to Linden Avenue N. This project provides pedestrian, drainage and roadway improvements, and will complete the final link in the Interurban Trail. The project is an example of how the City is implementing the Complete Streets policy (established by Ordinance 122386), which states that transportation improvements will be planned, designed, and constructed to encourage walking, bicycling and transit use while promoting safe operations for all users.

Investment in pre-development planning and design activities for the Alaskan Way Viaduct and Seawall Replacement Project continues throughout 2008. Following a March 2007 public vote, the Governor, Mayor and King County Executive agreed to implement six early safety and mobility projects. In addition, they committed to work together to identify a solution for the Central Waterfront by December 2008. The Adopted Budget includes funding for these efforts as well as the development of an "Urban Mobility Plan," which will examine options for replacing the Viaduct and analyze and recommend transit service and road improvements to improve mobility in downtown Seattle and citywide.

The South Lake Union line of the Seattle Streetcar begins its first year of operation in 2008. Three modern streetcars will serve 11 stops along the 2.6 mile South Lake Union line, operating on fifteen minute headways, fifteen hours per day, seven days per week. Through an interlocal agreement with King County, Metro will operate the Streetcar and the City will retain ownership of the Streetcar facilities and vehicles. The City will incur operating costs and generate revenue from ticket sales and sponsorships. Funding for these new programmatic activities is appropriated and described in the new Seattle Streetcar section of the Adopted Budget.

City Council Provisos

The Council adopted a number of operating and capital budget provisos, as follows:

Of the appropriation for 2008 for the Seattle Department of Transportation's Mobility-Operations BCL, \$375,000 is appropriated solely to pay for Center City Streetcar Network development and may be spent for no other purpose.

No more than \$225,000 appropriated for 2008 for the Seattle Department of Transportation's Mobility-Operations BCL may be spent to pay for Center City Streetcar Network development until authorized by a future ordinance. Council anticipates that such authority will not be granted until, after consultation with the Executive, Council adopts a resolution designating the preliminary Center City Streetcar Network.

Of the appropriation for 2008 for the Seattle Department of Transportation's Mobility-Capital BCL, \$235,000 is appropriated solely for pedestrian safety and traffic calming measures at four intersections along 31st Avenue South and may be spent for no other purpose.

Of the appropriation for 2008 for the Seattle Department of Transportation's Mobility-Capital BCL, \$150,000 is appropriated solely to pay for a pilot Pedestrian-Scale Lighting Program and may be spent for no other purpose.

Transportation

Of the appropriation for 2008 for the Seattle Department of Transportation's Street Maintenance BCL, \$100,000 is appropriated solely to pay for SDOT to contract with the Seattle Conservation Corps for vegetation management on stairways, with priority for stairways selected for the pilot Pedestrian-Scale Lighting Program, and may be spent for no other purpose.

None of the money appropriated for 2008 for the Seattle Department of Transportation's Mobility-Capital BCL may be spent to pay for a pilot Pedestrian-Scale Lighting Program until authorized by a future ordinance. Council anticipates that such authority will not be granted until the Seattle Department of Transportation submits proposed criteria for selecting and prioritizing stairways for the Pedestrian-Scale Lighting Program and Council reviews the criteria and gives direction.

Of the appropriation for 2008 for the Seattle Department of Transportation's Mobility-Capital BCL, \$500,000 is appropriated solely to implement Transit Corridor improvements along 3rd Avenue and may be spent for no other purpose.

Of the appropriation for 2008 for the Seattle Department of Transportation's Mobility - Capital BCL, \$500,000 is appropriated solely for the Pedestrian Safety Infrastructure Improvements and Technologies Pilot Program and may be spent for no other purpose.

Of the appropriation for 2008 for the Seattle Department of Transportation's (SDOT's) Mobility Operations BCL, \$118,000 is appropriated solely to pay for a staff person to help neighborhoods develop proposals for pedestrian safety and traffic calming improvements that could be submitted to SDOT for funding and may be spent for no other purpose.

Transportation

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
Bridges & Structures Budget Control Level					
Bridge Operations		1,891,142	2,498,382	2,599,712	2,286,008
Structures Engineering		667,994	749,126	778,334	781,612
Structures Maintenance		2,225,574	3,775,422	3,808,008	3,513,012
Bridges & Structures Budget Control Level	17001	4,784,710	7,022,930	7,186,054	6,580,631
Department Management Budget Control Level					
Director's Office		1,431,808	1,868,940	1,847,924	2,525,687
Division Management		21,854,727	26,852,533	27,252,971	26,309,012
Human Resources		1,160,325	1,502,038	1,456,051	1,371,050
Indirect Cost Recovery - Department Management		(32,375,242)	(36,394,650)	(36,924,525)	(38,447,043)
Public Information		493,815	657,877	780,287	733,835
Resource Management		7,310,679	8,118,604	8,416,367	12,163,474
Revenue Development		1,175,690	924,006	859,689	975,649
Department Management Budget Control Level	18001	1,051,801	3,529,347	3,688,764	5,631,663
Engineering Services Budget Control Level	17002	1,634,052	2,200,285	2,286,354	2,952,414
General Expense Budget Control Level					
City Central Costs		7,142,786	8,878,705	9,097,595	8,816,303
Debt Service		4,919,495	5,138,652	8,074,720	6,167,362
Indirect Cost Recovery - General Expense		(7,142,786)	(8,878,705)	(9,097,595)	(8,816,303)
Judgment & Claims		2,160,825	2,505,800	2,505,800	2,505,800
General Expense Budget Control Level	18002	7,080,320	7,644,452	10,580,520	8,673,162
Major Maintenance/Replacement Budget Control Level					
Bridges & Structures		15,584,150	11,927,000	26,618,000	14,317,664
Landslide Mitigation		369,871	400,000	400,000	801,072
Roads		10,790,848	16,586,000	25,114,000	24,248,365
Sidewalk Maintenance		360,433	1,483,000	1,856,000	2,359,361
Trails and Bike Paths		498,246	3,587,000	3,836,000	3,836,018
Urban Forestry		26,857	0	0	0
Major Maintenance/Replacement Budget Control Level	19001	27,630,406	33,983,000	57,824,000	45,562,479

Transportation

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
Major Projects Budget Control Level					
Alaskan Way Viaduct and Seawall Replacement		2,948,519	8,051,000	3,726,000	5,143,893
Magnolia Bridge Replacement		1,409,118	3,450,000	23,500,000	2,627
Mercer Corridor		1,411,677	2,912,000	47,988,000	18,572
Spokane Street Viaduct		816,722	225,000	30,534,000	19,823,981
SR-520		137,934	381,000	384,000	323,035
Major Projects Budget Control Level	19002	6,723,970	15,019,000	106,132,000	25,312,107
Mobility-Capital Budget Control Level					
Corridor & Intersection Improvements		15,565,026	6,952,000	11,010,000	12,343,813
Freight Mobility		18,241	46,000	6,839,000	200,336
Intelligent Transportation System		811,529	2,222,000	2,486,000	1,778,613
Neighborhood Enhancements		6,135,840	6,356,000	2,152,000	7,997,912
New Trails and Bike Paths		2,277,894	4,226,000	14,792,000	3,735,355
Sidewalks & Pedestrian Facilities		2,271,871	1,974,000	2,079,000	3,857,066
Transit & HOV		24,277,313	27,236,000	16,434,000	5,598,451
Mobility-Capital Budget Control Level	19003	51,357,714	49,012,000	55,792,000	35,511,545
Mobility-Operations Budget Control Level					
Commuter Mobility		7,273,547	12,195,193	12,859,480	11,965,266
Neighborhoods		2,041,906	4,251,432	4,025,117	4,136,120
Parking		6,066,284	6,832,002	5,854,479	6,428,648
Signs & Markings		2,711,215	4,635,607	4,750,899	4,759,955
Traffic Signals		5,727,263	7,711,786	7,988,024	8,218,264
Mobility-Operations Budget Control Level	17003	23,820,215	35,626,020	35,478,000	35,508,252
ROW Management Budget Control Level	17004	9,157,098	12,012,943	11,242,067	12,182,131

Transportation

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
Street Maintenance Budget Control Level					
Emergency Response		1,238,192	588,171	608,842	610,459
Operations Support		4,629,009	4,705,849	4,892,197	4,210,219
Pavement Management		171,500	280,366	291,334	292,949
Street Cleaning		3,869,374	3,594,724	3,731,431	3,867,892
Street Repair		14,149,077	13,814,321	14,308,800	14,717,129
Street Maintenance Budget Control Level	17005	24,057,153	22,983,430	23,832,603	23,698,649
Urban Forestry Budget Control Level					
Arborist Services		48,374	790,694	817,992	1,536,991
Tree & Landscape Maintenance		2,512,595	3,343,612	3,257,528	2,516,782
Urban Forestry Budget Control Level	17006	2,560,968	4,134,306	4,075,521	4,053,773
Department Total		159,858,408	193,167,714	318,117,882	205,666,806
Department Full-time Equivalents Total*		642.25	675.50	675.50	778.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
General Subfund	41,170,841	43,002,500	42,741,078	48,945,587
Other	118,687,566	150,165,214	275,376,804	156,721,219
Department Total	159,858,408	193,167,714	318,117,882	205,666,806

Bridges & Structures Budget Control Level

Purpose Statement

The purpose of the Bridges and Structures Budget Control Level is to maintain the city's bridges and structures to provide for the safe and efficient movement of people, goods, and services throughout the city.

Program Expenditures	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Bridge Operations	1,891,142	2,498,382	2,599,712	2,286,008
Structures Engineering	667,994	749,126	778,334	781,612
Structures Maintenance	2,225,574	3,775,422	3,808,008	3,513,012
Total	4,784,710	7,022,930	7,186,054	6,580,631
Full-time Equivalents Total *	51.50	51.50	51.50	59.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Bridges & Structures: Bridge Operations

Purpose Statement

The purpose of the Bridge Operations Program is to ensure the safe and efficient operation and preventive maintenance for over 180 bridges throughout the city.

Program Summary

Decrease budget by \$25,000 in vacancy savings to partially offset costs that support the neighborhood plan update process. Those costs are budgeted for in the Neighborhoods Program, in the Mobility-Operations Budget Control Level.

Citywide adjustments to labor costs and departmental technical changes reduce the budget by \$289,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$314,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Bridge Operations	1,891,142	2,498,382	2,599,712	2,286,008
Full-time Equivalents Total*	28.00	28.00	28.00	28.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Bridges & Structures: Structures Engineering

Purpose Statement

The purpose of the Structures Engineering Program is to provide engineering services on all the bridges and structures within the City of Seattle to ensure the safety of transportation users as they use or move in proximity to these transportation facilities.

Program Summary

Mid-year 2007 adjustments add 2.0 FTE in Bridging the Gap staffing.

Citywide adjustments to labor costs and departmental technical changes increase the budget by \$3,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$3,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Structures Engineering	667,994	749,126	778,334	781,612
Full-time Equivalents Total*	4.75	4.75	4.75	6.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Bridges & Structures: Structures Maintenance

Purpose Statement

The purpose of the Structures Maintenance Program is to provide for the maintenance of all of the City of Seattle's bridges, structures, and stairways.

Program Summary

Mid-year 2007 adjustments add 6.0 FTE in Bridging the Gap staffing.

Citywide adjustments to labor costs and departmental technical changes reduce the budget by \$295,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$295,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Structures Maintenance	2,225,574	3,775,422	3,808,008	3,513,012
Full-time Equivalents Total*	18.75	18.75	18.75	24.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management Budget Control Level

Purpose Statement

The purpose of the Department Management Budget Control Level is to provide leadership and operations support services to accomplish the mission and goals of the Department.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Director's Office	1,431,808	1,868,940	1,847,924	2,525,687
Division Management	21,854,727	26,852,533	27,252,971	26,309,012
Human Resources	1,160,325	1,502,038	1,456,051	1,371,050
Indirect Cost Recovery - Department Management	-32,375,242	-36,394,650	-36,924,525	-38,447,043
Public Information	493,815	657,877	780,287	733,835
Resource Management	7,310,679	8,118,604	8,416,367	12,163,474
Revenue Development	1,175,690	924,006	859,689	975,649
Total	1,051,801	3,529,347	3,688,764	5,631,663
Full-time Equivalents Total *	116.50	120.00	120.00	141.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Director's Office

Purpose Statement

The purpose of the Director's Office Program is to provide overall direction and guidance to accomplish the mission and goals of the Department.

Program Summary

Mid-year 2007 adjustments add 4.0 FTE in Bridging the Gap staffing.

Increase the budget by \$672,000, to reflect the transfer in of funding that supports the Safety Section (from the Human Resources Program) and BTG support staff (from the Resource Management Program).

Citywide adjustments to labor costs increase the budget by \$5,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$678,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Director's Office	1,431,808	1,868,940	1,847,924	2,525,687
Full-time Equivalents Total*	7.00	7.00	7.00	11.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Division Management

Purpose Statement

The purpose of the Division Management Program is to provide division leadership and unique transportation technical expertise to accomplish the division's goals and objectives in support of the Department's mission.

Program Summary

Increase budget by \$7,000 to support street repair and drainage improvements to 20th Avenue E.

Increase budget by \$61,000 to support operations, maintenance, and increased staffing for expanded paid on-street parking in the Fremont, Uptown Triangle, and the Denny Triangle neighborhoods and costs for implementation of the Neighborhood Parking Workplan.

Increase budget by \$13,000 to support the neighborhood plan update process.

Citywide adjustments to labor costs and departmental technical changes reduce the budget by \$1.03 million, for a net program reduction from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$944,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Division Management	21,854,727	26,852,533	27,252,971	26,309,012
Full-time Equivalents Total*	42.00	42.00	42.00	42.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Human Resources

Purpose Statement

The purpose of the Human Resources Program is to provide employee support services, safety management, and other personnel expertise to the Department and its employees.

Program Summary

Mid-year 2007 adjustments add 2.0 FTE in Bridging the Gap staffing.

Citywide adjustments to labor costs and departmental technical changes (including transferring funding for the Safety Section to the Director's Office Program) reduce the budget by \$85,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$85,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Human Resources	1,160,325	1,502,038	1,456,051	1,371,050
Full-time Equivalents Total*	10.25	9.75	9.75	11.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Indirect Cost Recovery - Department Management

Purpose Statement

The purpose of the Indirect Cost Recovery - Department Management Program is to allocate departmental indirect costs to all transportation activities and capital projects and equitably recover funding from them to support departmental management and support services essential to the delivery of transportation services to the public.

Program Summary

Decrease budget by \$7,000 related to street repair and drainage improvements to 20th Avenue E.; by \$61,000 related to expansion of paid on-street parking in the Fremont, Uptown Triangle, and the Denny Triangle neighborhoods and implementation of the Neighborhood Parking Workplan; and by \$13,000 related to updating neighborhood plans to recover indirect costs related to these projects.

Citywide adjustments to labor costs and departmental technical changes reduce the budget by \$1.44 million, for a net program reduction from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$1.52 million.

Expenditures	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Indirect Cost Recovery - Department Management	-32,375,242	-36,394,650	-36,924,525	-38,447,043

Department Management: Public Information

Purpose Statement

The purpose of the Public Information Program is to manage all community and media relations and outreach for the Department, including all public information requests and inquiries from the City Council and other government agencies. Public Information also maintains the ROADS hotline and the SDOT web site for both citizens and department staff.

Program Summary

Mid-year 2007 adjustments add 1.0 FTE in Bridging the Gap staffing.

Citywide adjustments to labor costs and departmental technical changes reduce the budget by \$46,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$46,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Public Information	493,815	657,877	780,287	733,835
Full-time Equivalents Total*	6.00	7.00	7.00	8.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Resource Management

Purpose Statement

The purpose of the Resource Management Program is to provide the internal financial, accounting, information technology, and space management support for all SDOT business activities.

Program Summary

Add \$2 million of budget authority for the construction, occupation, and lease cost of the Seattle Municipal Tower 23rd Floor. This functional work space will house SDOT staff working on regular and BTG-related operating and capital programs.

Add \$1.50 million in technical adjustments to reflect realigning budget within the Department Management and General Expense BCLs and shifting costs related to space rental and information technology between programs.

Add \$203,000 for SDOT's share of procuring Microsoft Office 2007 Pro Plus licenses.

Mid-year 2007 adjustments add 14.0 FTE in Bridging the Gap staffing.

Citywide adjustments to labor costs increase the budget by \$44,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$3.75 million.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Resource Management	7,310,679	8,118,604	8,416,367	12,163,474
Full-time Equivalents Total*	44.50	47.50	47.50	61.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Revenue Development

Purpose Statement

The purpose of the Revenue Development Program is to identify funding, grant and partnership opportunities for transportation projects and provide lead coordination for grant applications and reporting requirements.

Program Summary

Citywide adjustments to labor costs and departmental technical changes increase the budget by \$116,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$116,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Revenue Development	1,175,690	924,006	859,689	975,649
Full-time Equivalents Total*	6.75	6.75	6.75	6.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Engineering Services Budget Control Level

Purpose Statement

The purpose of the Engineering Services Budget Control Level is to provide construction management for capital projects, engineering support for street vacations, the scoping of neighborhood projects, and other transportation activities requiring transportation engineering and project management expertise.

Summary

Increase budget by \$593,000 for initial systems and organizational setup of the Construction Management unit. The construction management services for transportation capital projects were previously provided by Seattle Public Utilities (SPU).

Add 1.0 FTE Strategic Advisor 1, General Government, to provide environmental leadership and support for projects requiring environmental review and permitting.

Add 1.0 FTE Manager 2, Engineering and Plans Review, and 1.0 FTE Sr. Capital Project Coordinator in the Project Controls unit to provide critical support to managers, and control and reporting capacity for executives and policy makers.

Mid-year 2007 adjustments add 3.0 FTE in Bridging the Gap staffing.

Add 1.0 FTE as a technical correction to the baseline 2008 Endorsed Budget.

Citywide adjustments to labor costs and departmental technical changes increase the budget by \$74,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$666,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
Engineering & Operations Support	1,634,052	2,200,285	2,286,354	2,952,414
Full-time Equivalents Total*	5.00	7.75	7.75	14.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense Budget Control Level

Purpose Statement

The purpose of the General Expense Budget Control Level is to account for certain City business expenses necessary to the overall effective and efficient delivery of transportation services. It equitably recovers funding from all transportation funding sources to pay for these indirect cost services. It also includes SDOT Judgment and Claims contributions and debt service payments made by SDOT.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
City Central Costs	7,142,786	8,878,705	9,097,595	8,816,303
Debt Service	4,919,495	5,138,652	8,074,720	6,167,362
Indirect Cost Recovery - General Expense	-7,142,786	-8,878,705	-9,097,595	-8,816,303
Judgment & Claims	2,160,825	2,505,800	2,505,800	2,505,800
Total	7,080,320	7,644,452	10,580,520	8,673,162

General Expense: City Central Costs

Purpose Statement

The purpose of the City Central Costs Program is to allocate the City's general services costs to SDOT in a way that benefits the delivery of transportation services to the public.

Program Summary

Citywide adjustments to labor costs and departmental technical changes reduce the budget by \$281,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$281,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Adopted
City Central Costs	7,142,786	8,878,705	9,097,595	8,816,303

General Expense: Debt Service

Purpose Statement

The purpose of the Debt Service Program is to meet principal repayment and interest obligations on debt proceeds that are appropriated in SDOT's budget.

Program Summary

Increase budget by \$45,000 for capital costs related to expanded paid on-street parking in the Fremont, Uptown Triangle, and Denny Triangle neighborhoods.

Reduce the budget by \$1.18 million to reflect reduction and reprogramming of bond-backed revenue in the King Street Station Multimodal Terminal, the Mercer Corridor Project, the S Lander St. Grade Separation, and the Spokane St. Viaduct budgets.

Departmental technical adjustments reflecting slower than anticipated debt issuance reduce the budget by \$772,000 for a net program reduction from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$1.91 million.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Adopted
Debt Service	4,919,495	5,138,652	8,074,720	6,167,362

General Expense: Indirect Cost Recovery - General Expense

Purpose Statement

The purpose of the Indirect Cost Recovery - General Expense Program is to equitably recover funding from all transportation activities and capital projects to pay for allocated indirect costs for city services that are essential to the delivery of transportation services to the public.

Program Summary

Citywide adjustments to labor costs and departmental technical changes increase the budget by \$281,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$281,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Adopted
Indirect Cost Recovery - General Expense	-7,142,786	-8,878,705	-9,097,595	-8,816,303

General Expense: Judgment & Claims

Purpose Statement

The purpose of the Judgment and Claims Program is to represent SDOT's annual contribution to the City's centralized self-insurance pool from which court judgments and claims against the City are paid.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget to the 2008 Adopted Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Adopted
Judgment & Claims	2,160,825	2,505,800	2,505,800	2,505,800

Major Maintenance/Replacement Budget Control Level

Purpose Statement

The purpose of the Major Maintenance/Replacement Budget Control Level is to provide maintenance and replacement of roads, trails, bike paths, bridges, and structures.

Program Expenditures	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Bridges & Structures	15,584,150	11,927,000	26,618,000	14,317,664
Landslide Mitigation	369,871	400,000	400,000	801,072
Roads	10,790,848	16,586,000	25,114,000	24,248,365
Sidewalk Maintenance	360,433	1,483,000	1,856,000	2,359,361
Trails and Bike Paths	498,246	3,587,000	3,836,000	3,836,018
Urban Forestry	26,857	0	0	0
Total	27,630,406	33,983,000	57,824,000	45,562,479
Full-time Equivalents Total *	19.50	19.50	19.50	37.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Maintenance/Replacement: Bridges & Structures

Purpose Statement

The purpose of the Bridges & Structures Program is to provide for safe and efficient use of the city's bridges and structures to all residents of Seattle and adjacent regions to ensure movement of people, goods and services throughout the city.

Program Summary

Projects funded in 2008 include the following: Bridge Load Rating, the Bridge Painting Program, Bridge Rehabilitation and Replacement, Bridge Seismic Retrofit Phase II, Fremont Bridge Approaches and Electrical Major Maintenance, Hazard Mitigation Program - Areaways, Retaining Wall Repair and Replacement, and the Stairway Rehabilitation Program.

Add \$1.91 million for the programmatic repainting of the University and Ballard Bridges.

Add \$103,000 to design and construct stabilization measures in areaways located in Pioneer Square, and provide ongoing areaway monitoring.

Add 2.0 FTE Strategic Advisor 2, Engineering & Plans Review, to provide project management services for the Bridge Rehabilitation program.

Add 1.0 FTE Manager 2, Engineering & Plans Review, to the Construction Management unit for claims analysis and construction scheduling.

Add 1.0 FTE Supervising Civil Engineer to the Construction Management unit to support construction administration.

Reduce the budget \$14.33 million for three large bridge projects (12th Ave. S-Jose Rizal Bridge Deck Repair, 15th Avenue NE Bridge, and East Duwamish Waterway Bridge) to reflect revised project schedules.

Citywide adjustments to labor costs increase the budget by \$11,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$12.30 million.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Bridges & Structures	15,584,150	11,927,000	26,618,000	14,317,664
Full-time Equivalents Total*	5.25	5.25	5.25	9.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Maintenance/Replacement: Landslide Mitigation

Purpose Statement

The purpose of the Landslide Mitigation Program is to proactively identify and address potential areas of landslide concerns that affect the right-of-way.

Program Summary

Add \$400,000 for street repair and drainage improvements to 20th Avenue E.

Citywide adjustments to labor costs and departmental technical changes increase the budget by \$1,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$401,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Landslide Mitigation	369,871	400,000	400,000	801,072
Full-time Equivalents Total*	1.50	1.50	1.50	1.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Maintenance/Replacement: Roads

Purpose Statement

The purpose of the Roads Program is to provide for the safe and efficient use of the city's roadways to all residents of Seattle and adjacent regions to ensure movement of people, goods, and services throughout the city.

Program Summary

Projects funded in 2008 include the following: Arterial Asphalt and Concrete Program, Arterial Major Maintenance, Non-Arterial Asphalt Street Resurfacing, Non-Arterial Concrete Rehabilitation, and SDOT Comprehensive Drainage Plan.

Add \$1.50 million for the rehabilitation of Post Avenue between Marion St. and Columbia St. The project will remove an aging, deteriorated roadway structure and replace it with an engineered-fill sub grade and standard street.

Add 1.0 FTE Strategic Advisor 2, Engineering Plans and Review, and 1.0 FTE Supervising Civil Engineer to provide in-house design resources to BTG Arterial Asphalt and Construction projects, in recognition that funding for these projects has increased significantly under the BTG initiative.

Add 1.0 FTE Strategic Advisor 2, Engineering Plans and Review, and 1.0 FTE Administrative Staff Analyst to manage, monitor and assist staff assigned to portions of the Arterial Asphalt and Concrete Projects.

Add 1.0 FTE Strategic Advisor 2, Engineering & Plans Review, to the Construction Management unit for claims analysis and construction scheduling.

Add 1.0 FTE Supervising Civil Engineer to the Construction Management unit to support construction administration.

Mid-year 2007 adjustments add 3.0 FTE in Bridging the Gap staffing.

Citywide adjustments to labor costs and departmental technical changes reduce the budget by \$2.37 million, for a net program reduction from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$866,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Roads	10,790,848	16,586,000	25,114,000	24,248,365
Full-time Equivalents Total*	8.25	8.25	8.25	17.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Maintenance/Replacement: Sidewalk Maintenance

Purpose Statement

The purpose of the Sidewalk Maintenance Program is to maintain and provide safe and efficient use of the city's sidewalks to all residents of Seattle and adjacent regions to ensure movement of people, goods, and services throughout the city.

Program Summary

In 2008, projects funded include the following: Bike Master Plan Implementation, Bike Spot Safety Improvements, and Trail Major Maintenance.

Add \$500,000 for the Sidewalk Safety Repair project for repair of existing sidewalks.

Mid-year 2007 adjustments add 5.0 FTE in Bridging the Gap staffing.

Citywide adjustments to labor costs and departmental technical changes increase the budget by \$3,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$503,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Sidewalk Maintenance	360,433	1,483,000	1,856,000	2,359,361
Full-time Equivalents Total*	2.25	2.25	2.25	7.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Maintenance/Replacement: Trails and Bike Paths

Purpose Statement

The purpose of the Trails and Bike Paths Program is to maintain and provide safe and efficient use of the City's trails and bike paths to all residents of Seattle and adjacent regions to ensure movement of people, goods, and services throughout the city.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget to the 2008 Adopted Budget.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Trails and Bike Paths	498,246	3,587,000	3,836,000	3,836,018
Full-time Equivalents Total*	2.25	2.25	2.25	2.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Maintenance/Replacement: Urban Forestry

Purpose Statement

The purpose of the Urban Forestry Program is to maintain the City's trees and landscaping, keeping the urban forest healthy and safe for all residents of Seattle and adjacent regions.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget to the 2008 Adopted Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Adopted
Urban Forestry	26,857	0	0	0

Major Projects Budget Control Level

Purpose Statement

The purpose of the Major Projects Budget Control Level is to design, manage and construct improvements to the transportation infrastructure for the benefit of the traveling public including freight, transit, other public agencies, pedestrians, bicyclists, and motorists.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Alaskan Way Viaduct and Seawall Replacement	2,948,519	8,051,000	3,726,000	5,143,893
Magnolia Bridge Replacement	1,409,118	3,450,000	23,500,000	2,627
Mercer Corridor	1,411,677	2,912,000	47,988,000	18,572
Spokane Street Viaduct	816,722	225,000	30,534,000	19,823,981
SR-520	137,934	381,000	384,000	323,035
Total	6,723,970	15,019,000	106,132,000	25,312,107
Full-time Equivalents Total *	22.75	35.75	35.75	41.75

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Projects: Alaskan Way Viaduct and Seawall Replacement

Purpose Statement

The purpose of the Alaskan Way Viaduct and Seawall Replacement Program is to fund the City's involvement in the replacement of the seismically-vulnerable viaduct and seawall. The Alaskan Way Viaduct is part of State Route 99, which carries one-quarter of the north-south traffic through downtown Seattle and is a major truck route serving the City's industrial areas.

Program Summary

Add \$1.41 million for planning, design, and project management costs, and work on Early Safety and Mobility Projects, Seawall Replacement, and the Urban Mobility Plan.

Citywide adjustments to labor costs and departmental technical changes increase the budget by \$19,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$1.42 million.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Alaskan Way Viaduct and Seawall Replacement	2,948,519	8,051,000	3,726,000	5,143,893
Full-time Equivalents Total*	11.25	23.25	23.25	23.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Projects: Magnolia Bridge Replacement

Purpose Statement

The purpose of the Magnolia Bridge Replacement Program is to evaluate possible locations and bridge types for the replacement of the Magnolia Bridge, and to ultimately replace the bridge, which was damaged by a landslide in 1997 and the Nisqually earthquake in 2001.

Program Summary

Reduce the budget by \$23.50 million to reflect a revised project schedule.

Citywide adjustments to labor costs increase the budget by \$3,000, for a net reduction from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$23.50 million.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
Magnolia Bridge Replacement	1,409,118	3,450,000	23,500,000	2,627
Full-time Equivalents Total*	2.00	2.00	2.00	2.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Projects: Mercer Corridor

Purpose Statement

The purpose of the Mercer Corridor Program is to use existing street capacity along the Mercer Corridor and South Lake Union more efficiently and enhance all modes of travel, including pedestrian mobility.

Program Summary

Add 1.0 FTE Manager 3, Engineering & Plans Review, to oversee the Construction Management unit.

Add 1.0 FTE Strategic Advisor 2, Engineering & Plans Review, to manage and administer contracts and consultants in the construction of transportation projects.

Mid-year 2007 adjustments add 1.0 FTE in Bridging the Gap staffing.

Reduce the budget by \$13.19 million to reflect schedule changes that accelerate project work in 2007.

Reduce the budget by \$34.80 million to reflect reduction and reprogramming of bond-backed revenue.

Citywide adjustments to labor costs increase the budget by \$19,000, for a net reduction from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$47.97 million.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
Mercer Corridor	1,411,677	2,912,000	47,988,000	18,572
Full-time Equivalents Total*	3.00	3.00	3.00	6.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Projects: Spokane Street Viaduct

Purpose Statement

The purpose of the Spokane Street Viaduct Program is to improve the safety of the Spokane Street Viaduct by building a new structure parallel and connected to the existing one and widening the existing viaduct.

Program Summary

Add 1.0 FTE Strategic Advisor 2, Engineering & Plans Review, to the Construction Management unit for claims analysis and construction scheduling.

Add 1.0 FTE Senior Civil Engineer to manage and administer contracts and consultants in the construction of transportation projects.

Mid-year 2007 adjustments add 1.0 FTE in Bridging the Gap staffing.

Reduce the budget by \$4.99 million to reflect schedule changes that accelerate project work in 2007.

Reduce the budget by \$5.73 million to reflect reduction and reprogramming of bond-backed revenue.

Citywide adjustments to labor costs increase the budget by \$9,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$10.71 million.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Spokane Street Viaduct	816,722	225,000	30,534,000	19,823,981
Full-time Equivalents Total*	5.25	5.25	5.25	8.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Projects: SR-520

Purpose Statement

The purpose of the SR-520 Program is to provide policy, planning and technical analysis support and to act as the City's representative in a multi-agency group working on the replacement of the SR-520 bridge.

Program Summary

Citywide adjustments to labor costs and departmental technical changes reduce the budget by \$61,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$61,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
SR-520	137,934	381,000	384,000	323,035
Full-time Equivalents Total*	1.25	2.25	2.25	2.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital Budget Control Level

Purpose Statement

The purpose of the Mobility Capital Budget Control Level is to help maximize the movement of traffic throughout the city by enhancing all modes of transportation including corridor and intersection improvements, transit and HOV improvements and sidewalk and pedestrian facilities.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Corridor & Intersection Improvements	15,565,026	6,952,000	11,010,000	12,343,813
Freight Mobility	18,241	46,000	6,839,000	200,336
Intelligent Transportation System	811,529	2,222,000	2,486,000	1,778,613
Neighborhood Enhancements	6,135,840	6,356,000	2,152,000	7,997,912
New Trails and Bike Paths	2,277,894	4,226,000	14,792,000	3,735,355
Sidewalks & Pedestrian Facilities	2,271,871	1,974,000	2,079,000	3,857,066
Transit & HOV	24,277,313	27,236,000	16,434,000	5,598,451
Total	51,357,714	49,012,000	55,792,000	35,511,545
Full-time Equivalents Total *	58.00	59.00	59.00	74.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Corridor & Intersection Improvements

Purpose Statement

The purpose of the Corridor and Intersection Improvements Program is to analyze and make improvements to corridors and intersections to move traffic more efficiently. Examples of projects include signal timing, left turn signals, and street improvements.

Program Summary

In 2008, projects funded include the following: 14th Ave S Street Improvements, 35th Ave NE Street Improvements, 51st Avenue South Roundabouts, Collision Evaluation Program, Corridor Projects, Left Turn Signals, New Traffic Signals, and Greenwood Avenue N Street Improvements.

Add \$500,000 for the 14th Ave. S Street Improvements project, reflecting changes in estimated costs and funding sources.

Add \$500,000 to implement transit corridor improvements for up to a six-block segment along 3rd Avenue.

Add 2.0 FTE, Senior Civil Engineering Specialist to provide electrical inspection for traffic signal construction within the Traffic Signal section of Traffic Management.

Add 1.0 FTE Manager 2, Engineering & Plans Review, to the Construction Management unit for claims analysis and construction scheduling.

Citywide adjustments to labor costs and departmental technical changes increase the budget by \$334,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$1.33 million.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Corridor & Intersection Improvements	15,565,026	6,952,000	11,010,000	12,343,813
Full-time Equivalents Total*	12.25	12.25	12.25	15.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Freight Mobility

Purpose Statement

The purpose of the Freight Mobility Program is to help move freight throughout the city in a safe and efficient manner.

Program Summary

Projects funded in 2008 include the Duwamish Truck Mobility Improvement Program.

Mid-year 2007 adjustments add 2.0 FTE in Bridging the Gap staffing.

Increase the budget by \$3.19 million to reflect schedule changes that accelerate project work in 2007.

Reduce the budget by \$9.83 million to reflect reduction and reprogramming of bond-backed revenue for the S Lander St. Grade Separation project for a net decrease from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$6.64 million.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Freight Mobility	18,241	46,000	6,839,000	200,336
Full-time Equivalents Total*	0.75	0.75	0.75	2.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Intelligent Transportation System

Purpose Statement

The purpose of the Intelligent Transportation System (ITS) Program is to fund projects identified in the City's ITS Strategic Plan and ITS Master Plan. Examples of projects include implementation of transit signal priority strategies; installation of closed-circuit television (CCTV) cameras to monitor traffic in key corridors; and development of parking guidance, traveler information, and real-time traffic control systems.

Program Summary

Projects funded in 2008 include the following: Alaskan Way Viaduct Emergency Closure Warning Signs, Intelligent Transportation System Plan Implementation, and Duwamish Intelligent Transportation Systems.

Technical and schedule changes, which include an adjusted project schedule for Duwamish Intelligent Transportation Systems, result in a net program reduction from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$707,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Intelligent Transportation System	811,529	2,222,000	2,486,000	1,778,613
Full-time Equivalents Total*	3.25	4.25	4.25	4.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Neighborhood Enhancements

Purpose Statement

The purpose of the Neighborhood Enhancements Program is to make safe and convenient neighborhoods by improving sidewalks, traffic circles, streetscape designs, and the installation of pay stations.

Program Summary

Projects funded in 2008 include the following: 5th Avenue NE Improvements, Linden Avenue North Complete Streets, NSF/CRF Neighborhood Program, Pay Stations, and Traffic Control Program.

Increase budget by \$800,000 for the new Linden Avenue North Complete Streets project to fund the preliminary design of pedestrian and safety improvements and construction of an initial portion of sidewalk along Linden Avenue N. The preliminary design will provide a template for improvements between N 130th Street and N 145th Street.

Increase budget by \$2.18 million for the acquisition and installation of pay stations for expanded paid on-street parking in the Fremont, Uptown Triangle (bounded by Denny, Broad and Aurora) and Denny Triangle neighborhoods as part of the Neighborhood Parking Workplan.

Increase budget by \$1.50 million for additional pedestrian safety oriented improvements administered through the NSF/CRF Neighborhood Program large projects process.

Increase the budget by \$1.26 million for improvements administered through the NSF/CRF Neighborhood Program small projects process.

Add 1.0 FTE Supervising Civil Engineer to the Construction Management unit to support construction administration.

Mid-year 2007 adjustments add 3.5 FTE in Bridging the Gap staffing.

Citywide adjustments to labor costs and departmental technical changes increase the budget by \$114,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$5.8 million.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Neighborhood Enhancements	6,135,840	6,356,000	2,152,000	7,997,912
Full-time Equivalents Total*	8.25	8.25	8.25	12.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: New Trails and Bike Paths

Purpose Statement

The purpose of the New Trails and Bike Paths Program is to construct new trails and bike paths that connect with existing facilities to let users transverse the city on a dedicated network of trails and paths.

Program Summary

In 2008, projects funded include the following: Belltown/Queen Anne Connections - Thomas Street, Burke-Gilman Trail Extension, Chief Sealth Trail, Mountains to Sound Greenway Trail, and Lake Union Ship Canal Trail.

Add 1.0 FTE Supervising Civil Engineer to the Construction Management unit to support construction administration.

Departmental technical adjustments including schedule modifications and cash flow balancing of existing resources decrease the budget by \$11.06 million.

Citywide adjustments to labor costs increase the budget by \$5,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$11.06 million.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
New Trails and Bike Paths	2,277,894	4,226,000	14,792,000	3,735,355
Full-time Equivalents Total*	6.75	6.75	6.75	7.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Sidewalks & Pedestrian Facilities

Purpose Statement

The purpose of the Sidewalk and Pedestrian Facilities Program is to install new facilities that help pedestrians move safely along the city's sidewalks by installing or replacing sidewalks, modifying existing sidewalks for elderly and handicapped accessibility, and increasing pedestrian lighting.

Program Summary

Projects funded in 2008 include the following: Pedestrian/Elderly Handicapped Accessibility, Sand Point Way NE Pedestrian Improvements, Sidewalk Development Program, Pedestrian Safety/Infrastructure Improvements and Technologies Program, and Pedestrian Lighting - Capital Costs.

Add \$235,000 to the Pedestrian/Elderly Handicapped Accessibility project for pedestrian safety and traffic calming measures at four intersections along 31st Avenue South and \$150,000 for a pedestrian-scale lighting pilot program.

Add \$500,000 to the Pedestrian Safety Infrastructure Improvements and Technologies Pilot Program project.

Add \$1.00 million to the Sidewalk Development Program for new sidewalks.

Mid-year 2007 adjustments add 4.0 FTE in Bridging the Gap staffing.

Citywide adjustments to labor costs reduce the budget by \$107,000, for a net increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$1.78 million.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
Sidewalks & Pedestrian Facilities	2,271,871	1,974,000	2,079,000	3,857,066
Full-time Equivalents Total*	7.25	7.25	7.25	11.25

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Mobility-Capital: Transit & HOV

Purpose Statement

The purpose of the Transit and HOV Program is to move more people in less time throughout the city. Projects include the South Lake Union line of the Seattle Streetcar, Center City Access Programs, and working with Sound Transit to ensure an easy transition when the downtown bus tunnel reopens at the end of 2007.

Program Summary

Projects funded in 2008 include the following: King Street Station Multimodal Terminal; Sound Transit Construction Services; Westlake Multimodal Transportation Hub; Aurora Transit, Pedestrian, and Safety Improvements; and Center City Access Strategy Program.

Increase budget by \$400,000 to continue the Center City Access Program as leverage for grants and partnerships. The Center City Access Program identifies and secures grants and other partnerships to enhance transportation flow and access in the Center City.

Mid-year 2007 adjustments add 1.0 FTE in Bridging the Gap staffing.

Technical adjustments decrease the budget by \$11.25 million. These changes include schedule delays in the Aurora Transit, Pedestrian, and Safety Improvements, the King Street Station Multimodal Terminal, and lower reimbursable expenses and revenue for Sound Transit Construction Services.

Citywide adjustments to labor costs increase the budget by \$11,000, for net program reduction from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$10.84 million.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Transit & HOV	24,277,313	27,236,000	16,434,000	5,598,451
Full-time Equivalents Total*	19.50	19.50	19.50	20.50

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Mobility-Operations Budget Control Level

Purpose Statement

The purpose of the Mobility-Operations Budget Control level is to ensure the safe and efficient operation of all transportation modes in the City of Seattle. This includes managing the parking, pedestrian, and bicycle infrastructure; implementing neighborhood plans; encouraging alternative modes of transportation; and maintaining and improving signals and the non-electrical transportation management infrastructure.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Commuter Mobility	7,273,547	12,195,193	12,859,480	11,965,266
Neighborhoods	2,041,906	4,251,432	4,025,117	4,136,120
Parking	6,066,284	6,832,002	5,854,479	6,428,648
Signs & Markings	2,711,215	4,635,607	4,750,899	4,759,955
Traffic Signals	5,727,263	7,711,786	7,988,024	8,218,264
Total	23,820,215	35,626,020	35,478,000	35,508,252
Full-time Equivalents Total *	150.75	150.75	150.75	170.75

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Mobility-Operations: Commuter Mobility

Purpose Statement

The purpose of the Commuter Mobility Program is to provide a variety of services, including enforcement of City commercial vehicle limits, transit coordination, and planning, to increase mobility and transportation options to the citizens of Seattle.

Program Summary

Increase budget by \$110,000 for reimbursable program management and design review services related to the Sound Transit University Link Light Rail. The work supports review and permitting processes for the extension of the light rail system from Downtown Seattle to Capitol Hill and the University of Washington.

Add \$25,000 to support education of drivers regarding alternatives to driving.

Add 1.5 FTE Strategic Advisor 2, Exempt, and \$375,000 of funding for staff and consultant services to conduct preliminary engineering and feasibility analysis of the draft City Streetcar Network, serve as a single point of contact with King County Metro and Sound Transit for coordination of streetcar system development and operations, and analyze policy issues and funding strategies related to development of the network.

Mid-year 2007 adjustments add 4.5 FTE in Bridging the Gap staffing.

Transfer out \$1.59 million to the Seattle Streetcar Fund for operation and maintenance costs related to the Seattle Streetcar.

Citywide adjustments to labor costs and departmental technical changes increase the budget by \$189,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$894,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Commuter Mobility	7,273,547	12,195,193	12,859,480	11,965,266
Full-time Equivalents Total*	44.50	43.50	43.50	49.50

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Mobility-Operations: Neighborhoods

Purpose Statement

The purpose of the Neighborhoods Program is to plan and forecast the needs of specific neighborhoods including neighborhood and corridor planning, development of the coordinated transportation plans, traffic control spot improvements, and travel forecasting. The program also constructs minor improvements in neighborhoods based on these assessments.

Program Summary

Add 1.0 FTE Associate Transportation Planner and \$216,000 for staff and direct costs to support the neighborhood plan update process. This increase is partially offset by a reduction of \$23,000 associated with vacancy savings.

Citywide adjustments to labor costs and departmental technical changes reduce the budget by \$82,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$111,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Neighborhoods	2,041,906	4,251,432	4,025,117	4,136,120
Full-time Equivalents Total*	12.00	12.50	12.50	13.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Operations: Parking

Purpose Statement

The purpose of the Parking Program is to manage the City's parking resources, maintain and operate pay stations and parking meters for on-street parking, and develop and manage the City's carpool program and Residential Parking Zones for neighborhoods.

Program Summary

Increase budget by \$371,000 for operations, maintenance, and increased staffing for expanded paid on-street parking in the Fremont, Uptown Triangle, and Denny Triangle neighborhoods and costs for implementation of the Neighborhood Parking Workplan.

Add 1.5 FTE Associate Transportation Planner and 0.5 FTE Civil Engineering Specialist to support outreach and assessment activities of the Neighborhood Parking Workplan.

Citywide adjustments to labor costs and departmental technical changes increase the budget by \$203,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$574,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Parking	6,066,284	6,832,002	5,854,479	6,428,648
Full-time Equivalents Total*	29.25	29.75	29.75	31.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Operations: Signs & Markings

Purpose Statement

The purpose of the Signs and Markings program is to design, fabricate, and install signage as well as provide pavement, curb, and crosswalk markings to facilitate the safe movement of vehicles, pedestrians, and bicyclists throughout the city.

Program Summary

Mid-year 2007 adjustments add 5.0 FTE in Bridging the Gap staffing.

Citywide adjustments to labor costs and departmental technical changes result in a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$9,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
Signs & Markings	2,711,215	4,635,607	4,750,899	4,759,955
Full-time Equivalents Total*	23.75	23.75	23.75	28.75

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Mobility-Operations: Traffic Signals

Purpose Statement

The purpose of the Traffic Signals Program is to operate the Traffic Management Center that monitors traffic movement within the City and to maintain and improve signals and other electrical transportation management infrastructure.

Program Summary

Vacancy savings reduce the budget by \$40,000 to partially offset costs in the Neighborhoods Program (in the Mobility-Operations BCL) that support the neighborhood plan update process.

Increase budget by \$135,000 for maintenance of existing red-light cameras and for installation and maintenance of an additional 24 cameras.

Mid-year 2007 adjustments add 6.0 FTE in Bridging the Gap staffing.

Citywide adjustments to labor costs and departmental technical changes increase the budget by \$135,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$230,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
Traffic Signals	5,727,263	7,711,786	7,988,024	8,218,264
Full-time Equivalents Total*	41.25	41.25	41.25	47.25

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ROW Management Budget Control Level

Purpose Statement

The purpose of the Right-of-Way (ROW) Management Budget Control Level is to ensure that projects throughout the city meet code specifications for uses of the right-of-way and to provide plan review, utility permit and street use permit issuance, and utility inspection and mapping services.

Summary

Add 1.0 FTE Associate Civil Engineering Specialist for an additional inspector to enforce city permit conditions and standards to support the increase in construction activity in North Downtown.

Technical adjustments increase the budget by \$890,000. These adjustments reflect a combination of increases in space rental, position reclassifications, and increased non-reimbursable work.

Citywide adjustments to labor costs increase the budget by \$50,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$940,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
Street Use Permitting & Enforcement	9,157,098	12,012,943	11,242,067	12,182,131
Full-time Equivalents Total*	60.00	64.50	64.50	65.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance Budget Control Level

Purpose Statement

The purpose of the Street Maintenance Budget Control Level is to keep Seattle's investment in its roadways and sidewalks safe, clean, and in good repair. Repair and maintenance of the right-of-way promotes safety, enhances mobility, and protects the environment. Through planned maintenance, cleaning, and spot repairs of streets, alleys, pathways, and stairways, Street Maintenance improves the quality of life and business climate in the city.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Emergency Response	1,238,192	588,171	608,842	610,459
Operations Support	4,629,009	4,705,849	4,892,197	4,210,219
Pavement Management	171,500	280,366	291,334	292,949
Street Cleaning	3,869,374	3,594,724	3,731,431	3,867,892
Street Repair	14,149,077	13,814,321	14,308,800	14,717,129
Total	24,057,153	22,983,430	23,832,603	23,698,649
Full-time Equivalents Total *	134.00	142.00	142.00	142.00

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Street Maintenance: Emergency Response

Purpose Statement

The purpose of the Emergency Response Program is to respond to safety and mobility issues such as pavement collapses, severe weather such as ice and snow storms, landslides, and other emergencies to make the right-of-way safe for moving people and goods. This program proactively addresses landslide hazards to keep the right-of-way open and safe.

Program Summary

Citywide adjustments to labor costs and departmental technical changes result in a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$2,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Emergency Response	1,238,192	588,171	608,842	610,459
Full-time Equivalents Total*	2.25	2.25	2.25	2.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance: Operations Support

Purpose Statement

The purpose of the Operations Support Program is to provide essential operating support services necessary for the daily operation of SDOT's equipment and field workers dispatched from three field locations in support of street maintenance activities. These functions include warehousing, bulk material supply and management, tool cleaning and repair, equipment maintenance and repair, project accounting and technical support, and crew supervision.

Program Summary

Departmental technical adjustments reduce the budget by \$700,000. These adjustments reflect changes in how cost centers and offsetting revenues are recognized and a reduction in reimbursable work that has moved to other BTG projects.

Citywide adjustments to labor costs increase the budget by \$18,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$682,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
Operations Support	4,629,009	4,705,849	4,892,197	4,210,219
Full-time Equivalents Total*	34.25	34.25	34.25	34.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance: Pavement Management

Purpose Statement

The purpose of the Pavement Management program is to assess the condition of asphalt and concrete pavements and establish citywide paving priorities for annual resurfacing and repair programs.

Program Summary

Citywide adjustments to labor costs and departmental technical changes increase the budget by \$2,000, for a net increase of \$2,000 from the 2008 Adopted Budget to the 2008 Proposed Budget.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
Pavement Management	171,500	280,366	291,334	292,949
Full-time Equivalents Total*	1.25	1.25	1.25	1.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance: Street Cleaning

Purpose Statement

The purpose of the Street Cleaning Program is to keep Seattle's streets, improved alleys, stairways, and pathways clean, safe, and environmentally friendly by conducting sweeping, hand-cleaning, flushing, and mowing on a regular schedule.

Program Summary

Add \$100,000 for stairway vegetation management.

Citywide adjustments to labor costs and departmental technical changes increase the budget by \$36,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$136,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Street Cleaning	3,869,374	3,594,724	3,731,431	3,867,892
Full-time Equivalents Total*	22.25	22.25	22.25	22.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance: Street Repair

Purpose Statement

The purpose of the Street Repair Program is to preserve and maintain all streets and adjacent areas such as sidewalks and road shoulders by making spot repairs and conducting annual major maintenance paving and rehabilitation programs.

Program Summary

Vacancy savings reduce the budget by \$61,000 to partially offset costs in the Neighborhoods Program (in the Mobility-Operations BCL) that support the neighborhood plan update process.

Citywide adjustments to labor costs and departmental technical changes increase the budget by \$469,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$408,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Street Repair	14,149,077	13,814,321	14,308,800	14,717,129
Full-time Equivalents Total*	74.00	82.00	82.00	82.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Urban Forestry Budget Control Level

Purpose Statement

The purpose of the Urban Forestry Budget Control Level is to administer, maintain, protect, and expand the City's urban landscape in the street right-of-way through the maintenance and planting of new trees and landscaping to enhance the environment and aesthetics of the city. It maintains City-owned trees to ensure the safety of Seattle's residents and visitors.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Arborist Services	48,374	790,694	817,992	1,536,991
Tree & Landscape Maintenance	2,512,595	3,343,612	3,257,528	2,516,782
Total	2,560,968	4,134,306	4,075,521	4,053,773
Full-time Equivalents Total *	24.25	24.75	24.75	30.75

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Urban Forestry: Arborist Services

Purpose Statement

The purpose of the Arborist Services Program is to maintain, protect, and preserve city street trees and to regulate privately-owned trees in the right-of-way by developing plans, policies, and procedures to govern and improve the care and quality of street trees.

Program Summary

Vacancy savings reduce the budget by \$3,000 to partially offset costs in the Neighborhoods Program (in the Mobility-Operations BCL) that support the neighborhood plan update process.

Mid-year 2007 adjustments add 4.0 FTE in Bridging the Gap staffing.

Departmental technical adjustments, include a corrective shift in funding between the Arborist Services and Tree & Landscape Maintenance programs, increase the budget by \$719,000.

Citywide adjustments to labor costs increase the budget by \$3,000, for a net program increase from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$719,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Arborist Services	48,374	790,694	817,992	1,536,991
Full-time Equivalents Total*	4.25	4.75	4.75	8.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Urban Forestry: Tree & Landscape Maintenance

Purpose Statement

The purpose of the Tree and Landscape Maintenance Program is to provide planning, design, construction, and construction inspection services for the landscape elements of transportation capital projects, as well as guidance to developers on the preservation of City street trees and landscaped sites during construction of their projects.

Program Summary

Mid-year 2007 adjustments add 2.0 FTE in Bridging the Gap staffing.

Technical adjustments, including a corrective shift in funding between the Arborist Services and Tree & Landscape Maintenance programs, reduce the budget by \$753,000.

Citywide adjustments to labor costs increase the budget by \$12,000, for a net program reduction from the 2008 Endorsed Budget to the 2008 Adopted Budget of approximately \$741,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
Tree & Landscape Maintenance	2,512,595	3,343,612	3,257,528	2,516,782
Full-time Equivalents Total*	20.00	20.00	20.00	22.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Transportation

2008 Estimated Revenues for the Transportation Operating Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
411100	BTG-Property Tax Levy	0	36,216,000	37,121,456	37,121,456
416310	BTG-Commercial Parking Tax	0	3,662,000	8,872,000	8,872,000
418800	BTG-Employee Hours Tax	0	0	5,507,000	4,956,300
422490	Other Street Use & Curb Permit	6,447,142	11,897,270	12,521,060	12,691,706
422990	Other Non-Business Licenses/PE	514,845	598,988	621,139	651,304
436087	Arterial City Street Subfund (Mtr Veh Fuel Tx)	13,438,421	14,003,951	14,421,168	14,207,513
436088	City Street Fund (Mtr Veh Fuel Tx)	0	0	0	0
441930	Private Reimbursements	0	3,250,000	0	0
442490	Other Protective Inspection FE	1,003,023	0	0	0
444100	Street Maintenance & Repair CH	568,615	4,696,198	4,824,188	3,470,131
444900	Other Charges - Monorail	0	0	0	0
444900	Other Charges - Sound Transit	0	610,997	675,002	678,951
444900	Other Charges - Transportation	11,428,745	7,760,739	8,787,291	5,936,741
462500	Bldg/Other Space Rental Charge	49,000	95,712	95,712	52,000
469990	Other Miscellaneous Revenue	470,143	0	0	0
471010	Federal Grants	19,198,429	15,614,469	62,605,328	14,832,693
474010	State Grants	10,977,194	5,877,427	34,189,626	15,404,709
477010	Interlocal Grants	262,765	349,300	35,488,769	1,140,000
481100	General Obligation Bond Proceeds	0	6,320,330	5,216,000	4,061,128
481800	Long-Term Intergovernmental Loan Proc	5,000,000	3,074,413	0	0
541990	IF - Other Gen Govtl Svc Chrsgs-MI	0	6,889,169	7,078,976	8,164,718
543210	Service to DWU (TCIP)	0	2,328,500	330,000	3,479,092
544900	IF - Other Charges Transportation	11,980,108	0	0	0
569990	IF - Miscellaneous Revenue	0	0	0	150,000
587001	BTG-Charter/General Subfund Offset	0	0	0	550,700
587001	Support from General Subfund	41,170,841	43,002,500	42,741,078	48,945,587
587102	Oper Tr IN-FR Park Department	0	0	0	0
587103	Oper TR IN-SEATRAN FUND	85,000	0	0	0
587116	Support from Cumulative Reserve Subfund	15,255,453	11,921,000	7,014,500	17,408,000
587310	Oper TR IN-FR PARKING PAY STATIONS (Net)	9,707,157	0	0	0
587316	Oper TR IN-FR Transport Bond F	12,162	15,700,000	0	0
587331	Oper TR IN-FR PARK RENOVATION/IMPROV	4,766	0	0	0
587336	Oper TR IN-FR Open Space & TRA	6,165	0	0	0
587338	Oper TR IN-FR 2000 Parks Levy	665,853	294,000	2,616,000	1,016,000
587348	Oper TR IN-FR 2003 LTGO Alaskn	0	0	0	0
587349	Oper TR IN-FR GP BOND ISSUE	2,391,629	0	30,000,000	7,204,975
587350	Oper TR IN-LID #6750 SLU	8,384,820	0	0	0
587352	Oper TR IN-2008 MULTIPURPOSE BOND FUND	0	0	0	0

Transportation

2008 Estimated Revenues for the Transportation Operating Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
587410	Oper TR IN-FR SEATTLE CITY LIGHT FUND	0	351,500	530,000	497,500
587624	Oper TR IN-FR GEN TRUST FUND	231,247	0	0	0
587630	Oper TR IN-FR 2001 SLU CFB FUND	0	290,583	0	0
587640	Oper TR IN-FR 2002 W SEATTLE SWING BR CFB FUND	0	111,006	0	0
587650	Oper TR IN-FR 2002 UNIVERSITY AVE L&S CFB FUND	0	670,446	0	0
587760	Oper TR IN-FR 2002B LTGO SDOT IMP BOND FUND	0	468,862	0	0
587830	Oper TR IN-FR 2003 LTGO SR519 BOND FUND	0	113,431	0	0
587840	Oper TR IN-FR 2003 LTGO AWV/SEAWALL BOND FUND	0	236,390	0	0
587900	Oper TR IN-FR CDBG	0	0	200,000	200,000
Total Revenues		159,253,523	196,405,181	321,456,293	211,693,204
379100	Contribution to Cash Decrease/(Increase)	604,885	(3,237,467)	(3,338,411)	(6,026,398)
Total Resources		159,858,408	193,167,714	318,117,882	205,666,806

Transportation

Transportation Operating Fund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Adopted
Beginning Fund Balance	11,086,804	7,187,324	10,479,369	10,424,791	29,016,452
Accounting and Technical Adjustments	(2,550)	0	0	0	0
Plus: Actual and Estimated Revenue	159,253,523	196,405,181	213,554,065	321,456,293	211,693,204
Less: Actual and Budgeted Expenditures	159,858,408	193,167,714	195,016,983	318,117,882	205,666,806
Ending Fund Balance	10,479,369	10,424,791	29,016,452	13,763,202	35,042,849
Continuing Appropriations	18,661,038	18,000,000	18,000,000	18,000,000	18,000,000
Total Reserves	18,661,038	18,000,000	18,000,000	18,000,000	18,000,000
Ending Unreserved Fund Balance	(8,181,669)	(7,575,209)	11,016,452	(4,236,798)	17,042,849

Capital Improvement Program Highlights

The Seattle Department of Transportation (SDOT) is responsible for maintaining, upgrading, and monitoring the use of the City's system of streets, bridges, retaining walls, seawalls, bicycle and pedestrian facilities, and traffic control devices. SDOT's Capital Improvement Program (CIP) outlines the Department's plan for repairing, improving, and adding to this extensive infrastructure. The CIP is financed from a variety of revenue sources that include the City's General and Cumulative Reserve Subfunds, state gas tax revenues, state and federal grants, Public Works Trust Fund loans, partnerships with private organizations and other public agencies, and bond proceeds.

The 2008-2013 Adopted CIP includes such key projects as design of the S Lander St. Grade Separation, development of an "Urban Mobility Plan" for the Alaskan Way Viaduct and Seawall Replacement Project, design and construction of the Spokane Street Viaduct Fourth Avenue South Ramp, City support of Sound Transit Projects, design of improvements to the historical King Street Station, and continued major maintenance and paving of the City's arterial and non-arterial streets.

Most capital appropriations for SDOT are included within the Budget Control Level (BCL) appropriations displayed at the start of this chapter. These appropriations are funded by a variety of revenue sources, most of which do not require separate authority to be transferred to the Transportation Operating Fund (TOF). Revenue sources which do require separate authority to transfer to the TOF include the Cumulative Reserve Subfund (commonly referred to as the CRS), Limited Tax General Obligation Bond (LTGO) proceeds, and Local Improvement District (LID) assessment proceeds.

Table 1 authorizes the transfers of LTGO bond proceeds to the TOF. These dollars may be expended only for the projects shown.

CRS transfers authorized for specific programs are listed in the CRS section of the Adopted Budget. (See the informational Table 2, "2008 Endorsed and Adopted SDOT Cumulative Reserve Subfund Program Detail" for a list of the specific CRS-funded projects by program.) The Debt Service Program requires a separate appropriation outside of SDOT BCLs. Funding for debt service from the CRS is not included within the SDOT BCLs and is also appropriated in the CRS section of the Budget.

Table 3 entitled "Capital Improvement Budget Control Level Outlay" shows that portion of the various SDOT appropriations that represent the Department's CIP outlays. Consistent with RCW 35.32A.080, if any portion of these outlays remains unexpended or unencumbered at the close of the fiscal year, that portion shall be held available for the following year, except if abandoned by the City Council by ordinance. A detailed list of all programs and projects in SDOT's CIP can be found in the 2008-2013 Adopted Capital Improvement Program document.

Transportation

Table 1: Bond Transfers to the Transportation Operating Fund

	2008 Endorsed	2008 Adopted
Alaskan Way Tunnel & Seawall Study Project : TC366050		
2007 Multipurpose LTGO Bond	1,082,000	481,000
Subtotal	1,082,000	481,000
Bridge Rehabilitation and Replacement: TC366850		
2008 Multipurpose LTGO Bond	0	3,965,000
Subtotal	0	3,965,000
Bridge Seismic and Retrofit Phase II: TC365810		
2008 Multipurpose LTGO Bond	0	1,574,000
Subtotal	0	1,574,000
Fremont Bridge Approaches and Electrical Major Maintenance: TC365790		
2008 Multipurpose LTGO Bond	4,134,000	0
Subtotal	4,134,000	0
King Street Station Multimodal Terminal Project: TC366810		
2008 Multipurpose LTGO Bond	5,000,000	2,470,000
Subtotal	5,000,000	2,470,000
Mercer Corridor Project: TC365500		
2008 Multipurpose LTGO Bond	15,000,000	0
Subtotal	15,000,000	0
Pay Stations: TC366350		
2008 Multipurpose LTGO Bond	0	2,175,000
Subtotal	0	2,175,000
South Lander Street Grade Separation Project: TC366150		
2008 Multipurpose LTGO Bond	5,000,000	0
Subtotal	5,000,000	0
Spokane Street Viaduct Project: TC364800		
2008 Multipurpose LTGO Bond	5,000,000	0
Subtotal	5,000,000	0
Total Bond Proceeds	35,216,000	10,665,000

Transportation

Table 2 : 2008 Endorsed and Adopted SDOT Cumulative Reserve Subfund Program Detail

Informational Only

Project #	Program - Project Detail	2008 Endorsed	2008 Adopted
Bridges & Structures Program (19001A)			
TC365980	12th Ave S - Jose Rizal Bridge Deck Repair	350	-
TC324900	Bridge Painting Program	900	4,545
TC365790	Fremont Bridge Approaches	45	45
TC365480	Hazard Mitigation Program - Areaways	206	309
TC365890	Retaining Wall Repair and Replacement Program	412	412
Subtotal - Bridges & Structures Program (19001A)		\$ 1,913	\$ 5,311
Corridor & Intersection Improvements Program (19003A)			
TC366220	14th. Ave S Street Improvements	-	500
TC366980	Third Avenue Transit Corridor Streetscape Improvements (REET I)	-	200
TC366380	Greenwood Avenue North Street Improvements	121	121
TC366600	Center City Access Strategy Program	-	400
Subtotal -Corridor & Intersection Improvements Program (19003A)		\$ 121	\$ 1,221
Debt Service Program - CRF (18002D)			
TC320060	Alaskan Way Viaduct & Seawall Replacement - debt service	1,293	1,261
TC320060	Bridge Way North and Fremont Circulation - debt service	277	277
TC320060	Fremont Bridge Approaches - debt service	109	109
TC320060	Mercer Corridor - debt service	471	471
TC320060	SR-519 - debt service	644	644
Subtotal -Debt Service Program - CRF (18002D)		\$ 2,794	\$ 2,762
Landslide Mitigation Program (19001B)			
TC365510	Hazard Mitigation Program - Landslide Mitigation	200	600
Subtotal -Landslide Mitigation Program (19001B)		\$ 200	\$ 600
Neighborhood Enhancements Program (19003D)			
TC366230	5th Avenue NE Improvements	13	0
TC365770	NSF/CRF Neighborhood Program (incl. \$257K REET I)	-	1,257
TC366930	Linden Avenue North Complete Streets	-	800
Subtotal - Neighborhood Enhancements Program (19003D)		\$ 13	\$ 2,057
New Trails and Bike Paths Program (19003E)			
TC366210	Belltown/Queen Anne Waterfront Connections - Thomas St.	1,971	239
Subtotal - New Trails and Bike Paths Program (19003E)		\$ 1,971	\$ 239
Roads Program (19001C)			
TC365440	Arterial Asphalt and Concrete Program	936	936
TC365940	Arterial Major Maintenance	828	828
TC323920	Non-Arterial Asphalt Street Resurfacing	167	224
TC323160	Non-Arterial Concrete Rehabilitation	53	359
TC366940	Post Avenue Rehabilitation	-	750
Subtotal - Roads Program (19001C)		\$ 1,984	\$ 3,097
Sidewalk Maintenance Program (19001D)			
TC365120	Sidewalk Safety Repair	350	850
Subtotal - Sidewalk Maintenance Program (19001D)		\$ 350	\$ 850
Sidewalks & Pedestrian Facilities Program (19003F)			
TC323140	Pedestrian/Elderly Handicapped Accessibility	264	571
TC366450	Pedestrian Lighting - Capital Costs	200	200
TC366480	Sidewalk Development Program	-	500
Subtotal - Sidewalks & Pedestrian Facilities Program (19003F)		\$ 464	\$ 1,271
CRF Total		\$ 9,810	\$ 17,408

NOTE: All dollars are REET II (in 1000's) unless otherwise noted.

Transportation

Transportation Operating Fund

Table 3: Capital Improvement Budget Control Level Outlay

Budget Control Level	2008 Endorsed	2008 Adopted
Major Maintenance/Replacement	58,791,000	45,563,000
Major Projects	106,132,000	25,312,000
Mobility-Capital	55,792,000	35,511,000
Subtotal	220,715,000	106,386,000
Total Capital Improvement Program Outlay	220,715,000	106,386,000

Seattle Streetcar

Grace Crunican, Director

Contact Information

Department Information Line: (206) 684-7623

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/transportation/>

Department Description

The Seattle Streetcar is part of the Seattle Department of Transportation, with the specific purpose of operating and maintaining the South Lake Union line of the Seattle Streetcar. The new South Lake Union line began operation in late 2007. Three modern streetcars serve 11 stops along the 2.6 mile South Lake Union line and connect thousands of people to new homes, jobs, and other public transit systems including Metro buses, Sound Transit buses, light rail, and the Monorail.

Policy and Program Changes

The operating and maintenance finance plan of the South Lake Union line is a result of an innovative partnership between the City of Seattle and King County Metro. Through an interlocal agreement, Metro operates the Streetcar and the City retains ownership of the Streetcar facilities and vehicles. When Sound Transit's LINK Light Rail service becomes operational, Metro will contribute 75 percent of total operating costs minus the farebox revenue.

The baseline operating plan is budgeted to have a direct cost of \$1.8 million in 2008. Revenue for the South Lake Union line of the Seattle Streetcar is generated through ticket sales and private sponsorship of vehicles and stations. Federal Transportation Administration (FTA) formula funds will also contribute towards operating costs.

Initial ridership is estimated between 330,000 and 380,000 riders, increasing to over one million once South Lake Union is fully developed.

The Streetcar runs seven days a week at 15 minute intervals during the following hours:

Monday through Thursday: 6:00 a.m. to 9:00 p.m.

Friday and Saturday: 6:00 a.m. to 11:00 p.m.

Sunday: 10:00 a.m. to 7:00 p.m.

City Council Provisos

There are no Council provisos.

Streetcar

	Summit	2006	2007	2008	2008
Appropriations	Code	Actuals	Adopted	Endorsed	Adopted
Streetcar Operations Budget	STCAR-OP	0	0	0	1,814,000
Control Level	ER				
Department Total		0	0	0	1,814,000
		2006	2007	2008	2008
Resources		Actuals	Adopted	Endorsed	Adopted
Other		0	0	0	1,814,000
Department Total		0	0	0	1,814,000

Streetcar Operations Budget Control Level

Purpose Statement

The purpose of the Streetcar Operations Budget Control Level is to operate and maintain the South Lake Union line of the Seattle Streetcar.

Summary

Increase the budget by \$1.59 million through a transfer from the Transportation Operating Fund for operation and maintenance costs of the South Lake Union line.

Increase the budget by \$221,000 for operations and maintenance costs of the South Lake Union line, for a net increase of \$1.81 million from the 2008 Endorsed Budget to the 2008 Adopted Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Adopted
Streetcar Operations	0	0	0	1,814,000

2008 Estimated Revenues for the Streetcar Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
439090	Sponsorship Revenues	0	0	0	465,000
471010	FTA 5307/5309 Funds	0	0	0	131,000
	Total Revenues	0	0	0	596,000
379100	Contribution to Cash Decrease (Increase)	0	0	0	1,218,000
	Total Resources	0	0	0	1,814,000

Streetcar Fund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Adopted
Beginning Fund Balance	0	0	0	0	414,000
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	0	0	414,000	0	596,000
Less: Actual and Budgeted Expenditures	0	0	0	0	1,814,000
Ending Fund Balance	0	0	414,000	0	(804,000)

Seattle Public Utilities

Chuck Clarke, Director

Contact Information

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City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/util/>

Department Description

Seattle Public Utilities (SPU) is composed of three major direct-service providing utilities: the Water Utility, the Drainage & Wastewater Utility, and the Solid Waste Utility. The Water Utility provides more than 1.3 million customers in King County with a reliable water supply; the Drainage & Wastewater Utility collects and disposes of sewage and stormwater; and the Solid Waste Utility collects and processes recycling and yard waste, and collects and disposes of residential and commercial garbage. All three utilities strive to operate in a cost-effective, innovative, and environmentally responsible manner. SPU also houses the Engineering Services line of business, serving both City departments and outside agencies by providing efficient, customer-oriented engineering services that assist clients with replacing, improving, and expanding facilities with the least possible disruption to the community.

Policy and Program Changes

SPU's 2008 Adopted Budget continues to provide funding for services benefiting customers in a variety of ways while also achieving new efficiencies. Investments in basic infrastructure and operations will enable SPU to provide reliable and high-quality water to customers, manage stormwater and wastewater properly, and provide the residents of Seattle with sufficient recycling and solid waste services for the next 30 years.

The biggest structural change in the 2008 Adopted Budget is the dissolution of the Engineering Services Fund. In 2007, the fund housed engineering, materials lab and construction management work for many city departments, with City Light and Seattle Department of Transportation (SDOT) being the largest client departments outside SPU. The capital construction programs for both SPU and its major clients are slated to increase significantly in the coming years, a development that would have necessitated significant staffing increases to the construction management group. To manage the increase and achieve greater departmental accountability, SPU proposed returning construction management work to its client departments, a transition that will take place over the course of 2008. In this budget, Engineering Services work is recast into SPU's three enterprise funds, with the bulk of the work, including the remaining billable work for others, residing in the Drainage & Wastewater fund.

SPU is continuing its asset management approach for selecting what capital projects to build and when. The utility is also in the process of applying asset management to its operating budget and programs in order to achieve efficiencies throughout the organization. This triple bottom line approach includes evaluation of projects and procedures based on their economic, social, and environmental benefits, as well as the ability to meet customer service levels. The approach provides an elaborate analytical and modeling framework to find the most economical balance between capital investments and operation and maintenance expenditures to minimize life-cycle costs on all Utility-owned assets.

The Water Utility's 2008 Adopted Budget and 2008-2013 Adopted Capital Improvement Program (CIP) reflect the continued application of asset management business practices in water infrastructure renewal and replacement decisions. As a result, nearly \$10 million in low-priority water pipeline replacement and pressure improvement work has been removed from the current work plan. One of the biggest changes to the CIP is reduced designated funding for Utility relocation due to the Alaskan Way Viaduct and Seawall Replacement project. This project remains a high priority to elected officials at all levels in the City and State, but the optimal replacement solution has not yet been determined, and until such time capital funding has been re-directed to meet other rising capital needs. Even though work on the mid-section of the Viaduct is not currently underway, work at both the north and south ends is quickly moving forward. The adopted budget also includes funding for water utility work at the South Spokane Street Viaduct. A continued high priority project for the Water Utility is the reservoir undergrounding program and appropriate funding has been allocated to this program.

SPU continues to closely monitor its operational needs. By the beginning of 2008 the new water pipe worker apprenticeship program will be fully staffed. The eight positions approved in 2007 will allow the Utility to meet the ever-rising need for trained SPU staff. The budget and CIP are supported through 2008 by water rates enacted earlier in 2006.

The Drainage & Wastewater 2008 Adopted Budget and 2008-2013 Adopted CIP provide for continued implementation of the City's Comprehensive Drainage Plan and Wastewater Systems Plan. This includes continued investments in flood control and landslide protection; improvements to storm water quality and protection of Seattle's aquatic resources; and more efficient maintenance, rehabilitation and replacement of the City's drainage and sewer systems. In January 2007, the Department of Ecology issued a new National Pollutant Discharge Elimination System (NPDES) permit for stormwater to the City of Seattle. Beginning in 2008, the Drainage and Wastewater CIP is increasing in order to respond to additional monitoring, capital and operations requirements for the new permit. Included in this is new staff to fully implement the Integrated Supervisory Control and Data Acquisition (I-SCADA) system, which will provide greater monitoring and data analysis functions. The NPDES requirements will affect many City departments, with SPU providing coordination. Other significant increases in the Drainage & Wastewater CIP are needed to address major drainage issues throughout the City, including implementing a long-term solution to Madison Valley flooding problems, South Park storm drainage and water quality study, Thornton Creek Water Quality Channel and the Windermere and the South Henderson Combined Sewer Overflow Structures. The budget and CIP are supported by the adopted 2008 drainage and wastewater rates.

The Solid Waste Utility's 2008 Adopted Budget and 2008-2013 Adopted CIP provides funding to rebuild the North and South Recycling and Disposal Stations. Both of the existing stations will be replaced with new recycling and disposal stations that will modernize solid waste operations, enhance worker safety, and allow for greater recycling opportunities. The 2008 Adopted Budget also includes funding for new and innovative waste reduction programs, including a pilot program for additional recycling in City parks. The budget and CIP are supported by the adopted 2008 solid waste rates.

City Council Provisos

The Council adopted the following operating and capital budget provisos:

Of the money appropriated for 2008 for the Seattle Public Utilities (SPU) Control Structures BCL, no more than \$50,000 may be spent for Post-Construction Monitoring (Project ID C307003) and no more than \$200,000 may be spent for the Combined Sewer Overflow Operations & Maintenance Plan (Project ID C307005), until authorized by a future ordinance.

Of the money appropriated for 2008 for the Seattle Public Utilities (SPU) Wastewater Conveyance BCL, no more than \$346,000 may be spent for Design Standards & Guidelines - WW (Project ID C305201), until authorized by a future ordinance.

Of the money appropriated for 2008 for the Seattle Public Utilities (SPU) Landslide Mitigation & Special Programs BCL, no more than \$210,000 may be spent for Design Standards & Guidelines - DRN (Project ID C353501), until authorized by a future ordinance.

Of the money appropriated for 2008 for the Seattle Public Utilities (SPU) Protection of Beneficial Uses BCL, no more than \$93,000 may be spent for the Creeks Vegetation Program (Project ID C353304), until authorized by a future ordinance.

Of the appropriation for 2008 for the Seattle Public Utilities' (SPU's) Other Operating BCL, \$748,000 is appropriated solely for latex paint recycling services and may be spent for no other purpose, until authorized by a future ordinance. Council anticipates that such authority will not be granted unless SPU provides to the Council an evaluation of the environmental and financial costs and benefits of the current latex paint recycling program compared to alternative recycling programs for items other than latex paint. SPU's evaluation shall include, among other things, an analysis of whether such alternative programs are better able to meet the City's recycling goals.

Of the appropriation for 2008 for Seattle Public Utilities' (SPU's) Administration BCL, \$444,000 is appropriated solely for expansion of Environmental Justice and Service Equity services and may be spent for no other purpose.

No more than \$220,000 appropriated for the Seattle Public Utilities' (SPU's) Administration BCL may be spent for expansion of Environmental Justice and Service Equity services until authorized by a future ordinance. Council anticipates that such authority will not be granted until SPU provides a plan, including performance targets, for community outreach to increase awareness of and enrollment in low-income rate credits.

In addition to the restrictions imposed in Section 4(c) of the ordinance adopting a 2008 budget and elsewhere, no more than \$1,850,000 of the money appropriated for 2008 for the Seattle Public Utilities (SPU) Stormwater & Flood Control BCL may be spent for the Madison Valley Long Term Solution (Project ID C307014), until authorized by a future ordinance. Council anticipates that such authority will not be granted until SPU reports to the Council before the start of construction on:

- How it gathered and incorporated community input,
- How any above-ground stormwater facility will include design elements to integrate the project into the surrounding neighborhood, and
- How the project, including mitigation and neighborhood design elements will be funded, and whether additional funding is needed to accomplish the full project scope.

No more than \$100,000 of the money appropriated for 2008 for the Seattle Public Utilities' (SPU's) Water Quality & Treatment BCL may be spent on Reservoir Covering - Maple Leaf project (Project ID C101078) until authorized by a future ordinance. Council anticipates that such authority will not be granted unless SPU submits a report to Council that evaluates potential rate impacts of the accelerated schedule for the Reservoir Covering - Maple Leaf project.

Of the appropriation for 2008 for the Seattle Public Utilities (SPU) Sediments BCL, \$100,000 is appropriated solely for investigating sources of phthalates, the risk relationships between phthalates and other contaminants, and strategies for phthalate clean-up and removal or substitution of phthalate-containing products, and may be spent for no other purpose. The investigation should be consistent with the recommendations of the local Sediment Phthalates Work Group and sponsored by the Washington Department of Ecology or the United States Environmental Protection Agency.

SPU

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
Drainage & Wastewater Utility					
Administration Budget Control Level					
Administration		7,332,077	7,272,397	7,425,422	9,309,807
General and Administrative Credit		(5,545,359)	(4,795,027)	(4,623,517)	(7,327,103)
Administration Budget Control Level	N100B-DW	1,786,718	2,477,370	2,801,905	1,982,704
Control Structures Budget Control Level	C310B	3,050,535	6,995,000	5,308,000	10,566,000
Customer Service Budget Control Level	N300B-DW	6,466,243	6,636,422	7,132,261	6,697,973
General Expense Budget Control Level					
Debt Service		21,540,750	24,873,522	26,543,997	26,095,000
Other General Expenses		98,828,977	108,192,210	108,610,749	110,860,785
Taxes		24,172,774	25,999,087	27,021,231	28,586,999
General Expense Budget Control Level	N000B-DW	144,542,501	159,064,819	162,175,977	165,542,784
Landslide Mitigation & Special Programs Budget Control Level	C335B	4,212,400	6,028,000	6,000,000	4,521,000
Low Impact Development Budget Control Level	C334B	2,610,738	4,022,000	4,370,000	3,466,000
Other Operating Budget Control Level					
Engineering Services		2,514,082	2,618,001	2,707,290	8,863,113
Field Operations		12,332,353	13,060,834	13,162,910	14,137,606
Science, Sustainability & Watershed		3,309,536	4,088,854	4,141,276	4,314,053
Utility Systems Management		4,985,904	6,249,624	6,384,676	8,712,258
Other Operating Budget Control Level	N400B-DW	23,141,874	26,017,313	26,396,152	36,027,029
Protection of Beneficial Uses Budget Control Level	C333B	3,219,416	4,717,000	3,808,000	6,651,000
Sediments Budget Control Level	C350B	2,720,196	4,667,000	3,740,000	4,246,000
Shared Cost Projects Budget Control Level	C410B-DW	7,417,989	11,973,000	31,596,000	18,065,000
Stormwater & Flood Control Budget Control Level	C332B	2,797,250	4,768,000	7,939,000	13,922,000
Technology Budget Control Level	C510B-DW	2,786,699	3,810,000	3,971,000	4,048,000

SPU

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
Wastewater Conveyance Budget Control Level	C320B	10,626,261	8,841,000	7,971,000	12,352,000
Total Drainage & Wastewater Utility		215,378,819	250,016,923	273,209,295	288,087,491
Engineering Services					
Administration Budget Control Level					
Administration		2,750,005	2,835,258	2,870,184	0
General and Administrative Credit		(4,216,361)	(2,780,179)	(2,855,924)	0
Administration Budget Control Level	N100B-ES	(1,466,355)	55,080	14,259	0
General Expense Budget Control Level					
Other General Expenses		126,769	265,573	280,853	0
Taxes		545	2,000	2,000	0
General Expense Budget Control Level	N000B-ES	127,314	267,573	282,853	0
Other Operating Budget Control Level					
Engineering Services		9,372,192	7,773,654	7,774,927	0
Utility Systems Management		109,939	126,766	130,064	0
Other Operating Budget Control Level	N400B-ES	9,482,131	7,900,419	7,904,991	0
Total Engineering Services		8,143,090	8,223,072	8,202,103	0
Solid Waste Utility					
Administration Budget Control Level					
Administration		3,551,950	3,551,696	3,617,540	4,554,968
General and Administrative Credit		(1,156,961)	(1,120,000)	(1,149,000)	(1,149,000)
Administration Budget Control Level	N100B-SW	2,394,989	2,431,696	2,468,540	3,405,968
Customer Service Budget Control Level	N300B-SW	12,592,517	13,728,229	14,105,569	13,808,261
General Expense Budget Control Level					
Debt Service		6,024,678	8,743,965	9,856,258	11,318,470
Other General Expenses		65,897,106	67,559,062	69,516,333	71,224,044
Taxes		17,037,229	19,332,034	20,161,112	20,408,830
General Expense Budget Control Level	N000B-SW	88,959,013	95,635,061	99,533,703	102,951,344
New Facilities Budget Control Level	C230B	10,829,096	14,354,000	43,371,000	6,958,000

2008 Adopted Budget

SPU

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
Other Operating Budget Control Level					
Engineering Services		81,172	83,583	86,207	77,436
Field Operations		9,267,957	9,938,098	10,090,192	10,205,362
Science, Sustainability & Watershed		617,740	724,831	732,222	737,112
Utility Systems Management		2,184,409	2,525,558	2,385,718	3,132,959
Other Operating Budget Control Level	N400B-SW	12,151,278	13,272,070	13,294,339	14,152,869
Rehabilitation and Heavy Equipment Budget Control Level	C240B	1,824,149	1,824,000	1,851,000	863,000
Shared Cost Projects Budget Control Level	C400B-SW	808,287	876,000	226,000	2,138,000
Technology Budget Control Level	C500B-SW	1,564,574	1,569,000	1,226,000	1,444,000
Total Solid Waste Utility		131,123,904	143,690,056	176,076,151	145,721,441
Water Utility					
Administration Budget Control Level					
Administration		11,196,072	11,030,481	11,242,765	10,644,965
General and Administrative Credit		(9,467,454)	(8,466,000)	(8,678,000)	(8,678,000)
Administration Budget Control Level	N100B-WU	1,728,618	2,564,481	2,564,765	1,966,965
Customer Service Budget Control Level	N300B-WU	9,200,424	9,447,207	9,747,223	9,382,368
Distribution Budget Control Level	C110B	21,644,865	26,658,000	16,156,000	19,653,000
General Expense Budget Control Level					
Debt Service		59,206,023	59,291,000	63,591,000	63,591,000
Other General Expenses		9,901,194	13,728,085	14,069,496	18,164,319
Taxes		23,818,459	22,629,470	23,815,078	24,483,416
General Expense Budget Control Level	N000B-WU	92,925,676	95,648,555	101,475,574	106,238,735
Habitat Conservation Program Budget Control Level	C160B	3,512,911	11,565,000	8,820,000	8,274,000

SPU

Appropriations	Summit Code	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
Other Operating Budget Control Level					
Engineering Services		2,974,882	3,142,178	3,188,654	3,379,430
Field Operations		17,235,938	16,927,569	17,556,748	18,263,609
Science, Sustainability & Watershed		8,591,654	10,151,075	10,368,648	10,543,313
Utility Systems Management		12,207,204	8,731,428	8,846,715	8,889,478
Other Operating Budget Control Level	N400B-WU	41,009,679	38,952,250	39,960,765	41,075,830
Shared Cost Projects Budget Control Level	C410B-WU	18,187,567	19,052,000	15,756,000	13,985,000
Technology Budget Control Level	C510B-WU	3,556,340	5,721,000	6,087,000	4,433,000
Transmission Budget Control Level	C120B	2,726,191	1,574,000	1,066,000	1,991,000
Water Quality & Treatment Budget Control Level	C140B	14,664,681	26,680,000	16,296,000	19,060,000
Water Resources Budget Control Level	C150B	22,791,003	9,966,000	8,155,000	11,037,000
Watershed Stewardship Budget Control Level	C130B	4,769,272	8,751,000	3,972,000	5,490,000
Total Water Utility		236,717,225	256,579,493	230,056,327	242,586,898
Department Total		591,363,038	658,509,544	687,543,876	676,395,830
Department Full-time Equivalents Total*		1,402.40	1,440.56	1,446.06	1,458.06

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Resources	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
General Subfund	2,208,351	1,108,925	1,213,937	1,123,937
Other	589,154,687	657,400,619	686,329,939	675,271,893
Department Total	591,363,038	658,509,544	687,543,876	676,395,830

Drainage & Wastewater Utility

Administration Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Administration Budget Control Level is to provide overall management and policy direction for Seattle Public Utilities and, more specifically, for the Drainage and Wastewater Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Administration	7,332,077	7,272,397	7,425,422	9,309,807
General and Administrative Credit	-5,545,359	-4,795,027	-4,623,517	-7,327,103
Total	1,786,718	2,477,370	2,801,905	1,982,704
Full-time Equivalents Total *	61.73	61.23	61.23	68.53

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Administration

Purpose Statement

The purpose of the Drainage and Wastewater Utility Administration Program is to provide overall management and policy direction for Seattle Public Utilities and, more specifically, for the Drainage and Wastewater Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Summary

Increase salaries \$103,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Increase \$547,000 in General Fund and \$1.669 million in utility funds to take on Engineering Services work, part of dissolving the Engineering Services Fund (ESF). For illustrative purposes, 7.3 FTEs formerly shown in the ESF Administration program are now shown here, though dissolving the fund makes no changes to SPU staffing levels.

Increase \$56,000 for additional diversity/race and social justice training.

Increase \$16,000 for additional financial audit costs.

Increase \$75,000 for increased information technology costs.

Decrease \$581,000, the net of three reorganizations that transfer various fixed costs into the General Expense BCL and move the Environmental Justice and Service Equity division into the Director's office. This process began in the 2007 Second Quarter Supplemental. Total net increase for the program is approximately \$1.884 million.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Administration	7,332,077	7,272,397	7,425,422	9,309,807
Full-time Equivalents Total*	61.73	61.23	61.23	68.53

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: General and Administrative Credit

Purpose Statement

The purpose of the Drainage and Wastewater Utility General and Administrative Credit Program is to eliminate double-budgeting related to implementation of capital projects and equipment depreciation.

Program Summary

Decrease \$2.027 million to reflect additional budget for Engineering Services work, part of dissolving the Engineering Services Fund.

Decrease \$676,000 to reflect other increases in the Drainage & Wastewater budget, for a total program reduction of approximately \$2.704 million.

Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
General and Administrative Credit	-5,545,359	-4,795,027	-4,623,517	-7,327,103

Control Structures Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Control Structures Budget Control Level, a Capital Improvement Program funded by wastewater revenues, is to design and construct facilities to control overflows from the combined sewer system.

Summary

Increase \$5.258 million to reflect changes in department priorities and capital spending plans. Highlights include work on combined sewer overflow (CSO) projects at Windermere, S. Genesee and S. Henderson that was delayed into 2008 and accelerated work on the CSO Facility Retrofit project.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Control Structures	3,050,535	6,995,000	5,308,000	10,566,000
Full-time Equivalents Total*	24.55	24.55	24.55	24.55

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Customer Service Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Customer Service Budget Control Level is to provide exceptional customer service in the direct delivery of essential programs and services that anticipate and fully respond to customer expectations.

Summary

Increase \$109,000 to reflect a new billing system agreement with City Light.

Increase salaries by \$78,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Increase \$25,000 for higher postage costs.

Decrease \$646,000, the net of three reorganizations that transfer various fixed costs into the General Expense BCL and move the Environmental Justice and Service Equity division into the Director's office. This process began in the 2007 Second Quarter Supplemental. Total net decrease for the program is approximately \$434,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Customer Service	6,466,243	6,636,422	7,132,261	6,697,973
Full-time Equivalents Total*	57.33	58.33	58.33	58.33

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility General Expense Budget Control Level is to appropriate funds to pay the Drainage and Wastewater Utility's general expenses.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Debt Service	21,540,750	24,873,522	26,543,997	26,095,000
Other General Expenses	98,828,977	108,192,210	108,610,749	110,860,785
Taxes	24,172,774	25,999,087	27,021,231	28,586,999
Total	144,542,501	159,064,819	162,175,977	165,542,784
Full-time Equivalents Total *	0.77	0.77	0.77	0.77

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense: Debt Service

Purpose Statement

The purpose of the Drainage and Wastewater Utility Debt Service Program is to provide appropriation for debt service on Drainage and Wastewater Utility bonds.

Program Summary

Decrease \$449,000 to reflect currently estimated debt service payments.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Adopted
Debt Service	21,540,750	24,873,522	26,543,997	26,095,000

General Expense: Other General Expenses

Purpose Statement

The purpose of the Drainage and Wastewater Utility Other General Expenses Program is to appropriate funds for payment to King County Metro for sewage treatment, and the Drainage and Wastewater Fund's share of City central costs, claims, and other general expenses.

Program Summary

Increase \$32,000 in General Fund for higher costs to close down the City-run automated public toilets on weekend nights, when their associated parks are closed.

Increase salaries by \$1,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Increase \$538,000 for City central costs, worker's compensation claims, storm-related claims costs, and increases in drainage and wastewater fees on SPU-owned properties.

Increase \$233,000 to re-allocate administrative costs, part of dissolving the Engineering Services Fund.

Increase \$1.446 million as part of a transfer of various costs to the General Expense BCL, a process begun in the 2007 Second Quarter Supplemental, for a total program increase of approximately \$2.250 million.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Other General Expenses	98,828,977	108,192,210	108,610,749	110,860,785
Full-time Equivalents Total*	0.77	0.77	0.77	0.77

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense: Taxes

Purpose Statement

The purpose of the Drainage and Wastewater Utility Taxes Program is to provide appropriation for payment of city and state taxes.

Program Summary

Increase \$1.566 million to cover SPU's anticipated taxes, including a small amount of taxes formerly paid from the Engineering Services Fund.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Adopted
Taxes	24,172,774	25,999,087	27,021,231	28,586,999

Landslide Mitigation & Special Programs Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Landslide Mitigation & Special Programs Budget Control Level, a Capital Improvement Program funded by drainage and wastewater revenue, is to protect SPU drainage and wastewater infrastructure from landslides, provide drainage improvements where surface water generated from the city right-of-way is contributing to landslides, and manage stormwater policy and grants, interdepartmental coordination and programs, and citizen response activities.

Summary

Decrease \$1.479 million to reflect changes in department priorities and capital spending plans. Highlights include the reprioritization and deferral of several landslide projects through 2008.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Landslide Mitigation & Special Programs	4,212,400	6,028,000	6,000,000	4,521,000
Full-time Equivalents Total*	2.80	2.80	2.80	2.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Low Impact Development Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Low Impact Development Budget Control Level, a Capital Improvement Program funded by drainage revenues, is to develop multiple functionality stormwater facilities for achieving the primary goals of flood protection, surface water quality improvement and/or habitat enhancement.

Summary

Decrease \$904,000 to reflect changes in department priorities and capital spending plans. Highlights include a delay in the Capitol Hill Water Quality project in response to the more relaxed developer construction schedule.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Low Impact Development	2,610,738	4,022,000	4,370,000	3,466,000
Full-time Equivalents Total*	7.81	7.81	7.81	7.81

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Other Operating Budget Control Level is to fund the Drainage and Wastewater Utility's operating expenses for Engineering Services, Field Operations, Science, Sustainability & Watersheds and Utility Systems Management programs.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Engineering Services	2,514,082	2,618,001	2,707,290	8,863,113
Field Operations	12,332,353	13,060,834	13,162,910	14,137,606
Science, Sustainability & Watershed	3,309,536	4,088,854	4,141,276	4,314,053
Utility Systems Management	4,985,904	6,249,624	6,384,676	8,712,258
Total	23,141,874	26,017,313	26,396,152	36,027,029
Full-time Equivalents Total *	189.08	194.08	194.08	257.10

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Engineering Services

Purpose Statement

The purpose of the Drainage and Wastewater Utility Engineering Services Program is to provide engineering design and support services, construction inspection, and project management services to Drainage and Wastewater Utility's capital improvement projects, and to the managers of drainage and wastewater facilities.

Program Summary

Increase \$6.141 million for engineering services work formerly housed in the Engineering Services Fund (ESF). This figure is the net of several staffing reconfigurations and overhead allocation adjustments associated with dissolving the ESF. Of this, \$477,000 is General Fund contribution to citywide engineering services. For illustrative purposes, 44.52 FTEs formerly shown in the ESF Engineering Services program are now shown here. The remaining 6 FTEs are abrogated. These include 1.0 Engineering & Plans Review Manager 3, 1.0 Associate Civil Engineer, 1.0 Associate Civil Engineering Specialist, 1.0 Supervising Civil Engineering Specialist, 1.0 Senior Civil Engineer, and 1.0 Assistant Civil Engineer III.

Increase salaries by \$34,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Decrease \$19,000 as part of a transfer of various costs to the General Expense BCL, a process begun in the 2007 Second Quarter Supplemental, for a net program increase of approximately \$6.156 million.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Engineering Services	2,514,082	2,618,001	2,707,290	8,863,113
Full-time Equivalents Total*	24.91	24.91	24.91	69.43

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Field Operations

Purpose Statement

The purpose of the Drainage and Wastewater Utility Field Operations Program is to operate and maintain drainage and wastewater infrastructure that protects the public's health, and protects and improves the environment.

Program Summary

Increase \$22,000 for additional dredging and creek maintenance work on completed CIP projects.

Increase \$581,000 and add 10.0 FTEs Drainage & Wastewater Collection Workers to perform more frequent inlet and catch basin inspections, as required by SPU's new NPDES permit.

Increase \$207,000 and add 5.0 FTEs Information Technology Professionals for full implementation of the I-SCADA system, which will allow enhanced rain and stormwater flow monitoring.

Increase \$181,000 for the Drainage & Wastewater Fund's share of increased staffing on Maximo, SPU's work management system.

Increase salaries by \$123,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Increase \$61,000 for higher-than-anticipated fuel costs.

Decrease \$200,000 as part of a transfer of various costs to the General Expense BCL, a process begun in the 2007 Second Quarter Supplemental, for a net program increase of approximately \$975,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Field Operations	12,332,353	13,060,834	13,162,910	14,137,606
Full-time Equivalents Total*	94.18	94.18	94.18	109.18

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Science, Sustainability & Watershed

Purpose Statement

The purpose of the Drainage and Wastewater Utility Science, Sustainability & Watersheds Program is to ensure SPU's investments, operations, services and programs are scientifically sound, promote environmental sustainability, and provide stewardship of watersheds and aquatic resources.

Program Summary

Decrease \$41,000 for faster-than-anticipated completion of grant requirements on the High Point Natural Drainage System project.

Increase \$156,000 and add 1.0 FTE Senior Environmental Analyst for additional work on SPU's new NPDES permit, including an illicit connection program, stormwater management planning and water quality monitoring.

Increase salaries \$41,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Increase \$17,000 for additional programming on the City's Green Building Team, for a total net program increase of approximately \$173,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Science, Sustainability & Watershed	3,309,536	4,088,854	4,141,276	4,314,053
Full-time Equivalents Total*	27.86	28.86	28.86	29.86

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Utility Systems Management

Purpose Statement

The purpose of the Drainage and Wastewater Utility's Utility Systems Management Program is to ensure that each SPU utility system and associated assets are properly planned, developed, operated, and maintained, and that asset management principles and practices are applied to achieve established customer and environmental service levels at the lowest life-cycle cost.

Program Summary

Increase \$311,000 for additional wastewater capacity monitoring in 19 priority areas to identify and remedy capacity risks.

Increase \$78,000 for additional customer outreach and education.

Increase \$104,000 for full implementation of the I-SCADA system, which will allow enhanced rain and stormwater flow monitoring.

Increase \$156,000 to for work to comply with nine minimum controls requirements, part of SPU's new NPDES permit.

Increase \$539,000 and 1.0 FTE Associate and 1.0 FTE Senior Civil Engineering Specialist for additional work on SPU's new NPDES permit, including an illicit connection program, stormwater management planning and water quality monitoring.

Increase \$104,000 to participate in a study with the Southwest Suburban Sewer District to quantify stormwater entry into the sewer system and its impact on future treatment capacity needs.

Increase \$905,000 and add 0.5 FTE Planning & Development Specialist I for West Nile Virus abatement work, including treating drainage catch basins with mosquito larvicides, research on mosquitoes and the effects of treatment, and public communications. (Note: Council Greensheet 22-1-A-1 reduced this add from a full to a half FTE but referenced an incorrect position title. Per discussion with Council Central Staff, the budget is presented as intended, and the corrected position list will be presented for Council vote in early 2008.)

Increase salaries by \$65,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Increase \$66,000 to re-allocate costs, part of the dissolution of the Engineering Services Fund, for a total program increase of approximately \$2.328 million.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Utility Systems Management	4,985,904	6,249,624	6,384,676	8,712,258
Full-time Equivalents Total*	42.13	46.13	46.13	48.63

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Protection of Beneficial Uses Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Protection of Beneficial Uses Budget Control Level, a Capital Improvement Program funded by drainage revenues, is to make improvements to the City's drainage system to reduce the harmful effects of stormwater runoff on creeks and receiving waters by improving water quality and protecting or enhancing habitat.

Summary

Increase \$2.843 million to reflect changes in department priorities and capital spending plans. Highlights include increased 2008 work on the Thornton Creek water quality channel project and design work on the South Park Regional Water Quality project and the Sound Transit Integrated Drainage Plan.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Protection of Beneficial Uses	3,219,416	4,717,000	3,808,000	6,651,000
Full-time Equivalents Total*	14.47	14.47	14.47	14.47

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Sediments Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Sediments Budget Control Level, a Capital Improvement Program funded by drainage and wastewater revenues, is to restore and rehabilitate natural resources in or along Seattle's waterways.

Summary

Increase \$506,000 to reflect changes in department priorities and capital spending plans. Highlights include additional work on sediment remediation at Gas Works Parks and the Duwamish River Slip 4 site.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Sediments	2,720,196	4,667,000	3,740,000	4,246,000
Full-time Equivalents Total*	5.72	6.72	6.72	6.72

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Shared Cost Projects Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Shared Cost Projects Budget Control Level, a Drainage and Wastewater Capital Improvement Program, is to implement the Drainage and Wastewater Utility's share of capital improvement projects that receive funding from multiple SPU funds benefiting the Utility.

Summary

Decrease \$13.531 million and add 0.5 FTE Account Executive for changes in department priorities and capital spending plans. Highlights include a \$25.619 million reduction due to a delay in utility work on the Alaskan Way Viaduct project, as well as a shift to high priority Bridging-the-Gap-related projects, such as the Spokane Street Viaduct.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Shared Cost Projects	7,417,989	11,973,000	31,596,000	18,065,000
Full-time Equivalents Total*	28.84	34.84	39.34	38.84

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Stormwater & Flood Control Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Stormwater & Flood Control Budget Control Level, a Capital Improvement Program funded by drainage revenues, is to make improvements to the City's drainage system to alleviate and prevent flooding in Seattle, with a primary focus on the protection of public health, safety and property.

Summary

Increase \$5.983 million to reflect changes in department priorities and capital spending plans. Highlights include preliminary work on the Madison Valley Long-Term Solution project, and construction on large flood control projects at 4th Ave. S and S. Trenton, at MLK Way and Norfolk St. and the Georgetown Flume.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Stormwater & Flood Control	2,797,250	4,768,000	7,939,000	13,922,000
Full-time Equivalents Total*	21.46	21.46	21.46	21.46

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Technology Budget Control Level, a Capital Improvement Program, is to make use of recent technology advances to increase the Drainage and Wastewater Utility's efficiency and productivity.

Summary

Increase \$77,000 to reflect changes in department priorities and capital spending plans. Highlights include security improvements in the Technology Infrastructure program to better protect desktop computers against intrusion, prevent dangerous misuse of the Internet and allow the use of wireless computers at the Seattle Municipal Tower and remote sites.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Technology	2,786,699	3,810,000	3,971,000	4,048,000
Full-time Equivalents Total*	12.76	12.76	12.76	12.76

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Wastewater Conveyance Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Wastewater Conveyance Budget Control Level, a Capital Improvement Program funded by wastewater revenues, is to improve the effectiveness of the City's wastewater system.

Summary

Increase \$4.381 million to reflect changes in department priorities and capital spending plans. Highlights include additional sewer pipe rehabilitation to maintain critical lines and reduce risk of failure, as well as additional evaluation work to reduce life-cycle costs.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Wastewater Conveyance	10,626,261	8,841,000	7,971,000	12,352,000
Full-time Equivalents Total*	22.25	22.25	22.25	22.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Engineering Services

Administration Budget Control Level

Purpose Statement

The purpose of the Engineering Services Administration Budget Control Level is to provide core financial, human resource, and information technology services to Seattle Public Utilities and, more specifically, to the Engineering Services Fund.

Program Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
Administration	2,750,005	2,835,258	2,870,184	0
General and Administrative Credit	-4,216,361	-2,780,179	-2,855,924	0
Total	-1,466,355	55,080	14,259	0
Full-time Equivalents Total *	22.10	22.10	22.10	0

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Administration

Purpose Statement

The purpose of the Engineering Services Administration Program is to provide core financial, human resource, and information technology services to the entire Department and, more specifically, to the Engineering Services Fund.

Program Summary

Decrease the budget to \$0 and remove all FTEs as part of the dissolution of the Engineering Services Fund, which is to take place on January 1, 2008. Billable work is transferred to the Drainage & Wastewater Fund, while other administrative and overhead costs are re-allocated to the three SPU enterprise funds. Taken together, the dissolution-related adjustments result in no net FTE change and a net reduction of SPU-wide budget authority of \$172,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
Administration	2,750,005	2,835,258	2,870,184	0
Full-time Equivalents Total*	22.10	22.10	22.10	0

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: General and Administrative Credit

Purpose Statement

The purpose of the Engineering Services General and Administrative Credit Program is to eliminate double-budgeting related to implementation of capital projects.

Program Summary

Decrease the budget to \$0 and remove all FTEs as part of the dissolution of the Engineering Services Fund, which is to take place on January 1, 2008. Billable work is transferred to the Drainage & Wastewater Fund, while other administrative and overhead costs are re-allocated to the three SPU enterprise funds. Taken together, the dissolution-related adjustments result in no net FTE change and a net reduction of SPU-wide budget authority of \$172,000.

Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
General and Administrative Credit	-4,216,361	-2,780,179	-2,855,924	0

General Expense Budget Control Level

Purpose Statement

The purpose of the Engineering Services General Expense Budget Control Level is to provide appropriation to pay the Engineering Services Fund's general expenses.

Program Expenditures	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Other General Expenses	126,769	265,573	280,853	0
Taxes	545	2,000	2,000	0
Total	127,314	267,573	282,853	0

General Expense: Other General Expenses

Purpose Statement

The purpose of the Engineering Services Other General Expenses Program is to provide appropriation for payment of the Fund's share of City central costs and other general expenses.

Program Summary

Decrease the budget to \$0 and remove all FTEs as part of the dissolution of the Engineering Services Fund, which is to take place on January 1, 2008. Billable work is transferred to the Drainage & Wastewater Fund, while other administrative and overhead costs are re-allocated to the three SPU enterprise funds. Taken together, the dissolution-related adjustments result in no net FTE change and a net reduction of SPU-wide budget authority of \$172,000.

Expenditures	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Other General Expenses	126,769	265,573	280,853	0

General Expense: Taxes

Purpose Statement

The purpose of the Engineering Services Taxes Program is to provide appropriation for payment of City taxes.

Program Summary

Decrease the budget to \$0 and remove all FTEs as part of the dissolution of the Engineering Services Fund, which is to take place on January 1, 2008. Billable work is transferred to the Drainage & Wastewater Fund, while other administrative and overhead costs are re-allocated to the three SPU enterprise funds. Taken together, the dissolution-related adjustments result in no net FTE change and a net reduction of SPU-wide budget authority of \$172,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Adopted
Taxes	545	2,000	2,000	0

Other Operating Budget Control Level

Purpose Statement

The purpose of the Engineering Services Other Operating Budget Control Level is to fund the Engineering Services Fund's operating expenses for Engineering Services and Utility Systems Management programs.

Program Expenditures	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Engineering Services	9,372,192	7,773,654	7,774,927	0
Utility Systems Management	109,939	126,766	130,064	0
Total	9,482,131	7,900,419	7,904,991	0
Full-time Equivalents Total *	50.52	50.52	50.52	0

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Engineering Services

Purpose Statement

The purpose of the Engineering Services Engineering Services Program is to provide engineering support and construction inspection services to other City departments and non-City agencies.

Program Summary

Decrease the budget to \$0 and remove all FTEs as part of the dissolution of the Engineering Services Fund, which is to take place on January 1, 2008. Billable work is transferred to the Drainage & Wastewater Fund, while other administrative and overhead costs are re-allocated to the three SPU enterprise funds. Taken together, the dissolution-related adjustments result in no net FTE change and a net reduction of SPU-wide budget authority of \$172,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Engineering Services	9,372,192	7,773,654	7,774,927	0
Full-time Equivalents Total*	50.52	50.52	50.52	0

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Utility Systems Management

Purpose Statement

The purpose of the Engineering Services Utility Systems Management Program is to assure that each SPU utility system and associated assets are properly planned, developed, operated and maintained and that asset management principles and practices are applied to achieve established customer and environmental service levels at the lowest life-cycle cost.

Program Summary

Decrease the budget to \$0 and remove all FTEs as part of the dissolution of the Engineering Services Fund, which is to take place on January 1, 2008. Billable work is transferred to the Drainage & Wastewater Fund, while other administrative and overhead costs are re-allocated to the three SPU enterprise funds. Taken together, the dissolution-related adjustments result in no net FTE change and a net reduction of SPU-wide budget authority of \$172,000.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Adopted
Utility Systems Management	109,939	126,766	130,064	0

Solid Waste Utility

Administration Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Administration Budget Control Level is to provide overall management and policy direction for Seattle Public Utilities and, more specifically, for the Solid Waste Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Expenditures	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Administration	3,551,950	3,551,696	3,617,540	4,554,968
General and Administrative Credit	-1,156,961	-1,120,000	-1,149,000	-1,149,000
Total	2,394,989	2,431,696	2,468,540	3,405,968
Full-time Equivalents Total *	31.01	31.01	31.01	35.41

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Administration

Purpose Statement

The purpose of the Solid Waste Utility Administration Program is to provide overall management and policy direction for Seattle Public Utilities and, more specifically, for the Solid Waste Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Summary

Increase salaries \$51,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Increase \$655,000 to correct and update administrative allocations, part of dissolving the Engineering Services Fund. For illustrative purposes, 4.4 FTEs formerly shown in the ESF Administration program are now shown here, though dissolving the fund makes no changes to SPU staffing levels.

Increase \$68,000 for additional diversity / race and social justice training.

Increase \$9,000 for additional financial audit costs.

Increase \$38,000 for increased information technology costs.

Increase \$117,000, the net of three reorganizations that transfer various fixed costs into the General Expense BCL and move the Environmental Justice and Service Equity division into the Director's office. This process began in the 2007 Second Quarter Supplemental. Total net increase for the program is approximately \$938,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Administration	3,551,950	3,551,696	3,617,540	4,554,968
Full-time Equivalents Total*	31.01	31.01	31.01	35.41

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: General and Administrative Credit

Purpose Statement

The purpose of the Solid Waste Utility General and Administrative Credit Program is to eliminate double-budgeting related to implementation of capital projects and equipment depreciation.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Adopted
General and Administrative Credit	-1,156,961	-1,120,000	-1,149,000	-1,149,000

Customer Service Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Customer Service Budget Control Level is to provide exceptional customer service in the direct delivery of essential programs and services that anticipate and fully respond to customer expectations.

Summary

Decrease \$90,000 in General Fund to correct a technical error.

Increase \$109,000 to reflect a new billing system agreement with City Light.

Increase salaries by \$117,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Increase \$25,000 for higher postage costs.

Decrease \$834,000, the net of three reorganizations that transfer various fixed costs into the General Expense BCL and move the Environmental Justice and Service Equity division into the Director's office. This process began in the 2007 Second Quarter Supplemental.

Increase \$171,000 for the first year of a two-year waste prevention grant, provided by the Washington Department of Ecology.

Increase \$205,000 to supply tonnage tax funding to the 2008 parks outdoor recycling pilot, for a total net program decrease of \$297,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Customer Service	12,592,517	13,728,229	14,105,569	13,808,261
Full-time Equivalents Total*	83.90	89.40	89.40	89.40

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility General Expense Budget Control Level is to provide appropriation to pay the Solid Waste Utility's general expenses.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Debt Service	6,024,678	8,743,965	9,856,258	11,318,470
Other General Expenses	65,897,106	67,559,062	69,516,333	71,224,044
Taxes	17,037,229	19,332,034	20,161,112	20,408,830
Total	88,959,013	95,635,061	99,533,703	102,951,344

General Expense: Debt Service

Purpose Statement

The purpose of the Solid Waste Utility Debt Service Program is to appropriate funds for debt service on Solid Waste Utility bonds.

Program Summary

Increase \$1.462 million to reflect currently estimated debt service payments.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Adopted
Debt Service	6,024,678	8,743,965	9,856,258	11,318,470

General Expense: Other General Expenses

Purpose Statement

The purpose of the Solid Waste Utility Other General Expenses Program is to provide appropriation for payments to contractors who collect the City's solid waste, the Solid Waste Fund's share of City central costs, claims, and other general expenses.

Program Summary

Increase \$344,000 to correct and update administrative allocations, part of dissolving the Engineering Services Fund.

Increase \$875,000 as part of a transfer of various costs to the General Expense BCL, a process begun in the 2007 Second Quarter Supplemental.

Increase \$489,000 for City central costs, worker's compensation claims, and other contract expenses, for a net program increase of approximately \$1.708 million.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Adopted
Other General Expenses	65,897,106	67,559,062	69,516,333	71,224,044

General Expense: Taxes

Purpose Statement

The purpose of the Solid Waste Utility Taxes Program is to appropriate funds for payment of city and state taxes.

Program Summary

Increase \$248,000 to cover SPU's anticipated taxes.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Adopted
Taxes	17,037,229	19,332,034	20,161,112	20,408,830

New Facilities Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility New Facilities Budget Control Level, a Capital Improvement Program funded by solid waste revenues, is to design and construct new facilities to enhance solid waste operations.

Summary

Decrease \$36.413 million to reflect changes in department priorities and capital spending plans. Highlights include a reduction in the scope of the Facility Master Plan, which went from a three-station to a two-station configuration, along with delays in the project schedule.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
New Facilities	10,829,096	14,354,000	43,371,000	6,958,000
Full-time Equivalents Total*	9.19	9.19	9.19	9.19

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Other Operating Budget Control Level is to fund the Solid Waste Utility's operating expenses for Engineering Services, Field Operations, Science, Sustainability & Watersheds and Utility Systems Management programs.

Program Expenditures	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Engineering Services	81,172	83,583	86,207	77,436
Field Operations	9,267,957	9,938,098	10,090,192	10,205,362
Science, Sustainability & Watershed	617,740	724,831	732,222	737,112
Utility Systems Management	2,184,409	2,525,558	2,385,718	3,132,959
Total	12,151,278	13,272,070	13,294,339	14,152,869
Full-time Equivalents Total *	72.93	75.93	75.93	76.93

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Engineering Services

Purpose Statement

The purpose of the Solid Waste Utility Engineering Services Program is to provide engineering design and support services, construction inspection, and project management services to Solid Waste Fund capital improvement projects, and to solid waste facility managers.

Program Summary

Increase \$18,000 for the Solid Waste Fund's share of the new Asset Construction & Protection Oversight group, part of the dissolution of the Engineering Services Fund.

Increase salaries by \$1,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Increase \$130,000 for a technical re-allocation of Engineering Services costs.

Decrease \$158,000 as part of a transfer of various costs to the General Expense BCL, a process begun in the 2007 Second Quarter Supplemental, for a net program decrease of approximately \$9,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Engineering Services	81,172	83,583	86,207	77,436
Full-time Equivalents Total*	0.79	0.79	0.79	0.79

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Field Operations

Purpose Statement

The purpose of the Solid Waste Utility Field Operations Program is to operate and maintain the City's solid waste transfer stations and hazardous materials disposal facilities, and to monitor and maintain the City's closed landfills so the public's health is protected and opportunities are provided for reuse and recycling.

Program Summary

Increase salaries by \$82,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Increase \$33,000 for higher-than-anticipated fuel costs, for a net program increase of \$115,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Field Operations	9,267,957	9,938,098	10,090,192	10,205,362
Full-time Equivalents Total*	54.02	56.02	56.02	56.02

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Science, Sustainability & Watershed

Purpose Statement

The purpose of the Solid Waste Utility Science, Sustainability & Watersheds Program is to ensure SPU's investments, operations, services, and programs are scientifically sound, promote environmental sustainability and provide stewardship of watersheds and aquatic resources.

Program Summary

Increase salaries by \$5,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Science, Sustainability & Watershed	617,740	724,831	732,222	737,112
Full-time Equivalents Total*	3.43	3.43	3.43	3.43

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Utility Systems Management

Purpose Statement

The purpose of the Solid Waste Utility's Utility Systems Management program is to ensure that each SPU utility system and associated assets are properly planned, developed, operated and maintained and that asset management principles and practices are applied to achieve established customer and environmental service levels at the lowest life-cycle cost.

Program Summary

Increase salaries by \$21,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Increase \$26,000 to re-allocate costs, part of the dissolution of the Engineering Services Fund.

Increase \$700,000 and 1 FTE (Senior Planning & Development Specialist) for additional waste reduction planning and program development work, for a total increase of approximately \$747,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
Utility Systems Management	2,184,409	2,525,558	2,385,718	3,132,959
Full-time Equivalents Total*	14.69	15.69	15.69	16.69

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Rehabilitation and Heavy Equipment Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Rehabilitation and Heavy Equipment Budget Control Level, a Capital Improvement Program funded by solid waste revenues, is to implement projects to repair and rehabilitate the City's solid waste transfer stations and improve management of the City's closed landfills and household hazardous waste sites.

Summary

Decrease \$988,000 to reflect changes in department priorities and capital spending plans. Highlights include reduced costs on the Midway Flare Improvements project and moving the Solid Waste Heavy Equipment Purchase project into the Shared Costs BCL.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Rehabilitation and Heavy Equipment	1,824,149	1,824,000	1,851,000	863,000
Full-time Equivalents Total*	1.31	1.31	1.31	1.31

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Shared Cost Projects Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Shared Cost Projects Budget Control Level, a Solid Waste Capital Improvement Program, is to implement the Solid Waste Utility's share of capital improvement projects that receive funding from multiple SPU funds and will benefit the Solid Waste Fund.

Summary

Increase \$1.912 million to reflect changes in department priorities and capital spending plans. Highlights include moving the Solid Waste Heavy Equipment Purchase project into this BCL, and 2008 funding for the Security Improvements program, a multi-year project that was new in 2007 and was only budgeted for that year in the last CIP.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Shared Cost Projects	808,287	876,000	226,000	2,138,000
Full-time Equivalents Total*	0.40	0.40	0.40	0.40

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Technology Budget Control Level, a Capital Improvement Program, is to make use of recent technology advances to increase the Solid Waste Utility's efficiency and productivity.

Summary

Increase \$218,000 to reflect changes in department priorities and capital spending plans. Highlights include security improvements in the Technology Infrastructure program to better protect desktop computers against intrusion, prevent dangerous misuse of the Internet and allow the use of wireless computers at the Seattle Municipal Tower and remote sites.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Technology	1,564,574	1,569,000	1,226,000	1,444,000
Full-time Equivalents Total*	5.92	5.92	5.92	5.92

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Water Utility

Administration Budget Control Level

Purpose Statement

The purpose of the Water Utility Administration Budget Control Level is to provide overall management and policy direction for Seattle Public Utilities and, more specifically, for the Water Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Administration	11,196,072	11,030,481	11,242,765	10,644,965
General and Administrative Credit	-9,467,454	-8,466,000	-8,678,000	-8,678,000
Total	1,728,618	2,564,481	2,564,765	1,966,965
Full-time Equivalents Total *	89.50	89.50	89.50	99.90

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Administration

Purpose Statement

The purpose of the Water Utility Administration Program is to provide overall management and policy direction for Seattle Public Utilities and, more specifically, for the Water Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Summary

Increase salaries \$220,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Decrease \$145,000 to correct and update administrative allocations, part of dissolving the Engineering Services Fund. For illustrative purposes, 10.4 FTEs formerly shown in the ESF Administration program are now shown here, though dissolving the fund makes no changes to SPU staffing levels.

Increase \$320,000 for additional diversity/race and social justice training.

Increase \$52,000 for additional financial audit costs.

Increase \$120,000 for increased information technology costs.

Decrease \$1.165 million, the net of three reorganizations that transfer various fixed costs into the General Expense BCL and move the Environmental Justice and Service Equity division into the Director's office. This process began in the 2007 Second Quarter Supplemental. Total net decrease for the program is approximately \$598,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Administration	11,196,072	11,030,481	11,242,765	10,644,965
Full-time Equivalents Total*	89.50	89.50	89.50	99.90

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: General and Administrative Credit

Purpose Statement

The purpose of the Water Utility General and Administrative Credit Program is to eliminate double-budgeting related to implementation of capital projects and equipment depreciation.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget to the 2008 Adopted Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Adopted
General and Administrative Credit	-9,467,454	-8,466,000	-8,678,000	-8,678,000

Customer Service Budget Control Level

Purpose Statement

The purpose of the Water Utility Customer Service Budget Control Level is to provide exceptional customer service in the direct delivery of essential programs and services that anticipate and fully respond to customer expectations.

Summary

Increase \$112,000 to reflect a new billing system agreement with City Light.

Increase salaries by \$120,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Increase \$26,000 for higher postage costs.

Decrease \$622,000, the net of three reorganizations that transfer various fixed costs into the General Expense BCL and move the Environmental Justice and Service Equity division into the Director's office. This process began in the 2007 Second Quarter Supplemental. Total net decrease for the program is approximately \$365,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Customer Service	9,200,424	9,447,207	9,747,223	9,382,368
Full-time Equivalents Total*	87.57	87.57	87.57	87.57

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Distribution Budget Control Level

Purpose Statement

The purpose of the Water Utility Distribution Budget Control Level, a Capital Improvement Program funded by water revenues, is to repair and upgrade the City's water lines, pump stations, and other facilities.

Summary

Increase \$3.497 million to reflect changes in capital spending plans. Highlights include \$4.22 million additional budget for the New Taps program, which performs reimbursable work on new development, and an additional \$970,000 for Watermain Rehabilitation, which is expected to reduce maintenance costs.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Distribution	21,644,865	26,658,000	16,156,000	19,653,000
Full-time Equivalents Total*	69.33	77.33	77.33	77.33

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense Budget Control Level

Purpose Statement

The purpose of the Water Utility General Expense Budget Control Level is to appropriate funds to pay the Water Utility's general expenses.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Debt Service	59,206,023	59,291,000	63,591,000	63,591,000
Other General Expenses	9,901,194	13,728,085	14,069,496	18,164,319
Taxes	23,818,459	22,629,470	23,815,078	24,483,416
Total	92,925,676	95,648,555	101,475,574	106,238,735
Full-time Equivalents Total *	0.34	0.34	0.34	0.34

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense: Debt Service

Purpose Statement

The purpose of the Water Utility Debt Service Program is to appropriate funds for debt service on Water Utility bonds.

Program Summary

There are no substantive changes from the 2008 Endorsed Budget to the 2008 Adopted Budget.

	2006	2007	2008	2008
Expenditures	Actuals	Adopted	Endorsed	Adopted
Debt Service	59,206,023	59,291,000	63,591,000	63,591,000

General Expense: Other General Expenses

Purpose Statement

The purpose of the Water Utility Other General Expenses Program is to appropriate funds for the Water Fund's share of City central costs, claims, and other general expenses.

Program Summary

Increase \$192,000 to correct and update administrative allocations, part of dissolving the Engineering Services Fund.

Increase \$2.114 million as part of a transfer of various costs to the General Expense BCL, a process begun in the 2007 Second Quarter Supplemental.

Increase \$1.788 million for City central costs, worker's compensation claims, and other contract expenses for a net program increase of approximately \$4.094 million.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
Other General Expenses	9,901,194	13,728,085	14,069,496	18,164,319
Full-time Equivalents Total*	0.34	0.34	0.34	0.34

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense: Taxes

Purpose Statement

The purpose of the Water Utility Taxes Program is to appropriate funds for payment of City and state taxes.

Program Summary

Increase \$668,000 to cover SPU's anticipated taxes.

Expenditures	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
Taxes	23,818,459	22,629,470	23,815,078	24,483,416

Habitat Conservation Program Budget Control Level

Purpose Statement

The purpose of the Water Utility Habitat Conservation Budget Control Level, a Capital Improvement Program funded by water revenues, is to manage projects directly related to the Cedar River Watershed Habitat Conservation Plan.

Summary

Decrease \$546,000 for revised department priorities and capital spending plans. Highlights include a \$797,000 delay in spending on the Cedar Sockeye Hatchery, which will re-commence in 2009.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Habitat Conservation Program	3,512,911	11,565,000	8,820,000	8,274,000
Full-time Equivalents Total*	14.98	14.98	14.98	14.98

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating Budget Control Level

Purpose Statement

The purpose of the Water Utility Other Operating Budget Control Level is to fund the Water Utility's operating expenses for Engineering Services, Field Operations, Science, Sustainability & Watershed and Utility Systems Management programs.

Program Expenditures

	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Engineering Services	2,974,882	3,142,178	3,188,654	3,379,430
Field Operations	17,235,938	16,927,569	17,556,748	18,263,609
Science, Sustainability & Watershed	8,591,654	10,151,075	10,368,648	10,543,313
Utility Systems Management	12,207,204	8,731,428	8,846,715	8,889,478
Total	41,009,679	38,952,250	39,960,765	41,075,830
Full-time Equivalents Total *	301.47	305.63	305.63	305.63

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Engineering Services

Purpose Statement

The purpose of the Water Utility Engineering Services Program is to provide engineering design and support services, construction inspection, and project management services to Water Utility's capital improvement projects, and to the managers of water facilities.

Program Summary

Increase \$157,000 for the Water Fund's share of the new Asset Construction & Protection Oversight group, part of the dissolution of the Engineering Services Fund.

Increase salaries by \$41,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Increase \$32,000 for a technical re-allocation of Engineering Services costs.

Decrease \$39,000 as part of a transfer of various costs to the General Expense BCL, a process begun in the 2007 Second Quarter Supplemental, for a net program increase of approximately \$191,000.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Engineering Services	2,974,882	3,142,178	3,188,654	3,379,430
Full-time Equivalents Total*	29.58	29.58	29.58	29.58

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Other Operating: Field Operations

Purpose Statement

The purpose of the Water Utility Field Operations Program is to operate and maintain the infrastructure that provides the public with an adequate, reliable, and safe supply of high-quality drinking water.

Program Summary

Increase \$57,000 for the Water Fund's share of increased staffing on Maximo, SPU's work management system.

Increase salaries by \$190,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Increase \$106,000 for higher-than-anticipated fuel costs.

Decrease \$181,000 as part of a transfer of various costs to the General Expense BCL, a process begun in the 2007 Second Quarter Supplemental.

Increase \$535,000 for a water pipe workers' salary adjustment, for a net program increase of approximately \$707,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Field Operations	17,235,938	16,927,569	17,556,748	18,263,609
Full-time Equivalents Total*	137.22	137.22	137.22	137.22

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Other Operating: Science, Sustainability & Watershed

Purpose Statement

The purpose of the Water Utility Science, Sustainability & Watersheds Program is to ensure SPU's investments, operations, services and programs are scientifically sound, promote environmental sustainability, and provide stewardship of watersheds and aquatic resources.

Program Summary

Increase salaries by \$192,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Decrease \$18,000 as part of a transfer of various costs to the General Expense BCL, a process begun in the 2007 Second Quarter Supplemental, for a net program increase of approximately \$175,000.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Science, Sustainability & Watershed	8,591,654	10,151,075	10,368,648	10,543,313
Full-time Equivalents Total*	71.07	75.23	75.23	75.23

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Other Operating: Utility Systems Management

Purpose Statement

The purpose of the Water Utility's Utility Systems Management Program is to assure that each SPU utility system and associated assets are properly planned, developed, operated, and maintained, and that asset management principles and practices are applied to achieve established customer and environmental service levels at the lowest life-cycle cost.

Program Summary

Increase salaries by \$93,000 for cost-of-living adjustments in 2007 and 2008 that came in higher than the 2.5% SPU built into the biennial budget.

Increase \$40,000 to re-allocate costs, part of the dissolution of the Engineering Services Fund.

Decrease \$90,000 as part of a transfer of various costs to the General Expense BCL, a process begun in the 2007 Second Quarter Supplemental, for a net program increase of approximately \$43,000.

Expenditures/FTE	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
Utility Systems Management	12,207,204	8,731,428	8,846,715	8,889,478
Full-time Equivalents Total*	63.60	63.60	63.60	63.60

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Shared Cost Projects Budget Control Level

Purpose Statement

The purpose of the Water Utility Shared Cost Projects Budget Control Level, which is a Water Capital Improvement Program, is to implement the Water Utility's share of capital improvement projects that receive funding from multiple SPU funds.

Summary

Decrease \$1.771 million and 1.0 FTE Utility Service Inspector to reflect changes in department priorities and capital spending plans. Highlights include a \$7.4 million reduction due to a delay in utility work on the Alaskan Way Viaduct project, as well as a shift to high priority Bridging-the-Gap-related projects.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Shared Cost Projects	18,187,567	19,052,000	15,756,000	13,985,000
Full-time Equivalents Total*	51.09	56.09	57.09	56.09

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Technology Budget Control Level

Purpose Statement

The purpose of the Water Utility Technology Budget Control Level, a Capital Improvement Program, is to make use of recent technology advances to increase the Water Utility's efficiency and productivity.

Summary

Reduce \$1.654 million to reflect changes in department priorities and capital spending plans and a reduction in the scope of some projects. Highlights include security improvements in the Technology Infrastructure program to better protect desktop computers against intrusion, prevent dangerous misuse of the Internet and allow the use of wireless computers at the Seattle Municipal Tower and remote sites.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Technology	3,556,340	5,721,000	6,087,000	4,433,000
Full-time Equivalents Total*	22.20	22.20	22.20	22.20

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Transmission Budget Control Level

Purpose Statement

The purpose of the Water Utility Transmission Budget Control Level, a Capital Improvement Program funded by water revenues, is to repair and upgrade the City's large transmission pipelines that bring untreated water to the treatment facilities, and convey water from the treatment facilities to Seattle and its suburban wholesale customers' distribution systems.

Summary

Increase \$925,000 to reflect changes in department priorities and capital spending plans. Highlights include a \$622,000 increase to transmission pipeline rehabilitation work, which is expected to decrease maintenance costs, and a \$350,000 acceleration of work on the Maple Leaf gate house pipe refurbishment.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Transmission	2,726,191	1,574,000	1,066,000	1,991,000
Full-time Equivalents Total*	5.16	5.16	5.16	5.16

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Water Quality & Treatment Budget Control Level

Purpose Statement

The purpose of the Water Utility Water Quality & Treatment Budget Control Level, a Capital Improvement Program funded by water revenues, is to design, construct, and repair water treatment facilities and remaining open-water reservoirs.

Summary

Increase \$2.764 million to reflect changes in department priorities and capital spending plans. Highlights include an acceleration of work on the Maple Leaf reservoir covering project.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Water Quality & Treatment	14,664,681	26,680,000	16,296,000	19,060,000
Full-time Equivalents Total*	13.49	13.49	13.49	13.49

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Water Resources Budget Control Level

Purpose Statement

The purpose of the Water Utility Water Resources Budget Control Level, a Capital Improvement Program funded by water revenues, is to repair and upgrade water transmission pipelines and promote residential and commercial water conservation.

Summary

Increase \$2.882 million to reflect changes in department priorities and capital spending plans. Highlights include an increase of \$678,000 for accelerated work on the Morse Lake pumping plant, a reduction of \$486,000 for delayed work on the Landsburg flood passage improvements project and \$2.1 million in increased costs on the Cedar Moraine improvements project.

	2006	2007	2008	2008
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Water Resources	22,791,003	9,966,000	8,155,000	11,037,000
Full-time Equivalents Total*	12.17	12.17	12.17	12.17

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Watershed Stewardship Budget Control Level

Purpose Statement

The purpose of the Water Utility Watershed Stewardship Budget Control Level, a Capital Improvement Program funded by water revenues, is to implement projects associated with the natural land, forestry, and fishery resources within the Tolt, Cedar, and Lake Youngs watersheds.

Summary

Increase \$1.518 million to reflect changes in department priorities and capital spending plans. Highlights include \$684,000 of additional implementation costs for the Muckleshoot agreement and \$323,000 in increased scope of work on the Chinook research and monitoring project.

Expenditures/FTE	2006	2007	2008	2008
	Actuals	Adopted	Endorsed	Adopted
Watershed Stewardship	4,769,272	8,751,000	3,972,000	5,490,000
Full-time Equivalents Total*	8.25	8.25	8.25	8.25

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2008 Estimated Revenues for the Drainage and Wastewater Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
437010	Operating Grants	186,908	410,000	410,000	550,000
443210	Other Eng Services (N4405)-Outside the City	0	0	0	76,000
443450	Public Toilet Service Fees	710,000	728,468	746,679	807,000
443510	Wastewater Utility Services	147,531,598	159,642,172	160,805,165	166,441,590
443610	Drainage Utility Services	36,988,217	39,092,250	47,928,089	51,042,325
443691	Side Sewer Permit Fees	984,058	959,453	959,453	1,033,261
443694	Drainage Permit Fees	489,664	536,432	536,432	514,147
461110	Interest and Investment Earnings	1,832,876	1,586,225	2,599,315	3,068,381
469990	General Subfund -- Transfer In -- Restore Our Waters	0	100,000	100,000	100,000
469990	Other Miscellaneous Revenues	128,874	128,858	131,730	136,984
469999	SCL Reimbursement	1,251,411	1,239,386	1,270,371	1,242,183
481200	Use of Bond Proceeds	32,445,404	40,230,052	50,188,564	53,486,979
541850	GIS CGDB Corporate Support (N2408 and N2418)	0	0	0	614,384
543210	GIS CGDB Support - General Fund (N2408 and N2418)	0	0	0	546,516
543210	GIS Maps & Publications	0	0	0	461,868
543210	Parks & Other City Depts. (N4405)	0	0	0	227,975
543210	SCL Fund (N4403)	0	0	0	1,475,087
543210	SDOT Fund (N4404)	0	0	0	2,759,407
543210	Various Engineering Services - General Fund (N4303)	0	0	0	477,421
577010	Capital Grants and Contributions	12,250,872	2,721,247	2,938,006	1,681,569
577010	Cumulative Reserve Subfund -- Transfer In -- Citywide Source Control	0	103,000	0	0
Total Revenues		234,799,882	247,477,542	268,613,803	286,743,076
379100	Decrease (Increase) in Working Capital	(19,421,064)	2,539,381	4,595,492	1,344,415
Total Resources		215,378,818	250,016,923	273,209,295	288,087,491

2008 Estimated Revenues for the Engineering Services Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
443210	Other Eng Services (N4405)-Outside the City	26	66,000	76,000	0
541850	GIS CGDB Corporate Support (N2408 and N2418)	577,608	601,656	614,384	0
543210	Deficit Repayment-General Fund	0	0	0	0
543210	Deficit Repayment-SCL	0	0	0	0
543210	Deficit Repayment-SPU Funds	0	0	0	0
543210	GIS CGDB Support - General Fund (N2408 and N2418)	523,686	535,194	546,516	0
543210	GIS Maps & Publications	364,785	301,616	289,034	0
543210	Parks & Other City Depts. (N4405)	114,171	144,672	183,390	0
543210	SCL Fund (N4403)	1,427,691	1,343,070	955,823	0
543210	SDOT Fund (N4404)	5,786,438	4,196,455	4,502,939	0
543210	Various Engineering Services - General Fund (N4303)	474,936	473,731	477,421	0
	Total Revenues	9,269,341	7,662,394	7,645,507	0
379100	Decrease (Increase) in Working Capital	(1,126,251)	560,677	556,594	0
	Total Resources	8,143,090	8,223,071	8,202,101	0

2008 Estimated Revenues for the Solid Waste Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
408000	Other Nonoperating Revenue	25,682	283,079	290,156	0
416456	Landfill Closure Fee	156,514	260,479	260,479	259,677
416457	Transfer Fee	1,402,586	841,894	841,894	1,004,057
416458	Transfer Fee - Out City	0	742,500	742,500	0
434010	Grants	461,880	400,000	400,000	500,000
443710	Commercial Services	36,918,253	41,359,316	44,063,766	45,114,320
443710	Residential Services	54,124,882	57,335,240	61,874,484	62,432,470
443741	Transfer Station Disposal Charges	10,981,511	12,686,060	14,336,519	15,072,654
443745	Commercial Disposal Charges	968,193	963,534	977,747	1,041,451
461110	Interest Earnings	364,843	159,192	154,824	891,365
469990	Other Operating Revenue	140,571	215,377	220,761	287,241
469999	City Light for Customer Service	1,291,699	1,323,993	1,357,092	1,159,699
469999	HHW Reimbursement	2,141,926	2,350,044	2,408,795	1,748,429
481200	LOC/Bond Proceeds	11,600,000	6,900,000	42,194,000	9,145,000
516456	Landfill Closure Fee	3,862,203	4,331,163	4,308,681	4,317,836
516457	Transfer Fee - In City	2,551,743	3,080,423	3,079,276	3,675,788
543710	General Subfund - Operating Transfer In	1,324,619	1,028,495	1,025,870	1,028,595
805000	General Subfund - Transfer In - Graffiti	494,233	0	90,000	0
Total Revenues		128,811,338	134,260,789	178,626,844	147,678,582
379100	Decrease (Increase) in Working Capital	2,312,561	9,429,266	(2,550,693)	(1,957,142)
Total Resources		131,123,899	143,690,055	176,076,151	145,721,440

2008 Estimated Revenues for the Water Fund

Summit Code	Source	2006 Actuals	2007 Adopted	2008 Endorsed	2008 Adopted
437010	Operating Grants	282,136	0	0	0
443410	Retail Water Sales	101,122,145	99,478,978	105,033,897	107,430,000
443420	Water Service for Fire Protection	5,390,120	5,476,927	5,782,759	5,782,759
443420	Wholesale Water Credits	(1,186,460)	0	0	0
443420	Wholesale Water Sales	38,818,370	41,794,000	43,216,000	43,554,476
443450	Facilities Charges	821,376	945,000	945,000	945,000
443450	Tap Fees	6,141,225	4,439,424	4,494,917	8,778,339
443480	Miscellaneous Water Ser. Charges	1,598,242	1,767,744	1,807,810	1,737,744
443979	Other Operating Revenues	80,147	0	0	0
459930	NSF Check Charges	16,925	30,750	31,519	30,000
461110	Investment Interest	2,633,823	2,414,409	938,042	1,121,099
461900	Other Interest	17,661	0	0	0
462500	Rentals--Non-City	410,468	338,601	347,066	347,066
469100	Salvage	0	10,396	10,526	10,526
469990	Other Miscellaneous Revenue	333,927	0	0	0
469999	Call Center payments for City Light	1,330,843	1,137,128	1,165,556	1,194,842
479010	Contributions in Aid of Construction	4,804,232	3,546,450	3,419,825	4,411,775
481200	Bond Issue Proceeds/Existing Bonds	91,433,032	0	0	0
481200	Bond Issue Proceeds/Future Bonds	0	74,389,084	43,562,692	51,203,582
485110	Sale of Property	50,797	0	0	0
485120	Timber Sales	2,155	0	0	0
543970	Inventory Purchased by SDOT	486,522	361,925	370,973	375,000
587000	Operating Transfer In - Revenue Stabilization Subfund	0	650,000	1,150,000	1,150,000
587000	Operating Transfer In - Revenue Stabilization Subfund - BPA Account	1,930,000	1,157,746	868,142	868,142
Total Revenues		256,517,686	237,938,562	213,144,723	228,940,350
379100	Decrease (Increase) in Working Capital	(19,800,461)	18,640,931	16,911,604	13,646,548
Total Resources		236,717,225	256,579,493	230,056,327	242,586,898

Drainage & Wastewater Fund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Adopted
Total Cash at End of Previous Year	19,912,657	21,800,973	35,403,199	16,762,359	15,245,765
Plus: Actual and Estimated Revenue	234,799,883	247,477,542	240,644,380	268,613,803	286,743,076
Less: Actual and Budgeted Expenditures	215,378,819	250,016,923	253,456,730	273,209,295	288,087,491
Accounting and Technical Adjustments	3,930,522	2,499,234	7,345,084	(4,754,552)	1,793,585
Ending Total Cash Balance	35,403,199	16,762,359	15,245,765	16,921,418	12,107,765
Less: Reserves against Cash Balances					
Bond Reserve Account	5,043,846	5,601,502	0	5,825,562	0
Bond Parity Fund	1,779,849	1,743,349	1,779,849	1,705,349	1,779,849
Construction Bond Fund Cash	9,897,105	0	0	0	0
Construction Loan Fund Cash	1,968,896	830,511	1,968,896	830,511	1,968,896
Vendor Deposits	183,020	244,997	183,020	244,997	183,020
Total Reserves against Cash Balances	18,872,716	8,420,359	3,931,765	8,606,419	3,931,765
Ending Operating Cash	16,530,483	8,342,000	11,314,000	8,315,000	8,176,000

Engineering Services Fund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Adopted
Beginning Fund Balance	(3,272,872)	(3,393,712)	(2,462,830)	(3,954,391)	0
Accounting and Technical Adjustments	(316,209)	0	0	0	0
Plus: Actual and Estimated Revenue	9,269,341	7,662,394	13,075,550	7,645,507	0
Less: Actual and Budgeted Expenditures	8,143,090	8,223,072	10,612,720	8,202,103	0
Ending Fund Balance	(2,462,830)	(3,954,391)	0	(4,510,987)	0
Continuing Appropriations	347,322				
Total Reserves	347,322	0	0	0	0
Ending Unreserved Fund Balance	(2,810,152)	(3,954,391)	0	(4,510,987)	0

Solid Waste Fund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Adopted
Total Cash at End of Previous Year	8,467,778	26,533,051	5,431,496	5,903,393	46,800,042
Plus: Actual and Estimated Revenue	128,811,342	134,260,789	137,031,006	178,626,844	147,678,583
Less: Actual and Budgeted Expenditures	131,123,904	143,690,056	146,762,773	176,076,151	145,721,441
Accounting and Technical Adjustments	723,719	11,200,391	(51,100,313)	1,709,811	13,604,366
Ending Total Cash Balance	5,431,496	5,903,393	46,800,042	6,744,275	35,152,818
Less: Reserves against Cash Balances					
Construction Fund	0	0	43,084,000	0	31,432,202
Total Reserves against Cash Balances	0	0	43,084,000	0	31,432,202
Ending Operating Cash	5,431,496	5,903,393	3,716,042	6,744,275	3,720,616

Water Fund

	2006 Actuals	2007 Adopted	2007 Revised	2008 Endorsed	2008 Adopted
Total Cash at End of Previous Year	40,749,594	31,560,093	62,943,192	31,902,097	26,330,043
Plus: Actual and Estimated Revenue	256,517,686	237,938,562	229,360,974	213,144,723	228,940,350
Less: Actual and Budgeted Expenditure Accounting and Technical	236,717,225 (2,393,137)	256,579,493 (18,982,935)	268,128,204 (2,154,081)	230,056,327 (10,201,764)	242,586,898 (13,112,299)
Ending Total Cash Balance	62,943,192	31,902,097	26,330,043	25,192,257	25,795,794
Less: Reserves against Cash Balances					
Construction Fund	36,985,910	15,367,000	8,690,818	10,334,000	10,000,000
Bond Parity Fund	183,313	127,063	127,063	68,063	68,063
Revenue Stabilization Subfund	11,876,895	10,180,199	10,923,817	9,030,199	10,046,913
BPA Account	1,871,593	576,840	843,358	0	0
Vendor deposits	188,545	204,996	188,545	204,996	188,545
Total Reserves against Cash Balances	51,106,256	26,456,097	20,773,601	19,637,257	20,303,520
Ending Operating Cash	11,836,936	5,446,000	5,556,442	5,555,000	5,492,274