Activity	Targets	Due Dates	Results					
,			Q1	Q2	Q3	Q4		
ESTABLISH OFFICE OF IMMIGRANT AND REFUGEE AFFAIRS (OIRA)								
Hold Commission Meeting to set up structure of	Identify Commission's Expectations	Before						
meetings with Deputy Mayor and Group Meetings	Identify Commission Members to Attend	Jan 2012	х					
with the Mayor (completed)	Meetings							
Meetings with Deputy Mayor (completed)		Jan	х					
5 Community Listening Sessions with the Mayor		Jan						
Action; Jasmine will clarify the listening								
sessions with the Mayor								
Appointment of Two Positions*	Director, Office of Immigrant and Refugee	April		х				
	Affairs							
	Planning & Development Specialist-(OIRA)	April		х				
Develop relationship with the new office, and help		May		х				
develop office priorities								
Office Outreach/Communication	Develop mailing lists	Oct			х			
	IT Support for development of website and	Oct				Х		
	database							
Activity	Targets	Due Dates		Results				
			Q1	Q2	Q3	Q4		
	TY OF IMMIGRANT AND REFUGEE COMMISSION	1 .	1	I	ı			
Update Online Presence (updates completed)	Website Updates-Locate Web Manager	January	Χ					
and ongoing	Bio Updates to SOCR by 12/20/11	January	Х					
List of Accomplishments	Lead: Cherry Cayabyab	June		Х				
Communications/Social Networking	Lead: Cherry Cayabyab	June		Х				
Newsletter – will handled by ORI	ORI	Sept			Х			
Town Hall – will be handled by ORI	ORI	Dec				Χ		
Attend Community Meetings/Other Commission	Commissioners	Ongoing						
Mtgs. (ongoing)								

Activity	Targets	Due Dates	Results			
			Q1	Q2	Q3	Q4
	CREATING PROTOCOLS					
Standard Operating Procedures	Transition Co-Chair Responsibilities (2-Year Term)	December				Х
Enforcement of Bylaws	Tracking and Review	June		Х		
Commission Recruitment and Job Description	Expand to include more cultures	June		Х		
	Expand expertise and skill-set analysis	September			Х	
	Build capacity by including non-member	Ongoing				
	participation on committees and work groups as					
	needed					
	Review and update job description	March				
Agendas for Meetings	Develop protocol on how to submit agenda items	April		Х		
	Develop ground rules for discussions	Sept			Х	
	Speaker Presentations – in person vs. via email.	Sept			Х	
	Develop form for presenters and assessment of					
	whether presentation or topic falls within goals.					
Monthly Reporting Guidelines	Develop form to be completed by	Ongoing				
	Committees/Commissioners. What was					
	accomplished and how. Report-back at regular					
	Commission meetings.					
	Provide Monthly Report to Mayors Office. Identify	July			х	
	what documentation/info is required.					
Create Accomplishments Tracking	Create system to track accomplishments and	June		х		
	commission history					
Orientation for New Commissioners	Support OIRA in orientation of new Commissioners	Sept			Х	
Protocols Update	How to update and evaluate protocols					
Activity	Targets	Due	Results			
		Dates	Q1	Q2	Q3	Q4
TRACKING & RESPONDING TO KEY IS	SUES THAT AFFECT THE IMMIGRANT AND REFUGEE CO	OMMUNITIES	5			
Identify Commission's Community Relations Committee	Setup Policies and Procedures for Tracking Critical	Jan-Mar	Х			
	Issues					
	Monthly Documentation and Response	Ongoing				

## 2012 Work Plan Immigrant and Refugee

	Targets	Due	Results			
Activity		Dates	Q1	Q2	Q3	Q4
	Report back to Immigrant and Refugee Commission	Ongoing				
	Follow-up and Advocate	Ongoing				
Plan & Organize Housing Meeting to Advocate for Low- Income Housing for Refugees	Identify Commission Planning Committee	Jan-Mar		Х		
	Solicit Community Participants	April		Х		
	Develop Bullet Points for Meeting	May		Х		
	Follow-Up	Sept			Х	
	Follow-Up	Dec				Х
Follow-up on Annual SPD Meeting to Review Use of	Contact Police Chief or Delegate to set up meeting	March	х			
Force Policies (Jesus will lead)	Identify/Invite Key Players	June		Х		
	Plan strategies	June		Х		
	Follow-up	Dec				Х
Bias Crime (Bincy will lead)	Work with other commissions	Ongoing				