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Department Overview

In November 2011, Seattle voters approved a \$231 million renewal of the Education-Support Services Levy, otherwise known as the Families and Education Levy, for the period of 2012-2018. The 2011 Families and Education Levy invests in early learning, elementary school, middle school, high school, and health programs to achieve three goals:

- 1. Improve children's readiness for school.
- 2. Enhance students' academic achievement and reduce the academic achievement gap.
- 3. Decrease students' dropout rate and increase graduation from high school and prepare students for college and/or careers after high school.

Levy investments are aligned with the goals of Seattle Public Schools to double the number of students who enroll in post-secondary programs after high school and/or achieve a career credential.

Department of Education and Early Learning (DEEL) staff administer the Families and Education Levy. The mission of DEEL is to ensure all Seattle children have the greatest opportunity to succeed in school and in life and to graduate from school ready for college or a career. DEEL is responsible for developing the City's education policy and investment strategy to help children succeed in school, strengthen school-community connections, and increase access to high-quality programs supporting academic achievement. DEEL, the Department of Parks and Recreation, and Public Health - Seattle & King County all use levy dollars to implement programs and support levy goals and objectives.

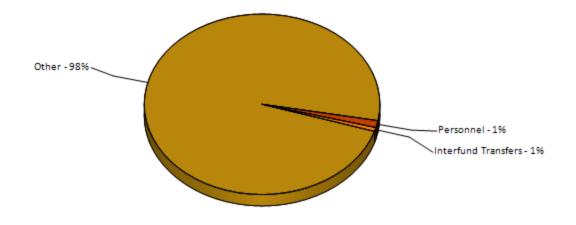
Levy investments are made in programs that improve academic achievement. To that end, each program undergoes ongoing program evaluation to ensure it delivers on specific targeted outcomes intended to improve academic achievement. DEEL publishes annual reports detailing program targets (adopted by the Levy Oversight Committee) and program results.

Budget Snapshot

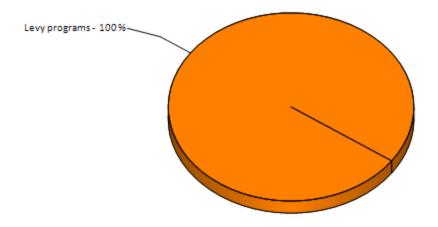
| 0 1 | | | | |
|-----------------------------|--------------|--------------|--------------|--------------|
| Department Support | 2015 | 2016 | 2017 | 2018 |
| | Actual | Adopted | Proposed | Proposed |
| Other Funding - Operating | \$29,034,582 | \$35,069,140 | \$38,261,780 | \$40,887,050 |
| Total Operations | \$29,034,582 | \$35,069,140 | \$38,261,780 | \$40,887,050 |
| Total Appropriations | \$29,034,582 | \$35,069,140 | \$38,261,780 | \$40,887,050 |
| Full-time Equivalent Total* | 0.00 | 0.00 | 0.00 | 0.00 |

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

2017 Proposed Budget - Expenditure by Category



2017 Proposed Budget - Revenue by Category



Budget Overview

The 2011 Families and Education Levy substantially increases the overall funding available to support children and their families, both in- and out-of-school, in an effort to help all Seattle's children succeed academically. Outlined below is an overview of the six key program areas that were recommended by the 2011 Families and Education Levy Advisory Committee and funded in the levy:

1. Administration and Evaluation

The levy provides funding for staff in the Department of Education and Early Learning to provide the same level of oversight, administration, and strategic guidance for levy-funded programs throughout the life of the levy. These staff members are responsible for building strong partnerships with Seattle Public Schools, community funders, and community providers to ensure successful program development and implementation. As part of this program, the levy funds ongoing research and evaluation driven by the use of data to make continuous program improvements. This provides a strong accountability structure for levy programs, including a data-sharing agreement with Seattle Public Schools and performance based contracts tied to achieving specific indicator and outcome goals.

- 2. Early Learning and School Readiness
 - up to 736 Step Ahead pre-school slots annually for 4-year olds once the program is fully established (up to 635 slots in 2016-17 and 699 slots in 2017-18; starting in 2015, Step Ahead expansion funding is used to prepare providers for the quality standards of the Seattle Preschool Program);
 - professional development for Step Ahead, Early Childhood Education and Assistance Program, Head Start, Comprehensive Childcare Program, and Family Friend & Neighbor sites;
 - health screenings for Step Ahead;
 - home visitation for 2-3 year olds (160 families annually); and
 - o support for families and children entering kindergarten each year.
- 3. Elementary School Academic Achievement includes funding for:
 - extended learning time and out-of-school time initially at 4 schools, increasing to 19 schools in 2016-17, and ramping up to 23 schools in 2017-18;
 - summer learning for up to 1,200 students once the program is fully established (Summer learning will jump from 470 students in 2016 to 800 in 2017 and 1,000 in 2018); and
 - family support for both high-risk elementary students and refugee/immigrant and Native American families and students.
- 4. Middle School Academic Achievement and College/Career Preparation includes funding for:
 - o extended learning time and out-of-school time;
 - social, emotional, and behavioral support, college and career planning at 4 schools, case management for college and career planning for up to 600 students;
 - o summer learning for up to 1,300 students at full implementation in 2018 (1,000 in 2017); and
 - o out-of-school time transportation and sports.
- 5. High School Academic Achievement and College/Career Preparation includes funding for:
 - extended learning time & social, emotional, and behavioral support for ninth graders at five schools, college and career planning at five schools, case management for college and career planning for up to 400 students once the program is fully established (the program will serve 200 students in 2016-17 and 300 in 2017-18); and
 - o summer learning for up to 500 students.
- 6. **Student Health** includes funding for:
 - school-based health centers (SBHCs) and nursing services at five middle schools and 10 high schools;
 - o SBHC, nursing, and family engagement services at the Seattle World School;
 - o SBHC services for students at the Interagency Academy;
 - health care, mental health interventions and community referrals for elementary school students at eight sites;
 - \circ \quad a quality control system for mental health providers; and

oral health services for 10 schools. 0

The program areas described above represent the investment areas critical for children to achieve the educational milestones that will put them on a successful path from pre-school to post-secondary attainment. The Budget Control Levels mirror these program areas

The proposed budget reflects the level of expenditure described in the 2011 Families and Education Levy financial plan approved by the City Council in Ordinance 123567. The levy can legally collect property taxes in the amount of \$231.6 million over seven years, from 2012-2018. In the first year, 2012, the amount levied was \$32.1 million. This amount is then inflated by 1% annually through 2018. In addition, from 2012 to 2018, the Levy fund is expected to earn \$4.9 million from interest earnings on its fund balance, resulting in a combined total revenue estimate of \$236 million.

The levy implementation plan expands program service delivery levels during each successive year to include a growing number of schools and children. Due to the limitation of 1% annual growth in levy amounts imposed by law, and to fund the expanded program levels in the latter years of the levy, the funding strategy appropriated less than the revenues collected in the early years and held those funds in reserve within the City's Education -Support Services Fund (displayed at the end of this section). Those reserves are used to fund higher program and administration expenses in the final years of implementation. 2016 is the first year in which levy spending has exceeded revenues collected in that same year. All appropriated funds are also appropriated through the Department of Education and Early Learning (DEEL) operating fund. DEEL administers all levy appropriations.

Incremental Budget Changes

| Education-Support Services Levy | ducation-Support Services Levy | | | | | | | | |
|---|--------------------------------|------|---------------|------|--|--|--|--|--|
| | 2017 | | 2018 | | | | | | |
| | Budget | FTE | Budget | FTE | | | | | |
| Total 2016 Adopted Budget | \$ 35,069,140 | 0.00 | \$ 35,069,140 | 0.00 | | | | | |
| Proposed Technical Changes | | | | | | | | | |
| Increase Levy Funding to Administration and Evaluation | \$ 33,661 | 0.00 | \$ 66,784 | 0.00 | | | | | |
| Increase Levy Funding to Early Learning | \$ 1,019,432 | 0.00 | \$ 1,930,145 | 0.00 | | | | | |
| Increase Levy Funding to Elementary | \$ 1,250,089 | 0.00 | \$ 2,149,132 | 0.00 | | | | | |
| Increase Levy Funding to Middle School | \$ 490,630 | 0.00 | \$ 869,961 | 0.00 | | | | | |
| Increase Levy Funding to High School | \$ 236,469 | 0.00 | \$ 479,767 | 0.00 | | | | | |
| Increase Levy Funding to Health | \$ 162,359 | 0.00 | \$ 322,121 | 0.00 | | | | | |
| Total Incremental Changes | \$ 3,192,640 | 0.00 | \$ 5,817,910 | 0.00 | | | | | |
| 2017 - 2018 Proposed Budget | \$ 38,261,780 | 0.00 | \$ 40,887,050 | 0.00 | | | | | |

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Descriptions of Incremental Budget Changes

Proposed Technical Changes

Increase Levy Funding to Administration and Evaluation - \$33,661

This adjustment transfers levy revenue to the Administration and Evaluation Budget Control Level (BCL) to reflect the expenditure plan of the levy as adopted by Council in Ordinance 123567. This funding is automatically transferred to DEEL to continue the same level of oversight, administrative, and strategic guidance for levyfunded programs throughout the life of the levy. There is no programmatic impact.

Increase Levy Funding to Early Learning - \$1,019,432

This adjustment adds funding to the Early Learning Budget Control Level to reflect the expenditure plan for the Families and Education Levy that was adopted by Ordinance 123567. The increase in funding will provide additional services in the following areas:

- Seattle Preschool Program (SPP) Pathway (formerly known as Step Ahead) Slots
 - o 2016-17 School Year: 32 additional part-time and 49 full-time children
 - o 2017-18 School Year: 64 additional children
 - 2018-19 School Year: 32 additional children (this lower number is due to the 2017-18 proposed budget not covering the 2019 portion of the school year)

• Professional Development

Increased staff and providers in Step Ahead and SPP Pathway requires additional resources to provide professional development activities including curriculum training and release time.

Assessment

The increase in SPP Pathway students requires additional funding for assessment materials and training.

Child Care Subsidies

Newly added and continuing Step Ahead and SPP Pathway children will have access to child care subsidies.

Increase Levy Funding to Elementary - \$1,250,089

This adjustment adds funding to the Elementary Budget Control Level to reflect the expenditure plan for the Families and Education Levy that was adopted by Ordinance 123567. The increase in funding will allow provide additional services in the following areas:

- Elementary Innovation
 - 2016-17 School Year: 3 additional schools (19 total) will receive Innovation grants, which are block grants to Seattle Public Schools that support academic and non-academic services for struggling students.
 - o 2017-18 School Year: up to 4 additional schools (23 total) may receive Innovation grants.
- Summer Learning
 - o 2016-17: 330 additional students raising the total from 470 in 2016 to 800 in 2017.
 - o 2017-18: 200 additional students raising the total from 800 in 2017 to 1,000 in 2018.

Increase Levy Funding to Middle School - \$490,630

This adjustment adds funding to the Middle School Budget Control Level to reflect the expenditure plan for the Families and Education Levy that was adopted by Ordinance 123567. The increase in funding will provide additional services in Summer Learning, programs intended to help students who struggle the most, catch up with their peers

Increase Levy Funding to High School - \$236,469

This adjustment adds funding to the High School Budget Control Level to reflect the expenditure plan for the Families and Education Levy that was adopted by Ordinance 123567. The increase in funding will provide additional services in High School Innovation:

- 2016-17 School Year: Case management for 200 additional students (20 10th graders at 5 innovation schools)
- 2017-18 School Year: Case management for 300 additional students (20 10th graders at 5 innovation schools)
- 2018-19 School Year: Case management for 400 additional students (20 10th graders at 5 innovation schools)

Increase Levy Funding to Health - \$162,359

This adjustment adds funding to the Health Budget Control Level to reflect the expenditure plan for the Families and Education Levy that was adopted by Ordinance 123567. This provides the funding to help Seattle-King County Public Health continue providing their services through School-Based Health Centers at the same number of schools--26--as prior years.

Expenditure Overview

| Appropriations | Summit Code | 2015 Actual | 2016 Adopted | 2017 Proposed | 2018 Proposed | |
|---|----------------|----------------|-----------------|------------------|------------------|--|
| 2011 Families and Education Lev | vy | | | | | |
| Administration and Evaluation Budget Control Level | IL702 | 1,497,259 | 1,546,452 | 1,580,113 | 1,613,236 | |
| Early Learning and School Readiness Budget Control Level | IL102 | 7,432,584 | 9,153,954 | 10,173,386 | 11,084,099 | |
| Elementary School Academic Achievement Budget Control Level | IL202 | 6,161,273 | 8,234,147 | 9,484,236 | 10,383,279 | |
| High School Academic Achievement and College/Career Preparation Budget Control Level | IL402 | 2,568,046 | 2,946,048 | 3,182,517 | 3,425,815 | |
| Middle School Academic Achievement and College/Career Preparation Budget Control Level | IL302 | 5,097,292 | 6,694,169 | 7,184,799 | 7,564,130 | |
| Student Health Budget Control Level | IL502 | 6,278,128 | 6,494,370 | 6,656,729 | 6,816,491 | |
| Department Total | | 29,034,582 | 35,069,140 | 38,261,780 | 40,887,050 | |
| Department Full-time Equivalen | its Total* | 0.00 | 0.00 | 0.00 | 0.00 | |

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

Revenue Overview

2017 Estimated Revenues

| Summit Code | Source | 2015 Actual | 2016 Adopted | 2017 Proposed | 2018 Proposed |
|----------------------------|--|----------------------------------|----------------------------|----------------------------|----------------------------|
| 411100 461110 461320 | Taxes, Levies, & Bonds Interest Earnings Unrealized Gains/Losses | 33,006,482 611,280 -64,371 | 33,257,454 894,941 0 | 33,597,548 811,131 0 | 33,934,150 663,642 0 |
| | Total Levy programs | 33,553,391 | 34,152,395 | 34,408,679 | 34,597,792 |
| Total R | evenues | 33,553,391 | 34,152,395 | 34,408,679 | 34,597,792 |
| 379000 | Use of (Contribution to) Fund Balance | -4,518,809 | 916,745 | 3,853,101 | 6,289,258 |
| | Total Levy programs | -4,518,809 | 916,745 | 3,853,101 | 6,289,258 |
| | | | | | |
| Total R | esources | 29,034,582 | 35,069,140 | 38,261,780 | 40,887,050 |

Appropriations By Budget Control Level (BCL) and Program

| Administration and Evaluation Budget Control Level | | | | | | | | |
|--|---|-----------|-----------|-----------|--|--|--|--|
| The purpose of the Administration Budget Control is to monitor that funds are used to achieve the Levy's goals of school readiness, academic achievement, reduced dropout rates and increased graduation rates, and student preparedness for college and/or careers after high school. | | | | | | | | |
| | 2015 2016 2017 2018 | | | | | | | |
| Program Expenditures | Program Expenditures Actual Adopted Proposed Proposed | | | | | | | |
| Administration and Evaluation 1,497,259 1,546,452 1,580,113 1,613,236 | | | | | | | | |
| Total | 1,497,259 | 1,546,452 | 1,580,113 | 1,613,236 | | | | |

Early Learning and School Readiness Budget Control Level

The purpose of the Early Learning and School Readiness Budget Control Level is to ensure that children enter Seattle's schools ready to learn by increasing access for low-income families to higher quality and more extensive educational child care, and expanding the number of current early childhood education programs.

| | 2015 | 2016 | 2017 | 2018 |
|-------------------------------------|-----------|-----------|------------|------------|
| Program Expenditures | Actual | Adopted | Proposed | Proposed |
| Early Learning and School Readiness | 7,432,584 | 9,153,954 | 10,173,386 | 11,084,099 |
| Total | 7,432,584 | 9,153,954 | 10,173,386 | 11,084,099 |

Elementary School Academic Achievement Budget Control Level

The purpose of the Elementary School Academic Achievement Budget Control Level is to improve Seattle's elementary school-aged children's ability to achieve academically by investing in quality academic support programs.

| Program Expenditures | 2015 Actual | 2016 Adopted | 2017 Proposed | 2018 Proposed |
|---|----------------|-----------------|------------------|------------------|
| Elementary School Academic Achievement | 6,161,273 | 8,234,147 | 9,484,236 | 10,383,279 |
| Total | 6,161,273 | 8,234,147 | 9,484,236 | 10,383,279 |

High School Academic Achievement and College/Career Preparation Budget Control Level

The purpose of the High School Academic Achievement and College/Career Preparation Budget Control Level is to improve Seattle's high school-aged children's ability to achieve academically, complete school, and be prepared for college and/or careers after high school by investing in quality academic support programs.

| Program Expenditures | 2015 Actual | 2016 Adopted | 2017 Proposed | 2018 Proposed |
|--|----------------|-----------------|------------------|------------------|
| High School Academic Achievement and College/Career Preparation | 2,568,046 | 2,946,048 | 3,182,517 | 3,425,815 |
| Total | 2,568,046 | 2,946,048 | 3,182,517 | 3,425,815 |

Middle School Academic Achievement and College/Career Preparation Budget Control Level

The purpose of the Middle School Academic Achievement and College/Career Preparation Budget Control Level is improve Seattle's middle school-aged children's ability to achieve academically, complete school, and be prepared for college and/or careers after high school by investing in quality academic support programs.

| | 2015 | 2016 | 2017 | 2018 |
|---|-----------|-----------|-----------|-----------|
| Program Expenditures | Actual | Adopted | Proposed | Proposed |
| Middle School Academic Achievement and College/Career Preparation | 5,097,292 | 6,694,169 | 7,184,799 | 7,564,130 |
| Total | 5,097,292 | 6,694,169 | 7,184,799 | 7,564,130 |

Student Health Budget Control Level

The purpose of the Student Health Budget Control Level is to reduce health-related barriers to learning so that students can achieve academically, complete school, and be prepared for college and/or careers after high school by investing in school-based health programs located at Seattle Public Schools.

| | 2015 | 2016 | 2017 | 2018 |
|----------------------|-----------|-----------|-----------|-----------|
| Program Expenditures | Actual | Adopted | Proposed | Proposed |
| Student Health | 6,278,128 | 6,494,370 | 6,656,729 | 6,816,491 |
| Total | 6,278,128 | 6,494,370 | 6,656,729 | 6,816,491 |

Education Levy Fund Table

2011 Families and Education Levy (17857)

| | 2015 Actuals | 2016 Adopted | 2016 Revised | 2017 Proposed | 2018 Proposed |
|---|-----------------|-----------------|-----------------|------------------|------------------|
| Beginning Fund Balance | 45,706,181 | 47,350,010 | 50,224,990 | 49,308,245 | 45,455,144 |
| Accounting and Technical Adjustments | 0 | 0 | 0 | 0 | 0 |
| Plus: Actual and Estimated Revenues | 33,553,391 | 34,152,395 | 34,152,395 | 34,408,679 | 34,597,792 |
| Less: Actual and Budgeted Expenditures | 29,034,582 | 35,069,140 | 35,069,140 | 38,261,780 | 40,887,050 |
| Ending Fund Balance | 50,224,990 | 46,433,265 | 49,308,245 | 45,455,144 | 39,165,886 |
| Reserved Fund Balance | 50,224,990 | 46,433,265 | 49,308,245 | 45,455,144 | 39,165,886 |
| Total Reserves | 50,224,990 | 46,433,265 | 49,308,245 | 45,455,144 | 39,165,886 |
| Ending Unreserved Fund Balance | 0 | 0 | 0 | 0 | 0 |

The Families and Education Levy ends collections in 2018 and fully funds the 2018-2019 school year. As a result, no revenues or expenditures are shown for 2020. To maintain the same level of service an alternative revenue source will be required.