

Report Date: 4/1/2014

WMBE Utilization year-to-date

Produced by: FAS, PCSD/Locke/Beltran

For questions, please call Nancy Locke (684-8903) or Miguel Beltran

Public Works

1. Worker Diversity Report 2013
 - a. 2014 Q1 unavailable at this time. Data being merged into new format.
2. Construction Completed Projects
3. Invoice Payments (snapshot in time) 2014
 - a. 2014 Q1 unavailable at this time. Data being merged into new format.
4. Facilities (mostly FAS)
5. Electric (mostly SCL)
6. Park Development (mostly Parks)
7. Roadway (mostly SDOT)
8. Utilities (underground, mostly SPU)
9. Seattle Center

Purchasing and Consultant Spend

10. City Consultant Spend (Prime only)
11. City Purchasing Spend (Prime only)
12. Gender Equity Spend
13. SDOT
14. FAS
15. SCL
16. SPU
17. Parks
18. DOIT
19. Arts and Cultural Affairs
20. Fire Department
21. Human Services
22. Law
23. Legislative
24. Library
25. Mayor
26. Municipal Court
27. Neighborhoods
28. City Auditor
29. Civil Rights
30. Economic Development
31. Ethics and Elections
32. Housing
33. Intergovernmental Relations
34. Sustainability and Environmental Affairs
35. Personnel Department
36. Planning and Development
37. Police
38. Seattle Center
39. Retirement

City of Seattle
City Purchasing and Constructing
Completed Construction Projects Report 01/01/2014 to 3/31/2014

Dept.	# of Contracts	City Contract Payment (w/o tax)	Actual MBE Payments	Actual WBE Payments	Total WMBE Payments	WMBE % of City Contract Payment (w/o tax)
FAS	5	\$ 11,121,345.53	\$ 239,681.23	\$ 2,502,931.77	\$ 2,742,613.00	25%
LIGHT	1	\$ 2,604,694.53	\$ 138,790.00	\$ 19,826.13	\$ 158,616.13	6%
PARKS	9	\$ 5,215,878.08	\$ 479,579.66	\$ 328,491.61	\$ 808,071.27	15%
SDOT	4	\$ 14,282,182.98	\$ 1,866,186.96	\$ 138,020.70	\$ 2,004,207.66	14%
SPU	4	\$ 7,647,954.42	\$ 328,521.74	\$ 89,459.00	\$ 417,980.74	5%
SEACTR	0	\$ -	\$ -	\$ -	\$ -	0%
Grand Total	23	\$ 40,872,055.54	\$ 3,052,759.59	\$ 3,078,729.21	\$ 6,131,488.80	15.0%

Contractor Payment by Ethnicity		
Ethnicity	Total Contractor Payment (provided by Prime)	% of City Contract Payment (w/o tax)
Black	\$ 558,792.83	1.37%
Asian American	\$ 677,071.23	1.66%
Hispanic	\$ 1,752,837.83	4.29%
Native American	\$ 64,057.70	0.16%
White Female	\$ 3,078,729.21	7.53%
Non-Minority	\$ 34,740,566.74	85.00%
Grand Total	\$ 40,872,055.54	100.00%

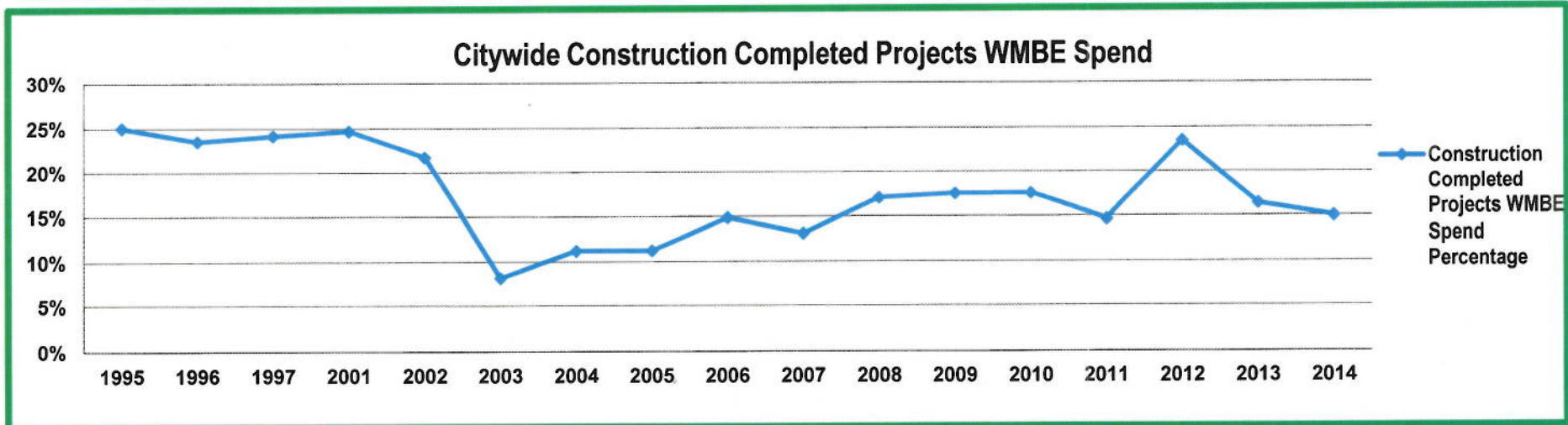
WMBE data includes payments to prime contractors and subcontractors
 Data includes all construction projects, except S and JOC.

1995 to 2014 Citywide Construction WMBE Spend

City of Seattle

Construction Completed Projects WMBE Spend

Year	Percentage	WMBE \$ Amount	Total Spend						
1995	25%	NA	NA						
1996	24%	NA	NA						
1997	24%	NA	NA						
2001	25%	\$ 19,875,027	NA						
2002	22%	\$ 17,686,589	NA						
2003	8%	\$ 8,425,473	NA						
2004	11%	\$ 7,042,623	\$ 62,774,007						
2005	11%	\$ 4,592,594	\$ 40,839,186						
2006	15%	\$ 10,488,700	\$ 70,481,905						
2007	13%	\$ 12,964,529	\$ 98,654,117						
2008	17%	\$ 8,223,752	\$ 48,248,036						
2009	18%	\$ 24,459,742	\$ 139,706,940						
2010	18%	\$ 14,917,078	\$ 85,114,027						
2011	15%	\$ 31,524,526	\$ 215,062,688						
2012	24%	\$ 13,924,960	\$ 59,166,025						
2013	16%	\$ 21,880,679	\$ 133,723,881						
2014	15%	\$ 6,131,488	\$ 40,872,055						



*1998 to 2000 data is not available. Data from 1995-1997 is sourced from the "City WMBE Contracting Efforts" report dated January 2004.

*Data since 2001 is sourced from the Completed Construction Reports.

* In 2012, \$8.3 million dollars (60%) of all payments made to WMBES went to WMBE primes.

*Produced by City of Seattle, FAS/CPCS, 4/11/2014.

2013 Q4 data includes:

South Transfer Station - \$46 million project - 13% WMBE

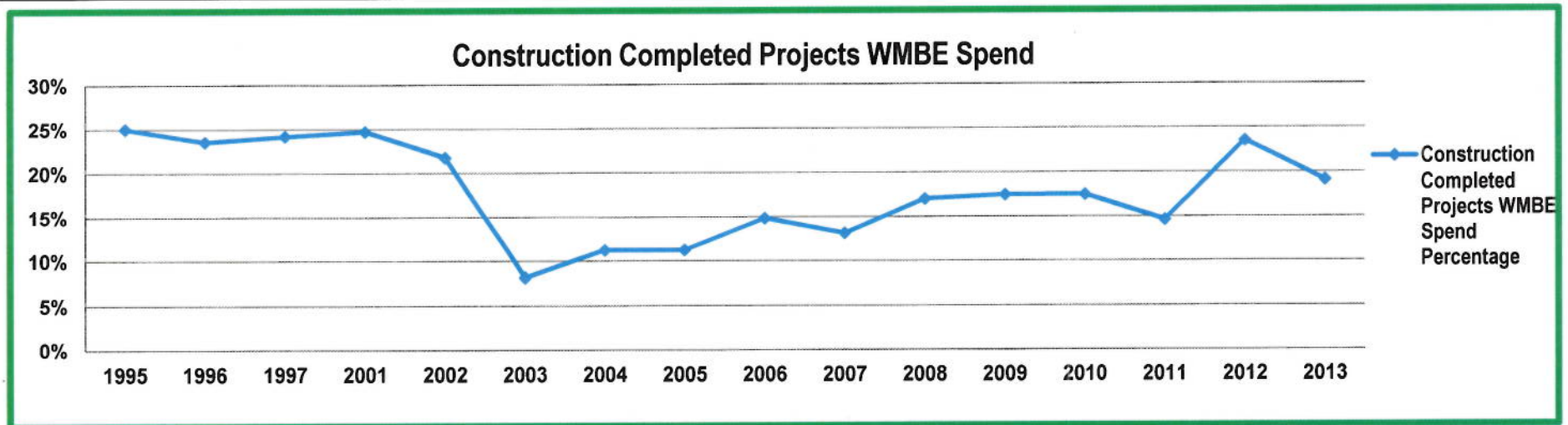
S. Spokane St Viaduct - \$23 million project - 17% WMBE

1995 to 2013-Q4 Construction WMBE Spend

City of Seattle

Construction Completed Projects WMBE Spend

Year	Percentage	WMBE \$ Amount	Total Spend						
1995	25%	NA	NA						
1996	24%	NA	NA						
1997	24%	NA	NA						
2001	25%	\$ 19,875,027	NA						
2002	22%	\$ 17,686,589	NA						
2003	8%	\$ 8,425,473	NA						
2004	11%	\$ 7,042,623	\$ 62,774,007						
2005	11%	\$ 4,592,594	\$ 40,839,186						
2006	15%	\$ 10,488,700	\$ 70,481,905						
2007	13%	\$ 12,964,529	\$ 98,654,117						
2008	17%	\$ 8,223,752	\$ 48,248,036						
2009	18%	\$ 24,459,742	\$ 139,706,940						
2010	18%	\$ 14,917,078	\$ 85,114,027						
2011	15%	\$ 31,524,526	\$ 215,062,688						
2012	24%	\$ 13,924,960	\$ 59,166,025						
2013	19%	\$ 11,736,773	\$ 61,305,118						



*1998 to 2000 data is not available. Data from 1995-1997 is sourced from the "City WMBE Contracting Efforts" report dated January 2004.

*Data since 2001 is sourced from the Completed Construction Reports.

* In 2012, \$8.3 million dollars (60%) of all payments made to WMBES went to WMBE primes.

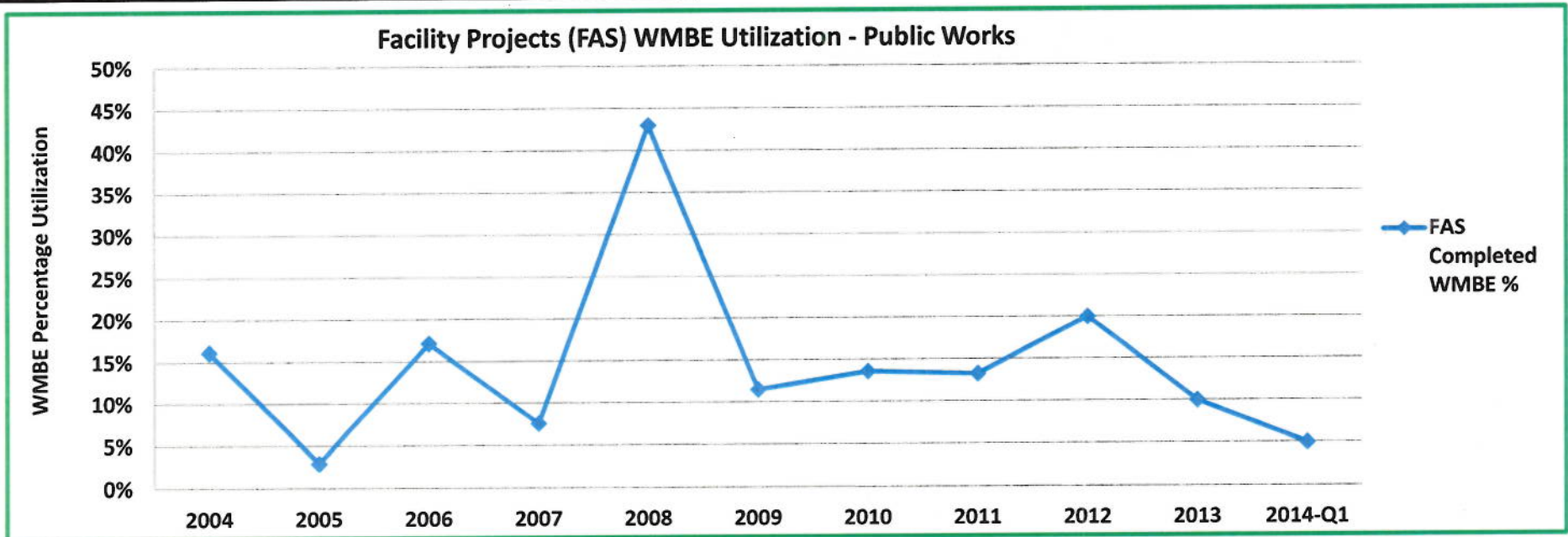
*Produced by City of Seattle, CPCS 4/11/2014

2013 Q4 data excludes:

South Transfer Station - \$46 million project - 13% WMBE

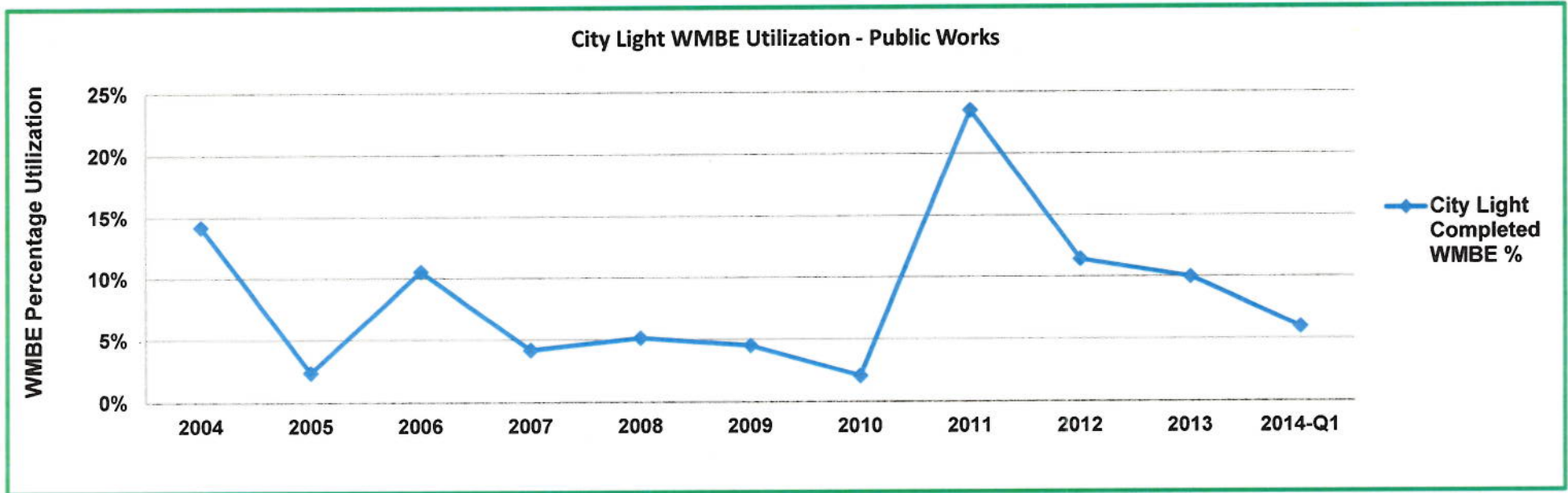
S. Spokane St Viaduct - \$23 million project - 17% WMBE

FAS		
Year	Completed WMBE %	Completed WMBE \$ Amount
2004	16%	\$ 1,607,143
2005	3%	\$ 160,604
2006	17%	\$ 474,889
2007	8%	\$ 1,626,952
2008	43%	\$ 2,282,012
2009	12%	\$ 1,481,319
2010	14%	\$ 988,311
2011	13%	\$ 6,058,291
2012	20%	\$ 1,198,213
2013	10%	\$ 1,299,519
2014-Q1	5%	\$ 531,584



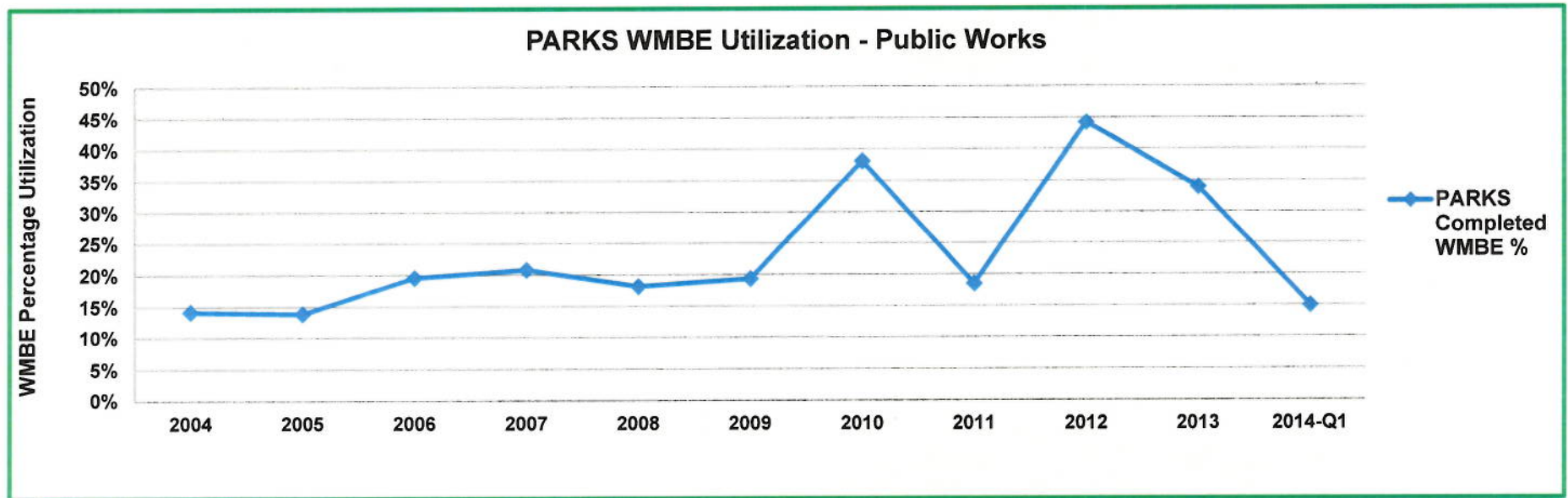
- 1) 2014 year to date spend through 3/31/2014
- 2) Produced by PCSD/FAS on 4/11/2014
- 3) Source: PCSD database (CID)

City Light		
Year	Completed WMBE %	Completed WMBE \$ Amount
2004	14%	\$ 664,359
2005	2%	\$ 77,249
2006	11%	\$ 1,436,764
2007	4%	\$ 188,802
2008	5%	\$ 229,067
2009	5%	\$ 35,913
2010	2%	\$ 94,277
2011	24%	\$ 1,753,640
2012	11%	\$ 1,433,144
2013	10%	\$ 202,301
2014-Q1	6%	\$ 158,616



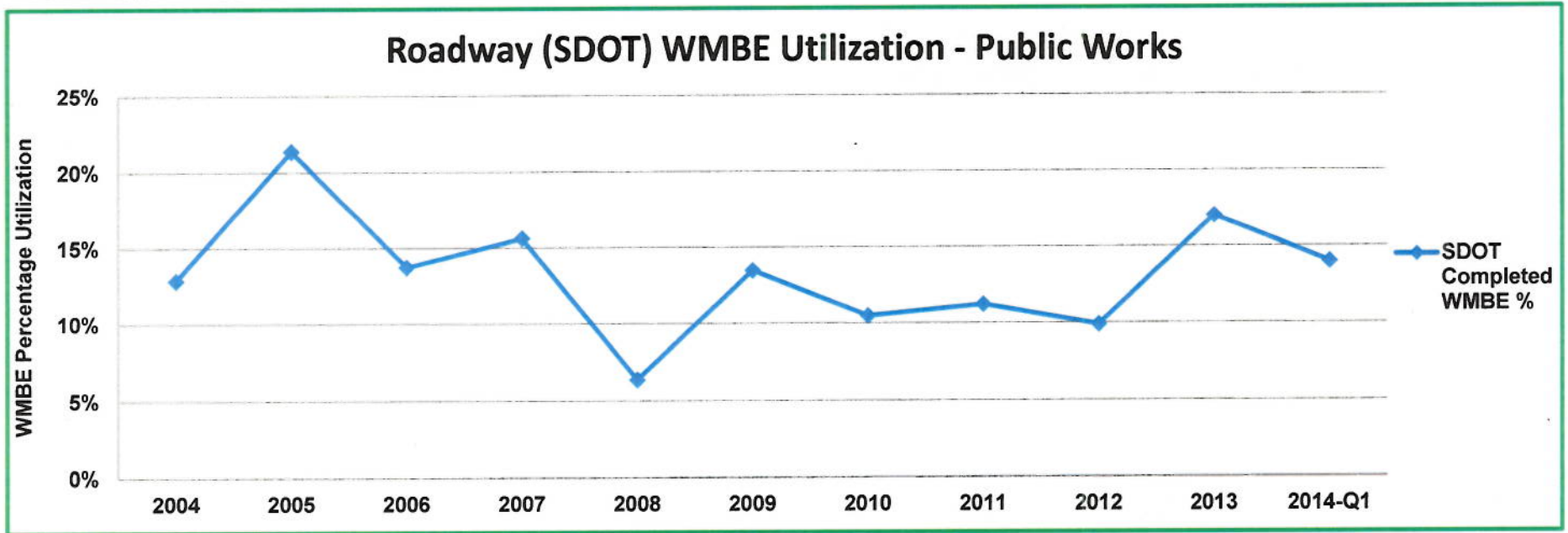
- 1) 2014 year to date spend through 3/31/2014
- 2) Produced by PCSD/FAS on 4/11/2014
- 3) Source: PCSD database (CID)

PARKS		
Year	Completed WMBE %	Completed WMBE \$ Amount
2004	14%	\$ 1,893,007
2005	14%	\$ 1,577,928
2006	20%	\$ 3,777,644
2007	21%	\$ 2,542,593
2008	18%	\$ 1,660,694
2009	19%	\$ 5,789,223
2010	38%	\$ 6,073,934
2011	19%	\$ 3,721,098
2012	44%	\$ 9,143,512
2013	34%	\$ 3,074,078
2014-Q1	15%	\$ 808,071



- 1) 2014 year to date spend through 3/31/2014
- 2) Produced by PCSD/FAS on 4/11/2014
- 3) Source: PCSD database (CID)

SDOT		
Year	Completed WMBE %	Completed WMBE \$ Amount
2004	13%	\$ 1,812,365
2005	21%	\$ 2,089,132
2006	14%	\$ 4,046,008
2007	16%	\$ 2,504,108
2008	6%	\$ 928,357
2009	13%	\$ 6,217,853
2010	11%	\$ 3,267,026
2011	11%	\$ 4,123,326
2012	10%	\$ 607,033
2013	17%	\$ 9,307,399
2014-Q1	14%	\$ 2,004,208



- 1) 2014 year to date spend through 3/31/2014
- 2) Produced by PCSD/FAS on 4/11/2014
- 3) Source: PCSD database (CID)

Seattle Department of Transportation 2014 Q1 Goals

For 2014, SDOT established a voluntary goal of 10% utilization of WMBEs for purchasing and consulting. In addition SDOT tracks the four “mega projects” sub consultant utilization separately with a goal of 16%.

As per our 2014 goal setting methodology SDOT has tracked payments to six (6) Prime Consultants on Four Mega Projects: Mercer West, First Hill Streetcar, Elliott Bay Seawall and the Waterfront Project. These expenditures have no WMBE opportunities and SDOT continues to focus on subconsultant spending, where the majority of our WMBE opportunities exist.

SDOT has met 2014 WMBE inclusion goals through the first quarter on all consulting and all Mega Projects.

Goals for 2014 and results through Q1:

2014 Voluntary WMBE Targets		2014 Actual through Q1	
Purchasing	10%	Purchasing	8.14%*
Consulting	10%	Consulting	12.1%*
Mega Projects	16%	Mega Projects	21.6%

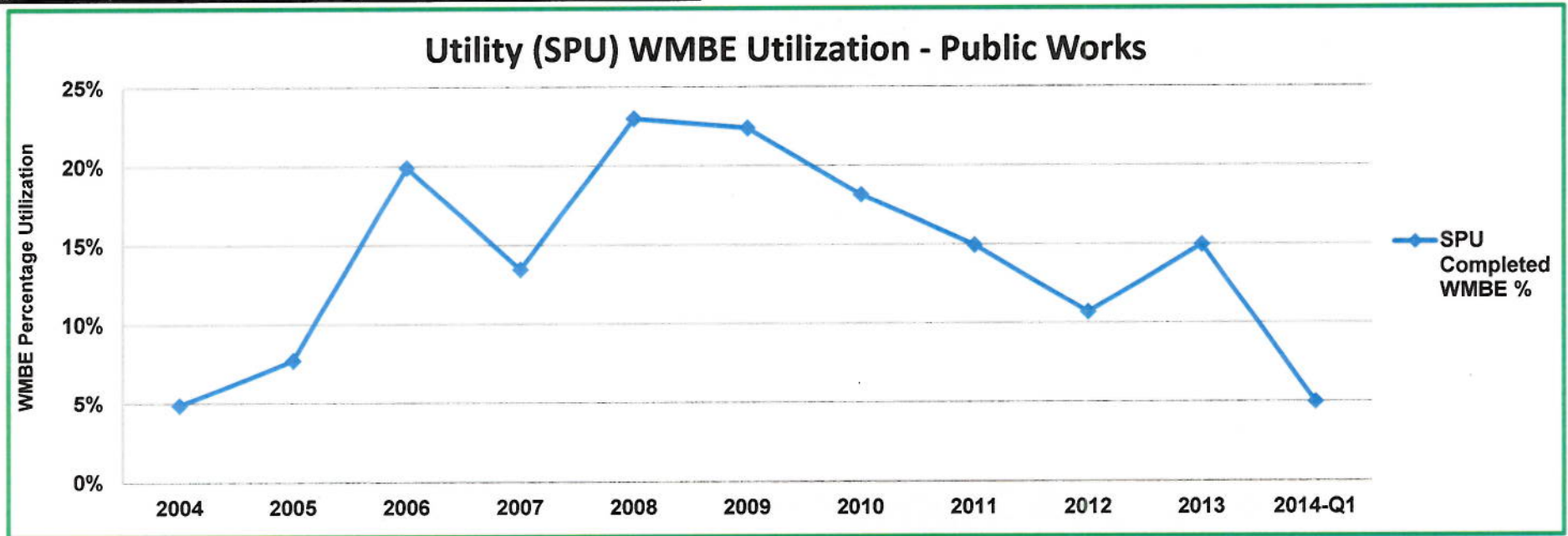
*Data via Summit Report

Mega Project Goals for 2014 and results through Q1:

Project	2014 Goals Through Q1			Q1
	Contract Expenditure	WMBE Spend	Goal	
First Hill Streetcar	\$314,809.55	\$79,904.35	12%	25.4%*
Seawall	\$2,391,705.32	\$613,968.06	18%	25.7%*
Waterfront	\$4,310,114.18	\$709,848.19	14%	16.5%*
Mercer West	\$1,055,584.71	\$343,165.40	20%	32.5%*
Total	\$8,072,214.46	\$1,746,866.00	16%	21.6%

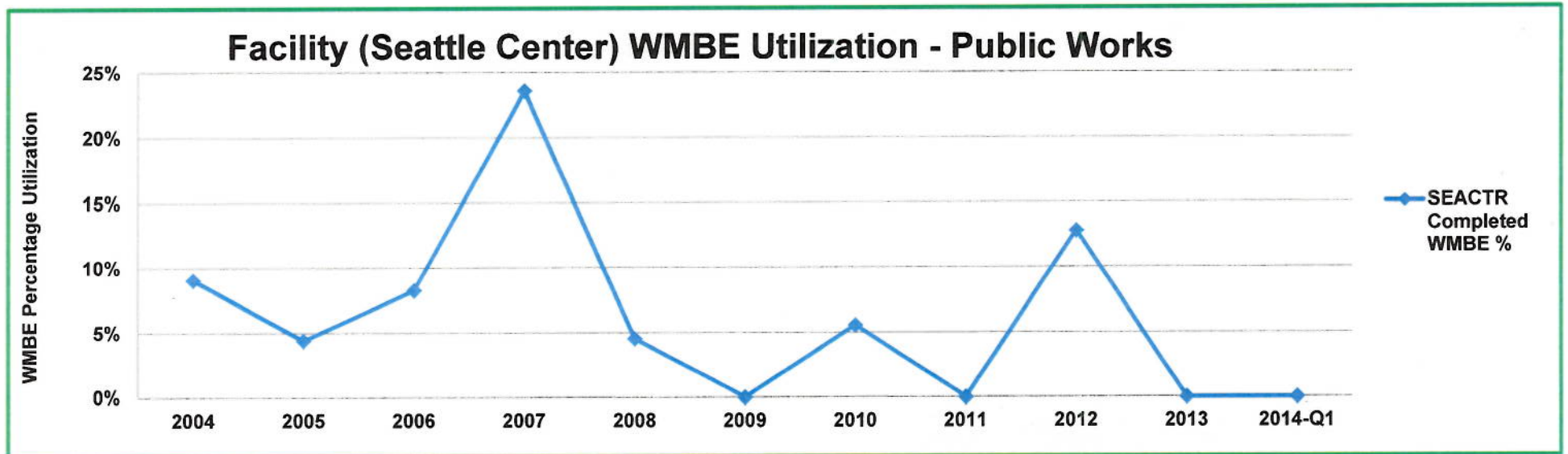
*Data via SDOT consultant quarterly report

SPU		
Year	Completed WMBE %	Completed WMBE \$ Amount
2004	5%	\$ 950,748
2005	8%	\$ 530,271
2006	20%	\$ 412,940
2007	14%	\$ 5,887,749
2008	23%	\$ 3,055,503
2009	22%	\$ 10,935,435
2010	18%	\$ 4,366,978
2011	15%	\$ 15,751,586
2012	11%	\$ 984,853
2013	15%	\$ 7,997,382
2014-Q1	5%	\$ 417,981



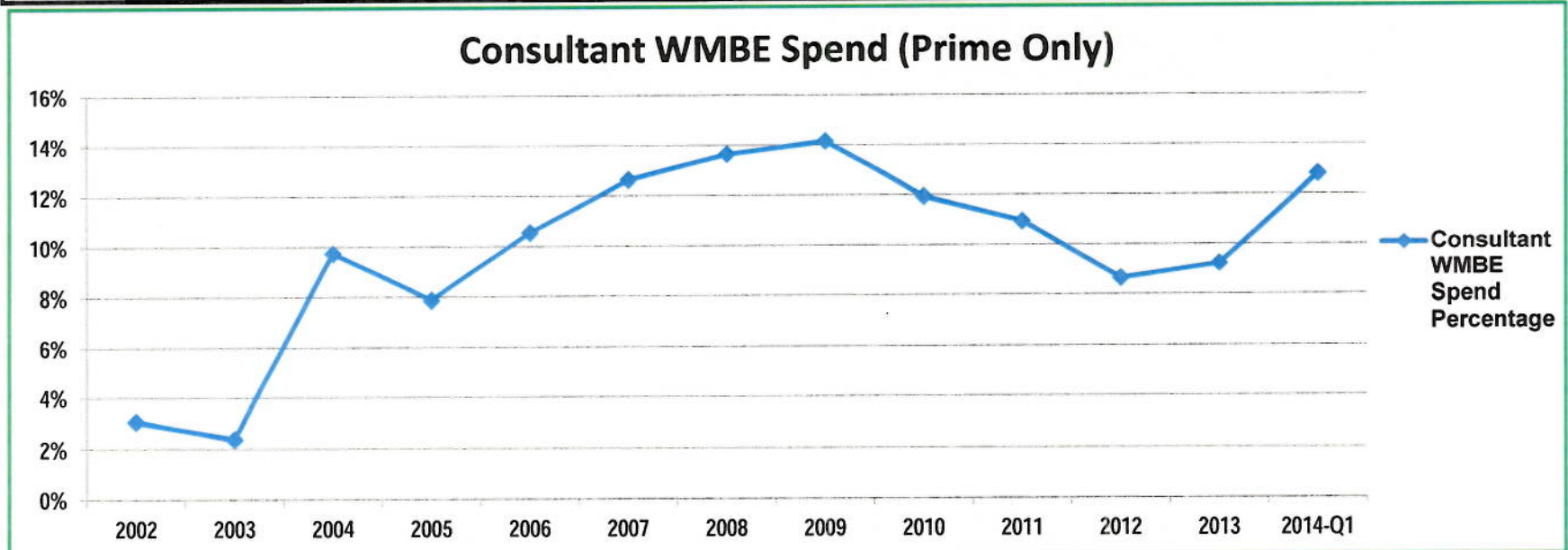
- 1) 2014 year to date spend through 3/31/2014
- 2) Produced by PCSD/FAS on 4/11/2014
- 3) Source: PCSD database (CID)

SEACTR	Completed WMBE %	Completed WMBE \$ Amount
Year	Completed WMBE %	Completed WMBE \$ Amount
2004	9%	\$ 115,000
2005	4%	\$ 157,411
2006	8%	\$ 205,389
2007	24%	\$ 214,325
2008	5%	\$ 68,120
2009	0%	\$ -
2010	6%	\$ 126,552
2011	-	\$ -
2012	13%	\$ 558,204
2013	0%	\$ -
2014-Q1	0%	\$ -



- 1) 2014 year to date spend through 3/31/2014
- 2) Produced by PCSD/FAS on 4/11/2014
- 3) Source: PCSD database (CID)

2002 to 2013-Q4 Consultant WMBE Spend									
City of Seattle									
Consultant WMBE Spend									
Year	Percentage	WMBE \$ Amount	Total Spend						
2002	3%	NA	NA						
2003	2%	NA	NA						
2004	10%	\$ 5,559,204	\$ 56,963,589						
2005	8%	\$ 5,663,842	\$ 71,768,829						
2006	11%	\$ 6,884,789	\$ 65,132,651						
2007	13%	\$ 11,422,374	\$ 90,401,915						
2008	14%	\$ 17,152,475	\$ 125,677,704						
2009	14%	\$ 17,267,666	\$ 121,937,219						
2010	12%	\$ 12,288,957	\$ 102,813,118						
2011	11%	\$ 10,251,817	\$ 93,444,305						
2012	9%	\$ 9,891,068	\$ 114,267,495						
2013	9%	\$ 13,708,058	\$ 148,372,918						
2014-Q1	13%	\$ 4,778,941	\$ 37,332,695						



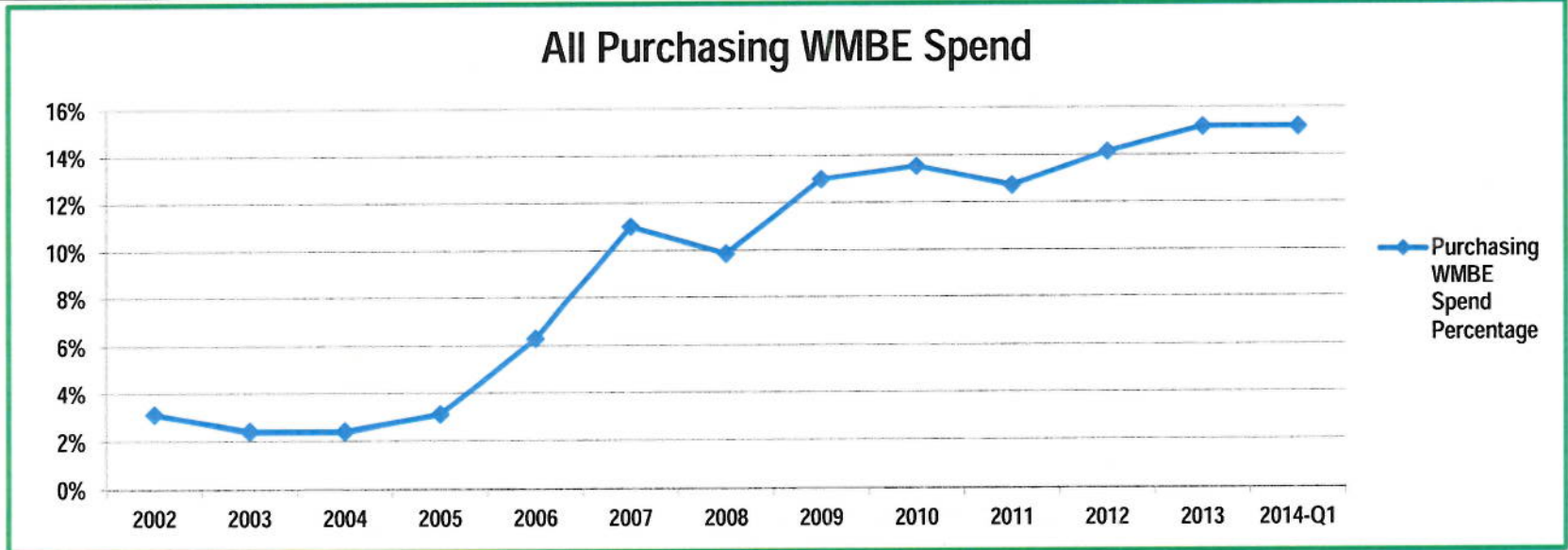
*2002 and 2003 is a percentage that reflects both consultant and purchasing spend in a combined total. Data is sourced from City WMBE Spend Reports.

*All consultant spend is for prime only. No second tier spend is included. Includes SDOT consultant and Mega Project spend.

*Produced by City of Seattle, PCSO, 4/11/2014

*2013 Consultant WMBE spent includes \$1,405,160 paid to Integral, not previously reported.

2002 to 2013-Q4 Purchasing WMBE Spend									
City of Seattle									
Purchasing WMBE Spend									
Year	Percentage	WMBE \$ Amount	Total Spend						
2002	3%	NA	NA						
2003	2%	NA	NA						
2004	2%	\$ 10,887,879							
2005	3%	\$ 11,210,456							
2006	6%	\$ 15,625,782	\$ 247,585,771						
2007	11%	\$ 30,962,645	\$ 280,596,053						
2008	10%	\$ 29,388,475	\$ 297,370,096						
2009	13%	\$ 34,009,368	\$ 261,960,161						
2010	14%	\$ 30,049,624	\$ 221,979,374						
2011	13%	\$ 29,073,312	\$ 228,715,570						
2012	14%	\$ 35,763,142	\$ 252,781,225						
2013	15%	\$ 45,613,420	\$ 300,225,908						
2014-Q1	15%	\$ 11,505,035	\$ 75,714,020						



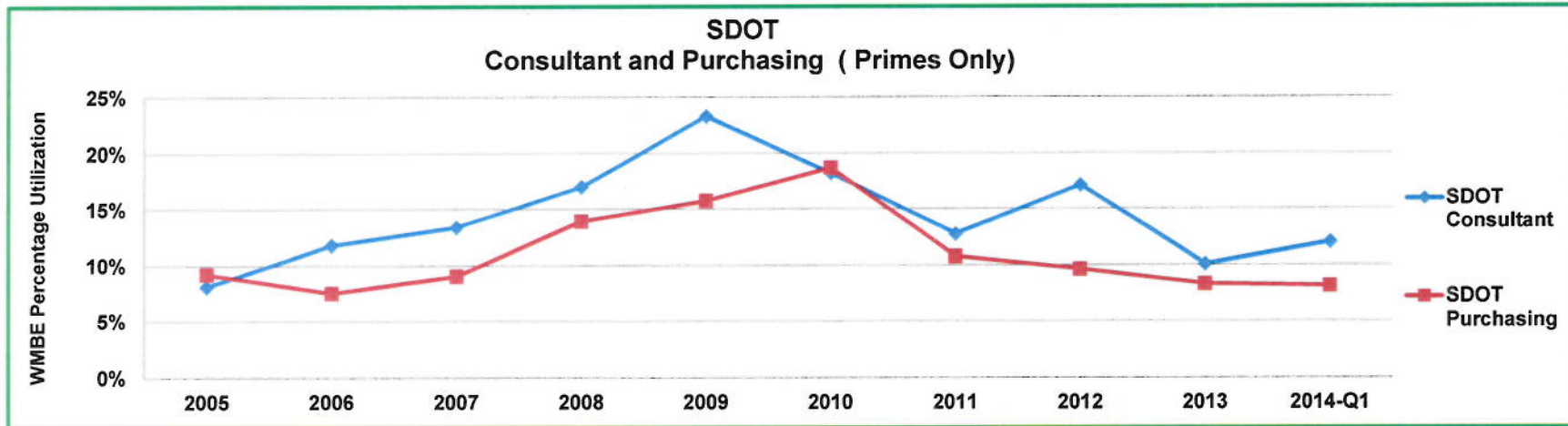
*2002 % 2003 is a percentage that reflects consultant and purchasing in a combined total. All data is sourced from City WMBE Spend Reports.
 *2011 includes WMBE spend for CBRE/FAS (\$841,000) *2012 includes \$718,035 CBRE/FAS *2013 includes \$800,000 CBRE
 *Produced by City of Seattle, PCSD, 4/11/2014
 *2013 Purchasing WMBE spent includes \$1,253,758 paid to Tyndale, not previously reported.

SDOT						
Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$ 9,849,381	8%	804,282	\$ 13,321,858	9%	\$ 1,232,248
2006	\$ 10,843,842	12%	1,285,022	\$ 19,469,184	8%	\$ 1,466,150
2007	\$ 20,804,704	13%	2,795,622	\$ 18,738,520	9%	\$ 1,699,373
2008	\$ 33,940,734	17%	5,786,369	\$ 20,241,795	14%	\$ 2,818,193
2009	\$ 31,218,589	23%	7,275,742	\$ 20,333,302	16%	\$ 3,203,383
2010	\$ 31,398,103	18%	5,732,694	\$ 16,846,679	19%	\$ 3,149,867
2011	\$ 23,729,420	13%	3,035,633	\$ 12,298,217	11%	\$ 1,327,187
2012	\$ 18,937,617	17%	3,250,664	\$ 14,319,076	10%	\$ 1,379,690
2013	\$ 30,250,725	10%	3,064,473	\$ 22,976,013	8%	\$ 1,908,654
2014-Q1	\$ 7,480,996	12%	901,728	\$ 9,300,044	8%	\$ 757,273

2014 GOALS:

Purchasing = 10%

Consultant = 10%



- 1) 2014 year to date spend through 3/31/2014
- 2) Produced by PCSD/FAS on 4/11/2014
- 3) Source: Standard Summit Reports

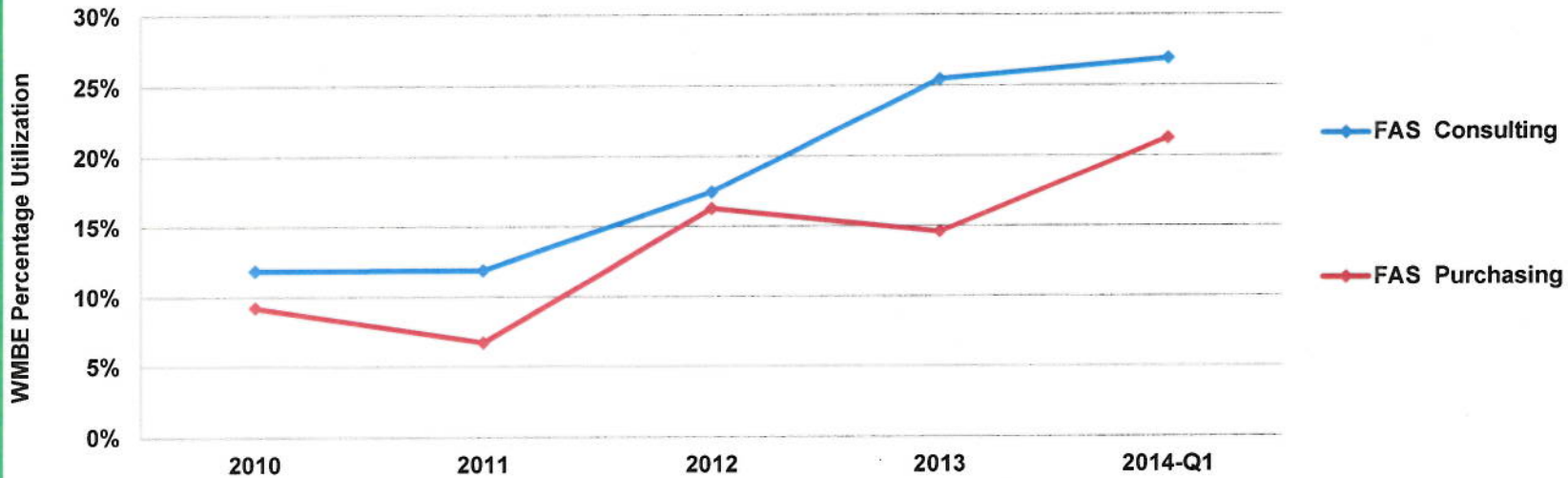
FAS						
Year	Consulting			Purchasing		
	Total	WMBE	Percent	Total	WMBE	Percent
2010	\$ 5,779,836	\$ 688,225	12%	\$ 39,101,494	\$ 3,602,563	9%
2011	\$ 4,609,747	\$ 549,305	12%	\$ 42,404,118	\$ 2,843,928	7%
2012	\$ 5,783,917	\$ 1,008,826	17%	\$ 46,779,443	\$ 7,604,638	16%
2013	\$ 6,826,628	\$ 1,739,866	25%	\$ 49,879,833	\$ 7,266,449	15%
2014-Q1	\$ 2,350,802	\$ 633,838	27%	\$ 12,888,086	\$ 2,734,966	21%

2014 GOALS:

Purchasing = 16%

Consultant = 26%

FAS WMBE Utilization - Consultant and Purchasing
Goal:
Consultant 12%
Purchasing 10%



- 1) 2014 year to date spend through 3/31/2014
- 2) Source: Summit Standard Reports + CBRE
- 3) Q3 - Includes \$600,258 for CBRE WMBE Spend
- 4) Produced by FAS/PCSD on 2/24/2014
- 5) Q4 CBRE estimated spend \$800,000
- 6) 2014-Q1 - Includes \$215,015 actual CBRE WMBE Spend

Note: Olympic Security became WMBE firm. In 2012, that was \$1.5 million in FAS spend which will begin to accumulate in 2013

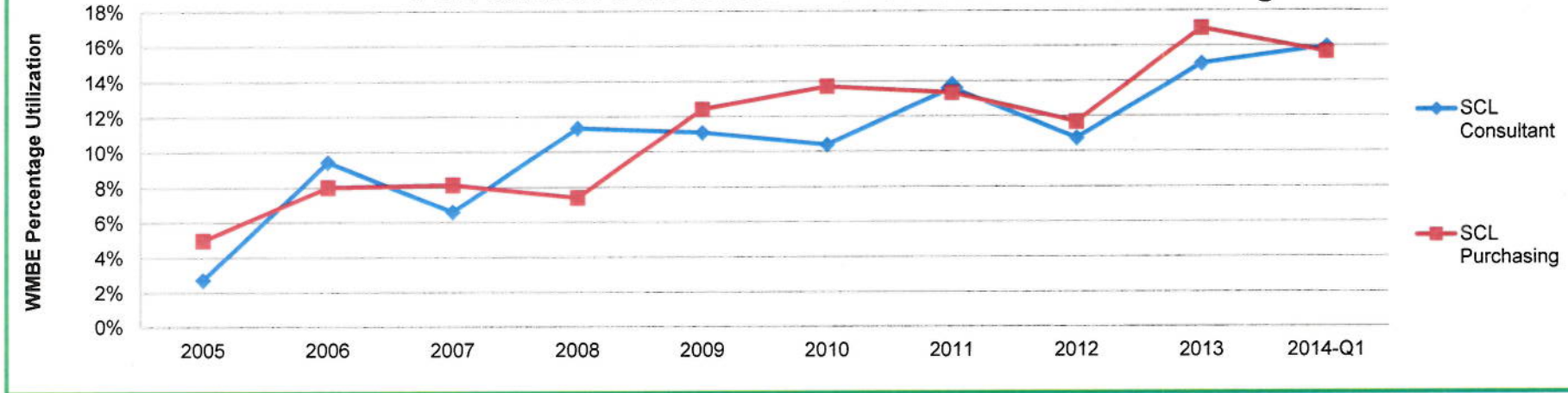
SCL						
Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$ 12,099,304	3%	\$ 331,785	\$ 34,991,599	5%	\$ 1,748,122
2006	\$ 8,466,583	9%	\$ 801,421	\$ 57,582,819	8%	\$ 4,620,393
2007	\$ 17,347,911	7%	\$ 1,152,136	\$ 74,535,158	8%	\$ 6,077,605
2008	\$ 24,606,007	11%	\$ 2,800,993	\$ 82,010,683	7%	\$ 6,080,772
2009	\$ 26,997,357	11%	\$ 3,003,344	\$ 63,423,581	12%	\$ 7,872,770
2010	\$ 14,047,637	10%	\$ 1,464,121	\$ 63,611,471	14%	\$ 8,723,248
2011	\$ 15,105,695	14%	\$ 2,058,583	\$ 72,614,948	13%	\$ 9,690,352
2012	\$ 17,779,900	11%	\$ 1,917,083	\$ 81,591,781	12%	\$ 9,526,959
2013	\$ 26,625,468	15%	\$ 3,990,428	\$ 99,182,196	17%	\$ 16,873,051
2014-Q1	\$ 8,579,326	16%	\$ 1,370,759	\$ 21,690,740	16%	\$ 3,390,264

2014 GOALS:

Purchasing = 9.7%

Consultant = 13.9%

SCL WMBE Utilization - Consultant and Purchasing



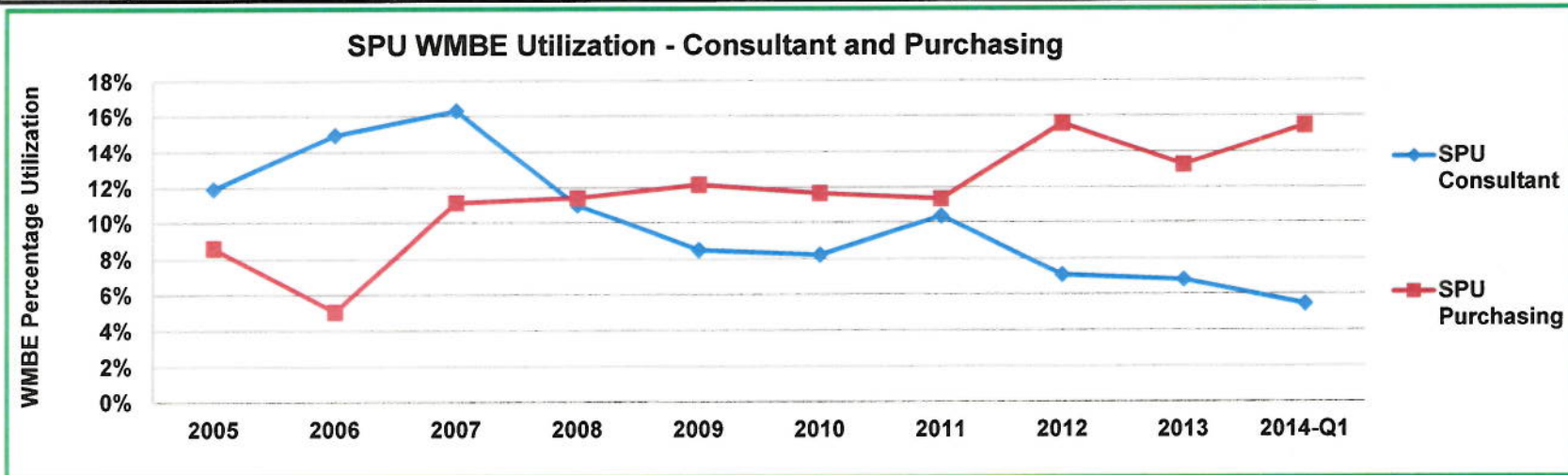
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- 3) Source: Standard Summit Reports
- 4) 2013 Consultant WMBE spent includes \$1,405,160 paid to Integral, not previously reported
- 5) 2013 Purchasing WMBE spent includes \$1,253,758 paid to Tyndale, not previous reported

SPU						
Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$ 20,992,118	12%	\$ 2,508,335	\$ 23,917,054	9%	\$ 2,063,829
2006	\$ 20,064,750	15%	\$ 3,006,108	\$ 27,728,160	5%	\$ 1,404,303
2007	\$ 23,440,964	16%	\$ 3,827,965	\$ 36,732,941	11%	\$ 4,096,962
2008	\$ 30,896,110	11%	\$ 3,404,096	\$ 43,196,974	11%	\$ 4,937,128
2009	\$ 31,865,310	9%	\$ 2,719,433	\$ 45,126,647	12%	\$ 5,486,448
2010	\$ 27,937,049	8%	\$ 2,306,914	\$ 38,512,389	12%	\$ 4,497,062
2011	\$ 25,935,667	10%	\$ 2,695,978	\$ 39,762,022	11%	\$ 4,515,056
2012	\$ 26,475,792	7%	\$ 1,884,092	\$ 39,951,007	16%	\$ 6,225,659
2013	\$ 36,379,543	7%	\$ 2,488,330	\$ 42,714,717	13%	\$ 5,664,604
2014-Q1	\$ 12,539,728	5%	\$ 685,870	\$ 9,002,495	15%	\$ 1,392,336

2014 GOALS:

Purchasing = 14%

Consultant = 8%



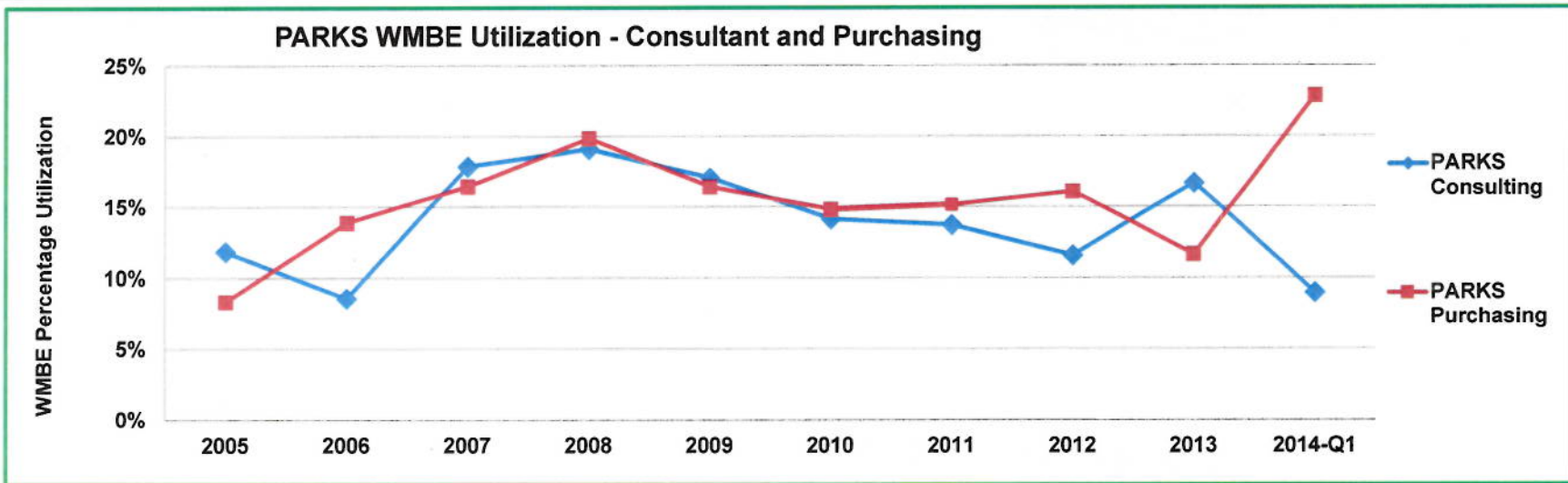
- 1) 2014 year to date spend through 3/31/2014
- 2) Produced by PCSD/FAS on 4/11/2014
- 3) Source: Standard Summit Reports

PARKS						
Year	Consulting			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$ 5,763,818	12%	\$ 684,515	\$ 12,633,787	8%	\$ 1,051,990
2006	\$ 4,593,473	9%	\$ 394,481	\$ 9,750,725	14%	\$ 1,352,407
2007	\$ 4,508,726	18%	\$ 807,878	\$ 10,532,954	16%	\$ 1,734,908
2008	\$ 4,964,233	19%	\$ 948,988	\$ 13,586,570	20%	\$ 2,694,943
2009	\$ 4,469,513	17%	\$ 764,986	\$ 12,166,610	16%	\$ 2,000,082
2010	\$ 4,879,623	14%	\$ 690,709	\$ 10,039,071	15%	\$ 1,486,613
2011	\$ 3,457,476	14%	\$ 475,125	\$ 9,994,002	15%	\$ 1,513,807
2012	\$ 4,835,381	12%	\$ 561,234	\$ 10,845,375	16%	\$ 1,744,425
2013	\$ 4,290,935	17%	\$ 717,497	\$ 15,446,216	12%	\$ 1,797,722
2014-Q1	\$ 769,949	9%	\$ 69,154	\$ 2,979,269	23%	\$ 679,658

2014 GOALS:

Purchasing = 16%

Consultant = 12%



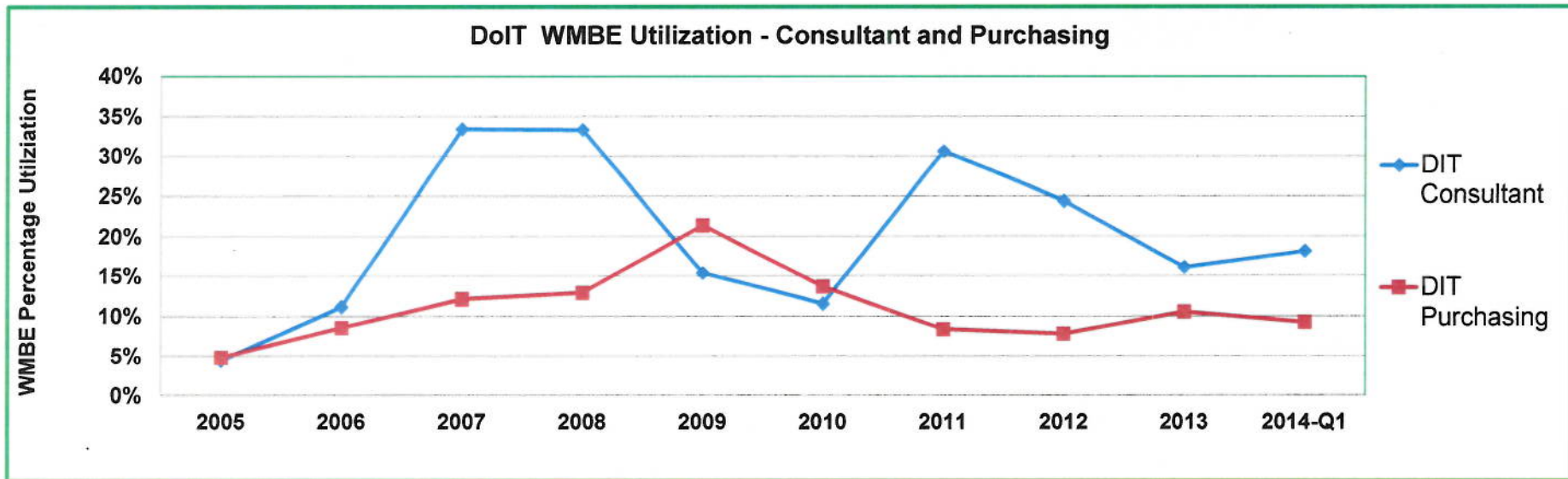
- 1) 2014 year to date spend through 3/31/2014
- 2) Produced by PCSD/FAS on 4/11/2014
- 3) Source: Standard Summit Reports

DIT						
Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$ 1,852,008	4%	\$ 82,656	\$ 13,176,952	5%	\$ 634,578
2006	\$ 1,466,831	11%	\$ 164,608	\$ 15,519,048	9%	\$ 1,330,914
2007	\$ 1,168,823	33%	\$ 391,287	\$ 16,116,201	12%	\$ 1,951,790
2008	\$ 1,220,188	33%	\$ 407,419	\$ 19,372,383	13%	\$ 2,498,359
2009	\$ 2,384,373	15%	\$ 367,541	\$ 25,598,134	21%	\$ 5,481,170
2010	\$ 2,171,824	12%	\$ 251,700	\$ 15,999,841	14%	\$ 2,186,016
2011	\$ 546,476	31%	\$ 167,809	\$ 14,195,861	8%	\$ 1,187,903
2012	\$ 617,353	24%	\$ 151,092	\$ 12,856,361	8%	\$ 1,002,819
2013	\$ 2,445,670	16%	\$ 394,563	\$ 16,447,673	11%	\$ 1,734,211
2014-Q1	\$ 718,976	18%	\$ 130,674	\$ 5,074,063	9%	\$ 469,238

2014 GOALS:

Purchasing = 2.5%

Consultant = 8%



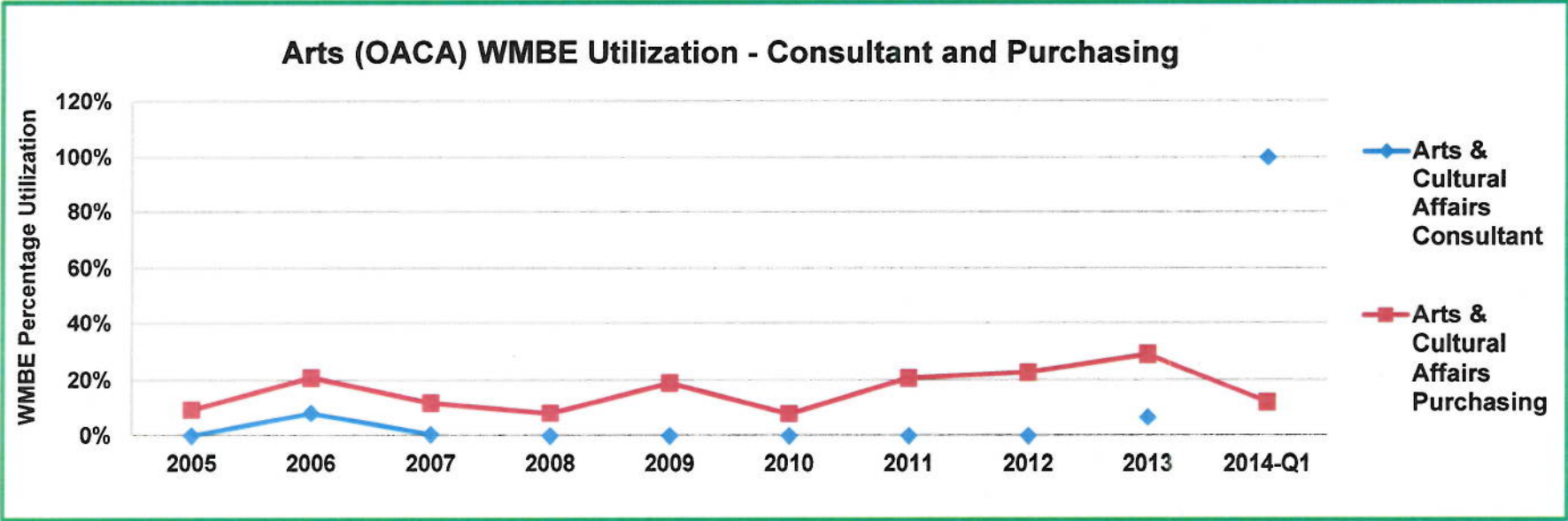
- 1) 2014 year to date spend through 3/31/2014
- 2) Produced by PCSD/FAS on 4/11/2014
- 3) Source: Standard Summit Reports

Arts & Cultural Affairs						
Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$ 30,339	0%	\$ -	\$ 125,895	9%	\$ 11,847
2006	\$ 60,872	8%	\$ 5,000	\$ 102,429	21%	\$ 21,478
2007	\$ 183,977	0%	\$ 875	\$ 200,366	12%	\$ 23,826
2008	\$ 216,633	0%	\$ -	\$ 319,311	8%	\$ 25,602
2009	\$ 100,319	0%	\$ -	\$ 118,889	19%	\$ 22,515
2010	\$ 74,728	0%	\$ -	\$ 76,529	8%	\$ 6,002
2011	\$ 23,000	0%	\$ -	\$ 62,781	21%	\$ 13,008
2012	\$ 100,431	0%	\$ -	\$ 67,525	23%	\$ 15,361
2013	\$ 226,605	7%	\$ 15,200	\$ 120,091	29%	\$ 34,897
2014-Q1	\$ 5,000	100%	\$ 5,000	\$ 38,402	12%	\$ 4,659

2014 GOALS:

Purchasing = 29%

Consultant = 11%



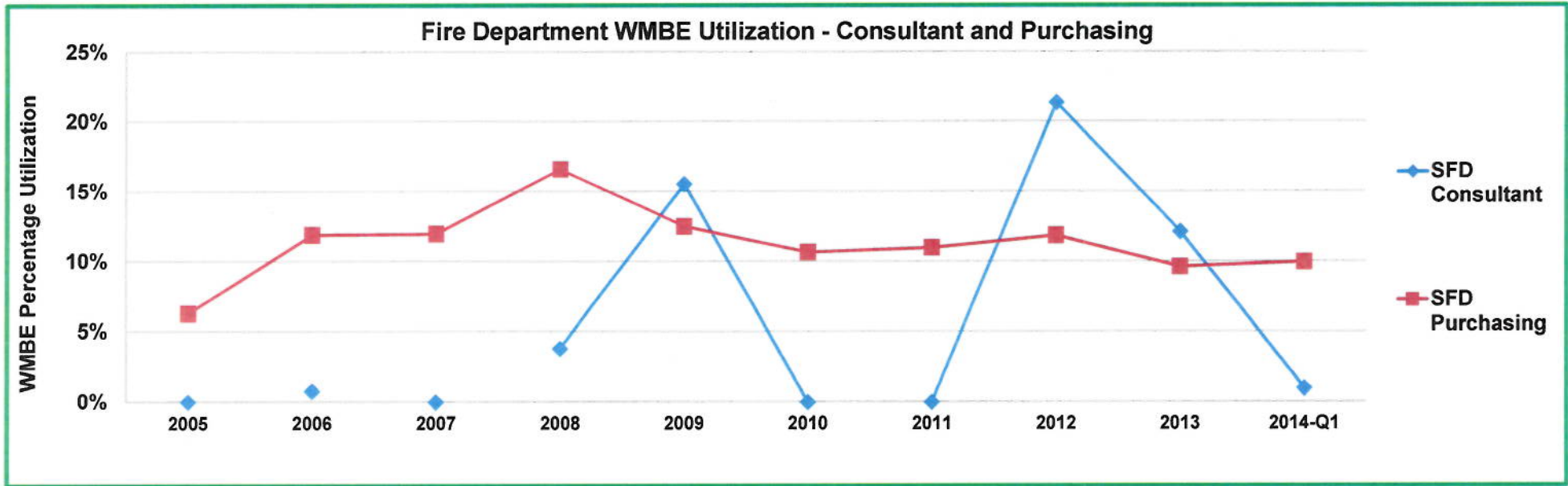
1) 2014 year to date spend through 3/31/2014
 2) Produced by PCSD/FAS on 4/11/2014
 3) Source: Standard Summit Reports

SFD						
Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$ 142,524	0%	\$ 369,851	\$ 6,169,742	6%	\$ 384,959
2006	\$ 494,175	1%	\$ 3,751	\$ 4,715,541	12%	\$ 560,286
2007	\$ 620,024	0%	\$ -	\$ 4,466,726	12%	\$ 534,500
2008	\$ 1,166,999	4%	\$ 44,326	\$ 4,986,937	17%	\$ 826,551
2009	\$ 209,693	16%	\$ 32,578	\$ 5,250,423	12%	\$ 655,597
2010	\$ 270,230	0%	\$ -	\$ 5,718,934	11%	\$ 609,130
2011	\$ 409,466	0%	\$ -	\$ 8,190,473	11%	\$ 898,538
2012	\$ 962,251	21%	\$ 205,450	\$ 7,074,075	12%	\$ 838,053
2013	\$ 1,554,510	12%	\$ 188,668	\$ 10,331,045	10%	\$ 991,718
2014-Q1	\$ 218,238	1%	\$ 2,125	\$ 3,502,791	10%	\$ 348,525

2014 GOALS:

Purchasing = 10%

Consultant = 10%



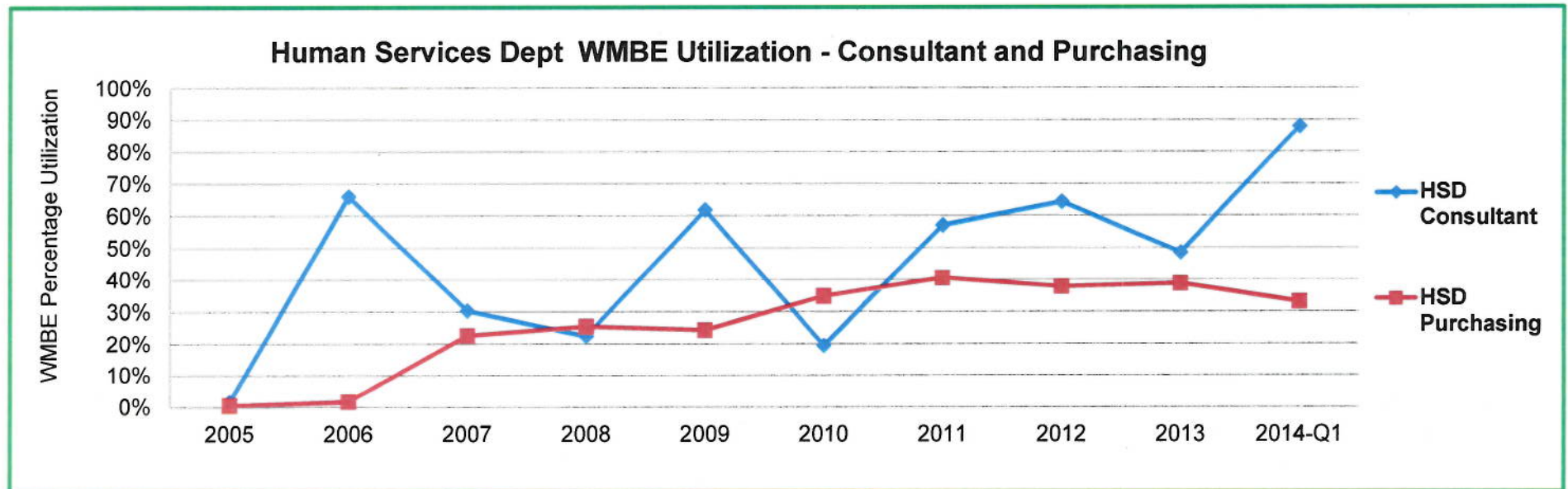
1) 2014 year to date spend through 3/31/2014
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 3) Source: Standard Summit Reports

HSD Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
	2005	\$ 238,461	2%	\$ 3,800	\$ 32,069,230	0%
2006	\$ 45,645	66%	\$ 30,225	\$ 9,495,986	2%	\$ 157,288
2007	\$ 257,753	30%	\$ 78,473	\$ 3,439,187	23%	\$ 778,206
2008	\$ 217,938	23%	\$ 49,115	\$ 5,222,838	25%	\$ 1,328,726
2009	\$ 207,956	62%	\$ 129,030	\$ 5,248,903	24%	\$ 1,276,139
2010	\$ 82,020	20%	\$ 16,024	\$ 3,743,324	35%	\$ 1,303,491
2011	\$ 99,756	57%	\$ 57,137	\$ 3,452,985	41%	\$ 1,401,100
2012	\$ 132,478	65%	\$ 85,504	\$ 3,717,914	38%	\$ 1,404,423
2013	\$ 87,695	49%	\$ 42,725	\$ 3,702,460	39%	\$ 1,436,656
2014-Q1	\$ 6,095	88%	\$ 5,375	\$ 1,111,818	33%	\$ 366,825

2014 GOALS:

Purchasing = 39%

Consultant = 30%



- 1) 2014 year to date spend through 3/31/2014
- 2) Produced by PCSD/FAS on 4/11/2014
- 3) Source: Standard Summit Reports

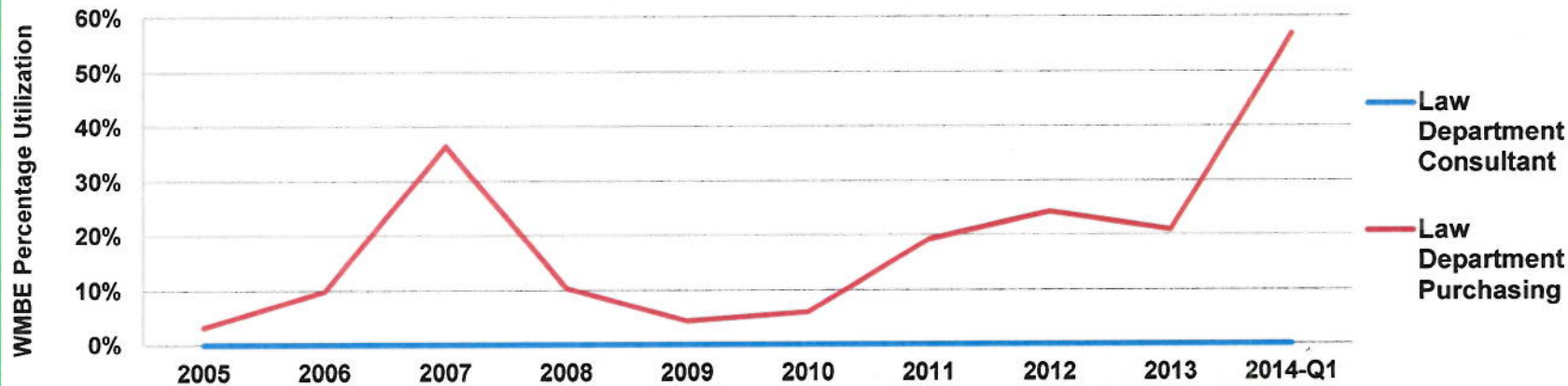
Law Department						
Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$ -	0%	\$ -	\$ 71,093	3%	\$ 2,203
2006	\$ -	0%	\$ -	\$ 291,772	10%	\$ 28,384
2007	\$ -	0%	\$ -	\$ 112,140	36%	\$ 40,737
2008	\$ -	0%	\$ -	\$ 507,022	10%	\$ 52,155
2009	\$ -	0%	\$ -	\$ 781,056	4%	\$ 32,821
2010	\$ -	0%	\$ -	\$ 94,277	6%	\$ 5,490
2011	\$ -	0%	\$ -	\$ 162,653	19%	\$ 31,048
2012	\$ 17,389	0%	\$ -	\$ 235,608	24%	\$ 56,921
2013	\$ 1,995	0%	\$ -	\$ 330,044	21%	\$ 68,608
2014-Q1	\$ 428	0%	\$ -	\$ 107,036	57%	\$ 60,737

2014 GOALS:

Purchasing = 24%

Consultant = 1%

Law WMBE Utilization - Consultant and Purchasing



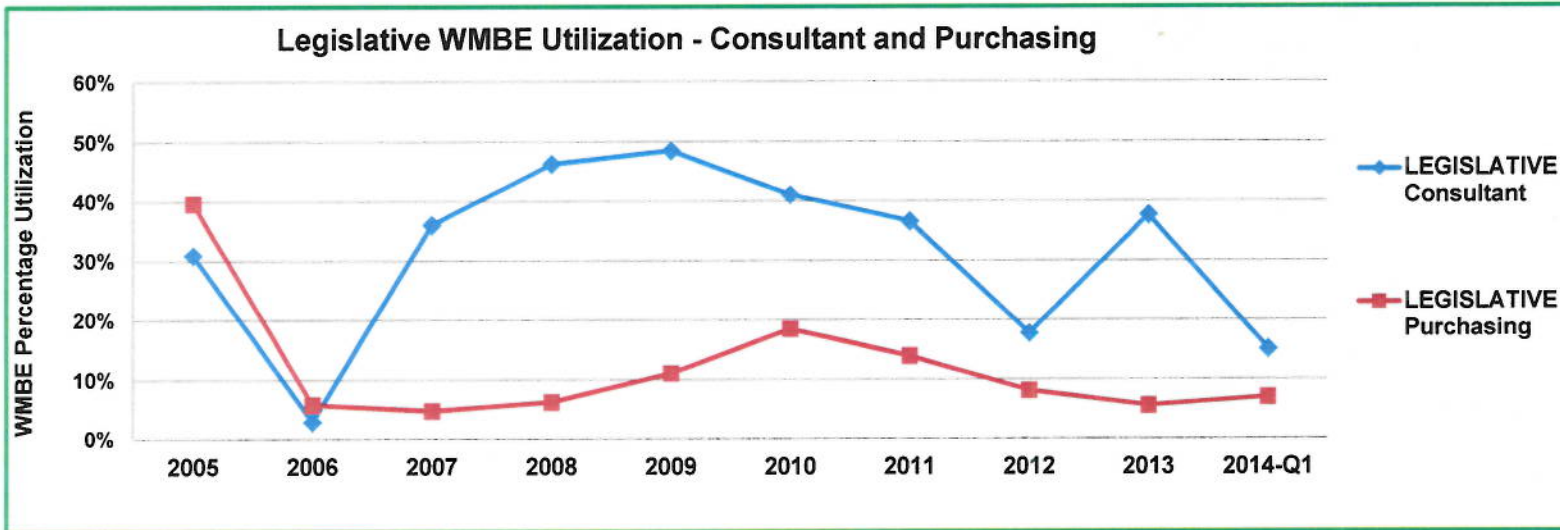
- 1) 2014 year to date spend through 3/31/2014
- 2) Produced by PCSD/FAS on 4/11/2014
- 3) Source: Standard Summit Reports

LEGISLATIVE							
Year	Consultant			Purchasing			
	Total	Percent	WMBE	Total	Percent	WMBE	
2005	\$ 309,940	31%	\$ 96,280	\$ 341,756	40%	\$ 135,751	
2006	\$ 292,403	3%	\$ 8,780	\$ 297,291	6%	\$ 17,209	
2007	\$ 448,595	36%	\$ 162,229	\$ 234,513	5%	\$ 11,157	
2008	\$ 962,282	46%	\$ 446,416	\$ 200,168	6%	\$ 12,396	
2009	\$ 335,811	49%	\$ 163,116	\$ 136,669	11%	\$ 15,077	
2010	\$ 166,607	41%	\$ 68,622	\$ 109,621	18%	\$ 20,161	
2011	\$ 143,113	37%	\$ 52,528	\$ 76,375	14%	\$ 10,623	
2012	\$ 185,838	18%	\$ 33,122	\$ 131,984	8%	\$ 10,632	
2013	\$ 253,941	38%	\$ 95,880	\$ 71,896	6%	\$ 3,977	
2014-Q1	\$ 132,289	15%	\$ 20,069	\$ 41,020	7%	\$ 2,849	

2014 GOALS:

Purchasing = 10%

Consultant = 20%



- 1) 2014 year to date spend through 3/31/2014
- 2) Produced by PCSD/FAS on 4/11/2014
- 3) Source: Standard Summit Reports

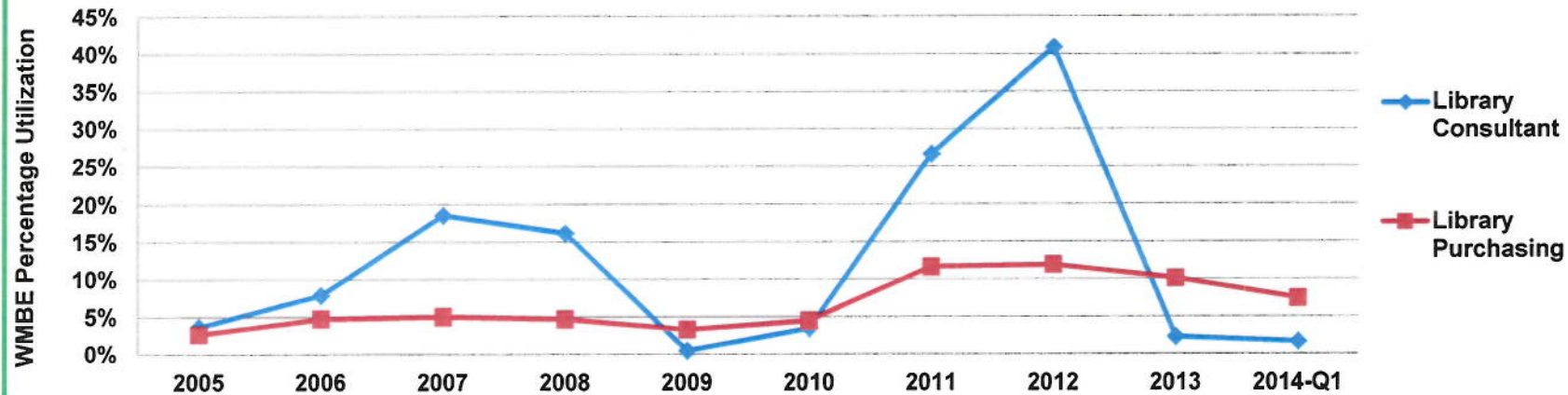
Library						
Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$ 831,189	4%	\$ 30,849	\$ 9,660,588	3%	\$ 256,950
2006	\$ 680,882	8%	\$ 53,935	\$ 11,582,541	5%	\$ 548,241
2007	\$ 186,003	19%	\$ 34,650	\$ 11,150,935	5%	\$ 558,398
2008	\$ 205,872	16%	\$ 33,414	\$ 13,327,588	5%	\$ 623,593
2009	\$ 182,220	1%	\$ 1,000	\$ 11,164,856	3%	\$ 366,809
2010	\$ 148,543	4%	\$ 5,260	\$ 7,443,764	4%	\$ 332,506
2011	\$ 185,548	27%	\$ 49,619	\$ 4,595,688	12%	\$ 534,686
2012	\$ 74,118	41%	\$ 30,390	\$ 4,646,290	12%	\$ 552,391
2013	\$ 200,101	2%	\$ 4,777	\$ 5,886,874	10%	\$ 593,095
2014-Q1	\$ 83,707	2%	\$ 1,442	\$ 1,588,083	7%	\$ 117,641

2014 GOALS:

Purchasing = 12%

Consultant = 12%

Library WMBE Utilization



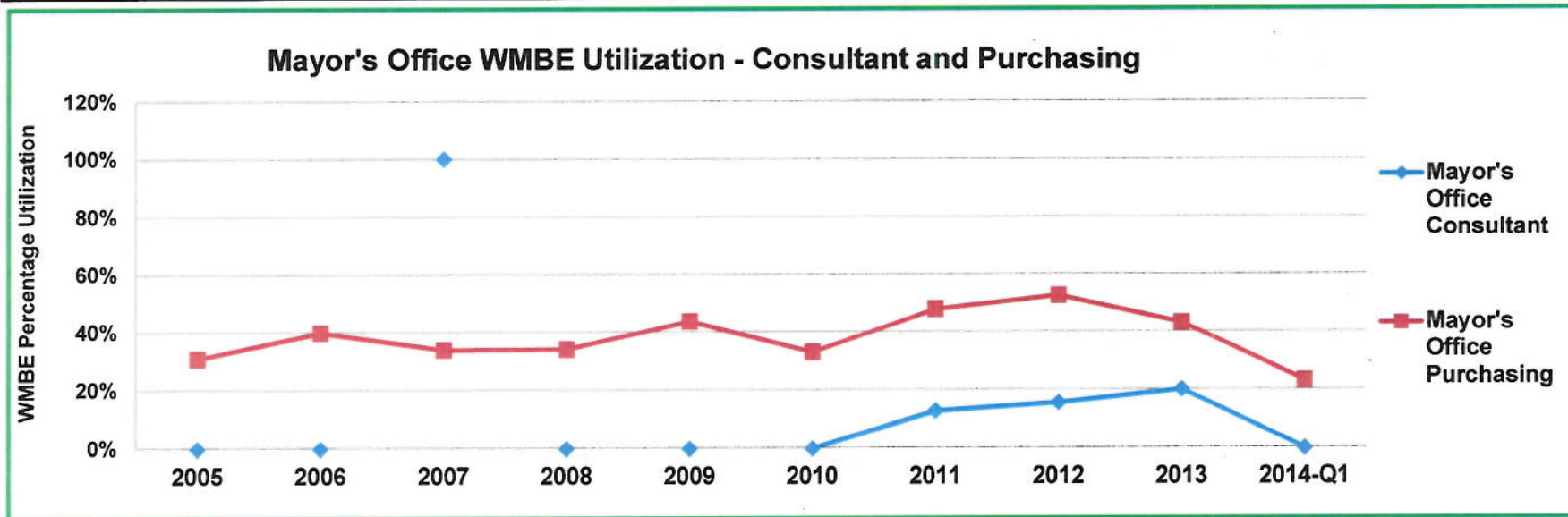
- 1) 2014 year to date spend through 3/31/2014
- 2) Produced by PCSD/FAS on 4/11/2014
- 3) Source: Standard Summit Reports

Mayor's Office						
Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$ -	0%	\$ -	\$ 35,531	31%	\$ 10,966
2006	\$ -	0%	\$ -	\$ 33,720	40%	\$ 13,423
2007	\$ 8,699	100%	\$ 8,699	\$ 52,056	34%	\$ 17,624
2008	\$ 9,950	0%	\$ -	\$ 59,640	34%	\$ 20,281
2009	\$ -	0%	\$ -	\$ 46,185	44%	\$ 20,176
2010	\$ 19,350	0%	\$ -	\$ 73,075	33%	\$ 24,020
2011	\$ 133,965	13%	\$ 17,025	\$ 96,955	48%	\$ 46,197
2012	\$ 116,036	16%	\$ 18,000	\$ 73,473	52%	\$ 38,458
2013	\$ 228,068	20%	\$ 45,876	\$ 62,994	43%	\$ 27,119
2014-Q1	\$ 26,000	0%	\$ -	\$ 11,290	23%	\$ 2,598

2014 GOALS:

Purchasing = 0%

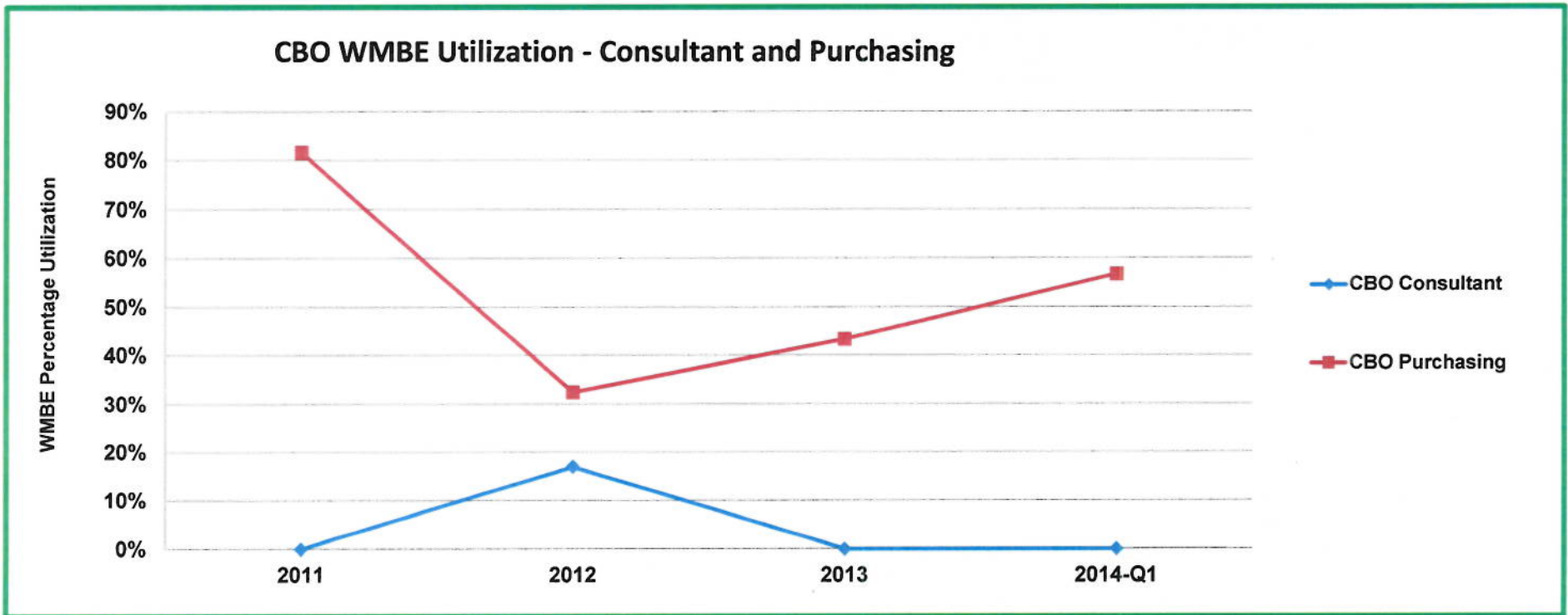
Consultant = 0%



- 1) 2014 year to date spend through 3/31/2014
- 2) Produced by PCSD/FAS on 4/11/2014
- 3) Source: Standard Summit Reports

CBO						
Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2011	\$ 643,228	0%	\$ -	\$ 20,368	82%	\$ 16,611
2012	\$ 357,090	17%	\$ 60,900.00	\$ 43,052	32%	\$ 13,945
2013	\$ 180,550	0%	\$ -	\$ 33,576	43%	\$ 14,530
2014-Q1	\$ 428	0%	\$ -	\$ 107,036	57%	\$ 60,737

2014 GOALS:
Purchasing = 35%
Consultant = 25%



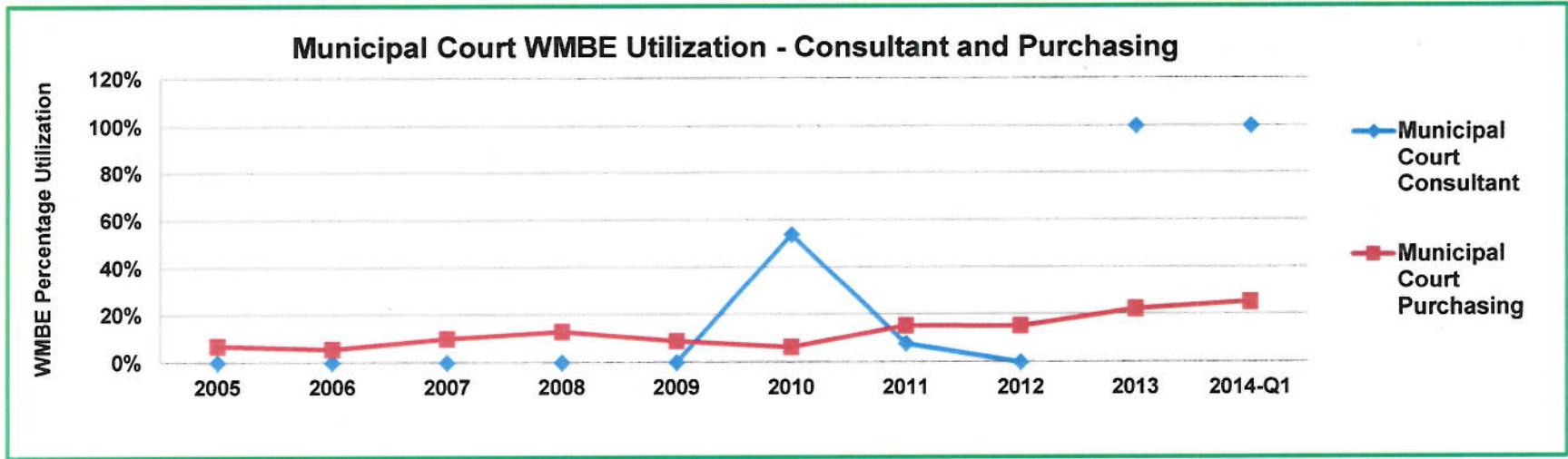
- 1) 2014 year to date spend through 3/31/2014
- 2) Produced by PCSD/FAS on 4/11/2014
- 3) Source: Standard Summit Reports

Municipal Court						
Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$ 33,148	0%	\$ -	\$ 1,037,672	7%	\$ 70,203
2006	\$ 21,755	0%	\$ -	\$ 1,282,863	5%	\$ 70,011
2007	\$ 63,470	0%	\$ -	\$ 1,023,323	10%	\$ 100,641
2008	\$ 73,543	0%	\$ -	\$ 1,844,987	13%	\$ 236,036
2009	\$ 31,813	0%	\$ -	\$ 1,425,649	9%	\$ 125,738
2010	\$ 43,401	54%	\$ 23,401	\$ 1,506,462	6%	\$ 93,156
2011	\$ 183,247	8%	\$ 14,207	\$ 1,730,344	15%	\$ 262,138
2012	\$ 89,000	0%	\$ -	\$ 2,027,011	15%	\$ 305,872
2013	\$ 28,509	100%	\$ 28,509	\$ 1,685,933	22%	\$ 372,514
2014-Q1	\$ 6,192	100%	\$ 6,192	\$ 544,004	25%	\$ 135,784

2014 GOALS:

Purchasing = 15%

Consultant = 15%



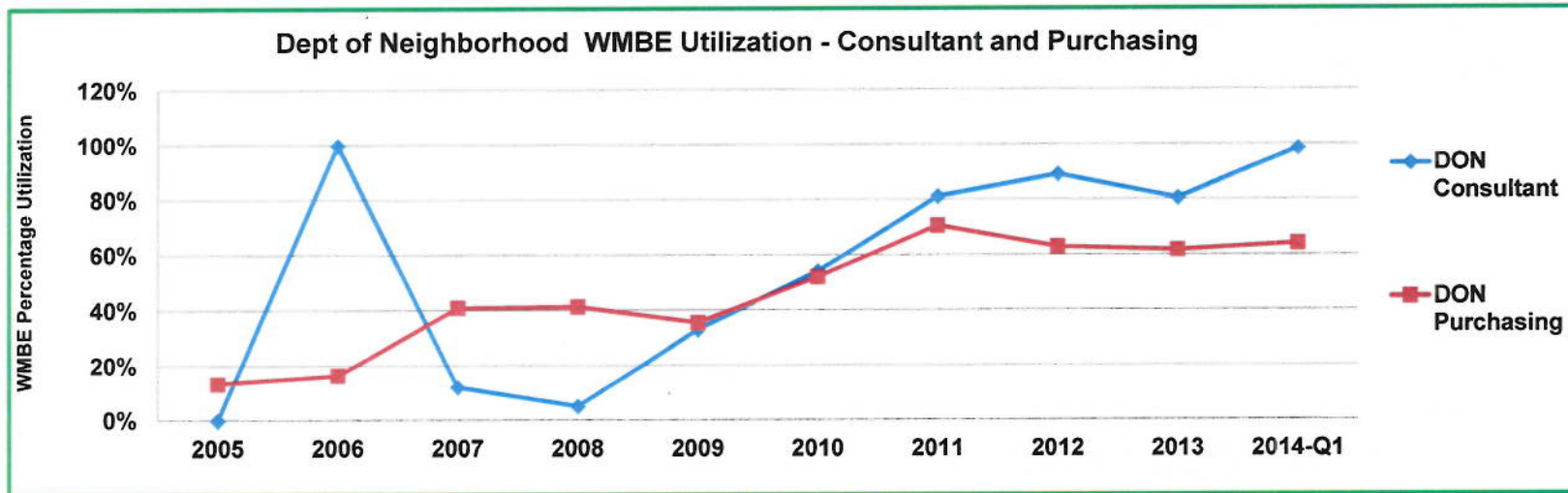
1) 2014 year to date spend through 3/31/2014
 2) Produced by PCSD/FAS on 4/11/2014
 3) Source: Standard Summit Reports

DON									
Year	Consultant			Purchasing					
	Total	Percent	WMBE	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$ 456,336	0%	\$ 195	\$ 624,626	13%	\$ 83,325			
2006	\$ 34,500	100%	\$ 34,500	\$ 870,839	16%	\$ 142,288			
2007	\$ 43,992	12%	\$ 5,350	\$ 924,480	41%	\$ 377,686			
2008	\$ 415,409	5%	\$ 21,411	\$ 690,810	41%	\$ 285,013			
2009	\$ 527,748	33%	\$ 174,562	\$ 513,621	35%	\$ 181,864			
2010	\$ 454,842	54%	\$ 246,603	\$ 376,888	52%	\$ 195,763			
2011	\$ 445,270	81%	\$ 361,999	\$ 471,131	71%	\$ 333,213			
2012	\$ 506,214	89%	\$ 451,495	\$ 401,265	63%	\$ 252,787			
2013	\$ 548,703	81%	\$ 442,711	\$ 349,939	62%	\$ 216,168			
2014-Q1	\$ 314,655	99%	\$ 310,655	\$ 114,883	64%	\$ 73,784			

2014 GOALS:

Purchasing = 55%

Consultant = 75%



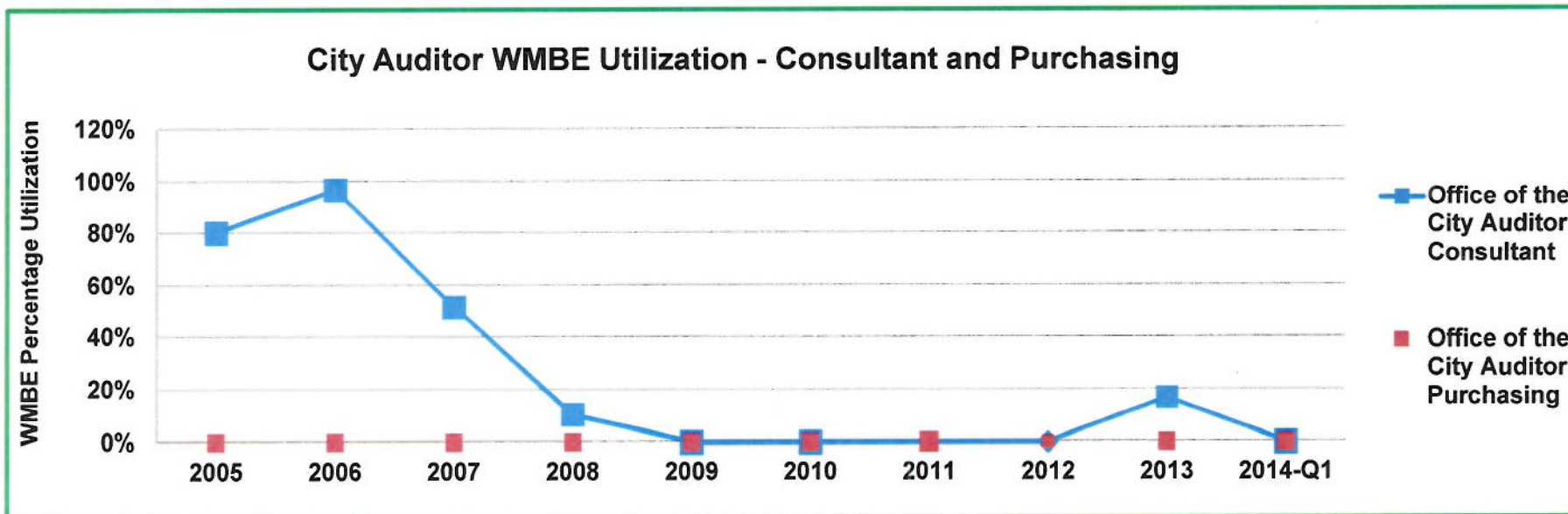
1) 2014 year to date spend through 3/31/2014
 2) Produced by PCSD/FAS on 4/11/2014
 3) Source: Standard Summit Reports

Office of the City Auditor						
Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$ 32,548	80%	\$ 26,085	\$ 8,056	0%	\$ -
2006	\$ 29,280	97%	\$ 28,294	\$ 3,141	0%	\$ -
2007	\$ 93,197	52%	\$ 48,034	\$ 4,671	0%	\$ -
2008	\$ 35,270	11%	\$ 3,713	\$ 9,879	0%	\$ -
2009	\$ 11,565	0%	\$ -	\$ 787	0%	\$ -
2010	\$ 8,750	0%	\$ -	\$ -	0%	\$ -
2011	\$ -	0%	\$ -	\$ 1,588	0%	\$ -
2012	\$ 58,499	0%	\$ -	\$ 62	0%	\$ -
2013	\$ 229,896	17%	\$ 38,900	\$ 2,860	0%	\$ -
2014-Q1	\$ 49,435	0%	\$ -	\$ -	0%	\$ -

2014 GOALS:

Purchasing = 5%

Consultant = 5%



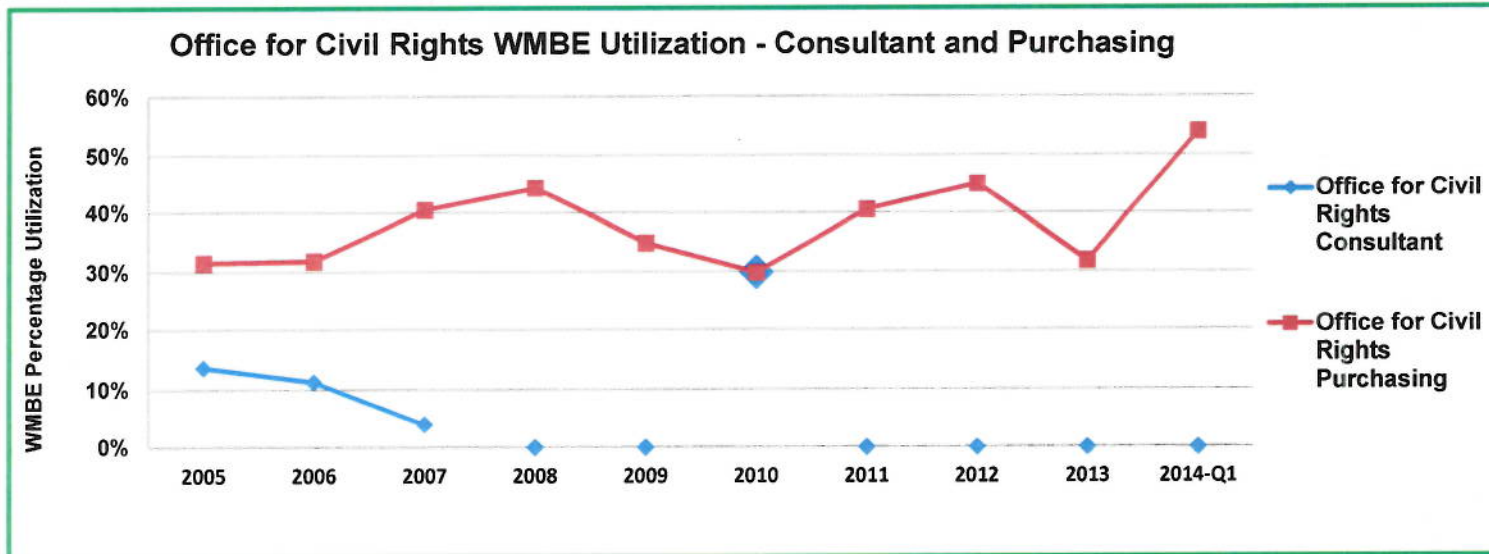
- 1) 2014 year to date spend through 3/31/2014
- 2) Produced by PCSD/FAS on 4/11/2014
- 3) Source: Standard Summit Reports

Office for Civil Rights						
Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$ 72,499	14%	\$ 10,000	\$ 122,188	32%	\$ 38,587
2006	\$ 107,635	11%	\$ 12,200	\$ 72,987	32%	\$ 23,279
2007	\$ 88,473	4%	\$ 3,600	\$ 107,346	40%	\$ 43,465
2008	\$ 4,318	0%	\$ -	\$ 157,213	44%	\$ 69,653
2009	\$ 14,150	0%	\$ -	\$ 110,141	35%	\$ 38,431
2010	\$ 14,295	30%	\$ 4,295	\$ 95,175	30%	\$ 28,464
2011	\$ 72,000	0%	\$ -	\$ 54,914	41%	\$ 22,264
2012	\$ 32,000	0%	\$ -	\$ 97,752	45%	\$ 43,997
2013	\$ 83,906	0%	\$ -	\$ 101,976	32%	\$ 32,478
2014-Q1	\$ 22,876	0%	\$ -	\$ 40,924	54%	\$ 22,083

2014 GOALS:

Purchasing = 45%

Consultant = 0%



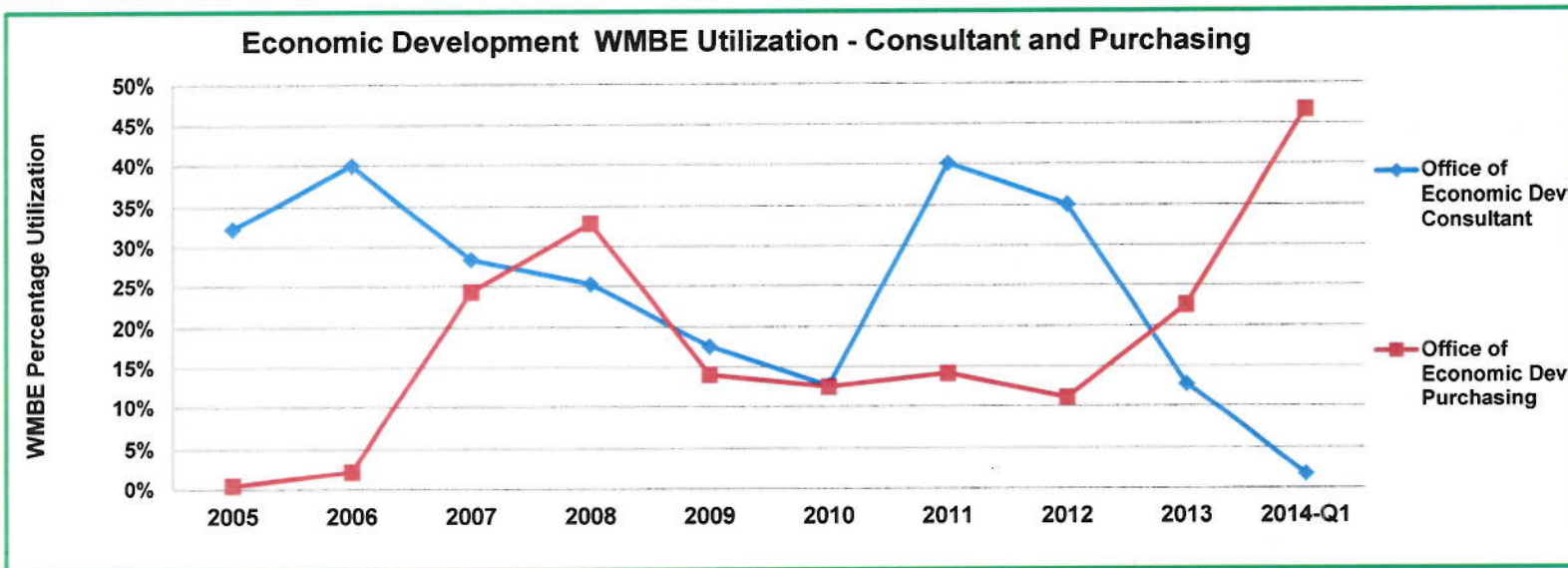
- 1) 2014 year to date spend through 3/31/2014
- 2) Produced by PCSDF/FAS on 4/11/2014
- 3) Source: Standard Summit Reports

Office of Economic Devt.							
Year	Consultant			Purchasing			
	Total	Percent	WMBE	Total	Percent	WMBE	
2005	\$ 114,033	32%	\$ 36,870	\$ 4,589,275	0%	\$ 19,183	
2006	\$ 122,523	40%	\$ 49,111	\$ 994,866	2%	\$ 21,387	
2007	\$ 149,139	28%	\$ 42,461	\$ 141,112	24%	\$ 34,355	
2008	\$ 371,151	25%	\$ 94,132	\$ 145,190	33%	\$ 47,788	
2009	\$ 131,587	18%	\$ 23,190	\$ 141,742	14%	\$ 19,891	
2010	\$ 194,644	13%	\$ 24,700	\$ 190,603	13%	\$ 23,833	
2011	\$ 256,061	40%	\$ 102,825	\$ 431,649	14%	\$ 61,106	
2012	\$ 228,284	35%	\$ 80,263	\$ 682,739	11%	\$ 75,833	
2013	\$ 187,634	13%	\$ 24,076	\$ 173,409	23%	\$ 39,103	
2014-Q1	\$ 63,076	2%	\$ 1,135	\$ 52,481	47%	\$ 24,529	

2014 GOALS:

Purchasing = 20%

Consultant = 20%



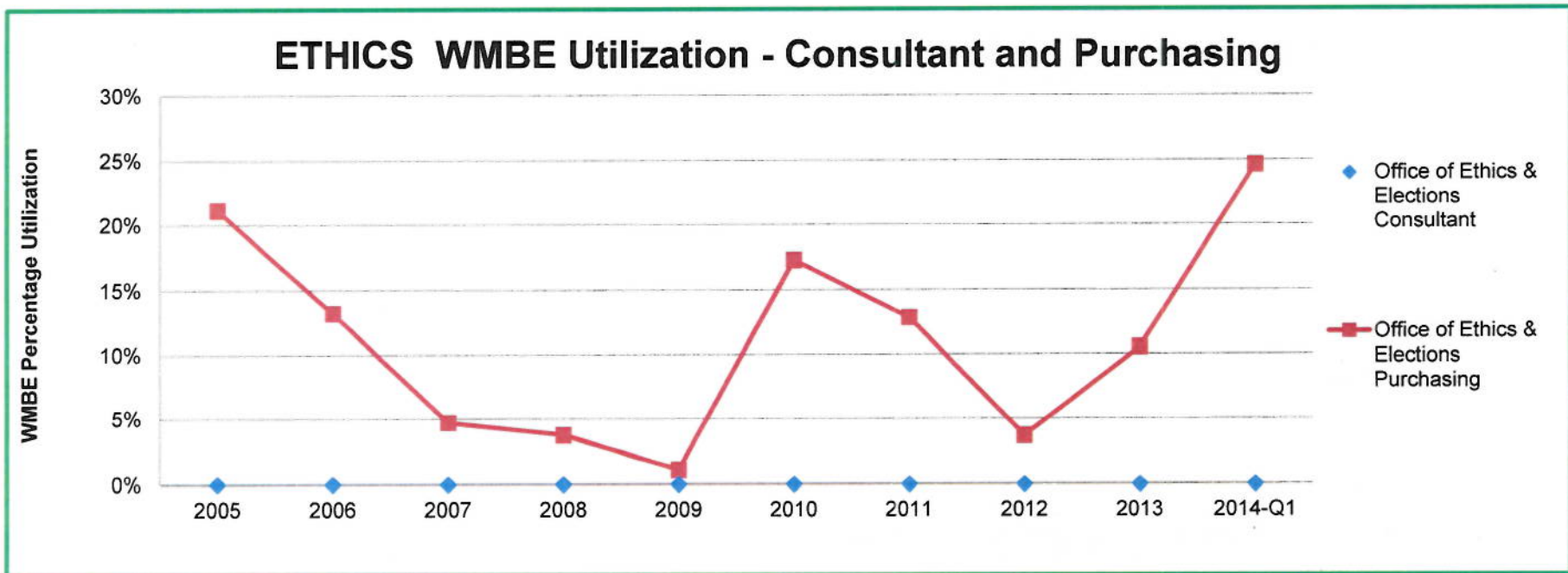
- 1) 2014 year to date spend through 3/31/2014
- 2) Produced by PCSD/FAS on 4/11/2014
- 3) Source: Standard Summit Reports

Office of Ethics & Elections						
Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$ -	0%	\$ -	\$ 5,550	21%	\$ 1,174
2006	\$ -	0%	\$ -	\$ 12,196	13%	\$ 1,610
2007	\$ -	0%	\$ -	\$ 32,255	5%	\$ 1,509
2008	\$ -	0%	\$ -	\$ 7,498	4%	\$ 279
2009	\$ -	0%	\$ -	\$ 11,694	1%	\$ 123
2010	\$ -	0%	\$ -	\$ 3,743	17%	\$ 648
2011	\$ 219	0%	\$ -	\$ 19,172	13%	\$ 2,456
2012	\$ -	0%	\$ -	\$ 12,015	4%	\$ 438
2013	\$ -	0%	\$ -	\$ 10,238	11%	\$ 1,075
2014-Q1	\$ -	0%	\$ -	\$ 12,817	25%	\$ 3,158

2014 GOALS:

Purchasing = 20%

Consultant = 0%



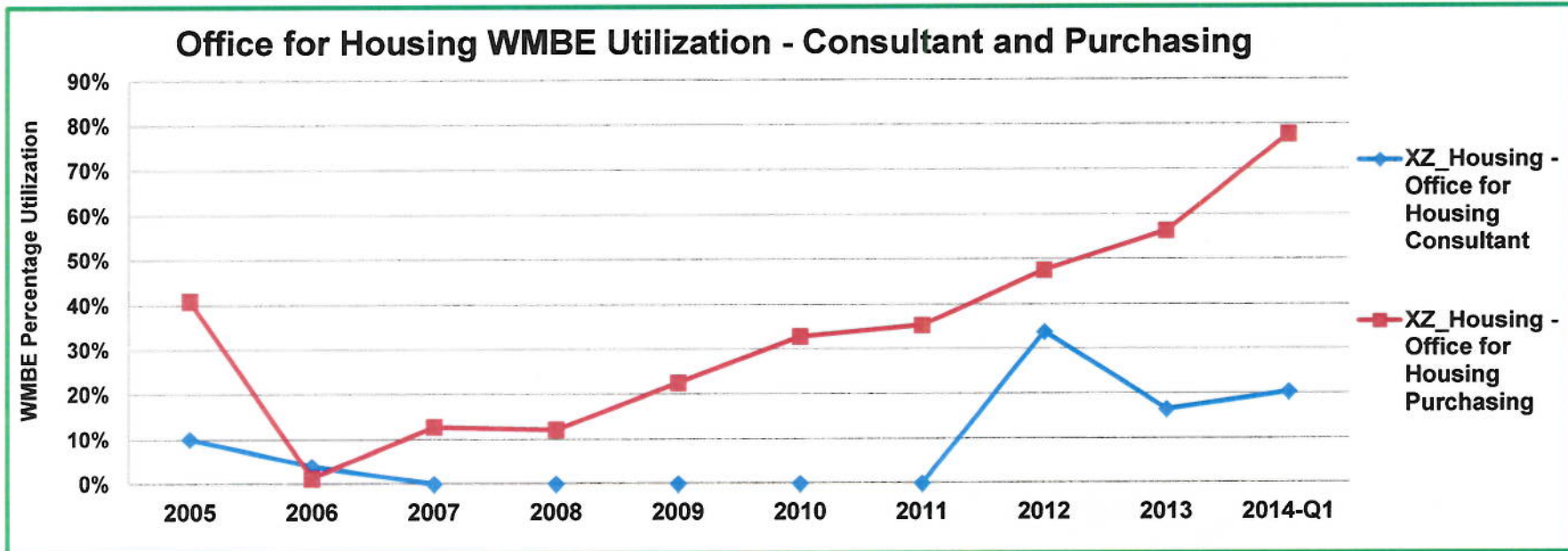
- 1) 2014 year to date spend through 3/31/2014
- 2) Produced by PCSD/FAS on 4/11/2014
- 3) Source: Standard Summit Reports

XZ_Housing - Office for Housing						
Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$ 26,983	10%	\$ 2,716	\$ 361,311	41%	\$ 147,910
2006	\$ 13,829	4%	\$ 543	\$ 2,609,275	1%	\$ 31,754
2007	-	0%	-	\$ 271,017	13%	\$ 34,460
2008	-	0%	\$ -	\$ 782,296	12%	\$ 94,291
2009	\$ 16,855	0%	-	\$ 260,535	22%	\$ 58,361
2010	\$ 4,848	0%	\$ -	\$ 102,266	33%	\$ 33,484
2011	\$ 39,035	0%	\$ -	\$ 68,888	35%	\$ 24,279
2012	\$ 112,706	34%	\$ 38,102	\$ 77,190	47%	\$ 36,642
2013	\$ 160,854	17%	\$ 26,618	\$ 82,765	56%	\$ 46,610
2014-Q1	\$ 19,638	20%	\$ 4,000	\$ 17,254	78%	\$ 13,418

2014 GOALS:

Purchasing = 30%

Consultant = 20%



- 1) 2014 year to date spend through 3/31/2014
- 2) Produced by PCSD/FAS on 4/11/2014
- 3) Source: Standard Summit Reports

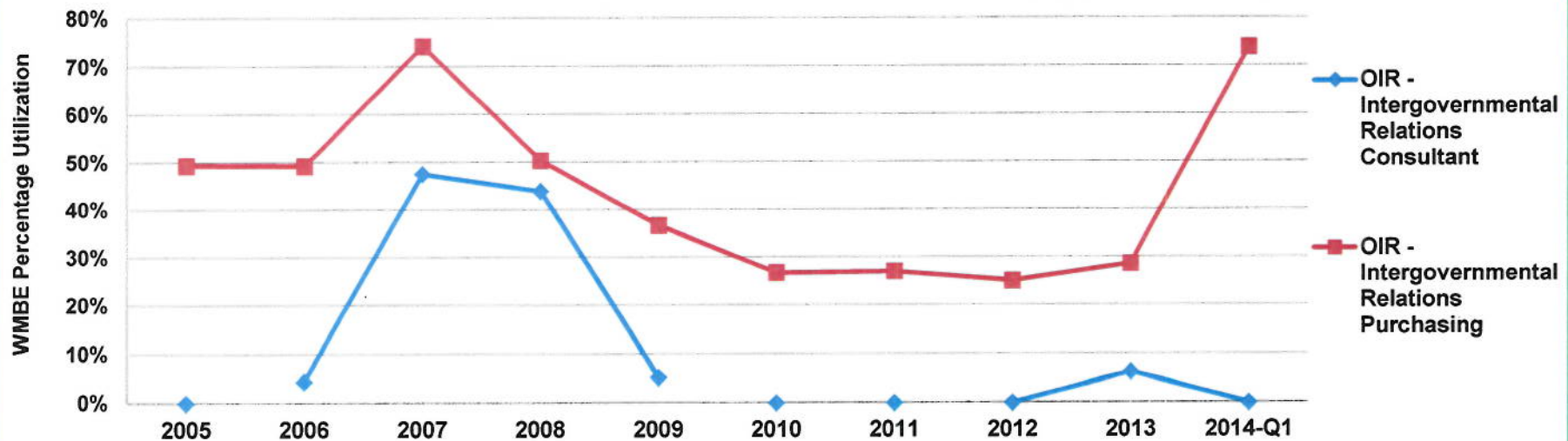
OIR - Intergovernmental Relations						
Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$ 145,000	0%	\$ -	\$ 18,778	49%	\$ 9,260
2006	\$ 230,855	4%	\$ 10,128	\$ 16,601	49%	\$ 8,169
2007	\$ 237,322	48%	\$ 112,878	\$ 16,053	74%	\$ 11,903
2008	\$ 307,196	44%	\$ 135,000	\$ 26,540	50%	\$ 13,341
2009	\$ 429,357	5%	\$ 22,500	\$ 17,245	37%	\$ 6,318
2010	\$ 148,234	0%	\$ -	\$ 21,712	27%	\$ 5,794
2011	\$ 85,909	0%	\$ -	\$ 12,971	27%	\$ 3,499
2012	\$ 97,500	0%	\$ -	\$ 8,968	25%	\$ 2,241
2013	\$ 160,249	6%	\$ 10,000	\$ 12,469	29%	\$ 3,564
2014-Q1	\$ 32,000	0%	\$ -	\$ 2,137	74%	\$ 1,577

2014 GOALS:

Purchasing = 25%

Consultant = 0%

OIR WMBE Utilization - Consultant and Purchasing



1) 2014 year to date spend through 3/31/2014

2) Produced by PCSD/FAS on 4/11/2014

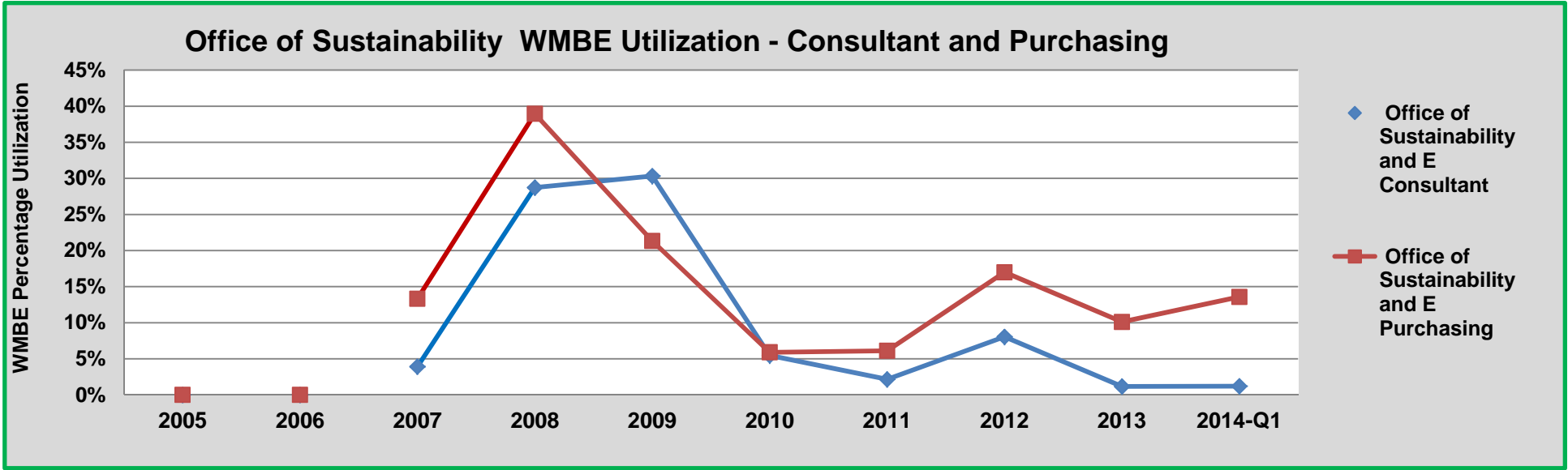
3) Source: Standard Summit Reports

Office of Sustainability and E						
Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$ 150,344	0%	\$ -	\$ 17,548	0%	\$ -
2006	\$ 121,680	0%	\$ -	\$ 23,012	0%	\$ -
2007	\$ 199,302	4%	\$ 7,818	\$ 49,074	13%	\$ 6,540
2008	\$ 357,407	29%	\$ 102,680	\$ 91,901	39%	\$ 35,798
2009	\$ 347,715	30%	\$ 105,432	\$ 96,892	21%	\$ 20,672
2010	\$ 1,787,146	5%	\$ 97,546	\$ 484,798	6%	\$ 28,627
2011	\$ 7,377,253	2%	\$ 159,653	\$ 622,611	6%	\$ 38,106
2012	\$ 4,415,448	8%	\$ 355,499	\$ 221,891	17%	\$ 37,701
2013	\$ 5,872,095	1%	\$ 69,264	\$ 283,352	10%	\$ 28,654
2014-Q1	\$ 1,172,020	1%	\$ 14,264	\$ 93,614	14%	\$ 12,715

2014 GOALS:

Purchasing = 40%

Consultant = 15%



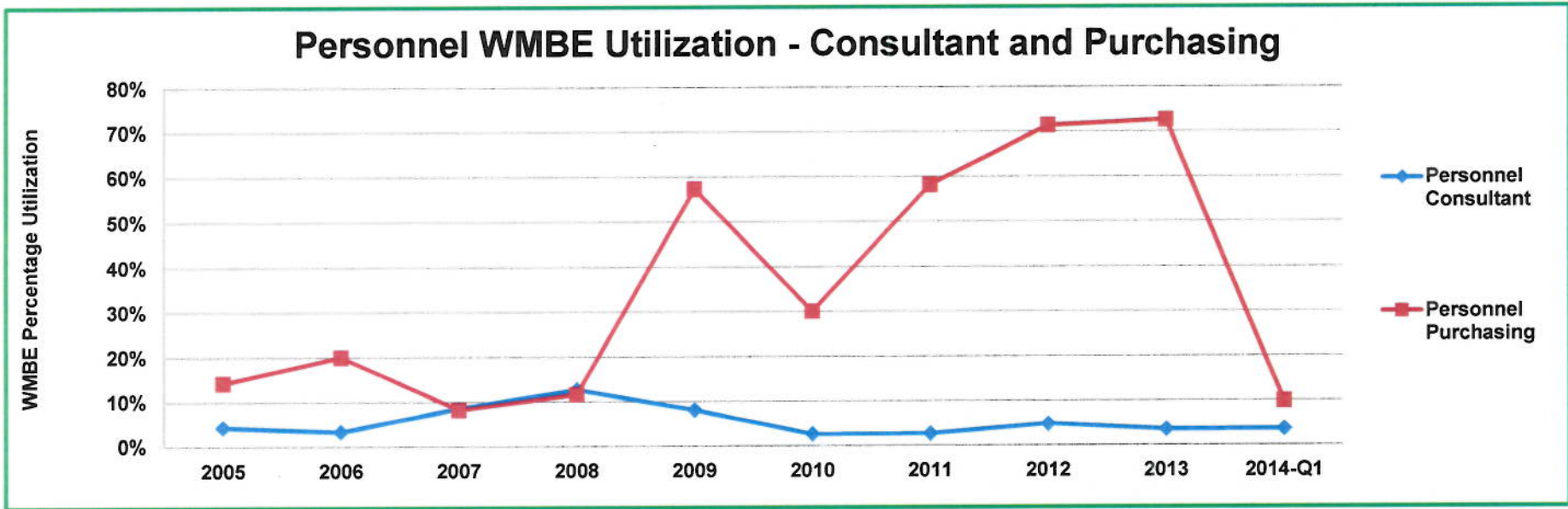
1) 2014 year to date spend through 3/31/2014
 2) Produced by PCSD/FAS on 4/11/2014
 3) Source: Standard Summit Reports

Personnel						
Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$ 1,055,198	4%	\$ 45,518	\$ 426,128	14%	\$ 60,239
2006	\$ 1,492,053	3%	\$ 49,288	\$ 222,324	20%	\$ 44,401
2007	\$ 1,312,625	9%	\$ 112,536	\$ 714,698	8%	\$ 57,929
2008	\$ 918,695	13%	\$ 116,903	\$ 271,570	12%	\$ 31,347
2009	\$ 979,683	8%	\$ 79,530	\$ 6,634	57%	\$ 3,805
2010	\$ 1,282,852	3%	\$ 33,580	\$ 97,999	30%	\$ 29,423
2011	\$ 999,962	3%	\$ 27,000	\$ 165,454	58%	\$ 96,279
2012	\$ 1,084,891	5%	\$ 52,510	\$ 189,890	71%	\$ 135,463
2013	\$ 1,189,290	4%	\$ 42,337	\$ 194,658	73%	\$ 141,296
2014-Q1	\$ 238,949	4%	\$ 8,713	\$ 188,641	10%	\$ 18,422

2014 GOALS:

Purchasing = 50%

Consultant = 5%



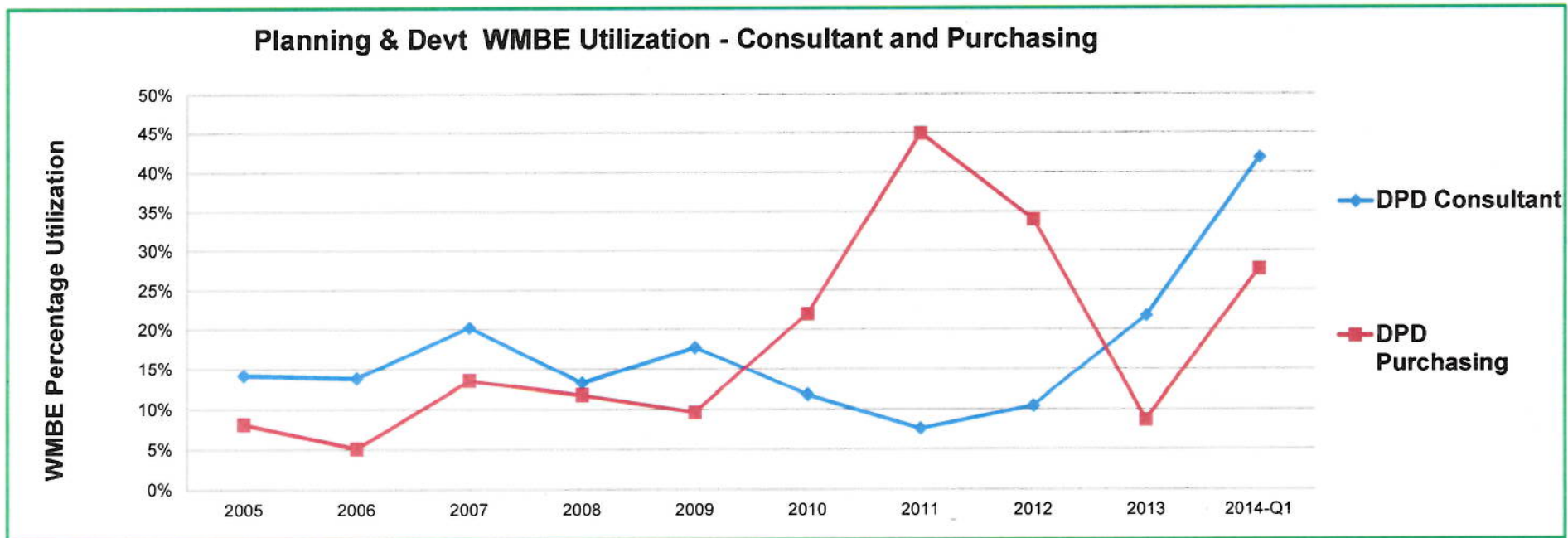
- 1) 2014 year to date spend through 3/31/2014
- 2) Produced by PCSD/FAS on 4/11/2014
- 3) Source: Standard Summit Reports

DPD						
Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$ 1,156,761	14%	\$ 164,481	\$ 5,973,719	8%	\$ 488,245
2006	\$ 818,042	14%	\$ 113,617	\$ 5,515,370	5%	\$ 280,301
2007	\$ 1,325,527	20%	\$ 268,890	\$ 5,256,613	14%	\$ 711,275
2008	\$ 2,268,451	13%	\$ 302,211	\$ 3,940,812	12%	\$ 463,772
2009	\$ 1,631,150	18%	\$ 290,008	\$ 2,406,250	10%	\$ 231,946
2010	\$ 521,502	12%	\$ 61,717	\$ 1,137,801	22%	\$ 250,657
2011	\$ 718,944	8%	\$ 54,809	\$ 1,325,717	45%	\$ 595,183
2012	\$ 687,225	10%	\$ 72,072	\$ 1,355,441	34%	\$ 460,446
2013	\$ 2,124,514	22%	\$ 463,135	\$ 4,247,900	9%	\$ 367,664
2014-Q1	\$ 679,829	42%	\$ 285,030	\$ 443,360	28%	\$ 122,606

2014 GOALS:

Purchasing = 18%

Consultant = 25%



1) 2014 year to date spend through 3/31/2014

2) Produced by PCSD/FAS on 4/11/2014

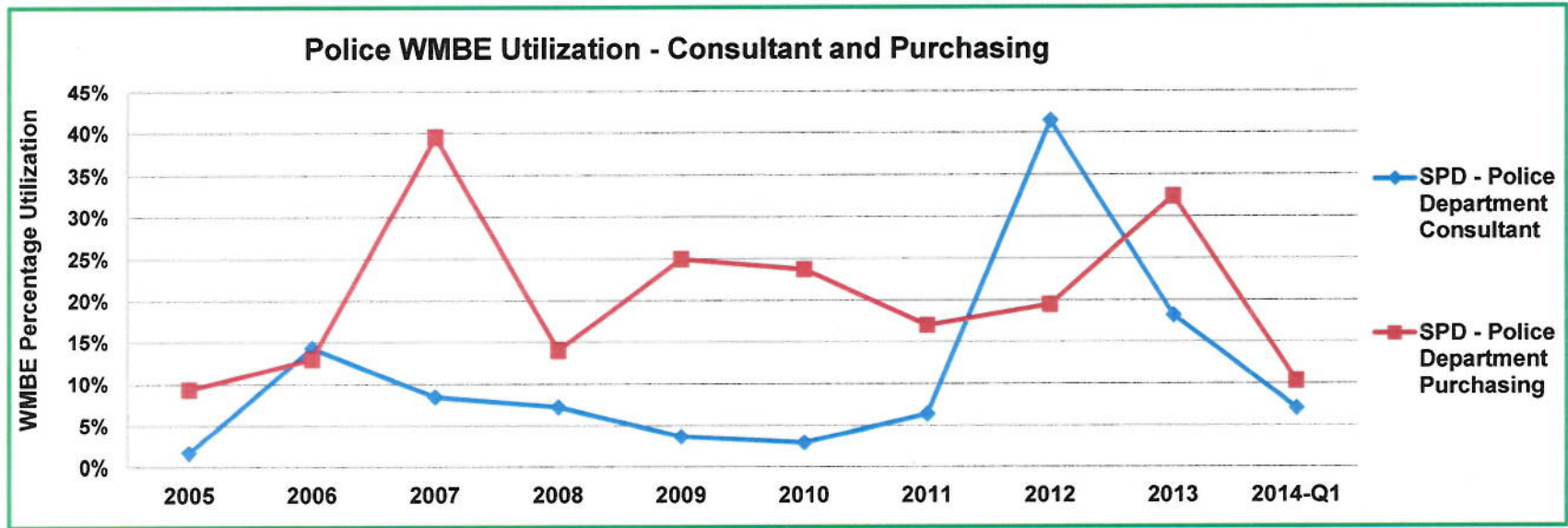
3) Source: Standard Summit Reports

SPD - Police Department						
Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$ 819,873	2%	\$ 13,943	\$ 7,695,444	9%	\$ 719,141
2006	\$ 404,705	14%	\$ 58,069	\$ 6,955,499	13%	\$ 902,530
2007	\$ 427,728	8%	\$ 36,313	\$ 9,864,962	40%	\$ 3,903,850
2008	\$ 941,005	7%	\$ 68,706	\$ 12,021,603	14%	\$ 1,681,261
2009	\$ 1,295,308	4%	\$ 48,108	\$ 9,083,583	25%	\$ 2,265,575
2010	\$ 1,759,760	3%	\$ 52,461	\$ 11,206,978	24%	\$ 2,657,222
2011	\$ 919,128	6%	\$ 59,203	\$ 12,383,905	17%	\$ 2,103,245
2012	\$ 1,239,180	41%	\$ 513,830	\$ 15,730,097	19%	\$ 3,065,017
2013	\$ 1,711,216	18%	\$ 312,232	\$ 19,701,862	32%	\$ 6,392,692
2014-Q1	\$ 403,005	7%	\$ 28,604	\$ 5,249,667	10%	\$ 541,090

2014 GOALS:

Purchasing = 18%

Consultant = 10%



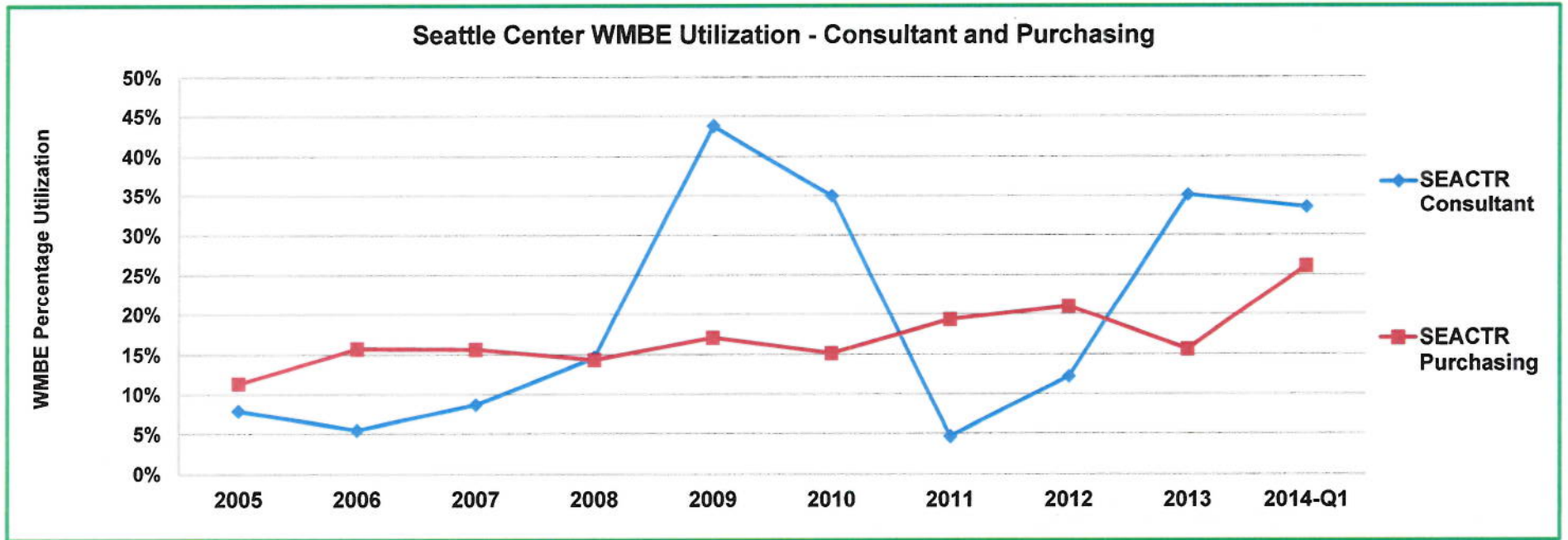
- 1) 2014 year to date spend through 3/31/2014
- 2) Produced by PCS/D/FAS on 4/11/2014
- 3) Source: Standard Summit Reports

SEACTR						
Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$ 894,363	8%	\$ 70,612	\$ 2,307,282	11%	\$ 261,684
2006	\$ 1,050,341	5%	\$ 57,690	\$ 1,976,075	16%	\$ 310,908
2007	\$ 1,509,682	9%	\$ 131,318	\$ 4,555,691	16%	\$ 712,779
2008	\$ 1,694,113	15%	\$ 248,711	\$ 4,448,789	14%	\$ 637,900
2009	\$ 1,571,355	44%	\$ 688,945	\$ 4,402,858	17%	\$ 752,577
2010	\$ 887,569	35%	\$ 310,966	\$ 4,593,510	15%	\$ 695,718
2011	\$ 502,981	5%	\$ 23,521	\$ 3,201,832	19%	\$ 619,037
2012	\$ 566,246	12%	\$ 69,640	\$ 4,277,291	21%	\$ 898,351
2013	\$ 433,300	35%	\$ 152,463	\$ 3,962,527	16%	\$ 618,807
2014-Q1	\$ 100,245	34%	\$ 33,644	\$ 1,567,408	26%	\$ 409,474

2014 GOALS:

Purchasing = 21%

Consultant = 15%



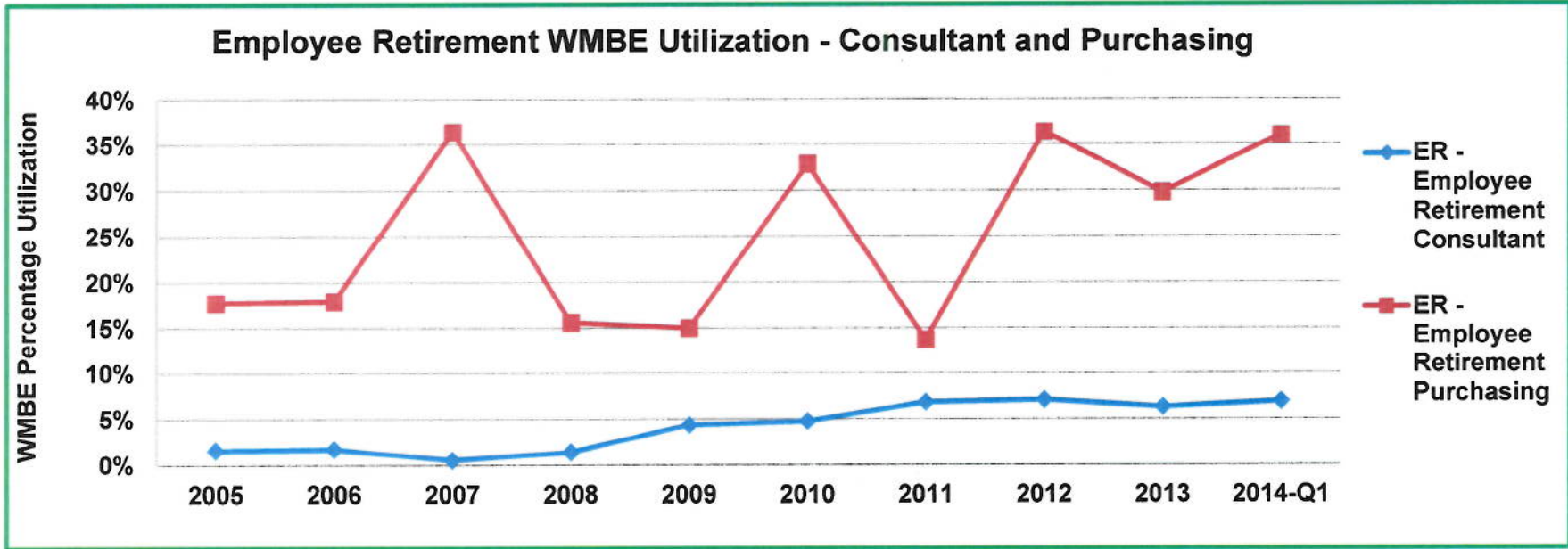
1) 2014 year to date spend through 3/31/2014
 2) Produced by PCSD/FAS on 4/11/2014
 3) Source: Standard Summit Reports

ER - Employee Retirement						
Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$ 3,970,254	2%	\$ 63,124	\$ 140,685	18%	\$ 24,963
2006	\$ 3,525,461	2%	\$ 60,240	\$ 71,198	18%	\$ 12,752
2007	\$ 4,318,327	1%	\$ 24,095	\$ 59,276	36%	\$ 21,581
2008	\$ 3,511,968	1%	\$ 49,498	\$ 92,459	16%	\$ 14,416
2009	\$ 4,100,546	4%	\$ 180,218	\$ 67,852	15%	\$ 10,166
2010	\$ 3,591,763	5%	\$ 172,125	\$ 54,234	33%	\$ 17,836
2011	\$ 4,204,979	7%	\$ 289,859	\$ 210,804	14%	\$ 28,850
2012	\$ 4,454,047	7%	\$ 318,349	\$ 44,105	36%	\$ 16,041
2013	\$ 5,663,883	6%	\$ 360,136	\$ 75,668	30%	\$ 22,535
2014-Q1	\$ 1,059,805	7%	\$ 74,007	\$ 4,976	36%	\$ 1,792

2014 GOALS:

Purchasing = 30%

Consultant = 7.5%



- 1) 2014 year to date spend through 3/31/2014
- 2) Produced by PCSD/FAS on 4/11/2014
- 3) Source: Standard Summit Reports