

Seattle Center

Overview

The place that we know today as Seattle Center has a long history as a gathering place for our city and region. It was a location where Native American tribes gathered for talk, ceremony and celebration. In the 1920s a civic campus was created with the construction of the Civic Auditorium, Civic Ice Arena, and Civic Field, with Mayor Bertha Landes presiding over the ground breaking in 1927. In the 1930s the Washington State Armory (later called Center House and recently renamed the Armory) was built. Memorial Stadium was constructed in the 1940s. In the late 1950s and early 1960s the site for the 1962 Seattle World's Fair was created, expanding the size of the campus to roughly what we know today. One result of this long history as a gathering place is an aging infrastructure. Some facilities have been significantly renovated (e.g., Civic Auditorium into the Opera House for the World's Fair, and into McCaw Hall in 2003), while others remain in need of major renovation/redevelopment (e.g., the Armory and Memorial Stadium).

Today, Seattle Center is a 74-acre campus in the middle of the city. It is the largest visitor destination in Washington State, attracting an estimated 12 million visits each year to arts, sporting, educational, and cultural events and festivals, and to enjoy the grounds and open spaces. There are 24 buildings and three parking garages on the campus. Seattle Center is also a major urban park with lawns, gardens, fountains, a skatepark, a children's play area, and a variety of plazas and open spaces. The Seattle Center Monorail runs between the Seattle Center campus and downtown Seattle. The City owns the Monorail and a private contractor operates it. The Space Needle, the Pacific Science Center, the EMP Museum, the Chihuly Garden and Glass Exhibition, and Seattle Public Schools' Memorial Stadium and an adjacent parking lot are also part of the campus but are privately owned and operated. The City's 2003 Asset Preservation Study valued Seattle Center's capital assets at \$777 million. This valuation does not include the Monorail, Mercer Arena or the Blue Spruce Building (all were thought to be going away at the time of the study). The valuation also does not include the Fifth Avenue Parking Garage, which was completed in 2008.

Seattle Center's Capital Improvement Plan (CIP) is at the heart of the Center's purpose – “to create exceptional events, experiences and environments that delight and inspire the human spirit to build stronger communities.” The Center's CIP repairs, renews and redevelops the facilities and grounds of the Center in order to provide a safe and welcoming place for millions of annual visitors. Seattle Center's CIP is funded from a variety of revenue sources including Real Estate Excise Tax (REET); the City's General Fund; voter-approved property tax levies; State, County and federal funds; proceeds from property sales; and private funds. Following the adoption of the Seattle Center Master Plan in 1990, two voter-approved levies raised \$62 million for Seattle Center's redevelopment. This amount in turn, leveraged \$500 million in non-City funds, including \$440 million from private sources.

In 2008, following a two-year community process, the City Council adopted the Seattle Center Century 21 Master Plan. This \$570 million, 20-year plan provides a roadmap for the redevelopment of Seattle Center around a set of design and planning principles including increased open space; sustainable design and operations; opening the edges of the campus to the surrounding community; enlivening the campus throughout the day; being pedestrian friendly and accessible to all; and continuing to provide a diversity of programming and attractions for all parts of our community. The plan is expected to be supported, as redevelopment has in the past, by a mix of private and public funding.

Capital projects at Seattle Center are planned and implemented to minimize the impact on events that occur throughout the year, including four major festivals between May and September.

2016-21 CIP Highlights

Seattle Center's Proposed 2016 CIP is \$6.97 million. Seattle Center's CIP is supported mainly by REET I funds (\$4.5 million in 2016) and by federal grants (approximately \$1 million). Some additional funding comes from property sales and earnings and from private donors to the McCaw Hall Capital Reserve Fund. Seattle Center's 2016-21 CIP is focused on the preservation of existing assets. Maintaining the functionality, competitiveness, safety and revenue-generating capacity of existing facilities is at the heart of Seattle Center's CIP. In 2016, priority asset preservation investments include:

Facility Condition Assessment – In 2016, Seattle Center will continue a comprehensive condition assessment of its facilities, begun in 2015, that will identify critical issues, prioritize necessary repairs, and develop cost estimates. With buildings on the Seattle Center campus constructed in every decade starting from the 1920s, and with increasing competition for CIP funds, an industry-standard assessment of Seattle Center facilities will provide important data to preserve existing assets and guide future capital investments. The 2016 Proposed CIP Budget includes \$300,000 to complete the facility condition assessment and other preliminary engineering activities. The CIP budget also includes \$313,000 to fund prioritized HVAC, electrical, mechanical and other needs that the assessment identifies. Facility needs identified in the facility condition assessment will continue to be funded over the next six or more years.

Energy Management Control System – In 2016 Seattle Center continues the phased replacement and upgrade of the system which controls heating and cooling in facilities across the campus. Addressing the most outdated equipment first, this project involves upgrading hardware, software, and wiring in campus buildings, including improvements to fire-alarm systems. This is an ongoing, REET I funded project which started in 2014 and is planned to continue into 2018. Funding for 2016 is \$414,000.

Armory Renovation – The renovation of the Seattle Center Armory, the primary free, indoor public gathering place on the campus, began in 2011 as a part of Seattle Center's Next 50 celebration. The Armory is integral to Seattle Center's identity and ability to generate revenue, and renovation is expected to continue, in a phased approach developed by the Armory Operating Board, for at least six years. In 2016, this will include restroom renovations and infrastructure improvements that are intended to leverage additional investment from tenant food vendors. Seattle Center will also convert a former office area into additional rentable meeting space in the Armory Loft. The Loft, renovated in 2014 and located on the 3rd floor of the Armory, is a series of rentable meeting room spaces that can be configured to meet the various needs of clients. REET I funding for renovation of the Armory and Armory Loft is \$923,000 in 2016. For the costs of the now-completed Armory food court renovation, Seattle Center will pay debt service of \$381,000 in 2016.

McCaw Hall – Annual REET I allocations for McCaw Hall asset preservation are matched 100% by the resident tenants of McCaw Hall, the Seattle Opera and Pacific Northwest Ballet to carry out the McCaw Hall Capital Renewal Plan, under the direction of the McCaw Hall Operating Board. The total of REET and privately donated funds for McCaw Hall is \$545,000 in 2016.

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KeyArena – Annual asset-preservation investments in KeyArena are overseen by the KeyArena Operating Board and are focused on client and patron needs, including sound and video systems, lighting, and concession areas. KeyArena generates an increasing share of Seattle Center's revenue and these improvements help preserve its ability to attract popular events. REET I funding for improvements and repairs to KeyArena is \$350,000 in 2016.

Open Space Restoration and Repairs – Over half of the Seattle Center 74-acre campus is devoted to hard surface and landscaped open space. Millions of visitors come to the campus each year and Seattle Center is committed to maintaining it in a safe and welcoming condition. In 2016, \$1.2 million of REET I funds are allocated for the Upper Northwest Rooms campus entry and adjacent courtyard, pedestrian improvements along vacated Thomas Street, adjacent to SDOT-funded improvements at the 5th/Broad/Thomas intersection, and for repair of trip hazards, lighting upgrades, and other improvements of public areas throughout the campus.

Parking Improvements – In 2016, \$240,000 in REET I funding is allocated to address event-related back-ups related to the conversion of Mercer and Roy streets from 1-way to 2-way traffic. An existing exit lane at each end of the garage is converted to a reversible lane, increasing garage entry capacity for events by 50%.

Disabled Access – In 2016, Seattle Center continues a multi-year program of improvements to enhance access to facilities and grounds throughout the campus for persons with disabilities. Efforts in 2016 will focus on the Center's three primary public assembly facilities, KeyArena, McCaw Hall and the Armory. In 2015 Seattle Center completed ADA improvements in the First Avenue North Garage and surface parking lot. REET I funding for ADA improvements in 2016 is \$59,000.

Summary of Upcoming Budget Issues and Challenges

The biggest challenges facing Seattle Center's CIP are aging infrastructure, lack of funding, and an increasingly competitive environment for the sports and entertainment business that provides roughly two-thirds of the revenue which supports Seattle Center. The City's 2003 Asset Preservation Study looked at best practices in the public and private sectors and set an initial annual asset preservation funding target of 1% of the replacement value for buildings and 0.5% for other assets (e.g., grounds and open space). By that calculation, Seattle Center should have been investing \$6.8 million annually in asset preservation (not including the Monorail, Mercer Arena or the Blue Spruce). This \$6.8 million amount in 2003 dollars inflated at 3% per year calculates to roughly \$10 million in 2016 dollars.

Center's annual allocation of REET and CRS Unrestricted funding has been augmented by bond funds in 2003 (roof replacements and seismic improvements), 2007 (monorail rehabilitation), and 2011 (Armory renovation). The 2003 bonds were repaid with REET funds, the same fund source being used to repay the 2011 Armory bonds. The 2007 monorail bonds are being repaid through CRS Unrestricted funds and federal grant funds. The City also allocated \$8 million from the sale of a Seattle Center surface parking lot to the Bill & Melinda Gates Foundation for capital improvements at Seattle Center, and \$4.7 million from the settlement with the Sonics for capital improvements in KeyArena and elsewhere on the grounds.

Due to economic impacts of the Great Recession, from 2009-12, Seattle Center's annual CRS REET and Unrestricted CIP funding (exclusive of debt service), dropped from \$2.8 million to \$1.0 million per year. Economic recovery has allowed REET funding levels to increase, which is particularly critical for Seattle Center, as the one-time funding sources listed above (land sale to

Gates Foundation, KeyArena Settlement Funds and City-issued bonds), will be nearly fully spent by the end of 2015.

Despite declining REET funding and using mostly one-time funding sources, Seattle Center has completed the following projects from the 2008 Century 21 Master Plan: Broad Street Renovation Phase I (2009), new Seattle Center Skatepark (2009), Theater Commons (2010), Campus Signage Renovation (2011), Armory Atrium Renovation (2012), and Artists at Play (2015). The challenge in the coming years is how to fund the remaining vision of the master plan and maintain existing assets.

Thematic Priorities

The thematic priorities for Seattle Center's 2016-2021 CIP are as follows:

Safety and Security – The safety of Seattle Center visitors and staff is always the first priority. In 2016, Seattle Center upgrades and extends the fire alarm system in the public areas of the Armory, and repairs hard surface areas to address trip hazards.

Disabled Access – In 2016 Seattle Center continues to make progress throughout the campus in improving access for persons with disabilities

Asset Preservation – In 2016, Seattle Center prioritizes asset preservation investments in its primary public assembly facilities – McCaw Hall, KeyArena, the Armory and campus open spaces. Consistent with the City's 2003 Asset Preservation Study, Seattle Center has prioritized capital investments in existing facilities. Armory asset preservation work in 2016 includes fire alarm upgrades, restroom renovation, improvements to attract new food service tenants, and incremental renovation of staff areas at the north end of the building. Asset preservation work in McCaw Hall and KeyArena continues in 2016 and is overseen by the McCaw Hall Operating Board and the KeyArena Operating Board, respectively. Also in 2016, Seattle Center continues a phased replacement and upgrade of the system which controls heating and cooling in facilities across the campus and carries out a comprehensive condition assessment of campus facilities to guide future investments. Allocation levels for asset preservation in 2017-21 will depend on available resources.

Energy Efficiency and Sustainability – Sustainability is a key principle of the Seattle Center Century 21 Master Plan. In 2016, Seattle Center works with the City's Office of Sustainability and Environment on energy saving measures at Seattle Center to make progress on the City's goal to reduce energy use in City facilities by 20% by the year 2020.

Implementation of the Seattle Center Century 21 Master Plan – In 2016, Seattle Center will renovate the Upper Northwest Rooms entry which in conjunction with KEXP's private investment in the renovation of the Upper Northwest Rooms will transform how the northwest corner of the campus connects to the surrounding neighborhood.

Revenue Generation – Capital improvements which maintain and/or enhance a facility's ability to generate revenue are critical to the financial health of Seattle Center, where roughly two-thirds of the Seattle Center's budget comes from revenue generated by operations. Maintenance and improvement of revenue generating capacity can be as important as maintenance and improvements to building systems. In 2016, Seattle Center will invest in event-related infrastructure that supports the revenue generating capacity of facilities throughout the campus.

Leverage Non-City Funds – In 2016, the City's \$265,000 allocation for the McCaw Hall Capital Reserve Fund is matched by a combined equal investment from the building's resident tenants, Seattle Opera and Pacific Northwest Ballet. The ability to use City investment to leverage non-City funds is a fundamental part of the history of the redevelopment and renewal of Seattle Center.

Project Selection Criteria

For each two-year budget cycle, a broad cross-section of Seattle Center staff members are engaged in the process of identifying the highest priority asset preservation and improvement needs on the campus. This includes staff members who maintain facilities, rent facilities to clients, provide technical support for events, manage parking and public assembly facilities, and manage capital projects. Projects are prioritized around a set of criteria, including public and staff safety, regulatory requirements, failing building systems, asset preservation, master plan implementation, reducing operating costs and/or increasing revenue potential, and leveraging non-City funds. The Center's four operating boards (Armory, Campus, KeyArena, and McCaw Hall) play a central role in identifying and prioritizing capital needs in the facilities they oversee, and the Seattle Center Executive Team takes all of this information and prioritizes projects across the entire Seattle Center campus. Once complete, the Facility Condition Assessment that is now underway will provide additional insight into potential major maintenance priorities.

Future Projects/What is on the Horizon

The Seattle Center Century 21 Master Plan provides guidance for the redevelopment and maintenance of Seattle Center assets and facilities through 2028. In the immediate future, Seattle Center is focused on redevelopment of the eight-block area at the northeast quadrant of the campus, including the Memorial Stadium site, Mercer Arena (the planned Opera administration and technical support site), the KCTS property, Mercer Garage, and the former Kreielsheimer site now owned by the Opera and City. As a part of this redevelopment planning, Seattle Center is also undertaking a 20-year strategic parking study.

Project Summary

| BCL/Program Name | | | | | | | | | |
|--|--------------------|--------------|--------------|--------------|--------------------------|--------------|--------------|--------------|---------------|
| Project Title & ID | LTD Actuals | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | Total |
| Armory Rehabilitation | | | | | BCL/Program Code: | | | | S9113 |
| Armory Food Court Renovation - Debt Service (S1002) | 1,211 | 380 | 381 | 382 | 383 | 381 | 380 | 383 | 3,881 |
| Armory Rehabilitation (S9113) | 14,135 | 317 | 452 | 764 | 787 | 807 | 824 | 849 | 18,935 |
| Armory Rehabilitation | 15,346 | 697 | 833 | 1,146 | 1,170 | 1,188 | 1,204 | 1,232 | 22,816 |
| Campuswide Improvements and Repairs | | | | | BCL/Program Code: | | | | S03P01 |
| ADA Improvements (S9302) | 2,326 | 2,499 | 59 | 0 | 0 | 0 | 0 | 0 | 4,884 |
| Artwork Maintenance (S9303) | 413 | 142 | 30 | 30 | 30 | 30 | 30 | 30 | 735 |
| Fun Forest Site Restoration (S0901) | 989 | 925 | 0 | 0 | 0 | 0 | 0 | 0 | 1,914 |
| General Site Improvements (S0305) | 2,697 | 136 | 0 | 116 | 119 | 122 | 125 | 129 | 3,444 |
| Northwest Rooms Redevelopment (S1401) | 0 | 250 | 0 | 0 | 0 | 0 | 0 | 0 | 250 |
| Open Space Restoration and Repair (S9704) | 7,496 | 1,157 | 1,210 | 500 | 515 | 528 | 539 | 556 | 12,501 |
| Preliminary Engineering and Planning (S9706) | 1,267 | 390 | 300 | 100 | 100 | 100 | 125 | 125 | 2,507 |
| Seattle Center Long Range Investment Plan (S0703) | 1,489 | 385 | 290 | 0 | 0 | 0 | 0 | 0 | 2,164 |
| Site Signage (S9118) | 3,132 | 0 | 50 | 100 | 100 | 100 | 100 | 100 | 3,682 |
| Campuswide Improvements and Repairs | 19,809 | 5,884 | 1,939 | 846 | 864 | 880 | 919 | 940 | 32,081 |
| Facility Infrastructure Renovation and Repair | | | | | BCL/Program Code: | | | | S03P02 |
| Roof/Structural Replacement and Repair (S9701) | 8,638 | 0 | 100 | 250 | 258 | 264 | 270 | 278 | 10,058 |
| Facility Infrastructure Renovation and Repair | 8,638 | 0 | 100 | 250 | 258 | 264 | 270 | 278 | 10,058 |
| Fisher Pavilion | | | | | BCL/Program Code: | | | | S9705 |
| Fisher Pavilion Asset Preservation (S0701) | 64 | 41 | 0 | 35 | 35 | 35 | 35 | 35 | 280 |
| Fisher Pavilion | 64 | 41 | 0 | 35 | 35 | 35 | 35 | 35 | 280 |
| KeyArena | | | | | BCL/Program Code: | | | | S03P04 |
| KeyArena Improvements & Repairs (S9901) | 3,320 | 876 | 350 | 599 | 617 | 632 | 646 | 666 | 7,706 |
| KeyArena | 3,320 | 876 | 350 | 599 | 617 | 632 | 646 | 666 | 7,706 |

* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

2016 - 2021 Proposed Capital Improvement Program

Project Summary

| BCL/Program Name | | | | | | | | | |
|--|------------------------|-------------|-------------|-------------|--------------------------|-------------|-------------|-------------|---------------|
| Project Title & ID | LTD Actuals | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | Total |
| Lot 2 Development Project | | | | | BCL/Program Code: | | | | S0501 |
| Lot 2 Development (S0501) | 5,989 | 423 | 0 | 0 | 0 | 0 | 0 | 0 | 6,412 |
| Lot 2 Development Project | 5,989 | 423 | 0 | 0 | 0 | 0 | 0 | 0 | 6,412 |
| McCaw Hall Capital Reserve Fund | | | | | BCL/Program Code: | | | | S0303 |
| McCaw Hall Asset Preservation (S0303) | 2,071 | 1,081 | 545 | 2,127 | 2,831 | 595 | 613 | 631 | 10,494 |
| McCaw Hall Capital Reserve Fund | 2,071 | 1,081 | 545 | 2,127 | 2,831 | 595 | 613 | 631 | 10,494 |
| Monorail Improvements | | | | | BCL/Program Code: | | | | S9403 |
| Monorail Improvements (S9403) | 13,662 | 3,187 | 923 | 870 | 1,125 | 1,125 | 1,125 | 1,125 | 23,142 |
| Monorail Improvements Debt Service (S0702) | 3,939 | 552 | 551 | 549 | 0 | 0 | 0 | 0 | 5,591 |
| Monorail Improvements | 17,601 | 3,739 | 1,474 | 1,419 | 1,125 | 1,125 | 1,125 | 1,125 | 28,733 |
| Parking Repairs and Improvements | | | | | BCL/Program Code: | | | | S0301 |
| Parking Repairs and Improvements (S0301) | 1,330 | 916 | 240 | 250 | 258 | 264 | 270 | 278 | 3,806 |
| Parking Repairs and Improvements | 1,330 | 916 | 240 | 250 | 258 | 264 | 270 | 278 | 3,806 |
| Public Gathering Space Improvements | | | | | BCL/Program Code: | | | | S9902 |
| Public Gathering Space Improvements (S9902) | 4,502 | 592 | 761 | 450 | 450 | 450 | 450 | 450 | 8,105 |
| Public Gathering Space Improvements | 4,502 | 592 | 761 | 450 | 450 | 450 | 450 | 450 | 8,105 |
| Theatre Improvements and Repairs | | | | | BCL/Program Code: | | | | S9604 |
| Theatre Improvements and Repairs (S9604) | 3,708 | 134 | 0 | 250 | 258 | 264 | 270 | 278 | 5,162 |
| Theatre Improvements and Repairs | 3,708 | 134 | 0 | 250 | 258 | 264 | 270 | 278 | 5,162 |
| Utility Infrastructure | | | | | BCL/Program Code: | | | | S03P03 |
| Municipal Energy Efficiency Program (S1003) | 359 | 276 | 0 | 0 | 0 | 0 | 0 | 0 | 635 |
| Utility Infrastructure Master Plan & Repairs (S0101) | 4,906 | 573 | 727 | 453 | 467 | 478 | 489 | 503 | 8,596 |
| Utility Infrastructure | 5,265 | 849 | 727 | 453 | 467 | 478 | 489 | 503 | 9,231 |

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2016 - 2021 Proposed Capital Improvement Program

Project Summary

| BCL/Program Name | | | | | | | | | |
|---|------------------------|-------------|-------------|-------------|--------------------------|-------------|-------------|-------------|--------------|
| Project Title & ID | LTD Actuals | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | Total |
| Waste/Recycle Center, Warehouse and Shops Improvements | | | | | BCL/Program Code: | | | | S9801 |
| Waste/Recycle Center, Warehouse and Shops Improvements (S9801) | 295 | 0 | 0 | 55 | 57 | 58 | 59 | 61 | 585 |
| Waste/Recycle Center, Warehouse and Shops Improvements | 295 | 0 | 0 | 55 | 57 | 58 | 59 | 61 | 585 |
| Department Total*: | 87,938 | 15,232 | 6,969 | 7,880 | 8,390 | 6,233 | 6,350 | 6,477 | 145,469 |

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Seattle Center

Fund Summary

| Fund Name & Code | LTD Actuals | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | Total |
|---|----------------|---------------|--------------|--------------|--------------|--------------|--------------|--------------|----------------|
| 2002B LTGO Capital Project Fund (34700) | 5,388 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,388 |
| 2003 LTGO Capital Project Fund (34800) | 7,043 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,043 |
| 2007 Multipurpose LTGO Bond Fund (35100) | 5,266 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,266 |
| 2011 Multipurpose LTGO Bond Fund (35500) | 359 | 276 | 0 | 0 | 0 | 0 | 0 | 0 | 635 |
| Center House Merchants' Association Resources (NA-Cen2) | 3,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,000 |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount (00163) | 21,934 | 8,131 | 4,540 | 4,204 | 4,304 | 4,383 | 4,482 | 4,591 | 56,569 |
| Cumulative Reserve Subfund - Real Estate Excise Tax II Subaccount (00161) | 175 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 175 |
| Cumulative Reserve Subfund - Unrestricted Subaccount (00164) | 24,294 | 4,893 | 1,594 | 1,549 | 1,255 | 1,255 | 1,255 | 1,255 | 37,350 |
| KeyArena Settlement Proceeds Fund (00138) | 2,953 | 307 | 0 | 0 | 0 | 0 | 0 | 0 | 3,260 |
| McCaw Hall Capital Reserve (34070) | 1,771 | 1,081 | 545 | 561 | 577 | 595 | 613 | 631 | 6,374 |
| Seattle Center Capital Reserve Subfund (34060) | 12,687 | 544 | 290 | 0 | 0 | 0 | 0 | 0 | 13,521 |
| Seattle Center Redevelopment and Parks Community Center - 1991 Levy Fund (Closed) (33000) | 3,068 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,068 |
| To Be Determined (TBD) | 0 | 0 | 0 | 1,566 | 2,254 | 0 | 0 | 0 | 3,820 |
| Department Total*: | 87,938 | 15,232 | 6,969 | 7,880 | 8,390 | 6,233 | 6,350 | 6,477 | 145,469 |

**Amounts in thousands of dollars*

2016 - 2021 Proposed Capital Improvement Program

Seattle Center

ADA Improvements

| | | | |
|-------------------------------|-------------------------------------|--------------------------|---------|
| BCL/Program Name: | Campuswide Improvements and Repairs | BCL/Program Code: | S03P01 |
| Project Type: | Rehabilitation or Restoration | Start Date: | ONGOING |
| Project ID: | S9302 | End Date: | ONGOING |
| Location: | Seattle Center Campus | | |
| Neighborhood Plan: | Not in a Neighborhood Plan | Council District: | 7 |
| Neighborhood District: | Magnolia/Queen Anne | Urban Village: | Uptown |

This ongoing project makes the Seattle Center campus more accessible to people with disabilities. Improvements may include, but are not limited to, assisted listening devices, automatic doors, ramps, signage, seating and other features that accommodate Seattle Center visitors.

| | LTD Actuals | 2015 Rev | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | Total |
|---|----------------|-------------|-------|-------|------|------|------|------|-------|
| Revenue Sources | | | | | | | | | |
| Real Estate Excise Tax II | 175 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 175 |
| Real Estate Excise Tax I | 1,910 | 2,499 | 59 | 0 | 0 | 0 | 0 | 0 | 4,468 |
| Property Sales and Interest Earnings | 241 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 241 |
| Total: | 2,326 | 2,499 | 59 | 0 | 0 | 0 | 0 | 0 | 4,884 |
| Fund Appropriations/Allocations | | | | | | | | | |
| Cumulative Reserve Subfund - Real Estate Excise Tax II Subaccount | 175 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 175 |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | 1,910 | 2,499 | 59 | 0 | 0 | 0 | 0 | 0 | 4,468 |
| Cumulative Reserve Subfund - Unrestricted Subaccount | 241 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 241 |
| Total*: | 2,326 | 2,499 | 59 | 0 | 0 | 0 | 0 | 0 | 4,884 |
| O & M Costs (Savings) | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Spending Plan by Fund | | | | | | | | | |
| Cumulative Reserve Subfund - Real Estate Excise Tax II Subaccount | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | | 180 | 1,189 | 1,189 | 0 | 0 | 0 | 0 | 2,558 |
| Cumulative Reserve Subfund - Unrestricted Subaccount | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total: | | 180 | 1,189 | 1,189 | 0 | 0 | 0 | 0 | 2,558 |

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2016 - 2021 Proposed Capital Improvement Program

Seattle Center

Armory Food Court Renovation - Debt Service

| | | | |
|-------------------------------|-------------------------------|--------------------------|---------|
| BCL/Program Name: | Armory Rehabilitation | BCL/Program Code: | S9113 |
| Project Type: | Rehabilitation or Restoration | Start Date: | Q1/2011 |
| Project ID: | S1002 | End Date: | Q4/2021 |
| Location: | 305 Harrison St | | |
| Neighborhood Plan: | Not in a Neighborhood Plan | Council District: | 7 |
| Neighborhood District: | Magnolia/Queen Anne | Urban Village: | Uptown |

This project provides for payment of debt service on 10-year LTGO bonds issued in 2011 to fund renovation of the Seattle Center Armory atrium, formerly known as the Center House Food Court. LTGO bonds are one fund source for the work described in the Department's Center House Food Court Renovation project (S1001).

| | LTD Actuals | 2015 Rev | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | Total |
|--|----------------|-------------|------|------|------|------|------|------|-------|
| Revenue Sources | | | | | | | | | |
| Real Estate Excise Tax I | 1,211 | 380 | 381 | 382 | 383 | 381 | 380 | 383 | 3,881 |
| Total: | 1,211 | 380 | 381 | 382 | 383 | 381 | 380 | 383 | 3,881 |
| Fund Appropriations/Allocations | | | | | | | | | |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | 1,211 | 380 | 381 | 382 | 383 | 381 | 380 | 383 | 3,881 |
| Total*: | 1,211 | 380 | 381 | 382 | 383 | 381 | 380 | 383 | 3,881 |

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2016 - 2021 Proposed Capital Improvement Program

Seattle Center

Armory Rehabilitation

| | | | |
|-------------------------------|-------------------------------|--------------------------|---------|
| BCL/Program Name: | Armory Rehabilitation | BCL/Program Code: | S9113 |
| Project Type: | Rehabilitation or Restoration | Start Date: | ONGOING |
| Project ID: | S9113 | End Date: | ONGOING |
| Location: | 305 Harrison St | | |
| Neighborhood Plan: | Not in a Neighborhood Plan | Council District: | 7 |
| Neighborhood District: | Magnolia/Queen Anne | Urban Village: | Uptown |

This ongoing project provides for major maintenance and improvements to the 275,000 square-foot Seattle Center Armory, formerly known as Center House, a 1939 structure that serves as the primary free indoor public gathering and programming space at Seattle Center. Work may include, but is not limited to, restroom and mechanical renovations, elevator renovation, fire-safety and seismic improvements, window replacement, signage improvements, wall and floor surface repairs, and improvements to the atrium.

| | LTD Actuals | 2015 Rev | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | Total |
|---|----------------|-------------|------|------|------|------|------|------|--------|
| Revenue Sources | | | | | | | | | |
| Real Estate Excise Tax I | 3,808 | 317 | 452 | 764 | 787 | 807 | 824 | 849 | 8,608 |
| Property Sales and Interest Earnings-2 | 3,632 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,632 |
| Seattle Voter-Approved Levy | 2,462 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,462 |
| General Obligation Bonds | 1,233 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,233 |
| Private Funding/Donations | 3,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,000 |
| Total: | 14,135 | 317 | 452 | 764 | 787 | 807 | 824 | 849 | 18,935 |
| Fund Appropriations/Allocations | | | | | | | | | |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | 3,808 | 317 | 452 | 764 | 787 | 807 | 824 | 849 | 8,608 |
| Cumulative Reserve Subfund - Unrestricted Subaccount | 3,632 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,632 |
| Seattle Center Redevelopment and Parks Community Center - 1991 Levy Fund (Closed) | 2,462 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,462 |
| 2002B LTGO Capital Project Fund | 1,233 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,233 |
| Total*: | 11,135 | 317 | 452 | 764 | 787 | 807 | 824 | 849 | 15,935 |
| O & M Costs (Savings) | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

2016 - 2021 Proposed Capital Improvement Program

Seattle Center

Spending Plan by Fund

| | | | | | | | | |
|---|-----|-----|-----|-----|-----|-----|-----|-------|
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | 150 | 619 | 764 | 787 | 807 | 824 | 849 | 4,800 |
| Cumulative Reserve Subfund - Unrestricted Subaccount | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Seattle Center Redevelopment and Parks Community Center - 1991 Levy Fund (Closed) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2002B LTGO Capital Project Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Center House Merchants' Association Resources | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total: | 150 | 619 | 764 | 787 | 807 | 824 | 849 | 4,800 |

** Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.*

2016 - 2021 Proposed Capital Improvement Program

Seattle Center

Artwork Maintenance

| | | | |
|-------------------------------|-------------------------------------|--------------------------|---------|
| BCL/Program Name: | Campuswide Improvements and Repairs | BCL/Program Code: | S03P01 |
| Project Type: | Rehabilitation or Restoration | Start Date: | ONGOING |
| Project ID: | S9303 | End Date: | ONGOING |
| Location: | Seattle Center Campus | | |
| Neighborhood Plan: | Not in a Neighborhood Plan | Council District: | 7 |
| Neighborhood District: | Magnolia/Queen Anne | Urban Village: | Uptown |

This ongoing project provides for maintenance of public artwork on the Seattle Center campus to ensure the integrity of the artwork. Typical improvements may include, but are not limited to, surface restoration and repainting, mechanical upgrades and repairs, and structural repairs. Some artworks on the Seattle Center campus are maintained by the Office of Arts and Culture.

| | LTD Actuals | 2015 Rev | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | Total |
|--|----------------|-------------|------|------|------|------|------|------|-------|
| Revenue Sources | | | | | | | | | |
| Real Estate Excise Tax I | 31 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 31 |
| Private Funding/Donations | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5 |
| Property Sales and Interest Earnings | 377 | 142 | 30 | 30 | 30 | 30 | 30 | 30 | 699 |
| Total: | 413 | 142 | 30 | 30 | 30 | 30 | 30 | 30 | 735 |
| Fund Appropriations/Allocations | | | | | | | | | |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | 31 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 31 |
| Cumulative Reserve Subfund - Unrestricted Subaccount | 382 | 142 | 30 | 30 | 30 | 30 | 30 | 30 | 704 |
| Total*: | 413 | 142 | 30 | 30 | 30 | 30 | 30 | 30 | 735 |
| O & M Costs (Savings) | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Spending Plan by Fund | | | | | | | | | |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Cumulative Reserve Subfund - Unrestricted Subaccount | | 30 | 86 | 86 | 30 | 30 | 30 | 30 | 322 |
| Total: | | 30 | 86 | 86 | 30 | 30 | 30 | 30 | 322 |

* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

2016 - 2021 Proposed Capital Improvement Program

Seattle Center

Fisher Pavilion Asset Preservation

| | | | |
|-------------------------------|-------------------------------|--------------------------|---------|
| BCL/Program Name: | Fisher Pavilion | BCL/Program Code: | S9705 |
| Project Type: | Rehabilitation or Restoration | Start Date: | Q1/2007 |
| Project ID: | S0701 | End Date: | ONGOING |
| Location: | 200 Thomas St | | |
| Neighborhood Plan: | Not in a Neighborhood Plan | Council District: | 7 |
| Neighborhood District: | Magnolia/Queen Anne | Urban Village: | Uptown |

This project provides for asset preservation investments in Fisher Pavilion, a public assembly facility completed in 2002.

| | LTD Actuals | 2015 Rev | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | Total |
|--|----------------|-------------|------|------|------|------|------|------|-------|
| Revenue Sources | | | | | | | | | |
| Real Estate Excise Tax I | 64 | 41 | 0 | 35 | 35 | 35 | 35 | 35 | 280 |
| Total: | 64 | 41 | 0 | 35 | 35 | 35 | 35 | 35 | 280 |
| Fund Appropriations/Allocations | | | | | | | | | |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | 64 | 41 | 0 | 35 | 35 | 35 | 35 | 35 | 280 |
| Total*: | 64 | 41 | 0 | 35 | 35 | 35 | 35 | 35 | 280 |
| O & M Costs (Savings) | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Spending Plan by Fund | | | | | | | | | |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | | 1 | 40 | 35 | 35 | 35 | 35 | 35 | 216 |
| Total: | | 1 | 40 | 35 | 35 | 35 | 35 | 35 | 216 |

* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

2016 - 2021 Proposed Capital Improvement Program

Seattle Center

Fun Forest Site Restoration

| | | | |
|-------------------------------|-------------------------------------|--------------------------|---------|
| BCL/Program Name: | Campuswide Improvements and Repairs | BCL/Program Code: | S03P01 |
| Project Type: | Rehabilitation or Restoration | Start Date: | Q1/2009 |
| Project ID: | S0901 | End Date: | ONGOING |
| Location: | Seattle Center Campus | | |
| Neighborhood Plan: | Not in a Neighborhood Plan | Council District: | 7 |
| Neighborhood District: | Magnolia/Queen Anne | Urban Village: | Uptown |

This project provides funding for design and construction of improvements to the former Fun Forest site. Work may include, but is not limited to, hard surface repairs, demolition of existing structures, creation of new green space, installation of recreation facilities, and renovation and repurposing of existing structures. Center Art, LLC is contributing \$1 million in private funds for design and construction of an artist-designed children's play area on the former north Fun Forest site, with opening planned for Spring 2015. Center Art is also contributing \$50,000 per year for maintenance of the play area.

| | LTD Actuals | 2015 Rev | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | Total |
|--|----------------|-------------|------|------|------|------|------|------|-------|
| Revenue Sources | | | | | | | | | |
| Key Arena Settlement Subfund Revenue | 820 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 820 |
| Real Estate Excise Tax I | 0 | 94 | 0 | 0 | 0 | 0 | 0 | 0 | 94 |
| Private Funding/Donations | 169 | 831 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 |
| Total: | 989 | 925 | 0 | 0 | 0 | 0 | 0 | 0 | 1,914 |
| Fund Appropriations/Allocations | | | | | | | | | |
| KeyArena Settlement Proceeds Fund | 820 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 820 |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | 0 | 94 | 0 | 0 | 0 | 0 | 0 | 0 | 94 |
| Cumulative Reserve Subfund - Unrestricted Subaccount | 169 | 831 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 |
| Total*: | 989 | 925 | 0 | 0 | 0 | 0 | 0 | 0 | 1,914 |
| O & M Costs (Savings) | | | 50 | 50 | 50 | 50 | 50 | 50 | 300 |
| Spending Plan by Fund | | | | | | | | | |
| KeyArena Settlement Proceeds Fund | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | | 94 | 0 | 0 | 0 | 0 | 0 | 0 | 94 |
| Cumulative Reserve Subfund - Unrestricted Subaccount | | 784 | 0 | 0 | 0 | 0 | 0 | 0 | 784 |
| Total: | | 878 | 0 | 0 | 0 | 0 | 0 | 0 | 878 |

* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

2016 - 2021 Proposed Capital Improvement Program

Seattle Center

General Site Improvements

| | | | |
|-------------------------------|-------------------------------------|--------------------------|---------|
| BCL/Program Name: | Campuswide Improvements and Repairs | BCL/Program Code: | S03P01 |
| Project Type: | Rehabilitation or Restoration | Start Date: | ONGOING |
| Project ID: | S0305 | End Date: | ONGOING |
| Location: | Seattle Center Campus | | |
| Neighborhood Plan: | Not in a Neighborhood Plan | Council District: | 7 |
| Neighborhood District: | Magnolia/Queen Anne | Urban Village: | Uptown |

This ongoing project improves the safety, security, facility integrity, and visitor experience on the Seattle Center campus. Improvements may include, but are not limited to, installation of security bollards, lighting upgrades, sealing of building exteriors, and renovation of fountains, site amenities and open spaces.

| | LTD Actuals | 2015 Rev | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | Total |
|--|----------------|-------------|------|------|------|------|------|------|-------|
| Revenue Sources | | | | | | | | | |
| Real Estate Excise Tax I | 975 | 136 | 0 | 116 | 119 | 122 | 125 | 129 | 1,722 |
| Federal Grant Funds | 615 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 615 |
| General Subfund Revenues | 178 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 178 |
| Property Sales and Interest Earnings-2 | 820 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 820 |
| General Obligation Bonds | 109 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 109 |
| Total: | 2,697 | 136 | 0 | 116 | 119 | 122 | 125 | 129 | 3,444 |
| Fund Appropriations/Allocations | | | | | | | | | |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | 975 | 136 | 0 | 116 | 119 | 122 | 125 | 129 | 1,722 |
| Cumulative Reserve Subfund - Unrestricted Subaccount | 793 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 793 |
| Seattle Center Capital Reserve Subfund | 820 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 820 |
| 2002B LTGO Capital Project Fund | 109 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 109 |
| Total*: | 2,697 | 136 | 0 | 116 | 119 | 122 | 125 | 129 | 3,444 |
| O & M Costs (Savings) | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Spending Plan by Fund | | | | | | | | | |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | | 55 | 81 | 116 | 119 | 122 | 125 | 129 | 747 |
| Cumulative Reserve Subfund - Unrestricted Subaccount | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Seattle Center Capital Reserve Subfund | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2002B LTGO Capital Project Fund | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total: | | 55 | 81 | 116 | 119 | 122 | 125 | 129 | 747 |

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2016 - 2021 Proposed Capital Improvement Program

Seattle Center

KeyArena Improvements & Repairs

| | | | |
|-------------------------------|-------------------------------|--------------------------|---------|
| BCL/Program Name: | KeyArena | BCL/Program Code: | S03P04 |
| Project Type: | Rehabilitation or Restoration | Start Date: | ONGOING |
| Project ID: | S9901 | End Date: | ONGOING |
| Location: | 334 1st Ave N | | |
| Neighborhood Plan: | Not in a Neighborhood Plan | Council District: | 7 |
| Neighborhood District: | Magnolia/Queen Anne | Urban Village: | Uptown |

This ongoing project provides for major maintenance and improvements to KeyArena. Improvements may include, but are not limited to, lighting upgrades, renovation or replacement of the basketball floor and other event systems, concessions area improvements, creation of special seating sections and partial house configurations, technology upgrades, seating improvements, and funding of concept plans for future facility upgrades. These improvements both maintain basic building operations and facility integrity and enhance KeyArena's position in the highly competitive sports and entertainment marketplace.

| | LTD Actuals | 2015 Rev | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | Total |
|--|----------------|-------------|------|------|------|------|------|------|-------|
| Revenue Sources | | | | | | | | | |
| Key Arena Settlement Subfund Revenue | 2,133 | 37 | 0 | 0 | 0 | 0 | 0 | 0 | 2,170 |
| Real Estate Excise Tax I | 1,187 | 839 | 350 | 599 | 617 | 632 | 646 | 666 | 5,536 |
| Total: | 3,320 | 876 | 350 | 599 | 617 | 632 | 646 | 666 | 7,706 |
| Fund Appropriations/Allocations | | | | | | | | | |
| KeyArena Settlement Proceeds Fund | 2,133 | 37 | 0 | 0 | 0 | 0 | 0 | 0 | 2,170 |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | 1,187 | 839 | 350 | 599 | 617 | 632 | 646 | 666 | 5,536 |
| Total*: | 3,320 | 876 | 350 | 599 | 617 | 632 | 646 | 666 | 7,706 |
| O & M Costs (Savings) | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Spending Plan by Fund | | | | | | | | | |
| KeyArena Settlement Proceeds Fund | | 37 | 0 | 0 | 0 | 0 | 0 | 0 | 37 |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | | 411 | 778 | 599 | 617 | 632 | 646 | 666 | 4,349 |
| Total: | | 448 | 778 | 599 | 617 | 632 | 646 | 666 | 4,386 |

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2016 - 2021 Proposed Capital Improvement Program

Seattle Center

Lot 2 Development

| | | | |
|-------------------------------|----------------------------|--------------------------|---------|
| BCL/Program Name: | Lot 2 Development Project | BCL/Program Code: | S0501 |
| Project Type: | New Facility | Start Date: | Q4/2004 |
| Project ID: | S0501 | End Date: | Q4/2016 |
| Location: | 5th Ave N/Republican St | | |
| Neighborhood Plan: | Not in a Neighborhood Plan | Council District: | 7 |
| Neighborhood District: | Magnolia/Queen Anne | Urban Village: | Uptown |

This project provides for activities related to the sale of Seattle Center Parking Lot 2 to the Bill & Melinda Gates Foundation. The property sale closed in November 2006, but sale-related activities will continue for a number of years. Activities include, but are not limited to, relocation of facilities, groundwater remediation, construction oversight, and development of a replacement skateboard park.

| | LTD Actuals | 2015 Rev | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | Total |
|--|----------------|-------------|------|------|------|------|------|------|-------|
| Revenue Sources | | | | | | | | | |
| Real Estate Excise Tax I | 800 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 800 |
| Private Funding/Donations | 53 | 49 | 0 | 0 | 0 | 0 | 0 | 0 | 102 |
| Property Sales and Interest Earnings-2 | 5,136 | 374 | 0 | 0 | 0 | 0 | 0 | 0 | 5,510 |
| Total: | 5,989 | 423 | 0 | 0 | 0 | 0 | 0 | 0 | 6,412 |
| Fund Appropriations/Allocations | | | | | | | | | |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | 800 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 800 |
| Seattle Center Capital Reserve Subfund | 5,189 | 423 | 0 | 0 | 0 | 0 | 0 | 0 | 5,612 |
| Total*: | 5,989 | 423 | 0 | 0 | 0 | 0 | 0 | 0 | 6,412 |
| O & M Costs (Savings) | | | 20 | 20 | 20 | 20 | 20 | 20 | 120 |
| Spending Plan by Fund | | | | | | | | | |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Seattle Center Capital Reserve Subfund | | 60 | 363 | 0 | 0 | 0 | 0 | 0 | 423 |
| Total: | | 60 | 363 | 0 | 0 | 0 | 0 | 0 | 423 |

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2016 - 2021 Proposed Capital Improvement Program

Seattle Center

McCaw Hall Asset Preservation

| | | | |
|-------------------------------|---------------------------------|--------------------------|---------|
| BCL/Program Name: | McCaw Hall Capital Reserve Fund | BCL/Program Code: | S0303 |
| Project Type: | Rehabilitation or Restoration | Start Date: | Q1/2007 |
| Project ID: | S0303 | End Date: | ONGOING |
| Location: | 321 Mercer St | | |
| Neighborhood Plan: | Not in a Neighborhood Plan | Council District: | 7 |
| Neighborhood District: | Magnolia/Queen Anne | Urban Village: | Uptown |

This project provides for the development, updating, and implementation of an Capital Renewal/Asset Preservation Plan for McCaw Hall, a facility completed in 2003. The plan provides a long-term road map for future major maintenance investments in the facility. Funding comes from the City and from the two resident tenants of McCaw Hall, Seattle Opera and Pacific Northwest Ballet.

| | LTD Actuals | 2015 Rev | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | Total |
|--|----------------|-------------|-------|-------|-------|------|------|-------|--------|
| Revenue Sources | | | | | | | | | |
| Real Estate Excise Tax I | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300 |
| Energy Rebates | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 |
| Real Estate Excise Tax I | 827 | 533 | 265 | 273 | 281 | 290 | 299 | 308 | 3,076 |
| Private Funding/Donations | 909 | 533 | 265 | 273 | 281 | 290 | 299 | 308 | 3,158 |
| Property Sales and Interest Earnings-2 | 32 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 137 |
| To be determined | 0 | 0 | 0 | 1,566 | 2,254 | 0 | 0 | 0 | 3,820 |
| Total: | 2,071 | 1,081 | 545 | 2,127 | 2,831 | 595 | 613 | 631 | 10,494 |
| Fund Appropriations/Allocations | | | | | | | | | |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300 |
| McCaw Hall Capital Reserve | 1,771 | 1,081 | 545 | 561 | 577 | 595 | 613 | 631 | 6,374 |
| Total*: | 2,071 | 1,081 | 545 | 561 | 577 | 595 | 613 | 631 | 6,674 |
| O & M Costs (Savings) | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Spending Plan by Fund | | | | | | | | | |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| McCaw Hall Capital Reserve | | 422 | 1,204 | 561 | 577 | 366 | 376 | 1,097 | 4,603 |
| To Be Determined | | 0 | 0 | 1,566 | 2,254 | 0 | 0 | 0 | 3,820 |
| Total: | | 422 | 1,204 | 2,127 | 2,831 | 366 | 376 | 1,097 | 8,423 |

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2016 - 2021 Proposed Capital Improvement Program

Seattle Center

Monorail Improvements

| | | | |
|-------------------------------|--------------------------------|--------------------------|---------|
| BCL/Program Name: | Monorail Improvements | BCL/Program Code: | S9403 |
| Project Type: | Rehabilitation or Restoration | Start Date: | ONGOING |
| Project ID: | S9403 | End Date: | ONGOING |
| Location: | Seattle Center Monorail System | | |
| Neighborhood Plan: | Not in a Neighborhood Plan | Council District: | 7 |
| Neighborhood District: | Magnolia/Queen Anne | Urban Village: | Uptown |

This project provides for the renovation of the Seattle Center Monorail, including the two trains, the two stations and the guideways that run in between. The City operates the Monorail through its contractor, Seattle Monorail Services. Monorail improvements may include, but are not limited to, door replacement, renovation of pneumatic and electrical systems and other train components, guideway renovation, and station upgrades.

| | LTD Actuals | 2015 Rev | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | Total |
|--|----------------|-------------|-------|-------|-------|-------|-------|-------|--------|
| Revenue Sources | | | | | | | | | |
| Federal Grant Funds | 6,009 | 2,549 | 738 | 696 | 900 | 900 | 900 | 900 | 13,592 |
| Private Funding/Donations | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Property Sales and Interest Earnings-2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Federal ARRA Funds: FTA Transit Capital Assistance | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 |
| Miscellaneous Revenues | 1,465 | 638 | 185 | 174 | 225 | 225 | 225 | 225 | 3,362 |
| General Obligation Bonds | 475 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 475 |
| General Obligation Bonds | 4,713 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,713 |
| Total: | 13,662 | 3,187 | 923 | 870 | 1,125 | 1,125 | 1,125 | 1,125 | 23,142 |
| Fund Appropriations/Allocations | | | | | | | | | |
| Cumulative Reserve Subfund - Unrestricted Subaccount | 8,474 | 3,187 | 923 | 870 | 1,125 | 1,125 | 1,125 | 1,125 | 17,954 |
| 2003 LTGO Capital Project Fund | 475 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 475 |
| 2007 Multipurpose LTGO Bond Fund | 4,713 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,713 |
| Total*: | 13,662 | 3,187 | 923 | 870 | 1,125 | 1,125 | 1,125 | 1,125 | 23,142 |
| O & M Costs (Savings) | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Spending Plan by Fund | | | | | | | | | |
| Cumulative Reserve Subfund - Unrestricted Subaccount | | 625 | 2,398 | 1,203 | 1,422 | 958 | 1,437 | 1,437 | 9,480 |
| 2003 LTGO Capital Project Fund | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2007 Multipurpose LTGO Bond Fund | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total: | | 625 | 2,398 | 1,203 | 1,422 | 958 | 1,437 | 1,437 | 9,480 |

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2016 - 2021 Proposed Capital Improvement Program

Seattle Center

Monorail Improvements Debt Service

| | | | |
|-------------------------------|--------------------------------|--------------------------|---------|
| BCL/Program Name: | Monorail Improvements | BCL/Program Code: | S9403 |
| Project Type: | Rehabilitation or Restoration | Start Date: | Q1/2007 |
| Project ID: | S0702 | End Date: | Q4/2017 |
| Location: | Seattle Center Monorail System | | |
| Neighborhood Plan: | Not in a Neighborhood Plan | Council District: | 7 |
| Neighborhood District: | Not in a Neighborhood District | Urban Village: | Uptown |

This project provides for the payment of debt service on 10-year LTGO bonds issued in 2007 to fund rehabilitation work on the Seattle Center monorail. LTGO bonds are one fund source for the work described in the Department's Monorail Improvements project (S9403).

| | LTD Actuals | 2015 Rev | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | Total |
|--|----------------|-------------|------|------|------|------|------|------|-------|
| Revenue Sources | | | | | | | | | |
| Federal Grant Funds | 1,570 | 300 | 300 | 300 | 0 | 0 | 0 | 0 | 2,470 |
| Property Sales and Interest Earnings-2 | 1,816 | 252 | 251 | 249 | 0 | 0 | 0 | 0 | 2,568 |
| General Obligation Bonds | 553 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 553 |
| Total: | 3,939 | 552 | 551 | 549 | 0 | 0 | 0 | 0 | 5,591 |
| Fund Appropriations/Allocations | | | | | | | | | |
| Cumulative Reserve Subfund - Unrestricted Subaccount | 3,386 | 552 | 551 | 549 | 0 | 0 | 0 | 0 | 5,038 |
| 2007 Multipurpose LTGO Bond Fund | 553 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 553 |
| Total*: | 3,939 | 552 | 551 | 549 | 0 | 0 | 0 | 0 | 5,591 |
| O & M Costs (Savings) | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Spending Plan by Fund | | | | | | | | | |
| Cumulative Reserve Subfund - Unrestricted Subaccount | | 550 | 551 | 551 | 0 | 0 | 0 | 0 | 1,652 |
| 2007 Multipurpose LTGO Bond Fund | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total: | | 550 | 551 | 551 | 0 | 0 | 0 | 0 | 1,652 |

* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

2016 - 2021 Proposed Capital Improvement Program

Seattle Center

Municipal Energy Efficiency Program

| | | | |
|-------------------------------|--------------------------------|--------------------------|---------|
| BCL/Program Name: | Utility Infrastructure | BCL/Program Code: | S03P03 |
| Project Type: | Rehabilitation or Restoration | Start Date: | Q1/2011 |
| Project ID: | S1003 | End Date: | ONGOING |
| Location: | Seattle Center Campus | | |
| Neighborhood Plan: | Not in a Neighborhood Plan | Council District: | 7 |
| Neighborhood District: | Not in a Neighborhood District | Urban Village: | Uptown |

This project provides for energy saving facility retrofit projects at Seattle Center. This project results in more energy efficient building systems, reductions in utility use and cost, and other facility efficiency improvements.

| | LTD Actuals | 2015 Rev | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | Total |
|--|----------------|-------------|------|------|------|------|------|------|-------|
| Revenue Sources | | | | | | | | | |
| General Obligation Bonds | 359 | 276 | 0 | 0 | 0 | 0 | 0 | 0 | 635 |
| Total: | 359 | 276 | 0 | 0 | 0 | 0 | 0 | 0 | 635 |
| Fund Appropriations/Allocations | | | | | | | | | |
| 2011 Multipurpose LTGO Bond Fund | 359 | 276 | 0 | 0 | 0 | 0 | 0 | 0 | 635 |
| Total*: | 359 | 276 | 0 | 0 | 0 | 0 | 0 | 0 | 635 |
| O & M Costs (Savings) | | | (35) | (35) | (35) | (35) | (35) | (35) | (210) |
| Spending Plan by Fund | | | | | | | | | |
| 2011 Multipurpose LTGO Bond Fund | | 30 | 246 | 0 | 0 | 0 | 0 | 0 | 276 |
| Total: | | 30 | 246 | 0 | 0 | 0 | 0 | 0 | 276 |

* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

2016 - 2021 Proposed Capital Improvement Program

Seattle Center

Northwest Rooms Redevelopment

| | | | |
|-------------------------------|-------------------------------------|--------------------------|---------|
| BCL/Program Name: | Campuswide Improvements and Repairs | BCL/Program Code: | S03P01 |
| Project Type: | Improved Facility | Start Date: | Q1/2013 |
| Project ID: | S1401 | End Date: | Q1/2016 |
| Location: | 354 1st AVE N | | |
| Neighborhood Plan: | Not in a Neighborhood Plan | Council District: | 7 |
| Neighborhood District: | Magnolia/Queen Anne | Urban Village: | Uptown |

This project relates to the privately funded redevelopment of the upper Northwest Rooms at Seattle Center to be the new home of public radio station KEXP. City funding provides for emergency power and fiber connections to ensure that KEXP is able to fulfill its emergency broadcast role in the event of an emergency.

| | LTD Actuals | 2015 Rev | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | Total |
|--|----------------|-------------|------|------|------|------|------|------|-------|
| Revenue Sources | | | | | | | | | |
| Real Estate Excise Tax I | 0 | 250 | 0 | 0 | 0 | 0 | 0 | 0 | 250 |
| Total: | 0 | 250 | 0 | 0 | 0 | 0 | 0 | 0 | 250 |
| Fund Appropriations/Allocations | | | | | | | | | |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | 0 | 250 | 0 | 0 | 0 | 0 | 0 | 0 | 250 |
| Total*: | 0 | 250 | 0 | 0 | 0 | 0 | 0 | 0 | 250 |

* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

2016 - 2021 Proposed Capital Improvement Program

Seattle Center

Open Space Restoration and Repair

| | | | |
|-------------------------------|-------------------------------------|--------------------------|---------|
| BCL/Program Name: | Campuswide Improvements and Repairs | BCL/Program Code: | S03P01 |
| Project Type: | Rehabilitation or Restoration | Start Date: | ONGOING |
| Project ID: | S9704 | End Date: | ONGOING |
| Location: | Seattle Center Campus | | |
| Neighborhood Plan: | Not in a Neighborhood Plan | Council District: | 7 |
| Neighborhood District: | Magnolia/Queen Anne | Urban Village: | Uptown |

This ongoing project provides for the renovation, repair and the planning for the future renovation of open spaces, green spaces, hard surfaces, and fountains throughout the 74-acre Seattle Center campus. Typical improvements may include, but are not limited to, International Fountain mechanical and hard surface renovation, pedestrian and landscape improvements, hard surface repairs in heavily-trafficked areas, lighting upgrades, and tree replacement.

| | LTD Actuals | 2015 Rev | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | Total |
|--|----------------|--------------|--------------|------------|------------|------------|------------|------------|---------------|
| Revenue Sources | | | | | | | | | |
| Real Estate Excise Tax I | 3,104 | 1,157 | 1,210 | 500 | 515 | 528 | 539 | 556 | 8,109 |
| Private Funding/Donations | 25 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25 |
| Property Sales and Interest Earnings-2 | 1,977 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,977 |
| Property Sales and Interest Earnings-2 | 1,215 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,215 |
| General Obligation Bonds | 1,175 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,175 |
| Total: | 7,496 | 1,157 | 1,210 | 500 | 515 | 528 | 539 | 556 | 12,501 |

Fund Appropriations/Allocations

| | | | | | | | | | |
|--|--------------|--------------|--------------|------------|------------|------------|------------|------------|---------------|
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | 3,104 | 1,157 | 1,210 | 500 | 515 | 528 | 539 | 556 | 8,109 |
| Cumulative Reserve Subfund - Unrestricted Subaccount | 2,002 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,002 |
| Seattle Center Capital Reserve Subfund | 1,215 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,215 |
| 2002B LTGO Capital Project Fund | 1,175 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,175 |
| Total*: | 7,496 | 1,157 | 1,210 | 500 | 515 | 528 | 539 | 556 | 12,501 |

| | | | | | | | | | |
|----------------------------------|--|--|---|---|---|---|---|---|---|
| O & M Costs (Savings) | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|----------------------------------|--|--|---|---|---|---|---|---|---|

Spending Plan by Fund

| | | | | | | | | | |
|--|--|------------|--------------|------------|------------|------------|------------|------------|--------------|
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | | 908 | 1,309 | 650 | 515 | 528 | 539 | 556 | 5,005 |
| Cumulative Reserve Subfund - Unrestricted Subaccount | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Seattle Center Capital Reserve Subfund | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2002B LTGO Capital Project Fund | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total: | | 908 | 1,309 | 650 | 515 | 528 | 539 | 556 | 5,005 |

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2016 - 2021 Proposed Capital Improvement Program

Seattle Center

** Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.*

2016 - 2021 Proposed Capital Improvement Program

Seattle Center

Parking Repairs and Improvements

| | | | |
|-------------------------------|----------------------------------|--------------------------|---------|
| BCL/Program Name: | Parking Repairs and Improvements | BCL/Program Code: | S0301 |
| Project Type: | Rehabilitation or Restoration | Start Date: | ONGOING |
| Project ID: | S0301 | End Date: | ONGOING |
| Location: | Seattle Center Campus | | |
| Neighborhood Plan: | Not in a Neighborhood Plan | Council District: | 7 |
| Neighborhood District: | Magnolia/Queen Anne | Urban Village: | Uptown |

This ongoing project provides for the repair and improvement of Seattle Center's parking facilities. Typical improvements may include, but are not limited to, concrete repairs, garage resealing, elevator renovation and repair, signage improvements, installation of emergency phones, and installation of electronic parking and access and revenue control systems.

| | LTD Actuals | 2015 Rev | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | Total |
|--|----------------|-------------|------|------|------|------|------|------|-------|
| Revenue Sources | | | | | | | | | |
| Real Estate Excise Tax I | 376 | 910 | 240 | 250 | 258 | 264 | 270 | 278 | 2,846 |
| Property Sales and Interest Earnings-2 | 160 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 160 |
| Property Sales and Interest Earnings-2 | 794 | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 800 |
| Total: | 1,330 | 916 | 240 | 250 | 258 | 264 | 270 | 278 | 3,806 |
| Fund Appropriations/Allocations | | | | | | | | | |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | 376 | 910 | 240 | 250 | 258 | 264 | 270 | 278 | 2,846 |
| Cumulative Reserve Subfund - Unrestricted Subaccount | 160 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 160 |
| Seattle Center Capital Reserve Subfund | 794 | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 800 |
| Total*: | 1,330 | 916 | 240 | 250 | 258 | 264 | 270 | 278 | 3,806 |
| O & M Costs (Savings) | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Spending Plan by Fund | | | | | | | | | |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | | 807 | 343 | 250 | 258 | 264 | 270 | 278 | 2,470 |
| Cumulative Reserve Subfund - Unrestricted Subaccount | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Seattle Center Capital Reserve Subfund | | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 6 |
| Total: | | 813 | 343 | 250 | 258 | 264 | 270 | 278 | 2,476 |

* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

2016 - 2021 Proposed Capital Improvement Program

Seattle Center

Preliminary Engineering and Planning

| | | | |
|-------------------------------|-------------------------------------|--------------------------|---------|
| BCL/Program Name: | Campuswide Improvements and Repairs | BCL/Program Code: | S03P01 |
| Project Type: | Rehabilitation or Restoration | Start Date: | ONGOING |
| Project ID: | S9706 | End Date: | ONGOING |
| Location: | Seattle Center Campus | | |
| Neighborhood Plan: | Not in a Neighborhood Plan | Council District: | 7 |
| Neighborhood District: | Magnolia/Queen Anne | Urban Village: | Uptown |

This ongoing project provides for the development of scopes of work, concept plans, design alternatives, and cost estimates for Seattle Center capital projects. Typical planning work includes, but is not limited to, pre-design and analysis of project alternatives, planning for property sales, conceptual design and financial analysis of capital improvement options in conjunction with development of, and revisions to, the Seattle Center Century 21 Master Plan, and facility condition assessments.

| | LTD Actuals | 2015 Rev | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | Total |
|--|----------------|-------------|------|------|------|------|------|------|-------|
| Revenue Sources | | | | | | | | | |
| Real Estate Excise Tax I | 710 | 390 | 300 | 100 | 100 | 100 | 125 | 125 | 1,950 |
| Property Sales and Interest Earnings-2 | 557 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 557 |
| Total: | 1,267 | 390 | 300 | 100 | 100 | 100 | 125 | 125 | 2,507 |
| Fund Appropriations/Allocations | | | | | | | | | |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | 710 | 390 | 300 | 100 | 100 | 100 | 125 | 125 | 1,950 |
| Cumulative Reserve Subfund - Unrestricted Subaccount | 557 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 557 |
| Total*: | 1,267 | 390 | 300 | 100 | 100 | 100 | 125 | 125 | 2,507 |
| O & M Costs (Savings) | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Spending Plan by Fund | | | | | | | | | |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | | 274 | 276 | 190 | 125 | 125 | 125 | 125 | 1,240 |
| Cumulative Reserve Subfund - Unrestricted Subaccount | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total: | | 274 | 276 | 190 | 125 | 125 | 125 | 125 | 1,240 |

* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

2016 - 2021 Proposed Capital Improvement Program

Seattle Center

Public Gathering Space Improvements

| | | | |
|-------------------------------|-------------------------------------|--------------------------|---------|
| BCL/Program Name: | Public Gathering Space Improvements | BCL/Program Code: | S9902 |
| Project Type: | Rehabilitation or Restoration | Start Date: | ONGOING |
| Project ID: | S9902 | End Date: | ONGOING |
| Location: | Seattle Center Campus | | |
| Neighborhood Plan: | Not in a Neighborhood Plan | Council District: | 7 |
| Neighborhood District: | Magnolia/Queen Anne | Urban Village: | Uptown |

This ongoing project provides for major maintenance and improvements to meeting rooms, exhibition spaces, and other indoor and outdoor public gathering spaces at Seattle Center.

| | LTD Actuals | 2015 Rev | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | Total |
|--|----------------|-------------|------|------|------|------|------|------|-------|
| Revenue Sources | | | | | | | | | |
| Real Estate Excise Tax I | 1,776 | 477 | 671 | 350 | 350 | 350 | 350 | 350 | 4,674 |
| Private Funding/Donations | 60 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60 |
| Property Sales and Interest Earnings-2 | 1,246 | 115 | 90 | 100 | 100 | 100 | 100 | 100 | 1,951 |
| Property Sales and Interest Earnings-2 | 1,280 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,280 |
| General Obligation Bonds | 140 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 140 |
| Total: | 4,502 | 592 | 761 | 450 | 450 | 450 | 450 | 450 | 8,105 |
| Fund Appropriations/Allocations | | | | | | | | | |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | 1,776 | 477 | 671 | 350 | 350 | 350 | 350 | 350 | 4,674 |
| Cumulative Reserve Subfund - Unrestricted Subaccount | 1,306 | 115 | 90 | 100 | 100 | 100 | 100 | 100 | 2,011 |
| Seattle Center Capital Reserve Subfund | 1,280 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,280 |
| 2002B LTGO Capital Project Fund | 140 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 140 |
| Total*: | 4,502 | 592 | 761 | 450 | 450 | 450 | 450 | 450 | 8,105 |
| O & M Costs (Savings) | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Spending Plan by Fund | | | | | | | | | |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | | 360 | 650 | 488 | 350 | 350 | 350 | 350 | 2,898 |
| Cumulative Reserve Subfund - Unrestricted Subaccount | | 85 | 110 | 110 | 100 | 100 | 100 | 100 | 705 |
| Seattle Center Capital Reserve Subfund | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2002B LTGO Capital Project Fund | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total: | | 445 | 760 | 598 | 450 | 450 | 450 | 450 | 3,603 |

* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

2016 - 2021 Proposed Capital Improvement Program

Seattle Center

Roof/Structural Replacement and Repair

| | | | |
|-------------------------------|---|--------------------------|---------|
| BCL/Program Name: | Facility Infrastructure Renovation and Repair | BCL/Program Code: | S03P02 |
| Project Type: | Rehabilitation or Restoration | Start Date: | ONGOING |
| Project ID: | S9701 | End Date: | ONGOING |
| Location: | Seattle Center Campus | | |
| Neighborhood Plan: | Not in a Neighborhood Plan | Council District: | 7 |
| Neighborhood District: | Magnolia/Queen Anne | Urban Village: | Uptown |

This project provides for roof repair and replacement, and structural and seismic analysis and repairs throughout the Seattle Center campus. Typical improvements may include, but are not limited to, roof replacement, flytower repairs, seismic studies and seismic retrofits.

| | LTD Actuals | 2015 Rev | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | Total |
|--|----------------|-------------|------|------|------|------|------|------|--------|
| Revenue Sources | | | | | | | | | |
| Real Estate Excise Tax I | 704 | 0 | 100 | 250 | 258 | 264 | 270 | 278 | 2,124 |
| Property Sales and Interest Earnings-2 | 1,154 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,154 |
| General Obligation Bonds | 450 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 450 |
| General Obligation Bonds | 6,330 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,330 |
| Total: | 8,638 | 0 | 100 | 250 | 258 | 264 | 270 | 278 | 10,058 |
| Fund Appropriations/Allocations | | | | | | | | | |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | 704 | 0 | 100 | 250 | 258 | 264 | 270 | 278 | 2,124 |
| Cumulative Reserve Subfund - Unrestricted Subaccount | 1,154 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,154 |
| 2002B LTGO Capital Project Fund | 450 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 450 |
| 2003 LTGO Capital Project Fund | 6,330 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,330 |
| Total*: | 8,638 | 0 | 100 | 250 | 258 | 264 | 270 | 278 | 10,058 |
| O & M Costs (Savings) | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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2016 - 2021 Proposed Capital Improvement Program

Seattle Center

Seattle Center Long Range Investment Plan

| | | | |
|-------------------------------|-------------------------------------|--------------------------|-------------------------|
| BCL/Program Name: | Campuswide Improvements and Repairs | BCL/Program Code: | S03P01 |
| Project Type: | Improved Facility | Start Date: | Q4/2006 |
| Project ID: | S0703 | End Date: | ONGOING |
| Location: | Seattle Center Campus | | |
| Neighborhood Plan: | Not in a Neighborhood Plan | Council District: | 7 |
| Neighborhood District: | Magnolia/Queen Anne | Urban Village: | Not in an Urban Village |

This project provides for the development and implementation of the Seattle Center Century 21 Master Plan. Work includes, but is not limited to, working with stakeholder groups and consultant teams to identify development alternatives, holding public meetings, developing concept plans, carrying out environmental review and other studies, developing public and private partnerships, recommending packages of improvements to elected officials, and updating the Master Plan as needed.

| | LTD Actuals | 2015 Rev | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | Total |
|--|----------------|-------------|------|------|------|------|------|------|-------|
| Revenue Sources | | | | | | | | | |
| Key Arena Settlement Subfund Revenue | 0 | 270 | 0 | 0 | 0 | 0 | 0 | 0 | 270 |
| Real Estate Excise Tax I | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Property Sales and Interest Earnings-2 | 1,489 | 115 | 290 | 0 | 0 | 0 | 0 | 0 | 1,894 |
| Total: | 1,489 | 385 | 290 | 0 | 0 | 0 | 0 | 0 | 2,164 |
| Fund Appropriations/Allocations | | | | | | | | | |
| KeyArena Settlement Proceeds Fund | 0 | 270 | 0 | 0 | 0 | 0 | 0 | 0 | 270 |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Seattle Center Capital Reserve Subfund | 1,489 | 115 | 290 | 0 | 0 | 0 | 0 | 0 | 1,894 |
| Total*: | 1,489 | 385 | 290 | 0 | 0 | 0 | 0 | 0 | 2,164 |
| O & M Costs (Savings) | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Spending Plan by Fund | | | | | | | | | |
| KeyArena Settlement Proceeds Fund | | 180 | 90 | 0 | 0 | 0 | 0 | 0 | 270 |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Seattle Center Capital Reserve Subfund | | 90 | 170 | 145 | 0 | 0 | 0 | 0 | 405 |
| Total: | | 270 | 260 | 145 | 0 | 0 | 0 | 0 | 675 |

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2016 - 2021 Proposed Capital Improvement Program

Seattle Center

Site Signage

| | | | |
|-------------------------------|-------------------------------------|--------------------------|---------|
| BCL/Program Name: | Campuswide Improvements and Repairs | BCL/Program Code: | S03P01 |
| Project Type: | Rehabilitation or Restoration | Start Date: | ONGOING |
| Project ID: | S9118 | End Date: | ONGOING |
| Location: | Seattle Center Campus | | |
| Neighborhood Plan: | Not in a Neighborhood Plan | Council District: | 7 |
| Neighborhood District: | Magnolia/Queen Anne | Urban Village: | Uptown |

This ongoing project funds replacement and renovation of wayfinding, event, and informational signage throughout the Seattle Center campus. Improvements may include, but are not limited to, replacement of exterior readerboards, event and directional signage, and development of a digital media network of electronic signage throughout the campus.

| | LTD Actuals | 2015 Rev | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | Total |
|---|----------------|-------------|------|------|------|------|------|------|-------|
| Revenue Sources | | | | | | | | | |
| Real Estate Excise Tax I | 141 | 0 | 50 | 100 | 100 | 100 | 100 | 100 | 691 |
| Property Sales and Interest Earnings-2 | 485 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 485 |
| Seattle Voter-Approved Levy | 606 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 606 |
| Property Sales and Interest Earnings-2 | 1,900 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,900 |
| Total: | 3,132 | 0 | 50 | 100 | 100 | 100 | 100 | 100 | 3,682 |
| Fund Appropriations/Allocations | | | | | | | | | |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | 141 | 0 | 50 | 100 | 100 | 100 | 100 | 100 | 691 |
| Cumulative Reserve Subfund - Unrestricted Subaccount | 485 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 485 |
| Seattle Center Redevelopment and Parks Community Center - 1991 Levy Fund (Closed) | 606 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 606 |
| Seattle Center Capital Reserve Subfund | 1,900 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,900 |
| Total*: | 3,132 | 0 | 50 | 100 | 100 | 100 | 100 | 100 | 3,682 |
| O & M Costs (Savings) | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

Seattle Center

Theatre Improvements and Repairs

| | | | |
|-------------------------------|----------------------------------|--------------------------|---------|
| BCL/Program Name: | Theatre Improvements and Repairs | BCL/Program Code: | S9604 |
| Project Type: | Rehabilitation or Restoration | Start Date: | ONGOING |
| Project ID: | S9604 | End Date: | ONGOING |
| Location: | Seattle Center Campus | | |
| Neighborhood Plan: | Not in a Neighborhood Plan | Council District: | 7 |
| Neighborhood District: | Magnolia/Queen Anne | Urban Village: | Uptown |

This ongoing project funds improvements to the various theater spaces and facilities on the Seattle Center campus. Typical improvements may include, but are not limited to, fire safety, mechanical, structural, sound, staging, dressing room and lobby improvements.

| | LTD Actuals | 2015 Rev | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | Total |
|--|----------------|-------------|------|------|------|------|------|------|-------|
| Revenue Sources | | | | | | | | | |
| Real Estate Excise Tax I | 1,025 | 68 | 0 | 250 | 258 | 264 | 270 | 278 | 2,413 |
| Property Sales and Interest Earnings-2 | 1,553 | 66 | 0 | 0 | 0 | 0 | 0 | 0 | 1,619 |
| General Obligation Bonds | 1,130 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,130 |
| Total: | 3,708 | 134 | 0 | 250 | 258 | 264 | 270 | 278 | 5,162 |
| Fund Appropriations/Allocations | | | | | | | | | |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | 1,025 | 68 | 0 | 250 | 258 | 264 | 270 | 278 | 2,413 |
| Cumulative Reserve Subfund - Unrestricted Subaccount | 1,553 | 66 | 0 | 0 | 0 | 0 | 0 | 0 | 1,619 |
| 2002B LTGO Capital Project Fund | 1,130 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,130 |
| Total*: | 3,708 | 134 | 0 | 250 | 258 | 264 | 270 | 278 | 5,162 |
| O & M Costs (Savings) | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Spending Plan by Fund | | | | | | | | | |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | | 30 | 38 | 250 | 258 | 264 | 270 | 278 | 1,388 |
| Cumulative Reserve Subfund - Unrestricted Subaccount | | 5 | 61 | 0 | 0 | 0 | 0 | 0 | 66 |
| 2002B LTGO Capital Project Fund | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total: | | 35 | 99 | 250 | 258 | 264 | 270 | 278 | 1,454 |

* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

2016 - 2021 Proposed Capital Improvement Program

Seattle Center

Utility Infrastructure Master Plan & Repairs

| | | | |
|-------------------------------|-------------------------------|--------------------------|---------|
| BCL/Program Name: | Utility Infrastructure | BCL/Program Code: | S03P03 |
| Project Type: | Rehabilitation or Restoration | Start Date: | ONGOING |
| Project ID: | S0101 | End Date: | ONGOING |
| Location: | Seattle Center Campus | | |
| Neighborhood Plan: | Not in a Neighborhood Plan | Council District: | 7 |
| Neighborhood District: | Magnolia/Queen Anne | Urban Village: | Uptown |

This ongoing project funds the repair and renovation of utility infrastructure at Seattle Center. Utility infrastructure includes chilled water and steam lines, electrical equipment, communication lines, fire alarms, and other systems. Typical improvements may include, but are not limited to, repair and replacement of underground piping for steam, chilled water and condensate lines; efficiency upgrades to the Center's chilled water loop; HVAC system renovation; replacement of water and fire mains; connectivity improvements; and electrical infrastructure upgrades.

| | LTD Actuals | 2015 Rev | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | Total |
|--------------------------|----------------|-------------|------|------|------|------|------|------|-------|
| Revenue Sources | | | | | | | | | |
| Real Estate Excise Tax I | 3,517 | 573 | 727 | 453 | 467 | 478 | 489 | 503 | 7,207 |
| General Obligation Bonds | 1,151 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,151 |
| General Obligation Bonds | 238 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 238 |
| Total: | 4,906 | 573 | 727 | 453 | 467 | 478 | 489 | 503 | 8,596 |

Fund Appropriations/Allocations

| | | | | | | | | | |
|--|-------|-----|-----|-----|-----|-----|-----|-----|-------|
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | 3,517 | 573 | 727 | 453 | 467 | 478 | 489 | 503 | 7,207 |
| 2002B LTGO Capital Project Fund | 1,151 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,151 |
| 2003 LTGO Capital Project Fund | 238 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 238 |
| Total*: | 4,906 | 573 | 727 | 453 | 467 | 478 | 489 | 503 | 8,596 |

O & M Costs (Savings) 0 0 0 0 0 0 0 0 0

Spending Plan by Fund

| | | | | | | | | |
|--|-----|-----|-----|-----|-----|-----|-----|-------|
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | 420 | 704 | 629 | 467 | 478 | 489 | 503 | 3,690 |
| 2002B LTGO Capital Project Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2003 LTGO Capital Project Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total: | 420 | 704 | 629 | 467 | 478 | 489 | 503 | 3,690 |

* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

Seattle Center

Waste/Recycle Center, Warehouse and Shops Improvements

| | | | |
|-------------------------------|--|--------------------------|---------|
| BCL/Program Name: | Waste/Recycle Center, Warehouse and Shops Improvements | BCL/Program Code: | S9801 |
| Project Type: | Rehabilitation or Restoration | Start Date: | ONGOING |
| Project ID: | S9801 | End Date: | ONGOING |
| Location: | Seattle Center Campus | | |
| Neighborhood Plan: | Not in a Neighborhood Plan | Council District: | 7 |
| Neighborhood District: | Magnolia/Queen Anne | Urban Village: | Uptown |

This ongoing project provides for renovation, repairs, and improvements to Seattle Center's shops and warehouse areas, waste disposal and recycling infrastructure, and staff working areas. Typical improvements include, but are not limited to, electrical upgrades, fire alarm upgrades, window replacement, and safety improvements.

| | LTD Actuals | 2015 Rev | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | Total |
|--|----------------|-------------|------|------|------|------|------|------|-------|
| Revenue Sources | | | | | | | | | |
| Real Estate Excise Tax I | 295 | 0 | 0 | 55 | 57 | 58 | 59 | 61 | 585 |
| Total: | 295 | 0 | 0 | 55 | 57 | 58 | 59 | 61 | 585 |
| Fund Appropriations/Allocations | | | | | | | | | |
| Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount | 295 | 0 | 0 | 55 | 57 | 58 | 59 | 61 | 585 |
| Total*: | 295 | 0 | 0 | 55 | 57 | 58 | 59 | 61 | 585 |
| O & M Costs (Savings) | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.