

Arts & Cultural Affairs

WMBE Utilization - Consultant and Purchasing

Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$30,339	0%	\$0	\$125,895	9%	\$ 11,847
2006	\$60,872	8%	\$5,000	\$102,429	21%	\$ 21,478
2007	\$183,977	0%	\$875	\$200,366	12%	\$ 23,826
2008	\$216,633	0%	\$0	\$319,311	8%	\$ 25,602
2009	\$100,319	0%	\$0	\$118,889	19%	\$ 22,515
2010	\$74,728	0%	\$0	\$76,529	8%	\$ 6,002
2011	\$23,000	0%	\$0	\$62,781	21%	\$ 13,008
2012	\$100,431	0%	\$0	\$67,525	23%	\$ 15,361
2013	\$226,605	7%	\$15,200	\$120,091	29%	\$ 34,897
2014	\$176,222	21%	\$36,450	\$123,663	23%	\$ 28,338
2015	\$121,039	18%	\$21,540	\$143,613	21%	\$ 30,044
16-Q1	\$0	0%	\$0	\$47,684	26%	\$ 12,341
16-Q2	\$0	0%	\$0	\$58,878	29%	\$ 17,321
16-Q3	\$0	0%	\$0	\$106,674	35%	\$ 37,308
16-Q4	\$0	0%	\$0	\$106,674	35%	\$ 37,308

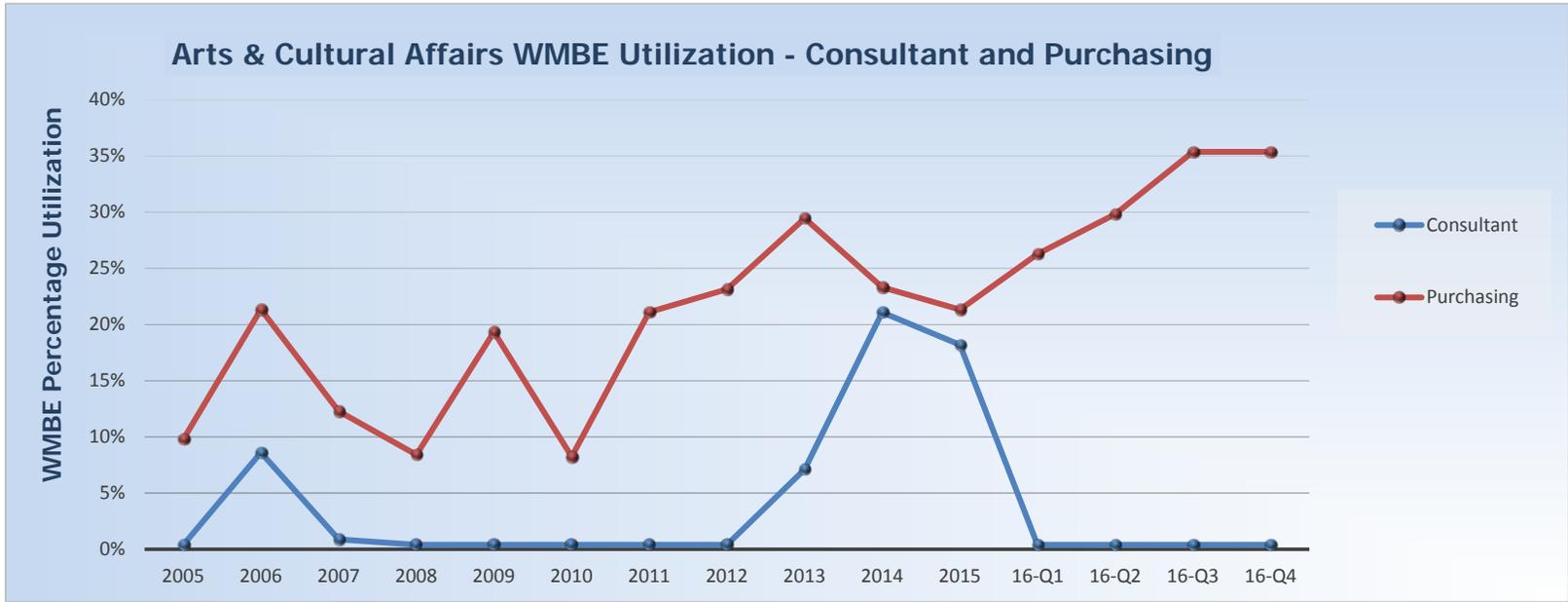
2016 Goals

Purchasing = 20%

Consultant = 17%

NOTES:

- 2016 year to date spend through 12/31/2016
- Produced by CPCS/FAS on 1/2/2017
- Source: Standard Summit Reports



City Auditor

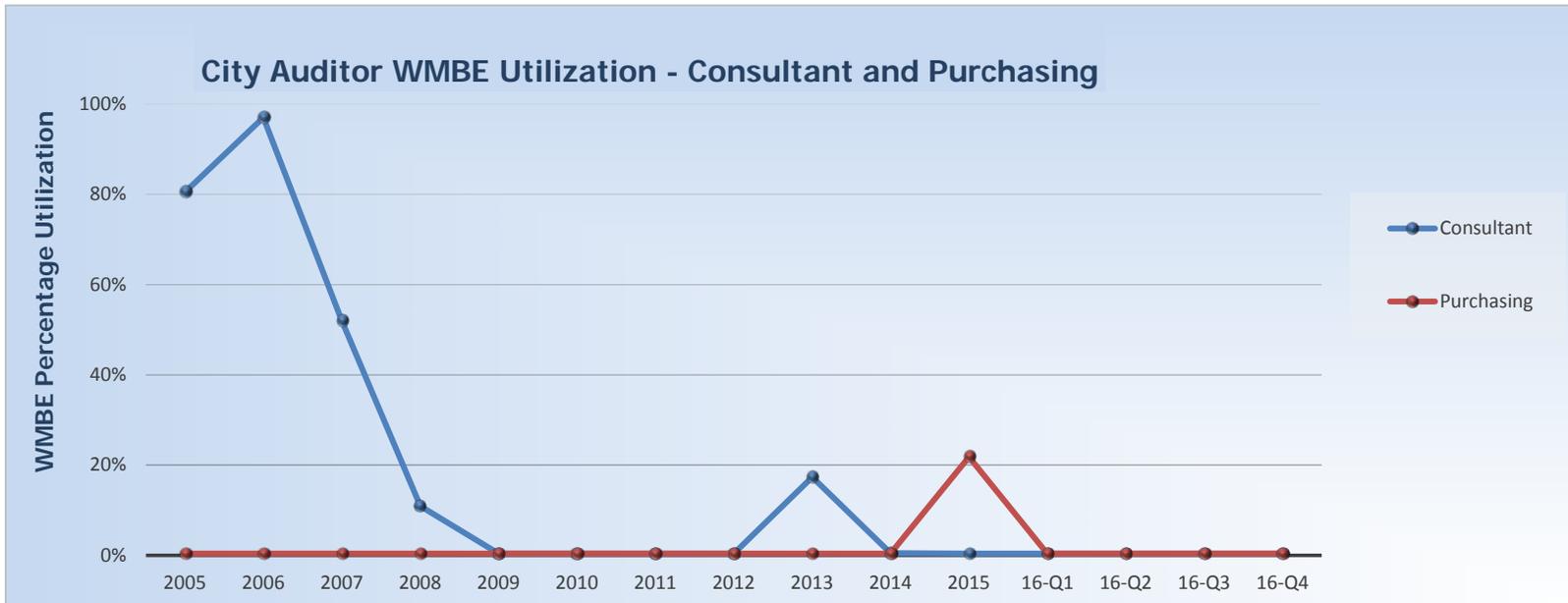
WMBE Utilization - Consultant and Purchasing

Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$32,548	80%	\$26,085	\$8,056	0%	\$0
2006	\$29,280	97%	\$28,294	\$3,141	0%	\$0
2007	\$93,197	52%	\$48,034	\$4,671	0%	\$0
2008	\$35,270	11%	\$3,713	\$9,879	0%	\$0
2009	\$11,565	0%	\$0	\$787	0%	\$0
2010	\$8,750	0%	\$0	\$0	0%	\$0
2011	\$0	0%	\$0	\$1,588	0%	\$0
2012	\$58,499	0%	\$0	\$62	0%	\$0
2013	\$229,896	17%	\$38,900	\$2,860	0%	\$0
2014	\$369,261	0.1%	\$325	\$16	0%	\$0
2015	\$333,036	0%	\$0	\$2,335	21%	\$500
16-Q1	\$62,971	0%	\$0	\$0	0%	\$0
16-Q2	\$137,471	0%	\$0	\$318	0%	\$0
16-Q3	\$141,971	0%	\$0	\$318	0%	\$0
16-Q4	\$141,971	0%	\$0	\$318	0%	\$0

2016 Goals
Purchasing = 10%
Consultant = 3%

NOTES:

- 2016 year to date spend through 12/31/2016
- Produced by CPCS/FAS on 1/2/2017
- Source: Standard Summit Reports



City Budget Office

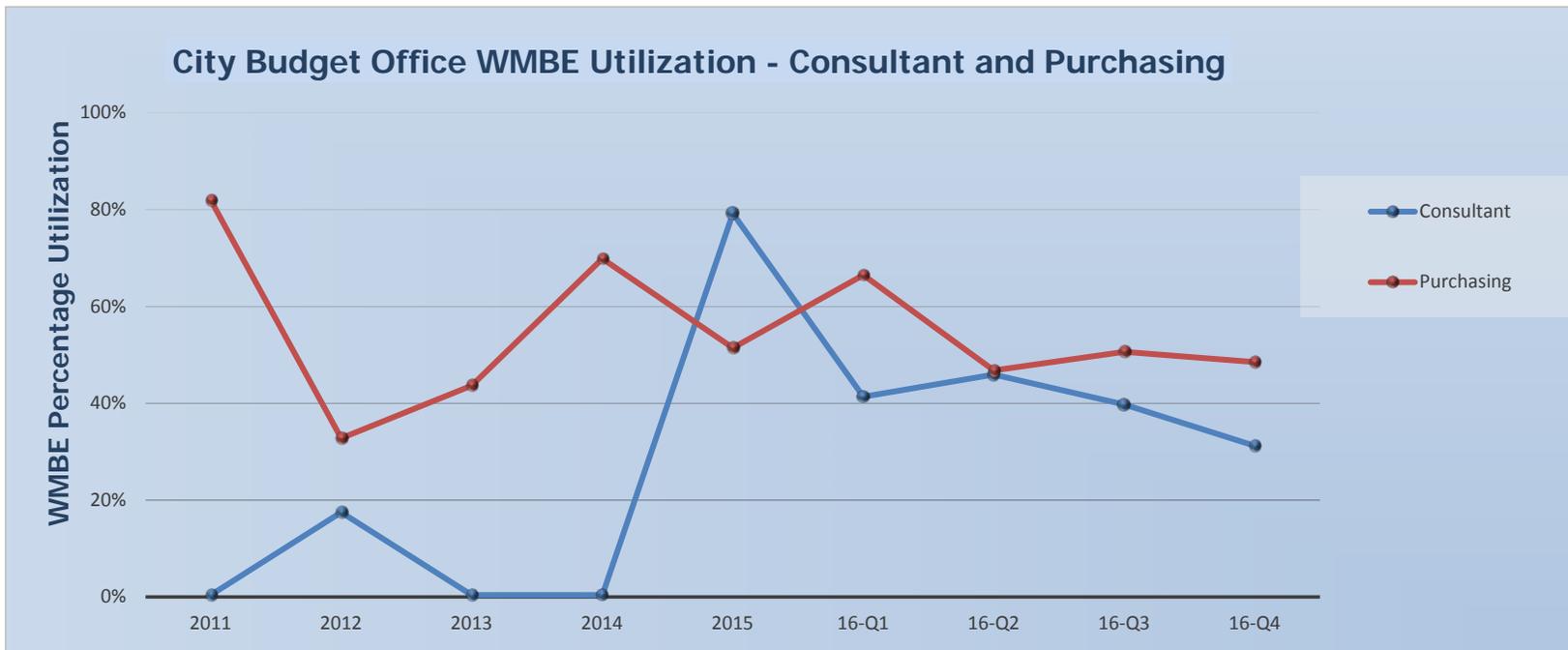
WMBE Utilization - Consultant and Purchasing

Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2011	\$643,228	0%	\$0	\$20,368	82%	\$16,611
2012	\$357,090	17%	\$60,900	\$43,052	32%	\$13,945
2013	\$180,550	0%	\$0	\$33,576	43%	\$14,530
2014	\$12,660	0%	\$0	\$29,468	69%	\$20,466
2015	\$146,280	79%	\$115,294	\$72,068	51%	\$36,801
16-Q1	\$47,556	41%	\$19,481	\$27,661	66%	\$18,292
16-Q2	\$84,590	46%	\$38,509	\$41,256	46%	\$19,139
16-Q3	\$141,065	39%	\$55,486	\$53,503	50%	\$26,878
16-Q4	\$210,961	31%	\$64,978	\$71,170	48%	\$34,264

2016 Goals
Purchasing = 50%
Consultant = 50%

NOTES:

- 2016 year to date spend through 12/31/2016
- Produced by CPCS/FAS on 1/2/2017
- Source: Standard Summit Reports



Civil Rights

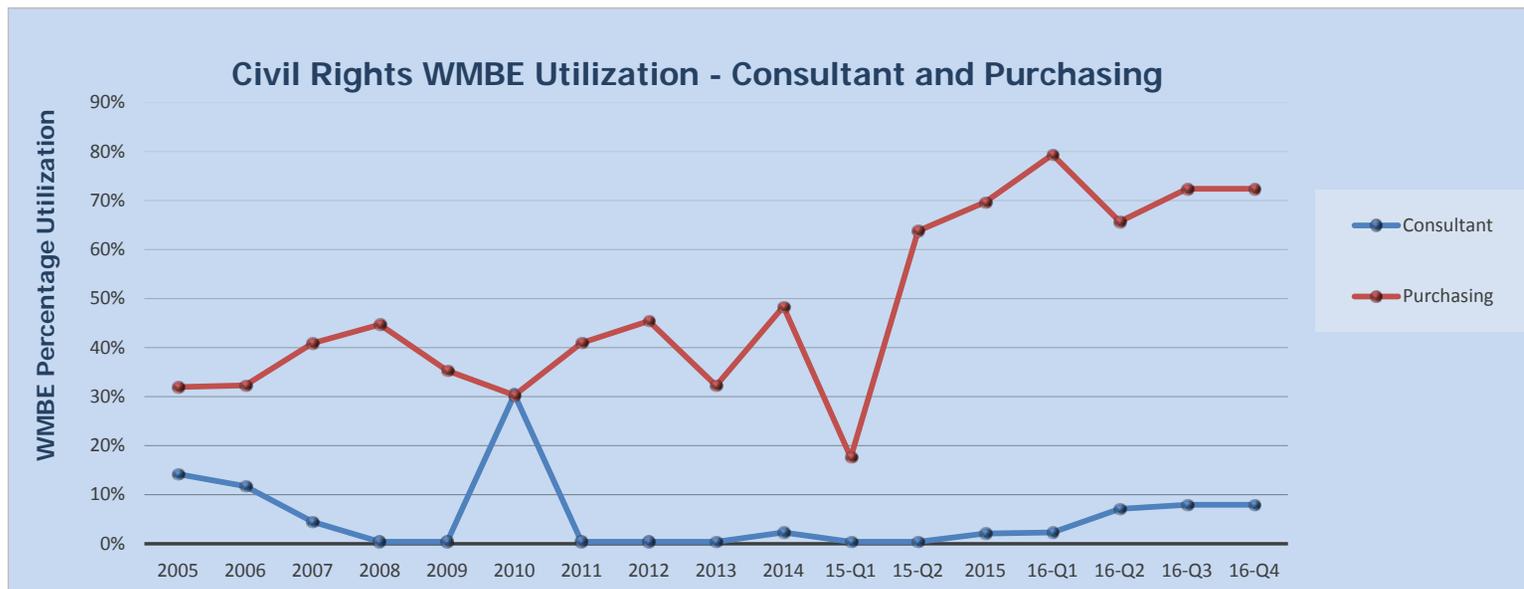
WMBE Utilization - Consultant and Purchasing

Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$72,499	14%	\$10,000	\$122,188	32%	\$ 38,587
2006	\$107,635	11%	\$12,200	\$72,987	32%	\$ 23,279
2007	\$88,473	4%	\$3,600	\$107,346	40%	\$ 43,465
2008	\$4,318	0%	\$0	\$157,213	44%	\$ 69,653
2009	\$14,150	0%	\$0	\$110,141	35%	\$ 38,431
2010	\$14,295	30%	\$4,295	\$95,175	30%	\$ 28,464
2011	\$72,000	0%	\$0	\$54,914	41%	\$ 22,264
2012	\$32,000	0%	\$0	\$97,752	45%	\$ 43,997
2013	\$83,906	0%	\$0	\$101,976	32%	\$ 32,478
2014	\$195,618	2%	\$3,675	\$87,626	48%	\$ 42,057
15-Q1	\$2,759	0%	\$0	\$31,493	17%	\$ 5,418
15-Q2	\$42,704	0%	\$0	\$125,747	63%	\$ 79,713
2015	\$202,280	2%	\$3,350	\$383,848	69%	\$ 265,872
16-Q1	\$247,739	2%	\$4,665	\$46,456	79%	\$ 36,689
16-Q2	\$560,730	7%	\$37,655	\$74,858	65%	\$ 48,868
16-Q3	\$825,246	8%	\$62,202	\$120,180	72%	\$ 86,532
16-Q4	\$825,246	8%	\$62,202	\$120,180	72%	\$ 86,532

2016 Goals
Purchasing = 50%
Consultant = 25%

NOTES:

- 2016 year to date spend through 12/31/2016
- Produced by CPCS/FAS on 1/2/2017
- Source: Standard Summit Reports



Economic Development

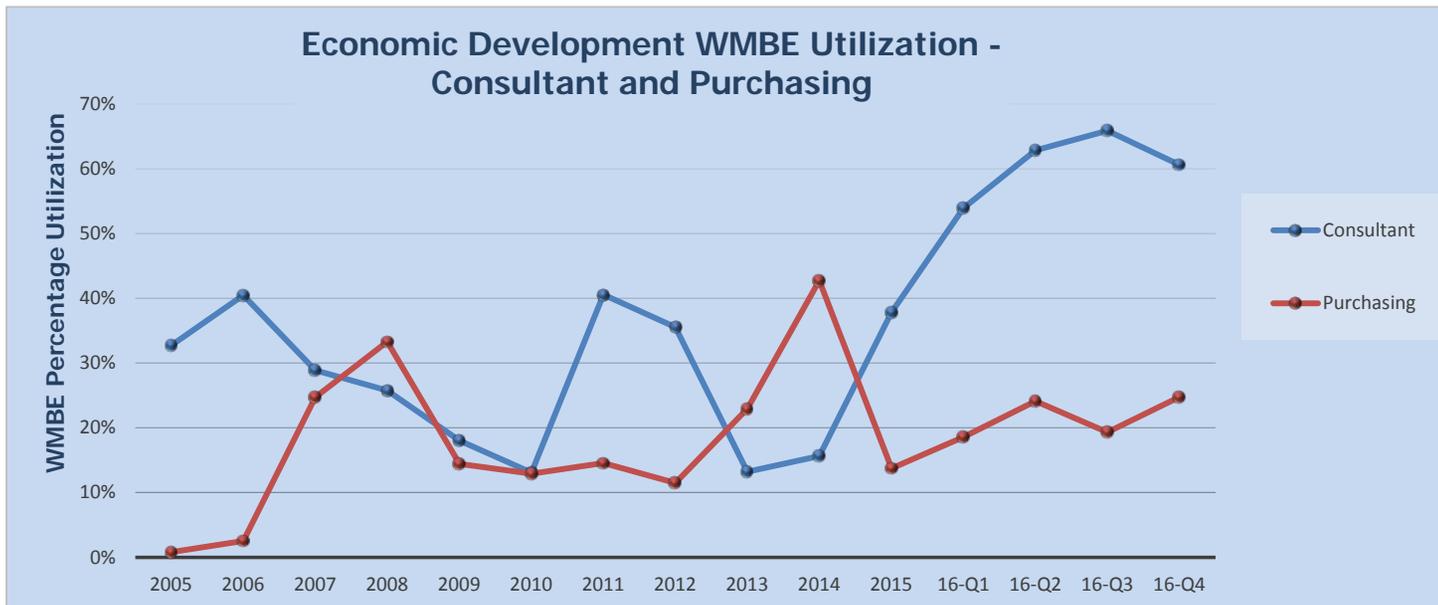
WMBE Utilization - Consultant and Purchasing

Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$114,033	32%	\$36,870	\$4,589,275	0%	\$ 19,183
2006	\$122,523	40%	\$49,111	\$994,866	2%	\$ 21,387
2007	\$149,139	28%	\$42,461	\$141,112	24%	\$ 34,355
2008	\$371,151	25%	\$94,132	\$145,190	33%	\$ 47,788
2009	\$131,587	18%	\$23,190	\$141,742	14%	\$ 19,891
2010	\$194,644	13%	\$24,700	\$190,603	13%	\$ 23,833
2011	\$256,061	40%	\$102,825	\$431,649	14%	\$ 61,106
2012	\$228,284	35%	\$80,263	\$682,739	11%	\$ 75,833
2013	\$187,634	13%	\$24,076	\$173,409	23%	\$ 39,103
2014	\$220,972	15%	\$33,732	\$219,399	42%	\$ 92,890
2015	\$271,992	37%	\$101,812	\$232,318	13%	\$ 30,981
16-Q1	\$6,978	54%	\$3,734	\$66,565	18%	\$ 12,097
16-Q2	\$71,823	62%	\$44,850	\$134,932	24%	\$ 31,988
16-Q3	\$208,899	65%	\$136,763	\$240,704	19%	\$ 45,540
16-Q4	\$434,806	60%	\$261,715	\$298,056	24%	\$ 72,692

2016 Goals
Purchasing = 20%
Consultant = 20%

NOTES:

- 2016 year to date spend through 12/31/2016
- Produced by CPCS/FAS on 1/2/2017
- Source: Standard Summit Reports



Education and Learning

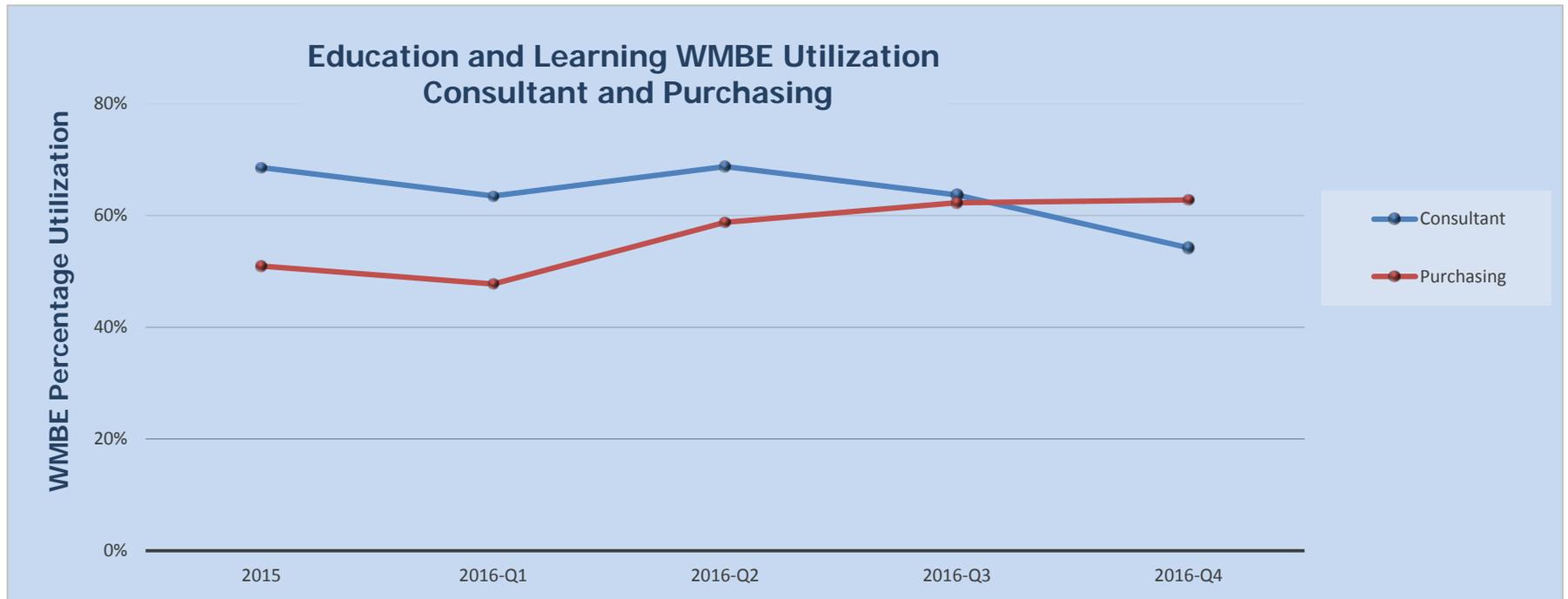
WMBE Utilization - Consultant and Purchasing

Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2015	\$1,237,189	68%	\$843,362	\$1,441,382	51%	\$728,842
2016-Q1	\$307,814	63%	\$194,245	\$395,155	47%	\$187,063
2016-Q2	\$636,577	68%	\$435,142	\$758,697	58%	\$442,787
2016-Q3	\$1,031,827	63%	\$652,791	\$1,065,754	62%	\$659,370
2016-Q4	\$1,493,266	54%	\$803,607	\$1,358,715	62%	\$847,648

2016 Goals
Purchasing = 40%
Consultant = 60%

NOTES:

- 2016 year to date spend through 12/31/2016
- Produced by CPCS/FAS on 1/2/2017
- Source: Standard Summit Reports



Employee Retirement

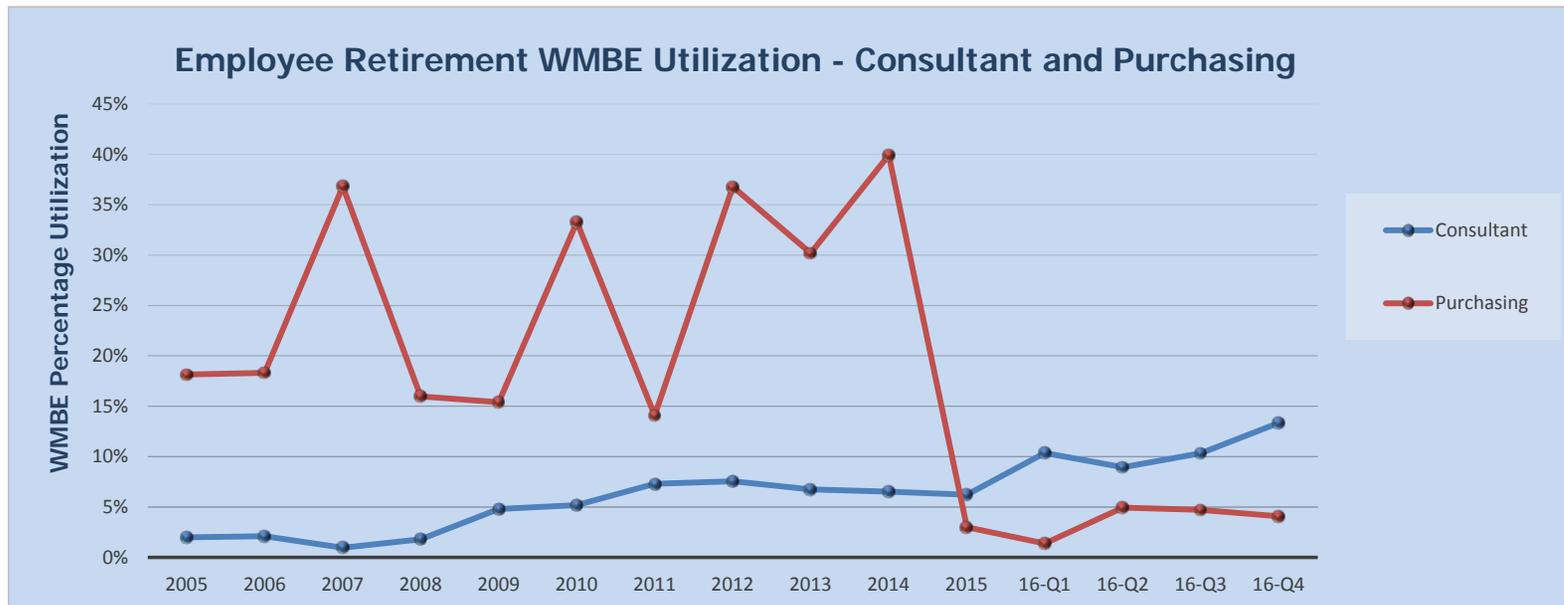
WMBE Utilization - Consultant and Purchasing

Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$3,970,254	2%	\$63,124	\$140,685	18%	\$ 24,963
2006	\$3,525,461	2%	\$60,240	\$71,198	18%	\$ 12,752
2007	\$4,318,327	1%	\$24,095	\$59,276	36%	\$ 21,581
2008	\$3,511,968	1%	\$49,498	\$92,459	16%	\$ 14,416
2009	\$4,100,546	4%	\$180,218	\$67,852	15%	\$ 10,166
2010	\$3,591,763	5%	\$172,125	\$54,234	33%	\$ 17,836
2011	\$4,204,979	7%	\$289,859	\$210,804	14%	\$ 28,850
2012	\$4,454,047	7%	\$318,349	\$44,105	36%	\$ 16,041
2013	\$5,663,883	6%	\$360,136	\$75,668	30%	\$ 22,535
2014	\$4,734,282	6%	\$289,575	\$69,556	40%	\$ 27,492
2015	\$4,898,116	6%	\$285,695	\$1,900,292	3%	\$ 49,424
16-Q1	\$736,212	10%	\$73,345	\$558,756	1%	\$ 5,474
16-Q2	\$1,689,916	9%	\$144,188	\$1,188,891	5%	\$ 54,144
16-Q3	\$2,058,639	10%	\$204,309	\$1,431,320	4%	\$ 61,795
16-Q4	\$2,899,211	13%	\$375,474	\$2,045,618	4%	\$ 75,113

2016 Goals
Purchasing = 30%
Consultant = 8%

NOTES:

- 2016 year to date spend through 12/31/2016
- Produced by CPCS/FAS on 1/2/2017
- Source: Standard Summit Reports



Ethics and Elections

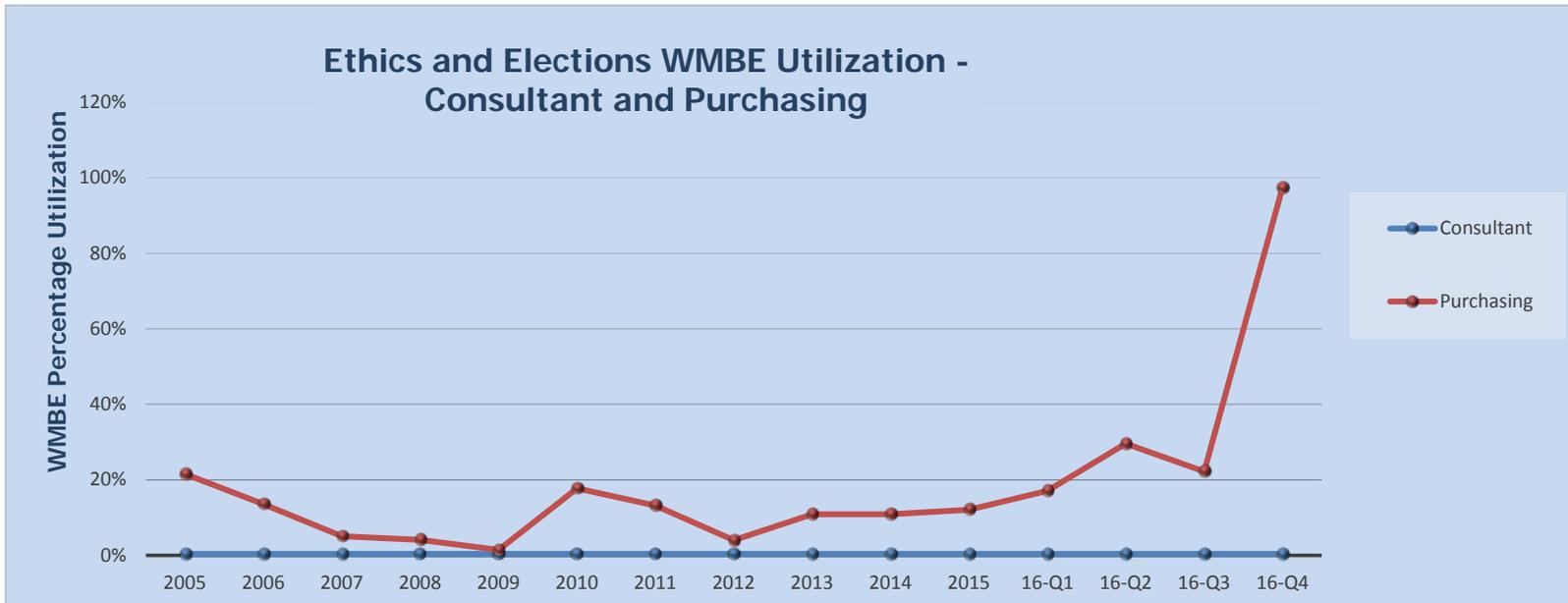
WMBE Utilization - Consultant and Purchasing

Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$0	0%	\$0	\$5,550	21%	\$ 1,174
2006	\$0	0%	\$0	\$12,196	13%	\$ 1,610
2007	\$0	0%	\$0	\$32,255	5%	\$ 1,509
2008	\$0	0%	\$0	\$7,498	4%	\$ 279
2009	\$0	0%	\$0	\$11,694	1%	\$ 123
2010	\$0	0%	\$0	\$3,743	17%	\$ 648
2011	\$219	0%	\$0	\$19,172	13%	\$ 2,456
2012	\$0	0%	\$0	\$12,015	4%	\$ 438
2013	\$0	0%	\$0	\$10,238	11%	\$ 1,075
2014	\$0	0%	\$0	\$34,079	10%	\$ 3,569
2015	\$0	0%	\$0	\$11,004	12%	\$ 1,281
16-Q1	\$1,951	0%	\$0	\$731	17%	\$ 122
16-Q2	\$17,367	0%	\$0	\$1,265	29%	\$ 369
16-Q3	\$77,456	0%	\$0	\$3,236	22%	\$ 706
16-Q4	\$105,674	0%	\$0	\$86,881	97%	\$ 84,295

2016 Goals
Purchasing = 20%
Consultant = 7%

NOTES:

- 2016 year to date spend through 12/31/2016
- Produced by CPCS/FAS on 1/2/2017
- Source: Standard Summit Reports



Finance and Administrative Services (FAS)

WMBE Utilization - Consultant and Purchasing

Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2010	\$5,779,836	12%	\$688,225	\$39,101,494	9%	\$3,602,563
2011	\$4,609,747	12%	\$549,305	\$42,404,118	7%	\$2,843,928
2012	\$5,783,917	17%	\$1,008,826	\$46,779,443	16%	\$7,604,638
2013	\$6,826,628	25%	\$1,739,866	\$49,879,833	15%	\$7,266,449
2014	\$11,377,090	36%	\$4,092,452	\$61,739,488	14%	\$8,859,820
2015	\$13,378,406	27%	\$3,573,254	\$68,602,680	15%	\$10,108,639
16-Q1	\$3,319,541	35%	\$1,173,843	\$13,626,214	17%	\$2,334,684
16-Q2	\$6,975,518	30%	\$2,098,334	\$29,837,349	17%	\$5,124,659
16-Q3	\$10,735,167	30%	\$3,196,856	\$51,531,182	17%	\$8,872,392
16-Q4	\$15,356,849	30%	\$4,577,216	\$71,373,081	16%	\$11,574,370

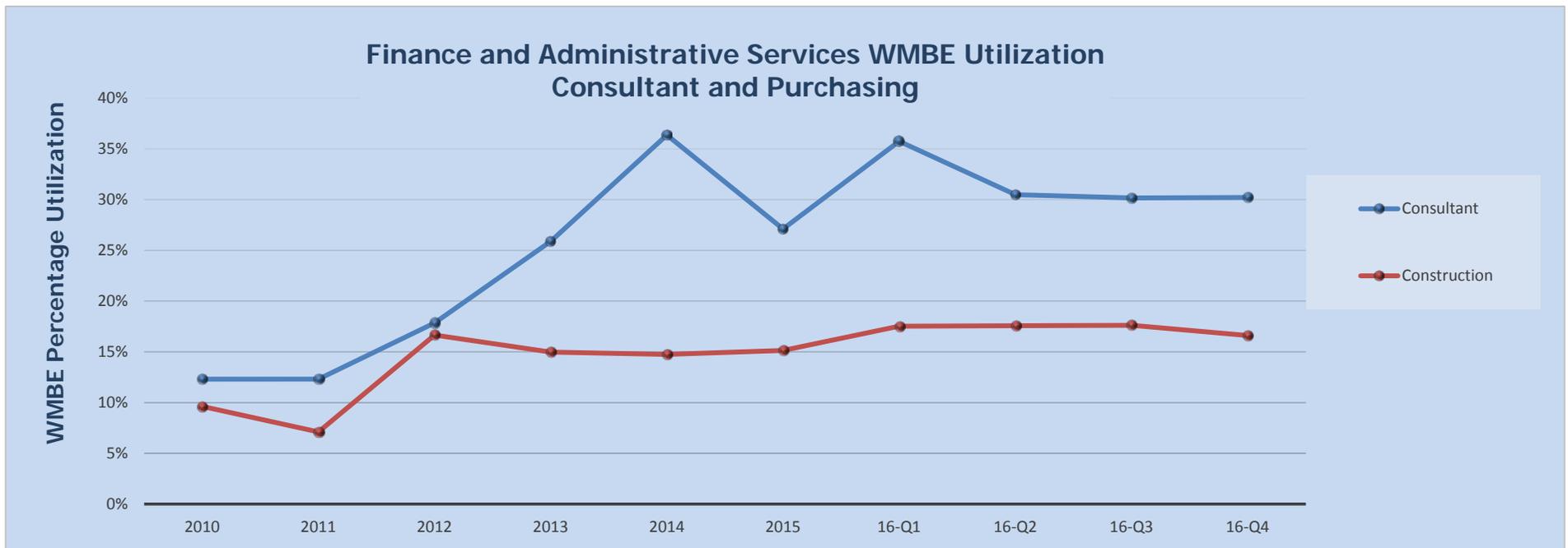
2016 Goals
Purchasing = 13%
Consultant = 23%

NOTES:

- 2016 year to date spend through 12/31/2016
- Source: Summit Standard Reports + CBRE
- 2014-Q3 - Includes \$600,258 for CBRE WMBE Spend
- Produced by CPCS/FAS on 1/2/2017
- 2014-Q4 includes CBRE estimated spend \$800,000
- 2015 Q4 includes estimated CBRE WMBE spend \$800,000

Olympic Security became WMBE firm.

In 2012, that was \$1.5 million in FAS spend which will begin to accumulate in 2013



Fire Department

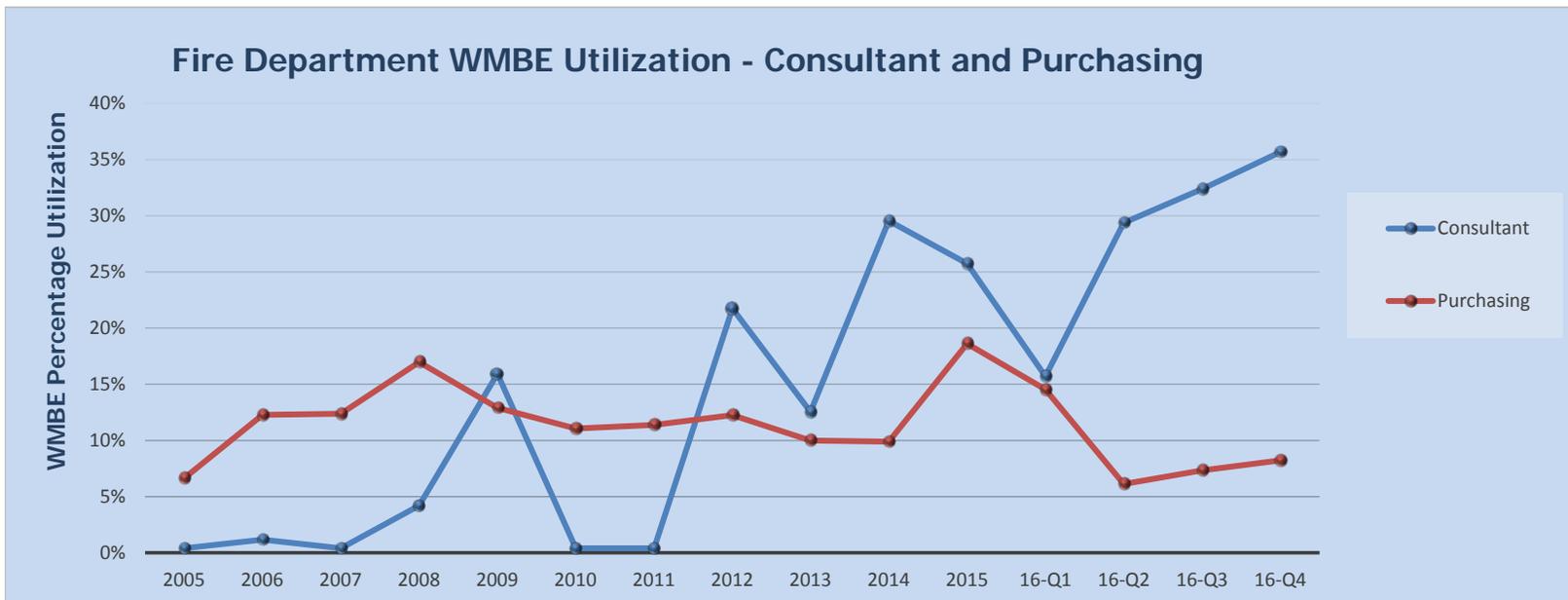
WMBE Utilization - Consultant and Purchasing

Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$142,524	0%	\$369,851	\$6,169,742	6%	\$ 384,959
2006	\$494,175	1%	\$3,751	\$4,715,541	12%	\$ 560,286
2007	\$620,024	0%	\$0	\$4,466,726	12%	\$ 534,500
2008	\$1,166,999	4%	\$44,326	\$4,986,937	17%	\$ 826,551
2009	\$209,693	16%	\$32,578	\$5,250,423	12%	\$ 655,597
2010	\$270,230	0%	\$0	\$5,718,934	11%	\$ 609,130
2011	\$409,466	0%	\$0	\$8,190,473	11%	\$ 898,538
2012	\$962,251	21%	\$205,450	\$7,074,075	12%	\$ 838,053
2013	\$1,554,510	12%	\$188,668	\$10,331,045	10%	\$ 991,718
2014	\$1,101,229	29%	\$321,045	\$10,353,609	9%	\$ 981,368
2015	\$1,357,378	25%	\$343,960	\$5,695,636	18%	\$ 1,037,230
16-Q1	\$800,745	15%	\$122,641	\$1,567,270	14%	\$ 221,371
16-Q2	\$1,103,690	29%	\$319,866	\$7,595,367	6%	\$ 434,230
16-Q3	\$1,346,505	32%	\$430,470	\$9,177,712	7%	\$ 635,154
16-Q4	\$1,723,206	35%	\$607,902	\$10,773,251	8%	\$ 842,778

2016 Goals
Purchasing = 12%
Consultant = 20%

NOTES:

- 2016 year to date spend through 12/31/2016
- Produced by CPCS/FAS on 1/2/2017
- Source: Standard Summit Reports



Housing

WMBE Utilization - Consultant and Purchasing

Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$26,983	10%	\$2,716	\$361,311	41%	\$ 147,910
2006	\$13,829	4%	\$543	\$2,609,275	1%	\$ 31,754
2007	\$0	0%	\$0	\$271,017	13%	\$ 34,460
2008	\$0	0%	\$0	\$782,296	12%	\$ 94,291
2009	\$16,855	0%	\$0	\$260,535	22%	\$ 58,361
2010	\$4,848	0%	\$0	\$102,266	33%	\$ 33,484
2011	\$39,035	0%	\$0	\$68,888	35%	\$ 24,279
2012	\$112,706	34%	\$38,102	\$77,190	47%	\$ 36,642
2013	\$160,854	17%	\$26,618	\$82,765	56%	\$ 46,610
2014	\$103,574	8%	\$8,500	\$153,184	34%	\$ 51,970
2015	\$209,502	9%	\$19,500	\$85,380	63%	\$ 53,405
16-Q1	\$28,443	0%	\$0	\$18,650	39%	\$ 7,322
16-Q2	\$82,686	18%	\$14,800	\$28,241	51%	\$ 14,334
16-Q3	\$112,760	13%	\$14,800	\$39,077	49%	\$ 19,269
16-Q4	\$112,760	13%	\$14,800	\$48,533	56%	\$ 27,154

2016 Goals
Purchasing = 40%
Consultant = 20%

NOTES:

- 2016 year to date spend through 12/31/2016
- Produced by CPCS/FAS on 1/2/2017
- Source: Standard Summit Reports



Human Services

WMBE Utilization - Consultant and Purchasing

Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$238,461	2%	\$3,800	\$32,069,230	0%	\$ 151,879
2006	\$45,645	66%	\$30,225	\$9,495,986	2%	\$ 157,288
2007	\$257,753	30%	\$78,473	\$3,439,187	23%	\$ 778,206
2008	\$217,938	23%	\$49,115	\$5,222,838	25%	\$ 1,328,726
2009	\$207,956	62%	\$129,030	\$5,248,903	24%	\$ 1,276,139
2010	\$82,020	20%	\$16,024	\$3,743,324	35%	\$ 1,303,491
2011	\$99,756	57%	\$57,137	\$3,452,985	41%	\$ 1,401,100
2012	\$132,478	65%	\$85,504	\$3,717,914	38%	\$ 1,404,423
2013	\$87,695	49%	\$42,725	\$3,702,460	39%	\$ 1,436,656
2014	\$22,225	53%	\$11,750	\$4,153,965	37%	\$ 1,522,950
2015	\$194,221	22%	\$43,028	\$3,120,298	32%	\$ 997,136
16-Q1	\$9,320	87%	\$8,100	\$833,548	36%	\$ 301,647
16-Q2	\$76,560	87%	\$66,848	\$1,688,761	37%	\$ 619,260
16-Q3	\$163,376	75%	\$121,722	\$2,527,777	37%	\$ 929,660
16-Q4	\$250,774	76%	\$191,520	\$3,407,183	34%	\$ 1,173,609

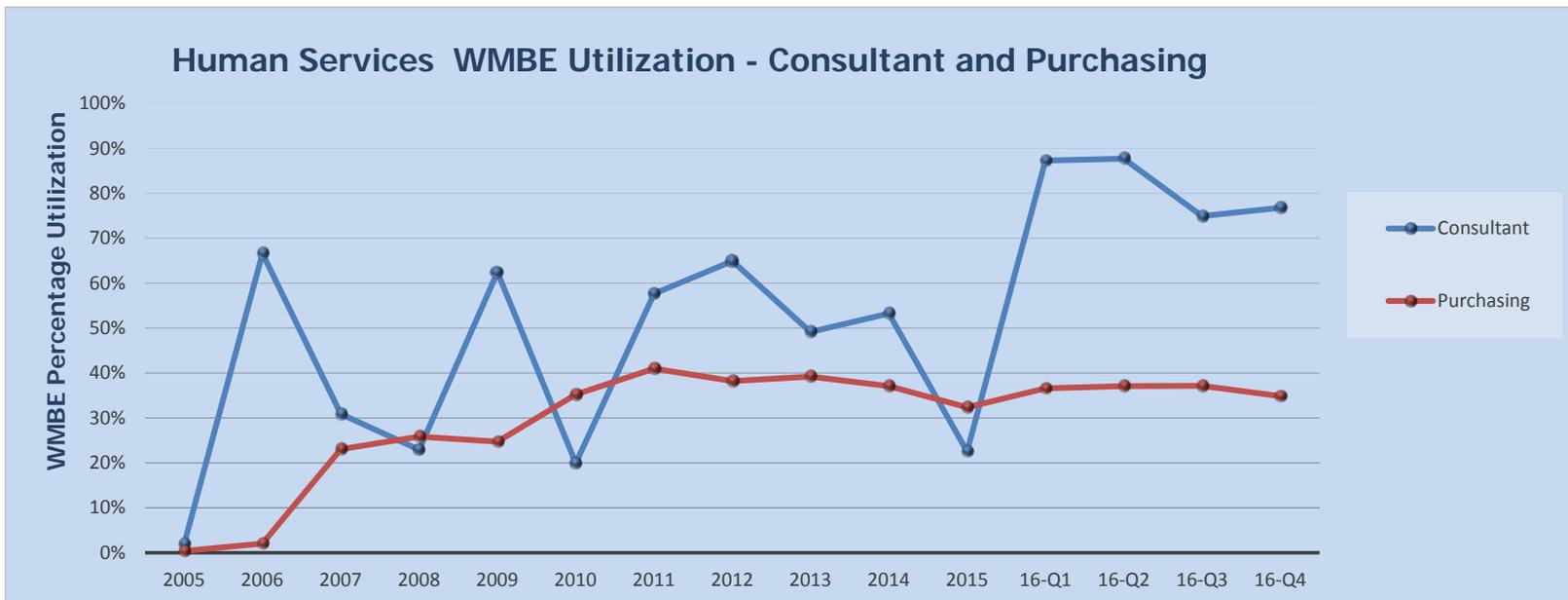
2016 Goals

Purchasing = 50%

Consultant = 50%

NOTES:

- 2016 year to date spend through 12/31/2016
- Produced by CPCS/FAS on 1/2/2017
- Source: Standard Summit Reports



Immigration and Refugee Affairs (OIRA)

WMBE Utilization - Consultant and Purchasing

Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2013	\$0	0%	\$0	\$5,098	42%	\$2,146
2014	\$95,415	15%	\$14,400	\$34,194	55%	\$18,853
2015	\$446,656	29%	\$128,194	\$35,463	56%	\$19,788
16-Q1	\$137,095	9%	\$12,512	\$15,703	35%	\$5,504
16-Q2	\$645,173	13%	\$81,175	\$21,919	46%	\$10,119
16-Q3	\$1,123,041	11%	\$128,366	\$49,856	70%	\$35,141
16-Q4	\$1,576,388	14%	\$219,573	\$77,325	75%	\$57,900

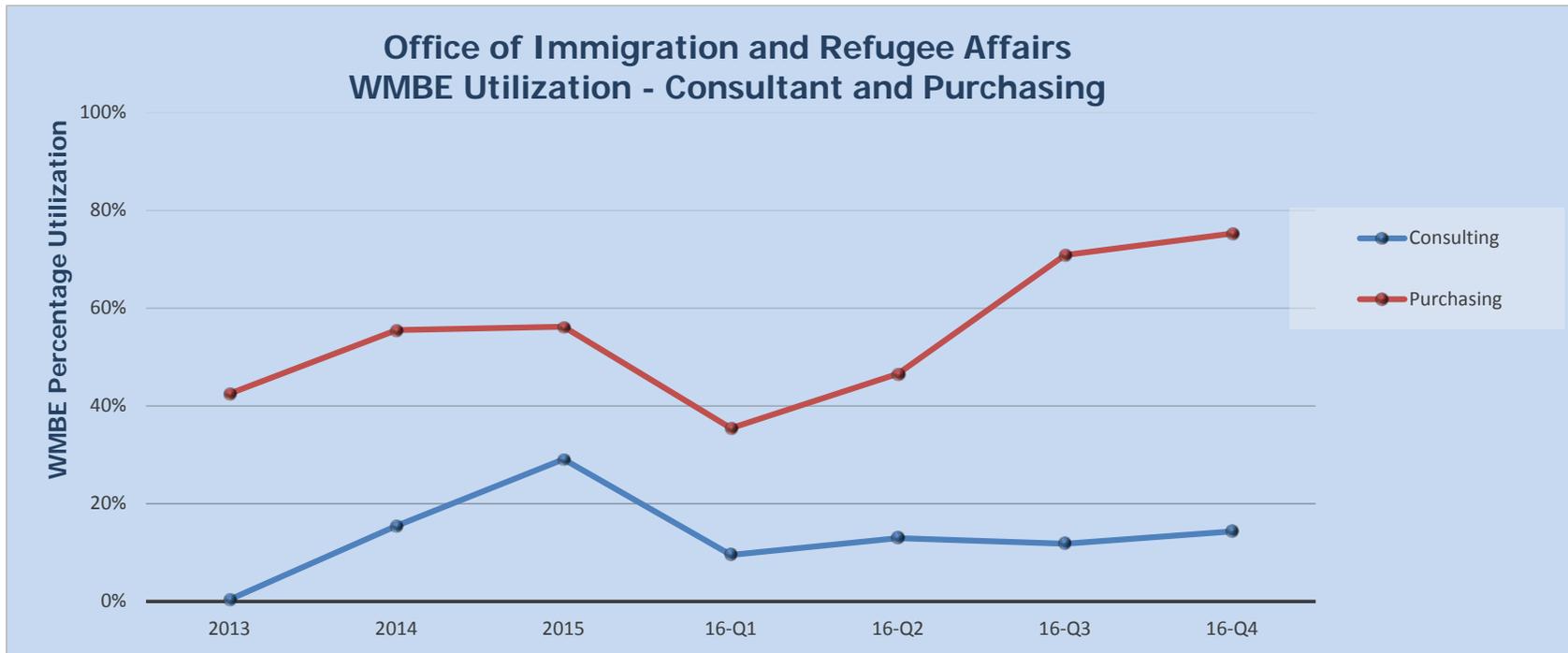
2016 Goals

Purchasing = 80%

Consultant = 75%

NOTES:

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- Produced by CPCS/FAS on 1/2/2017
- Source: Standard Summit Reports



Information Technology

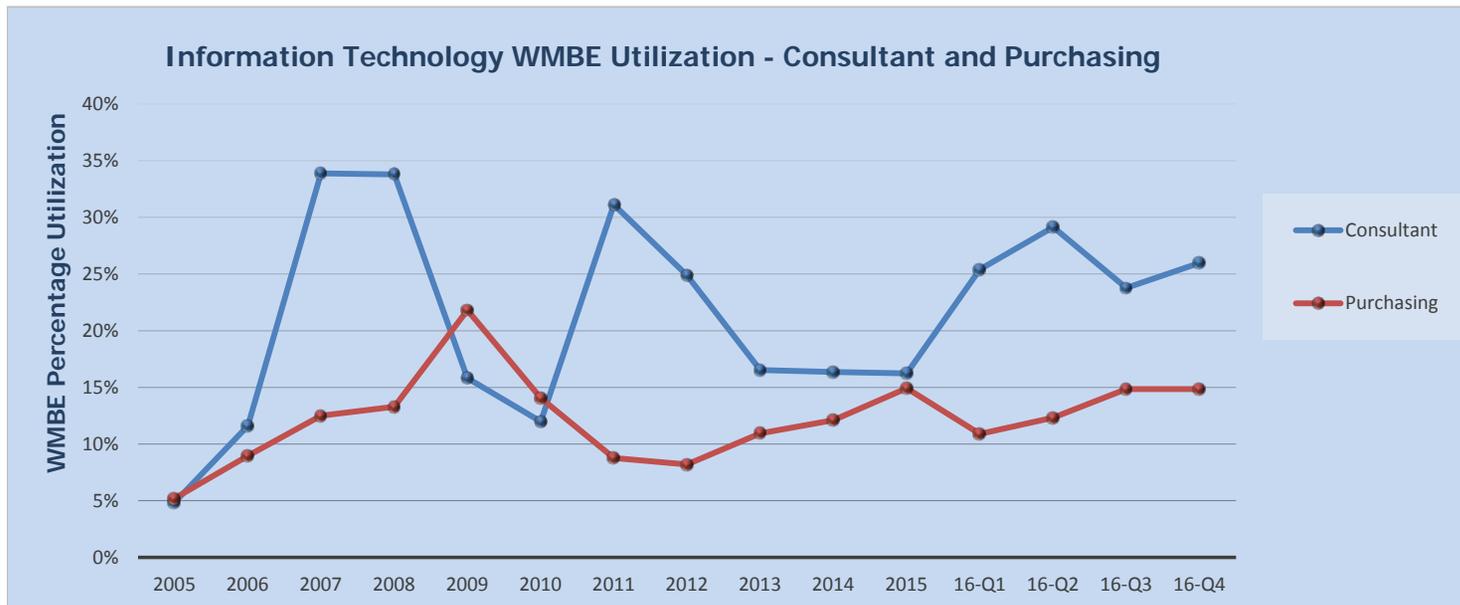
WMBE Utilization - Consultant and Purchasing

Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$1,852,008	4%	\$82,656	\$13,176,952	5%	\$ 634,578
2006	\$1,466,831	11%	\$164,608	\$15,519,048	9%	\$ 1,330,914
2007	\$1,168,823	33%	\$391,287	\$16,116,201	12%	\$ 1,951,790
2008	\$1,220,188	33%	\$407,419	\$19,372,383	13%	\$ 2,498,359
2009	\$2,384,373	15%	\$367,541	\$25,598,134	21%	\$ 5,481,170
2010	\$2,171,824	12%	\$251,700	\$15,999,841	14%	\$ 2,186,016
2011	\$546,476	31%	\$167,809	\$14,195,861	8%	\$ 1,187,903
2012	\$617,353	24%	\$151,092	\$12,856,361	8%	\$ 1,002,819
2013	\$2,445,670	16%	\$394,563	\$16,447,673	11%	\$ 1,734,211
2014	\$3,182,161	16%	\$507,949	\$16,071,919	12%	\$ 1,881,510
2015	\$6,642,980	16%	\$1,051,998	\$33,165,515	15%	\$ 4,813,752
16-Q1	\$1,115,911	25%	\$279,061	\$10,444,119	10%	\$ 1,095,457
16-Q2	\$2,378,959	29%	\$683,622	\$17,162,774	12%	\$ 2,047,981
16-Q3	\$3,786,545	23%	\$884,610	\$21,955,652	14%	\$ 3,174,726
16-Q4	\$5,175,863	26%	\$1,323,939	\$26,723,668	14%	\$ 3,862,417

2016 Goals
Purchasing = 16%
Consultant = 17%

NOTES:

- 2016 year to date spend through 12/31/2016
- Produced by CPCS/FAS on 1/2/2017
- Source: Standard Summit Reports



Intergovernmental Relations

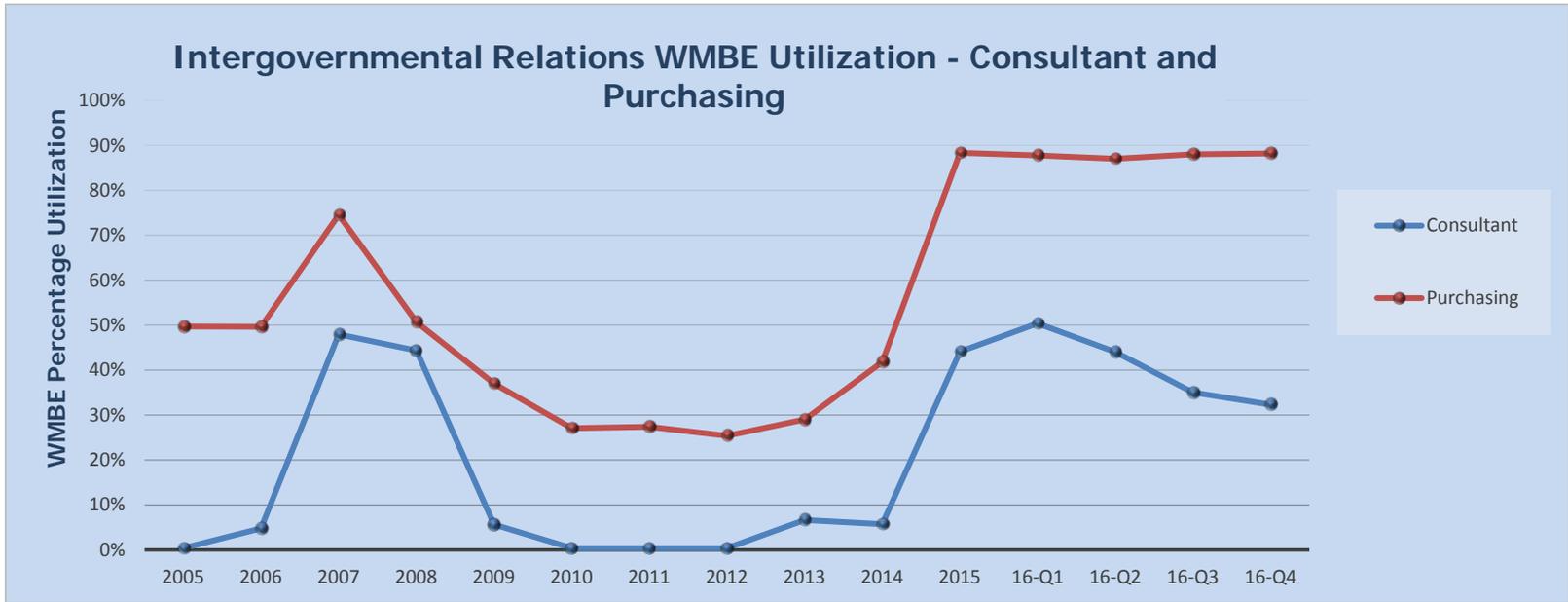
WMBE Utilization - Consultant and Purchasing

Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$145,000	0%	\$0	\$18,778	49%	\$ 9,260
2006	\$230,855	4%	\$10,128	\$16,601	49%	\$ 8,169
2007	\$237,322	48%	\$112,878	\$16,053	74%	\$ 11,903
2008	\$307,196	44%	\$135,000	\$26,540	50%	\$ 13,341
2009	\$429,357	5%	\$22,500	\$17,245	37%	\$ 6,318
2010	\$148,234	0%	\$0	\$21,712	27%	\$ 5,794
2011	\$85,909	0%	\$0	\$12,971	27%	\$ 3,499
2012	\$97,500	0%	\$0	\$8,968	25%	\$ 2,241
2013	\$160,249	6%	\$10,000	\$12,469	29%	\$ 3,564
2014	\$113,000	5%	\$6,000	\$8,740	41%	\$ 3,621
2015	\$239,000	44%	\$104,500	\$3,480	88%	\$ 3,061
16-Q1	\$60,000	50%	\$30,000	\$3,177	87%	\$ 2,777
16-Q2	\$206,250	44%	\$90,000	\$4,507	87%	\$ 3,904
16-Q3	\$311,750	35%	\$108,000	\$4,956	88%	\$ 4,343
16-Q4	\$468,250	32%	\$149,500	\$5,030	88%	\$ 4,417

2016 Goals
Purchasing = 30%
Consultant = 30%

NOTES:

- 2016 year to date spend through 12/31/2016
- Produced by CPCS/FAS on 1/2/2017
- Source: Standard Summit Reports



Law Department

WMBE Utilization - Consultant and Purchasing

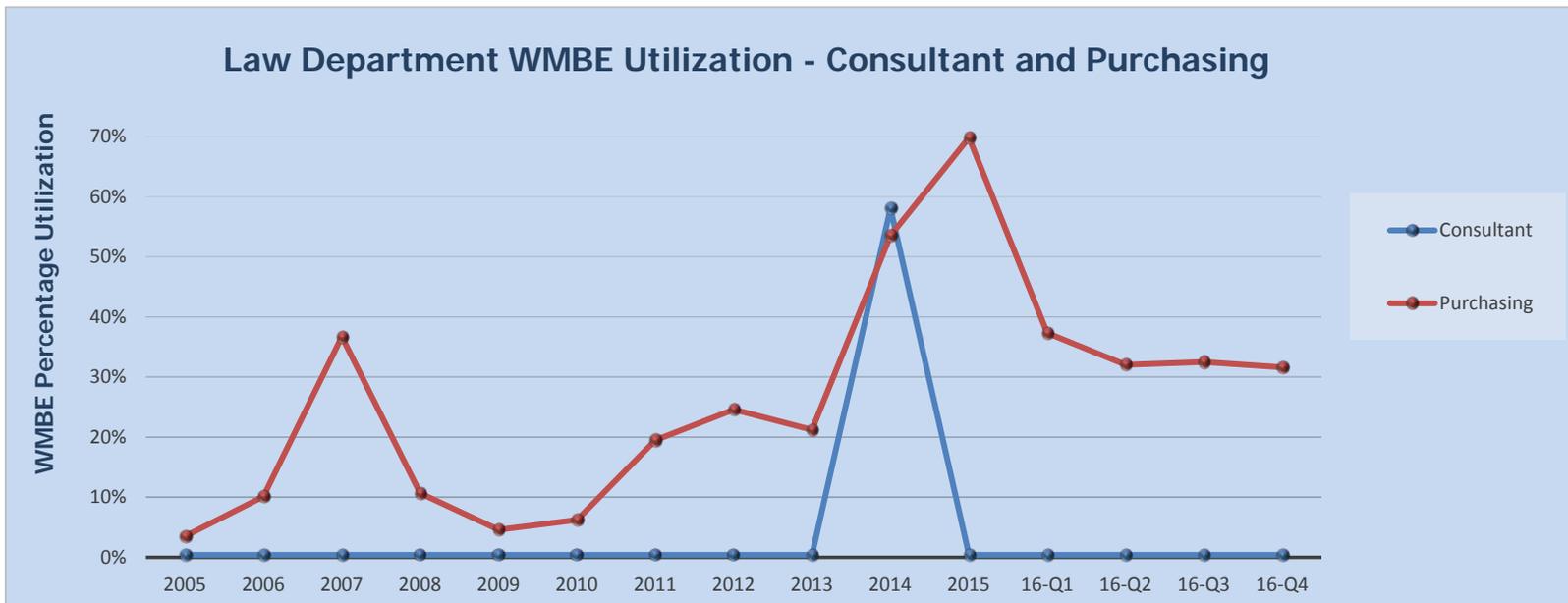
Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$0	0%	\$0	\$71,093	3%	\$ 2,203
2006	\$0	0%	\$0	\$291,772	10%	\$ 28,384
2007	\$0	0%	\$0	\$112,140	36%	\$ 40,737
2008	\$0	0%	\$0	\$507,022	10%	\$ 52,155
2009	\$0	0%	\$0	\$781,056	4%	\$ 32,821
2010	\$0	0%	\$0	\$94,277	6%	\$ 5,490
2011	\$0	0%	\$0	\$162,653	19%	\$ 31,048
2012	\$17,389	0%	\$0	\$235,608	24%	\$ 56,921
2013	\$1,995	0%	\$0	\$330,044	21%	\$ 68,608
2014	\$110,197	58%	\$63,518	\$479,755	53%	\$ 254,815
2015	\$30,349	0%	\$0	\$588,269	69%	\$ 408,252
16-Q1	\$30,000	0%	\$0	\$68,248	37%	\$ 25,203
16-Q2	\$30,000	0%	\$0	\$139,102	32%	\$ 44,001
16-Q3	\$30,000	0%	\$0	\$209,346	32%	\$ 67,226
16-Q4	\$30,000	0%	\$0	\$276,013	31%	\$ 86,152

2016 Goals
Purchasing = 31%
Consultant = 5%

NOTES:

- 2016 year to date spend through 12/31/2016
- Produced by CPCS/FAS on 1/2/2017
- Source: Standard Summit Reports

Legal contracts are exempt from Consultant Contract Ordinance definitions, and such spend is, therefore, not reflected here.



Legislative

WMBE Utilization - Consultant and Purchasing

Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$309,940	31%	\$96,280	\$341,756	40%	\$ 135,751
2006	\$292,403	3%	\$8,780	\$297,291	6%	\$ 17,209
2007	\$448,595	36%	\$162,229	\$234,513	5%	\$ 11,157
2008	\$962,282	46%	\$446,416	\$200,168	6%	\$ 12,396
2009	\$335,811	49%	\$163,116	\$136,669	11%	\$ 15,077
2010	\$166,607	41%	\$68,622	\$109,621	18%	\$ 20,161
2011	\$143,113	37%	\$52,528	\$76,375	14%	\$ 10,623
2012	\$185,838	18%	\$33,122	\$131,984	8%	\$ 10,632
2013	\$253,941	38%	\$95,880	\$71,896	6%	\$ 3,977
2014	\$578,492	22%	\$128,748	\$133,763	12%	\$ 16,527
2015	\$550,515	5%	\$29,401	\$146,006	9%	\$ 13,020
16-Q1	\$8,000	0%	\$0	\$51,358	0%	\$ 234
16-Q2	\$88,603	13%	\$11,630	\$96,007	6%	\$ 6,102
16-Q3	\$134,252	12%	\$15,630	\$120,273	5%	\$ 6,496
16-Q4	\$192,584	23%	\$43,990	\$164,977	4%	\$ 6,671

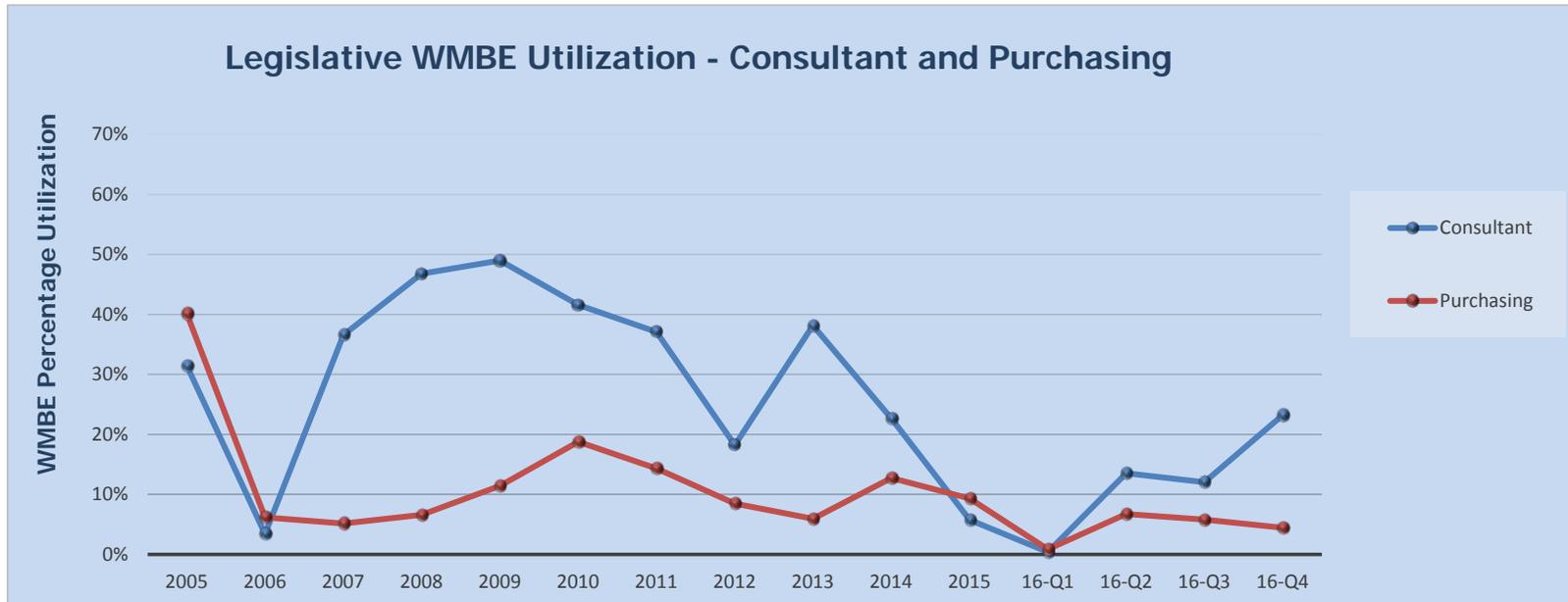
2016 Goals

Purchasing = 12%

Consultant = 15%

NOTES:

- 2016 year to date spend through 12/31/2016
- Produced by CPCS/FAS on 1/2/2017
- Source: Standard Summit Reports



Library

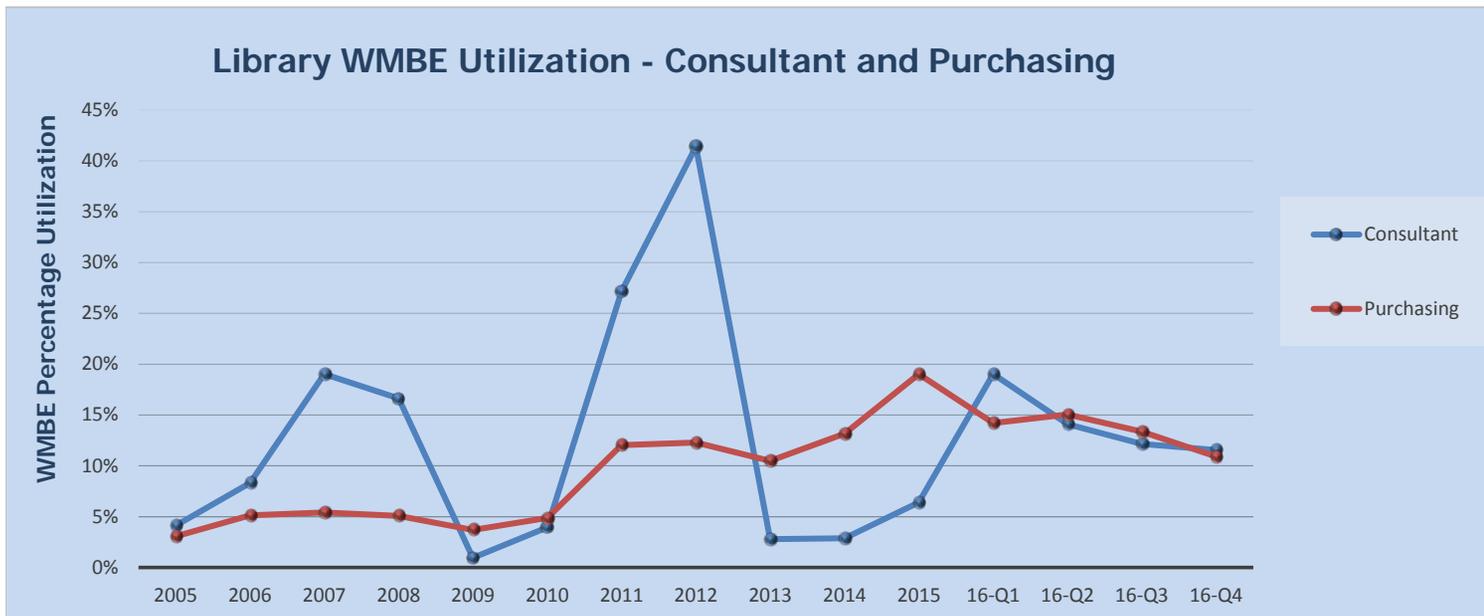
WMBE Utilization - Consultant and Purchasing

Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$831,189	4%	\$30,849	\$9,660,588	3%	\$ 256,950
2006	\$680,882	8%	\$53,935	\$11,582,541	5%	\$ 548,241
2007	\$186,003	19%	\$34,650	\$11,150,935	5%	\$ 558,398
2008	\$205,872	16%	\$33,414	\$13,327,588	5%	\$ 623,593
2009	\$182,220	1%	\$1,000	\$11,164,856	3%	\$ 366,809
2010	\$148,543	4%	\$5,260	\$7,443,764	4%	\$ 332,506
2011	\$185,548	27%	\$49,619	\$4,595,688	12%	\$ 534,686
2012	\$74,118	41%	\$30,390	\$4,646,290	12%	\$ 552,391
2013	\$200,101	2%	\$4,777	\$5,886,874	10%	\$ 593,095
2014	\$293,242	2%	\$7,277	\$6,973,367	13%	\$ 889,187
2015	\$744,350	6%	\$48,859	\$7,927,989	19%	\$ 1,476,522
16-Q1	\$151,075	19%	\$28,155	\$2,816,574	14%	\$ 389,165
16-Q2	\$252,800	14%	\$34,629	\$4,489,663	15%	\$ 657,875
16-Q3	\$398,040	12%	\$46,753	\$6,529,517	13%	\$ 845,508
16-Q4	\$520,306	11%	\$58,096	\$9,167,638	11%	\$ 964,581

2016 Goals
Purchasing = 20%
Consultant = 8%

NOTES:

- 2016 year to date spend through 12/31/2016
- Produced by CPCS/FAS on 1/2/2017
- Source: Standard Summit Reports



Mayor's Office

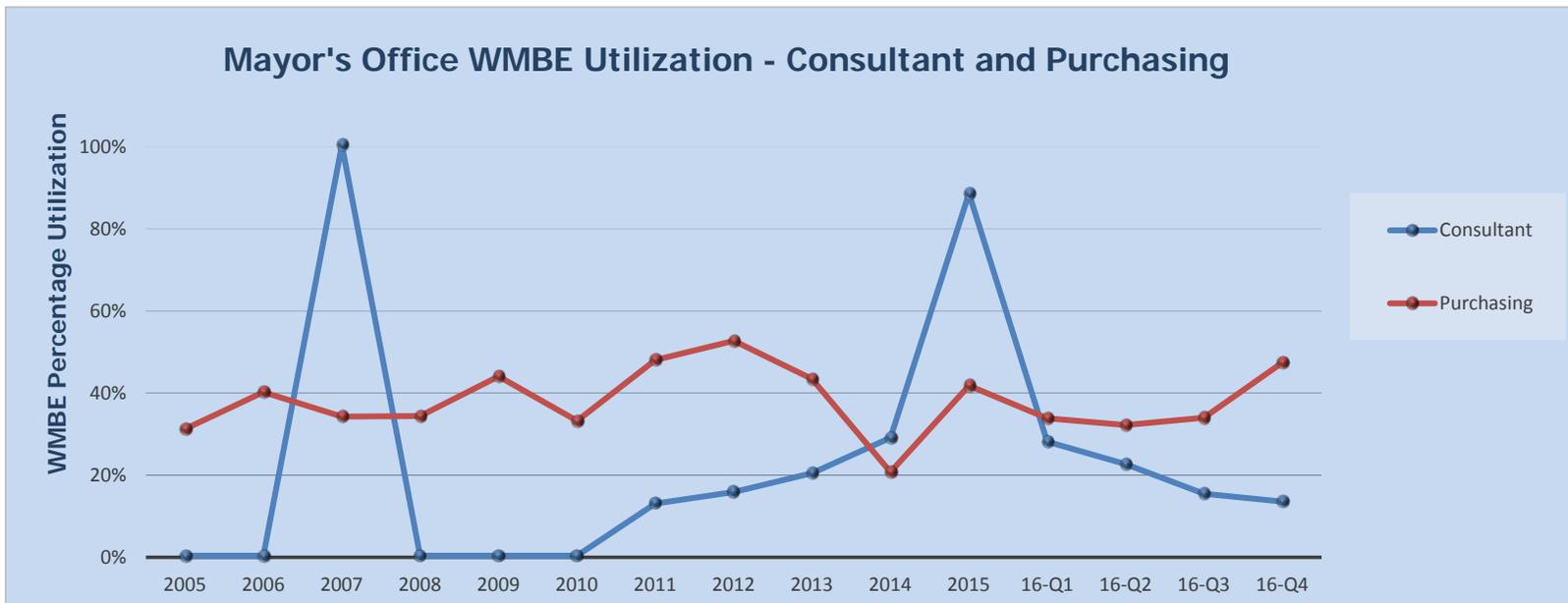
WMBE Utilization - Consultant and Purchasing

Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$0	0%	\$0	\$35,531	31%	\$ 10,966
2006	\$0	0%	\$0	\$33,720	40%	\$ 13,423
2007	\$8,699	100%	\$8,699	\$52,056	34%	\$ 17,624
2008	\$9,950	0%	\$0	\$59,640	34%	\$ 20,281
2009	\$0	0%	\$0	\$46,185	44%	\$ 20,176
2010	\$19,350	0%	\$0	\$73,075	33%	\$ 24,020
2011	\$133,965	13%	\$17,025	\$96,955	48%	\$ 46,197
2012	\$116,036	16%	\$18,000	\$73,473	52%	\$ 38,458
2013	\$228,068	20%	\$45,876	\$62,994	43%	\$ 27,119
2014	\$247,188	29%	\$70,973	\$86,300	20%	\$ 17,583
2015	\$63,746	88%	\$56,246	\$97,206	41%	\$ 40,276
16-Q1	\$60,390	28%	\$16,761	\$17,932	33%	\$ 5,997
16-Q2	\$107,319	22%	\$23,915	\$33,310	32%	\$ 10,609
16-Q3	\$158,228	15%	\$23,915	\$50,713	34%	\$ 17,042
16-Q4	\$181,930	13%	\$23,915	\$87,828	47%	\$ 41,325

2016 Goals
Purchasing = 30%
Consultant = 0%

NOTES:

- 2016 year to date spend through 12/31/2016
- Produced by CPCS/FAS on 1/2/2017
- Source: Standard Summit Reports



Municipal Court

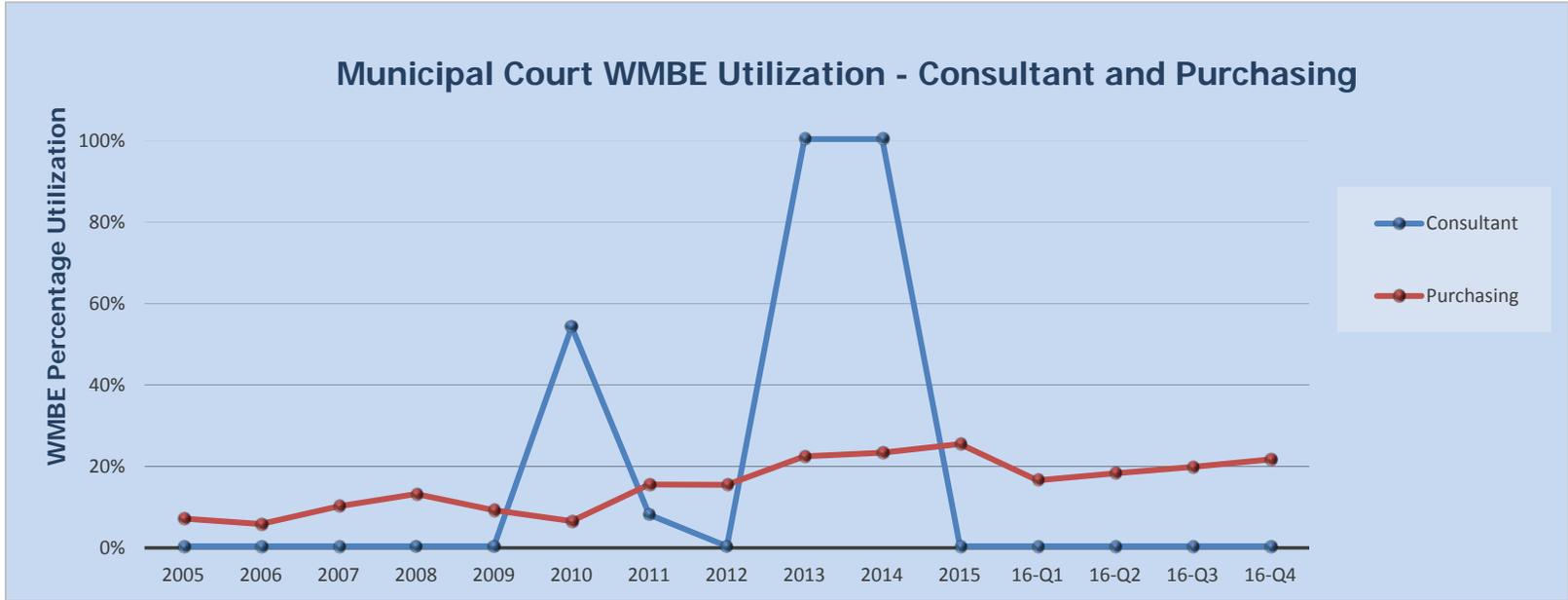
WMBE Utilization - Consultant and Purchasing

Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$33,148	0%	\$0	\$1,037,672	7%	\$ 70,203
2006	\$21,755	0%	\$0	\$1,282,863	5%	\$ 70,011
2007	\$63,470	0%	\$0	\$1,023,323	10%	\$ 100,641
2008	\$73,543	0%	\$0	\$1,844,987	13%	\$ 236,036
2009	\$31,813	0%	\$0	\$1,425,649	9%	\$ 125,738
2010	\$43,401	54%	\$23,401	\$1,506,462	6%	\$ 93,156
2011	\$183,247	8%	\$14,207	\$1,730,344	15%	\$ 262,138
2012	\$89,000	0%	\$0	\$2,027,011	15%	\$ 305,872
2013	\$28,509	100%	\$28,509	\$1,685,933	22%	\$ 372,514
2014	\$6,192	100%	\$6,192	\$1,904,260	23%	\$ 437,210
2015	\$9,000	0%	\$0	\$1,700,834	25%	\$ 426,961
16-Q1	\$0	0%	\$0	\$813,202	16%	\$ 131,492
16-Q2	\$0	0%	\$0	\$1,164,122	18%	\$ 208,099
16-Q3	\$0	0%	\$0	\$1,541,336	19%	\$ 300,502
16-Q4	\$0	0%	\$0	\$2,600,558	21%	\$ 555,405

2016 Goals
Purchasing = 20%
Consultant = 18%

NOTES:

- 2016 year to date spend through 12/31/2016
- Produced by CPCS/FAS on 1/2/2017
- Source: Standard Summit Reports



Neighborhoods

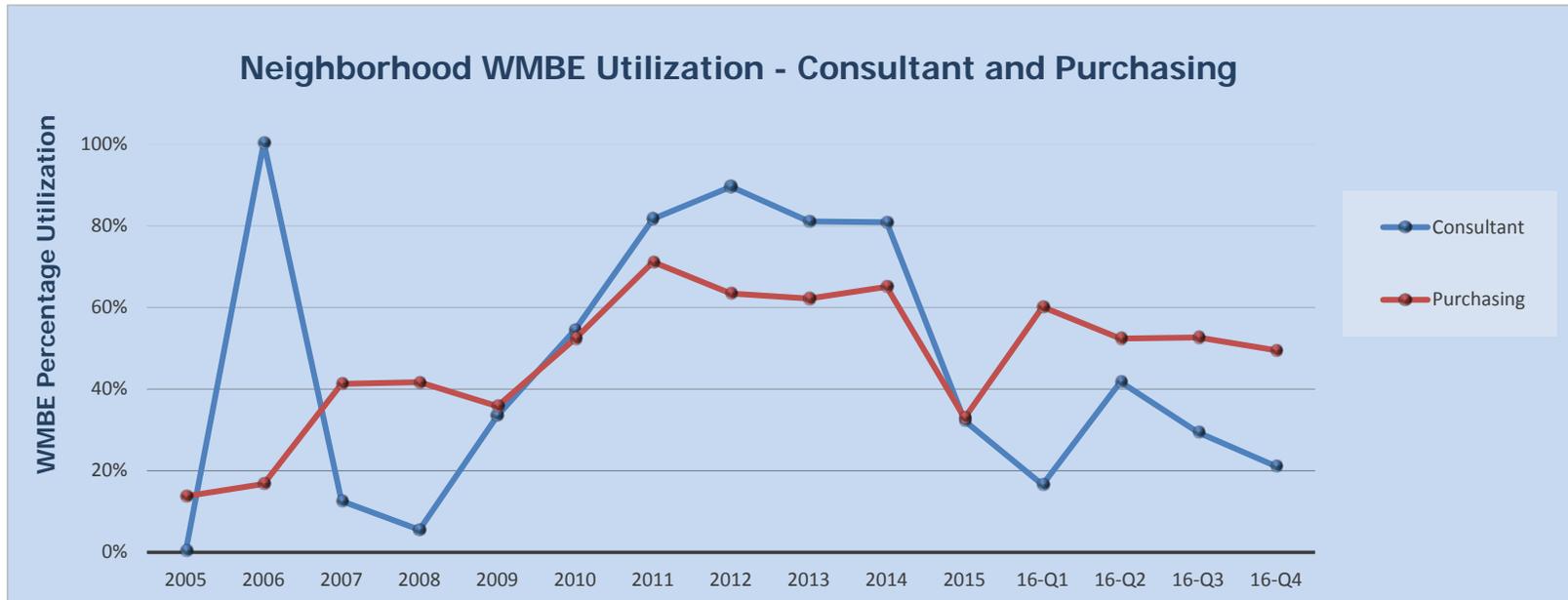
WMBE Utilization - Consultant and Purchasing

Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$456,336	0%	\$195	\$624,626	13%	\$ 83,325
2006	\$34,500	100%	\$34,500	\$870,839	16%	\$ 142,288
2007	\$43,992	12%	\$5,350	\$924,480	41%	\$ 377,686
2008	\$415,409	5%	\$21,411	\$690,810	41%	\$ 285,013
2009	\$527,748	33%	\$174,562	\$513,621	35%	\$ 181,864
2010	\$454,842	54%	\$246,603	\$376,888	52%	\$ 195,763
2011	\$445,270	81%	\$361,999	\$471,131	71%	\$ 333,213
2012	\$506,214	89%	\$451,495	\$401,265	63%	\$ 252,787
2013	\$548,703	81%	\$442,711	\$349,939	62%	\$ 216,168
2014	\$1,136,559	80%	\$914,669	\$497,651	65%	\$ 321,536
2015	\$260,613	32%	\$82,988	\$150,307	32%	\$ 48,848
16-Q1	\$46,508	16%	\$7,500	\$78,554	60%	\$ 46,919
16-Q2	\$145,611	41%	\$60,203	\$136,956	52%	\$ 71,168
16-Q3	\$255,600	29%	\$74,028	\$203,000	52%	\$ 106,057
16-Q4	\$454,903	21%	\$94,023	\$350,324	49%	\$ 171,976

2016 Goals
Purchasing = 40%
Consultant = 40%

NOTES:

- 2016 year to date spend through 12/31/2016
- Produced by CPCS/FAS on 1/2/2017
- Source: Standard Summit Reports



Parks

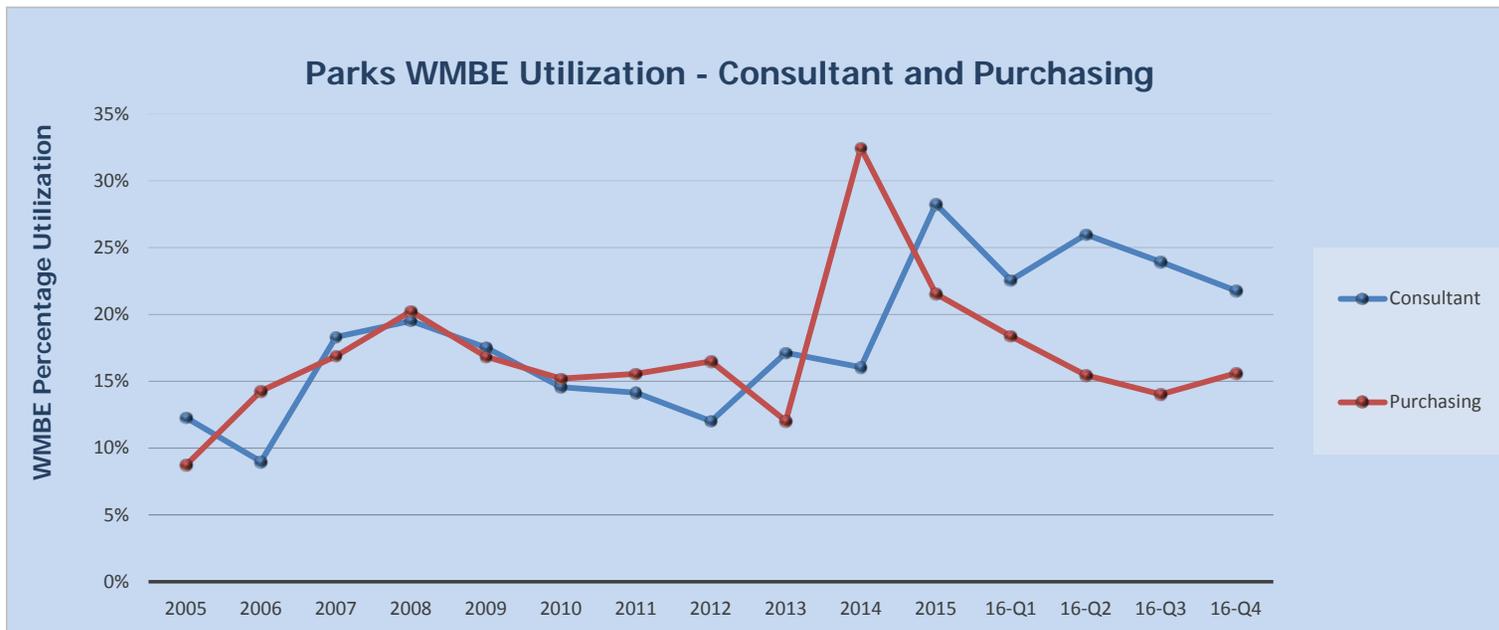
WMBE Utilization - Consultant and Purchasing

Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$5,763,818	12%	\$684,515	\$12,633,787	8%	\$ 1,051,990
2006	\$4,593,473	9%	\$394,481	\$9,750,725	14%	\$ 1,352,407
2007	\$4,508,726	18%	\$807,878	\$10,532,954	16%	\$ 1,734,908
2008	\$4,964,233	19%	\$948,988	\$13,586,570	20%	\$ 2,694,943
2009	\$4,469,513	17%	\$764,986	\$12,166,610	16%	\$ 2,000,082
2010	\$4,879,623	14%	\$690,709	\$10,039,071	15%	\$ 1,486,613
2011	\$3,457,476	14%	\$475,125	\$9,994,002	15%	\$ 1,513,807
2012	\$4,835,381	12%	\$561,234	\$10,845,375	16%	\$ 1,744,425
2013	\$4,290,935	17%	\$717,497	\$15,446,216	12%	\$ 1,797,722
2014	\$3,733,146	16%	\$584,671	\$12,952,356	32%	\$ 4,153,736
2015	\$4,134,385	28%	\$1,151,773	\$10,203,678	21%	\$ 2,158,442
16-Q1	\$1,205,903	22%	\$267,359	\$2,536,008	18%	\$ 455,930
16-Q2	\$2,691,940	26%	\$688,486	\$5,469,335	15%	\$ 823,178
16-Q3	\$4,499,935	24%	\$1,058,520	\$8,854,962	14%	\$ 1,205,951
16-Q4	\$6,284,462	21%	\$1,343,236	\$13,168,923	15%	\$ 2,000,356

2016 Goals
Purchasing = 18%
Consultant = 20%

NOTES:

- 2016 year to date spend through 12/31/2016
- Produced by CPCS/FAS on 1/2/2017
- Source: Standard Summit Reports



Seattle Department of Human Resources (SDHR)

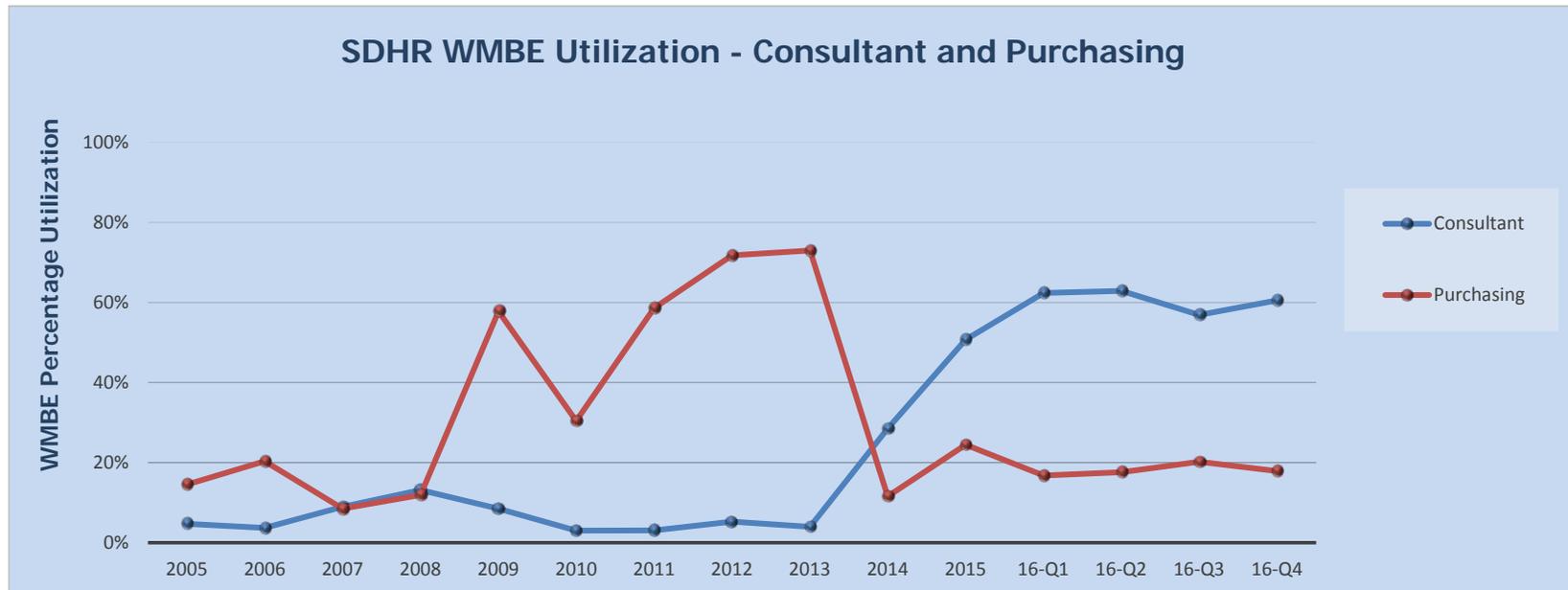
WMBE Utilization - Consultant and Purchasing

Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$1,055,198	4%	\$45,518	\$426,128	14%	\$ 60,239
2006	\$1,492,053	3%	\$49,288	\$222,324	20%	\$ 44,401
2007	\$1,312,625	9%	\$112,536	\$714,698	8%	\$ 57,929
2008	\$918,695	13%	\$116,903	\$271,570	12%	\$ 31,347
2009	\$979,683	8%	\$79,530	\$6,634	57%	\$ 3,805
2010	\$1,282,852	3%	\$33,580	\$97,999	30%	\$ 29,423
2011	\$999,962	3%	\$27,000	\$165,454	58%	\$ 96,279
2012	\$1,084,891	5%	\$52,510	\$189,890	71%	\$ 135,463
2013	\$1,189,290	4%	\$42,337	\$194,658	73%	\$ 141,296
2014	\$1,104,035	28%	\$310,660	\$1,347,433	11%	\$ 150,512
2015	\$1,368,588	50%	\$688,537	\$827,324	24%	\$ 199,192
16-Q1	\$264,243	62%	\$163,770	\$629,042	16%	\$ 103,166
16-Q2	\$616,551	62%	\$385,257	\$772,471	17%	\$ 132,783
16-Q3	\$895,523	56%	\$505,710	\$957,621	20%	\$ 189,487
16-Q4	\$1,448,690	60%	\$870,617	\$1,595,718	17%	\$ 278,923

2016 Goals
Purchasing = 20%
Consultant = 20%

NOTES:

- 2016 year to date spend through 12/31/2016
- Produced by CPCS/FAS on 1/2/2017
- Source: Standard Summit Reports



Seattle Dept. of Construction and Inspections Office of Planning and Community Development

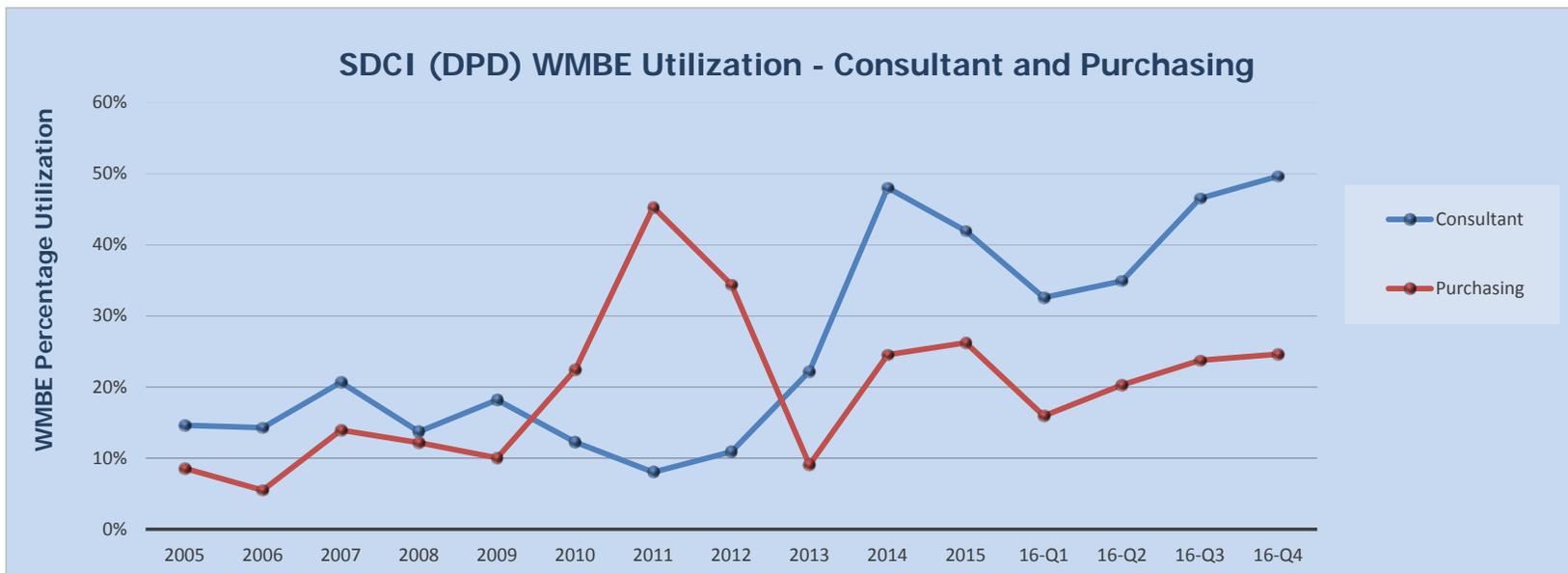
WMBE Utilization - Consultant and Purchasing

Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$1,156,761	14%	\$164,481	\$5,973,719	8%	\$ 488,245
2006	\$818,042	14%	\$113,617	\$5,515,370	5%	\$ 280,301
2007	\$1,325,527	20%	\$268,890	\$5,256,613	14%	\$ 711,275
2008	\$2,268,451	13%	\$302,211	\$3,940,812	12%	\$ 463,772
2009	\$1,631,150	18%	\$290,008	\$2,406,250	10%	\$ 231,946
2010	\$521,502	12%	\$61,717	\$1,137,801	22%	\$ 250,657
2011	\$718,944	8%	\$54,809	\$1,325,717	45%	\$ 595,183
2012	\$687,225	10%	\$72,072	\$1,355,441	34%	\$ 460,446
2013	\$2,124,514	22%	\$463,135	\$4,247,900	9%	\$ 367,664
2014	\$2,332,424	48%	\$1,110,758	\$1,921,764	24%	\$ 463,717
2015	\$2,134,965	42%	\$887,203	\$1,590,617	26%	\$ 411,147
16-Q1	\$329,548	32%	\$106,037	\$826,296	16%	\$ 128,427
16-Q2	\$587,965	35%	\$202,854	\$1,081,623	20%	\$ 215,080
16-Q3	\$1,740,171	46%	\$802,878	\$1,542,726	23%	\$ 360,070
16-Q4	\$2,648,716	49%	\$1,304,228	\$1,997,556	24%	\$ 483,882

2016 Goals
Purchasing = 26%
Consultant = 42%

NOTES:

- 2016 year to date spend through 12/31/2016
- Produced by CPCS/FAS on 1/2/2017
- Source: Standard Summit Reports



Seattle Police Department

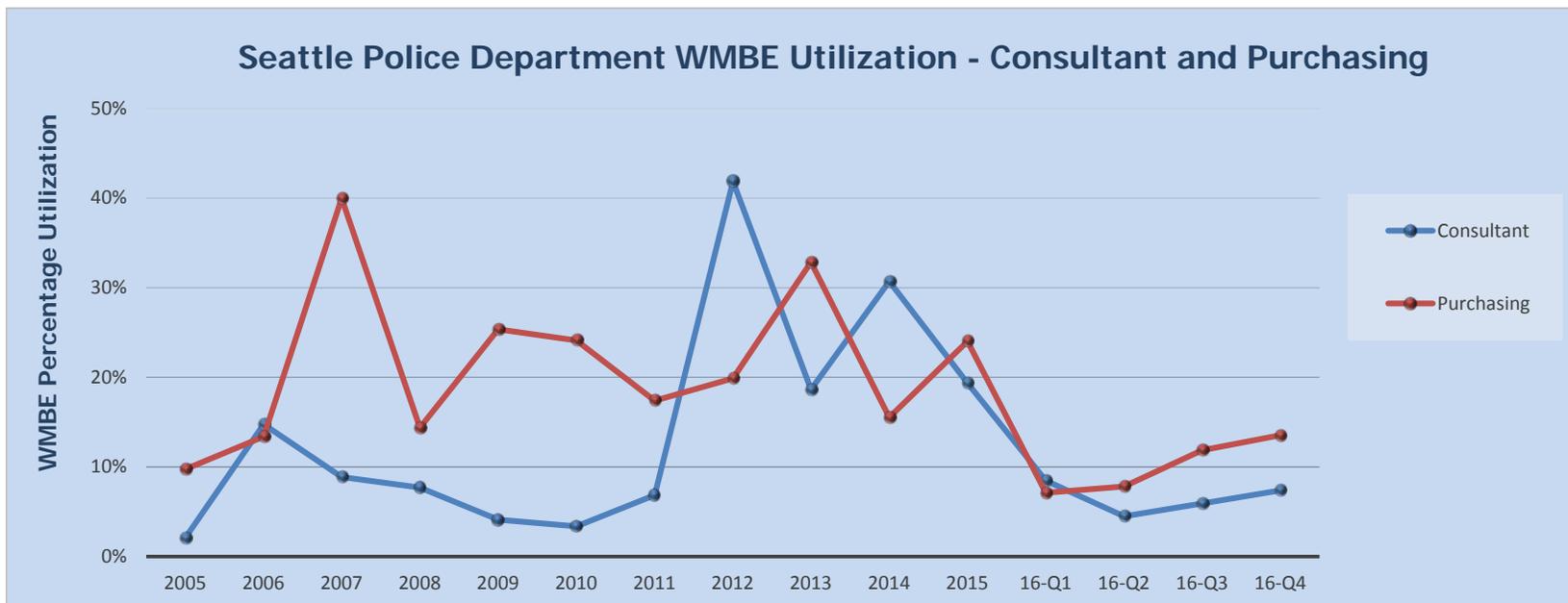
WMBE Utilization - Consultant and Purchasing

Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$819,873	2%	\$13,943	\$7,695,444	9%	\$ 719,141
2006	\$404,705	14%	\$58,069	\$6,955,499	13%	\$ 902,530
2007	\$427,728	8%	\$36,313	\$9,864,962	40%	\$ 3,903,850
2008	\$941,005	7%	\$68,706	\$12,021,603	14%	\$ 1,681,261
2009	\$1,295,308	4%	\$48,108	\$9,083,583	25%	\$ 2,265,575
2010	\$1,759,760	3%	\$52,461	\$11,206,978	24%	\$ 2,657,222
2011	\$919,128	6%	\$59,203	\$12,383,905	17%	\$ 2,103,245
2012	\$1,239,180	41%	\$513,830	\$15,730,097	19%	\$ 3,065,017
2013	\$1,711,216	18%	\$312,232	\$19,701,862	32%	\$ 6,392,692
2014	\$1,841,394	30%	\$558,211	\$16,108,756	15%	\$ 2,437,942
2015	\$2,196,234	19%	\$416,078	\$14,945,821	24%	\$ 3,528,093
16-Q1	\$312,530	8%	\$25,220	\$5,970,638	7%	\$ 401,139
16-Q2	\$893,700	4%	\$36,495	\$13,920,220	7%	\$ 1,033,333
16-Q3	\$1,277,459	6%	\$70,467	\$19,152,482	11%	\$ 2,192,676
16-Q4	\$1,702,243	7%	\$118,841	\$23,099,797	13%	\$ 3,038,674

2016 Goals
Purchasing = 25%
Consultant = 20%

NOTES:

- 2016 year to date spend through 12/31/2016
- Produced by CPCS/FAS on 1/2/2017
- Source: Standard Summit Reports



Seattle City Light

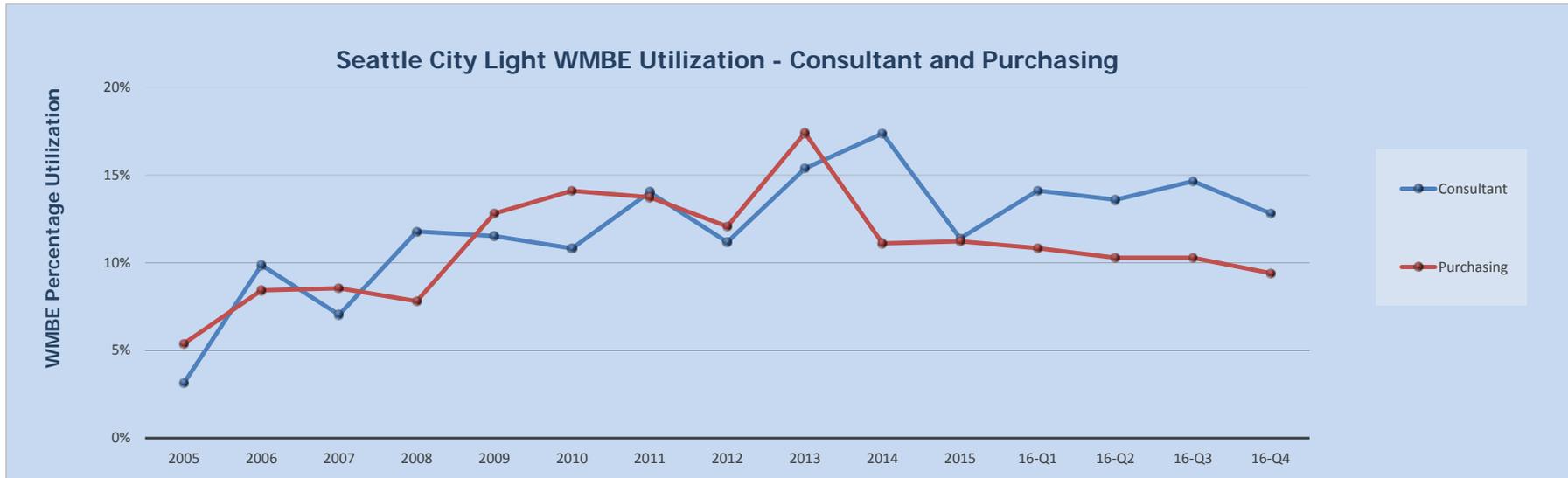
WMBE Utilization - Consultant and Purchasing

Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$12,099,304	3%	\$331,785	\$34,991,599	5%	\$ 1,748,122
2006	\$8,466,583	9%	\$801,421	\$57,582,819	8%	\$ 4,620,393
2007	\$17,347,911	7%	\$1,152,136	\$74,535,158	8%	\$ 6,077,605
2008	\$24,606,007	11%	\$2,800,993	\$82,010,683	7%	\$ 6,080,772
2009	\$26,997,357	11%	\$3,003,344	\$63,423,581	12%	\$ 7,872,770
2010	\$14,047,637	10%	\$1,464,121	\$63,611,471	14%	\$ 8,723,248
2011	\$15,105,695	14%	\$2,058,583	\$72,614,948	13%	\$ 9,690,352
2012	\$17,779,900	11%	\$1,917,083	\$81,591,781	12%	\$ 9,526,959
2013	\$26,625,468	15%	\$3,990,428	\$99,182,196	17%	\$ 16,873,051
2014	\$31,297,335	17%	\$5,314,716	\$91,794,731	11%	\$ 9,830,579
2015	\$36,806,801	11%	\$4,045,050	\$125,869,436	11%	\$ 13,635,165
16-Q1	\$8,091,591	14%	\$1,110,457	\$23,420,439	10%	\$ 2,445,440
16-Q2	\$17,996,228	13%	\$2,374,623	\$55,709,610	10%	\$ 5,509,598
16-Q3	\$24,883,321	14%	\$3,547,025	\$82,512,518	10%	\$ 8,155,792
16-Q4	\$35,868,730	12%	\$4,454,599	\$119,444,808	9%	\$ 10,754,886

2016 Goals
Purchasing = 11%
Consultant = 9%

NOTES:

- 2016 year to date spend through 12/31/2016
- Produced by CPCS/FAS on 1/2/2017
- Source: Standard Summit Reports
- 2013 Consultant WMBE spent includes \$1,405,160 paid to Integral, not previously reported
- 2013 Purchasing WMBE spent includes \$1,253,758 paid to Tyndale, not previously reported
- 2014 Consultant WMBE spent includes \$573,050 paid to Integral, not previously reported
- 2015-YTD Consultant WMBE spent includes \$300,677 paid to SCL 2015 Third Party Agreements.
- Seattle City Light met and exceeded the voluntary consulting target on both a dollar and percentage basis. The purchasing target, which was set at 30% above the 2015 target, was not met. If the effect of the April 2016 IT consolidation were excluded, the 11% target likely would have been met.
- Org 260 did not realize a capital expenditure of \$1 million to purchase a fast boat for the Skagit River. The funds were encumbered in 2016, however, the boat purchase has been allocated to 2017.
- In addition to the WMBE spending reported above, SCL has paid to date over \$2 million dollars to American Indian/Alaska Natives for stewardship particularly related to SCL Endangered Species Act Lands, which were purchased to protect and restore habitat for protected fish species, particularly Chinook, Steelhead, and Bull Trout. The payment is made for work required by the Boundary Project License. The license requires City Light to mitigate environmental issues, which affect all tributaries to the Boundary reservoir.
- The Asset Management & Large Projects Division has recognized \$492,566.00 additional dollars spent in 2016 related to WMBE second and third tier sub-consultants.



City of Seattle | Department: Seattle City Light | Division: Asset Management & Large Projects
2016 WMBE Consulting Utilization Summary for Second and Third Tier Subs - Quarter 4
Date Prepared: 1/11/2017 | Contact: Corey Lew

Project	Prime	Contract Value	Subconsultant	Tier level	Actual WMBE Payments - 2016				2016 YTD Total	Notes
					Q1	Q2	Q3	Q4		
Elliot Bay Seawall	Parsons	\$ 3,655,459	EnvirIssues	3	\$ 66,141	\$ 1,183	\$ -	\$ 12,865	\$ 80,189	Thru Nov 2016 Only
	Parsons		Exeltech	3		\$ 13,713	\$ -	\$ 46,548	\$ 60,261	Thru Nov 2016 Only
	Jacobs	\$ 11,304,030	Platinum	3	\$ 43,610		\$ -	\$ 3,573	\$ 47,183	Invoices through Nov 2016
			Perteet, Inc.	3	\$ -	\$ -	\$ -	\$ -	\$ -	
			HDR Engineering, Inc.	3	\$ -	\$ -	\$ -	\$ -	\$ -	
			Anchor QEA	3	\$ -	\$ -	\$ -	\$ 42,880	\$ 42,880	
			Greenbusch Group, Inc	3	\$ -	\$ -	\$ -	\$ 2,460	\$ 2,460	
			WH Pacific	3	\$ -	\$ -	\$ -	\$ 22,579	\$ 22,579	
			Ridolfi	3	\$ -	\$ -	\$ -	\$ 25,490	\$ 25,490	
			Shen Consulting	3	\$ -	\$ -	\$ -	\$ 48,174	\$ 48,174	
OBEC Consulting	3	\$ -	\$ -	\$ -	\$ 8,204	\$ 8,204				
Waterfront Seattle	CH2M	\$ 9,122,900	KBA	3	\$ 2,183	\$ 12,784	\$ 12,772	\$ 57,618	\$ 85,357	Thru 12/02/16 Only
			High Energy	3		\$ 11,473	\$ 3,057	\$ 5,516	\$ 20,046	
			UTS	3		\$ 1,338	\$ -		\$ 1,338	
			EnvirIssues	3				\$ 1,854	\$ 1,854	
SCL Design and Construction Standards with Compatible Units	Power Eng	\$ 3,000,000	Wayworks, LLC	2	\$ 5,400	\$ 4,520	\$ -		\$ 9,920	Orca-Thru Dec Wayworks-contract done
			Orca Productions, LLC	2		\$ 1,300	\$ 3,650	\$ 1,700	\$ 6,650	
			Bolima Drafting & Design	2	\$ -	\$ -	\$ -		\$ -	
Wood Pole Test & Treat	INTEC	\$ 5,600,000	Amy Rittenhouse	2	\$ 226	\$ 184	\$ 185	\$ 228	\$ 823	Thru Dec 2016
			NW Civil Engineers	2	\$ 425	\$ 425	\$ 461	\$ 461	\$ 1,772	
			Wood Inspection Supply Products	2	\$ -	\$ 12,445	\$ -	\$ 13,441	\$ 25,886	
AM - URD Data	Butsko	\$ 203,610	Lin & Associates	2	\$ -	\$ 1,500	\$ -	\$ -	\$ 1,500.00	Payments from WA #5-Aug 2016
Totals		\$ 32,885,999			\$117,985	\$60,865	\$20,125	\$293,591	\$ 492,566	

Seattle Department of Transportation

WMBE Utilization - Consultant and Purchasing

Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$9,849,381	8%	\$804,282	\$13,321,858	9%	\$ 1,232,248
2006	\$10,843,842	12%	\$1,285,022	\$19,469,184	8%	\$ 1,466,150
2007	\$20,804,704	13%	\$2,795,622	\$18,738,520	9%	\$ 1,699,373
2008	\$33,940,734	17%	\$5,786,369	\$20,241,795	14%	\$ 2,818,193
2009	\$31,218,589	23%	\$7,275,742	\$20,333,302	16%	\$ 3,203,383
2010	\$31,398,103	18%	\$5,732,694	\$16,846,679	19%	\$ 3,149,867
2011	\$41,452,629	7%	\$3,082,499	\$12,298,217	11%	\$ 1,327,187
2012	\$46,666,231	3%	\$1,599,794	\$14,319,076	10%	\$ 1,379,690
2013	\$50,220,261	6%	\$3,064,473	\$22,976,013	8%	\$ 1,908,654
2014	\$53,715,748	10%	\$5,581,000	\$30,523,886	8%	\$ 2,479,122
2015	\$47,107,117	12%	\$5,637,004	\$31,332,525	9%	\$ 2,682,895
16-Q1	\$10,485,012	20%	\$2,054,024	\$7,455,234	8%	\$ 626,168
16-Q2	\$22,808,034	20%	\$4,466,728	\$13,733,073	11%	\$ 1,500,993
16-Q3	\$34,890,174	19%	\$6,636,003	\$21,960,155	10%	\$ 2,295,846
16-Q4	\$47,575,840	19%	\$8,996,847	\$32,257,646	11%	\$ 3,416,214

2016 Goals	
Purchasing =	10%
Consultant =	15%

NOTES:

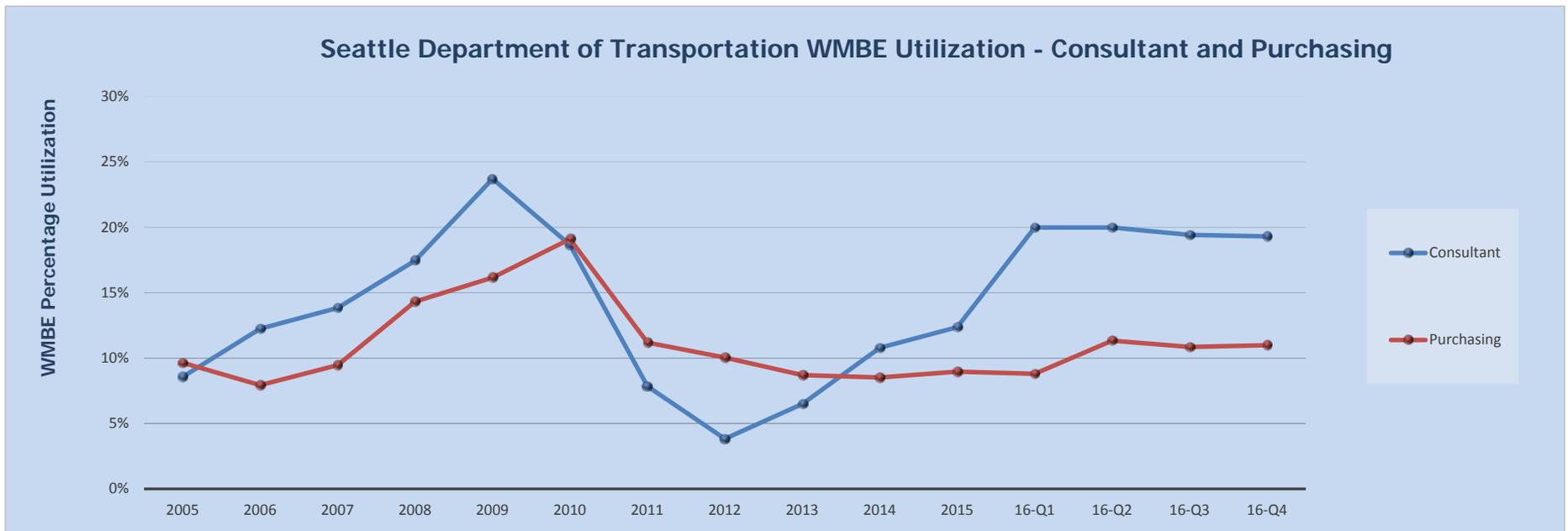
- 2016 year to date spend through 12/31/2016
- Produced by CPCS/FAS on 1/2/2017
- Source: Standard Summit Reports
- **15-Q2 includes SDOT WMBE Consultant spend \$4,000
- **15-Q2 includes SDOT WMBE Purchasing spend \$29,931
- In 2016, SDOT spent approximately \$549,000 with nonprofit firms.

Federally Funded Projects:

The Consultant Contract total includes contracts containing FTA and FHWA funds. SDOT is unable to administer or monitor these procurements through WMBE inclusion tools available per Chapter 20.42 of the Seattle Municipal Code. In Quarter 1 2015, SDOT held 15 federally-funded contracts with payments totaling approximately \$2,594,838.

****Subconsultant Payments:**

The above data is representative of dollars paid to firms engaged in a Prime consultant



Seattle Center

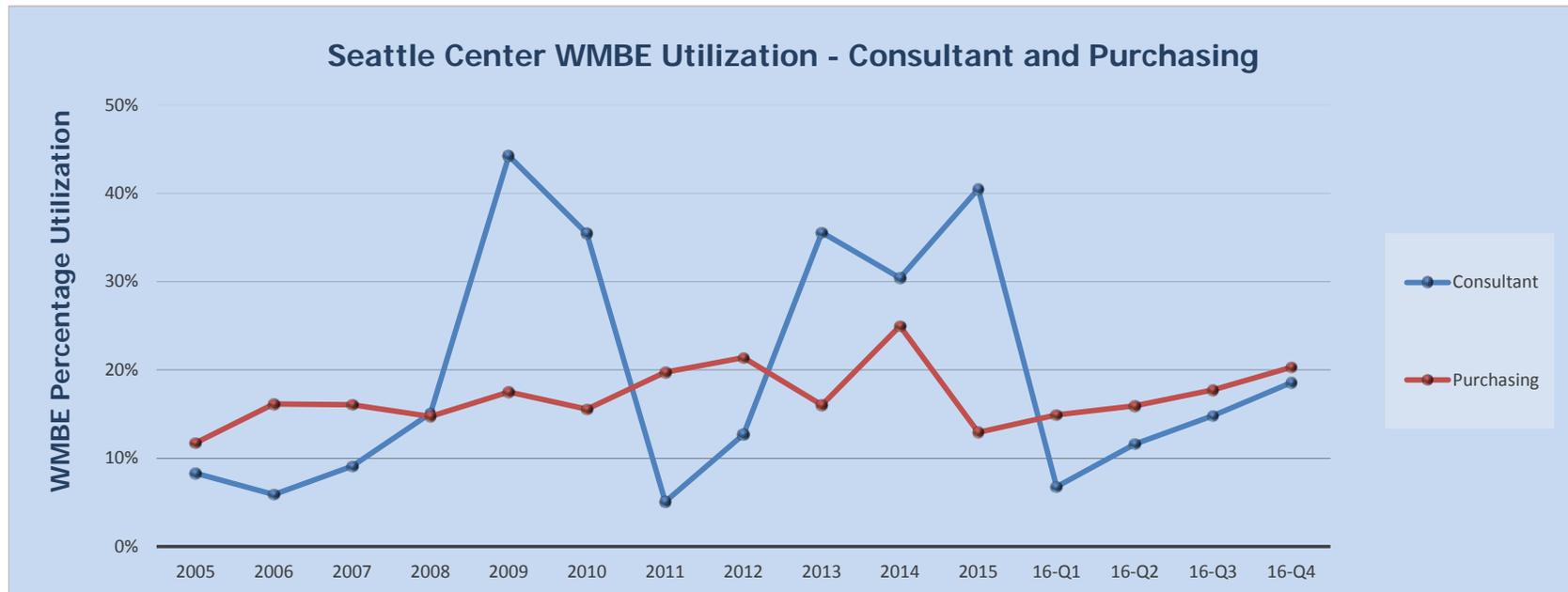
WMBE Utilization - Consultant and Purchasing

Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$894,363	8%	\$70,612	\$2,307,282	11%	\$261,684
2006	\$1,050,341	5%	\$57,690	\$1,976,075	16%	\$310,908
2007	\$1,509,682	9%	\$131,318	\$4,555,691	16%	\$712,779
2008	\$1,694,113	15%	\$248,711	\$4,448,789	14%	\$637,900
2009	\$1,571,355	44%	\$688,945	\$4,402,858	17%	\$752,577
2010	\$887,569	35%	\$310,966	\$4,593,510	15%	\$695,718
2011	\$502,981	5%	\$23,521	\$3,201,832	19%	\$619,037
2012	\$566,246	12%	\$69,640	\$4,277,291	21%	\$898,351
2013	\$433,300	35%	\$152,463	\$3,962,527	16%	\$618,807
2014	\$528,434	30%	\$158,635	\$5,386,159	25%	\$1,323,609
2015	\$414,133	40%	\$166,028	\$5,194,289	13%	\$651,801
16-Q1	\$477,766	6%	\$30,448	\$980,015	15%	\$142,218
16-Q2	\$716,740	11%	\$80,307	\$2,195,762	16%	\$341,265
16-Q3	\$953,038	14%	\$137,443	\$3,443,111	17%	\$596,649
16-Q4	\$1,154,368	18%	\$209,775	\$4,577,952	20%	\$911,890

2016 Goals	
Purchasing =	18%
Consultant =	15%

NOTES:

- 2016 year to date spend through 12/31/2016
- Produced by CPCS/FAS on 1/2/2017
- Source: Standard Summit Reports



Seattle Public Utilities

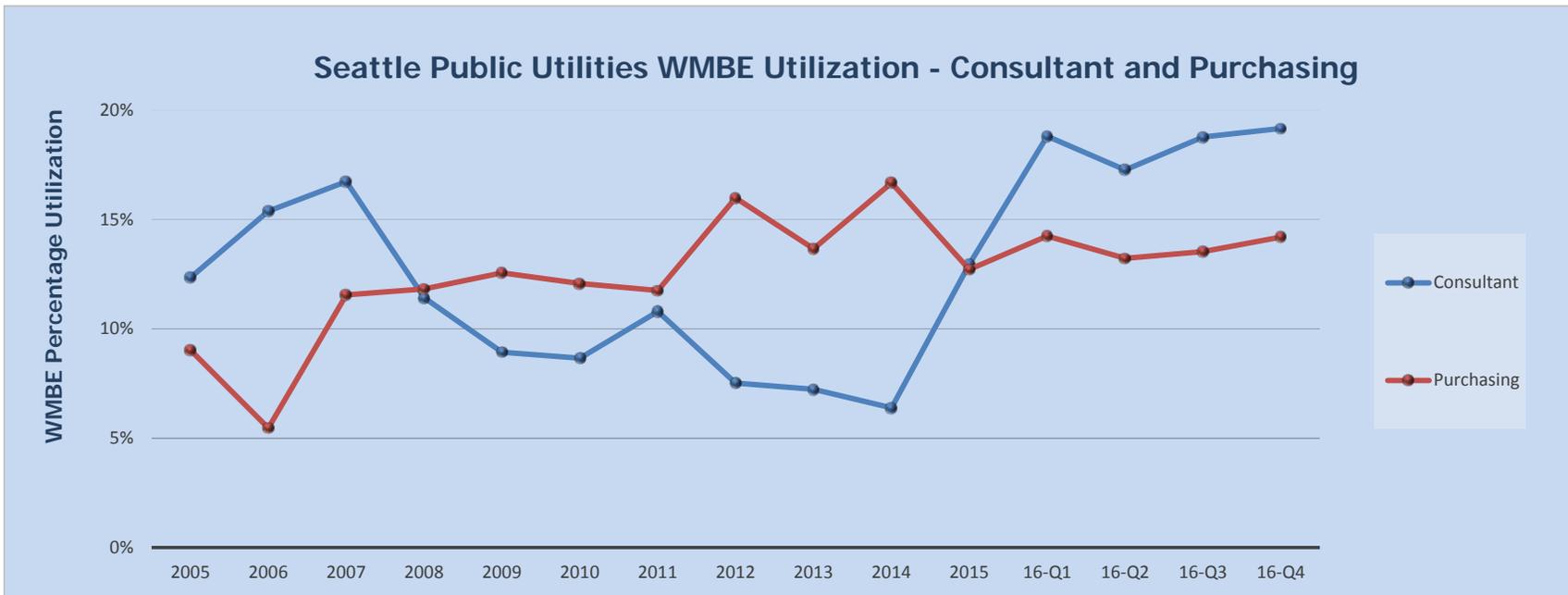
WMBE Utilization - Consultant and Purchasing

Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$20,992,118	12%	\$2,508,335	\$23,917,054	9%	\$ 2,063,829
2006	\$20,064,750	15%	\$3,006,108	\$27,728,160	5%	\$ 1,404,303
2007	\$23,440,964	16%	\$3,827,965	\$36,732,941	11%	\$ 4,096,962
2008	\$30,896,110	11%	\$3,404,096	\$43,196,974	11%	\$ 4,937,128
2009	\$31,865,310	9%	\$2,719,433	\$45,126,647	12%	\$ 5,486,448
2010	\$27,937,049	8%	\$2,306,914	\$38,512,389	12%	\$ 4,497,062
2011	\$25,935,667	10%	\$2,695,978	\$39,762,022	11%	\$ 4,515,056
2012	\$26,475,792	7%	\$1,884,092	\$39,951,007	16%	\$ 6,225,659
2013	\$36,379,543	7%	\$2,488,330	\$42,714,717	13%	\$ 5,664,604
2014	\$38,529,838	6%	\$2,307,313	\$40,469,445	16%	\$ 6,585,969
2015	\$30,725,437	13%	\$3,857,740	\$50,571,104	12%	\$ 6,229,853
16-Q1	\$6,433,152	18%	\$1,184,518	\$14,393,409	14%	\$ 1,993,415
16-Q2	\$13,986,839	17%	\$2,359,893	\$26,199,838	13%	\$ 3,360,120
16-Q3	\$20,818,261	18%	\$3,825,080	\$38,686,980	13%	\$ 5,081,560
16-Q4	\$29,567,631	19%	\$5,547,934	\$50,785,201	14%	\$ 7,007,664

2016 Goals	
Purchasing =	12%
Consultant =	10%

NOTES:

- 2016 year to date spend through 12/31/2016
- Produced by CPCS/FAS on 1/2/2017
- Source: Standard Summit Reports
- 2014-Q4 Consultant excludes \$1,640,585 for SPU inaccurately coded.
- 2014-Q4 Purchasing excludes \$229,731 for



Sustainability and Environmental Affairs (OSE)

WMBE Utilization - Consultant and Purchasing

Year	Consultant			Purchasing		
	Total	Percent	WMBE	Total	Percent	WMBE
2005	\$150,344	0%	\$0	\$17,548	0%	\$ -
2006	\$121,680	0%	\$0	\$23,012	0%	\$ -
2007	\$199,302	4%	\$7,818	\$49,074	13%	\$ 6,540
2008	\$357,407	29%	\$102,680	\$91,901	39%	\$ 35,798
2009	\$347,715	30%	\$105,432	\$96,892	21%	\$ 20,672
2010	\$1,787,146	5%	\$97,546	\$484,798	6%	\$ 28,627
2011	\$7,377,253	2%	\$159,653	\$622,611	6%	\$ 38,106
2012	\$4,415,448	8%	\$355,499	\$221,891	17%	\$ 37,701
2013	\$5,872,095	1%	\$69,264	\$283,352	10%	\$ 28,654
2014	\$2,824,790	2%	\$43,784	\$160,055	15%	\$ 23,810
2015	\$1,195,117	5%	\$59,198	\$85,615	36%	\$ 31,210
16-Q1	\$194,432	13%	\$26,106	\$26,483	48%	\$ 12,648
16-Q2	\$337,939	20%	\$69,094	\$83,701	47%	\$ 39,696
16-Q3	\$660,688	11%	\$73,955	\$116,632	48%	\$ 55,709
16-Q4	\$799,955	11%	\$85,320	\$137,741	47%	\$ 65,208

2016 Goals	
Purchasing =	53%
Consultant =	8%

NOTES:

- 2016 year to date spend through 12/31/2016
- Produced by CPCS/FAS on 1/2/2017
- Source: Standard Summit Reports

