Nathan Torgelson, Director (206) 684-8600

#### www.seattle.gov/sdci

# **Department Overview**

The Seattle Department of Construction and Inspections (SDCI) administers City ordinances regulating building construction, the use of land, and housing. It supports Mayor Durkan's priority of delivering essential City services and building safer, more just communities.

SDCI is responsible for developing and enforcing policies and codes related to public safety, environmental protection, land use, construction and rental housing, including:

- Environmentally Critical Areas Ordinance (ECA)
- Housing and Building Maintenance Code (HBMC)
- Just Cause Eviction Ordinance
- Rental Registration and Inspection Ordinance (RRIO)
- Seattle Building and Residential Codes
- Seattle Condominium and Cooperative Conversion Ordinances
- Seattle Electrical Code
- Seattle Energy Code
- Seattle Grading Code
- Seattle Land Use Code
- Seattle Mechanical Code
- Seattle Noise Ordinance
- Seattle Rental Agreement Regulation Ordinance
- Seattle Shoreline Master Program (SSMP)
- Seattle Tenant Relocation Assistance Ordinance (TRAO)
- Seattle Tree Protection Ordinance
- State Environmental Policy Act (SEPA)
- Stormwater Code
- Side Sewer Code

SDCI reviews land use and construction-related permits, annually approving more than 48,000 permits and performing approximately 230,000 on-site inspections. SDCI's work includes permit review and community involvement with Master Use Permits (MUPs); shoreline permits and design review; review and approval of permits for construction, mechanical systems, site development, elevators, electrical installation, boilers, furnaces, refrigeration, signs and billboards; field inspections for all construction and trade-related permits; annual maintenance inspections of boilers, elevators, and refrigeration equipment; and home seismic retrofits.

SDCI also enforces compliance with the codes and handles more than 37,000 contacts per year at the Code Compliance Compli

SDCI operations are funded by a variety of fees and General Fund resources. SDCI must demonstrate that its fees are set to recover no more than the cost of related services. To provide this accountability, SDCI uses cost accounting to measure the full cost of its programs. Each program is allocated a share of departmental administration and other overhead costs to calculate the revenue requirements of the program.

# **Budget Snapshot**

	2020 Actuals	2021 Adopted	2022 Proposed
Department Support			
General Fund Support	7,448,331	8,729,339	9,037,073
Other Funding - Operating	76,464,686	90,377,020	100,945,062
Total Operations	83,913,017	99,106,360	109,982,135
Total Appropriations	83,913,017	99,106,360	109,982,135
Full-Time Equivalents Total*	428.50	430.50	464.50

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

# **Budget Overview**

Despite economic impacts related to the COVID-19 pandemic which have lowered overall permitting volumes from record levels at the end of the 2010s, the City of Seattle continues to see a high volume of trade permits. Building development activity also remains stable; through August 2021, SDCI brought in \$3.6 billion in intake valuation and has issued permits totaling \$2.2 billion in project valuation. SDCI anticipates an additional \$1.8 billion in intake valuation for the rest of 2021. The department continues to have a backlog of permits to process and inspections to perform; therefore, the 2022 Proposed Budget includes three additional inspections positions, a new small business permit facilitator position, and a code compliance FTE. The proposed budget also includes an additional staff person to work on green buildings/energy code issues, an FTE fully dedicated to advancing the City's Race and Social Justice Initiative, an additional finance position, and two additional FTEs to work in human resources.

The proposed budget takes a significant step forward to address building safety issues. First, it adds resources to develop a future proposal that will require buildings with unreinforced masonry to be seismically retrofitted. The retrofits will decrease the chance that the buildings will collapse in a large earthquake and increase the chance that they can be safely occupied after a small or moderate earthquake. The proposed budget also adds a position to oversee SDCI's emergency response and recovery efforts, to conduct related trainings, and the proposed budget includes one-time funding for emergency kits that will be used to evaluate structural damage to buildings after a disaster.

Accela is the City's enterprise-wide permitting system that allows greater sharing between departments that are using the system, including SDCI, the Seattle Department of Transportation and the Seattle Fire Department. Improvements are being made throughout 2021 and are expected to continue in 2022 as the department continues to enhance the new system. SDCI's proposed budget includes funding for an additional consultant team to address the backlog of needed Accela adjustments and enhancements. The proposed budget also includes funding to convert historical permitting information into the Accela format to increase accessibility and usability of legacy permitting data for architecture firms, City departments, building owners, and other permit customers.

Except for Code Compliance and Land Use Code Development, SDCI is primarily fee supported and its fees and charges are necessary to fund its permitting and inspections operations. Per state law and Seattle Municipal Code, all fees collected by SDCI for processing and inspecting permits are used for that purpose, and the fee structure is established accordingly. The 2022 Proposed Budget aligns Construction and Inspections Fund revenues with current revenue forecasts. The department will use both increased revenues and reserves to pay for increased expenditures in the proposed budget, such as Accela enhancements. The budget also adjusts revenues to align with proposed

budget legislation that reduces electrical, refrigeration and mechanical equipment fees in order to align permit fee revenues with expenses.

Incremental Budget Changes			
Seattle Department of Construction and Inspections			
	Dollars	FTE	
2021 Adopted Budget	99,106,360	430.50	
Baseline			
Baseline Adjustments for Personnel Costs	251,334	-	
Citywide Adjustments for Standard Cost Changes	1,421,781	-	
Proposed Operating			
Small Business Permit Facilitator	168,105	1.00	
Unreinforced Masonry (URM) Program	222,746	1.00	
Emergency Response	179,105	1.00	
Race and Social Justice Initiative Staffing	168,105	1.00	
Green Buildings and Energy Code Staffing	203,105	1.00	
Code Compliance Staffing	289,967	1.00	
Building Inspections Manager	168,105	1.00	
Building Inspections Mechanical Inspector	178,985	1.00	
Periodic Inspections Manager	181,770	1.00	
Budget/Finance Staffing	168,105	1.00	
Human Resources Staffing	254,067	2.00	
SDCI Accela Enhancements Team	821,235	-	
Virtual Permitting Counter	575,160	-	
Legacy Permitting History Conversion	1,084,632	-	
Labor Collection System Replacement	802,000	-	
Increased Position Costs from Business-Driven Position Reclassifications	183,759	-	
Fee Legislation Revenue Change	-	-	
Proposed Technical			
Adjustments for Staff Added During 2021	3,250,413	22.00	
Credit Card Transaction Fees	-	-	
Fund Balancing Entries	-	-	
General Fund Revenue Adjustments	-	-	
Overhead Technical Adjustment	303,296	-	
Revenue Adjustments	-	-	
Total Incremental Changes	\$10,875,775	34.00	

\$109,982,135

464.50

**Total 2022 Proposed Budget** 

# **Description of Incremental Budget Changes**

#### <u>Baseline</u>

#### **Baseline Adjustments for Personnel Costs**

Expenditures \$251,334

This centrally administered change adjusts appropriations to restore the annual wage increase for non-represented Executives, Managers and Strategic Advisors, which was forgone in 2021 due to financial constraints.

#### **Citywide Adjustments for Standard Cost Changes**

Expenditures \$1,421,781

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

#### **Proposed Operating**

#### **Small Business Permit Facilitator**

Expenditures \$168,105
Position Allocation 1.00

This item adds a new small business permit facilitator to SDCI's budget. The person in this role will act as a single point of contact to help businesses and fill vacant commercial spaces downtown and in South Lake Union as well as other neighborhood business districts impacted by COVID-19. The position will provide early guidance on regulatory issues, the permitting process, application requirements, and the corrections process to help permit applicants advance more quickly through the permit process. This position will also assist in permitting for the arts community, which has been hit particularly hard during COVID-19. This item is funded through SDCI's overhead (9% General Fund and 91% permit fees in the Construction and Inspections Fund). Of the total amount, approximately \$3,000 is one-time.

#### **Unreinforced Masonry (URM) Program**

Expenditures \$222,746
Position Allocation 1.00

The 2022 Proposed Budget advances efforts to address unreinforced masonry issues by adding funding for a full-time advisor and a third-party consultant. This position and contractor will support the policy recommendations of the Unreinforced Masonry (URM) Policy Committee. The Committee recommends that the City require URM building owners to seismically retrofit their buildings in order to decrease the likelihood they will collapse in a large earthquake and increase the chance they can be safely occupied after a small or moderate earthquake. Of the total amount, \$200,000 is General Fund and \$23,000 is from the Construction and Inspections Fund; \$104,000 of the total amount is one-time.

#### **Emergency Response**

Expenditures \$179,105
Position Allocation 1.00

This item adds a position to serve as SDCI's emergency response coordinator. This position will maintain the SDCI Emergency Response Plan, coordinate and monitor training for SDCI staff on the plan and specific responsibilities, and partner and coordinate with the Office of Emergency Management (OEM) on exercises, initiatives and strategic planning for emergency response and recovery. This item also includes a one-time purchase of emergency response kit supplies that will enable SDCI personnel to evaluate structural damage after a natural disaster. This item is funded by the Construction and Inspections Fund and includes approximately \$14,000 for one-time items.

#### **Race and Social Justice Initiative Staffing**

Expenditures \$168,105
Position Allocation 1.00

This item adds ongoing budget and position authority for a new staff person fully dedicated to advancing the Race and Social Justice Initiative (RSJI) in SDCI. This position will add essential expert-level guidance regarding succession planning, leadership training and development, and change management. The position will also support City-wide initiatives such as the Seattle Promise program. This item is funded through SDCI's overhead (9% General Fund and 91% permit fees in the Construction and Inspections Fund). The total amount includes approximately \$3,000 for one-time items.

#### **Green Buildings and Energy Code Staffing**

Expenditures \$203,105
Position Allocation 1.00

The 2022 Proposed Budget supports the Green Building Incentive Program and high performing Energy Code requirements with the addition of one new FTE fully dedicated to this work. This item adds expert-level staff to develop and oversee inspection during construction, conduct product approvals, provide for code interpretations, and develop a comprehensive final inspection process for sophisticated green and energy efficient systems in new buildings per new Energy Code requirements established in Ordinance 126358, which Council approved in June 2021. This item is designed to help Seattle achieve Washington State's goal of reducing energy consumption by70% by 2030. This position is funded by permit fees and includes roughly \$38,000 for a vehicle purchase and other one-time costs.

#### **Code Compliance Staffing**

Expenditures \$289,967
Position Allocation 1.00

This action adds ongoing budget and position authority for Code Compliance staff and provides for increased labor costs due to business-driven position reclassifications. These positions provide capacity to support policy development, process improvement, training, and organizational development and will manage the following Code Compliance enforcement programs: Housing, the Rental Registration and Inspection Ordinance (RRIO), Property Owner and Tenant Assistance (POTA), Land Use, Shoreline, Environmental, Tree Protection, Vacant Buildings, Junk and Abatement, and Construction and technical codes. This item is funded by permit fees and includes approximately \$3,000 for one-time costs.

#### **Building Inspections Manager**

Expenditures \$168,105
Position Allocation 1.00

This item adds ongoing budget and position authority for a Building Inspections Manager. This investment increases SDCI's ability to effectively oversee an increasingly complex building construction workload, including more sophisticated building systems and a high-volume construction atmosphere. This item also improves the Inspections

Team's span of control, increases the ability to develop meaningful staff training, and improves the customer experience by adding another accountability oversight manager. This position is funded by permit fees in SDCI's Construction and Inspections Fund and includes roughly \$3,000 for one-time items.

#### **Building Inspections Mechanical Inspector**

Expenditures \$178,985
Position Allocation 1.00

This item adds ongoing budget and position authority for a Mechanical Inspector. This position increases capacity to help SDCI keep up with current workload demand and anticipated sustained construction activity. It also adds capacity to handle increased "Subject to Field Inspection" field reviews and inspections as well as an increased number of outdoor equipment installations. This position is funded by permit fees and includes \$38,000 for a vehicle and other one-time items.

#### **Periodic Inspections Manager**

Expenditures \$181,770
Position Allocation 1.00

This action adds ongoing budget and position authority for a Periodic Inspections Manager. SDCI's periodic inspection workload increases every year because all elevators and boilers are inspected annually, in addition to inspections required by new construction. This position will provide expertise on complex building system workloads, including new energy efficiency standards, green concepts, climate change impacts, and innovations in built environment products and systems. This position will streamline business processes and develop new customer service performance targets for billing and annual certificate issuance needs. This position is paid for via permit fees and includes about \$3,000 for one-time items.

#### **Budget/Finance Staffing**

Expenditures \$168,105
Position Allocation 1.00

The 2022 Proposed Budget adds one FTE to SDCI's Finance and Accounting team. This will allow each division in SDCI to have a dedicated finance staff person. This position will also support the department's Principal Economist by querying and analyzing permitting and performance data for reports required by the Mayor's Office and City Council; it will also assist with data requests from the local media and public disclosure requests. This position is supported by permit fees and includes \$3,000 for one-time items.

#### **Human Resources Staffing**

Expenditures \$254,067
Position Allocation 2.00

This item adds two positions to SDCI's Human Resources (HR) team. Adding these positions will enable critical succession planning, provide capacity to plan for staff turnover, and strengthen SDCI's role in Citywide HR Governance and projects. This item is funded from SDCI overhead (9% General Fund and 91% permit fees in the Construction and Inspections Fund). Of the total amount, \$6,000 is one-time.

#### **SDCI Accela Enhancements Team**

Expenditures \$821,235

This one-time item adds an additional Accela enhancements team for SDCI. This team directly supports the goal of improving customer service by streamlining permitting processes. The team will work on SDCI's backlog of more

than 200 Accela-related defects and needed adjustments. The added team will be staffed with consultants/contractors. This item is funded by permit fees in SDCI's Construction and Inspections Fund.

#### **Virtual Permitting Counter**

Expenditures \$575,160

This action adds one-time budget authority to modernize customer service at SDCI. This item will deploy software to create a virtual permitting counter that will serve as an online version of the "walk in" experience at the Applicant Services Center in the Seattle Municipal Tower. This item is funded with permit fees.

#### **Legacy Permitting History Conversion**

Expenditures \$1,084,632

This action adds one-time appropriation authority to convert historical permit information into the current Accela format. It also includes an update of the Permit and Property Records tool. This item directly improves customer service by increasing on-line access to permit history data and documents. SDCI Engineering Services and Land Use staff depend on historical data in order to analyze and approve current permit applications. Customers, from large architect/engineering firms to single-family homeowners, use historical records to determine as-built conditions and to confirm that existing structures were built to code. The Seattle Fire Department depends on these permit files for Certificates of Occupancy as well for access to plans for buildings that have recently burned. This investment is funded by permit fees in SDCI's Construction and Inspections Fund.

#### **Labor Collection System Replacement**

Expenditures \$802,000

This action adds one-time budget authority to replace SDCI's aging Labor Collection System (LCS) with an integrated time-keeping system. The goal is to replace the existing application, which is at the end of its life, with an application that uses up-to-date technology and can be more easily maintained. SDCI requires a custom application for timekeeping due to the large number of project codes used in the department, as well as the need to track non-employee time. The current application was developed in 2006 and has had only minor updates since its original release. This item is funded by permit fees in SDCI's Construction and Inspections Fund.

#### **Increased Position Costs from Business-Driven Position Reclassifications**

Expenditures \$183,759

Position Allocation -

The action adds ongoing budget authority to cover increased labor costs due to business-driven position reclassifications that allow SDCI to better fulfill business needs, provide appropriate customer service response levels, and retain talented staff.

#### **Fee Legislation Revenue Change**

Revenues \$(1,291,907)

This item recognizes a reduction in projected Construction and Inspections Fund revenues due to proposed budget legislation. SDCI's permit fee legislation includes a 25% reduction to the administrative fee for electrical permits as well as a 33% reduction to various refrigeration and furnace installation fees. SDCI reviews its fees annually and adjusts permit fees to align with the actual expenses of administering and supporting the permits.

#### **Proposed Technical**

#### **Adjustments for Staff Added During 2021**

Expenditures \$3,250,413
Position Allocation 22.00

This action adds ongoing budget and position authority to adjust for staff added in the 2021 mid-year supplemental budget ordinance (Council Bill 120112). This includes 5 additional staff to work on the Accela permitting system, 2 positions to work on virtual design review, 1 FTE to work on the Property Owner and Tenant Assistance program, 1 position to work on building commissioning, and a total of 13 inspectors to conduct electrical, site development, elevator, pressure system, drainage, and building inspections.

#### **Credit Card Transaction Fees**

Expenditures -

This change reflects a \$375,000 adjustment for credit card transaction fees. The baseline budget for these fees is \$875,000; however, costs have averaged \$1.25 million per year for the past three years. Because this adjustment includes an offset to overhead, this is a net-zero budget adjustment in the Construction and Inspections Fund.

#### **Fund Balancing Entries**

Revenues \$(3,546,500)

This item is a technical item to balance revenues and expenditures for fund 48100, the Construction and Inspections Fund, which is managed by SDCI.

#### **General Fund Revenue Adjustments**

Revenues \$340,000

This item captures centrally projected and forecast General Fund revenue increments for this department.

#### **Overhead Technical Adjustment**

Expenditures \$303,296

This action adjusts the distribution of indirect overheard expenses across SDCI's budget programs. This adjustment is necessary to account for 2022 Proposed Budget changes in the following programs: Compliance; Government Policy Safety & Support; Indirect Cost Recovery Offset; Inspections; Land Use Services; Permit Services; and Rental Housing.

#### **Revenue Adjustments**

Revenues \$15,406,449

This item adjusts Construction and Inspections Fund revenues to align with current revenue forecasts. The forecasts have been updated based on current economic conditions.

# **Expenditure Overview**

Appropriations	2020 Actuals	2021 Adopted	2022 Proposed
	Actuals	Adopted	Proposed
SDCI - BO-CI-U2200 - Land Use Services	216 469	267 622	200.000
00100 - General Fund	316,468	267,622 24,007,643	299,800
48100 - Construction and Inspections  Total for BSL: BO-CI-U2200	18,978,552 <b>19,295,020</b>	24,007,643 24,275,265	24,606,652 <b>24,906,451</b>
SDCI - BO-CI-U2300 - Permit Services			
48100 - Construction and Inspections	22,713,821	29,075,410	29,587,305
Total for BSL: BO-CI-U2300	22,713,821	29,075,410	29,587,305
SDCI - BO-CI-U23A0 - Inspections			
00100 - General Fund	63,942	252,607	226,182
48100 - Construction and Inspections	23,809,683	26,388,248	30,366,670
Total for BSL: BO-CI-U23A0	23,873,625	26,640,854	30,592,851
SDCI - BO-CI-U2400 - Compliance			
00100 - General Fund	5,906,999	7,293,370	7,290,172
00164 - Unrestricted Cumulative Reserve Fund	123,370	141,613	141,613
30010 - REET I Capital Fund	205,649	360,000	360,000
48100 - Construction and Inspections	3,622,324	3,885,573	4,652,664
Total for BSL: BO-CI-U2400	9,858,342	11,680,556	12,444,449
SDCI - BO-CI-U2500 - Leadership and Administrati	on		
48100 - Construction and Inspections	1,817	-	-
Total for BSL: BO-CI-U2500	1,817	-	-
SDCI - BO-CI-U2600 - Government Policy, Safety 8	Support		
00100 - General Fund	1,160,923	915,741	1,220,919
48100 - Construction and Inspections	1,224,666	1,360,249	1,376,999
Total for BSL: BO-CI-U2600	2,385,589	2,275,989	2,597,918
SDCI - BO-CI-U2800 - Process Improvements & Te	chnology		
48100 - Construction and Inspections	5,784,804	5,158,285	9,853,160
Total for BSL: BO-CI-U2800	5,784,804	5,158,285	9,853,160
Department Total	83,913,017	99,106,360	109,982,135
Department Full-Time Equivalents Total*	428.50	430.50	464.50

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

2020

Actuals

2021

Adopted

2022

**Proposed** 

# **Budget Summary by Fund Seattle Department of Construction and Inspections**

	2020 Actuals	2021 Adopted	2022 Proposed
00100 - General Fund	7,448,331	8,729,339	9,037,073
00164 - Unrestricted Cumulative Reserve Fund	123,370	141,613	141,613
30010 - REET I Capital Fund	205,649	360,000	360,000
48100 - Construction and Inspections	76,135,667	89,875,407	100,443,449
Budget Totals for SDCI	83,913,017	99,106,360	109,982,135

# **Revenue Overview**

**Account Name** 

Sales Of Merchandise

**Personnel Service Fees** 

General Government-Other Rev

**Condominium Conversion Fees** 

Vacant Building Inspect Fees

Rental Housing Regist Fees

Utlities

**2022 Estimated Revenues** 

Account Code

341090

341190

341900

342070

342080 342100

343000

341900	General Government-Other Rev	8,712	-	-
342040	Detention/Correction Fees	-	-	340,000
350020	Fines/Forfeits-Non-Pkg Infract	241,503	55,000	55,000
350180	Misc Fines & Penalties	127,487	-	-
Total Rev	enues for: 00100 - General Fund	377,702	55,000	395,000
321900	Bus Lic&Perm-Other	40,000		
321900	Bus Licaperm-Other	49,009	-	-
322010	Nonbus Lic&Perm-Bldngs&Strc	42,706,804	28,906,987	37,052,272
322020	Nonbus Lic&Perm-Refrigerati	1,056,079	1,072,658	1,070,791
322030	Nonbus Lic&Perm-Use	11,120,162	9,188,169	10,618,054
322050	Nonbus Lic&Perm-Electrical	9,196,227	6,241,037	8,943,151
322060	Nonbus Lic&Perm-Sign	456,213	639,390	488,696
322070	Nonbus Lic&Perm-Boiler	1,327,351	1,432,315	1,647,147
322080	Nonbus Lic&Perm-Elevator	2,800,861	4,605,709	4,928,697
322090	Nonbus Lic&Perm-Furn & Oil	839,542	-	-
322270	Nonbus Lic&Perm-Energy	497,515	-	-
322900	Nonbus Lic&Perm-Other	28,595	-	-
332010	Fed Entitlmnt-Forfeited Prop	1,097	-	-
341050	Word Proc/Printing/Dupl Svcs	996	-	-

806

40

751

2,118,840

3,163,605

2,118,840

2,198,058

247,385

275,221

(7,140)

1,083,152

343180	Drainage Permit Fees	3,719,784	2,607,904	4,283,505
343190	Other Drainage/Wastewater Rev	347	-	-
343300	Abatement Charges	83,421	-	-
343310	Recoveries	2,707,198	2,000,000	2,671,759
344130	Plan Review & Inspection	10,002	-	-
344900	Transportation-Other Rev	455,509	423,750	493,936
350190	Nsf Check Fees	147	-	-
360020	Inv Earn-Residual Cash	1,919,410	1,176,338	1,176,338
360220	Interest Earned On Deliquent A	1,630	-	-
360360	Sponsorship And Royalties	198	-	-
360900	Miscellaneous Revs-Other Rev	3,176	8,064,477	8,064,477
Total Reven	ues for: 48100 - Construction and	80,581,489	71,641,180	85,755,722
400000	Use of/Contribution to Fund Balance	-	18,234,227	14,687,727
Total Resou Inspections	rces for:48100 - Construction and	80,581,489	89,875,407	100,443,449
Total SDCI F	Resources	80,959,191	89,930,407	100,838,449

# **Appropriations by Budget Summary Level and Program**

#### SDCI - BO-CI-U2200 - Land Use Services

The purpose of the Land Use Services Budget Summary Level is to provide land use permitting services.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Proposed
Land Use Services	19,295,020	22,603,024	23,234,210
Land Use Services CBA	-	1,672,241	1,672,241
Total	19,295,020	24,275,265	24,906,451
Full-time Equivalents Total*	99.00	99.00	102.00

<sup>\*</sup>FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

The following information summarizes the programs in Land Use Services Budget Summary Level:

#### **Land Use Services**

The purpose of the Land Use Services Program is to provide land use permitting services to project applicants, City of Seattle departments, public agencies, and residents. Land Use staff provide permit process information and regulatory expertise to inform pre-application construction project design. Land Use staff also review development concepts as part of a developer's permit application. The Land Use review process includes eliciting public input and facilitating public meetings and design review board meetings. It may also include coordination with various city and county agencies, defending project decisions during appeal to the Hearing Examiner or coordinating the department recommendation for a development application through the City Council approval process. These services are intended to ensure that development proposals are reviewed in a fair, reasonable, efficient, and predictable manner, and to ensure that the plans substantially comply with applicable codes, legal requirements, policies, and community design standards.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Proposed
Land Use Services	19,295,020	22,603,024	23,234,210
Full Time Equivalents Total	99.00	99.00	102.00

#### **Land Use Services CBA**

The purpose of the Land Use Services CBA Program is to display the amount of unallocated Contingent Budget Authority (CBA) in the Land Use Services BSL that has not been accessed. In contrast, CBA that is accessed is appropriated in the programs in which it will be spent.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Proposed
Land Use Services CBA	-	1,672,241	1,672,241

#### SDCI - BO-CI-U2300 - Permit Services

The purpose of the Permit Services Budget Summary Level is to facilitate the review of development plans and processing of permits.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Proposed
Permit Services	22,713,821	25,409,275	25,921,169
Permit Services CBA	-	3,666,136	3,666,136
Total	22,713,821	29,075,410	29,587,305
Full-time Equivalents Total*	105.00	105.00	106.00

<sup>\*</sup>FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

The following information summarizes the programs in Permit Services Budget Summary Level:

#### **Permit Services**

The purpose of the Permit Services Program is to facilitate the review of development plans and processing of permits.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Proposed
Permit Services	22,713,821	25,409,275	25,921,169
Full Time Equivalents Total	105.00	105.00	106.00

#### **Permit Services CBA**

The purpose of the Permit Services CBA Program is to display the amount of unallocated Contingent Budget Authority (CBA) in the Permit Services BSL that has not been accessed for construction plan review and peer review contracts. In contrast, CBA that is accessed is appropriated in the programs in which it will be spent.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Proposed
Permit Services CBA	-	3,666,136	3,666,136

#### SDCI - BO-CI-U23A0 - Inspections

The purpose of the Inspections Budget Summary Level is to provide on-site inspections of property under development, inspections of mechanical equipment at installation and on an annual or biennial cycle, and certification of installers and mechanics.

Program Expenditures	2020	2021	2022
	Actuals	Adopted	Proposed
Inspections	23,873,625	23,914,754	27,866,751

Inspections Services CBA	-	2,726,100	2,726,100
Total	23,873,625	26,640,854	30,592,851
Full-time Equivalents Total*	104.00	104.00	121.00

<sup>\*</sup>FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

The following information summarizes the programs in Inspections Budget Summary Level:

#### Inspections

The purpose of the Inspections Program is to provide timely on-site inspections of property under development at predetermined stages of construction; work closely with project architects, engineers, developers, contractors, and other City of Seattle departments to approve projects as substantially complying with applicable City codes, ordinances, and approved plans; and to issue final approvals for occupancy.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Proposed
Inspections	23,873,625	23,914,754	27,866,751
Full Time Equivalents Total	104.00	104.00	121.00

#### **Inspections Services CBA**

The purpose of the Inspections Services CBA Program is to display the amount of Contingent Budget Authority (CBA) that has not been accessed within the Inspections BCL for construction inspections and electrical inspections with plan review. In contrast, CBA that is accessed is appropriated in the programs in which it will be spent.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Proposed
Inspections Services CBA	-	2,726,100	2,726,100

#### SDCI - BO-CI-U2400 - Compliance

The purpose of the Compliance Budget Summary Level is to ensure land and buildings are developed, used and maintained according to applicable code standards, reduce deterioration of structures and properties, enforce tenant protections, and support outreach and education for landlords and tenants in coordination with other departments and community organizations.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Proposed	
Compliance	-	9,519,887	10,164,705	
Compliance	7,999,089	-	-	
Rental Housing	-	2,160,668	2,279,744	
Rental Housing	1,859,253	-	-	
Total	9,858,342	11,680,556	12,444,449	
Full-time Equivalents Total*	51.50	52.50	54.50	

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The following information summarizes the programs in Compliance Budget Summary Level:

#### Compliance

The purpose of the Compliance Program is to investigate and respond to violations of code standards for the development, use, maintenance, and management of land and buildings, facilitate compliance by property owners and other responsible parties, pursue enforcement actions against violators through the legal system, reduce the deterioration of structures and properties to reduce blight, and manage the adoption of administrative rules and response to claims. The program also supports outreach and education for landlords and tenants, working in coordination with other departments and community organizations.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Proposed
Compliance	7,999,089	9,519,887	10,164,705
Full Time Equivalents Total	38.50	39.50	40.50

#### **Rental Housing**

The purpose of the Rental Housing Program is to improve the quality of the rental housing stock in Seattle and investigate and respond to violations of tenant protection regulations. By registering and inspecting all rental housing properties the program helps ensure key life, health and safety standards are met. The program provides assistance to property owners and tenants regarding relocation assistance, just cause eviction, and other duties and responsibilities of owners and tenants.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Proposed
Rental Housing	1,859,253	2,160,668	2,279,744
Full Time Equivalents Total	13.00	13.00	14.00

#### SDCI - BO-CI-U2500 - Leadership and Administration

The purpose of the Leadership & Administration Budget Summary Level is to lead and direct department employees, provide policy guidance, and oversee relationships with the community.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Proposed
Citywide Indirect Costs	-	23,382,591	24,773,696
Departmental Indirect Costs	-	4,068,703	4,821,561
Departmental Indirect Costs	1,260	-	-
Divisional Indirect Costs	557	2,951,440	3,377,118
Indirect Cost Recovery Offset	-	(30,402,734)	(32,972,375)
Total	1,817	-	-

Full-time Equivalents Total\* 59.00 59.00 64.00

\*FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

The following information summarizes the programs in Leadership and Administration Budget Summary Level:

#### **Citywide Indirect Costs**

The purpose of the Citywide Indirect Costs Program is to collect and allocate departmental central costs such as pooled costs, paid-time-off, and other City central costs. The costs in this program are allocated to all department programs except the Contingent Budget Authority (CBA) Programs, the Process Improvements & Technology (PI&T) Program, and other programs in Leadership and Administration.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Proposed
Citywide Indirect Costs	-	23,382,591	24,773,696

#### **Departmental Indirect Costs**

The purpose of the Departmental Indirect Costs Program is to lead and support department employees; provide policy guidance and financial stewardship; manage the public disclosure of documents; and oversee relationships with the community, government agencies, and the media. The costs in this program are allocated to all department programs except the Contingent Budget Authority (CBA) Programs, the Process Improvements & Technology (PI&T) Program, and other programs in Leadership and Administration.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Proposed
Departmental Indirect Costs	1,260	4,068,703	4,821,561
Full Time Equivalents Total	32.00	32.00	37.00

#### **Divisional Indirect Costs**

The purpose of the Divisional Indirect Costs Program is to provide support functions for SDCI's primarily fee funded programs: Land Use Services, Permit Services, Inspections; and for the feefunded portion of the Government Policy, Safety and Support Program. The costs in this program are allocated only to the programs described above.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Proposed
Divisional Indirect Costs	557	2,951,440	3,377,118
Full Time Equivalents Total	27.00	27.00	27.00

#### **Indirect Cost Recovery Offset**

The purpose of the Indirect Cost Recovery Offset Program is to offset the proportionate share of Citywide Indirect Costs, Departmental Indirect Costs, and Divisional Indirect Costs that allocate to the department's other Budget Summary Level programs as overhead. It is necessary to offset the full cost of indirect cost programs to calculate the budget appropriation and revenue requirements of the related programs.

	2020	2021	2022
Expenditures/FTE	Actuals	Adopted	Proposed
Indirect Cost Recovery Offset	-	(30,402,734)	(32,972,375)

#### SDCI - BO-CI-U2600 - Government Policy, Safety & Support

The purpose of the Government Policy, Safety & Support Budget Summary Level is to develop and update land use code and technical code regulations, and provide appropriate support for disaster preparation, mitigation, response, and recovery services.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Proposed
Govt Policy, Safety & Support	2,385,589	2,275,989	2,597,918
Total	2,385,589	2,275,989	2,597,918
Full-time Equivalents Total*	10.00	10.00	11.00

<sup>\*</sup>FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

#### SDCI - BO-CI-U2800 - Process Improvements & Technology

The purpose of the Process Improvements and Technology Budget Summary Level is to allow the department to plan and implement continuous improvements to its business processes, including related staff training and equipment purchases. The purpose includes ensuring the Department's major technology investments are maintained, upgraded, or replaced when necessary.

Program Expenditures	2020 Actuals	2021 Adopted	2022 Proposed
Process Improvements and Tech	5,784,804	5,158,285	9,853,160
Total	5,784,804	5,158,285	9,853,160
Full-time Equivalents Total*	-	1.00	6.00

<sup>\*</sup>FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here