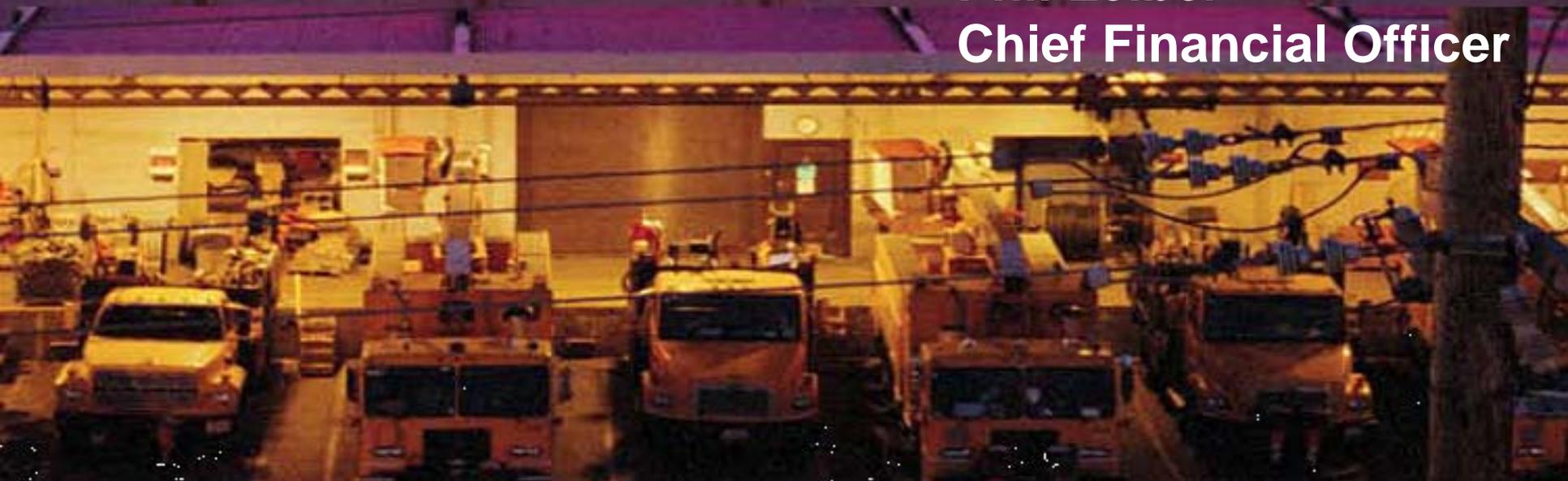


Financial Services Business Unit

CITY LIGHT

Phil Leiber
Chief Financial Officer



Financial Services Business Unit

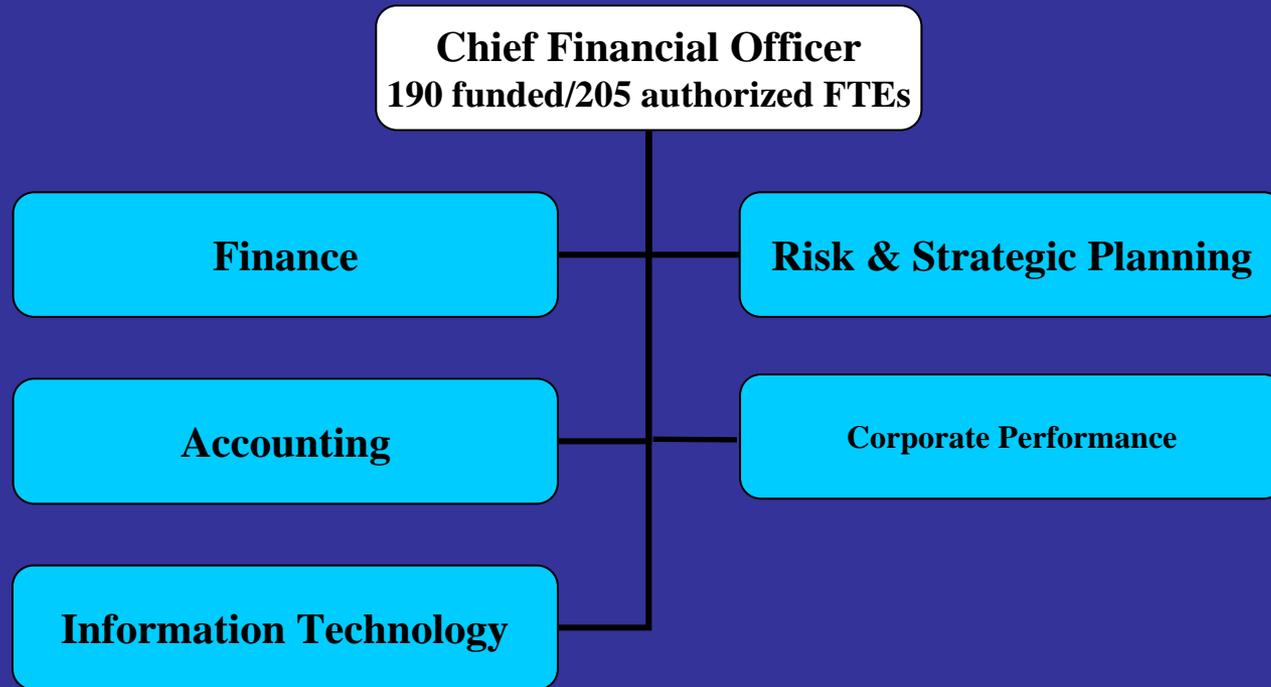
Responsible for:

- Allocating financial resources
- Providing financial data
- Process improvements / Performance metrics
- Information Technology
- Risk Management
- Strategic Planning



Seattle City Light

Financial Services Business Unit



Comprised of 2 Budget Control Levels (BCLs):

1. Financial Services O&M \$ 28,900,000
2. Financial Services CIP \$ 6,400,000

Finance Division

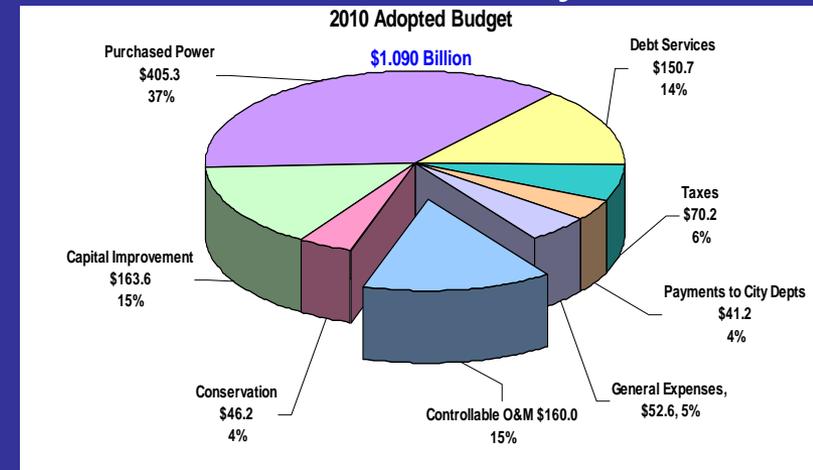
2010 Adopted Budget
\$1.7M in O&M
19 FTE

- Purpose

- Plan, obtain and allocate financial resources to meet Utility's objectives

- Functions

- O&M and Capital Budgeting
- Financial Planning
 - Financial Forecasting
 - Rates and Cost of Service
 - Bond Issuance



Accounting Division

2010 Adopted Budget
\$5.1M in O&M
51 FTE

- Purpose

- Provide reliable financial data, sound procurement services, and accurate payments

- Functions

- General Accounting & Cost Accounting

- Financial Statements, Power Accounting, Retail Revenues, Taxes, Debt Accounting
- Projects, Inventory, Fixed Asset, Billings, General

- Contracting, Purchasing, Materials Control

- A/P: Vendor Payments & Travel Payments



Information Technology Division

2010 Adopted Budget

\$19.8M in O&M

\$5.0M in CIP

117.5 FTE

Purpose

- Develop, implement and maintain information technology solutions to meet Utility's objectives

Functions

- Strategic Planning of IT Functions
- Power Systems Automation
- IT Operations: Servers, desktops, IT infrastructure
- Application Development and Maintenance



Information Technology Division

– IT Operations

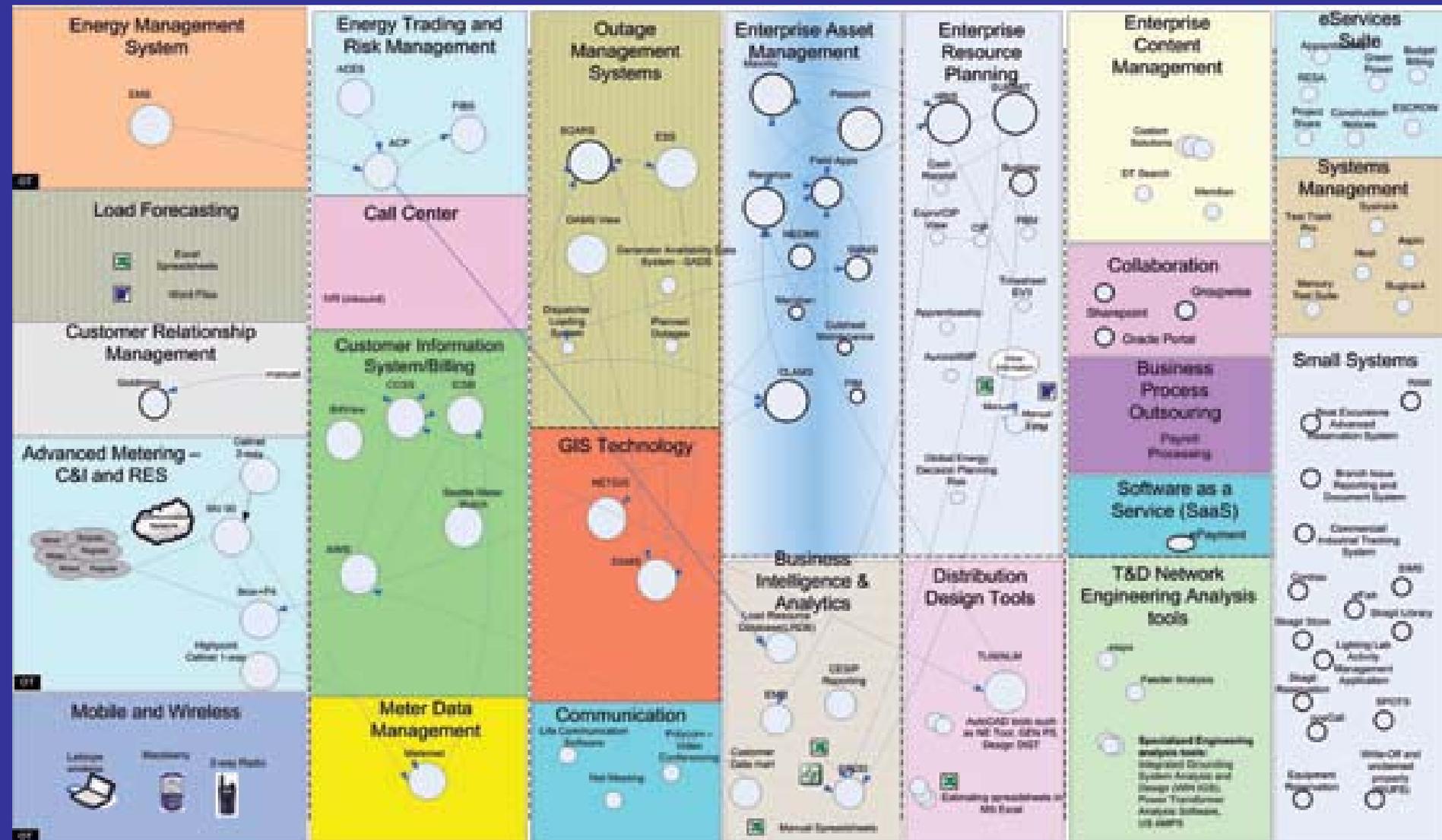
- 501 Servers
- 1,800 Desktops/Laptops
- 25,000 Service Desk contacts made in 2009

– Application Development and Maintenance

- 125 Applications Supported, top applications include:
 - ◆ CCSS (customer care and billing)
 - ◆ EMS (energy management system)
 - ◆ ACES (power marketing)
 - ◆ ESS (Electrical Systems Status)
 - ◆ AutoCAD (engineering drawing & design)
 - ◆ Dams GIS (electrical distribution GIS system)
 - ◆ RevAMPS (distribution network)



Information Technology Division



Corporate Performance Division

2010 Adopted Budget

\$0.8M in O&M

\$1.2M in CIP

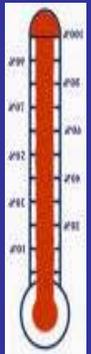
7 FTE

- Purpose

- Provide information to improve Utility's efficiency and effectiveness
- Provide services to facilitate improvements

- Functions

- Performance Metrics & Benchmarking
- Business Intelligence (EPM/BI) & Programmatic Reporting
- Management Review
- Business Cases
- HUB/WMBE
- RSJI (Race & Social Justice Initiative)



Risk and Strategic Planning Division

2010 Adopted Budget

\$0.7M in O&M

7 FTE

- Purpose

- Identify, monitor and manage risks and prepare for unexpected events
- Shape the strategic direction for the Utility

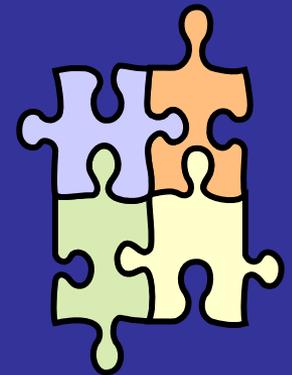
- Functions

- Energy Related

- Energy Risk Identification and Mitigation
- Credit Risk Management
- Settlements statements for wholesale energy sales

- Broader Enterprise Risk Management

- Strategic Plan Development



2008 Strategic Plan Focus Areas

Priority	Objective	Initiative	Status
Environmental Stewardship			
Balanced resource portfolio			
Improved energy delivery infrastructure			
Financial Strength	<ul style="list-style-type: none"> • Capital Access • Rate Stability • Enterprise Risk Mgmt. 	<ul style="list-style-type: none"> • Enhance rate-setting guidelines • Programmatic budgeting • Strategic capital planning • Enterprise Risk Management process 	
High Performance Organization	<ul style="list-style-type: none"> • Safe Work Place • People, Skills, Tools • Competitive positioning • Internal alignment • Business Culture 	<ul style="list-style-type: none"> • HR Related initiatives • Performance Management • Implement IT Strategic Plan 	

2011-2016 Key Challenges/Opportunities

- Challenges

- Succession planning / Knowledge transfer
- Align budget, rates, strategic plan
- Financial management of Utility
 - Rate and Budget Constraints
 - Rate Stabilization Account
 - Debt-to-Capitalization
- IT stretched thin with need to implement:
 - Key Utility IT systems
 - Work and Asset Management System
 - Energy Management System
 - Customer Care
 - Finance systems
 - Budgeting / Programmatic Reporting
 - Energy Trading / Risk Management
 - Federal Security Standards for IT / Cybersecurity



Financial Service Business Unit

Questions and Answers