

Finance and Administrative Services

Finance and Administrative Services

Overview

The Finance and Administrative Services (FAS) Capital Improvement Program (CIP) is the department's blueprint for planning, replacing, maintaining, remodeling and upgrading facility and IT infrastructure in FAS jurisdiction. This includes general government facilities, facilities leased to community organizations and the Summit Re-Implementation Project. These assets are used by City departments, as well as certain nonprofit agencies that serve the public, to deliver critical services to Seattle residents.

FAS' adopted CIP includes appropriations for ongoing capital programs, and specific capital facilities and enterprise projects with multiyear durations. Multiyear projects are identified by multiple priorities, including City goals (e.g., sustainability, energy efficiency and public safety), code compliance and severity of system deficiencies and importance to tenant department operations. Planned schedules and funding commitments for these types of multiyear projects are typically made every other year in conjunction with the biennial budget process. With exception of the Summit Re-Implementation Project, Seattle IT will propose information technology-related projects with input from FAS to meet FAS business needs.

2017-2022 CIP

The six-year FAS CIP includes approximately \$377 million in appropriations for new and existing projects and programs. Some highlights of ongoing programs include:

- **Americans with Disabilities Act: Citywide Capital Projects Coordination** – In 2017, FAS will continue to manage the City's efforts to improve accessibility to City facilities, consistent with the Americans with Disabilities Act (ADA). In this role, FAS conducted a Citywide prioritization process to allocate capital funding for specific ADA improvements among five affected capital departments: Department of Parks and Recreation, Seattle Center, Seattle Public Library, Seattle Department of Transportation (SDOT) and FAS. In 2017, FAS will manage a centralized effort to document compliance and project completion.
- **Americans with Disabilities Act: FAS** – FAS' Capital Development and Construction Management Division (CDCM) is charged with planning, developing and executing ADA improvement projects in FAS-owned facilities. In 2017, CDCM will continue to make ADA improvements at several FAS facilities, and will compile and submit compliance documentation for specific work improvements to comply with Department of Justice ADA regulations and City of Seattle requirements.
- **Asset Preservation** – FAS' asset preservation program continues to preserve and extend the operational capacity and useful lives of existing facilities using facility space rent charges paid by City departments. Some projects planned for 2017-2018 include:
 - Seattle Municipal Tower (SMT) chiller plant replacement
 - SMT 14 demolition and structural repairs
 - roof replacements at Airport Way Center (AWC) maintenance complex
 - AWC Building B seismic retrofit
 - SMT sewer replacement
 - Harbor Patrol bulkhead replacement
 - Fire Station Headquarter cladding restoration
- **Customer Requested Tenant Improvements (CRTI)** – This ongoing program provides a process for FAS/CDCM to manage and execute all public work tenant improvement projects

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and space planning in FAS-owned facilities and leased facilities. FAS/CDCM is also hired by other City departments to manage their facilities' capital improvement projects in non-FAS buildings. The 2017-2018 projects in this program include approximately 200,000 square feet of tenant improvements in SMT, the Seattle Justice Center and Seattle City Hall. Appropriations for FAS' CRTI program serve as a pass-through to the requesting departments that are responsible for all project costs. During the 2017-2018 budget process, Council added funds to this project for installation of hearing loop assisted listening technology in the City Hall Boards and Commissions Room.

- **Fire Facilities and Emergency Response Levy Program** – The 2003 Fire Facilities and Emergency Response Levy Program centered around a nine-year, \$167 million property tax levy approved by voters in November 2003. FAS has used levy proceeds, supplemented by other funding sources, to:
 - upgrade or replace fire stations and other fire facilities;
 - construct a new emergency operations center (EOC) and fire alarm center;
 - build new fireboats; and
 - renovate the Chief Seattle fireboat.

In 2017, FAS will finish construction of the final two new neighborhood fire stations. Completed levy projects, including the new EOC, Joint Training Facility and several neighborhood fire stations, are no longer shown in the CIP.

- **North Precinct**– Replacement or expansion of the existing North Precinct facility has been an identified need for the Seattle Police Department (SPD) since 1998. Significant design and programming work resulted in a CIP project of approximately \$160 million in the 2016-2021 Adopted CIP Budget, including land acquisition. Construction of the project was expected to begin in 2017. However, given concerns about project cost and the need to gather additional input from the community, the project has been delayed and a further facility assessment will be conducted.

Recognizing that significant resources will be needed to replace the existing facility once that assessment is complete, a total of \$15 million was included in the 2017-2022 Proposed CIP in a new capital project. This funding was intended to be available to fund interim solutions that are identified to address short-term capacity needs at the existing North Precinct. During the 2017-2018 budget process, Council reduced this project by \$2.9 million for a 2017-2022 Adopted CIP total of \$12.1 million.

- **The Summit Re-Implementation (SRI)** – SRI began for all City departments in September 2015 and is progressing toward a “go live” target in early 2018, followed by a stabilization period through April 2018. SRI is the first key deliverable for the City's Financial Management and Accountability Program (FinMAP), which will create common financial management policies and procedures to standardize the use of the City's financial system (Summit) throughout City government. SRI will make progress on many FinMAP objectives, including standardizing departments' use of Summit, optimizing the City's chart of accounts, transitioning to a project-centric accounting model and re-engineering City business processes and department systems to take advantage of PeopleSoft functionality.

The 2017 Adopted and 2018 Endorsed Budget reflects the project costs for implementation anticipated to conclude in early 2018, but does not reflect the ongoing operating costs to be incurred in the operations phase to follow, beginning in mid-2018. These costs will be developed as part of the 2018 proposed budget process.

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FAS' new CIP project highlights include:

- **Drive Clean Seattle Fleet EVSE Project** - In March 2016, Mayor Murray launched the Drive Clean Seattle (DCS) initiative. DCS is a comprehensive transportation electrification strategy to transition Seattle's transportation sector from polluting fossil fuels to clean, carbon neutral electricity. The first DCS action item is to transform the City's fleet by reducing emissions from fleet operations by 50% by 2025. Fleet electrification is a key component of the plan. Infrastructure investments are required to support fleet electrification on a large scale.

The 2017 Adopted and 2018 Endorsed Budget supports Mayor Murray's Drive Clean Seattle initiative and requests funds for the installation of 150 electric vehicle (EV) charging stations (i.e., electric vehicle supply equipment or EVSE) at the hub location of Seattle Municipal Tower.

Summary of Upcoming Budget Issues and Challenges

The principal CIP budget issues that FAS faces continue to involve the age and condition of many City-owned buildings and expanding tenants' facility needs.

- **Asset Preservation** – The FAS asset preservation program, created by Ordinance [121642](#), dedicates funds derived from space rent to replace building systems in 100 City buildings inside and outside of the downtown core. Given the number and condition of the buildings (more than 50% of the portfolio is 40 years or older), FAS directs limited asset preservation funds toward building systems that are in such poor repair they risk shutting down a building or otherwise interfering with tenant operations.

Asset preservation work is planned on a six-year cycle and evaluated biennially for specific project development and execution. Department staff use a custom database known as the Unifier Asset Management and Preservation System (Unifier) to maintain building-specific facilities condition indexes and known building deficiencies, as well as to develop sustainment schedules and identify recapitalization requirements in the more than 100 buildings managed by FAS.

- **Expanding Needs** – FAS facilities are occupied by a wide variety of City departments, from the Seattle Police Department and Seattle Fire Department to the Seattle Department of Transportation, Seattle Public Utilities and other tenants (e.g., Washington State Patrol, private business firms, etc.). City department operations grow with increased population and development, more comprehensive regulations and new initiatives. Initiatives such as the waterfront project, Access Seattle and the seawall project may cause a department's space needs to expand, which in turn drives a demand for reorganization and remodeling. As departments contract and expand, FAS proposes space plans that enhance the workplace experience for our tenants by harvesting light with lower panels and including height adjustable desks. The City is using less space for individuals and creating common and collaborative workspaces where shared ideas and innovative, technology-rich space is available for all.

Thematic Priorities -FAS is responsible for the operation and maintenance of approximately 3.2 million square feet of building space throughout the city, including police and fire facilities, shops and fleet maintenance facilities, high-rise office space in the civic core, parking garages and some of the City's community-based public service facilities. FAS' capital investments must improve or enhance the operational capacity of these mission-critical systems and facilities. FAS' CIP addresses the following priorities:

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1) **Asset Preservation**

As authorized in Ordinance [121642](#), FAS has dedicated annual funding to support the replacement of existing building systems, guided by strict policies to ensure those funds are used exclusively to upgrade or replace failing and existing components, such as roofs, windows, structures, electrical capacity, boilers or other systems at the end of their useful lives.

2) **Sustainability**

The City has adopted several sustainability policies which guide FAS, as a building owner, to focus on meeting the energy-efficiency requirements of the Seattle Energy Code, achieve cost-effective measures to reduce energy use and incorporate other sustainable strategies required by regulations. In the future, FAS will also have to address new sustainability efforts, such as “20 by 20” and the “2030 Challenge,” by proposing additional projects to reduce energy use and greenhouse gas emissions to meet sustainability goals.

3) **Race and Social Justice Initiative**

FAS integrates the City’s social equity contracting requirements into all aspects of the execution of CIP projects.

4) **Life and Safety Issues**

High priority is given to projects intended to ensure continuity of service at facilities that provide emergency or other essential services (e.g., replacing generators near the end of their useful lives at essential facilities, such as police or fire stations). Projects that respond to potential threats to human life and safety, such as mold and lead abatement and other hazardous conditions in building interiors and structural failures, also receive priority.

5) **Federal, State and Local Requirements**

FAS must consider regulatory requirements in assessing capital needs when replacing existing, failing systems in FAS-managed facilities. One example is the Washington Administrative Code requirement of upgrades to fire alarm panels and installation of fire sprinklers when substantial alterations are made in the course of upgrading or modernizing an existing building. Another example is addressing facility improvements required by the ADA, which meet the dual goals of complying with federal requirements and providing equitable access to all.

Project Selection Criteria

Projects to be considered for inclusion in the FAS CIP fit the priority themes above and adhere to the capital and asset preservation policies adopted in Resolution [31203](#). They typically fall into two categories: projects that create or enhance operational effectiveness, or projects that preserve the City’s assets. Facilities-related projects that create or enhance operational effectiveness are solicited from FAS’ tenant departments on an annual basis, internally vetted for timeliness and appropriateness, and evaluated on their own merit. Executive direction is sought for those projects that increase operational capacity for departments and identify areas of opportunity to consider in the course of planning the City’s CIP priorities.

Facility asset preservation projects are compiled from annually updated asset management data generated by building condition assessments, energy audits, performance metrics and other capital planning studies. The Unifier system allows various operational work units to collaborate in one place while scheduling and tracking preventative maintenance activities. The system organizes tasks, such as work-order management, facility maintenance, lease management and maintenance of property information. Energy efficiency and resource conservation elements are

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considered as a subset when compiling project lists. Elements that extend the useful life of improvements, increase tenant comfort and reduce utility bills are integrated into existing projects where feasible. Resource conservation and energy-efficiency projects are ranked based on estimated payback period.

Future Projects/What Is On the Horizon

FAS staff will continue to work with our tenants as their operational needs expand and change. City facilities must be reliable, well maintained and responsive to the needs of operating departments to ensure public safety and the delivery of critical services to its customers.

FAS has several major challenges in the aging infrastructure of our facilities, including the need to address the major maintenance program on the City's 25-year old, 62-story Seattle Municipal Tower.

In addition, planning for police department facility needs in the North end remains a priority for FAS, as well as immediate interim capacity until further facility planning is completed.

Anticipated Operating Expenses Associated with Capital Facilities Projects

New and substantially renovated facilities (such as fire stations) are expected to be more efficient per square foot to operate and maintain than similar older facilities. Asset preservation projects are generally anticipated to have minimal impact on operating and maintenance costs, although in some instances they may lower or increase operating costs. In the case of fire station projects, projected changes in operating costs capture the impacts on both FAS and SFD's operating budgets.

City Council Changes to Proposed CIP

During the budget process, the Council reduced the Seattle Police Department North Area Interim and Long-Term Facilities project from \$1.5 million to \$500,000 in 2017 and from \$13.5 million to \$11.6 million in 2018, for a total reduction of \$2.9 million and a two-year project budget of \$12.1 million. Council made no changes to the project description.

In addition, \$100,000 of FAS fund balance was directed towards the installation of hearing loop technology in the Boards and Commissions Room of the Seattle City Hall.

Council also made technical adjustments to change the funding source for North Precinct debt service project from Real Estate Excise Tax to General Funding and revised the Fire Station 31 project description for clarity

City Council Provisos to the CIP

Council adopted the following capital budget proviso:

No more than \$350,000 appropriated in the 2017 budget for the Department of Finance and Administrative Services' Seattle Police Department North Area Interim and Long-term Facilities project (A1PS117) may be spent for planning a new precinct facility until authorized by ordinance. Council anticipates that such an ordinance will not be passed until the Department of Finance and Administrative Services submits a report and a plan to the Gender Equity, Safe Communities, and New Americans Committee. Council anticipates that the report will be available by June 1, 2017 and that the plan for developing the new precinct facility will be available by September 1, 2017.

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Project Summary

BCL/Program Name									
Project Title & ID	LTD Actuals	2016	2017	2018	2019	2020	2021	2022	Total
ADA Improvements - FAS					BCL/Program Code:				A1ADA
ADA Improvements - FAS (A1ADA01)	923	558	687	0	0	0	0	0	2,168
ADA Improvements - FAS	923	558	687	0	0	0	0	0	2,168
Asset Preservation - Schedule 1 Facilities					BCL/Program Code:				A1APSCH1
Asset Preservation - Schedule 1 Facilities (A1APSCH101)	1,913	5,730	8,652	6,124	4,081	5,307	3,440	4,686	39,933
Asset Preservation - Schedule 1 Facilities	1,913	5,730	8,652	6,124	4,081	5,307	3,440	4,686	39,933
Asset Preservation - Schedule 2 Facilities					BCL/Program Code:				A1APSCH2
Asset Preservation - Schedule 2 Facilities (A1APSCH201)	2,293	3,457	1,848	1,848	1,848	1,848	1,848	1,848	16,838
Asset Preservation - Schedule 2 Facilities	2,293	3,457	1,848	1,848	1,848	1,848	1,848	1,848	16,838
Civic Square					BCL/Program Code:				A1GM5
Civic Square (A1GM501)	484	758	0	0	0	0	0	0	1,242
Civic Square	484	758	0	0	0	0	0	0	1,242
FAS Oversight - External Projects					BCL/Program Code:				A1EXT
Energy Efficiency for Municipal Buildings (A1EXT02)	200	2,363	2,500	2,500	2,500	2,500	0	0	12,563
Fire Station 5 Energy Efficiency (A1EXT03)	0	500	0	0	0	0	0	0	500
FAS Oversight - External Projects	200	2,863	2,500	2,500	2,500	2,500	0	0	13,063
Garden of Remembrance					BCL/Program Code:				A51647
Garden of Remembrance (A11452)	352	26	27	28	28	29	30	30	551
Garden of Remembrance	352	26	27	28	28	29	30	30	551
General Government Facilities - General					BCL/Program Code:				A1GM1
ADA Improvements - Citywide (A1GM902)	481	324	172	0	0	0	0	0	977
Benaroya Hall Transforming Soundbridge (A1GM1BH02)	0	0	725	775	0	0	0	0	1,500
City Hall and Seattle Municipal Tower Tenant Improvements (A1GM118)	738	3,274	700	0	0	0	0	0	4,712
Customer Requested Tenant Improvement Program (A1GM105)	25,121	12,956	3,600	3,500	3,500	3,500	3,500	0	55,677

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2017 - 2022 Adopted Capital Improvement Program

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Project Summary

BCL/Program Name									
Project Title & ID	LTD Actuals	2016	2017	2018	2019	2020	2021	2022	Total
Drive Clean Seattle Fleet Electric Vehicle Infrastructure (A1GM131)	0	0	2,350	0	0	0	0	0	2,350
Seattle City Hall HVAC Improvements (A1GM130)	0	400	500	0	0	0	0	0	900
Seattle Municipal Courts (A1GM129)	200	763	0	0	0	0	0	0	963
Seattle Municipal Tower IDF Infrastructure Upgrades (A1GM127)	0	2,500	0	0	0	0	0	0	2,500
General Government Facilities - General	26,540	20,217	8,047	4,275	3,500	3,500	3,500	0	69,579
Information Technology									BCL/Program Code: A1IT
Summit Re-Implementation (A1IT01)	16,800	31,126	23,707	11,800	0	0	0	0	83,433
Information Technology	16,800	31,126	23,707	11,800	0	0	0	0	83,433
Maintenance Shops and Yards									BCL/Program Code: A1MSY
Electric Vehicle Charging Stations for Airport Way Center, Building C (A1MSY02)	54	846	0	0	0	0	0	0	900
Haller Lake Improvements (A1MSY03)	85	415	500	0	0	0	0	0	1,000
Maintenance Shops and Yards	139	1,261	500	0	0	0	0	0	1,900
Neighborhood Fire Stations									BCL/Program Code: A1FL1
Fire Station 22 (A1FL122)	1,319	4,899	6,611	0	0	0	0	0	12,829
Fire Station 32 (A1FL132)	3,198	15,455	2,000	0	0	0	0	0	20,653
Fire Station Improvement Debt Service (A1FL199)	30,311	2,771	3,016	3,590	3,593	3,588	3,591	3,596	54,056
Neighborhood Fire Stations	34,828	23,125	11,627	3,590	3,593	3,588	3,591	3,596	87,538
Preliminary Engineering									BCL/Program Code: A1GM4
Facility Projects Planning (A1GM402)	473	877	0	0	0	0	0	0	1,350
Preliminary Engineering	473	877	0	0	0	0	0	0	1,350
Public Safety Facilities - Fire									BCL/Program Code: A1PS2
Fire Station 31 Improvements (A1PS207)	0	450	650	750	0	0	0	0	1,850
Fire Station 5 (A1PS205)	465	2,477	5,566	293	0	0	0	0	8,801
Fire Station 5 Relocation (A1PS206)	750	1,829	0	0	0	0	0	0	2,579
Public Safety Facilities - Fire	1,216	4,755	6,216	1,043	0	0	0	0	13,230

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Project Summary

BCL/Program Name									
Project Title & ID	LTD Actuals	2016	2017	2018	2019	2020	2021	2022	Total
Public Safety Facilities - Police					BCL/Program Code:				A1PS1
North Police Precinct and Training Center Debt Service (A1PS107DS)	0	0	350	352	350	351	353	353	2,109
North Precinct (A1PS107)	16,594	4,406	0	0	0	0	0	0	21,000
Police Facilities (A1PS101)	2,659	532	0	0	0	0	0	0	3,191
Seattle Police Department North Area Interim and Long-Term Facilities (A1PS117)	0	0	500	11,600	0	0	0	0	12,100
Public Safety Facilities - Police	19,253	4,938	850	11,952	350	351	353	353	38,400
Summit Re-Implementation Department Capital Needs					BCL/Program Code:				A1IT1
Summit Re-Implementation - Department Capital Needs (A1IT06)	0	4,487	2,329	1,206	0	0	0	0	8,022
Summit Re-Implementation Department Capital Needs	0	4,487	2,329	1,206	0	0	0	0	8,022
Department Total*:	105,414	104,179	66,990	44,365	15,900	17,123	12,762	10,513	377,247

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2017 - 2022 Adopted Capital Improvement Program

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Fund Summary

Fund Name & Code	LTD Actuals	2016	2017	2018	2019	2020	2021	2022	Total
2003 Fire Facilities Fund (34440)	3,988	4,438	0	0	0	0	0	0	8,426
2008 Multipurpose LTGO Bond Fund (35200)	0	121	0	0	0	0	0	0	121
2013 Multipurpose LTGO Bond Fund (35700)	10,769	558	0	0	0	0	0	0	11,327
2014 Multipurpose LTGO Bond Fund (36100)	13,555	133	0	0	0	0	0	0	13,688
2015 Multipurpose LTGO Bond Fund (36200)	102	131	0	0	0	0	0	0	234
2016 Multipurpose LTGO Bond Fund (36300)	1,500	41,876	0	0	0	0	0	0	43,376
2017 Multipurpose LTGO Bond Fund (36400)	0	0	31,585	0	0	0	0	0	31,585
2018 Multipurpose LTGO Bond Fund (36500)	0	0	0	6,109	0	0	0	0	6,109
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities (00168)	4,206	9,187	10,500	5,972	5,929	7,155	5,288	6,534	54,771
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount (00163)	37,621	18,268	13,066	21,508	6,093	6,088	3,591	3,596	109,832
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	432	376	27	28	28	29	30	30	981
Federal Vice Enforcement Forfeiture (62480)	2,600	0	0	0	0	0	0	0	2,600
Finance and Administrative Services Fund (50300)	29,880	28,020	11,462	10,397	3,500	3,500	3,500	0	90,259
General Subfund (00100)	0	313	350	352	350	351	353	353	2,422
Municipal Civic Center Fund (34200)	760	758	0	0	0	0	0	0	1,518
To Be Determined (TBD)	0	0	0	0	0	0	0	0	0
Department Total*:	105,414	104,179	66,990	44,365	15,900	17,123	12,762	10,513	377,247

**Amounts in thousands of dollars*

2017 - 2022 Adopted Capital Improvement Program

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ADA Improvements - Citywide

BCL/Program Name:	General Government Facilities - General	BCL/Program Code:	A1GM1
Project Type:	Improved Facility	Start Date:	Q1/2012
Project ID:	A1GM902	End Date:	ONGOING
Location:			
Neighborhood Plan:	In more than one Plan	Council District:	More than one
Neighborhood District:	In more than one District	Urban Village:	In more than one Urban Village

This project is the appropriation repository for work related to City compliance with the Americans with Disabilities Act (ADA). It also encompasses various centralized ADA program costs, including compliance documentation gathering and tracking.

	LTD Actuals	2016 Rev	2017	2018	2019	2020	2021	2022	Total
Revenue Sources									
Real Estate Excise Tax I	481	324	172	0	0	0	0	0	977
Total:	481	324	172	0	0	0	0	0	977

Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	481	324	172	0	0	0	0	0	977
Total*:	481	324	172	0	0	0	0	0	977

Spending Plan by Fund									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		324	172	0	0	0	0	0	496
Total:		324	172	0	0	0	0	0	496

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ADA Improvements - FAS

BCL/Program Name:	ADA Improvements - FAS	BCL/Program Code:	A1ADA
Project Type:	Improved Facility	Start Date:	Q1/2011
Project ID:	A1ADA01	End Date:	ONGOING
Location:			
Neighborhood Plan:	In more than one Plan	Council District:	More than one
Neighborhood District:	In more than one District	Urban Village:	In more than one Urban Village

This project is the FAS American with Disabilities Act (ADA) ongoing program that will address specific ADA improvements and upgrades at various FAS owned and operated facilities. Work will include, but is not limited to, reconfiguration of restrooms, meeting rooms and other spaces, reconfiguration of facility amenities such as drinking fountains, and various public access routes to sites, buildings, and public spaces.

	LTD Actuals	2016 Rev	2017	2018	2019	2020	2021	2022	Total
Revenue Sources									
Real Estate Excise Tax I	923	558	687	0	0	0	0	0	2,168
Total:	923	558	687	0	0	0	0	0	2,168
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	923	558	687	0	0	0	0	0	2,168
Total*:	923	558	687	0	0	0	0	0	2,168

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Asset Preservation - Schedule 1 Facilities

BCL/Program Name:	Asset Preservation - Schedule 1 Facilities	BCL/Program Code:	A1APSCHI
Project Type:	Rehabilitation or Restoration	Start Date:	Q1/2015
Project ID:	A1APSCH101	End Date:	ONGOING
Location:	Multiple Downtown City facilities		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	7
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This ongoing program provides for long term preservation and major maintenance to the FAS schedule 1 facilities. Schedule 1 facilities are comprised of existing and future office buildings located in downtown Seattle, including but not limited to City Hall, the Seattle Municipal Tower and the Justice Center. Typical improvements may include, but are not limited to, energy efficiency enhancements through equipment replacement, upgrades/repairs to heating/ventilation/air conditioning systems, upgrades/repairs to electrical systems, upgrades/repairs to fire suppression systems, roof repairs or replacement, and structural assessments and repairs. This work ensures the long-term preservation of the operational use of the facilities.

	LTD Actuals	2016 Rev	2017	2018	2019	2020	2021	2022	Total
Revenue Sources									
Real Estate Excise Tax I	0	0	0	2,000	0	0	0	0	2,000
Department Space Allocation Charges	1,913	2,804	2,152	2,152	2,152	2,152	2,152	2,152	17,629
FAS Fund Balance	0	2,926	6,500	1,972	1,929	3,155	1,288	2,534	20,304
Total:	1,913	5,730	8,652	6,124	4,081	5,307	3,440	4,686	39,933
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	0	0	2,000	0	0	0	0	2,000
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities	1,913	5,730	8,652	4,124	4,081	5,307	3,440	4,686	37,933
Total*:	1,913	5,730	8,652	6,124	4,081	5,307	3,440	4,686	39,933

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Asset Preservation - Schedule 2 Facilities

BCL/Program Name:	Asset Preservation - Schedule 2 Facilities	BCL/Program Code:	A1APSCH2
Project Type:	Rehabilitation or Restoration	Start Date:	Q1/2015
Project ID:	A1APSCH201	End Date:	ONGOING
Location:			
Neighborhood Plan:	In more than one Plan	Council District:	More than one
Neighborhood District:	In more than one District	Urban Village:	In more than one Urban Village

This ongoing program provides for long term preservation and major maintenance to the FAS schedule 2 facilities. Schedule 2 facilities are comprised of existing and future structures, shops and yards located throughout Seattle, including but not limited to City vehicle maintenance facilities at Haller Lake and Charles Street, FAS shops located at Airport Way S., fire stations, police precincts including the animal shelter, and other FAS managed facilities used for City Services. Typical improvements may include, but are not limited to, energy efficiency enhancements through equipment replacement, upgrades/repairs to heating/ventilation/air conditioning systems, upgrades/repairs to electrical systems, upgrades/repairs to fire suppression systems, roof repairs or replacement, and structural assessments and repairs. This work ensures the long-term preservation of the operational use of the facilities.

	LTD Actuals	2016 Rev	2017	2018	2019	2020	2021	2022	Total
Revenue Sources									
Department Space Allocation Charges	2,293	2,188	1,848	1,848	1,848	1,848	1,848	1,848	15,569
FAS Fund Balance	0	1,269	0	0	0	0	0	0	1,269
Total:	2,293	3,457	1,848	1,848	1,848	1,848	1,848	1,848	16,838
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities	2,293	3,457	1,848	1,848	1,848	1,848	1,848	1,848	16,838
Total*:	2,293	3,457	1,848	1,848	1,848	1,848	1,848	1,848	16,838

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2017 - 2022 Adopted Capital Improvement Program

Finance and Administrative Services

Benaroya Hall Transforming Soundbridge

BCL/Program Name:	General Government Facilities - General	BCL/Program Code:	A1GM1
Project Type:	Improved Facility	Start Date:	Q1/2017
Project ID:	A1GM1BH02	End Date:	Q4/2019
Location:	1301 3 AVE		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	7
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This project provides City resources to fund a portion of the Benaroya Hall capital project to transform the Soundbridge learning space into OCTAVE 9. OCTAVE 9 is envisioned as a performance and learning environment that uses the latest audio-visual technology to allow viewers to see performances on-line. Full construction work includes, but is not limited to, demolition, complete construction of the interior finishes, including electrical, cabling, HVAC and renovations of the restrooms.

	LTD Actuals	2016 Rev	2017	2018	2019	2020	2021	2022	Total
Revenue Sources									
General Subfund	0	0	0	0	0	0	0	0	0
Real Estate Excise Tax I	0	0	725	775	0	0	0	0	1,500
Total:	0	0	725	775	0	0	0	0	1,500
Fund Appropriations/Allocations									
General Subfund	0	0	0	0	0	0	0	0	0
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	0	725	775	0	0	0	0	1,500
Total*:	0	0	725	775	0	0	0	0	1,500

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2017 - 2022 Adopted Capital Improvement Program

Finance and Administrative Services

City Hall and Seattle Municipal Tower Tenant Improvements

BCL/Program Name:	General Government Facilities - General	BCL/Program Code:	A1GM1
Project Type:	Improved Facility	Start Date:	Q1/2014
Project ID:	A1GM118	End Date:	ONGOING
Location:			
Neighborhood Plan:	Commercial Core	Council District:	7
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This project provides predesign, design, and construction services for developing or reconfiguring space and other adjacent functions in the Downtown Civic Campus. Work may include, but is not limited to, working with project sponsors to catalog space and equipment needs, energy efficiency improvements, developing planning options, developing project cost estimates, and construction. Work may also include analysis of how vacated space in other facilities might be utilized for other city uses.

	LTD Actuals	2016 Rev	2017	2018	2019	2020	2021	2022	Total
Revenue Sources									
Real Estate Excise Tax I	271	2,893	700	0	0	0	0	0	3,863
Property Sales and Interest Earnings-2	0	350	0	0	0	0	0	0	350
General Obligation Bonds	467	31	0	0	0	0	0	0	499
General Obligation Bonds	0	0	0	0	0	0	0	0	0
Total:	738	3,274	700	0	0	0	0	0	4,712

Fund Appropriations/Allocations

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	271	2,893	700	0	0	0	0	0	3,863
Cumulative Reserve Subfund - Unrestricted Subaccount	0	350	0	0	0	0	0	0	350
2013 Multipurpose LTGO Bond Fund	467	31	0	0	0	0	0	0	499
2014 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0	0
Total*:	738	3,274	700	0	0	0	0	0	4,712

Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	981	700	0	0	0	0	0	0	1,681
Cumulative Reserve Subfund - Unrestricted Subaccount	0	0	0	0	0	0	0	0	0
2013 Multipurpose LTGO Bond Fund	31	0	0	0	0	0	0	0	31
2014 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0	0
Total:	1,012	700	0	0	0	0	0	0	1,712

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2017 - 2022 Adopted Capital Improvement Program

Finance and Administrative Services

Civic Square

BCL/Program Name:	Civic Square	BCL/Program Code:	A1GM5
Project Type:	New Facility	Start Date:	Q1/2009
Project ID:	A1GM501	End Date:	ONGOING
Location:	600 3rd Ave		
Neighborhood Plan:	DUCPG (Downtown Urban Center Planning Group)	Council District:	7
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This project provides for the City's project management and consultant costs associated with the City's involvement in the redevelopment of the former Public Safety Building site between James and Cherry Streets and Third and Fourth Avenues, the final project completing the Civic Center Master Plan.

	LTD Actuals	2016 Rev	2017	2018	2019	2020	2021	2022	Total
Revenue Sources									
Interdepartmental Transfer	484	758	0	0	0	0	0	0	1,242
Total:	484	758	0	0	0	0	0	0	1,242
Fund Appropriations/Allocations									
Municipal Civic Center Fund	484	758	0	0	0	0	0	0	1,242
Total*:	484	758	0	0	0	0	0	0	1,242
O & M Costs (Savings)			0	0	0	0	0	0	0

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2017 - 2022 Adopted Capital Improvement Program

Finance and Administrative Services

Customer Requested Tenant Improvement Program

BCL/Program Name:	General Government Facilities - General	BCL/Program Code:	A1GM1
Project Type:	Improved Facility	Start Date:	ONGOING
Project ID:	A1GM105	End Date:	ONGOING
Location:	City owned and leased facilities		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	More than one
Neighborhood District:	In more than one District	Urban Village:	In more than one Urban Village

This ongoing project provides for pass-through budget authority to perform customer-requested tenant improvement work within, but not limited to, FAS facilities. FAS has exclusive responsibility to manage all tenant improvement work within Department-owned/managed facilities. Typical improvements may include, but are not limited to tenant space remodels, security system upgrades, and equipment replacement. Other project types include architectural and engineering services including conceptual planning, design alternative development, and preliminary cost estimating. Typical preliminary design and engineering work includes, but is not limited to, pre-design and analysis of project alternatives, cost estimates, test to fit studies, preliminary schedule development, engineering studies and code compliance, site development planning and conceptual design and financial analysis of capital improvements options in conjunction with FAS and CIP priorities, programs, and initiatives.

	LTD Actuals	2016 Rev	2017	2018	2019	2020	2021	2022	Total
Revenue Sources									
Interdepartmental Transfer	25,121	12,956	3,600	3,500	3,500	3,500	3,500	0	55,677
Total:	25,121	12,956	3,600	3,500	3,500	3,500	3,500	0	55,677
Fund Appropriations/Allocations									
Finance and Administrative Services Fund	25,121	12,956	3,600	3,500	3,500	3,500	3,500	0	55,677
Total*:	25,121	12,956	3,600	3,500	3,500	3,500	3,500	0	55,677
O & M Costs (Savings)			0	0	0	0	0	0	0

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2017 - 2022 Adopted Capital Improvement Program

Finance and Administrative Services

Drive Clean Seattle Fleet Electric Vehicle Infrastructure

BCL/Program Name:	General Government Facilities - General	BCL/Program Code:	A1GM1
Project Type:	Improved Facility	Start Date:	Q4/2016
Project ID:	A1GM131	End Date:	Q4/2017
Location:	700 5th AVE		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	7
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This project funds FAS' capital work efforts towards meeting the Drive Clean Seattle (DCS) initiative, a comprehensive transportation electrification strategy to transition Seattle's transportation sector from fossil fuels to clean, carbon neutral electricity. Work will include but is not limited to, the design, permitting, and construction of 150 electric vehicle charging stations in the Seattle Municipal Tower to provide capacity for the conversion of City fleet to electric vehicles. Future work may include the installation of charging stations at additional sites.

	LTD Actuals	2016 Rev	2017	2018	2019	2020	2021	2022	Total
Revenue Sources									
Real Estate Excise Tax I	0	0	2,350	0	0	0	0	0	2,350
Total:	0	0	2,350	0	0	0	0	0	2,350
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	0	2,350	0	0	0	0	0	2,350
Total*:	0	0	2,350	0	0	0	0	0	2,350

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2017 - 2022 Adopted Capital Improvement Program

Finance and Administrative Services

Electric Vehicle Charging Stations for Airport Way Center, Building C

BCL/Program Name:	Maintenance Shops and Yards	BCL/Program Code:	A1MSY
Project Type:	Improved Facility	Start Date:	Q1/2015
Project ID:	A1MSY02	End Date:	Q4/2017
Location:	2203 Airport WAY S		
Neighborhood Plan:	Duwamish	Council District:	2
Neighborhood District:	Greater Duwamish	Urban Village:	Duwamish

This project funds the design, permitting, and construction of 15 electric vehicle charging stations in AWC Building C. This project will provide permanent, code-compliant charging stations for the existing fleet of electric vehicles in use by SPD and further reduce greenhouse gas emissions in accordance with the Drive Clean Seattle Initiative.

	LTD Actuals	2016 Rev	2017	2018	2019	2020	2021	2022	Total
Revenue Sources									
Real Estate Excise Tax I	54	846	0	0	0	0	0	0	900
Total:	54	846	0	0	0	0	0	0	900
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	54	846	0	0	0	0	0	0	900
Total*:	54	846	0	0	0	0	0	0	900

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2017 - 2022 Adopted Capital Improvement Program

Finance and Administrative Services

Energy Efficiency for Municipal Buildings

BCL/Program Name:	FAS Oversight - External Projects	BCL/Program Code:	A1EXT
Project Type:	Improved Facility	Start Date:	Q1/2014
Project ID:	A1EXT02	End Date:	Q4/2020
Location:			
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	Citywide
Neighborhood District:	In more than one District	Urban Village:	In more than one Urban Village

This project funds energy efficiency work across City facilities, managed by the Office of Sustainability and Environment (OSE), in support the City's goal to achieve a 20% reduction in building energy use by the year 2020. OSE will implement a package of energy efficiency projects, as well as continue a suite of O&M improvements, program management, measurement and tracking, and building assessments. The energy efficiency upgrades are expected to generate utility rebates paid by Seattle City Light and Puget Sound Energy, to be deposited into the General Subfund and shown here as future General Subfund revenue. Work may include but is not limited to, building tune-ups, facility improvements, building energy upgrades, and energy efficiency measures.

	LTD Actuals	2016 Rev	2017	2018	2019	2020	2021	2022	Total
Revenue Sources									
General Subfund	0	313	0	0	0	0	0	0	313
Real Estate Excise Tax I	200	2,050	2,500	2,500	2,500	2,500	0	0	12,250
Total:	200	2,363	2,500	2,500	2,500	2,500	0	0	12,563
Fund Appropriations/Allocations									
General Subfund	0	313	0	0	0	0	0	0	313
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	200	2,050	2,500	2,500	2,500	2,500	0	0	12,250
Total*:	200	2,363	2,500	2,500	2,500	2,500	0	0	12,563
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
General Subfund		313	0	0	0	0	0	0	313
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		2,050	2,500	2,500	2,500	2,500	0	0	12,050
Total:		2,363	2,500	2,500	2,500	2,500	0	0	12,363

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2017 - 2022 Adopted Capital Improvement Program

Finance and Administrative Services

Facility Projects Planning

BCL/Program Name:	Preliminary Engineering	BCL/Program Code:	A1GM4
Project Type:	New Investment	Start Date:	Q1/2014
Project ID:	A1GM402	End Date:	ONGOING
Location:			
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	Citywide
Neighborhood District:	In more than one District	Urban Village:	In more than one Urban Village

This on-going project funds architectural and engineering services including conceptual planning, design alternative development, and preliminary cost estimating for FAS capital projects and emergent Executive capital initiatives. Typical preliminary design and engineering work includes, but is not limited to, pre-design and analysis of project alternatives, cost estimates, test to fit studies, preliminary schedule development, engineering studies and code compliance, site development planning and conceptual design and financial analysis of capital improvements options in conjunction with FAS and CIP priorities, programs, and initiatives.

	LTD Actuals	2016 Rev	2017	2018	2019	2020	2021	2022	Total
Revenue Sources									
Real Estate Excise Tax I	473	877	0	0	0	0	0	0	1,350
Total:	473	877	0	0	0	0	0	0	1,350
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	473	877	0	0	0	0	0	0	1,350
Total*:	473	877	0	0	0	0	0	0	1,350

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2017 - 2022 Adopted Capital Improvement Program

Finance and Administrative Services

Fire Station 22

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Improved Facility	Start Date:	Q4/2013
Project ID:	A1FL122	End Date:	Q3/2018
Location:	901 E Roanoke St		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	3
Neighborhood District:	East District	Urban Village:	Not in an Urban Village

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, rebuilds Fire Station 22. The existing Fire Station 22 is seismically vulnerable, and cannot feasibly be renovated to support modern emergency equipment. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the Roanoke community.

	LTD Actuals	2016 Rev	2017	2018	2019	2020	2021	2022	Total
Revenue Sources									
Real Estate Excise Tax I	10	100	0	0	0	0	0	0	110
Seattle Voter-Approved Levy	1,124	900	0	0	0	0	0	0	2,023
General Obligation Bonds	185	15	0	0	0	0	0	0	200
General Obligation Bonds	0	3,885	0	0	0	0	0	0	3,885
General Obligation Bonds	0	0	6,611	0	0	0	0	0	6,611
Total:	1,319	4,899	6,611	0	0	0	0	0	12,829
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	10	100	0	0	0	0	0	0	110
2003 Fire Facilities Fund	1,124	900	0	0	0	0	0	0	2,023
2013 Multipurpose LTGO Bond Fund	185	15	0	0	0	0	0	0	200
2016 Multipurpose LTGO Bond Fund	0	3,885	0	0	0	0	0	0	3,885
2017 Multipurpose LTGO Bond Fund	0	0	6,611	0	0	0	0	0	6,611
Total*:	1,319	4,899	6,611	0	0	0	0	0	12,829
O & M Costs (Savings)			0	0	0	0	0	0	0

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2017 - 2022 Adopted Capital Improvement Program

Finance and Administrative Services

Fire Station 31 Improvements

BCL/Program Name:	Public Safety Facilities - Fire	BCL/Program Code:	A1PS2
Project Type:	Improved Facility	Start Date:	Q1/2014
Project ID:	A1PS207	End Date:	Q2/2018
Location:	1319 N Northgate Way		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	5
Neighborhood District:	Northwest	Urban Village:	Aurora-Licton

The Seattle Fire Department’s new tillered aerials are longer than the previous ladder trucks and do not fit in the apparatus bays at Fire Station 31. This project will design, permit and construct an expansion to three apparatus bays at Fire Station 31 to accommodate the larger tillered aerial. The approximately 2,000-square-foot addition will extend into the existing apron, which is constructed over the existing basement. This will require the structure to extend into the basement and trigger a reorganization of the functions below the bay. Coordinated with this work in an adjacent space will be the expansion of the bunker storage space, including electrical and mechanical modifications, for improved ventilation and dehumidification of firefighter bunking gear.

		LTD Actuals	2016 Rev	2017	2018	2019	2020	2021	2022	Total
Revenue Sources										
Real Estate Excise Tax I		0	450	650	750	0	0	0	0	1,850
Total:		0	450	650	750	0	0	0	0	1,850
Fund Appropriations/Allocations										
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		0	450	650	750	0	0	0	0	1,850
Total*:		0	450	650	750	0	0	0	0	1,850

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2017 - 2022 Adopted Capital Improvement Program

Finance and Administrative Services

Fire Station 32

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Improved Facility	Start Date:	Q4/2010
Project ID:	A1FL132	End Date:	Q4/2017
Location:	3715 SW Alaska St		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	1
Neighborhood District:	Southwest	Urban Village:	West Seattle Junction

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, rebuilds Fire Station 32 in a three story structure at its existing site. It also provides temporary quarters for firefighters while the fire station is under construction. The existing Fire Station 32 is seismically vulnerable, and cannot feasibly be renovated to provide the space necessary to support modern firefighting equipment and emergency functions. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the West Seattle community.

	LTD Actuals	2016 Rev	2017	2018	2019	2020	2021	2022	Total
Revenue Sources									
Real Estate Excise Tax I	146	4,255	0	0	0	0	0	0	4,401
Seattle Voter-Approved Levy	2,864	3,538	0	0	0	0	0	0	6,402
General Obligation Bonds	0	121	0	0	0	0	0	0	121
General Obligation Bonds	85	406	0	0	0	0	0	0	492
General Obligation Bonds	102	131	0	0	0	0	0	0	234
General Obligation Bonds	0	7,004	0	0	0	0	0	0	7,004
General Obligation Bonds	0	0	2,000	0	0	0	0	0	2,000
Total:	3,198	15,455	2,000	0	0	0	0	0	20,653
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	146	4,255	0	0	0	0	0	0	4,401
2003 Fire Facilities Fund	2,864	3,538	0	0	0	0	0	0	6,402
2008 Multipurpose LTGO Bond Fund	0	121	0	0	0	0	0	0	121
2013 Multipurpose LTGO Bond Fund	85	406	0	0	0	0	0	0	492
2015 Multipurpose LTGO Bond Fund	102	131	0	0	0	0	0	0	234
2016 Multipurpose LTGO Bond Fund	0	7,004	0	0	0	0	0	0	7,004
2017 Multipurpose LTGO Bond Fund	0	0	2,000	0	0	0	0	0	2,000
Total*:	3,198	15,455	2,000	0	0	0	0	0	20,653
O & M Costs (Savings)			0	0	0	0	0	0	0

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2017 - 2022 Adopted Capital Improvement Program

Finance and Administrative Services

Fire Station 5

BCL/Program Name:	Public Safety Facilities - Fire	BCL/Program Code:	A1PS2
Project Type:	Improved Facility	Start Date:	Q1/2014
Project ID:	A1PS205	End Date:	Q1/2019
Location:	925 Alaskan WAY		
Neighborhood Plan:	DUCPG (Downtown Urban Center Planning Group)	Council District:	7
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This project, located on the downtown Seattle waterfront, provides a seismic and safety upgrade for Fire Station 5 and makes functional improvements to the facility and building systems. The project renovates the fire station to protect fire fighters in the event of an earthquake and allows them to provide high-quality marine and land-based emergency service. The project is timed to coincide with the Seawall replacement project as this facility is physically attached to the Seawall structure.

	LTD Actuals	2016 Rev	2017	2018	2019	2020	2021	2022	Total
Revenue Sources									
Real Estate Excise Tax I	465	235	1,266	293	0	0	0	0	2,259
Interdepartmental Transfer	0	242	0	0	0	0	0	0	242
General Obligation Bonds	0	2,000	0	0	0	0	0	0	2,000
General Obligation Bonds	0	0	4,300	0	0	0	0	0	4,300
Total:	465	2,477	5,566	293	0	0	0	0	8,801
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	465	235	1,266	293	0	0	0	0	2,259
Finance and Administrative Services Fund	0	242	0	0	0	0	0	0	242
2016 Multipurpose LTGO Bond Fund	0	2,000	0	0	0	0	0	0	2,000
2017 Multipurpose LTGO Bond Fund	0	0	4,300	0	0	0	0	0	4,300
Total*:	465	2,477	5,566	293	0	0	0	0	8,801

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2017 - 2022 Adopted Capital Improvement Program

Finance and Administrative Services

Fire Station 5 Energy Efficiency

BCL/Program Name:	FAS Oversight - External Projects	BCL/Program Code:	A1EXT
Project Type:	Improved Facility	Start Date:	Q1/2016
Project ID:	A1EXT03	End Date:	Q1/2019
Location:	925 Alaskan WAY		
Neighborhood Plan:	Commercial Core	Council District:	7
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This project funds energy efficiency work towards Fire Station 5 and represents \$500K of the 2016 appropriation from the Energy Efficiency for Municipal Buildings project. The Fire Station 5 project will improve energy efficiency by upgrading building systems and improvements to the exterior to retain heat and repel moisture.

	LTD Actuals	2016 Rev	2017	2018	2019	2020	2021	2022	Total
Revenue Sources									
Real Estate Excise Tax I	0	500	0	0	0	0	0	0	500
Total:	0	500	0	0	0	0	0	0	500

Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	500	0	0	0	0	0	0	500
Total*:	0	500	0	0	0	0	0	0	500

Spending Plan by Fund									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		0	0	0	0	0	0	0	0
Total:		0	0	0	0	0	0	0	0

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2017 - 2022 Adopted Capital Improvement Program

Finance and Administrative Services

Fire Station 5 Relocation

BCL/Program Name:	Public Safety Facilities - Fire	BCL/Program Code:	A1PS2
Project Type:	Improved Facility	Start Date:	Q1/2014
Project ID:	A1PS206	End Date:	Q1/2019
Location:	925 Alaskan WAY		
Neighborhood Plan:	Commercial Core	Council District:	7
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This project provides for the coordination and costs associated with the relocations made necessary by the City's pier restructuring, seawall construction, viaduct demolition, and waterfront reconstruction projects. These projects will result in the relocation of both land and marine crews to temporary locations.

		LTD Actuals	2016 Rev	2017	2018	2019	2020	2021	2022	Total
Revenue Sources										
Interdepartmental Transfer		750	1,829	0	0	0	0	0	0	2,579
Total:		750	1,829	0	0	0	0	0	0	2,579
Fund Appropriations/Allocations										
Finance and Administrative Services Fund		750	1,829	0	0	0	0	0	0	2,579
Total*:		750	1,829	0	0	0	0	0	0	2,579

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2017 - 2022 Adopted Capital Improvement Program

Finance and Administrative Services

Fire Station Improvement Debt Service

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Improved Facility	Start Date:	Q1/2008
Project ID:	A1FL199	End Date:	ONGOING
Location:	City-wide		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	Citywide
Neighborhood District:	Not in a Neighborhood District	Urban Village:	Not in an Urban Village

This project provides for the payment of debt service on bonds issued to cover a portion of the costs associated with the 2003 Fire Facilities and Emergency Response Levy and associated asset preservation expenses.

	LTD Actuals	2016 Rev	2017	2018	2019	2020	2021	2022	Total
Revenue Sources									
Real Estate Excise Tax I	30,311	2,771	3,016	3,590	3,593	3,588	3,591	3,596	54,056
Total:	30,311	2,771	3,016	3,590	3,593	3,588	3,591	3,596	54,056
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	30,311	2,771	3,016	3,590	3,593	3,588	3,591	3,596	54,056
Total*:	30,311	2,771	3,016	3,590	3,593	3,588	3,591	3,596	54,056
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		2,771	3,016	3,590	3,593	3,588	3,591	3,595	23,744
Total:		2,771	3,016	3,590	3,593	3,588	3,591	3,595	23,744

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2017 - 2022 Adopted Capital Improvement Program

Finance and Administrative Services

Garden of Remembrance

BCL/Program Name:	Garden of Remembrance	BCL/Program Code:	A51647
Project Type:	Rehabilitation or Restoration	Start Date:	ONGOING
Project ID:	A11452	End Date:	ONGOING
Location:	1301 3rd Ave WAY		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	7
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This ongoing project provides an annual contribution (including increases for inflation) to a capital renewal fund for the Garden of Remembrance, located next to Benaroya Hall, per an agreement with Benaroya Hall Music Center (BHMC), a private, non-profit affiliate of the Seattle Symphony. This project pays for major maintenance and replaces garden installations including, but not limited to, irrigation equipment, landscaping, electrical/lighting fixtures, and mechanical water features. The project is managed by the BHMC and is displayed within FAS' CIP for informational purposes only.

	LTD Actuals	2016 Rev	2017	2018	2019	2020	2021	2022	Total
Revenue Sources									
Property Sales and Interest Earnings-2	352	26	27	28	28	29	30	30	551
Total:	352	26	27	28	28	29	30	30	551
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Unrestricted Subaccount	352	26	27	28	28	29	30	30	551
Total*:	352	26	27	28	28	29	30	30	551
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Cumulative Reserve Subfund - Unrestricted Subaccount		26	27	28	28	29	30	30	199
Total:		26	27	28	28	29	30	30	199

* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

2017 - 2022 Adopted Capital Improvement Program

Finance and Administrative Services

Haller Lake Improvements

BCL/Program Name:	Maintenance Shops and Yards	BCL/Program Code:	A1MSY
Project Type:	Rehabilitation or Restoration	Start Date:	Q1/2015
Project ID:	A1MSY03	End Date:	ONGOING
Location:	12600 Stone AVE N		
Neighborhood Plan:	Northgate	Council District:	5
Neighborhood District:	North	Urban Village:	Not in an Urban Village

This project will complete the design and construction for improvements at the Haller Lake complex. Work will include, but is not limited to, architectural and engineering services associated with predesign, programming, design and construction. This project includes funding to make minor capital improvements. The full extent of improvements needed will require operational modifications as well. There may be further capital work as operational modifications are implemented and other remediation measures are discovered.

	LTD Actuals	2016 Rev	2017	2018	2019	2020	2021	2022	Total
Revenue Sources									
Real Estate Excise Tax I	85	415	0	0	0	0	0	0	500
FAS Fund Balance	0	0	500	0	0	0	0	0	500
Total:	85	415	500	0	0	0	0	0	1,000
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	85	415	0	0	0	0	0	0	500
Finance and Administrative Services Fund	0	0	500	0	0	0	0	0	500
Total*:	85	415	500	0	0	0	0	0	1,000

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2017 - 2022 Adopted Capital Improvement Program

Finance and Administrative Services

North Police Precinct and Training Center Debt Service

BCL/Program Name:	Public Safety Facilities - Police	BCL/Program Code:	A1PS1
Project Type:	New Facility	Start Date:	Q1/2017
Project ID:	A1PS107DS	End Date:	ONGOING
Location:	WAY/N 130th ST/Aurora AVE N		
Neighborhood Plan:	In more than one Plan	Council District:	5
Neighborhood District:	Northwest	Urban Village:	Bitter Lake Village

This project provides for the payment of debt service on bonds issued to cover a portion of the costs associated with the site acquisition, design and construction of the North Police Precinct and Training Center (A1PS107).

	LTD Actuals	2016 Rev	2017	2018	2019	2020	2021	2022	Total
Revenue Sources									
General Subfund Revenues	0	0	350	352	350	351	353	353	2,109
Real Estate Excise Tax I	0	0	0	0	0	0	0	0	0
Total:	0	0	350	352	350	351	353	353	2,109
Fund Appropriations/Allocations									
General Subfund	0	0	350	352	350	351	353	353	2,109
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	0	0	0	0	0	0	0	0
Total*:	0	0	350	352	350	351	353	353	2,109

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2017 - 2022 Adopted Capital Improvement Program

Finance and Administrative Services

North Precinct

BCL/Program Name:	Public Safety Facilities - Police	BCL/Program Code:	A1PS1
Project Type:	New Facility	Start Date:	Q1/2013
Project ID:	A1PS107	End Date:	Q1/2017
Location:	WAY/N 130th ST/Aurora AVE N		
Neighborhood Plan:	In more than one Plan	Council District:	5
Neighborhood District:	Northwest	Urban Village:	Bitter Lake Village

This project funds the acquisition of a site and the design of a new North Precinct for the Seattle Police Department. The new facility design includes various support, administrative, and precinct space for police officers, a community meeting space, and a training center to benefit the entire department. This project also funds the closeout and site assessment for the North Precinct design team and contractors.

	LTD Actuals	2016 Rev	2017	2018	2019	2020	2021	2022	Total
Revenue Sources									
Real Estate Excise Tax I	1,699	301	0	0	0	0	0	0	2,000
General Obligation Bonds	4,145	105	0	0	0	0	0	0	4,250
General Obligation Bonds	6,650	0	0	0	0	0	0	0	6,650
Miscellaneous Revenues	2,600	0	0	0	0	0	0	0	2,600
General Obligation Bonds	0	4,000	0	0	0	0	0	0	4,000
Interfund Loan	1,500	0	0	0	0	0	0	0	1,500
General Obligation Bonds	0	0	0	0	0	0	0	0	0
Total:	16,594	4,406	0	0	0	0	0	0	21,000
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	1,699	301	0	0	0	0	0	0	2,000
2013 Multipurpose LTGO Bond Fund	4,145	105	0	0	0	0	0	0	4,250
2014 Multipurpose LTGO Bond Fund	6,650	0	0	0	0	0	0	0	6,650
Federal Vice Enforcement Forfeiture	2,600	0	0	0	0	0	0	0	2,600
2016 Multipurpose LTGO Bond Fund	1,500	4,000	0	0	0	0	0	0	5,500
2017 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0	0
Total*:	16,594	4,406	0	0	0	0	0	0	21,000

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2017 - 2022 Adopted Capital Improvement Program

Finance and Administrative Services

Police Facilities

BCL/Program Name:	Public Safety Facilities - Police	BCL/Program Code:	A1PS1
Project Type:	Rehabilitation or Restoration	Start Date:	Q3/2005
Project ID:	A1PS101	End Date:	ONGOING
Location:	Various Police facilities		
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	Citywide
Neighborhood District:	Not in a Neighborhood District	Urban Village:	Not in an Urban Village

This ongoing project preserves or extends the useful life or operational capacity and provides for improvements to FAS-owned Police facilities including, but not limited to, the East Precinct, the North Precinct, the Mounted Patrol Facility, the Harbor Patrol Facility, and the K-9 Facility. Typical work may include, but is not limited to, upgrades to heating, ventilation, air conditioning upgrades, equipment replacement, siting, pre-design, test-to-fit analyses, and structural assessments and repairs. These improvements support police service by extending the operational life of old police facilities, complying with regulatory requirements, or addressing capacity problems.

	LTD Actuals	2016 Rev	2017	2018	2019	2020	2021	2022	Total
Revenue Sources									
Real Estate Excise Tax I	2,303	532	0	0	0	0	0	0	2,835
Property Sales and Interest Earnings-2	80	0	0	0	0	0	0	0	80
Property Sales and General Obligation Bonds	276	0	0	0	0	0	0	0	276
Total:	2,659	532	0	0	0	0	0	0	3,191
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	2,303	532	0	0	0	0	0	0	2,835
Cumulative Reserve Subfund - Unrestricted Subaccount	80	0	0	0	0	0	0	0	80
Municipal Civic Center Fund	276	0	0	0	0	0	0	0	276
Total*:	2,659	532	0	0	0	0	0	0	3,191
O & M Costs (Savings)			0	0	0	0	0	0	0

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2017 - 2022 Adopted Capital Improvement Program

Finance and Administrative Services

Seattle City Hall HVAC Improvements

BCL/Program Name:	General Government Facilities - General	BCL/Program Code:	A1GM1
Project Type:	Improved Facility	Start Date:	Q1/2016
Project ID:	A1GM130	End Date:	Q2/2018
Location:	600 4th AVE		
Neighborhood Plan:	DUCPG (Downtown Urban Center Planning Group)	Council District:	7
Neighborhood District:	Downtown	Urban Village:	Not in an Urban Village

This project funds Heating Ventilation and Air Conditioning (HVAC) system improvements to Seattle City Hall. These improvements include, but are not limited to, updating the building control system and reconfiguration of existing systems.

	LTD Actuals	2016 Rev	2017	2018	2019	2020	2021	2022	Total
Revenue Sources									
Real Estate Excise Tax I	0	400	500	0	0	0	0	0	900
Total:	0	400	500	0	0	0	0	0	900
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	400	500	0	0	0	0	0	900
Total*:	0	400	500	0	0	0	0	0	900

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2017 - 2022 Adopted Capital Improvement Program

Finance and Administrative Services

Seattle Municipal Courts

BCL/Program Name:	General Government Facilities - General	BCL/Program Code:	A1GM1
Project Type:	Improved Facility	Start Date:	Q1/2015
Project ID:	A1GM129	End Date:	Q2/2018
Location:	600 5th AVE		
Neighborhood Plan:	Commercial Core	Council District:	7
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This project provides for various facility improvements. Work may include, but is not limited to, space reconfigurations, reconfiguration of amenities such as drinking fountains, improvements to facility infrastructure such as assisted listening loops, and improvements to various access routes to the site, building, and other public spaces.

	LTD Actuals	2016 Rev	2017	2018	2019	2020	2021	2022	Total
Revenue Sources									
Real Estate Excise Tax I	200	763	0	0	0	0	0	0	963
Total:	200	763	0	0	0	0	0	0	963
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	200	763	0	0	0	0	0	0	963
Total*:	200	763	0	0	0	0	0	0	963
Spending Plan by Fund									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		200	400	163	0	0	0	0	763
Total:		200	400	163	0	0	0	0	763

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2017 - 2022 Adopted Capital Improvement Program

Finance and Administrative Services

Seattle Municipal Tower IDF Infrastructure Upgrades

BCL/Program Name:	General Government Facilities - General	BCL/Program Code:	A1GM1
Project Type:	Improved Facility	Start Date:	Q1/2015
Project ID:	A1GM127	End Date:	Q4/2017
Location:	700 Fifth AVE		
Neighborhood Plan:	DUCPG (Downtown Urban Center Planning Group)	Council District:	3
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This project provides electrical, cooling, and fire separation upgrades for 15 existing Intermediate Distribution Frame (IDF) rooms in the Seattle Municipal Tower (SMT) that house network, telephone and security systems. The resultant electrical and cooling capacity increases will allow the systems in the room to be upgraded now (in the case of Voice over IP phones) and in the future. In addition to these capacity infrastructure upgrades, fire separations will be established for the rooms. This project will enhance the reliability of the systems housed in the IDF rooms by improving the infrastructure that serves them and protecting the rooms from potential damage caused by events outside of the rooms. This project is being coordinated with a Seattle IT upgrade project which may impact the schedule.

	LTD Actuals	2016 Rev	2017	2018	2019	2020	2021	2022	Total
Revenue Sources									
General Obligation Bonds	0	2,500	0	0	0	0	0	0	2,500
Total:	0	2,500	0	0	0	0	0	0	2,500
Fund Appropriations/Allocations									
2016 Multipurpose LTGO Bond Fund	0	2,500	0	0	0	0	0	0	2,500
Total*:	0	2,500	0	0	0	0	0	0	2,500
O & M Costs (Savings)			0	0	0	0	0	0	0

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2017 - 2022 Adopted Capital Improvement Program

Finance and Administrative Services

Seattle Police Department North Area Interim and Long-Term Facilities

BCL/Program Name:	Public Safety Facilities - Police	BCL/Program Code:	A1PS1
Project Type:	New Investment	Start Date:	Q1/2017
Project ID:	A1PS117	End Date:	TBD
Location:			
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	More than one
Neighborhood District:	North	Urban Village:	In more than one Urban Village

This project funds planning, design and construction for long-term facility needs as well as interim upgrades and potential expansions at the existing North Precinct to accommodate growth of the Seattle Police Department. This project includes, but is not limited to, planning, design and construction for long-term police facilities needs in the North and funding for interim needs including, but not limited to, building upgrades, system maintenance, facility maintenance and temporary facilities.

	LTD Actuals	2016 Rev	2017	2018	2019	2020	2021	2022	Total
Revenue Sources									
Real Estate Excise Tax I	0	0	500	11,600	0	0	0	0	12,100
To be determined	0	0	0	0	0	0	0	0	0
Total:	0	0	500	11,600	0	0	0	0	12,100
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	0	500	11,600	0	0	0	0	12,100
Total*:	0	0	500	11,600	0	0	0	0	12,100

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2017 - 2022 Adopted Capital Improvement Program

Finance and Administrative Services

Summit Re-Implementation

BCL/Program Name:	Information Technology	BCL/Program Code:	A1IT
Project Type:	New Investment	Start Date:	Q3/2013
Project ID:	A1IT01	End Date:	Q4/2018
Location:			
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	Citywide
Neighborhood District:	In more than one District	Urban Village:	In more than one Urban Village

This Citywide project involves planning and implementing the move of Summit, the City's financial management system, to the most current software release (PeopleSoft Financials 9.2), standardizing financial processes and policies, and implementing additional functionality to enable the City to make more informed financial decisions and meet regulatory obligations. Summit has not been upgraded since 2006 and Oracle discontinued support for the product in 2011. 2018 amounts shown below include program contingency in the event needed during implementation of Phase II of the project. LTGO bonds will be issued according to actual cash flow needs.

	LTD Actuals	2016 Rev	2017	2018	2019	2020	2021	2022	Total
Revenue Sources									
Interdepartmental Transfer	0	12,672	7,362	6,897	0	0	0	0	26,931
Miscellaneous Revenues	4,009	321	0	0	0	0	0	0	4,330
FAS Fund Balance	0	0	0	0	0	0	0	0	0
General Obligation Bonds	5,886	0	0	0	0	0	0	0	5,886
General Obligation Bonds	6,905	133	0	0	0	0	0	0	7,038
Interfund Loan	0	0	0	0	0	0	0	0	0
2016 Multipurpose LTGO Bond Fund	0	18,000	0	0	0	0	0	0	18,000
General Obligation Bonds	0	0	16,345	0	0	0	0	0	16,345
General Obligation Bonds	0	0	0	4,903	0	0	0	0	4,903
Total:	16,800	31,126	23,707	11,800	0	0	0	0	83,433

Fund Appropriations/Allocations

Finance and Administrative Services Fund	4,009	12,993	7,362	6,897	0	0	0	0	31,261
2013 Multipurpose LTGO Bond Fund	5,886	0	0	0	0	0	0	0	5,886
2014 Multipurpose LTGO Bond Fund	6,905	133	0	0	0	0	0	0	7,038
2016 Multipurpose LTGO Bond Fund	0	18,000	0	0	0	0	0	0	18,000
2017 Multipurpose LTGO Bond Fund	0	0	16,345	0	0	0	0	0	16,345
2018 Multipurpose LTGO Bond Fund	0	0	0	4,903	0	0	0	0	4,903
Total*:	16,800	31,126	23,707	11,800	0	0	0	0	83,433

* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

2017 - 2022 Adopted Capital Improvement Program

Finance and Administrative Services**Spending Plan by Fund**

Finance and Administrative Services Fund	12,993	7,362	6,897	0	0	0	0	27,252
2013 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2014 Multipurpose LTGO Bond Fund	133	0	0	0	0	0	0	133
2016 Multipurpose LTGO Bond Fund	26,694	(8,694)	0	0	0	0	0	18,000
2017 Multipurpose LTGO Bond Fund	0	16,345	0	0	0	0	0	16,345
2018 Multipurpose LTGO Bond Fund	0	0	4,903	0	0	0	0	4,903
Total:	39,820	15,013	11,800	0	0	0	0	66,633

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2017 - 2022 Adopted Capital Improvement Program

Finance and Administrative Services

Summit Re-Implementation - Department Capital Needs

BCL/Program Name:	Summit Re-Implementation Department Capital Needs	BCL/Program Code:	A1IT1
Project Type:	New Investment	Start Date:	Q1/2016
Project ID:	A1IT06	End Date:	Q4/2018
Location:			
Neighborhood Plan:	Not in a Neighborhood Plan	Council District:	Citywide
Neighborhood District:	Not in a Neighborhood District	Urban Village:	Not in an Urban Village

This Citywide project is a funding mechanism to reimburse operating departments for non-technical capital expenditures they incur during the Summit Re-Implementation project. Non-technical capital department-specific costs include project management work within the department to implement the new Summit system, among other capital expenditures. Appropriations for each department are included in their operating budget.

	LTD Actuals	2016 Rev	2017	2018	2019	2020	2021	2022	Total
Revenue Sources									
General Obligation Bonds	0	4,487	0	0	0	0	0	0	4,487
General Obligation Bonds	0	0	2,329	0	0	0	0	0	2,329
General Obligation Bonds	0	0	0	1,206	0	0	0	0	1,206
Total:	0	4,487	2,329	1,206	0	0	0	0	8,022
Fund Appropriations/Allocations									
2016 Multipurpose LTGO Bond Fund	0	4,487	0	0	0	0	0	0	4,487
2017 Multipurpose LTGO Bond Fund	0	0	2,329	0	0	0	0	0	2,329
2018 Multipurpose LTGO Bond Fund	0	0	0	1,206	0	0	0	0	1,206
Total*:	0	4,487	2,329	1,206	0	0	0	0	8,022
O & M Costs (Savings)			0	0	0	0	0	0	0

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2017 - 2022 Adopted Capital Improvement Program