Agenda

1. Welcome/Moving Forward (5 min.)
   Mami Hara

2. Standing Items (15 min.)
   Karen Reed
   a. Review of Today’s Agenda & Objectives
   b. Approval of October 2, 2019 Meeting Summary
   c. Communications to Panel
   d. Panel Questions Tracking List/Follow-up
      i. Battery Street Tunnel/WSDOT reimbursement
   e. SPU in the News/GM Comments

3. Panel Chair Comments (3 min.)
   Noel Miller

4. Building the Next Strategic Business Plan: Planned Components, Comparison to last SBP (10 min.)
   Jonathan Swift

5. One-Water/Zero Waste – a future thinking lens on the SBP (30 min.)
   Mami Hara

6. Customer Perspectives – Retrospective and Plan (30 min)
   Danielle Purnell
   a. Workplan & Discussion

   BREAK (15 min)

7. SWOC and Situation Assessment: What's going on, what trends do we anticipate to impact SPU? (70 min)
   a. Ground Rules for Exercise
      Karen Reed
   b. Small Group Discussions
      Panel
   c. Report Out and Summarize
      Panel/Karen Reed
8. **2019 Next Panel Meeting—Date and Proposed Agenda Items** (2 min.)  
   Karen Reed
   - Week of November 4 (Financial Forecast, Financial Policies, Asset Management Plans)
   - Tuesday, December 17, 9 am – noon (Enterprise Risk, Risk and Resilience, Water Seismic, Affordability)
   - January - 4 hour meeting, TBD

9. **Adjourn**