

# 2008 Parks Levy

## Department Description

In November 2008, Seattle voters approved the 2008 Parks and Green Spaces Levy (2008 Parks Levy), a \$145.5 million, six-year Levy lid lift for park and recreation purposes. A 16-member Citizen Oversight Committee will review expenditures, advise on allocations for upcoming budget years, make recommendations on Opportunity Fund expenditures, and perform other duties.

The 2008 Parks Levy Fund chapter of the budget is an administrative tool for summarizing the approved uses of the Levy. Proceeds from the 2008 Parks Levy are used mainly to support property acquisition, as well as capital expansion, development, and renovation of Department of Parks and Recreation (DPR) facilities. In addition, the Levy funds three projects in the Seattle Department of Transportation Capital Improvement Program (CIP). Appropriations for the Levy are described in the 2010-2015 Adopted CIP document.

The annual cost to property owners for this Levy in 2010 is approximately \$0.20 per \$1,000 assessed value. DPR manages the 2008 Parks Levy projects and the Levy's fund. With these Levy resources the City will: acquire new neighborhood park and green spaces; develop new and existing parks, playgrounds, trails, boulevards, playfields, and cultural facilities; and perform environmental restoration at various DPR properties. The 2008 Parks Levy also includes a development opportunity fund for citizen-initiated projects.

The 2008 Parks Levy is structured to fund the following major functions:

- Park and Green Space Acquisition: The Levy provides \$36 million for neighborhood park and green space acquisitions. In 2009, \$2.3 million was appropriated to begin acquiring property.
- Park Development Projects: The Levy provides \$87 million for 62 named park development projects. In 2009, \$25.1 million was appropriated to begin over 30 development projects.
- Environment Projects: The Levy provides \$8 million for environmental projects, including forest and stream restoration, community garden and P-Patch development, and expanded shoreline access. In 2009, \$2.3 million was appropriated to begin four environment projects.
- Opportunity Fund: The Levy provides \$15 million for citizen-initiated park projects to be recommended by the Oversight Committee. Planning for the opportunity fund process began in 2009.

## Policy and Program Changes

Per Ordinance 123027, \$2.5 million was transferred in 2009 from the Acquisition Category to the Development Category to develop a portion of Bell Street as a park boulevard.

The following tables describe anticipated revenues and appropriations to the 2008 Parks Levy Fund for the budget years of 2009 through 2010. As is typical with many capital programs, appropriations for the individual projects are made up-front and resulting expenditures span several years after the budget authority is approved. This front-loaded pattern of appropriations creates the temporary appearance of a large negative fund balance in the early years of the Levy period. However, the Fund's cash balance is projected to remain positive throughout the life of the Levy. Fund balance estimates are computed using values for anticipated capital expenditures, rather than budgeted capital expenditures.

## City Council Provisos

There are no Council provisos.

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<b>Appropriations</b>	<b>Summit</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
	<b>Code</b>	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Support to Multi-Purpose Trails Budget Control Level	T2000	0	0	0	3,500,000
<b>Department Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>3,500,000</b>
		<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
<b>Resources</b>		<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Other		0	0	0	3,500,000
<b>Department Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>3,500,000</b>

## Support to Multi-Purpose Trails Budget Control Level

### **Purpose Statement**

The purpose of the Support to Multi-Purpose Trails Budget Control Level (BCL) is to appropriate funds from the 2008 Parks Levy Fund to the Transportation Operating Fund to support specific trail projects. This BCL is funded by the 2008 Parks Levy Fund (Fund 33860).

<b>Expenditures</b>	<b>2008 Actuals</b>	<b>2009 Adopted</b>	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
Support to Multi-Purpose Trails	0	0	0	3,500,000

## 2008 Parks Levy

### 2010 Estimated Revenues for the 2008 Parks Levy Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Adopted
411100	Real & Personal Property	0	0	0	23,947,000
461110	Inv Earn-Residual Cash	0	0	0	5,000
	<b>Total Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,952,000</b>
379100	Use of (Contribution to) Fund Balance	0	0	0	(4,722,000)
	<b>Total Resources</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>19,230,000</b>

## 2008 Parks Levy

### 2008 Parks Levy Fund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
<b>Beginning Fund Balance</b>			<b>0</b>		<b>4,203,000</b>
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	0	0	23,713,000	0	23,952,000
Appropriations - Capital - (DPR)	-	-	28,450,000	-	15,730,000
Less: Actuals/Forecast of Expenses (DPR)			15,760,000		25,535,000
Appropriations - Capital - (SDOT)	0	0	3,750,000	0	3,500,000
Less: Actuals/Forecast of Expenses (SDOT)			3,750,000		3,500,000
<b>Ending Fund Balance</b>	<b>0</b>	<b>0</b>	<b>4,203,000</b>	<b>0</b>	<b>(880,000)</b>
Continuing Appropriations			12,690,000	0	2,885,000
Total Reserves	0	0	12,690,000	0	2,885,000
<b>Ending Fund Balance - Unreserved</b>	<b>0</b>	<b>0</b>	<b>(8,487,000)</b>	<b>0</b>	<b>(3,765,000)</b>



# Office of Arts and Cultural Affairs

## Michael Killoren, Director

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### Department Description

The mission of the Office of Arts and Cultural Affairs (OACA) is to promote the value of arts and culture in communities throughout Seattle. The Office promotes Seattle as a cultural destination and invests in Seattle's arts and cultural sector to ensure the city has a wide range of high-quality programs, exhibits, and public art. The Office has four programs, including Public Art, Civic Partnerships, Community Development and Outreach, and Administrative Services; and two funding sources: the Arts Account, which is derived from the City's General Subfund, and the Municipal Arts Fund (MAF), which is derived from the One Percent for Arts program.

The Public Art Program integrates artists and the ideas of artists in the design of City facilities, manages the City's portable artworks collection, and incorporates art in public spaces throughout Seattle. The program is funded through the One Percent for Art ordinance, which requires that eligible City capital projects contribute one percent of their budgets to the Municipal Arts Fund for the commission, purchase, and installation of public artworks.

The Civic Partnerships Program offers technical assistance and invests in cultural organizations, youth arts programs, individual artists, and community groups to increase residents' access to arts and culture, and to promote a healthy cultural sector in the city. Prior to 2010, funding for the program came from the General Subfund and the Arts Account, a fund established in order to reinvest 20% of the City's admission tax revenues in arts and culture.

The Community Development and Outreach Program works to ensure greater community access to arts and culture by promoting opportunities for Seattle's arts and culture community through annual forums and award programs, by showcasing community arts exhibits and performances at City Hall, and by developing communication materials to promote Seattle as a "creative capital." Funding for the program has come from the General Subfund.

The Administrative Services Program provides executive management and support services for the Office, and supports the Seattle Arts Commission, a 15-member advisory board, which advises the Office, the Mayor, and the City Council on arts programs and policy, and promotes the role of the arts in economic development, arts education for young people, and cultural tourism. Funding for this program has come from the General Subfund.

### Policy and Program Changes

OACA's 2010 Adopted Budget reflects a decrease from the 2010 Endorsed Budget. This net reduction is necessitated by a decrease in the City's tax revenue resulting from the national economic recession. In addition to those budget cuts, there is a major shift in policy regarding the Office's funding structure.

Until 2009, OACA's non-Municipal Arts operating budget had come from a 20% allocation of the City's Admissions Tax receipts, with the remainder of the budget appropriated from the General Fund. Starting in 2010, at OACA's request, Admissions Tax allocation is increased to 75% of Admissions Tax receipts collected two years prior to the current budget and direct General Fund support is eliminated entirely. In other words, the amount of Admissions Tax used to calculate OACA's revenues for the 2010 Adopted Budget is equal to 75% of

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the 2008 actual total Admissions Tax receipts minus receipts that have more recently been eliminated, which includes the Seattle SuperSonics, the Seattle Center Fun Forest, and the recent live music exemption.

The additional funding from Admission Tax is equivalent to what would have been provided through the decreased General Fund support. This new funding structure is expected to provide stability for OACA's programs in promoting cultural vitality in Seattle and will serve as an incentive for OACA to advance and strengthen cultural development in Seattle Public Schools, neighborhoods, and in the artistic and creative sector workforce.

In addition to the change in the departmental funding structure, OACA has various budget reductions due to the economic recession. These reductions include a decrease in contract funding to annual contracts in the Civic Partners program, multiple administrative budget reductions, the elimination of one position in the Municipal Art Fund, and a shift in funding source for two staff from General Fund to the Municipal Arts Fund to better align those positions with the MAF. Additional administrative reductions in OACA are included to pay for restoring a position originally eliminated in the 2010 Endorsed Budget. Also, an administrative position and the associated funding is transferred to the Personnel Department.

Lastly, the MAF budget is reduced to reflect a reduction in capital program investments across the City, which generate the One Percent for Art revenues that exclusively fund this program.

### **City Council Provisos**

There are no Council provisos.



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<b>Appropriations</b>	<b>Summit Code</b>	<b>2008 Actuals</b>	<b>2009 Adopted</b>	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
<b>Arts Account Budget Control Level</b>					
Administrative Services - AT		0	0	0	462,515
Arts Account		992,668	1,186,394	1,207,454	1,207,454
Civic Partnerships - AT		0	0	0	1,502,209
Community Development and Outreach - AT		0	0	0	507,297
<b>Arts Account Budget Control Level</b>	<b>VA140</b>	<b>992,668</b>	<b>1,186,394</b>	<b>1,207,454</b>	<b>3,679,474</b>
<b>General Subfund Budget Control Level</b>					
Administrative Services - GF		585,354	500,988	519,505	0
Civic Partnerships - GF		2,428,462	1,659,113	1,558,780	0
Community Development and Outreach - GF		670,647	781,714	595,979	0
<b>General Subfund Budget Control Level</b>	<b>VA400</b>	<b>3,684,464</b>	<b>2,941,814</b>	<b>2,674,263</b>	<b>0</b>
<b>Municipal Arts Fund Budget Control Level</b>	<b>2VMAO</b>	<b>1,509,785</b>	<b>2,807,904</b>	<b>2,953,513</b>	<b>2,754,882</b>
<b>Department Total</b>		<b>6,186,917</b>	<b>6,936,113</b>	<b>6,835,230</b>	<b>6,434,356</b>
<b>Department Full-time Equivalents Total*</b>		<b>25.10</b>	<b>25.10</b>	<b>24.10</b>	<b>23.10</b>

*\* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

<b>Resources</b>	<b>2008 Actuals</b>	<b>2009 Adopted</b>	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
General Subfund	3,684,464	2,941,814	2,674,263	0
Other	2,502,453	3,994,298	4,160,967	6,434,356
<b>Department Total</b>	<b>6,186,917</b>	<b>6,936,113</b>	<b>6,835,230</b>	<b>6,434,356</b>

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## Arts Account Budget Control Level

### Purpose Statement

The purpose of the Arts Account Budget Control Level (BCL) is to invest in Seattle's arts and cultural community to keep artists living and working in Seattle, to build community through arts and cultural events, and to increase arts opportunities for youth. The BCL appropriates the Office's admission tax set-aside which, in 2010, is increased to 75 percent of Admission Tax revenues.

<b>Program Expenditures</b>	<b>2008 Actuals</b>	<b>2009 Adopted</b>	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
Administrative Services - AT	0	0	0	462,515
Arts Account	992,668	1,186,394	1,207,454	1,207,454
Civic Partnerships - AT	0	0	0	1,502,209
Community Development and Outreach - AT	0	0	0	507,297
<b>Total</b>	<b>992,668</b>	<b>1,186,394</b>	<b>1,207,454</b>	<b>3,679,474</b>
Full-time Equivalents Total *	0.00	0.00	0.00	13.00

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# Arts and Cultural Affairs

## Arts Account: Administrative Services - AT

### Purpose Statement

The purpose of the Administrative Services Program is to provide executive management and support services to the Office and to support the Seattle Arts Commission, a 15-member advisory board that advises the Office, the Mayor, and the City Council on arts programs and policy.

### Program Summary

Due to a shift of funding for all non-Municipal Arts work in OACA to Admissions Tax revenues, this program has moved from the General Subfund Budget Control Level to the Arts Account Budget Control Level.

Increase budget by \$519,000 and 6.5 FTEs to reflect moving this program from the General Subfund Budget Control Level.

Decrease budget by \$28,000 and 1.0 FTE Office/Maintenance Aide to reflect the transfer of this position to the Personnel Department.

Decrease budget by \$9,000 for training, travel and other administrative expenses.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$20,000, for a net program increase from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$463,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Administrative Services - AT	0	0	0	462,515
Full-time Equivalents Total*	0.00	0.00	0.00	5.50

*\* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

## Arts Account: Arts Account

### Purpose Statement

The purpose of the Arts Program is to invest in Seattle's arts and cultural community to keep artists living and working in Seattle, to build community through arts and cultural events, and to increase arts opportunities for youth.

### Program Summary

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Adopted Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Adopted
Arts Account	992,668	1,186,394	1,207,454	1,207,454

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## Arts Account: Civic Partnerships - AT

### Purpose Statement

The purpose of the Civic Partnerships Program is to invest in arts and culture. The program increases Seattle residents' access to arts and cultural opportunities, provides arts opportunities for youth, and enhances the economic vitality of Seattle's arts and cultural community by investing in arts organizations and emerging artists.

### Program Summary

Due to a shift of funding for all non-Municipal Arts work in OACA to Admissions Tax revenues, this program has moved from the General Subfund Budget Control Level to the Arts Account Budget Control Level.

Increase budget by \$1.56 million and 4.0 FTEs to reflect moving this program from the General Subfund Budget Control Level.

Increase budget by \$82,000 and 1.0 FTE Arts Program Specialist position to restore a position which was eliminated in the 2010 Endorsed Budget. Funding is provided through reductions in other areas.

Decrease budget by \$50,000 for Civic Partnership contracts. Reduction will come from an anticipated attrition of some program recipients in 2010.

Decrease budget by \$49,000 and 0.5 FTE Senior Arts Program Specialist to reflect a transfer of this position to the Public Art Program.

Decrease budget by \$20,000 for training, travel, annual contracts and other administrative expenses.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$19,000, for a net program increase from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$1.502 million.

<b>Expenditures/FTE</b>	<b>2008 Actuals</b>	<b>2009 Adopted</b>	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
Civic Partnerships - AT	0	0	0	1,502,209
Full-time Equivalents Total*	0.00	0.00	0.00	4.50

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## Arts Account: Community Development and Outreach - AT

### Purpose Statement

The purpose of the Community Development and Outreach Program is to promote arts and culture through arts award programs, cultural events, City Hall exhibits and performances, and communication materials that recognize Seattle as a "creative capital."

### Program Summary

Due to a shift of funding for all non-Municipal Arts work in OACA to Admissions Tax revenues, this program has moved from the General Subfund Budget Control Level to the Arts Account Budget Control Level.

Increase budget by \$596,000 and 3.0 FTEs to reflect moving this program from the General Subfund Budget Control Level.

Decrease budget by \$28,000 in administrative and contracting expenses.

Decrease budget by \$44,000 to reflect the transfer of a portion of staff costs for outreach and public arts project work to the Municipal Arts Fund.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$17,000, for a net program increase from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$507,000.

<b>Expenditures/FTE</b>	<b>2008 Actuals</b>	<b>2009 Adopted</b>	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
Community Development and Outreach - AT	0	0	0	507,297
Full-time Equivalents Total*	0.00	0.00	0.00	3.00

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## General Subfund Budget Control Level

### Purpose Statement

The purpose of the General Subfund Budget Control Level is to provide administrative services for the Office, invest in Seattle's arts and cultural community, and build community through arts and culture awards, events, and exhibits.

<b>Program Expenditures</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Administrative Services - GF	585,354	500,988	519,505	0
Civic Partnerships - GF	2,428,462	1,659,113	1,558,780	0
Community Development and Outreach - GF	670,647	781,714	595,979	0
<b>Total</b>	<b>3,684,464</b>	<b>2,941,814</b>	<b>2,674,263</b>	<b>0</b>
Full-time Equivalents Total *	14.50	14.50	13.50	0.00

*\*FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

## **General Subfund: Administrative Services - GF**

### Purpose Statement

The purpose of the Administrative Services Program is to provide executive management and support services to the Office and to support the Seattle Arts Commission, a 15-member advisory board that advises the Office, Mayor, and Council on arts programs and policy.

### Program Summary

Due to a shift of funding for all non-Municipal Arts work in OACA to Admissions Tax revenues, this program has moved from the General Subfund Budget Control Level to the Arts Account Budget Control Level.

Decrease budget by \$519,000 and 6.5 FTEs to reflect moving this program to the Arts Account Budget Control Level.

<b>Expenditures/FTE</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Administrative Services - GF	585,354	500,988	519,505	0
Full-time Equivalents Total*	6.50	6.50	6.50	0.00

*\* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

# Arts and Cultural Affairs

## General Subfund: Civic Partnerships - GF

### Purpose Statement

The purpose of the Civic Partnerships Program is to invest in arts and culture. The program increases Seattle residents' access to arts and cultural opportunities, provides arts opportunities for youth, and enhances the economic vitality of Seattle's arts and cultural community by investing in arts organizations and emerging artists.

### Program Summary

Due to a shift of funding for all non-Municipal Arts work in OACA to Admissions Tax revenues, this program has moved from the General Subfund Budget Control Level to the Arts Account Budget Control Level.

Decrease budget by \$1,559,000 and 4.0 FTEs to reflect moving this program to the Arts Account Budget Control Level.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Civic Partnerships - GF	2,428,462	1,659,113	1,558,780	0
Full-time Equivalents Total*	5.00	5.00	4.00	0.00

*\* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

## General Subfund: Community Development and Outreach - GF

### Purpose Statement

The purpose of the Community Development and Outreach Program is to promote arts and culture through arts award programs, cultural events, City Hall exhibits and performances, and communication materials that recognize Seattle as a "creative capital."

### Program Summary

Due to a shift of funding for all non-Municipal Arts work in OACA to Admissions Tax revenues, this program has moved from the General Subfund Budget Control Level to the Arts Account Budget Control Level.

Decrease budget by \$596,000 and 3.0 FTEs to reflect moving this program to the Arts Account Budget Control Level.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Community Development and Outreach - GF	670,647	781,714	595,979	0
Full-time Equivalents Total*	3.00	3.00	3.00	0.00

*\* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

## Municipal Arts Fund Budget Control Level

### Purpose Statement

The purpose of the Municipal Arts Fund Budget Control Level (BCL) is to fund the Public Art program which develops engaging art pieces and programs for City facilities, and maintains the City's existing art collection. The BCL appropriates revenues from the Municipal Arts Fund (MAF), of which most come from the City's One Percent for Art program, a program that invests one percent of eligible capital funds in public art.

### Summary

Increase budget by 0.5 FTE Senior Arts Program Specialist to reflect a transfer of a portion of this position from the Civic Partnerships Program to better align the work of the position with this program. This action will not increase the Municipal Arts Fund budget authority.

Transfer in approximately \$44,000 in staff costs associated with an Arts Specialist position from the Civic Partnerships Program to better align the work of the position with this program. This action will not increase the Municipal Arts Fund budget authority.

Decrease budget by \$86,000 and abrogate 1.0 FTE Senior Arts Program Specialist due to a decrease in overall City capital project spending.

Decrease budget by \$91,000 to reflect revised Municipal Arts Fund estimated revenues due to reduced capital program budgets across the City.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$22,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$199,000.

<b>Expenditures/FTE</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Municipal Arts Fund	1,509,785	2,807,904	2,953,513	2,754,882
Full-time Equivalents Total*	10.60	10.60	10.60	10.10

*\* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*



## Arts and Cultural Affairs

### 2010 Estimated Revenues for the Arts Account

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Adopted
461100	Interest Earnings	44,396	0	0	0
587001	General Subfund Support - Admission Tax Share	1,149,081	1,186,394	1,207,454	3,761,449
<b>Total Revenues</b>		<b>1,193,477</b>	<b>1,186,394</b>	<b>1,207,454</b>	<b>3,761,449</b>
379100	Use of (Contribution To) Fund Balance	0	0	0	(81,975)
<b>Total Resources</b>		<b>1,193,477</b>	<b>1,186,394</b>	<b>1,207,454</b>	<b>3,679,474</b>

## Arts and Cultural Affairs

### 2010 Estimated Revenues for the Municipal Arts Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Adopted
441990	Public Art Management Fees	185,866	181,315	185,864	185,864
461110	Interest Income	146,301	180,000	170,000	170,000
461320	Investment Increase	11,036	0	0	0
469990	Miscellaneous Revenues	16,897	8,000	8,500	8,500
541190	1% for Art Revenue	1,823,003	2,438,589	2,589,149	2,498,516
<b>Total Revenues</b>		<b>2,183,103</b>	<b>2,807,904</b>	<b>2,953,513</b>	<b>2,862,880</b>
379100	Use of (Contribution To) Fund Balance	(673,318)	0	0	(107,998)
<b>Total Municipal Arts Fund</b>		<b>(673,318)</b>	<b>0</b>	<b>0</b>	<b>(107,998)</b>
<b>Total Resources</b>		<b>1,509,785</b>	<b>2,807,904</b>	<b>2,953,513</b>	<b>2,754,882</b>

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### Arts Account

	<b>2008 Actuals</b>	<b>2009 Adopted</b>	<b>2009 Revised</b>	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
<b>Beginning Fund Balance</b>	<b>909,235</b>	<b>146,402</b>	<b>1,105,932</b>	<b>146,402</b>	<b>210,014</b>
Accounting and Technical Adjustments	(4,112)	0	0	0	0
Plus: Actual and Estimated Revenue	1,193,477	1,186,394	1,186,394	1,207,454	3,761,449
Less: Actual and Budgeted Expenditures	992,668	1,186,394	2,082,312	1,207,454	3,679,474
<b>Ending Fund Balance</b>	<b>1,105,932</b>	<b>146,402</b>	<b>210,014</b>	<b>146,402</b>	<b>291,989</b>
Continuing Appropriations	895,918				
Reservation for Revenue Shortfall		146,402	210,014	146,402	291,989
<b>Total Reserves</b>	<b>895,918</b>	<b>146,402</b>	<b>210,014</b>	<b>146,402</b>	<b>291,989</b>
<b>Ending Unreserved Fund Balance</b>	<b>210,014</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

*DOF and OACA believe it is prudent to create a reserve equal to 10% of total Admissions Tax funded appropriations to protect against the volatility in this revenue source. This fund has not yet met this goal, so the unreserved fund balance is zero until the reserve target is met.*

## Arts and Cultural Affairs

### Municipal Arts Fund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Adopted
<b>Beginning Fund Balance</b>	<b>4,066,357</b>	<b>2,680,502</b>	<b>4,728,639</b>	<b>2,680,502</b>	<b>4,121,147</b>
Accounting and Technical Adjustments	(11,036)	0	0	0	0
Plus: Actual and Estimated Revenue	2,183,103	2,807,904	2,807,904	2,953,513	2,862,880
Less: Actual and Budgeted Expenditures	1,509,785	2,807,904	3,415,396	2,953,513	2,754,882
<b>Ending Fund Balance</b>	<b>4,728,639</b>	<b>2,680,502</b>	<b>4,121,147</b>	<b>2,680,501</b>	<b>4,229,145</b>
Continuing Appropriations	607,492				
<b>Total Reserves</b>	<b>607,492</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Ending Unreserved Fund Balance</b>	<b>4,121,147</b>	<b>2,680,502</b>	<b>4,121,147</b>	<b>2,680,501</b>	<b>4,229,145</b>

# The Seattle Public Library

## Susan Hildreth, City Librarian

### Contact Information

Department Information Line: (206) 386-4636

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.spl.org/>

### Department Description

The Seattle Public Library, founded in 1891, includes the Central Library, 26 neighborhood libraries, the Center for the Book, and a robust "virtual library" available through the Library's web site 24/7.

The Library is governed by a five-member citizen Board of Trustees, who are appointed by the Mayor and confirmed by the City Council. Board members serve five-year terms and meet monthly. The Revised Code of Washington (RCW 27.12.240) and the City Charter (Article XII, Section 5) grant the Board of Trustees "exclusive control of library expenditures for library purposes." The Library Board adopts an annual operation plan in December after the City Council approves the Library's budget appropriation.

As the center of Seattle's information network, the Library provides a vast array of resources and services to the public, including:

- books, magazines, newspapers;
- online catalog and web site ([www.spl.org](http://www.spl.org));
- Internet access and classes;
- CDs, DVDs, books on tape and downloadable;
- sheet music;
- electronic databases;
- an extensive multilingual collection;
- English as a Second Language (ESL) and literacy services;
- accessible services and resources for people with disabilities or special needs;
- more than 6,000 literary programs for children, teens, and adults;
- podcasts of public programs;
- 23 neighborhood meeting rooms;
- 12 Central Library meeting rooms;
- Quick Information Center telephone reference service (386-INFO).

### Policy and Program Changes

The Library's 2010 Adopted Budget is decreased by \$1.77 million from the 2010 Endorsed Budget. This net reduction is necessitated by a decrease in the City's tax revenue resulting from the national economic recession. In order to be able to respond to a 10-year trend of increasing patron demand for materials and programs and to maintain seven-day access while reducing expenses, Library open hours are restructured. Starting February 2010, there will be two service models - seven-day branches and five-day branches. Operating hours at eleven larger, geographically distributed, branches (Ballard, Beacon Hill, Broadview, Capitol Hill, Douglass-Truth, Greenwood, Lake City, Northeast, Rainier Beach, Southwest and West Seattle) are increased to seven days/60 hours per week. These branches were selected for their accessibility to the public and capacity to provide expanded circulation and services. They are served by public transit, have large meeting rooms to accommodate increased public programs, and work rooms capable of handling the increased volume of materials expected with the service change. Fifteen branches are reduced to five days of operation/35 hours per week. This change in operating hours results in some staff reductions and a shift in staffing across the library system to align with the new open hours.

In addition to reducing branch operating hours, the entire Library system will close one week in 2010 while all employees are on furlough. Other adjustments sustain mid-year 2009 reductions including management and administration cuts and cost savings resulting from deferral of staff computer replacement. Also, a portion of the Library's public computer costs are transferred from General Fund to the Cable Franchise Fund.

Some budget neutral, organizational changes implemented in 2009 are reflected in the Library's 2010 Adopted Budget. The automated materials handling system unit is transferred from the Central Library Services Program to a re-titled unit Facilities Maintenance and Materials Distribution Services Program. Public Services and Technology and Collection Services are consolidated under a new Library Services organizational unit.

### **City Council Provisos**

There are no Council provisos.

## Library

<b>Appropriations</b>	<b>Summit Code</b>	<b>2008 Actuals</b>	<b>2009 Adopted</b>	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
<b>Administrative Services</b>					
Administrative Services Director		265,616	328,313	341,503	324,284
Facilities Maintenance and Materials		4,984,519	4,771,461	4,949,735	5,459,978
Distribution Services					
Finance Services		1,511,139	1,583,420	1,621,601	1,609,237
Safety and Security Services		911,024	1,029,059	1,064,925	1,042,125
<b>Administrative Services</b>	<b>B1ADM</b>	<b>7,672,297</b>	<b>7,712,252</b>	<b>7,977,763</b>	<b>8,435,625</b>
<b>City Librarian's Office</b>					
City Librarian		593,418	520,216	540,353	415,552
Communications		759,539	857,741	888,922	870,572
Human Resources		1,125,133	1,163,768	1,211,483	1,195,074
<b>City Librarian's Office</b>	<b>B2CTL</b>	<b>2,478,090</b>	<b>2,541,726</b>	<b>2,640,758</b>	<b>2,481,198</b>
<b>Library Services Division</b>					
Central Library Services		11,616,989	11,839,622	12,340,398	11,128,960
Information Technology		2,952,104	3,263,808	3,364,235	3,287,691
Library Services Director		2,229	174,383	180,923	178,695
Mobile Services		738,245	734,978	765,479	745,396
Neighborhood Libraries		15,679,505	16,174,119	16,866,749	16,284,068
Technical and Collection Services		8,567,094	8,378,581	8,606,532	8,428,307
<b>Library Services Division</b>	<b>B4PUB</b>	<b>39,556,165</b>	<b>40,565,491</b>	<b>42,124,316</b>	<b>40,053,117</b>
<b>Department Total</b>		<b>49,706,552</b>	<b>50,819,469</b>	<b>52,742,837</b>	<b>50,969,940</b>
<b>Resources</b>					
		<b>2008 Actuals</b>	<b>2009 Adopted</b>	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
General Subfund		48,082,697	49,138,128	51,000,517	49,205,188
Other		1,623,855	1,681,340	1,742,321	1,764,752
<b>Department Total</b>		<b>49,706,552</b>	<b>50,819,469</b>	<b>52,742,837</b>	<b>50,969,940</b>

**Administrative Services****Purpose Statement**

The purpose of Administrative Services is to support the delivery of library services to the public.

<b>Program Expenditures</b>	<b>2008 Actuals</b>	<b>2009 Adopted</b>	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
Administrative Services Director	265,616	328,313	341,503	324,284
Facilities Maintenance and Materials	4,984,519	4,771,461	4,949,735	5,459,978
Distribution Services				
Finance Services	1,511,139	1,583,420	1,621,601	1,609,237
Safety and Security Services	911,024	1,029,059	1,064,925	1,042,125
<b>Total</b>	<b>7,672,297</b>	<b>7,712,252</b>	<b>7,977,763</b>	<b>8,435,625</b>

**Administrative Services: Administrative Services Director****Purpose Statement**

The purpose of the Administrative Services Director Program is to administer the financial, facilities, materials distribution, event services and safety and security operations of the Library system so that library services are provided effectively and efficiently.

**Program Summary**

Decrease budget by \$2,000 in staffing costs associated with closing the library system for one week in 2010.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$15,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$17,000.

<b>Expenditures</b>	<b>2008 Actuals</b>	<b>2009 Adopted</b>	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
Administrative Services Director	265,616	328,313	341,503	324,284



**Administrative Services: Facilities Maintenance and Materials  
Distribution Services**

**Purpose Statement**

The purpose of the Facilities Maintenance and Materials Distribution Services Program is to manage the Library's materials distribution system and maintain buildings and grounds so that library services are delivered in clean and comfortable environments, and materials are readily available to patrons.

**Program Summary**

Decrease budget by \$65,000 in staffing costs associated with closing the library system for one week in 2010.

Increase budget by \$645,000 to reflect a transfer of staffing costs associated with moving the automated materials handling system unit from the Central Library Services Program.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$70,000, for a net program increase from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$510,000.

	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
<b>Expenditures</b>	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Facilities Maintenance and Materials	4,984,519	4,771,461	4,949,735	5,459,978
Distribution Services				

**Administrative Services: Finance Services**

**Purpose Statement**

The purpose of the Finance Services Program is to provide accurate financial, purchasing, and budget services to, and on behalf of, the Library so that it is accountable for maximizing its resources in carrying out its mission.

**Program Summary**

Decrease budget by \$8,000 in staffing costs associated with closing the library system for one week in 2010.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$4,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$12,000.

	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
<b>Expenditures</b>	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Finance Services	1,511,139	1,583,420	1,621,601	1,609,237

**Administrative Services: Safety and Security Services**

**Purpose Statement**

The purpose of the Security Program is to provide safety and security services so that library services are delivered in a safe and comfortable atmosphere.

**Program Summary**

Decrease budget by \$15,000 in staffing costs associated with closing the library system for one week in 2010.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$7,000 for a net program reduction from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$23,000.

<b>Expenditures</b>	<b>2008 Actuals</b>	<b>2009 Adopted</b>	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
Safety and Security Services	911,024	1,029,059	1,064,925	1,042,125

**City Librarian's Office**

**Purpose Statement**

The purpose of the City Librarian's Office is to provide leadership for the Library in the implementation of policies and strategic directions set by the Library Board of Trustees.

**Program Expenditures**

	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
City Librarian	593,418	520,216	540,353	415,552
Communications	759,539	857,741	888,922	870,572
Human Resources	1,125,133	1,163,768	1,211,483	1,195,074
<b>Total</b>	<b>2,478,090</b>	<b>2,541,726</b>	<b>2,640,758</b>	<b>2,481,198</b>

**City Librarian's Office: City Librarian**

**Purpose Statement**

The purpose of the City Librarian Program is to provide leadership for the Library in implementing the policies and strategic direction set by the Library Board of Trustees, and in securing the necessary financial resources to operate the Library in an effective and efficient manner. The City Librarian's office serves as the primary link between the community and the Library, and integrates community needs and expectations with Library resources and policies.

**Program Summary**

Decrease budget by \$3,000 in staffing costs associated with closing the library system for one week in 2010.

Decrease budget by \$111,000 and 1.0 FTE Library management position to sustain a mid-year 2009 budget reduction.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$11,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$125,000.

	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
<b>Expenditures</b>	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
City Librarian	593,418	520,216	540,353	415,552

**City Librarian's Office: Communications**

**Purpose Statement**

The purpose of the Communications Program is to ensure that the public and Library staff are fully informed about Library operations, which includes 6,000 annual public programs. The office manages the Library's web site, a 24/7 portal to library services, and provides timely and accurate information through a variety of other methods.

**Program Summary**

Decrease budget by \$7,000 in staffing costs associated with closing the library system for one week in 2010.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$11,000 for a net program reduction from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$18,000.

	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
<b>Expenditures</b>	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Communications	759,539	857,741	888,922	870,572

**City Librarian's Office: Human Resources**

**Purpose Statement**

The purpose of the Human Resources Program is to provide responsive and equitable services, including human resources policy development, recruitment, classification and compensation, payroll, labor and employee relations, volunteer services, and staff training services so that the Library maintains a productive and well-supported work force.

**Program Summary**

Decrease budget by \$12,000 in staffing costs associated with closing the library system for one week in 2010.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$4,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$16,000.

	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
<b>Expenditures</b>	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Human Resources	1,125,133	1,163,768	1,211,483	1,195,074

**Library Services Division**

**Purpose Statement**

The purpose of Library Services is to provide services, materials and programs that benefit and are valued by Library patrons. Library Services maintains the Library's data processing infrastructure in order to provide information access and Library materials to all patrons.

**Program Expenditures**

	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Central Library Services	11,616,989	11,839,622	12,340,398	11,128,960
Information Technology	2,952,104	3,263,808	3,364,235	3,287,691
Library Services Director	2,229	174,383	180,923	178,695
Mobile Services	738,245	734,978	765,479	745,396
Neighborhood Libraries	15,679,505	16,174,119	16,866,749	16,284,068
Technical and Collection Services	8,567,094	8,378,581	8,606,532	8,428,307
<b>Total</b>	<b>39,556,165</b>	<b>40,565,491</b>	<b>42,124,316</b>	<b>40,053,117</b>

**Library Services Division: Central Library Services**

**Purpose Statement**

The purpose of the Central Library Services Program is to provide in-depth information, extensive books and materials, and service coordination to customers and library branch staff so they become aware of, and have timely access to, the resources they need.

**Program Summary**

Decrease budget by \$178,000 in staffing costs associated with closing the library system for one week in 2010.

Decrease budget by \$155,000 and 2.5 FTE of library management positions associated with the 2009 restructuring of management for Central Library Services.

Decrease budget by \$107,000 and 2.0 FTE of library management positions to sustain a mid-year 2009 budget reduction.

Decrease budget by \$645,000 due to a transfer of staff costs associated with moving the Materials handling system to the Facilities Maintenance and Materials Distribution Services Program.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$127,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$1.212 million.

	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
<b>Expenditures</b>	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Central Library Services	11,616,989	11,839,622	12,340,398	11,128,960

**Library Services Division: Information Technology**

**Purpose Statement**

The purpose of the Information Technology Program is to provide quality data processing infrastructure and services so that Library patrons and staff have free and easy access to a vast array of productivity tools, ideas, information, and knowledge.

**Program Summary**

Decrease budget by \$31,000 in staffing costs associated with closing the library system for one week in 2010.

Decrease budget by \$23,000 by extending the staff computer replacement cycle from four years to five.

Swap \$40,000 of General Fund resources with Cable Franchise funds to pay for public access computers across the library system. This action has a no net effect on this program's appropriations.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$23,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$77,000.

	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
<b>Expenditures</b>	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Information Technology	2,952,104	3,263,808	3,364,235	3,287,691

**Library Services Division: Library Services Director**

**Purpose Statement**

The purpose of the Library Services Director Program is to administer technology and collection services so that library information resources are delivered effectively and efficiently to staff and patrons.

**Program Summary**

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$2,000 from the 2010 Endorsed Budget to the 2010 Adopted Budget.

	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
<b>Expenditures</b>	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Library Services Director	2,229	174,383	180,923	178,695

**Library Services Division: Mobile Services**

**Purpose Statement**

The purpose of the Mobile Services Program is to provide access to library books, materials, and services for patrons who are unable to come to the Library.

**Program Summary**

Decrease budget by \$12,000 in staffing costs associated with closing the library system for one week in 2010.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$8,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$20,000.

	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
<b>Expenditures</b>	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Mobile Services	738,245	734,978	765,479	745,396

**Library Services Division: Neighborhood Libraries**

**Purpose Statement**

The purpose of the Neighborhood Libraries Program is to provide services, materials, and programs close to where people live and work to support independent learning, cultural enrichment, recreational reading, and community involvement.

**Program Summary**

Decrease budget by approximately \$272,000 in staffing costs associated with closing the library system for one week in 2010.

Decrease budget by \$152,000 for library branch operating hours.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$158,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$582,000.

	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
<b>Expenditures</b>	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Neighborhood Libraries	15,679,505	16,174,119	16,866,749	16,284,068

**Library Services Division: Technical and Collection Services**

**Purpose Statement**

The purpose of the Technical and Collection Services Program is to make library books, materials, databases, downloadable materials, and the library catalog available to patrons.

**Program Summary**

Decrease budget by \$45,000 in staffing costs associated with closing the library system for one week in 2010.

Decrease budget by \$105,000 and 1.0 FTE library management position to sustain a mid-year 2009 budget reduction.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$28,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$178,000.

	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
<b>Expenditures</b>	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Technical and Collection Services	8,567,094	8,378,581	8,606,532	8,428,307



## 2010 Estimated Revenues for the Library Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Adopted
441610	Copy Services	81,000	50,000	50,000	60,000
441610	Pay for Print	91,603	99,000	99,000	99,000
459700	Fines/Fees	1,054,333	905,310	965,789	982,432
462300	Parking- Central Library	340,783	431,031	431,531	377,320
462800	Concessions Proceeds	5,136	3,000	3,000	3,000
469112	Salvage Sales/Materials	62,281	40,000	40,000	50,000
469990	Misc Revenue	4,262	3,000	3,000	3,000
542810	Cable Franchise Fees	450,000	150,000	150,000	190,000
587001	General Subfund Support	48,082,697	49,138,128	51,000,517	49,205,188
<b>Total Revenues</b>		<b>50,172,095</b>	<b>50,819,469</b>	<b>52,742,837</b>	<b>50,969,940</b>

# Library

## Library Fund

	<b>2008 Actuals</b>	<b>2009 Adopted</b>	<b>2009 Revised</b>	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
<b>Beginning Fund Balance</b>	<b>654,314</b>	<b>1,743,501</b>	<b>1,119,690</b>	<b>1,743,501</b>	<b>446,345</b>
Accounting and Technical Adjustments	(167)	0	0	0	0
Plus: Actual and Estimated Revenue	50,172,095	50,819,469	49,845,469	52,742,837	50,969,940
Less: Actual and Budgeted Expenditures	49,706,552	50,819,469	50,518,814	52,742,837	50,969,940
<b>Ending Fund Balance</b>	<b>1,119,690</b>	<b>1,743,501</b>	<b>446,345</b>	<b>1,743,501</b>	<b>446,345</b>
Continuing Appropriations	532,345		0	0	0
<b>Total Reserves</b>	<b>532,345</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Ending Unreserved Fund Balance</b>	<b>587,345</b>	<b>1,743,501</b>	<b>446,345</b>	<b>1,743,501</b>	<b>446,345</b>

## Capital Improvement Program Highlights

In 2008 the Seattle Public Library completed the final building projects of a system-wide capital program, "Libraries for All" (LFA). The \$290.7 million program was funded by \$196.6 million in bonds approved by the voters in 1998, \$46.8 million in private funding, \$22.6 million in bond interest earnings, \$19.1 million in other public resources, and \$5.6 million in property sale proceeds. As a result of LFA, each of the 22 branch libraries in the system as of 1998 has been renovated, expanded, or replaced. Four new branch libraries are open to the public at Delridge, International District/Chinatown, Northgate, and South Park. Seattle Citizens also have a new Central Library.

With the conclusion of the LFA program, the Library is determined to preserve the generous public and private sector investment that the citizens of Seattle have made in their library facilities. In 2007, the Library commissioned a building condition assessment and development of an asset management database to facilitate major maintenance and long-term capital planning. As verified by the assessment, the overall condition of Library facilities is very good, but it is important to continue to invest in facility maintenance to extend the useful life of these community assets.

The Library's ongoing Capital Improvement Program (CIP) projects address asset preservation throughout the Library system. In 2009, the Library's capital budget was reduced midyear from \$1.646 million to \$694,000 as a result of the sharp drop in City REET revenue. The current appropriations are allocated to a single new Library Major Maintenance BCL in order to provide more flexibility under these difficult budget conditions. The 2010 Adopted CIP totals \$1.031 million, including \$830,000 in REET and \$201,000 in CRS-Unrestricted funding. With 27 very heavily-used buildings, careful management of the capital budget is required. Capital work in 2010 focuses on items that were originally planned for 2009 but were deferred, with an emphasis on safety and building integrity. The Library is committed to doing the best job possible with limited resources to keep all facilities in excellent condition.

### Capital Improvement Program Appropriation

	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
<b>Building Systems: B301106</b>		
Cumulative Reserve Subfund - REET I Subaccount (00163)	473,000	0
<b>Subtotal</b>	<b>473,000</b>	<b>0</b>
<b>Landscape and Hardscape Restoration: B301110</b>		
Cumulative Reserve Subfund - REET I Subaccount (00163)	54,000	0
<b>Subtotal</b>	<b>54,000</b>	<b>0</b>
<b>Library Major Maintenance: B301111</b>		
Cumulative Reserve Subfund - REET I Subaccount (00163)	0	830,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	201,000	0
<b>Subtotal</b>	<b>201,000</b>	<b>830,000</b>
<b>Minor Capital Improvements: B301109</b>		
Cumulative Reserve Subfund - REET I Subaccount (00163)	58,000	0
<b>Subtotal</b>	<b>58,000</b>	<b>0</b>
<b>Operational Efficiency Improvements: B301107</b>		
Cumulative Reserve Subfund - REET I Subaccount (00163)	190,000	0
<b>Subtotal</b>	<b>190,000</b>	<b>0</b>

## Capital Improvement Program Highlights

## Library

	2010 Endorsed	2010 Adopted
<b>Preliminary Engineering and Planning: B401111</b>		
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	0	201,000
<b>Subtotal</b>	<b>0</b>	<b>201,000</b>
<b>Roof and Structural Systems: B301105</b>		
Cumulative Reserve Subfund - REET I Subaccount (00163)	506,000	0
<b>Subtotal</b>	<b>506,000</b>	<b>0</b>
<b>Safety, Security and Access Improvements: B301108</b>		
Cumulative Reserve Subfund - REET I Subaccount (00163)	221,000	0
<b>Subtotal</b>	<b>221,000</b>	<b>0</b>
<b>Total Capital Improvement Program Appropriation</b>	<b>1,703,000</b>	<b>1,031,000</b>

# Department of Parks and Recreation

## Timothy A. Gallagher, Superintendent

### Contact Information

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### Department Description

The Department of Parks and Recreation (DPR) works with all residents to be good stewards of the environment, and to provide safe, welcoming opportunities to play, learn, contemplate, and build community.

DPR manages a 6,200-acre park system comprised of 430 parks, which include 185 athletic fields, 130 children's play areas, nine swimming beaches, 18 fishing piers, five golf courses, and 22 miles of boulevards. Other facilities include 151 outdoor tennis courts, 26 community centers, eight indoor and two outdoor swimming pools, 27 wading pools, a nationally recognized Rose Garden, the Seattle Aquarium, and more. The Woodland Park Zoological Society operates the zoo with City financial support. Hundreds of thousands of residents and visitors use Parks and Recreation facilities to pursue their passions from soccer to pottery, kite flying to golf, swimming to community celebrations, or to sit in quiet reflection.

Department employees work hard to develop partnerships with their advisory councils, park neighbors, volunteer groups, non-profit agencies, local businesses, and the Seattle School District to effectively respond to increasing requests for use of Seattle's park and recreation facilities.

In 1999, Seattle voters approved a renewal of the 1991 Seattle Center and Community Centers Levy, continuing DPR's commitment to renovate and expand facilities and provide new recreation centers. The 1999 Levy totals \$72 million spread over eight years. Nine community centers received a total of \$36 million from the Levy. In 2000, Seattle voters approved the 2000 Neighborhood Parks, Green Spaces, Trails and Zoo Levy (2000 Parks Levy), which enables the Department to complete more than 100 park acquisition and development projects, improve maintenance, boost environmental programs and practices, and expand recreation opportunities for young people and seniors. The Parks Levy ended in 2008, but some funds will carry over into later years.

### Policy and Program Changes

In 2010, DPR will continue to implement the Parks and Green Spaces Levy passed in 2008. Three positions in the Planning, Development, and Acquisition BCL receiving support from the General Subfund will now be partially or fully funded by the Levy.

DPR will continue to fund a portion of the Outdoor Opportunities Program in 2010 that will no longer receive state grant funding. The Outdoor Opportunities Program reaches high-risk teen populations by providing outdoor experiential learning.

The budget also reflects a departmental reorganization in an effort to better align services provided by the Department. Additionally, the Department makes numerous changes and transfers to many of its Budget Control Levels (BCLs) to improve management, service delivery, and program efficiency.

The Seattle Aquarium budget reflects a decrease in anticipated revenues due to the economic downturn.

In 2010, funding is added for ongoing operation and maintenance costs incurred for newly opened and improved facilities with higher operation costs. Funding is also added to pay for maintenance and repair of emergency

## Parks and Recreation

generators and emergency supplies for sheltering sites. Relocation costs are included for the relocation of staff from the Lake Union Armory. Funding is added for an increase in costs for employee background checks and an increase in salaries for the electricians and plumbers.

The Department's budget reflects a 10-day furlough for most union represented staff and non-represented staff. In addition, several BCLs will have staff reductions. Further impacts to the budget include decreased funding for internships in the Planning, Development, and Acquisition Division, a 10% reduction in Youth Teen Development Grants, and a 5% reduction in payments to the Museum of History and Industry, Seattle Asian Art Museum, and the Seattle Parks Foundation. Additionally, the Environmental Learning Centers will have reduced staffing and programming. Further impacts to the DPR budget include a reduction in garbage collection, litter pick-up in the parks, enhanced maintenance in the community centers, and winter crews. In addition, the nine Park Resources districts will be reduced to eight neighborhood districts with a consolidation of staff and resources. Facility maintenance staff and revenues for capital work are also reduced.

Additional decreases to DPR's budget with minimal impact on services provided to the public include charging postage for public notices to the impacted Capital Improvement Project; extending the time for PC replacement; eliminating use of the intrusion detection system; decreases in supplies, training, travel, consultant contracting and minor equipment budgets; a reduction in citywide special events coordination; and eliminating the Customerville website. Maintenance of Fortson Square is transferred to SDOT. Further reductions are due to the Associated Recreation Council (ARC) taking over marketing for recreational programming.

The Department budget is impacted by a reduction in utility and fuel usage and a change in drainage rates charged by Seattle Public Utilities. A renewed lease at the RDA building results in a budget savings starting in 2010.

The 2010 Adopted Budget also includes several transactions that have a net zero impact to the department budget, but affect the General Subfund subsidy to the Department. These include reducing other revenues for the Shops and Horticulture Division to reflect revised workload, additional revenues from property rentals, and receiving fund balance from ARC.

During 2010, five wading pools will be closed, with three being converted into spray parks and two closed due to construction projects at nearby sites. Also during 2010, the Langston Hughes Performing Arts Center will be closed due to a major maintenance project and the Atlantic Street Nursery will be permanently closed as plant propagation will move entirely to the Jefferson Nursery.

Other changes from the 2010 Endorsed Budget to the 2010 Adopted Budget include the transfer of funds for the golf management fee from golf revenues, the correction of a data entry error in the Environmental Learning Programs BCL, an adjustment for reduction in vehicle budget, and the conversion of Temporary Employment Service (TES) positions to full-time positions.

The revenue table for the Parks and Recreation Fund reflects a change that was implemented in mid-2009. Previously, the Fund received 10% of certain taxes and fees, as required by City Charter, plus an additional appropriation from the General Fund. This created complexity in accounting and revenue disbursement. Starting in mid-2009, revenues will be deposited solely in the General Fund and General Fund support to the Parks and Recreation Fund will be increased by an amount equivalent to the 10% set-aside.

### City Council Provisos

The City Council adopted the following budget proviso:

No more than \$55,000 appropriated in the 2010 budget may be spent for Professional Services related to Citywide Special Events Coordination.

## Parks and Recreation

<b>Appropriations</b>	<b>Summit Code</b>	<b>2008 Actuals</b>	<b>2009 Adopted</b>	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
Enterprise Budget Control Level	K420A	6,532,261	0	0	0
Environmental Learning and Programs Budget Control Level	K430A	2,719,594	2,094,321	2,375,429	3,660,042
Facility and Structure Maintenance Budget Control Level	K320A	12,530,465	12,603,467	12,945,969	12,902,755
Finance and Administration Budget Control Level	K390A	5,389,889	5,623,958	5,892,631	7,668,203
Golf Budget Control Level	K400A	8,324,705	8,392,613	8,748,107	8,971,596
Golf Capital Reserve Budget Control Level	K410A	1,246,733	768,002	770,858	447,531
Judgment and Claims Budget Control Level	K380A	1,116,500	1,641,680	1,641,680	1,641,680
Natural Resources Management Budget Control Level	K430B	5,237,903	5,928,224	6,103,792	6,217,624
Park Cleaning, Landscaping, and Restoration Budget Control Level	K320B	24,841,751	27,516,580	28,384,927	24,976,577
Planning, Development, and Acquisition Budget Control Level	K370C	6,261,277	7,049,209	7,415,598	6,987,283
Policy Direction and Leadership Budget Control Level	K390B	3,289,865	7,964,953	8,376,754	4,194,897
Recreation Facilities and Programs Budget Control Level	K310D	18,884,219	22,626,679	23,422,730	23,085,635
Seattle Aquarium Budget Control Level	K350A	9,535,411	10,723,026	11,338,286	10,723,934
Seattle Conservation Corps Budget Control Level	K320C	3,166,634	4,094,895	4,248,414	4,207,028
Swimming, Boating, and Aquatics Budget Control Level	K310C	7,839,798	7,942,674	8,263,676	7,954,102
Woodland Park Zoo Budget Control Level	K350B	6,338,324	6,206,155	6,386,314	6,386,314
<b>Department Total</b>		<b>123,255,330</b>	<b>131,176,436</b>	<b>136,315,164</b>	<b>130,025,201</b>
<b>Department Full-time Equivalents Total*</b>		<b>1,002.95</b>	<b>1,002.90</b>	<b>1,004.10</b>	<b>1,002.49</b>

*\* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*



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<b>Resources</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
General Subfund	73,163,257	86,205,873	90,019,661	84,244,481
Other	50,092,073	44,970,563	46,295,503	45,780,721
<b>Department Total</b>	<b>123,255,330</b>	<b>131,176,436</b>	<b>136,315,164</b>	<b>130,025,201</b>

## Enterprise Budget Control Level

### Purpose Statement

The purpose of the Enterprise Division Budget Control Level is to foster partnerships, engage in community investments, develop business efficiencies, and generate revenues in order to strengthen the Department's ability to fulfill its mission.

### Summary

The Enterprise Budget Control Level (BCL) was eliminated in the 2009 Adopted Budget and its functions and personnel were transferred into other BCLs.

	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
<b>Expenditures/FTE</b>	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Enterprise	6,532,261	0	0	0
Full-time Equivalents Total*	48.27	0.00	0.00	0.00

*\* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

## Environmental Learning and Programs Budget Control Level

### Purpose Statement

The purpose of the Environmental Learning and Programs Budget Control Level is to deliver and manage environmental stewardship programs and the City's environmental education centers at Discovery Park, Carkeek Park, Seward Park, and Camp Long. The programs are designed to encourage Seattle residents to take actions that respect the rights of all living things and environments, and to contribute to healthy and livable communities.

### Summary

Decrease budget by \$98,000 and transfer out 1.0 FTE Strategic Advisor I to the Facility Structure Maintenance BCL related to departmental technical adjustments to better align department services and programs.

Increase budget by \$1.888 million and 13.17 FTE due to a departmental reorganization that represents multiple transfers among other department BCLs.

Decrease budget by \$248,000 due to an error made in the 2010 Endorsed budget.

Decrease budget by \$6,000 due to eliminating the real-time monitoring of the intrusion detection systems at park facilities.

Transfer in \$90,000 for the Outdoor Opportunity program from the Finance and Administration BCL and replace grant funding with General Subfund resources.

Decrease budget by \$187,000 and abrogate 1.0 FTE Manager 2 and 1.0 FTE Naturalist to reflect a reduction in environmental programs.

Decrease budget by \$2,170 for supplies and minor equipment expenses.

Decrease budget by \$24,000 to reflect changes in funding for costs such as training, travel, office equipment, and other expenses.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$128,000 for a net increase from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$1.28 million.

<b>Expenditures/FTE</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Environmental Learning and Programs	2,719,594	2,094,321	2,375,429	3,660,042
Full-time Equivalents Total*	28.77	23.77	23.77	33.94

*\* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

## **Facility and Structure Maintenance Budget Control Level**

### **Purpose Statement**

The purpose of the Facility and Structure Maintenance Budget Control Level is to repair and maintain park buildings and infrastructure so that park users can have structurally sound and attractive parks and recreational facilities.

### **Summary**

Increase budget by 0.25 FTE Electrician, 0.10 FTE Plumber and 1.0 Painter as part of a Temporary Employment Service (TES) conversion to full-time positions. These positions will convert from existing intermittent funding to full-time funding, so there is no net change to the budget.

Increase budget by \$198,000 and transfer in 1.0 FTE Strategic Advisor 1 related to departmental technical adjustments to better align department services and programs.

Increase budget by \$588,000 and 6.0 FTE due to a departmental reorganization that represents multiple transfers among other department BCLs.

Increase budget by \$28,000 for increased maintenance costs for new facilities.

Decrease budget by \$261,000 to reflect a decrease in capital work and reduced use of temporary workers.

Increase budget by \$202,000 for an increase in salaries with the electrician and plumber unions.

Decrease budget by \$3,000 due to changes in drainage rates.

Increase budget by \$60,000 to correct an error on fleet reductions in the 2010 Endorsed Budget.

Transfer out \$5,000 to the Seattle Department of Transportation for regular cleaning of Fortson Square.

Decrease budget by \$241,000 and abrogate 1.9 FTE Carpenter and 1.0 Plumber to assist in balancing the overall General Subfund budget.

Decrease budget by \$2,000 due to a more efficient use of water, sewer and electricity.

Decrease budget by \$14,000 for a decrease in fuel consumption by 10%.

Decrease budget by \$1,000 due to eliminating the real-time monitoring of the intrusion detection systems at park facilities.

Decrease budget by \$29,000 to reflect the elimination of the Customerville website service to assist in balancing the overall General Subfund budget.

Decrease budget by \$65,000 and abrogate 1.0 FTE Admin Spec I-BU.

Decrease budget by \$50,000 to reflect changes in funding for costs such as training, travel, office equipment, and other expenses.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$448,000 for a net decrease from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$43,000.

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<b>Expenditures/FTE</b>	<b>2008 Actuals</b>	<b>2009 Adopted</b>	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
Facility and Structure Maintenance	12,530,465	12,603,467	12,945,969	12,902,755
Full-time Equivalents Total*	114.80	112.80	112.80	117.25

*\* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

## Finance and Administration Budget Control Level

### Purpose Statement

The purpose of the Finance and Administration Budget Control Level is to provide the financial, technological, and business development support necessary to provide effective delivery of the Department's services.

### Summary

Decrease budget by \$100,000 related to departmental technical adjustments to better align department services and programs.

Increase budget by \$1.712 million and 16.0 FTE due to a departmental reorganization that represents multiple transfers among other department BCLs.

Increase budget by \$32,000 to cover increase in cost for background checks.

Decrease budget by \$20,000 for lease costs for the Accounting and Information Technology Unit at the RDA building.

Decrease budget by \$32,000 by changing the replacement interval from four to five years for desktop computers.

Increase budget by \$225,000 to cover costs for relocating staff located at the Lake Union Armory.

Transfer out \$90,000 for the Outdoor Opportunity program to the Environmental Learning BCL.

Decrease budget by \$68,000 to offset department-wide position reclassification costs.

Decrease budget by \$3,000 for supplies and minor equipment costs.

Decrease budget by \$95,000 to reflect changes in funding for costs such as training, travel, office equipment, and other expenses.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes increase the budget by \$214,000 for a net increase from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$1.78 million.

<b>Expenditures/FTE</b>	<b>2008 Actuals</b>	<b>2009 Adopted</b>	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
Finance and Administration	5,389,889	5,623,958	5,892,631	7,668,203
Full-time Equivalents Total*	47.50	41.00	41.00	57.00

*\* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

## Golf Budget Control Level

### Purpose Statement

The purpose of the Golf Budget Control Level is to efficiently manage the City's four golf courses at Jackson, Jefferson, West Seattle, and Interbay to provide top-quality public golf courses and maximize earned revenues.

### Summary

Increase budget by \$1,000 related to departmental technical adjustments to better align department services and programs.

Increase budget by \$300,000 for costs related to the annual Golf Management Fee paid to Premier Golf transferred from the Golf Capital Reserve Fund.

Transfer in \$23,000 of appropriation authority from the Golf Capital Reserve BCL to pay for the debt service costs for the Golf Master Plan.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$101,000 for a net increase from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$223,000.

	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
<b>Expenditures/FTE</b>	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Golf	8,324,705	8,392,613	8,748,107	8,971,596
Full-time Equivalents Total*	25.00	25.00	25.00	25.00

*\* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

## Golf Capital Reserve Budget Control Level

### **Purpose Statement**

The purpose of the Golf Capital Reserve Budget Control Level is to transfer resources from the Parks and Recreation Fund to the Cumulative Reserve Subfund to provide for previously identified Golf Program capital projects. There are no staff and no program services delivered through this program.

### **Summary**

Transfer out \$300,000 to the Golf BCL to cover the annual Golf Management Fee paid to Premier Golf.

Transfer out \$23,000 of budget authority to the Golf BCL to pay for the debt service costs for the Golf Master Plan.

These changes result in a net reduction from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$323,000.

	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
<b>Expenditures</b>	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Golf Capital Reserve	1,246,733	768,002	770,858	447,531



**Judgment and Claims Budget Control Level**

**Purpose Statement**

The Judgment and Claims Budget Control Level pays for judgments, settlements, claims, and other eligible expenses associated with legal claims and suits against the City. Premiums are based on average percentage of Judgment/Claims expenses incurred by the Department over the previous five years.

**Summary**

There are no substantive changes from the 2010 Endorsed budget to the 2010 Adopted Budget.

	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
<b>Expenditures</b>	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Judgment and Claims	1,116,500	1,641,680	1,641,680	1,641,680

## Natural Resources Management Budget Control Level

### Purpose Statement

The purpose of the Natural Resources Management Budget Control Level is to provide cost efficient and centralized management for the "living inventories" of the Department of Parks and Recreation. Direct management responsibilities include greenhouses, nurseries, the Volunteer Park Conservatory, landscape and urban forest restoration programs, sport field turf management, water conservation programs, pesticide reduction and wildlife management, and heavy equipment support for departmental operations and capital projects.

### Summary

Increase budget by 0.17 FTE Gardener as part of a Temporary Employment Service (TES) conversion to a full-time position. This position will convert from existing intermittent funding to full-time funding, so there is no net change to the budget.

Increase budget by \$14,000 related to departmental technical adjustments to better align department services and programs.

Increase budget by \$354,000 and 3.0 FTE due to a departmental reorganization that represents multiple transfers among other department BCLs.

Transfer out \$75,000 and 1.0 FTE Senior Gardner to the Park Cleaning and Landscaping and Restoration BCL due to a restructuring of park maintenance staffing.

Increase budget by \$1,000 for increased maintenance costs associated with new facilities.

Increase budget by \$40,000 to correct an error on fleet reductions in the 2010 Endorsed Budget.

Increase budget by \$49,000, add 2.0 FTE Plant Ecologist, abrogate 0.9 FTE Gardner, and abrogate 0.5 FTE Planning & Development Specialist I due to a restructuring of horticulture staffing.

Decrease budget by \$5,000 due to a more efficient use of water, sewer and electricity.

Decrease budget by \$4,000 due a reduction in fuel usage by 10%.

Decrease budget by \$4,000 due to eliminating the real-time monitoring of the intrusion detection systems at the facilities.

Decrease budget by \$2,000 to reflect changes in funding for costs such as training, travel, office equipment, and other expenses.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$254,000 for a net increase from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$114,000.

<b>Expenditures/FTE</b>	<b>2008 Actuals</b>	<b>2009 Adopted</b>	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
Natural Resources Management	5,237,903	5,928,224	6,103,792	6,217,624
Full-time Equivalents Total*	50.14	59.97	59.97	62.74

*\* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

## **Park Cleaning, Landscaping, and Restoration Budget Control Level**

### **Purpose Statement**

The purpose of the Park Cleaning, Landscaping, and Restoration Budget Control Level is to provide custodial, landscape, and forest maintenance and restoration services in an environmentally sound fashion to provide park users with safe, useable, and attractive park areas.

### **Summary**

Increase budget by 2.0 FTE Gardener, 6.52 FTE Laborer, 3.0 Maintenance Laborer, 1.0 FTE Parks Maintenance Aide and 1.0 FTE Utility Laborer as part of a Temporary Employment Service (TES) conversion to full-time positions.

Decrease budget by \$10,000 related to departmental technical adjustments to better align department services and programs.

Decrease budget by \$1.73 million and 11.17 FTE due to a departmental reorganization that represents multiple transfers among other department BCLs.

Increase budget by \$75,000, 1.5 FTE Gardener and 3.0 FTE Grounds Maintenance Lead Worker, and abrogate 3.0 FTE Senior Gardener due to a restructuring of parks maintenance staffing.

Increase budget by \$69,000 due to increased maintenance costs for new facilities.

Decrease budget by \$117,000 due to a change in drainage rates.

Decrease budget by \$277,000, 1.0 FTE Truck Driver, 1.0 FTE Park Maintenance Aide and 2.17 Laborer to reflect a reduction in garbage pick-up and litter removal across the park system.

Decrease budget by \$234,000 and abrogate 1.0 Senior Gardener, 1.0 FTE Grounds Maintenance Crew Chief, and 1.0 Grounds Maintenance Lead Worker to reflect the reduction and restructuring of nine park districts to eight.

Decrease budget by \$18,000 and reduce 0.5 FTE Laborer for a reduction in winter crews and projects.

Increase budget by \$100,000 to correct an error on fleet reductions in the 2010 Endorsed Budget.

Decrease budget by \$216,000, 0.5 FTE Grounds Maintenance Lead Worker, 1.0 FTE Maintenance Laborer, and 0.02 FTE Volunteer Programs Coordinator due to a restructuring of horticulture staffing.

Transfer out \$20,000 to the Seattle Department of Transportation for regular cleaning of Fortson Square.

Decrease budget by \$43,000 due to closure of five wading pools in 2010; three will be converted to spray parks and two will be under construction.

Decrease budget by \$24,000 due to a reduction in fuel usage by 10%.

Decrease budget by \$40,000 due to a more efficient use of water, sewer and electricity.

Decrease budget by \$11,000 due to eliminating the real-time monitoring of the intrusion detection systems at park facilities.

Decrease budget by \$75,000 and abrogate 1.0 Gardener due to the closure of the Atlantic Street Nursery.

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Decrease budget by \$9,000 to reflect changes in funding for costs such as training, travel, office equipment, and other expenses.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$828,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$3.41 million.

	2008	2009	2010	2010
<b>Expenditures/FTE</b>	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Park Cleaning, Landscaping, and Restoration	24,841,751	27,516,580	28,384,927	24,976,577
Full-time Equivalents Total*	250.99	239.01	237.01	230.67

*\* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

# Parks and Recreation

## Planning, Development, and Acquisition Budget Control Level

### Purpose Statement

The purpose of the Planning, Development, and Acquisition Budget Control Level is to acquire, plan, design, develop and coordinate the construction of new, and the improvement of existing, parks and related facilities to benefit the citizens of Seattle and the City's guests. This includes providing engineering and technical services to solve maintenance and operational problems, and preserving open spaces through a combination of direct purchases, transfers and consolidations of City-owned lands, voluntary conservation measures, and developing resolutions to property encroachment issues.

### Summary

Increase budget by \$28,000 related to departmental technical adjustments to better align department services and programs.

Decrease budget by \$135,000 and 1.0 FTE due to a departmental reorganization that represents multiple transfers among other department BCLs.

Increase budget by \$102,000 and add 1.0 FTE Management Systems Analyst, Senior to assist with management of all CIP related database systems.

Decrease budget by \$30,000 due to decreased lease costs for the Planning, Development and Acquisition Unit at the RDA building.

Decrease budget by \$2,000 due to a reduction in fuel usage by 10%.

Decrease budget by \$21,000 by charging postage costs for public meeting notices to the appropriate capital project.

Decrease budget by \$12,000 due to the elimination of internship funding in the Planning, Development and Acquisition Division.

Decrease budget by \$1,000 for supplies and minor equipment expenses.

Decrease budget by \$49,000 to reflect changes in funding for costs such as training, travel, office equipment, and other expenses.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$308,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$428,000.

<b>Expenditures/FTE</b>	<b>2008 Actuals</b>	<b>2009 Adopted</b>	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
Planning, Development, and Acquisition	6,261,277	7,049,209	7,415,598	6,987,283
Full-time Equivalents Total*	58.10	57.60	57.60	57.60

*\* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

## Policy Direction and Leadership Budget Control Level

### **Purpose Statement**

The purpose of the Policy Direction and Leadership Budget Control Level is to provide guidance within the Department and outreach to the community on policies that enable the Department to offer outstanding parks and recreation opportunities to Seattle residents and our guests.

### **Summary**

Increase budget by \$42,000 related to departmental technical adjustments to better align department services and programs.

Decrease budget by \$3.808 million and 34.75 FTE due to a departmental reorganization that represents multiple transfers among other department BCLs.

Decrease budget by \$28,000 to reflect a 5% reduction in funding for MOHAI, Seattle Asian Art Museum, and Seattle Parks Foundation.

Decrease budget by \$4,000 due to a reduction in drainage rates.

Increase budget by \$30,000 to fund maintenance for emergency generators in Community Centers and emergency supplies for sheltering sites.

Reclassify a 1.0 FTE Manager 3 into a Strategic Advisor 3 as part of a span of control changes. This change has no net effect on the budget.

Decrease budget by \$1,000 due to a reduction in fuel usage by 10%.

Decrease budget by \$5,000 due to a more efficient use of water, sewer and electricity.

Decrease budget by \$2,000 due to eliminating the real-time monitoring of the intrusion detection systems at park facilities.

Decrease budget by \$71,000 and abrogate 0.5 FTE Strategic Advisor 1 to reflect the elimination of the enhanced park marketing program.

Decrease budget by \$102,000 and abrogate 1.0 FTE Strategic Advisor 2 to reduce management staffing in the Superintendent's Office.

Decrease budget by \$68,000 to offset department-wide position reclassification costs.

Decrease budget by \$1,000 for supplies and minor equipment expenses.

Decrease budget by \$23,000 to reflect changes in funding for costs such as training, travel, office equipment, and other expenses

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$141,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$4.18 million.

## Parks and Recreation

<b>Expenditures/FTE</b>	<b>2008 Actuals</b>	<b>2009 Adopted</b>	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
Policy Direction and Leadership	3,289,865	7,964,953	8,376,754	4,194,897
Full-time Equivalents Total*	27.50	59.75	60.75	24.50

*\* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

## **Recreation Facilities and Programs Budget Control Level**

### **Purpose Statement**

The purpose of the Recreation Facilities and Programs Budget Control Level is to manage and staff the City's neighborhood community centers and Citywide recreation facilities and programs, which allow Seattle residents to enjoy a variety of social, athletic, cultural, and recreational activities.

### **Summary**

Increase budget by 0.25 FTE Recreation Program Specialist and 0.59 FTE Recreation Attendant as part of a Temporary Employment Service (TES) conversion to full-time positions. These positions will convert from existing intermittent funding to full-time funding, so there is no net change to the budget.

Decrease budget by \$16,000 related to departmental technical adjustments to better align department services and programs.

Increase budget by \$1.08 million and 8.13 FTE due to a departmental reorganization that represents multiple transfers among other department BCLs.

Increase budget by \$25,000 due to increased costs associated with lease costs for the Business Service Center Unit at the RDA building.

Decrease budget by \$5,000 due to a change in drainage rates.

Increase budget by \$110,000 for increased revenue forecast and equal operating expenses for the Special Events unit.

Decrease budget by \$359,000 to reflect reduced revenue and equal operating expenses in the Langston Hughes Performing Arts Center due to closure for a major maintenance project.

Decrease budget by \$5,000 due to a reduction in fuel usage by 10%.

Decrease budget by \$13,000 due to a more efficient use of water, sewer and electricity.

Decrease budget by \$29,000 due to eliminating the real-time monitoring of the intrusion detection systems at park facilities.

Decrease budget by \$74,000 and 1.5 FTE Laborers due to a reduction in enhanced maintenance funded by the Pro Parks Levy.

Decrease budget by \$29,000 to reflect the elimination of the Customerville website service to assist in balancing the overall General Subfund budget.

Decrease budget by \$25,000 to reflect a reduction in Youth Teen Development Grants.

Decrease budget by \$14,000 for special pay and tuition.

Decrease budget by \$8,000 for supplies and minor equipment expenses.

Decrease budget by \$55,000 of professional services for Citywide special events coordination.

Decrease budget by \$22,000 to reflect changes in funding for costs such as training, travel, office equipment, and other expenses.



## Parks and Recreation

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$899,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$377,000.

	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
<b>Expenditures/FTE</b>	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Recreation Facilities and Programs	18,884,219	22,626,679	23,422,730	23,085,635
Full-time Equivalents Total*	203.00	230.82	230.82	238.29

*\* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

## Seattle Aquarium Budget Control Level

### Purpose Statement

The purpose of the Seattle Aquarium Budget Control Level is to provide exhibits and environmental educational opportunities that expand knowledge of, inspire interest in, and encourage stewardship of the aquatic wildlife and habitats of Puget Sound and the Pacific Northwest.

### Summary

Increase budget by 0.5 FTE Education Program Assistant as part of a Temporary Employment Service (TES) conversion to a full-time position. This position will convert from existing intermittent funding to full time funding, so there is no net change to the budget.

Decrease budget by \$8,000, 0.5 FTE Aquarium Guide and 0.5 FTE Cashier, Senior related to departmental technical adjustments to better align department services and programs.

Decrease budget by \$6,000 due to a change in drainage rates.

Decrease budget by \$485,000 due to revised revenue forecast and equal operating expenses.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$116,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$615,000.

<b>Expenditures/FTE</b>	<b>2008 Actuals</b>	<b>2009 Adopted</b>	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
Seattle Aquarium	9,535,411	10,723,026	11,338,286	10,723,934
Full-time Equivalents Total*	68.25	72.55	73.75	73.25

*\* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

## Seattle Conservation Corps Budget Control Level

### Purpose Statement

The purpose of the Seattle Conservation Corps Budget Control Level is to provide training, counseling, and employment to homeless and unemployed people so that they acquire skills and experience leading to long-term employment and stability.

### Summary

Increase budget by \$105,000 related to departmental technical adjustments to better align department services and programs.

Decrease budget by \$1,000 due to a change in drainage rates.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$145,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$41,000.

	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
<b>Expenditures/FTE</b>	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Seattle Conservation Corps	3,166,634	4,094,895	4,248,414	4,207,028
Full-time Equivalents Total*	20.35	20.35	20.35	20.35

*\* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

## Swimming, Boating, and Aquatics Budget Control Level

### Purpose Statement

The purpose of the Swimming, Boating, and Aquatics Budget Control Level is to provide a variety of structured and unstructured water-related programs and classes so participants can enjoy and develop skills in a range of aquatic activities.

### Summary

Decrease budget by \$21,000 related to departmental technical adjustments to better align department services and programs.

Increase budget by \$48,000 and 0.62 FTE due to a departmental reorganization that represents multiple transfers among other department BCLs.

Decrease budget by \$5,000 due to a change in drainage rates.

Decrease budget by \$30,000 due to closure of five wading pools in 2010; three will be converted to spray parks and two will be under construction.

Decrease budget by \$1,000 due to a reduction in fuel usage by 10%.

Decrease budget by \$20,000 due to a more efficient use of water, sewer, and electricity.

Decrease budget by \$4,000 due to eliminating the real-time monitoring of the intrusion detection systems at park facilities.

Decrease budget by \$13,000 a due to a reduction in temporary pool operator hours.

Decrease budget by \$3,000 for supplies and minor equipment costs.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$261,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$310,000.

<b>Expenditures/FTE</b>	<b>2008 Actuals</b>	<b>2009 Adopted</b>	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
Swimming, Boating, and Aquatics	7,839,798	7,942,674	8,263,676	7,954,102
Full-time Equivalents Total*	60.28	60.28	61.28	61.90

*\* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

## Woodland Park Zoo Budget Control Level

### **Purpose Statement**

In December 2001, the City of Seattle, by Ordinance 120697, established an agreement with the non-profit Woodland Park Zoological Society to operate and manage the Woodland Park Zoo beginning in March 2002. The Department's budget includes the City's support for Zoo operations. The purpose of the Zoo is to provide care for animals and offer exhibits, educational programs, and appealing visitor amenities so Seattle residents and visitors have the opportunity to enjoy and learn about animals and wildlife conservation.

### **Summary**

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Adopted Budget.

	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
<b>Expenditures</b>	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Woodland Park Zoo	6,338,324	6,206,155	6,386,314	6,386,314

# Parks and Recreation

## 2010 Estimated Revenues for the Park and Recreation Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Adopted
416100	10% of City Taxes & Fees	37,284,548	39,190,313	40,013,170	0
433010	Federal Grants	119,667	0	0	0
434010	State Grants	19,944	0	0	0
437010	Interlocal Grants	28,985	0	0	0
439090	Private Contributions	380,814	619,632	619,624	1,386,400
441710	Sales of Merchandise	149,340	5,000	5,000	5,000
441990	Miscellaneous Charges and Fees	293,780	1,250,981	1,250,981	1,131,445
443870	Resource Recovery Revenues	741,745	836,226	872,742	1,399,917
447300	Recreational Activity Fees	17,415,934	17,762,126	17,904,939	18,202,915
447400	Event Admission Fees	21,960	35,000	35,000	35,000
447500	Exhibit Admission Fees	8,422,676	9,316,747	9,886,007	9,271,654
447600	Program Fees	74,182	116,000	116,000	116,000
462400	ST Space Facilities Rentals	79,339	137,000	137,000	308,420
462500	LT Space/Facilities Leases	1,302,648	914,345	1,168,672	1,168,672
462800	Concession Proceeds	689,786	592,640	599,767	599,767
462900	Rents and Use Charges	1,510,733	310,849	329,349	329,349
469100	Salvage Sales	11,959	0	0	0
469400	Judgments & Settlements	18,329	0	0	0
469970	Telephone Commission Revenue	2,706	3,090	3,183	3,183
541490	Miscellaneous Revenue	120,560	729,183	1,283,652	99,098
543970	Charges to Other City Departments	1,161,056	217,000	217,000	417,000
587001	General Subfund Support	35,878,709	47,015,560	50,006,491	84,244,481
587165	Transfer from Neighborhood Matching Subfund	92,618	0	0	0
587637	Transfer from Donations Fund	58,227	0	0	0
587900	Transfer from Other City Funds	0	485,733	277,382	0
587900	Transfers from CRS & Parks Levy	13,875,662	11,639,006	11,589,211	11,306,900
<b>Total Revenues</b>		<b>119,755,907</b>	<b>131,176,431</b>	<b>136,315,170</b>	<b>130,025,201</b>

## Parks and Recreation

### Park and Recreation Fund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Adopted
<b>Beginning Fund Balance</b>	<b>7,211,457</b>	<b>3,436,288</b>	<b>3,712,034</b>	<b>2,119,283</b>	<b>2,090,217</b>
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	119,755,907	131,176,431	130,600,383	136,315,170	130,025,201
Less: Actual and Budgeted Expenditures	123,255,330	131,176,436	130,905,200	136,315,164	130,025,201
Less: Capital Improvements	0	1,317,000	1,317,000	913,000	732,000
<b>Ending Fund Balance</b>	<b>3,712,034</b>	<b>2,119,283</b>	<b>2,090,217</b>	<b>1,206,289</b>	<b>1,358,217</b>
Continuing Appropriations	128,693		0		
Seattle Aquarium Sub-Account	714,000	714,000	714,000	714,000	714,000
Westbridge Debt Service	829,300	829,300	829,300	829,300	829,300
<b>Total Reserves</b>	<b>1,671,993</b>	<b>1,543,300</b>	<b>1,543,300</b>	<b>1,543,300</b>	<b>1,543,300</b>
<b>Ending Unreserved Fund Balance</b>	<b>2,040,041</b>	<b>575,983</b>	<b>546,917</b>	<b>(337,011)</b>	<b>(185,083)</b>

### Capital Improvement Program Highlights

With \$30 million appropriated in 2010, Parks will have a robust capital improvement program despite the economic downturn. The 2008 Parks Levy provides \$16 million of this funding in addition to \$32 million appropriated from this Levy in 2009 for "early start" projects. The Cumulative Reserve Subfund (CRS) appropriation for the Department is approximately \$11 million in 2010.

Capital maintenance is a vital component of the Parks CIP program, with about \$4 million funded in 2010. This funding addresses basic infrastructure across the Parks system, such as ballfield lighting replacement, environmental remediation, landscape restoration, and irrigation system replacement. Aging life support equipment at the Aquarium will be replaced and work will begin to address the Pier 60 corrosion and pier pilings problems.

In conjunction with the Seattle Jobs Forward initiative, 45 of the 2008 Levy projects will be underway through 2010, and many will be completed. Most of these projects are play area renovations and neighborhood park developments.

Approximately \$4.2 million in 2010 funds environmental projects, including restoration of forests, trails and shorelines, and development for P-Patches and shoreline access.

In 2009 and 2010, athletic fields will be renovated at Delridge, Genesee, Hiawatha, Lower Woodland (#2 and #7), Magnuson Park, and Miller.

Major park projects are nearing completion at Magnuson Wetlands and Lake Union Park (Phase II). Acquisition of the Capehart site at Discovery Park is expected to be completed in 2010. Planning and development of parks on reservoir lids is proceeding at Jefferson Park, Myrtle Reservoir, Maple Leaf Reservoir, and West Seattle Reservoir.

Renovation of the Langston Hughes Performing Arts Center project will provide seismic upgrade, electrical system modernization, and other work. Parks is applying for a FEMA grant to bring the Jefferson Community Center up to current seismic codes, which will allow the building to continue to be used as an emergency shelter. At the old Camp Long Lodge, one of the City's environmental learning centers, the kitchen and other spaces will be renovated.

Planning and design for the new Rainier Beach Community Center will continue through 2010, with construction anticipated in 2011 and 2012.

In 2010, the City will begin implementing the Golf Master Plan that will provide major improvements at the four City owned golf courses (Interbay, Jackson, Jefferson and West Seattle), including building replacements, driving ranges, cart path improvements, and course and landscaping renovation. This will be funded with general obligation bonds, and future revenue from the golf courses will cover the associated debt service payments. These improvements will be phased over 6 years.

One remaining 2000 Pro Parks Levy acquisition is expected to be completed in 2010 and the new neighborhood park and green space acquisition programs funded by the 2008 Parks Levy are underway.

Parks continues to pursue options for locating the Belltown Community Center, the ninth and final community center funded by the 1999 Community Center Levy.



# Parks and Recreation

## Capital Improvement Program Highlights

	2010 Endorsed	2010 Adopted
<b>Budget Control Level</b>		
<b>Ballfields/Athletic Courts/Play Areas: K72445</b>		
Cumulative Reserve Subfund - REET II Subaccount (00161)	1,767,000	320,000
<b>Subtotal</b>	<b>1,767,000</b>	<b>320,000</b>
<b>Building Component Renovations: K72444</b>		
Cumulative Reserve Subfund - REET II Subaccount (00161)	1,040,000	1,215,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	140,000	1,110,000
<b>Subtotal</b>	<b>1,180,000</b>	<b>2,325,000</b>
<b>Citywide and Neighborhood Projects: K72449</b>		
Cumulative Reserve Subfund - REET I Subaccount (00163)	325,000	325,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	630,000	755,000
<b>Subtotal</b>	<b>955,000</b>	<b>1,080,000</b>
<b>Community Food Gardens &amp; P-Patches: K720031</b>		
2008 Parks Levy Fund	0	500,000
<b>Subtotal</b>	<b>0</b>	<b>500,000</b>
<b>Cultural Facilities: K720021</b>		
2008 Parks Levy Fund	0	2,000,000
<b>Subtotal</b>	<b>0</b>	<b>2,000,000</b>
<b>Debt Service and Contract Obligation: K72440</b>		
2000 Parks Levy Fund	0	137,000
2005 LTGO Capital Project Fund	0	1,285,000
2006 LTGO Capital Projects Fund	0	70,000
2007 Multipurpose LTGO Bond Fund	0	241,000
Cumulative Reserve Subfund - REET I Subaccount (00163)	841,000	600,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	1,647,000	292,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	328,000	153,000
Park and Recreation Fund	713,000	709,000
<b>Subtotal</b>	<b>3,529,000</b>	<b>3,487,000</b>
<b>Docks/Piers/Floats/Seawalls/Shorelines: K72447</b>		
Beach Maintenance Trust Fund	25,000	25,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	657,000	657,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	98,000	98,000
<b>Subtotal</b>	<b>780,000</b>	<b>780,000</b>
<b>Forest &amp; Stream Restoration: K720030</b>		
2008 Parks Levy Fund	0	1,950,000
<b>Subtotal</b>	<b>0</b>	<b>1,950,000</b>

## Parks and Recreation

### Capital Improvement Program Highlights

	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
<b>Budget Control Level</b>		
<b>Forest Restoration: K72442</b>		
Cumulative Reserve Subfund - REET II Subaccount (00161)	2,851,000	911,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	90,000	90,000
<b>Subtotal</b>	<b>2,941,000</b>	<b>1,001,000</b>
<b>Golf Projects: K72253</b>		
2010 Multipurpose LTGO Bond Fund	0	863,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	902,000	579,000
Park and Recreation Fund	0	23,000
<b>Subtotal</b>	<b>902,000</b>	<b>1,465,000</b>
<b>Green Space Acquisition: K720011</b>		
2008 Parks Levy Fund	0	1,050,000
<b>Subtotal</b>	<b>0</b>	<b>1,050,000</b>
<b>Major Parks: K720023</b>		
2008 Parks Levy Fund	0	760,000
<b>Subtotal</b>	<b>0</b>	<b>760,000</b>
<b>Neighborhood Park Acquisition: K720010</b>		
2008 Parks Levy Fund	0	300,000
<b>Subtotal</b>	<b>0</b>	<b>300,000</b>
<b>Neighborhood Parks and Playgrounds: K720020</b>		
2008 Parks Levy Fund	0	3,850,000
<b>Subtotal</b>	<b>0</b>	<b>3,850,000</b>
<b>Opportunity Fund Acquisition: K720040</b>		
2008 Parks Levy Fund	0	25,000
<b>Subtotal</b>	<b>0</b>	<b>25,000</b>
<b>Opportunity Fund Development: K720041</b>		
2008 Parks Levy Fund	0	175,000
<b>Subtotal</b>	<b>0</b>	<b>175,000</b>
<b>Parks Infrastructure: K72441</b>		
Cumulative Reserve Subfund - REET I Subaccount (00163)	0	350,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	1,050,000	475,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	250,000	250,000
<b>Subtotal</b>	<b>1,300,000</b>	<b>1,075,000</b>
<b>Parks Upgrade Program - CDBG: K72861</b>		
Cumulative Reserve Subfund - REET II Subaccount (00161)	508,000	508,000
<b>Subtotal</b>	<b>508,000</b>	<b>508,000</b>

## Parks and Recreation

### Capital Improvement Program Highlights

	2010 Endorsed	2010 Adopted
<b>Budget Control Level</b>		
<b>Playfields: K720022</b>		
2008 Parks Levy Fund	0	5,020,000
<b>Subtotal</b>	<b>0</b>	<b>5,020,000</b>
<b>Pools/Natatorium Renovations: K72446</b>		
Cumulative Reserve Subfund - REET II Subaccount (00161)	720,000	720,000
<b>Subtotal</b>	<b>720,000</b>	<b>720,000</b>
<b>Seattle Aquarium Projects: K72448</b>		
Cumulative Reserve Subfund - REET II Subaccount (00161)	0	800,000
Park and Recreation Fund	200,000	0
<b>Subtotal</b>	<b>200,000</b>	<b>800,000</b>
<b>Shoreline Access: K720032</b>		
2008 Parks Levy Fund	0	100,000
<b>Subtotal</b>	<b>0</b>	<b>100,000</b>
<b>West Point Treatment-Mitigation BCL: K72982</b>		
Cumulative Reserve Subfund - REET I Subaccount (00163)	0	808,000
<b>Subtotal</b>	<b>0</b>	<b>808,000</b>
<b>Total Capital Improvement Program Appropriation</b>	<b>14,782,000</b>	<b>30,099,000</b>



# Seattle Center

## Robert Nellams, Director

### Contact Information

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On the Web at: <http://www.seattlecenter.com/>

### Department Description

Seattle Center is home to cultural and education organizations, sport teams, festivals, community programs, and entertainment facilities. Millions of people visit the 74-acre Seattle Center campus annually. Consistently rated as one of the City's top attractions, Seattle Center's mission is to be the nation's best gathering place, to delight and inspire the human spirit, and to bring people together as a rich and varied community.

### Policy and Program Changes

Seattle Center's 2010 Adopted Budget reflects several administrative, staffing, and programming reductions as a result of declining General Subfund revenues and the impacts of event changes at KeyArena. As a result of lower estimates for 2010, the Department reduces a corresponding amount of expenditures across various Budget Control Levels.

In 2010, the Department reduces several positions in facilities management, parking, administration, event services, community programs, and campus grounds. The reductions are part of Seattle Center's balancing plan to bring expenses in line with projected revenues. While position reductions impact service levels, the impacts will not compromise the Center's ability to meet its core mission.

The Department also implements a new agreement with a private partner, AEG Management, to help meet revenue estimates for KeyArena. To complement this new partnership, Seattle Center launches many initiatives within its Strategic Plan to help reposition the campus as a destination for cultural and sports events, and to balance changing market needs with anticipated financial challenges. This includes some budget increases to help the Department with its new marketing and rebranding work.

Other budget changes in the 2010 Adopted Budget include increases due to costs for maintenance and operation of a new garage, which is funded by its own revenue, reductions to non-essential overtime budgets that do not affect event or emergency overtime work, various small utility and administrative reductions, decreases to information technology projects, and a reduction to customer service hours during the non-peak event months.

The 2010 Adopted Budget also includes a onetime appropriation of remaining KeyArena settlement funds to cover a portion of the Department's operating expenses.

### City Council Provisos

There are no Council provisos.

## Seattle Center

<b>Appropriations</b>	<b>Summit Code</b>	<b>2008 Actuals</b>	<b>2009 Adopted</b>	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
Access Budget Control Level	SC670	1,078,683	1,327,618	1,377,363	1,241,278
Administration-SC Budget Control Level	SC690	6,380,408	7,517,691	7,557,132	6,910,891
Campus Grounds Budget Control Level	SC600	12,249,954	12,398,928	12,872,336	11,857,974
Commercial Events Budget Control Level	SC640	776,309	933,406	922,490	712,120
Community Programs Budget Control Level	SC620	2,426,518	2,448,232	2,542,173	2,140,366
Cultural Facilities Budget Control Level	SC630	319,105	264,455	275,845	276,238
Debt Budget Control Level	SC680	169,125	134,150	136,350	136,350
Festivals Budget Control Level	SC610	589,553	741,956	784,106	758,396
Judgment and Claims Budget Control Level	SC710	0	607,968	607,968	607,968
KeyArena Budget Control Level	SC660	5,264,957	5,437,965	5,964,305	6,101,043
McCaw Hall Budget Control Level	SC650	3,746,069	3,712,038	3,927,614	3,835,308
<b>Department Total</b>		<b>33,000,680</b>	<b>35,524,407</b>	<b>36,967,679</b>	<b>34,577,931</b>
<b>Department Full-time Equivalents Total*</b>		<b>278.30</b>	<b>271.53</b>	<b>271.53</b>	<b>257.77</b>

*\* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

<b>Resources</b>	<b>2008 Actuals</b>	<b>2009 Adopted</b>	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
General Subfund	14,995,033	15,249,851	14,470,708	13,056,898
Other	18,005,647	20,274,556	22,496,971	21,521,033
<b>Department Total</b>	<b>33,000,680</b>	<b>35,524,407</b>	<b>36,967,679</b>	<b>34,577,931</b>

**Access Budget Control Level**

**Purpose Statement**

The purpose of the Access Budget Control Level is to provide the services needed to assist visitors in coming to and traveling from the campus, while reducing congestion in adjoining neighborhoods. Program services include operating parking services, maintaining parking garages, managing the Seattle Center Monorail, and encouraging use of alternate modes of transportation.

**Summary**

Decrease budget by \$95,000, abrogate 0.96 FTE Parking and Traffic Coordinator position, and reduce intermittent staff as part of Seattle Center's implementation of a new automated parking management system, which decreases the number of staff needed to operate the facility.

Decrease budget by \$25,000 to lower non-essential overtime. This reduction does not impact event or emergency related overtime.

Decrease budget by \$23,000 in administrative costs to assist in balancing the overall General Subfund.

Increase budget by \$45,000 to pay for previously unbudgeted costs for maintenance of a new garage.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$38,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$136,000.

<b>Expenditures/FTE</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Access	1,078,683	1,327,618	1,377,363	1,241,278
Full-time Equivalents Total*	13.09	12.19	12.19	11.23

*\* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

**Administration-SC Budget Control Level**

**Purpose Statement**

The purpose of the Administration Budget Control Level is to provide the financial, human resource, technology, and business support necessary to provide effective delivery of the department's services. Program services include administrative oversight and support to all other department programs, financial management of the Department's operating funds, and management of the department's Capital Improvement Program.

**Summary**

Decrease budget by \$263,000, reduce 1.0 FTE Manager 2 to 0.5 FTE, and abrogate 0.5 FTE Administrative Support Assistant, 1.0 FTE Administrative Specialist I, and 1.0 FTE Senior Capital Projects Coordinator, as part of Seattle Center's restructuring plan to address significant revenue losses due to program changes at KeyArena and other revenue shortfalls.

Decrease budget by \$15,000 due to a reduction in Center House Customer Service hours of operation by two hours daily during non-peak event months.

Decrease budget by \$130,000 to reflect various information technology efficiencies, including eliminating an online customer feedback system, reducing consultant funds, and extending the computer replacement cycle.

Increase budget by \$120,000 to cover expenses for Seattle Center's marketing and rebranding efforts. This increase is offset by corresponding increases in non-General Subfund revenues related to new vendor agreements at KeyArena.

Decrease budget by \$45,000 to reflect changes in funding for costs such as training, travel, office equipment, and other expenses.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$314,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$647,000.

	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
<b>Expenditures/FTE</b>	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Administration-SC	6,380,408	7,517,691	7,557,132	6,910,891
Full-time Equivalents Total*	30.98	30.11	30.11	27.11

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**Campus Grounds Budget Control Level**

**Purpose Statement**

The purpose of the Campus Grounds Budget Control Level is to provide gathering spaces and open-air venues in the City's urban core. The grounds knit together the whole of the campus and are Seattle Center's biggest asset. Program services include landscape maintenance, security patrols and lighting, litter and garbage removal, recycling operations, hard surface and site amenities maintenance, and management of revenues associated with leasing outdoor spaces.

**Summary**

Decrease budget by \$337,000 and abrogate 1.0 FTE Manager 2, 1.0 FTE Operations Crew Chief, 1.0 FTE Janitor, and 1.8 FTE Laborers as part of Seattle Center's restructuring plan to address significant revenue losses due to program changes at KeyArena and other revenue shortfalls.

Decrease budget by \$116,000 to reflect a reduction in intermittent staff hours for Sound, Stage, Security and Admissions positions to assist in balancing the overall General Subfund budget.

Decrease budget by \$83,000, abrogate 1.0 FTE Dining Room Attendant and 0.5 FTE Admissions Employee to assist in balancing the overall General Subfund.

Decrease budget by \$83,000 to lower non-essential overtime. This reduction does not impact event or emergency related overtime.

Decrease budget by \$30,000 to reflect a reduction in utility usage and various administrative costs to assist in balancing the overall General Subfund budget.

Decrease budget by \$77,000 to reflect changes in funding for costs such as training, travel, office equipment, and other expenses.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$289,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$1,015,000.

	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
<b>Expenditures/FTE</b>	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Campus Grounds	12,249,954	12,398,928	12,872,336	11,857,974
Full-time Equivalents Total*	91.67	90.67	90.67	84.37

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**Commercial Events Budget Control Level**

**Purpose Statement**

The purpose of the Commercial Events Budget Control Level is to provide the spaces and services needed to host a wide variety of commercial events, both for profit and not for profit, sponsored and produced by private and community promoters.

**Summary**

Decrease budget by \$154,000, abrogate 1.0 FTE Event Services Representative and 0.5 FTE Admissions Personnel Dispatcher as part of Seattle Center's restructuring plan to address significant revenue losses due to program changes at KeyArena and other revenue shortfalls.

Decrease budget by \$27,000 to reflect changes in funding for costs such as training, travel, office equipment, and other expenses.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$29,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$210,000.

	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
<b>Expenditures/FTE</b>	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Commercial Events	776,309	933,406	922,490	712,120
Full-time Equivalents Total*	8.98	8.98	8.98	7.48

*\* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

**Community Programs Budget Control Level**

**Purpose Statement**

The purpose of the Community Programs Budget Control Level is to produce free and low-cost programs that connect diverse cultures, create learning opportunities, honor community traditions, and nurture artistry and creativity.

**Summary**

Decrease budget by \$179,000, abrogate 1.0 FTE Management Systems Analyst and 1.0 FTE Senior Arts Program Specialist as part of Seattle Center's restructuring plan to address significant revenue losses due to program changes at KeyArena and other revenue shortfalls.

Decrease budget by \$106,000 to eliminate the Fire Festival event and reduce various smaller activities during Winterfest to assist in balancing the overall General Subfund budget.

Decrease budget by \$36,000 to reduce a portion of the Teen Tix program, eliminate the Fitness program at Center House, and reduce enhanced program funding for Festal to assist in balancing the overall General Subfund budget.

Decrease budget by \$10,000 by implementing utility savings strategies at Dupen Fountain.

Decrease budget by \$10,000 to reflect changes in funding for costs such as training, travel, office equipment, and other expenses.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$61,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$402,000.

<b>Expenditures/FTE</b>	<b>2008 Actuals</b>	<b>2009 Adopted</b>	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
Community Programs	2,426,518	2,448,232	2,542,173	2,140,366
Full-time Equivalents Total*	15.63	15.63	15.63	13.63

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**Cultural Facilities Budget Control Level**

**Purpose Statement**

The purpose of the Cultural Facilities Budget Control Level is to provide spaces for performing arts and cultural organizations to exhibit, perform, entertain, and create learning opportunities for diverse local, national, and international audiences.

**Summary**

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes increase the budget by \$1,000 from the 2010 Endorsed Budget to the 2010 Adopted Budget.

	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
<b>Expenditures/FTE</b>	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Cultural Facilities	319,105	264,455	275,845	276,238
Full-time Equivalents Total*	3.26	3.26	3.26	3.26

*\* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

**Debt Budget Control Level**

**Purpose Statement**

The purpose of the Debt Budget Control Level is to provide payments and collect associated revenues related to the debt service for McCaw Hall.

**Summary**

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Adopted Budget.

	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
<b>Expenditures</b>	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Debt	169,125	134,150	136,350	136,350

**Festivals Budget Control Level**

**Purpose Statement**

The purpose of the Festivals Budget Control Level is to provide a place for the community to hold major festival celebrations. This program includes the revenue and expenses related to the Giant Magnet, Northwest Folklife Festival, Bite of Seattle, and Bumbershoot events.

**Summary**

Decrease budget by \$24,000 to reflect changes in funding for costs such as training, travel, office equipment, and other expenses.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$2,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$26,000.

<b>Expenditures/FTE</b>	<b>2008 Actuals</b>	<b>2009 Adopted</b>	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
Festivals	589,553	741,956	784,106	758,396
Full-time Equivalents Total*	8.72	8.72	8.72	8.72

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**Judgment and Claims Budget Control Level**

**Purpose Statement**

The Judgment/Claims Budget Control Level pays for judgments, settlements, claims, and other eligible expenses associated with legal claims and suits against the City. Premiums are based on average percentage of Judgment/Claims expenses incurred by the Department over the previous five years.

**Summary**

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Adopted Budget.

	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
<b>Expenditures</b>	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
Judgment and Claims	0	607,968	607,968	607,968

**KeyArena Budget Control Level**

**Purpose Statement**

The purpose of the KeyArena Budget Control Level is to manage and operate the KeyArena as the premier entertainment venue in the Seattle region. Included in this category are all operations related to sports teams playing in the arena, along with concerts, family shows, and private meetings.

**Summary**

Decrease budget by \$36,000 to reflect a reduction in routine building maintenance as part of Seattle Center's restructuring plan to address significant revenue losses due to program changes at KeyArena and other revenue shortfalls.

Decrease budget by \$8,000 to lower non-essential overtime. This reduction does not impact event or emergency related overtime.

Increase budget by \$324,000 to reflect new contracts for building operations and other costs related to changes in the number and types of events programmed at KeyArena.

Decrease budget by \$14,000 to reflect a reduction in various administrative costs to assist in balancing the overall General Subfund budget.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decreases the budget by \$129,000 for a net increase from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$137,000.

<b>Expenditures/FTE</b>	<b>2008 Actuals</b>	<b>2009 Adopted</b>	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
KeyArena	5,264,957	5,437,965	5,964,305	6,101,043
Full-time Equivalents Total*	70.99	66.99	66.99	66.99

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**McCaw Hall Budget Control Level**

**Purpose Statement**

The McCaw Hall Budget Control Level includes funds for the operation and maintenance of the McCaw Hall as the premier performing arts venue in the Seattle region. In cooperation with Seattle Opera and Pacific Northwest Ballet, Seattle Center manages and operates McCaw Hall as the home of the Opera and Ballet. The Seattle International Film Festival also holds its annual festival and many other film screenings in this facility.

**Summary**

Reduce budget by \$2,000 by implementing utility savings strategies at McCaw Hall.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$90,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Adopted Budget of approximately \$92,000.

	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
<b>Expenditures/FTE</b>	<b>Actuals</b>	<b>Adopted</b>	<b>Endorsed</b>	<b>Adopted</b>
McCaw Hall	3,746,069	3,712,038	3,927,614	3,835,308
Full-time Equivalents Total*	34.98	34.98	34.98	34.98

*\* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

# Seattle Center

## 2010 Estimated Revenues for the Seattle Center Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Adopted
439090	Campus Sponsorships	264,100	277,000	300,000	300,000
441710	KeyArena Miscellaneous	328,460	341,136	429,478	129,478
441960	Festivals	549,378	532,321	543,147	543,147
441960	KeyArena Reimbursables	1,210,286	1,471,767	1,783,689	1,674,689
441960	McCaw Hall Reimbursables	1,419,918	1,228,833	1,338,124	1,338,124
441960	Seattle Center Fund	85,078	100,498	100,894	100,894
441960	Seattle Center Productions	122,362	53,600	53,600	53,600
462300	Parking	3,596,606	3,630,472	3,822,602	3,622,602
462400	Campus Commercial Events	1,291,946	1,206,915	1,232,457	1,232,457
462400	KeyArena Rent	2,247,232	2,121,225	2,547,779	2,332,779
462400	McCaw Hall Rent	344,448	294,276	368,905	368,905
462400	Premium Seating	0	296,000	366,000	366,000
462500	Leases - Campus Grounds	774,354	962,042	970,068	1,049,130
462500	Leases - Cultural Facilities	1,195,156	1,280,401	1,245,365	1,245,365
462500	McCaw Hall Tenant Use Fees	1,181,664	1,247,375	1,250,249	1,250,249
462500	McCaw Hall Tenant Use Fees - Debt	83,884	67,075	68,175	68,175
462800	Amusement Park Concessions	335,820	335,000	0	0
462800	Center House Concessions	843,388	905,137	951,200	951,200
462800	KeyArena Concessions	317,485	384,558	484,719	193,719
462800	KeyArena Ticketing	407,283	568,848	670,137	770,137
462800	McCaw Hall Catering & Concessions	327,535	261,373	270,033	270,033
462800	McCaw Hall Miscellaneous	188,084	172,558	179,108	179,108
462800	Monorail	335,326	350,000	350,000	350,000
462900	Administration	31,019	47,594	46,839	46,839
469990	KeyArena Sponsorship	0	300,000	300,000	300,000
481500	Lease Settlement	0	394,000	1,371,000	1,371,000
541490	CIP	1,276,858	1,444,552	1,453,403	1,413,403
587001	General Fund - Admission Tax	0	0	0	0
587001	General Fund - McCaw Hall	484,139	508,549	520,754	520,754
587001	General Fund - McCaw Hall Debt	85,241	67,075	68,175	68,175
587001	General Subfund Support	14,425,657	14,066,259	13,273,811	11,860,001
587001	GF - Judgment and Claims Allocation	0	607,968	607,968	607,968
<b>Total Revenues</b>		<b>33,752,707</b>	<b>35,524,407</b>	<b>36,967,679</b>	<b>34,577,931</b>

**2010 Estimated Revenues for the McCaw Hall Capital Reserve**

<b>Summit Code</b>	<b>Source</b>	<b>2008 Actuals</b>	<b>2009 Adopted</b>	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
479010	User Contributions	0	200,000	200,000	200,000
541990	CRS-REET 1	0	0	0	200,000
<b>Total Revenues</b>		<b>0</b>	<b>200,000</b>	<b>200,000</b>	<b>400,000</b>

## Seattle Center

### Seattle Center Fund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Adopted
<b>Beginning Fund Balance</b>	<b>1,599,187</b>	<b>1,414,486</b>	<b>2,351,214</b>	<b>1,414,486</b>	<b>963,206</b>
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	33,752,707	35,524,407	33,686,398	36,967,679	34,577,931
Less: Actual and Budgeted Expenditures	33,000,680	35,524,407	35,074,407	36,967,679	34,577,931
<b>Ending Fund Balance</b>	<b>2,351,214</b>	<b>1,414,486</b>	<b>963,206</b>	<b>1,414,486</b>	<b>963,206</b>
McCaw Hall Reserves		870,000	890,000	970,000	910,000
<b>Total Reserves</b>	<b>0</b>	<b>870,000</b>	<b>890,000</b>	<b>970,000</b>	<b>910,000</b>
<b>Ending Unreserved Fund Balance</b>	<b>2,351,214</b>	<b>544,486</b>	<b>73,206</b>	<b>444,486</b>	<b>53,206</b>

**McCaw Hall Capital Reserve Fund**

	<b>2008 Actuals</b>	<b>2009 Adopted</b>	<b>2009 Revised</b>	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
<b>Beginning Fund Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Plus: Actual and Estimated Rev	0	200,000	100,000	200,000	400,000
Less: Capital Improvements	0	200,000	100,000	200,000	400,000
<b>Ending Fund Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**KeyArena Settlement Proceeds Fund**

	<b>2008 Actuals</b>	<b>2009 Adopted</b>	<b>2009 Revised</b>	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
<b>Beginning Fund Balance</b>		5,300,000	6,600,000	2,731,000	2,610,000
Plus: Actual and Estimated Revenue	45,000,000	0	0	0	0
Less: Actual and Budgeted Expenditures	38,400,000	394,000	394,000	1,371,000	1,371,000
Less: Capital Expenditures	0	2,175,000	3,596,000	1,360,000	1,239,000
<b>Ending Fund Balance</b>	6,600,000	2,731,000	2,610,000	0	0

## Capital Improvement Program Highlights

Seattle Center's 2010-2015 Capital Improvement Program (CIP) is at the heart of Seattle Center's vision to be the premier urban park. Seattle Center's CIP repairs, renovates, and redevelops the facilities and grounds of Seattle Center's 74-acre campus to provide a safe and welcoming place for millions of visitors and 5,000 events each year.

The 2010-2015 CIP includes funding for site restoration work at the former Fun Forest site after the tenant vacates a portion of the area at the end of 2009. Funding is included for major maintenance and minor building improvements at KeyArena in 2010. In addition, Seattle Center continues implementation of its Capital Reserve Plan, which is funded by proceeds from the sale of the 5th Avenue Parking Lot to the Bill & Melinda Gates Foundation. This work includes implementation of a new campus wayfinding system that will make it easier for visitors to navigate the site and replacement of hand-operated exterior readerboards.

In 2010, Seattle Center carries out planning for implementation of the Seattle Center Century 21 Master Plan. Adopted by the City Council in August 2008, the Century 21 Master Plan will guide development of the Seattle Center campus over the next 20 years. The Department also continues to carry out deferred major maintenance work on the Seattle Center Monorail in 2010, which includes renovation of the suspension, pneumatic, and low voltage electrical systems on the red train and replacement of the power conductor rails on both guideways. Seattle Center also completes construction of the Theater Commons project to renovate the open space area between the Intiman and the Seattle Repertory theaters, as envisioned in the Seattle Center Century 21 Master Plan.

The costs of managing Seattle Center's CIP, including project management and administration, are presented in Seattle Center's operating budget. These costs are offset by revenues to the Seattle Center Fund from the funding sources of the CIP projects. Funding for Seattle Center's 2010-2015 Adopted CIP comes primarily from the Cumulative Reserve Subfund, LTGO Bonds, property sale proceeds, federal grant funds, and private sources.

### Capital Improvement Program Appropriation

Budget Control Level	2010 Endorsed	2010 Adopted
<b>Campuswide Improvements and Repairs: S03P01</b>		
Cumulative Reserve Subfund - REET I Subaccount (00163)	275,000	270,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	105,000	105,000
KeyArena Settlement Proceeds Fund	860,000	739,000
Seattle Center Capital Reserve Subfund	273,000	273,000
<b>Subtotal</b>	<b>1,513,000</b>	<b>1,387,000</b>
<b>Facility Infrastructure Renovation and Repair: S03P02</b>		
2003 LTGO Capital Project Fund	0	727,000
Cumulative Reserve Subfund - REET I Subaccount (00163)	964,000	57,000
<b>Subtotal</b>	<b>964,000</b>	<b>784,000</b>
<b>Fisher Pavilion: S9705</b>		
Cumulative Reserve Subfund - REET I Subaccount (00163)	35,000	0
<b>Subtotal</b>	<b>35,000</b>	<b>0</b>

## Seattle Center

### Capital Improvement Program Highlights

<b>Budget Control Level</b>	<b>2010 Endorsed</b>	<b>2010 Adopted</b>
<b>KeyArena: S03P04</b>		
KeyArena Settlement Proceeds Fund	500,000	500,000
<b>Subtotal</b>	<b>500,000</b>	<b>500,000</b>
<b>McCaw Hall Maintenance Fund: S0303</b>		
Cumulative Reserve Subfund - REET I Subaccount (00163)	200,000	0
McCaw Hall Capital Reserve	200,000	400,000
<b>Subtotal</b>	<b>400,000</b>	<b>400,000</b>
<b>Monorail Improvements: S9403</b>		
2007 Multipurpose LTGO Bond Fund	0	553,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	1,303,000	806,000
<b>Subtotal</b>	<b>1,303,000</b>	<b>1,359,000</b>
<b>Parking Repairs and Improvements: S0301</b>		
Cumulative Reserve Subfund - REET I Subaccount (00163)	245,000	0
<b>Subtotal</b>	<b>245,000</b>	<b>0</b>
<b>Public Gathering Space Improvements: S9902</b>		
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	50,000	50,000
<b>Subtotal</b>	<b>50,000</b>	<b>50,000</b>
<b>Utility Infrastructure: S03P03</b>		
Cumulative Reserve Subfund - REET I Subaccount (00163)	0	30,000
<b>Subtotal</b>	<b>0</b>	<b>30,000</b>
<b>Waste/Recycle Center, Warehouse and Shops Improvements: S9801</b>		
Cumulative Reserve Subfund - REET I Subaccount (00163)	30,000	0
<b>Subtotal</b>	<b>30,000</b>	<b>0</b>
 <b>Total Capital Improvement Program Appropriation</b>	 <b>5,040,000</b>	 <b>4,510,000</b>