

Office of Arts and Cultural Affairs

Michael Killoren, Director

Contact Information

Department Information Line: (206) 684-7171

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On the Web at: <http://www.seattle.gov/arts/>

Department Description

The mission of the Office of Arts and Cultural Affairs is to promote the value of arts and culture in and of communities throughout Seattle. It strives to ensure the availability of a wide range of high-quality artistic experiences, encourage arts-friendly cultural policy, and promote Seattle as a cultural destination. The Office is a resource for the entire City, focusing on the artist, the creative life of the community, and the next generation. The Office's major areas of emphasis are:

Public Art - This program commissions and incorporates art into City facilities and public spaces throughout Seattle. The work is funded by the 1% for Art program, and invests capital improvement funds to promote an expressive and meaningful civic environment, and enduring public art projects.

Civic Partnerships - This program manages and leverages the City's investments in artists and cultural organizations to ensure all Seattle residents have access to excellent cultural opportunities, and to stimulate the health of the cultural sector. Program themes address organizations, youth, individual artists, and communities.

Community Development and Outreach - This program promotes the positive connection between artistic creativity and innovation and performance in all economic sectors. Programs and projects foster collaboration among communities, and encourage connections among individuals and organizations that enhance their capacity and to promote Seattle as a "creative capital."

Advocacy and Leadership - This program ensures arts and culture are an integral part of the City's civic vision and planning. Through recognition programs and partnerships, this program raises the visibility of arts and culture as an essential element of the City's core mission. This program includes support to the 15-member Seattle Arts Commission, which heightens awareness of ideas and issues, including the role of the arts in economic development, arts education for young people, and cultural tourism.

Proposed Policy and Program Changes

The 2006 Proposed Budget increases funding and staff resources to fund preliminary planning for the Alaska-Yukon-Pacific Centennial, to showcase Seattle's performance and exhibition artists in City Hall, to include heritage organizations in the City's Civic Partnerships investments, and to convert a temporary staff position to permanent. The budget allocation from the Municipal Arts Fund also is increased reflecting revisions to the 2006 Endorsed Capital Improvement Program.

The 2006 Proposed Budget reflects full restoration of the 20% set-aside of admissions tax revenue for arts programs. This funding had been reduced during the recession and was restored in the 2006 Endorsed Budget.

Arts & Cultural Affairs

Appropriations	Summit Code	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Arts Account Budget Control Level					
Administrative Services - AA		0	16,200	17,100	17,213
Civic Partnerships - AA		247,614	660,200	896,300	902,812
Community Development and Outreach - AA		0	73,600	98,600	99,975
Arts Account Budget Control Level	VA140	247,614	750,000	1,012,000	1,020,000
General Subfund Budget Control Level					
Administrative Services - GF		457,466	436,807	448,993	449,807
Civic Partnerships - GF		1,590,054	1,051,359	1,067,121	1,267,684
Community Development and Outreach - GF		422,879	331,487	339,766	340,700
General Subfund Budget Control Level	VA400	2,470,399	1,819,653	1,855,880	2,058,191
Municipal Arts Fund Budget Control Level					
Administrative Services - MAF		103,331	104,714	106,394	107,926
Civic Partnerships - MAF		67,482	76,873	78,105	79,230
Community Development and Outreach - MAF		33,461	43,611	44,311	44,949
Public Art - MAF		2,065,110	946,812	459,910	920,567
Municipal Arts Fund Budget Control Level	2VMAO	2,269,384	1,172,010	688,720	1,152,672
Department Total		4,987,397	3,741,663	3,556,600	4,230,863
Department Full-time Equivalents Total*		19.85	22.10	22.10	23.60
<i>*FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.</i>					
		2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Resources					
General Subfund		2,470,399	1,819,653	1,855,880	2,058,191
Other		2,516,998	1,922,010	1,700,720	2,172,672
Department Total		4,987,397	3,741,663	3,556,600	4,230,863

Arts Account Budget Control Level

Purpose Statement

The Arts Account Budget Control Level is an administrative mechanism that distinguishes the Office's use of Arts Account revenue from the Admission Tax set-aside from its use of General Subfund and Municipal Arts Fund (MAF) revenue. All three funding sources may be allocated to each of the Office's four programs.

Expenditures in the Arts Account Budget Control Level fluctuate in accordance with the actual revenues received from this revenue source. The 2006 Proposed Budget reflects an \$8,000 increase in the Admission Tax revenue forecast over the 2006 Endorsed Budget.

Program Expenditures	2004	2005	2006	2006
	Actuals	Adopted	Endorsed	Proposed
Administrative Services - AA	0	16,200	17,100	17,213
Civic Partnerships - AA	247,614	660,200	896,300	902,812
Community Development and Outreach - AA	0	73,600	98,600	99,975
Total	247,614	750,000	1,012,000	1,020,000
Full-time Equivalents Total *	0.00	0.75	0.75	0.75

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Arts Account: Administrative Services - AA

Purpose Statement

The purpose of the Administrative Services program is to provide executive management and support services for the organization, and to provide arts and cultural policy support and accountability to the Mayor and Council. Tasks include accounting, reception, personnel, contracting, and office management. This program also provides support to the Seattle Arts Commission, a 15-member advisory board.

Program Summary

There are no substantive changes from the 2006 Endorsed Budget.

Expenditures	2004	2005	2006	2006
	Actuals	Adopted	Endorsed	Proposed
Administrative Services - AA	0	16,200	17,100	17,213

Arts Account: Civic Partnerships - AA

Purpose Statement

The purpose of the Civic Partnership program is to manage the City's investments in arts and cultural organizations of all sizes. The program strengthens arts organizations and encourages mentoring of emerging artists and arts organization to increase the technical skills and the economic success of the whole cultural community.

Program Summary

Due to a slight increase in the forecasted 2006 Admission Tax revenue, appropriation authority for Civic Partnerships is increased by \$6,000.

Citywide adjustments to labor costs reduce expenditures by about \$14,000. This reduction is offset by a \$14,000 increase in direct funding for arts and cultural organizations, resulting in net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$7,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Civic Partnerships - AA	247,614	660,200	896,300	902,812
Full-time Equivalents Total*	0.00	0.25	0.25	0.25

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Arts Account: Community Development and Outreach - AA

Purpose Statement

The purpose of the Community Development and Outreach program is to encourage, support, and instigate the development of arts and culture in Seattle. The program promotes Seattle as a cultural capital, and assists neighborhoods and communities in using the arts to explore issues and ideas and increase economic vitality. The program provides technical support to Seattle's 18 existing community arts councils, and supports the development of new councils and initiatives. The program also works with the Department of Neighborhoods, the Seattle Public Library, the Department of Parks and Recreation, and the Seattle Public Utilities to respond to community-based arts opportunities.

Program Summary

Citywide adjustments to labor costs increase the budget by about \$1,000. This is funded by an anticipated increase in Admission Tax revenue.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Community Development and Outreach - AA	0	73,600	98,600	99,975
Full-time Equivalents Total*	0.00	0.50	0.50	0.50

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

General Subfund Budget Control Level

Purpose Statement

The General Subfund Budget Control Level is an administrative mechanism that distinguishes the Office's use of General Fund revenue from its use of Municipal Arts Fund (MAF) and Arts Account revenues. All three funding sources may be allocated to each of the Office's four programs.

Program Expenditures	2004	2005	2006	2006
	Actuals	Adopted	Endorsed	Proposed
Administrative Services - GF	457,466	436,807	448,993	449,807
Civic Partnerships - GF	1,590,054	1,051,359	1,067,121	1,267,684
Community Development and Outreach - GF	422,879	331,487	339,766	340,700
Total	2,470,399	1,819,653	1,855,880	2,058,191
Full-time Equivalents Total *	11.25	12.25	12.25	13.25

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

General Subfund: Administrative Services - GF

Purpose Statement

The purpose of the Administrative Services program is to provide executive management and support services for the organization, and to provide arts and cultural policy support and accountability to the Mayor and Council. Tasks include accounting, reception, personnel, contracting, and office management. This program also provides support to the Seattle Arts Commission, a 15-member advisory board.

Program Summary

There are no substantive changes from the 2006 Endorsed Budget. Citywide adjustments to labor costs increase the budget by about \$1,000.

Expenditures/FTE	2004	2005	2006	2006
	Actuals	Adopted	Endorsed	Proposed
Administrative Services - GF	457,466	436,807	448,993	449,807
Full-time Equivalents Total*	5.25	6.25	6.25	6.25

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

General Subfund: Civic Partnerships - GF

Purpose Statement

The purpose of the Civic Partnerships program is to manage the City's investments in arts and cultural organizations of all sizes. The program strengthens arts organizations and encourages mentoring of emerging artists and arts organizations to increase the technical skills and economic success of the whole cultural community.

Program Summary

Increase General Subfund by \$25,000 to fund preliminary planning for the Alaska-Yukon-Pacific Exposition Centennial.

Increase General Subfund by \$25,000 to add heritage organizations to the family of arts and cultural organizations eligible for the City's cultural investment funds.

Increase General Subfund by \$150,000 to enhance artistic and cultural programming in the public spaces of City Hall. These enhancements include additional music performances, theatrical performances, historical and cultural exhibitions, and lectures. This also funds the addition of 1.0 FTE Events Representative.

Citywide adjustments to labor costs increase the budget by about \$1,000, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$201,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Civic Partnerships - GF	1,590,054	1,051,359	1,067,121	1,267,684
Full-time Equivalents Total*	1.75	1.75	1.75	2.75

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

General Subfund: Community Development and Outreach - GF

Purpose Statement

The purpose of the Community Development and Outreach program is to encourage, support, and instigate the development of arts and culture in Seattle. The program promotes Seattle as a cultural capital, and assists neighborhoods and communities in using the arts to explore issues and ideas, and increase economic vitality. The program provides technical support to Seattle's 18 existing community arts councils, and supports the development of new councils and initiatives. The program also works with the Department of Neighborhoods, the Seattle Public Library, the Department of Parks and Recreation, and the Seattle Public Utilities to respond to community-based arts opportunities.

Program Summary

There are no substantive changes from the 2006 Endorsed Budget. Citywide adjustments to labor costs increase the budget by about \$1,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Community Development and Outreach - GF	422,879	331,487	339,766	340,700
Full-time Equivalents Total*	4.25	4.25	4.25	4.25

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Municipal Arts Fund Budget Control Level

Purpose Statement

The Municipal Arts Fund Budget Control Level is an administrative mechanism that distinguishes the Office's use of Municipal Arts Fund (MAF) revenue from its use of General Fund and Arts Account revenue. All three funding sources may be allocated to each of the Office's four programs. Municipal Arts Funds revenues include monies from the City's 1% for Art program, grants, and fees from arts management services provided to Seattle Public Utilities, City Light, and CB Richard Ellis, a private company that manages the Seattle Municipal Tower for the City.

Unlike allocations in other Budget Control Levels, each year's MAF appropriation is unrelated to the previous year's appropriation. This is because MAF appropriations are largely a function of the "1% for Art" revenues which are driven by the ever-changing Capital Improvement Program (CIP). As a result, there often are relatively large swings in the level of the MAF appropriation from year to year. Also, in some years there may be considerable revisions to the Adopted Budget. In 2005, for instance, more than \$935,000 in supplemental appropriations was added to the 2005 Adopted MAF budget.

A Superior Court decision in the Okeson v. Seattle case directed that City Light could not fully participate in the 1% for Art program. The City is appealing this decision at this time. Meanwhile, no 1% for Art funding is assumed in 2005 or 2006 from Seattle City Light or Seattle Public Utilities.

The 2006 Proposed Budget includes about \$643,000 of funding from 1% for Art-eligible projects identified in the CIP. Arts management revenues include about \$390,000 for Seattle Public Utilities and about \$120,000 from several sources, including City Light, CB Richard Ellis, and the Seattle Public Library. The total 2006 Proposed MAF appropriation is \$1.16 million.

Program Expenditures

	2004	2005	2006	2006
	Actuals	Adopted	Endorsed	Proposed
Administrative Services - MAF	103,331	104,714	106,394	107,926
Civic Partnerships - MAF	67,482	76,873	78,105	79,230
Community Development and Outreach - MAF	33,461	43,611	44,311	44,949
Public Art - MAF	2,065,110	946,812	459,910	920,567
Total	2,269,384	1,172,010	688,720	1,152,672
Full-time Equivalents Total *	8.60	9.10	9.10	9.60

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Municipal Arts Fund: Administrative Services - MAF

Purpose Statement

The purpose of the Administrative Services program is to provide executive management and support services for the organization, and to provide arts and cultural policy support and accountability to the Mayor and Council. Tasks include accounting, reception, personnel, contracting, and office management. This program also provides support to the Seattle Arts Commission, a 15-member advisory board.

Program Summary

Citywide adjustments to labor costs increase the budget by approximately \$1,500.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Administrative Services - MAF	103,331	104,714	106,394	107,926
Full-time Equivalents Total*	1.25	1.25	1.25	1.25

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Municipal Arts Fund: Civic Partnerships - MAF

Purpose Statement

The purpose of the Civic Partnerships program is to manage the City's investments in arts and cultural organizations of all sizes. The program strengthens arts organizations and encourages mentoring of emerging artists and arts organizations to increase the technical skills and economic success of the whole cultural community.

Program Summary

Citywide adjustments to labor costs increase the budget by about \$1,000, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$1,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Civic Partnerships - MAF	67,482	76,873	78,105	79,230
Full-time Equivalents Total*	1.00	1.00	1.00	1.00

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Municipal Arts Fund: Community Development and Outreach - MAF

Purpose Statement

The purpose of the Community Development and Outreach program is to encourage, support, and instigate the development of arts and culture in Seattle. The program promotes Seattle as a cultural capital, and assists neighborhoods and communities in using the arts to explore issues and ideas, and increase economic vitality. The program provides technical support to Seattle's 18 existing community arts councils, and supports the development of new councils and initiatives. The program also works with the Department of Neighborhoods, the Seattle Public Library, the Department of Parks and Recreation, and the Seattle Public Utilities to respond to community-based arts opportunities.

Program Summary

Citywide adjustments to labor costs increase the budget by about \$1,000, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$1,000.

Expenditures	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Community Development and Outreach - MAF	33,461	43,611	44,311	44,949

Municipal Arts Fund: Public Art - MAF

Purpose Statement

The purpose of the Public Art program is to collaborate with other City agencies to integrate works of art and the ideas of artists into a variety of public settings. Funded by the 1% for Art revenue generated from the City's Capital Improvement Program and special interdepartmental agreements, the Public Art program works to ensure the quality of the City's art investments, and to increase opportunities for stakeholder involvement.

Program Summary

Increase funding from the Municipal Arts Fund by about \$63,000 reflecting changes in 1% Percent for Art funding from the 2006 Proposed CIP over the amount from the 2006 Endorsed CIP.

Increase funding from the Municipal Arts Fund by \$389,500 reflecting a Memorandum of Agreement providing art services to the Seattle Public Utilities in 2006.

Add one 0.5 FTE regular Maintenance Laborer position to assume art maintenance tasks formerly performed by temporary employees. The Cumulative Reserve Subfund continues to fund this position.

Citywide adjustments to labor costs increase the budget by about \$8,000, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$461,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Public Art - MAF	2,065,110	946,812	459,910	920,567
Full-time Equivalents Total*	6.35	6.85	6.85	7.35

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Arts & Cultural Affairs

2006 Estimated Revenues for the Arts Account

Summit Code	Source	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
587001	General Subfund - Admission Tax	0	750,000	1,012,000	1,020,000
Total Revenues		0	750,000	1,012,000	1,020,000
379100	Use of (Contribution to) Fund Balance	247,614	0	0	0
Total Resources		247,614	750,000	1,012,000	1,020,000

Arts & Cultural Affairs

2006 Estimated Revenues for the Municipal Arts Fund

Summit Code	Source	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
441990	Miscellaneous Revenue	136,248	160,000	120,000	103,200
541990	City Light	0	0	0	0
541990	Department of Parks & Recreation Percent for Art	197,400	155,070	146,550	175,500
541990	Fleets & Facilities Percent for Art	554,980	625,860	198,740	198,740
541990	Seattle Center Percent for Art	8,200	7,450	4,500	160,250
541990	Seattle Department of Transportation Percent for Art	47,130	223,630	218,930	108,682
541990	Seattle Public Library	47,252	0	0	16,800
541990	Seattle Public Utilities Memorandum of Agreement	44,911	0	0	389,500
541990	Seattle Public Utilities Percent for Art	118,071	0	0	0
Total Revenues		1,154,192	1,172,010	688,720	1,152,672
379100	Use of (Contribution to) Fund Balance	1,115,192	0	0	0
Total Resources		2,269,384	1,172,010	688,720	1,152,672

Arts & Cultural Affairs

Arts Account Fund

	2004 Actuals	2005 Adopted	2005 Revised	2006 Endorsed	2006 Proposed
Beginning Fund Balance	144,787	0	0	0	0
Accounting and Technical Adjustments	102,827				
Plus: Actual and Estimated Revenue	0	750,000	750,000	1,012,000	1,020,000
Less: Actual and Budgeted Expenditures	247,614	750,000	750,000	1,012,000	1,020,000
Ending Fund Balance	0	0	0	0	0

Arts & Cultural Affairs

Municipal Arts Fund

	2004 Actuals	2005 Adopted	2005 Revised	2006 Endorsed	2006 Proposed
Beginning Fund Balance	2,004,393	1,036,367	1,036,367	1,400,527	1,400,527
Accounting and Technical Adjustments	147,166				
Plus: Actual and Estimated Revenue	1,154,192	1,172,010	1,536,170	688,720	1,157,672
Less: Actual and Budgeted Expenditures	2,269,384	1,172,010	1,172,010	688,720	1,157,672
Ending Fund Balance	1,036,367	1,036,367	1,400,527	1,400,527	1,400,527

The Seattle Public Library

Deborah L. Jacobs, City Librarian

Contact Information

Department Information Line: (206) 386-4636

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.spl.org/>

Department Description

The Seattle Public Library, founded in 1891, includes the Central Library, 24 neighborhood libraries, the Center for the Book, and the Washington Talking Book and Braille Library.

The Library is governed by a five-member citizen Board of Trustees, who are appointed by the Mayor and confirmed by the City Council. Board members serve five-year terms and meet monthly.

As the center of Seattle's information network, the Library provides a vast array of resources and services to the public, including:

- books, magazines, newspapers;
- online catalog and web site (www.spl.org);
- Internet access and classes;
- CDs, DVDs, books on tape;
- sheet music;
- electronic databases;
- an extensive multilingual collection;
- English as a Second Language (ESL) and literacy services;
- more than 4,000 annual literary programs for children, teens, and adults;
- 21 community meeting rooms;
- Quick Information Center telephone reference service (386-INFO); and
- services for the deaf and blind.

The Library is currently implementing projects from the \$278.1 million "Libraries for All" capital program, funded in part by \$196.4 million in bonds approved by the voters in 1998, \$41.7 million in private funding, and interest earnings. The program provides a new Central Library, improvements to the 22 branch libraries in the system as of 1998, and the construction of five new branches in neighborhoods without libraries. For more information about this program, see the 2006-2011 Proposed Capital Improvement Program.

Proposed Policy and Program Changes

The additional funding required to operate new and expanded libraries funded by the "Libraries for All" capital improvement plan was anticipated in the fiscal note that accompanied legislation approving the 1998 bond measure. A total of \$767,000 is transferred from Finance General to cover new operations and maintenance costs for new or expanded libraries opening in 2005 (Lake City, International District/Chinatown, Fremont, Ballard, and Greenwood).

Adjustments between programs are made as a result of changes made after the Executive and City Council budget processes. The budget-neutral changes align the 2006 Proposed Budget with the Library Board's 2006 operations plan.

Library

Appropriations	Summit Code	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Collections and Administration					
City Librarian		901,047	934,916	943,546	968,920
Facilities and Fleet Services		4,303,562	3,630,967	3,719,226	4,958,647
Finance		1,290,842	1,553,007	1,594,861	1,260,824
Human Resources		956,785	1,022,485	1,054,863	1,015,691
Information Technology		1,759,645	2,063,319	2,113,598	2,138,714
Technical and Collection Services		5,426,309	5,797,086	5,335,397	5,326,829
Collections and Administration	B01ADM	14,638,191	15,001,780	14,761,491	15,669,625
Public Services					
Center for the Book		0	116,445	116,722	115,553
Central Library Services		9,566,842	10,877,225	11,165,903	9,886,554
Mobile Services		750,875	500,000	500,000	688,790
Neighborhood Libraries		11,239,081	11,527,145	11,875,674	12,942,271
Washington Talking Book and Braille Library		1,339,944	1,350,000	1,350,000	1,350,000
Public Services	B01PUB	22,896,742	24,370,815	25,008,299	24,983,168
Department Total		37,534,933	39,372,595	39,769,790	40,652,793
		2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Resources					
General Subfund		34,980,372	36,447,415	37,014,669	37,897,672
Other		2,554,560	2,925,180	2,755,121	2,755,121
Department Total		37,534,933	39,372,595	39,769,790	40,652,793

Collections and Administration

Purpose Statement

The purpose of the Collections and Administration Budget Control Level is to support the delivery of excellent library services to the public.

Program Expenditures

	2004	2005	2006	2006
	Actuals	Adopted	Endorsed	Proposed
City Librarian	901,047	934,916	943,546	968,920
Facilities and Fleet Services	4,303,562	3,630,967	3,719,226	4,958,647
Finance	1,290,842	1,553,007	1,594,861	1,260,824
Human Resources	956,785	1,022,485	1,054,863	1,015,691
Information Technology	1,759,645	2,063,319	2,113,598	2,138,714
Technical and Collection Services	5,426,309	5,797,086	5,335,397	5,326,829
Total	14,638,191	15,001,780	14,761,491	15,669,625

Collections and Administration: City Librarian

Purpose Statement

The purpose of the City Librarian program is to provide leadership for the Library in implementing the policies and strategic direction set by the Library Board of Trustees, and in securing the necessary financial resources to operate the Library in an effective and efficient manner. The City Librarian's Office serves as the primary link between the community and the Library, and integrates community needs and expectations with Library resources and policies.

Program Summary

Transfer \$22,000 from other Library budget control levels to align funding allocations described in the City budget with the Seattle Library Board's annual operating plan.

Citywide adjustments to labor costs increase the budget by \$3,000, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$25,000.

	2004	2005	2006	2006
Expenditures	Actuals	Adopted	Endorsed	Proposed
City Librarian	901,047	934,916	943,546	968,920

Collections and Administration: Facilities and Fleet Services

Purpose Statement

The purpose of the Facilities and Fleet Services program is to manage the Library's facilities, fleet, and delivery systems; maintain buildings and grounds; and provide safety and security services so library services are delivered in a clean, safe, and comfortable atmosphere.

Program Summary

Transfer \$1.24 million from other Library budget control levels to align funding allocations described in the City budget with the Seattle Library Board's annual operating plan.

Citywide adjustments to labor costs result in minor budget changes, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$1.24 million.

	2004	2005	2006	2006
Expenditures	Actuals	Adopted	Endorsed	Proposed
Facilities and Fleet Services	4,303,562	3,630,967	3,719,226	4,958,647

Collections and Administration: Finance

Purpose Statement

The purpose of the Finance program is to provide accurate financial, purchasing, and budget services to, and on behalf of, the Library so the Library is accountable in maximizing its resources to carry out its mission.

Program Summary

Transfer \$354,000 to other Library budget control levels to align funding allocations described in the City budget with the Seattle Library Board's annual operating plan.

Increase funding by \$20,000 for new facility operating costs at the five new or expanded libraries opening in 2005.

Citywide adjustments to labor costs increase the budget by \$1,000, for a net reduction from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$334,000.

	2004	2005	2006	2006
Expenditures	Actuals	Adopted	Endorsed	Proposed
Finance	1,290,842	1,553,007	1,594,861	1,260,824

Collections and Administration: Human Resources

Purpose Statement

The purpose of the Human Resources program is to provide responsive and equitable human resources policy development, recruitment, classification and compensation, payroll, labor and employee relations, organizational development, and staff training services so the Library maintains a productive and well supported work force.

Program Summary

Transfer \$38,000 to other Library budget control levels to align funding allocations described in the City budget with the Seattle Library Board's annual operating plan.

Citywide adjustments to labor costs reduce the budget by \$1,000, for a net reduction from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$39,000.

	2004	2005	2006	2006
Expenditures	Actuals	Adopted	Endorsed	Proposed
Human Resources	956,785	1,022,485	1,054,863	1,015,691

Collections and Administration: Information Technology

Purpose Statement

The purpose of the Information Technology Services program is to provide quality data processing infrastructure and support so that Library customers and staff have free and easy access to a vast array of productivity tools, ideas, information, and knowledge via technological resources.

Program Summary

Transfer \$20,000 from other Library budget control levels to align funding allocations described in the City budget with the Seattle Library Board's annual operating plan.

Citywide adjustments to labor costs increase the budget by \$5,000, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$25,000.

	2004	2005	2006	2006
Expenditures	Actuals	Adopted	Endorsed	Proposed
Information Technology	1,759,645	2,063,319	2,113,598	2,138,714

Collections and Administration: Technical and Collection Services

Purpose Statement

The purpose of the Technical and Collection Services program is to make library books, materials and a library catalog available to all customers.

Program Summary

Transfer \$15,000 to other Library budget control levels to align funding allocations described in the City budget with the Seattle Library Board's annual operating plan.

Citywide adjustments to labor costs increase the budget by \$6,000, for a net reduction from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$9,000.

Expenditures	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Technical and Collection Services	5,426,309	5,797,086	5,335,397	5,326,829

Public Services

Purpose Statement

The purpose of the Public Services Budget Control Level is to provide quality library services and programs that benefit and are valued by customers.

Program Expenditures	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Center for the Book	0	116,445	116,722	115,553
Central Library Services	9,566,842	10,877,225	11,165,903	9,886,554
Mobile Services	750,875	500,000	500,000	688,790
Neighborhood Libraries	11,239,081	11,527,145	11,875,674	12,942,271
Washington Talking Book and Braille Library	1,339,944	1,350,000	1,350,000	1,350,000
Total	22,896,742	24,370,815	25,008,299	24,983,168

Public Services: Center for the Book

Purpose Statement

The purpose of the Center for the Book program is to celebrate the written word and to facilitate the exchange of ideas evoked by the reading of literature so library customers expand their appreciation for literature and the humanities.

Program Summary

Transfer \$2,000 to other Library budget control levels to align funding allocations described in the City budget with the Seattle Library Board's annual operating plan.

Citywide adjustments to labor costs increase the budget by \$1,000, for a net reduction from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$1,000.

Expenditures	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Center for the Book	0	116,445	116,722	115,553

Public Services: Central Library Services

Purpose Statement

The purpose of the Central Library Services program is to provide in-depth information, extensive books and materials, and coordination to customers and library branch staff so they become aware of, and have timely access to, the resources they need.

Program Summary

Transfer \$1.35 million to other Library budget control levels to align funding allocations described in the City budget with the Seattle Library Board's annual operating plan.

Increase funding by \$50,000 to support community access to HistoryLink's online state and local history encyclopedia.

Citywide adjustments to labor costs increase the budget by \$22,000, for a net reduction from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$1.28 million.

	2004	2005	2006	2006
Expenditures	Actuals	Adopted	Endorsed	Proposed
Central Library Services	9,566,842	10,877,225	11,165,903	9,886,554

Public Services: Mobile Services

Purpose Statement

The purpose of the Mobile Services program is to provide access to library books, materials, and services to the elderly, very young, disabled, and homebound customers who are unable to come to the Library.

Program Summary

Transfer \$166,000 from other Library budget control levels to align funding allocations described in the City budget with the Seattle Library Board's annual operating plan.

Increase funding by \$20,000 to cover an increase in inflation and other technical adjustments for the Mobile Services Program.

Citywide adjustments to labor costs increase the budget by \$3,000, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$189,000.

	2004	2005	2006	2006
Expenditures	Actuals	Adopted	Endorsed	Proposed
Mobile Services	750,875	500,000	500,000	688,790

Public Services: Neighborhood Libraries

Purpose Statement

The purpose of the Neighborhood Libraries program is to provide services, materials, and programs close to where people live and work to support independent learning, cultural enrichment, recreational reading, and community involvement.

Program Summary

Transfer \$453,000 from other Library budget control levels to align funding allocations described in the City budget with the Seattle Library Board's annual operating plan.

Increase funding by \$608,000 for new facility operating costs at the five new or expanded libraries opening in 2005.

Citywide adjustments to labor costs increase the budget by \$6,000, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$1.07 million.

	2004	2005	2006	2006
Expenditures	Actuals	Adopted	Endorsed	Proposed
Neighborhood Libraries	11,239,081	11,527,145	11,875,674	12,942,271

Public Services: Washington Talking Book and Braille Library

Purpose Statement

The primary purpose of the Washington Talking Book and Braille Library (WTBBL) program is to provide books, magazines, and information in special formats to state residents who are blind.

Program Summary

There are no substantive changes from the 2006 Endorsed Budget.

	2004	2005	2006	2006
Expenditures	Actuals	Adopted	Endorsed	Proposed
Washington Talking Book and Braille Library	1,339,944	1,350,000	1,350,000	1,350,000

2006 Estimated Revenues for the Library Fund

Summit Code	Source	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
421911	Cable Franchise Fees	50,000	50,000	50,000	50,000
434010	WTTBL State Contract	1,350,000	1,350,000	1,350,000	1,350,000
441610	Copy Services	48,810	80,800	88,800	50,000
441610	Pay for Print	75,820	90,000	99,000	99,000
459700	Fines/Fees	669,364	585,000	585,000	675,000
459700	Fines/Fees-Collections	0	75,000	75,000	75,000
462300	Parking-Central	124,180	410,200	422,506	391,306
462400	Misc Revenue-Facility Rental	0	10,000	10,000	0
469990	Misc Revenue	24,238	3,000	3,000	3,000
469990	Misc Revenue-Coffee Cart	8,187	21,180	21,815	21,815
469990	Misc Revenue-Special Tours	0	10,000	10,000	0
485190	Sale of Fixed Assets	72,704	40,000	40,000	40,000
485190	Sale of Fixed Assets-Book Mobile	0	200,000	0	0
587001	FFD Space Rent	21,905	0	0	0
587001	General Subfund Support	34,980,372	36,447,415	37,014,669	37,897,672
Total Revenues		37,425,580	39,372,595	39,769,790	40,652,793

Library Fund

	2004 Actuals	2005 Adopted	2005 Revised	2006 Endorsed	2006 Proposed
Beginning Fund Balance	(411)	222,151	222,151	222,151	222,151
Accounting and Technical Adjustments	331,915				
Plus: Actual and Estimated Revenue	37,425,580	39,372,595	39,372,595	39,769,790	40,652,793
Less: Actual and Budgeted Expenditures	37,534,933	39,372,595	39,372,595	39,769,790	40,652,793
Ending Fund Balance	222,151	222,151	222,151	222,151	222,151

Capital Improvement Program Highlights

Following approval of a \$196.4 million bond issue in November 1998, The Seattle Public Library began an eight-year capital program - "Libraries for All" (LFA). The program calls for the replacement of the Central Library; construction of three new branch libraries; and the renovation, replacement, or expansion of each of the 22 branch libraries in the system as of 1998. In addition, an Opportunity Fund was established to support projects in areas underserved by the library system. Planned Opportunity projects include two new branch libraries in addition to the three new libraries included in the original LFA project list.

To date, 16 "Libraries for All" branch projects have been completed, including the NewHolly branch (1999); Wallingford (2000); Delridge (2002); Capitol Hill (2003); Rainier Beach, Green Lake, West Seattle, Central, High Point, North East, Beacon Hill, and Columbia (2004); and most recently the Greenwood, Fremont, Ballard, and the International District/Chinatown branch (2005). The Lake City branch is scheduled to open in October 2005. In 2006, the Douglass-Truth, Northgate, and South Park libraries are scheduled to open.

Increased operations and maintenance costs associated with new or expanded facilities are described in the Department of Finance April 2002 updated LFA fiscal note. The original project budget was \$239.5 million, but since the passage of the bond issue, additional private donations and bond interest earnings have increased the budget for projects to \$278.1 million. The Library anticipates accruing approximately \$20.6 million in bond interest revenue, to be applied to unanticipated costs of the LFA plan. The 2006-2011 Proposed CIP allocates \$1.0 million in 2006 from voter-approved bonds, \$2.5 million in 2006 from the Cumulative Reserve Subfund, and \$1 million in 2006 from private donations (not reflected in the appropriations below). Final "Libraries for All" appropriations are planned for 2007.

Capital Improvement Program Appropriation

Budget Control Level	2005 Revised	2006 Endorsed	2006 Proposed
Broadview Library Expansion: BLBRO1			
Cumulative Reserve Subfund - REET I Subaccount	0	1,814,000	1,814,000
Subtotal	0	1,814,000	1,814,000
Magnolia Library Renovation: BLMAG			
Cumulative Reserve Subfund - REET I Subaccount	0	287,000	287,000
Subtotal	0	287,000	287,000
Opportunity Fund for Neighborhood Library Projects: BLOPT			
UTGO Libraries for All Fund	0	1,000,000	1,000,000
Subtotal	0	1,000,000	1,000,000
Queen Anne Library Renovation: BLQNA			
Cumulative Reserve Subfund - REET I Subaccount	0	359,000	359,000
Subtotal	0	359,000	359,000
Total Capital Improvement Program Appropriation	0	3,460,000	3,460,000

Department of Parks and Recreation

Ken Bounds, Superintendent

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Department Description

Seattle Parks and Recreation works with all citizens to be good stewards of the environment, and to provide safe, welcoming opportunities to play, learn, contemplate, and build community.

Seattle Parks and Recreation manages a 6,200-acre park system. This includes 224 parks, 185 athletic fields, 112 neighborhood play areas, nine swimming beaches, 18 fishing piers, four golf courses, and 22 miles of boulevards. Other Parks and Recreation facilities include 151 outdoor tennis courts, 25 community centers, eight indoor and two outdoor swimming pools, 27 wading pools, a nationally-recognized Rose Garden, the Seattle Aquarium, and more. The Woodland Park Zoological Society operates the Zoo with City financial support. Hundreds of thousands of residents and visitors use Department of Parks and Recreation facilities to pursue their passions from soccer to pottery, kite flying to golf, swimming to community celebrations, or to sit in quiet reflection.

Parks employees work hard to develop partnerships with their advisory councils, park neighbors, volunteer groups, non-profit agencies, local businesses, and the Seattle School District to effectively respond to increasing requests for use of Seattle's park and recreation facilities.

In 1999, Seattle voters approved a renewal of the 1991 Seattle Center and Community Centers Levy (1991 CC Levy), continuing Seattle Parks and Recreation's commitment to renovate and expand facilities and provide new recreation centers. The Levy totals \$72 million spread over eight years. The nine community center and two neighborhood projects receive a total of \$36 million from the Levy. In 2000, Seattle voters approved the 2000 Neighborhood Parks, Green Spaces, Trails and Zoo Levy (2000 Parks Levy), which enables Parks and Recreation to complete more than 100 park acquisition and development projects, improve maintenance, boost environmental programs and practices, and expand recreation opportunities for young people and seniors.

Proposed Policy and Program Changes

The Department's 2006 Proposed Budget reflects a series of funding increases that are primarily the result of new facilities opening from the 1999 Seattle Center and Community Centers Levy (1999 CC Levy) and the 2000 Parks Levy, and a projected increase in Aquarium revenue due to the completion of expanded exhibits. The increased budget is also due in part to converting some temporary positions to regular status.

A total of 18 new development and enhancement projects will be completed in late 2005 and throughout 2006. All of these have operation and maintenance costs funded by the 2000 Parks Levy through 2008. In addition, the Department completed enhancements to the Yesler and Southwest Community Centers in 2005, paid for by the 1999 CC Levy, which resulted in planned staffing increases for 2006. Also, four demolition and restoration capital projects will be completed in Discovery Park, which will create operation and maintenance needs in 2006, along with a few other small facility projects. All of these newly-completed projects will be funded with General Fund resources.

The largest single appropriation increase is provided to the Seattle Aquarium, which will be preparing for a major new exhibit that will open in the spring of 2007 at the east end of Pier 59. The Aquarium will create new staff positions to work on the preparation of the exhibit in 2006, and then these positions will operate the exhibit after

it is completed in 2007. The Aquarium expects to pay for the ongoing proposed 2006 budget increases with its steadily growing revenues.

Other budget adjustments include a reduction of appropriation authority from the Department related to the 2004 Families and Education Levy in order to consolidate all appropriation authority with the Office for Education; a reduction of appropriation authority due to an anticipated decrease in revenues from the Municipal Golf Program; and increments for a new pilot crime-prevention program for some parks with crime issues, which will be coordinated with the community and other departments like Seattle Police Department and the Department of Neighborhoods. In addition, adjustments are made for reopening Pritchard Beach with summer lifeguards, and for various other technical corrections to account for increases in some utility and fuel costs.

The Department's budget is also increased to provide funding for the Department's Pyramid Project. This initiative upgrades all of the community center, swimming pool and boat facility accounting, scheduling, and reservation systems. The Pyramid Project will provide the Department with greatly improved accounting accuracy in its revenue collection and tracking, and will allow for enhanced program and class scheduling opportunities for the public, which will include reservations and payments that can be made over the Internet.

To more accurately align certain budget elements and consolidate business structures, the Department is proposing a series of budget changes to most of its budget control levels to increase net revenue by approximately \$357,000. In part, these changes are designed to improve program management and to deliver services that were previously managed and staffed by the Associated Recreational Council (ARC), and to increase revenues based on the Department directly delivering these services. This restructuring includes technical changes in revenue and expenditure allocations, altered or relocated services and staff, and other business changes. Nearly all of the Department's BCLs show varying amounts of change related to this reorganization.

A budget-neutral action was taken in the mid-biennium to align all of the Department's General Fund resources into one funding source. In the past, the Department's Charter Fund revenues, (which equal 10% of the gross receipts of the City from all fines, penalties and licenses as described in Article XI, Section 3 of the City Charter), were displayed in the adopted budget as part of the "Other" funding source for the Department. The "Resources" section at the end of the budget control level summary page will now show a change from the 2006 Endorsed Budget to the 2006 Proposed Budget with respect to the balance between the "General Subfund" and "Other" resources. This does not alter the Department's budget in any way, other than the categorization of resources, which is intended to show more accurately the difference between City subsidy resources and the Department's earned revenue resources.

In 2000, the City Council authorized DPR to execute a loan of \$2 million for various capital and operating costs on behalf of the Municipal Golf of Seattle (MGS) organization, which had been established in 1994 as a separate not-for-profit corporation to manage the City's three 18-hole golf courses. In 2003, the Department chose to terminate the agreement with MGS, assumed the \$2 million in debt, and then created a Golf Financial Plan to repay the debt with golf revenue. Over the last two years, the golf program has not been able to produce the revenues initially expected, and resources for capital facility improvements are not sufficient to both retire the debt and update the facilities. In the Third Quarter 2005 Supplemental Ordinance, the Executive is providing approximately \$2 million in General Fund resources to pay the golf debt, which will allow the program to focus its revenues on funding capital improvements to the course facilities.

Parks & Recreation

Appropriations	Summit Code	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Acquisition and Property Management Budget Control Level	K370A	1,429,075	1,436,773	1,461,771	1,480,858
Citywide Programs and Scheduling Budget Control Level	K310A	9,451,741	9,975,972	10,116,273	10,793,753
Community Centers Budget Control Level	K310B	10,272,522	11,232,177	11,611,703	12,039,544
Facility and Structure Maintenance Budget Control Level	K320A	10,674,821	10,879,946	11,165,083	11,562,064
Finance and Administration Budget Control Level	K390A	6,700,017	6,731,756	7,019,416	7,618,056
Golf Budget Control Level	K400A	7,974,807	7,665,549	7,749,828	7,753,568
Golf Capital Reserve Budget Control Level	K410A	0	0	0	677,332
Judgment and Claims Budget Control Level	K380A	778,356	1,030,169	1,030,169	1,030,169
Park Cleaning, Landscaping, and Restoration Budget Control Level	K320B	25,501,179	26,453,926	27,400,201	27,665,290
Planning, Engineering, and Development Budget Control Level	K370B	5,797,286	6,102,744	6,252,629	6,004,042
Policy Direction and Leadership Budget Control Level	K390B	914,899	861,672	881,919	986,834
Seattle Aquarium Budget Control Level	K350A	6,283,214	6,285,659	6,553,724	7,047,167
Seattle Conservation Corps Budget Control Level	K320C	3,226,617	4,052,559	4,152,161	4,195,969
Swimming, Boating, and Aquatics Budget Control Level	K310C	6,548,481	6,801,602	7,112,976	7,325,929
Woodland Park Zoo Budget Control Level	K350B	7,108,738	6,043,888	6,217,475	6,217,475
Department Total		102,661,754	105,554,392	108,725,328	112,398,050
Department Full-time Equivalents Total*		940.72	941.75	941.36	979.53

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Resources	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
General Subfund	33,693,368	33,174,017	34,457,147	66,756,179
Other	68,968,386	72,380,375	74,268,181	45,641,871
Department Total	102,661,754	105,554,392	108,725,328	112,398,050

Acquisition and Property Management Budget Control Level

Purpose Statement

The purpose of the Acquisition and Property Management Budget Control Level is to negotiate for and purchase new park property and manage existing real property assets.

Summary

Increase budget by \$1,000 as part of a department-wide adjustment for increased fuel costs.

Citywide adjustments to labor costs increase the budget by \$18,000, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$19,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Acquisition and Property Management	1,429,075	1,436,773	1,461,771	1,480,858
Full-time Equivalents Total*	16.75	15.75	15.75	15.75

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Citywide Programs and Scheduling Budget Control Level

Purpose Statement

The purpose of the Citywide Programs and Scheduling Budget Control Level is to manage special recreational, cultural, and athletic programs serving the whole city, to offer environmental education programs, and to schedule park spaces where people can gather, celebrate, and play.

Summary

Increase budget by \$735,000 and a total of 0.45 FTE related to technical adjustments to accomplish department realignment of services and staff, which will improve program management and increase net revenues for the Department.

Reduce budget by \$98,000 through a transfer from Citywide Programs and Scheduling Budget Control Level to the Community Centers Budget Control Level, which is more closely aligning staff costs with community center expenditures.

Reduce budget by \$171,000 to remove all expenditure authority related to the 2004 Families and Education Levy, as requested by the Office for Education (OFE). Control of the levy expenditure authority is consolidated under Fund 17856, the 2004 Families and Education Levy Fund, instead of through other department budgets. Increase budget by one 1.0 FTE Grants and Contracts Specialist and one 1.0 FTE Senior Recreation Program Coordinator, to re-establish position authority for two positions previously funded by the 1997 Families and Education Levy within the Department of Parks and Recreation's (DPR) organizational structure. While these two positions are being funded by the 2004 Families and Education Levy and the budget authority is remaining with OFE, DPR is retaining the position authority and management of the positions.

Reduce budget by \$1,000 by moving some utility costs to other budget control levels.

Increase budget by \$5,000 as part of a department-wide adjustment for increased fuel costs.

Increase budget by \$20,000 for increased operation and maintenance costs of new and/or improved facilities.

Increase budget by \$82,000 and add the following regular positions to assume tasks formerly performed by temporary employees: two 0.5 FTE Cashiers, one 0.5 FTE Laborer, six 0.5 FTE Recreation Attendants, two 0.5 FTE Recreation Leaders, one 1.0 FTE Recreation Leader, three 0.5 FTE Tennis Instructors, and two 0.5 FTE Utility Laborers.

Citywide adjustments to labor costs increase the budget by \$105,000, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$677,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Citywide Programs and Scheduling	9,451,741	9,975,972	10,116,273	10,793,753
Full-time Equivalents Total*	94.48	95.38	93.38	104.83

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Community Centers Budget Control Level

Purpose Statement

The purpose of the Community Centers Budget Control Level is to manage and staff the City's neighborhood community centers allowing Seattle residents to enjoy social, athletic, cultural, and recreational activities.

Summary

Reduce budget by \$140,000 and a total of 0.5 FTE related to technical adjustments to accomplish department realignment of services and staff, which will improve program management and increase net revenues for the Department.

Increase budget by \$167,000 and by two 1.0 FTE Recreation Attendants and one 1.0 FTE Maintenance Laborer, and abrogate one 0.5 FTE Utility Laborer by increasing staff for completed additions and improvements at Yesler and Southwest community centers, as planned by the 1999 Seattle Center and Community Centers Levy.

Increase budget by \$98,000 through a transfer from Citywide Programs and Scheduling Budget Control Level to Community Centers Budget Control Level, which is more closely aligning staff costs with community center expenditures.

Reduce budget by \$48,000 by moving some utility costs to other budget control levels.

Increase budget by \$7,000 as part of a department-wide adjustment for increased fuel costs.

Increase budget by \$4,000 for increased operation and maintenance costs of new and/or improved facilities, as planned for in the 2000 Parks Levy.

Reduce budget by \$27,000 and by two 1.0 FTE Administrative Support Assistants by transferring this amount and the FTEs from the Community Centers Budget Control Level to the Finance and Administration Budget Control Level for the information technology "Pyramid Project." Also, increase budget by two 1.0 FTE Recreation Attendants to support the Pyramid Project. This initiative began in 2004 and provides centralized software application support to all community centers and other facilities for reservations, scheduling, and financial accounting of programs and other park services.

Increase budget by \$233,000 and add the following regular positions to assume tasks formerly performed by temporary employees: three 0.5 FTE Laborers, two 0.5 FTE Recreation Leaders, one 0.7 FTE Recreation Leader, and one 0.5 FTE Recreation Program Specialist.

Citywide adjustments to labor costs increase the budget by \$135,000, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$428,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Community Centers	10,272,522	11,232,177	11,611,703	12,039,544
Full-time Equivalents Total*	135.34	130.12	131.12	136.82

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Facility and Structure Maintenance Budget Control Level

Purpose Statement

The purpose of the Facility and Structure Maintenance Budget Control Level is to repair and maintain park buildings and infrastructure so park users can have structurally sound and attractive parks and recreational facilities.

Summary

Increase budget by \$113,000 and a total of 2.65 FTE related to technical adjustments to accomplish department realignment of services and staff, which will improve program management and increase net revenues for the Department.

Increase budget by \$74,000 for completed additions and improvements at Yesler and Southwest community centers, as planned by the 1999 Seattle Center and Community Centers Levy.

Increase budget by \$23,000 as part of a department-wide adjustment for increased fuel costs.

Increase budget by \$50,000 for increased operation and maintenance costs of new and/or improved facilities, as planned for by the 2000 Parks Levy.

Increase budget by \$20,000 for increased operating and maintenance costs of other new and/or improved facilities.

Citywide adjustments to labor costs increase the budget by \$117,000, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$397,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Facility and Structure Maintenance	10,674,821	10,879,946	11,165,083	11,562,064
Full-time Equivalents Total*	126.39	119.90	118.45	121.10

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Finance and Administration Budget Control Level

Purpose Statement

The purpose of the Finance and Administration Budget Control Level is to provide the financial, human resources, technological, and business development support necessary to ensure effective delivery of the Department's services.

Summary

Increase budget by \$113,000 and reduce a total of 0.06 FTE related to technical adjustments to accomplish department realignment of services and staff, which will improve program management and increase net revenues for the Department.

Increase budget by \$414,000 and by one 1.0 FTE Management Systems Analyst by directly adding staff to this budget control level, and increase by two 1.0 FTE Administrative Support Assistants by transferring some funds and staff from the Community Centers Budget Control Level to the Finance and Administration Budget Control Level, in order to support the information technology "Pyramid Project." Included within this increase is \$120,000 in one-time funding for information technology equipment. The positions are added to the previously established Business Service Center, and support the increase in transactions resulting from deploying the software to an additional 11 community centers, two small craft centers, and an additional 25 sites of varying types. This initiative began in 2004 and provides centralized software application support to all community centers and other facilities for reservations, scheduling, and financial accounting of programs and other park services.

Citywide adjustments to labor costs increase the budget by \$72,000, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$599,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Finance and Administration	6,700,017	6,731,756	7,019,416	7,618,056
Full-time Equivalents Total*	58.50	61.50	63.00	65.94

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Golf Budget Control Level

Purpose Statement

The purpose of the Golf Budget Control Level is to efficiently manage the City's four golf courses at Jackson, Jefferson, West Seattle, and Interbay to provide top quality public golf courses and maximize earned revenues.

Summary

Reduce budget by \$19,000 due to declining revenues in 2005, and therefore decreased revenue projections for 2006 in the Municipal Golf Program.

Reduce a total of 1.0 FTE related to technical adjustments to accomplish department realignment of services and staff, which will improve program management and increase net revenues for the Department.

Citywide adjustments to labor costs increase the budget by \$23,000, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$4,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Golf	7,974,807	7,665,549	7,749,828	7,753,568
Full-time Equivalents Total*	26.00	26.00	26.00	25.00

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Golf Capital Reserve Budget Control Level

Purpose Statement

The purpose of the Golf Capital Reserve Program is to transfer resources from the Parks and Recreation Fund to the Cumulative Reserve Subfund to provide for previously identified Golf Program capital projects. There are no staff and no program services delivered through this program.

Summary

This is a new program since the 2006 Endorsed Budget, and, therefore, there is no direct comparison to the 2006 Endorsed amount approved for this program.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Golf Capital Reserve	0	0	0	677,332

Judgment and Claims Budget Control Level

Purpose Statement

The Judgment/Claims Subfund pays for judgments, settlements, claims, and other eligible expenses associated with legal claims and suits against the City. Premiums are based on average percentage of Judgment/Claims expenses incurred by the Department over the previous five years.

Summary

There are no substantive changes from the 2006 Endorsed Budget.

Expenditures	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Judgment and Claims	778,356	1,030,169	1,030,169	1,030,169

Park Cleaning, Landscaping, and Restoration Budget Control Level

Purpose Statement

The purpose of the Park Cleaning, Landscaping, and Restoration Budget Control Level is to provide custodial, landscape, and forest maintenance and restoration services in an environmentally sound fashion to provide park users with safe, useable, and attractive park areas.

Summary

Reduce budget by \$222,000 and increase a total of 3.18 FTE related to technical adjustments to accomplish department realignment of services and staff, which will improve program management and increase net revenues for the Department.

Increase budget by \$89,000 by moving some utility costs from other budget control levels to Park Cleaning, Landscaping and Restoration Budget Control Level.

Increase budget by \$74,000 as part of a department-wide adjustment for increased fuel costs.

Increase budget by \$118,000 for increased operation and maintenance costs of new and/or improved facilities, as planned for in the 2000 Parks Levy.

Increase budget by \$4,000 for increased operating and maintenance costs of other new and/or improved facilities.

Increase budget by \$71,000 and by one 1.0 FTE Assistant Recreation Center Coordinator, to identify, evaluate, and coordinate new and enhanced programming for parks that have crime-related challenges. Staff will work with neighborhood community councils, the Seattle Police Department, the Department of Neighborhoods, and other entities to identify the priority parks and to develop program activities appropriate for each local community.

Reduce budget by \$5,000 for various technical budget changes.

Reduce budget by \$112,000 due to technical adjustments to transfer budget authority to other budget control levels. Add the following regular positions to assume tasks formerly performed by temporary employees: by one 0.9 FTE Gardner, three 0.5 FTE Laborers, one 0.57 FTE Laborer, and four 0.5 FTE Parks Maintenance Aides.

Citywide adjustments to labor costs increase the budget by \$249,000, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$265,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Park Cleaning, Landscaping, and Restoration	25,501,179	26,453,926	27,400,201	27,665,290
Full-time Equivalents Total*	261.20	282.97	282.97	292.12

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Planning, Engineering, and Development Budget Control Level

Purpose Statement

The purpose of the Planning, Engineering, and Development Budget Control Level is to plan, design, and coordinate the construction of major capital projects, and to enable the Department to create new, and to renovate existing, parks and facilities.

Summary

Reduce budget by \$320,000 related to technical adjustments to accomplish department realignment of services and staff, which will improve program management and increase net revenues for the Department.

Increase budget by \$2,000 as part of a department-wide adjustment for increased fuel costs.

Citywide adjustments to labor costs increase the budget by \$70,000, for a net reduction from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$249,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Planning, Engineering, and Development	5,797,286	6,102,744	6,252,629	6,004,042
Full-time Equivalents Total*	57.05	55.05	55.05	55.05

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Policy Direction and Leadership Budget Control Level

Purpose Statement

The purpose of the Policy Direction and Leadership Budget Control Level is to provide guidance within the Department and outreach to the community on policies offering outstanding parks and recreational opportunities to Seattle residents and our guests.

Summary

Increase budget by \$92,000 related to technical adjustments to accomplish department realignment of services and staff, which will improve program management and increase net revenues for the Department.

Citywide adjustments to labor costs increase the budget by \$12,000, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$105,000.

	2004	2005	2006	2006
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Policy Direction and Leadership	914,899	861,672	881,919	986,834
Full-time Equivalents Total*	8.50	8.50	8.50	8.50

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Seattle Aquarium Budget Control Level

Purpose Statement

The purpose of the Seattle Aquarium Budget Control Level is to provide exhibits and environmental educational opportunities that expand knowledge of, inspire interest in, and encourage stewardship of the aquatic wildlife and habitats of Puget Sound and the Pacific Northwest.

Summary

Increase budget by \$433,000 and 4.5 FTEs to prepare for a major new exhibit that will open in the spring of 2007 at the east end of Pier 59. The increase in staffing is a combination of abrogations of one 1.0 FTE Manager 3, one 1.0 FTE Administrative Specialist II and one 0.5 FTE Parks Event Scheduler, and additions of one 1.0 FTE Volunteer Programs Coordinator, two 1.0 FTE Education Program Assistants, two 1.0 FTE Aquarium Biologist I, one 1.0 FTE Public Education Program Specialist, and one 1.0 FTE Aquarium Systems Operation Chief. The Aquarium is creating new staff positions in 2006 to work on the preparation of the exhibit and then operate the exhibit after it is completed, and it expects to pay for the on-going 2006 Proposed Budget increases with its steadily growing revenues and increases in anticipated revenues due to the new exhibit.

Increase budget by \$4,000 related to technical adjustments to accomplish department realignment of services and staff, which will improve program management and increase net revenues for the Department.

Citywide adjustments to labor costs increase the budget by \$56,000, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$493,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Seattle Aquarium	6,283,214	6,285,659	6,553,724	7,047,167
Full-time Equivalents Total*	57.75	60.75	60.75	65.25

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Seattle Conservation Corps Budget Control Level

Purpose Statement

The purpose of the Seattle Conservation Corps Budget Control Level is to provide training, counseling, and employment to homeless and unemployed people so they acquire skills and experience leading to long-term employment and stability.

Summary

There are no substantive changes from the 2006 Endorsed Budget. Citywide adjustments to labor costs increase the budget by \$44,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Seattle Conservation Corps	3,226,617	4,052,559	4,152,161	4,195,969
Full-time Equivalents Total*	14.35	20.35	20.35	20.35

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Swimming, Boating, and Aquatics Budget Control Level

Purpose Statement

The purpose of the Swimming, Boating, and Aquatics Budget Control Level is to provide a variety of structured and unstructured water-related programs and classes so participants can enjoy and develop skills in a range of aquatic activities.

Summary

Reduce budget by \$18,000 and a total of 2.22 FTE related to technical adjustments to accomplish department realignment of services and staff.

Increase budget by \$44,000 to reopen Pritchard Beach for summer swimming, which includes enhanced maintenance work, temporary lifeguard additions, and related equipment costs for seasonal usage.

Increase budget by \$30,000 by moving some utility costs from other budget control levels into the Swimming, Boating and Aquatics Budget Control Level.

Increase budget by \$1,000 as part of a department-wide adjustment for increased fuel costs.

Increase budget by \$80,000 and add three regular 0.5 FTE Cashier and seven 0.5 FTE Lifeguard positions to assume tasks formerly performed by temporary employees.

Citywide adjustments to labor costs increase the budget by \$76,000, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$213,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Swimming, Boating, and Aquatics	6,548,481	6,801,602	7,112,976	7,325,929
Full-time Equivalents Total*	59.72	65.48	66.04	68.82

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Woodland Park Zoo Budget Control Level

Purpose Statement

In December 2001, the City of Seattle, by Ordinance #120697, established an agreement with the non-profit Woodland Park Zoological Society (WPZS) to operate and manage the Woodland Park Zoo beginning in March 2002. The Zoo is included in the Department's budget as it continues to implement this transition. The purpose of the Zoo is to provide care for animals and offer exhibits, educational programs, and appealing visitor amenities so Seattle residents and visitors have the opportunity to enjoy and learn about animals and wildlife conservation.

Summary

There are no substantive changes from the 2006 Endorsed Budget.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Woodland Park Zoo	7,108,738	6,043,888	6,217,475	6,217,475
Full-time Equivalents Total*	24.69	0.00	0.00	0.00

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Parks & Recreation

2006 Estimated Revenues for the Parks & Recreation Fund

Summit Code	Source	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
441990	Other Intergovernmental Revenue	3,541,380	5,266,303	5,285,369	5,416,933
541990	Community Development Block Grant	46,770	0	0	0
541990	Shoreline Parks Improvement Fund	96,020	57,607	58,869	58,869
587001	Neighborhood Match Sub-fund	80,191	185,942	185,942	185,942
587338	2000 Parks Levy	7,595,252	8,642,663	8,909,652	9,075,892
587338	Community Centers Levy	90,871	56,268	57,586	57,586
Total Bonds,Levies and Intergovernment		11,450,484	14,208,783	14,497,418	14,795,222
439090	Miscellaneous Donations	38,641	524,000	524,000	544,000
441990	Other Miscellaneous	1,946,892	115,620	106,620	206,016
462800	Concessions and Rentals	1,385,897	1,111,568	1,239,954	1,510,879
541990	I/F Miscellaneous	2,005,418	1,802,132	1,769,823	1,551,303
Total Concessions and Other Revenue		5,376,848	3,553,320	3,640,397	3,812,198
439090	Aquarium Programs/Rentals	236,496	170,448	0	209,448
439090	Miscellaneous Publication Fees	826	0	0	0
447300	Golf Fees	8,167,227	9,113,644	9,258,976	9,120,446
447300	Special Recreation Programs	2,977,820	3,565,633	3,598,433	3,706,294
447300	Swimming Pool Fees	2,334,330	3,023,734	3,284,392	3,224,392
447300	Tennis Center Admissions and Fees	758,131	695,682	695,682	755,682
447500	Aquarium Admissions/Passes	5,532,190	5,203,960	6,073,408	5,863,960
447500	Conservatory Admission Fee	24,650	0	0	17,000
447500	Japanese Garden Admission Fee	157,205	208,431	208,431	208,431
Total Fees and Charges		20,188,875	21,981,532	23,119,322	23,105,653
416100	B&O Tax Penalties & Interest (10%)	186,165	0	0	0
416100	Business & Occupation Tax (10%)	12,773,130	13,211,643	13,802,266	13,802,266
416430	Utilities Business Tax - Natural Gas (10%)	888,047	900,000	811,111	811,111
416450	Landfill Closure & Transfer Fees (10%)	356,160	917,653	927,243	927,243
416450	Utilities Business Tax - Solid Waste (10%)	741,050	0	0	0
416460	Utilities Business Tax - Cable Television (10%)	929,320	1,077,778	1,131,666	1,131,666
416470	Utilities Business Tax - Telephone (10%)	3,113,408	3,188,889	3,188,889	3,188,889
416480	Utilities Business Tax - Steam (10%)	96,453	92,778	92,778	92,778
421600	Professional and Occupational Licenses (10%)	173,343	166,667	166,667	166,667
421790	Amusement Licenses (10%)	10,403	12,233	12,233	12,233
421920	Boiler Permits	25,179	0	0	0
421920	Business License Fees (10%)	418,619	506,667	506,667	506,667
421920	License/Permits Revenue	12,015	0	0	0
421920	Panoram Licenses	1,369	0	0	0
421920	Penalties-Business Licenses/PE	13,043	0	0	0

2006 Proposed Budget

Parks & Recreation

2006 Estimated Revenues for the Parks & Recreation Fund

Summit Code	Source	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
421920	Refrigeration Permits	29,745	0	0	0
422300	Animal Licenses (10%)	66,805	83,334	83,334	83,334
441220	Municipal Court Cost Recoveries (10%)	69,567	44,444	44,444	44,444
442330	Adult Probation and Parole (10%)	12,548	13,000	13,000	13,000
454100	Court Fines & Forfeitures (10%)	1,935,320	1,826,667	1,826,667	1,826,667
516410	Utilities Business Tax - City Light (10%)	3,445,834	3,418,363	3,460,270	3,460,270
516420	Utilities Business Tax - City Water (10%)	981,874	1,437,222	1,451,444	1,451,444
516440	Utilities Business Tax - Drainage/Waste Water (10%)	1,308,887	2,051,516	2,122,169	2,122,169
516450	Utilities Business Tax - City SWU (10%)	1,002,180	951,445	991,977	991,977
587001	General Subfund Support	33,693,368	33,174,015	34,457,147	36,123,354
	Total General Government Support	62,283,832	63,074,314	65,089,972	66,756,179
541990	Cumulative Reserve Subfund	2,332,503	3,636,746	3,255,417	3,255,417
	Total General Government Support - Capital	2,332,503	3,636,746	3,255,417	3,255,417
587102	Golf Capital Reserve	0	0	0	0
	Total GOLF CAPITAL RESERVE	0	0	0	0
587900	Unexpended Fund Balance	0	0	0	294,248
	Total Unexpended Fund Balance	0	0	0	294,248
	Total Revenues	101,632,542	106,454,695	109,602,526	112,018,917
379100	Golf Capital Reserve	0	(352,625)	(391,662)	0
	Total Golf Capital Reserve	0	(352,625)	(391,662)	0
379100	Unexpended Fund Balance	0	(110,779)	0	379,133
379100	Use of (Contribution to) Fund Balance	1,029,212	(436,899)	(485,536)	0
	Total Unexpended Fund Balance	1,029,212	(547,678)	(485,536)	379,133
	Total Resources	102,661,754	105,554,392	108,725,328	112,398,050

Parks & Recreation

Parks & Recreation Fund

	2004 Actuals	2005 Adopted	2005 Revised	2006 Endorsed	2006 Proposed
Beginning Fund Balance	(1,797,763)	(2,101,478)	(2,101,478)	943,679	943,679
Accounting and Technical Adjustments	725,041				
Plus: Actual and Estimated Revenue	101,632,998	106,454,695	113,180,549	109,602,526	111,614,114
Less: Actual and Budgeted Expenditures	102,661,754	105,554,392	110,135,392	108,725,328	112,398,050
Ending Fund Balance	(2,101,478)	(1,201,175)	943,679	1,820,877	159,742

Parks & Recreation

1999 Seattle Center/Community Centers Subfund

	2004 Actuals	2005 Adopted	2005 Revised	2006 Endorsed	2006 Proposed
Beginning Fund Balance	12,089,108	7,614,793	7,614,793	6,394,893	6,394,893
Plus: Actual and Estimated Revenue	8,142,900	2,168,100	2,168,100	1,942,000	2,029,400
Less: Actual and Budgeted Expenditures	12,617,215	3,388,000	3,388,000	0	0
Ending Fund Balance	7,614,793	6,394,893	6,394,893	8,336,893	8,424,293
Reserves Against Fund Balance	7,614,793	6,394,893	6,394,893	8,336,893	8,424,293
Total Reserves	7,614,793	6,394,893	6,394,893	8,336,893	8,424,293
Ending Unreserved Fund Balance	0	0	0	0	0

Capital Improvement Program Highlights

In 2006, progress continues on key projects related to the 1999 Seattle Center and Community Centers Levy (1999 CCL) and the 2000 Neighborhood Parks, Green Spaces, Trails and Zoo Levy (2000 Parks Levy). The Community Centers portion of the 1999 CCL for the Department of Parks and Recreation (Parks) totals \$36 million spread over eight years. The new Northgate Community Center and the expanded Van Asselt Community Center open in 2005.

The 2000 Parks Levy is an eight-year, \$198.2 million levy lid lift that funds over 100 projects to improve and develop parks, playfields and trails, improve maintenance and enhance recreational programming. The levy also funds an acquisition program, and an acquisition and development opportunity fund. In 2006, \$20.8 million is appropriated from the 2000 Parks Levy Fund in the Department's CIP for 54 park projects, including those at the Olympic Sculpture Park, South Lake Union Park, Jefferson Park, and Magnuson Park. The levy also pays for over 30 neighborhood park projects and 15 projects funded through the levy's opportunity fund.

Significant investments in the City's waterfront pier properties include replacing the piling systems for two piers, Pier 59 and Pier 62/63. The Pier 59 project, where the Seattle Aquarium is located, began construction in 2005. Options for Pier 62/63, the former location for the "Summer Nights on the Pier" concert series, are currently being evaluated now. Planning and design takes place in 2006 with construction expected in 2007. The Pier 59 project is funded with an additional \$1.8 million of Councilmanic debt in 2006.

One of the City's downtown parks (Occidental) is renovated in 2006 and planning is funded for two others (City Hall and Freeway) to provide more vibrant, attractive public spaces. Three new skate board parks are planned for 2006. One is being built in conjunction with the Ballard Commons Park, a second is being constructed at Lower Woodland Park and a third is built as a replacement for an existing skate park at the Seattle Center.

Numerous major maintenance projects are funded throughout Seattle's parks systems as well as nine projects that support the Mayor's Restore Our Waters initiative to improve Seattle's aquatic environments. The total 2006 Cumulative Reserve Subfund (CRF) appropriation for major maintenance is approximately \$12.4 million. The CRF is also funding the construction of the Lower Woodland Skate Park, and the acquisition of property for, and partial development of, the replacement for the Seattle Center Skate Park.

In addition to the work funded by the CRF, there is a property acquisition and several restoration projects at Discovery Park are funded by the Shoreline Park Improvement Fund (SPIF) as part of the West Point Treatment Plant mitigation settlement with King County. The total 2006 SPIF and Beach Maintenance Trust Fund appropriation for shoreline and park improvements is approximately \$1.7 million. Funding for the Parks Upgrade Program is appropriated in the Community Development Block Grant section of the budget. The Department also anticipates receiving grants and other public and private donations that will be appropriated through legislation in 2006.

Capital Improvement Program Appropriation

Budget Control Level	2005 Revised	2006 Endorsed	2006 Proposed
2000 Parks Levy - Green Spaces Acquisitions: K723002			
2000 Parks Levy Fund	0	1,330,000	1,330,000
Subtotal	0	1,330,000	1,330,000

Parks & Recreation

Capital Improvement Program Highlights

	2005 Revised	2006 Endorsed	2006 Proposed
Budget Control Level			
2000 Parks Levy - Major Park Development: K723004			
2000 Parks Levy Fund	0	1,600,000	2,300,000
Subtotal	0	1,600,000	2,300,000
2000 Parks Levy - Neighborhood Park Acquisitions: K723001			
2000 Parks Levy Fund	0	55,000	170,000
Subtotal	0	55,000	170,000
2000 Parks Levy - Neighborhood Park Development: K723003			
2000 Parks Levy Fund	0	10,056,000	10,317,000
Cumulative Reserve Subfund - REET II Subaccount	0	0	300,000
Subtotal	0	10,056,000	10,617,000
2000 Parks Levy - Playfields and Facilities: K723005			
2000 Parks Levy Fund	0	5,341,000	6,093,000
Subtotal	0	5,341,000	6,093,000
2000 Parks Levy - Trails and Boulevards: K723006			
2000 Parks Levy Fund	0	195,000	310,000
Subtotal	0	195,000	310,000
Ballfields/Athletic Courts/Play Areas: K72445			
Cumulative Reserve Subfund - REET II Subaccount	0	383,000	633,000
Cumulative Reserve Subfund - Unrestricted Subaccount	0	62,000	62,000
Subtotal	0	445,000	695,000
Building Component Renovations: K72444			
Cumulative Reserve Subfund - REET I Subaccount	0	940,000	1,440,000
Cumulative Reserve Subfund - REET II Subaccount	0	1,019,000	1,019,000
Cumulative Reserve Subfund - Unrestricted Subaccount	0	33,000	33,000
Subtotal	0	1,992,000	2,492,000
Citywide and Neighborhood Projects: K72449			
Cumulative Reserve Subfund - REET I Subaccount	0	125,000	365,000
Cumulative Reserve Subfund - REET II Subaccount	0	550,000	655,000
Cumulative Reserve Subfund - Street Vacation Subaccount	0	100,000	0
Cumulative Reserve Subfund - Unrestricted Subaccount	0	100,000	100,000
Subtotal	0	875,000	1,120,000

Parks & Recreation

Capital Improvement Program Highlights

	2005 Revised	2006 Endorsed	2006 Proposed
Budget Control Level			
Debt Service and Contract Obligation: K72440			
2000 Parks Levy Fund	0	239,000	239,000
Cumulative Reserve Subfund - REET I Subaccount	0	2,324,000	2,290,000
Cumulative Reserve Subfund - REET II Subaccount	0	382,000	56,000
Cumulative Reserve Subfund - Unrestricted Subaccount	0	171,000	171,000
Subtotal	0	3,116,000	2,756,000
Docks/Piers/Floats/Seawalls/Shorelines: K72447			
2006 LTGO Capital Project Fund	0	13,500,000	0
Beach Maintenance Trust Fund	0	20,000	20,000
Cumulative Reserve Subfund - REET II Subaccount	0	843,000	843,000
Subtotal	0	14,363,000	863,000
Forest Restoration: K72442			
Cumulative Reserve Subfund - REET II Subaccount	0	420,000	420,000
Subtotal	0	420,000	420,000
Golf Projects: K72253			
Cumulative Reserve Subfund - Unrestricted Subaccount	0	0	677,000
Subtotal	0	0	677,000
Parks Infrastructure: K72441			
Cumulative Reserve Subfund - REET II Subaccount	0	1,568,000	2,368,000
Cumulative Reserve Subfund - Unrestricted Subaccount	0	229,000	311,000
Subtotal	0	1,797,000	2,679,000
Pools/Natatorium Renovations: K72446			
Cumulative Reserve Subfund - REET I Subaccount	0	195,000	195,000
Cumulative Reserve Subfund - REET II Subaccount	0	0	225,000
Subtotal	0	195,000	420,000
Seattle Aquarium Projects: K72448			
2006 LTGO Capital Project Fund	0	0	1,854,000
Cumulative Reserve Subfund - Unrestricted Subaccount	0	75,000	75,000
Subtotal	0	75,000	1,929,000
West Point Settlement Projects: K72982			
Shoreline Park Improvement Fund	0	895,000	1,645,000
Subtotal	0	895,000	1,645,000
Zoo Annual Major Maintenance: K72899			
Cumulative Reserve Subfund - REET II Subaccount	0	1,000,000	1,000,000
Subtotal	0	1,000,000	1,000,000
Total Capital Improvement Program Appropriation	0	43,750,000	37,516,000

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Parks Levy Fund

Department Description

The Parks Levy Fund department is an administrative tool for summarizing the proposed uses of the 2000 Neighborhood Parks, Green Spaces, Trails and Zoo Levy (2000 Parks Levy) in the 2006 Proposed Budget. Proceeds from the 2000 Parks Levy are used primarily to support property acquisition, capital expansion, and operating expenses of the Department of Parks and Recreation (DPR). Appropriations for property acquisition and capital expansion expenses are described in the Proposed 2006-2011 Capital Improvement Program (CIP) document and the CIP section of DPR's Proposed Budget. Appropriations and transfers from this fund for DPR operating expenses are made in the following pages. DPR uses these resources from the 2000 Parks Levy to pay for levy-related costs for park and facility development. The Parks Levy Fund department does not have any positions since it is just a mechanism to transfer revenue between these two funds.

In November 2000, Seattle voters approved the 2000 Parks Levy, a \$200 million eight-year levy lid lift for parks and recreation purposes. The annual cost to property owners is approximately \$0.35 per \$1,000 assessed value. DPR manages the 2000 Parks Levy programs, development projects, and the levy's fund.

With levy funds, the City will acquire, develop, and maintain new neighborhood parks, green spaces, playfields, trails and boulevards, and has added out-of-school and senior activities. The levy also funds an acquisition and development opportunity fund. The 2006-2011 Proposed CIP includes more than \$18 million for more than 50 Parks Levy projects. Recently developed projects include Cascade Playground, Homer Harris Park, Cal Anderson Park (Lincoln Reservoir), Lake City Mini Park, Southwest Community Center Computer Lab, and Southwest Community Center Teen Center.

The 2000 Parks Levy is structured to fund the following major functions:

Park and Green Space Acquisition: The levy provides \$26 million for neighborhood park acquisition and green space preservation. To date, the Department of Parks and Recreation has acquired 32 acres of open and green space properties.

Park Development Projects: The levy provides \$102.8 million for 95 park development projects. To date, 42 projects are completed, 46 additional projects have begun construction, and the remaining seven will begin construction in 2006 or 2007.

Opportunity Fund: The levy provides \$10 million for citizen-initiated park projects to be recommended by the Oversight Committee. In 2002, \$6 million was allocated for 19 projects, and in 2005 the remaining \$4 million was allocated for 15 projects.

Environmental Stewardship, Maintenance and Programming: The levy provides \$61.4 million for environmental stewardship, recreational programs, enhanced park maintenance, and maintenance of new parks purchased or developed through the levy. This funding also includes \$21.8 million for programs and facilities at Woodland Park Zoo.

Per Ordinance 120024, all amounts appropriated and transferred from the 2000 Parks Levy Fund (33850) carry over in the Parks and Recreation Fund (10200) within the Department of Parks and Recreation budget until they are expended.

Proposed Policy and Program Changes

Some new 2000 Parks Levy funded projects did not have firm project schedules in the 2006 Endorsed Budget due to acquisition negotiations or delays in construction due to contracting issues. These have been recalculated and

Parks Levy

the new calculations increase the budgeted expenditures from the 2000 Parks Levy Fund for the revised "on-line" dates. In addition, new vehicle purchases are being added to the 2006 Proposed Budget. All of these budget increases are included in the New Park/Green Space Maintenance Budget Control Level, and are funded as planned in the 2000 Parks Levy.

Parks Levy

Appropriations	Summit Code	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Parks Levy Support to Zoo Programming Budget Control Level	2K385	2,685,000	2,751,000	2,819,000	2,819,000
Transfer to Parks and Recreation Fund Budget Control Level					
Enhanced Park Maintenance		958,503	645,000	554,000	554,000
Environmental Stewardship		1,286,805	1,268,000	1,310,000	1,310,000
New Park/Green Space Maintenance		290,038	1,077,015	1,331,664	1,511,000
Recreational Programming		2,319,585	2,321,000	2,391,000	2,391,000
Transfer to Parks and Recreation Fund Budget Control Level	2K385-T	4,854,931	5,311,015	5,586,664	5,766,000
Department Total		7,539,931	8,062,015	8,405,664	8,585,000
Resources		2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Other		7,539,931	8,062,015	8,405,664	8,585,000
Department Total		7,539,931	8,062,015	8,405,664	8,585,000

Parks Levy Support to Zoo Programming Budget Control Level

Purpose Statement

This provides appropriation authority from the 2000 Parks Levy Fund to the Woodland Park Zoo or the support of Zoo programs. These resources are in addition to resources provided by DPR in its Woodland Park Zoo budget control level.

Summary

There are no substantive changes from the 2006 Endorsed Budget.

	2004	2005	2006	2006
Expenditures	Actuals	Adopted	Endorsed	Proposed
Parks Levy Support to Zoo Programming	2,685,000	2,751,000	2,819,000	2,819,000

Transfer to Parks and Recreation Fund Budget Control Level

Purpose Statement

The purpose of the Transfer to Parks and Recreation Fund (Fund 10200) Budget Control Level is to transfer operating and maintenance budget authority and funds from the 2000 Parks Levy Fund (33850) to the Parks and Recreation Fund (10200) within the Department of Parks and Recreation budget.

Program Expenditures	2004	2005	2006	2006
	Actuals	Adopted	Endorsed	Proposed
Enhanced Park Maintenance	958,503	645,000	554,000	554,000
Environmental Stewardship	1,286,805	1,268,000	1,310,000	1,310,000
New Park/Green Space Maintenance	290,038	1,077,015	1,331,664	1,511,000
Recreational Programming	2,319,585	2,321,000	2,391,000	2,391,000
Total	4,854,931	5,311,015	5,586,664	5,766,000

Transfer to Parks and Recreation Fund: Enhanced Park Maintenance

Purpose Statement

The purpose of the Enhanced Park Maintenance program is to authorize the transfer of resources from the Levy fund to the Parks and Recreation Fund. Enhanced Park Maintenance programs include enhanced service for parks and comfort stations during peak-use periods, and additional community center custodial and pool operator capacity to handle increased use and hours of operations. All of these services are budgeted within DPR's Parks Cleaning, Landscaping and Restoration, Community Centers, and Swimming, Boating, and Aquatics Budget Control Levels.

Program Summary

There are no substantive changes from the 2006 Endorsed Budget.

	2004	2005	2006	2006
Expenditures	Actuals	Adopted	Endorsed	Proposed
Enhanced Park Maintenance	958,503	645,000	554,000	554,000

Transfer to Parks and Recreation Fund: Environmental Stewardship

Purpose Statement

The purpose of the Environmental Stewardship program is to authorize the transfer of resources from the Levy fund to the Parks and Recreation fund. The Environmental Stewardship programs improve the urban forest and green spaces, and deliver more educational programming and volunteer opportunities. All of these services are budgeted within DPR's Citywide Programs and Scheduling and Parks Cleaning, Landscaping and Restoration Budget Control Levels.

Program Summary

There are no substantive changes from the 2006 Endorsed Budget.

	2004	2005	2006	2006
Expenditures	Actuals	Adopted	Endorsed	Proposed
Environmental Stewardship	1,286,805	1,268,000	1,310,000	1,310,000

Transfer to Parks and Recreation Fund: New Park/Green Space

Maintenance

Purpose Statement

The purpose of the New Park/Green Space Maintenance program is to authorize the transfer of resources from the Levy fund to the Parks and Recreation fund. The New Park/Green Space Maintenance programs provide maintenance of properties acquired and/or developed through Levy funded properties. New Park/Green Space Maintenance programs are budgeted within DPR's Park Cleaning, Landscaping, and Restoration, and Facility and Structure Maintenance Budget Control Levels.

Program Summary

Increase budget by \$179,000 to pay for technical cost corrections made to new park and facility development projects that were previously presented in the 2005-2010 Adopted Capital Improvement Program, and to pay for new vehicle purchases, all as planned in the 2000 Parks Levy.

These changes are a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$179,000.

	2004	2005	2006	2006
Expenditures	Actuals	Adopted	Endorsed	Proposed
New Park/Green Space Maintenance	290,038	1,077,015	1,331,664	1,511,000

Transfer to Parks and Recreation Fund: Recreational Programming

Purpose Statement

The purpose of the Recreational Programming program is to authorize the transfer of resources from the Levy fund to the Parks and Recreation fund. The Recreational Programming services include increased after-school and summer youth programs, and senior programs. Recreational Programming elements are budgeted within DPR's Citywide Programs and Scheduling, Community Centers, Park Cleaning, Landscaping and Restoration, and Swimming, Boating, and Aquatics Budget Control Levels.

Program Summary

There are no substantive changes from the 2006 Endorsed Budget.

Expenditures	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Recreational Programming	2,319,585	2,321,000	2,391,000	2,391,000

Parks Levy

2006 Estimated Revenues for the 2000 Parks Levy Fund

Summit Code	Source	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
411100	Property Tax	25,047,615	25,863,000	26,665,000	26,792,989
461100	Investment Interest	635,829	503,000	588,000	588,000
469990	Other Miscellaneous Revenues - Non-City Grants	574,159	0	0	0
Total Revenues		26,257,604	26,366,000	27,253,000	27,380,989
379100	Use of (Contribution to) Fund Balance	(18,717,673)	(18,303,985)	(18,847,336)	(18,795,989)
Total Resources		7,539,931	8,062,015	8,405,664	8,585,000

Parks Levy

2000 Parks Levy Fund

	2004 Actuals	2005 Adopted	2005 Revised	2006 Endorsed	2006 Proposed
Beginning Fund Balance	2,000	0	21,770,270	40,198,635	40,198,635
Accounting and Technical Adjustments	3,050,597				
Plus: Actual and Estimated Revenue	26,257,604	26,366,000	26,490,380	27,253,000	27,380,989
Less: Actual and Budgeted Expenditures - Capital	21,768,271	18,115,000	18,115,000	20,629,000	20,759,000
Less: Actual and Budgeted Expenditures - Operating	7,539,931	8,062,015	8,062,015	8,405,664	8,585,000
Ending Fund Balance	2,000	188,985	315,364	-1,466,300	-1,647,647
Total Reserves	0	0	0	0	0
Ending Unreserved Fund Balance	2,000	188,985	315,364	-1,466,300	-1,647,647

Seattle Center

Virginia Anderson, Director

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Department Description

Seattle Center is a valued civic asset with community roots that reach back in time to native tribes and pioneers. Today, millions of people visit the 74-acre campus each year. Seventy-eight percent of Seattle residents visit Seattle Center an average of nine times a year. They attend one of the 5,400 free public performances, retreat in the 22 acres of landscaped gardens and fountains, or visit one of the 21 cultural, educational and sports organizations that call Seattle Center home.

Consistently rated as one of the city's top attractions, Seattle Center's mission is to be the nation's best gathering place: to be as vibrant and diverse as the millions of people who visit each year, to bring together a varied community, and to delight the human spirit.

Proposed Policy and Program Changes

The 2006 Proposed Budget restores two positions that were eliminated from Seattle Center's budget in 2005. A Senior Security Officer position will enable Seattle Center to patrol the campus grounds between midnight and 6 a.m. A Building Operating Engineer position will support preventive maintenance. An additional 16 part-time positions, totaling 8.9 FTE, are converted from temporary to regular status in accordance with the City's policy on use of temporary employees. Five of these positions, or 2.5 FTE, were approved in Ordinance 121826 in June of 2005. Funding to cover most of the cost of these new regular employees is transferred from Seattle Center's temporary labor budget, but the conversions add net General Fund expense of \$111,000.

The 2006 Endorsed Budget added \$910,000 to cover debt service pertaining to the balance of McCaw Hall construction costs originally expected to be covered by State and County contributions. The Pacific Northwest Ballet and the Seattle Opera Company augmented their use fees to cover half of the gap, and Seattle Center's General Fund allocation was increased to cover the other half of the gap. Over the past year, however, \$5.5 million of additional funding commitments have been received for McCaw Hall, including \$3 million from the State, \$500,000 from King County, and \$2 million from the City in the form of matching funds from the sale of Lot 2, as established in Ordinance 121742. Receipt of these funding commitments has enabled the City to avoid interim financing that was anticipated in the 2006 Endorsed Budget, thereby reducing the 2006 debt service by \$227,000.

Reflecting a citywide budget approach, the 2006 Proposed Budget removes expenditures related to planning for the new Green Line Monorail facilities and Seattle Center replacement facilities, pending resolution of the status of the new monorail project. To the extent that planning activities do in fact occur at Seattle Center during 2006, they will be reimbursed by the Seattle Monorail Project (SMP) pursuant to the intergovernmental cooperation agreement between SMP and the City of Seattle. The 2006 Endorsed Budget did not assume any further compensation or lease revenue from the Seattle Monorail Project. The Proposed Budget retains the \$1.2 million General Fund increment that was provided in the Endorsed Budget to partially cover revenue losses related to the fire on the existing monorail and delay of construction of the new monorail.

In 2005, Seattle Center made major progress in implementing a property development strategy designed to maximize revenue from peripheral properties not essential to Seattle Center's mission. The 2005 Adopted and

2006 Endorsed Budget assumed one-time revenue of \$6.4 million from sale of Lots 4 and 5, parking lots adjacent to the campus. Seattle Center was able to complete these sales in 2005, with net proceeds of \$7.3 million, or approximately \$949,000 more than anticipated. The 2006 Proposed Budget transfers \$340,000 of these sale proceeds to the KeyArena Renovation Fund, to support Capital Improvement Program (CIP) improvements to KeyArena designed to enhance its revenue generation performance. Another \$170,000 of sale proceeds is transferred to the Cumulative Reserve Subfund, providing CIP funding for tenant improvements to the food court area of Center House in conjunction with anticipated 2006 lease negotiations, and security improvements to parking facilities.

In addition to the planned 2005-06 sale of Lots 4 and 5, Seattle Center successfully negotiated the sale of Lot 2, a surface parking lot located on 5th Avenue North. The sale, which is expected to close in late 2006, will transfer the property to the Gates Foundation. Ordinance 121742, approved on February 28, 2005, allocates \$10.5 million in net proceeds to the Seattle Center Operating Fund, to address the ongoing budget deficit that has necessitated a \$10 million loan from the City's consolidated cash pool, and to create a reserve to cover anticipated construction-period losses of parking revenue. Another \$4 million in net proceeds is used to help close the funding gap for McCaw Hall, providing a one to two match for non-City dollars. Ordinance 121742 deposits the balance of net proceeds, estimated to total approximately \$8 million, to a new Seattle Center Capital Reserve Subfund of the Seattle Center Redevelopment and Parks Community Center Fund, to augment the regular annual capital funding allocated to Seattle Center for major maintenance and renewal projects, after preparation of a detailed conceptual Capital Reserve Plan. The ordinance requires relocation of the skate board park and basketball court that are currently situated on the Lot 2 property, and includes appropriation of \$900,000 in costs of sale to construct these improvements. Subsequent to approval of the ordinance, it became evident that purchase of a site will probably be required. A review of site options is underway. The Proposed 2006-2011 CIP assumes that \$900,000 in improvement costs and up to \$1.2 million to acquire a site will be provided from sale proceeds. The use of sale proceeds for site acquisition would reduce the anticipated allocation of sale proceeds to the Seattle Center Capital Reserve Subfund by up to \$1.2 million. An ordinance making these appropriations will be developed once purchase costs are known. If some of these funds are not required, they will revert to the Seattle Center Capital Reserve Subfund.

The sale of Lot 2 is expected to eliminate Seattle Center's negative fund balance by the end of 2006. However, structural problems in the existing business model remain that likely will lead to a recurrence of the deficit situation. During 2005 and 2006, Seattle Center is engaged in a business planning process in conjunction with a task force on Seattle Center sustainability established by the Mayor. Prior to submission of the 2007-08 Proposed Budget, the Mayor will work with the Council to establish a sustainable financial model for Seattle Center.

Seattle Center

Appropriations	Summit Code	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Administration Budget Control Level	SC500	3,805,172	3,953,377	4,024,873	4,069,693
Cultural and Community Heart of the City Budget Control Level					
Community Events		2,139,460	2,076,151	2,122,701	2,139,642
Gatherings		1,356,061	1,282,743	1,291,254	1,325,724
Performing Arts		2,531,934	2,662,877	3,067,569	2,944,238
Cultural and Community Heart of the City Budget Control Level	SC200	6,027,456	6,021,771	6,481,524	6,409,604
Financial Success through Entrepreneurial Spirit and Public Stewardship Budget Control Level	SC300	12,495,599	14,874,433	14,574,557	14,462,894
Great Place to Work Budget Control Level	SC400	1,136,685	1,204,314	1,221,657	1,218,376
Nation's Best Gathering Place Budget Control Level					
Facilities/Grounds Enhancement and Preservation		4,764,438	4,547,558	4,571,168	4,577,411
Visitor Amenities		5,976,795	5,714,716	5,837,799	5,937,160
Nation's Best Gathering Place Budget Control Level	SC100	10,741,232	10,262,274	10,408,967	10,514,571
Department Total		34,206,145	36,316,169	36,711,578	36,675,138
Department Full-time Equivalents Total*		284.82	253.90	253.90	264.80

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Resources	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
General Subfund	8,631,663	8,849,186	10,378,845	10,614,903
Other	25,574,482	27,466,983	26,332,733	26,060,235
Department Total	34,206,145	36,316,169	36,711,578	36,675,138

Administration Budget Control Level

Purpose Statement

The purpose of the Administration Budget Control Level is to provide leadership and support services to Seattle Center personnel so they can effectively accomplish the mission and goals of the Department.

Summary

Technical adjustments increase the budget by \$30,000. Citywide adjustments to labor costs increase the budget by \$15,000, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of \$45,000.

	2004	2005	2006	2006
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Administration	3,805,172	3,953,377	4,024,873	4,069,693
Full-time Equivalents Total*	37.52	35.06	35.06	35.06

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Cultural and Community Heart of the City Budget Control Level

Purpose Statement

The purpose of the Cultural and Community Heart of the City Budget Control Level is to provide programs that inspire the human spirit and bring together a rich and varied community.

Program Expenditures

	2004	2005	2006	2006
	Actuals	Adopted	Endorsed	Proposed
Community Events	2,139,460	2,076,151	2,122,701	2,139,642
Gatherings	1,356,061	1,282,743	1,291,254	1,325,724
Performing Arts	2,531,934	2,662,877	3,067,569	2,944,238
	Total	6,027,456	6,021,771	6,481,524
6,409,604				
Full-time Equivalents Total *	50.67	41.94	41.94	44.88

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Cultural and Community Heart of the City: Community Events

Purpose Statement

The purpose of the Community Events program is to provide cultural celebrations, festivals, and family and youth programs of exceptional quality, enriching content, and uplifting values that represent and celebrate the diverse nature of our region, engage a broad spectrum of the public, and inspire the individual human spirit.

Program Summary

Restore 1.0 FTE Senior Security Officer position to enable Seattle Center to patrol the grounds between midnight and 6 a.m. This position is allocated among several Seattle Center programs. The Community Events Program's share of this staffing increase, 0.05 FTE, increases the budget by \$2,000.

The Proposed Budget adds 2.5 FTE part-time Admissions Employees, pursuant to Ordinance 121826. Also add regular positions to assume tasks formerly performed by temporary employees, 3.5 FTE part-time Admissions Employees, an 0.5 FTE Head Usher, and 2.4 FTE Laborers. The 8.9 total new regular FTE represent 16 part-time positions, which are shared between the Community Events, Gatherings, Performing Arts, Financial Success, Facilities and Grounds and Visitor Amenities programs. The Community Events program's share of this increase to Seattle Center's regular employees is 0.15 FTE. Seattle Center previously used intermittent labor for these positions. Funding to cover most of the cost is transferred from temporary labor to regular salaries and benefits. The conversion of temporary positions to regular positions increases the Community Events program budget by \$1,000.

Citywide adjustments to labor costs increase the budget by \$15,000, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$17,000.

	2004	2005	2006	2006
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Community Events	2,139,460	2,076,151	2,122,701	2,139,642
Full-time Equivalents Total*	18.02	14.64	14.64	14.84

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Cultural and Community Heart of the City: Gatherings

Purpose Statement

The purpose of the Gatherings program is to provide attractive and cost-competitive venues and support services that allow community, business, and government events to occur in a convenient and serviceable environment.

Program Summary

Restore 1.0 FTE Senior Security Officer position to enable Seattle Center to patrol the grounds between midnight and 6 a.m. This position is allocated among several Seattle Center programs. The Gatherings program's share of this staffing increase, 0.05 FTE, increases the budget by \$2,000.

The Proposed Budget adds 2.5 FTE part-time Admissions Employees, pursuant to Ordinance 121826. Also add regular positions to assume tasks formerly performed by temporary employees, 3.5 FTE part-time Admissions Employees, an 0.5 FTE Head Usher, and 2.4 FTE Laborers. The 8.9 total new regular FTE represent 16 part-time positions, which are shared between the Community Events, Gatherings, Performing Arts, Financial Success, Facilities and Grounds and Visitor Amenities programs. The Gatherings program's share of this increase to Seattle Center's regular employees is 1.32 FTE. Seattle Center previously used intermittent labor for these positions. Funding to cover most of the cost is transferred from temporary labor to regular salaries and benefits. The conversion of temporary positions to regular positions increases the Gatherings program budget by \$17,000.

Citywide adjustments to labor costs increase the budget by \$16,000, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$34,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Gatherings	1,356,061	1,282,743	1,291,254	1,325,724
Full-time Equivalents Total*	14.10	12.76	12.76	14.13

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Cultural and Community Heart of the City: Performing Arts

Purpose Statement

The purpose of the Performing Arts program is to provide venues and opportunities for resident theater and performing arts organizations as well as "touring" arts presentations that inspire the human spirit and provide awareness of community.

Program Summary

The 2006 Endorsed Budget added a total of \$910,000 to cover debt service on the project funding shortfall for McCaw Hall, relating to construction costs that were originally expected to be covered by State and County contributions. The Ballet and the Opera augmented their use fees to cover half of the gap, and the General Fund covered the other half of the gap during the biennium. Over the past year, however, \$5.5 million of additional funding commitments have been received for McCaw Hall, including \$3 million from the State, \$500,000 from King County, and \$2 million from the City in the form of matching funds from the sale of Lot 2, as established in Ordinance 121742. Receipt of these funding commitments has enabled the City to avoid interim financing that was anticipated in the 2006 Endorsed Budget, thereby reducing the 2006 debt service by \$227,000, of which \$113,000 is General Fund savings. The McCaw Hall debt service expense is split between the Performing Arts Program and the Financial Success Program. The savings to the Performing Arts Program is \$170,000, split equally between the General Fund and the use fees paid by the Opera and the Ballet.

Restore 1.0 FTE Senior Security Officer position to enable Seattle Center to patrol the grounds between midnight and 6 a.m. This position is allocated among several Seattle Center programs. The Performing Arts program's share of this staffing increase, 0.05 FTE, increases the budget by \$3,000.

The Proposed Budget adds 2.5 FTE part-time Admissions Employees, pursuant to Ordinance 121826. Also add regular positions to assume tasks formerly performed by temporary employees, 3.5 FTE part-time Admissions Employees, an 0.5 FTE Head Usher, and 2.4 FTE Laborers. The 8.9 total new regular FTE represent 16 part-time positions, which are shared between the Community Events, Gatherings, Performing Arts, Financial Success, Facilities and Grounds and Visitor Amenities programs. The Performing Arts program's share of this increase to Seattle Center's regular employees is 1.32 FTE. Seattle Center previously used intermittent labor for these positions. Funding to cover most of the cost is transferred from temporary labor to regular salaries and benefits. The conversion of temporary positions to regular positions increases the Performing Arts program budget by \$17,000.

Citywide adjustments to labor costs increase the budget by \$27,000, for a net reduction from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$123,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Performing Arts	2,531,934	2,662,877	3,067,569	2,944,238
Full-time Equivalents Total*	18.55	14.54	14.54	15.91

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Financial Success through Entrepreneurial Spirit and Public Stewardship **Budget Control Level**

Purpose Statement

The purpose of this Budget Control Level is to efficiently manage the Department's financial resources, maximize earned revenues to reduce reliance on public support, and achieve the greatest public value possible from the public funds available. Two primary service categories include KeyArena and Seattle Center's Redevelopment Phase II, both of which have specific financial goals.

Summary

Restore 1.0 FTE Building Operating Engineer position that was abrogated in 2005, and will be shared by the Financial Success Program, the Facilities and Grounds Enhancement Program, and the Visitor Amenities Program. Restoration of this position will support preventive maintenance on the Seattle Center Campus. Seattle Center will reduce contracted maintenance service expenditures by \$25,000, so the net cost of the \$70,000 position is \$45,000. The Financial Success Program's share of this increase, 0.15 FTE, increases the budget by \$7,000.

Restore 1.0 FTE Senior Security Officer position to enable Seattle Center to patrol the grounds between midnight and 6 a.m. This position is allocated among several Seattle Center programs. The Financial Success Program's share of this staffing increase, 0.21 FTE, increases the budget by \$11,000.

The Proposed Budget adds 2.5 FTE part-time Admissions Employees, pursuant to Ordinance 121826. Also add regular positions to assume tasks formerly performed by temporary employees, 3.5 FTE part-time Admissions Employees, an 0.5 FTE Head Usher, and 2.4 FTE Laborers. The 8.9 total new regular FTE represent 16 part-time positions, which are shared between the Community Events, Gatherings, Performing Arts, Financial Success, Facilities and Grounds and Visitor Amenities programs. The Financial Success program's share of this increase to Seattle Center's regular employees is 4.76 FTE. Seattle Center previously used intermittent labor for these positions. Funding to cover most of the cost is transferred from temporary labor to regular salaries and benefits. The conversion of temporary positions to regular positions increases the Financial Success program budget by \$63,000.

Remove expenditures related to planning for the new Green Line Monorail facilities and Seattle Center replacement facilities, pending resolution of the status of the new monorail project. These expenditures, which were to be reimbursed by the Seattle Monorail Project (SMP), are budgeted in the Financial Success Program and the Facilities and Grounds Enhancement Program. The Financial Success Program's share of the total \$275,000 expenditure reduction is \$224,000.

The 2006 Endorsed Budget added a total of \$910,000 to cover debt service on the project funding shortfall for McCaw Hall, relating to construction costs that were originally expected to be covered by State and County contributions. The Ballet and the Opera augmented their use fees to cover half of the gap, and the General Fund covered the other half of the gap during the biennium. Over the past year, however, \$5.5 million of additional funding commitments have been received for McCaw Hall, including \$3 million from the State, \$500,000 from King County, and \$2 million from the City in the form of matching funds from the sale of Lot 2, as established in Ordinance 121742. Receipt of these funding commitments has enabled the City to avoid interim financing that was anticipated in the 2006 Endorsed Budget, thereby reducing the 2006 debt service by \$227,000, of which \$113,000 is General Fund savings. The McCaw Hall debt service expense is split between the Performing Arts Program and the Financial Success Program. The savings to the Financial Success Program is \$57,000, split equally between the General Fund and the use fees paid by the Opera and the Ballet.

Citywide adjustments to labor costs increase the budget by \$88,000, for a net reduction from the 2006 Endorsed

Seattle Center

Budget to the 2006 Proposed Budget of approximately \$112,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Financial Success through Entrepreneurial Spirit and Public Stewardship	12,495,599	14,874,433	14,574,557	14,462,894
Full-time Equivalents Total*	55.30	63.47	63.47	68.59

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Great Place to Work Budget Control Level

Purpose Statement

The purpose of the Great Place to Work Budget Control Level is to create a safe, motivated, and respectful work environment that nurtures committed and skilled performance.

Summary

There are no substantive changes from the 2006 Endorsed Budget. Citywide adjustments to labor costs reduce the budget by \$3,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Great Place to Work	1,136,685	1,204,314	1,221,657	1,218,376
Full-time Equivalents Total*	4.50	4.55	4.55	4.55

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Nation's Best Gathering Place Budget Control Level

Purpose Statement

The purpose of the Nation's Best Gathering Place Budget Control Level is to provide facilities, grounds, and visitor amenities welcoming and honoring all visitors to the campus.

Program Expenditures

	2004	2005	2006	2006
	Actuals	Adopted	Endorsed	Proposed
Facilities/Grounds Enhancement and Preservation	4,764,438	4,547,558	4,571,168	4,577,411
Visitor Amenities	5,976,795	5,714,716	5,837,799	5,937,160
Total	10,741,232	10,262,274	10,408,967	10,514,571
Full-time Equivalents Total *	136.83	108.88	108.88	111.72

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Nation's Best Gathering Place: Facilities/Grounds Enhancement and Preservation

Purpose Statement

The purpose of the Facilities/Grounds Enhancement and Preservation Program is to manage environmental initiatives and capital projects that enhance the cleanliness, safety, environmental quality, functionality, and beauty of the campus.

Program Summary

Restore 1.0 FTE Building Operating Engineer position that was abrogated in 2005, and will be shared by the Financial Success Program, the Facilities and Grounds Enhancement Program, and the Visitor Amenities Program. Restoration of this position will support preventive maintenance on the Seattle Center Campus. Seattle Center will reduce contracted maintenance service expenditures by \$25,000, so the net cost of the \$70,000 position is \$45,000. The Facilities and Grounds Program's share of this increase, 0.43 FTE, increases the budget by \$19,000.

Restore 1.0 FTE Senior Security Officer position to enable Seattle Center to patrol the grounds between midnight and 6 a.m. This position is allocated among several Seattle Center programs. The Facilities and Grounds program's share of this staffing increase, 0.32 FTE, increases the budget by \$19,000.

The Proposed Budget adds 2.5 FTE part-time Admissions Employees, pursuant to Ordinance 121826. Also add regular positions to assume tasks formerly performed by temporary employees, 3.5 FTE part-time Admissions Employees, an 0.5 FTE Head Usher, and 2.4 FTE Laborers. The 8.9 total new regular FTE represent 16 part-time positions, which are shared between the Community Events, Gatherings, Performing Arts, Financial Success, Facilities and Grounds and Visitor Amenities programs. The Facilities and Grounds program's share of this increase to Seattle Center's regular employees is 0.69 FTE. Seattle Center previously used intermittent labor for these positions. Funding to cover most of the cost is transferred from temporary labor to regular salaries and benefits. The conversion of temporary positions to regular positions increases the Facilities and Grounds program budget by \$6,000.

Remove expenditures related to planning for the new Green Line Monorail facilities and Seattle Center replacement facilities, pending resolution of the status of the new monorail project. These expenditures, which were to be reimbursed by the Seattle Monorail Project (SMP), are budgeted in the Financial Success program and the Facilities and Grounds Enhancement program. The Facilities and Grounds program's share of the total \$275,000 expenditure reduction is \$51,000.

Citywide adjustments to labor costs increase the budget by \$13,000, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$6,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Facilities/Grounds Enhancement and Preservation	4,764,438	4,547,558	4,571,168	4,577,411
Full-time Equivalents Total*	56.20	42.22	42.22	43.66

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Nation's Best Gathering Place: Visitor Amenities

Purpose Statement

The purpose of the Visitor Amenities program is to provide to public and private clients direct customer services and facilities, such as the Center House, the Monorail, and parking, and to work with privately owned attractions, such as the Fun Forest, the Children's Museum, the Experience Music Project, the Pacific Science Center, and the Space Needle, which make a visitor's experience at Seattle Center pleasurable.

Program Summary

Restore 1.0 FTE Building Operating Engineer position that was abrogated in 2005, and will be shared by the Financial Success program, the Facilities and Grounds Enhancement program, and the Visitor Amenities program. Restoration of this position will support preventive maintenance on the Seattle Center Campus. Seattle Center will reduce contracted maintenance service expenditures by \$25,000, so the net cost of the \$70,000 position is \$45,000. The Visitor Amenities program's share of this increase, 0.42 FTE, increases the budget by \$19,000.

Restore 1.0 FTE Senior Security Officer position to enable Seattle Center to patrol the grounds between midnight and 6 a.m. This position is allocated among several Seattle Center programs. The Visitor Amenities program's share of this staffing increase, 0.32 FTE, increases the budget by \$19,000.

The Proposed Budget adds 2.5 FTE part-time Admissions Employees, pursuant to Ordinance 121826. Also add regular positions to assume tasks formerly performed by temporary employees, 3.5 FTE part-time Admissions Employees, an 0.5 FTE Head Usher, and 2.4 FTE Laborers. The 8.9 total new regular FTE represent 16 part-time positions, which are shared between the Community Events, Gatherings, Performing Arts, Financial Success, Facilities and Grounds and Visitor Amenities programs. The Visitor Amenities program's share of this increase to Seattle Center's regular employees is 0.66 FTE. Seattle Center previously used intermittent labor for these positions. Funding to cover most of the cost is transferred from temporary labor to regular salaries and benefits. The conversion of temporary positions to regular positions increases the Visitor Amenities program budget by \$7,000.

Citywide adjustments to labor costs increase the budget by \$55,000, for a net increase from the 2006 Endorsed Budget to the 2006 Proposed Budget of approximately \$99,000.

Expenditures/FTE	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
Visitor Amenities	5,976,795	5,714,716	5,837,799	5,937,160
Full-time Equivalents Total*	80.63	66.66	66.66	68.06

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

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2006 Estimated Revenues for the Seattle Center Fund

Summit Code	Source	2004 Actuals	2005 Adopted	2006 Endorsed	2006 Proposed
437010	Seattle Monorail Project Planning Funds	116,229	509,442	523,492	0
439090	Sponsorships	1,073,074	1,096,196	1,115,044	1,115,044
441710	Programs and Novelties	234,763	189,052	194,655	194,655
441960	Bumbershoot	261,121	251,599	259,576	259,576
441960	International Children's Festival	49,327	45,825	46,821	46,821
441960	Labor Reimbursement	2,760,160	2,472,189	2,658,915	2,658,915
441990	Advertising	35,116	7,300	8,500	8,500
441990	Utility Reimbursement	358,960	331,734	341,715	341,715
447400	Ticket Revenue	2,042	0	0	0
461100	Deficit Interest	(132,709)	(180,941)	(195,941)	(175,941)
461100	Interest	43,819	48,550	49,549	49,549
462190	Furniture/Equipment Rental	155,115	123,750	88,030	88,030
462300	Parking	3,608,025	3,845,731	3,744,523	3,644,523
462400	Club Seats	722,912	768,359	787,099	787,099
462400	Facility Rent	3,979,891	3,984,136	4,243,528	4,243,528
462500	Facility Leases	2,575,823	2,825,798	3,075,034	2,961,734
462500	Suite Sales	1,738,468	2,071,892	2,050,021	1,769,121
462800	Amusement Park Concessions	664,956	740,418	748,747	708,747
462800	Bite of Seattle and Folklife	170,487	195,194	199,466	199,466
462800	Catering and Concessions	814,150	730,142	753,868	753,868
462800	Center House Concessions	835,688	795,750	812,246	812,246
462800	Monorail	91,835	50,000	50,000	50,000
462800	Ticketing Service	502,770	454,267	466,105	466,105
462900	Misc. Revenue	131,494	32,313	31,200	31,200
485110	Property Sale	0	5,700,000	700,000	10,500,000
541490	Capital Improvement Program	943,311	927,067	915,478	1,105,877
587001	General Subfund - Admissions Tax	1,306,604	1,169,589	1,198,872	1,348,872
587001	General Subfund Support	8,631,663	8,849,186	10,378,845	10,614,903
Total Revenues		31,675,094	38,034,538	35,245,388	44,584,153
379100	Use of (Contribution to) Fund Balance	2,531,051	(1,718,369)	1,466,190	(7,909,015)
Total Resources		34,206,145	36,316,169	36,711,578	36,675,138

Seattle Center

Seattle Center Fund

	2004 Actuals	2005 Adopted	2005 Revised	2006 Endorsed	2006 Proposed
Beginning Fund Balance	(7,152,831)	(9,666,965)	(9,666,965)	(6,233,723)	(6,233,723)
Accounting and Technical Adjustments	1				
Plus: Actual and Estimated Revenue (1)	31,692,010	38,034,538	39,813,339	35,245,388	44,584,153
Less: Actual and Budgeted Expenditures	34,206,145	36,316,169	36,380,097	36,711,578	36,675,138
Ending Fund Balance	(9,666,965)	(7,948,596)	(6,233,723)	(7,699,913)	1,675,292
Transfer to Cumulative Reserve Subfund (2)					170,000
Transfer to KeyArena (2) Renovation Fund					340,000
Reserve against Fund Balance (3)					500,000
Total Reserves					1,010,000
Ending Unreserved Fund Balance	(9,666,965)	(7,948,596)	(6,233,723)	(7,699,913)	665,292

(1) The 2005 Adopted-2006 Endorsed Budget assumed the sale of Seattle Center Parking Lot 4 in 2005, and Lot 5 in 2006. Both sales were completed in 2005. Actual net proceeds exceeded planned proceeds by a total of \$953,900. The 2005 Revised revenue reflects this change. The 2006 Proposed revenue includes deposit of \$10.5 million from the anticipated sale of Seattle Center Lot 2 in 2006.

(2) Enactment of the budget ordinance authorizes the transfer of \$170,000 from this fund to the Cumulative Reserve Subfund, and the transfer of \$340,000 from this fund to the KeyArena Renovation Fund. The use of these excess revenues from sale of Lots 4 and 5 is described in Seattle Center's CIP under the Center House Rehabilitation, Parking Repairs and Improvements, and KeyArena Renovation Projects.

(3) This reserve is designated to cover anticipated lost parking revenue during construction of the parking facility planned on Lot 2.

Capital Improvement Program Highlights

Seattle Center's Capital Improvement Program (CIP) is at the heart of Seattle Center's vision to be the nation's best gathering place. Seattle Center's CIP repairs, renovates and redevelops the facilities and grounds of Seattle Center's 74-acre campus to provide a safe and welcoming place for millions of visitors and 5,000 events each year.

In 2006, Seattle Center upgrades the fire alarm system in Center House, makes seismic improvements to the Intiman Playhouse and Colonnades, and replaces Worlds Fair-era underground steam and chilled water lines. In addition, Seattle Center closes the sale of parking Lot 2 and carries out related planning work for a new, City-owned parking garage on the southwest corner of Lot 2 and relocation of the skateboard park, basketball court, and waste reduction facility on Lot 2. Seattle Center improves to the Snoqualmie Room, to prepare the facility for lease by The Vera Project for offices and an all-ages performing arts venue. In conjunction with negotiation of new tenant leases in Center House, Seattle Center carries out tenant improvements to the food court.

The costs of managing Seattle Center's CIP, including project management and administration, are presented in Seattle Center's operating budget and are offset by revenues to the Seattle Center Fund from the funding sources of the CIP projects. Funding for Seattle Center's 2006 CIP comes primarily from the Cumulative Reserve Subfund, LTGO Bonds, property sales, and private sources.

Capital Improvement Program Appropriation

	2005 Revised	2006 Endorsed	2006 Proposed
Budget Control Level			
Bagley Wright Theatre Maintenance Fund: S9606			
Cumulative Reserve Subfund - Unrestricted Subaccount	0	112,000	112,000
Subtotal	0	112,000	112,000
Campuswide Improvements and Repairs: S03P01			
Cumulative Reserve Subfund - REET I Subaccount	0	550,000	750,000
Cumulative Reserve Subfund - Unrestricted Subaccount	0	150,000	328,000
Subtotal	0	700,000	1,078,000
Center House Rehabilitation: S9113			
Cumulative Reserve Subfund - REET I Subaccount	0	425,000	425,000
Cumulative Reserve Subfund - Unrestricted Subaccount	0	0	100,000
Subtotal	0	425,000	525,000
Facility Infrastructure Renovation and Repair: S03P02			
Cumulative Reserve Subfund - REET I Subaccount	0	1,781,000	1,781,000
Subtotal	0	1,781,000	1,781,000
KeyArena: S03P04			
Key Arena Renovation Fund	0	0	360,000
Subtotal	0	0	360,000
Lot 2 Development Project: S0501			
Seattle Center Capital Reserve Subfund	0	0	4,600,000
Subtotal	0	0	4,600,000

Seattle Center

Capital Improvement Program Highlights

Budget Control Level	2005 Revised	2006 Endorsed	2006 Proposed
Parking Repairs and Improvements: S0301			
Cumulative Reserve Subfund - Unrestricted Subaccount	0	0	70,000
Subtotal	0	0	70,000
Public Gathering Space Improvements: S9902			
Cumulative Reserve Subfund - REET I Subaccount	0	0	350,000
Cumulative Reserve Subfund - Unrestricted Subaccount	0	90,000	90,000
Subtotal	0	90,000	440,000
Utility Infrastructure: S03P03			
Cumulative Reserve Subfund - REET I Subaccount	0	525,000	655,000
Subtotal	0	525,000	655,000
 Total Capital Improvement Program Appropriation	 0	 3,633,000	 9,621,000

