# Strategic Business Plan Update

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*Solid Waste rates for 2020-2022 are proposed. Rates are expected to pass with the budget in November.
Major Rates Assumptions for Early Outlook

• Water Fund
  • Slight demand reduction (retail)
  • Low tap revenue growth
  • Updated Wholesale revenue

• Drainage & Wastewater Fund
  • Slight demand reduction
  • Treatment costs +3-3.5%/year

• Solid Waste Fund
  • Contract cost +4%/year
  • No bond issues

• All Funds
  • Bond interest rates lower
  • UDP = 3% of retail rate revenue
  • No changes to regulatory environment (e.g. taxes)
Early Outlook

10-Year Rate Paths

- High Path
- Low Path
- High Average
- Low Average
To Be Determined

• Changes to Financial Policies
• Updated Asset Management Plans
• Changes in City Central Costs
  • Example: Upgraded HR Payroll System
Going Forward

January
Financial Policy Decisions

Early February
Budget Projections

February CRP
Updated Rate Projections