

### **Agenda**

- Rate Path Reminder
- 1st Quarter Results by fund
- What is up next?

### **Rate Path Reminder**

#### **Strategic Business**

Plan	2018	2019	2020	2021	2022	2023	2018-23
Water	2.0%	2.5%	3.7%	5.0%	4.1%	5.0%	3.7%
Wastewater	4.1%	8.1%	9.9%	8.9%	1.3%	2.6%	5.8%
Drainage	10.7%	9.2%	9.7%	9.9%	7.9%	4.7%	8.7%
Solid Waste	3.1%	3.3%	4.0%	3.0%	3.8%	2.8%	3.4%
Combined	4.3%	5.7%	7.0%	6.8%	3.7%	3.6%	5.2%

Updated	2018	2019	2020	2021	2022	2023	2018-23
Water	2.0%	2.5%	3.7%	5.0%	4.1%	5.0%	3.7%
Wastewater	4.1%	7.5%	7.4%	7.3%	4.5%	2.4%	5.5%
Drainage	10.7%	8.0%	8.0%	8.0%	8.0%	9.0%	8.6%
Solid Waste	3.1%	3.3%	4.0%	3.0%	3.8%	2.8%	3.4%
Combined	4.3%	5.3%	5.8%	5.9%	4.9%	4.3%	5.1%



### **Financial Results Overview**

- Operating
  - Higher vacancies than planned
  - Delayed contractual spending
  - Typical Q1 results, especially with PeopleSoft 9.2 changes
- Capital
  - Typically slow start and tend to spend later in the year
  - Seasonality
  - Typical Q1 results, especially with PeopleSoft 9.2 changes

### Water Fund 2019 Q1 Financial Results

- Revenue Drivers
  - Summer weather
- Expenditure Drivers
  - Vacancies continue to reduce spending
  - Delays in contracts and debt service but expected to catch up
  - Capital spending lags in the early part of the year and will likely catch up

	20	Variance	
	Annual Plan (in millions)	Q1 Actual (in millions)	Plan - Actual
Expenditures			-
Operating Expenditures	\$258	\$46	\$212
Capital Expenditures	\$81	\$8	<b>\$73</b>
Total Expenditures	\$339	\$54	\$285
Operating Revenues* may not add due to rounding	\$290	\$56	\$234



<sup>\*</sup>Includes Wholesale Revenue

### **Water Financial Policy Projection**

Policy	Policy Target	2019 Projection
Operating Cash Balance (\$M)	1/12 of annual O&M	
Net Income (\$M)	Positive	
Debt Service Coverage	1.7x	
Cash-to-CIP Financing	20%	

## Drainage and Wastewater Fund 2019 Q1 Financial Results

- Revenue Drivers
  - Population growth
- Expenditure Drivers
  - Vacancies continue to reduce spending
  - Delays in contracts and debt service but expected to catch up
  - Capital spending lags in the early part of the year and will likely catch up

	20	Variance	
	Annual Plan (in millions)	Q1 Actual (in millions)	Plan - Actual
Expenditures			
Operating Expenditures	\$414	\$86	\$328
Capital Expenditures	<b>\$141</b>	\$15	<b>\$126</b>
Total Expenditures	\$555	\$101	\$454
Operating Revenues may not add due to rounding	\$445	\$105	\$340



# Drainage & Wastewater Financial Policy Projection

Policy	Policy Target	2019 Projection
	1/12 annual Contract	
Operating Cash Balance (\$M)	Expense	
	B	
Net Income (\$M)	Positive	
Debt Service Coverage	1.8x	
Cash-to-CIP Financing	25%	

### Solid Waste Fund 2019 Q1 Financial Results

- Revenue Drivers
  - Construction market
- Expenditure Drivers
  - Vacancies continue to reduce spending
  - Contracts and debt service expected to catch up
  - Capital spending on target
- Other Notes
  - Recycling Market
  - Bill in Advance

	20	Variance	
	Annual Plan (in millions)	Q1 Actual (in millions)	Plan - Actual
Expenditures			-
Operating Expenditures	\$210	\$41	<b>\$169</b>
Capital Expenditures	<b>\$13</b>	<b>\$1</b>	\$13
Total Expenditures	\$223	\$42	\$181
Operating Revenues	\$194	\$53	\$141

may not add due to rounding



### Solid Waste Financial Policy Projection

Policy	Policy Target	2019 Projection
Operating Cash Balance (\$M)	45 days O&M	
Net Income (\$M)	Positive	
Debt Service Coverage	1.8x	
Cash-to-CIP Financing	10% of CIP or \$3.5M	

### What Is Coming Next?

- Solid Waste Rate Study
- 2020 Proposed Budget
- Accountability and Affordability